



CITY OF ALBUQUERQUE

MAYOR RICHARD J. BERRY



PROPOSED BUDGET
FISCAL YEAR 2018

**CITY OF ALBUQUERQUE
FISCAL YEAR 2018
PROPOSED BUDGET**



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Appropriating Funds for Fiscal Year 2018
Establishing One-Year Objectives



City of Albuquerque

Office of the Mayor

Richard J. Berry, Mayor

Interoffice Memorandum

April 1, 2017

To: Isaac Benton, President, City Council

From: Richard J. Berry, Mayor *gjb*

Subject: FY/18 PROPOSED OPERATING BUDGET

I am pleased to present to you the Proposed Operating Budget for the fiscal year beginning July 1, 2017. This is my final budget since taking office in December 2009. Let me begin by expressing that it has been my great honor and privilege to serve as Mayor of this great City for the past eight years. Albuquerque is blessed with extraordinary people, a beautiful landscape and a sense of community and place that is unmatched. Working with the City Council, we have navigated the most difficult recession since the Great Depression. We have built up reserves and made the tough decisions that needed to be made. There is no doubt we will leave our City's finances better than we found them and on solid ground moving forward, and we have done this without raising taxes on the citizens of Albuquerque over the past eight years. There is reason for optimism. The Albuquerque economy continues to show strength with February reflecting the 40th consecutive month of positive job growth. Since 2012, Albuquerque has added 17,000 jobs and the forecast shows 25,000 more jobs will be added over the next five years. We are now adding jobs at a faster pace than a number of our peer cities and are right on national job growth rates. After reaching a recession low in 2011, housing prices in the metro have steadily increased, with the average price reaching a seven-year high in 2016. Median incomes are up and the poverty rate is down.

The overall proposed budget is \$955.3 million, \$529.6 million of which is General Fund. The budget is structurally balanced without raising taxes and contains only modest cost increases balanced against conservative revenue estimates. In fact, when adjusted for inflation, the FY/18 budget is still much lower than the budget I inherited in FY/10; meaning, we have managed to keep the growth in cost of city government lower than inflation – without compromising service delivery. The growth in this budget is largely driven by efforts to ensure public safety in our community. In the Police Department alone, nearly \$7 million is added in expectation of graduating more cadets, reducing property crime, and tackling a backlog of DNA testing on sexual assault kits. The proposal also includes additional operating costs for the opening of the Regional Baseball Complex and new exhibits at the BioPark. Highlights from the Fiscal Year 2018 Proposed Budget include:

- A pay raise equivalent to 1% for over 900 employees making under \$30,000 annually;
- Continued funding for 1,000 Police Officers at APD;
- Funding for 12 new positions and associated operating costs at the Albuquerque BioPark needed to open the new Otter and Penguin exhibits as well as to maintain zoological accreditation through the AZA;
- \$563 thousand for special events that highlight and celebrate our rich culture and diversity;

- \$280 thousand for continued efforts in the area of economic development and job creation;
- Continued funding in Animal Welfare for the Trap Neuter Release Program and Animal Behavior Specialists;
- Recurring funding for nationally acclaimed programs including Albuquerque Heading Home, Running Start for Careers, Homework Diner, International Baccalaureate at APS, and the Esperanza Bike Shop;
- Funding for new positions and operating dollars for the expansion of Pat Hurley and Dennis Chavez Community Centers;
- New positions in Family and Community Services to help manage social service contracts and conduct more community outreach;
- \$360 thousand for the continuation of the Downtown Clean and Safe Program;
- Operating costs to open the new Westside Regional Baseball Complex built with bond proceeds;
- \$1.2 million for personnel and other costs of our new Property Crime Reduction Program;
- \$1 million to fund our plan to address the testing of the backlog of sexual assault kits;
- Expanded funding for nationally recognized panhandling initiative “There’s a Better Way;”
- A new position in the Inspector General Office to conduct cyber investigations;
- A new position in Senior Affairs to begin preparation of hosting the National Senior Games in 2019;
- \$633 thousand reserved in Lodgers and Hospitality Funds for costs of hosting the National Senior Games and the thousands of senior athletes that will visit our city; and
- Additional General Fund reserves now totaling \$1.4 million beyond the required 1/12th of appropriations.

Public Safety has been a top priority throughout my administration. FY/18 is no exception. This budget includes \$1.2 million for full-year funding for the new Property Crime Reduction Program. With the Council’s help, seed funding was provided for the program to begin mid-year in FY/17. The program includes 17 civilian positions in APD that will respond to non-emergency, Priority 3, calls dealing with property crimes, vandalism, and burglaries where the perpetrator is no longer on the scene. These employees will take reports and aid in investigations in an effort to reduce the number of property crimes in our community and free up sworn police officers to respond to higher priority emergency calls. This budget also includes \$1 million in General Fund monies to continue our work in addressing a backlog of sexual assault kits awaiting testing and to ensure our Crime Lab has sufficient staff to handle the ongoing volume of kits processed in the future. In addition, we have applied for a \$3 million grant from the USDOJ Bureau of Justice Assistance and have issued a \$4 million request for proposal in order to utilize external resources to address the backlog.

This budget includes the equivalent of a 1% pay raise held in reserve for all employees making under \$30,000 per year as well as a 2% pay raise for Transit Drivers - not yet accepted by the union but carried over from the prior year. I am hopeful that funding for a 1% pay raise for the remaining employees will materialize once an agreement is reached between Amazon and the State regarding how to distribute tax revenue from internet sales. Should an agreement be reached prior to the final adoption of this budget, I hope to work with the Council to allocate additional funds toward pay increases for all city employees.

This budget also includes an opportunity that has been requested by our seniors for improved amenities, social gatherings and dances at our local senior centers. Senior Affairs has requested very minor fee increases to be used for enhanced services. If approved by City Council, annual membership fees at centers

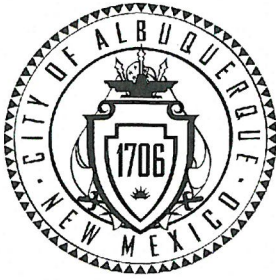
will go up from about \$1.10 to \$1.70 per month to help cover the costs of providing improved breakfast and lunch to the ever growing number of seniors eating at our centers. Dance entrance fees will be raised from \$2.50 to \$3.00 per dance in order to hire quality bands so our seniors can continue enjoying this fun physical activity.

When I took office eight years ago we began several efforts aimed at making local government more efficient. We have achieved this by reducing recurring costs and by allocating more resources to previously neglected central services like accounting and technology that have resulted in more timely submissions of our audited financial statements, fewer audit findings, and improved accuracy and accessibility of data needed by management to make informed decisions for taxpayers. Higher General Fund reserves have long been a recommendation from financial advisors and bond rating agencies. In response, I instituted an administrative instruction to add \$200 thousand per year to our base reserves bringing the total now to \$1.4 million. For the City, these efforts have resulted in high bond ratings - Aa1, AAA, and AA+ from Moodys, S&P, and Fitch, respectively - stating the city has a stable outlook and strong financial management. For the taxpayer, this translates to lower interest rates when we borrow, more access to federal grant dollars, and more prudent decisions from our managers. In general, it means we have a much more efficient and productive local government that is better equipped to serve the people of Albuquerque. We continue to reap the benefits of these efforts and my hope is to leave a legacy of savings for the next mayor.

For the third year in a row, we have managed to negotiate flat costs from our provider of medical services to employees. This is almost unheard of in government. We have done this by working closely with our medical provider in developing a 5-year wellness strategy for city employees focusing on better nutrition, increased physical activity, and smoking cessation, all with the goal of lowering our biggest medical cost drivers. We provide a mobile health clinic that includes a clinical support team to help employees with chronic conditions better manage their disease. I want to thank city employees for taking a proactive approach to their health and wellness through these initiatives. Increased employee wellness has also contributed to improved productivity which in turn saves taxpayer resources while providing high quality services.

We live in a great city that is worth investment in our people and our place. Investments in public safety, quality of life, transportation and infrastructure, youth and senior initiatives and a strong organization with dedicated employees all pay dividends to those we serve. This budget does all of this, in fiscally responsible and innovative ways.

I appreciate the hard work of all my department directors and staff in preparing this Fiscal Year 2018 budget. I also appreciate our City Councilors and their staff and look forward to working together as we finalize this budget on behalf of the people we serve.



City of Albuquerque

**The People of
Albuquerque**

Mayor
Richard J. Berry

City Council
Director of Council Services
Jon Zaman

DST. 1 Ken Sanchez
DST. 2 Isaac Benton
DST. 3 Klarissa Peña
DST. 4 Brad Winter
DST. 5 Dan Lewis
DST. 6 Pat Davis
DST. 7 Diane Gibson
DST. 8 Trudy Jones
DST. 9 Don Harris

City Clerk
Natalie Y. Howard

Office of Inspector General
David T. Harper

Office of Internal Audit
Lawrence Davis
Acting Director

Administrative Hearing
Stanley Harada

Chief Administrative Officer
Robert J. Perry

**Chief of Staff / Deputy Chief
Administrative Officer**
Gilbert A. Montano

Chief Operations Officer
Michael J. Riordan, P.E.

Police
Gorden E. Eden, Jr.

Emergency Preparedness
Roger Ebner

Fire
David Downey

Legal
Jessica M. Hernandez

Human Resources
Mary Scott

Economic Development
Gary Oppedahl

Finance & Administrative
Services
Lou Hoffman

Mayor's Office

Communications Office

Department of Technology
& Innovation
Peter Amba

Innovation Delivery Team

Legislative Services &
Grant Administration

Internal Government Affairs

Intergovernmental Affairs

Education Coordinator

Mayor's Designee to selected
Boards & Commissions

Planning/Development

Animal Welfare
Paul Caster

Aviation
James Hinde

Cultural Services
Dana Feldman

Municipal Development
Melissa Lozoya, PE
Acting

Environmental Health
Mary Lou Leonard

Family & Community Services
Doug Chaplin


Parks & Recreation
Barbara Taylor

Planning
Suzie Lubar

Senior Affairs
Jorja Armijo-Brasher

Solid Waste
John Soladay

Transit
Bruce Rizzieri

Signature: 
Robert J. Perry, Chief Administrative Officer

Updated September 2, 2016



Richard J. Berry, Mayor

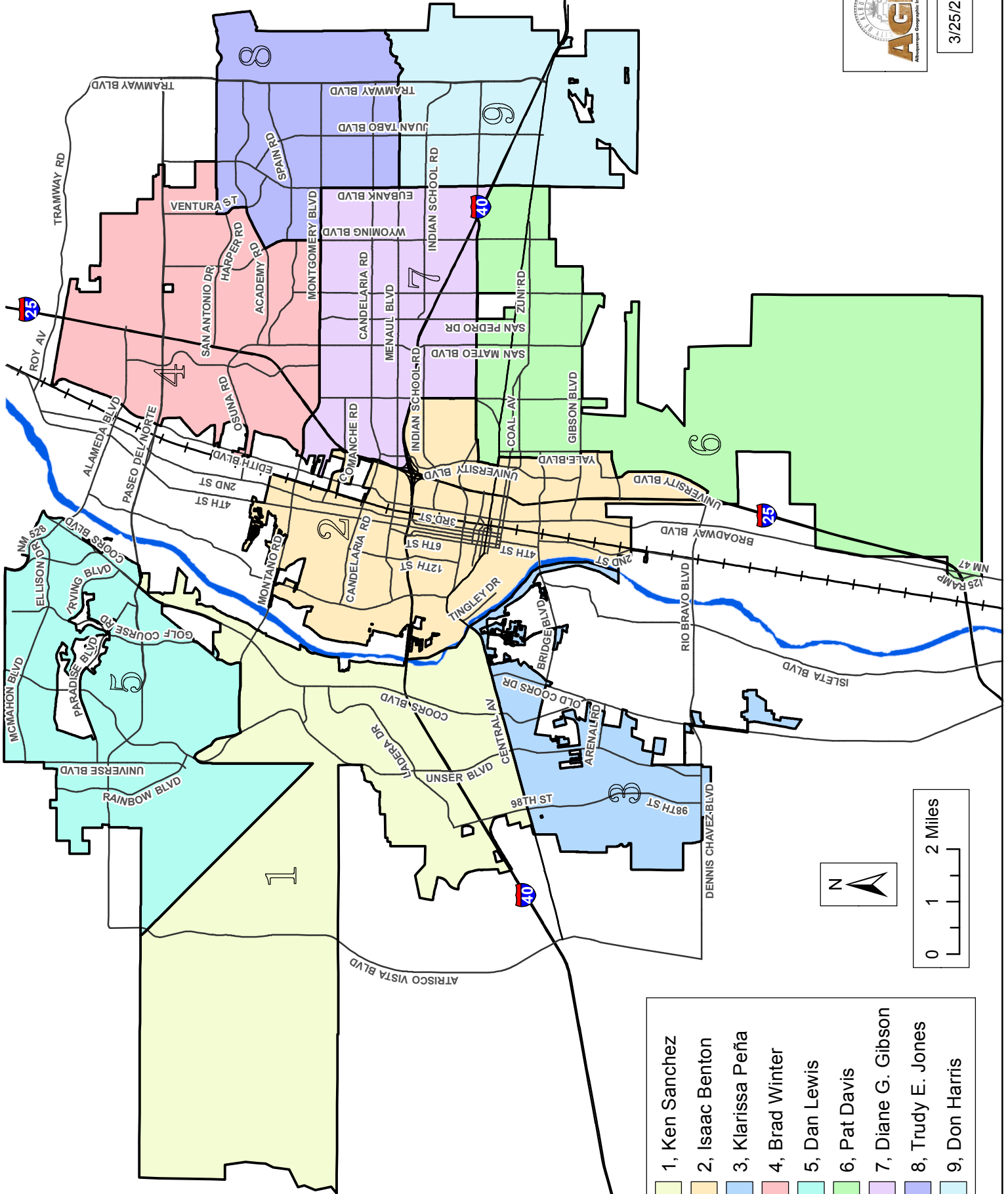


*Robert J. Perry
Chief Administrative Officer*

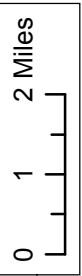
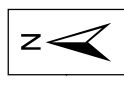
*Gilbert Montano, Deputy CAO/Chief of Staff
Michael Riordan, Chief Operations Officer*



3/25/2016



- | |
|--------------------|
| 1, Ken Sanchez |
| 2, Isaac Benton |
| 3, Klarissa Peña |
| 4, Brad Winter |
| 5, Dan Lewis |
| 6, Pat Davis |
| 7, Diane G. Gibson |
| 8, Trudy E. Jones |
| 9, Don Harris |



CITY OF ALBUQUERQUE

CITY COUNCILORS



Councilor's listed from left to right top to bottom:

Ken Sanchez - District 1, Trudy Jones - District 8, Brad Winter, Vice-President - District 4, Don Harris - District 9, Diane G. Gibson - District 7, Isaac Benton, President - District 2, Pat Davis - District 6, Dan Lewis - District 5, Klarissa J. Pena - District 3



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Albuquerque
New Mexico**

For the Fiscal Year Beginning

July 1, 2016

A handwritten signature in black ink, reading "Jeffrey R. Egan".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Albuquerque, New Mexico** for its annual budget for the fiscal year beginning **July 1, 2016**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

FINANCE & ADMINISTRATIVE SERVICES

OFFICE OF MANAGEMENT & BUDGET

Budget Officer

Gerald E. Romero

City Economist

Jacques Blair, Ph.D.

Executive Budget Analyst Department Assignments

Jayne Aranda

CITY SUPPORT, FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES, TECHNOLOGY AND INNOVATION, TRANSIT

Linda Cutler-Padilla

POLICE, SOLID WASTE

Stephanie Manzanares

ANIMAL WELFARE, CULTURAL SERVICES, MUNICIPAL DEVELOPMENT

Gladys Norton

ECONOMIC DEVELOPMENT, ENVIRONMENTAL HEALTH, FIRE, OFFICE OF INTERNAL AUDIT, OFFICE OF INSPECTOR GENERAL, SENIOR AFFAIRS

Patsy Pino

MAYOR, CHIEF ADMINISTRATIVE OFFICE, CITY COUNCIL, CIVILIAN POLICE OVERSIGHT AGENCY, LEGAL, OFFICE OF THE CITY CLERK, PARKS AND RECREATION

Lorraine Turrietta

AVIATION, FAMILY AND COMMUNITY SERVICES, PLANNING

**Special Thanks to:
Free ABQ Images website**

**The Budget is available Online at
<http://www.cabq.gov/budget>**

**FY/18 OPERATING BUDGET
PREFACE**

CITY OF ALBUQUERQUE FY/18 OPERATING BUDGET

PREFACE

Albuquerque's operating budget contains the executive budget proposal for the General Fund and special revenue, internal service, debt service, project and enterprise funds. Performance measures are presented with financial information and are included in the department budget highlights.

The City Charter requires an operating budget to be formulated annually by the Mayor in consultation with the City Council. The budget process requires a financial plan along with a performance plan be delivered on April 1. Council holds at least three public hearings and approves the budget as proposed or amended by May 31.

Appropriations are at a program level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program appropriations by the lesser of five percent or \$100 thousand, provided the fund appropriation does not change. Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered at fiscal year end.

Budget data is prepared consistent with the City's basis of accounting. Governmental funds utilize the modified accrual basis of accounting, while proprietary funds (enterprise and internal service) and agency funds are on an accrual basis. Transactions are recorded in individual funds and each is treated as a separate entity.

Albuquerque provides traditional services such as public safety, culture and recreation, highways and streets, and refuse collection. In addition, the City operates parking facilities, a transit system, and a major airport. This document contains a summary of funding issues by department, fund, goal, and program.

This document has nine major sections. The **Executive Summary** is designed as an overview. This section discusses the policies underlying the budget proposal.

The **Goals** section presents the City's eight goals.

The **Financial Consolidations** section presents an elimination of interfund transactions in order to provide an accurate picture of the budget as a whole. Total proposed revenues and appropriations for all operating funds are included in the consolidation tables.

The sections on **Economic Outlook** and **Revenue Analysis** contain detailed information on the projected revenues and economic issues to be addressed in the coming year.

Department Budget Highlights contain financial, performance and other pertinent information on a department basis by fund, goal and at the program level. The Fund Balance Tables or Working Capital Tables, where appropriate, are presented with estimated ending balances. These tables provide the detailed information for the consolidated tables in the Financial Consolidations section.

Performance information is also included in this section. It contains information on the desired community conditions related to programs and the measurements required for a performance based budgeting system.

The **Bonded Indebtedness** section provides a summary of outstanding bond issues and summary information related to those issues. The **Appendix** contains information that is useful to prepare or understand the budget, including definitions, a schedule of the functional grouping of funds and departments, and a budget calendar. There is also a brief explanation of the methodology used in budget preparation.

The **Appropriations Legislation** section contains copies of legislation that are submitted to the City Council along with this document. It must be passed as submitted or amended and passed by City Council and approved by the Mayor before the budget becomes law.

EXECUTIVE SUMMARY

FY/18 BUDGET SYNOPSIS (All Operating Funds)

Resources

Total operating revenue for all funds is projected at \$955.3 million in FY/18. That is \$28.9 million higher than the FY/17 original budget of \$926.4 million. The majority of increase is due to a drawdown of fund balance in enterprise funds and debt service funds. The largest increases are in debt service funds where a change in accounting periods for debt service payments creates a one-year anomaly. Both Solid Waste and Aviation have large increases in transfers to debt service and capital funds in FY/18 that require use of fund balance.

GRT, enterprise revenues, and property taxes together make up about 67% of total city revenues. Gross Receipts Tax (GRT) is the City's major source of revenue comprising 35% of total resources for FY/18. Property Tax comprises 16% of total revenue. Enterprise revenues are another major source of revenue. The various enterprises the City operates are expected to generate 15% of total revenue in FY/18. Interfund transfers/fund balance makes up the next largest category of revenue with 17%

while the remaining categories combined total 16% of overall revenue.

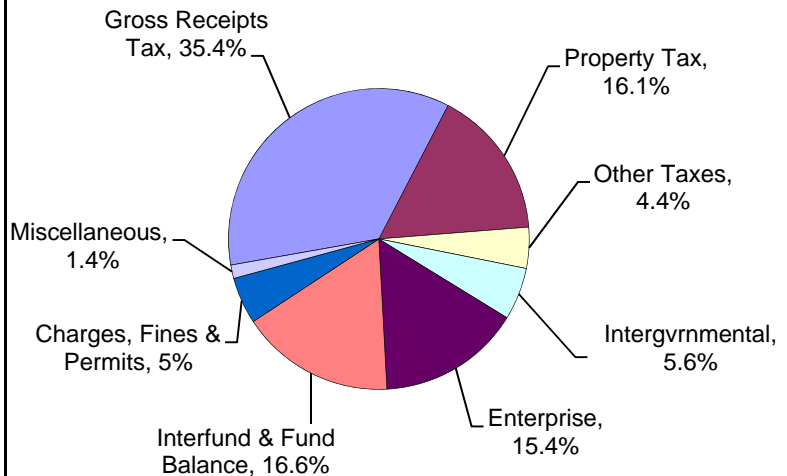
Revenue from City enterprise operations - Solid Waste, Transit, Parking, Golf, Apartments (low income), Stadium (Isotopes), and Aviation – is generated from fees charged to customers for specific services provided. Further information on each enterprise operation can be found in the Department Budget Highlights section for these departments. Other revenue sources include intergovernmental (which includes grants), interfund transfers and use of fund balance, various charges (including admission fees to various city operated facilities such as pools, centers, Zoo and Aquarium), and permits for building and inspection.

The following graphics demonstrate the relative composition of total resources. There are no proposed tax increases for FY/18; however, small increases in membership and entrance fees within Senior Affairs are included to enhance services offered to seniors.

RESOURCES FOR ALL FUNDS After Interfund Eliminations FY/18 (in \$000's)		
	<u>Total</u>	<u>Share</u>
Gross Receipts Tax	338,202	35.4%
Property Tax	154,027	16.1%
Other Taxes	42,050	4.4%
Intergovernmental	53,694	5.6%
Enterprise	146,931	15.4%
Interfund & Fund Balance	158,657	16.6%
Charges, Fines, & Permits	47,964	5.0%
Miscellaneous	13,816	1.4%
Total Revenue	955,341	100%

Note: Resources are reflected after interfund eliminations to avoid double counting of interfund transfers.

FY/18 RESOURCES ALL FUNDS



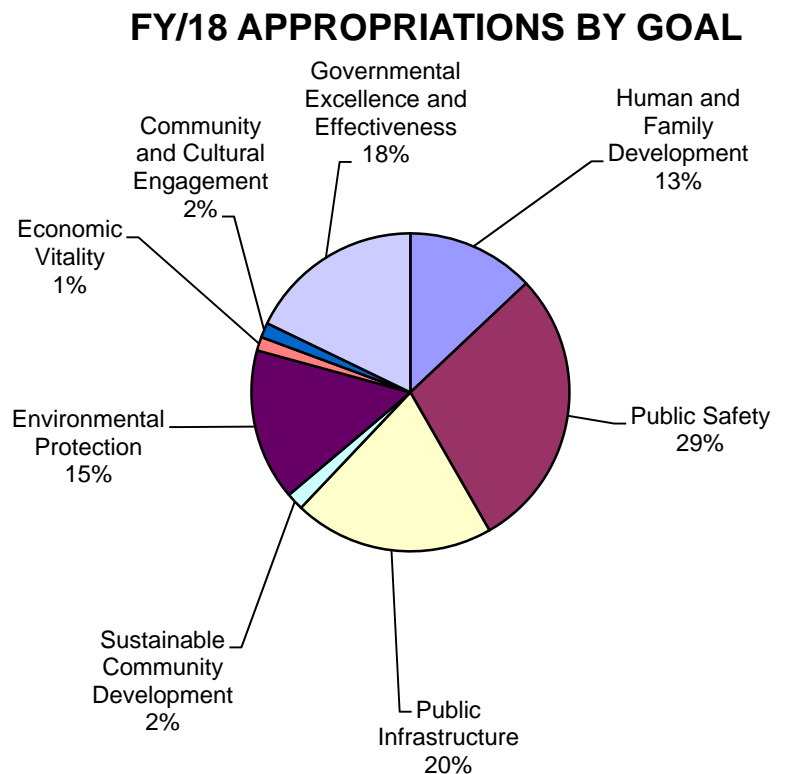
Appropriations by Department and Goal

By department, Police and Fire make up the majority of city operating appropriations mostly because of their large number of employees. The two departments together comprise nearly 27% of all expenses. Other departments such as City Support, Finance and Administrative Services, and Human Resources have large appropriations because of the number and type of funds housed

in their departments. By department, the total appropriations after interfund eliminations are shown in alphabetical order on the following table. The following pie chart shows the breakdown by city goal. Once again, public safety makes up the lion's share of appropriations.

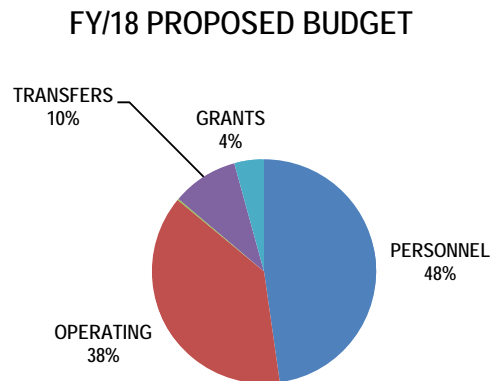
DEPARTMENT PROPOSED BUDGETS FY/18 After Interfund Eliminations (\$000's)	
	Total
Animal Welfare	11,141
Aviation	61,519
Chief Administrative Office	1,702
City Support	102,197
Civilian Police Oversight	860
Council Services	3,937
Cultural Services	40,234
Economic Development	3,615
Environmental Health	7,857
Family and Community Services	68,813
Finance and Administrative Svc	63,238
Fire	79,075
Human Resources	63,568
Legal	5,650
Mayor's Office Department	940
Municipal Development	54,536
Internal Audit	850
Office of Inspector General	444
Office of the City Clerk	2,306
Parks and Recreation	35,202
Planning Department	15,756
Police	177,627
Senior Affairs	15,277
Solid Waste	75,230
Technology & Innovation	17,577
Transit	46,190
Grand Total	955,341

Note: Budgets are reflected after interfund eliminations to avoid double counting of interfund transfers.



Appropriations by Spending Category

Total City appropriations for FY/18 are proposed at \$955.3 million after interfund eliminations. The total is \$28.9 million higher than last year, mostly due to increased appropriations in enterprise funds with significant increases in transfers to debt service and capital. Another significant driver of the increase is in debt service funds where a change in how the city records debt payments creates a one-time fluctuation in appropriations. In terms of routine government operations, personnel costs continue to drive most of City expenses, making up 48% of city operating expenditures in FY/18. General operating expenses make up the next largest category at 38%. A significant portion of the operating category is debt service to be paid on both general obligation bonds and gross receipts bonds.

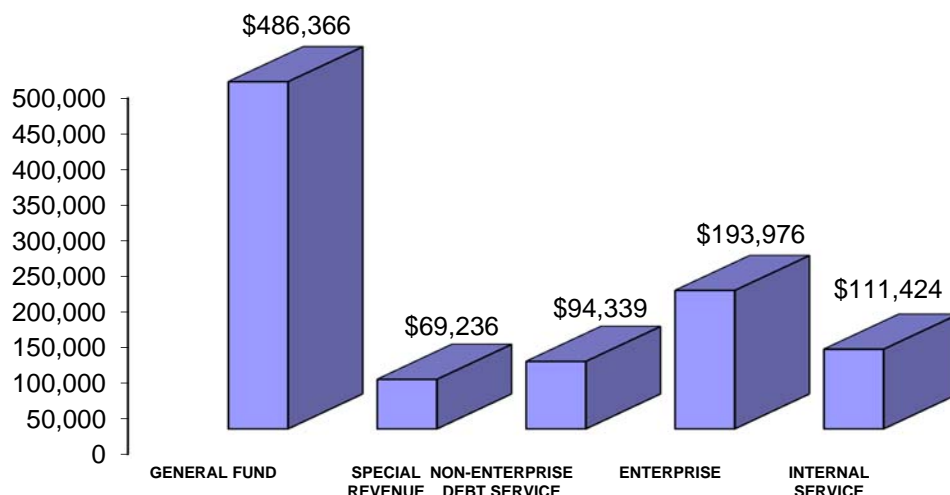


Appropriations by Fund Type

The City operating budget includes the General Fund which is the largest fund individually and by type. The operating budget also includes a total of 14 Special Revenue Funds, 12 of which are included in the legislation accompanying this document. The two Special Revenue Funds reflected in this document but appropriated under separate legislation, house most of the City's federal and state grants. Those grant appropriations are approved by the Council mid-year as the grants are applied for and awarded. Special Revenue Funds account for revenue received that has restrictions on its use. Three

non-enterprise debt service funds, 14 enterprise and enterprise debt service funds and five internal service funds are also appropriated and referenced throughout this document. This budget document presents fund tables and highlights in the department sections. The following graph demonstrates the relative size of total appropriations by type of fund. It is followed by a table that summarizes the FY/18 Operating Budget by Fund, by Department, and by City Goal. It should be noted that the numbers shown reflect appropriations after interfund eliminations in order to avoid double counting.

**FY/18 Net Appropriations by Fund Type in (\$000's)
(net of interfund transfers)**



FY18 PROPOSED BUDGET BY GOAL, DEPARTMENT AND FUND

	% of Total	General Fund	Special Funds Included In General Approp Act	Special Funds Not Included In General Approp Act	Debt Service Funds	Enterprise Funds	Internal Service Funds	Interfund Elimination	Total
1 - Human and Family Development									
CS-Cultural Services Dept		11,983	0	0	0	0	0	0	11,983
FC-Family Community Svcs Dept		33,475	0	26,755	0	4,274	0	(862)	63,642
SA-Senior Affairs Department		7,280	7,452	968	0	0	0	(423)	15,277
PR-Parks and Recreation Dept		26,958	0	0	0	4,818	0	(1,315)	30,461
EH-Environmental Health Dept		1,832	726	0	0	0	0	0	2,558
Sub Total	13.0	81,528	8,178	27,723	0	9,092	0	(2,600)	123,922
2 - Public Safety									
AW-Animal Welfare Department		11,067	79	0	0	0	0	(5)	11,141
CP-Civilian Police OS Dept		860	0	0	0	0	0	0	860
FD-Fire Department		75,521	3,337	226	102	0	0	(111)	79,075
FC-Family Community Svcs Dept		5,171	0	0	0	0	0	0	5,171
TI-Technology and Innovation		842	0	0	0	0	0	0	842
PD-Police Department		171,796	1,370	5,442	0	0	0	(981)	177,627
Sub Total	28.8	265,257	4,786	5,668	102	0	0	(1,097)	274,716
3 - Public Infrastructure									
AV-Aviation Department		0	0	0	0	73,599	0	(12,080)	61,519
MD-Municipal Development Dept		31,561	5,814	0	0	1,997	0	(742)	38,630
City Support Department		10,951	0	0	94,237	0	0	(10,951)	94,237
Sub Total	20.3	42,512	5,814	0	94,237	75,596	0	(23,773)	194,386
4 - Sustainable Community Development									
MD-Municipal Development Dept		448	0	0	0	0	0	0	448
PR-Parks and Recreation Dept		720	0	0	0	0	0	0	720
PL-Planning Department		15,756	0	0	0	0	0	0	15,756
Sub Total	1.8	16,924	0	0	0	0	0	0	16,924
5 - Environmental Protection									
CS-Cultural Services Dept		13,918	2,500	0	0	0	0	0	16,418
PR-Parks and Recreation Dept		4,021	0	0	0	0	0	0	4,021
SW-Solid Waste Department		0	0	73	0	84,680	0	(9,523)	75,230
EH-Environmental Health Dept		1,343	2,458	1,926	0	0	0	(428)	5,299
TR-Transit		22,505	0	2,455	0	48,949	0	(27,719)	46,190
Sub Total	15.4	41,787	4,958	4,454	0	133,629	0	(37,670)	147,158
6 - Economic Vitality									
ED-Economic Development Dept		3,615	0	0	0	0	0	0	3,615
MD-Municipal Development Dept		19	0	0	0	5,190	0	(1,682)	3,527
FA-Finance and Admin Svc Dept		0	14,592	0	0	0	0	(8,310)	6,282
Sub Total	1.4	3,634	14,592	0	0	5,190	0	(9,992)	13,424
7 - Community and Cultural Engagement									
CC-Office of the City Clerk DP		1,913	0	0	0	0	0	0	1,913
CS-Cultural Services Dept		11,504	257	75	0	0	0	(3)	11,833
City Support Department		529	0	0	0	0	0	0	529
Sub Total	1.5	13,946	257	75	0	0	0	(3)	14,275
8 - Government Excellence and Effectiveness									
CC-Office of the City Clerk DP		393	0	0	0	0	0	0	393
CL-Council Services		3,937	0	0	0	0	0	0	3,937
MD-Municipal Development Dept		11,036	3,263	0	0	0	0	(2,368)	11,931
FA-Finance and Admin Svc Dept		12,452	300	0	0	0	45,619	(1,415)	56,956
LG-Legal Department		5,650	0	0	0	0	0	0	5,650
TI-Technology and Innovation		10,446	0	0	0	0	7,919	(1,630)	16,735
MA-Mayor's Office Department		940	0	0	0	0	0	0	940
CA-Chief Administrative Office		1,702	0	0	0	0	0	0	1,702
IA-Internal Audit Department		850	0	0	0	0	0	0	850
IG-Office of Inspector GenDept		444	0	0	0	0	0	0	444
HR-Human Resources Department		2,637	0	0	0	0	60,991	(60)	63,568
City Support Department		13,531	0	0	0	0	0	(6,100)	7,431
Sub Total	17.9	64,018	3,563	0	0	0	114,529	(11,573)	170,537
Grand Total	100.0	529,606	42,148	37,920	94,339	223,507	114,529	(86,708)	955,341

GENERAL FUND FY/18 OPERATING BUDGET

Revenues

Each December, the Office of Management and Budget prepares a long-term forecast of revenues and expenditures for the General Fund and subsidized funds called the Five-Year Forecast. The December 2016 Forecast projected a shortfall between revenues and expenditures for FY/18 leaving a fund balance deficit of \$23.7 million, mostly due to conservative assumptions regarding FY/17 and FY/18 expenses. Since then, the overall revenue picture remains unchanged but cost estimates are now lower than anticipated, (i.e. funding for CIP coming-on-line, health insurance and salary increases) and the amount of projected carry-forward balance has been substantially reduced in comparison to prior years resulting in defunding of several non-recurring items from FY/17. This proposed FY/18 budget is structurally balanced with recurring revenue matching recurring expenditures, and leaves adequate reserves. There are no tax increases, minimal fee increases, and only a handful of reductions in funded positions.

Overall revenues for FY/18 are budgeted at \$529 million which is \$13.6 million or 2.6% over the original FY/17 budget and \$13.4 million or 2.6% over the re-estimated actual FY/17 amount. The increase is primarily due to growth in the Gross Receipts Tax (GRT) revenue, which makes up nearly 64% of all General Fund revenues. The original FY/17 underlying growth projection for GRT was estimated at 2.9%. Based on economic data available as of December 2016, that growth figure was adjusted down to 2.3% in the Five-Year Forecast. The forecast for GRT growth in FY/18 is estimated at 3.0%. While not robust, the growth remains steady and keeps up with inflation and population, even after adjustments for state reductions in food and medical hold harmless distributions.

Appropriations

The proposed General Fund budget for FY/18 is relatively flat at \$529.6 million reflecting a total increase of only \$3.2 million or 0.6% over the original FY/17 number, not including reserves for wages and the run-off election. The number is much lower than projected five months ago in the

Economic Development is budgeted for \$285 thousand to continue funding some of the more important initiatives begun three years ago. The

Five-Year Forecast because CIP coming-on-line and transfers to Risk were held to a minimum and because medical costs were negotiated at rates equivalent to FY/17. In addition, the amount of non-recurring funding is significantly lower than in previous years as department budgets have been tightened over the past five years resulting in less reversions. Carry-forward from FY/16 along with anticipated reversions from FY/17 are included in this proposed budget for non-recurring initiatives in City Clerk, Cultural Services, Family and Community Services, Police and Senior Affairs. A detailed list of non-recurring appropriations is provided later in this section.

The proposed budget for FY/18 includes a reserve equivalent to a wage increase of 1% for employees making under \$30,000 per year.

Most of the significant increases in this budget are made within APD where the department budget increases by \$7 million as compared to FY/17. Funding of \$1.2 million is included for a new property crime reduction initiative that adds 17 civilian positions to respond to priority 3 calls providing faster response times and allowing police officers to take higher priority calls for service. One million dollars is added to begin catching up on the backlog of testing of sexual assault kits. Most of this funding is designated for an outside contractor. A two percent salary savings of \$1.6 million is restored in anticipation of more cadets graduating and fewer officers retiring. The Special Investigations Division is absorbed into the General Fund with \$600 thousand in funding.

Funding for capital coming-on-line is included in Cultural Services adding 12 positions throughout the BioPark for the new Otter and Penguin exhibits slated to open in late 2017 and to maintain Zoological Society accreditation. Family and Community Services has funding for bringing on two center managers. Utility funding of \$44 thousand is included in Parks in anticipation of opening the new westside baseball complex. Non-recurring funding of \$563 thousand is included in Cultural Services to carry on a number of special events, theater, music, and art initiatives.

funding is recurring and will be coupled with a \$200 thousand request for funds from the

Economic Development Action Account (EDAct) for Talent ABQ – Innovate + Educate.

Aside from non-recurring contractual funding, four positions and the associated operational funding are cut from Alamosa Library. That satellite library sits near the brand new state of the art library at Central and Unser and was always intended to close once the new library opened. Finally, the City has not entered into a

fuel hedge agreement for FY/18. Analysis was done on fuel prices and gallons used resulting in a slight increase in appropriations. Under the hedge agreement, the blended fuel price was budgeted for FY/17 at \$1.96/gallon whereas for FY/18 it is budgeted at \$2.02/gallon. The following table shows highlights of significant changes in General Fund revenues and expenditures reflected in this proposed budget for fiscal year 2018.

Significant Changes in FY/18 Proposed Budget Compared to FY/17 Original Budget General Fund (\$000's)	
<u>Revenues</u>	
Gross Receipts Tax (GRT)	6,191
Property Taxes	2,292
Building Permits	1,471
Rental Revenue - Cultural Services Venues	1,204
Service Charges	1,383
<u>Expenditures</u>	
Reserve for Salary Increases	510
APD Property Crime Reduction Program	1,200
APD Sexual Assault Kit Backlog	1,000
APD Special Investigations Division	600
City Support - Transfer to Operating Grants	550
City Support - Transfer to Debt Service	(700)
City Support - Transfer to Solid Waste	(384)
City Support - Early Retirement and Transfer for Computers	(400)
Cultural Services CIP Coming-On-Line & Operational Costs	1,204
Municipal Election	899
Alamosa Library	(312)

GENERAL FUND REVENUE AND EXPENDITURE AGGREGATES

The following table provides a quick view of the structural balance in the General Fund by demonstrating recurring revenues sufficient to cover recurring expenses - both in the current fiscal year and the next. Because the "Estimated Actual" reflects adjustments to the FY/17 base, the table below also shows FY/18 as compared to "Original" FY/17. The percentage growth of recurring revenues when comparing FY/18 to original FY/17 is 2.62% while growth in recurring appropriations is 2.51%. When comparing the FY/18 Proposed Budget to the FY/17 Estimated Actual, recurring revenues grow at 3.01% and

recurring appropriations grow at 3.12%. As mentioned earlier, the most notable difference in comparing one year to the next is the lower amount of non-recurring appropriation available in FY/18. The occurrence has more to do with less prior year reversions than it does with less identified non-recurring revenue. It should be mentioned that the \$510 thousand reserve for wage increases is not included in the table below but does affect the comparison figures once factored in.

AGGREGATE COMPARISON OF GENERAL FUND RECURRING/NON-RECURRING							
in (\$000's)							
(\$000's)	Original Budget FY/17	Estimated Actual FY/17	Change Original FY/16 & Est. FY/17	% Change Est. FY/17 to Original FY/17	Proposed Budget FY/18	% Change Original FY/17 & Prop. FY/18	% Change Est. FY/17 & Prop. FY/18
Revenue:							
Recurring	\$512,950	\$511,024	(\$1,926)	-0.38%	\$526,402	2.62%	3.01%
Non-recurring	\$2,431	\$4,577	\$2,146	88.28%	\$2,621	7.82%	-42.74%
TOTAL	<u>\$515,381</u>	<u>\$515,601</u>	<u>\$220</u>	<u>0.04%</u>	<u>\$529,023</u>	<u>2.65%</u>	<u>2.60%</u>
Appropriations:							
Recurring	\$512,929	\$509,902	(\$3,027)	-0.59%	\$525,792	2.51%	3.12%
Non-recurring	\$13,469	\$17,671	\$4,202	31.20%	\$3,814	-71.68%	-78.42%
TOTAL	<u>\$526,398</u>	<u>\$527,573</u>	<u>\$1,175</u>	<u>0.22%</u>	<u>\$529,606</u>	<u>0.61%</u>	<u>0.39%</u>
Recurring Balance	\$21	\$1,122			\$610		

NON-RECURRING REVENUE

General Fund non-recurring revenues for FY/18 are listed below. The City receives a food and medical "hold harmless" distribution from the State that previously generated about \$35 million per year. During the 2013 Legislative Session, H.B. 641 was passed which among other things, approved a 15-year phase-out of that distribution beginning in FY/16 and ending in FY/30. FY/18 marks the third year of the phase out. The annual phase-out amount is estimated at \$2.3 million in

FY/19 and therefore is treated as one-time for the proposed FY/18 budget so that no recurring expenses are planned against it. In addition, non-recurring revenue is expected from cost reimbursements for firemen fighting wildfires outside of our jurisdiction and from the Lodgers' Tax Fund for a position that will begin planning for the National Senior Games to be held in July 2019.

FY/18 Non-Recurring Revenues (\$000's)	
General Fund – 110	
FY/18 Reduction of Food & Medical Hold Harmless Distribution	\$ 2,325
Wildfire Cost Reimbursements	\$ 190
Lodgers Tax Fund Transfer for Position	\$ 106
Total Non-Recurring Revenues	\$ 2,621

NON-RECURRING APPROPRIATIONS

General Fund non-recurring appropriations total \$3.8 million and are listed in the following table. Highlights include: \$899 thousand to fund the upcoming Municipal Election; \$563 thousand in cultural events including unspecified funding aimed at promoting theater, music, and arts

programs in the community; \$150 thousand for programs targeting opioid addiction; a portion of the DOJ compliance costs within APD; and a position in Senior Affairs that will lead the planning efforts for the 2019 National Senior Games to be held in Albuquerque.

Non-Recurring Items for FY/18 (\$000's)		
Department	Purpose	Amount for FY/18
City Clerk	Municipal Election	899
Cultural Services	ABQ Poet Laureate	5
	ABQ ToDo	60
	Black History Month	12
	Cesar Chavez Celebration	5
	Flamenco	15
	Hispanic Heritage Day	24
	Mariachi Spectacular	50
	NM Philharmonic	75
	Outpost- Summerfest	60
	NM Black Expo	12
	Railyards - Market	40
	Local Music/Talent for Special Events	105
	Theater, Music, and Arts Programs (TBD)	100
Family & Community Services	Programs Aimed at Reducing Opioid Addiction	150
Police	DOJ Compliance with Settlement Agreement	2,096
Senior Affairs	2019 National Senior Games Position	106
TOTAL		3,814

GENERAL FUND APPROPRIATIONS BY DEPARTMENT

The following table shows a comparison of General Fund appropriations by department for FY/18 as compared to original FY/17. The overall change is \$3.2 million or 0.6% over FY/17. Police has the largest increase in funding with several new civilian positions and initiatives being added in FY/18. New positions are also added within Cultural Services to bring exhibits on-line at the BioPark and to ensure our continued accreditation with AZA. The large increase in the

Office of the City Clerk is driven by the costs of the October 2017 municipal election. There is also an increase of \$548 thousand in the General Fund subsidy to Transit and an increase in Parks mostly driven by tort claim costs in risk. Most remaining departments show a reduction in overall funding due in large part to the loss of one-time carry-forward reversions from prior years that was paying for non-recurring initiatives.

General Fund Appropriations by Department (\$000's)						
Expenditures by Department	Approved Budget FY/17	Proposed Budget FY/18	\$ Change	% Change	% Share	
					FY/17	FY/18
Animal Welfare	11,170	11,067	(103)	-0.9%	2.1%	2.1%
Chief Administrative Officer	1,731	1,702	(29)	-1.7%	0.3%	0.3%
City Support	26,386	25,011	(1,375)	-5.2%	5.0%	4.7%
Civilian Police Oversight	984	860	(124)	-12.6%	0.2%	0.2%
Council Services	4,051	3,937	(114)	-2.8%	0.8%	0.7%
Cultural Services	36,808	37,405	597	1.6%	7.0%	7.1%
Economic Development	4,761	3,615	(1,146)	-24.1%	0.9%	0.7%
Environmental Health	3,087	3,175	88	2.9%	0.6%	0.6%
Family and Community Services	39,081	38,646	(435)	-1.1%	7.4%	7.3%
Finance & Administrative Services	12,569	12,452	(117)	-0.9%	2.4%	2.4%
Fire	76,713	75,521	(1,192)	-1.6%	14.6%	14.3%
Human Resources	2,612	2,637	25	1.0%	0.5%	0.5%
Legal	6,008	5,650	(358)	-6.0%	1.1%	1.1%
Mayor	1,007	940	(67)	-6.7%	0.2%	0.2%
Municipal Development	43,817	43,064	(753)	-1.7%	8.3%	8.1%
Office of Inspector General	344	444	100	29.1%	0.1%	0.1%
Office of Internal Audit	830	850	20	2.4%	0.2%	0.2%
Office of the City Clerk	1,482	2,306	824	55.6%	0.3%	0.4%
Parks & Recreation	31,470	31,699	229	0.7%	6.0%	6.0%
Planning	16,295	15,756	(539)	-3.3%	3.1%	3.0%
Police	164,833	171,796	6,963	4.2%	31.3%	32.4%
Senior Affairs	7,089	7,280	191	2.7%	1.3%	1.4%
Technology & Innovation	11,313	11,288	(25)	-0.2%	2.1%	2.1%
Transit (Operating Subsidy)	21,957	22,505	548	2.5%	4.2%	4.2%
TOTAL	526,398	529,606	3,208	0.61%	100.00%	100.00%

RESERVES

The proposed budget contains \$46.9 million in reserves. The City has a self-imposed policy of maintaining an operating reserve equal to one-twelfth of the total appropriation. This standard is more conservative than the State standard as the calculation includes additional line-items such as transfers to other funds and non-recurring appropriations. The one-twelfth reserve is set at

\$44.1 million for FY/18. Beyond that, an additional \$1.4 million is reserved as a matter of fiscal responsibility – the seventh year in a row of adding \$200 thousand per year. In addition, \$510 thousand is reserved for pay increases for employees making under \$30 thousand per year and \$840 thousand is reserved for a runoff election, should one be necessary.

