



CITY OF ALBUQUERQUE

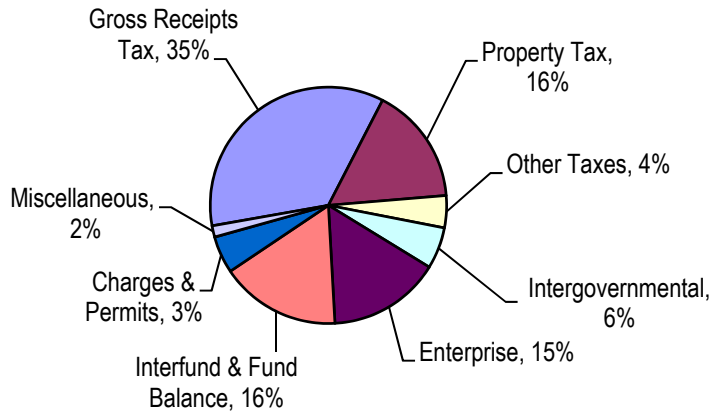
MAYOR RICHARD J. BERRY



APPROVED BUDGET
FISCAL YEAR 2018

Where the money comes from:

FY/18 RESOURCES ALL FUNDS



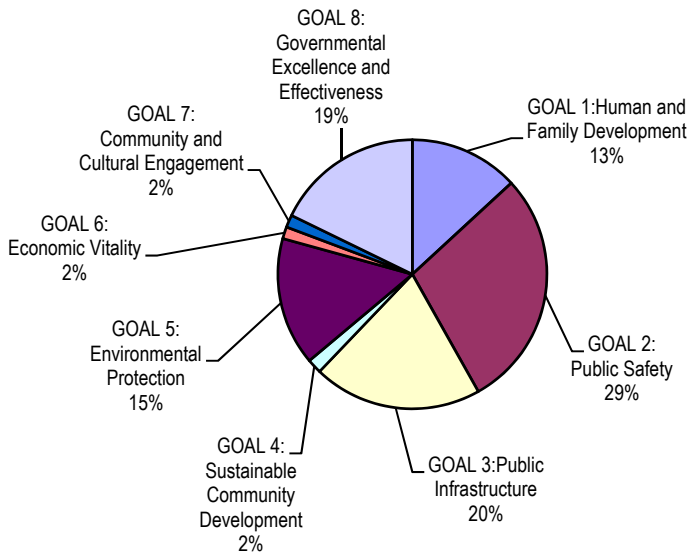
Combined Revenues by Source

(\$000's)

Gross Receipts Tax	\$	338,202
Property Tax	\$	154,027
Other Taxes	\$	42,050
Intergovernmental	\$	54,380
Enterprise	\$	147,102
Interfund, Fund Balance/Adjustments	\$	157,544
Charges & Permits	\$	48,554
Miscellaneous	\$	14,869
Total Revenue	\$	956,728

And, where the money goes:

FY/18 APPROVED BUDGET



Appropriations by Goal

(\$000's)

GOAL 1: Human & Family Development	\$	125,758
GOAL 2: Public Safety	\$	274,594
GOAL 3: Public Infrastructure	\$	194,110
GOAL 4: Sustainable Community Development	\$	16,857
GOAL 5: Environmental Protection	\$	147,219
GOAL 6: Economic Vitality	\$	13,731
GOAL 7: Community & Cultural Engagement	\$	14,358
GOAL 8: Governmental Excellence & Effectiveness	\$	170,101
Total Appropriations	\$	956,728

<http://www.cabq.gov/budget/>

**CITY OF ALBUQUERQUE
FISCAL YEAR 2018
APPROVED BUDGET**



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Message from the Budget Officer

Over the past several years the City has made significant strides in confronting our financial challenges, leading to a much improved financial position as we enter fiscal year 2018. Without raising taxes or compromising service delivery, we have managed to navigate through a difficult recession followed by slow but positive revenue growth. We have done this by cutting vacant positions, trimming spending, making better use of technology, and becoming more efficient. The City's audited financial statements are now submitted timely and reflect fewer findings. Moodys, S&P, and Fitch continue to score the City bonds high, rating us Aa1, AAA, and AA+, stating the City has a stable outlook and a strong financial management team. Those high scores translate to lower interest costs on our debt, saving taxpayers millions of dollars. Albuquerque is the economic engine of the state. The local economy shows strength with May 2017 reflecting the 43th consecutive month of positive job growth. Since 2012, Albuquerque has added 17,000 jobs and the forecast shows 25,000 more jobs will be added over the next five years.

These successes do not mean the future is without financial challenges. The performance of our local economy has a direct impact on City resources as our General Fund budget is heavily dependent on distributions of Gross Receipts Taxes (GRT) from the State. Our long term forecast projects GRT growth averaging three percent over the next four years. However, GRT distributions have been very erratic over the past year making forecasting difficult. The cumulative growth in GRT averaged just over one percent as we ended fiscal year 2017 while the revised projection was 2.3 percent. In 2013, the State Legislature passed sweeping changes to the GRT aimed at balancing the State's budget and helping spur business in our state. While we had ample lead time to plan for the phase-out of a hold harmless GRT distribution from the State, other changes made by the Legislature may be having a delayed effect and therefore may be contributing to the muted growth. Regardless, GRT growth will be monitored closely so that adjustments can be made mid-year if necessary.

On the expense side, areas that will need focus in the short term are the Risk Fund, The Enterprise Golf Fund, and building up of reserves. As we ended fiscal year 2016, the City's Risk Fund reflected a negative net position of \$39 million, meaning liabilities exceeded cash by that amount. This trend was identified three years ago so the City began a 10-year plan called "Risk Recovery" to close the gap. The Council chose to substantially decrease the annual contribution in fiscal year 2018 in order to fund other ongoing needs, including public safety. Consequently, the Risk Fund deficit will need to be addressed in fiscal year 2019 and beyond. With regard to the Golf Fund, between increased water costs and fewer rounds being played, the General Fund is now subsidizing golf operations by \$1 million per year. A comprehensive study was recently commissioned giving the City options for improving golf's financial viability as an enterprise fund. Assuming the General Fund subsidy is not sustainable, the next Mayor and City Council will have to decide what direction to take. Finally, the City Council did not approve additional reserves of \$1.4 million proposed by the Mayor in his budget submitted April 1st. This addition was beyond the state recommended reserve of 1/12th of appropriation and had been building up by \$200 thousand per year since fiscal year 2012. The next Mayor and Council will have to determine the importance of extra reserves in light of recommendations from bond rating agencies.

Fiscal Year 2018 Budget Highlights

The total Approved Operating Budget for fiscal year 2018 is \$956.7 million, after elimination of interfund transfers. The General Fund budget is \$530.2 million, up less than .01 percent over the revised budget for fiscal year 2017. The budget is structurally balanced, meaning recurring appropriations match recurring revenues. It includes new positions and operating funding for capital projects and exhibits coming on line as well as fee increases at Parks & Recreation for swimming, tennis, golf, and league sports; at Cultural Services for entrance fees to the Albuquerque BioPark; and at Planning for certificates of occupancy. The increases are very minor; for instance, swimming fees are increased from \$1.00 to \$1.25 for children. Most of the fees had not been adjusted for over a decade. The growth in appropriations is largely connected to increased funding for public safety. In the Police Department, \$5.7 million is added in expectation of graduating more cadets, reducing property crime, and tackling a backlog of DNA testing on sexual assault kits. Highlights from the Fiscal Year 2018 Approved Budget include:

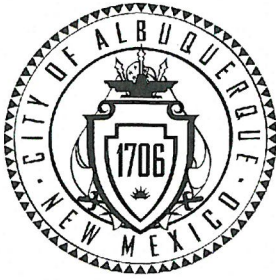
- Funding is reserved for a pay raise equivalent to 1.5 percent for Police and Fire union employees and 1 percent for all other employees represented by a union;
- \$735 thousand in funding for a rescue unit at Fire Station 4;
- \$335 thousand for four new Fire Dispatch positions;
- Funding for 12 new positions and associated operating costs at the Albuquerque BioPark needed to open the new otter and penguin exhibits as well as to maintain zoological accreditation through the Association of Zoos and Aquariums (AZA);
- \$400 thousand for increased maintenance costs for Parks & Recreation;
- Nearly \$700 thousand in non-recurring funding for cultural events;
- \$280 thousand for continued efforts in the area of economic development and job creation;
- Continued funding in Animal Welfare for the Trap Neuter Release Program and Animal Behavior Specialists;
- Recurring funding for nationally acclaimed programs including Albuquerque Heading Home, Running Start for Careers, Homework Diner, International Baccalaureate at Albuquerque Public Schools, and the Esperanza Bike Shop;
- New position in Family and Community Services to help manage social service contracts and conduct more community outreach;
- \$360 thousand for the continuation of the Downtown Clean and Safe Program;
- Operating costs to open the new Westside Regional Baseball Complex built with bond proceeds;
- \$1 million in non-recurring money for additional Police Service Aide positions in APD;
- Expanded funding for nationally recognized panhandling initiative “There’s a Better Way”;
- A new position in Senior Affairs to begin preparation of hosting the National Senior Games in 2019;
- \$633 thousand reserved in Lodgers and Hospitality Funds for costs of hosting the National Senior Games and the thousands of senior athletes that will visit our city; and

Significant new initiatives include \$1.2 million in non-recurring funding for the new Property Crime Reduction Program. Seed funding was provided for the program to begin mid-year in fiscal year 2017. The program includes 17 civilian positions in Police that respond to non-emergency, Priority 3, calls dealing with property crimes, vandalism, and burglaries where the perpetrator is no longer on the scene. These

employees take reports and aid in investigations in an effort to reduce the number of property crimes in our community and free up sworn police officers to respond to higher priority emergency calls. This budget also includes \$800 thousand in General Fund monies to continue our work in addressing a backlog of sexual assault kits awaiting testing and to ensure our Crime Lab has sufficient staff to handle the ongoing volume of kits processed in the future. In addition, the City has applied for a \$3 million grant from the USDOJ Bureau of Justice Assistance and has issued a \$4 million request for proposal in order to utilize external resources to address the backlog.

For the third year in a row, our Human Resources, Insurance and Benefits Division has managed to negotiate zero increase in costs from our provider of medical services to employees. This is almost unheard of in government. We have done this by working closely with our medical provider in developing a 5-year wellness strategy for city employees focusing on better nutrition, increased physical activity, and smoking cessation, all with the goal of lowering our biggest medical cost drivers. We provide a mobile health clinic that includes a clinical support team to help employees with chronic conditions better manage their disease. Increased employee wellness contributes to improved productivity which in turn saves taxpayer resources while providing high quality services.

Although the City is in a solid financial position, there are certainly challenges ahead that will require difficult decisions by management and future elected officials. However, we believe we are poised and positioned to succeed having made tough choices and significant progress over the past few years that leave a solid budgetary structure for the City to manage its assets, revenues, and expenditures.



City of Albuquerque

The People of
Albuquerque

Mayor
Richard J. Berry

City Council
Director of Council Services
Jon Zaman

DST. 1 Ken Sanchez
DST. 2 Isaac Benton
DST. 3 Klarissa Peña
DST. 4 Brad Winter
DST. 5 Dan Lewis
DST. 6 Pat Davis
DST. 7 Diane Gibson
DST. 8 Trudy Jones
DST. 9 Don Harris

City Clerk
Natalie Y. Howard

Office of Inspector General
David T. Harper

Office of Internal Audit
Lawrence Davis
Acting Director

Administrative Hearing
Stanley Harada

Chief Administrative Officer
Robert J. Perry

**Chief of Staff / Deputy Chief
Administrative Officer**
Gilbert A. Montano

Chief Operations Officer
Michael J. Riordan, P.E.

Police
Gorden E. Eden, Jr.

Emergency Preparedness
Roger Ebner

Fire
David Downey

Legal
Jessica M. Hernandez

Human Resources
Mary Scott

Economic Development
Gary Oppedahl

Finance & Administrative
Services
Lou Hoffman

Mayor's Office

Communications Office

Department of Technology
& Innovation
Peter Amb

Innovation Delivery Team

Legislative Services &
Grant Administration

Internal Government Affairs

Intergovernmental Affairs

Education Coordinator

Mayor's Designee to selected
Boards & Commissions

Planning/Development

Animal Welfare
Paul Caster

Aviation
James Hinde

Cultural Services
Dana Feldman

Municipal Development
Melissa Lozoya, PE
Acting

Environmental Health
Mary Lou Leonard

Family & Community Services
Doug Chaplin


Parks & Recreation
Barbara Taylor

Planning
Suzie Lubar

Senior Affairs
Jorja Armijo-Brasher

Solid Waste
John Soladay

Transit
Bruce Rizzieri

Signature: 
Robert J. Perry, Chief Administrative Officer

Updated September 2, 2016

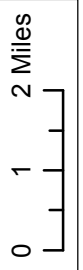



Richard J. Berry, Mayor

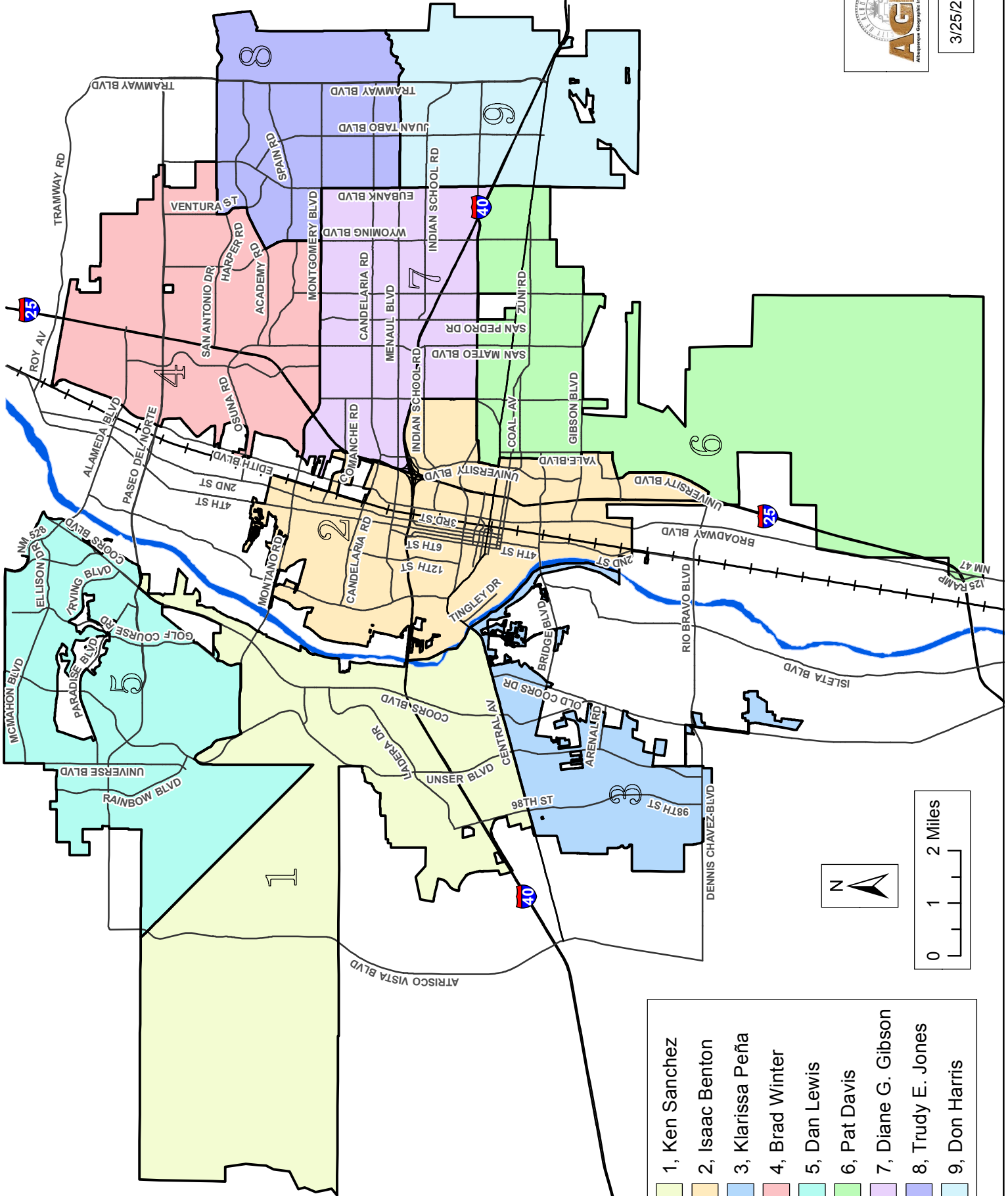


*Robert J. Perry
Chief Administrative Officer*

*Gilbert Montano, Deputy CAO/Chief of Staff
Michael Riordan, Chief Operations Officer*



- | | |
|--------------------|--|
| 1, Ken Sanchez | |
| 2, Isaac Benton | |
| 3, Klarissa Peña | |
| 4, Brad Winter | |
| 5, Dan Lewis | |
| 6, Pat Davis | |
| 7, Diane G. Gibson | |
| 8, Trudy E. Jones | |
| 9, Don Harris | |



CITY OF ALBUQUERQUE

CITY COUNCILORS



Councilor's listed from left to right top to bottom:

Ken Sanchez - District 1, Trudy Jones - District 8, Brad Winter, Vice-President - District 4, Don Harris - District 9, Diane G. Gibson - District 7, Isaac Benton, President - District 2, Pat Davis - District 6, Dan Lewis - District 5, Klarissa J. Pena - District 3



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Albuquerque
New Mexico**

For the Fiscal Year Beginning

July 1, 2016

A handwritten signature in black ink, reading "Jeffrey R. Egan".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Albuquerque, New Mexico** for its annual budget for the fiscal year beginning **July 1, 2016**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

FINANCE & ADMINISTRATIVE SERVICES

OFFICE OF MANAGEMENT & BUDGET

Budget Officer

Gerald E. Romero

City Economist

Jacques Blair, Ph.D.

Executive Budget Analyst Department Assignments

Jayne Aranda

CITY SUPPORT, FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES, TECHNOLOGY AND INNOVATION, TRANSIT

Linda Cutler-Padilla

POLICE, SOLID WASTE

Stephanie Manzanares

ANIMAL WELFARE, CULTURAL SERVICES, MUNICIPAL DEVELOPMENT

Gladys Norton

ECONOMIC DEVELOPMENT, ENVIRONMENTAL HEALTH, FIRE, OFFICE OF INTERNAL AUDIT, OFFICE OF INSPECTOR GENERAL,
SENIOR AFFAIRS

Patsy Pino

MAYOR, CHIEF ADMINISTRATIVE OFFICE, CITY COUNCIL, CIVILIAN POLICE OVERSIGHT AGENCY, LEGAL, OFFICE OF THE CITY CLERK,
PARKS AND RECREATION

Lorraine Turrietta

AVIATION, FAMILY AND COMMUNITY SERVICES, PLANNING

Special Thanks to:

Joaquin Romero, ©Cover & Photo

**The Budget is available Online at
<http://www.cabq.gov/budget>**

EXECUTIVE SUMMARY

ALBUQUERQUE: THE COMMUNITY

Physical Geography & Climate. The City of Albuquerque is located in north central New Mexico. It is nestled against the Sandia and Manzano Mountains to the east and is bisected north to south by the Rio Grande River. The Rio Grande River is the largest river in New Mexico and the 17th largest in the world. The river is home to many species of flora and fauna including: Sandhill Cranes, geese, beavers cottonwood trees, wild petunia, and much more.

The elevation ranges from 4,500 feet in the Rio Grande Valley to 10,678 feet at the crest of the Sandia. The mountains, rising 5,000 feet above the City provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. The City on average enjoys 310 sunny days, with the July high being about 92°F, and the January low being about 23°F. Albuquerque enjoys four distinct seasons, while experiencing low humidity and sunny weather year round. The average year round weather is 70°F. The climate is arid, and the city averages only nine inches of precipitation a year.

Statistics/Demographics. The Albuquerque metropolitan area is comprised of four counties: Bernalillo, Sandoval, Torrance, and Valencia. In the 2013 census, the Albuquerque Metropolitan Statistical Area (MSA) had a population of 902,797. Albuquerque, with 556,495 residents, is the largest city in New Mexico and the 32nd largest city in the country. The City is culturally diverse: about 46.7% of the residents are Hispanic; 42.1% non-Hispanic white; 3.8% Native American; 2.7% African American; 2.5% Asian American; and 2.1% other. The median household income per the 2015 census for the MSA is \$60,670. This is 93% of the U.S. average and compares favorably with other cities in the region. The median population age is 36 years; the median family income is \$59,846. Cultural diversity is recognized, encouraged and celebrated throughout the City particularly with Summerfest events held across the City. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Sixty percent of city residents own their homes.



Additional information such as per capita income and largest employers is contained in the Statistical Information Section in the back of this document.

History. The area's first permanent residents were Ancestral Pueblo Indians who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the City's Old Town was established and named after the Duke of Albuquerque, Viceroy of New Spain. The City still bears the 'Duke City' nickname.

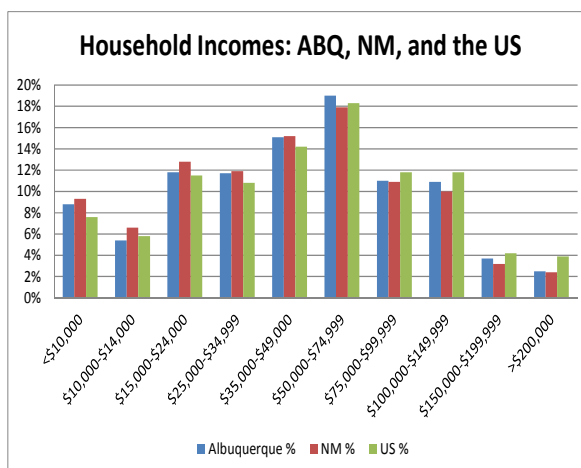
During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century, growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after



WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government. In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized under territorial laws as a city. The City Charter under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City Charter is to provide for maximum local self-government. The City Charter was amended in 1974 to move the City from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a "home rule city" under the New Mexico Constitution meaning the City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.

Economy. Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. The City is well situated to benefit from its proximity to Mexico – situated only 300 miles from the border. Trade and services are the largest economic sectors and provide over half the jobs in the Albuquerque area. Government provides close to 20% of non-agriculture employment and accounts for six of the ten largest employers in the MSA. A report by UNM's Bureau of Business and Economic Research shows the state relies extensively on federal transfers and excels in areas of technology and gas and oil production.



Ten Largest Employers in MSA 2016

<u>Employer</u>	<u>Employees</u>	<u>Rank</u>
University of New Mexico	16,046	1
Albuquerque Public Schools	15,463	2
Sandia National Labs	10,334	3
Presbyterian	9,372	4
Kirtland AFB (Civilian)	7,686	5
UNM Hospital	6,825	6
City of Albuquerque	5,742	7
State of New Mexico	4,875	9
Kirtland AFB (Military)	4,184	8
Veterans Hospital	2,897	10

Cultural & Recreational Opportunities. Outdoor enthusiasts have no shortage of things to keep them occupied in the metro area. The City manages more than 29,000 acres of open space land in and around Albuquerque, including hiking trails, the Petroglyph National Monument, and a 16 mile paved multi-use trail, uninterrupted by roadways, that parallels the Rio Grande River through the Bosque. The City also boasts having the longest single span aerial tramway in the US that takes riders from the northeast edge of the City to the crest line of the Sandia Mountains. Albuquerque is also recognized as the hot air balloon capital of the world, playing host to an annual balloon fiesta that draws entries from all around the world. Over 750 hot air balloons color the sky for nine days each fall.

The City hosts the New Mexico State Fair each September and operates a major convention center hosting a number of national events annually. Albuquerque also operates the ABQ BioPark (Zoo, Botanic Garden, Aquarium and Tingley Beach) the top tourist destination in New Mexico and a leader in education and conservation; the Albuquerque Museum which protects and displays the artwork and historical items of the middle Rio Grande valley and brings world-renowned traveling exhibits to the City; the Albuquerque Balloon Museum dedicated to sharing the history, science, and art of lighter-than-air flight; 18 branches of the Public Library of Albuquerque and Bernalillo County; Community Events, which operates the 90-year old KiMo Theatre, the South Broadway Cultural Center, the rental management of The Yards and hosts dozens of events each year throughout the city; Public Art Enhancement Program, which manages the City's 1% for Art

Program and the Urban Enhancement Trust Fund; and Strategic Support, which includes the operation of GOV-TV, the local government access channel. The Cultural Services Department also has a public-private partnership with Explora, an award-winning, hands-on science center.



FINANCIAL POLICIES

Operating Budget

Type of Budgeting: The City of Albuquerque has a well developed system of program budgeting. Programs are developed to identify distinct services provided by the City. The legal authority to spend is made through an appropriation at the program level. Each program is a collection of specific department id's that are monitored for financial and performance management. All programs and department id's are constructed with line-item detail.

Budget data is prepared consistent with the City's basis of accounting used in our audited financial statements. *Governmental funds utilize the modified accrual basis of accounting, while proprietary funds (enterprise and internal service) and agency funds are accounted for on a full-accrual basis.* Modified accrual accounting recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred. Full-accrual accounting recognizes both revenue and expense transactions in the periods in which they are incurred rather than when the cash is received or paid.

Revenue Projections: The City has a multi-year Forecasting Advisory Committee made up of members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies. The Committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April 1st of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the upcoming budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges

anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- operating costs for capital projects;
- inflation factors;
- baseline, optimistic, and pessimistic scenarios;
- updated fund balances;
- growth factors;
- estimates of reversions, reappropriated encumbrances and reserves;
- recurring and non-recurring revenues and expenditures; and
- a four-year projection of expenditures and revenues, including actuals for the previous fiscal year.

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by the Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO and COO. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff as requested to facilitate and assist in budget development.

The Mayor's Proposed Budget document is submitted to the City Council by April 1st. By ordinance, the Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds at least three public hearings. By ordinance, Council may amend the budget proposal at any time prior to May 31. If City Council fails to pass a budget by May 31, the Mayor's Proposed Budget is deemed approved.

Amending the Budget: Appropriations are at a program level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program appropriations by up to five percent or \$100 thousand, whichever is lower, provided the fund appropriation does not change. Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered by fiscal year-end.

Upon its own initiative or by request of the Mayor, the Council may amend the budget during the fiscal year - subject to executive approval. Budget amendments vetoed by the executive branch may be overridden by a vote of six of the nine City Councilors.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits an approved or proposed budget with expenditures in excess of anticipated resources. Additionally, budget amendments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. One-time and unpredictable revenue as well as estimated reversions are identified and are used to support one-time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. The City has the authority to impose 2.4375% of Local Option Gross Receipts Taxes. It has imposed 1.1875%, leaving an additional 1.2500% available. These taxes can be imposed for various purposes, some but not all are subject to referendum. The appendix provides detail on the taxing authority available to the City. The City is granted the authority to impose an operation levy of property tax up to

7.65 mills. The City has imposed 6.54 mills of operating tax. Debt service property tax levies to meet the debt service on General Obligation (G.O.) bonds must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding G.O. bond debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over \$100,000 on the tax rolls. The City may impose up to two cents of gasoline tax, but has not exercised this authority. The City has used its full authority with a Lodgers' Tax of 5% and a Hospitality Fee of 1%. The City also imposes franchise fees on utilities for use of the City right-of-way.

Reserves: It is the policy of the City to hold a reserve of 8.33% or 1/12th of the budgeted expenditure level for the City's General Fund. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so by administrative instruction.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque has an excellent bond rating despite the relatively small total reserve held, in part because of its strong financial management practices. Management has a history of active routine monitoring and intervention when unexpected events adversely affect revenue or expenditure levels. The City has shown that it will intervene to reduce expenditures and/or increase revenue levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality/Vehicle Pollution, Parking and Aviation. Other operations such as Transit, Golf, and Isotopes Stadium generate fee revenue, but still require subsidies to cover 100% of the operating costs. Select General Fund programs charge fees for services such as building permit review or admission to venues like the BioPark. Revenue from these fees helps defray operating costs in the General Fund. With few exceptions, fee revenue is not necessarily earmarked to the program where it is generated.

Compliance and Monitoring: As part of an active financial management policy, the City prepares quarterly expenditure projections by program to ensure departments are spending within their appropriations. These reports are provided to all departments, the City administration and the City Council. Since it is not sufficient to simply

monitor expenditures to assure that programs are spending within their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Finally, performance measures are reported annually and departments are required to submit a status report of priority objectives at mid-year and year-end.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by the Council, as long as the program has reverted sufficient funding. A report of the amounts and individual purchase orders are reported to the City Council by October 1 of the following year.

Reversions: Reversions feed fund balance and amounts in excess of the required balance are treated as available for one-time appropriations in the subsequent fiscal year, subject to Council approval.

Over Expenditures: The City has adopted the practice of generally not “cleaning-up” program over expenditures, but rather reporting them in the Comprehensive Annual Financial Report (CAFR) as overspent. This practice provides necessary information for future budget cycles and brings attention to the reasons for the over expenditures. However, the City does generally “clean-up” at the fund level in the event that the fund is overspent. In most cases, when funds require “clean-up” there is sufficient revenue or fund balance to cover the additional appropriation.

Capital Budget

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public improvements, the City acquires, constructs, replaces, upgrades and rehabilitates existing infrastructure, roadways, buildings and various other city owned property.

By November 21st of each even numbered year the Mayor submits the proposed CIP to the Environmental Planning Commission. The Commission conducts at least one public hearing and submits its recommendation to the Mayor by December 1st. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3rd. As a general rule, capital improvement appropriations for enterprise funds including Air Quality, Aviation, Parking, Solid Waste, and Golf are developed in conjunction with the annual operating budget and submitted to the Council no later than April 1st of each year. The Council must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period begins on the date of introduction of the CIP bill

at a City Council meeting. The Council holds at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: In October 2013, the City Council adopted an updated debt policy for the City of Albuquerque. The new policy sets forth the parameters for issuing debt and for managing the outstanding debt portfolio. It also provides guidance to decision makers regarding the types and amounts of permissible debt, the timing and method of sale that may be used, and the structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index, such as the federal funds rate. Finally, diversification (safety) is accomplished through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

Goals, Objectives, and Performance Measures

Goals and Objectives: The City charter requires that five year goals and one year objectives be adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and legislation consistent with these goals and objectives.

Long-Term Goals (Five Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five year goals. This framework calls for:

- developing goals with extensive public involvement;
- measuring progress made in reaching goals;
- connecting City services to goal achievement;
- determining the effectiveness of those services in improving related community and customer conditions.

Performance Measures: Performance measures are established for programs allowing a comparison to be made between the levels of appropriation and performance. The measures

are developed by the departments with input from the Office of Management and Budget. These measures are updated and reported annually and are included in the Department Budget Highlights.

Short-Term Organization Wide One Year Objectives: The City budget is increasing the use of one year objectives to drive performance and results. One year objectives are adopted in separate legislation and included in the Appropriation Legislation Section at the end of this document. These well-defined short term objectives generally require reporting by the department. Progress on all objectives is reported to the Mayor and City Council on an annual basis.

The chart on the next page summarizes the most recently adopted Goals and Desired Community Conditions for the City. It is followed by a graphic that highlights the City's performance in meeting its goals and desired conditions by measuring key indicators and comparing them over time and against peer cities.



**City of Albuquerque Vision, Goal Areas, Goal Statements and
Desired Community or Customer Conditions**

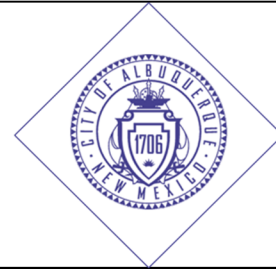
NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.

VISION: Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.