General Fund Reserves (\$000's)	
1/12 Operating Reserve	44,134
Wage Increase (employees making under \$30 thousand)	510
Runoff Election	840
Increase in Operating Reserve	1,400
Total Reserves	46,884

FISCAL YEAR 2017 ADJUSTMENTS INCLUDED IN LEGISLATION

The FY/18 legislation also contains a section that adjusts appropriations for FY/17. Most of the changes relate to a change in how the City accounts for debt service payments. Debt service is paid twice a year. In the past, the City paid the second payment on July 1 then accrued the expense June 30 in the prior fiscal year. Going forward, those payments will be booked on July 1 in the fiscal year that begins that same

date. This change results in large swings in appropriations across all debt service funds but only for this transition year. Cash is still needed in these funds so reserves are shown in each of the debt service funds where this takes place. The only other noteworthy adjustment for FY/17 is the move of \$1.5 million in unused fund balance from fund 405 to the Capital Fund 305 to replace a broken water well at Los Altos Golf Course.

FY/17 Adjustments (\$000's)	
General Fund - 110	
City Support Functions	
Transfer to Capital Acquisition Fund - 305	1,500
Sales Tax Refunding D/S Fund - 405	(1,500)
Cultural Services Department	
Community Events	245
Museum	262
Museum-Balloon	53
Public Library	61
Family and Community Services Department	
Homeless Support Services	115
Substance Abuse Contracts	(115)
Parks and Recreation Department	
Transfer to Golf - 681	550
Culture and Recreation Projects Fund - 225	
Transfer to General Fund - 110	1,078
City Housing Fund - 240	
	(127)
Sales Tax Refunding Debt Service Fund - 405	
	(15,505)
GO Bond Debt Service Fund - 415	
	(54,914)
Airport Revenue Bond Debt Service Fund - 615	
	(9,894)
Apartments Debt Service Fund - 615	
	(554)
Baseball Stadium Debt Service Fund - 695	
	(867)
Fleet Management Fund - 725	
	21,000
Communications Management Fund - 745	
	156

CAPITAL APPROPRIATIONS

The FY/18 legislation contains a section related to capital projects and purchases. For the General Fund, capital appropriations are normally made through a transfer to the Capital Acquisition Fund 305 or an enterprise capital fund where the funds can be expended without the

time constraints associated with operating funds. Also listed are significant capital appropriations from the General Fund, special revenue, and enterprise funds. These capital appropriations are summarized in the following table.

Capital Appropriations (\$000's)	
Fiscal Year 2018	
<u>General Fund - Transfer to Fund 305</u>	
Park Development/Parks	100
<u>Hospitality Tax - Transfer from Fund 221 to Fund 305</u>	
Convention Center Improvements	75
<u>Solid Waste Fund - Transfer from Fund 651 to Fund 653</u>	
Refuse Equipment	7,600
Landfill Equipment/Refurbishment	1,500
Automated Collection System	600
Disposal Facilities	5,140
Refuse Facility	400
Recycling Carts	400
Computer Equipment	400
Alternative Landfill	217
Landfill Environmental Remediation	1,247
Fiscal Year 2017	
<u>General Fund - Transfer to Fund 305</u>	
Los Altos Golf Course/Parks	1,500

COMPENSATION

The following table reflects the history of compensation by bargaining unit. The FY/18 proposed budget includes funding equivalent to a 1% pay increase for employees making under \$30 thousand per year, though not reflected in the table below since it is reserved pending

negotiations with the respective unions. The Transit Union has not yet successfully negotiated the 2% offered in FY/17 so it carried forward for FY/18. For comparison, the table shows the inflationary index, CPI-Urban, to see how raises compare to inflation.

COMPENSATION BY BARGAINING UNIT											
UNION	2018 ^a	2017 ^b	2016 ^c	2015	2014 ^d	2013 ^e	2012 ^e	2011	2010	2009	Total
CPI Urban	2.50%	1.90%	0.70%	0.70%	1.60%	1.70%	2.90%	2.00%	1.00%	1.40%	16.4%
Blue Collar - Local 624 - AFSCME, AFL-CIO	0.00%	2.00%	1.5%	3.0%	0.0%	0.0%	0.0%	-1.77%	3.0%	3.0%	10.7%
Clerical and Technical - AFSCME 2962	0.00%	2.00%	1.5%	3.0%	0.0%	0.0%	0.0%	-1.21%	3.0%	3.0%	11.3%
Fire Firefighters Union	0.00%	2.00%	1.3%	1.3%	3.8%	0.0%	0.0%	-2.47%	5.0%	5.0%	15.8%
J Series - Security Staff	0.00%	2.00%	4.0%	3.0%	0.0%	0.0%	0.0%	-1.17%	3.0%	3.0%	13.8%
Bargaining Management	0.00%	3.50%	0.0%	3.0%	1.0%	1.0%	0.0%	-2.29%	3.0%	3.0%	12.2%
Non-Bargaining Management	0.00%	2.00%	1.5%	3.0%	1.0%	1.0%	1.0%	-2.79%	3.0%	3.0%	12.7%
Albuq. Police Officers Assoc.	0.00%	3.00%	4.4%	5.0%	0.0%	0.0%	0.0%	-2.41%	9.1%	11.4%	30.5%
Prisoner Transport Officers ^f	0.00%	2.00%	1.5%								
Transit - Local 624 - AFSCME	0.00%	2.00%	4.0%	3.0%	0.0%	0.0%	0.0%	-0.48%	3.0%	3.0%	14.5%

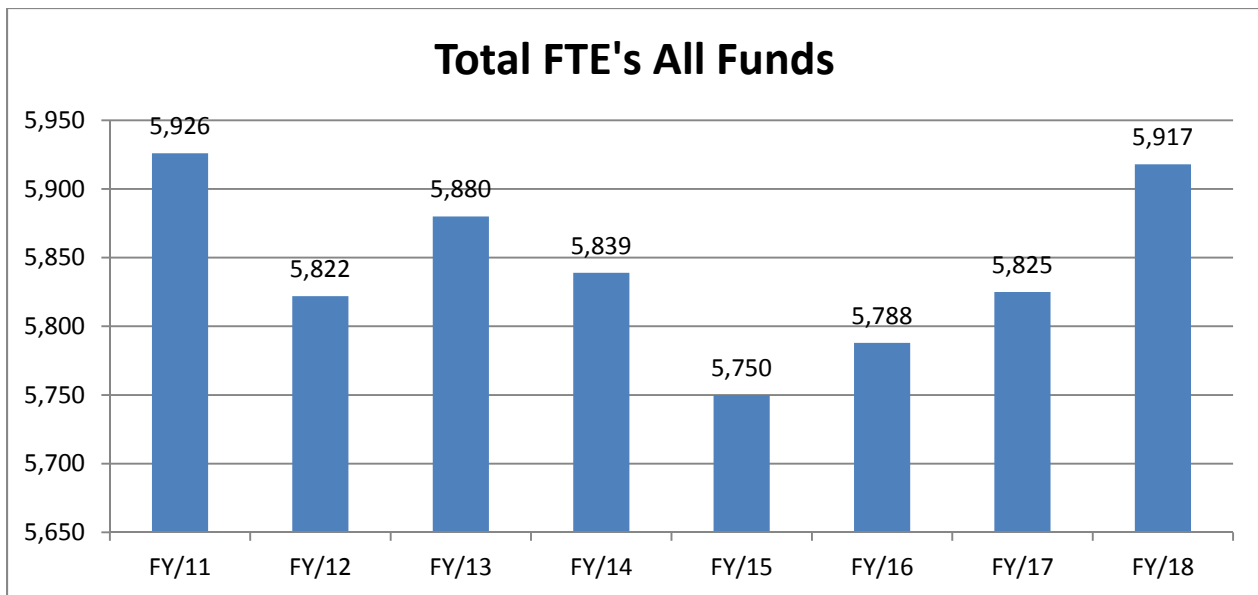
^a 1% is for reserved for employees making under \$30,000 per year, subject to appropriation / collective bargaining.
^b Transit has not yet negotiated the 2% offered in FY/17.
^c Bargaining Management did not negotiate the equivalent of a 1.5% wage increase in FY/16, negotiated in FY/17
^d The equivalent of a 1% wage increase was reserved for all employees in FY/14. This column reflects those that were either not represented by a union or reached agreement on their contracts.
^e The 2013 and 2012 budgets reserved the equivalent of one percent for employees earning under \$50 thousand
^f A new union for Prisoner Transport Officers was created Feb. 5, 2016. In FY/11 they were recognized as part of the APOA Union. Prior to FY/11 they were part of the J-Series.

CHANGES IN EMPLOYMENT

The table below gives a historical perspective of City positions. Among all operating funds, staffing levels increase by a net of 92 full-time equivalent positions which is 1.6% higher as compared to the original budget for FY/17. Despite the growth, employment levels are still below what they were in FY/11. The General Fund has the majority of the new positions at 47. Most of those are in Police where 29 civilian positions are added to aid officers through crime data collection, crime analysis, and crime reporting - a new initiative aimed at reducing property crimes. The General Fund also includes 12 new positions in the Cultural Services Department to ensure the BioPark has adequate staffing to maintain accreditation and to open new

exhibits. Four positions are eliminated with the defunding of Alamosa Library. The remaining added positions are scattered in various other General Fund departments. Enterprise Funds and other funds each grow by eight positions. The change in positions in Grant Funds reflects 33 new positions added for operating ART using a CMAQ Grant. Note that in FY/15, the major decrease was the result of 74 positions in the Albuquerque Housing Authority (AHA) that separated from the City that year. Details of changes in the level of employment are included in the respective department budget highlights and the schedule of personnel complement by program contained in the Appendix.

CHANGES IN EMPLOYMENT										
	Original Budget FY/11	Original Budget FY/12	Original Budget FY/13	Original Budget FY/14	Original Budget FY/15	Original Budget FY/16	Original Budget FY/17	Proposed Budget FY/18	Change Original FY/17 Proposed FY/18	% Change Original FY/17 Proposed FY/18
General Fund	4,052	3,956	4,017	3,989	3,944	3,976	4,040	4,087	47	1.2%
Enterprise Funds	1,300	1,300	1,314	1,311	1,345	1,356	1,361	1,369	8	0.6%
Other Funds	268	258	251	243	295	297	265	273	8	3.0%
Grant Funds	306	308	298	296	166	159	159	188	29	18.2%
TOTAL	5,926	5,822	5,880	5,839	5,750	5,788	5,825	5,917	92	1.6%



GOALS

City of Albuquerque Vision, Goal Areas, Goal Statements and Desired Community or Customer Conditions

NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.

VISION: Albuquerque is an active, thriving, culturally rich, sustainable, high desert community.

Goal Area	Goal Statement	Desired Community or Customer Conditions
HUMAN AND FAMILY DEVELOPMENT	People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.	<ol style="list-style-type: none"> 1. Residents are literate, skilled and educated. 2. All students graduate and are prepared for a career or post-secondary education. 3. Residents are active and healthy. 4. Residents have access to medical and behavioral health care services. 5. Families are stable and economically secure. 6. Affordable housing options are available throughout the city. 7. Seniors live with dignity in supportive environments. 8. Seniors engage in and contribute to the community. 9. Residents are informed of and protected from public health risks.
PUBLIC SAFETY	The public is safe and secure, and shares responsibility for maintaining a safe environment.	<ol style="list-style-type: none"> 10. The public is safe. 11. The public feels safe. 12. Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve. 13. The community works together for safety. 14. Domestic and wild animals are appropriately managed and cared for. 15. The community is prepared to respond to emergencies.
PUBLIC INFRASTRUCTURE	The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.	<ol style="list-style-type: none"> 16. The water and wastewater system is reliable and meets quality standards. 17. The storm water system protects lives, property, and the environment. 18. High speed Internet is accessible and affordable throughout the community. 19. Integrated transportation options meet the public's needs. 20. The street system is well designed and maintained. 21. Sustainable energy sources are available.
SUSTAINABLE COMMUNITY DEVELOPMENT	Communities throughout Albuquerque are livable, sustainable and vital.	<ol style="list-style-type: none"> 22. Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained. 23. A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque. 24. The downtown area is vital, active, and accessible. 25. Mixed-use areas with housing, employment, recreation, and entertainment exist throughout Albuquerque.
ENVIRONMENTAL PROTECTION	Protect Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.	<ol style="list-style-type: none"> 26. Air, water, and land are protected from pollution. 27. Water resources are sustainably managed and conserved to provide a long-term supply and drought reserve. 28. Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal. 29. Open Space, Bosque, the River, and Mountains are preserved and protected. 30. Residents participate and are educated in protecting the environment and sustaining energy and natural resources.
ECONOMIC VITALITY	The community supports a vital, diverse and sustainable economy.	<ol style="list-style-type: none"> 31. The economy is diverse. 32. The economy is vital, prosperous, sustainable, and strategic, based on local resources. 33. There are abundant, competitive employment opportunities. 34. Entrepreneurs and businesses of all sizes develop and prosper. 35. Albuquerque is a place where youth feel engaged and believe they can build a future.
COMMUNITY AND CULTURAL ENGAGEMENT	Residents are engaged in Albuquerque's community and culture.	<ol style="list-style-type: none"> 36. Residents engage in civic, community, and charitable activities. 37. Residents engage in Albuquerque's arts and cultures. 38. Albuquerque celebrates and respects the diversity of its people.
GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS	Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.	<ol style="list-style-type: none"> 39. All city employees and officials behave ethically. 40. City of Albuquerque participates in mutually beneficial cooperative relationships with other governments. 41. City government and its leaders are responsive to Albuquerque's citizens. 42. Government protects the civil and constitutional rights of citizens. 43. Customers conveniently access city services, officials, public records, and information. 44. Financial and capital assets are maximized and protected and reported accurately and timely. 45. City employees are competent and well-trained to deliver city services efficiently and effectively. 46. The work environment for employees is healthy, safe, and productive.

FINANCIAL CONSOLIDATIONS

FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget includes a total of 37 funds divided into six category types. Individual funds are established for specific purposes and operate as separate accounting entities. However, there are large numbers of financial transactions between these funds.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than one fund, they are counted twice inflating the total expenses and revenues of the City. Just as the expenses are counted twice, so also are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

Some transactions are at arm's length, such as payment in lieu of taxes (PILOT) and indirect overhead, which enterprise funds and grants pay to the General Fund as a cost of doing business.

Other transactions are more obvious such as reimbursement of CIP funded employees. City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by General Obligation Bonds are expensed in the General Fund and then reimbursed through the capital program with a transfer.

Finally, transactions in the form of direct transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for a grant is budgeted in the General Fund as a transfer to the operating grant fund. Some operations such as Transit and Golf require a subsidy from the General Fund done in the form of a transfer as well. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the

General Fund as well as in the resident fund. The consolidation tables in the following pages prevent the distortion by eliminating interfund transactions.

Consolidations are shown on the following pages for the current fiscal year. There are three types of consolidation tables: (1) combined revenues by fund group; (2) combined appropriations by fund group and department; and (3) consolidated revenues, appropriations and fund balances.

The first two sets of tables deal with the total city budget. The first column is the combined city total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from those agencies.

Individual fund tables that support these financial consolidations are located in the department budget highlights section in this document.

COMBINED REVENUES BY FUND GROUP AND SOURCE - PROPOSED BUDGET FY/18

(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	154,027	0	154,027	83,652	0	0	70,375	0	0
GROSS RECEIPTS	134,434	0	134,434	134,434	0	0	0	0	0
OTHER	42,050	0	42,050	27,279	14,771	0	0	0	0
TOTAL TAXES	330,511	0	330,511	245,365	14,771	0	70,375	0	0
LICENSES & PERMITS	16,804	0	16,804	13,751	3,053	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	18,509	0	18,509	0	1,370	16,939	0	200	0
COUNTY	8,348	0	8,348	282	0	85	0	7,832	149
STATE SHARED REVENUE	203,768	0	203,768	203,768	0	0	0	0	0
GROSS RECEIPTS	12,475	0	12,475	4,620	6,886	924	0	0	45
OTHER SHARED REVENUE	14,362	0	14,362	0	0	14,172	0	190	0
TOTAL STATE SHARED	230,605	0	230,605	208,388	6,886	15,096	0	190	45
TOTAL INTERGOVERNMENTAL	257,462	0	257,462	208,670	8,256	32,120	0	8,222	194
CHARGES FOR SERVICES	30,301	0	30,301	23,151	7,032	0	0	28	90
FINES AND FORFEITS	860	0	860	120	0	0	0	740	0
MISCELLANEOUS	13,816	0	13,816	3,870	4,179	0	929	4,496	342
ENTERPRISE REVENUES									
AVIATION	63,709	0	63,709	0	0	0	0	63,709	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,453	0	3,453	0	0	0	0	3,453	0
REFUSE DISPOSAL	70,037	0	70,037	0	0	0	0	70,037	0
TRANSIT	4,157	0	4,157	0	0	0	0	4,157	0
GOLF	3,775	0	3,775	0	0	0	0	3,775	0
TOTAL ENTERPRISE	146,931	0	146,931	0	0	0	0	146,931	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	120,979	0	120,979	266	0	0	0	0	120,713
ADMINISTRATIVE O/H	15,310	(14,068)	29,378	29,378	0	0	0	0	0
TRANSFERS	14,978	(54,914)	69,892	2,560	2,786	5,800	20,529	38,217	0
PILOT	0	(1,892)	1,892	1,892	0	0	0	0	0
TOTAL INTRE/INT SERV	151,267	(70,874)	222,141	34,096	2,786	5,800	20,529	38,217	120,713
TOTAL CURRENT RESOURCES	947,951	(70,874)	1,018,825	529,023	40,076	37,920	91,833	198,634	121,339
APPROPRIATED FUND BALANCE	137,172	0	137,172	47,978	4,499	0	69,303	20,202	(4,810)
ADJUSTMENTS TO FUNDS	(129,782)	0	(129,782)	(47,395)	(2,427)	0	(66,797)	(11,163)	(2,000)
GRAND TOTAL	955,341	(70,874)	1,026,215	529,606	42,148	37,920	94,339	207,673	114,529

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, PROPOSED BUDGET FY/18
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL	SPECIAL REV FUNDS NOT IN GENERAL	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,141	(5)	11,146	11,067	79	0	0	0	0
AV-Aviation Department	61,519	(12,080)	73,599	0	0	0	0	73,599	0
CA-Chief Administrative Office Department	1,702	0	1,702	1,702	0	0	0	0	0
CI-City Support Department	102,197	(17,051)	119,248	25,011	0	0	94,237	0	0
CP-Civilian Police Oversight Department	860	0	860	860	0	0	0	0	0
CL-Council Services Department	3,937	0	3,937	3,937	0	0	0	0	0
CS-Cultural Services Department	40,234	(3)	40,237	37,405	2,757	75	0	0	0
ED-Economic Development Department	3,615	0	3,615	3,615	0	0	0	0	0
EH-Environmental Health Department	7,857	(428)	8,285	3,175	3,184	1,926	0	0	0
FC-Family Community Svcs Department	68,813	(862)	69,675	38,646	0	26,755	0	4,274	0
FA-Finance and Admin Svc Department	63,238	(9,725)	72,963	12,452	14,892	0	0	0	45,619
FD-Fire Department	79,075	(111)	79,186	75,521	3,337	226	102	0	0
HR-Human Resources Department	63,568	(60)	63,628	2,637	0	0	0	0	60,991
LG-Legal Department	5,650	0	5,650	5,650	0	0	0	0	0
MA-Mayor's Office Department	940	0	940	940	0	0	0	0	0
MD-Municipal Development Department	54,536	(4,792)	59,328	43,064	9,077	0	0	7,187	0
IA-Internal Audit Department	850	0	850	850	0	0	0	0	0
IG-Office of Inspector General Department	444	0	444	444	0	0	0	0	0
CC-Office of the City Clerk Department	2,306	0	2,306	2,306	0	0	0	0	0
PR-Parks and Recreation Department	35,202	(1,315)	36,517	31,699	0	0	0	4,818	0
PL-Planning Department	15,756	0	15,756	15,756	0	0	0	0	0
PD-Police Department	177,627	(981)	178,608	171,796	1,370	5,442	0	0	0
SA-Senior Affairs Department	15,277	(423)	15,700	7,280	7,452	968	0	0	0
SW-Solid Waste Department	75,230	(9,523)	84,753	0	0	73	0	84,680	0
TI-Technology and Innovation Department	17,577	(1,630)	19,207	11,288	0	0	0	0	7,919
TR-Transit Department	46,190	(21,719)	73,909	22,505	0	2,455	0	48,949	0
Totals	955,341	(86,708)	1,042,049	529,606	42,148	37,920	94,339	223,507	114,529
Enterprise Interfund Debt Service	0	15,834	(15,834)	0	0	0	0	(15,834)	0
Grand Total	955,341	(70,874)	1,026,215	529,606	42,148	37,920	94,339	207,673	114,529

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, PROPOSED BUDGET FY18

(\$000's)

	ESTIMATED BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	47,981	510,967	486,366	(25,184)	(47,395)	(47,978)	3
210 - Fire Fund	1,343	2,041	3,235	(102)	0	(1,296)	46
220 - Lodgers Tax Fund	1,884	12,310	5,191	(7,112)	(799)	(792)	1,092
221 - Hospitality Tax Fund	296	2,463	1,091	(1,198)	(257)	(83)	213
225 - Cultural And Recreational Proj Fund	3	257	257	0	0	0	3
235 - Albuquerque Bio Park Fund	49	2,500	2,500	0	0	0	49
242 - Air Quality Fund	2,944	3,036	2,912	(272)	0	(148)	2,796
243 - Heart Ordinance Fund	(0)	79	74	(5)	0	0	(0)
250 - Senior Service Provider Fund	225	7,288	7,108	(344)	0	(164)	61
280 - Law Enforcement Protection Fund	356	1,370	653	(717)	0	0	356
282 - Gas Tax Road Fund	960	4,850	5,566	(44)	0	(760)	200
290 - City/County Bldg Ops Fund	282	1,097	3,177	2,196	0	116	398
730 - Vehicle/Equipment Replacement Fund	1,587	0	300	300	(1,371)	(1,371)	216
Special Funds Included in General Appropriation Subtotal	9,930	37,290	32,064	(7,298)	(2,427)	(4,499)	5,431
205 - Community Development Fund	256	3,888	3,822	(66)	0	0	256
265 - Operating Grants	657	28,232	33,350	5,118	0	0	657
Special Funds Excluded in General Appropriation Subtotal	914	32,120	37,172	5,052	0	0	914
405 - Sales Tax Refunding Debt Svc Fund	17,418	25	20,155	20,427	(17,598)	(17,301)	117
410 - Fire Debt Service Fund	5	0	102	102	0	0	5
415 - GO Bond Int And Sinking Fund	72,089	71,279	74,082	0	(49,199)	(52,002)	20,087
Non-Enterprise Debt Service Subtotal	89,512	71,304	94,339	20,529	(66,797)	(69,303)	20,209
611 - Aviation Operating	25,407	64,259	51,296	(12,080)	0	883	26,290
615 - Aviation Debt Svc	19,162	0	10,223	10,141	(9,728)	(9,810)	9,352
641 - Parking Facilities Operating	128	4,271	3,508	(661)	0	102	230
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	16,978	70,250	71,161	(9,519)	0	(10,430)	6,548
655 - Refuse Disposal Debt Svc	812	5	4,000	4,000	0	5	817
661 - Transit Operating	(93)	26,585	43,778	17,334	0	141	48
667 - Transit Debt Svc	5	0	0	0	0	0	5
671 - Apartments Fund	2,143	3,918	2,939	(672)	0	307	2,450
675 - Apartments Debt Svc Fund	1,700	0	663	672	(563)	(554)	1,145
681 - Golf Operating	45	3,843	4,503	685	0	25	70
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	78	1,800	890	(915)	0	(5)	73
695 - Sports Stadium Debt Svc	881	0	1,015	1,021	(873)	(867)	15
Enterprise Funds Subtotal	67,300	174,931	193,976	10,006	(11,163)	(20,202)	47,097
705 - Risk Management Fund	(31,264)	43,569	34,590	(664)	(2,000)	6,315	(24,949)
715 - Supplies Inventory Management	913	634	664	(236)	0	(266)	647
725 - Fleet Management	122	11,129	10,289	(516)	0	325	448
735 - Employee Insurance	2,064	58,408	59,592	(60)	0	(1,244)	820
745 - Communications Fund	804	7,598	6,289	(1,630)	0	(321)	483
Internal Service Subtotal	(27,360)	121,339	111,424	(3,105)	(2,000)	4,810	(22,551)
Total All Funds	188,275	947,951	955,341	0	(129,782)	(137,172)	51,104

GENERAL FUND - 110
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Recurring Revenues	495,084	512,950	509,865	511,024	526,402	13,452
Non-Recurring Revenues	4,803	2,431	2,021	4,577	2,621	190
TOTAL REVENUES	499,887	515,381	511,886	515,601	529,023	13,642
BEGINNING FUND BALANCE	63,309	56,360	59,953	59,953	47,981	(8,379)
TOTAL RESOURCES	563,195	571,741	571,838	575,554	577,004	5,263
APPROPRIATIONS:						
Recurring Expend/Appropriations	486,389	512,929	512,929	509,902	525,792	12,864
Non-Recurring Expend/Approp	16,854	13,469	17,050	17,671	3,814	(9,656)
TOTAL EXPENDITURES/APPROPRIATIONS	503,242	526,398	529,979	527,573	529,606	3,208
FUND BALANCE PER CAFR	59,953	45,343	41,859	47,981	47,398	2,055
ADJUSTMENTS:						
Encumbrances	(3,631)	0	0	0	0	0
Unrealized Gains on Investments	(408)	(12)	(408)	(408)	(408)	(396)
Prepaid and Other Accounting Adjustments	(103)	(23)	(103)	(103)	(103)	(80)
TOTAL ADJUSTMENTS	(4,142)	(35)	(511)	(511)	(511)	(476)
RESERVES:						
Wage Increase with Reserve	500	0	0	0	510	510
Large Sporting Event	0	236	236	236	0	(236)
Runoff or Special Election	0	0	0	0	840	840
Increase Operating Reserve	1,000	1,200	1,200	1,200	1,400	200
1/12th Operating Reserve	42,381	43,867	43,867	43,867	44,134	267
TOTAL RESERVES	43,881	45,303	45,303	45,303	46,884	1,581
AVAILABLE FUND BALANCE	11,930	6	(3,954)	2,167	3	(2)

ECONOMIC OUTLOOK

NATIONAL ECONOMY AND ECONOMIC OUTLOOK - IHS GLOBAL INSIGHT

The national economy influences the Albuquerque and New Mexico economy in a variety of ways. Interest rates affect purchasing and construction. Federal government spending affects the local economy through spending and employment at the federal agencies, the national labs and military bases. Inflation affects prices of local purchases and wages and salaries of employees.

The following is based on the October 2016 forecasts from IHS Global Insight (IHS). Along with the baseline forecast, alternative forecasts are prepared with pessimistic and optimistic scenarios. The forecast period is FY/17 to FY/21.

Baseline Scenario

In the baseline forecast, assigned a probability of 65%, IHS Global Insight (IHS) expects annual growth of 1.7% in real GDP for FY/17. This is equal to the growth in FY/16 and down significantly from the 2.9% growth in FY/15. Growth is expected to hover just over the 2% in FY/18 to FY/21. Much of the limitation is due to ongoing international risks. These risks include; declining European economy, the weakness in the world economy, and the stronger dollar increasing imports. Consumer's confidence is expected to increase in FY/18 and remain near this level through FY/21. Real government expenditures are expected to decline slowly from FY/19 through FY/21. Nationally, total employment reached the pre-recession peak in May of 2014. Unemployment reached a peak of 9.9% in the fourth quarter of 2009 declining to 5.7% in FY/15 and remaining near 5% for the forecast period.

Inflation, as measured by the Consumer Price Index (CPI) is expected to be only 0.7% in FY/16, but increase to 1.9% in FY/17 and then increases to about 2.5% for the remainder of the forecast. The low levels were largely due to the decline in oil prices. Relatively weak wage growth and increases in productivity limit the cost of employment putting little pressure on costs. Oil prices (West Texas Intermediate) is expected to remain low in FY/17 at \$47.40 per barrel and increases modestly to a high of nearly \$80 a barrel in FY/21. The increase in oil prices modestly adds to the CPI. This level is near the Federal Reserve Bank (FRB) target of 2% as measured by the personal consumption expenditures index. The moderate inflation expectation also plays into limited increases in interest rates. IHS believes that the FRB will raise the federal funds rate modestly at the end of 2016 and continue increasing them

modestly through the forecast. The rate is expected to reach .6% in FY/17 and reaching 2.8% by FY/21.

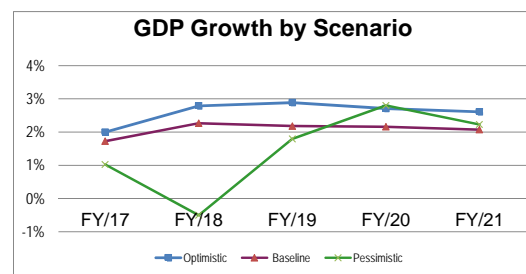
There are a number of risks in the economy including the battle in congress over spending, taxes, extension of the debt ceiling, and the impacts of the recent election. None of these are explicitly included in this forecast. The Eurozone is slowing and may fall into recession. Household formation is low limiting residential construction. The current levels of uncertainty restrain business activity and investment and hiring. Unfortunately, these high levels of uncertainty are likely to remain with us over the next few years.

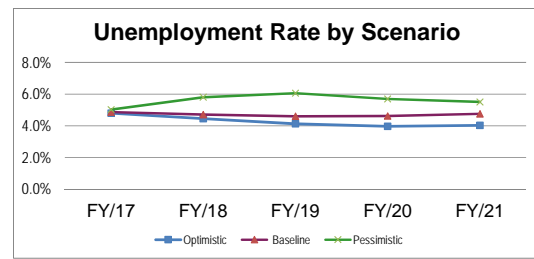
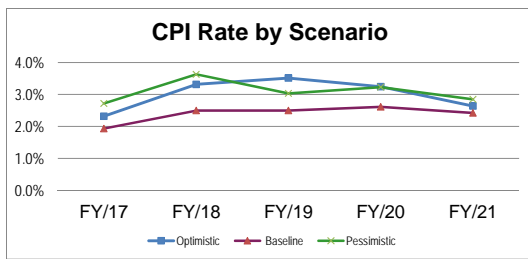
Pessimistic Scenario

The pessimistic scenario is assigned a probability of 20%. In this scenario, the recovery stalls. A recession occurs in the first half of FY/18 the result of political risks and faltering productivity. Exports shrink due in large part to a soaring dollar. The Federal Reserve increases interest rates faster in reaction to higher price inflation. Part of inflation is due to a jump in oil prices. Political paralysis prevents any meaningful fiscal action during succeeding administrations. Amid uncertainty related to Brexit, US major trading partners manage only 1.0% average gains between 2016 and 2018; problems in emerging markets become more pervasive.

Optimistic Scenario

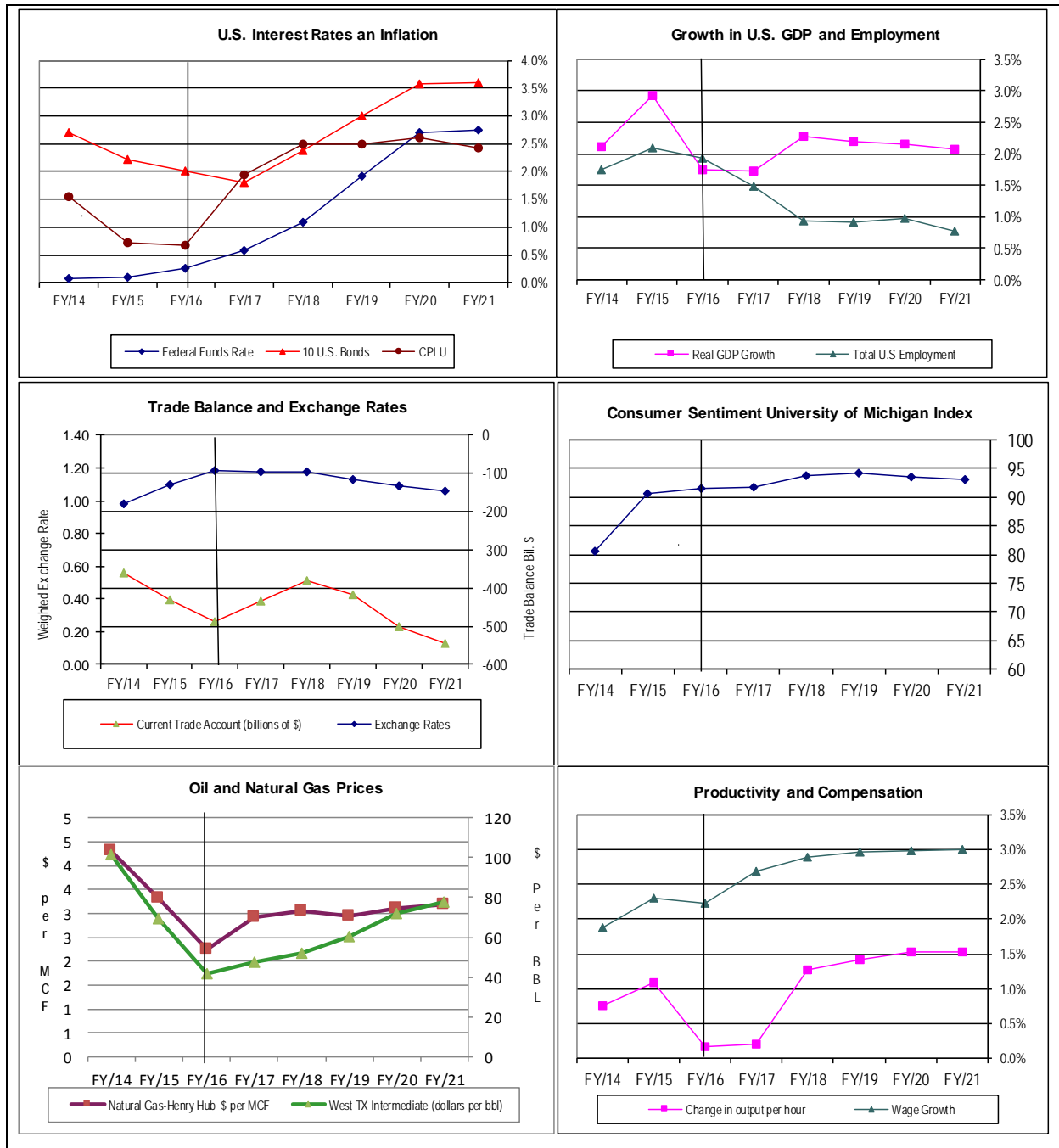
The optimistic scenario is assigned a probability of 15%. In this scenario IHS assumes that basically everything goes right. The Eurozone and emerging markets show strong growth helping exports. Inflation is originally above the baseline as strong demand pushes it up. The FRB reacts and starts raising interest rates faster than in the baseline. Even with higher interest rates housing starts accelerate, credit eases and unemployment drops to 4.0% in FY/19.





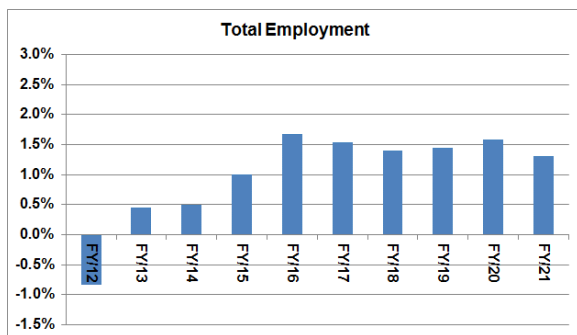
More information is available on the scenarios and a comparison in the section on Alternative Scenarios.

U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR) October 2016 Baseline Forecast



ALBUQUERQUE ECONOMY AND OUTLOOK

The outlook for the Albuquerque economy is developed by the Bureau of Business and Economic Research (BBER) at the University of New Mexico. They use national forecasts from IHS and local insights to develop forecasts of the state and local economy. The UNM BBER forecasting model for October 2016 provides the forecast of the Albuquerque economy that is presented in the following section. This data only includes three quarters of actual data for FY/16 due to the lag in reporting covered employment data. The Albuquerque economy declined in sync with the national economy, but has lagged in its recovery. Total employment in the Metropolitan Statistical Area (MSA) increased in the third quarter of 2012 but this gain was due to a change in processing by the department of Workforce Solutions and not in actual employment. The 4th quarter of 2014 and all following quarters through the 1st quarter of 2016 show increases with growth. The UNM BBER forecast of employment in October 2016, has positive non-agricultural (non-ag) employment growth beginning in FY/13, though as mentioned above, FY/13 is due only to a technical adjustment. The growth in total employment in FY/14 was 0.4% and FY/15 growth in total employment was 1.4% and with one estimated quarter FY/16 is expected at 1.7%.



The Albuquerque economy lost over 27 thousand jobs from FY/08 to FY/12 a loss of 7% of total employment. About 13 thousand jobs were added in FY/13 to FY/16. In FY/17 employment is expected to increase 1.5% and remain near this level for the remainder of the forecast. The economy does not approach FY/08 employment levels until FY/19. This puts the Albuquerque recovery over four years behind the national economy in terms of reaching post-recession employment levels. Government employment limits growth, with private sector employment growth exceeding total employment growth from FY/12 through FY/21. Construction has improved and is now helping the economy. The

unemployment rate continues to decline, but some of this is due to discouraged workers leaving the labor force. In calendar year 2015 there was somewhat a reversal of this with a small increase in the unemployment rate caused in part by people re-entering the labor force. The rate is expected to slowly decline to 5.3% in FY/20 and FY/21. This is above the unemployment rate for the U.S. for the entire forecast period.



In addition to the tables embedded in the following section there are a series of charts and tables that provide some comparisons of Albuquerque to the U.S. economy. Additionally, Albuquerque MSA employment numbers are provided for FY/14 to FY/21 by the major North American Industrial Classification System (NAICS) categories.

Retail and Wholesale Trade

These sectors account for about 15% of employment in the MSA. It is a particularly important sector in terms of the Gross Receipts Tax; making up about 30% of GRT. As the recession hit, the closure of stores and reductions in purchases substantially hit employment and GRT in this sector.

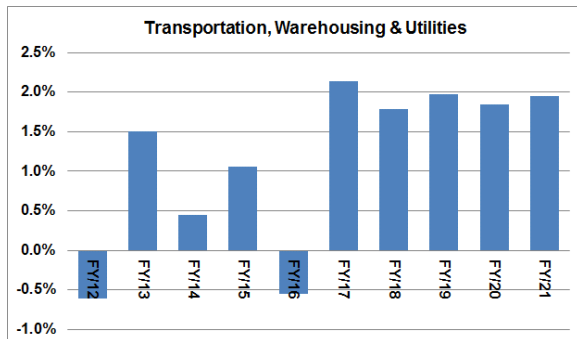


The sector is expected to have employment growth of just over 0.8% in FY/17 and FY/18 with

a jump to over 1.5% in FY/19 and tailing off for the remainder of the forecast.

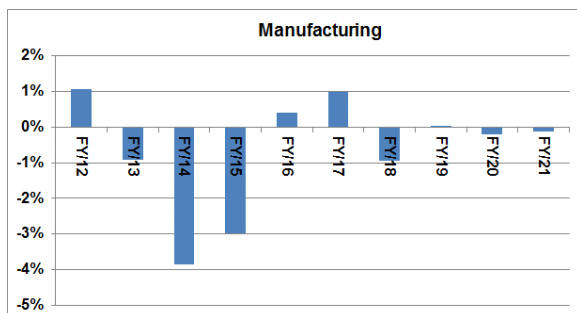
Transportation, Warehousing and Utilities

This sector while important, only accounts for 2.5% of employment. Employment growth in this sector was weak before the recession hit and then declined substantially in FY/09 and FY/10. The expectations for the forecast are a robust recovery with growth over 2% in FY/17 following a decline of 0.6% in FY/16. With this growth the sector does not reach the pre-recession high in the forecast period.



Manufacturing

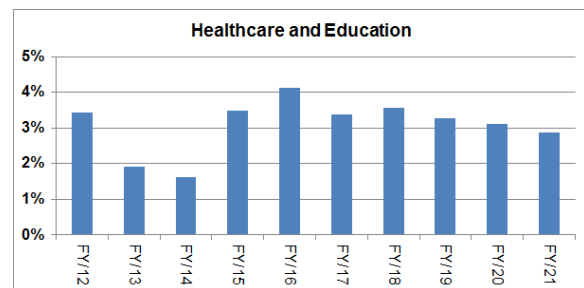
This sector accounts for about 4.5% of employment in the MSA. It is an important sector as it creates relatively high paying jobs that bring revenue from outside the area. It also generates purchases of materials and services in the local economy making this sector's impact greater than its employment share.



After substantial job losses including closing of Eclipse Aviation and GE, the sector posted small gains in FY11 and FY/12. In FY/13, FY/14 and FY/15 the sector declined and is expected to post a small increases in FY/16 and FY/17 before suffering losses in the remainder of the forecast. FY/21 employment is only 72% of the employment of FY/08.

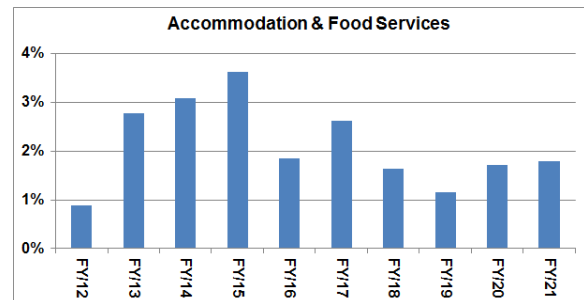
Educational and Health Services

This sector is predominantly health services and accounts for 15.7% of employment. Albuquerque is a major regional medical center that brings people into the area for services. Presbyterian Hospital and its HMO are one of the largest employers in the area. This was the only sector that increased through the recession and continues to be a primary driver for economic growth. Growth slowed in FY/14 but increased in FY/15 and is expected to reach 4% in FY/16. Growth stays above 3% in all years but FY/21 where it slows to 2.9%. This sector is the largest contributor to employment growth in the forecast period adding about 10,000 jobs (36.6% of total job growth) from FY/16 to FY/21.



Accommodation and Food Services

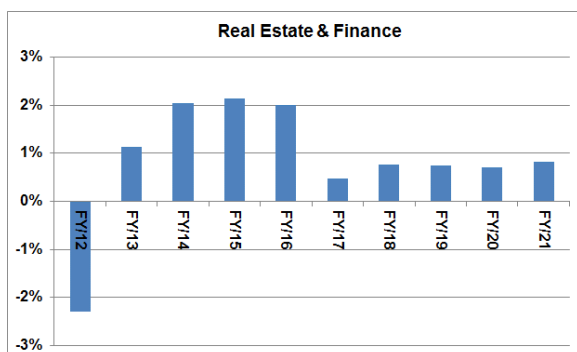
This category includes eating and drinking establishments as well as hotels and other travel related facilities. It accounts for 10% of employment in the MSA. The sector is a major contributor to both GRT and Lodgers' Tax.



FY/14 and FY/15 had growth of over 3%. This slowed in FY/16 to near 2% and after increasing to over 2.5% in FY/17 remains below 2% for the remainder of the forecast. The sector reached its previous peak of FY/08 in FY/14.

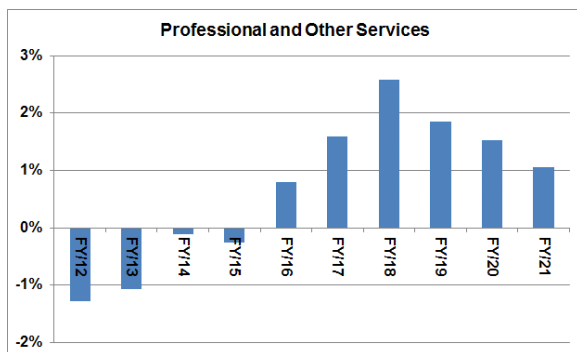
Real Estate & Financial Activities

This is two sectors and includes finance, insurance and real estate including credit intermediation. It accounts for about 4.5% of employment in the MSA. The financial crisis, the consolidation of banking, and the collapse of real estate impacted this sector. FY/13 shows an increase of 1% with FY/14 increasing 1.8%. Growth tapers off through the remainder of the forecast. In FY/21 the sector remains 367 jobs below the level of FY/08.



Professional and Other Services

This category is a grouping of four service sectors (Professional and Technical, Management of Companies, Administrative and Waste Services, and Other Services). The category accounts for 18% of the employment in the MSA. It includes temporary employment agencies, some of Albuquerque's back-office operations, and architect and engineering firms that are closely tied to construction. It also includes Sandia National Labs (SNL).

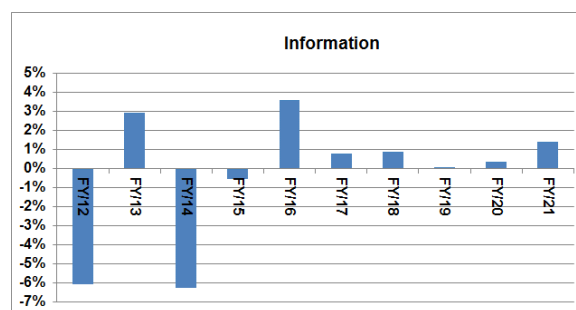


While the national labs gained some positions in FY/11 through FY/15, the sector as a whole was weak. This began to change in FY/15 as construction services (engineering and architecture) began adding jobs, though the sector as a whole declined. The sector shows expected growth in FY/16 of less than 1%.

Growth then exceeds 1% every year in the remainder of the forecast with a peak growth of 2.6% in FY/18. In FY/21 it still remains 3,300 jobs below the peak of FY/08.

Information

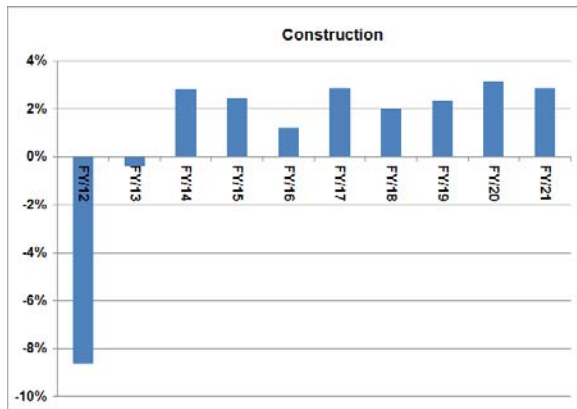
This sector includes businesses in tele-communications, broadcasting, publishing and internet service establishments. It also includes the film studios. It accounts for about 2% of employment in the MSA. FY/13 posted solid growth, but FY/14 showed a substantial decline and FY/15 declined again. FY/16 is expected to show growth of over 3%, but slows to under 1% growth until FY/21.



Construction

Construction is typically cyclical, with significant swings in building and employment. Construction is an important sector and has an impact on the economy larger than its employment share of 5%. This sector lost 12 thousand jobs from FY/07 to FY/13. In FY/07 its employment share was 8%. After falling consistently from FY/07, employment in construction began increasing at the end of FY/13. FY/14 grew 2.8% and 2.4% in FY/15. Employment is expected to increase only 1.2% in FY/16, but then increases to near 3% in FY/17 and remains in the 2% to 3% range for the remainder of the forecast. It is one of the fastest growing sectors in the economy for the forecast period. Even with this growth construction employment in FY/21 is forecasted to be 26% or 8,000 jobs below the FY/07 peak.

Construction permits show the trends in construction and the types of construction. The graph following this section shows the real values of building permits after adjusting by the CPI from 1970 to 2016 (November and December of 2016 was estimated). Construction is categorized as new construction or additions, alterations, and repairs.



New construction is further separated as residential and commercial. Five distinct peaks occurred in 1973, 1979, 1985, 1995 and 2005. The 2005 cycle was the longest but also had the largest dropoff.

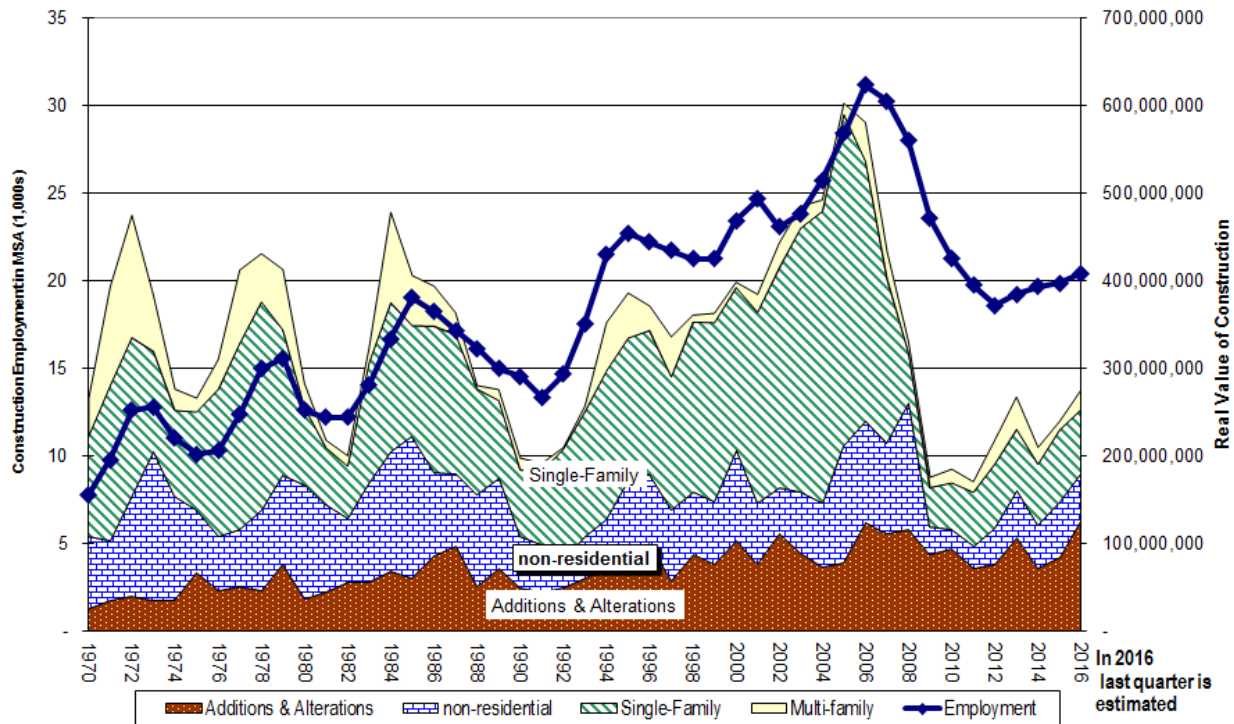
The lowest level of residential construction was reached in the period of August 2008 to February 2009. From this point single family permitting has increased, but it remains subdued and at levels well below pre-recession permitting. In 2008 much of the decline in residential construction was offset by new commercial, primarily public sector construction. Much of this construction was for new Albuquerque public schools. In 2009 residential housing stabilized, but commercial construction fell making 2009 the worst year as far as percentage decline in new construction. Additions, alterations, and repairs did not drop as significantly as new construction but still showed declines. This category is dominated by commercial and public projects.

Single family permitting has grown slowly and is expected to show moderate growth in the forecast. In FY/14 only 814 single family units were permitted, down about 100 units from FY/13. In FY/15 there was a small increase to 902 units. In FY/16 this is expected to increase to 1,200 units. The forecast trends up to 1,700 units by FY/21. These are historically very low numbers; below the early 1990s. Lack of job growth has led to out-migration and very low growth (less than 0.5% a year from 2010 to 2015) in population. Multi-family construction showed some strength in FY/13 with 945 units and 898 units in FY/14. These permits fell 450 and 567 units in FY/15 and FY/16 respectively. There are some large projects expected for FY/17. The UNM BBER forecast only expects 423 units in FY/20 and FY/21.

Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA.

As shown in the chart following this section, construction employment moves similarly to permit values, but differences occur. Some of this is due to projects outside the City as well as non-building projects. Growth in employment was very strong in 2000-2006, driven in large part by the Intel project and the Big-I reconstruction project.

**Construction Values In City of Albuquerque Deflated by CPI
and Construction Employment in the MSA in Thousands**



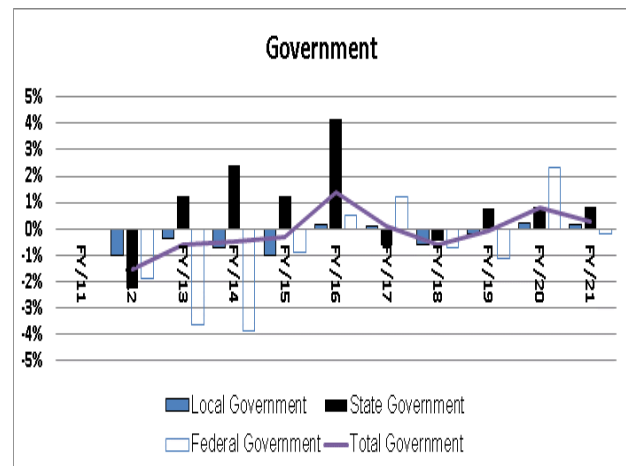
Government

The government sector makes up almost 21% of the Albuquerque MSA employment. The largest part of State and Local government is education. Local Government includes the public schools and State Government includes the University of New Mexico and Central New Mexico Community College. The local sector also includes Indian enterprises. The Federal Government makes up 4.4% of employment; nationally Federal government makes up 3.4% of total employment. This doesn't include military employment which is counted separately.

Active military is around 6,000 or about 1.7% of the total non-agricultural employment. Nationally military is 1% of total non-ag employment.

Government employment slowed and decreased in FY/11 through FY/16. Local and State employment decreased due to declines in tax revenue and the inability to fund the same level of employees. State and Local are flat in FY/13. State government has been stronger with growth of 2.4% and 11.3% in FY/14 and FY/15. It is expected to grow 4.2% and then decline or

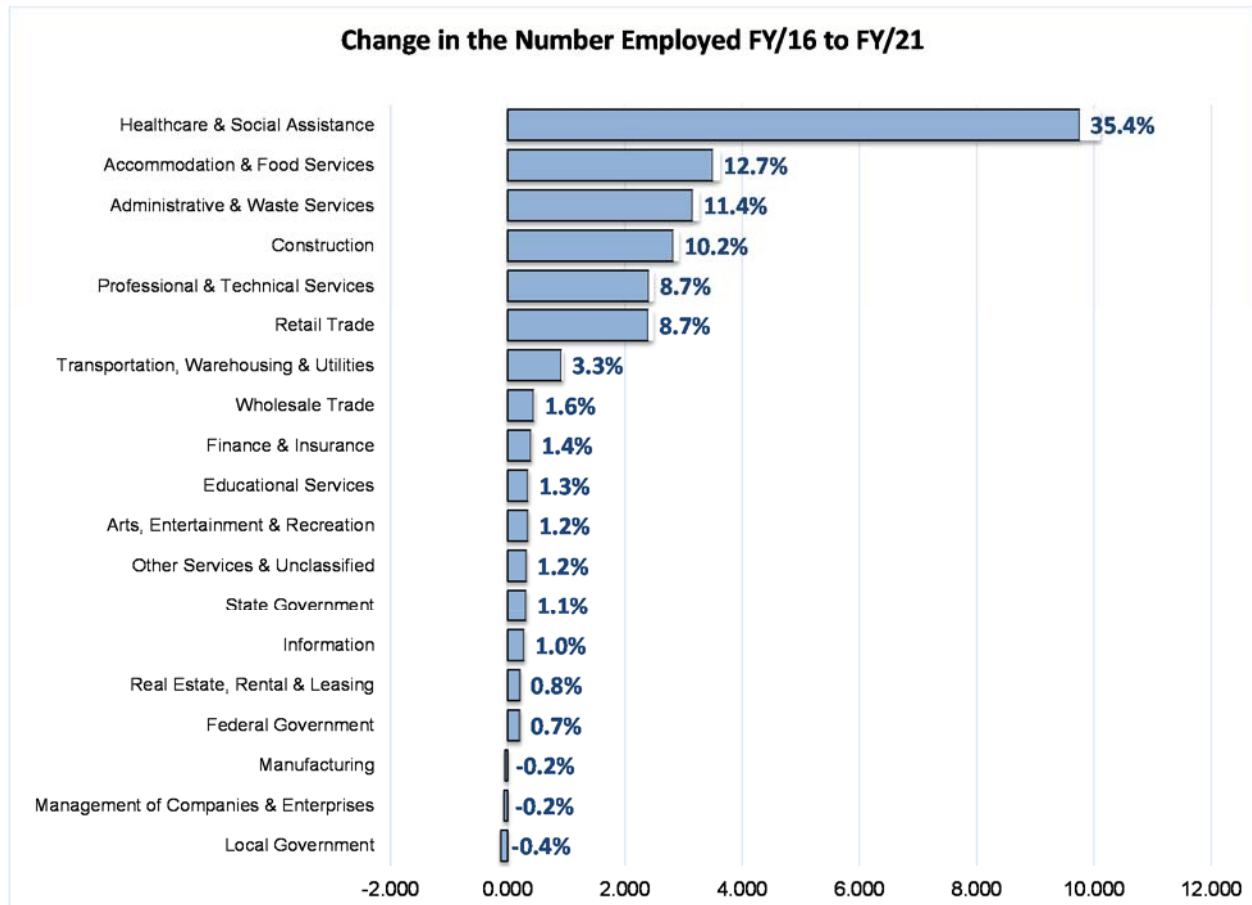
remain at low levels of growth for the forecast. Local government has been flat and is expected to show little growth in the forecast. The major sources of state and local jobs are education, though the Labor department does not keep individual counts for these jobs at the local level.



Federal Government after growing strongly in FY/10 showed little growth in FY/11 and declines in FY/12 through the remainder of the forecast.

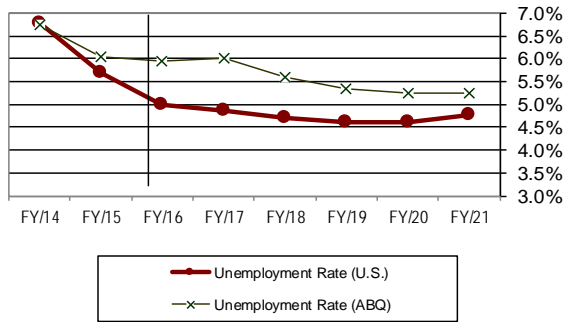
This occurs due to the federal government taking steps to reduce its expenditures. The forecast shows continued losses in federal jobs except in FY/19 to FY/21 largely due to hiring for the 2020 census.

The following Charts and tables present more information on the Albuquerque economy and its comparison to the U.S.

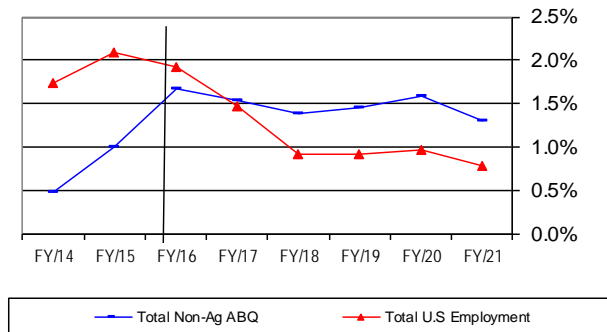


Albuquerque MSA and Comparisons to the U.S -- Fiscal Year October 2016

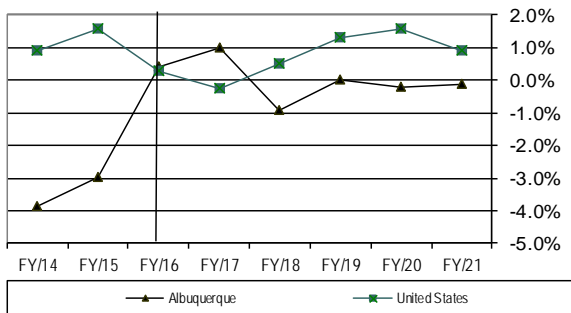
Albuquerque MSA vs. U.S. Unemployment Rates



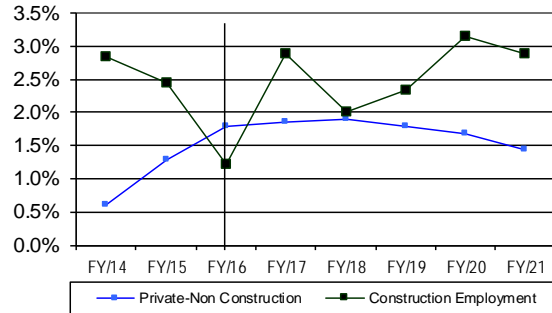
Albuquerque MSA vs. U.S. Employment Growth



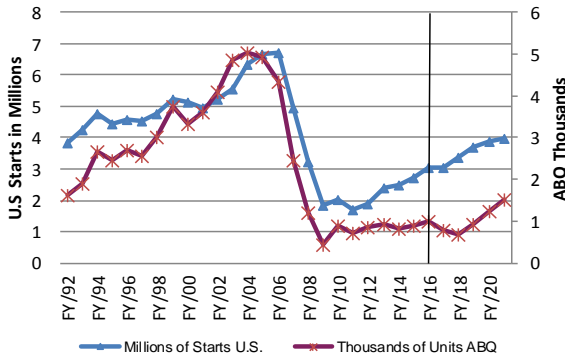
Albuquerque MSA vs. U.S. Manufacturing Employment Growth



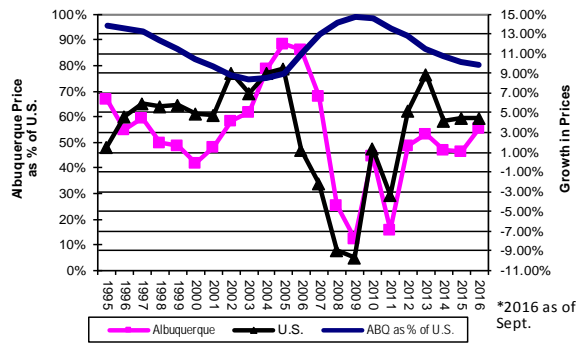
Albuquerque MSA Construction and Private Non-Construction Employment Growth



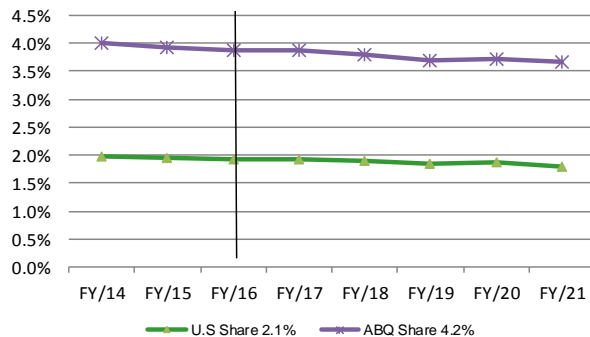
Single Family Construction



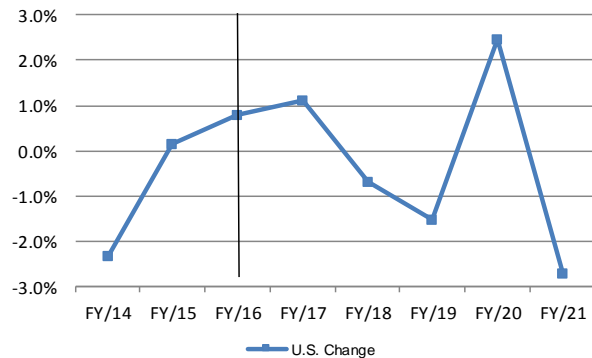
Comparison of Growth in Existing Home Sales Price by Calendar Year



Federal Government Employment as Share of Total Employment



Change in Federal Government Employment



Economic Variables Underlying the Forecast by Fiscal Year

	Historical			Forecast				
	FY/14	FY/15	FY/16	FY/17	FY/18	FY/19	FY/20	FY/21
National Variables								
Real GDP Growth	2.1%	2.9%	1.7%	1.7%	2.3%	2.2%	2.2%	2.1%
Federal Funds Rate	0.1%	0.1%	0.3%	0.6%	1.1%	1.9%	2.7%	2.8%
10 U.S. Bonds	2.7%	2.2%	2.0%	1.8%	2.4%	3.0%	3.6%	3.6%
CPI-U	1.6%	0.7%	0.7%	1.9%	2.5%	2.5%	2.6%	2.4%
Unemployment Rate (U.S.)	6.8%	5.7%	5.0%	4.9%	4.7%	4.6%	4.6%	4.8%
Total U.S Employment	1.7%	2.1%	1.9%	1.5%	0.9%	0.9%	1.0%	0.8%
Manufacturing Employment	0.9%	1.6%	0.3%	-0.3%	0.5%	1.3%	1.6%	0.9%
Consumer sentiment index--University of Mich	80.6	90.6	91.5	91.7	93.7	94.3	93.6	93.1
Exchange Rates	0.98	1.09	1.18	1.17	1.18	1.13	1.09	1.06
Current Trade Account (billions of \$)	(361.3)	(429.8)	(488.2)	(434.8)	(379.5)	(418.1)	(503.0)	(545.3)
Change in output per hour	0.8%	1.1%	0.2%	0.2%	1.3%	1.4%	1.5%	1.5%
Natural Gas-Henry Hub \$ per MCF	4.3	3.3	2.2	2.9	3.0	2.9	3.1	3.2
West TX Intermediate (dollars per bbl)	101.3	69.3	41.7	47.4	52.1	60.5	71.9	77.9
Wage Growth	1.9%	2.3%	2.2%	2.7%	2.9%	3.0%	3.0%	3.0%
Albuquerque Variables								
Employment Growth and Unemployment in Albuquerque MSA								
Total Non-Ag ABQ	0.5%	1.0%	1.7%	1.5%	1.4%	1.5%	1.6%	1.3%
Private-Non Construction	0.6%	1.3%	1.8%	1.8%	1.9%	1.8%	1.7%	1.4%
Construction Employment	2.8%	2.4%	1.2%	2.9%	2.0%	2.3%	3.1%	2.9%
Manufacturing	-3.9%	-3.0%	0.4%	1.0%	-0.9%	0.0%	-0.2%	-0.1%
Government	-0.5%	-0.3%	1.4%	0.1%	-0.6%	-0.1%	0.8%	0.3%
Unemployment Rate (ABQ)	6.7%	6.0%	5.9%	6.0%	5.6%	5.4%	5.3%	5.3%
Growth in Personal Income	2.1%	3.8%	4.1%	4.0%	4.9%	5.2%	5.1%	5.3%
Construction Units Permitted in City of Albuquerque								
Single-Family Permits	915	902	979	863	1,043	1,320	1,513	1,727
Multi-Family Permits	933	189	67	310	375	408	438	438
Total Residential Permits	1,848	1,091	1,046	1,173	1,418	1,727	1,951	2,166

Sources: HIS Global Insight and FOR-UNM October 2016 Baseline Forecasts

Albuquerque MSA Employment in Thousands								
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Total Employment	358.32	361.90	367.97	373.63	378.85	384.34	390.45	395.53
Private Employment	282.64	286.47	291.50	297.09	302.75	308.30	313.81	318.66
Mining & Agriculture	0.72	0.72	0.74	0.72	0.73	0.74	0.75	0.75
Construction	19.41	19.89	20.13	20.71	21.12	21.62	22.30	22.94
Manufacturing	16.87	16.37	16.43	16.59	16.44	16.44	16.41	16.38
Wholesale Trade	11.46	11.60	11.67	11.78	11.80	11.90	12.01	12.12
Retail Trade	41.48	41.66	42.05	42.40	42.86	43.63	44.22	44.44
Transportation, Warehousing & Utilities	9.04	9.13	9.08	9.28	9.44	9.63	9.81	10.00
Information	7.68	7.64	7.91	7.97	8.04	8.05	8.08	8.19
Finance & Insurance	11.07	11.44	11.64	11.67	11.76	11.85	11.94	12.03
Real Estate, Rental & Leasing	5.16	5.13	5.27	5.32	5.36	5.39	5.43	5.48
Professional & Technical Services	28.18	28.57	28.88	29.29	29.79	30.28	30.72	31.29
Management of Companies & Enterprises	3.35	3.37	3.51	3.44	3.45	3.45	3.45	3.45
Administrative & Waste Services	24.15	23.58	23.60	24.16	25.33	26.05	26.61	26.75
Educational Services	5.02	5.29	5.28	5.31	5.37	5.45	5.54	5.63
Healthcare & Social Assistance	49.29	50.92	53.24	55.20	57.29	59.26	61.18	63.00
Arts, Entertainment & Recreation	4.29	4.41	4.56	4.63	4.67	4.76	4.84	4.90
Accommodation & Food Services	35.99	37.29	37.98	38.98	39.61	40.07	40.75	41.48
Other Services & Unclassified	9.48	9.47	9.52	9.65	9.70	9.74	9.80	9.84
Government	75.68	75.43	76.47	76.54	76.10	76.04	76.64	76.87
Local Government	40.15	39.75	39.82	39.86	39.62	39.55	39.63	39.70
State Government	21.20	21.47	22.37	22.23	22.13	22.31	22.49	22.68
Federal Government	14.33	14.21	14.28	14.45	14.35	14.18	14.51	14.48
Military Employment	5.95	5.70	5.71	5.72	5.71	5.71	5.72	5.73
Growth Rates								
Total Employment	0.5%	1.0%	1.7%	1.5%	1.4%	1.5%	1.6%	1.3%
Private Employment	0.8%	1.4%	1.8%	1.9%	1.9%	1.8%	1.8%	1.5%
Mining & Agriculture	-5.0%	0.1%	3.8%	-3.2%	1.1%	1.2%	1.3%	1.1%
Construction	2.8%	2.4%	1.2%	2.9%	2.0%	2.3%	3.1%	2.9%
Manufacturing	-3.9%	-3.0%	0.4%	1.0%	-0.9%	0.0%	-0.2%	-0.1%
Wholesale Trade	-0.5%	1.2%	0.6%	0.9%	0.2%	0.9%	0.9%	0.9%
Retail Trade	1.6%	0.4%	0.9%	0.8%	1.1%	1.8%	1.3%	0.5%
Transportation, Warehousing & Utilities	0.5%	1.1%	-0.6%	2.1%	1.8%	2.0%	1.8%	1.9%
Information	-6.3%	-0.6%	3.6%	0.8%	0.9%	0.1%	0.3%	1.4%
Finance & Insurance	3.7%	3.4%	1.7%	0.3%	0.8%	0.8%	0.7%	0.8%
Real Estate, Rental & Leasing	-1.3%	-0.5%	2.6%	1.0%	0.7%	0.7%	0.6%	0.9%
Professional & Technical Services	0.6%	1.4%	1.1%	1.4%	1.7%	1.7%	1.4%	1.9%
Management of Companies & Enterprises	1.5%	0.7%	4.1%	-2.0%	0.1%	0.1%	0.0%	0.0%
Administrative & Waste Services	-0.3%	-2.4%	0.1%	2.4%	4.9%	2.8%	2.1%	0.5%
Educational Services	2.6%	5.3%	-0.1%	0.4%	1.2%	1.5%	1.6%	1.7%
Healthcare & Social Assistance	1.5%	3.3%	4.6%	3.7%	3.8%	3.4%	3.2%	3.0%
Arts, Entertainment & Recreation	0.0%	2.7%	3.4%	1.5%	0.9%	1.9%	1.7%	1.4%
Accommodation & Food Services	3.1%	3.6%	1.8%	2.6%	1.6%	1.2%	1.7%	1.8%
Other Services & Unclassified	-2.3%	-0.1%	0.5%	1.4%	0.5%	0.4%	0.6%	0.4%
Government	-0.5%	-0.3%	1.4%	0.1%	-0.6%	-0.1%	0.8%	0.3%
Local Government	-0.7%	-1.0%	0.2%	0.1%	-0.6%	-0.2%	0.2%	0.2%
State Government	2.4%	1.3%	4.2%	-0.6%	-0.5%	0.8%	0.8%	0.8%
Federal Government	-3.9%	-0.9%	0.5%	1.2%	-0.7%	-1.2%	2.3%	-0.2%
Military Employment	-3.3%	-4.2%	0.2%	0.2%	-0.2%	0.1%	0.1%	0.1%

REVENUE ANALYSIS

REVISED FY/17 AND PROPOSED FY/18 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/16, the actual audited results are reported. FY/17 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast and estimated actuals, the most recent estimate for FY/17 prepared with the proposed FY/18 budget. FY/18 reports revenue estimates from the Five-Year Forecast and the proposed budget. Many of the revisions to earlier revenue estimates were made in light of changes in actual receipts.

Revised FY/17 Revenue Estimates. The estimated actual General Fund revenues for FY/17 are \$220 thousand above the FY/17 original budget. This is mostly due to a decrease in the estimate of GRT, which is more than offset by increases in property tax, building permit revenue, interfund transfers, and charges for services. The one-time revenue includes the loss of FY/17 hold harmless distribution of \$2.2 million some miscellaneous revenue and a transfer for the movement of funds from fund 225. The recurring revenue estimate is \$352 thousand below the original FY/17 budget. The GRT one-percent distribution is now expected to grow 2.3% in FY/17 which is below the estimate of 2.9% from the original budget and equal to the Five-Year Forecast estimate.

The following section on the FY/18 budget includes some detail on FY/17.

Revenue Estimates for Proposed FY/18. FY/18 revenues are estimated to be \$529 million or 2.6% above the FY/17 estimated actual. This budget also includes \$2.6 million in one-time revenue; with \$2.3 million of this due to the increased loss in the hold-harmless in FY/19. The GRT base is expected to increase 3%, limited by the reduction in the hold-harmless distribution. Property tax revenue is relatively strong, but somewhat limited due to yield control. Construction related revenues are expected to grow fairly strongly while most sources of revenue are limited.

Gross Receipts Tax Revenues. GRT revenues continue to increase although revenues have been erratic. In the first eight months of FY/17 GRT as measured by the 1% distribution are

1.8% above the same period in FY/16, but the monthly year over year growth has varied between -12% and 19%. The expected growth in the one-percent distribution for FY/17 is a relatively weak 2.3%, mostly due to the uncertainty in distributions for food and medical hold harmless and errors in the processing of GRT distributions by the Taxation and Revenue Department. In FY/18, the one-percent distribution is expected to grow at 3%, but the total distribution grows by 3.2% due to an increase of \$650 thousand in the municipal share of the compensating tax. The increase in the compensating tax share is due to an agreement by the state of New Mexico with Amazon.com to collect sales taxes. Given current law in New Mexico, the state will collect the tax as a compensating tax and municipalities will only receive the municipal share of that tax. The rate is approximately 30% of the state shared GRT rate of 1.225%. Changes in State and federal law could result in internet sales being taxed at the full GRT rates and distributed at the corresponding municipality rates. This would be approximately 2% for the General Fund and 2.4% including all distributions. It is uncertain when and if this will occur.

The growth is limited by the additional reduction in the food and medical hold harmless distribution as well as reductions due to expanded activity at the Tax Increment Development Districts and the manufacturing input GRT deductions.

The economic models used to forecast GRT use information about the economy from the national IHS Global Insight (IHS) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts received from all other sources. This is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. Property tax growth has picked up for residential property, but yield control offsets much of this growth. Non-residential property continues to have small declines. FY/16 actual revenues were stronger than anticipated, and FY/17 estimates were boosted by one million dollars to reflect this increase. Revenue was increased by 1.5% for FY/18, showing accounting for yield control and a reduction for the Mesa del Sol Tax increment Development District (TIDD). Yield control and

the TIDDs do not affect the debt service portion of the property tax distribution.

Franchise Taxes. Franchise taxes in FY/17 on a recurring basis are expected to be \$463 thousand above the original budget estimate. This reflects lower expected revenues in the electric and natural gas franchises. The cable franchise for FY/17 has a one-time \$1 million posting that was too late to be posted in FY/16. The electric utility franchise is experiencing declining revenues despite a rate increase granted by the Public Regulatory Commission due to the cost of fuel and a renegotiated coal contract that drove down costs. Other franchise revenues are relatively flat with the Water Utility being the only utility that has a rate increase built into the forecast.

Payments-In-Lieu-Of-Taxes (PILOT). PILOT revenues in FY/17 are expected to be \$112 thousand above budget due to a one-time collection of revenue in the Industrial Revenue Bond (IRB) program. In FY/18 revenues decline, due to the loss of one-time revenue, yet the growth in recurring PILOT due to increases in revenues in the enterprise funds is 5%.

Building Permits. Building permits and inspections revenues continue to grow at a rapid pace. In FY/16 and FY/17 growth was led by commercial construction. The estimated growth in FY/17 is \$624 thousand above the original budget. Growth is expected to continue at 10% for FY/18.

As a note, major construction projects planned by the state or the federal government, or road projects do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. However, GRT is paid both by the state and the federal governments on construction projects.

Other Permits. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of City right-of-way, and other miscellaneous fees. In FY/17 revenues are \$632 thousand below the budgeted level. This is due primarily to a weakness in barricading and excavation permits. In FY/18 revenues are expected to increase only 0.3%.

Other Intergovernmental Assistance. Other intergovernmental assistance includes state shared revenues (excluding GRT) and county shared revenues. This category has declined in recent years due to changes in state policy and changes in revenue that is now received as

reimbursements rather than as grant revenue. In FY/17 revenue is \$210 thousand above the budget estimate. This is due to stronger than expected revenue in municipal road tax (gasoline) and the municipal share of vehicle excise taxes. In FY/18 this is expected to increase by \$300 thousand or 6.5%.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens. It also includes some revenues for charges to other governmental entities. In FY/17 revenues are one million dollars above the FY/17 budget. This is due to a number of strengths including legal fees, childcare, latch key fees, and the ambulance service contract with the Fire Department. In FY/18 revenues increase due to revenue that was moved in FY/17 from Fund 225 to the General Fund and continue generating revenue in FY/18. These include museum rental fees, library smartcard fees, and special event fees. Also included is \$112 thousand in revenue from an increase in annual membership fees for senior centers. Some of this is offset by a reduction of \$483 thousand in legal fees for risk recovery.

Internal Service Charges. In FY/17 revenues are near budget and remain at this level for FY/18.

IDOH. Indirect overhead revenues for FY/17 are adjusted up from the budgeted level due to increases in capital IDOH. In FY/18 revenues increase by \$484 thousand over the FY/17 estimated actual. This is primarily due a continuation of the increased capital IDOH.

CIP-Funded Positions. FY/17 revenue from CIP-funded positions are equal to the approved budget. In FY/18 there is an increase of \$357 thousand for additional positions in the Municipal Development Department and for project managers for the new BioPark Infrastructure Tax.

Fines and Penalties. In FY/17 and FY/18 revenues remain at \$120 thousand the amount expected from dust permit fines.

Interest Earnings. Interest earnings in FY/17 are kept at the budgeted level. In FY/18 there is an increase reflecting the Federal Reserve Board's planned increases in interest rates and improvements in the City's investment procedures.

Other Miscellaneous Revenues. Other miscellaneous receipts for FY/17 are \$499 thousand above the original budget. Most of this

increase is property rentals and fees and lien fees in the Planning Department and one-time revenue from the federal alternative fuel rebate program. In FY/18 revenues are \$338 thousand above the estimated FY/17 revenues due in part to some of the revenue that was moved in FY/17 from Fund 225 to the General Fund.

Transfers from Other Funds. In FY/17 interfund transfers are expected to be \$1.1 million above the budget amount. This includes a transfer to move all past revenue from Fund 225 that is not a "contribution in aid" to the General Fund. In FY/18 revenues decline \$1.1 million from the reduction in the transfer from Fund 225.

General Fund Revenue Changes

(\$000's)

	FY16 Audited Actual	Percent Chg Previous Year	FY17 Estimated Actual	Percent Chg Previous Year	FY18 Proposed Budget	Percent Chg Previous Year
GRT/Local	127,451	1.5%	130,448	2.4%	134,434	3.1%
State Shared GRT	192,660	0.9%	197,155	2.3%	203,768	3.4%
Total GRT	320,111	1.1%	327,603	2.3%	338,202	3.2%
Local Taxes	108,010	0.4%	111,997	3.7%	112,823	0.7%
Inter-governmental revenues	4,739	9.5%	4,602	-2.9%	4,902	6.5%
Service Charges	21,537	3.3%	22,812	5.9%	23,151	1.5%
Licenses/ permits	11,899	5.2%	12,889	8.3%	13,751	6.7%
Miscellaneous	3,990	142.1%	3,204	-19.7%	3,990	24.5%
Transfers From Other Funds	3,790	44.4%	3,691	-2.6%	2,560	-30.6%
Intra Fund Transfers	25,811	3.2%	28,803	11.6%	29,644	2.9%
TOTAL REVENUE	499,887	2.1%	515,601	3.1%	529,023	2.6%
NON-RECURRING	4,803	-2.3%	4,577	-4.7%	2,621	-42.7%
RECURRING REVENUE	495,084	2.1%	511,643	3.3%	526,592	2.9%

General Fund Revenue Estimates

(\$000's)

	FY16	FY17	FY17	FY17	FY18	FY18
	Unaudited	Approved	Five-Year	Estimated	Five-Year	Proposed
	Actual	Budget	Forecast	Actual	Forecast	Budget
Gross Rcpt Tax	78,796	81,271	80,207	80,207	82,650	82,650
Gross Rcpt Tax-Pen And Int	1,032	1,109	1,088	1,089	1,121	1,135
Gross Rcpt Tax-InfraStruct	9,387	10,159	10,026	10,026	10,331	10,331
Gross Rcpt Tax-Public Safety	38,236	39,645	39,126	39,126	40,318	40,318
State-Gross Rec Tax 1.00%	155,223	160,994	158,839	158,839	163,677	163,677
State-Gross Rec Tax .225%	34,931	36,223	35,738	35,738	36,827	36,827
Gross Rcpts Tx-Local-Pandi	1,180	1,232	1,201	1,200	1,238	1,247
Municipal Share Comp Tax	1,326	1,378	1,378	1,378	1,391	2,017
Total GRT	320,111	332,011	327,603	327,603	337,552	338,202
 Property Tax	 81,246	 81,360	 82,384	 82,384	 83,652	 83,652
 Franchise Tax-Telephone	 1,633	 1,590	 1,633	 1,633	 1,634	 1,633
Franchise Tax-Electric	9,050	9,996	9,684	9,496	9,819	9,796
Franchise Tax-Gas	3,507	4,069	3,507	3,769	3,577	3,769
Franchise Tax-Cable TV ABQ	3,142	4,060	4,198	5,253	4,240	4,240
Franchise Tax - Water Auth	7,338	7,300	7,338	7,338	7,632	7,632
Franchise Tax-Telecom	209	220	209	209	209	209
Total Franchise	24,879	27,235	26,569	27,698	27,111	27,279
 Other Intergovernmental Assistance	 4,739	 4,392	 4,392	 4,602	 4,413	 4,902
Building Permit Revenue	7,131	7,513	8,200	8,137	9,020	8,984
Permit Revenue	4,767	5,384	5,384	4,752	5,438	4,767
Service Charges	21,537	21,768	21,537	22,812	21,952	23,151
Fines & Penalties	209	120	209	120	209	120
Earnings on Investments	1,114	767	767	767	1,216	1,215
Miscellaneous	2,668	1,818	1,818	2,317	1,836	2,655
Transfers From Other Funds	3,790	2,604	2,604	3,691	2,920	2,560
Payments In Lieu of Taxes	1,885	1,803	1,803	1,915	1,803	1,892
IDOH	16,298	17,162	17,162	17,362	17,162	17,846
Services Charges-Internal	279	269	279	266	279	266
Transfers For CIP Positions	9,234	11,175	11,175	11,175	11,587	11,532
TOTAL REVENUE	499,887	515,381	511,886	515,601	526,149	529,023
NON-RECURRING	4,803	4,005	4,005	4,577	2,233	2,621
 RECURRING REVENUE	 494,972	 511,376	 507,881	 511,024	 523,916	 526,402

DEPARTMENT BUDGET HIGHLIGHTS

ANIMAL WELFARE DEPARTMENT

The Animal Welfare Department provides community leadership by advocating and promoting the humane and ethical treatment of animals. The department strives to improve the health and well-being of Albuquerque's pet population through a variety of programs and initiatives. These include animal shelters, adoption centers, and veterinary facilities, spay and neuter and micro chipping services, a public information initiative and a volunteer program that assists with adoption efforts in the animal shelters. The department also promotes and conducts animal adoption events and obedience training classes. Other activities include a web site with information on licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and training tips. The department routinely explores ways of improving conditions for animals, working with animal-protection groups and government entities, as well as enforcing city ordinances related to the pet population and responding to citizen complaints.

MISSION

The Animal Welfare Department encourages responsible ownership of domestic animals; manages care for missing, abused and homeless animals; encourages and celebrates the human/animal bond through quality adoptions and education; and helps assure public health and safety for the community.

The FY/18 proposed General Fund budget for the Animal Welfare Department is \$11 million, a decrease of \$103 thousand or 0.9% below the FY/17 original budget. The department began FY/17 with 141 funded full-time positions. The staffing level for FY/18 has changed by the deletion of the senior program manager position to continue to fund two existing behavior specialist positions that were funded in FY/17 with non-recurring dollars. Funding in the amount of \$200 thousand is proposed to continue the Trap, Neuter, Release program on a recurring basis. In addition, FY/17 non-recurring funding for supplies was eliminated in FY/18 in the amount of \$50 thousand.

Technical adjustments include a reductions in the cost of fleet maintenance of \$10 thousand and a decrease of \$15 thousand in radio costs. A net increase of \$87 thousand was recognized for the cost of risk.

HEART Ordinance Fund

City Council created the HEART Ordinance Fund in FY/07 to provide free micro-chipping and free spaying and neutering of companion animals for low or moderate income persons or seniors, and when possible, to the general public. By ordinance, 60% of all net animal license and permit fees are to be deposited in this fund. For FY/18 the proposed budget is anticipated to remain at \$79 thousand.

FISCAL YEAR 2018 HIGHLIGHTS

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
AW-Animal Care Ctr	11,038	11,170	11,224	11,310	11,067	(103)
TOTAL GENERAL FUND -110	11,038	11,170	11,224	11,310	11,067	(103)
<u>HEART ORDINANCE FUND - 243</u>						
AW-Heart Companion Svcs	99	74	74	74	74	0
AW-Trsf to General Fund	5	5	5	5	5	0
TOTAL HEART ORDINANCE FUND - 243	104	79	79	79	79	0
TOTAL APPROPRIATIONS	11,141	11,249	11,303	11,389	11,146	(103)
	0	0	0	0	0	0
NET APPROPRIATIONS	11,141	11,249	11,303	11,389	11,146	(103)
TOTAL FULL-TIME POSITIONS	141	141	141	141	140	(1)

ANIMAL WELFARE DEPARTMENT

HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Licenses and Permits	104	79	79	79	79	0
TOTAL REVENUES	104	79	79	79	79	0
BEGINNING FUND BALANCE	0	0	0	0	0	0
TOTAL RESOURCES	104	79	79	79	79	0
APPROPRIATIONS:						
Operating Appropriations	99	74	74	74	74	0
Total Transfers to Other Funds	5	5	5	5	5	0
TOTAL APPROPRIATIONS	104	79	79	79	79	0
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Domestic and wild animals are appropriately managed and cared for.</i>					
Total animal intake at shelters	18,857	18,213	18,998	8,409	18,000
Total adoptions	9,889	9,749	10,456	5,125	10,500
Total animals reunited with owners	3,557	3,854	3,860	1,861	3,950
Total live exits (FY18 NEW)	N/A	N/A	N/A	7,802	16,000
Live Release Rate (LRR) (Live exits / Intake) (FY18 NEW)	N/A	N/A	N/A	93%	89%
Total euthanasia	2,511	2,082	2,500	829	1,900
Dog intake at shelters	12,255	12,192	12,452	5,511	12,000
Dog adoptions	6,121	6,052	6,000	2,917	6,100
Dogs reunited with owners	3,231	3,555	3,550	1,692	3,600
Dog euthanasia	1,894	1,619	1,950	626	1,500
Cat intake at shelters	5,972	5,312	5,846	2,576	5,200
Cat adoptions	3,456	3,376	4,148	2,002	3,900
Cats reunited with owners	304	621	286	150	300
Cat euthanasia	568	400	478	190	400

AVIATION

The Aviation Department operates two municipal airports: The Albuquerque International Sunport (Sunport) which covers approximately 2,200 acres on Albuquerque's east side and the Double Eagle II (DEII) Reliever Airport which covers approximately 4,500 acres and is located on Albuquerque's west side.

The Albuquerque International Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to six major commercial carriers and their eight affiliates, one non-signatory, one commuter, two major cargo carriers and three affiliate cargo carriers. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building, currently leased to the Transportation Security Administration (TSA), has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The Sunport also has a taxiway/runway partnership with Kirtland Air Force Base.

Double Eagle II (DEII) is located on Albuquerque's growing west side. Based at this facility are an estimated 150 general aviation aircraft with approximately 66 thousand annual airfield operations activities comprised of training, military, air ambulance, charter, private, and corporate flights. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.

MISSION

Plan and deliver premier aviation services that contribute positively to Albuquerque and New Mexico by assuring a safe, pleasurable airport experience for passengers and quality services for our customers.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed FY/18 operating budget for the City's two airports is \$63.4 million, a 2.5% increase from the FY/17 original budget.

Technical adjustments include a \$49 thousand increase in utilities and \$50 thousand in overtime for anticipated costs associated with aviation police oversight. The transfers to other funds include: \$1 million increase to the Airport Capital fund, \$359 thousand decrease for debt service payments, and Indirect overhead costs increased by \$171 thousand. Overall, fleet maintenance, fuel, network, radio, worker's compensation and risk decreased by \$76 thousand.

The FY/18 proposed operating budget also includes increases of \$438 thousand for replacement of shuttle buses operated by Standard Parking on behalf of the airport for transporting passengers between the terminal building and the consolidated rental car service area, \$130 thousand for one aviation sergeant position and one police service aide, and \$40 thousand for one part-time parking shift supervisor. This will increase the department's full-time position count for FY/18 to 284.

The proposed FY/18 budget for the debt service fund is \$10.2 million, a decrease of 2.6% or \$277 thousand below the FY/17 original budget. This is a result of the department's effort to pay down the existing debt, before incurring new debt.

Proposed enterprise revenues for FY/18 are estimated at \$64.3 million which is a 3.6% increase from the FY/17 original budget amount of \$62 million. The estimated actual enplanements in FY/17 are reflecting a 1.7% increase from the original budget which stimulated additional revenue for airline activity, food and beverage, and rental car. This activity which is estimated to continue in FY/18.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>AIRPORT OPERATING FUND - 611</u>						
AV-Mgt and Prof Support	3,582	4,748	4,312	4,047	4,510	(238)
AV-Ops, Maint and Security	23,876	27,842	28,298	26,569	28,786	944
AV-Trsf Cap and Deferred Maint	21,300	17,000	17,000	17,000	18,000	1,000
AV-Trsf to Debt Service Fund	14,200	10,500	10,500	10,500	10,141	(359)
AV-Trsf to General Fund	1,386	1,768	1,768	1,768	1,939	171
TOTAL AIRPORT OPERATING FUND - 611	64,345	61,858	61,878	59,884	63,376	1,518

AVIATION

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
AIRPORT REVENUE BOND D/S FUND - 615						
AV-Debt Svc	13,920	10,500	10,500	605	10,223	(277)
TOTAL APPROPRIATIONS	78,265	72,358	72,378	60,489	73,599	1,241
Intradepartmental Adjustments	14,200	10,500	10,500	10,500	10,141	(359)
NET APPROPRIATIONS	64,065	61,858	61,878	49,989	63,458	1,600
TOTAL FULL-TIME POSITIONS	281	281	281	281	284	3

AVIATION OPERATING FUND 611 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	666	360	360	570	550	190
Total Enterprise Revenues	65,483	61,649	61,649	63,343	63,709	2,060
TOTAL REVENUES	66,148	62,009	62,009	63,913	64,259	2,250
BEGINNING WORKING CAPITAL BALANCE	19,733	21,377	21,377	21,377	25,407	4,029
TOTAL RESOURCES	85,882	83,386	83,386	85,290	89,666	6,279
APPROPRIATIONS:						
Enterprise Operations	27,458	32,590	32,610	30,616	33,296	706
Total Transfers to Other Funds	36,886	29,268	29,268	29,268	30,080	812
TOTAL APPROPRIATIONS	64,345	61,858	61,878	59,884	63,376	1,518
ADJUSTMENTS TO WORKING CAPITAL	(159)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	21,377	21,528	21,508	25,407	26,290	4,761

AVIATION

AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	154	0	0	3	0	0
Total Interfund Revenues	14,200	10,500	10,500	10,500	10,141	(359)
TOTAL REVENUES	14,354	10,500	10,500	10,503	10,141	(359)
BEGINNING FUND BALANCE	8,830	9,265	9,265	9,265	19,162	9,897
TOTAL RESOURCES	23,185	19,765	19,765	19,767	29,303	9,538
APPROPRIATIONS:						
Airport Debt Service	13,920	10,500	10,500	605	10,223	(277)
TOTAL APPROPRIATIONS	13,920	10,500	10,500	605	10,223	(277)
FUND BALANCE PER CAFR	9,265	9,265	9,265	19,162	19,080	9,815
ADJUSTMENTS TO FUND BALANCE	0	0	0	(9,810)	(9,728)	(9,728)
AVAILABLE FUND BALANCE	9,265	9,265	9,265	9,352	9,352	88

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
Total revenue generated at DE II airport	\$605,762	\$611,435	\$601,700	\$301,115	\$614,500
Airline revenue per enplaned passenger	\$8.25	\$8.67	\$7.98	\$8.25	\$8.37
Non-airline revenue per enplaned passenger	\$19.35	\$18.99	\$18.30	\$16.77	\$18.28
Landing Fees	\$2.20	\$2.78	\$2.50	\$2.46	\$2.53
Airline costs per enplaned passenger	\$7.34	\$9.60	\$8.50	\$8.50	\$8.40
Electrical costs for the airport system (Sunport and DE II)	\$1.7M	\$1.5M	\$1.6M	\$0.8M	\$1.7M

CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed FY/18 General Fund budget is \$1.7 million, a decrease of 1.7% or \$29 thousand below the FY/17 original budget. Technical adjustments include a decrease of \$32 thousand in personnel due in part to turnover. Internal service costs associated with communication, risk and fleet increased by three thousand dollars.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CA-Chief Admin Officer	1,600	1,731	1,731	1,687	1,702	(29)
<u>OPERATING GRANTS FUND 265</u>						
CAO Operating Grants	196	0	0	0	0	0
TOTAL APPROPRIATIONS	1,795	1,731	1,731	1,687	1,702	(29)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	<u>1,795</u>	<u>1,731</u>	<u>1,731</u>	<u>1,687</u>	<u>1,702</u>	<u>(29)</u>
TOTAL FULL-TIME POSITIONS	14	14	14	14	14	0

CITY SUPPORT

City Support functions as a division of City government that operates as a virtual department made up of a number of diverse city-wide financial programs. The department does not have a director or positions, although it does house appropriations in the General Fund for salaries and benefits in the early retirement program strategy. Appropriations for debt service payments and city match funds for operating grants are also included here.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed General Fund FY/18 budget for City Support is \$25 million, a 5.2% decrease from the FY/17 original budget of \$26.4 million.