Goal Area	Goal Statement	Desired Community or Customer Conditions
HUMAN AND FAMILY DEVELOPMENT	People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.	<ul style="list-style-type: none"> 1. Residents are literate, skilled and educated. 2. All students graduate and are prepared for a career or post-secondary education. 3. Residents are active and healthy. 4. Residents have access to medical and behavioral health care services. 5. Families are stable and economically secure. 6. Affordable housing options are available throughout the city. 7. Seniors live with dignity in supportive environments. 8. Seniors engage in and contribute to the community. 9. Residents are informed of and protected from public health risks
PUBLIC SAFETY	The public is safe and secure, and shares responsibility for maintaining a safe environment.	<ul style="list-style-type: none"> 10. The public is safe. 11. The public feels safe. 12. Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve. 13. The community works together for safety. 14. Domestic and wild animals are appropriately managed and cared for. 15. The community is prepared to respond to emergencies.
PUBLIC INFRASTRUCTURE	The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.	<ul style="list-style-type: none"> 16. The water and wastewater system is reliable and meets quality standards. 17. The storm water system protects lives, property, and the environment. 18. High speed Internet is accessible and affordable throughout the community. 19. Integrated transportation options meet the public's needs. 20. The street system is well designed and maintained. 21. Sustainable energy sources are available.
SUSTAINABLE COMMUNITY DEVELOPMENT	Communities throughout Albuquerque are livable, sustainable and vital.	<ul style="list-style-type: none"> 22. Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained. 23. A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque. 24. The downtown area is vital, active, and accessible. 25. Mixed-use areas with housing, employment, recreation, and entertainment exist throughout Albuquerque.
ENVIRONMENTAL PROTECTION	Protect Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.	<ul style="list-style-type: none"> 26. Air, water, and land are protected from pollution. 27. Water resources are sustainably managed and conserved to provide a long-term supply and drought reserve. 28. Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal. 29. Open Space, Bosque, the River, and Mountains are preserved and protected. 30. Residents participate and are educated in protecting the environment and sustaining energy and natural resources
ECONOMIC VITALITY	The community supports a vital, diverse and sustainable economy.	<ul style="list-style-type: none"> 31. The economy is diverse. 32. The economy is vital, prosperous, sustainable, and strategic, based on local resources. 33. There are abundant, competitive employment opportunities. 34. Entrepreneurs and businesses of all sizes develop and prosper. 35. Albuquerque is a place where youth feel engaged and believe they can build a future.
COMMUNITY AND CULTURAL ENGAGEMENT	Residents are engaged in Albuquerque's community and culture.	<ul style="list-style-type: none"> 36. Residents engage in civic, community, and charitable activities. 37. Residents engage in Albuquerque's arts and cultures. 38. Albuquerque celebrates and respects the diversity of its people
GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS	Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.	<ul style="list-style-type: none"> 39. All city employees and officials behave ethically. 40. City of Albuquerque participates in mutually beneficial cooperative relationships with other governments. 41. City government and its leaders are responsive to Albuquerque's citizens. 42. Government protects the civil and constitutional rights of citizens. 43. Customers conveniently access city services, officials, public records, and information. 44. Financial and capital assets are maximized and protected and reported accurately and timely. 45. City employees are competent and well-trained to deliver city services efficiently and effectively. 46. The work environment for employees is healthy, safe, and productive.

Vision: Albuquerque is an active, thriving, culturally rich, sustainable, high desert community.

The 2016 Albuquerque Progress Report is a two-year report published by the Indicators Progress Commission showing the progress toward reaching a set of long-term goals, established with the input of its residents. Since 1995, our residents have convened every four years to determine and define Albuquerque's goals. The goals are categorized into eight areas, and each goal is further clarified through positive statements called desired community conditions. The report can be found at www.abqprogress.com.



Green = In Focus: Status is desirable relative to peers and/or U.S.
 Orange = Improving: Status is undesirable relative to peer and/or U.S., but is improving
 Purple = Needs focus: Status undesirable relative to peer and/or U.S.

How is Albuquerque as a Community Doing in each of 8 Goals?

Goal	Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank	U.S.	Status	Trend
Human & Family Development	Active, Healthy Residents	Obesity in population (NM) ²⁰¹⁵	23.7%	2nd of 6	28.0%	Desirable	Stable
	Access to Health Care Services	Residents with health insurance coverage ²⁰¹⁵	90.5%	2nd of 6	90.6%	Desirable	Improving
	Educated, Literate, Skilled Residents	City high school graduation rate ²⁰¹⁵	61.7%	5th of 6	83.2%	Undesirable	Worsening
	Stable, Economically Secure Families	Families living in poverty with children under 18 ²⁰¹⁵	23.0%	5th of 6	17.1%	Undesirable	Stable
Public Safety	The Public Feels Safe	Residents feel safe outside during day (survey) ²⁰¹⁵	95.0%	NA	NA	Desirable	Stable
	The Public is Safe	Average EMS dispatch times (minutes) ²⁰¹⁵	1.86	N/A	N/A	Desirable	Improving
	Trust in Public Safety Agencies	Residents feel APD is respectful to citizens (survey) ²⁰¹⁵	57.0%	N/A	N/A	Undesirable	Improving
	The Public is Safe	Property crimes per 100,000 population ²⁰¹⁵	4608*	4th of 5	2487	Undesirable	Worsening
	The Public is Safe	Violent crimes per 100,000 population ²⁰¹⁵	8	6th of 6	373	Undesirable	Worsening
*The violent and property crime rates cover the 4-county Albuquerque metropolitan area.							
Public Infrastructure	Integrated Transportation	Public transportation riders per 1,000 persons ²⁰¹⁴	127.0	2nd of 6	N/A	Desirable	Stable
	Viable Street System	Commuter travel time delay (annual hrs delay per auto) ²⁰¹⁴	36	3rd of 6	42	Desirable	Stable
	Quality Water/Wastewater System	EPA compliance rate (peer average) ²⁰¹⁵	98.9%	N/A	99.9%	Desirable	Stable
	High Speed Internet Access	Average internet download speed (Mbps) ²⁰¹⁶	52	3rd of 3	42	Undesirable	Improving
Sustainable Community Development	Mixed-use Areas Exist	New construction permits - activity ctrs & corridors ²⁰¹⁵	29.5%	N/A	N/A	Desirable	Stable
	Mixture of Density	Housing units per square mile ²⁰¹⁵	1296	1st of 6	N/A	Desirable	Stable
	Available, Accessible Parks	Park Acres as percent of City Area ²⁰¹⁶	23.6%	1st of 5	N/A	Desirable	Stable
	Vital, Active Downtown	Downtown Office Vacancy Rate (2015, 4th Qtr)	33.6%	3rd of 3	10.3%	Undesirable	Worsening
Environmental Protection & Enhancement	Sustainable Water Supply	Gallons per capita per day water usage ²⁰¹⁵	127	2nd of 6	120	Desirable	Improving
	Safe Air, Land & Water	EPA air compare (unhealthy days for general population) ²⁰¹⁵	0	1st of 6	N/A	Desirable	Stable
	Preserved Open Space	Open space from total city acreage ²⁰¹⁵	22.8%	1st of 5	N/A	Desirable	Stable
	Active Citizen Conservation	Residential recycling rate (ABQ) ²⁰¹⁵	19.5%	2nd of 3	N/A	Undesirable	Improving
Economic Vitality	Job Creation	Annual job growth ²⁰¹⁵	0.9%	6th of 6	2.1%	Undesirable	Improving
	Job Creation	Unemployment rate MSA (NSA) ²⁰¹⁵	6.2%	6th of 6	5.3%	Undesirable	Improving
	Diverse Economy	Employment in government as % total ²⁰¹⁵	21.4%	5th of 6	15.5%	Undesirable	Improving
	Economic Mobility	Average annual growth in per capita income ²⁰¹⁵	4.4%	3rd of 6	3.7%	Desirable	Improving
Community & Cultural Engagement	Arts & Culture Engagement	Total attendance at the Albuquerque Balloon Fiesta ²⁰¹⁶	839,306	N/A	N/A	Desirable	Improving
	Arts & Culture Engagement	Total attendance at the ABQ BioPark ²⁰¹⁵	1,246,574	N/A	N/A	Desirable	Improving
	Celebrate/Respect Diversity	Residents believe relations between people of different cultures and racial backgrounds are positive (survey)	64.0%	N/A	N/A	Desirable	Improving
	Civic Engagement	Voting participation rate (% of voting age pop.) ²⁰¹⁶	52.9%	4th of 6	58.5%	Undesirable	Improving
Governmental Excellence & Effectiveness	Financial Assets Protected	General obligation S&P bond rating ²⁰¹⁶	AAA	1st of 4	N/A	Desirable	Stable
	City Responsiveness	311 call quality average ²⁰¹⁵	89%	N/A	N/A	Desirable	Worsening
	City Responsiveness	City responsive to needs (survey, scale 1 - 5) ²⁰¹⁵	3.0	N/A	N/A	Desirable	Stable

The color coding in the scorecards shows how we are doing using comparisons based on: 4 year ABQ trend, where we rank among peer cities, and the United States. The five cities are: Colorado Springs (CO), El Paso (TX), Oklahoma City (OK), Salt Lake City (UT), and Tucson (AZ). A rank of 1st or 2nd is more favorable than a rank of 5th or 6th.

FY/18 BUDGET SYNOPSIS

FY/18 Operating Budget

Resources

Total available resources for FY/18 of \$957 million are \$30 million higher than the FY/16 original budget of \$926.4 million.

Gross Receipts Tax (GRT) is the City's major source of funding and are expected to make up 35% of total resources for FY/18. Enterprise revenues are another major source of revenue. The various enterprises the City operates will generate 15% of total revenue in FY/18. The City operates solid waste collection and disposal, a transit system, parking lots and disposal, a transit system, parking lots and parking structures, four golf courses, an international airport and a small airport as enterprise funds. More information can be found

in the Department Budget Highlights Section for these departments. Interfund transfers and property taxes make up the next two largest categories of revenue at 15% and 16%, respectively.

GRT, enterprise revenues and property taxes together make up about 66% of total revenues. Other revenue sources include intergovernmental revenues such as grants, interfund transfers, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspections, permits, etc.

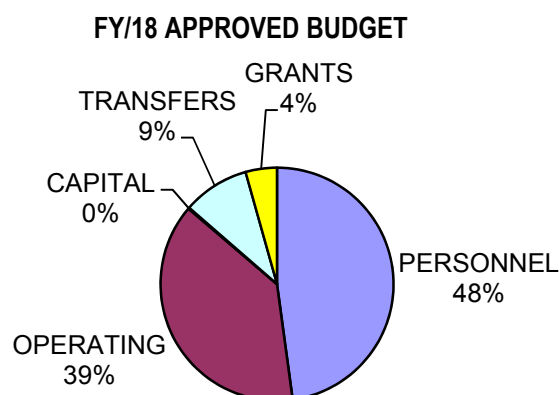
OPERATING BUDGET TOTAL RESOURCES (\$000's)

	Actual FY/16	% of Total	Approved FY/17	% of Total	Revised FY/17	% of Total	Estimated FY/17	% of Total	Approved FY/18	% of Total
Gross Receipts Tax	320,111	35%	332,011	36%	327,603	38%	327,603	39%	338,202	35%
Property Tax	143,618	16%	144,561	16%	145,585	17%	148,519	18%	154,027	16%
Other Taxes	39,120	4%	41,646	4%	40,980	5%	42,109	5%	42,050	4%
Intergovernmental	50,461	5%	51,204	6%	51,226	6%	51,592	6%	54,380	6%
Enterprise	150,107	16%	143,674	16%	143,674	17%	145,134	17%	147,102	15%
Interfund	144,158	16%	145,485	16%	145,495	17%	147,130	17%	145,817	15%
Charges & Permits	43,204	5%	44,804	5%	45,260	5%	45,109	5%	48,554	5%
Miscellaneous	28,414	3%	13,597	1%	13,686	2%	14,644	2%	14,869	2%
Fund Balance & adj.	361	0%	9,406	1%	-56,926	-7%	-73,752	-9%	11,728	1%
Total Revenue	919,555	100%	926,388	100%	856,582	100%	848,088	100%	956,728	100%

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue without GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

Appropriations by Spending Category

Total City appropriations for FY/18 are \$956.7 million. This is an increase of \$30 million from FY/17 due to increases in appropriations for General Obligation (GO) debt service and capital spending within the Solid Waste Department. Personnel costs continue to drive most of the City operating budget expenses, making up 48% of appropriations. Wage increases of up to 1.5% are held in reserve for bargaining unit employees. The fringe component of wages is about one third of personnel costs. Operating expenses comprise 39% of the operating budget. Transfers and grants make up the remaining 13%.



Appropriations by Department

By department, Police and City Support, make up the majority of the City operating appropriations. The budget for the Police Department is largely driven by personnel expenses. City Support has no employees but contains the budgets that benefit all departments such as debt service on revenue and GO bonds, early retirement, and the transfer program that funds City match and IDOH for various operating grants. Other departments such as Family & Community Services, Finance and Administrative Services, Human Resources,

Solid Waste and Aviation have large appropriations because of the number and type of funds housed in their departments, including grant funds, debt service funds, risk, and health insurance funds. The following table shows total operating appropriations after interfund eliminations by department in alphabetical order. There are substantial increases in City Support - due to a large principal payment made on GO Bonds, and Solid Waste - due to increased spending on capital at the landfill.

DEPARTMENT APPROVED BUDGETS FY/18

After Interfund Eliminations (\$000s)

	Total
Animal Welfare	11,105
Aviation	61,582
Chief Administrative Office	1,702
City Support	102,182
Civilian Police Oversight	860
Council Services	3,884
Cultural Services	40,548
Economic Development	3,922
Environmental Health	7,857
Family and Community Services	70,039
Finance and Administrative Svc	63,238
Fire	80,024
Human Resources	63,535
Legal	5,850
Mayor's Office Department	916
Municipal Development	53,785
Internal Audit	850
Office of Inspector General	345
Office of the City Clerk	2,306
Parks and Recreation	35,631
Planning Department	15,689
Police	176,519
Senior Affairs	15,362
Solid Waste	75,230
Technology & Innovation	17,577
Transit	46,190
Grand Total	956,728

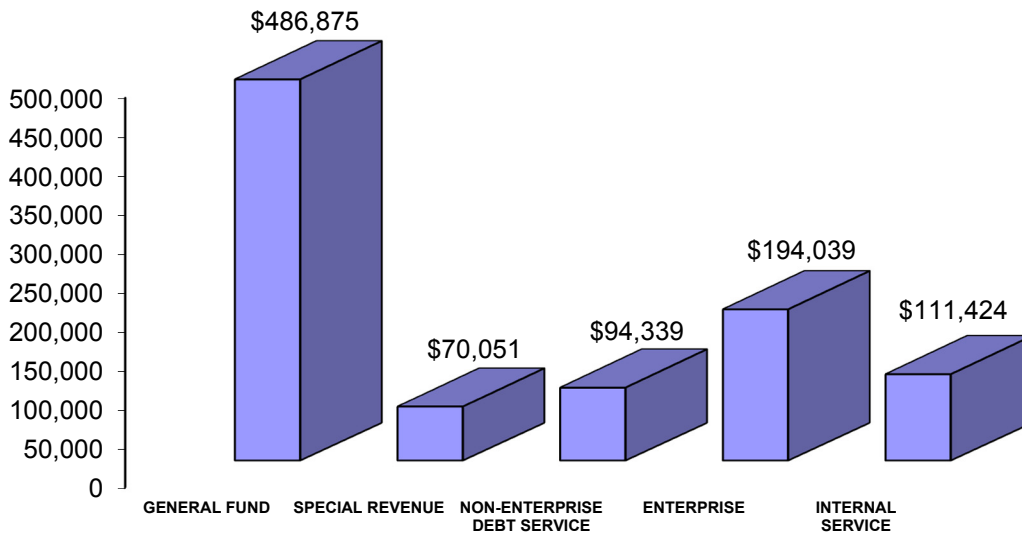
Note: Budgets are reflected after interfund eliminations to avoid double counting of interfund transfers.

Appropriations by Fund Type

The City operating budget includes the General Fund which is the largest fund, individually and by type. Other funds include a total of 15 Special Revenue Funds, 13 of which are included in the legislation accompanying this document. Two Special Revenue Funds are reflected in this document but are appropriated under separate legislation. They are referred to as "Not Included" in the following tables and graphs. Special Revenue Funds account for revenue received that has restrictions on its use. Three non-enterprise debt service funds, 14

enterprise funds and five internal service funds are also appropriated and referenced throughout this document. This budget document presents fund tables and highlights, organized in the categories graphed below. The following graph titled "FY/18 Net Appropriations by Fund Type" demonstrates the relative size of total appropriations by type of fund. It is followed by a table that summarizes the FY/18 Operating Budget by Fund, by Department, and by City Goal. It should be noted that these totals reflect appropriations after interfund eliminations in order to avoid double counting.

**FY/18 Net Appropriations by Fund Type in (\$000's)
(net of Interfund Transfers)**



FY/18 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND (\$000's)

	% of Total	General Fund	Special Funds Included In General Approp Act	Special Funds Not Included In General Approp Act	Debt Service Funds	Enterprise Funds	Internal Service Funds	Interfund Elimination	Total
1 - Human and Family Development									
CS-Cultural Services Dept		12,214	0	0	0	0	0	0	12,214
FC-Family Community Svcs Dept		33,942	0	27,441	0	4,274	0	(862)	64,795
SA-Senior Affairs Department		7,365	7,452	968	0	0	0	(423)	15,362
PR-Parks and Recreation Dept		27,155	0	0	0	4,818	0	(1,144)	30,829
EH-Environmental Health Dept		1,832	726	0	0	0	0	0	2,558
Sub Total	13.1	82,508	8,178	28,409	0	9,092	0	(2,429)	125,758
2 - Public Safety									
AW-Animal Welfare Department		11,031	79	0	0	0	0	(5)	11,105
CP-Civilian Police OS Dept		860	0	0	0	0	0	0	860
FD-Fire Department		76,470	3,337	226	102	0	0	(111)	80,024
FC-Family Community Svcs Dept		5,244	0	0	0	0	0	0	5,244
TI-Technology and Innovation		842	0	0	0	0	0	0	842
PD-Police Department		170,559	1,370	5,442	0	0	0	(852)	176,519
Sub Total	28.7	265,006	4,786	5,668	102	0	0	(968)	274,594
3 - Public Infrastructure									
AV-Aviation Department		0	0	0	0	73,872	0	(12,290)	61,582
MD-Municipal Development Dept		30,937	5,814	0	0	1,997	0	(742)	38,006
CI-City Support Department		11,465	0	0	94,237	0	0	(11,180)	94,522
Sub Total	20.3	42,402	5,814	0	94,237	75,869	0	(24,212)	194,110
4 - Sustainable Community Development									
MD-Municipal Development Dept		448	0	0	0	0	0	0	448
PR-Parks and Recreation Dept		720	0	0	0	0	0	0	720
PL-Planning Department		15,689	0	0	0	0	0	0	15,689
Sub Total	1.8	16,857	0	0	0	0	0	0	16,857
5 - Environmental Protection									
CS-Cultural Services Dept		13,918	2,500	0	0	0	0	0	16,418
PR-Parks and Recreation Dept		4,082	0	0	0	0	0	0	4,082
SW-Solid Waste Department		0	0	73	0	84,680	0	(9,523)	75,230
EH-Environmental Health Dept		1,343	2,458	1,926	0	0	0	(428)	5,299
TR-Transit		22,505	0	2,455	0	48,949	0	(27,719)	46,190
Sub Total	15.4	41,848	4,958	4,454	0	133,629	0	(37,670)	147,219
6 - Economic Vitality									
ED-Economic Development Dept		3,922	0	0	0	0	0	0	3,922
MD-Municipal Development Dept		19	0	0	0	5,190	0	(1,682)	3,527
FA-Finance and Admin Svc Dept		0	14,592	0	0	0	0	(8,310)	6,282
Sub Total	1.4	3,941	14,592	0	0	5,190	0	(9,992)	13,731
7 - Community and Cultural Engagement									
CC-Office of the City Clerk DP		1,913	0	0	0	0	0	0	1,913
CS-Cultural Services Dept		11,587	257	75	0	0	0	(3)	11,916
CI-City Support Department		529	0	0	0	0	0	0	529
Sub Total	1.5	14,029	257	75	0	0	0	(3)	14,358
8 - Government Excellence and Effectiveness									
CC-Office of the City Clerk DP		393	0	0	0	0	0	0	393
CL-Council Services		3,884	0	0	0	0	0	0	3,884
MD-Municipal Development Dept		10,909	3,263	0	0	0	0	(2,368)	11,804
FA-Finance and Admin Svc Dept		12,452	300	0	0	0	45,619	(1,415)	56,956
LG-Legal Department		5,850	0	0	0	0	0	0	5,850
TI-Technology and Innovation		10,446	0	0	0	0	7,919	(1,630)	16,735
MA-Mayor's Office Department		916	0	0	0	0	0	0	916
CA-Chief Administrative Office		1,702	0	0	0	0	0	0	1,702
IA-Internal Audit Department		850	0	0	0	0	0	0	850
IG-Office of Inspector GenDept		345	0	0	0	0	0	0	345
HR-Human Resources Department		2,604	0	0	0	0	60,991	(60)	63,535
CI-City Support Department		13,231	0	0	0	0	0	(6,100)	7,131
Sub Total	17.8	63,582	3,563	0	0	0	114,529	(11,573)	170,101
Grand Total	100.0	530,173	42,148	38,606	94,339	223,780	114,529	(86,847)	956,728

GENERAL FUND FY/18 OPERATING BUDGET

The approved General Fund budget for FY/18 is \$530.2 million which reflects a 0.7% increase over the original FY/17 budget of \$526.4 million and a 0.5% increase over the revised budget that included mid-year appropriations of reserves for wage increases. The FY/18 budget includes \$7.9 million in non-recurring appropriations, made up mostly of reverted dollars from the prior year. Growth in appropriations is largely tied to additional funding in the Police and Fire Departments. In Police alone, \$5.7 million is added in expectation of graduating more police cadets, hiring more Police Service Aides, and tackling testing of a backlog of rape kits.

The budget includes fee increases at Parks and Recreation in swimming, golf, tennis, and league sports, at Cultural Services for entrance into the BioPark, and at Planning for certificates of occupancy. Most of the fee increases are minor but will raise nearly an estimated \$2 million in revenue for the General Fund.

Significant non-recurring appropriations include Cultural Services for a myriad of special events, Family and Community Services for social service contracts, Police for compliance with the US DOJ as well as several term positions, and contract costs, and the Office of the City Clerk for the upcoming municipal election.

Notable recurring cost increases for FY/18 include eight new positions at Fire to operate a rescue unit at Fire Station 4, four new dispatch positions to staff the Fire Alarm Room, 12 new positions at Cultural Services needed to continue AZA accreditation and to open the new penguin and otter exhibits at the BioPark, and one position previously funded out of grants in Family and Community Services to manage social service contracts. Additional utility funding is included in Parks for water costs and expanded funding for the "There's a Better Way" initiative.

The Downtown Clean and Safe Program, previously funded out of the General Fund, is moved to the Solid Waste Department in an effort to better align the services with the other Clean City initiatives.

The FY/18 budget includes some CIP-coming-on-line funding including utility costs to open the new Westside Regional Baseball Complex as well as operating and staffing costs needed to open the new penguin and the new otter exhibits at the Albuquerque BioPark.

Funding of \$3.3 million is held in reserves for pay increases for union represented employees pending appropriation by the Council.



REVENUE AND EXPENDITURE AGGREGATES

The FY/18 General Fund budget reflects a 3% increase in revenue as compared to the original FY/17 budget and 2.9% increase as compared to the revised estimate for FY/17. Appropriations for the General Fund are 0.7% higher for FY/18 as compared to the original FY/17 budget, and only 0.5% higher in FY/18 as compared to the estimated actual for FY/17.

The higher appropriation figures from FY/17 original compared to estimated actual reflect mid-year appropriations made by the Council to fund various initiatives. Those appropriations are made as resources are identified from either increased revenues or reversions made known as the prior year's numbers are finally audited.

AGGREGATE COMPARISON OF GENERAL FUND RECURRING/NON-RECURRING in (\$000's)							
(\$000's)	Original Budget FY/17	Estimated Actual FY/17	Change Original FY/17 & Est. FY/17	% Change Est. FY/17 to Original FY/17	Approved Budget FY/18	% Change Original FY/17 & Appvd. FY/18	% Change Est. FY/17 & Appvd. FY/18
Revenue:							
Recurring	\$512,950	\$511,024	(\$1,926)	-0.38%	\$528,119	2.96%	3.35%
Non-recurring	\$2,431	\$4,577	\$2,146	88.28%	\$2,796	15.01%	-38.91%
TOTAL	<u>\$515,381</u>	<u>\$515,601</u>	<u>\$220</u>	<u>0.04%</u>	<u>\$530,915</u>	<u>3.01%</u>	<u>2.97%</u>
Appropriations:							
Recurring	\$512,929	\$509,882	(\$3,047)	-0.59%	\$522,194	1.81%	2.41%
Non-recurring	\$13,469	\$17,506	\$4,037	29.97%	\$7,979	-40.76%	-54.42%
TOTAL	<u>\$526,398</u>	<u>\$527,388</u>	<u>\$990</u>	<u>0.19%</u>	<u>\$530,173</u>	<u>0.72%</u>	<u>0.53%</u>
Less: recurring held in reserve					(\$3,281)		
Recurring Balance					\$2,644		

For the non-general funds which include enterprise operations, a comparison of estimated revenues and appropriations is summarized in the following table. The \$80 million reduction in FY/17 appropriations reflects an anomalous mid-year adjustment to most debt service funds based on a decision of when payments are accrued. Debt payments that take

place on July 1 had traditionally been accrued to June 30 and were therefore budgeted in the prior fiscal year. Based on advice from the City's external auditors, those July payments will now be charged to the respective fiscal year in which the payment is made. Fiscal year 2017 is the transition year for this new process of accounting.

ALL OTHER FUNDS (after interfund eliminations) in (\$000's)							
(\$000's)	Original Budget FY/17	Estimated Actual FY/17	Change Original FY/17 & Est. FY/17	% Change Est. FY/17 to Original FY/17	Approved Budget FY/18	% Change Original FY/17 & Apprvd FY/18	% Change Est. FY/17 & Apprvd FY/18
Revenue	\$419,653	\$425,369	\$5,716	1.36%	\$432,391	3.04%	1.65%
Appropriations	\$443,972	\$363,732	(\$80,240)	-18.07%	\$469,853	5.83%	29.18%

NON-RECURRING APPROPRIATIONS

General Fund non-recurring appropriations total eight million dollars and are listed in the following table by department. The non-recurring money is made up of a combination of additional revenue and unspent appropriations from prior years. Highlights include \$899 thousand to pay costs associated with the October 2017 Municipal Election, \$285 thousand for capital items, \$230 thousand for Alamosa Library to remain open one more year, \$693 thousand in

special events funding, \$307 thousand for continuation of economic development initiatives, \$867 thousand in social service contracts, \$2.1 million for DOJ compliance, and \$2.2 million for additional non-recurring positions in Police. More details on these items can be found in the Department Budget Highlights section of this document.

Non-Recurring Items for FY/18 (\$000's)		
Department	Purpose	Amount
City Clerk	Regular Municipal Election	899
City Support	Transfer to Capital Fund 305	285
Cultural Services	Alamosa Library	230
	516 Arts	60
	ABQ ToDo	60
	ABQ Poet Laureate	5
	Alb. Film & Media Experience	20
	Albuquerque Pride Fest	10
	Barelas Mainstreet	40
	Black History Month	12
	Casa Barelas	12
	Center for SW Cultural	5
	Cesar Chavez Celebration	5
	Elder Homestead	18
	Ensemble Chatter	10
	Flamenco	15
	Fusion	50
	Globalbuerque	20
	Hispanic Heritage Day	24
	Keshet	45
	Mariachi Spectacular	50
	NM Black Expo	12
	NM Philharmonic	75
	Olga Kern Piano Competition	25
	Outpost/Summerfest	60
	Railyards market	40
	SWGLFF	10
	We are the City	10
Economic Development	ABQID	150
	Downtown Mainstreet	60
	Nob Hill Mainstreet	60
	SW Community Econ Development	17
	Think Big	20
Family & Comm. Services	Amigos and Amigas	10
	Community Support Shuttle	234
	Heading Home	400
	Reduce Opioid Addiction	150
	HAC Serenity Mesa	73
Legal	District Attorney SAKI Contract Support	200
Parks and Recreation	Community Bike Recycle	6
Police	DOJ Compliance with Settlement Agreement	2,096
	Property Crime Reduction Program	1,200
	Additional PSA's	1,000
Senior Affairs	National Senior Games Liaison	106
	SW Cares Hepatitis C Awareness	75
	Tarde de Oro	15
TOTAL		7,979

NON-RECURRING REVENUE

General Fund non-recurring revenue is listed in the following table. The largest non-recurring revenue is part of our current GRT distribution. Prior to FY/16, the City received a food and medical “hold harmless” distribution from the State of about \$35 million per year. During the 2013 Legislative Session, House

Bill 641 was passed which among other things, approved a 15-year phase-out of that distribution beginning in FY/16 and ending in FY/30. The reduction for FY/19 is estimated at \$2.4 million and is included as non-recurring revenue in FY/18.

FY/18 Non-Recurring Revenues (\$000's)	
General Fund - 110	
Fire Department Reimbursement for Wildfire Crews	\$ 190
Transfer from Lodgers Tax - Senior Games position	\$ 106
EHD Air Quality Penalties	\$ 175
FY/18 Reduction of Food & Medical Hold Harmless Distribution	\$ 2,325
	<u>\$ 2,796</u>

FISCAL YEAR 2017 ADJUSTMENTS INCLUDED IN LEGISLATION

The FY/18 appropriation legislation also contains a section which adjusts appropriations for FY/17. Most of the adjustments are technical clean-up items. The majority of the clean-up items have to do with a change in which fiscal year July 1 debt service payments get recorded. The transition year

is fiscal year 2018 so the fiscal year 2017 debt service appropriations had to be reduced to be in line with actual recorded payments. This change affected appropriations in nearly every debt service fund; however, the change does not affect available cash in those funds.

FY/17 Adjustments (\$000's)	
General Fund - 110	
City Support	
Transfer to Capital Acquisition (305)	1,500
Transfer to Sales Tax Refunding D/S (405)	(1,500)
Council Services	(165)
Cultural Services	
Community Events	245
Museum	262
Museum-Balloon	53
Public Library	61
Family & Community Services	
Homeless Support Services	115
Substance Abuse Contracts	(115)
Parks and Recreation Department	
Transfer to Golf Operating Fund	550
Culture and Recreation Projects Fund - 225	
Transfer to General Fund	1,078
City Housing Fund	
City Housing	(59)
Monarch Apartments	(68)
Debt Service was adjusted in the following funds in order to transition from to be made on July 1 instead of June 30 beginning in FY/18:	
Sales Tax Refunding D/S Fund - 405	(15,505)
General Obligation Bond Debt Service Fund - 415	(54,914)
Airport Revenue Bond Debt Service - 615	(6,832)
Apartments Debt Service - 615	(554)
Baseball Stadium Debt Service - 695	(867)
Fleet Management - 725	21
Communications Management - 745	156

CAPITAL APPROPRIATIONS

The appropriating legislation contains a section related to capital projects and purchases. For the General Fund, capital appropriations are normally made through a transfer to the Capital Acquisition Fund where the funds can be

expended without the time constraints associated with operating funds. Also listed are significant capital appropriations in internal service and enterprise funds. These capital appropriations are shown in the following table.

Capital Appropriations (\$000's)	
Fiscal Year 2018	
<u>Capital Acquisition Fund 305</u>	
Council Projects	285
Convention Center Improvements	75
Park Development/Parks	100
<u>Solid Waste Fund - Transfer from Fund 651 to Fund 653</u>	
Refuse Equipment	7,600
Landfill Equipment/Refurbishment	1,500
Automated Collection System	600
Disposal Facilities	5,140
Refuse Facility	400
Recycling Carts	400
Computer Equipment	400
Alternative Landfill	217
Landfill Environmental Remediation	1,247
Fiscal Year 2017	
<u>Capital Acquisition Fund 305</u>	
Los Altos Golf Course/Parks	1,500

COMPENSATION

The following table reflects a ten year history of compensation by bargaining unit. The FY/18 budget includes funding reserved for the equivalent of a 1% pay increase for most full-time, union employees, subject to appropriation. Also reserved is the equivalent of a 1.5% pay increase for police and fire, subject to appropriation/collective bargaining. In addition, a 2% equivalent pay increase is budgeted in FY/18 for Transit Local 624 employees, the

same 2% that was offered but not accepted in FY/17. The following table shows the history of pay adjustments by union group. The percentages in the table represent averages for all employees represented in that pay group and they include all compensation – hourly pay, longevity, and benefit adjustments such as additional contributions made by the City toward employees' share of PERA (retirement pension) increases.

COMPENSATION BY BARGAINING UNIT											
UNION	2018 ^a	2017 ^b	2016 ^c	2015	2014 ^d	2013 ^e	2012 ^e	2011	2010	2009	Total
CPI Urban	2.50%	1.90%	0.70%	0.70%	1.60%	1.70%	2.90%	2.00%	1.00%	1.40%	16.4%
Blue Collar - Local 624 - AFSCME, AFL-CIO	1.0%	2.0%	1.5%	3.0%	0.0%	0.0%	0.0%	-1.77%	3.0%	3.0%	11.7%
Clerical and Technical - AFSCME 2962	1.0%	2.0%	1.5%	3.0%	0.0%	0.0%	0.0%	-1.21%	3.0%	3.0%	12.3%
Fire Firefighters Union	1.5%	2.0%	1.3%	1.3%	3.8%	0.0%	0.0%	-2.47%	5.0%	5.0%	17.3%
J Series - Security Staff	1.0%	2.0%	4.0%	3.0%	0.0%	0.0%	0.0%	-1.17%	3.0%	3.0%	14.8%
Bargaining Management	1.0%	3.5%	0.0%	3.0%	1.0%	1.0%	0.0%	-2.29%	3.0%	3.0%	13.2%
Non-Bargaining Management	0.0%	2.0%	1.5%	3.0%	1.0%	1.0%	1.0%	-2.79%	3.0%	3.0%	12.7%
Albuq. Police Officers Assoc.	1.5%	3.0%	4.4%	5.0%	0.0%	0.0%	0.0%	-2.41%	9.1%	11.4%	32.0%
Prisoner Transport Officers ^f	1.0%	2.0%	1.5%								
Transit - Local 624 - AFSCME	1.0%	2.0%	4.0%	3.0%	0.0%	0.0%	0.0%	-0.48%	3.0%	3.0%	15.5%

a) Percentages for FY/18 reflect funding held in reserve, subject to appropriation / collective bargaining.

b) Transit has not yet negotiated the 2% offered in FY/17.

c) Bargaining Management did not negotiate the equivalent of a 1.5% wage increase in FY/16, negotiated in FY/17

d) The equivalent of a 1% wage increase was reserved for all employees in FY/14. This column reflects those that were either not represented by a union or reached agreement on their contracts.

e) The 2013 and 2012 budgets reserved the equivalent of one percent for employees earning under \$50 thousand

f) A new union for Prisoner Transport Officers was created Feb. 5, 2016. In FY/11 they were recognized as part of the APOA Union. Prior to FY/11 they were part of the J-Series.