The FY/18 proposed budget for City Support decreases the Early Retirement Program by \$200 thousand and the Transfer to the Sales Tax Refunding Debt Service Fund by \$791 thousand. One-time funding for the Transfer to

Refuse Disposal Operating Fund of \$384 thousand is eliminated and \$360 thousand for the Downtown Clean and Safe Program is proposed to be absorbed in Solid Waste's department budget. There is a decrease in the transfer to the Vehicle/Equipment Replacement Fund of \$200 thousand for the annual PC Refresh project. The transfer to the Operating Grants Fund increases by \$550 thousand in FY/18. An increment of five thousand dollars is included to cover the increase in dues and memberships for citywide functions. The Open and Ethical appropriation also increases by five thousand to account for the 1% of the proposed General Fund appropriation called for by ordinance.

FY/18 proposed funding for the Sales Tax Debt Service Fund is \$20.2 million. This is an increase of \$1.1 million above the FY/17 original budget of \$19.1 million.

Proposed funding for the FY/18 General Obligation Bond Debt Service Fund is \$74.1 million.

	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CI-Downtown ABQ Main Street	45	0	15	15	0	0
CI-Downtown Clean and Safe Svc	381	360	378	378	0	(360)
CI-Dues and Memberships	437	468	468	463	473	5
CI-Early Retirement Program	7,414	7,000	7,000	5,303	6,800	(200)
CI-Joint Comm on Intergovt	158	158	158	158	158	0
CI-Open & Ethical Elections	505	524	524	524	529	5
CI-GF Transfer to CIP Fund	1,841	0	0	1,500	0	0
CI-GF Trsf to Op Grants Fund	7,018	5,250	5,250	5,250	5,800	550
CI-GF Trsf to Sales Tax Fund	10,177	11,742	11,742	10,242	10,951	(791)
CI-GF Trsf to Solid Waste Ops	384	384	384	384	0	(384)
CI-Trsf to Veh/Comp Replace	0	500	500	500	300	(200)
TOTAL GENERAL FUND - 110	28,360	26,386	26,419	24,717	25,011	(1,375)
<u>SALES TAX DEBT SERVICE FUND - 405</u>						
CI-Sales Tax Debt Svc	17,837	19,060	20,216	4,711	20,155	1,095
<u>GO BOND DEBT SERVICE FUND - 415</u>						
CI-GO Bond Debt Svc	68,913	63,559	63,559	8,645	74,082	10,523
TOTAL APPROPRIATIONS	115,109	109,005	110,194	38,072	119,248	10,243
Intradepartmental Adjustments	10,177	11,742	11,742	10,242	10,951	(791)
NET APPROPRIATIONS	104,932	97,263	98,452	27,830	108,297	11,034

CITY SUPPORT

SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	121	25	25	28	25	0
Total Interfund Revenue	18,038	21,173	21,198	19,698	20,427	(746)
TOTAL REVENUES	18,159	21,198	21,223	19,726	20,452	(746)
BEGINNING FUND BALANCE	2,082	2,403	2,403	2,403	17,418	15,015
TOTAL RESOURCES	20,241	23,601	23,626	22,129	37,870	14,269
APPROPRIATIONS:						
Debt Service	17,837	19,060	20,216	4,711	20,155	1,095
TOTAL APPROPRIATIONS	17,837	19,060	20,216	4,711	20,155	1,095
FUND BALANCE PER CAFR	2,403	4,541	3,410	17,418	17,715	13,174
ADJUSTMENTS TO FUND BALANCE	(274)	(2,376)	(901)	(16,406)	(17,598)	787
AVAILABLE FUND BALANCE	2,129	2,166	2,510	1,012	117	13,961

GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	12,132	219	219	2,265	5,503	5,284
Total Interfund Revenues	62,372	63,201	63,201	64,183	65,776	2,575
TOTAL REVENUES	74,504	63,420	63,420	66,448	71,279	7,859
BEGINNING FUND BALANCE	8,695	14,286	14,286	14,286	72,089	57,803
TOTAL RESOURCES	83,199	77,706	77,706	80,734	143,368	65,662
APPROPRIATIONS:						
Debt Service	68,913	63,559	63,559	8,645	74,082	10,523
TOTAL APPROPRIATIONS	68,913	63,559	63,559	8,645	74,082	10,523
FUND BALANCE PER CAFR	14,286	14,147	14,147	72,089	69,286	55,139
ADJUSTMENTS TO FUND BALANCE	(61)	0	0	(55,085)	(49,199)	(49,199)
AVAILABLE FUND BALANCE	14,225	14,147	14,147	17,004	20,087	5,940

CITY SUPPORT

OPERATING GRANTS FUND 265 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	397	0	0	0	0	0
Total Intergovernmental Revenue	25,415	26,418	26,418	26,418	28,232	1,814
Total Interfund Revenues	7,005	5,250	5,250	5,250	5,800	550
TOTAL REVENUES	32,817	31,668	31,668	31,668	34,032	2,364
BEGINNING FUND BALANCE	363	657	657	657	657	0
TOTAL RESOURCES	33,179	32,325	32,325	32,325	34,689	2,364
APPROPRIATIONS:						
Operating Grants	31,670	30,950	30,950	30,950	33,350	2,400
Total Transfers to Other Funds	852	718	718	718	682	(36)
TOTAL APPROPRIATIONS	32,522	31,668	31,668	31,668	34,032	2,364
FUND BALANCE PER CAFR	657	657	657	657	657	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	657	657	657	657	657	0

CIVILIAN POLICE OVERSIGHT AGENCY

The Civilian Police Oversight Agency (CPOA) receives and investigates complaints and compliments about the Albuquerque Police Department from community members. The CPOA also reviews APD practices and policies in order to make policy recommendations to the Chief of Police, the Mayor and City Council. City Ordinance mandates that the CPOA function as independently as possible from City Administration and City Council in order to carry out the Agency's mission free of any perceived or actual bias. The CPOA seeks to foster and perpetuate policing policies and practices that effectively maintain social order and which at the same time foster mutual trust and cooperation between police and community members.

MISSION

The mission of the Civilian Police Oversight Agency (CPOA) is to provide a means for receiving complaints and compliments about Albuquerque Police Department (APD) employees; to conduct prompt, impartial, and fair investigation of all complaints from the community against APD; and to provide for community participation in setting and reviewing APD policies, practices, and procedures.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed FY/18 General Fund budget is \$860 thousand, a decrease of 12.6% or \$124 thousand below the FY/17 original budget. Technical adjustments include reducing one-time funding of \$100 thousand for outside counsel and training. Internal service costs for communication and risk are reduced by \$23 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
CP-Civilian Police OS Agency	877	984	984	936	860	(124)
TOTAL APPROPRIATIONS	877	984	984	936	860	(124)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	877	984	984	936	860	(124)
TOTAL FULL-TIME POSITIONS	8	8	8	8	8	0

COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.

The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and

one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed FY/18 General Fund budget is four million dollars, a decrease of 2.8% or \$114 thousand below the FY/17 original budget. Technical adjustments include a reduction of \$22 thousand one-time funding for "We are the City" initiative. Internal service costs associated with communication and risk decreased by \$248 thousand.

For the third quarter of FY/17, the office of neighborhood coordination is transferred from the Planning department. This move allows for prioritizing and strengthening the services provided to neighborhood and homeowner associations while continuing to work closely with Planning. The proposed budget includes funding for two positions with operating expense for a total of \$150 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
CL-Council Services Program	3,262	4,051	4,061	4,031	3,937	(114)
TOTAL APPROPRIATIONS	3,262	4,051	4,061	4,031	3,937	(114)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	3,262	4,051	4,061	4,031	3,937	(114)
TOTAL FULL-TIME POSITIONS	27	27	27	29	29	2

CULTURAL SERVICES

The Cultural Services Department is comprised of eight divisions: The Albuquerque Biological Park (BioPark) operates the Rio Grande Zoo, the Aquarium, the Botanic Gardens and Tingley Beach; the Albuquerque Museum protects and displays the artwork and historical items of Albuquerque and New Mexico's cultural life; the City has a public-private partnership with Explora Science Center Museum; the Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of ballooning; the Albuquerque/Bernalillo County library system provides reading and research materials as well as access to electronically transferred information through 17 locations; the community events division operates the KiMo Theatre and the South Broadway Cultural Center providing stages for the interaction of performers and audiences and organizes large and small outdoor, multi-cultural gatherings throughout the City; the Public Art Enhancement Program manages the 1% for Art Program, the Urban Enhancement Trust Fund program and the Arts & Cultural Districts program; and strategic support provides central services, media resources, including operation of the local government access channel, and promotions/marketing.

MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich City life and increase tourism to Albuquerque.

FISCAL YEAR 2018 HIGHLIGHTS

The FY/18 proposed General Fund budget for the Cultural Services Department of \$37.4 million reflects an increase of 1.6% or \$597 thousand above the FY/17 level.

Technical adjustments for FY/18 include a net decrease in one-time funding for Alamosa library totaling \$312 thousand and an increase to internal service costs associated with fleet maintenance, fuel and network totaling three thousand. Risk costs also increase by \$170 thousand.

Personnel changes for FY/18 include six new positions for the Penguin and Otter exhibits at the BioPark as well as an additional six full time positions for the BioPark for a total increase of 12 positions. Four full-time positions are eliminated from the proposed Alamosa library closure. Cultural Services had 338 full-time positions in FY/17, but is proposed to have 346 in FY/18.

The FY/18 budget proposes one-time funding totaling \$563 thousand for special events to include ABQ Poet Laureate, ABQ ToDo, Black History Month, Cesar Chavez Celebration, Flamenco, Hispanic Heritage Day, Mariachi Spectacular, the New Mexico Philharmonic, Outpost Summerfest, New Mexico Black Expo, Railyard-Market, local music for special events and miscellaneous theater, music and arts initiatives. Operating costs related to Alamosa library is reduced by \$72 thousand. Operating costs have been increased by approximately \$1.2 million in various areas to reallocate revenue and the corresponding appropriation from fund balance previously in the Culture and Recreation Projects Fund 225.

The Culture and Recreation Projects Fund includes appropriations of \$257 thousand designated to the library, museum, and balloon museum. This is a decrease of \$1.2 million from the FY/17 original budget. The Albuquerque BioPark Project Fund appropriation for projects will remain at \$2.5 million in FY/18.

The department will receive a NM State Grant in Aid for the public libraries in the amount of \$75 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CS-Strategic Support	1,656	1,654	1,654	1,654	1,628	(26)
CS-Community Events	3,156	3,363	3,363	3,365	3,225	(138)
CS-Museum	3,061	3,159	3,079	3,341	3,372	213
CS-Public Library	11,895	12,021	12,021	11,979	11,917	(104)
CS-CIP Library	65	67	67	67	67	0
CS-Biological Park	13,085	13,222	13,302	13,349	13,918	696
CS-CIP Bio Park	95	516	516	516	385	(131)
CS-Explora	1,462	1,434	1,434	1,434	1,434	0
CS-Museum-Balloon	956	1,084	1,084	1,137	1,158	74
CS-Public Arts Urban Enhancem	286	288	288	288	301	13
TOTAL GENERAL FUND - 110	35,717	36,808	36,808	37,129	37,405	597
<u>CULTURE AND REC PROJECT FUND - 225</u>						
Project Program (225) - Cultural Svcs	1,808	1,444	1,444	2,522	257	(1,187)
<u>ALBUQUERQUE BIO PARK PROJ FUND - 235</u>						
Project Program (235) - Cultural Svcs	2,475	2,500	2,500	2,500	2,500	0

CULTURAL SERVICES

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
OPERATING GRANTS FUND 265						
Project Program (265) - Cultural Svcs	75	73	73	73	75	2
TOTAL APPROPRIATIONS	40,074	40,825	40,825	42,224	40,237	(588)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	40,074	40,825	40,825	42,224	40,237	(588)
TOTAL FULL-TIME POSITIONS						
	334	338	344	344	346	8

CULTURE AND RECREATION PROJECTS FUND 225 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	1,805	1,314	1,314	964	257	(1,057)
TOTAL REVENUES	1,805	1,314	1,314	964	257	(1,057)
BEGINNING FUND BALANCE	1,565	1,561	1,561	1,561	3	(1,558)
TOTAL RESOURCES	3,369	2,875	2,875	2,525	260	(2,615)
APPROPRIATIONS:						
Project Appropriations	1,808	1,444	1,444	2,522	257	(1,187)
TOTAL APPROPRIATIONS	1,808	1,444	1,444	2,522	257	(1,187)
FUND BALANCE PER CAFR	1,561	1,431	1,431	3	3	(1,428)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,561	1,431	1,431	3	3	(1,428)

CULTURAL SERVICES

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	2,402	2,500	2,500	2,500	2,500	0
TOTAL REVENUES	2,402	2,500	2,500	2,500	2,500	0
BEGINNING FUND BALANCE	122	49	49	49	49	0
TOTAL RESOURCES	2,524	2,549	2,549	2,549	2,549	0
APPROPRIATIONS:						
Biological Park Projects	2,475	2,500	2,500	2,500	2,500	0
TOTAL APPROPRIATIONS	2,475	2,500	2,500	2,500	2,500	0
FUND BALANCE PER CAFR	49	49	49	49	49	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	49	49	49	49	49	0

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents are literate, skilled and educated.</i>					
Circulation rate per borrower	11.44	11.07	12.50	6.02	12.00
Circulation rate per capita (Bernalillo County)	6.10	6.35	6.00	3.26	6.00
# library visits	2,124,598	2,134,954	2,100,000	1,028,226	2,000,000
Total Circulation of Library Materials	4,038,863	4,204,039	4,100,000	2,159,081	4,200,000
Cost per circulation	\$2.77	\$2.83	\$2.90	\$2.79	\$2.85
# cardholders (as a % of Bernalillo County population)	53%	57.30%	51%	56%	53%
# people attending all library programs and events	130,590	92,599	120,000	62,826	120,000
# holds filled	518,199	535,923	510,000	266,050	520,000
# total information questions	873,296	890,158	875,000	439,562	880,000
# e-books & e-videos & e-audiobooks downloaded	437,049	637,156	575,000	419,257	700,000
# of volunteer hours	13,038	12,112	13,000	7,334	13,000

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.</i>					
# people (children & families) enrolled in Summer Reading	14,706	16,000	17,000	-	17,000
# early childhood literacy participants (Grant funded)	329	1,317	1,100	722	1,400
# homework database sessions	2,995	3,150	2,700	1,558	2,800

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - High speed internet is accessible and affordable throughout the community.</i>					
# library website hits					
*website hits includes website catalog hits not available in previous fiscal years	14,427,661	11,197,290	15,500,000	6,578,460	12,000,000

CULTURAL SERVICES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
# computer use questions	121,589	120,489	120,000	62,370	120,000
# computer sessions	801,287	895,739	750,000	332,157	700,000
# library information technology devices maintained	2,475	2,500	2,500	2,500	2,500

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained.</i>					
# developed acres maintained by gardeners at the Botanic Gardens	86	88	88	88	88
# Tingley acres maintained	32	33	32	33	33
# Tingley Beach visitors (estimated)	300,000	250,000	250,000	250,000	250,000

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
BioPark annual attendance	1,213,568	1,235,379	1,230,000	612,007	1,240,000
# of animals per zookeeper	30	29	32	30	30
# of animals (amphibians, reptiles, birds, mammals)	1,000	1,398	1,160	1,524	1,550
# students/adults admitted	81,324	82,151	76,000	41,203	80,000
# animals at the Aquarium	13,388	13,345	13,400	13,417	13,400
# animal species at the Aquarium	395	412	440	422	440
# education events at the BioPark	268	271	260	105	260
# education interactions on-site	415,005	419,220	420,000	198,765	420,000
# education interactions off-site (includes Zoo-to-You Van that travels to every County within the State of New Mexico)	63,972	64,102	60,000	31,500	62,000
# volunteers per year	649	661	650	362	650
# volunteer hours per year	33,998	34,442	35,000	17,698	35,000
# Zoo Music & Summer Night Concerts attendance	16,237	14,102	20,000	6,554	15,000
# eggs produced by artificial spawning	200,000	134,000	200,000	155,000	175,000
# fish tagged and released	86,000	94,236	50,000	55,000	75,000
# fish maintained at BioPark	15,000	10,000	25,000	10,000	15,000
# of arthropods & insects in the BUGarium	-	-	-	20,000	20,000

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents engage in Albuquerque's arts and cultures.</i>					
Total onsite attendance	114,639	133,748	125,000	75,843	130,000
Total student field trip visitors (onsite)	5,944	6,638	6,300	3,398	6,500
KiMo- # of rentals to performing arts agencies	115	106	115	52	115
KiMo- Attendance at rentals	34,031	29,552	42,500	15,176	42,500
KiMo - # of City sponsored KiMo events	56	65	65	21	50
KiMo-# of Cinema at the KiMo events	105	123	115	66	100
KiMo - Attendance at Cinema at the KiMo events	3,066	3,938	10,500	2,419	6,500
KiMo - # of tickets sold to events held at KiMo	34,962	27,435	40,000	14,417	35,000
Old Town- # of Artisans vending 365 days per year	5,400	5,400	5,400	2,700	5,400
South Broadway Cultural Center (SBCC)- # of rentals of auditorium	71	65	80	28	70
South Broadway Cultural Center- # of public entering venue	92,126	88,137	80,000	34,527	85,000
South Broadway Cultural Center- attendance at rentals of auditorium	10,128	9,385	15,000	1,747	12,000
South Broadway Cultural Center- # of events in multi-purpose room	175	177	250	150	250
SBCC- # of visual artists participating in gallery exhibits	300	300	300	150	300
SBCC- # of participants attending art receptions	4,775	4,200	5,000	2,308	4,500
Special Events- # of events implemented	20	20	18	10	18
Special Events- Attendance Summerfest	82,000	82,000	80,000	75,000	80,000

CULTURAL SERVICES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
Special Events- Attendance Twinkle Light Parade	30,000	30,000	30,000	30,000	30,000
Special Events- Attendance Memorial Day ceremonies	2,500	2,500	2,500	900	2,500
Special Events- Attendance Freedom Fourth	65,000	55,000	50,000	50,000	50,000
Special Events- # of SE permits obtained through one-stop process	185	200	200	100	200
Attendance at The Albuquerque Museum	118,685	126,907	120,000	59,228	120,000
# of Children visiting The Albuquerque Museum	8,961	14,995	11,000	6,930	12,000
# Seniors visiting The Albuquerque Museum	21,254	20,632	24,000	12,397	24,000
School students in groups visiting The Albuquerque Museum	9,540	11,877	7,000	4,111	8,000
Percentage of visitors from Albuquerque Metro area	66%	55%	65%	60%	62%
Number of service requests to photo archives	431	229	250	130	260
Albuquerque Museum attendance for special events, performances, programs	36,744	39,327	36,500	17,045	34,000
Instructional hours provided for workshops in art and history	504	482	475	214	450
Attendance at Casa San Ysidro	9,082	8,241	8,500	4,714	9,000
# of Public Artworks Initiated (1% for Art)	13	16	12	10	10
# of Public Artworks Completed (1% for Art)	10	5	18	7	12
# of Public Artworks Conserved (1% for Art)	24	20	25	20	25
# of arts organizations funded (UETF)	29	36	TBD	-	34
# of temporary artworks approved	4	3	8	1	5
# of partnership w/ arts and cultural organizations	5	7	6	7	7
# of education/outreach activities for public art (i.e. lectures/videos)	47	25	25	20	30
# of artists/art orgs receiving technical training	25	60	50	70	150
# of brochures, flyers, leaflets printed/distributed	150,000	130,000	125,000	50,000	130,000
# of advertisements placed	250	265	250	105	250
# of remote and customized programs produced	175	224	175	80	175
# of hours of staff hours producing programming	1,500	2,481	1,500	895	1,500
# of page views on ABQtodo.com	-	1,200,000	1,375,000	327,398	700,000

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Albuquerque celebrates and respects the diversity of its people.</i>					
KiMo - # of collaborative events with cultural entities/organization	39	26	55	13	25
KiMo- attendance at collaborative events with cultural entities/organizations	6,052	3,155	5,000	1,705	3,000
Old Town- # of collaborative events with cultural entities/organizations	85	75	80	35	70
Old Town- # of community sponsored events	13	12	12	8	12
Old Town - attendance at collaborative events with cultural entities/organizations	100,000	100,000	100,000	50,000	100,000
SBCC - # of collaborative events with cultural entities/organizations	21	30	30	14	30
SBCC- attendance at collaborative events with cultural entities/organizations	6,842	10,814	7,500	8,655	12,000
Special Events - Attendance at collaborative events with cultural entities/organizations	15,000	15,000	14,000	80,000	14,000

ECONOMIC DEVELOPMENT

The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the economic development division, the film and music offices, the international trade division, the management of contracts for tourism, the Albuquerque Convention Center and the program for economic development investments.

MISSION

Develop a more diversified and vital economy through the expansion and retention of businesses; develop appropriate industry clusters and recruit target industries; and assist new business start-ups, and promote the film and music industries. The department supports the tourism and hospitality industries through collaboration and oversight of the City's contractors. The department also fosters international trade efforts and increased international business opportunities for Albuquerque companies.

FISCAL YEAR 2018 HIGHLIGHTS

The FY/18 proposed budget for the Economic Development Department is \$3.6 million, a decrease of

24.1% from the FY/17 original budget. The decrease is driven by the reduction of \$1.4 million of one-time funding. Technical adjustments for communications, fleet, and risk net a decrease of ten thousand dollars. An increase of six thousand dollars for the SMG contract is made to reflect the CPI rate.

For FY/18 the department's proposed budget for continued economic development investments is \$285 thousand that includes: \$125 thousand for TOD corridors investment, \$75 thousand for the Mexico trade office, \$55 thousand for small business development, and \$30 thousand for Listen! ABQ. Funding for Innovate + Educate of \$200 thousand will be requested through the Economic Development Action Account (EDAct).

The department's total proposed full-time position count for the FY/18 budget is ten. The creation of an unclassified executive aide position in mid-year FY/17 and the FY/18 elimination of the one-time funding for the entrepreneur development manager position will be a neutral impact to the full-time position count.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
ED-Economic Development	1,566	1,692	1,886	1,862	1,276	(416)
ED-International Trade Program	128	80	80	80	154	74
ED-Convention Center	1,994	1,984	2,009	2,002	1,974	(10)
ED-Econ Dev Investment	1,050	1,005	1,155	1,155	211	(794)
TOTAL GENERAL FUND - 110	4,739	4,761	5,130	5,099	3,615	(1,146)
TOTAL APPROPRIATIONS	4,739	4,761	5,130	5,099	3,615	(1,146)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	4,739	4,761	5,130	5,099	3,615	(1,146)
TOTAL FULL-TIME POSITIONS	9	10	10	11	10	0

ECONOMIC DEVELOPMENT

PERFORMANCE MEASURES

GOAL 6: ECONOMIC VITALITY - The community supports a vital, diverse, and sustainable economy.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The economy is vital, prosperous, sustainable, and strategic, based on local resources.</i>					
Quality of Service rating event coordinator above average	95%	95%	90%	98%	90%
Quality of Service rating food and beverage above average	91%	91%	90%	97%	90%
Event evaluation rating overall cooperation as above average	97%	97%	90%	97%	90%
Users rating facility cleanliness above average or excellent	99%	99%	90%	100%	90%
Users rating facility conditions above average or excellent	99%	99%	85%	98%	85%
% of total events booked by contractor	76%	76%	75%	78%	75%
# film leads	478	664	500	290	500
# film festivals and premiers	26	36	20	12	20
# attendees at film festivals and premiers	9,245	7,908	7,500	3,699	7,500
Film and media expenditures in local economy	\$75M	\$187M	\$100M	\$125M	\$150M
# Industrial Revenue Bonds applicants supported	0	0	3	1	3
# citizens supported through job resource initiatives *	0	4,900	2,500	22,500	40,000
State job training funds awarded	\$6.1M	\$11.8M	\$5.0M	\$3.62M	\$5.0M
# existing small businesses assisted by AED and EDD	282	425	300	215	300
# of events supported	32	5	15	7	15
# of events/initiatives supported related to developing ABQ's global connectivity	N/A	N/A	4	10	5
*starting in FY17 EDD included the number of unique users of the online job resources provided by TalentABQ, even if they did not physically visit a center.					

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Entrepreneurs and businesses of all sizes develop and prosper.</i>					
# existing small businesses assisted by AED	147	129	100	92	125
Increase in payroll at businesses assisted (\$ millions)	\$35.07M	\$22.5M	\$6M	\$5.39M	\$8M
# economic base business expansions	35	40	16	16	25
# employees at expanded businesses	920	1,634	400	119	400
# of local companies assisted	N/A	N/A	15	24	25
# of international business leads generated for local companies	N/A	N/A	15	79	25

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The economy is diverse.</i>					
# of educational international business events organized or supported	N/A	N/A	4	4	5
# of inbound and outbound international delegations supported	N/A	N/A	4	10	10

ENVIRONMENTAL HEALTH

The Environmental Health Department is the health authority for the City of Albuquerque endeavoring to provide a leadership role in improving the health and well-being of all its citizens through a variety of programs. The consumer health protection program provides services such as restaurant inspections, the environmental protection program performs functions that monitor ground water, and the urban biology program works to prevent disease through activities related to mosquito control and other diseases transmitted by insects and rodents. The department also protects the environment and the health and safety of Albuquerque area citizens through regional air and groundwater monitoring, and landfill remediation. In its efforts to promote public health the department cultivates partnerships with citizens, community groups and businesses. To accomplish its mission, the department also conducts activities in public information, planning, plan review, standards, regulation review and development, enforcement, inspection, surveillance, analysis, response to complaints, investigation and environmental remediation.

MISSION

To responsively and professionally serve the people of Albuquerque by promoting and protecting public health, by preventing disease, and by preserving the integrity and quality of our environment through sustainable resource management and responsible stewardship.

FISCAL YEAR 2018 HIGHLIGHTS

The FY/18 proposed General Fund budget for Environmental Health is \$3.2 million, an increase of 2.9% from the FY/17 original budget. An increase of \$88 thousand in personnel adjustments, most of which to address the gender wage disparity. Technical adjustments include a decrease in telephone expense of seven thousand dollars. Operating expenses include an additional ten thousand dollars to increase hours for the contracted temp position in the Consumer Health program.

Air Quality Fund

The Environmental Health Department's Air Quality Fund was established in FY/95 to comply with the Federal Clean Air Act Amendments of 1990. The fund is comprised of two programs--operating permits and vehicle pollution. The operating permits program monitors and administers permitting for air quality and the vehicle pollution program monitors and administers motor vehicle inspections and maintenance of oxygenated fuels. In FY/18 the department is proposing a \$3.2 million budget for the Air Quality Fund, a decrease of 2.9% or \$95 thousand below the FY/17 original budget.

After several years of higher expenditures against lower revenues, steps taken to rebuild fund balance have been successful and continue to be implemented through careful budgeting and monitoring of the fund's four main activities: operating permits, Title V, dust permits, and vehicle pollution management. This has allowed the department to identify, monitor and adjust areas where activities are not producing sufficient revenue to cover expenditures.

Technical adjustments for the Air Quality Fund in FY/18 include a decrease in telephone of \$34 thousand. Other technical adjustments include a decrease in net transfers of seven thousand dollars, which include the costs of fleet maintenance and fuel, network, and risk assessments. The primary contributor to the decrease for the fund is the IDOH decrease of \$31 thousand. The FY/18 indirect overhead rate is 9.3% compared to 15.3% in FY/17.

The FY/18 proposed Air Quality Fund full-time position count is 29.

Operating Grants

The department is requesting Operating Grants funding of two million dollars in total. For FY/18 grant funded positions are 17.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
EH-Consumer Health	1,137	1,264	1,284	1,267	1,306	42
EH-Environmental Svcs	635	604	607	619	647	43
EH-Urban Biology	512	511	515	511	526	15
EH-Strategic Support	703	708	708	707	696	(12)
TOTAL GENERAL FUND - 110	2,987	3,087	3,114	3,105	3,175	88
<u>AIR QUALITY FUND 242</u>						
EH-Oper Permits Program 242	670	650	670	830	650	1
EH-EPA Title V Div	691	760	797	685	726	(34)

ENVIRONMENTAL HEALTH

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
EH-Dust Permits	186	241	241	235	220	(21)
EH-Vehicle Pollution Management	1,214	1,325	1,340	1,083	1,315	(10)
EH-Air-Trsf to General Fund	252	303	303	303	272	(31)
TOTAL AIR QUALITY FUND - 242	3,012	3,279	3,351	3,136	3,184	(95)
OPERATING GRANTS FUND - 265						
Project Program (265) - Environmental Health	1,992	1,990	1,990	1,990	1,926	(64)
TOTAL OPERATING GRANTS FUND - 265	1,992	1,990	1,990	1,990	1,926	(64)
TOTAL APPROPRIATIONS	7,992	8,356	8,455	8,232	8,285	(71)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	7,992	8,356	8,455	8,232	8,285	(71)
TOTAL FULL-TIME POSITIONS	76	76	76	76	76	0

AIR QUALITY FUND 242 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	53	8	8	9	8	0
Total Vehicle Pollution Management	980	1,183	1,183	1,183	1,183	0
Total Operating Permits	1,854	1,845	1,845	1,918	1,845	0
TOTAL REVENUES	2,888	3,036	3,036	3,110	3,036	0
BEGINNING FUND BALANCE	3,095	2,970	2,970	2,970	2,944	(26)
TOTAL RESOURCES	5,982	6,006	6,006	6,080	5,980	(26)
APPROPRIATIONS:						
Vehicle Pollution Management	1,214	1,325	1,340	1,083	1,315	(10)
Operating Permits	1,547	1,651	1,708	1,750	1,597	(54)
Total Transfers to Other Funds	252	303	303	303	272	(31)
TOTAL APPROPRIATIONS	3,012	3,279	3,351	3,136	3,184	(95)
FUND BALANCE PER CAFR	2,970	2,727	2,655	2,944	2,796	69
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	2,970	2,727	2,655	2,944	2,796	69

ENVIRONMENTAL HEALTH

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT – People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents are informed of and protected from public health risks.</i>					
Proportion of completed inspections / required inspections	10,500/8,355	8,386/8,443	10,000/8,500	3,750/8,700	10,000/8,500
Number of mosquito control activities performed	1,314	1,122	2,000	997	2,000
-- includes site checks, pesticide application for larvae and adult control, outreach & fish delivery					

***DESIRED COMMUNITY CONDITION** - Residents are active and healthy.*

Proportion of complaints addressed (311 or direct contact) including mold, mildew, noise and EPI	2,150/2,150	1,382/1,382	1,400/1,400	578/578	1,400/1,400
# food- or water-borne health investigations	96	154	125	40	125
Number of human/veterinary cases of vector-borne or zoonotic disease	31	45	0	34	0
Reported by calendar year in which the Fiscal Year ends (e.g. FY/11 measures are for calendar year 2011)					
Proportion of complaints addressed (311 or direct contact)	2,058/2,058	1,932/1,932	1,500/1,500	2430/2430	1,500/1,500

GOAL 5: ENVIRONMENTAL PROTECTION – Protect Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION – Air, water, and land are protected from pollution.</i>					
Former City landfills in compliance with New Mexico Environment Department groundwater/solid waste quality standards	YES	YES	YES	YES	YES
Number of groundwater samples collected	170	143	150	48	120
# permits issued within required regulatory timetable/#permit applications	164/165	135/135	200/200	86/86	200/200
*Stationary Source Permits only. Total #s need to also include fugitive dust #s.					
Proportion of criteria pollutants within EPA Allowable Levels	21/21	21/21	21/21	21/21	21/21
# initial vehicle inspections performed (not including retesting)	254,087	249,118	250,000	121,726	250,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizen. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - City government and its leaders are responsive to Albuquerque's citizens.</i>					
Number of compliance-assistance outreach efforts	360	321	300	171	300

FAMILY AND COMMUNITY SERVICES

The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, mental/behavioral health, homeless services, domestic violence, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within program strategies to allow for performance measures and to align specifically to city goals and desired community conditions.

MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed FY/18 General Fund budget for the Department of Family and Community Services is \$38.6 million, a 1.1% decrease when compared to the FY/17 original budget.

Overall, technical adjustments for telephone, fleet maintenance and fuel, network, and risk assessments decreased by \$288 thousand.

Non-recurring funding of \$1.2 million in FY/17 is decreased from the following initiatives: Amigos y Amigas, APS Title 1 Services for Homeless Children, Coordination of Mental Health Services, Heading Home, Healing Addiction in our Community (HAC), Danny Romero Hideout Gym, Homeless Court, Homework Diner, LifeQuest and People Helping People.

The FY/18 budget proposes an increase of recurring funding of \$500 thousand for Heading Home, \$100 thousand for Homework Diner, and \$80 thousand for APS Title I Services for the Homeless Children. Also proposed is an increase of \$150 thousand non-recurring funding for an

initiative to reduce OPIOD addiction. The department reduced \$1.2 million from the Substance Abuse program to fund Almost Home, Winter Shelter, and two new initiatives; Assisted Outpatient Treatment for \$75 thousand and Mobile Crisis Teams for \$150 thousand.

The department also traded temporary wages of \$98 thousand for one public outreach program manager full-time position and \$93 thousand operating dollars for one community outreach coordinator position transferring from grant clearing into general fund. These positions will help manage contracts and community outreach.

The Community Recreation program is increased by \$150 thousand to create two full-time supervisor positions and operating dollars to support the re-opening of Dennis Chavez and Pat Hurley Community Centers.

The Public Safety Quarter Cent Tax allocation increased \$230 thousand from the FY/17 original budget amount, for a total of \$9.7 million, of which \$776 thousand is for personnel and operating expense in the substance abuse and mental health programs. The full-time position count of seven increased by one program specialist position transferred from grant clearing to help manage contracts.

The General Fund FY/18 proposed budget for social service contracts of \$9.2 million is a net decrease of \$516 thousand when compared to the FY/17 original budget, this includes the removal of FY/17 non-recurring and the FY/18 proposed initiatives mentioned earlier. Funding for all social service contracts from all funding sources are listed at the end of the department's narrative.

The FY/18 proposed budgets for the department's grants are \$3.9 million in the Community Development Fund and \$22.9 million in the Operating Grants Fund.

The Apartments Operating Fund proposed FY/18 budget is \$3.6 million, slightly below the FY/17 original budget. The Apartments Debt Service Fund budget is \$663 thousand, a 1.6% decrease or \$11 thousand below the FY/17 original budget.

The department's full-time position count is 292. The total full-time position count in General Fund is 199, an increase of five positions mentioned in the narrative above. The Community Development Fund count is 15, decreased by the two transferred to General Fund, and the Operating Grants Fund is 78.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
FC-Affordable Housing Contract	1,810	2,292	2,192	2,345	2,334	42
FC-Child Care Contracts Prog	4,747	5,657	5,514	5,297	5,585	(72)
FC-Community Recreation	7,703	8,326	8,403	8,194	8,405	79
FC-Emerg Shelter ContractsProg	1,058	1,097	1,526	1,526	1,633	536

FAMILY AND COMMUNITY SERVICES

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
FC-Grants Repayment Program	0	0	330	540	0	0
FC-Health and Human Services	3,767	3,540	3,524	3,568	3,516	(24)
FC-Homeless Support Svcs Prog	2,319	2,490	3,007	3,167	2,884	394
FC-Mental Health ContractsProg	2,422	2,738	2,738	2,680	2,910	172
FC-Public Education Partner	4,681	5,278	5,079	4,712	4,986	(292)
FC-Strategic Support	1,360	1,262	1,262	1,280	1,235	(27)
FC-Sub Abuse Contracts Prog	3,783	4,923	4,234	3,034	3,720	(1,203)
FC-Transitional Housing Prog	167	167	167	167	167	0
FC-Youth Gang Contracts Prog	1,463	1,311	1,351	1,351	1,271	(40)
TOTAL GENERAL FUND - 110	35,280	39,081	39,327	37,861	38,646	(435)
COMMUNITY DEVELOPMENT FUND - 205						
COMMUNITY DEVELOPMENT PROJECTS	3,185	3,888	3,888	3,888	3,888	0
OPERATING GRANTS FUND - 265						
FAMILY OPERATING GRANTS	23,728	22,128	22,128	22,128	22,867	739
APARTMENTS FUND - 671						
FC-Apartments	2,747	2,883	2,883	2,883	2,878	(5)
FC-Apts Trsf to Debt Svc	877	674	674	674	672	(2)
FC-Apts Trsf to Housing F240	61	59	59	59	61	2
TOTAL APARTMENTS FUND - 671	3,684	3,616	3,616	3,616	3,611	(5)
APARTMENTS DEBT SERVICE FUND - 675						
FC-Apartments Debt Service	539	674	674	119	663	(11)
TOTAL APPROPRIATIONS	66,417	69,387	69,633	67,612	69,675	288
Intradepartmental Adjustments	877	674	674	674	672	(2)
NET APPROPRIATIONS	65,540	68,713	68,959	66,938	69,003	290
TOTAL FULL-TIME POSITIONS	289	289	289	290	292	3

COMMUNITY DEVELOPMENT FUND 205 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	3,430	3,888	3,888	3,888	3,888	0
TOTAL REVENUES	3,430	3,888	3,888	3,888	3,888	0
BEGINNING FUND BALANCE	11	256	256	256	256	0
TOTAL RESOURCES	3,441	4,144	4,144	4,144	4,144	0
APPROPRIATIONS:						
Total Project Expenditures	3,121	3,821	3,821	3,821	3,822	1
Total Transfers to Other Funds	64	67	67	67	66	(1)
TOTAL APPROPRIATIONS	3,185	3,888	3,888	3,888	3,888	0
FUND BALANCE PER CAFR	256	256	256	256	256	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	256	256	256	256	256	0

FAMILY AND COMMUNITY SERVICES

APARTMENTS OPERATING FUND 671 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	380	2	2	2	1	(1)
Total Enterprise Revenues	3,683	3,946	3,946	3,946	3,917	(29)
TOTAL REVENUES	4,063	3,948	3,948	3,948	3,918	(30)
BEGINNING WORKING CAPITAL BALANCE	1,436	1,811	1,811	1,811	2,143	332
TOTAL RESOURCES	5,499	5,759	5,759	5,759	6,061	302
APPROPRIATIONS:						
Housing Operations	2,747	2,883	2,883	2,883	2,878	(5)
Total Transfers to Other Funds	938	733	733	733	733	0
TOTAL APPROPRIATIONS	3,684	3,616	3,616	3,616	3,611	(5)
ADJUSTMENTS TO WORKING CAPITAL	(4)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,811	2,143	2,143	2,143	2,450	307

APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	110	0	0	0	0	0
Total Interfund Revenues	877	674	674	674	672	(2)
TOTAL REVENUES	987	674	674	674	672	(2)
BEGINNING FUND BALANCE	811	1,145	1,145	1,145	1,700	555
TOTAL RESOURCES	1,798	1,819	1,819	1,819	2,372	553
APPROPRIATIONS:						
Apartment Debt Service	654	674	674	119	663	(11)
TOTAL APPROPRIATIONS	654	674	674	119	663	(11)
FUND BALANCE PER CAFR	1,145	1,145	1,145	1,700	1,709	564
ADJUSTMENTS TO FUND BALANCE	0	0	0	(554)	(563)	(563)
AVAILABLE FUND BALANCE	1,145	1,145	1,145	1,145	1,145	0

FAMILY AND COMMUNITY SERVICES

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents are literate, skilled and educated.</i>					
<u>Participation in programs:</u>					
# of low-income children who receive quality childcare and education services	951	921	914	603	914
# of new children and pregnant mothers receiving initial health screenings through Early Head Start	137	118	70	76	70
<u>Annual parent survey results:</u>					
# of families that have experienced educational, financial, and/or career growth within the year	411	359	525	406	525
<u>Quality of Education:</u>					
# of the 21 Child Development Centers that received a NAEYC (National Association for the Education of Young Children) with a score of 90% or higher on accreditation	21	21	21	21	21

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.</i>					
<u>Elementary & Mid School Initiatives:</u>					
Total # of Elementary School Students Enrolled	7,027	5,566	8,000	3,935	8,000
Total # of Middle School Students Enrolled	4,213	4,584	6,100	2,554	5,000
Total # of Charter Elementary School Students Enrolled					450
Total # of Charter Middle School Students Enrolled					350
<u>Drop Out Prevention Program:</u>					
# of Students Participating in Drop Out Prevention Program	1,014	1,141	1,150	1,168	1,200
<u>High School Job Mentor Program:</u>					
Total # of Students in Program	710	694	750	662	750
# of High School Seniors Enrolled in Program	228	268	300	246	300
<u>Running Start for Careers Program:</u>					
# of High School students served through Running Start for Careers	250	286	350	235	450
# of career disciplines wherein students placed through Running Start	40	353	45	48	45
# of schools participating in Running Start	25	22	25	24	25

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
<u>Summer Lunch Program:</u>					
# of meal sites	174	162	180	158	170
Total # of Meals Served	437,801	425,152	510,000	165,781	43,500
<u>Community Center Rental Information:</u>					
Revenue Generated (Rentals, RFI's, etc.)	\$54,519	\$71,864	\$62,000	\$31,316	\$65,000
# of Rentals	214	247	250	117	250
<u>Community Centers:</u>					
Total # of Registered Adults Attending Daily	1,680	1,850	2,500	1,235	2,650
Total # of Youth Registered for the School Year	1,292	1,975	2,000	3,069	6,000
Total # of Youth Registered During the Summer	2,285	2,560	2,500	4,898	8,000
<u>Playground Program:</u>					
# of Youth Registered for the School Year	1,888	1,736	1,750	1,887	1,890
# of Youth Attending Registered During the Summer	1,028	1,199	1,300	1,049	1,050
Revenue Generated for the Fiscal Year	\$746,479	\$866,057	\$850,000	\$431,024	\$850,000

FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
Therapeutic Recreation Program:					
# of Adults Registered for Services	675	690	700	675	700
# of Youth Registered for Services	400	425	450	550	575
Facilities Maintenance:					
# of Work Orders Completed	1,295	1,746	3,200	1,857	3,300
# of Facilities Receiving Janitorial Services 5 days-per-week	41	41	41	41	41
# of Facilities Receiving Emergency/On-call Services 24/7	69	74	74	75	75

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - Residents have access to medical and behavioral health care services.					
# of homeless provided with dental care services through Albuquerque Health Care for the Homeless	1,446	386	1,500	340	400
# of homeless people provided with safe and secure shelter each day	390	402	400	410	400

Measure- HUD Funded Calendar Year Contracts	Actual CY/14	Actual CY/15	Approved CY/16	Actual CY/16	Proposed CY/17
DESIRED COMMUNITY CONDITION - Families are stable and economically secure.					
Rehabilitation:					
# of households receiving emergency repairs/retrofit	413	199	250	91	225

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - Affordable housing options are available throughout the city.					
# families provided rent assistance	298	241	300	170	300
# families provided utility assistance	201	185	300	144	300
# food boxes provided	7,484	21,827	10,000	14,998	26,000

Measure- HUD Funded Calendar Year Contracts	Actual CY/14	Actual CY/15	Approved CY/16	Actual CY/16	Proposed CY/17
# of affordable housing units (New Construction) *Units reported are actually occupied. Remainder of CY15 goal will be reported in CY16, as they are from multi-year projects to be completed and occupied in CY16. Actual- 7 (6 SCLT, 1 GAHP); Proposed CY16- 138 (23 Madera, 55 Cuatro, 60 Imperial)	107	7	138	130	121
# of affordable housing units that were rehabilitated *199 ARC 12 ONR (*Reduction in numbers due to ARC discontinuing program and DSA hauling Retrofit program per HUD requirement.	1,187	211	1,010	104	235
# of vulnerable homeless permanently housed (includes ABQ Heading Home and persons with AIDS)	551	556	500	278	500
% of those who remained in permanent housing after one year	93%	91%	90%	93%	90%
# of evictions prevented - H&SSC Eviction Prevention Program	429	413	450	476	600
% of families still housed 3 months after eviction prevention assistance - H&SSC Eviction Prevention Program	90%	72%	90%	78%	80%

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - Seniors live with dignity in supportive environments.					
Report data on direct service provision contracts, other than CABQ Senior Affairs Department:					
# of hours of care provided through Adult Day Care	58,128	62,321	58,128	29,756	55,733
# of hours of services for Homemaker/Personal In-Home Care	15,303	12,269	15,303	5,245	12,980
# of hours of in-home respite care for caregivers	11,625	8,442	11,625	4,251	9,870

FAMILY AND COMMUNITY SERVICES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The community works together for safety.</i>					
# Youth receiving behavioral health/gang prevention services through the UNMH gang prevention program	125	177	100	110	160

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - City of Albuquerque participates in mutually beneficial cooperative relationships with other governments.</i>					
Total grant funds awarded	\$27,685,634	\$25,801,000	\$26,016,000	\$12,834,952	\$28,100,036

SOCIAL SERVICE CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)

Program Strategy	Contractor	Services	FY/18 Proposed	Funding Source
Area Plan Grant				
	Addus Healthcare, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Alzheimer's Association	Savvy Caregiver	\$80,000	AAA
	Bernalillo County Youth and Senior Services	South Valley Project	\$95,000	AAA
	City of Albuquerque / Senior Affairs	Support services to the elderly	\$6,763,455	AAA
	Cornucopia, Inc.	Adult Day Care Respite	\$66,000	AAA
	CNM	Caregiver College	\$63,000	AAA
	La Vida Felicidad, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Premier Home Healthcare, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Right At Home, Inc.	Medication Management for Seniors	\$22,055	AAA
	Roadrunner Food Bank	Senior Food Boxes	\$85,000	AAA
	Senior Citizens Law Offices	Legal Services	\$457,500	AAA
	Share Your Care, Inc.	Adult Day Care City Sites	\$641,000	AAA
	Share Your Care, Inc.	Respite / Adult Day Care Ponderosa	\$129,000	AAA
	UNM Health Sciences Center	GEHM Clinic	\$67,000	AAA
	Village of Tijeras	Support services to the elderly	\$95,000	AAA
Total Plan Grants			\$9,194,010	
Community Recreation				
	Rhubarb & Elliott	Evening Meals for At-Risk children attending community centers	\$758,000	CYFD
	Big Brothers / Big Sisters	Mentoring through Community Recreation Activities	\$21,000	GF
	Isshin Ryu	Karate Instruction	\$62,000	GF
	APS - Albuquerque Public Schools	Provide nutritious lunches to low income children during the summer & school breaks	\$1,309,716	SFP
Total Community Recreation			\$2,150,716	
Affordable Housing Contracts				
	TBD	Public Facilities - to be bid	\$1,713,382	CDBG
	YDI Youth Development Inc	Eviction prevention-Fiscal Agent	\$170,000	CDBG
	Law Access New Mexico	Landlord-Tenant hotline	\$75,000	GF
	NM AIDS Services	Housing for people with AIDS	\$27,510	GF
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$194,608	GF
	Supportive Housing Coalition	Permanent housing for homeless families	\$130,000	GF

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Proposed	Funding Source
	Barrett Foundation	Permanent housing for women w/children	\$95,984	HESG
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$96,087	HESG
	Albuquerque Housing Authority	Tenant Based Rental Assistance	\$250,000	HOME
	Greater Albuquerque Housing Partnership (GAHP)	CHDO Operating Expenses	\$37,853	HOME
	TBD	Affordable Housing Development	\$974,084	HOME
	Sawmill Community Land Trust	CHDO Operating Expenses	\$37,853	HOME
	TBD	Rental Acquisition	\$24,970	HOME
	St. Martin's Hospitality Center	Tenant Based Rental Assistance	\$384,000	HOME
	Supportive Housing Coalition	Tenant Based Rental Assistance	\$400,000	HOME
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$1,715,350	QTR
	Supportive Housing Coalition	Permanent housing for homeless families	\$100,000	QTR
	Greater Albuquerque Housing Partnership (GAHP)	The Sterling Downtown	\$4,000,000	WF HSNG
	YES Housing	Solar Villa	\$2,400,000	WF HSNG
	YES Housing	Land banking for Single Site	\$2,000,000	Fund 240
Total Affordable Housing Contracts			\$14,826,681	
Child Care Contracts				
	Cuidando Los Ninos	Child Care Services	\$84,000	CDBG
	APS - Albuquerque Public Schools	Meals for children in Child Development Programs	\$180,000	CYFD
	Canteen	Meals for children in Child Development Programs	\$300,000	CYFD
	Catholic Charities	Early head start services for immigrant children	\$173,000	EHS
	Cuidando Los Ninos	Early head start services for homeless mothers/children	\$207,000	EHS
	Sandra Jan Wayland	Early head start services, health screenings	\$30,000	EHS
	Cuidando Los Ninos	Child Care Services	\$20,000	GF
Total Child Care Contracts			\$994,000	
Emergency Shelter Contracts				
	AHCH - Motel Vouchers	Shelter - Motel vouchers	\$35,000	CDBG
	St. Martins	Shelter - Motel vouchers	\$30,000	CDBG
	ABQ Heading Home	Interim housing vouchers	\$800	GF
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	\$19,380	GF
	TBD - Winter Shelter	Emergency shelter for homeless persons	\$391,030	GF
	Barrett House	Shelter for women/children	\$3,400	GF
	NM Coalition to End Homelessness	Continuum of Care services	\$640	GF
	S.A.F.E. House	Domestic violence shelter	\$271,700	GF
	St. Martin's Hospitality Center	Day shelter services for homeless persons	\$2,880	GF
	St. Martin's Hospitality Center	Displaced tenant services	\$112,200	GF
	St. Martin's Hospitality Center	Motel program, shelter for homeless persons	\$36,800	GF
	ABQ Rescue Mission Shelter	Emergency shelter for homeless persons	\$226,841	HESG
	Barrett House	Shelter for women/children	\$32,000	HESG
	Good Shepherd	Emergency shelter for homeless persons	\$63,000	HESG
	Heading Home (ABQ Opportunity Center)	Emergency shelter for homeless men	\$144,000	HESG
	St. Martin's Hospitality Center	Motel vouchers for homeless persons	\$4,000	HESG
	ABQ Heading Home	Interim housing vouchers	\$36,000	QTR
	TBD - Winter Shelter	Emergency shelter for homeless persons	\$194,398	QTR
	Heading Home (ABQ Opportunity Center)	Emergency shelter for homeless men	\$102,000	QTR
	NM Coalition to End Homelessness	Continuum of Care services	\$32,000	QTR
	S.A.F.E. House	Domestic violence shelter	\$165,000	QTR
	St. Martin's Hospitality Center	Day shelter services for homeless persons	\$144,000	QTR
Total Emergency Shelter Contracts			\$2,047,069	

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Proposed	Funding Source
Health & Human Services				
	City of Albuquerque / Senior Affairs	Nutrition Services	\$125,000	CDBG
	Human Rights - Fair Housing/EO	Fair Housing -	\$10,000	CDBG
	Public Service - TBD	Balance for Public Services	\$242	CDBG
	TBD	Services to abused, neglected and abandoned children/youth	\$6,580	GF
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$12,430	GF
	AHCH	Dental services to low income persons	\$47,280	GF
	Enlace Comuntario	Services for Child Witnesses of Domestic Violence	\$124,500	GF
	First Nations	Social & Sub Abuse Counseling Svcs for Urban Native Americans	\$203,800	GF
	NM Asian Family Center	Domestic Violence services for Asian families	\$21,900	GF
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$1,000	GF
	PB & J Family Services	Substance abuse prevention and early intervention services for youth and families	\$1,520	GF
	Domestic Violence Resource Center	Services for Child Witnesses of Domestic Violence	\$147,000	GF
	Roadrunner Food Bank	Food distribution services	\$200,680	GF
	Rio Grande Food Project	Food distribution services	\$25,000	GF
	Albuquerque GED	Adult GED preparation and workforce ready	\$76,500	GF
	NM Xtreme Sports Assoc	Downtown Teen Center	\$219,000	GF
	UNMH Young Children's Health Center	Pediatric health care, immunizations, and case management services	\$161,970	GF
	UNMH Young Children's Health Center	Early Intervention/Prevention	\$21,940	GF
	TBD	Services to abused, neglected and abandoned children/youth	\$90,250	QTR
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$80,710	QTR
	Enlace Comunitario	Services for Child Witnesses of Domestic Violence	\$85,500	QTR
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$50,000	QTR
	NM Asian Family Center	Domestic Violence services for Asian families	\$95,000	QTR
	PB & J Family Services	Substance abuse prevention and early intervention services for youth and families	\$76,000	QTR
	UNMH Young Children's Health Center	Early Intervention/Prevention	\$119,563	QTR
	YDI Early Youth Intervention	Substance abuse prevention and early intervention services for youth and families	\$127,437	QTR
Total Health & Human Services			\$2,130,802	
Mental Health Contracts				
	NM Solutions/ACT	Mental health services	\$113,400	GF
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$21,550	GF
	St. Martin's Hospitality Center	Outreach services for homeless mentally ill	\$72,000	GF
	St. Martin's Hospitality Center/ACT	Mental health services	\$133,300	GF
	UNMH/ACT	Mental health services	\$48,300	GF
	Mental Health Coordination	Mental health services	\$75,000	GF
	Mobile Crisis Teams	Mobile Crisis Teams	\$150,000	GF
	AOT - TBD	Assisted Out-patient Treatment	\$45,000	GF
	AOT - TBD	Assisted Out-patient Treatment	\$30,000	QTR
	NM Solutions/ACT	Mental health services	\$565,000	QTR
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$295,450	QTR
	St. Martin's Hospitality Center/ACT	Mental health services	\$535,000	QTR
	UNMH/ACT	Mental health services	\$665,000	QTR
Total Mental Health Contracts			\$2,749,000	

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Proposed	Funding Source
Public Education Partner				
	ABC Comm Schools/Charter EMSI	Before & After-school education programming	\$13,900	GF
	APS / EMSI	Before & After-school education programming	\$547,100	GF
	APS / High School Initiative	Stay-in-school programs	\$179,250	GF
	APS / Job Mentor Program	Job mentoring services to youth	\$158,500	GF
	APS - Int. Baccalaureate Program	International career-related studies for HS students	\$76,500	GF
	NM National Dance Institute	Dance services to youth to promote healthy living	\$76,400	GF
	Running Start	Job training	\$146,500	GF
	YDI / Job Shadow	Job mentoring services to youth	\$170,700	GF
	Homework Diner/Community Schools	Parent After School Community Engagement	\$100,000	GF
	ABC Comm Schools (County MOU) / Charter EMSI	Before & After-school education programming	\$50,000	QTR
	APS / EMSI	Before & After-school education programming	\$575,000	QTR
Total Public Education Partner			\$2,093,850	
Prevent Neighborhood Deterioration				
	Office of Neighborhood Revitalization	Design and begin implementation of owner-occupied home rehab program -- over multi-years	\$1,000,000	CDBG
	Homeowner Repair - Sawmill Com Land Trust	Emergency Minor Home Repair	\$500,000	CDBG
Total Prevent Neighborhood Deterioration			\$1,500,000	
Youth Gang Contracts				
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$97,590	GF
	YDI Youth Development Inc	Gang intervention/prevention services: Hideout	\$25,500	GF
	YDI Youth Development Inc	YDI GED program for youth	\$98,380	GF
	YDI Youth Development Inc	YDI Southwest Mesa Outreach	\$105,060	GF
	YDI Youth Development Inc	Stay-in-school mentoring program	\$8,080	GF
	YDI Youth Development Inc	YDI GED program for youth	\$90,250	QTR
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$140,818	QTR
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	\$493,182	QTR
	YDI Youth Development Inc	Stay-in-school mentoring program	\$119,000	QTR
	YDI Youth Development Inc	Wise Men/Wise Women Youth mentorship services	\$93,140	QTR
Total Youth Gang Contracts			\$1,271,000	
Substance Abuse Contracts				
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$10,350	GF
	TBD	School based substance abuse treatment services (GUTS)	\$187,500	GF
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$102,000	GF
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients	\$316,937	GF
	TBD	Programs for reducing OPIOD Addiction	\$150,000	GF
	UNM/AMCI (Metro Intake)	Substance abuse assessment/referral services, service & outcome reporting	\$776,020	GF
	YDI Youth Development Inc - Currently out for RFP	Youth Substance Abuse initiative	\$1,960	GF
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$142,500	QTR
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$50,000	QTR
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients	\$1,348,473	QTR
	YDI Youth Development Inc - Currently out for RFP	Youth Substance Abuse initiative	\$98,800	QTR
Total Substance Abuse Contracts			\$3,184,540	
Homeless Support Services				
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$129,000	CDBG
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$110,752	COC
	NM Coalition to End Homelessness	Homeless Management Information System	\$25,000	COC

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Proposed	Funding Source
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$67,400	GF
	AHCH - ABQ Healthcare for the Homeless	Homeless support services	\$125,000	GF
	AHCH - ABQ Healthcare for the Homeless/Art Street	Art therapy for homeless person	\$38,760	GF
	Heading Home	Homeless support services	\$1,150,000	GF
	NM Coalition to End Homelessness	Coordinate submission of Continuum of Care applications	\$56,100	GF
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$15,300	GF
	Project Share- Barrett	Meals for homeless and near homeless	\$25,000	GF
	Albuquerque Indian Center	Meals for homeless and near homeless	\$33,440	GF
	St. Martin's Hospitality Center	Wells Park and Barelas cleanup	\$63,000	GF
	St. Martin's Hospitality Center	There's a better way van	\$61,000	GF
	Supportive Housing Coalition	Homeless support services	\$298,000	GF
	Charles Cinello Jail Re-entry Program	Transition coordinator and operations of jail re-entry program	\$77,000	GF
	Tender Love Community Center	Job development for homeless women	\$15,650	GF
	APS-Albuquerque Public Schools	APS Title I Services for Homeless Children	\$80,000	GF
	Almost Home	Provide Housing, Case Management, and Counseling to Chronically Homeless	\$285,250	GF
	Almost Home	Provide Housing, Case Management, and Counseling to Chronically Homeless	\$194,750	QTR
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$150,000	QTR
	St. Martin's Hospitality Center	There's a better way van	\$50,000	QTR
Total Homeless Support Services			\$3,050,402	
Transitional Housing				
	AHCH - ABQ Healthcare for the Homeless	Housing assistance for homeless & mentally ill persons	\$740,018	COC
	Barrett Foundation/Bridges	Housing assistance for women and children	\$160,782	COC
	Catholic Charities	Housing assistance for homeless persons	\$309,374	COC
	Crossroads for Women/Maya's Place	Transitional housing and supportive social services	\$46,458	COC
	Cuidando Los Ninos	Case management services	\$226,599	COC
	S.A.F.E. House	Housing assistance for victims of domestic violence	\$435,105	COC
	St. Martin's Hospitality Center	Housing assistance for homeless & mentally ill persons	\$699,710	COC
	St. Martin's Hospitality Center	Housing assistance for homeless persons	\$92,524	COC
	Therapeutic Living Services	Housing assistance for homeless & mentally ill persons	\$457,265	COC
	Barrett Foundation / Casa Milagro	Housing assistance for mentally ill women	\$25,000	GF
	Crossroads for Women	Transitional housing and supportive social services	\$142,000	GF
Total Transitional Housing			\$3,334,835	
GRAND TOTAL			\$48,526,905	

Note: This list does not include contracts with long term compliance which were funded in previous fiscal years.

Totals by Funding Source

AAA - Area Agency on Aging	AAA	9,194,010
CDBG - Community Development Block Grant F205	CDBG	3,796,624
COC - Continuum of Care	COC	3,303,587
CYFD - Children, Youth & Families Department	CYFD	1,238,000
EHS - Early Headstart	EHS	410,000
GF - General Fund 110	GF	9,204,725
HESG - Homeless Emergency Solutions Grant	HESG	661,912
HOME - Home Investment Partnership	HOME	2,108,760
240 - City Housing Fund 240	240	2,000,000
QTR - Public Safety Quarter Cent-General Fund 110	QTR	8,899,571
SFP - Summer Food Program	SFP	1,309,716
WF HSNG - Workforce Housing Fund 305	WF HSNG	6,400,000
		48,526,905

FINANCE AND ADMINISTRATIVE SERVICES

The Department of Finance and Administrative Services provides internal services including accounting, budget, purchasing, office services, risk management, cash management and investment and citywide fleet and warehouse services. The department also has a citywide call center.

MISSION

We strive to provide quality and trustworthy service with a focus on our customers and continuous improvement.

FISCAL YEAR 2018 HIGHLIGHTS

General Fund

The proposed FY/18 General Fund appropriation of \$12.5 million decreases by \$117 thousand from the FY/17 original budget level.

Personnel decreases overall by \$53 thousand and total operating expenses decrease by \$80 thousand. Funding of \$132 thousand is transferred to the Planning Department for fiscal agent/merchant fees. Funding for property tax administration fees is proposed to increase by \$23 thousand and \$73 thousand for new and existing annual maintenance contracts is added. Internal service allocations are decreased by a combined total of \$29 thousand dollars for telephone, network and risk.

Lodgers' Tax Fund

There is a \$32 thousand appropriation increase proposed in the Lodgers' Tax Fund. The FY/18 budget of \$12.3 million represents a 0.3% increase over the FY/17 original budget. After calculation of a 1/12th reserve, 50% percent of the estimated total resources are identified for promotions and 50% is identified for debt service. There is an increase of \$76 thousand to the transfer to General Fund. A decrease of \$30 thousand for the ABQ ToDo program in Cultural Services is offset by \$106 thousand that will be in support of a National Senior Games position in Senior Affairs. From the 50% promotions allocation, a combined contingency appropriation of \$799 thousand will be held in reserve. Of this reserve, \$232 thousand is held for ACVB's FY/18 year-end contractual incentive, \$145 thousand will be held for commitments of large convention bookings offered under a special promotional program done in FY/15 and \$422 thousand is for special events promotions.

Hospitality Fee Fund

There is a \$290 thousand decrease in the Hospitality Fee Fund for a proposed budget of \$2.3 million. As in the Lodgers' Tax Fund, 50% of resources are identified for promotions and 50% is identified for debt service/capital in FY/18. The promotion appropriation is proposed to decrease by \$251 thousand. The transfer to the Sales Tax Debt Service Fund increases by two thousand dollars while the transfer to the Capital Implementation Fund for tourism related capital needs in City facilities decreases by

\$41 thousand. From the 50% promotions allocation, a combined contingency appropriation of \$257 thousand will be held in reserve. Of this reserve, \$46 thousand is held for ACVB's FY/18 year-end contractual incentive and \$211 thousand is for special events promotions.

Risk Management Fund

The Risk Management Fund is divided between two City departments, DFAS and Human Resources. Workers' compensation, tort and other, safety, risk fund administration, and the transfer to General Fund reside in DFAS. In DFAS, the FY/18 proposed budget increases by \$479 thousand from the original FY/17 level. Adjustments decrease personnel costs by \$24 thousand dollars. Operational costs are increased by \$706 thousand in Tort and Other claims. The fund's telephone appropriation decreases by \$11 thousand dollars. Indirect overhead decreases by \$198 thousand and other internal service costs combine for an increase of five thousand.

Supplies Inventory Management Fund

The proposed budget of \$900 thousand for the Supplies Inventory Management Fund increases by one thousand dollars from the FY/17 original budget level of \$899 thousand. Adjustments decrease personnel costs by \$15 thousand dollars. Operational expense is decreased by two thousand for the telephone appropriation. Indirect overhead increases by five thousand dollars. Technical adjustments for other internal service costs account for a net increase of \$13 thousand dollars.

Fleet Management Fund

The FY/18 proposed budget of \$10.8 million for the Fleet Management Fund is \$822 thousand above the FY/17 original budget. Adjustments increase personnel costs by ten thousand dollars. Anticipated FY/18 fuel cost increases the fuel appropriation by \$100 thousand. The line item for outside vehicle maintenance is increased by \$713 thousand dollars and the supplies line item is increased by \$169 thousand. Repairs and maintenance and contractual services appropriations combine for an increase of \$11 thousand dollars. Internal service fund allocations decrease the telephone appropriation by four thousand dollars, fleet transfers decrease by four thousand and risk transfers net to a \$93 thousand decrease in funding. Indirect overhead also decreases by \$80 thousand.

Vehicle / Equipment Replacement Fund

There is a proposed appropriation of \$300 thousand for this fund in FY/18 and is to be used for funding the PC Refresh project that replaces 20% of the City's personal computers and laptops on an annual basis.

FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FA-Accounting	3,500	3,797	3,824	3,745	3,798	1
FA-Citizen Svcs	3,235	3,644	3,692	3,590	3,619	(25)
FA-Financial Support Services	1,232	1,108	1,108	1,108	1,006	(102)
FA-Office of Mgmt and Budget	981	1,114	1,114	1,112	1,113	(1)
FA-Purchasing Program	1,285	1,496	1,500	1,437	1,489	(7)
FA-Strategic Support - DFAS	406	403	403	402	405	2
FA-Treasury Svcs Program	1,282	1,007	1,007	1,111	1,022	15
TOTAL GENERAL FUND - 110	11,921	12,569	12,648	12,505	12,452	(117)
<u>LODGER'S TAX FUND 220</u>						
FA-Lodgers Promotion 220	5,099	5,273	5,383	5,383	5,191	(82)
FA-Trsf to Gen Fund	470	485	485	485	561	76
FA-Trsf Sales Tax DS Fd-F220	6,108	6,513	6,538	6,538	6,551	38
TOTAL LODGER'S TAX FUND - 220	11,677	12,271	12,406	12,406	12,303	32
<u>HOSPITALITY FEE FUND - 221</u>						
FA-Lodgers Promo 221	1,085	1,267	1,267	1,267	1,016	(251)
FA-Trsf to CIP Fund	15	116	116	116	75	(41)
FA-Trsf Sales Tax DS Fd-F221	1,197	1,196	1,196	1,196	1,198	2
TOTAL HOSPITALITY FUND - 221	2,297	2,579	2,579	2,579	2,289	(290)
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - DFA	15	0	0	0	0	0
<u>RISK MANAGEMENT FUND - 705</u>						
FA-Risk Fund Administration	1,230	1,067	1,160	1,178	1,086	19
FA-Risk - Safety Office	1,541	1,876	1,930	1,764	1,881	5
FA-Risk - Tort and Other	31,619	1,718	1,718	1,635	1,629	(89)
FA-Risk - Workers Comp	9,305	2,019	2,019	1,734	2,055	36
FA-WC/Tort and Other Claims	0	25,894	25,894	23,007	26,600	706
FA-Risk Trsf to Gen Fund	866	862	862	862	664	(198)
TOTAL RISK MANAGEMENT FUND -705	44,561	33,436	33,583	30,180	33,915	479
<u>SUPPLIES INVENTORY MANAGEMENT FUND - 715</u>						
FA-Materials Management Prog	604	668	668	548	664	(4)
FA-Inv Trsf to Gen Fund	162	231	231	231	236	5
TOTAL SUPPLIES INV. MGMT FUND - 715	766	899	899	779	900	1
<u>FLEET MANAGEMENT FUND - 725</u>						
FA-Fleet Management	11,708	9,387	9,387	9,891	10,289	902
FA-Trsf: 725 to 110 Program	461	595	595	595	515	(80)
TOTAL FLEET MANAGEMENT FUND - 725	12,169	9,982	9,982	10,486	10,804	822
<u>VEHICLE / EQUIPMENT REPLACEMENT FUND - 730</u>						
Project Program (730) - DFA	210	500	500	500	300	(200)
TOTAL APPROPRIATIONS	83,615	72,236	72,597	69,435	72,963	727
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	83,615	72,236	72,597	69,435	72,963	727
TOTAL FULL-TIME POSITIONS						
	208	201	201	201	201	0

FINANCE AND ADMINISTRATIVE SERVICES

LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	9	1	1	4	1	0
Total Lodgers' Tax	11,867	12,009	12,009	12,009	12,309	300
TOTAL REVENUES	11,877	12,010	12,010	12,013	12,310	300
BEGINNING FUND BALANCE	2,077	2,277	2,277	2,277	1,884	(393)
TOTAL RESOURCES	13,954	14,287	14,287	14,290	14,194	(93)
APPROPRIATIONS:						
Operating Appropriations	5,099	5,273	5,383	5,383	5,191	(82)
Total Transfers to Other Funds	6,578	6,998	7,023	7,023	7,112	114
TOTAL APPROPRIATIONS	11,677	12,271	12,406	12,406	12,303	32
FUND BALANCE PER CAFR	2,277	2,016	1,881	1,884	1,891	(125)
ADJUSTMENTS TO FUND BALANCE	(543)	(756)	(671)	(671)	(799)	(43)
AVAILABLE FUND BALANCE	1,735	1,260	1,210	1,213	1,092	(168)

HOSPITALITY FEE FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	3	1	1	0	1	0
Total Hospitality Fee Revenue	2,373	2,402	2,402	2,402	2,462	60
TOTAL REVENUES	2,377	2,403	2,403	2,402	2,463	60
BEGINNING FUND BALANCE	393	472	472	472	296	(177)
TOTAL RESOURCES	2,769	2,875	2,875	2,875	2,759	(117)
APPROPRIATIONS:						
Operating Appropriation	1,085	1,267	1,267	1,267	1,016	(251)
Total Transfers to Other Funds	1,212	1,312	1,312	1,312	1,273	(39)
TOTAL APPROPRIATIONS	2,297	2,579	2,579	2,579	2,289	(290)
FUND BALANCE PER CAFR	472	296	296	296	470	173
ADJUSTMENTS TO FUND BALANCE	(127)	(45)	(45)	(45)	(257)	(212)
AVAILABLE FUND BALANCE	345	251	251	251	213	(39)

FINANCE AND ADMINISTRATIVE SERVICES

RISK MANAGEMENT FUND 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	619	300	300	308	300	0
Total Internal Service Revenues	36,067	39,835	39,835	39,877	41,167	1,332
TOTAL REVENUES	36,686	40,135	40,135	40,185	41,467	1,332
BEGINNING WORKING CAPITAL BALANCE	(26,588)	(38,015)	(38,015)	(38,015)	(31,264)	6,751
TOTAL RESOURCES	10,098	2,120	2,120	2,171	10,203	8,083
APPROPRIATIONS:						
Internal Service Operations	44,344	33,830	33,980	30,573	34,590	760
Total Transfers to General Fund	866	862	862	862	664	(198)
TOTAL APPROPRIATIONS	45,210	34,692	34,842	31,435	35,254	562
ADJUSTMENTS TO WORKING CAPITAL	(2,902)	500	500	(2,000)	(2,000)	(2,500)
ENDING WORKING CAPITAL BALANCE	(38,015)	(32,072)	(32,222)	(31,264)	(27,051)	5,021

SUPPLIES INVENTORY MANAGEMENT FUND 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	12	9	9	10	9	0
Total Internal Service Revenues	769	675	675	710	625	(50)
TOTAL REVENUES	781	684	684	720	634	(50)
BEGINNING WORKING CAPITAL BALANCE	752	972	972	972	913	(59)
TOTAL RESOURCES	1,533	1,656	1,656	1,692	1,547	(109)
APPROPRIATIONS:						
Internal Service Operations	604	668	668	548	664	(4)
Total Transfers to General Fund	162	231	231	231	236	5
TOTAL APPROPRIATIONS	766	899	899	779	900	1
ADJUSTMENTS TO WORKING CAPITAL	205	0	0	0	0	0
AVAILABLE FUND BALANCE	972	757	757	913	647	(110)

FINANCE AND ADMINISTRATIVE SERVICES

FLEET MANAGEMENT FUND 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	35	20	20	26	21	1
Total Internal Service Revenues	12,303	10,373	10,373	10,523	11,108	735
TOTAL REVENUES	12,339	10,394	10,394	10,549	11,129	736
BEGINNING WORKING CAPITAL BALANCE	(236)	60	60	60	122	63
TOTAL RESOURCES	12,103	10,453	10,453	10,609	11,252	799
APPROPRIATIONS:						
Fleet Management Operations	11,708	9,387	9,387	9,891	10,289	902
Transfers to Other Funds	461	595	595	595	515	(80)
TOTAL APPROPRIATIONS	12,169	9,982	9,982	10,486	10,804	822
ADJUSTMENTS TO WORKING CAPITAL	126	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	60	471	471	122	448	(23)

VEHICLE / EQUIPMENT REPLACEMENT FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	35	0	0	0	0	0
Total Interfund Revenues	0	500	500	500	300	(200)
TOTAL REVENUES	35	500	500	500	300	(200)
BEGINNING FUND BALANCE	1,761	1,587	1,587	1,587	1,587	0
TOTAL RESOURCES	1,797	2,087	2,087	2,087	1,887	(200)
APPROPRIATIONS:						
Computer Projects	108	500	500	500	300	(200)
Vehicle Projects	102	0	0	0	0	0
TOTAL APPROPRIATIONS	210	500	500	500	300	(200)
FUND BALANCE PER CAFR	1,587	1,587	1,587	1,587	1,587	0
ADJUSTMENTS TO FUND BALANCE	(1,371)	(1,371)	(1,371)	(1,371)	(1,371)	0
AVAILABLE FUND BALANCE	216	216	216	216	216	0

FINANCE AND ADMINISTRATIVE SERVICES

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
# of financial audit findings	20	21	13	14	13
# of financial audit findings cleared from previous year	17	13	7	14	7
On-time CAFR submission for previous FY (due date: 12/15 of each year)	12/15/15	12/15/16	12/15/16	12/15/17	12/1/18
% of departments overspent before year end clean-up - FY17 FWD	N/A	N/A	5%	5%	5%
Operating reserve fund balance (% of expenditures) - FY17 FWD	N/A	N/A	12%	12%	12%
General Obligation Bond Rating (Moody's, S&P, Fitch)	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+
Gross Receipts Tax Bond Rating (Moody's, S&P, Fitch)	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+
City investment portfolio liquidity segment net portfolio yield in excess of the benchmark average 90-day Treasury bill yield (bps)	17	7	10	(6)	5
City investment portfolio core segment total return in excess of the approved benchmark (bps)	47	(18)	10	(42)	5
Total interest earned on investments - FY17 FWD	N/A	N/A	\$4,000,000	\$4,279,385	\$8,000,000
Percent of accounts receivable over 90 days	27%	20%	15%	40%	13%
# of invoices processed by vendor clerk per day	63	81	75	100	70
Constituent payment transactions/teller/day	110	108	*N/A	*N/A	*N/A
Constituent calls/customer representative/day	35	35	*N/A	*N/A	*N/A
New applications processed /customer representative/day	3.4	3.2	*N/A	*N/A	*N/A
# of RFP/RFB protests that are adjudicated against the City per year - FY17 FWD	N/A	N/A	0	0	0
Participation of Purchasing staff in local and Purchasing sponsored and vendor community events - FY17 FWD	N/A	N/A	6	3	8
*Business Registration Functions moved to Planning Department in FY/17					
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Customers conveniently access city services, officials, public records, and information.</i>					
DFAS average customer satisfaction score (scale 1 to 5) - FY17 FWD	N/A	N/A	4.00	3.89	4.00
# 311 incoming calls	1,370,958	1,205,280	1,316,120	547,387	1,205,280
Abandoned 311 call %	8%	10%	10%	12%	10%
# 311 calls handled non-city requests	139,550	125,237	133,968	57,834	125,237
Total 311 inquires, both calls and non-phone	1,388,335	1,225,230	1,339,371	556,700	1,225,230
311 call quality average score	95%	97%	85%	97%	85%
% 311 calls answered within 30 seconds	84%	77%	80%	74%	80%
311 public awareness (as measured by annual survey)	86%	84%	87%	84%	85%
% extremely satisfied with solution provided by 311	68%	68%	70%	68%	70%
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.</i>					
# of new workers comp claims - FY17 FWD	N/A	N/A	800	331	800
# of group safety trainings conducted	54	58	35	65	100
Safety inspections conducted	47	106	250	97	250
# of employees enrolled in safety training	1,160	2,832	3,000	1,926	3,500
# of employees enrolled in CPR, AED, and First Aid	3,066	1,271	1,200	733	1,200
# enrolled in Employee Health Services training	1,306	1,348	1,200	1,145	1,200

FIRE

The Albuquerque Fire Department (AFD) was established as a paid municipal fire department in 1900, and has since evolved into an all-hazard, public safety entity. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation and response to and control of all manner of emergency situations.

The Fire Department provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 22 engine companies, 20 rescue companies, seven ladder companies, two heavy technical rescue (HTR), two hazardous materials response units, and when needed, four brush trucks used as wildland response units.

MISSION

The Albuquerque Fire Department will save lives, protect property and the environment ensuring firefighter safety and survival.

FISCAL YEAR 2018 HIGHLIGHTS

General Fund

The proposed FY/18 General Fund budget for the Fire department is \$75.5 million, an overall decrease of 1.6% or \$1.2 million below the FY/17 original budget.

Technical adjustments in FY/18 include a net increase of \$54 thousand for the VoIP transfer and telephone. In addition, internal service costs associated with risk, fleet and communications decreased by \$794 thousand.

The FY/18 General Fund proposed budget includes: \$100 thousand in EMS equipment purchase with off-setting revenue, and a reduction of \$300 thousand for vehicle maintenance that will be funded from the Fire Fund.

The department's proposed FY/18 full-time position count in the General Fund is 699.

Fire Fund

The proposed FY/18 State Fire Fund budget is \$3.3 million. Funding is for general operation and equipment needs including training.

Fire Debt Service Fund

The FY/18 proposed budget for debt service is \$102 thousand with funding from the State Fire Fund (210).

Operating Grants Fund

Proposed operating grants for FY/18 total \$226 thousand and include applying for rescue equipment, training and general equipment needs. Indirect overhead and cash match are included in the transfer to operating grants fund in City Support.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FD-Headquarters	2,706	2,762	2,762	2,762	2,474	(288)
FD-Dispatch	4,035	4,734	4,734	4,734	4,781	47
FD-Emergency Response	59,741	61,672	61,672	61,672	61,110	(562)
FD-Fire Prevention	4,310	3,379	3,396	3,396	3,398	19
FD-Logistics	1,849	1,761	1,761	1,761	1,423	(338)
FD-Tech Services Program (INACTIVE)	645	0	0	0	0	0
FD-Training	2,310	2,405	2,405	2,405	2,335	(70)
TOTAL GENERAL FUND - 110	75,595	76,713	76,730	76,730	75,521	(1,192)
<u>STATE FIRE FUND - 210</u>						
FD-Fire Fund	1,782	1,781	1,996	2,372	3,235	1,454
FD-Transfer to D/S Fund 410	102	102	102	102	102	0
FD-Trsf to Op Grants Fund	0	0	0	0	0	0
TOTAL FIRE FUND - 210	1,884	1,883	2,098	2,474	3,337	1,454
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Fire	111	437	437	437	226	(211)
<u>FIRE DEBT SERVICE FUND - 410</u>						
FD-Fire Debt Service Fund	101	102	102	102	102	0

FIRE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL APPROPRIATIONS	77,691	79,135	79,367	79,743	79,186	51
Intradepartmental Adjustments	<u>102</u>	<u>102</u>	<u>102</u>	<u>102</u>	<u>102</u>	<u>0</u>
NET APPROPRIATIONS	77,589	79,033	79,265	79,641	79,084	51
TOTAL FULL-TIME POSITIONS	699	699	699	699	699	0

FIRE FUND 210 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	98	5	5	10	5	0
Total Intergovernmental Revenue	<u>2,089</u>	<u>1,988</u>	<u>1,988</u>	<u>2,036</u>	<u>2,036</u>	<u>48</u>
TOTAL REVENUES	2,187	1,993	1,993	2,046	2,041	48
BEGINNING FUND BALANCE	<u>1,467</u>	<u>1,770</u>	<u>1,770</u>	<u>1,770</u>	<u>1,343</u>	<u>(428)</u>
TOTAL RESOURCES	<u>3,654</u>	<u>3,763</u>	<u>3,763</u>	<u>3,817</u>	<u>3,383</u>	<u>(380)</u>
APPROPRIATIONS:						
State Fire Fund	1,782	1,781	1,996	2,372	3,235	1,454
Total Transfers to Other Funds	<u>102</u>	<u>102</u>	<u>102</u>	<u>102</u>	<u>102</u>	<u>0</u>
TOTAL APPROPRIATIONS	<u>1,884</u>	<u>1,883</u>	<u>2,098</u>	<u>2,474</u>	<u>3,337</u>	<u>1,454</u>
FUND BALANCE PER CAFR	<u>1,770</u>	<u>1,880</u>	<u>1,665</u>	<u>1,343</u>	<u>46</u>	<u>(1,834)</u>
ADJUSTMENTS TO FUND BALANCE	<u>(7)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
AVAILABLE FUND BALANCE	<u>1,763</u>	<u>1,880</u>	<u>1,665</u>	<u>1,343</u>	<u>46</u>	<u>(1,834)</u>

FIRE

FIRE DEBT SERVICE FUND 410 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	2	0	0	0	0	0
Total Interfund Revenue	102	102	102	102	102	0
TOTAL REVENUES	104	102	102	102	102	0
BEGINNING FUND BALANCE	2	5	5	5	5	0
TOTAL RESOURCES	106	107	107	107	107	0
APPROPRIATIONS:						
Debt Service	101	102	102	102	102	0
TOTAL APPROPRIATIONS	101	102	102	102	102	0
FUND BALANCE PER CAFR	5	5	5	5	5	0
ADJUSTMENTS TO FUND BALANCE	(1)	0	0	0	0	0
AVAILABLE FUND BALANCE	4	5	5	5	5	0

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - <i>The public is safe.</i>					
Average response time to emergency incidents from Fire's receipt of call to arrival	7:40	7:28	7:30	7:30	7:30
# heavy technical rescue calls	67	136	95	35	77
# of community involvement calls	543	615	550	300	600
Develop reports presenting statistical information, analyzing trends and measuring performance.	251	630	750	313	664
# of Fire reports reviewed for accuracy and completeness	562	6,648	7,000	4,516	9,936
# of EMS Reports reviewed for accuracy and completeness	32,500	92,646	100,000	54,512	119,927
# of Fire Records released to the public	440	842	1,500	475	1,045
# of EMS Reports released to the public	1,242	870	1,500	441	970

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - <i>The community is prepared to respond to emergencies.</i>					
Total # of calls received	112,050	144,726	150,000	86,513	170,000
# of hazardous condition calls (other than hazardous materials incidents)	500	1,270	1,300	739	1,625
# false alarms & other false calls	3,086	3,193	4,000	2,346	5,160
# of other emergency calls	7,442	8,365	14,500	4,633	10,192
# of other (non-emergency) calls	41,431	46,543	50,000	30,597	60,000
Total # of calls dispatched	88,372	98,183	97,000	55,556	110,000
# residential fires	131	167	140	78	172
# non-residential structural fires	104	46	100	17	37
# hazardous materials incidents	555	646	700	310	684
# wildland fires	7	21	15	24	64
# medical first responder calls (Basic Life Support)	49,525	58,950	60,000	29,728	65,000
# Advanced Life Support Calls	27,111	34,257	40,000	16,545	45,000
# of Firefighters trained in Wildland Task Force	105	135	180	180	190

FIRE

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
# of Firefighters Trained as Technical Rescue Technicians	64	59	65	61	90
# of Citizens Trained in the Community Training Center	8,650	11,050	12,000	1,410	3,500
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# arson cases cleared	18	16	18	12	18
# fire related injuries	16	12	10	6	14
# citizens trained in prevention techniques	7,352	12,983	15,000	3,901	16,000
# of children educated	17,029	16,097	20,000	13,130	20,000
Total # of plans reviewed	3,030	3,293	3,500	1,717	3,500
# of initial inspections	4,672	4,940	5,500	2,181	5,500
# of Cadets Graduating from Academy	28	52	50	18	30
# of Trained Paramedics	212	202	230	214	230
# of Firefighters Trained in Professional Development Program	86	98	100	88	100
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The community works together for safety.</i>					
# requests for tapes and CAD reports.	184	181	123	226	250
City maps are expedited to frontline units, upon request or needed updates. (Average days until receipt)	4	3	2	2	2
Premise, Hazard, and Compromised Structure information is entered into CAD system promptly. (Days from receipt of new information to entry)	5	2	2	2	2
% of time technical support, for AFD, is achieved within a 24 hour period.	92%	95%	92%	93%	95%

HUMAN RESOURCES

The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.

Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.

FISCAL YEAR 2018 HIGHLIGHTS

General Fund

The FY/18 proposed General Fund budget of \$2.6 million is a maintenance-of-effort budget that increases by \$25 thousand from the FY/17 original level. Funding of \$29

thousand for Enterprise Learning Management (ELM) software maintenance is transferred to Technology and Innovation. The telephone line-item appropriation is decreased by \$11 thousand dollars while the appropriation for risk assessments increases by \$63 thousand.

Risk Management Fund

The department's portion of the Risk Management Fund is budgeted at \$1.3 million for FY/18 and reflects a 6.6% increase. During FY/17, one position was added to the Employee Equity Program at an annual cost of \$83 thousand.

Employee Insurance Fund

The Employee Insurance Fund budget of \$59.7 million is proposed to decrease by \$16 thousand dollars in FY/18. Adjustments to personnel increase costs by nine thousand dollars. The transfer for indirect overhead decreases by \$21 thousand and other technical adjustments account for an additional decrease of four thousand dollars. The City continues to contribute 80% towards employee insurance costs.

It should be noted that the Governmental Accounting Standards Board (GASB) requires the City to report the liability for post-employment life insurance benefits. The City collects and transfers this amount and it is held in an irrevocable trust account.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
HR-Personnel Svcs	2,324	2,481	2,487	2,487	2,506	25
HR-B/C/J/Q Union Time Program	123	131	131	131	131	0
TOTAL GENERAL FUND - 110	2,448	2,612	2,618	2,618	2,637	25
<u>RISK MANAGEMENT FUND - 705</u>						
HR-Unemployment Comp	534	1,117	1,120	1,120	1,117	0
HR-Employee Equity	116	139	139	135	222	83
TOTAL RISK MANAGEMENT - 705	650	1,256	1,259	1,255	1,339	83
<u>EMPLOYEE INSURANCE FUND - 735</u>						
HR-Insurance Adm	57,553	59,587	59,603	58,764	59,592	5
HR-Ins Trsf to General Fund	84	81	81	81	60	(21)
Total Employee Insurance Fund - 735	57,637	59,668	59,684	58,845	59,652	(16)
TOTAL APPROPRIATIONS	60,735	63,536	63,561	62,717	63,628	92
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	60,735	63,536	63,561	62,717	63,628	92
TOTAL FULL-TIME POSITIONS	36	36	36	37	37	1

HUMAN RESOURCES

EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	89	105	105	136	105	0
Total Internal Service Revenues	58,750	57,547	57,547	57,696	58,303	756
TOTAL REVENUES	58,839	57,652	57,652	57,833	58,408	756
BEGINNING WORKING CAPITAL BALANCE	1,875	3,077	3,077	3,077	2,064	(1,012)
TOTAL RESOURCES	60,714	60,729	60,729	60,909	60,472	(256)
APPROPRIATIONS:						
Human Resources Department	57,553	59,587	59,603	58,764	59,592	5
Transfers to General Fund	84	81	81	81	60	(21)
TOTAL APPROPRIATIONS	57,637	59,668	59,684	58,845	59,652	(16)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	3,077	1,061	1,045	2,064	820	(240)

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - All city employees and officials behave ethically.</i>					
\$ value of potential liability from Unemployment Claims (\$000's)	1,053	784	1,188	296	900
\$ savings achieved from favorable decisions on Unemployment Claims (\$000's)	312	203	322	113	300

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
Total Unemployment Claims	257	187	236	78	236
# of protestable unemployment claims	87	57	113	28	113
# of non-protestable unemployment claims	170	130	180	50	180
# of protestable unemployment claims ruled favorably	57	41	51	18	51
# of protestable unemployment claims ruled unfavorably	18	8	19	2	19
% of new hire turnover within the 1st year of employment	17%	17%	14%	18%	16%
# candidates participating in entry-level and public safety promotional testing programs.	1,434	1,283	880	695	1,295
# public safety officials utilized and trained as Subject-Matter Experts (SMEs) to validate exams and assessors to evaluate candidates in Assessment Centers.	18	32	18	55	70
Public safety candidates' level of satisfaction with overall quality of promotional exams (5-pt Likert scale).	4.3	4.3	4.1	4.1	4.1
Subject-matter experts' level of confidence in job-relatedness of promotional exams developed (5-pt Likert scale).	4.5	4.5	4.2	4.2	4.2
<u>Average time to offer</u>					
Average Time from Advertisement Expiration Date to Offer	57	53	56	49	52
Average Time from Request Date to Offer	91*	82	68	75	75
# of employees participating in city sponsored training	2,335	9,187	2,000	4,754	3,000
% new supervisors enrolled in new supervisory development within 30 days of hire/promotion	40%	27%	35%	14%	35%
*The time increase from requested date to offer is due to multiple occurrences of vacancies being filled over time from one posting and extended processes on some hires.					

HUMAN RESOURCES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected, and reported accurately and timely.</i>					
% of employees participating in Medical	91.0%	90.0%	91.0%	91.3%	91.0%
% of employees participating in Dental	92.5%	91.4%	92.0%	92.6%	92.0%
% of employees participating in Vision	85.3%	84.9%	85.0%	86.5%	85.0%
Average dollars of wellness cost per employee (actual) *	\$50.73	\$79.59	\$82.99	\$23.89	N/A *
Average dollars of wellness cost per encounter *	N/A *	N/A *	N/A *	N/A *	\$9.97
<u>Average dollars of cost per employee</u>					
Medical	\$10,152.46	\$10,069.78	\$10,420.39	\$4,942.45	\$10,069.77
Dental	\$774.94	\$768.09	\$805.28	\$389.19	\$792.22
Vision	\$128.40	\$127.38	\$129.95	\$62.23	\$125.77
Average compensation per Full-time Employee (FTE) (Pay + Benefit Rate)	\$31.51	\$32.24	\$32.36	\$32.93	\$33.26
% of PPC complaints filed against the City ruled favorably	94%	100%	85%	N/A**	85%
% of Grievances filed against the City ruled favorably	96%	95%	90%	100%	90%

* Prior to FY18 was calculated per employee, in FY/18 changed to per encounter.

**There were no Labor Board meetings conducted between July 2016 and December 2016.

LEGAL

City Attorneys represent the City's interests in all courts in New Mexico, before administrative bodies and other tribunals including legislative bodies, and are responsible for oversight of the civil lawsuits filed against all City Departments. In addition to trial work, the legal services division advises clients on "liability avoidance" in all employment matters, protection of environmental resources, the management of risk in the operation of City services, land use and civil rights matters. To improve neighborhood quality of life and public safety, the safe city strike force program targets properties that pose an extreme nuisance to the neighborhoods and surrounding communities, initiates graffiti vandalism lawsuits and DWI vehicle forfeitures. Attorneys assigned to the safe city strike force also oversee the metropolitan traffic court arraignment program, which negates the need for police officers to be present at traffic arraignments.

MISSION

To provide timely and quality legal services at a reasonable cost to the Mayor's Office, City Council and City agencies and to represent the City of Albuquerque in litigation in state and federal courts and administrative hearings.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed FY/18 General Fund budget is \$5.7 million, a decrease of 6% or \$358 thousand below the FY/17 original budget. Technical adjustments include reducing one-time funding of \$75 thousand for an EPC contract attorney. Internal service costs associated with risk and fleet decreased by \$82 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
LG-Legal Services	5,167	6,008	6,044	5,674	5,650	(358)
TOTAL APPROPRIATIONS	5,167	6,008	6,044	5,674	5,650	(358)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	5,167	6,008	6,044	5,674	5,650	(358)
TOTAL FULL-TIME POSITIONS	59	59	59	59	59	0

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
# lawsuits received	124	116	200	69	200
# active cases	310	295	350	263	350
# cases closed	114	169	100	43	125
# of Traffic Cases going to Arraignment	39,541	34,077	50,000	13,744	40,000
% of approx 40,000 Pleds resolved	50%	59%	70%	72%	75%
# Federal Court, District Court or Metro Court land use proceedings or administrative appeals and other land use actions	226	173	100	109	200
# DWI Seizure Reports reviewed	1,229	880	1,500	382	900
# of Vehicle Forfeiture actions	124	109	200	32	120
# vehicles booted	398	230	450	85	300
# vehicles released on agreement	383	237	350	52	250
# vehicle seizure hearings	969	576	200	252	900
# vehicles auctioned	570	441	550	94	400
\$ from auctions (\$000's)	474	760	500	238	450

LEGAL

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.</i>					
# ADR mediation referrals	844	847	900	495	1,100
# of mediations/facilitations	96	126	85	47	105
% ADR mediations successfully resolved	89%	83%	90%	88%	90%

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
# ADA cases closed	81	78	70	39	75
# Employment cases closed	49	37	50	16	30
# Housing cases closed	44	51	50	27	50
# Other cases closed	75	264	100	112	200
Referral (passed to more appropriate agency after intake)	114	104	130	51	100
Brief (provided answer/solution to standard problem)	84	295	125	131	250
Extended (research, visited site, more complex issue)	44	30	40	10	20
Investigation (report or formal document for intake)	7	1	5	2	4

MAYOR'S OFFICE

The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed FY/18 General Fund budget is \$940 thousand, a decrease of 6.7% or \$67 thousand dollars less than the FY/17 original budget. Technical adjustments for internal service costs associated with communication, risk and fleet decreased by \$23 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
MA-Mayors Office Program	917	1,007	1,007	940	940	(67)
TOTAL APPROPRIATIONS	917	1,007	1,007	940	940	(67)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	917	1,007	1,007	940	940	(67)
TOTAL FULL-TIME POSITIONS	6	6	6	6	6	0

MUNICIPAL DEVELOPMENT

The Department of Municipal Development (DMD) assures that capital projects will be completed efficiently and in a timely manner with high quality standards. The department also oversees the security and maintenance of city facilities, including the operation of Isotopes Stadium. DMD provides the operation and maintenance of city streets, storm drains, and traffic signals as well as the development and design of capital infrastructure for streets and storm drainage. The parking division manages several parking structures and parking lots providing maintenance and repairs of facilities, attendant services and customer support, and oversees parking enforcement services. The parking division also oversees parking meter operations including revenue collections, installations and repairs.

MISSION

The Department of Municipal Development has been organized to assure that capital projects are completed efficiently and timely; to provide security and maintenance of city facilities; provide flood protection; maintain and upgrade the city's transportation system; and evaluate and provide parking systems.

FISCAL YEAR 2018 HIGHLIGHTS

General Fund

The FY/18 proposed General Fund budget is \$43 million. This is a decrease of \$753 thousand from the FY/17 original budget of \$43.8 million.