CHANGES IN EMPLOYMENT

Staffing levels increase by 131 full-time equivalent positions in FY/18 which is 2.2% higher than the original budget for FY/17. Most of the increase is in the General Fund and most of those are in Police and Fire. Police adds a total of 49 new civilian positions in the areas of property crime reporting, the crime lab, as well as new police service aides. Fire adds a total of 12 new positions: eight to staff a rescue unit at Fire Station 4 and four positions to help with additional call volume at the Alarm Room. A

net of 11 positions are added in Cultural Services at the BioPark. Prior to FY/16, grant funds were on a steady decline of positions; however, there is substantial growth in FY/18 with the grant funded Albuquerque Rapid Transit coming-on-line in November 2017. Details of changes in the level of employment are included in the respective department budget highlights and the schedule of personnel complement by department and program contained in the Appendix.

CHANGES IN CITY EMPLOYMENT											
	Original Budget FY/10	Original Budget FY/11	Original Budget FY/12	Original Budget FY/13	Original Budget FY/14	Original Budget FY/15	Original Budget FY/16	Original Budget FY/17	Approved Budget FY/18	Change Original FY/17 Approved FY/18	% Change Original FY/17 Approved FY/18
General Fund	4,149	4,052	3,956	4,017	3,989	3,944	3,976	4,040	4,120	80	2.0%
Enterprise Funds	1,348	1,300	1,300	1,314	1,311	1,345	1,356	1,361	1,370	9	0.7%
Other Funds	275	268	258	251	243	295	297	265	273	8	3.0%
Grant Funds	301	306	308	298	296	166	159	159	193	34	21.4%
TOTAL	6,073	5,926	5,822	5,880	5,839	5,750	5,788	5,825	5,956	131	2.2%

HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations has historically exceeded this benchmark by a substantial margin. In FY/02 growth began slowing and further declined with the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority, which is now a separate entity. FY/17 marks the lowest total real per capita expense in the period since 1985. Much of this can be attributed to the weakness in the economy and the tightening in City budgets. In FY/05 through FY/07, the addition of the Public Safety Quarter Cent Tax and strong economic growth allowed for an increase of City expenditures and the expenditure growth exceeded the inflation rate and population growth. From FY/07 to FY/18 real per capita General Fund expenditures declined 16%.

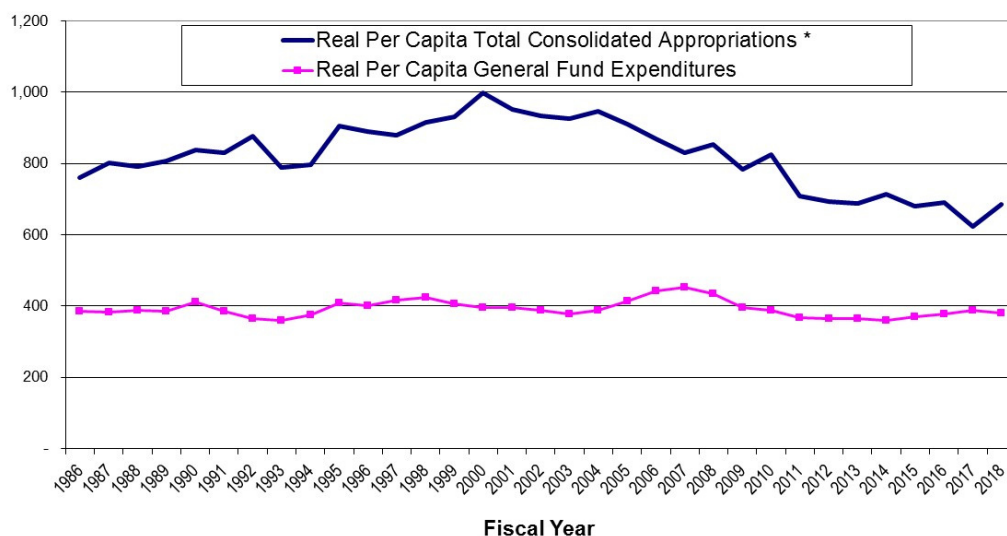
The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures. Real consolidated total appropriations include appropriations from all funds (general, enterprise, special revenue, debt service and internal service) after interfund eliminations.

For the 24 year period from FY/98 to FY/18, inflation as measured by the Consumer Price Index, increased 54% for an average of

approximately 2.2% a year. In the same period of time, population within the City of Albuquerque increased by 27%, for an annual average increase of 1.1%.

Real per capita consolidated total appropriations (after accounting for inflation and population growth) decreased 21% from FY/97 to FY/17 for an average annual rate of decline of 1.16%. The decrease occurs in part due to the exclusion of the Water Utility Authority beginning in FY/05, the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07 and separation of the Housing Authority in FY/11. General Fund real per capita expenditures were relatively flat, an annual decline of 0.23%, over the entire period from FY/97 to FY/17. There was an increase in FY/04 with a shift of one-mill in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. Two 1/8th cent reductions in GRT in January 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. Weaknesses in the economy slowed the General Fund's ability to increase despite the shift of 2 mills of property tax from debt service to the General Fund. Real per capita General Fund expenditures have still not recovered to the FY/07 level. After increasing almost 8% FY/14 to FY/17 it declined by 2% in FY/18. The decrease in real per capita consolidations in FY/17 is due to a change in the timing of how capital funds are recorded.

Real Per Capita Total Consolidated Appropriations and General Fund Expenditures



*Consolidated appropriations are appropriations from all funds after interfund eliminations
2017 represents the estimated actual and 2018 the approved budget.

LONG RANGE FORECAST

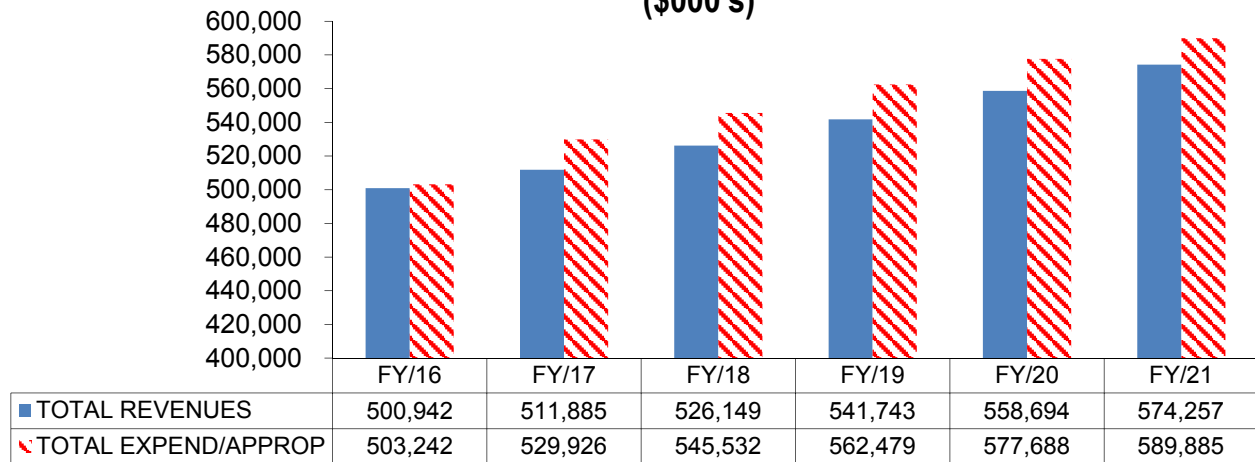
In December of each year, the City prepares a five year forecast to estimate future revenues and expenditures for the General Fund and subsidized funds. The forecast period begins with the current fiscal year and extends through the next four fiscal years. The purpose of the forecast is to identify key trends in revenues and expenditures and to provide perspective about the financial challenges anticipated over the next few years. The forecast is based on the best data available in November. The revenue portion of the forecast is discussed in more detail in the Economic Outlook and Revenue Sections of the document.

To forecast expenses, known costs such as labor, contract escalators, medical and pension contributions, new or deleted positions, utility increases, and special elections are added into the base. Beyond that, inflationary factors are

applied to grow line item expenses for the out years. The forecast traditionally shows expenses exceeding revenues because revenues are projected conservatively while expense projections include cost escalators and other factors added such as capital projects coming-on-line. This provides management and elected officials an opportunity to prioritize needs and make decisions early. Under state law, the final budget is required to be balanced, bringing expenses in line with available resources. The entire forecast is available at cabq.gov/budget.

The graph below summarizes the December 2016 forecast for revenues and expenditures in the General Fund. ***Note that the numbers reflect the information known at the time and differ from the adopted budget presented in this document.***

Five-Year Forecast Total Revenue and Expenditure Estimates
(\$'000's)



Significant financial issues that will need to be addressed in the coming years include:

- Cumulative GRT loss due to phase out of food and medical hold harmless of \$4.2, \$6.5, \$8.9, \$11.5, and \$14.1 million in FY/18, FY/19, FY/20 and FY/21 respectively;
- Cumulative GRT loss due to growth in TIDDs of \$1.3, \$2.4, \$2.6, and \$2.6 million in FY/18, FY/19, FY/20 and FY/21 respectively;
- Cumulative GRT loss due to state legislature approved tax deductions for manufacturing consumables \$1.0, \$1.4, \$1.5, \$1.5 million FY/18, FY/19, FY/20, and FY/21 respectively.
- A negative net position in the Risk Fund of \$39 million as of June 30, 2016.

BUDGET HIGHLIGHTS BY FUND

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will all be based on the total revenue and total appropriation in the particular fund.

GENERAL FUND

The purpose of the General Fund is to budget and account for resources traditionally associated with governments which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

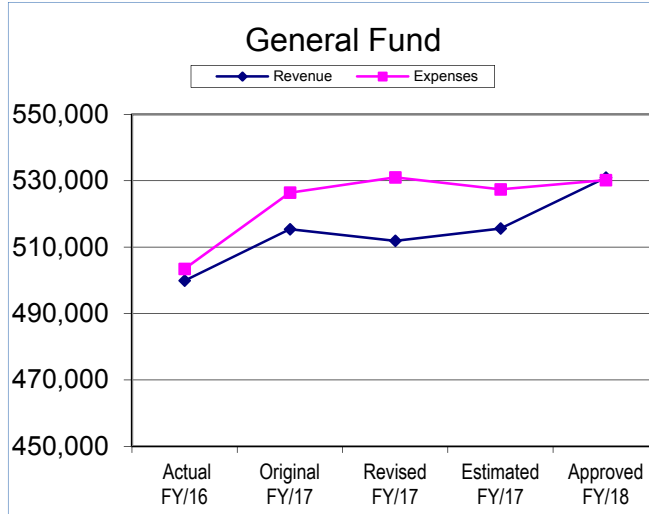
The City of Albuquerque maintains 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. If it is necessary to use some portion of that reserve in any given year, the budget for the following year re-establishes the appropriate reserve amount.

General Fund Resources, Appropriations, and Fund Balances Over Time

Fiscal Year (\$000's)	Beginning Balances	Total Current Revenues	Total Appropriations	Total Adjustments	Total Reserves	Available Balances
FY/16 Actual	63,309	499,887	503,242	(4,142)	43,881	11,930
FY/17 Original	56,360	515,381	526,398	(35)	45,303	6
FY/17 Revised	59,953	511,886	530,985	(511)	45,303	(4,960)
FY/17 Estimated	59,593	515,601	527,388	(511)	45,303	2,352
FY/18 Budget	48,166	530,915	530,173	(511)	48,302	95

GENERAL FUND- 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



➤ Revenues for FY/18 are budgeted at \$530.9 million, \$15.5 million or 3% above the FY/17 original budget of \$515.4 million. The increase is due primarily to anticipated growth in the Gross Receipt Tax.

➤ The FY/18 General Fund operating budget is \$530.2 million, \$3.8 million above the FY/17 original budget of \$526.4 million, an increase of .7%.

➤ Notable recurring cost increases for FY/18 include eight new positions at Fire to operate a rescue unit at Fire Station 4, four new dispatch positions to staff the Fire Alarm Room, and 12 new positions at Cultural Services needed to continue AZA accreditation and to open the new penguin and otter exhibits at the BioPark. Additional utility funding is included in Parks for water costs.

➤ Significant non-recurring appropriations are included in Cultural Services to fund a myriad of special events, Family

and Community Services for social service contracts, Police for compliance with the US DOJ's term positions and contract costs, and the Office of the City Clerk for the upcoming municipal election.

The following pages contain highlights of changes in both appropriations and revenues for the General Fund.

	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
RESOURCES:						
RECURRING REVENUES	495,084	512,950	509,865	511,024	528,119	15,169
NON-RECURRING REVENUES	4,803	2,431	2,021	4,577	2,796	365
TOTAL REVENUES	499,887	515,381	511,886	515,601	530,915	15,534
BEGINNING FUND BALANCE	63,309	56,360	59,953	59,953	48,166	(8,194)
TOTAL RESOURCES	563,195	571,741	571,838	575,554	579,081	7,340
APPROPRIATIONS:						
RECURRING EXPEND/APPROPRIATIONS	486,389	512,929	513,935	509,882	522,194	9,266
NON-RECURRING EXPEND/APPROP	16,854	13,469	17,050	17,506	7,979	(5,491)
TOTAL APPROPRIATIONS	503,242	526,398	530,985	527,388	530,173	3,775
FUND BALANCE PER CAFR	59,953	45,343	40,853	48,166	48,908	3,565
ADJUSTMENTS TO FUND BALANCE	(4,142)	(35)	(511)	(511)	(511)	(476)
TOTAL RESERVES	43,881	45,303	45,303	45,303	48,302	2,999
AVAILABLE FUND BALANCE	11,930	6	(4,960)	2,352	95	89

GENERAL FUND FY/18 APPROPRIATIONS

The General Fund budget can be examined by Department in the table below. While there are some significant changes in funding levels between FY/17 and FY/18, most can be explained by reductions in one-time funding in FY/17 and not carried forward in FY/18. In the Office of the City Clerk, the large increase is due to one-time funding

for the municipal election held in FY/18. The most sizable increases in funding are in Cultural Services, where new positions are added to staff exhibits coming-on-line, and in Police where several civilian positions are added to address property crime and other public safety issues.

General Fund Appropriations by Department (\$000's)						
Expenditures by Department	Approved Budget FY/17	Approved Budget FY/18	\$ Change	% Change	% Share	
					FY/17	FY/18
Animal Welfare	11,170	11,031	(139)	-1.2%	2.1%	2.1%
Chief Administrative Officer	1,731	1,702	(29)	-1.7%	0.3%	0.3%
City Support	26,386	25,225	(1,161)	-4.4%	5.0%	4.8%
Civilian Police Oversight	984	860	(124)	-12.6%	0.2%	0.2%
Council Services	4,051	3,884	(167)	-4.1%	0.8%	0.7%
Cultural Services	36,808	37,719	911	2.5%	7.0%	7.1%
Economic Development	4,761	3,922	(839)	-17.6%	0.9%	0.7%
Environmental Health	3,087	3,175	88	2.9%	0.6%	0.6%
Family and Community Services	39,081	39,186	105	0.3%	7.4%	7.4%
Finance & Administrative Services	12,569	12,452	(117)	-0.9%	2.4%	2.3%
Fire	76,713	76,470	(243)	-0.3%	14.6%	14.4%
Human Resources	2,612	2,604	(8)	-0.3%	0.5%	0.5%
Legal	6,008	5,850	(158)	-2.6%	1.1%	1.1%
Mayor	1,007	916	(91)	-9.0%	0.2%	0.2%
Municipal Development	43,817	42,313	(1,504)	-3.4%	8.3%	8.0%
Office of Inspector General	344	345	1	0.3%	0.1%	0.1%
Office of Internal Audit	830	850	20	2.4%	0.2%	0.2%
Office of the City Clerk	1,482	2,306	824	55.6%	0.3%	0.4%
Parks & Recreation	31,470	31,957	487	1.5%	6.0%	6.0%
Planning	16,295	15,689	(606)	-3.7%	3.1%	3.0%
Police	164,833	170,559	5,726	3.5%	31.3%	32.2%
Senior Affairs	7,089	7,365	276	3.9%	1.3%	1.4%
Technology & Innovation	11,313	11,288	(25)	-0.2%	2.1%	2.1%
Transit (Operating Subsidy)	21,957	22,505	548	2.5%	4.2%	4.2%
TOTAL	526,398	530,173	3,775	0.72%	100.00%	100.00%

Reserves

Total General Fund reserves are \$48.3 million. The operating reserve is set at \$44.2 million for FY/18 in accordance with city policy which requires the City to maintain an operating reserve equal to one-twelfth of the total appropriation level. This standard is more conservative than the State's standard as it includes transfers and non-

recurring appropriations, but does not include other reserves. Beyond the one-twelfth requirement, \$3.3 million is reserved for wage increases subject to negotiation and including the required reserve. In addition, \$840 thousand is reserved for a runoff election.

General Fund Reserves (\$000's)		
TOTAL RESERVES		48,302
1/12 Operating Reserve		44,181
Wage Increase with Reserve		3,281
Runoff or Special Election		840

GENERAL FUND REVENUE ESTIMATES FOR FY/18

General Fund revenues for FY/18 are expected at \$530.9 million or 3% above estimated actual FY/17 revenues of \$515.6 million.

Gross Receipts Taxes (GRT) make up 64% of General Fund Revenues. The GRT revenues including compensating tax and penalty and interest is expected to grow \$10.6 million or 3.2% above the estimate for FY/17. The growth in the State shared revenue is expected to grow 3.0%. This growth is limited by deductions to manufacturing GRT, instituted by the State legislature in the 2012 legislative session and a reduction due to Tax Increment Development Districts. There is also a non-recurring amount of \$2.3 million due to the phase out of the food and medical hold harmless payments that began in FY/16.

Local taxes, which include property taxes, franchise taxes, and PILOT, are \$826 thousand above the estimated FY/17 revenues. This is limited by a \$1 million one-time franchise payment. Property tax revenues are expected to increase by \$1.3 million. Property taxes are limited due to low inflation and the impact of yield control as well as distributions in property

taxes to Mesa Del Sol, a tax increment district. Franchise tax revenues are expected to decline in total by \$419 thousand but on a recurring basis revenue should be up by \$600 thousand.

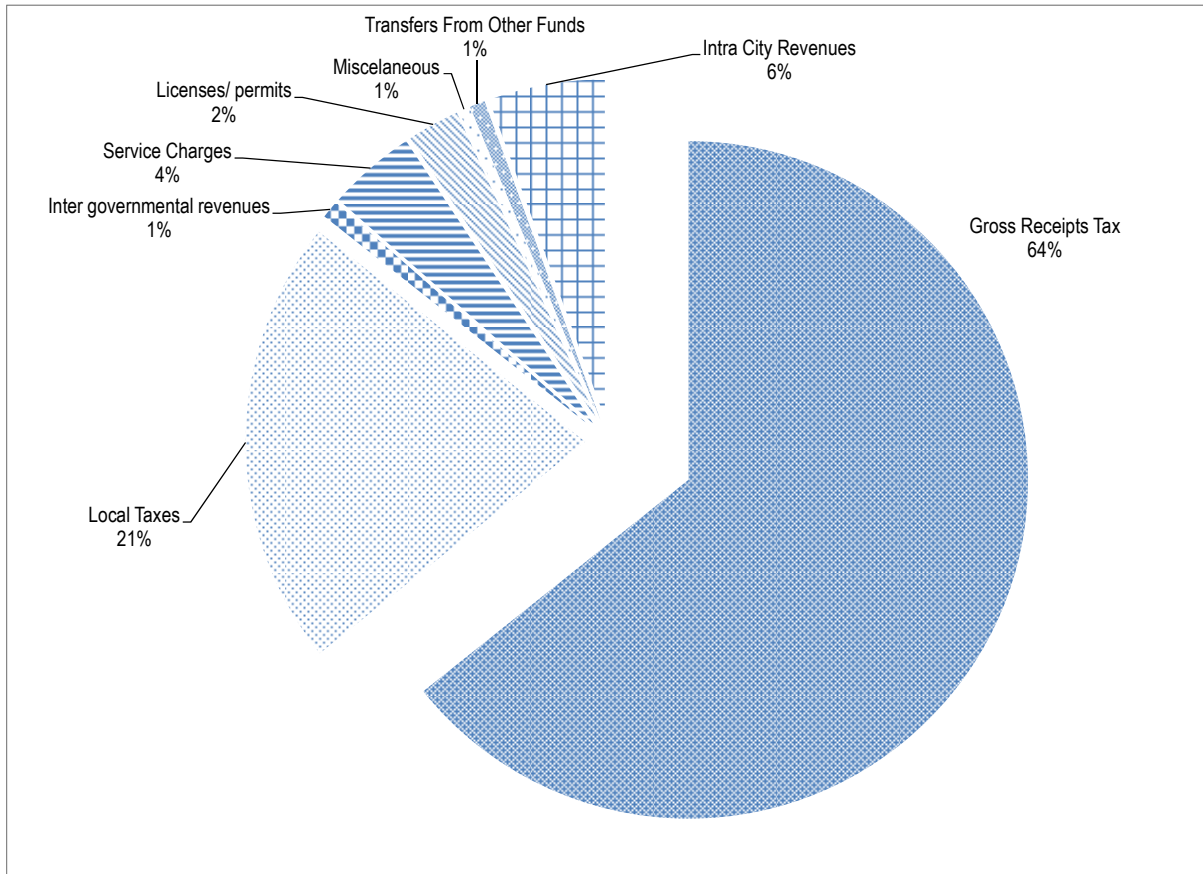
Building Permit revenue was up in FY/17 and growth is expected to be up by 13% in FY/18 including an increase in some fees.

Service Charges increase due to several fee increases including; the BioPark, Parks and Recreation and merchant fees.

Intra-City revenues which include indirect overhead, internal service charges, and revenue for CIP positions, are up \$591 thousand. This includes increases in CIP funded positions as well as some increase in indirect overhead charges.

Transfers from other funds is down due to a one-time transfer of one million dollars in FY/17. Increases in these transfers include a one-time transfer from the Lodgers' Tax Fund to help with the Senior Games and a transfer from Aviation to fund fire support services.

FY/18 General Fund Sources of Revenue_s



SIGNIFICANT REVENUE CHANGES FOR FY/18

As compared to Estimated Actual FY/17

(\$000's)

GROSS RECEIPTS TAX

- ❖ Increase from FY/17 \$10,599
- ❖ Loss from Hold Harmless reduction (cumulative \$6.5 million) (\$2,325)

LOCAL TAXES

- ❖ Increase in franchise revenues (recurring revenue) \$594
- ❖ Growth in property tax base \$1,268

INTERFUND TRANSFERS

- ❖ Increase in Indirect Overhead \$234
- ❖ Transfer from Lodgers' Tax Fund For Senior Games \$106
- ❖ Transfer from Aviation fund for Fire services \$150

INCREASED FEES

- ❖ Increased fees for admission at BioPark \$663
- ❖ Certificates of Occupancy \$215
- ❖ Increased Parks and Recreation fees \$227
- ❖ New Merchant fees \$240

General Fund Revenue by Category (\$000's)

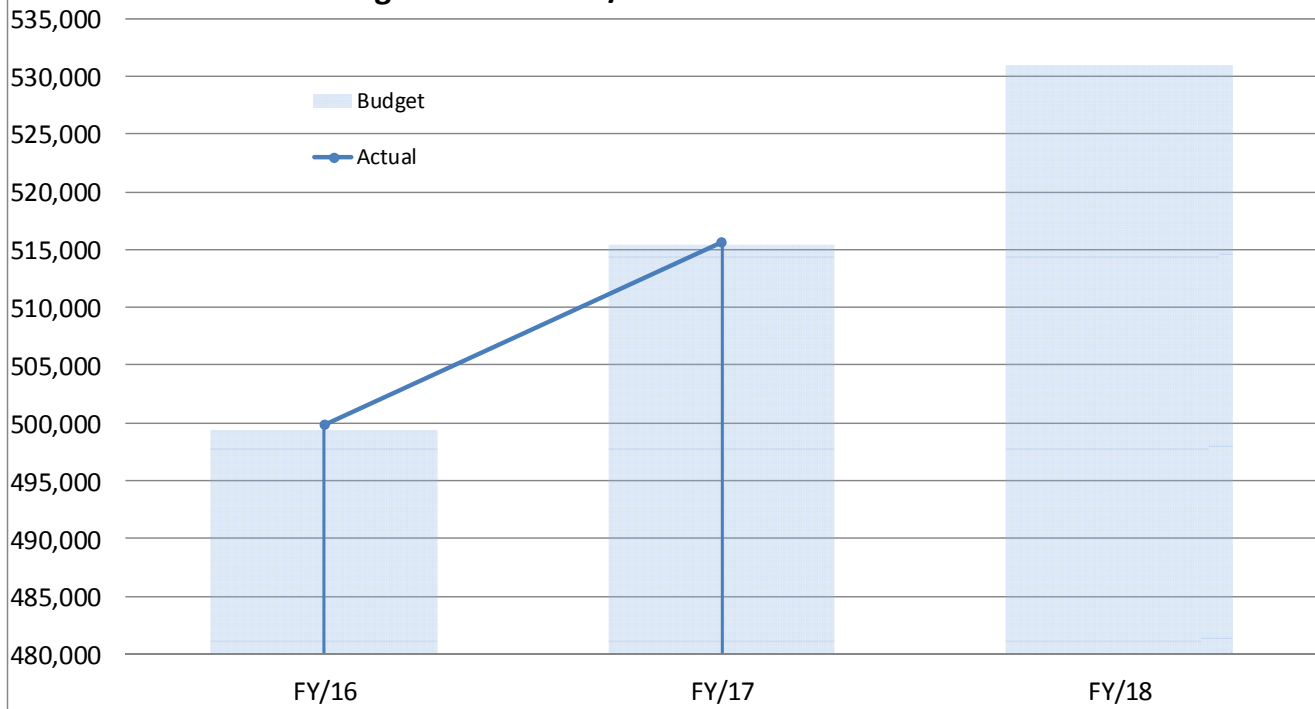
Category	Actual FY/16	Share of Revenue	Est. Actual FY/17	Share of Revenue	Approved FY/18	Share of Revenue
Gross Receipts Tax	320,111	64.0%	327,603	63.5%	338,202	63.7%
Local Taxes	108,010	21.6%	111,997	21.7%	112,823	21.3%
Inter governmental revenues	4,739	0.9%	4,602	0.9%	4,902	0.9%
Service Charges	21,537	4.3%	22,812	4.4%	24,385	4.6%
Licenses/ permits	11,899	2.4%	12,889	2.5%	13,966	2.6%
Miscellaneous	3,974	0.8%	2,954	0.6%	4,183	0.8%
Transfers From Other Funds	3,790	0.8%	3,691	0.7%	2,810	0.5%
Intra-City Revenues	25,811	5.2%	29,053	5.6%	29,644	5.6%
Total	499,871	100%	515,601	100%	530,915	100%

PRIOR YEAR REVENUE CHANGES

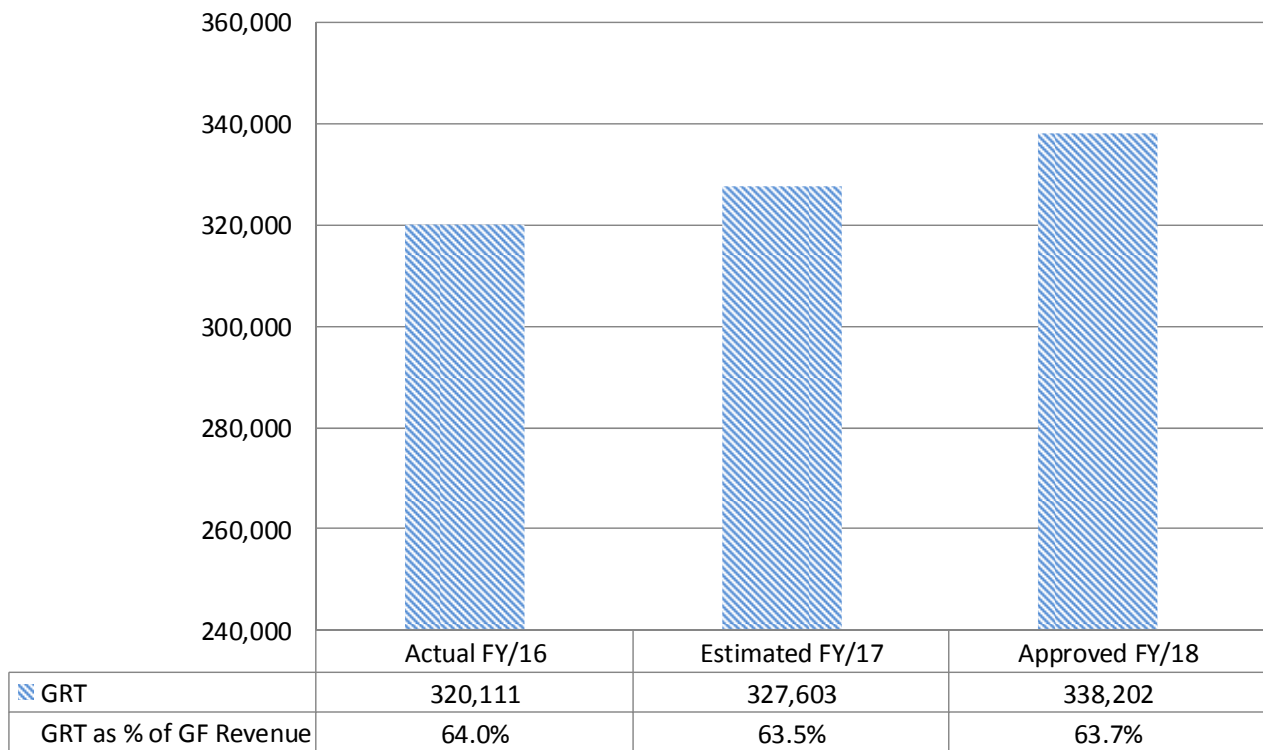
FY/17 estimated actual revenues are expected to be \$515.6 million or \$220 thousand above the FY/17 original budget. On a recurring basis estimated actual revenues are \$1.9 million below the original budget. GRT revenue is adjusted down by \$4.4 million in the Five-Year Forecast. Some of this was offset by increases in property tax revenue,

improved building permit revenue, and various charges for services. One-time revenues include a \$1.1 million transfer from the Cultural and Recreational Projects Fund and a one-time deposit of one million dollars in Cable TV franchise fees, which should have occurred in FY/16.

General Fund Budgeted vs. Actual/Estimated Actual Revenue



General Fund Gross Receipts Tax



SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

210 - FIRE FUND - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state. These funds are required to be used for equipment, maintenance of equipment, or training.

220 - LODGERS' TAX FUND - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

221 - HOSPITALITY FEE FUND – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

225 - CULTURAL AND RECREATION PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

242 - AIR QUALITY FUND - To account for the operation of the City's Air Pollution Control Program Strategy, this includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

243 - HEART ORDINANCE FUND - To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006)

250 – SENIOR SERVICES PROVIDER FUND – To account for costs related to the Area Agency on Aging program operations and Community Development Block Grant in the Senior Affairs Department.

280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND – Projects funded by certain State taxes, fees and Federal/State narcotics forfeiture, which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

282 - GAS TAX ROAD FUND - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

290 - CITY/COUNTY FACILITIES FUND - To account for rental income and costs of operating the jointly owned City/County facilities.

730 - VEHICLE/COMPUTER PROJECTS FUND - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

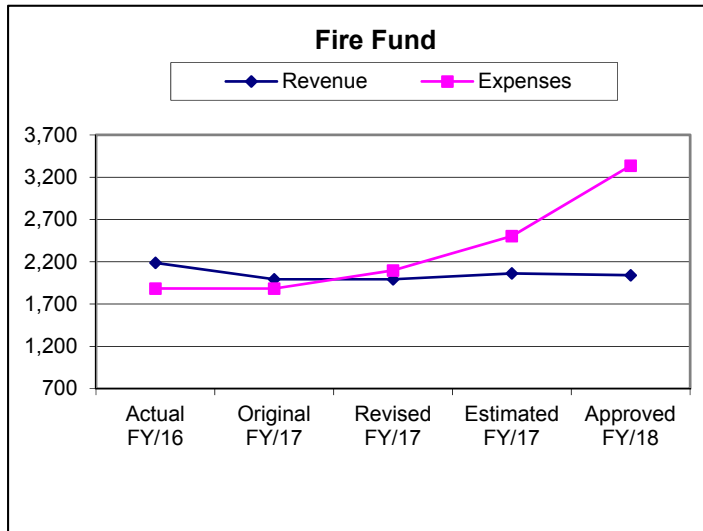
851 - OPEN SPACE EXPENDABLE TRUST FUND - To account for the investment earnings and related expenditures of the Acquisition and Management of Open Space Nonexpendable Trust Fund.