Factors contributing to the decrease are the elimination of one-time funding for compliance with EPA storm water quality permit in the amount of \$380 thousand, four full-time positions associated with this program will remain but will be recovered with CIP funding. The cost of risk increased by \$108 thousand from FY/17 while fleet maintenance and fuel increased by \$22 thousand. The FY/18 proposed General Fund budget funds a total of 352 full-time positions.

The transfer to the City/County Facilities Fund increased by \$35 thousand and the transfer to the Gas Tax Road Fund decreased by \$500 thousand.

Gas Tax Road Fund

The FY/18 Gasoline Tax proposed budget has increased by \$233 thousand from FY/17 to \$5.8 million and includes a transfer to the General Fund in the amount of \$248 thousand for indirect overhead. The additional appropriation will be funded by a projected revenue increase. Revenues are estimated to increase by \$400 thousand to \$4.8 million. The proposed budget funds a total of 59 full-time positions.

City/County Facilities Fund

The FY/18 proposed budget for the City/County Facilities Fund, which includes the City/County Building and the Law Enforcement Center, is \$3.3 million. The proposed budget decreased by \$74 thousand from the FY/17 original budget.

Revenues include rent collected from Bernalillo County and a City share based upon the percentage of the occupied space of each entity. It is anticipated that Bernalillo County will contribute \$1.1 million and the City will contribute \$2.3 million towards the operations and maintenance of the two facilities for FY/18. The proposed budget funds a total of 16 full-time positions.

Parking Operating and Debt Service Funds

The FY/18 parking enterprise proposed budget of \$4.1 million reflects an increase of 0.7% from the FY/17 original budget.

The FY/18 revenues are estimated at approximately \$3.5 million and include revenue from fines and penalties. Other revenues include miscellaneous revenues of \$818 thousand. The proposed FY/18 budget funds 38 full-time positions.

Baseball Stadium Operating and Debt Service Funds

The Baseball Stadium Operating Fund proposed budget for FY/18 is two million dollars.

Anticipated enterprise revenues for FY/18 are two million dollars. The transfer from the General Fund remains at \$198 thousand in FY/18. There are two full-time positions budgeted in FY/18.

The FY/18 proposed budget for the Baseball Stadium Debt Service Fund is one million dollars.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
MD-Strategic Support	2,138	2,546	2,546	2,507	2,534	(12)
MD-Design Recovered Storm	1,703	2,555	2,555	2,555	2,084	(471)
MD-Construction	1,659	1,755	1,755	1,751	1,508	(247)
MD-Streets	3,944	4,427	4,427	4,427	4,688	261
MD-Storm Drainage	2,744	2,583	2,583	2,513	2,652	69
MD-Street Svcs-F110	13,396	13,731	13,733	13,705	13,969	238

MUNICIPAL DEVELOPMENT

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
MD-Trsf to Gas Tax Road Fund	378	704	704	704	204	(500)
MD-Special Events Parking Prog	19	19	19	19	19	0
MD-Trsf to Stadium Ops Fund	198	198	198	198	198	0
MD-Design Recovered CIP	3,335	4,347	4,347	4,347	4,172	(175)
MD-City Bldgs	8,670	8,705	8,714	8,706	8,754	49
MD-Trsf to C/C Bldg Fund	2,314	2,247	2,247	2,247	2,282	35
TOTAL GENERAL FUND - 110	40,498	43,817	43,828	43,679	43,064	(753)
<u>GAS TAX ROAD FUND - 282</u>						
MD-Street Svcs-F282	4,976	5,333	5,333	5,332	5,566	233
MD-Trsf to Gen Fund	228	248	248	248	248	0
TOTAL GAS TAX ROAD FUND - 282	5,204	5,581	5,581	5,580	5,814	233
<u>CITY COUNTY FACILITIES FUND - 290</u>						
MD-C/C Bldg	3,001	3,251	3,251	3,251	3,177	(74)
MD-C/C Trsf to Gen Fund	86	86	86	86	86	0
TOTAL CITY COUNTY FACILITIES FD-290	3,087	3,337	3,337	3,337	3,263	(74)
<u>PARKING FACILITIES OPERATING FUND - 641</u>						
MD-Parking Program	3,247	3,443	3,447	3,422	3,508	65
MD-Parking Trsf to Gen Fund	746	699	699	699	661	(38)
TOTAL PARKING FUND - 641	3,993	4,142	4,146	4,121	4,169	27
<u>BASEBALL STADIUM OPERATING FUND - 691</u>						
MD-Stadium Operations	878	895	895	886	890	(5)
MD-Stadium IDOH	26	48	48	48	92	44
MD-Stadium Trsf to Debt Svc	1,022	1,025	1,025	1,025	1,021	(4)
TOTAL BASEBALL STADIUM FUND - 691	1,926	1,968	1,968	1,959	2,003	35
<u>BASEBALL STADIUM DEBT SERVICE FUND - 695</u>						
MD-Stadium Debt Svc	1,022	1,025	1,025	158	1,015	(10)
TOTAL APPROPRIATIONS	55,731	59,870	59,885	58,834	59,328	(542)
Intradepartmental Adjustments	3,553	3,489	3,489	3,489	3,520	31
NET APPROPRIATIONS	52,178	56,381	56,396	55,345	55,808	(573)
TOTAL FULL-TIME POSITIONS	462	467	467	467	467	0

MUNICIPAL DEVELOPMENT

GAS TAX ROAD FUND 282 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	7	0	0	0	0	0
Gasoline Tax Revenue	4,835	4,450	4,450	4,850	4,850	400
Total Interfund Revenues	<u>378</u>	<u>704</u>	<u>704</u>	<u>704</u>	<u>204</u>	<u>(500)</u>
TOTAL REVENUES	5,220	5,154	5,154	5,554	5,054	(100)
BEGINNING FUND BALANCE	<u>970</u>	<u>986</u>	<u>986</u>	<u>986</u>	<u>960</u>	<u>(26)</u>
TOTAL RESOURCES	<u>6,190</u>	<u>6,140</u>	<u>6,140</u>	<u>6,540</u>	<u>6,014</u>	<u>(126)</u>
APPROPRIATIONS:						
Total Street Services Operations	4,976	5,333	5,333	5,332	5,566	233
Total Transfers to Other Funds	<u>228</u>	<u>248</u>	<u>248</u>	<u>248</u>	<u>248</u>	<u>0</u>
TOTAL APPROPRIATIONS	<u>5,204</u>	<u>5,581</u>	<u>5,581</u>	<u>5,580</u>	<u>5,814</u>	<u>233</u>
FUND BALANCE PER CAFR	<u>986</u>	<u>559</u>	<u>559</u>	<u>960</u>	<u>200</u>	<u>(359)</u>
ADJUSTMENTS TO FUND BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
AVAILABLE FUND BALANCE	<u>986</u>	<u>559</u>	<u>559</u>	<u>960</u>	<u>200</u>	<u>(359)</u>

CITY/COUNTY FACILITIES FUND 290 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	85	0	0	0	0	0
Total Intergovernmental Revenue	1,023	1,083	1,083	1,083	1,097	14
Total Interfund Revenues	<u>2,314</u>	<u>2,247</u>	<u>2,247</u>	<u>2,247</u>	<u>2,282</u>	<u>35</u>
TOTAL REVENUES	3,422	3,330	3,330	3,330	3,379	49
BEGINNING FUND BALANCE	<u>(46)</u>	<u>289</u>	<u>289</u>	<u>289</u>	<u>282</u>	<u>(6)</u>
TOTAL RESOURCES	<u>3,376</u>	<u>3,619</u>	<u>3,619</u>	<u>3,619</u>	<u>3,661</u>	<u>43</u>
APPROPRIATIONS:						
City/County Facilities Operations	3,001	3,251	3,251	3,251	3,177	(74)
Total Transfers to Other Funds	<u>86</u>	<u>86</u>	<u>86</u>	<u>86</u>	<u>86</u>	<u>0</u>
TOTAL APPROPRIATIONS	<u>3,087</u>	<u>3,337</u>	<u>3,337</u>	<u>3,337</u>	<u>3,263</u>	<u>(74)</u>
FUND BALANCE PER CAFR	<u>289</u>	<u>282</u>	<u>282</u>	<u>282</u>	<u>398</u>	<u>117</u>
ADJUSTMENTS TO FUND BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
AVAILABLE FUND BALANCE	<u>289</u>	<u>282</u>	<u>282</u>	<u>282</u>	<u>398</u>	<u>117</u>

MUNICIPAL DEVELOPMENT

PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	540	818	818	797	818	0
Total Enterprise Revenues	3,671	3,453	3,453	3,217	3,453	0
TOTAL REVENUES	4,211	4,271	4,271	4,014	4,271	0
BEGINNING WORKING CAPITAL BALANCE	17	235	235	235	128	(107)
TOTAL RESOURCES	4,228	4,506	4,506	4,249	4,399	(107)
APPROPRIATIONS:						
Parking Operations	3,247	3,443	3,447	3,422	3,508	65
Total Transfers to Other Funds	746	699	699	699	661	(38)
TOTAL APPROPRIATIONS	3,993	4,142	4,146	4,121	4,169	27
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	235	364	360	128	230	(134)

BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	9	0	0	0	0	0
Total Enterprise Revenues	1,762	1,800	1,800	1,800	1,800	0
Total Interfund Revenues	198	198	198	198	198	0
TOTAL REVENUES	1,969	1,998	1,998	1,998	1,998	0
BEGINNING WORKING CAPITAL BALANCE	(4)	39	39	39	78	39
TOTAL RESOURCES	1,965	2,037	2,037	2,037	2,076	39
APPROPRIATIONS:						
Stadium Operations	878	895	895	886	890	(5)
Total Transfers to Other Funds	1,048	1,073	1,073	1,073	1,113	40
TOTAL APPROPRIATIONS	1,926	1,968	1,968	1,959	2,003	35
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	39	69	69	78	73	4

MUNICIPAL DEVELOPMENT

STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	6	0	0	0	0	0
Total Interfund Revenues	1,022	1,025	1,025	1,025	1,021	(4)
TOTAL REVENUES	1,028	1,025	1,025	1,025	1,021	(4)
BEGINNING FUND BALANCE	8	14	14	14	881	867
TOTAL RESOURCES	1,036	1,039	1,039	1,039	1,902	863
APPROPRIATIONS:						
Stadium Debt Service	1,022	1,025	1,025	158	1,015	(10)
TOTAL APPROPRIATIONS	1,022	1,025	1,025	158	1,015	(10)
FUND BALANCE PER CAFR	14	14	14	881	887	873
ADJUSTMENTS TO FUND BALANCE	0	0	0	(867)	(873)	(873)
AVAILABLE FUND BALANCE	14	14	14	14	15	0

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The storm water system protects the lives, property, and the environment.</i>					
# arroyo miles maintained	216	167	150	77	150
# dams/basins maintained	165	70	100	53	100
Lineal feet of storm drainage facilities installed or upgraded	19,023	922	6249	3,827	6,600
Number of Storm Water Samples Taken	15	3	5	2	2
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The street system is well designed and maintained</i>					
# curb miles swept	41,258	42,293	40,000	20,864	40,000
# potholes filled	12,586	8,346	7,500	4,042	7,500
# lane miles maintained (inlay, micro, slurry)	184	114	135	90	129
# traffic engineering studies	2,770	2,905	3,764	1,609*	3,218**
# signals maintained (urgent & non-urgent)	5,141	5,091	5,564	2,722***	5,444
# signs maintained (urgent & non-urgent)	3,511	3,081	2,780	835***	1,670

Street Conditions ¹ :	Data Process Maturity						
	Excellent	Good	Fair	Poor	Very Poor	Unknown	
1999 Surface Defect Index (SDI)	11.0%	NA	35.4%	29.3%	2.7%	NA	Validated
2007 Surface Defect Index (SDI)	36.1%	NA	14.6%	12.7%	2.6%	NA	
2007 Pavement Quality Index (PQI)	13.5%	29.7%	27.2%	21.8%	7.8%	NA	
*2012 Pavement Quality Index (PQI)	8.1%	47.6%	36.6%	7.3%	0.11%	0.36%	

* data is based on lane miles versus number of records due to VUEWORKS

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
* # of lane miles added	23	7	2	2	5

MUNICIPAL DEVELOPMENT

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
# of excavation and barricading permits issued	9,932	6,704	7,000	3,733	7,466
# of barricade inspections	9,078	10,621	6,400	6,796	6,796
Actual sidewalk inspections, tripping concerns	6,058	636	500 ***	420	650
Average days assigned 311 calls are open for construction	3.8	3.6	2.5	3.3	3

* Includes Planning Developer Additions to the System (4 lane miles added)

*** Performance measure for only tripping concerns

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.					
# City operated parking spaces	4,089	1,089	4,400	4,239*	4,239
# of bikeway miles added	5.2	6	2	7	4

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - The downtown area is vital, active, and accessible.					
# acres of medians landscaped	4	5	3	6	6
# of new city buildings construction projects initiated	7	9	11	12	10
Square footage of new city buildings constructed	29,950	114,400	79,200	94,224	95,000
# of city building renovation/rehabilitated projects initiated	79	85	50	33	50
Square footage of city buildings renovated/rehabilitated	162,700	172,300	100,000	51,560	100,000
Time (in months) to select consultant from advertisement to executed contract.	6	6	6	6	6

GOAL 6: ECONOMIC VITALITY - The community supports a vital, diverse and sustainable economy.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - The economy is diverse.					
# parking citations issued	43,506	33,265	40,000	15,606	35,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.					
Square foot maintained per maintenance staff person (000's)	114	123	112	123	112
* Facility area maintained (million sq. ft)	3.78	3.8	3.8	3.8	3.8
* Increase is due to the inclusion of Wyoming Yard and newly constructed facilities (based on 28 FTE mid-year FY15 and 30 FTE in FY16)					
# security calls for service	2,187	2,089	2,000	962	2,000
# city buildings secured	14	14	14	14	14
Area secured/patrolled (000's sq. ft.)	2,980	2,980	2,980	2,980	2,980
Area secured/patrolled per officer (000's sq. ft.)	30	30	30	30	30

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.					
Dollars implemented with "3% for Energy" projects (\$000's)	1,180	1,821	1,200	659	1,200
Total kWh of electricity usage (millions)	101	98.3	105	51	102
Operational savings (\$000's) from 3% projects implemented	235	514	350	81	350

OFFICE OF THE CITY CLERK

The Office of the City Clerk maintains all official records for the City of Albuquerque, conducts municipal elections, accepts bids from the general public, as well as accepts service of process for summons, subpoenas and tort claims on behalf of the City of Albuquerque. The City Clerk is the chief records custodian for the City of Albuquerque and processes requests for public records pursuant to the New Mexico Inspection of Public Records Act (IRPA). The Office of the City Clerk also manages the Office of Administrative Hearings and is responsible for conducting all hearings specifically assigned by City of Albuquerque ordinance, including vehicle seizures, animal appeals, handicap parking and personnel matters. The Clerk and her staff are honored to assist citizens and fellow public servants in all aspects of the office.

FISCAL YEAR 2018 HIGHLIGHTS

The proposed FY/18 General Fund budget for the Office of the City Clerk is \$2.3 million, an overall increase of 55.6% above the FY/17 original budget. Technical adjustments include a decrease of \$30 thousand one time funding for campaign workers and audit in preparation for the 2017 municipal election. Internal service costs associated with communication and risk increased by \$20 thousand.

Included in the FY/18 proposed budget is funding of \$899 thousand for the 2017 Municipal Election held in October. This continues a sufficient number of early voting sites to accommodate the increased popularity of early voting in Albuquerque and will aid in reducing Election Day wait times. Funding in the amount of \$840 thousand is reserved should there be a run-off election.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CC-Office of the City Clerk	1,620	1,078	1,091	1,053	1,913	835
CC-Administrative Hearing Office	400	404	404	380	393	(11)
TOTAL GENERAL FUND - 110	2,020	1,482	1,495	1,434	2,306	824
TOTAL APPROPRIATIONS	2,020	1,482	1,495	1,434	2,306	824
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	2,020	1,482	1,495	1,434	2,306	824
TOTAL FULL-TIME POSITIONS	17	17	17	17	17	0

PERFORMANCE MEASURES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents engage in civic, community, and charitable activities.</i>					
% of voter turnout in the Municipal Election	0%	8%	0%	0%	15%
# of registered voters in City of Albuquerque	349,706	350,119	360,000	380,000	380,000
# of votes cast in Regular Municipal Election	-	28,408	-	-	57,000
# of Petitions processed (verified and rejected)	-	20,759	15,000	-	35,000
# of Poll sites operated	-	54	-	-	54
Funds provided to participating candidates	-	\$123,023	\$0	\$0	\$0
# of qualifying contributions and signatures processed	-	4,954	-	-	41,800
# of applicant candidates for public financing	-	3	-	-	15
# of votes in Runoff Election	-	-	-	-	-
# of Measure Finance Committees registered	-	1	-	1	4
# of Complaints and Petitions managed for Board of Ethics	-	2	-	-	5
# of public records requests	*4,354	*2,997	3,000	1749	3,498

*Estimated **Records Request Tracking System pilot program implemented 8/15

OFFICE OF THE CITY CLERK

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
Labor Board Hearings	21	0	30	14	28
Personnel Appeal Hearings	9	22	20	5	20
Animal Appeal Hearings	40	44	60	37	74
Other Appeal Hearings	10	11	10	5	10
Vehicle Seizures Hearings	1,021	685	1,100	314	628
# of disabled parking hearings	288	68	300	7	-

OFFICE OF INSPECTOR GENERAL

The Office of Inspector General is an independent office of City Government. The office does not report to the City's executive branch or the City Council.

The Office of Inspector General was created mid-year FY11 by R-2010-147. The Accountability in Government Oversight Committee provides oversight to the Office of Inspector General. The committee reviews and approves all audit and investigatory reports, appoints the Inspector General with City Council approval, recommends a budget to the Mayor and City Council and provides the Inspector General with guidance, priorities and potential areas for investigation.

FISCAL YEAR 2018 HIGHLIGHTS

The FY/18 proposed budget for the Office of Inspector General is \$444 thousand, 29.1% higher than the FY/17 original budget of \$344 thousand. Technical changes include an overall increase of nine hundred dollars to communications, fleet, and risk.

The proposed budget includes \$99 thousand for one additional full-time position to focus on cyber investigations. This will increase the FY/18 proposed full-time position count to four.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
IG-Office of Inspector General	199	344	352	351	444	100
TOTAL APPROPRIATIONS	199	344	352	351	444	100
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	199	344	352	351	444	100
TOTAL FULL-TIME POSITIONS	3	3	3	3	4	1

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION – Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
# of investigations conducted	6	5	10	9	10
# of recommendations made	33	8	40	0	30
# of investigative reports issued/published	4	4	7	2	7
# of preliminary investigations conducted *	N/A	N/A	N/A	N/A	20
# of reviews to provide oversight and accountability *	N/A	N/A	N/A	N/A	4
# of inspections to ensure compliance *	N/A	N/A	N/A	N/A	2
# of Whistleblower matters *	N/A	N/A	N/A	N/A	0
# of complaints & Referrals Processed *	N/A	N/A	N/A	N/A	50

*New performance measurement for FY/18

OFFICE OF INTERNAL AUDIT

The Office of Internal Audit is an independent office of City Government. The Office does not report to the City's executive branch or the City Council.

The goals of the Office are to:

- conduct audits and follow-up on previously issued audits; and
- propose ways to increase the City's legal, fiscal and ethical accountability.

The Accountability in Government Oversight Committee provides oversight to the Office of Internal Audit. The committee reviews and approves all audit reports, appoints the director of the Office of Internal Audit, recommends a budget to the Mayor and City Council and provides the director with guidance, priorities, and potential areas for investigation.

MISSION

To provide independent audits that promotes transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

FISCAL YEAR 2018 HIGHLIGHTS

The FY/18 proposed budget for the Office of Internal Audit is \$850 thousand. This is an increase of 2.4% from the original FY/17 budget of \$830 thousand and is mostly due to technical adjustments for personnel costs.

The staffing level remains at seven positions in the FY/18 proposed budget.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
IA-Internal Audit	729	830	830	742	850	20
TOTAL APPROPRIATIONS	729	830	830	742	850	20
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	729	830	830	742	850	20
TOTAL FULL-TIME POSITIONS	7	7	7	7	7	0

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION – Financial and capital assets are maintained and protected and reported accurately and timely.</i>					
# of audit reports issued	8	13	15	3	15
# of follow ups and special projects completed	20	14	10	6	10
# of requests for assistance (outside of audits)	63	50	35	20	35
Cost savings as a % of annual budget	208%	25%	100%	2%	100%
Survey rating on value added recommendations (5 pt. scale)	4.4	4.8	4.5	-	4.5

PARKS AND RECREATION

The Parks and Recreation Department serves the recreational needs of the residents of Albuquerque and the surrounding metropolitan areas. The department is organized into the following divisions: park management, recreation services, aquatics, open space, golf, parks design and planning.

MISSION

QUALITY PARKS & RECREATION FOR A QUALITY LIFE!

In order to achieve this, the department will:

- Develop, protect, plan, enhance, and maintain Parks, major public Open Space and Trails System that gives Albuquerque its sense of place.
- Promote economic development and tourism by continuing to provide quality affordable facilities and programs (e.g. Golf, Recreation, Swimming Pools, Parks, Open Space, Balloon Fiesta Park, Shooting Range and Sporting Events).
- Assure quality educational programs for youth to encourage positive behavior towards a conservation ethic and therefore combat "Nature Deficit Disorder".
- Provide quality recreation programs to encourage healthy active lifestyles for all ages.
- Encourage and develop a healthy and safe work environment, ethical management practices and a spirit of teamwork for all Parks & Recreation employees.

FISCAL YEAR 2018 HIGHLIGHTS

General Fund

The proposed FY/18 General Fund budget is \$31.7 million, an increase of less than 1% or \$229 thousand above the FY/17 original budget. Technical adjustments for internal service costs associated with communication, risk and fleet is decreased by \$502 thousand.

Other technical changes include reducing one-time funding of six thousand dollars for a bike recycle program and \$30 thousand for the New Mexico Games. One-time funding for a parks security program is also reduced for \$226 thousand. This initiative was not as effective in reducing vandalism, crime and stopping patrons from sleeping in the parks. Cameras were found to be a better alternative and they will continue to be used to deter crime in city parks.

For FY/17, a proposed increase in the General Fund transfer to Golf Operating Fund of \$550 thousand is needed to cover increased water costs at golf resulting from a broken well at Los Altos.

The FY/18 proposed budget includes \$44 thousand for a new regional baseball complex on the Westside of Albuquerque in FY/18. The funding will be used to support utilities. An RFB will be issued to use an outside vendor to manage the facility. This facility will not only be used by the citizens in the City of Albuquerque but by citizens throughout the state and can draw patrons from outside the State of New Mexico.

A restructure plan is also proposed to increase efficiency and productivity of park management, aquatics and recreation. The restructure plan will not increase the budget in FY/18. For the aquatics division we will be converting a part-time position to a full-time administrative assistant position. This position will add needed administrative support to the aquatics division that will help with seasonal hiring and administrative duties for all the pools.

Golf Operating Fund

The FY/18 proposed budget for the Golf Operating Fund is \$4.8 million, a 2.6% decrease below the FY/17 original budget. Technical changes include an increase of \$80 thousand for PILOT and indirect overhead. Internal service costs associated with risk, fleet and communications increased by three thousand dollars.

The increase in water costs will continue through the first six months of FY/18 primarily due to a broken well at the Los Altos golf course. It is anticipated that a new well will be constructed at Los Altos by mid-year FY/18. As a result, funding for water is reduced by \$200 thousand.

The proposed budget reduces one position to fund a PGA Golf contract consultant. This consultant will be used to oversee and ensure concessionaires are in compliance and adhering to the current golf contracts. The contractor will also oversee implementation and recommendations on the current golf study.

A subsidy transfer from the General Fund is in part due to the water issues at golf. It is also needed to cover basic operating costs due to reduced revenues overall. Play at the City golf courses are down an average of 3% per year. This trend is affecting golf courses nationwide.

PARKS AND RECREATION

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
PR-Aquatic Services	4,427	4,468	4,487	4,423	4,574	106
PR-CIP Funded Employees	537	608	608	608	620	12
PR-Firearm Safety (INACTIVE)	630	0	0	0	0	0
PR-Open Space Mgmt	0	3,825	3,825	3,763	4,021	196
PR-Parks Management	17,719	17,612	17,612	17,738	17,599	(13)
PR-Recreation	2,627	2,755	2,797	2,647	2,718	(37)
PR-Strategic Support Program	1,107	1,102	1,102	988	1,067	(35)
PR-Trsf to CIP Fund	100	100	100	100	100	0
PR-Trsf to Golf Ops Fund	850	1,000	1,000	1,550	1,000	0
PR-Trsf to Open Space Trust	3,036	0	0	0	0	0
TOTAL GENERAL FUND - 110	31,032	31,470	31,531	31,817	31,699	229
OPERATING GRANTS FUND - 265						
Project Program (265) - Parks and Rec	253	0	0	0	0	0
GOLF OPERATING FUND - 681						
PR-Golf	4,674	4,711	4,711	5,040	4,503	(208)
PR-Golf Trsf to Gen Fund	212	235	235	235	315	80
TOTAL GOLF OPERATING FUND - 681	4,885	4,946	4,946	5,275	4,818	(128)
OPEN SPACE EXPENDABLE TRUST FUND - 851						
PR-Open Space Management (INACTIVE)	3,331	0	0	0	0	0
PR-OS Trsf to General Fund	21	0	0	0	0	0
TOTAL OPEN SPACE EXPEND TRUST FUND - 681	3,352	0	0	0	0	0
TOTAL APPROPRIATIONS	39,522	36,416	36,477	37,092	36,517	101
Intradepartmental Adjustments	3,907	1,000	1,000	1,550	1,000	0
NET APPROPRIATIONS	35,615	35,416	35,477	35,542	35,517	101

TOTAL FULL-TIME POSITIONS	269	269	269	269	269	0
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PARKS AND RECREATION

GOLF OPERATING FUND 681 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	67	88	88	66	68	(20)
Total Enterprise Revenues	3,515	3,630	3,630	3,613	3,775	145
Total Interfund Revenues	850	1,000	1,000	1,550	1,000	0
TOTAL REVENUES	4,432	4,718	4,718	5,229	4,843	125
BEGINNING WORKING CAPITAL BALANCE	544	91	91	91	45	(45)
TOTAL RESOURCES	4,976	4,809	4,809	5,320	4,888	80
APPROPRIATIONS:						
Golf Operations	4,674	4,711	4,711	5,040	4,503	(208)
Total Transfers to Other Funds	212	235	235	235	315	80
TOTAL APPROPRIATIONS	4,885	4,946	4,946	5,275	4,818	(128)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	91	(137)	(137)	45	70	208

OPEN SPACE EXPENDABLE TRUST FUND 851 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	91	0	0	0	0	0
Total Interfund Revenues	3,036	0	0	0	0	0
TOTAL REVENUES	3,127	0	0	0	0	0
BEGINNING FUND BALANCE	225	0	0	0	0	0
TOTAL RESOURCES	3,352	0	0	0	0	0
APPROPRIATIONS:						
Total Open Space Operations	3,352	0	0	0	0	0
TOTAL APPROPRIATIONS	3,352	0	0	0	0	0
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

PARKS AND RECREATION

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Total # of pool visits by customers	431,101	492,316	475,000	214,520	420,000
Rounds of golf played	196,051	211,548	200,000	104,969	190,000
Avg. rate to play 18 holes	\$22.29	\$22.29	\$22.29	\$22.29	\$22.29
Avg. rate to play 18 holes (non-municipal courses)	\$47.00	\$47.00	\$47.00	\$47.00	\$47.00
# of visitors to Shooting Range facilities.	70,175	70,245	45,000	30,249	50,000
Organize leagues for tennis, adult softball, baseball, flag football, and basketball (total # teams)	2,623	2,894	1,350	605	1,400
Provide an Indoor Track Venue (number of events)		10	10	-	10
Operate Albuquerque Balloon Fiesta Park, Total Revenue (changed from Golf Training Center to all of Balloon Fiesta Park in FY15)	\$299,700	\$557,610	\$300,000	\$153,193	\$350,000
# of youth participants in recreation (0-19 yrs.)	557,204	715,320	800,000	330,364	750,000

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.</i>					
# of students using pools for activities and competitions	38,352	42,765	40,000	16,610	40,000
# of swimming lesson courses sold (Note: most swimming lessons occur in the end of the fiscal year)	70,249	72,936	85,000	8,044	69,000
# pool visits by youth customers (0-19)	259,731	314,585	350,000	134,101	295,000
Jr. Golf Rounds (up to 17 years old)	7,618	8,539	9,000	3,574	8,550
Sr. Golf Rounds (over 55 years old)	66,680	76,760	75,000	41,630	71,250
Percentage of Total Rounds (Jr. Golf)	3.8%	4.0%	4.0%	3.4%	4.5%
Percentage of Total Rounds (Sr. Golf)	31.9%	36.0%	33.3%	40.0%	40.0%
Water acre/ feet Used for Irrigation	578	1,960	1,652	1,129	1,652
Provide outdoor recreation for youth	22,072	17,438	22,000	10,412	22,000
# bike education sessions	206	406	330	179	330
# bike education participants	10,007	10,678	12,500	6,689	12,500

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT -Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.</i>					
# of planning projects for new or renovated parks	8	9	9	5	7
# of acres of new parkland acquired	9	-	3	-	3
# of miles of trails developed or renovated	6.7	9.3	5.0	1.5	3.0
# of parks renovated	11	13	6	5	7
# of new park acres developed	30	15	8	-	5
Total acreage of Parks and trails maintained	2,790	2,791	2,800	2,791	2,800
New acreage (development) of parks and trails brought on current fiscal year.	36	16	8	-	5
Total number of trees, new as well as replaced for fiscal year past.	174	642	100	66	150
# of volunteers	655	849	600	1,144	1,200
# of volunteer hours worked yearly	8,173	4,956	12,000	4,582	9,000

PARKS AND RECREATION

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
# neighborhood, community, and regional parks	298	288	288	288	290
# acres maintained by department including Open Space	31,911	31,890	31,910	31,910	31,915
# miles of trails maintained	152	153	155	155	157
# park acres per 1,000 city residents (includes trails and medians)	6	6	6	6	6
# Open Space acres per 1,000 city residents	54	53	53	53	53

GOAL 5: ENVIRONMENTAL PROTECTION -Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Open Space, Bosque, the River, and Mountains are preserved and protected.</i>					
# of acres owned or managed as Major Public Open Space.	29,125	29,099	29,110	29,125	29,125
# of volunteers yearly.	4,148	2,000	2,000	912	2,000
# of volunteer hours worked yearly	58,525	28,867	17,500	11,288	18,000
# of new trees planted	17,133	784	600	53	650
# of new willow whips planted	12,496	861	-	43	1,000

PLANNING

The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates development plans and strategies to ensure that growth conforms to adopted plans, policies and regulations. Albuquerque Geographic Information Systems (AGIS) provides up to date and innovative online mapping capabilities and information concerning property within the City of Albuquerque. The Planning Department also includes the Metropolitan Redevelopment Agency, which works with City Council to identify slum or blighted areas and develop plans to prevent or remove blight and create catalytic projects to promote economic development, housing opportunities and to promote the health, safety, welfare, convenience and prosperity of designated areas.

MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque, and enforce regulations to promote the health, safety, and welfare of the public.

FISCAL YEAR 2018 HIGHLIGHTS

The Planning Department's proposed FY/18 budget is \$15.8 million, a decrease of 3.3% or \$539 thousand below the FY/17 original budget.

The Office of Neighborhood Coordination Division was transferred the third quarter of FY/17 to the Council Services Department. This transfer of both personnel and operating budget is a reduction of \$150 thousand and two full-time positions to the department's proposed budget. This will decrease the department's full-time position count for FY/18 to 175.

Other technical adjustments consist of a transfer from DFAS/Financial Support of \$132 thousand for merchant fees, and a decrease of \$61 thousand for the telephone allocation. Overall, fleet maintenance and fuel, network, worker's compensation and risk increased by four thousand.

The proposed FY/18 transfer to the Metropolitan Redevelopment Fund is \$245 thousand of which \$15 thousand is for the utilities at the railyards and \$230 thousand is for the current year property tax allocation. The one-time funding of \$25 thousand for the railyards maintenance is reduced from the proposed budget and the \$200 thousand to catch up on property tax allocation repayments for prior years is deferred to FY/19.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
PL-Code Enforcement	3,707	4,270	4,381	4,228	3,803	(467)
PL-One Stop Shop	5,520	6,692	7,326	7,221	6,906	214
PL-Real Property Program	718	839	862	860	835	(4)
PL-Strategic Support	1,704	2,014	2,016	2,024	1,997	(17)
PL-Urban Design and Devel Prog	1,859	2,010	2,010	1,978	1,970	(40)
PL-Transfer to MRA Fund 275	535	470	470	470	245	(225)
TOTAL GENERAL FUND - 110	14,043	16,295	17,065	16,781	15,756	(539)
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Planning	4	0	0	0	0	0
TOTAL APPROPRIATIONS	14,048	16,295	17,065	16,781	15,756	(539)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	14,048	16,295	17,065	16,781	15,756	(539)
<hr/>						
TOTAL FULL-TIME POSITIONS	160	177	177	177	175	(2)

PLANNING

PERFORMANCE MEASURES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable, and vital.

	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.</i>					
# of subdivision plat updates to GIS database	192	210	230	85	210
# of zoning updates to GIS database	88	88	90	27	80
# of code enforcement inspections	41,792	40,979	42,600	19,210	38,420
# of notices of violation issued	29,654	24,763	32,200	13,978	27,956
# of code enforcement re-inspections	30,465	34,417	27,900	14,448	28,896
% of cases voluntarily into compliance after first written notice	58%	56%	62%	57%	57%
Average no. of days from case initiation to voluntary compliance	39	40	39	39	39
# of new construction permits in the 1960 City Boundary	170	214	180	56	180
# of plans reviewed	3,279	4,894	3,670	2,555	5,110
Average turnaround time for residential plan review in days	6	5	7	5	5
Average turnaround time for commercial plan review in weeks	3	3	4	3	3
# of building inspections (excluding Thermal By-pass)	23,309	22,275	24,453	12,842	25,684
# of electrical inspections	20,185	21,743	21,056	10,808	21,616
# of plumbing/mechanical inspections	30,780	31,570	34,066	15,786	31,572
# of Fastrax plans submitted	174	182	200	90	180
# of days to review Fastrax plans	7	7	6	7	6
# of Impact fee applications	1,017	1,056	1,100	551	1,102
Impact fee collections (\$000's)	\$1,463	\$2,014	\$1,600	\$1,382	\$2,764
Engineering fees collected for private development projects (\$000's)	\$564	\$543	\$587	\$153	\$450
# of Administrative Approvals (EPC and LUCC)	189	180	185	91	186

The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.

APD is budgeted in six program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, as well as open space, tactical support, the traffic section and the APD Academy. Investigative services consist of three specialized divisions: The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigation division investigates armed robberies, homicide, property crimes and juvenile crimes. This division also includes the mental health intervention team named the Crisis Outreach and Support Team (COAST) and the Family Advocacy Center which investigates domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The Metropolitan Forensic Science Center performs the department's criminalistics, identification, and evidence functions. The real time crime center assists police officers in tracking and responding to crime in the city. The professional accountability program strategy is comprised of chief's administration, internal affairs, Department of Justice (DOJ) policy and training, communications, and behavioral sciences. The off-duty police overtime program strategy provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours. The administrative support program strategy provides long-range planning, problem solving, records management, human resources, and fiscal support. The final program is the prisoner transport program strategy which funds the transport of prisoners to the Metropolitan Detention Center.

MISSION

The mission of the Albuquerque Police Department is to preserve the peace and protect our community through community oriented policing, with fairness, integrity, pride and respect.

VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

FISCAL YEAR 2018 HIGHLIGHTS

The FY/18 proposed General Fund budget is \$171.8 million, an increase of 4.2% or \$7 million from the original FY/17 budget level of \$164.8 million. In FY/17, APOA negotiated a longevity program for officers, which was equivalent to a 3% wage increase for sworn officers. Personnel adjustments net to \$2.3 million with a slight decrease to OEB. However, the significant change is restoring salary savings from 8% to 6% in Neighborhood Policing and Investigative Services.

Intra-year FY/17 personnel changes include the addition of 11 full-time civilian positions which are fully funded in the FY/18 proposed budget at a total cost of \$754 thousand. The positions include three crime scene specialist supervisors to replace the sergeants at the crime lab, four real-time crime center operators to assist with the increased call demands, two repeat offender analysts to help identify and track repeat offender court cases through the judicial system, one crime stopper liaison to streamline the communication between multiple agencies, and one community policing council coordinator to provide assistance and resources to the community policing council. Additionally, one full-time position was converted to two part-time positions.

Technical adjustments include an increase in risk assessments of \$1.8 million. Internal services costs associated with communications and fleet increase by \$324 thousand and include additional funding for future cadet classes. The one-time transfer to capital of one million dollars was removed.

The FY/18 proposed budget contains \$1.2 million designated for a property crime reduction program to fund 17 positions for \$975 thousand together with operating for \$224 thousand. An additional one million dollars is designated to address the sexual assault kit backlog by funding two DNA forensic scientist positions at a cost of \$192 thousand used in conjunction with \$808 thousand in contractual services to outsource the service more cost effectively. Due to changes in New Mexico state law, the special investigations division will no longer receive federal funding to support the federal asset forfeiture program. Therefore, as a result of this loss in funding, an additional \$600 thousand is appropriated in contractual services to support continued operations.

The proposed FY/18 General Fund civilian count is 484 and sworn count is 1,000 for a total of 1,484 full-time positions.

Funding resources in the Law Enforcement Protection Fund (280) are down \$450 thousand from the FY/17 budgeted level of \$1.8 million. The proposed budget is \$1.4 million and is comprised of four components: the law enforcement protection project for \$575 thousand; the crime lab project for \$70 thousand; and the DWI enforcement project for \$725 thousand. As previously stated, because of the rescission of the federal asset forfeiture program, no funding is expected for that project. The DWI enforcement project includes a \$488 thousand

POLICE

transfer to the General Fund to pay for staff that supports the program and a \$229 thousand transfer to debt service fund 405 for principal and interest payments on a DWI Seizure lot.

The FY/18 proposed amount for operating grants is \$5.4 million. There are ten full-time grant funded positions. One victim crime liaison position is funded through the

STOP Violence against Women Grant. Four civilian positions are funded through the office of emergency management grants and two civilian positions are funded through the High Intensity Drug Trafficking Area (HIDTA) grants. Three other DNA grant positions are also included and accounted for in the Operating Grants Fund (265).

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
PD-Administrative Support	16,433	16,055	16,472	16,794	16,318	263
PD-Investigative Services	27,138	29,950	30,980	28,584	32,024	2,074
PD-Neighborhood Policing	89,118	93,870	94,152	97,752	98,878	5,008
PD-Off Duty Police OT Program	1,636	1,800	1,800	1,668	1,800	0
PD-Prisoner Transport Program	1,971	1,850	1,857	2,234	1,922	72
PD-Professional Accountability	19,420	20,308	20,280	20,534	20,854	546
PD-Trsf to CIP Fund	0	1,000	1,000	1,000	0	(1,000)
TOTAL GENERAL FUND - 110	155,717	164,833	166,541	168,566	171,796	6,963
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Police	4,212	5,078	5,078	5,078	5,442	364
<u>LAW ENFORCEMENT PROTECTION FUND - 280</u>						
Project Program (280) - Police	5,406	1,820	1,842	2,423	1,370	(450)
TOTAL APPROPRIATIONS	165,335	171,731	173,461	176,067	178,608	6,877
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	165,335	171,731	173,461	176,067	178,608	6,877
TOTAL FULL-TIME POSITIONS						
	1,466	1,465	1,465	1,475	1,494	29

POLICE

LAW ENFORCEMENT PROTECTION FUND 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Project Revenues	1,691	1,820	1,842	1,383	1,370	(450)
TOTAL REVENUES	1,691	1,820	1,842	1,383	1,370	(450)
BEGINNING FUND BALANCE	5,112	1,397	1,397	1,397	356	(1,040)
TOTAL RESOURCES	6,803	3,217	3,239	2,780	1,726	(1,490)
APPROPRIATIONS:						
Police Projects	1,573	1,094	1,116	1,697	653	(441)
Total Transfers to General Fund - 110	3,833	726	726	726	717	(9)
TOTAL APPROPRIATIONS	5,406	1,820	1,842	2,423	1,370	(450)
FUND BALANCE PER CAFR	1,397	1,397	1,397	356	356	(1,040)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,397	1,397	1,397	356	356	(1,040)

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# of sworn officers	879	833	1,000	853	1,000
# cadet graduates	32	52	71	34	80
# calls for service	518,751	546,987	534,550	285,278	576,480
Average response time for Priority 1 calls (minutes)	10:57	11:35	11:24	12:17	12:06
# of service calls that resulted in use of force	N/A	.03:100	.03:100	.05:100	.05:100
% of service calls that resulted in use of force	N/A	N/A	N/A	N/A	.05%
# felony arrests	9,049	8,744	9,000	4,429	9,200
# misdemeanor arrests	22,639	19,857	23,000	9,122	18,000
# DWI arrests	2,213	1,720	1,800	775	1,500
# of domestic violence arrests	2,552	2,462	2,500	1,322	2,600
% Homicide clearance rate (UCR definable)	79%	80%	80%	63%	80%
# alcohol involved accident investigations	687	623	500	350	700
# of tactical calls for service	2,781	N/A	N/A	N/A	N/A
SWAT Activations	N/A	44	50	17	38
Bomb Squad Activations	N/A	129	130	79	160
K-9 Activations (Building and Area Searches)	N/A	819	800	461	925
# APD vehicles over 5 years/total vehicles	693/1050	522/957	700/1000	881/1258	N/A
Average mileage of vehicles (includes patrol & pool vehicles for sworn officers, PSAs, & CSS)	N/A	N/A	N/A	N/A	58,745
# of vehicles (includes patrol & pool vehicles for sworn officers, PSAs, & CSS)	N/A	N/A	N/A	N/A	900

POLICE

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - The public feels safe.					
# of 911 calls received	363,842	404,656	425,000	205,607	420,000
% of 911 calls answered within 10 seconds (National standard is 90%)	91.56%	87.11%	90.00%	88.89%	90.00%
# of 242-COPS calls received (non-emergency)	520,003	590,880	575,000	295,134	598,925
# of calls in which the Real Time Crime Center was utilized	26,000	28,695	30,000	15,991	33,000

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve.					
# of DOJ Settlement Agreement directives submitted for compliance review (out of 283)	16	14	283	72*	278
% of DOJ Settlement Agreement directives approved by Monitor (Primary-policies and procedures are in place to facilitate implementation of Settlement Agreement)	N/A	29%	100%	83%	100%
% of DOJ Settlement Agreement directives approved by Monitor (Secondary-compliance is validated through assessment, audit and/or inspection)	N/A	600%	100%	41%	100%
# of reports taken by the Telephone Reporting Unit	13,909	11,323	14,000	8,994	15,000
# calls received by the Telephone Reporting Unit	40,067	35,945	50,000	21,583	40,000
# of DNA samples analyzed	3,756	3,041	3,600	2,313	3,000

*Settlement Agreement directives submitted for compliance review is based on the Monitors direct requests of data that pertain to specific paragraphs of the CASA.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
DESIRED COMMUNITY CONDITION - The community works together for safety.					
\$ of active grants	\$10,565,477	\$9,613,149	\$10,000,000	\$6,730,000	\$7,000,000
# of individuals assisted through the Crisis Outreach and Support Team (COAST)	2,689	880	1,200	270	700
# persons assisted at the Family Advocacy Center (FAC)	3,447	3,158	2,500	1,536	3,500

SENIOR AFFAIRS

The Department of Senior Affairs offers a broad range of programs and services responsive to the needs of senior citizens in Albuquerque/Bernalillo County. The department provides services through three program strategies: well-being; access to basic services; and volunteerism. The well-being program strategy provides activities and services for seniors to prevent social isolation and includes socialization, nutrition, health and education. Access to basic services supports independent living and provides intervention services that support primarily frail, low-income elders. Services include information, home delivered meals, transportation, in-home services and senior center support services. Volunteerism provides services to support community involvement and it provides awareness opportunities to get involved. The department maintains six senior centers, two multigenerational centers, two stand-alone fitness centers and 23 meal sites where seniors may gather for organized activities, socializing and services.

MISSION

Provide opportunities that involve and assist seniors to achieve their potential, live in dignity and share their wisdom. Provide opportunities that involve and assist seniors to maintain their physical and mental health and keep them living in their homes for as long and as safely possible.

FISCAL YEAR 2018 HIGHLIGHTS

General Fund

The FY/18 proposed budget is \$7.3 million dollars which is an increase of 2.7% over the FY/17 original budget.

Technical adjustments include personnel net increase of approximately \$19 thousand. Fleet maintenance and fuel decreased by three thousand dollars. Costs associated with risk and communications decreased by \$49 thousand.

For FY/18 Annual membership fees at centers will go from \$13 to \$20 to help cover the costs of providing more nutritious breakfasts and lunches to the ever growing number of seniors eating at the centers. Dance entrance fees will increase from \$2.50 to \$3.00 in order to hire quality bands.

There are a total of 59 full-time positions in the FY/18 proposed budget. This includes one new full-time position to prepare for the hosting of the 2019 National Senior Games.

Senior Services Provider Fund

AAA Grant Fund 250 was created in FY/15 and renamed to Senior Services Provider in FY/17. The funding is from two grants, the New Mexico Aging and Long Term Service Department (Area Plan Grant), and Community Development Block Grant (CDBG), both are managed by the Family and Community Services Department, and contracted to Senior Affairs.

The FY/18 proposed budget is \$7.5 million, less than 1% decrease over the FY/17 original budget. Technical adjustments include: \$94 thousand net increase to personnel, the removal of one-time funding for a land purchase of \$250 thousand, and \$89 thousand increase to risk. In addition, IDOH increased \$42 thousand from FY/17.

Fund 250 funds 59 full-time positions.

Operating Grants

The department is requesting Operating Grants funding of \$968 thousand in total. For FY/18, grants fund a total of eight positions.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
SA-Well Being	4,759	4,923	4,923	4,805	4,846	(77)
SA-Basic Svcs	102	106	116	63	248	142
SA-Strategic Support Program	1,866	2,060	2,060	2,033	2,186	126
TOTAL GENERAL FUND - 110	6,726	7,089	7,099	6,901	7,280	191
<u>SENIOR SERVICE PROVIDER FUND 250</u>						
SA-Senior Affairs AAA Program	6,204	6,897	6,897	6,392	6,929	32
SA-CDBG Services	52	323	323	223	179	(144)
Trfr to General Fund	0	302	302	302	344	42
TOTAL FUND - 250	6,256	7,522	7,522	6,917	7,452	(70)
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Senior Affairs	943	988	988	988	968	(20)

SENIOR AFFAIRS

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL APPROPRIATIONS	13,926	15,599	15,609	14,806	15,700	101
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	<u>13,926</u>	<u>15,599</u>	<u>15,609</u>	<u>14,806</u>	<u>15,700</u>	<u>101</u>
TOTAL FULL-TIME POSITIONS	116	116	116	125	126	10

SENIOR SERVICE PROVIDER FUND 250 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	6,484	7,229	7,229	6,564	7,288	59
TOTAL REVENUES	6,484	7,229	7,229	6,564	7,288	59
BEGINNING FUND BALANCE	351	578	578	578	225	(353)
TOTAL RESOURCES	<u>6,835</u>	<u>7,807</u>	<u>7,807</u>	<u>7,142</u>	<u>7,513</u>	<u>(294)</u>
APPROPRIATIONS:						
Total Operating	6,256	7,220	7,220	6,615	7,108	(112)
Total Transfers to Other Funds	0	302	302	302	344	42
TOTAL APPROPRIATIONS	<u>6,256</u>	<u>7,522</u>	<u>7,522</u>	<u>6,917</u>	<u>7,452</u>	<u>(70)</u>
FUND BALANCE PER CAFR	<u>578</u>	<u>285</u>	<u>285</u>	<u>225</u>	<u>61</u>	<u>(224)</u>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	<u>578</u>	<u>285</u>	<u>285</u>	<u>225</u>	<u>61</u>	<u>(224)</u>

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Seniors live with dignity in supportive environments.</i>					
# of home delivered meals	159,126	149,508	175,494	68,658	158,290
# of home delivered meals unduplicated clients	924	920	1,300	716	1,300
# of hours of service in care coordination/case management	5,929	5,483	6,480	3,082	5,014
# of care coordination/case management unduplicated clients	1,573	1,741	1,564	1,370	1,564
# of hours of service in home services	14,935	15,042	23,800	8,815	15,065
# of home services unduplicated clients	2,102	2,296	2,065	1,180	2,065
# of information & assistance contacts	4,953	7,960	8,389	3,155	6,559
# of socialization sessions offered throughout the department	161,303	184,346	161,000	92,403	161,000
# of unduplicated registered members (senior/multigenerational/sports & fitness centers)	26,214	22,270	30,000	23,477	30,000
# of duplicated attendance at sports & fitness facilities	155,121	160,183	150,000	83,585	160,000
# breakfasts served at the senior and multigenerational centers	85,199	101,728	83,520	54,494	98,000
# lunches served at the senior centers, multigenerational centers, and meal sites	195,060	196,612	190,922	96,542	190,000

SENIOR AFFAIRS

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents have access to medical and behavioral health care services.</i>					
# of unduplicated seniors served for transportation	2,008	1,966	1,700	1,149	635
# of one-way transportation trips provided	70,535	68,551	74,492	31,640	57,981
Cost per one-way trip	\$13.25	\$15.23	\$13.21	\$14.97	\$17.00

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT – Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents engage in civic, community, and charitable activities.</i>					
# of unduplicated senior volunteers (RSVP, SCP, & FGP) recruited, trained, and recognized	1,169	1,010	911	898	908
# of volunteer hours performed	228,996	234,201	245,763	112,060	277,072
Return on investment = National value of volunteer hour x total hours/budget=total ratio	\$4.69:1	\$4.42:1	\$5.13:1	\$5.54:1	\$5.55:1
Cost per volunteer hour	\$3.78	\$3.67	\$3.92	\$3.59	\$3.58
% of volunteers reporting they remain actively involved by participating in DSA volunteer programs (Survey completed at the end of the yr)	99%	95%	95%	95%	95%
% of volunteers reporting they are contributing positively to the community by participating in DSA volunteer programs	87%	85%	90%	85%	90%

SOLID WASTE MANAGEMENT

The Solid Waste Management Department provides residential and commercial trash collection, disposal, and the collection of residential recycling. The department oversees large-item disposal, graffiti removal, weed and litter abatement, median maintenance, convenience centers, and neighborhood cleanup support. Other services include operating the City landfill in compliance with State and Federal regulations and educating the public about recycling and responsible waste disposal.

MISSION

The mission of the City of Albuquerque Solid Waste Management Department is to develop and implement an integrated plan to manage waste disposal, recycling services, weed and litter, and anti-graffiti efforts. In keeping with this mission, each program or activity conducted by this department will strive to direct our human and financial resources to those areas where our goals and objectives can be achieved - guided by common sense, accountability and compassion to assist residents and businesses of the City of Albuquerque, to improve the environment and our quality of life.

VISION

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.

FISCAL YEAR 2018 HIGHLIGHTS

Solid Waste Management Department's proposed FY/18 operating budget reflects an increase of 11.3% or \$8.2 million above the FY/17 original budget level. The proposed budget is \$80.7 million, of which \$54 million is to fund operations and \$27 million is in transfers to other funds.

A cashier position was created intra-year FY/17 at a cost of \$44 thousand and is fully funded in the FY/18 budget. Other technical adjustments include a net decrease of \$248 thousand for risk assessments while internal service costs associated to radio, network and vehicle fleet and fuel had a minimal increase. Telephone decreased by \$13 thousand whereas electricity increased by \$120 thousand to adequately fund the line-item based on actual costs.

Indirect overhead and PILOT combine for an increase of \$356 thousand whereas the transfer to other funds decreased by \$2.4 million.

The FY/18 operating budget proposes two additional cashier positions at a cost of \$90 thousand to properly staff the cash collections area as well as two new training specialists at a cost of \$128 thousand to coordinate training and educational activities for all department personnel. By enhancing the training program, the department hopes to see a reduction in risk claims. The department concurrently decreased contractual services by the same amount which resulted in a budget neutral impact. There are a total of 466 positions proposed in the Solid Waste FY/18 operating budget.

The FY/18 proposed budget includes an increase to contractual services to be used for the following: \$79 thousand to cover the additional expense for ABCWUA billing services and \$110 thousand to expand the initiative "There's a Better Way" which provides work opportunities for homeless and panhandlers in the metro area. In median maintenance, the department proposes to increase contractual services by \$25 thousand to cover CIP coming-on-line medians and to increase repairs and maintenance by \$53 thousand to cover the cost of damage to medians by motor vehicles. In FY/18 Solid Waste will manage the 'Block by Block' contract, therefore an additional \$360 thousand is appropriated in contractual services. This contract moves from the City Support Downtown Clean and Safe program.

An increase in the transfer to capital is proposed with \$1.5 million designated for the refurbishment and/or replacement of heavy equipment and another \$4.1 million designated for Phase I pre-drainage and closure of Cerro Colorado landfill, which accounts for approximately 33 acres.

As in past budget proposals, the FY/18 proposed budget resolution includes a contingency appropriation for the cost of fuel when it exceeds \$2.30 per gallon. This will allow the department to appropriate funding in the fuel line only when and as it is needed.

The department updates the "cost of service" analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/17, the department did not propose a rate adjustment for FY/18.

In FY/18, the department is appropriating funds for potential debt service of the Solid Waste Transfer Station. FY/18 debt service principal and interest payments on the issuance of bonds is estimated at four million dollars.

Total revenues, including miscellaneous and enterprise for FY/18, are projected to be \$70.3 million for the Solid Waste Management Department, an increase of 1% or \$692 thousand from original FY/17 budget level. The transfer of \$384 thousand from the General Fund was taken out in FY/18.

SOLID WASTE MANAGEMENT

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Solid Waste	86	84	84	84	73	(11)
<u>REFUSE DISPOSAL OPERATING FUND - 651</u>						
SW-Adm Svcs	6,285	6,655	6,683	6,489	6,736	81
SW-Clean City	9,049	9,716	10,351	10,715	10,503	787
SW-Collections	17,022	23,496	23,525	22,390	23,145	(351)
SW-Disposal	5,618	8,143	8,385	7,925	8,142	(1)
SW-Maintenance - Support Svcs	4,734	5,115	5,239	5,065	5,131	16
SW-Recycling (INACTIVE)	5,188	0	0	0	0	0
SW-Trsf to General Fund	4,950	5,167	5,167	5,167	5,519	352
SW-Trsf to Capital Fund	13,963	14,221	14,221	14,221	17,504	3,283
SW-Trsf to Debt Svc Fund	0	0	0	0	4,000	4,000
TOTAL REFUSE DISPOSAL OPER. FUND - 651	66,810	72,513	73,571	71,972	80,680	8,167
<u>REFUSE DISPOSAL D/S FUND - 655</u>						
SW-Debt Service	0	0	0	0	4,000	4,000
TOTAL APPROPRIATIONS	66,895	72,597	73,655	72,056	84,753	12,156
Intradepartmental Adjustments	0	0	0	0	4,000	4,000
NET APPROPRIATIONS	66,895	72,597	73,655	72,056	80,753	8,156
TOTAL FULL-TIME POSITIONS						
	458	461	461	462	466	5

REFUSE DISPOSAL OPERATING FUND 651 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	841	574	574	627	213	(361)
Total Enterprise Revenues	71,260	68,984	68,984	70,463	70,037	1,053
TOTAL REVENUES	72,101	69,558	69,558	71,090	70,250	692
BEGINNING WORKING CAPITAL BALANCE	12,545	17,861	17,861	17,861	16,978	(882)
TOTAL RESOURCES	84,646	87,419	87,419	88,951	87,228	(190)
APPROPRIATIONS:						
Enterprise Operations	47,897	53,125	54,183	52,584	53,657	532
Total Transfers to Other Funds	18,913	19,388	19,388	19,388	27,023	7,635
TOTAL APPROPRIATIONS	66,810	72,513	73,571	71,972	80,680	8,167
ADJUSTMENTS TO WORKING CAPITAL	25	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	17,861	14,906	13,848	16,978	6,548	(8,357)

SOLID WASTE MANAGEMENT

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND 655 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	5	5	5	5	5	0
Total Interfund Revenues	0	0	0	0	4,000	4,000
TOTAL REVENUES	5	5	5	5	4,005	4,000
BEGINNING FUND BALANCE	803	807	807	807	812	5
TOTAL RESOURCES	807	812	812	812	4,817	4,005
APPROPRIATIONS:						
Debt Service	0	0	0	0	4,000	4,000
TOTAL APPROPRIATIONS	0	0	0	0	4,000	4,000
FUND BALANCE PER CAFR	807	812	812	812	817	5
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	807	812	812	812	817	5

PERFORMANCE MEASURES

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
# of neighborhood cleanups	26	21	25	13	24
Residential Large Item locations serviced	30,736	33,825	39,000	22,140	40,000
Commercial Large Items locations serviced	2,005	2,535	2,200	2,060	4,000
Citizen generated graffiti sites cleaned	19,277	17,335	21,000	5,220	11,000
Employee/blitz generated graffiti sites cleaned	39,961	55,400	42,000	36,963	74,000
Total tons recycling processed and sold	38,815	40,171	40,100	20,877	41,000
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal.</i>					
Waste tons collected commercial	203,727	209,419	215,000	106,352	215,000
Waste tons collected residential	155,220	163,864	172,500	79,260	172,500
Residential pounds collected per account per day	5.00	5.18	5.10	5.06	5.10
Percent of residential account missed pick-up calls to total pick-ups	0.22%	0.15%	0.15%	0.14%	0.15%
Percent of residential waste diverted	17%	19%	25%	20%	25%
Commercial Recycle Tons/Drop-Off Lift Bins (Department switched from counting open tops to lift bin tons)	805	4,438	4,300	2,768	4,300
Percent of time Solid Waste makes roll-out	99%	99%	99%	99%	99%
Tons of waste landfilled	500,430	509,488	536,088	254,051	536,088
Utilization of airspace (pounds per cubic yard)	1,113	1,433	N/A	N/A	N/A
Percent of volume of landfill used cumulative	28.50%	30.2%	29.75%	30.2%	30.2%
# of Uptown and Downtown receptacles annual pick-ups	17,638	28,130	27,000	13,503	23,000
# of illegal dump sites cleaned	174	134	190	6	150
# of liened properties cleaned	127	230	150	59	150
Curbed miles cleaned of weed and litter	38,522	38,400	52,000	23, 791	38,500

SOLID WASTE MANAGEMENT

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
Debt Service Coverage	48.43	N/A	N/A	N/A	3.09
Working Capital as percent of Operating Income (7.5% Required)	17.8%	25.1%	21.6%	24.1%	9.4%
Operating Ratio (Total Income/Total Operating Expenses)	1.05	1.08	0.96	.99	0.87

TECHNOLOGY AND INNOVATION

The Department of Technology and Innovation provides the technology resources and services to support all City departments and employees with network (voice and data), 800 MHz Land Mobile Radio systems, applications, infrastructure and service desk capabilities.

MISSION

To engage constituents with digital services through the smart use of technology which will improve and facilitate citizen interaction and engagement through a more efficient, effective and transparent government.

FISCAL YEAR 2018 HIGHLIGHTS

General Fund

The FY/18 proposed General Fund budget is \$11.3 million, \$25 thousand less than the original FY/17 budgeted level. There is a decrease of \$57 thousand for adjustments in the personnel category. A transfer of \$29 thousand in budget is moved into the department from

Human Resources and partially funds the annual maintenance for the Enterprise Learning Management software. Other technical adjustments for annual contracts net to an increase of \$24 thousand in operational costs. The telephone appropriation is decreased by \$24 thousand dollars. Adjustments for internal service allocations account for an additional three thousand dollars.

Communications Management Fund

The Communications Management Fund budget is \$7.9 million dollars for FY/18 and decreases \$41 thousand from the FY/17 original budget level. Adjustments in the personnel category increase appropriation by \$11 thousand dollars. Repairs and maintenance is decreased by \$12 thousand and the telephone budget decreases by \$13 thousand. It is proposed to increase funding for CIP coming-on-line needs by \$29 thousand dollars. IDOH decreases by \$36 thousand while other technical adjustments for internal services decrease funding by \$24 thousand. The transfer to debt service for VoIP is increased by three thousand dollars.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
TI-Information Services	9,083	10,473	10,596	10,220	10,446	(27)
TI-Data Management for APD	712	840	840	783	842	2
TOTAL GENERAL FUND - 110	9,796	11,313	11,436	11,003	11,288	(25)
COMMUNICATIONS MANAGEMENT FUND - 745						
TI-City Communications	7,413	6,297	6,297	6,414	6,289	(8)
TI-Comm Trsf to Gen Fund	191	168	168	168	132	(36)
TI-Comm Mgmt Trsf: 745 to 405	535	1,495	1,495	1,495	1,498	3
Total Communications Mgmt Fund - 745	8,140	7,960	7,960	8,077	7,919	(41)
TOTAL APPROPRIATIONS	17,935	19,273	19,396	19,080	19,207	(66)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	17,935	19,273	19,396	19,080	19,207	(66)
TOTAL FULL-TIME POSITIONS						
	88	89	89	89	89	0

TECHNOLOGY AND INNOVATION

COMMUNICATIONS MANAGEMENT FUND 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	258	270	270	270	191	(79)
Total Internal Service Revenues	7,708	7,925	7,925	8,295	7,407	(517)
TOTAL REVENUES	7,966	8,195	8,195	8,565	7,598	(596)
BEGINNING WORKING CAPITAL BALANCE	490	316	316	316	804	488
TOTAL RESOURCES	8,456	8,511	8,511	8,881	8,402	(109)
APPROPRIATIONS:						
Internal Service Operations	7,413	6,297	6,297	6,414	6,289	(8)
Transfers to General Fund	191	168	168	168	132	(36)
Transfers to Other Funds	535	1,495	1,495	1,495	1,498	3
TOTAL APPROPRIATIONS	8,140	7,960	7,960	8,077	7,919	(41)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	316	551	551	804	483	(68)

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY15	Actual FY16	Approved FY17	Mid-Year FY17	Proposed FY18
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
% Public Safety radio system availability	99%	99%	100%	99%	99%
% same day turnout radio service	55%	50%	50%	55%	55%
# of City-owned cell phones	1,524	1,500	1,400	1,465	1,400
% voice/data wireless network availability	99%	99%	100%	99%	100%
% voice/data fiber network availability	99%	99%	100%	99%	100%
% Core Network Availability	99%	99%	100%	99%	100%
% Email uptime	98%	99%	99%	99%	100%
% Help Desk first call resolution	80%	84%	80%	83%	85%
# of Help Desk calls processed by technician (365 days, 24/7 operation)	16,500	17,390	17,500	9,340	17,500
Average number of business days to setup and deliver a PC	2	2	2	2	2
% uptime per production server	100%	99%	99%	99%	100%
# of online payment applications	10	10	10	11	11
# of public Web applications	44	44	44	45	45
Site visits to the Internet (1,000s)	6,000	5,700	6,200	2,900	5,800
# of Web contributors trained	140	145	140	153	145

TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community and Para-Transit service for the mobility impaired population. The department also offers three Rapid Ride routes serving the Central/Uptown and Coors/UNM-UNMH corridors.

The department provides connection routes with the New Mexico Rail Runner commuter train throughout the City, to the airport, and to the city of Rio Rancho. Additional services, such as special events park and ride to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the "Strive-Not-To-Drive" and "Clean Air Challenge" campaigns encouraging commuters to use alternative forms of transportation, and the "Central After Dark" promotion providing late night weekend service along Central Avenue during the summer months.

MISSION

Be the first choice in transportation services for the Albuquerque metropolitan area.

FISCAL YEAR 2018 HIGHLIGHTS

The FY/18 proposed budget for the Transit Department Operating Fund is \$48.9 million, an increase of \$708 thousand dollars or 1.5% above the FY/17 original budget.

The FY/18 budget includes a net increase of \$103 thousand for personnel costs. This includes \$256

thousand for the FY/17 2% COLA for Q-series employees that has not been negotiated at this time. An intra-year position was created and is revenue recovered through Rio Metro funding. Funding for fuel is proposed to increase by \$320 thousand and the telephone appropriation is increased by \$92 thousand dollars. In the transfer sections, indirect overhead and PILOT combine for a decrease of \$184 thousand. Risk assessments increase by \$407 thousand. Network and radio combine to decrease funding by \$30 thousand.

The General Fund subsidy for the FY/18 budget increases by \$548 thousand to \$22.5 million from the FY/17 original budget.

For FY/18 total revenues are projected at \$49.1 million. This amount consists of \$4.2 million in enterprise revenues, \$14.5 million in Transportation Infrastructure Tax, \$7.7 million from inter-governmental sources and the \$22.5 million General Fund subsidy. An MOU with UNM/CNM is estimated at \$190 thousand.

For the FY/18 proposed budget, the Planning Grant Fund 663 is budgeted for a \$450 thousand transfer from the Transit Operating Fund. It is proposed to add 33 new positions to the grant for Albuquerque Rapid Transit (ART). There are currently 27 full-time grant funded positions in the department.

In FY/07, proceeds from Transit's debt service fund were used to purchase new buses. Since the inception of this fund, the department has acquired 58 new 40-foot hybrid buses. A transfer to debt service is no longer required as the debt was paid off in FY/16.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
TR-Gen Trsf to Transit Ops	22,362	21,957	21,957	21,957	22,505	548
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Transit	907	890	890	890	2,455	1,565
<u>TRANSIT OPERATING FUND - 661</u>						
TR-ABQ Ride	30,403	30,016	30,016	30,225	29,011	(1,005)
TR-Facility Maintenance	2,509	2,442	2,442	2,298	2,493	51
TR-Paratransit Svcs	5,396	5,948	5,948	5,720	5,999	51
TR-Special Events Program	287	250	250	250	250	0
TR-Strategic Support	4,077	3,780	3,780	4,144	5,575	1,795
TR-Trsf to General Fund	5,524	5,355	5,355	5,355	5,171	(184)
TR-Trsf to TR Grants Fund	450	450	450	450	450	0
TR-Trsf to Ops Grants Fund (INACTIVE)	(14)	0	0	0	0	0
TOTAL TRANSIT OPERATING FUND - 661	48,633	48,241	48,241	48,442	48,949	708
<u>TRANSIT DEBT SERVICE FUND - 667</u>						
TR-Debt Service Program	1,052	0	0	0	0	0

TRANSIT

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL APPROPRIATIONS	72,953	71,088	71,088	71,289	73,909	2,821
Intradepartmental Adjustments	22,362	21,957	21,957	21,957	22,505	548
NET APPROPRIATIONS	<u>50,591</u>	<u>49,131</u>	<u>49,131</u>	<u>49,332</u>	<u>51,404</u>	<u>2,273</u>

TOTAL FULL-TIME POSITIONS	569	569	569	569	602	33
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TRANSIT OPERATING FUND 661 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	252	190	190	244	190	0
Total Intergovernmental Revenue	7,449	7,485	7,485	7,485	7,724	239
Total Enterprise Revenues	4,399	4,158	4,158	4,064	4,157	(1)
Total Interfund Revenues	<u>35,904</u>	<u>36,126</u>	<u>36,126</u>	<u>36,042</u>	<u>37,019</u>	<u>893</u>
TOTAL REVENUES	48,005	47,959	47,959	47,835	49,090	1,131
BEGINNING WORKING CAPITAL BALANCE	<u>772</u>	<u>514</u>	<u>514</u>	<u>514</u>	<u>(93)</u>	<u>(607)</u>
TOTAL RESOURCES	<u>48,776</u>	<u>48,472</u>	<u>48,472</u>	<u>48,348</u>	<u>48,997</u>	<u>524</u>
APPROPRIATIONS:						
Transit Operations	42,672	42,436	42,436	42,637	43,328	892
Total Transfers to Other Funds	<u>5,960</u>	<u>5,805</u>	<u>5,805</u>	<u>5,805</u>	<u>5,621</u>	<u>(184)</u>
TOTAL APPROPRIATIONS	<u>48,633</u>	<u>48,241</u>	<u>48,241</u>	<u>48,442</u>	<u>48,949</u>	<u>708</u>
ADJUSTMENTS TO WORKING CAPITAL	<u>370</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING WORKING CAPITAL BALANCE	<u>514</u>	<u>231</u>	<u>231</u>	<u>(93)</u>	<u>48</u>	<u>(184)</u>

TRANSIT

TRANSIT DEBT SERVICE FUND 667 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 PROPOSED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	7	0	0	2	0	0
Total Interfund Revenues	618	0	0	0	0	0
TOTAL REVENUES	625	0	0	2	0	0
BEGINNING FUND BALANCE	430	3	3	3	5	2
TOTAL RESOURCES	1,054	3	3	5	5	2
APPROPRIATIONS:						
Transit Debt Service	1,052	0	0	0	0	0
TOTAL APPROPRIATIONS	1,052	0	0	0	0	0
FUND BALANCE PER CAFR	3	3	3	5	5	2
ADJUSTMENTS TO FUND BALANCE	(2)	0	0	0	0	0
AVAILABLE FUND BALANCE	1	3	3	5	5	2

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE – The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Mid-Year FY/17	Proposed FY/18
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
ABQ Fixed Route Boardings (All Routes)	12,360,445	11,413,744	11,700,000	5,357,488	10,500,000
Rapid Ride Boardings - #766 Red Line (Dec 2004)	1,292,016	1,149,235	1,177,000	511,601	350,000
Rapid Ride Boardings - # 777 Green Line (Aug 2009)	1,015,051	932,739	960,000	412,269	285,000
Rapid Ride Boardings - #790 Blue Line (Jul 2007)	415,771	363,656	391,000	159,611	335,000
ART Boardings - Route to Uptown (New)	N/A	N/A	N/A	N/A	700,000
ART Boardings - Route to Tramway (New)	N/A	N/A	N/A	N/A	570,000
Revenue Miles (All Routes)	5,436,447	5,463,320	5,460,000	2,734,566	5,600,000
Revenue Hours (All Routes)	401,311	403,901	402,500	201,781	410,000
Boardings Per Revenue Hour (All Routes)	30.8	28.3	28.7	26.5	25.6
# Rapid Ride Shelters	29	29	12	27	11
# Bus Stops With Shelters Except Rapid Ride and ARRA	191	192	193	191	192
# ARRA Shelters	419	419	419	414	419
# of Bus Stops With No Shelter	2,123	2,135	2,123	2,117	2,110
Total Para-Transit Passenger Boardings (Pax+Att+Comp.)	251,234	258,217	264,000	131,790	268,000
Para-Transit Vehicle Revenue Miles	1,962,614	2,020,638	2,056,000	1,039,483	2,135,000
Para-Transit Vehicle Revenue Hour	115,558	115,751	116,500	60,393	125,000
Para-Transit Passengers Per Revenue Hour	2.2	2.2	2.2	2.2	2.2
On-Time Arrival (Monthly Average)	88.1	85.7	88.0	87.2	88.0
4th of July Fire Works Boardings (July Only)	17,572	13,450	16,000	11,382	11,500
Total Para-Transit Trips	220,748	227,963	231,000	115,290	235,000
Rider Trip Cancelations as a % of Total Para-Transit Trips	19.00%	21.00%	21.00%	21.50%	21.00%
Rider No Shows as a % of Total Para-Transit Trips	4.50%	3.30%	4.25%	3.30%	4.25%
311 Citizen Contact Center Calls - Transit	622,914	485,209	510,000	198,641	450,000
311 Citizen Contact Center Transit Calls as % of Total 311 Calls	48.3%	43.4%	45.0%	40.1%	40.0%

BONDED INDEBTEDNESS

BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and substantially reduced the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In FY/10 the City shifted two mills from debt service to operations. This decreased the mill rate for debt service from 6.976 mills to 4.976 mills and increased the operating levy by two mills. The total tax rate (operations and debt service) will remain at the same level for taxpayers at approximately 11.52 mills for residential and non-residential taxpayers. The transfer of two mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$158.4 million bond package that was passed in October 2009, but it had an impact on the October 2011 bond election and Decade Plan. The impact to the program was limited by extending bond life to 13 years. Using a stable mill levy at 4.976 mills and a maximum maturity on the bonds of 13 years the voters approved approximately \$164 million of GO Bonds in the October 2011 election, \$115.6 million of GO Bonds in the October 2013 election and \$119 million of GO Bonds in the October 2015 election, and an estimated \$125 million pending voter approval in October 2017.

Enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the enterprise projects produce minimal coverage or fall short in the startup years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and lodgers' tax bonds that financed the construction of the convention center, a municipal office building and the acquisition of another office building. Recently, the City issued GRT bonds for the I-25/Paseo Del Norte Interchange project that was funded in conjunction with the State and County and completed in spring of 2015. Bonds were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, sports complex, rapid transit project, broadband phone service (Voice over Internet Protocol), and taxable bonds in support of Local Economic Development Act projects. In 2016 GRT/Lodger's Tax Bonds were issued for purchasing a parking structure for the Entertainment District, improvements for the Convention Center, Civic Plaza & City Parking Structures.

The total outstanding general obligation indebtedness of the City as of April 1, 2017 is \$408.096 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of April 1, 2017, the 4% statutory limit is \$512.4 million with outstanding general purpose debt of \$374.5 million. This leaves \$137.9 million available for future issues. In the regular municipal election held in October 2015, the voters approved the issuance of \$104.8 million of general purpose general obligation bonds and \$14.2 million of storm sewer system general obligation bonds. The City issued \$84.9 million of general obligation bonds on February 17, 2016 and \$34.1 million on March 6, 2017.

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
April 1, 2017

	<u>RATINGS/CR. ENH.</u> (Moody's/S&P/Fitch)	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>REFUTED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
GENERAL OBLIGATIONS BONDS:						
Aa1/AAA/AA+						
SEPT'07 GENERAL PURPOSE SERIES B		07/01/16	43,045,000	43,045,000	0	4.5% - 5.0%
SEPT'07 STORM SEWER SERIES C		07/01/16	5,080,000	5,080,000	0	4.25% - 5.0%
JUNE'08 GENERAL PURPOSE SERIES A		07/01/17	39,000,000	38,200,000	800,000	3.25% - 4.0%
JUNE'08 STORM SEWER SERIES B		07/01/17	4,000,000		4,000,000	
JUNE'09 GENERAL PURPOSE SERIES A		07/01/18	54,970,000	42,770,000	12,200,000	2.25%
JAN'11 GENERAL PURPOSE SERIES A		07/01/23	135,000,000	60,100,000	74,900,000	.33 to 4.28%
MAY'12 GENERAL PURPOSE SERIES A		07/01/24	61,760,000	18,415,000	43,345,000	2.0 - 5.0%
MAY'12 STORM SEWER SERIES B		07/01/25	8,035,000		8,035,000	3.0 - 4.0%
APR'13 GENERAL PURPOSE SERIES A		07/01/26	70,040,000	14,575,000	55,465,000	2.0 - 4.0%
APR'13 STORM SEWER SERIES B		07/01/26	4,980,000		4,980,000	3.00%
MAY'14 GENERAL PURPOSE SERIES A		07/01/27	57,060,000	9,610,000	47,450,000	2.25 - 5.00%
MAY'14 STORM SEWER SERIES B		07/01/27	5,375,000		5,375,000	3.5-3.75%
MAY'15 GENERAL PURPOSE SERIES A		07/01/28	37,970,000	3,280,000	34,690,000	2.75-5'00%
MAY'15 STORM SEWER SERIES B		07/01/28	4,726,000		4,726,000	3.00-3.5%
MAR'16 GENERAL PURPOSE SERIES A		07/01/29	71,523,000		71,523,000	2.5-5.0%
MAR'16 STORM SEWER SERIES B		07/01/29	6,500,000		6,500,000	3.0%
APR'17 GENERAL PURPOSE SERIES A			22,850,000		22,850,000	3.0 - 5.0%
APR'17 GENERAL PURPOSE SERIES B			11,257,000		11,257,000	3.0 - 5.0%
SUBTOTAL - GENERAL OBLIGATION BONDS		\$	\$60,696,000	\$ 242,600,000	\$ 408,096,000	
* Subject to 4% constitutional limit on general obligation debt.						
Storm & Sewer (constitutional unlimited)						
REVENUE BONDS:						
AIRPORT						
A1/A+/A+						
MAR '04 AIRPORT REFUG REVENUE		07/01/18	20,610,000	16,840,000	3,770,000	1.63% - 5.11%
MAR '08 AIRPORT REFUNDING REVENUE A		07/01/18	13,640,000	9,150,000	4,490,000	3.0% - 5.0%
MAY '08 AIRPORT REFUNDING REVENUE C - Tax-Exempt		07/01/20	5,170,000	3,300,000	1,870,000	3.5% - 4.375%
DEC'09 AIRPORT REFUNDING - NMFA		06/01/19	26,080,000	17,095,000	8,985,000	3.0% to 4.5%
MAY'11 AIRPORT REFUNDING - NMFA		06/01/16	15,375,000	15,375,000	0	2.0 to 4.0%
APR'14 AIRPORT REFUNDING - BANK OF ALBUQUERQUE		07/01/24	16,795,000	3,595,000	13,200,000	4.0-5.00%
SUBTOTAL - AIRPORT REVENUE BONDS			\$97,670,000	\$65,355,000	\$32,315,000	
GROSS RECEIPTS TAX (1.225% STATE SHARED)						
Aa2/AAA/AA+						
DEC 08 REFUNDING REVENUE/HOUSING		07/01/30	11,275,000	10,385,000	890,000	4.0% - 5.375%
JUL 09 GRT REFUNDING 2009 B		07/01/22	28,305,000	8,480,000	19,825,000	3.0% - 5.0%
SEPT 2011 B GRT TAXABLE REFUNDING - NMFA B		07/01/26	11,650,000	3,375,000	8,275,000	2.0% - 4.0%
MAR 13 GRT TAXEMEMPT - PASEO DEL NORTE		07/01/35	42,030,000	3,675,000	38,355,000	2.0% - 5.0%
MAY 15 GRT TAXEMEMPT - SERIES A		07/01/38	39,085,000	265,000	38,820,000	2.0% - 5.0%
MAY 15 GRT TAXABLE - SERIES B		07/01/23	10,110,000	1,120,000	8,990,000	.55-2.95%
DEC 15 GRT TAXEMEMPT - SERIES C		07/01/26	2,080,000		2,080,000	1.75%
APR 16 GRT REFUNDING REVENUE HOUSING SERIES B		07/01/30	8,430,000		8,430,000	
SEPT 16 GRT REVENUE BONDS SERIES C		07/01/34	17,750,000		17,750,000	1
SUBTOTAL - GROSS RECEIPTS TAX REVENUE BONDS			\$170,715,000	\$27,300,000	\$143,415,000	

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
April 1, 2017

	<u>RATINGS/CR. ENH.</u> (Moody's/S&P/Fitch)	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>RETIRED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
GROSS RECEIPTS/LODGERS' TAX						
SEPT 2004 B TAXABLE REFDG	Aa2/AAA/AA+	07/01/36	28,915,000	2,600,000	26,315,000	2.39-5.54%
JUL 2009 A TAX-EXEMPT REFUNDG		07/01/25	10,535,000	715,000	9,820,000	3.0 - 5.0%
SEPT 2011 A GRT-TAXEXEMPT REFFUNDING & NEW MONEY LODGER'S TAX/HOSPITALITY F		07/01/26	22,660,000	8,900,000	13,760,000	2.0% - 4.0 %
JUN 2014 A TAX-EXEMPT NEW MONEY		07/01/37	36,960,000	315,000	36,645,000	2.0-4.0%
FEB 2016 A TAXABLE NEW MONEY SERIES A		07/01/38	24,000,000		24,000,000	3.0-3.90%
SUBTOTAL - GRT/LODGER's TAX/HOSPITALITY			123,070,000	12,530,000	110,540,000	
FIRE NMFA Loan						
		07/01/31	1,441,625	288,968	1,152,657	.58% - 4.02%
SPECIAL ASSESSMENT DISTRICT BONDS						
OCT 2012 SAD 228 Tax-Exempt NMFA Loan	Not Rated		22,743,479	2,997,198	19,746,281	3.00%
SUBTOTAL - SAD BONDS			22,743,479	2,997,198	19,746,281	
SUBTOTAL - REVENUE BONDS			415,640,104	108,471,166	307,168,938	
GRAND TOTAL - GENERAL OBLIGATION & REVENUE BONDS			\$1,066,336,104	\$351,071,166	\$715,264,938	

APPENDIX

FISCAL YEAR 2018 BUDGET CALENDAR OF EVENTS

Dec 21	Budget Call - message and instructions to departments
Jan 4	FIVE-YEAR FORECAST Introduced to Council
Dec – Jan	<p>Departmental preparation of FY/18 budget request. Meetings between budget staff and department staff to answer questions on instructions and procedures</p> <p>Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by January 18</p>
Jan 31 – Mar 1	CAO Budget Hearings
Feb - Mar	Preparation of Proposed Budget Document
Apr 1	Proposed Budget Document Submitted to Council
Apr - May	City Council Committee of the Whole meetings to consider the Budget Proposal
By May 31	<p>City Council passes legislation, as amended</p> <p>Signed by Mayor</p>

ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

Numerical Rounding

Budgets are developed using whole numbers. When program strategies are summarized, each is rounded down to the nearest thousand. Rounding makes for ease of reading when reviewing the document.

Salaries

- The wage and salary base is established for each filled or authorized-to-be-filled position.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.41% for bus drivers, security and animal control officers, blue and white collar and professional, 20.54% management, 33.8% for fire, 31.13% for police, 27.91% for transport officers and 7.40% for temporary employees and some seasonal employees. Other employee benefits (group life, unemployment compensation insurance, and administrative fee) – 1.20%; retiree health insurance is 2.0% for all employees, except sworn police, transport officers and fire which are at 2.5%.
- The City's contribution for medical, dental, and vision insurance premiums are loaded initially at FY/17 levels - based on what coverage level an employee elects. For FY/18, premiums for medical, dental and vision coverage did not change.
- An average vacancy savings rate of 3.5% for city departments is calculated into employee salaries. There is no vacancy savings rate calculated for CIP recovered positions.

Operating Expenses

Department managers were required to provide detailed information supporting FY/18 budget requests for professional services, contractual services and repairs and maintenance. Other FY/18 operating expenses were budgeted equal to FY/17 appropriated amounts. The majority of FY/17 one-time appropriations were deleted for FY/18.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- Capital coming-on-line such as the otter/penguin exhibits and the regional baseball complex are funded based on an annualized cost.
- Beyond those stated above, line item increases needing special justification include extraordinary price increases, increased workload, or a special need not previously funded.

Capital Expenditures

New and replacement property items are included in the appropriate program appropriations within each of the funds.

Transfers

- Workers' compensation, tort and other and risk recovery transfers are treated as direct transfers to the Risk Management Fund in each program for FY/18. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.
- Outside of Solid Waste, cost estimates for fuel are based on a combination of gallons and price. Gallons are estimated using 12-months of historical data then grown by 1%. The FY/18 budget assumes usage of 3.8 million gallons at an average price of \$2.06 per gallon for Transit and \$2.02 per gallon for most remaining departments, after including taxes and mark-up. For the Solid Waste Management budget, the legislation includes a contingent appropriation for fuel exceeding \$2.30 per gallon. When fuel costs go above \$2.30 per gallon, a fuel surcharge is billed to customers.
- Vehicle maintenance charges are estimated for FY/18 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs.
- Communication transfers for FY/18 include radio maintenance costs which are based on historical average prices during an 18-month period ending December 2016; network costs which are based on actual data ports in each City department; and telephone costs associated with the VoIP system.

REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right-of-way use, police services, etc. For enterprise and other funds, this includes fees charged for golf, refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal licenses, business registrations, restaurant and food processing inspection permits etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and interdepartment/intrdepartment transfers.
- Other Miscellaneous Charges – Interest earnings is the main source of revenue for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

General Fund

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The City has a multi-year committee with members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies.

The FY/18 revenue stream for GRT is estimated to be 64% of the General Fund budget. These estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecasted tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the land based telephone utilities.

Forecasts of charges for service are usually based on trend analysis, any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction and these estimates are tied to forecasts of construction activity, provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Revenues internal to the City are based on budget estimates of expenses for funds and estimates of inflation from the National Economic Forecast for out years.

The largest source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates from the National Economic Forecasts and the size of interest earning balances.

REVENUE FORECASTING METHODOLOGIES

Other Funds

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB budget analysts.

Enterprise Revenues

Enterprise revenues are prepared by the departments based on trend analysis of growth and the rate structure that is in place and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and budget analysts from the Office of Management and Budget.

Lodger's Tax and Hospitality Fee

Estimates of these taxes are based on trend analysis. These revenues are quite volatile and there are no prospective measures for tourism and business travel to Albuquerque, therefore the forecasts are always quite conservative.

CITY OF ALBUQUERQUE TAX IMPOSITIONS

(millions of dollars)

(As of July 1, 2017)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/18 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.9125%	2.4125%		\$394.1
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions				
Municipal Share Compensating Tax	Share based on imposed local option	1.2250%	1.2250%	Pledged to outstanding bonds	\$200.5
Municipal GRT	Imposed in increments of either .125% or .25% subject to positive or negative referendum	1.5000%	1.0000%		\$2.0
Public Safety	Positive referendum 10/28/2003		0.2500%	Public Safety	\$163.3
General Purposes	No referendum required		0.5000%		
Transportation	Positive referendum imposes 7/1/2010 imposed 10 year tax for transportation		0.2500%	Roads, transit, trails	
Municipal Hold Harmless GRT (for food & medical)	No referendum required	0.3750%	0.0000%		
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.2500%	0.0625%	Any lawful purpose; second 1/16 may be used for economic development	\$10.3
General Purpose	Not subject to referendum unless used for economic development	0.1250%	0.0625%	Economic development; regional transit systems; infrastructure investments	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Restricted by statute to water, sewer, solid waste	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted to infrastructure and bonds to pay for infrastructure	\$18.0
Municipal Capital Outlay Tax	Referendum required	0.2500%	0.1250%	BioPark	
BioPark Infrastructure Tax	Effective July 1, 2016 with sunset of 15 years. June 30, 2031		0.1250%		
Quality of Life GRT	Referendum required. Limited to 10 years	0.2500%	0.0000%	Restricted to Cultural "improvements"	
Gasoline Taxes	Imposed in one cent increments	\$0.02	\$0.00	Restricted by statute to roads and transit	\$0.00
2 Cent Gasoline Tax	Positive Referendum Required	(in mills)	(in mills)		
Property Taxes		7.65	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$80.320
Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I			Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$61.382
Debt Service	Positive referendum by G.O bond election every two years; includes P&I		4.976		
Note: All local options & municipal Infrastructure GRT are subject to a 3.25% administrative fee. Hold harmless distributions are subject to a 3.25% fee for all distributions					

TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/18

LOCAL OPTION GROSS RECEIPTS TAX (Including Municipal Hold Harmless GRT)

The Municipal GRT authority is 1.875 cents and the tax may be imposed in 1/4 or 1/8TH cent increments by positive referendum or by the governing body subject to a negative referendum. An additional 3/8TH cent capacity was added by the State legislature in 2013. The City has imposed one cent of this capacity. Imposed are: a 1/2 cent to fund general government; a 1/4 cent transportation tax that was passed in the October 2009 election and became effective July 1, 2010; and a 1/4 cent public safety tax that was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/8TH cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with .875 cents available (in seven 1/8TH cent increments). Additional revenues will not include the food and medical hold harmless distribution. All taxes are also reduced by a 3.25% administrative fee paid to the State. In January 2013 the State passed legislation that phases out of the hold harmless distribution from FY/16 to FY/29. This will not affect the estimates listed below. In FY/15, the hold harmless distribution to all City funds was approximately \$37 million.

Revenue available **\$127,720,000**

The City has imposed a 1/16TH cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16TH cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16TH cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8TH cent (two 1/16TH cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3.25% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available **\$27,424,000**

Albuquerque has authority for a 1/16TH cent Environmental Gross Receipts Tax but has not exercised this authority. Purposes are limited to those defined by statute.

Revenue available **\$9,141,000**

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16TH. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum. A BioPark Infrastructure tax of 0.125% was passed by the voters in October 2015. It becomes effective July 1, 2016 and has a sunset date of June 30, 2031.

Revenue available **\$18,282,000**

GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and must be approved by the voters.

Revenue available **\$4,800,000**

PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this approved budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Administration and are subject to statutory yield control provisions.

Revenue available **\$13,000,000**

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. In FY/10 this levy was lowered from 6.976 to 4.976 shifting two mills to operations.

FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utility companies. Current fees are 2% of specified electric revenues, 5% for Cable TV, 3% for local exchange telecommunications franchises and 3% for the natural gas franchise. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date July 1, 2028.

TOTAL UNUSED TAX AUTHORITY AVAILABLE **\$ 200,367,000**

ACRONYMS AND ABBREVIATIONS

AAA – Area Agency on Aging	BBER – University of New Mexico, Bureau of Business and Economic Research	DSA – Department of Senior Affairs
ABCWUA – Albuquerque/Bernalillo County Water Utility Authority	BioPark – Albuquerque Biological Park	DTI – Department of Technology and Innovation
ACVB – Albuquerque Convention and Visitors Bureau	CABQ – City of Albuquerque	EDD – Economic Development Department
ACT – Assertive Community Treatment	CAD – Computer Aided Dispatch	EHS – Early Head Start
ADA – Americans with Disabilities Act	CAO – Chief Administrative Officer	EPA – Environmental Protection Agency
AED – Albuquerque Economic Development, Inc.	CASA – Court Approved Settlement Agreement	EPC – Environmental Planning Commission
AFD – Albuquerque Fire Department	CBO – Community Based Organization	ERP – Enterprise Resource Planning
AFRL – Air Force Research Laboratory	CDBG – Community Development Block Grant	FAST – Family Assault and Stalking Team
AFSCME – American Federation of State, County and Municipal Employees union	COA – City of Albuquerque	FD – Fund
AGIS – Albuquerque Geographic Information System	COC – Continuum of Care	FCS – Family and Community Services Department
AHCC – Albuquerque Hispano Chamber of Commerce	COO – Chief Operating Officer	FTA – Federal Transit Administration
AHCH – Albuquerque Healthcare for the Homeless	CIP – Capital Improvements or Implementation Program	FTE – Full-time Equivalent
AHO – Administrative Hearing Office	CMAQ – Congestion Mitigation & Air Quality	FY – Fiscal Year
AI – Administrative Instruction	COAST – Crisis Outreach and Support Team	GAHP – Greater Albuquerque Housing Partnership
AMAFCA – Albuquerque Metropolitan Arroyo Flood Control Authority	COLA – Cost-of-Living Adjustment	GASB – General Accounting Standards Board
APD – Albuquerque Police Department	COP – Community Oriented Policing	GDP – Gross Domestic Product
APOA – Albuquerque Police Officers Association union	CPI-U – Consumer Price Index for all Urban Consumers	GIS – Geographic Information System
APS – Albuquerque Public Schools	CPOA – Civilian Police Oversight Agency	GO BONDS – General Obligation Bonds
ARRA – American Recovery and Reinvestment Act	CY – Calendar Year	GPPAP – Groundwater Protection Policy and Action Plan
ART – Albuquerque Rapid Transit	CYFD – Children Youth and Families Department	GRT – Gross Receipts Tax
ATC – Alvarado Transportation Center	DEII – Double Eagle II – Aviation department reliever airport facility	HEART – Humane and Ethical Animal Rules and Treatment
AV – Aviation Department	DFA – Department of Finance and Administration	HESG – Hearth Emergency Solutions Grant
AZA – Association of Zoos and Aquariums	DMD – Department of Municipal Development	HR – Human Resources
BEA – Bureau of Economic Analysis	DOJ – Department of Justice	HUD – U.S. Department of Housing and Urban Development
	DRB – Development Review Board	HVAC – Heating Ventilation and Air Conditioning
	D/S – Debt Service	IA – Internal Audit

ACRONYMS AND ABBREVIATIONS

IDOH – Indirect Overhead	OMB – Office of Management and Budget	SID – Special Investigations Division
IG – Inspector General	OSHA – Occupational Safety and Health Administration	SOBO – Sexually Oriented Business Ordinance
IAFF – International Association of Fire Fighters union	PERA – Public Employees Retirement Association	SW – Solid Waste Management Department
IHS – Global Insight Economic Forecasting	PILOT – Payment in Lieu of Taxes	T & A – Trust and Agency
IPRA – Inspection of Public Records Act	PR – Parks and Recreation Department	TIDD – Tax Increment Development District
IRB – Industrial Revenue Bond	QTR – Quarter	TRFR – Transfer
IRDC – International Research Development Council	RFB – Request for Bid(s)	UETF – Urban Enhancement Trust Fund
JAG – Judge Advocate General	RFP – Request for Proposal(s)	UNC – Unclassified Position
LUCC – Landmarks & Urban Conservation Commission	RHCA – Retiree Health Care Authority	UNM – University of New Mexico
MHz – Megahertz	RO – Revised Ordinances (City of Albuquerque)	UNMH – University of New Mexico Hospital
MSA – Metropolitan Statistical Area	RTCC – Real Time Crime Center	USDOJ – United States Department of Justice
MRCOG – Mid Region Council of Governments	SAD – Special Assessment District	VoIP – Voice over Internet Protocol
MOU – Memorandum of Understanding	SBCC – South Broadway Cultural Center	WF HSNG – Workforce Housing
NAEYC – National Association for the Education of Young Children	SFP – Summer Food Program	YDI – Youth Development Inc.
NMFA – NM Finance Authority	SHSGP – State Homeland Security Grant Program	YR – Year
NSP – Neighborhood Stabilization Program		

GLOSSARY OF TERMS

ACCRUED EXPENSES: Expenses incurred, but not yet paid for.

ADJUSTMENTS FOR POLICY DIRECTION CHANGES: Proposed adjustment to the maintenance-of-effort budget both positive and negative which is considered major policy issues.

ANNUALIZED COSTS: Costs to provide full-year funding for services initiated and partially funded in the prior year.

APPROPRIATION: Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits.

APPROPRIATIONS RESOLUTION: Legal means to enact an appropriation request, e.g., annual operating budget.

AUDIT: Official examination of financial transactions and records to determine results of operations and establish the City's financial condition.

BASE BUDGET: Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes.

BONDED INDEBTEDNESS / BONDED DEBT: That portion of indebtedness represented by outstanding general obligation or revenue bonds.

CAPITAL BUDGET: Plan of proposed capital outlays and the means of financing them.

COMMUNITY POLICING: A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration.