**Special Revenue Funds Included in Budget Legislation
FY/18 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Fire	1,330	2,041	3,337	0	34
Lodger's Tax	1,611	12,310	12,303	(742)	876
Hospitality Fee	254	2,463	2,289	(257)	171
Culture/Recreation Projects	3	257	257	0	3
Albuquerque BioPark Projects	49	2,500	2,500	0	49
Air Quality	3,138	3,036	3,184	0	2,990
HEART Ordinance	(0)	79	79	0	(0)
Senior Services Provider	236	7,288	7,452	0	72
Law Enforcement Projects	363	1,370	1,370	0	363
Gas Tax Road	961	5,054	5,814	0	201
City/County Facilities	295	3,379	3,263	0	411
Vehicle/Computer Projects	1,587	300	300	(1,371)	216
Open Space Expendable Trust	0	0	0	0	0
Total	9,828	40,076	42,148	(2,370)	5,386

FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training.



➤ This is essentially a “pass-through” fund, and in the years where expense exceeds revenue, available fund balance is used.

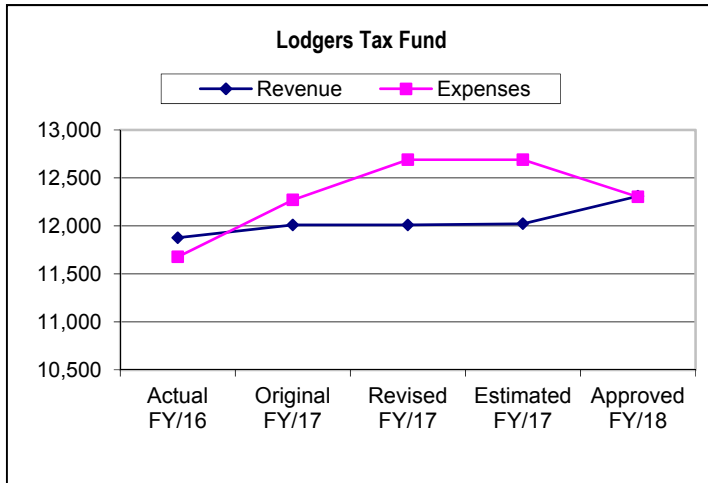
➤ Revenue for FY/17 is estimated to come in \$70 thousand higher than expected and is estimated to be \$48 thousand higher for FY/18. Funding continues to be provided for debt service to the New Mexico Finance Authority, along with overall general operating and equipment needs including training.

FIRE FUND 210 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	98	5	5	27	5	0
Total Intergovernmental Revenue	2,089	1,988	1,988	2,036	2,036	48
TOTAL REVENUES	2,187	1,993	1,993	2,063	2,041	48
BEGINNING FUND BALANCE	1,467	1,770	1,770	1,770	1,330	(441)
TOTAL RESOURCES	3,654	3,763	3,763	3,833	3,371	(392)
APPROPRIATIONS:						
State Fire Fund	1,782	1,781	1,996	2,401	3,235	1,454
Total Transfers to Other Funds	102	102	102	102	102	0
TOTAL APPROPRIATIONS	1,884	1,883	2,098	2,503	3,337	1,454
FUND BALANCE PER CAFR	1,770	1,880	1,665	1,330	34	(1,846)
ADJUSTMENTS TO FUND BALANCE	(7)	0	0	0	0	0
AVAILABLE FUND BALANCE	1,763	1,880	1,665	1,330	34	(1,846)

LODGERS TAX FUND – 220

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with the Albuquerque Convention and Visitors Bureau, the Hispano Chamber of Commerce, the Indian Cultural Center, the American Indian Chamber of Commerce, The National Hispanic Cultural Center and SMG Management for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The purpose of the tax is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Lodgers' Tax revenue for FY/18 is estimated to be \$12.3 million, an increase from original FY/17 of \$300 thousand. A reserve is held in this fund to equal one-twelfth of the budgeted appropriation which is included in the available fund balance.

➤ In FY/18, the transfer to the General Fund is increased by \$76 thousand and includes support funding for preparation of the National Senior Games. There is also a contingency appropriation of \$742 thousand to be held in reserve for the ACVB contractual incentive, promotion of convention center rentals and special events.

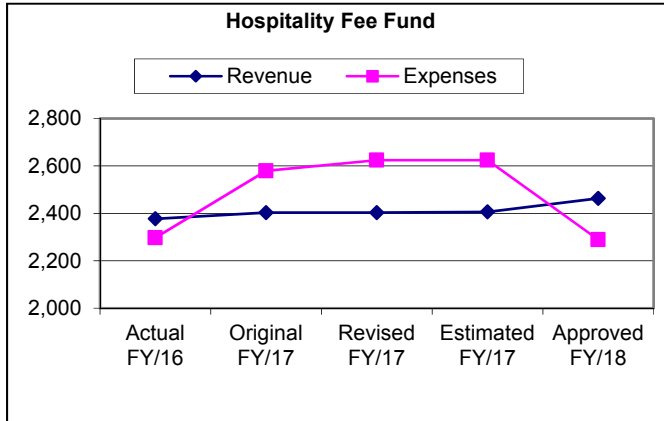
➤ In years where expenditures exceed revenues, available fund balance may be used.

LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	9	1	1	14	1	0
Total Lodgers' Tax	11,867	12,009	12,009	12,009	12,309	300
TOTAL REVENUES	11,877	12,010	12,010	12,023	12,310	300
BEGINNING FUND BALANCE	2,077	2,277	2,277	2,277	1,611	(667)
TOTAL RESOURCES	13,954	14,287	14,287	14,301	13,921	(367)
APPROPRIATIONS:						
Operating Appropriations	5,099	5,273	5,667	5,667	5,191	(82)
Total Transfers to Other Funds	6,578	6,998	7,023	7,023	7,112	114
TOTAL APPROPRIATIONS	11,677	12,271	12,690	12,690	12,303	32
FUND BALANCE PER CAFR	2,277	2,016	1,597	1,611	1,618	(399)
ADJUSTMENTS TO FUND BALANCE	(543)	(756)	(388)	(388)	(742)	14
AVAILABLE FUND BALANCE	1,735	1,260	1,209	1,223	876	(385)

HOSPITALITY FEE FUND – 221

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The purpose of the fee is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Revenues are estimated at \$2.5 million for FY/18 and are appropriated for promotions and debt service. One-twelfth of the appropriation is held in reserve and is included in the available fund balance.

➤ For FY/18 there is a contingency appropriation of \$46 thousand for the ACVB contractual incentive and \$211 thousand for special events.

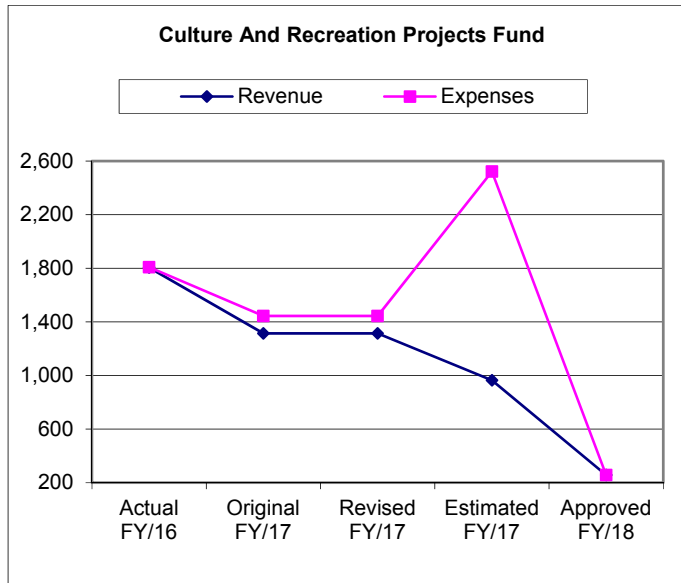
➤ In years where expenditures exceed revenues, available fund balance may be used.

HOSPITALITY FEE FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Misc. / Other Revenues	3	1	1	4	1	0
Total Hospitality Fee Revenue	2,373	2,402	2,402	2,402	2,462	60
TOTAL REVENUES	2,377	2,403	2,403	2,406	2,463	60
BEGINNING FUND BALANCE	393	472	472	472	254	(218)
TOTAL RESOURCES	2,769	2,875	2,875	2,878	2,717	(158)
APPROPRIATIONS:						
Operating Appropriation	1,085	1,267	1,312	1,312	1,016	(251)
Total Transfers to Other Funds	1,212	1,312	1,312	1,312	1,273	(39)
TOTAL APPROPRIATIONS	2,297	2,579	2,624	2,624	2,289	(290)
FUND BALANCE PER CAFR	472	296	251	254	428	132
ADJUSTMENTS TO FUND BALANCE	(127)	(45)	0	0	(257)	(212)
AVAILABLE FUND BALANCE	345	251	251	254	171	(80)

CULTURE AND RECREATION PROJECTS FUND – 225

The Cultural and Recreation Projects Fund was initially established as a new project fund in FY/98 to serve as a central repository for dedicated monies received from contributions and donations for various projects within cultural services department related to the Albuquerque museum, balloon museum, and libraries. This fund supports the following goals: Human and Family Development and Community and Cultural Engagement.



➤ Revenues for the project fund are received from contributions and donations and will be used specifically for projects associated with the Albuquerque Museum, the Anderson/Abruzzo Balloon Museum and the libraries. Revenues previously collected for the rental of City properties and other non-contribution revenues will be placed in the General Fund going forward.

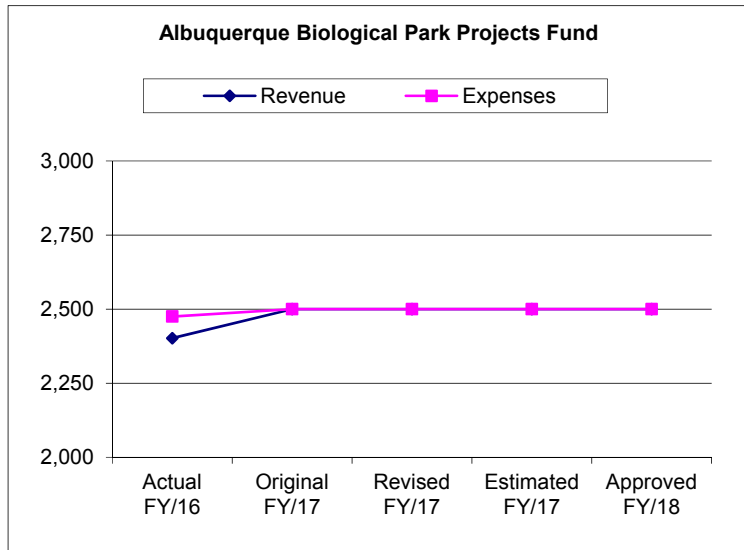
➤ The FY/18 budget of \$257 thousand is expected to be the same as the projected revenues. The reduction is due to a change in revenues previously deposited in Fund 225 and now being allocated in the General Fund. Appropriations associated with those revenues will also be placed in the General Fund. Revenues are projected to decrease by \$1 million from the FY/17 budget.

CULTURE AND PROJECTS RECREATION FUND 225 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	1,805	1,314	1,314	964	257	(1,057)
TOTAL REVENUES	1,805	1,314	1,314	964	257	(1,057)
BEGINNING FUND BALANCE	1,565	1,561	1,561	1,561	3	(1,558)
TOTAL RESOURCES	3,369	2,875	2,875	2,525	260	(2,615)
APPROPRIATIONS:						
Project Appropriations	1,808	1,444	1,444	2,522	257	(1,187)
TOTAL APPROPRIATIONS	1,808	1,444	1,444	2,522	257	(1,187)
FUND BALANCE PER CAFR	1,561	1,431	1,431	3	3	(1,428)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,561	1,431	1,431	3	3	(1,428)

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection Goal through the various organizations that contribute to the three facilities at the BioPark.



➤ Funding supports six BioPark projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.

➤ Revenues for these projects are received from sales of animals and plants, contributions and donations from support organizations, special fund raising efforts and projects.

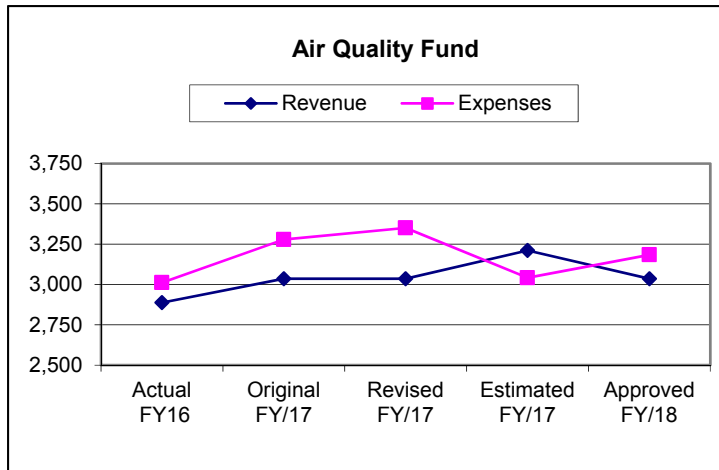
➤ The FY/18 appropriated budget of \$2.5 million remains flat from the FY/17 original budget.

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	2,402	2,500	2,500	2,500	2,500	0
TOTAL REVENUES	2,402	2,500	2,500	2,500	2,500	0
BEGINNING FUND BALANCE	122	49	49	49	49	0
TOTAL RESOURCES	2,524	2,549	2,549	2,549	2,549	0
APPROPRIATIONS:						
Biological Park Projects	2,475	2,500	2,500	2,500	2,500	0
TOTAL APPROPRIATIONS	2,475	2,500	2,500	2,500	2,500	0
FUND BALANCE PER CAFR	49	49	49	49	49	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	49	49	49	49	49	0

AIR QUALITY FUND – 242

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The Vehicle Pollution Management Division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these program.



➤ Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.

➤ The FY/18 budget for the Air Quality Fund is \$3.1 million dollars, \$95 thousand less than the FY/17 original budget.

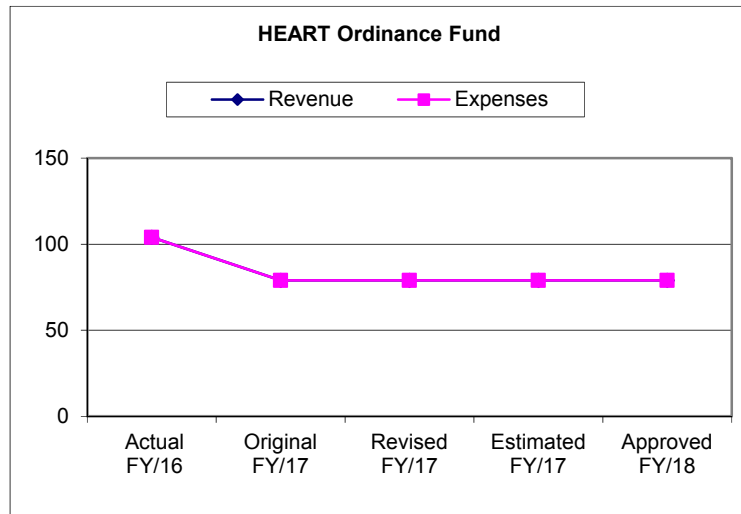
➤ In years when appropriations exceed revenues, fund balance is used.

AIR QUALITY FUND 242 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	53	8	8	25	8	0
Total Vehicle Pollution Management	980	1,183	1,183	1,128	1,183	0
Total Operating Permits	1,854	1,845	1,845	2,059	1,845	0
TOTAL REVENUES	2,888	3,036	3,036	3,211	3,036	0
BEGINNING FUND BALANCE	3,095	2,970	2,970	2,970	3,138	169
TOTAL RESOURCES	5,982	6,006	6,006	6,181	6,174	169
APPROPRIATIONS:						
Vehicle Pollution Management	1,214	1,325	1,340	1,081	1,315	(10)
Operating Permits	1,547	1,651	1,708	1,658	1,597	(54)
Total Transfers to Other Funds	252	303	303	303	272	(31)
TOTAL APPROPRIATIONS	3,012	3,279	3,351	3,042	3,184	(95)
FUND BALANCE PER CAFR	2,970	2,727	2,655	3,138	2,990	264
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	2,970	2,727	2,655	3,138	2,990	264

HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated for paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. Revenue for the fund is generated using 60% of all net animal permits and license fees.



➤ FY/18 approved estimated revenues will remain at \$79 thousand, the same as the FY/17 original budget.

➤ The FY/18 approved budget designates five thousand dollars as a transfer to the General Fund for indirect overhead.

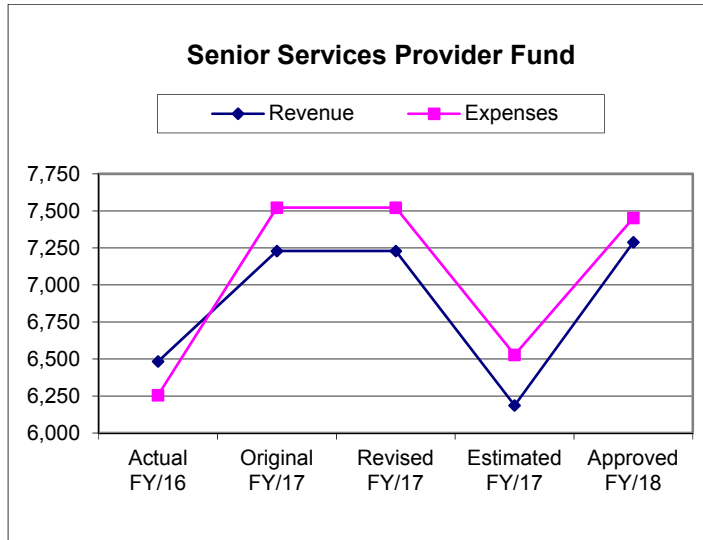
➤ Revenue and expenditures will match closely on a year by year basis.

HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Licenses and Permits	104	79	79	79	79	0
TOTAL REVENUES	104	79	79	79	79	0
BEGINNING FUND BALANCE	0	0	0	0	0	0
TOTAL RESOURCES	104	79	79	79	79	0
APPROPRIATIONS:						
Operating Appropriations	99	74	74	74	74	0
Total Transfers to Other Funds	5	5	5	5	5	0
TOTAL APPROPRIATIONS	104	79	79	79	79	0
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

SENIOR SERVICES PROVIDER FUND - 250

This fund was created mid-year FY/15 and prior year appropriations resided in Fund 265. In FY/17 the fund name changed from Senior Affairs AAA Grant Fund to Senior Services Provider Fund. The fund was created in order to give the Department of Senior Affairs the opportunity to use fund balance in the event that revenues surpass expenses. A majority of the funding is from two grants, the Area Agency on Aging, and the Community Development Block Grant (CDBG), both managed by the Family and Community Services Department, and contracted to Senior Affairs. The Department of Senior Affairs is reimbursed based on the number of units that are provided to seniors within the community.



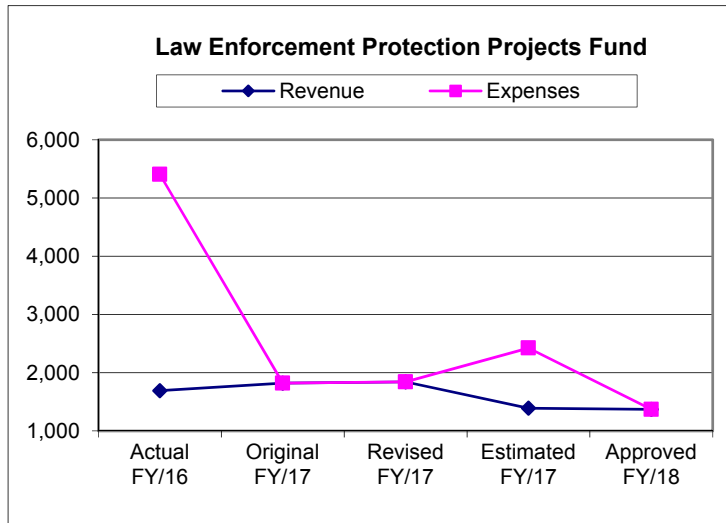
➤ Revenues for are estimated to be \$6.2 million for FY/17 and \$7.3 million for FY/18. Expenses for FY/18 are expected to be lower than collected revenues, and the fund will end up with an estimated \$72 thousand balance.

SENIOR SERVICES PROVIDER FUND 250 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	6,484	7,229	7,229	6,186	7,288	59
TOTAL REVENUES	6,484	7,229	7,229	6,186	7,288	59
BEGINNING FUND BALANCE	351	578	578	578	236	(342)
TOTAL RESOURCES	6,835	7,807	7,807	6,764	7,524	(283)
APPROPRIATIONS:						
Total Operating	6,256	7,220	7,220	6,226	7,108	(112)
Total Transfers to Other Funds	0	302	302	302	344	42
TOTAL APPROPRIATIONS	6,256	7,522	7,522	6,528	7,452	(70)
FUND BALANCE PER CAFR	578	285	285	236	72	(213)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	578	285	285	236	72	(213)

LAW ENFORCEMENT PROTECTION PROJECTS FUND – 280

The Law Enforcement Protection Fund (LEPF) accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where the public is safe and secure and shares responsibility for maintaining a safe environment. The fund originated to handle state distributions under the Law Enforcement Protection Act. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included; however, are no longer available due to changes in the State law (HB 560) and their management of equitable sharing funds. Revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are also deposited in the fund, as well as revenues from the seizure of vehicles for repeat DWI offenders.



➤ The funding level for FY/18 decreased \$450 thousand from the FY/17 original budget.

➤ The various components within LEPF include law enforcement protection at \$575 thousand, the DWI ordinance enforcement at \$725 thousand, and the crime lab at \$70 thousand. Due to the rescission of the federal forfeiture asset program, no revenue is expected in federal forfeiture.

➤ The DWI ordinance enforcement includes a transfer to the General Fund of \$488 thousand. The transfer will fund seven positions that support the program and include two paralegals, two attorneys, two DWI seizure assistants, and a DWI seizure coordinator.

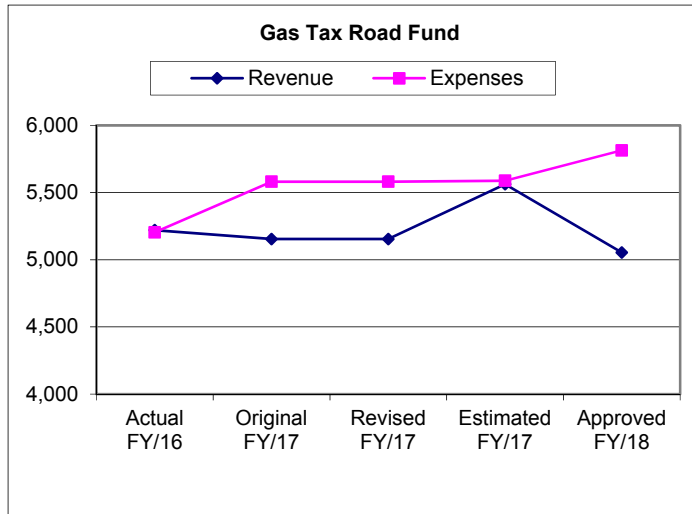
➤ The law enforcement protection program includes a transfer to General Fund of \$100 thousand for the debt service payment of police vehicles.

LAW ENFORCEMENT PROTECTION FUND 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Project Revenues	1,691	1,820	1,842	1,390	1,370	(450)
	<u>1,691</u>	<u>1,820</u>	<u>1,842</u>	<u>1,390</u>	<u>1,370</u>	<u>(450)</u>
BEGINNING FUND BALANCE	5,112	1,397	1,397	1,397	363	(1,033)
TOTAL RESOURCES	<u>6,803</u>	<u>3,217</u>	<u>3,239</u>	<u>2,787</u>	<u>1,733</u>	<u>(1,483)</u>
APPROPRIATIONS:						
Police Projects	1,573	1,094	1,116	1,697	782	(312)
Total Transfers to General Fund - 110	3,833	726	726	726	588	(138)
TOTAL APPROPRIATIONS	<u>5,406</u>	<u>1,820</u>	<u>1,842</u>	<u>2,423</u>	<u>1,370</u>	<u>(450)</u>
FUND BALANCE PER CAFR	<u>1,397</u>	<u>1,397</u>	<u>1,397</u>	<u>363</u>	<u>363</u>	<u>(1,033)</u>
ADJUSTMENTS TO FUND BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
AVAILABLE FUND BALANCE	<u>1,397</u>	<u>1,397</u>	<u>1,397</u>	<u>363</u>	<u>363</u>	<u>(1,033)</u>

GAS TAX ROAD FUND – 282

State Statute requires that state shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



➤ FY/18 gasoline tax revenues are estimated at \$4.8 million, which is a slight increase over the \$4.4 million for FY/17.

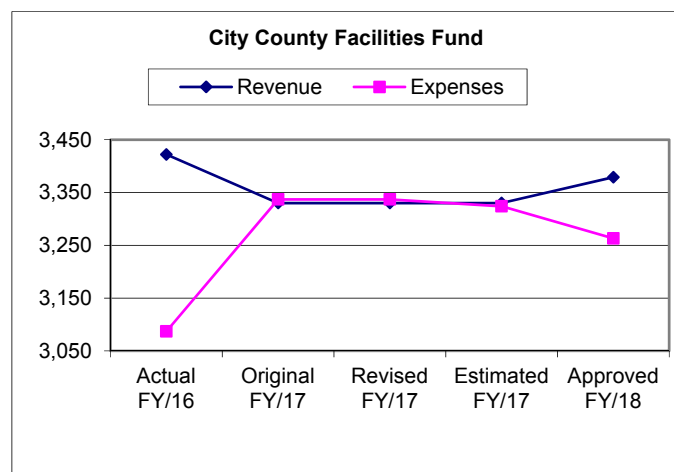
➤ The FY/18 approved budget of \$5.8 million has increased by \$233 thousand from the original FY/17 budget of \$5.6 million.

GAS TAX ROAD FUND 282 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	7	0	0	8	0	0
Gasoline Tax Revenue	4,835	4,450	4,450	4,850	4,850	400
Total Interfund Revenues	378	704	704	704	204	(500)
TOTAL REVENUES	5,220	5,154	5,154	5,562	5,054	(100)
BEGINNING FUND BALANCE	970	986	986	986	961	(25)
TOTAL RESOURCES	6,190	6,140	6,140	6,549	6,015	(125)
APPROPRIATIONS:						
Total Street Services Operations	4,976	5,333	5,333	5,340	5,566	233
Total Transfers to Other Funds	228	248	248	248	248	0
TOTAL APPROPRIATIONS	5,204	5,581	5,581	5,588	5,814	233
FUND BALANCE PER CAFR	986	559	559	961	201	(358)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	986	559	559	961	201	(358)

CITY/COUNTY FACILITIES FUND – 290

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



➤ The allocation of square footage in the Government Center remains at approximately 73% for the City and 27% for the County while the Law Enforcement Center remains at a 50/50 split.

➤ The approved FY/18 budget is \$3.3 million, which is \$74 thousand less than the FY/17 budget and includes a transfer to the General Fund for indirect overhead in the amount of \$86 thousand. The budget also includes an allocation for continued phases of updates to the Fire Suppression system in the building.

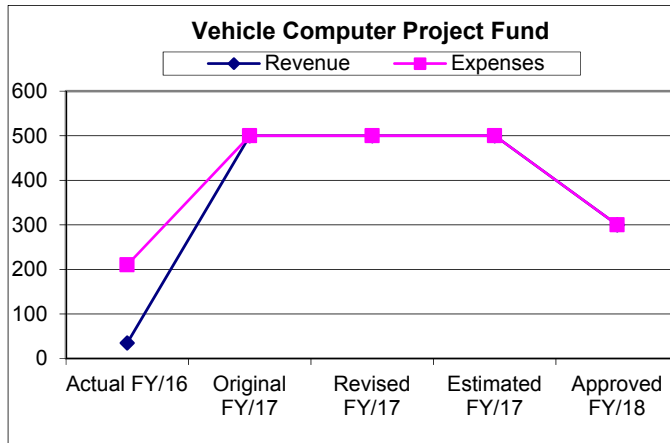
➤ Revenues include rent from Bernalillo County for their share of the occupancy of the building as well as a transfer from the General Fund.

CITY/COUNTY FACILITIES FUND 290 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	85	0	0	0	0	0
Total Intergovernmental Revenue	1,023	1,083	1,083	1,083	1,097	14
Total Interfund Revenues	2,314	2,247	2,247	2,247	2,282	35
TOTAL REVENUES	3,422	3,330	3,330	3,330	3,379	49
BEGINNING FUND BALANCE	(46)	289	289	289	295	6
TOTAL RESOURCES	3,376	3,619	3,619	3,619	3,674	55
APPROPRIATIONS:						
City/County Facilities Operations	3,001	3,251	3,251	3,238	3,177	(74)
Total Transfers to Other Funds	86	86	86	86	86	0
TOTAL APPROPRIATIONS	3,087	3,337	3,337	3,324	3,263	(74)
FUND BALANCE PER CAFR	289	282	282	295	411	129
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	289	282	282	295	411	129

VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



➤ There is a \$300 thousand appropriation in FY/18 for the PC Manage Project funding.

➤ The fund does not have a regular revenue source. Transfers of revenue are made as appropriated.

VEHICLE/COMPUTER PROJECTS FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	35	0	0	0	0	0
Total Interfund Revenues	0	500	500	500	300	(200)
TOTAL REVENUES	35	500	500	500	300	(200)
BEGINNING FUND BALANCE	1,761	1,587	1,587	1,587	1,587	0
TOTAL RESOURCES	1,797	2,087	2,087	2,087	1,887	(200)
APPROPRIATIONS:						
Computer Projects	108	500	500	500	300	(200)
Vehicle Projects	102	0	0	0	0	0
TOTAL APPROPRIATIONS	210	500	500	500	300	(200)
FUND BALANCE PER CAFR	1,587	1,587	1,587	1,587	1,587	0
ADJUSTMENTS TO FUND BALANCE	(1,371)	(1,371)	(1,371)	(1,371)	(1,371)	0
AVAILABLE FUND BALANCE	216	216	216	216	216	0

OPEN SPACE EXPENDABLE TRUST FUND – 851

The Open Space Expendable Trust Fund accounts for the investment earnings from proceeds of the sale of certain properties, which are then used for operational purposes to manage the City's open space lands. Revenues are dependent on interest rates and sale of those properties that build up cash in the principal of the Permanent Trust Fund. In FY/01 regional parks were moved from the General Fund to the open space strategy. The entire program strategy supports the Environmental Protection Goal.

- During FY/16, Council changed the Open Space Ordinance to allow interest earnings to remain in the Trust Fund instead of transferring interest earning to the Open Space Management fund for operations. As a result, in FY/17, Open Space was moved to the General Fund and this fund was closed.

OPEN SPACE EXPENDABLE TRUST FUND 851 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	91	0	0	0	0	0
Total Interfund Revenues	3,036	0	0	0	0	0
TOTAL REVENUES	3,127	0	0	0	0	0
BEGINNING FUND BALANCE	225	0	0	0	0	0
TOTAL RESOURCES	3,352	0	0	0	0	0
APPROPRIATIONS:						
Total Open Space Operations	3,352	0	0	0	0	0
TOTAL APPROPRIATIONS	3,352	0	0	0	0	0
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

205 - COMMUNITY DEVELOPMENT FUND - To account for the sources and uses of Community Development Block Grants.

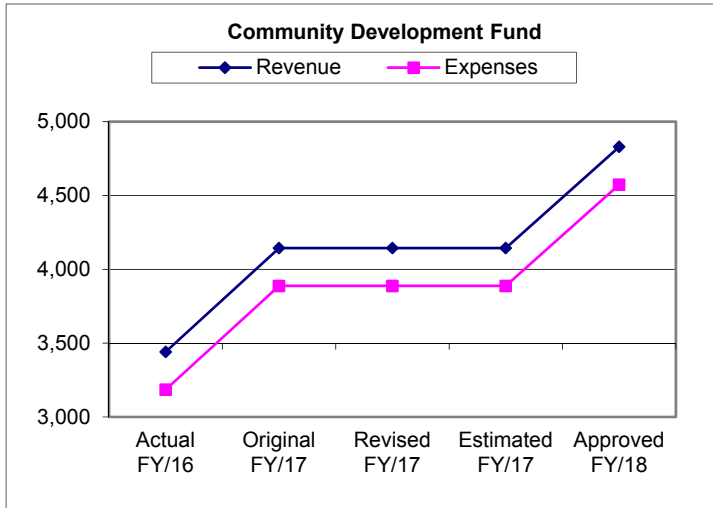
265 - OPERATING GRANTS FUND - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

**Special Revenue Funds Excluded from Budget Legislation
FY/18 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Community Development	256	4,574	4,574	0	256
Operating Grants	657	34,032	34,032	0	657
Total	914	38,606	38,606	0	914

COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program primarily targets low-income citizens and assist in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



➤ The FY/18 approved budget for the Community Development Fund is \$4.6 million. Revenue includes \$686 thousand in program income, and \$3.9 million in the entitlement grant.

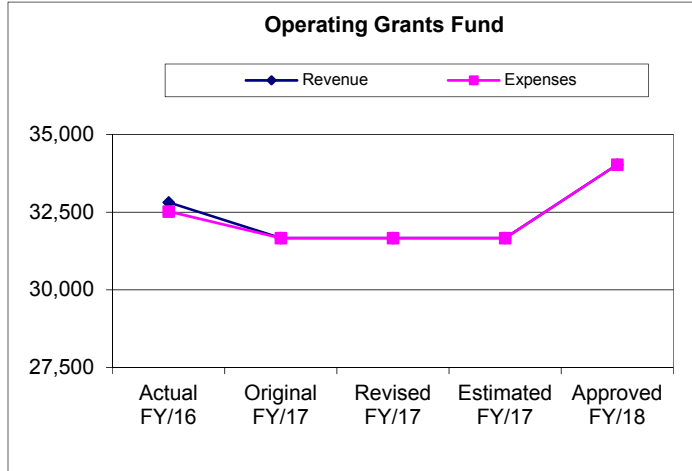
➤ Revenues and expenditures will match closely year by year as expenses are incurred prior to submitting reimbursement requests to HUD.

COMMUNITY DEVELOPMENT FUND 205 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	3,430	3,888	3,888	3,888	4,574	686
TOTAL REVENUES	3,430	3,888	3,888	3,888	4,574	686
BEGINNING FUND BALANCE	11	256	256	256	256	0
TOTAL RESOURCES	3,441	4,144	4,144	4,144	4,830	686
APPROPRIATIONS:						
Total Project Expenditures	3,121	3,821	3,821	3,821	4,508	687
Total Transfers to Other Funds	64	67	67	67	66	(1)
TOTAL APPROPRIATIONS	3,185	3,888	3,888	3,888	4,574	686
FUND BALANCE PER CAFR	256	256	256	256	256	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	256	256	256	256	256	0

OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and programs. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget, along with a transfer from the Transit Operating Fund.



➤ The primary source of revenue for this fund is federal and state revenue estimated at \$28.2 million for FY/18. This is supplemented by \$5.8 million of City Funds from the General Fund.

➤ FY/18 appropriation is at \$34 million, \$2.4 million more than the FY/17 approved budget of \$31.7 million.

➤ The transfer to General Fund for indirect overhead charges from individual grants is \$682 thousand in FY/18.

OPERATING GRANTS FUND 265 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	397	0	0	0	0	0
Total Intergovernmental Revenue	25,415	26,418	26,418	26,418	28,232	1,814
Total Interfund Revenues	7,005	5,250	5,250	5,250	5,800	550
TOTAL REVENUES	32,817	31,668	31,668	31,668	34,032	2,364
BEGINNING FUND BALANCE	363	657	657	657	657	0
TOTAL RESOURCES	33,179	32,325	32,325	32,325	34,689	2,364
APPROPRIATIONS:						
Operating Grants	31,670	30,950	30,950	30,950	33,350	2,400
Total Transfers to Other Funds	852	718	718	718	682	(36)
TOTAL APPROPRIATIONS	32,522	31,668	31,668	31,668	34,032	2,364
FUND BALANCE PER CAFR	657	657	657	657	657	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	657	657	657	657	657	0

NON-ENTERPRISE DEBT SERVICE FUNDS

NON-ENTERPRISE DEBT SERVICE FUNDS ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON- ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING.

405 - SALES TAX REFUNDING DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

410 – FIRE DEBT SERVICE FUND – To record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7.

415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on all general obligations bonds.

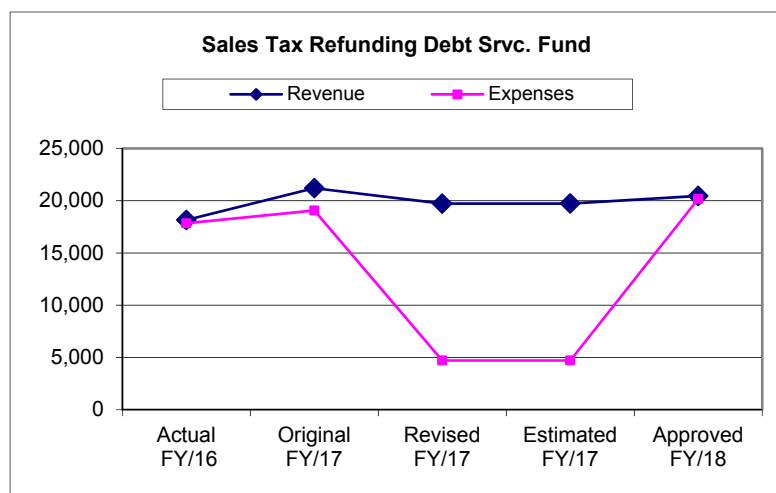
Non-Enterprise Debt Service
FY/18 Revenues, Appropriations and Fund Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Sales Tax Refunding Debt Service	17,421	20,452	20,155	(17,598)	120
Fire Debt Service Fund	5	102	102	0	5
General Obligation Bond Debt Service	72,091	71,279	74,082	(49,199)	20,088
Total	89,516	91,833	94,339	(66,797)	20,213

SALES TAX REFUNDING DEBT SERVICE FUND – 405

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to the Harry E. Kinney Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances.



➤ The FY/18 approved budget is \$20.2 million, \$1.1 million more than the original FY/17 approved budget.

➤ In the years where expense exceeds revenue, fund balance is used.

➤ There was an accounting change in FY/17 to no longer accrue back July 1st payments to the previous fiscal year. FY/17 reflects this change.

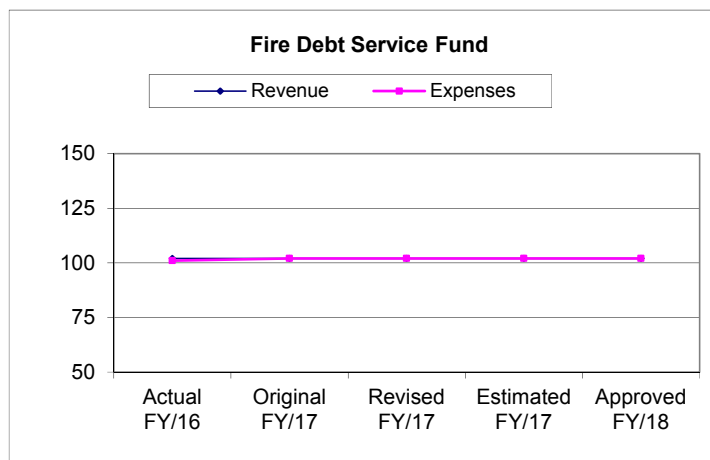
➤ Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal and interest payment.

SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
RESOURCES:						
Total Miscellaneous/Other Revenues	121	25	25	30	25	0
Total Interfund Revenue	18,038	21,173	19,698	19,698	20,427	(746)
TOTAL REVENUES	18,159	21,198	19,723	19,728	20,452	(746)
BEGINNING FUND BALANCE	2,082	2,403	2,403	2,403	17,421	15,017
TOTAL RESOURCES	20,241	23,601	22,126	22,132	37,873	14,271
APPROPRIATIONS:						
Debt Service	17,837	19,060	4,711	4,711	20,155	1,095
TOTAL APPROPRIATIONS	17,837	19,060	4,711	4,711	20,155	1,095
FUND BALANCE PER CAFR	2,403	4,541	17,415	17,421	17,718	13,176
ADJUSTMENTS TO FUND BALANCE	(274)	(2,376)	(16,406)	(16,406)	(17,598)	787
AVAILABLE FUND BALANCE	2,129	2,166	1,010	1,015	120	13,963

FIRE DEBT SERVICE FUND – 410

The Fire Debt Service Fund was established in FY/11, to record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7. The loan agreement also incorporates an intercept agreement providing for the distributions of Fire Protection Fund revenues to be redirected by the State Treasurer to the New Mexico Finance Authority.



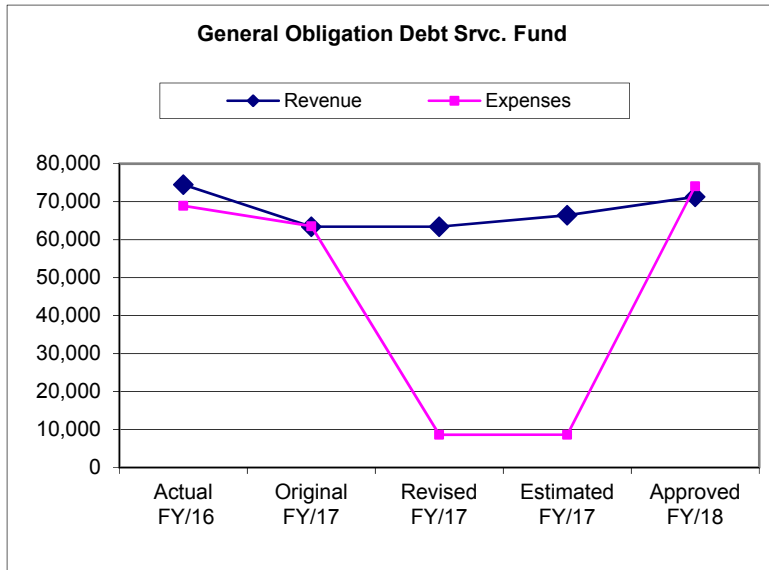
- The Debt Service is anticipated to be a recurring payment through 2031.
- Revenues and expenditures will match closely in this fund.
- The FY/18 transfer from the State Fire Fund is \$102 thousand to match the debt service requirement.

FIRE DEBT SERVICE FUND 410 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Interfund Revenue	102	102	102	102	102	0
TOTAL REVENUES	102	102	102	102	102	0
BEGINNING FUND BALANCE	2	5	5	5	5	0
TOTAL RESOURCES	106	107	107	107	107	0
APPROPRIATIONS:						
Debt Service	101	102	102	102	102	0
TOTAL APPROPRIATIONS	101	102	102	102	102	0
FUND BALANCE PER CAFR	5	5	5	5	5	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	5	5	5	5	5	0

GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



➤ The approved budgeted amount of \$74.1 million in FY/18 has increased by \$10.5 million from the FY/17 original budgeted level. A sponge bond accounts for the increase

➤ In the years where expense exceeds revenue, fund balance is used.

➤ There was an accounting change in FY/17 to no longer accrue back July 1st payments to the previous fiscal year. FY/17 reflects this change.

➤ Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal and interest payment.

GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	12,132	219	219	2,265	5,503	5,284
Total Interfund Revenues	62,372	63,201	63,201	64,182	65,776	2,575
TOTAL REVENUES	74,504	63,420	63,420	66,447	71,279	7,859
BEGINNING FUND BALANCE	8,695	14,286	14,286	14,286	72,091	57,804
TOTAL RESOURCES	83,199	77,706	77,706	80,733	143,370	65,663
APPROPRIATIONS:						
Debt Service	68,913	63,559	8,645	8,643	74,082	10,523
TOTAL APPROPRIATIONS	68,913	63,559	8,645	8,643	74,082	10,523
FUND BALANCE PER CAFR	14,286	14,147	69,061	72,091	69,288	55,140
ADJUSTMENTS TO FUND BALANCE	(61)	0	(55,085)	(55,085)	(49,199)	(49,199)
AVAILABLE FUND BALANCE	14,225	14,147	13,976	17,005	20,088	5,941

ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. OF THE SEVEN FUNDS, ONLY TRANSIT REQUIRES A SUBSIDY.

THE TARGETED WORKING CAPITAL AND FUND BALANCE VARIES FROM FUND TO FUND BASED ON THE INTERNAL POLICY WITHIN EACH RESPECTIVE DEPARTMENT AND WHETHER OR NOT THE FUND IS SUBSIDIZED.

611 - AVIATION OPERATING FUND - To account for the operations of Albuquerque International Sunport, the State's largest airport.

615 - AIRPORT REVENUE BOND DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

641 - PARKING FACILITIES OPERATING FUND - To account for the operations of the parking facilities owned by the City.

651 - REFUSE DISPOSAL OPERATING FUND - To account for the general operations of providing refuse removal services in the Albuquerque area.

655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

661 - TRANSIT OPERATING FUND - To account for the operations of Transit, the City's motor coach and para transit system.

667 - TRANSIT DEBT SERVICE FUND - To account for monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

671 - APARTMENTS FUND - To account for the sources and uses of City-owned apartments.

675 - APARTMENTS DEBT SERVICE FUND - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds.

681 - GOLF OPERATING FUND - To account for the operations of the City's four municipal golf courses.

691 - BASEBALL STADIUM OPERATING FUND - To account for operations of the baseball stadium.

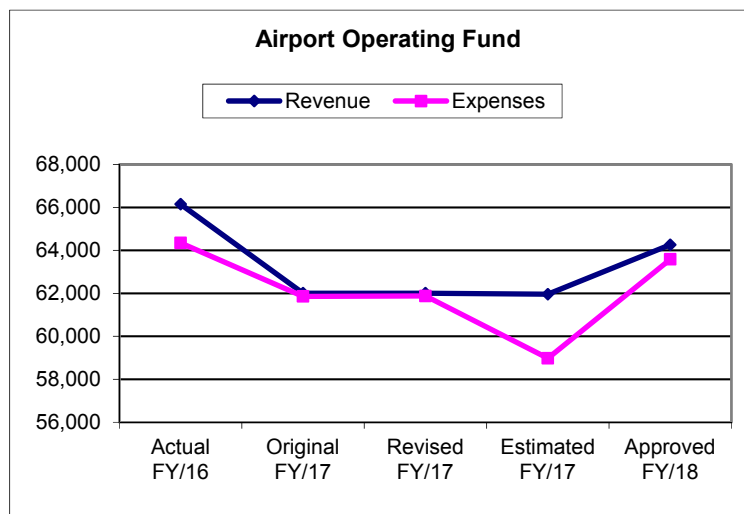
695 - BASEBALL STADIUM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the baseball stadium.

Enterprise Funds
FY/18 Revenues, Appropriations and Fund/Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Aviation Operating	24,356	64,259	63,586	0	25,029
Airport Rev. Bond Debt Service	16,140	10,201	10,286	(9,788)	6,268
Parking Facilities Operating	170	4,271	4,169	0	272
Refuse Disposal Operating	17,192	70,250	80,680	0	6,762
Refuse Disposal System Debt Service	812	4,005	4,000	0	817
Transit Operating	290	49,090	48,949	0	431
Transit Debt Service	5	0	0	0	5
Apartments Fund	2,145	3,918	3,611	0	2,452
Apartments Debt Service Fund	1,695	672	663	(563)	1,141
Golf Operating	23	4,843	4,818	0	48
Baseball Stadium Operating	69	1,998	2,003	0	64
Baseball Stadium Debt Service	881	1,021	1,015	(873)	15
Total	63,834	214,528	223,780	(11,224)	43,358

AVIATION OPERATING FUND – 611

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



➤ The FY/18 approved operating budget is \$63.6 million, an increase of 1.7 million or 2.8% higher than the FY/17 original budget of \$61.9 million. The transfers to other funds are budgeted to debt service at \$10 million, to capital at \$18 million and to General Fund 110 for indirect overhead and fire support at \$2.1 million.

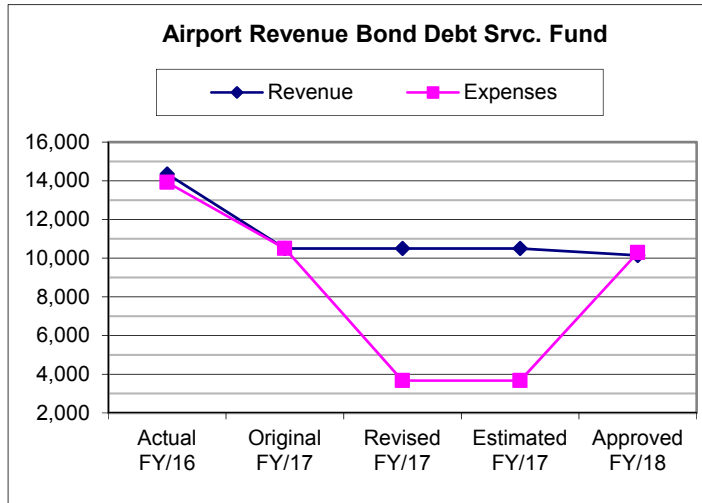
➤ Revenues are estimated at \$64.3 million in the FY/18 approved budget, an increase of \$2 million or 3.6% higher than the FY/17 original budget level. The estimated actual enplanements in FY/17 reflected a 1.7% increase from the original budget which stimulated additional revenue for airline activity, food and beverage, and rental car. This activity is estimated to continue in FY/18.

AVIATION OPERATING FUND 611 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	666	360	360	587	550	190
Total Enterprise Revenues	65,483	61,649	61,649	61,371	63,709	2,060
TOTAL REVENUES	66,148	62,009	62,009	61,958	64,259	2,250
BEGINNING WORKING CAPITAL BALANCE	19,733	21,377	21,377	21,377	24,356	2,978
TOTAL RESOURCES	85,882	83,386	83,386	83,335	88,615	5,228
APPROPRIATIONS:						
Enterprise Operations	27,458	32,590	32,610	29,711	33,296	706
Total Transfers to Other Funds	36,886	29,268	29,268	29,268	30,290	1,022
TOTAL APPROPRIATIONS	64,345	61,858	61,878	58,979	63,586	1,728
ADJUSTMENTS TO WORKING CAPITAL	(159)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	21,377	21,528	21,508	24,356	25,029	3,500

AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Capital projects being paid for include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



➤ The approved FY18 budget for the debt service fund is \$10.3 million, a decrease of 2% or \$214 thousand below the FY17 original budget of \$10.5 million, due to the maturing of bonds.

➤ There was an accounting change in FY17 to no longer accrue back July 1st payments to the previous fiscal year. FY17 reflects this change.

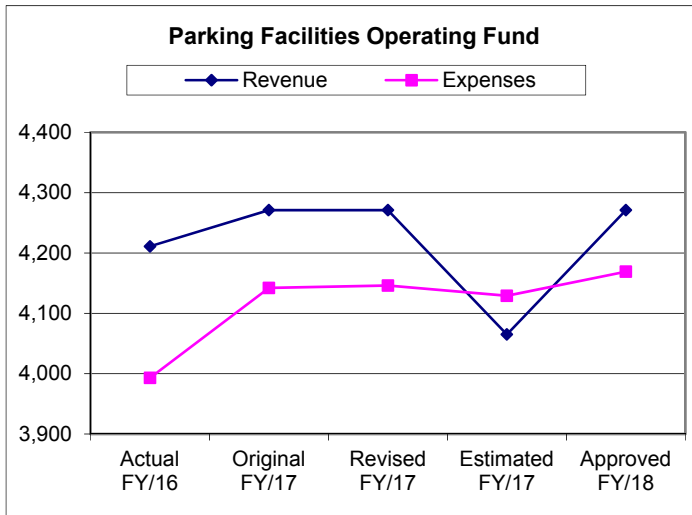
➤ Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal and interest payment.

AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	154	0	0	44	0	0
Total Interfund Revenues	14,200	10,500	10,500	10,500	10,201	(299)
TOTAL REVENUES	14,354	10,500	10,500	10,544	10,201	(299)
BEGINNING FUND BALANCE	8,830	9,265	9,265	9,265	16,140	6,876
TOTAL RESOURCES	23,185	19,765	19,765	19,808	26,341	6,577
APPROPRIATIONS:						
Airport Debt Service	13,920	10,500	3,668	3,668	10,286	(214)
TOTAL APPROPRIATIONS	13,920	10,500	3,668	3,668	10,286	(214)
FUND BALANCE PER CAFR	9,265	9,265	16,097	16,140	16,055	6,791
ADJUSTMENTS TO FUND BALANCE	0	0	(9,872)	(9,872)	(9,788)	(9,788)
AVAILABLE FUND BALANCE	9,265	9,265	6,224	6,268	6,268	(2,997)

PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. This program is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



➤ FY/18 enterprise revenues are estimated to remain the same as the FY/17 revenues. The overall appropriation in FY/18 will increase by \$27 thousand over the FY/17 budget.

➤ The fund will transfer \$123 thousand for PILOT and \$538 thousand for indirect overhead for a total of \$661 thousand.

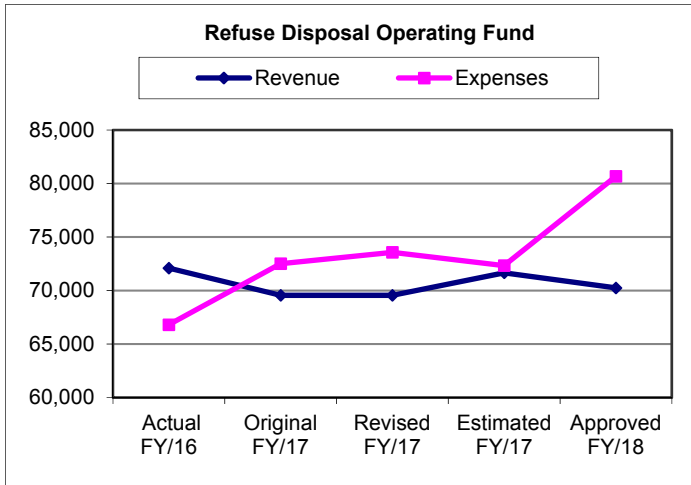
➤ In FY/18 the enterprise revenues are estimated to be sufficient to cover operations without a General Fund subsidy.

PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	540	818	818	797	818	0
Total Enterprise Revenues	3,671	3,453	3,453	3,268	3,453	0
TOTAL REVENUES	4,211	4,271	4,271	4,065	4,271	0
BEGINNING WORKING CAPITAL BALANCE	17	235	235	235	170	(64)
TOTAL RESOURCES	4,228	4,506	4,506	4,299	4,441	(64)
APPROPRIATIONS:						
Parking Operations	3,247	3,443	3,447	3,430	3,508	65
Total Transfers to Other Funds	746	699	699	699	661	(38)
TOTAL APPROPRIATIONS	3,993	4,142	4,146	4,129	4,169	27
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	235	364	360	170	272	(91)

REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, landfill operations, weed and litter, median maintenance and graffiti removal for the City of Albuquerque. All the programs within this fund support the Environmental Protection Goal.



➤ The department updates the “cost of service” analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/17, the department did not propose a rate adjustment for FY/18.

➤ The planned working capital balance for the fund is 9.7% or \$6.8 million of anticipated revenues, which exceeds the minimum requirement of 7.5%.

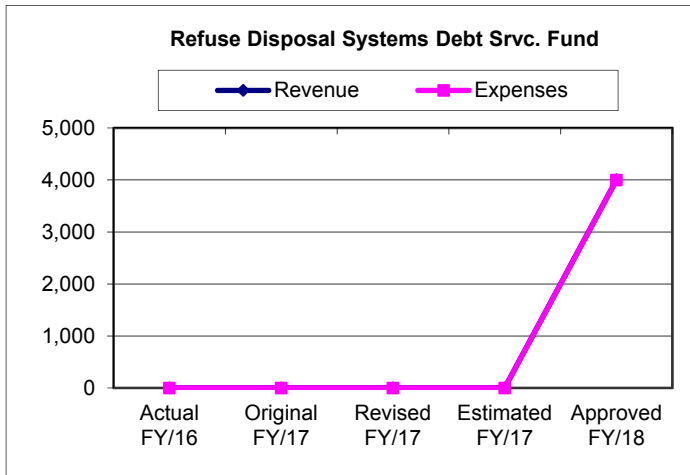
➤ Language is again included in the FY/18 budget resolution to include a contingency appropriation for fuel costing \$2.30 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed.

REFUSE DISPOSAL OPERATING FUND 651 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	841	574	574	651	213	(361)
Total Enterprise Revenues	71,260	68,984	68,984	71,014	70,037	1,053
TOTAL REVENUES	72,101	69,558	69,558	71,664	70,250	692
BEGINNING WORKING CAPITAL BALANCE	12,545	17,861	17,861	17,861	17,192	(669)
TOTAL RESOURCES	84,646	87,419	87,419	89,525	87,442	23
APPROPRIATIONS:						
Enterprise Operations	47,897	53,125	54,183	52,945	53,657	532
Total Transfers to Other Funds	18,913	19,388	19,388	19,388	27,023	7,635
TOTAL APPROPRIATIONS	66,810	72,513	73,571	72,333	80,680	8,167
ADJUSTMENTS TO WORKING CAPITAL	25	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	17,861	14,906	13,848	17,192	6,762	(8,144)

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND – 655

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



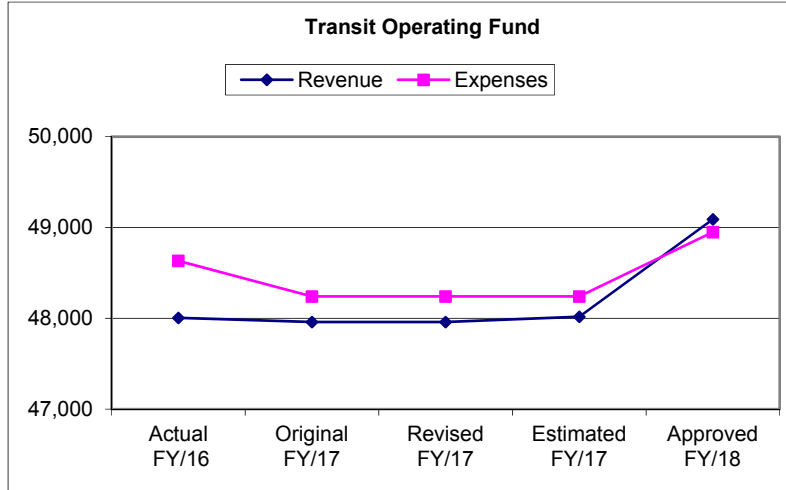
- In FY/18, the department is anticipating potential debt service of the Solid Waste Transfer Station. The FY/18 debt service principal and interest payments on the issuance of bonds is estimated at four million dollars.
- Miscellaneous revenue reflects interest earnings on fund balance and is estimated at five thousand dollars.

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND 655 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	5	5	5	5	5	0
Total Interfund Revenues	0	0	0	0	4,000	4,000
TOTAL REVENUES	5	5	5	5	4,005	4,000
BEGINNING FUND BALANCE	803	807	807	807	812	5
TOTAL RESOURCES	807	812	812	812	4,817	4,005
APPROPRIATIONS:						
Debt Service	0	0	0	0	4,000	4,000
TOTAL APPROPRIATIONS	0	0	0	0	4,000	4,000
FUND BALANCE PER CAFR	807	812	812	812	817	5
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	807	812	812	812	817	5

TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the City's public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and 36% from the Quarter Cent Transportation Infrastructure Tax approved by residents in the Fall of 2009 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The programs within this fund target a variety of transportation options for commuters including the mobility impaired.



➤ The FY/18 approved budget transfer from the General Fund is \$22.5 million and the Transportation Infrastructure Tax Fund transfer is estimated at \$14.5 million.

➤ The FY/18 intergovernmental resources increase by \$239 thousand.

➤ In years when expenditures exceed revenue, working capital balance is used.

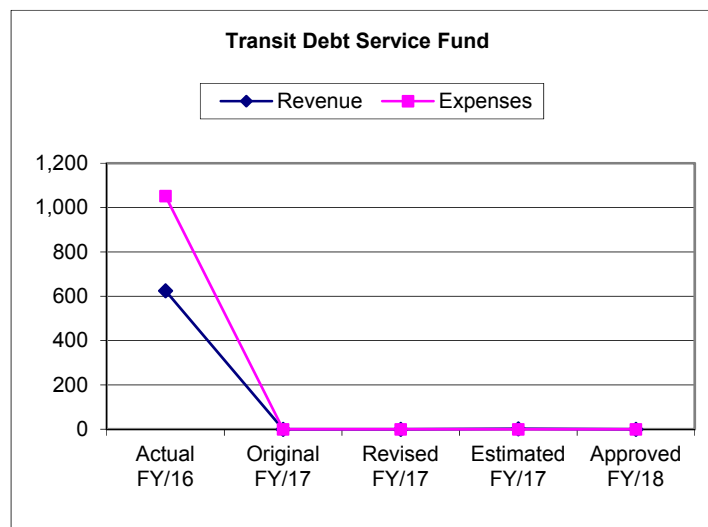
TRANSIT OPERATING FUND 661 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	252	190	190	377	190	0
Total Intergovernmental Revenue	7,449	7,485	7,485	7,530	7,724	239
Total Enterprise Revenues	4,399	4,158	4,158	4,068	4,157	(1)
Total Interfund Revenues	35,904	36,126	36,126	36,042	37,019	893
TOTAL REVENUES	48,005	47,959	47,959	48,017	49,090	1,131
BEGINNING WORKING CAPITAL BALANCE	772	514	514	514	290	(224)
TOTAL RESOURCES	48,776	48,472	48,472	48,531	49,380	908
APPROPRIATIONS:						
Transit Operations	42,672	42,436	42,436	42,436	43,060	624
Total Transfers to Other Funds	5,960	5,805	5,805	5,805	5,889	84
TOTAL APPROPRIATIONS	48,633	48,241	48,241	48,241	48,949	708
ADJUSTMENTS TO WORKING CAPITAL	370	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	514	231	231	290	431	200

TRANSIT DEBT SERVICE FUND – 667

The Transit Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

On July 1, 2006 the City entered into a lease purchase agreement with Bank of Albuquerque for \$20 million in order to finance the purchase of additional buses. In FY/07, the City applied for and was awarded a Section 5307 grant from the Federal Transit Administration (FTA) to be used for the acquisition of revenue vehicles and associated equipment and to repay debt service. The Transit Department will use this grant and future grant awards from the FTA for payment of principal and interest on the lease purchase agreement.



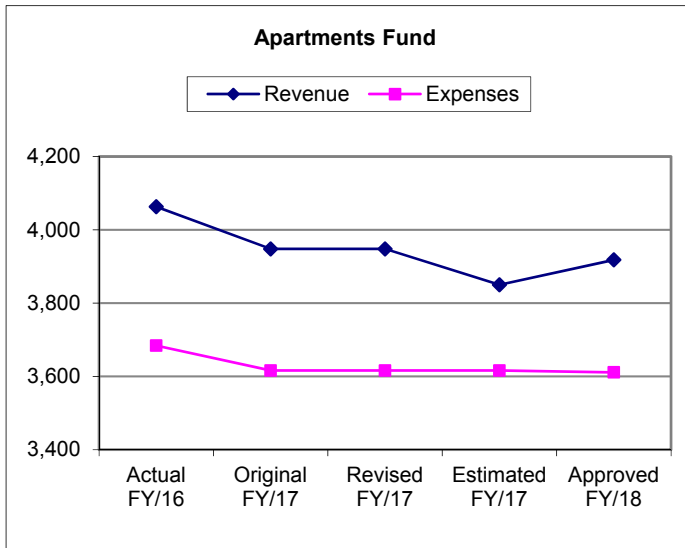
➤ An appropriation for debt service is no longer needed as the last payment was made in FY/16.

TRANSIT DEBT SERVICE FUND 667 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	7	0	0	2	0	0
Total Interfund Revenues	618	0	0	0	0	0
TOTAL REVENUES	625	0	0	2	0	0
BEGINNING FUND BALANCE	430	3	3	3	5	2
TOTAL RESOURCES	1,054	3	3	5	5	2
APPROPRIATIONS:						
Transit Debt Service	1,052	0	0	0	0	0
TOTAL APPROPRIATIONS	1,052	0	0	0	0	0
FUND BALANCE PER CAFR	3	3	3	5	5	2
ADJUSTMENTS TO FUND BALANCE	(2)	0	0	0	0	0
AVAILABLE FUND BALANCE	1	3	3	5	5	2

APARTMENTS FUND – 671

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the city goal of Human and Family Development. The program primarily targets low-income citizens and assist in developing affordable housing. The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of city owned apartments.



➤ Funds in the amount of \$3.6 million have been appropriated for FY/18. Enterprise revenues are projected to be \$3.9 million.

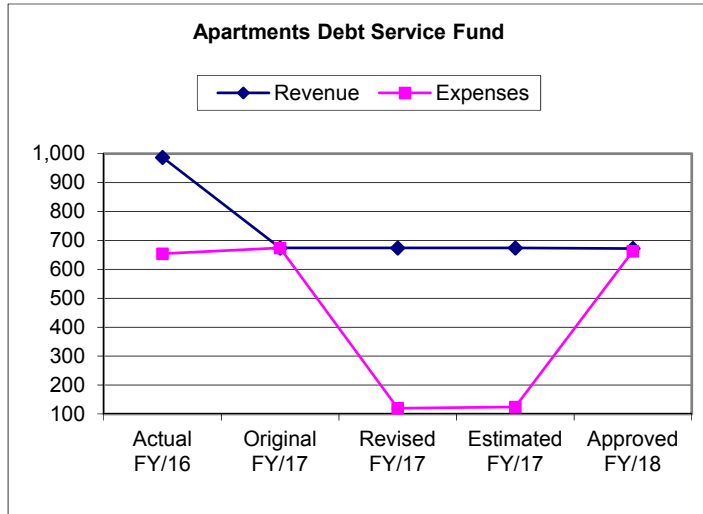
➤ In years where appropriations exceed revenues available fund balance is used.