DEBT SERVICE FUND: Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt.

DEPARTMENT ID: A PeopleSoft term for a cost center. The DeptID is required on all transactions to identify a responsible entity. DeptIDs are managed below the program strategy level and are the smallest cost center for budgetary accountability and control.

DESIRED COMMUNITY CONDITION: A condition that describes in detail what future achievement of a particular Five-Year Goal would look like.

ENCUMBRANCES: Commitments of appropriated monies for goods and services to be delivered in the future.

ENTERPRISE FUND: Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges.

FISCAL YEAR: For the City of Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period.

FUND: Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters.

FUND BALANCE: The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals fund balance. Fund balance is affected by beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

GENERAL FUND: Fund which accounts for all assets and liabilities associated with operating city government which are not required to be accounted for in other funds.

GENERAL OBLIGATION BONDS: Bonds with payment pledged on full faith and credit of issuing government.

GOALS: General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City.

IMPACT FEES: Fees assessed by the city to compensate for additional costs associated with the type and location of new development.

INDIRECT OVERHEAD: Cost of central services allocated back to a fund through a cost allocation plan.

INTERFUND TRANSFER: Legally authorized transfers from one fund to another fund.

INTERGOVERNMENTAL REVENUES: Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

MAINTENANCE-OF-EFFORT: Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases.

NON-RECURRING: Expenditure or revenue occurring only once, or within a limited time frame.

OBJECTIVES: Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

OPERATING BUDGET: The annual budget of an entity stated in terms of classification, functional categories, and accounts. It contains estimates of the total value of resources required for the performance of the operation and is used to keep track of day to day expenditures.

OPERATING REVENUES: Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services.

GLOSSARY OF TERMS

PAYMENT IN LIEU OF TAXES (PILOT): Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds.

PERFORMANCE MEASURES: A means of assessing progress toward achieving predetermined goals and quantifying the effectiveness of department activities.

PROGRAM STRATEGY: The unit of appropriations and expenditure that ties related department ID's together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals.

PUBLIC SAFETY QUARTER CENT TAX: A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

RECURRING EXPENDITURES: Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future.

RECURRING REVENUES: Revenues generated each and every year.

RESERVE: Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

RETAINED EARNINGS: Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year.

REVENUES: Amounts received from taxes, fees, and other sources during the fiscal year.

REVERSIONS: The return of the unused portion of an appropriation to the fund from which the appropriation was made, normally after the last day of an appropriation's availability period.

SAFER: American Society for the Prevention of Cruelty to Animals (ASPCA) developed training course which is used to determine the aggressiveness of canines.

TRANSPORTATION INFRASTRUCTURE TAX: A quarter cent gross receipts tax designated to fund improvements of transportation systems for the benefit of the City.

UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE: Fund equity of governmental funds and trust funds not set aside for any specific purpose.

VOICE OVER INTERNET PROTOCOL (VoIP): A form of technology that allows for speech communication via the Internet.

WORKING CAPITAL: The excess of current assets over current liabilities at any time

NUMERIC LIST OF FUND NAMES BY CATEGORY

GENERAL FUNDS:

110 General

SPECIAL REVENUE/GRANT/PROJECT FUNDS:

205 Community Development Block Grants
225 Culture and Recreation Projects
235 Albuquerque Biological Park Projects
265 Operating Grants
266 ARRA Operating Grant Fund
280 Law Enforcement Protection Projects
730 Vehicle / Equipment Replacement

SPECIAL REVENUE FUNDS:

210 Fire
220 Lodgers' Tax
221 Hospitality Fee
242 Air Quality
243 Heart Ordinance
250 Senior Services Provider
282 Gas Tax Road
290 City/County Facilities

NON-ENTERPRISE DEBT SERVICE FUNDS:

405 Sales Tax Refunding Debt Service
410 Fire Debt Service Fund
415 General Obligation Bond Debt Service

ENTERPRISE FUNDS:

611 Aviation Operating
615 Airport Revenue Bond Debt Service
641 Parking Facilities Operating
645 Parking Facilities Debt Service
651 Refuse Disposal Operating
655 Refuse Disposal Debt Service
661 Transit Operating
667 Transit Debt Service Fund
671 Apartments
675 Apartments Debt Service
681 Golf Operating
685 Golf Debt Service
691 Baseball Stadium Operating
695 Baseball Stadium Debt Service

INTERNAL SERVICE FUNDS:

705 Risk Management
715 Supplies Inventory Management
725 Fleet Management
735 Employee Insurance
745 Communications Management

TRUST AND AGENCY FUND:

851 Open Space Expendable Trust (Inactive FY/17)

FUNDS REFERENCED:

240 City Housing
275 Metropolitan Redevelopment
305 Capital Acquisition
306 ARRA Capital Fund
335 Quality of Life
336 BioPark Tax
340/341 Infrastructure Tax
345 Impact Fees Construction
501 Special Assessment Debt Service
613 Airport Capital and Deferred Maintenance
643 Parking Capital Fund
653 Refuse Disposal Capital
663 Transit Grants
665 Transit Capital Grants
683 Golf Course Capital
820 Trust & Agency
850 Acquisition and Management of Open Space -
Principal
861 Urban Enhancement Expendable Trust

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

HUMAN AND FAMILY DEVELOPMENT: Goal 1

Cultural Services:

CIP Library
Public Library

Public Education Partner
Strategic Support
Transitional Housing

Environmental Health:

Consumer Health
Urban Biology

Parks and Recreation:

Aquatic Services
Parks Management
Recreation
Strategic Support
Trsf to Golf Ops Fund

Family and Community Services:

Affordable Housing Contract
Child Care Contracts
Community Recreation
Emerg Shelter Contracts
Health and Human Services
Homeless Support Services
Mental Health Contracts

Senior Affairs:

Basic Services
Strategic Support
Well Being

PUBLIC SAFETY: Goal 2

Animal Welfare:

Animal Care Ctr

Headquarters
Logistics
Training

Civilian Police Oversight Agency:

Civilian Police OS Agency

Police:

Administrative Support
Investigative Services
Neighborhood Policing
Off Duty Police Overtime
Prisoner Transport
Professional Accountability
Trsf to CIP Fund

Family and Community Services:

Strategic Support
Sub Abuse Contracts
Youth Gang Contracts

Fire:

Dispatch
Emergency Response
Fire Prevention

Technology and Innovation:

Data Management for APD

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

PUBLIC INFRASTRUCTURE: Goal 3

City Support Function:

GF Transfer to Sales Tax Fund

Streets Svcs - F110

Street

Transfer to Gas Tax Road Fund

Transfer to Stadium Ops Fund

Municipal Development:

Construction

Design Recovered CIP

Design Recovered Storm

Storm Drainage

Strategic Support

Transit:

Transfer to Transit Operating Fund 661

SUSTAINABLE COMMUNITY DEVELOPMENT: Goal 4

Municipal Development:

Design Recovered CIP

Planning:

Code Enforcement

One Stop Shop

Real Property

Strategic Support

Urban Design and Development

Transfer to MRA Fund 275

Parks and Recreation:

CIP Funded Employees

Transfer to CIP Fund

ENVIRONMENTAL PROTECTION: Goal 5

City Support:

GF Transfer to Solid Waste Ops

Parks and Recreation:

Open Space Mgmt

Cultural Services:

Biological Park

Transit:

Gen Trsf to Transit Ops

Environmental Health:

Environmental Svcs

Strategic Support

ECONOMIC VITALITY: Goal 6

Economic Development:

Convention Center

Econ Dev Investment

Economic Development

International Trade Program

Municipal Development:

Special Events Parking

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

COMMUNITY AND CULTURAL ENGAGEMENT: Goal 7

Office of the City Clerk:

Office of the City Clerk

City Support:

Downtown Clean and Safe Svc
Open and Ethical Elections

Cultural Services:

CIP BioPark
Community Events
Explora
Museum
Museum Balloon
Public Arts Urban Enhancement
Strategic Support

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS: Goal 8

Chief Administrative Officer:

Chief Admin Officer

Office of the City Clerk:

Administrative Hearing Off

City Support Functions:

Dues and Memberships
Early Retirement
Jt Comm on Intergovt
GF Trsf to Op Grants Fund
Transfer to Veh/Equip Replacement

Council Services:

Council Services

Finance and Administrative Services:

Accounting
Citizen Services
Financial Support Services
Office of Mgmt and Budget
Purchasing
Strategic Support - DFAS
Treasury Svcs

Human Resources:

Personnel Services
B/C/J/Q Union Time

Office of Internal Audit and Investigations:

Internal Audit

Office of Inspector General

Inspector General

Legal:

Legal Services

Mayor's Office:

Mayor's Office

Municipal Development:

City Bldgs
Transfer to C/C Bldg Fund

Technology and Innovation:

Information Services

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

The tables below reflect all budgeted permanent FTE's for FY/16-FY/18, first by fund, then by department. Temporary and seasonal employees are not included as those are budgeted as fixed dollar amounts managed by departments. Position changes by department are included in the individual department narratives.

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	PROPOSED BUDGET FY/18
TOTAL EMPLOYMENT:	5,801	5,825	5,831	5,855	5,917
Numerical Change from Prior Yr	8	24	30	54	92
Percentage Change from Prior Yr	0.1%	0.4%	0.5%	0.9%	1.6%
COMPONENTS:					
General Fund	3,985	4,040	4,046	4,061	4,087
Enterprise Funds					
Aviation Fund - 611	281	281	281	282	284
Parking Facilities Fund - 641	38	38	38	38	38
Refuse Disposal Fund - 651	458	461	461	462	466
Transit - 661	541	541	541	542	542
Golf Fund - 681	38	38	38	38	37
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,358	1,361	1,361	1,364	1,369
Other Funds					
Air Quality Fund - 242	29	29	29	29	29
Senior Services Provider -250	52	52	52	59	59
Gas Tax Road Fund - 282	59	59	59	59	59
City/County Building Operations - 290	16	16	16	16	16
Risk Management - 705	35	35	35	36	36
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	35	35	35	35	35
Employee Insurance - 735	12	12	12	12	12
Communications Mgmt - 745	18	18	18	18	18
Open Space - 851	33	0	0	0	0
Total Other Funds	298	265	265	273	273
Grant Funds					
Community Development - 205	21	18	18	18	15
Housing Bond - 240	1	0	0	0	0
Operating Grants - 265	117	120	120	118	119
Transit Operating Grant - 663	21	21	21	21	54
Total Grant Funds	160	159	159	157	188
TOTAL EMPLOYMENT	5,801	5,825	5,831	5,855	5,917

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	PROPOSED BUDGET FY/18
ANIMAL WELFARE DEPARTMENT					
Albuquerque Animal Care Center	141	141	141	141	140
TOTAL FULL-TIME POSITIONS	141	141	141	141	140
AVIATION ENTERPRISE FUND					
Aviation Management & Professional Support - 611	31	31	31	31	31
Airport Operations, Maintenance, Security - 611	250	250	250	251	253
TOTAL FULL-TIME POSITIONS	281	281	281	282	284
CHIEF ADMINISTRATIVE OFFICER DEPARTMENT					
Chief Administrative Officer	14	14	14	14	14
TOTAL FULL-TIME POSITIONS	14	14	14	14	14
CIVILIAN POLICE OVERSIGHT AGENCY					
Civilian Police Oversight	8	8	8	8	8
TOTAL FULL-TIME POSITIONS	8	8	8	8	8
COUNCIL SERVICES					
Council Services	27	27	27	29	29
TOTAL FULL-TIME POSITIONS	27	27	27	29	29
CULTURAL SERVICES					
Biological Park	129	129	135	135	141
Biological Park - CIP	2	5	5	5	5
Community Events	15	15	15	15	15
Museum	30	30	30	30	30
Museum - Balloon	7	8	8	8	8
Public Arts Urban Enhancement	4	4	4	4	4
Public Library	131	131	131	131	127
Public Library - CIP	1	1	1	1	1
Strategic Support	15	15	15	15	15
TOTAL FULL-TIME POSITIONS	334	338	344	344	346

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	PROPOSED BUDGET FY/18
ECONOMIC DEVELOPMENT DEPARTMENT					
Convention Center	1	1	1	1	1
Economic Development	8	8	8	10	9
Economic Development Investment	0	1	1	0	0
TOTAL FULL-TIME POSITIONS	9	10	10	11	10
ENVIRONMENTAL HEALTH					
Consumer Health	15	15	15	15	15
Environmental Services	5	5	5	5	5
Urban Biology	4	4	4	4	4
Strategic Support	6	6	6	6	6
Operating Permits - 242	16	16	16	16	16
Vehicle Pollution Management - 242	13	13	13	13	13
Operating Grants Fund - 265	17	17	17	17	17
TOTAL FULL-TIME POSITIONS	76	76	76	76	76
FAMILY AND COMMUNITY SERVICES					
Community Recreation	54	54	54	54	58
Childcare Contracts	95	95	95	95	95
Emergency Shelter Contracts	0	0	0	0	1
Health and Human Services	12	12	12	12	12
Homeless Support Services	0	0	0	1	1
Mental Health Contracts	2	2	2	2	2
Public Education Partner	11	11	11	11	11
Strategic Support	16	16	16	16	14
Substance Abuse Contracts	4	4	4	4	5
Strategic Support - 205	5	3	3	3	1
Develop Affordable Housing - 205	15	15	15	15	11
Prevent Neighborhood Deterioration - 205	1	0	0	0	3
Housing Bond Fund - 240	1	0	0	0	0
Community Recreation - 265	1	1	1	1	1
Early Childhood Education - 265	63	63	63	63	63
Strategic Support - 265	4	7	7	7	8
Area Agency on Aging - 265	5	6	6	6	6
TOTAL FULL-TIME POSITIONS	289	289	289	290	292

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	PROPOSED BUDGET FY/18
FINANCE AND ADMINISTRATIVE SERVICES					
Accounting	39	39	39	39	39
Citizen Services	51	51	51	51	51
Office of Management and Budget	8	8	8	8	8
Purchasing	15	15	15	15	15
Strategic Support	3	3	3	3	3
Treasury Services	15	8	8	8	8
Risk - Administration - 705	9	9	9	9	9
Safety Office / Loss Prevention - 705	14	14	14	14	14
Tort & Other Claims - 705	4	4	4	4	4
Workers' Compensation - 705	6	6	6	6	6
Supplies Inventory Management - 715	9	9	9	9	9
Fleet Management - 725	35	35	35	35	35
TOTAL FULL-TIME POSITIONS	208	201	201	201	201
FIRE					
Headquarters	20	20	20	20	20
Dispatch	38	38	38	38	38
Emergency Response	585	585	585	585	585
Fire Prevention	29	29	29	29	29
Logistics	12	12	12	12	12
Training	15	15	15	15	15
TOTAL FULL-TIME POSITIONS	699	699	699	699	699
HUMAN RESOURCES					
Personnel Services	22	22	22	22	22
Unemployment Compensation Risk Fund - 705	2	2	2	3	3
Employee Insurance Fund - 735	12	12	12	12	12
TOTAL FULL-TIME POSITIONS	36	36	36	37	37
LEGAL					
Legal Services	58	59	59	59	59
TOTAL FULL-TIME POSITIONS	58	59	59	59	59
MAYOR DEPARTMENT					
Mayor's Office	6	6	6	6	6
TOTAL FULL-TIME POSITIONS	6	6	6	6	6

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	PROPOSED BUDGET FY/18
MUNICIPAL DEVELOPMENT					
Design Recovered Storm	22	23	23	23	23
City Buildings	108	108	108	108	108
Strategic Support	25	25	25	25	25
Construction	16	16	16	16	16
Design Recovered - CIP	49	49	49	49	49
Streets - CIP	61	61	61	61	61
Storm Drainage	19	23	23	23	23
Streets Svcs F110	47	47	47	47	47
Gas Tax Road Fund - 282	59	59	59	59	59
City/County Building Fund - 290	16	16	16	16	16
Parking Services - 641	38	38	38	38	38
Baseball Stadium Fund - 691	2	2	2	2	2
TOTAL FULL-TIME POSITIONS	462	467	467	467	467
OFFICE OF INTERNAL AUDIT					
Internal Audit	7	7	7	7	7
TOTAL FULL-TIME POSITIONS	7	7	7	7	7
OFFICE OF INSPECTOR GENERAL					
Inspector General	3	3	3	3	4
TOTAL FULL-TIME POSITIONS	3	3	3	3	4
OFFICE OF THE CITY CLERK					
Administrative Hearing Office	5	4	4	4	4
City Clerk	12	13	13	13	13
TOTAL FULL-TIME POSITIONS	17	17	17	17	17
PARKS AND RECREATION					
Aquatic Services	19	19	19	19	20
CIP Funded Employees	8	8	8	8	8
Firearms Safe	7	0	0	0	0
Open Space Mgmt	0	40	40	40	40
Parks Management	134	134	134	134	134
Recreation	18	19	19	19	19
Strategic Support	11	11	11	11	11
Bicycle Education Grant - 265	1	0	0	0	0
Affordable and Quality Golf - 681	38	38	38	38	37
Open Space Management - 851	33	0	0	0	0
TOTAL FULL-TIME POSITIONS	269	269	269	269	269

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	PROPOSED BUDGET FY/18
PLANNING					
Code Enforcement	38	44	44	44	44
Urban Design and Development	22	23	23	23	23
One Stop Shop	75	80	80	80	80
Strategic Support	16	21	21	19	19
Real Property	9	9	9	9	9
TOTAL FULL-TIME POSITIONS	160	177	177	175	175
POLICE					
Administrative Support					
- Civilian	87	87	87	87	87
- Sworn	4	4	4	3	3
Investigative Services					
- Civilian	119	119	119	128	147
- Sworn	197	197	197	181	180
Neighborhood Policing					
- Civilian	55	55	55	55	55
- Sworn	762	761	761	774	775
Prisoner Transport					
- Civilian	26	26	26	26	26
Professional Accountability					
- Civilian	168	168	168	169	169
- Sworn	38	38	38	42	42
Investigative Services - 265					
- Civilian	4	4	4	4	4
Office of Emergency Management - 265					
- Civilian	4	4	4	4	4
Neighborhood Policing - 265					
- Civilian	2	2	2	2	2
Total Civilian Full Time	465	465	465	475	494
Total Sworn Full Time	1,001	1,000	1,000	1,000	1,000
TOTAL FULL-TIME POSITIONS	1,466	1,465	1,465	1,475	1,494
SENIOR AFFAIRS					
Well Being	47	47	47	47	47
Strategic Support	8	8	8	11	12
Volunteerism - 265	9	9	9	8	8
Senior Services Provider - 250	52	52	52	59	59
TOTAL FULL-TIME POSITIONS	116	116	116	125	126

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	PROPOSED BUDGET FY/18
SOLID WASTE					
Administrative Services - 651	64	63	63	64	67
Clean City Division - 651	76	80	80	80	80
Collections - 651	153	184	184	185	186
Disposal - 651	63	67	67	67	67
Maintenance-Support Svc - 651	67	67	67	66	66
Recycling - 651	35	0	0	0	0
TOTAL FULL-TIME POSITIONS	458	461	461	462	466
TECHNOLOGY AND INNOVATION					
Information Services	62	63	63	63	63
Data Management for APD	8	8	8	8	8
City Communications - 745	18	18	18	18	18
TOTAL FULL-TIME POSITIONS	88	89	89	89	89
TRANSIT					
ABQ Ride -661	378	378	378	374	374
Facility Maintenance - 661	14	14	14	15	15
Paratransit Services - 661	99	99	99	99	99
Strategic Support -661	50	50	50	54	54
Operating Grants Fund - 265	7	7	7	6	6
Operating Grants Fund - 663	21	21	21	21	54
TOTAL FULL-TIME POSITIONS	569	569	569	569	602
TOTAL FULL-TIME POSITIONS:					
	5,801	5,825	5,831	5,855	5,917

APPROPRIATIONS LEGISLATION

CITY of ALBUQUERQUE

TWENTY-SECOND COUNCIL

COUNCIL BILL NO. _____ ENACTMENT NO. _____

SPONSORED BY:

1 RESOLUTION

2 APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY
3 OF ALBUQUERQUE FOR FISCAL YEAR 2018, BEGINNING JULY 1, 2017 AND
4 ENDING JUNE 30, 2018; ADJUSTING FISCAL YEAR 2017 APPROPRIATIONS;
5 AND APPROPRIATING CAPITAL FUNDS.

6 WHEREAS, the Charter of the City of Albuquerque requires the Mayor to
7 formulate the annual operating budget for the City of Albuquerque; and

8 WHEREAS, the Charter of the City of Albuquerque requires the Council to
9 approve or amend and approve the Mayor's budget; and

10 WHEREAS, appropriations for the operation of the City government must
11 be approved by the Council;

12 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
13 ALBUQUERQUE:

14 Section 1. That the amount of \$45,534,000 is hereby reserved as the
15 Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2018. This
16 amount includes an additional \$1,400,000 to build-up the operating reserve
17 above 1/12th in order to plan for future economic downturns and maintain
18 current bond ratings. In addition, the amount of \$840,000 is reserved for a
19 potential runoff election. In the event that the runoff is necessary, \$840,000 is
20 hereby unreserved and a contingent appropriation is made in the Office of the
21 City Clerk Program to pay for the runoff election. In the event that the runoff
22 election does not happen, \$840,000 is hereby unreserved and a contingent
23 appropriation is made in City Support, Transfer to Vehicle/Equipment
24 Replacement Fund (730), for vehicles.

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1	Public Library	11,917,000
2	Strategic Support	1,628,000
3	Economic Development Department	
4	Convention Center	1,974,000
5	Economic Development	1,276,000
6	Economic Development Investment	211,000
7	International Trade	154,000
8	Environmental Health Department	
9	Consumer Health	1,306,000
10	Environmental Services	647,000
11	Strategic Support	696,000
12	Urban Biology	526,000
13	Family and Community Services Department	
14	Affordable Housing Contract	2,334,000
15	Community Recreation	8,405,000
16	Child Care Contracts	5,585,000
17	Emergency Shelter Contracts	1,633,000
18	Health and Human Services	3,516,000
19	Homeless Support Services	2,884,000
20	Mental Health Contracts	2,910,000
21	Public Education Partner	4,986,000
22	Strategic Support	1,235,000
23	Substance Abuse Contracts	3,720,000
24	Transitional Housing	167,000
25	Youth Gang Contracts	1,271,000
26	Finance and Administrative Department	
27	Accounting	3,798,000
28	Citizen Services	3,619,000
29	Financial Support Services	1,006,000
30	Office of Management and Budget	1,113,000
31	Purchasing	1,489,000
32	Strategic Support	405,000
33	Treasury	1,022,000

1	Fire Department	
2	Dispatch	4,781,000
3	Emergency Response	61,110,000
4	Fire Prevention	3,398,000
5	Headquarters	2,474,000
6	Logistics	1,423,000
7	Training	2,335,000
8	Human Resources Department	
9	B/C/J/Q Union Time	131,000
10	Personnel Services	2,506,000
11	Legal Department	
12	Legal Services	5,650,000
13	Mayor's Office	
14	Mayor's Office	940,000
15	Municipal Development Department	
16	City Buildings	8,754,000
17	Construction	1,508,000
18	Design Recovered CIP	4,172,000
19	Design Recovered Storm	2,084,000
20	Special Events Parking	19,000
21	Storm Drainage	2,652,000
22	Strategic Support	2,534,000
23	Streets	4,688,000
24	Street Services	13,969,000
25	Transfer to Other Funds:	
26	Gas Tax Road Fund (282)	204,000
27	City/County Facilities Fund (290)	2,282,000
28	Stadium Operations Fund (691)	198,000
29	Office of the City Clerk	
30	Administrative Hearing Office	393,000
31	Office of the City Clerk	1,913,000
32	Office of Inspector General	
33	Office of Inspector General	444,000

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1	Office of Internal Audit and Investigations	
2	Internal Audit	850,000
3	Parks and Recreation Department	
4	Aquatic Services	4,574,000
5	CIP Funded Employees	620,000
6	Open Space Management	4,021,000
7	Parks Management	17,599,000
8	Recreation	2,718,000
9	Strategic Support	1,067,000
10	Transfer to Other Funds:	
11	Capital Acquisition Fund (305)	100,000
12	Golf Operating Fund (681)	1,000,000
13	Planning Department	
14	Code Enforcement	3,803,000
15	One Stop Shop	6,906,000
16	Real Property	835,000
17	Strategic Support	1,997,000
18	Urban Design and Development	1,970,000
19	Transfer to Other Funds:	
20	Metro Redevelopment (275)	245,000
21	Police Department	
22	Administrative Support	16,318,000
23	Investigative Services	32,024,000
24	Neighborhood Policing	98,878,000
25	Off-Duty Police Overtime	1,800,000
26	Prisoner Transport	1,922,000
27	Professional Accountability	20,854,000
28	Senior Affairs Department	
29	Basic Services	248,000
30	Strategic Support	2,186,000
31	Well Being	4,846,000
32	Technology and Innovation Department	
33	Information Services	10,446,000

1	Data Management for APD	842,000
2	Transit Department	
3	Transfer to Transit Operating Fund (661)	22,505,000
4	<u>STATE FIRE FUND – 210</u>	
5	Fire Department	
6	State Fire Fund	3,235,000
7	Transfer to Other Funds:	
8	Fire Debt Service Fund (410)	102,000
9	<u>LODGERS' TAX FUND - 220</u>	
10	Finance and Administrative Services Department	
11	Lodgers' Promotion	5,191,000
12	Transfer to Other Funds:	
13	General Fund (110)	561,000
14	Sales Tax Refunding D/S Fund (405)	6,551,000
15	A contingent appropriation is hereby reserved in the amount of \$799,000 and	
16	shall be unreserved and appropriated to the Lodger's Promotion Program	
17	should contractual incentives be met or special events occur.	
18	<u>HOSPITALITY FEE FUND - 221</u>	
19	Finance and Administrative Services Department	
20	Lodgers' Promotion	1,016,000
21	Transfer to Other Funds:	
22	Sales Tax Refunding D/S Fund (405)	1,198,000
23	Capital Acquisition Fund (305)	75,000
24	A contingent appropriation is hereby reserved in the amount of \$257,000 and	
25	shall be unreserved and appropriated to the Hospitality Promotion Program	
26	should contractual incentives be met or special events occur.	
27	<u>CULTURE AND RECREATION PROJECTS FUND –225</u>	
28	Cultural Services Department	
29	Balloon Center Projects	3,000
30	Library Projects	4,000
31	Museum Projects	250,000
32	<u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235</u>	

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1	Cultural Services Department	
2	BioPark Projects	2,500,000
3	<u>CITY HOUSING FUND - 240</u>	
4	Family and Community Department	
5	City Housing	61,000
6	<u>AIR QUALITY FUND - 242</u>	
7	Environmental Health Department	
8	Operating Permits	1,597,000
9	Vehicle Pollution Management	1,315,000
10	Transfer to Other Funds:	
11	General Fund (110)	272,000
12	<u>HEART ORDINANCE FUND – 243</u>	
13	Animal Welfare Department	
14	Heart Companion Services	74,000
15	Transfer to Other Funds:	
16	General Fund (110)	5,000
17	<u>SENIOR SERVICES PROVIDER FUND – 250</u>	
18	Senior Affairs Department	
19	Senior Services Provider	6,929,000
20	CDBG Services	179,000
21	Transfer to Other Funds:	
22	General Fund (110)	344,000
23	<u>METROPOLITAN REDEVELOPMENT FUND – 275</u>	
24	Planning Department	
25	Property Management	230,000
26	Railyard Redevelopment	15,000
27	<u>LAW ENFORCEMENT PROTECTION PROJECTS FUND - 280</u>	
28	Police Department	
29	Crime Lab Project	70,000
30	DWI Ordinance Enforcement	8,000
31	Law Enforcement Protection Act	550,000
32	Law Enforcement Protection Act - Aviation	25,000
33	Transfer to Other Funds:	

1	General Fund (110)	488,000
2	Sales Tax Refunding D/S Fund (405)	229,000
3	<u>GAS TAX ROAD FUND - 282</u>	
4	Municipal Development Department	
5	Street Services	5,566,000
6	Transfer to Other Funds:	
7	General Fund (110)	248,000
8	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
9	Municipal Development Department	
10	City/County Building	3,177,000
11	Transfer to Other Funds:	
12	General Fund (110)	86,000
13	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
14	City Support Functions	
15	Sales Tax Refunding Debt Service	20,155,000
16	<u>FIRE DEBT SERVICE FUND – 410</u>	
17	Fire Department	
18	Debt Service	102,000
19	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
20	City Support Functions	
21	General Obligation Bond Debt Service	74,082,000
22	<u>AVIATION OPERATING FUND – 611</u>	
23	Aviation Department	
24	Management & Professional Support	4,510,000
25	Operations, Maintenance and Security	28,786,000
26	Transfers to Other Funds:	
27	General Fund (110)	1,939,000
28	Airport Capital and Deferred Maintenance Fund (613)	18,000,000
29	Airport Revenue Bond D/S Fund (615)	10,141,000
30	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u>	
31	Aviation Department	
32	Debt Service	10,223,000
33	<u>PARKING FACILITIES OPERATING FUND – 641</u>	

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1	Municipal Development Department	
2	Parking Services	3,508,000
3	Transfers to Other Funds:	
4	General Fund (110)	661,000
5	<u>REFUSE DISPOSAL OPERATING FUND – 651</u>	
6	Solid Waste Management Department	
7	Administrative Services	6,736,000
8	Clean City Section	10,503,000
9	Collections	23,145,000
10	Disposal	8,142,000
11	Maintenance - Support Services	5,131,000
12	Transfers to Other Funds:	
13	General Fund (110)	5,519,000
14	Refuse Disposal Capital Fund (653)	17,504,000
15	Refuse Disposal D/S Fund (655)	4,000,000
16	A contingent appropriation is made based upon the cost of fuel exceeding \$2.30	
17	per gallon during FY/18 in the Refuse Disposal Operating Fund (651). Fuel	
18	appropriations for Administrative Services, Clean City Section, Collections,	
19	Disposal, and Maintenance - Support Services program strategies will be	
20	increased up to the additional fuel surcharge revenue received at fiscal year-	
21	end.	
22	<u>REFUSE DISPOSAL DEBT SERVICE – 655</u>	
23	Solid Waste Management Department	
24	Debt Service	4,000,000
25	<u>TRANSIT OPERATING FUND – 661</u>	
26	Transit Department	
27	ABQ Ride	29,011,000
28	Facility Maintenance	2,493,000
29	Paratransit Services	5,999,000
30	Special Events	250,000
31	Strategic Support	5,575,000
32	Transfer to Other Funds:	
33	General Fund (110)	5,171,000

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1	Transit Grants Fund (663)	450,000
2	<u>APARTMENTS OPERATING FUND – 671</u>	
3	Family and Community Services Department	
4	Apartments	2,878,000
5	Transfer to Other Funds:	
6	Housing Fund (240)	61,000
7	Apartments D/S Fund (675)	672,000
8	<u>APARTMENTS DEBT SERVICE FUND – 675</u>	
9	Family and Community Service Department	
10	Apartments Debt Service	663,000
11	<u>GOLF OPERATING FUND – 681</u>	
12	Parks and Recreation Department	
13	Golf	4,503,000
14	Transfer to Other Funds:	
15	General Fund (110)	315,000
16	<u>BASEBALL STADIUM OPERATING FUND – 691</u>	
17	Municipal Development Department	
18	Stadium Operations	890,000
19	Transfer to Other Funds:	
20	General Fund (110)	92,000
21	Sports Stadium D/S Fund (695)	1,021,000
22	<u>BASEBALL STADIUM DEBT SERVICE FUND – 695</u>	
23	Municipal Development Department	
24	Stadium Debt Service	1,015,000
25	<u>RISK MANAGEMENT FUND – 705</u>	
26	Finance and Administrative Services Department	
27	Risk - Fund Administration	1,086,000
28	Risk - Safety Office	1,881,000
29	Risk - Tort and Other	1,629,000
30	Risk - Workers' Comp	2,055,000
31	WC/Tort and Other Claims	26,600,000
32	Transfers to Other Funds:	
33	General Fund (110)	664,000

1	Human Resources Department	
2	Unemployment Compensation	1,117,000
3	Employee Equity	222,000
4	<u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u>	
5	Finance and Administrative Services Department	
6	Materials Management	664,000
7	Transfers to Other Funds:	
8	General Fund (110)	236,000
9	<u>FLEET MANAGEMENT FUND - 725</u>	
10	Finance and Administrative Services Department	
11	Fleet Management	10,289,000
12	Transfer to Other Funds:	
13	General Fund (110)	515,000
14	<u>VEHICLE / EQUIPMENT REPLACEMENT FUND – 730</u>	
15	Finance and Administrative Services Department	
16	Computers	300,000
17	<u>EMPLOYEE INSURANCE FUND - 735</u>	
18	Human Resources Department	
19	Insurance and Administration	59,592,000
20	Transfer to Other Funds:	
21	General Fund (110)	60,000
22	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	
23	Technology and Innovation Department	
24	City Communications	6,289,000
25	Transfer to Other Funds:	
26	Transfer to General Fund (110)	132,000
27	Sales Tax Refunding D/S Fund (405)	1,498,000
28	Section 4. That the following appropriations are hereby adjusted to the	
29	following programs from fund balance and/or revenue for operating City	
30	government in Fiscal Year 2017:	
31	<u>GENERAL FUND – 110</u>	
32	City Support Functions	
33	Transfer to Other Funds:	

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1	Capital Acquisition Fund (305)	1,500,000
2	Sales Tax Refunding D/S Fund (405)	(1,500,000)
3	Cultural Services Department	
4	Community Events	245,000
5	Museum	262,000
6	Museum-Balloon	53,000
7	Public Library	61,000
8	Family and Community Services Department	
9	Homeless Support Services	115,000
10	Substance Abuse Contracts	(115,000)
11	Parks and Recreation Department	
12	Transfer to Other Funds:	
13	Golf Operating Fund (681)	550,000
14	The following fund is hereby established to account for contributions and	
15	donations earmarked for specific purposes within the Culture and Recreation	
16	Department: Culture and Recreation Projects Fund 225.	
17	<u>CULTURE AND RECREATION PROJECTS FUND –225</u>	
18	Cultural Services Department	
19	Transfer to the General Fund (110)	1,078,000
20	<u>CITY HOUSING FUND – 240</u>	
21	Family and Community Services Department	
22	Monarch Apartments	(127,000)
23	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
24	City Support Functions	
25	Sales Tax Refunding Debt Service	(15,505,000)
26	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
27	City Support Functions	
28	General Obligation Bond Debt Service	(54,914,000)
29	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u>	
30	Aviation Department	
31	Debt Service	(9,894,000)
32	<u>APARTMENTS DEBT SERVICE FUND – 675</u>	
33	Family and Community Service Department	

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1	Apartments Debt Service	(554,000)
2	<u> BASEBALL STADIUM DEBT SERVICE FUND – 695</u>	
3	Municipal Development Department	
4	Stadium Debt Service	(867,000)

6	Finance and Administrative Services Department	
7	Fleet Management	21,000

8 COMMUNICATIONS MANAGEMENT FUND – 745

9	Technology and Innovation Department	
10	City Communications	156,000

11 **Section 5. That the following appropriations are hereby made to the Capital**
12 **Program to the specific funds and projects as indicated below for Fiscal Year**
13 **2018:**

14	<u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
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15 Finance and Administrative/Fund 305

16	Convention Center Improvements	Transfer from Fund 221	75,000
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17 Parks & Recreation/Fund 305

18	Park Development/Parks	Transfer from Fund 110	100,000
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19 Solid Waste/Fund 653

20	Refuse Equipment	Transfer from Fund 651	7,600,000
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21	Landfill Equipment/Refurbishment	Transfer from Fund 651	1,500,000
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22	Automated Collection System	Transfer from Fund 651	600,000
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23 Disposal Facilities	Transfer from Fund 651	5,140,000
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24	Refuse Facility	Transfer from Fund 651	400,000
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25	Recycling Carts	Transfer from Fund 651	400,000
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26 Computer Equipment	Transfer from Fund 651	400,000
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27	Alternative Landfill	Transfer from Fund 651	217,000
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28	Landfill Environmental Remediation Transfer from Fund 651	1,247,000
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29 **Section 6. That the following appropriations are hereby made to the Capital**
30 **Program to the specific funds and projects as indicated below for Fiscal Year**
31 **2017:**

32 Parks & Recreation/Fund 305

33	Los Altos Golf Course/Parks	Transfer from Fund 110	1,500,000
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1 Scope: To be used for any costs associated with repairing or replacing the
2 existing water well at Los Altos Golf Course.

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33 Legislation.doc

CITY of ALBUQUERQUE TWENTY-SECOND COUNCIL

COUNCIL BILL NO. _____ ENACTMENT NO. _____

SPONSORED BY:

1

RESOLUTION

2

ESTABLISHING ONE-YEAR OBJECTIVES FOR THE CITY OF ALBUQUERQUE

3

IN FISCAL YEAR 2018; TO MEET FIVE-YEAR GOALS.

4

WHEREAS, Section 4-10(b) of the City Charter specifies that the Council

5

shall annually review and adopt one-year objectives related to the five-year

6

goals for the City, which goals and objectives are to serve as a basis for

7

budget formulation and other policies and legislation; and

8

WHEREAS, on August 1, 1994 the Council adopted what became

9

Ordinance Enactment 35-1994 revising the goals and objectives process, and

10

on August 19, 1994 the Mayor approved it; and

11

WHEREAS, on October 20, 1997 the Council amended Enactment 35-1994,

12

revising the goals and objectives process (Enactment Number 39-1997), and

13

on November 10, 1997, the Mayor approved it; and

14

WHEREAS, on April 25, 2001 the Council repealed Chapter 14, Article 13,

15

Part 3 and amended Chapter 2, Article 11 of ROA 1994, adapting the process

16

for the establishment of Five Year Goals and Annual Objectives, as part of the

17

annual budget process; and

18

WHEREAS, the Mayor and Council adopted five-year goals for the City (R-

19

17-151; Enactment Number R-2017-011), and are prepared to adopt one-year

20

objectives for the City for Fiscal Year 2018 (FY/18).

21

BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF

22

ALBUQUERQUE:

23

Section 1. That the City of Albuquerque adopts the following one-year

24

objectives for FY/18, grouped under the eight five-year goals of the City.

25

HUMAN AND FAMILY DEVELOPMENT GOAL: People of all ages have the

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1 opportunity to participate in the community and economy, and are well
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. To study the benefits of creating a new employment
4 series to help the Division of Child and Family Development attract and retain
5 educators for its four Early Child Development Education Programs. Report in
6 SharePoint by end of FY/18. (Family and Community Services)

7 OBJECTIVE 2. Expand youth summer camps in coordination with
8 other recreation providers such as NMX Sports and APS. Update SharePoint
9 with status report by end of FY/18. (Parks & Recreation)

10 OBJECTIVE 3. Work with Visit ABQ and local Pickleball organization
11 to recruit tournaments and schedule the use of the new Pickleball courts at
12 Manzano Mesa Park. Update SharePoint with status report by end of FY/18.
13 (Parks & Recreation)

14 OBJECTIVE 4. Research and implement smart use technology in
15 parks for water conservation and efficiencies. Update SharePoint with status
16 report on subsurface irrigation pilot project by the end of the second quarter
17 FY/18. (Parks & Recreation)

18 OBJECTIVE 5. Evaluate a new revenue enhancement for the Senior
19 Services Provider Fund 250 by establishing a vehicle wrap marketing program
20 for the DSA Transportation Division vehicles. Submit a status report to the
21 Mayor and City Council by the fourth quarter FY/18. (Senior Affairs)

22 OBJECTIVE 6. Purchase and install GPS units in the Recreation
23 vehicles to improve program safety and efficiency and to track vehicle
24 location, speed, route taken idle time at locations, etc. Submit a status report
25 through SharePoint by the end of fourth quarter FY/18. (Senior Affairs)

26 OBJECTIVE 7. Promote and educate families on the benefits and
27 importance of the Silver Alert Program through outreach to various senior
28 living housing complexes, at community social service fairs, neighborhood
29 association meetings, etc. Submit a status report through SharePoint by the
30 end of fourth quarter FY/18. (Senior Affairs)

31 OBJECTIVE 8. Collaborate with the Department of Municipal
32 Development to select an architectural company and construction company to
33 design and construct an addition at the Palo Duro Fitness Center. Submit a

1 status report through SharePoint by the third quarter FY/18. (Senior Affairs)
2 PUBLIC SAFETY GOAL: The public is safe and secure, and shares
3 responsibility for maintaining a safe environment.

4 OBJECTIVE 1. Complete implementation of in-house licensing
5 program. Update SharePoint with status report by end of FY/18. (Animal
6 Welfare)

7 OBJECTIVE 2. Begin pilot program to evaluate impact on after hours
8 and overnight animal care. Update SharePoint with status report by end of
9 FY/18. (Animal Welfare)

10 OBJECTIVE 3. Evaluate the Basic Life Support (BLS) Rescue
11 Program for effect on Central Avenue engine and rescue vehicle emergency
12 medical and APD call volume. Determine whether to recommend continuing
13 with, expanding, or ceasing the BLS Rescue Program. Update SharePoint with
14 status report by end of FY/18. (Fire Department)

15 OBJECTIVE 4. Increase the number of hazardous materials
16 technicians that meet new required IFSAC (International Fire Service
17 Accreditation Congress) training standards from 79 to 127. Update SharePoint
18 with status report by end of FY/18. (Fire Department)

19 OBJECTIVE 5. Implement EMT-Intermediate training and licensure
20 into the probationary firefighter training program. Update SharePoint with
21 status report by end of FY/18. (Fire Department)

22 OBJECTIVE 6. Evaluate the potentials for expansion of AFD
23 emergency medical transports and the implementation of fees for non-
24 transport patient assessment. Update SharePoint with status report by end of
25 FY/18. (Fire Department)

26 OBJECTIVE 7. Continue to expand the pre-incident planning
27 program by increasing the number of target hazard occupancy pre-plans in all
28 twenty-two fire station response districts. Update SharePoint with status
29 report by end of FY/18. (Fire Department)

30 OBJECTIVE 8. By the end of FY/18, APD will audit the department's
31 operations to ensure they are meeting the Settlement Agreement's objectives
32 and requirements. A status report will be submitted quarterly. (Police-
33 Administrative Support)

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1 **OBJECTIVE 9.** By the end of FY/18, APD will complete the design for
2 the proposed Southeast Area Command substation. A status report will be
3 submitted quarterly. (Police-Administrative Support)

4 **OBJECTIVE 10.** By the end of FY/18, APD will develop a community
5 corporation mentorship program focusing on efficiency and problem solving
6 and have at least two Lean Six Sigma-type Projects in development. A status
7 report will be submitted quarterly. (Police-Administrative Support)

8 **OBJECTIVE 11.** By the end of FY/18, APD will have a more effective,
9 accurate, and efficient monthly activity report for field officers that will be
10 compiled using data from CADs, PeopleSoft, TRACS, RMS, etc. A status report
11 will be submitted quarterly. (Police-Administrative Support)

12 **PUBLIC INFRASTRUCTURE.** The community is adequately and efficiently
13 served with well planned, coordinated, and maintained infrastructure.

14 **OBJECTIVE 1.** Complete a bi-annual bridge maintenance report to
15 prioritize projects for bridge rehabilitation for the 2017 GO Bond Program, by
16 fourth quarter FY/18. Status update will be provided in SharePoint.
17 (Municipal Development - Streets)

18 **OBJECTIVE 2.** Complete construction of 12th and Menaul by fourth
19 quarter FY/18. Status update will be provided in SharePoint. (Municipal
20 Development - Transportation)

21 **OBJECTIVE 3.** Complete renovation of Eastside Animal Shelter
22 Kennel D by fourth quarter FY/18. Status update will be provided in
23 SharePoint. (Municipal Development - CIP)

24 **ENVIRONMENTAL PROTECTION.** Protect Albuquerque's natural
25 environments – its mountains, river, bosque, volcanoes, arroyos, air and
26 water.

27 **OBJECTIVE 1.** Develop a management plan for Candelaria Farms
28 based on the preexisting management plans and submit to the Land and
29 Water Conservation Act (LWCA) for approval. Update SharePoint with status
30 report by end of FY/18. (Parks & Recreation)

31 **OBJECTIVE 2.** Identify priority Bosque Restoration volunteer
32 projects from the Geo Systems Analysis Restoration Plan report. Update
33 SharePoint on the progress of the projects completed by the end of the

1 second quarter FY/18. (Parks & Recreation)

2 **ECONOMIC VITALITY.** The community supports a vital, diverse, and
3 sustainable economy.

4 **OBJECTIVE 1.** Initiate “Anchor Institutions” program to support the
5 local small business community and increase local procurement. Update
6 SharePoint with status report by end of FY/18. (Economic Development)

7 **OBJECTIVE 2.** Deploy and support a variety of entrepreneur
8 development programs, such as Start Up Weekends, 1 Million Cups, SXSW
9 (South by Southwest), entrepreneur mentoring, accelerators and incubators.
10 Update SharePoint with status report by end of FY/18. (Economic
11 Development)

12 **COMMUNITY AND CULTURAL ENGAGEMENT.** Residents are engaged in
13 Albuquerque’s community and culture.

14 **OBJECTIVE 1.** The Anderson – Abruzzo Albuquerque International
15 Balloon Museum will open the STEM Education Weather Lab, which will offer a
16 regular schedule of STEM programming for area Albuquerque students from
17 ages 6 to 18. Update SharePoint with the status by the end of the third quarter
18 FY/18. (Cultural Services – Museum-Balloon)

19 **OBJECTIVE 2.** Begin design for a new public library at the former
20 location of the Caravan East. Update SharePoint with the status by end of the
21 third quarter FY/18. (Cultural Services – Library)

22 **OBJECTIVE 3.** The Albuquerque Museum will celebrate its 50th
23 anniversary (September 2017) by highlighting its history and the publication of
24 four collection guides. Update SharePoint with the status by the end of the
25 third quarter FY/18. (Cultural Services – Museum)

26 **OBJECTIVE 4.** The Albuquerque Museum will organize an exhibition
27 of American Jewelry from the Southwest to open in June 2018. Update
28 SharePoint with the status by the end of FY/18. (Cultural Services - Museum)

29 **OBJECTIVE 5.** Support Downtown Arts and Cultural District and
30 other public/private developments by partnering on large scale capital
31 projects to enhance public amenities with public art, in particular those that
32 connect spaces within the district boundaries that are divided by the railroad
33 tracks. Update the SharePoint with the status by the end of the third quarter

1 FY/18. (Cultural Services – Public Art)

2 GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is
3 ethical, transparent, and responsive to its citizens. Every element of
4 government contributes effectively to meeting public needs.

5 OBJECTIVE 1. Increase participation by employees and family
6 members in the Better Health wellness program. Increased physical activity,
7 improving nutrition, and smoking cessation have demonstrable effects on
8 chronic conditions. Mitigating some of these risk factors increases the goal of
9 establishing a healthy worksite culture and has a positive effect on group
10 health trend. Update and provide a status in SharePoint by end of FY/18
11 identifying outreach and encounters. (Human Resources)

12 OBJECTIVE 2. Expend \$1.8 million in Energy Conservation and
13 Alternative Energy Projects. Update SharePoint with status report by end of
14 FY/18. (Municipal Development – Facilities)

15 Section 2. That the Mayor shall submit a report by Goal to the City
16 Council at least semi-annually summarizing the progress made toward
17 implementation of all the one-year objectives and that any report called for in
18 this resolution shall be in the form of an Executive Communication from the
19 Mayor to the City Council, unless otherwise specifically noted.

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