APARTMENTS OPERATING FUND 671 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	380	2	2	4	1	(1)
Total Enterprise Revenues	3,683	3,946	3,946	3,946	3,917	(29)
TOTAL REVENUES	4,063	3,948	3,948	3,950	3,918	(30)
BEGINNING WORKING CAPITAL BALANCE	1,436	1,811	1,811	1,811	2,145	334
TOTAL RESOURCES	5,499	5,759	5,759	5,761	6,063	304
APPROPRIATIONS:						
Housing Operations	2,747	2,883	2,883	2,883	2,878	(5)
Total Transfers to Other Funds	938	733	733	733	733	0
TOTAL APPROPRIATIONS	3,684	3,616	3,616	3,616	3,611	(5)
ADJUSTMENTS TO WORKING CAPITAL	(4)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,811	2,143	2,143	2,145	2,452	309

APARTMENTS DEBT SERVICE FUND – 675

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



➤ This fund accounts for the debt service of city owned apartments.

➤ The budgeted debt service payment for FY/18 is \$663 thousand, a 1.6% decrease or \$11 thousand below the FY/17 original budget.

➤ There was an accounting change in FY/17 to no longer accrue back July 1st payments to the previous fiscal year. FY/17 reflects this change.

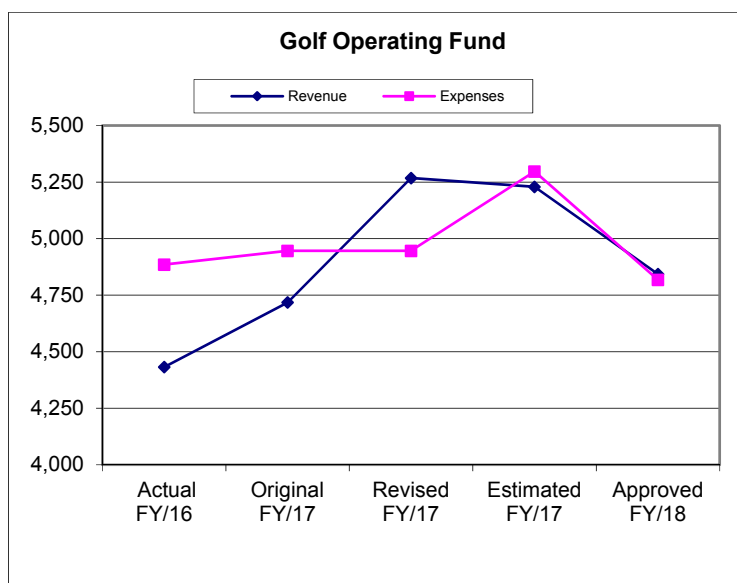
➤ Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal and interest payment.

APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	110	0	0	0	0	0
Total Interfund Revenues	877	674	674	674	672	(2)
TOTAL REVENUES	987	674	674	674	672	(2)
BEGINNING FUND BALANCE	811	1,145	1,145	1,145	1,695	550
TOTAL RESOURCES	1,798	1,819	1,819	1,819	2,367	548
APPROPRIATIONS:						
Apartment Debt Service	654	674	120	124	663	(11)
TOTAL APPROPRIATIONS	654	674	120	124	663	(11)
FUND BALANCE PER CAFR	1,145	1,145	1,699	1,695	1,704	559
ADJUSTMENTS TO FUND BALANCE	0	0	(554)	(554)	(563)	(563)
AVAILABLE FUND BALANCE	1,145	1,145	1,145	1,141	1,141	(4)

GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



➤ Enterprise revenues continue to struggle. Play at the City golf courses are down an average of 3% per year. This trend is affecting golf courses nationwide. In an effort to increase revenue at the City Golf courses, a rate increase of one dollar per round is included for FY/18. The new rate is estimated to increase revenue by \$171 thousand annually.

➤ Operating expense is down slightly in FY/18 in anticipation of having the Los Altos well repaired by the second half of the year. Water costs are estimated to be \$200 lower in FY/18.

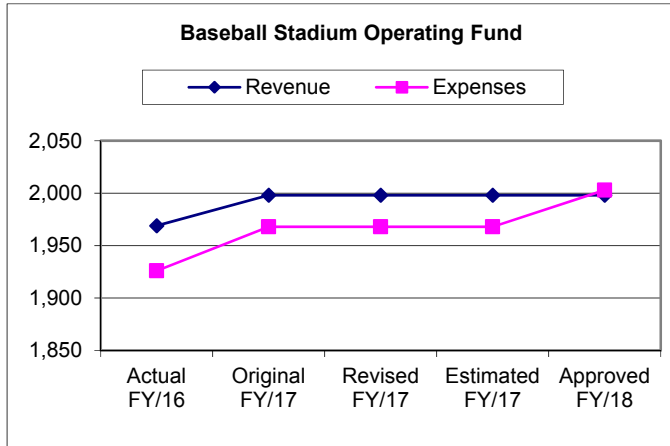
➤ At this point, the Golf Enterprise fund requires the General Fund continue to provide a subsidy in order to maintain a positive working capital fund balance. In FY/17 the General Fund increased its subsidy to \$1.6 million and in FY/18 the subsidy is \$829 thousand.

GOLF OPERATING FUND 681 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	67	88	88	66	68	(20)
Total Enterprise Revenues	3,515	3,630	3,630	3,613	3,946	316
Total Interfund Revenues	850	1,000	1,550	1,550	829	(171)
TOTAL REVENUES	4,432	4,718	5,268	5,229	4,843	125
BEGINNING WORKING CAPITAL BALANCE	544	91	91	91	23	(68)
TOTAL RESOURCES	4,976	4,809	5,359	5,320	4,866	57
APPROPRIATIONS:						
Golf Operations	4,674	4,711	4,711	5,062	4,503	(208)
Total Transfers to Other Funds	212	235	235	235	315	80
TOTAL APPROPRIATIONS	4,885	4,946	4,946	5,297	4,818	(128)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	91	(137)	413	23	48	185

BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharges, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



➤ The FY/18 approved budget is two million dollars and includes \$900 thousand for operations and \$1.1 million in transfers for both debt service on the baseball stadium and indirect overhead paid to the General Fund.

➤ Revenues for stadium operations are estimated at two million dollars.

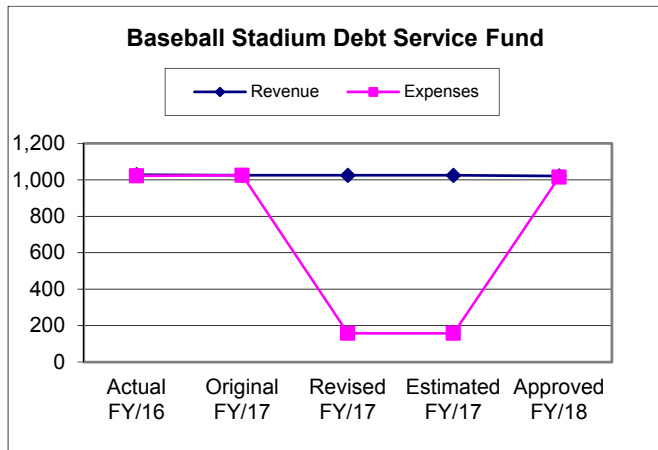
➤ Additional revenues include a transfer from the General Fund for \$198 thousand in FY/18.

BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	9	0	0	0	0	0
Total Enterprise Revenues	1,762	1,800	1,800	1,800	1,800	0
Total Interfund Revenues	198	198	198	198	198	0
TOTAL REVENUES	1,969	1,998	1,998	1,998	1,998	0
BEGINNING WORKING CAPITAL BALANCE	(4)	39	39	39	69	30
TOTAL RESOURCES	1,965	2,037	2,037	2,037	2,067	30
APPROPRIATIONS:						
Stadium Operations	878	895	895	895	890	(5)
Total Transfers to Other Funds	1,048	1,073	1,073	1,073	1,113	40
TOTAL APPROPRIATIONS	1,926	1,968	1,968	1,968	2,003	35
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	39	69	69	69	64	(5)

BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.



➤ There was an accounting change in FY/17 to no longer accrue back July 1st payments to the previous fiscal year. FY/17 reflects this change.

➤ The transfer from the Stadium Operating Fund has decreased ten thousand dollars in FY/18.

➤ Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal and interest payment.

STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	6	0	0	0	0	0
Total Interfund Revenues	1,022	1,025	1,025	1,025	1,021	(4)
TOTAL REVENUES	1,028	1,025	1,025	1,025	1,021	(4)
BEGINNING FUND BALANCE	8	14	14	14	881	867
TOTAL RESOURCES	1,036	1,039	1,039	1,039	1,902	863
APPROPRIATIONS:						
Stadium Debt Service	1,022	1,025	158	158	1,015	(10)
TOTAL APPROPRIATIONS	1,022	1,025	158	158	1,015	(10)
FUND BALANCE PER CAFR	14	14	881	881	887	873
ADJUSTMENTS TO FUND BALANCE	0	0	(867)	(867)	(873)	(873)
AVAILABLE FUND BALANCE	14	14	14	14	15	0

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS ARE ESTABLISHED TO FINANCE, ADMINISTER, AND ACCOUNT GOODS OR SERVICES PROVIDED TO THE CITY'S OTHER DEPARTMENTS ON A COST-REIMBURSEMENT BASIS.

705 - RISK MANAGEMENT FUND - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

715 - SUPPLIES INVENTORY MANAGEMENT FUND - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

725 - FLEET MANAGEMENT FUND - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

735 - EMPLOYEE INSURANCE FUND - To account for the costs of providing group health, dental and vision insurance to City employees.

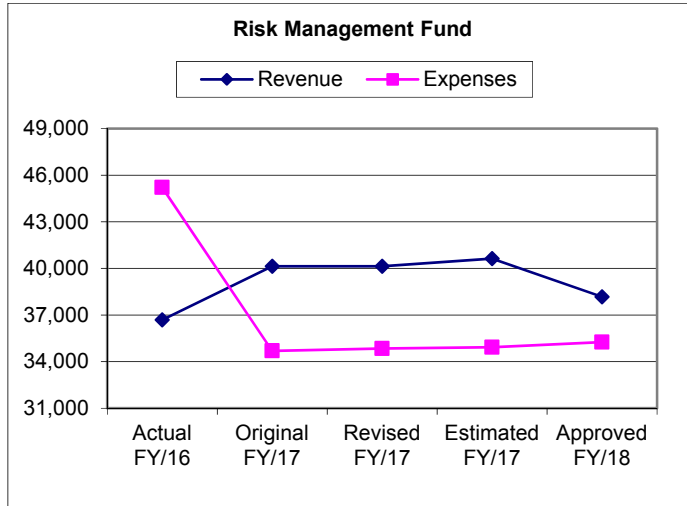
745 - COMMUNICATIONS MANAGEMENT FUND - To account for the costs of providing communication services to City departments.

Internal Service Funds
FY/18 Revenues, Appropriations and Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Risk Management	(31,807)	38,167	35,254	500	(28,394)
Supplies Inventory Management	1,000	634	900	0	734
Fleet Management	458	11,129	10,804	0	783
Employee Insurance	2,473	58,408	59,652	0	1,229
Communications Management	993	7,550	7,919	0	624
Total	(26,882)	115,889	114,529	500	(25,023)

RISK MANAGEMENT FUND – 705

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The programs address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



➤ Risk Management Fund revenues are derived from a cost of risk allocation assessed to each City department. The allocation is based on a historical evaluation of a department's experience and exposure.

➤ The FY/18 approved budget of \$35.3 million is \$562 thousand more than the FY/17 original budget.

➤ Estimated revenues include \$530 thousand for a risk recovery plan and are to be used to address the negative working capital balance that is a result of the FY/13 reserve adjustment.

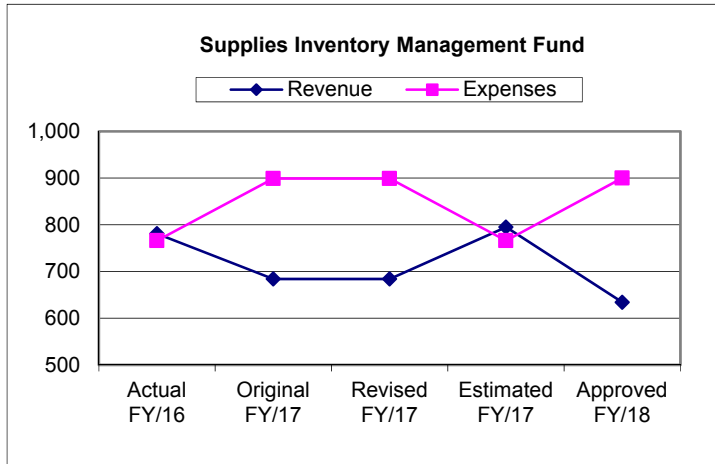
➤ By Council decision, \$3.3 million of the Risk Recovery transfers from General Fund were reduced.

RISK MANAGEMENT FUND 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	619	300	300	767	300	0
Total Internal Service Revenues	36,067	39,835	39,835	39,864	37,867	(1,968)
TOTAL REVENUES	36,686	40,135	40,135	40,631	38,167	(1,968)
BEGINNING WORKING CAPITAL BALANCE	(26,588)	(38,015)	(38,015)	(38,015)	(31,807)	6,208
TOTAL RESOURCES	10,098	2,120	2,120	2,616	6,360	4,240
APPROPRIATIONS:						
Internal Service Operations	44,344	33,830	33,980	34,061	34,590	760
Total Transfers to General Fund	866	862	862	862	664	(198)
TOTAL APPROPRIATIONS	45,210	34,692	34,842	34,923	35,254	562
ADJUSTMENTS TO WORKING CAPITAL	(2,902)	500	500	500	500	0
ENDING WORKING CAPITAL BALANCE	(38,015)	(32,072)	(32,222)	(31,807)	(28,394)	3,678

SUPPLIES INVENTORY MANAGEMENT FUND – 715

The Supplies Inventory Management Fund warehouse operation is managed by the purchasing division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This program provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments by adding a 17% service surcharge across the board for warehouse issues, 5% surcharge on JIT supplies issues, and 8% surcharge on JIT pavement marking and sign materials issues and fire station furnishings issues.



➤ The FY/18 appropriation of \$900 thousand exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.

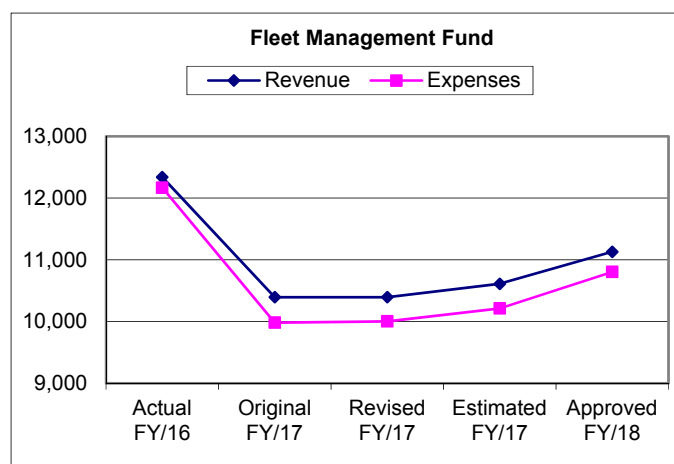
➤ Revenues have fallen in recent years due to the loss of customers like the Albuquerque Bernalillo County Water Utility Authority.

SUPPLIES INVENTORY MANAGEMENT FUND 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
RESOURCES:						
Total Miscellaneous/Other Revenues	12	9	9	26	9	0
Total Internal Service Revenues	769	675	675	769	625	(50)
TOTAL REVENUES	781	684	684	795	634	(50)
BEGINNING WORKING CAPITAL BALANCE	752	972	972	972	1,000	28
TOTAL RESOURCES	1,533	1,656	1,656	1,766	1,634	(22)
APPROPRIATIONS:						
Internal Service Operations	604	668	668	535	664	(4)
Total Transfers to General Fund	162	231	231	231	236	5
TOTAL APPROPRIATIONS	766	899	899	766	900	1
ADJUSTMENTS TO WORKING CAPITAL	205	0	0	0	0	0
AVAILABLE FUND BALANCE	972	757	757	1,000	734	(23)

FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program.



➤ The appropriation in FY/18 is \$10.8 million and is \$822 thousand more than the original FY/17 budget.

➤ Efficiency measures put into place have been successful in restoring the solvency of the fund.

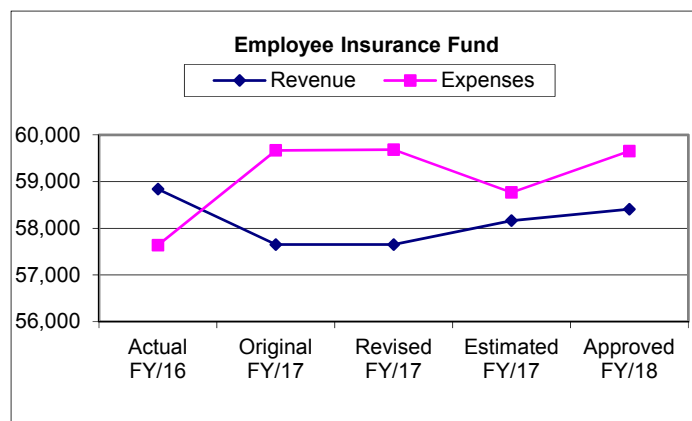
FLEET MANAGEMENT FUND 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
RESOURCES:						
Total Miscellaneous/Other Revenues	35	20	20	28	21	1
Total Internal Service Revenues	12,303	10,373	10,373	10,583	11,108	735
TOTAL REVENUES	12,339	10,394	10,394	10,611	11,129	736
BEGINNING WORKING CAPITAL BALANCE	(236)	60	60	60	458	398
TOTAL RESOURCES	12,103	10,453	10,453	10,671	11,587	1,134
APPROPRIATIONS:						
Fleet Management Operations	11,708	9,387	9,408	9,618	10,289	902
Transfers to Other Funds	461	595	595	595	515	(80)
TOTAL APPROPRIATIONS	12,169	9,982	10,003	10,213	10,804	822
ADJUSTMENTS TO WORKING CAPITAL	126	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	60	471	450	458	783	312

EMPLOYEE INSURANCE FUND – 735

The fund accounts for all health and life insurance expenses administered by the City, including those revenues and expenses associated with fifteen (15) partnering agencies such as the City of Belen and the Village of Tijeras.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Health and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.



➤ Accumulated fund balance will be used to support the insurance costs in FY/18.

➤ The FY/18 appropriation for the cost of health, dental and vision insurance remains at the FY/17 level.

➤ Costs and revenue associated with GASB 45 (Retiree Life Insurance) is not included in this fund as an irrevocable trust has been established.

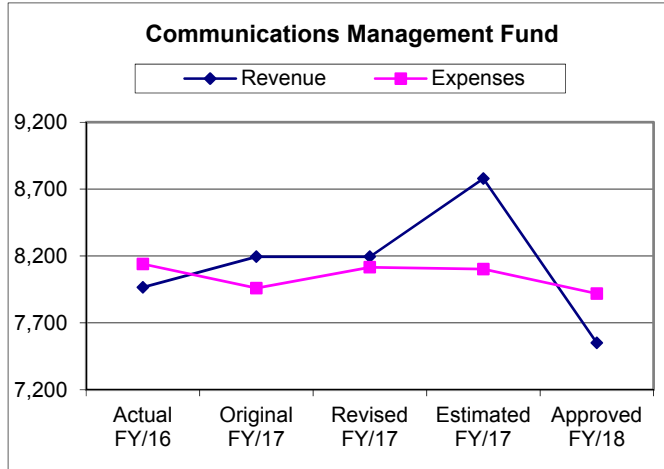
➤ The City will continue to pay 80% of employee benefits in FY/18.

EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	89	105	105	378	105	0
Total Internal Service Revenues	58,750	57,547	57,547	57,786	58,303	756
TOTAL REVENUES	58,839	57,652	57,652	58,164	58,408	756
BEGINNING WORKING CAPITAL BALANCE	1,875	3,077	3,077	3,077	2,473	(603)
TOTAL RESOURCES	60,714	60,729	60,729	61,240	60,881	153
APPROPRIATIONS:						
Human Resources Department	57,553	59,587	59,603	58,686	59,592	5
Transfers to General Fund	84	81	81	81	60	(21)
TOTAL APPROPRIATIONS	57,637	59,668	59,684	58,767	59,652	(16)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	3,077	1,061	1,045	2,473	1,229	169

COMMUNICATIONS MANAGEMENT FUND – 745

The Communications Management Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The programs are to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs were added to the fund.



- The FY/18 approved budget of \$7.9 million decreases by \$41 thousand from the FY/17 original budget.
- The transfer to the Debt Service Fund is increased by three thousand dollars.
- Radio internal service revenue is generated by recapturing costs from users based on an 18 month history.
- Telephone and network internal service revenue is based on assigned services for cellular, telephone and data lines within each department.

COMMUNICATIONS MANAGEMENT FUND 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	258	270	270	276	191	(79)
Total Internal Service Revenues	7,708	7,925	7,925	8,503	7,359	(565)
TOTAL REVENUES	7,966	8,195	8,195	8,779	7,550	(644)
BEGINNING WORKING CAPITAL BALANCE	490	316	316	316	993	677
TOTAL RESOURCES	8,456	8,511	8,511	9,095	8,543	33
APPROPRIATIONS:						
Internal Service Operations	7,413	6,297	6,453	6,439	6,289	(8)
Transfers to General Fund	191	168	168	168	132	(36)
Transfers to Other Funds	535	1,495	1,495	1,495	1,498	3
TOTAL APPROPRIATIONS	8,140	7,960	8,116	8,102	7,919	(41)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	316	551	395	993	624	74

CAPITAL BUDGET

CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a lifespan equal or in excess of the life of the bond. Land, equipment, buildings, as well as the services required to build or install may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and non-recurring revenue may be used. Major capital improvements for the City of Albuquerque are funded primarily with general obligation and enterprise fund revenue bonds. In many cases, these bond funds are matched with Federal and/or State contributions and private assessments. Matching funds include those from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program and local special assessment districts. Other sources of revenue that fund capital improvements include: Impact Fees, Metropolitan Redevelopment / Tax Increment financing (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed revenue bonds.

General obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident. Public safety equipment, including police and fire facilities and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; senior and community centers; all these capital facilities and more are funded by G.O. bonds. Enterprise Fund revenue bonds fund improvements to the Sunport and the Solid Waste Management and

Disposal System. TIF funds and CDBG funds are generally allocated on a project by project basis depending on need. Needs are determined by the Albuquerque Development Commission (ADC) through TIF and by an ad hoc community committee of citizens through CDBG. Both the ADC and the ad hoc committee solicit and are advised by input from the public. A special, voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway improvements and expansions.

Collectively all these sources of revenue are referred to as the Capital Improvement Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City of Albuquerque prepares a ten-year plan for capital improvements and updates that plan every two years.

The current 2015-2024 Decade Plan, includes the 2015 General Obligation Bond program that was approved by the voters in the October 6, 2015 election. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at: <http://www.cabq.gov/dmd>.

A new Decade Plan for 2017 to 2026 will be proposed to City Council in early 2017 and will be voted on by the voters on October 3, 2017. A summary of the plan is provided in the Capital Appendix.

GENERAL OBLIGATION BOND PROGRAM

General obligation bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant, but the portion dedicated to debt service has declined from 7.976 mills in FY/08 to a current mill levy of 4.976. No tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poors	AAA with a stable outlook
Moody's	Aa1 with a stable outlook
Fitch	AA+ with a stable outlook

The City maintains these high ratings for several reasons. First and most importantly, the City redeems its G.O. bonds in a relatively short time frame. When the 2011 bond cycle planning began the City increased the redemption time to thirteen years. In the past the redemption time was 10 years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process leading to, a manageable capital plan, and finally, a diverse economy. Due to low interest rates, the cost to the taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of six to seven years rather than the bond issuance life of 10 to 13 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose or issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2015 G.O. bond program in March 2015 and to the bond election resolution in June 2015. Eleven bond questions were presented to the voters and approved in October 2015 in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section.

2015 Bond Question (Purpose)	Amount
Total of all Bond Questions	\$119,000,000
Public Safety Bonds	\$12,900,000
Senior, Family, Comm. Center and Comm. Enhancement Bonds	\$12,160,000
Parks & Recreation Bonds (includes Open Space)	\$10,710,000
Energy & Water Cons., Public Facilities, & Sys. Modernization Bonds	\$11,375,000
Library Bonds	\$8,685,000
Street Bonds	\$33,675,000
Public Transportation Bonds	\$4,445,000
Storm Sewer System Bonds	\$14,240,000
Museum, Zoo and Biological Park, and Cultural Facility Bonds	\$3,940,000
Affordable Housing Bonds	\$4,495,000
Metropolitan Redevelopment Bonds	\$2,375,000

G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and the City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2015 criteria resolution, they established the Council-Neighborhood Set-Aside program, which provided for a one million dollar set-aside in each Council District for projects recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing. During the 2015 planning cycle, there were several meetings: EPC held its public hearing in November 2014, and the City Council held two public hearings during February and March 2015. In June 2015, the City Council passed the

final resolution authorizing the election. The capital planning process is established by ordinance and planning for the G.O. bond programs generally follows the outline described above and the planning calendar below. The products of this process are specific projects,

grouped into bond questions that the voters may approve or disapprove. The Schedule for the 2015 G.O. bond cycle has been similar to 2013 the program went before the voters and was approved on October 6, 2015. A list of the 2015 projects is included in the Capital Appendix.

**CAPITAL BUDGET PLANNING CALENDAR
2015 G.O. BOND PROGRAM / 2015 – 2024 DECADE PLAN**

January 2014	Guidelines/Project Rating Criteria approved by the City Council	November 2014	Public Hearing conducted by EPC and finding of conformance to criteria forwarded to the Mayor.
May 2014	Project request forms turned into CIP division	January through February 2015	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program.
July 2014	Staff committee begins and completes project rating and ranking process.	June 2015	G.O. Bond election resolution adopted by the City Council
August 2014	Departmental project requests presented to Senior Management Review Committee	October 2015	General Obligation Bond Election, October 6, 2015
August/September 2014	Mayor Review and approval		

Major Projects for GO Bond Program		
(Grouped by Bond Purpose Questions for 2015 Election)		
Bond Purpose¹	2013	2015
<u>Street Bonds</u>		
University Boulevard Multi-Model Improvements	\$0	\$2,500,000
Chappell Road	\$0	\$1,500,000
Central Avenue (TSM/ITS) Improvements	\$0	\$500,000
Reconstruct Major Streets	\$2,000,000	\$2,000,000
Reconstruct Major Intersections	\$2,000,000	\$2,000,000
Ladera Road	\$0	\$1,500,000
Major Paving Rehabilitation	\$4,800,000	\$5,300,000
Intersection Signalization	\$2,300,000	\$2,300,000
Traffic Sign/Pavement Markings/Lighted Signs	\$1,000,000	\$100,000
Unser Blvd	\$500,000	\$0
Safety and Intersection Improvements	\$2,000,000	\$2,000,000
Trails & Bikeways	\$1,720,000	\$1,600,000
Median Landscaping/ Sidewalks/Interstate Enhancements	\$2,000,000	\$1,500,000
Albuquerque Traffic Management System / Intelligent Traffic System	\$1,000,000	\$1,000,000
Alameda Blvd Widening	\$700,000	\$0
Mandatory Sign Replacement (Federal Mandate)	\$1,300,000	\$100,000
Neighborhood / Council Set-Aside	\$2,000,000	\$2,615,000
Other General Street Work	\$13,625,000	\$6,825,000
Total Streets	\$36,945,000	\$33,340,000
<u>Storm Sewer System Bonds</u>		
District 3 Storm Drain Improvements/Broadway Pump Station Reconstruction/Martineztown Storm Drain Rehabilitation	\$1,000,000	\$1,000,000
NPDES Storm Water Quality	\$1,500,000	\$2,000,000
North Diversion Channel Indian School Water Quality Pond	\$1,000,000	\$0
Storm Drain and Pump Station Rehab	\$250,000	\$1,500,000
Phoenix NE Storm Drain	\$0	\$1,000,000
Osuna Blvd. Storm Drainage Rehabilitation	\$900,000	\$0
Tower SW Regional Storm Drain	\$800,000	\$0
West Central Storm Drains	\$1,000,000	\$0
Mid-Valley Storm Drainage Improvements	\$1,000,000	\$1,300,000
Loma Hermosa NW Flooding Relief	\$0	\$1,000,000
West I-40 Diversion Channel	\$1,000,000	\$0
Hahn Arroyo Structural Rehab and Water Quality Features	\$0	\$1,000,000
Townsend SW	\$0	\$900,000
All Other Storm Drain Work	\$1,550,000	\$4,400,000
Total Storm Sewer System	\$10,000,000	\$14,100,000
<u>Parks and Recreation Bonds</u>		
Park Renovations / Water Conservation/ Tree & Amenity Replacement	\$1,500,000	\$2,000,000
Regional Sports Complex	\$150,000	\$0
Recreation Facility Renovations	\$0	\$900,000
Balloon Fiesta Park Improvements	\$1,500,000	\$450,000
West Side Parks	\$2,000,000	\$0
Swimming Pool Renovation	\$750,000	\$750,000
Open Space Facilities, Renovation & Acquisitions	\$750,000	\$200,000

Major Projects for GO Bond Program		
(Grouped by Bond Purpose Questions for 2015 Election)		
Bond Purpose¹	2013	2015
New Park Development and Land Acquisition	\$300,000	\$850,000
North Domingo Baca Swimming Pool	\$0	\$1,000,000
Neighborhood / Council Set-Aside	\$3,100,000	\$2,500,000
All other Parks & Recreation	\$2,370,000	\$1,950,000
Total Parks & Recreation	\$12,420,000	\$10,600,000
<u>Public Safety Bonds</u>		
Fire Vehicles & Apparatus	\$3,295,300	\$2,500,000
Cardiac Monitor Replacement	\$910,000	\$0
Facility Repair, Renovation, and Rehabilitation	\$750,000	\$1,000,000
Fire Station 9 Land Acquisition and Construction	\$800,000	\$2,000,000
Marked Police Vehicles	\$4,200,000	\$4,000,000
Renovation and Repair of APD Facilities	\$0	\$1,000,000
Southeast Area Command	\$0	\$400,000
Fire Station 4 Rescue Vehicles	\$0	\$185,000
Computer and Communications Upgrade	\$544,700	\$0
Expansion of the Emergency Communications Center	\$500,000	\$0
Neighborhood / Council Set-Aside	\$450,000	\$1,685,000
Total Public Safety	\$11,450,000	\$12,770,000
<u>Energy & Water Conservation, Public Facilities & System Modernization Bonds</u>		
Albuquerque Geographic Information System	\$550,000	\$250,000
Electronic Plan Review (E-Plan)	\$225,000	\$100,000
Animal Shelter Rehabilitation and Equipment	\$1,400,000	\$1,000,000
3% for Energy Conservation	\$3,450,000	\$3,570,000
High Flow Fixture Replacement	\$50,000	\$0
Facility Renovation, Rehabilitation & Security Improvements	\$900,000	\$850,000
Plaza del Sol Rehabilitation	\$50,000	\$70,000
All Other Facilities, Equipment & Systems Modernization	\$6,100,000	\$5,420,000
Total Energy & Water Conservation, Public Facilities & System Modernization	\$12,725,000	\$11,260,000
<u>Library Bonds</u>		
Books/Media/Automation	\$3,225,000	\$3,800,000
Library Building Renovation	\$500,000	\$800,000
Northwest Library Design	\$0	\$500,000
International District Library	\$0	\$2,000,000
All Other Library	\$590,000	\$0
Neighborhood / Council Set-Aside	\$1,425,000	\$1,500,000
Total Library	\$5,740,000	\$8,600,000
<u>Museum, Zoo and Biological Park, and Cultural Facility Bonds</u>		
Renovation and Repair (BioPark)	\$3,500,000	\$3,500,000
Balloon Museum	\$250,000	\$200,000
KiMo Theater Renovation	\$100,000	\$0
Albuquerque Museum History Exhibit Renovation	\$1,200,000	\$0
Casa San Ysidro	\$0	\$200,000
Total Museum, Zoo and Biological Park, and Cultural Facility Bonds	\$5,050,000	\$3,900,000

Major Projects for GO Bond Program		
(Grouped by Bond Purpose Questions for 2015 Election)		
Bond Purpose¹	2013	2015
<u>Public Transportation Bonds</u>		
Revenue and Support Vehicle Replacement / Expansion	\$4,000,000	\$3,790,500
West Side Transit Facility / Transit Facility Rehabilitation	\$350,000	\$125,000
Park & Ride Facilities/Bus Stop Improvements	\$400,000	\$47,000
All Other Public Transportation	\$750,000	\$437,500
Total Public Transportation	\$5,500,000	\$4,400,000
<u>Senior, Family, Community Center and Community Enhancement Bonds</u>		
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$1,500,000	\$2,100,000
Singing Arrow Community Center Renovation	\$1,000,000	\$0
Pat Hurley Community Center	\$250,000	\$1,490,000
Westgate Community Center	\$500,000	\$4,350,000
Dennis Chavez Community Center	\$0	\$1,400,000
All Other Senior, Family & Community Center	\$2,300,000	\$1,600,000
Neighborhood / Council Set-Aside	\$1,925,000	\$1,100,000
Total Senior, Family & Community Center	\$7,475,000	\$12,040,000
<u>Metropolitan Redevelopment Bonds</u>		
Railyards Improvements & Renovations	\$350,000	\$1,500,000
Innovation District/Downtown Improvements	\$0	\$250,000
East Gateway Metropolitan Redevelopment Area	\$800,000	\$100,000
West Central Metropolitan Redevelopment Area	\$500,000	\$100,000
Economic Development/Revitalization	\$2,000,000	\$0
New York Metropolitan Redevelopment Area/El Vado Casa Grande Redevelopment Project	\$450,000	\$0
Comprehensive Community Planning/Revitalization	\$500,000	\$400,000
Total Metropolitan Redevelopment	\$4,600,000	\$2,350,000
<u>Affordable Housing Bonds</u>		
Affordable Housing	\$2,500,000	\$4,300,000
Neighborhood / Council Set-Aside	\$0	\$150,000
Total Affordable Housing Bonds	\$2,500,000	\$4,450,000
<u>Total General Obligation Bond Program</u>	<u>\$114,405,000</u>	<u>\$117,810,000</u>

Note 1: All totals without 1% for Public Art

Several projects in the 2015 G.O. program stand out in size and importance to the community. The City has undertaken a very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2009 bond program included \$2.5 million for that effort and the 2011 program included several large median projects totaling three million dollars. The 2013 bond program included an additional two million dollars and the 2015 bond program included an additional \$1.5 million to continue the effort.

In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City. The voters approved \$10 million for this program in the 2007 and 2009 programs and 2011. In 2013 \$2.5 million was approved and in 2015, \$4.45 million was approved for workforce housing.

In the 2007 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3% for a total of \$4.6 million. \$4.7 million was approved in 2009, \$4.9 million in 2011, \$3.45 million in 2013 and \$3.57 million in 2015.

ABQ: The Plan

In addition to the General Obligation Debt Program presented to the voters in October 2011, voters were asked to approve funding for two projects that were part of ABQ: The Plan – a capital investment plan created to focus on critical capital projects that create opportunities for increased tourism and economic activity and build upon existing city assets and previous planning efforts.

The initial two projects presented to the voters were turned down; however, in November 2012, voters were presented a single \$50 million dollar project - the rebuilding of the Paseo del Norte Interchange at I-25. The question was approved. Adding to the funding, the State legislature in their capital program dedicated \$30 million to the project, Bernalillo County dedicated \$5 million, and federal funding of \$8 million was made available to shore-up the difference. The \$93 million project was managed by the New Mexico Department of Transportation and was completed in early summer of 2015.

Operating and Maintenance Costs of G.O. Program

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental operating funding for capital projects coming-on-line are detailed in the "Budget Highlights" section of each department narrative.

The following table summarizes the incremental operating budget impacts of the capital program based on information provided by departments during the development of the 5-Year Forecast.

CIP Coming-On-Line Estimates

Funding Allocation Category	<u>FY 18</u> <u>Budget</u>	<u>FY 19</u>	<u>FY 20</u>
<i>Department/Division</i>			
<i>Animal Welfare Department</i>			
Kennel D Project Phase II remodel Bldg operation costs: utilities & supplies (1872sf)			
Additional Scope: Kennel Q additional bldg. part of Kennel D Project (sq 1940)	17,000	17,000	17,000
<i>Total Animal Welfare</i>	<i>\$34,000</i>	<i>\$34,000</i>	<i>\$34,000</i>
<i>Cultural Services</i>			
Museums			
Albuquerque Museum History Exhibit Renovation	28,119	28,119	28,119
Otters	146,323	136,373	136,373
Penguins	181,680	222,240	222,240
Library Automation	21,000	21,000	21,000
<i>Total Cultural Services</i>	<i>\$377,122</i>	<i>\$407,732</i>	<i>\$407,732</i>
<i>Family and Community Services</i>			
Pat Hurley Community Center	-	189,296	189,296
Dennis Chavez Community Center	-	151,540	151,540
West Gate Community Center	-	370,296	370,296
Sing Arrow Community Center	-	144,536	144,536
<i>Total Family and Community Services</i>	<i>\$0</i>	<i>\$855,668</i>	<i>\$855,668</i>
<i>Fire Department</i>			
RESCUE 4- (4 Paramedic Lt, Paramedic Driver, 3 Driver positions) Recurring	737,000	737,000	737,000
BLS Rescue Units (2) (8 firefighter positions) Recurring	-	1,226,000	1,226,000
District 9 Alternative Response Vehicle (4 Paramedics Lt. and 4 driver positions) Recurring.	-	729,000	729,000
<i>Total Fire Department</i>	<i>\$737,000</i>	<i>\$2,692,000</i>	<i>\$2,692,000</i>
<i>DMD/ Traffic Engineering Division</i>			
Intersection Signalization	110,000	110,000	150,000
Albuquerque Traffic Management System/Intelligent Traffic Systems	330,000	360,000	396,000
Street Light maintenance & marking/signage	1,000,000	1,000,000	1,200,000
Increase in electricity costs due to additional equipment and rate increases of 2%	250,000	250,000	250,000
New Street lighting staff, equipment and materials	300,000	300,000	320,000
Repairs and Maintenance	50,000	50,000	65,000
New Expanded Roadways	800,000	800,000	930,000
New drainage systems	350,000	350,000	400,000
<i>TOTAL DMD</i>	<i>\$3,190,000</i>	<i>\$3,220,000</i>	<i>\$3,711,000</i>
<i>Parks & Recreation Department</i>			
Regional Baseball Complex	44,250	175,857	175,857
Bosque Trail Development	-	50,609	50,609
Balloon Fiesta Park Improvements	-	15,000	15,000
Open Space Land Acquisition, Fencing & Protection	-	50,609	50,609
New Park Development & Land Acquisition	-	376,392	376,392
<i>Total Parks & Recreation Department</i>	<i>\$44,250</i>	<i>\$668,467</i>	<i>\$668,467</i>

<u>CIP Coming-On-Line Estimates</u>			
Funding Allocation Category	<u>FY 18</u>	<u>FY 19</u>	<u>FY 20</u>
<i>Department/Division</i>	<u>Budget</u>		
<i>Planning</i>			
Posse Software-Credit Card Fees-Cybersource	-	187,832	206,615
Route 66 Wayfinding signs	-	25,000	25,000
Eplan Software License/Maintenance Fees (DRB, DRC, EPC, ZHE, Board of Appeals)	-	49,187	49,187
Railyards Utilities Cost	-	16,650	16,815
<i>Total Planning Department</i>	<i>\$0</i>	<i>\$278,669</i>	<i>\$297,617</i>
<i>Senior Affairs</i>			
North West Multigenerational Center	-	-	1,077,672
North Domingo Baca Phase III (Gym)	-	170,709	170,709
Palo Duro Fitness Addition	-	116,610	116,610
<i>Total Department of Senior Affairs</i>	<i>\$0</i>	<i>\$287,319</i>	<i>\$1,364,991</i>
<i>Department of Technology and Innovation</i>			
Infrastructure	-	123,500	149,500
Applications	-	30,000	30,000
ERP	-	150,000	150,000
Central Avenue Broadband/WiFi, Phase I			
<i>Total Department of Technology and Innovation</i>	<i>\$0</i>	<i>\$303,500</i>	<i>\$329,500</i>
<u>Total General Fund Departments CIP Coming-On-Line</u>	<u>\$4,382,372</u>	<u>\$8,747,355</u>	<u>\$10,360,975</u>
<i>Transit Department</i>			
Subsidy to Fund 661 from General Fund (ART)	-	1,000,000	835,750
Subsidy to Fund 661 from General Fund (CUTC Platform Expansion)	-	2,400	2,520
<i>Total Transit Department</i>	<i>\$0</i>	<i>\$1,002,400</i>	<i>\$838,270</i>
<u>Total GF Subsidized CIP Coming-On-Line</u>	<u>\$0</u>	<u>\$1,002,400</u>	<u>\$838,270</u>
<u>Total CIP Coming-On-Line</u>	<u>\$4,382,372</u>	<u>\$9,749,755</u>	<u>\$11,199,245</u>

ENTERPRISE PROGRAM

The two major enterprise funds for the City are Aviation and Solid Waste. They have substantial capital budgets and both are discussed in this section. The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects; therefore no voter approval is needed. The money for projects is generated by fees paid for the services provided by the enterprise with a pledge against the net revenues of the

respective system. As with the G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for these two enterprise funds.

More detail and all ten years of the decade plan are available in the Capital Appendix.

Enterprise Capital Programing (\$000's)

Solid Waste Management										
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Heavy Equipment	10,220	6,870	6,870	6,870	6,870	6,870	6,870	6,870	6,870	6,870
Refuse Facility Replacement/Repair	400	400	400	400	400	400	400	400	400	400
Computer Equipment	150	100	150	150	150	150	150	150	150	150
Cerro Colorado New Cell Const. & Methane Gas Collection System	700	700	700	700	700	700	700	700	700	700
Landfill Remediation	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270
Automated System (Carts)	600	700	600	600	600	600	600	600	600	600
Commercial Collector Bins	150	100	150	150	150	150	150	150	150	150
Alternative Landfills	219	219	219	219	219	219	219	219	219	219
Special Projects	4,684	1,384	15,634	20,884	4,634	884	1,134	384	634	384
Total Solid Waste	18,393	11,743	25,993	31,243	14,993	11,243	11,493	10,743	10,993	10,743

Aviation										
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Airfield and Terminal Maint. Set Aside	0	0	0	0	0	10,000	10,000	10,000	10,000	10,000
Airport system sustainability projects	500	500	500	500	500	500	500	500	500	500
Aviation Center for Excellence (ACE)	2,060	6,365	0	0	0	0	0	0	0	0
Double Eagle II Projects	3,549	6,765	10,075	0	0	2,000	0	0	0	0
New federal inspection station	0	0	0	6,753	0	0	0	0	0	0
Property acquisition	0	0	0	0	0	0	0	4,000	2,000	2,000
Remediation of financial system	1,030	0	0	0	0	0	0	0	0	0
Roadways Parking and Landscape	8,675	7604	11312	5628	18457	0	0	0	0	0
Runways and Taxiways	10732	10620	12368	12098	0	0	0	0	0	3,200
Sunport lease facility	0	2,122	0	0	0	0	0	0	0	0
Terminal improvements	14,783	9,283	4370	2251	0	0	0	0	0	0
FTZ infrastructure	0	0	7,601	0	0	0	0	0	0	0
Total Aviation	41,329	43,259	46,226	27,230	18,958	12,500	19,500	14,500	12,500	15,700

DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with the full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities and public safety facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of development for infill or other reasons. The fees by area are included in the Capital Appendix. Through FY/17 the program has raised approximately \$42.2 million.

Expenditures to date have been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade plan for the impact fee program.

The Impact Fee Program was revised and updated by the Council in November of 2012. The new ordinance established new fees, new service areas, and an updated CCIP. Fees were set based on a proportion of the consultant's recommendation and phased in over five years. A copy of the updated CCIP and fee schedule is included in the Capital Appendix.

DEVELOPMENT IMPACT FEES COLLECTED
(\$000's)

PURPOSE	FY/06	FY/07	FY/08	FY/09	FY/10	FY/11	FY/12	FY/13	FY/14	FY/15	FY/16	FY/17*	Total
Roadway	1,972	3,826	6,170	1,601	990	439	622	558	384	654	813	1,251	19,280
Storm Drainage	525	1,033	1,821	1,062	337	214	113	162	138	134	195	245	5,978
Public Safety	413	905	1,089	379	452	491	218	210	96	123	214	411	5,001
Parks, Open Space and Trails	882	2,447	2,401	825	652	306	538	514	433	646	845	1,411	11,900
Total	3,792	8,211	11,481	3,867	2,431	1,450	1,490	1,445	1,051	1,557	2,067	3,318	42,160
*FY/17 is an estimate													

RECENT GROSS RECEIPTS TAX REVENUE BACKED BONDS

In November 2012 voters approved the issuance of up to \$50 million in Gross Receipts Tax Bonds for the construction of the Paseo del Norte/I-25 Interchange. The bonds were sold in early 2013. Because of the City's high credit ratings and excellent reputation among investors, the City was able to price its bonds at 2.86% which was below existing market levels. The \$46 million of bond proceeds along with the City's cash contributions funded \$50 million of the \$93 million project. Bernalillo County contributed \$5 million, the State contributed \$30 million, and the federal government contributed the final \$8 million. The project managed by the New Mexico Department of Transportation, began in late summer of 2013 and was completed in the spring of 2015. Additional Gross Receipts Tax Bonds were issued in May of 2015. \$42 million of tax exempt bonds were issued in May of 2015 for several projects: a

visitor center, sports complex, public pool, library, sports complex, rapid transit project, broad band phone service (Voice over Internet Protocol), \$10 million of taxable bonds were also issued in support of Local Economic Development Act projects.

In 2016, the City issued \$24 million in revenue bonds backed by Lodgers' and Hospitality fee revenue. Proceeds will be used for a downtown redevelopment project aimed at attracting tourism. The project includes a 429 space parking structure.

The FY/17 budget includes debt service to issue \$20.3 million in GRT revenue bonds to pay for a myriad of capital projects including \$9 million to complete the sports field complex on the Westside.

ECONOMIC OUTLOOK

NATIONAL ECONOMY AND ECONOMIC OUTLOOK - IHS GLOBAL INSIGHT

The national economy influences the Albuquerque and New Mexico economy in a variety of ways. Interest rates affect purchasing and construction. Federal government spending affects the local economy through spending and employment at the federal agencies, the national labs and military bases. Inflation affects prices of local purchases and wages and salaries of employees.

The following is based on the October 2016 forecasts from IHS Global Insight (IHS). Along with the baseline forecast, alternative forecasts are prepared with pessimistic and optimistic scenarios. The forecast period is FY/17 to FY/21.

Baseline Scenario

In the baseline forecast, assigned a probability of 65%, IHS Global Insight (IHS) expects annual growth of 1.7% in real GDP for FY/17. This is equal to the growth in FY/16 and down significantly from the 2.9% growth in FY/15. Growth is expected to hover just over the 2% in FY/18 to FY/21. Much of the limitation is due to ongoing international risks. These risks include; declining European economy, the weakness in the world economy, and the stronger dollar increasing imports. Consumer's confidence is expected to increase in FY/18 and remain near this level through FY/21. Real government expenditures are expected to decline slowly from FY/19 through FY/21. Nationally, total employment reached the pre-recession peak in May of 2014. Unemployment reached a peak of 9.9% in the fourth quarter of 2009 declining to 5.7% in FY/15 and remaining near 5% for the forecast period.

Inflation, as measured by the Consumer Price Index (CPI) is expected to be only 0.7% in FY/16, but increase to 1.9% in FY/17 and then increases to about 2.5% for the remainder of the forecast. The low levels were largely due to the decline in oil prices. Relatively weak wage growth and increases in productivity limit the cost of employment putting little pressure on costs. Oil prices (West Texas Intermediate) is expected to remain low in FY/17 at \$47.40 per barrel and increases modestly to a high of nearly \$80 a barrel in FY/21. The increase in oil prices modestly adds to the CPI. This level is near the Federal Reserve Bank (FRB) target of 2% as measured by the personal consumption expenditures index. The moderate inflation expectation also plays into limited increases in interest rates. IHS believes that the FRB will raise the federal funds rate modestly at the end of 2016 and continue increasing them

modestly through the forecast. The rate is expected to reach .6% in FY/17 and reaching 2.8% by FY/21.

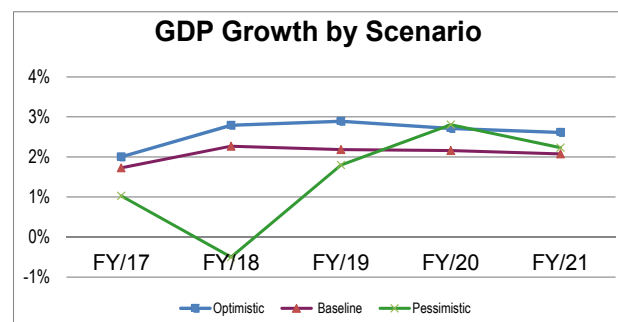
There are a number of risks in the economy including the battle in congress over spending, taxes, extension of the debt ceiling, and the impacts of the recent election. None of these are explicitly included in this forecast. The Eurozone is slowing and may fall into recession. Household formation is low limiting residential construction. The current levels of uncertainty restrain business activity and investment and hiring. Unfortunately, these high levels of uncertainty are likely to remain with us over the next few years.

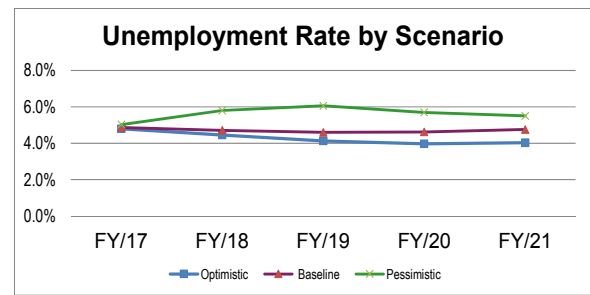
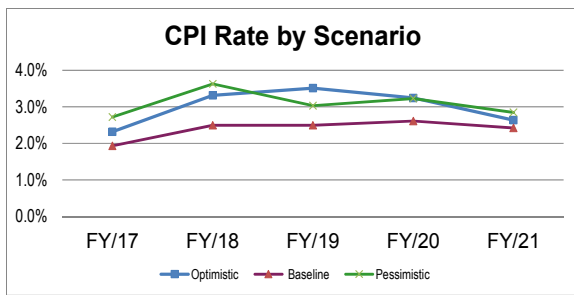
Pessimistic Scenario

The pessimistic scenario is assigned a probability of 20%. In this scenario, the recovery stalls. A recession occurs in the first half of FY/18 the result of political risks and faltering productivity. Exports shrink due in large part to a soaring dollar. The Federal Reserve increases interest rates faster in reaction to higher price inflation. Part of inflation is due to a jump in oil prices. Political paralysis prevents any meaningful fiscal action during succeeding administrations. Amid uncertainty related to Brexit, US major trading partners manage only 1.0% average gains between 2016 and 2018; problems in emerging markets become more pervasive.

Optimistic Scenario

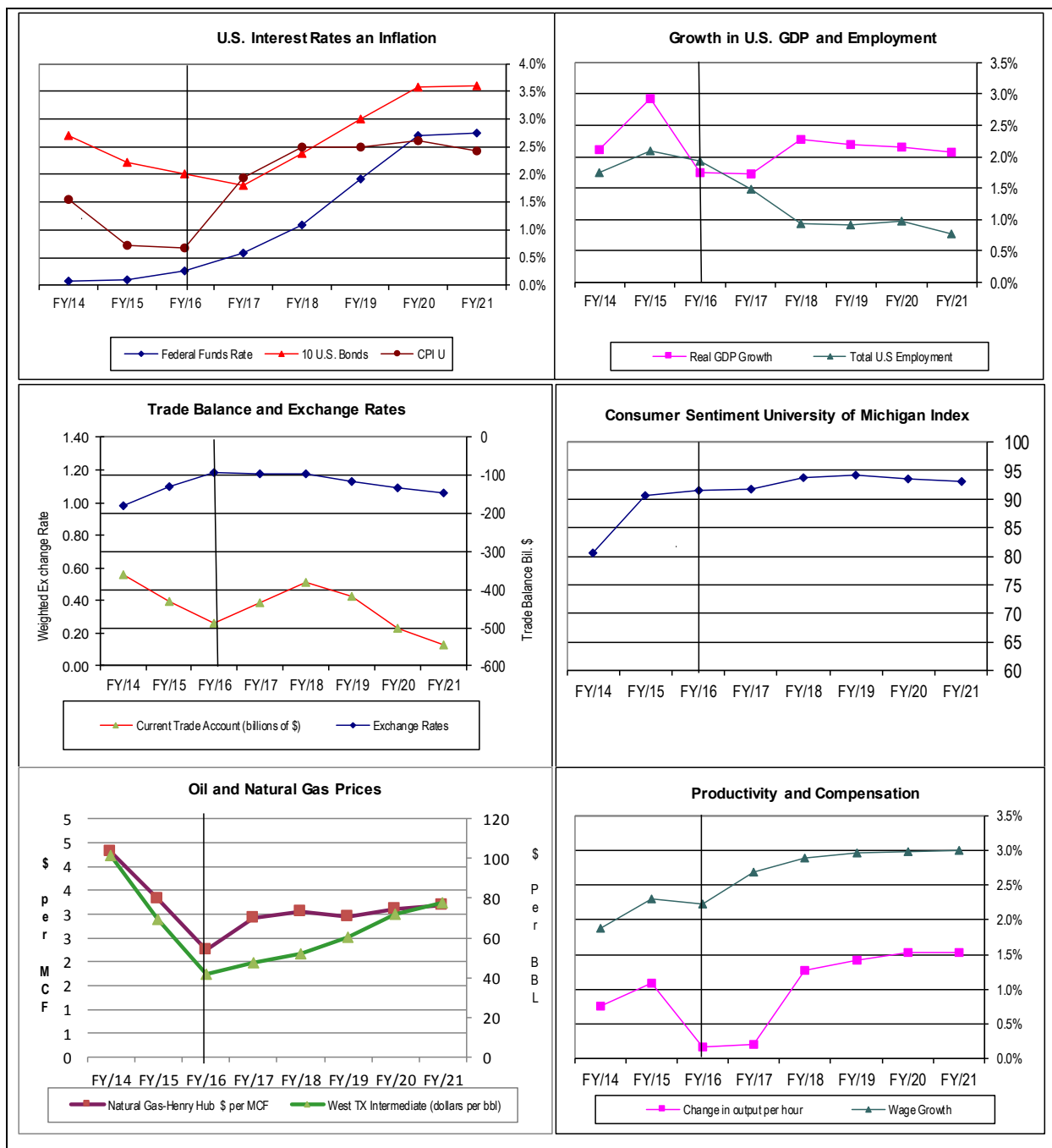
The optimistic scenario is assigned a probability of 15%. In this scenario IHS assumes that basically everything goes right. The Eurozone and emerging markets show strong growth helping exports. Inflation is originally above the baseline as strong demand pushes it up. The FRB reacts and starts raising interest rates faster than in the baseline. Even with higher interest rates housing starts accelerate, credit eases and unemployment drops to 4.0% in FY/19.





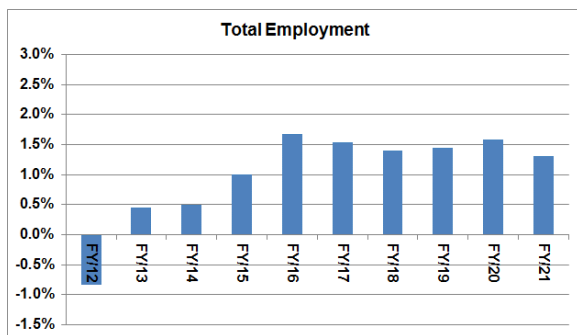
U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR)

October 2016 Baseline Forecast



ALBUQUERQUE ECONOMY AND OUTLOOK

The outlook for the Albuquerque economy is developed by the Bureau of Business and Economic Research (BBER) at the University of New Mexico. They use national forecasts from IHS and local insights to develop forecasts of the state and local economy. The UNM BBER forecasting model for October 2016 provides the forecast of the Albuquerque economy that is presented in the following section. This data only includes three quarters of actual data for FY/16 due to the lag in reporting covered employment data. The Albuquerque economy declined in sync with the national economy, but has lagged in its recovery. Total employment in the Metropolitan Statistical Area (MSA) increased in the third quarter of 2012 but this gain was due to a change in processing by the department of Workforce Solutions and not in actual employment. The 4th quarter of 2014 and all following quarters through the 1st quarter of 2016 show increases with growth. The UNM BBER forecast of employment in October 2016, has positive non-agricultural (non-ag) employment growth beginning in FY/13, though as mentioned above, FY/13 is due only to a technical adjustment. The growth in total employment in FY/14 was 0.4% and FY/15 growth in total employment was 1.4% and with one estimated quarter FY/16 is expected at 1.7%.



The Albuquerque economy lost over 27 thousand jobs from FY/08 to FY/12 a loss of 7% of total employment. About 13 thousand jobs were added in FY/13 to FY/16. In FY/17 employment is expected to increase 1.5% and remain near this level for the remainder of the forecast. The economy does not approach FY/08 employment levels until FY/19. This puts the Albuquerque recovery over four years behind the national economy in terms of reaching post-recession employment levels. Government employment limits growth, with private sector employment growth exceeding total employment growth from FY/12 through FY/21. Construction has improved and is now helping the economy. The

unemployment rate continues to decline, but some of this is due to discouraged workers leaving the labor force. In calendar year 2015 there was somewhat a reversal of this with a small increase in the unemployment rate caused in part by people re-entering the labor force. The rate is expected to slowly decline to 5.3% in FY/20 and FY/21. This is above the unemployment rate for the U.S. for the entire forecast period.



In addition to the tables embedded in the following section there are a series of charts and tables that provide some comparisons of Albuquerque to the U.S. economy. Additionally, Albuquerque MSA employment numbers are provided for FY/14 to FY/21 by the major North American Industrial Classification System (NAICS) categories.

Retail and Wholesale Trade

These sectors account for about 15% of employment in the MSA. It is a particularly important sector in terms of the Gross Receipts Tax; making up about 30% of GRT. As the recession hit, the closure of stores and reductions in purchases substantially hit employment and GRT in this sector.

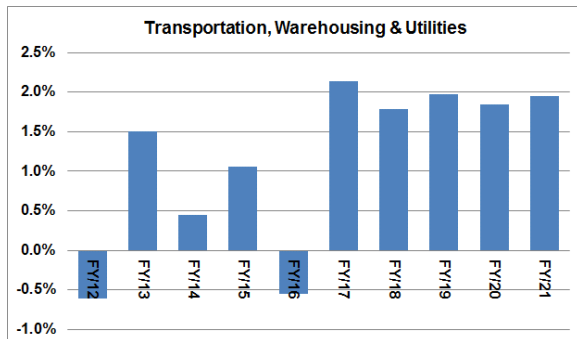


The sector is expected to have employment growth of just over 0.8% in FY/17 and FY/18 with

a jump to over 1.5% in FY/19 and tailing off for the remainder of the forecast.

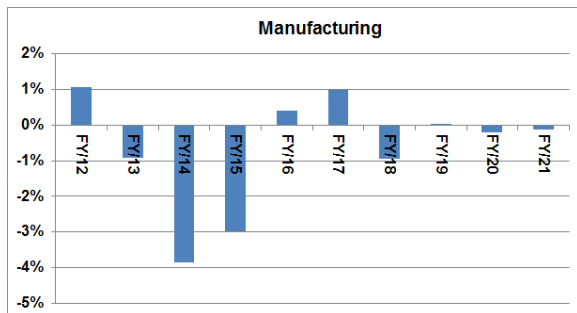
Transportation, Warehousing and Utilities

This sector while important, only accounts for 2.5% of employment. Employment growth in this sector was weak before the recession hit and then declined substantially in FY/09 and FY/10. The expectations for the forecast are a robust recovery with growth over 2% in FY/17 following a decline of 0.6% in FY/16. With this growth the sector does not reach the pre-recession high in the forecast period.



Manufacturing

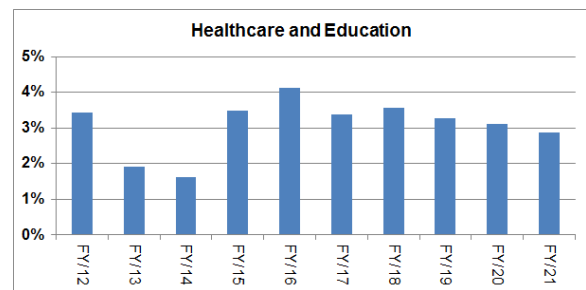
This sector accounts for about 4.5% of employment in the MSA. It is an important sector as it creates relatively high paying jobs that bring revenue from outside the area. It also generates purchases of materials and services in the local economy making this sector's impact greater than its employment share.



After substantial job losses including closing of Eclipse Aviation and GE, the sector posted small gains in FY11 and FY/12. In FY/13, FY/14 and FY/15 the sector declined and is expected to post a small increases in FY/16 and FY/17 before suffering losses in the remainder of the forecast. FY/21 employment is only 72% of the employment of FY/08.

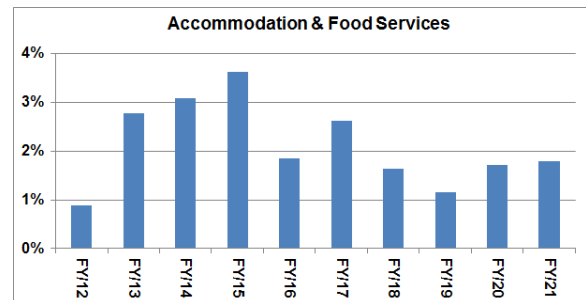
Educational and Health Services

This sector is predominantly health services and accounts for 15.7% of employment. Albuquerque is a major regional medical center that brings people into the area for services. Presbyterian Hospital and its HMO are one of the largest employers in the area. This was the only sector that increased through the recession and continues to be a primary driver for economic growth. Growth slowed in FY/14 but increased in FY/15 and is expected to reach 4% in FY/16. Growth stays above 3% in all years but FY/21 where it slows to 2.9%. This sector is the largest contributor to employment growth in the forecast period adding about 10,000 jobs (36.6% of total job growth) from FY/16 to FY/21.



Accommodation and Food Services

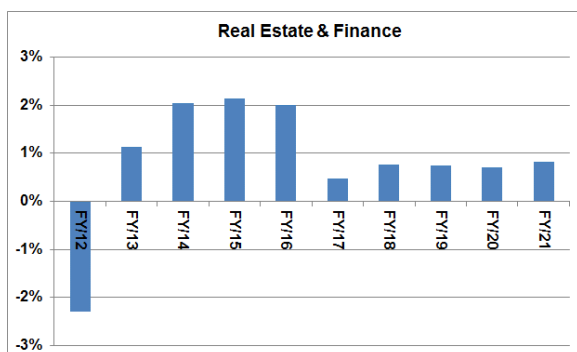
This category includes eating and drinking establishments as well as hotels and other travel related facilities. It accounts for 10% of employment in the MSA. The sector is a major contributor to both GRT and Lodgers' Tax.



FY/14 and FY/15 had growth of over 3%. This slowed in FY/16 to near 2% and after increasing to over 2.5% in FY/17 remains below 2% for the remainder of the forecast. The sector reached its previous peak of FY/08 in FY/14.

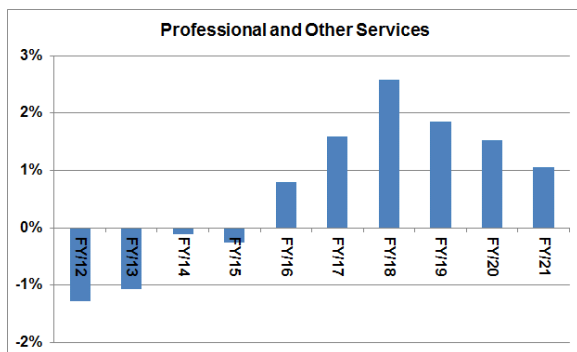
Real Estate & Financial Activities

This is two sectors and includes finance, insurance and real estate including credit intermediation. It accounts for about 4.5% of employment in the MSA. The financial crisis, the consolidation of banking, and the collapse of real estate impacted this sector. FY/13 shows an increase of 1% with FY/14 increasing 1.8%. Growth tapers off through the remainder of the forecast. In FY/21 the sector remains 367 jobs below the level of FY/08.



Professional and Other Services

This category is a grouping of four service sectors (Professional and Technical, Management of Companies, Administrative and Waste Services, and Other Services). The category accounts for 18% of the employment in the MSA. It includes temporary employment agencies, some of Albuquerque's back-office operations, and architect and engineering firms that are closely tied to construction. It also includes Sandia National Labs (SNL).

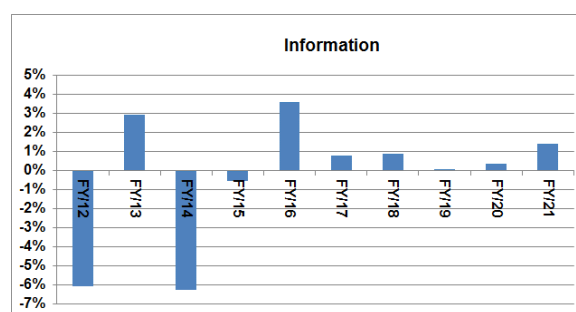


While the national labs gained some positions in FY/11 through FY/15, the sector as a whole was weak. This began to change in FY/15 as construction services (engineering and architecture) began adding jobs, though the sector as a whole declined. The sector shows expected growth in FY/16 of less than 1%.

Growth then exceeds 1% every year in the remainder of the forecast with a peak growth of 2.6% in FY/18. In FY/21 it still remains 3,300 jobs below the peak of FY/08.

Information

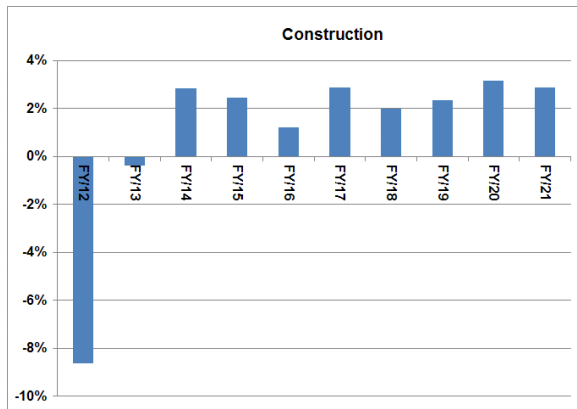
This sector includes businesses in tele-communications, broadcasting, publishing and internet service establishments. It also includes the film studios. It accounts for about 2% of employment in the MSA. FY/13 posted solid growth, but FY/14 showed a substantial decline and FY/15 declined again. FY/16 is expected to show growth of over 3%, but slows to under 1% growth until FY/21.



Construction

Construction is typically cyclical, with significant swings in building and employment. Construction is an important sector and has a broader impact on the economy than its employment share of 5%. This sector lost 12 thousand jobs from FY/07 to FY/13. In FY/07 its employment share was 8%. After falling consistently from FY/07, employment in construction began increasing at the end of FY/13. FY/14 grew 2.8% and 2.4% in FY/15. Employment is expected to increase only 1.2% in FY/16, but then increases to near 3% in FY/17 and remains in the 2% to 3% range for the remainder of the forecast. It is one of the fastest growing sectors in the economy for the forecast period. Even with this growth construction employment in FY/21 is forecasted to be 26% or 8,000 jobs below the FY/07 peak.

Construction permits show the trends in construction and the types of construction. The graph following this section shows the real values of building permits after adjusting by the CPI from 1970 to 2016 (November and December of 2016 was estimated). Construction is categorized as new construction or additions, alterations, and repairs.



New construction is further separated as residential and commercial. Five distinct peaks occurred in 1973, 1979, 1985, 1995 and 2005. The 2005 cycle was the longest but also had the largest dropoff.

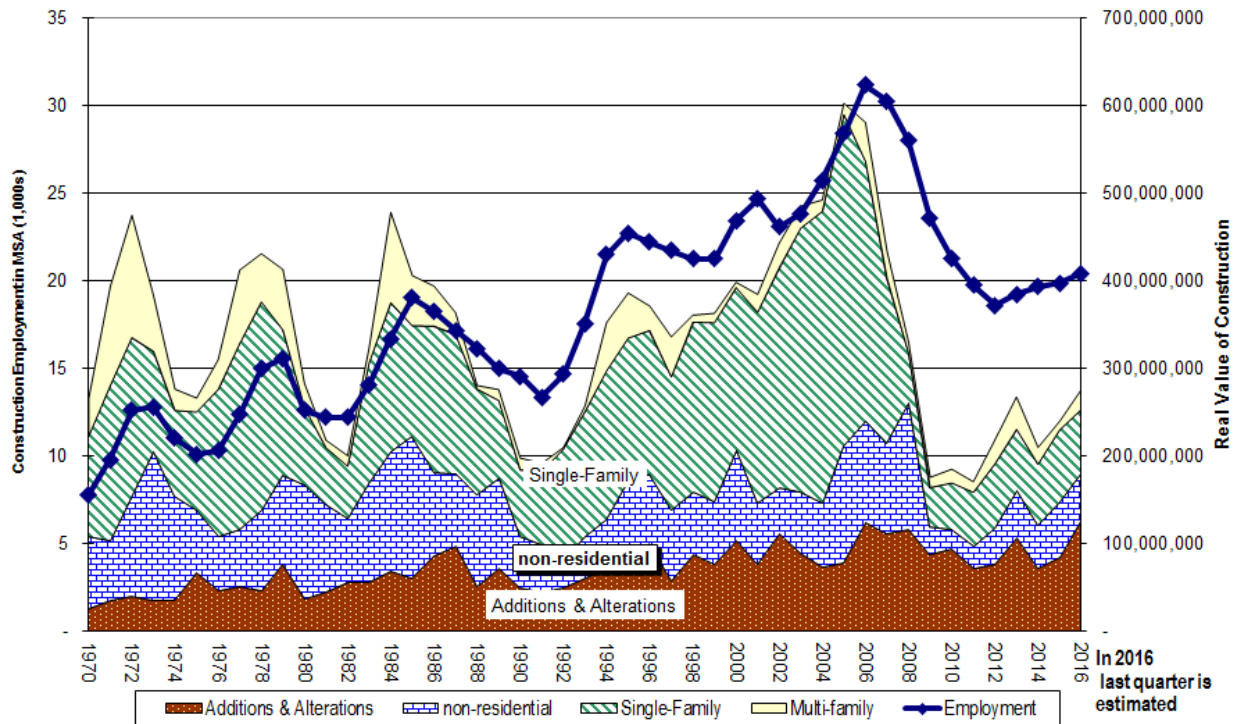
The lowest level of residential construction was reached in the period of August 2008 to February 2009. From this point single family permitting has increased, but it remains subdued and at levels well below pre-recession permitting. In 2008 much of the decline in residential construction was offset by new commercial, primarily public sector construction. Much of this construction was for new Albuquerque public schools. In 2009 residential housing stabilized, but commercial construction fell making 2009 the worst year as far as percentage decline in new construction. Additions, alterations, and repairs did not drop as significantly as new construction but still showed declines. This category is dominated by commercial and public projects.

Single family permitting has grown slowly and is expected to show moderate growth in the forecast. In FY/14 only 814 single family units were permitted, down about 100 units from FY/13. In FY/15 there was a small increase to 902 units. In FY/16 this is expected to increase to 1,200 units. The forecast trends up to 1,700 units by FY/21. These are historically very low numbers; below the early 1990s. Lack of job growth has led to out-migration and very low growth (less than 0.5% a year from 2010 to 2015) in population. Multi-family construction showed some strength in FY/13 with 945 units and 898 units in FY/14. These permits fell 450 and 567 units in FY/15 and FY/16 respectively. There are some large projects expected for FY/17. The UNM BBER forecast only expects 423 units in FY/20 and FY/21.

Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA.

As shown in the chart following this section, construction employment moves similarly to permit values, but differences occur. Some of this is due to projects outside the City as well as non-building projects. Growth in employment was very strong in 2000-2006, driven in large part by the Intel project and the Big-I reconstruction project.

**Construction Values In City of Albuquerque Deflated by CPI
and Construction Employment in the MSA in Thousands**



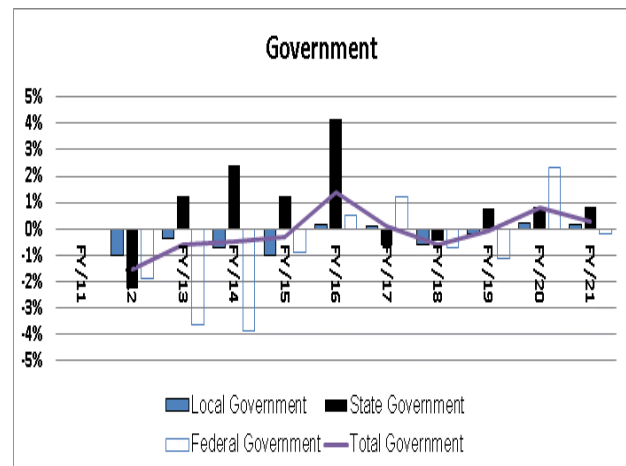
Government

The government sector makes up almost 21% of the Albuquerque MSA employment. The largest part of State and Local government is education. Local Government includes the public schools and State Government includes the University of New Mexico and Central New Mexico Community College. The local sector also includes Indian enterprises. The Federal Government makes up 4.4% of employment; nationally Federal government makes up 3.4% of total employment. This doesn't include military employment which is counted separately.

Active military is around 6,000 or about 1.7% of the total non-agricultural employment. Nationally military is 1% of total non-ag employment.

Government employment slowed and decreased in FY/11 through FY/16. Local and State employment decreased due to declines in tax revenue and the inability to fund the same level of employees. State and Local are flat in FY/13. State government has been stronger with growth of 2.4% and 11.3% in FY/14 and FY/15. It is expected to grow 4.2% and then decline or

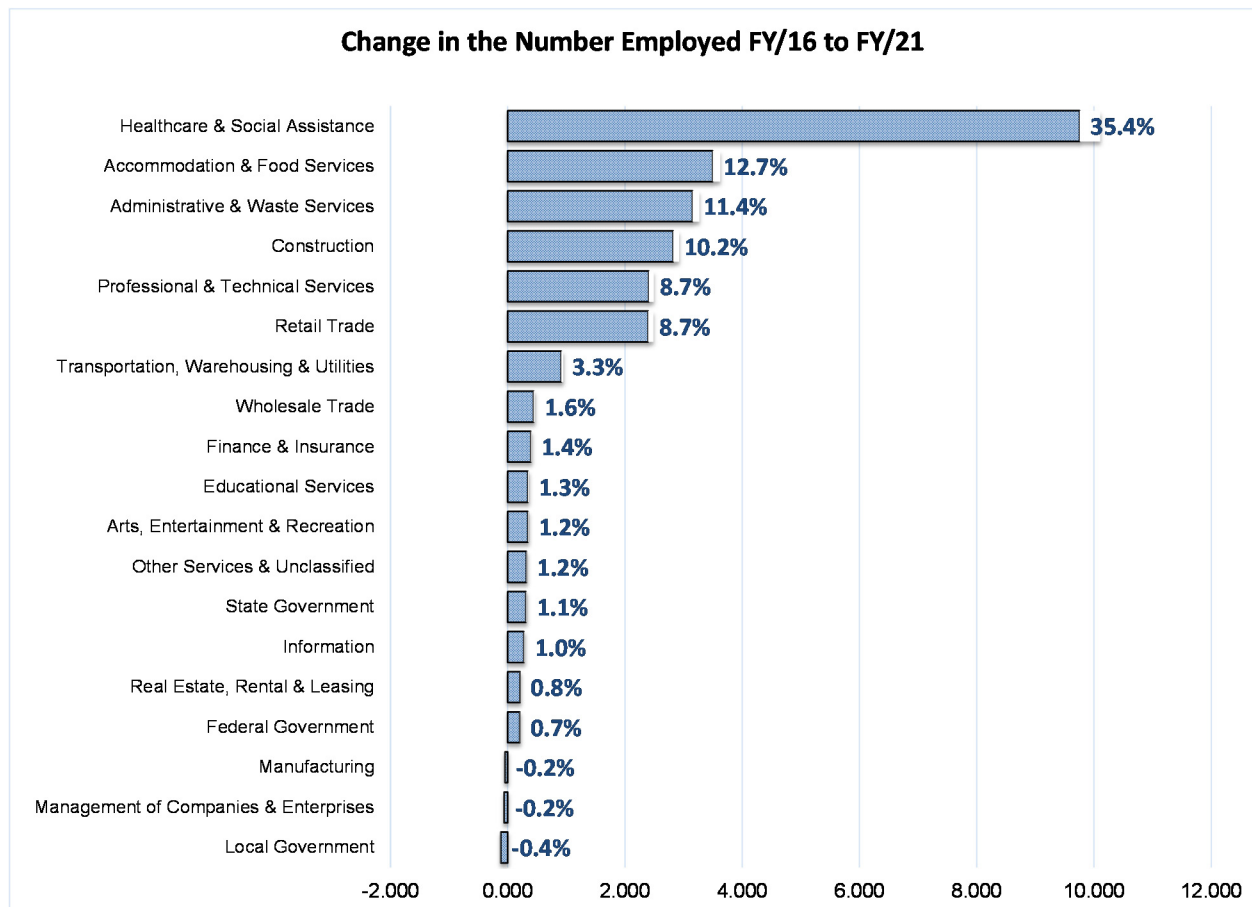
remain at low levels of growth for the forecast. Local government has been flat and is expected to show little growth in the forecast. The major sources of state and local jobs are education, though the Labor department does not keep individual counts for these jobs at the local level.



Federal Government after growing strongly in FY/10 showed little growth in FY/11 and declines in FY/12 through the remainder of the forecast.

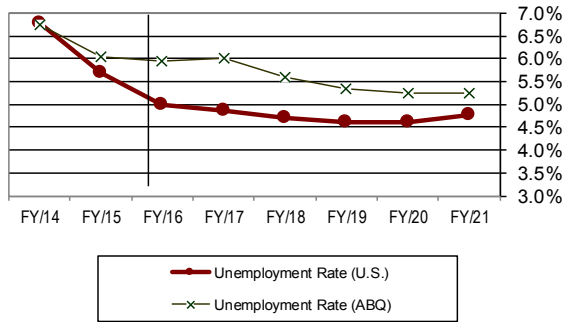
This occurs due to the federal government taking steps to reduce its expenditures. The forecast shows continued losses in federal jobs except in FY/19 to FY/21 largely due to hiring for the 2020 census.

The following Charts and tables present more information on the Albuquerque economy and its comparison to the U.S.

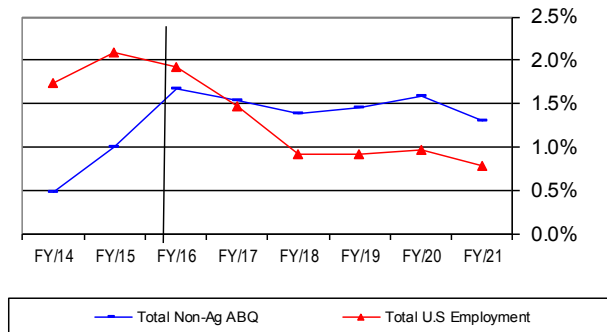


Albuquerque MSA and Comparisons to the U.S -- Fiscal Year October 2016

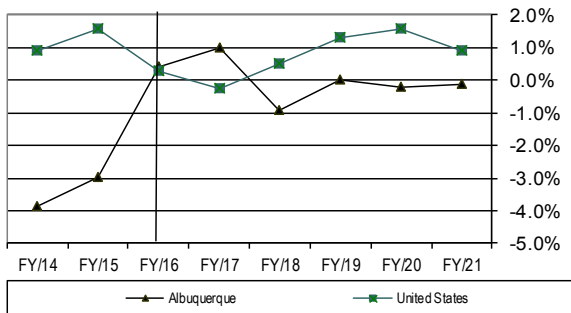
Albuquerque MSA vs. U.S. Unemployment Rates



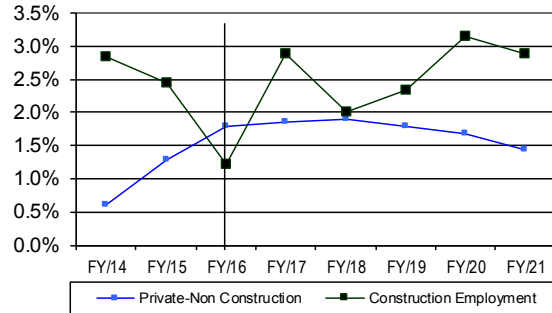
Albuquerque MSA vs. U.S. Employment Growth



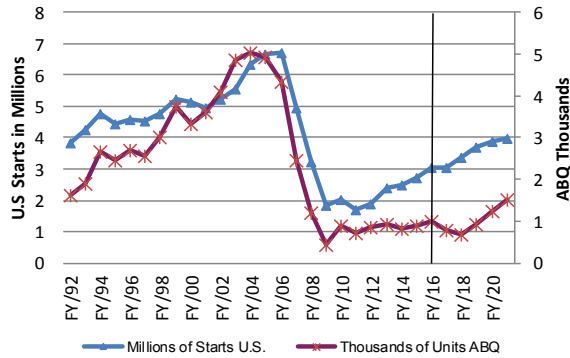
Albuquerque MSA vs. U.S. Manufacturing Employment Growth



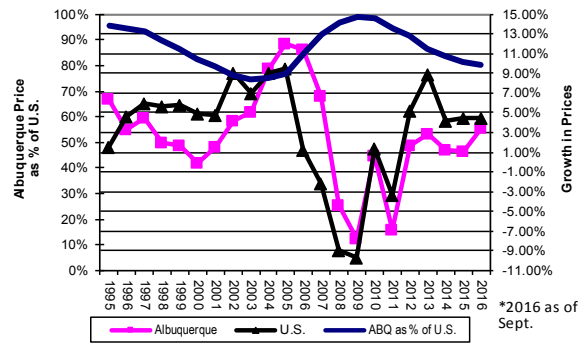
Albuquerque MSA Construction and Private Non-Construction Employment Growth



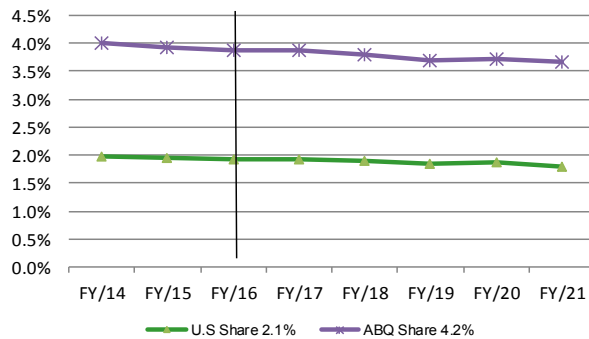
Single Family Construction



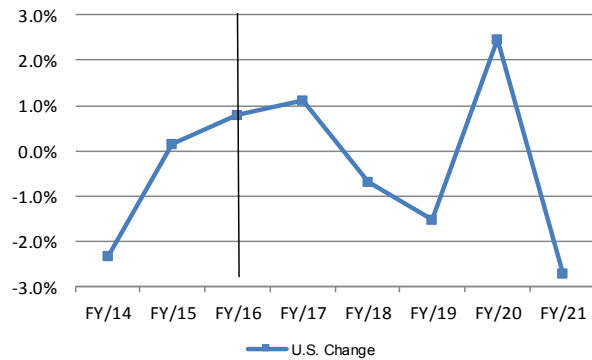
Comparison of Growth in Existing Home Sales Price by Calendar Year



Federal Government Employment as Share of Total Employment



Change in Federal Government Employment



Economic Variables Underlying the Forecast by Fiscal Year

	Historical			Forecast				
	FY/14	FY/15	FY/16	FY/17	FY/18	FY/19	FY/20	FY/21
National Variables								
Real GDP Growth	2.1%	2.9%	1.7%	1.7%	2.3%	2.2%	2.2%	2.1%
Federal Funds Rate	0.1%	0.1%	0.3%	0.6%	1.1%	1.9%	2.7%	2.8%
10 U.S. Bonds	2.7%	2.2%	2.0%	1.8%	2.4%	3.0%	3.6%	3.6%
CPI-U	1.6%	0.7%	0.7%	1.9%	2.5%	2.5%	2.6%	2.4%
Unemployment Rate (U.S.)	6.8%	5.7%	5.0%	4.9%	4.7%	4.6%	4.6%	4.8%
Total U.S. Employment	1.7%	2.1%	1.9%	1.5%	0.9%	0.9%	1.0%	0.8%
Manufacturing Employment	0.9%	1.6%	0.3%	-0.3%	0.5%	1.3%	1.6%	0.9%
Consumer sentiment index--University of Mich	80.6	90.6	91.5	91.7	93.7	94.3	93.6	93.1
Exchange Rates	0.98	1.09	1.18	1.17	1.18	1.13	1.09	1.06
Current Trade Account (billions of \$)	(361.3)	(429.8)	(488.2)	(434.8)	(379.5)	(418.1)	(503.0)	(545.3)
Change in output per hour	0.8%	1.1%	0.2%	0.2%	1.3%	1.4%	1.5%	1.5%
Natural Gas-Henry Hub \$ per MCF	4.3	3.3	2.2	2.9	3.0	2.9	3.1	3.2
West TX Intermediate (dollars per bbl)	101.3	69.3	41.7	47.4	52.1	60.5	71.9	77.9
Wage Growth	1.9%	2.3%	2.2%	2.7%	2.9%	3.0%	3.0%	3.0%
Albuquerque Variables								
Employment Growth and Unemployment in Albuquerque MSA								
Total Non-Ag ABQ	0.5%	1.0%	1.7%	1.5%	1.4%	1.5%	1.6%	1.3%
Private-Non Construction	0.6%	1.3%	1.8%	1.8%	1.9%	1.8%	1.7%	1.4%
Construction Employment	2.8%	2.4%	1.2%	2.9%	2.0%	2.3%	3.1%	2.9%
Manufacturing	-3.9%	-3.0%	0.4%	1.0%	-0.9%	0.0%	-0.2%	-0.1%
Government	-0.5%	-0.3%	1.4%	0.1%	-0.6%	-0.1%	0.8%	0.3%
Unemployment Rate (ABQ)	6.7%	6.0%	5.9%	6.0%	5.6%	5.4%	5.3%	5.3%
Growth in Personal Income	2.1%	3.8%	4.1%	4.0%	4.9%	5.2%	5.1%	5.3%
Construction Units Permitted in City of Albuquerque								
Single-Family Permits	915	902	979	863	1,043	1,320	1,513	1,727
Muli-Family Permits	933	189	67	310	375	408	438	438
Total Residential Permits	1,848	1,091	1,046	1,173	1,418	1,727	1,951	2,166

Sources: HIS Global Insight and FOR-UNM October 2016 Baseline Forecasts

Albuquerque MSA Employment in Thousands								
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Total Employment	358.32	361.90	367.97	373.63	378.85	384.34	390.45	395.53
Private Employment	282.64	286.47	291.50	297.09	302.75	308.30	313.81	318.66
Mining & Agriculture	0.72	0.72	0.74	0.72	0.73	0.74	0.75	0.75
Construction	19.41	19.89	20.13	20.71	21.12	21.62	22.30	22.94
Manufacturing	16.87	16.37	16.43	16.59	16.44	16.44	16.41	16.38
Wholesale Trade	11.46	11.60	11.67	11.78	11.80	11.90	12.01	12.12
Retail Trade	41.48	41.66	42.05	42.40	42.86	43.63	44.22	44.44
Transportation, Warehousing & Utilities	9.04	9.13	9.08	9.28	9.44	9.63	9.81	10.00
Information	7.68	7.64	7.91	7.97	8.04	8.05	8.08	8.19
Finance & Insurance	11.07	11.44	11.64	11.67	11.76	11.85	11.94	12.03
Real Estate, Rental & Leasing	5.16	5.13	5.27	5.32	5.36	5.39	5.43	5.48
Professional & Technical Services	28.18	28.57	28.88	29.29	29.79	30.28	30.72	31.29
Management of Companies & Enterprises	3.35	3.37	3.51	3.44	3.45	3.45	3.45	3.45
Administrative & Waste Services	24.15	23.58	23.60	24.16	25.33	26.05	26.61	26.75
Educational Services	5.02	5.29	5.28	5.31	5.37	5.45	5.54	5.63
Healthcare & Social Assistance	49.29	50.92	53.24	55.20	57.29	59.26	61.18	63.00
Arts, Entertainment & Recreation	4.29	4.41	4.56	4.63	4.67	4.76	4.84	4.90
Accommodation & Food Services	35.99	37.29	37.98	38.98	39.61	40.07	40.75	41.48
Other Services & Unclassified	9.48	9.47	9.52	9.65	9.70	9.74	9.80	9.84
Government	75.68	75.43	76.47	76.54	76.10	76.04	76.64	76.87
Local Government	40.15	39.75	39.82	39.86	39.62	39.55	39.63	39.70
State Government	21.20	21.47	22.37	22.23	22.13	22.31	22.49	22.68
Federal Government	14.33	14.21	14.28	14.45	14.35	14.18	14.51	14.48
Military Employment	5.95	5.70	5.71	5.72	5.71	5.71	5.72	5.73
Growth Rates								
Total Employment	0.5%	1.0%	1.7%	1.5%	1.4%	1.5%	1.6%	1.3%
Private Employment	0.8%	1.4%	1.8%	1.9%	1.9%	1.8%	1.8%	1.5%
Mining & Agriculture	-5.0%	0.1%	3.8%	-3.2%	1.1%	1.2%	1.3%	1.1%
Construction	2.8%	2.4%	1.2%	2.9%	2.0%	2.3%	3.1%	2.9%
Manufacturing	-3.9%	-3.0%	0.4%	1.0%	-0.9%	0.0%	-0.2%	-0.1%
Wholesale Trade	-0.5%	1.2%	0.6%	0.9%	0.2%	0.9%	0.9%	0.9%
Retail Trade	1.6%	0.4%	0.9%	0.8%	1.1%	1.8%	1.3%	0.5%
Transportation, Warehousing & Utilities	0.5%	1.1%	-0.6%	2.1%	1.8%	2.0%	1.8%	1.9%
Information	-6.3%	-0.6%	3.6%	0.8%	0.9%	0.1%	0.3%	1.4%
Finance & Insurance	3.7%	3.4%	1.7%	0.3%	0.8%	0.8%	0.7%	0.8%
Real Estate, Rental & Leasing	-1.3%	-0.5%	2.6%	1.0%	0.7%	0.7%	0.6%	0.9%
Professional & Technical Services	0.6%	1.4%	1.1%	1.4%	1.7%	1.7%	1.4%	1.9%
Management of Companies & Enterprises	1.5%	0.7%	4.1%	-2.0%	0.1%	0.1%	0.0%	0.0%
Administrative & Waste Services	-0.3%	-2.4%	0.1%	2.4%	4.9%	2.8%	2.1%	0.5%
Educational Services	2.6%	5.3%	-0.1%	0.4%	1.2%	1.5%	1.6%	1.7%
Healthcare & Social Assistance	1.5%	3.3%	4.6%	3.7%	3.8%	3.4%	3.2%	3.0%
Arts, Entertainment & Recreation	0.0%	2.7%	3.4%	1.5%	0.9%	1.9%	1.7%	1.4%
Accommodation & Food Services	3.1%	3.6%	1.8%	2.6%	1.6%	1.2%	1.7%	1.8%
Other Services & Unclassified	-2.3%	-0.1%	0.5%	1.4%	0.5%	0.4%	0.6%	0.4%
Government	-0.5%	-0.3%	1.4%	0.1%	-0.6%	-0.1%	0.8%	0.3%
Local Government	-0.7%	-1.0%	0.2%	0.1%	-0.6%	-0.2%	0.2%	0.2%
State Government	2.4%	1.3%	4.2%	-0.6%	-0.5%	0.8%	0.8%	0.8%
Federal Government	-3.9%	-0.9%	0.5%	1.2%	-0.7%	-1.2%	2.3%	-0.2%
Military Employment	-3.3%	-4.2%	0.2%	0.2%	-0.2%	0.1%	0.1%	0.1%

REVENUE ANALYSIS

REVISED FY/17 AND APPROVED FY/18 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/16, the actual audited results are reported. FY/17 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast and estimated actuals; the most recent estimate for FY/17 prepared with the approved FY/18 budget. FY/18 reports revenue estimates from the Five-Year Forecast and the approved budget. Many of the revisions to earlier revenue estimates were made in light of changes in actual receipts.

Revised FY/17 Revenue Estimates. The estimated actual General Fund revenues for FY/17 are \$515.6 million or \$220 thousand above the FY/17 approved budget. GRT revenue is down by \$4.4 million, but this was offset by strength in property tax revenue, building permits and charges for services. Also, over \$2 million of this increase is from one-time revenue. The recurring revenue of \$511 million is \$1.9 million below the approved budget. The one-time revenue includes a one million dollar transfer from the Cultural and Recreational Projects Fund and a one-time deposit of one million dollars in Cable TV franchise fees, which should have occurred in FY/16. Property tax revenue remained at the budgeted level and franchise taxes were somewhat weaker than anticipated in the budget.

The following section on the FY/18 budget includes some detail on FY/17.

Revenue Estimates for Approved FY/18. FY/18 revenues are estimated to be \$530.9 million or 2.9% above the FY/17 estimated actual. This budget also includes \$2.8 million in one-time revenue due to the next increased loss in the food and medical hold-harmless in FY/19 and air quality penalties, a transfer from lodgers' tax for the senior games and a reimbursement for a wildland fire crew. The GRT base is expected to increase 3%; limited by the reduction in the hold-harmless distribution. Property tax revenue is relatively strong, but somewhat limited due to yield control. Construction related revenues are expected to increase substantially but most other revenues are limited due to continued slow growth in the economy.

Gross Receipts Tax Revenues. GRT revenues continue to increase although revenues have been erratic. In the first nine months of FY/17 GRT as measured by the one-percent distribution are only 1% above the same period in FY/16 and the revenues have been erratic and growth has varied between -12% and 19.4%. The expected growth in the one-percent distribution for FY/17 was reduced from 2.9% to 2.3% during the Five-Year Forecast, but as noted above it is currently growing at only a 1% rate of increase. In FY/18 the one-percent distribution is expected to grow at 3%, after factoring in the additional reduction in the food and medical hold harmless distribution as well as reductions due to expanded activity at the Tax Increment Development Districts and the manufacturing input GRT deductions.

The economic models used to forecast GRT use information about the economy from the national Global Insight (GI) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts received from all other sources. This is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. The slow growth of the economy continues to limit property tax assessments. The actual property tax revenue for FY/16 was one million dollars above estimate and the FY/17 revenues were adjusted up to account for this increase and the known increase from the Bernalillo County Assessors' final tax base. FY/18 revenues are expected to increase only 1.5% due to the limitation of yield control and expected continuation of weakness in non-residential property value. The amount of tax is then reduced by \$200 thousand to account for a distribution to the Mesa Del Sol Tax Increment Development District (TIDD). The adjusted growth rate in is 1.4%.

Franchise Taxes. The total revenue increases by \$463 thousand due to a one million dollar one-time revenue in cable TV franchise revenue. Recurring franchise taxes in FY/17 are expected to be \$592 thousand below the approved budget estimate due to weaknesses in electricity and natural gas franchises. In FY/18 recurring revenues are expected to show growth of 2.4%. This growth comes from the electric franchise and a rate increase for the water utility franchise. These increases are offset in part by a decline in natural gas franchise.

Payments-In-Lieu-Of-Taxes (PILOT). PILOT revenues in FY/17 were increased by \$112 thousand in one-time revenue from the Industrial Revenue Bond Program. Other revenues are expected to equal the budget. In FY/18 revenues show a 5% increase due to increases in estimated revenue.

Building Permits. Building permits and inspections revenues are growing in FY/17 led by multifamily and commercial construction. The estimated growth in FY/17 is \$624 thousand above the approved budget. In FY/18 growth is expected at 13%. This growth is based on construction forecasts from the Bureau of Business and Economic Research.

As a note, major construction projects planned by the state or the federal government, or road projects do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. However, GRT is paid both by the state and the federal governments on construction projects.

Other Permits. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of City right-of-way, and other miscellaneous fees. In FY/16 actual revenues were below the budgeted level. In FY/17 revenues are expected to be \$632 thousand below the budgeted level primarily due to weakness in barricading and excavation permits. In FY/18 revenues are kept near the lowered level for FY/17.

Other Intergovernmental Assistance. Other intergovernmental assistance includes state shared revenues (excluding GRT), grants and county shared revenues. This category has declined in recent years due to changes in state policy and the manner in which grant revenue is received. In FY/17 revenue was adjusted up for strength in the municipal road gasoline tax and the vehicle registration fee revenue. FY/18 includes those increases.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens. It also includes some revenues for charges to other governmental entities. In FY/17 the estimated revenues are increased by one million dollars for strength in legal fees charged to risk, construction related services, and a one-time revenue of \$365 for reimbursement of the Fire Department for wildland fire services they provide for the federal government. In FY/18 revenues are expected to

increase by \$1.6 million. This is a combination of revenues moved from the Cultural and Recreation Projects Fund (Fund 225) and fee increases.

The fee increases are broken out in the following table with an estimate of the revenue they will generate.

Increased fees for services

Venue	Increase	Revenue Generated
BioPark	\$1 entry fee increase for instate and 2\$ for out of state	663,000
Aquatics	\$.25 increase for entry and 10% on passes	214,000
Tennis Lessons	\$3 adults and \$2 Sr. and Youth	81,000
Tournaments	Change in fees	20,000
Rentals	Increased rental fees for Parks and Rec. buildings	18,000
League Play	Increased Fees for Softball and Baseball	108,000
Seniors	Increased membership fees \$2 and Dances \$.5	34,000
Merchant Fees	A new fee	240,000
Total		1,378,000

Additional fees for cultural services that are shifted from Fund 225 include fees for rentals at the museums and other venues including the KiMo. These revenues are an increase of \$622 thousand from FY/17 which included one third of a year of revenues from these venues. These increases are somewhat offset by a decreases in contributions and reimbursements and a reduction in charges for legal services for risk management.

IDOH. Indirect overhead revenues for FY/17 increase by \$450 thousand due to expected increases in capital indirect recovery. In FY/18 revenues increase by a modest 1.3% over the FY/17 estimated actual. This is primarily due increased wages and adjustments to the indirect plan.

CIP-Funded Positions. FY/17 revenue from CIP funded positions are equal to the approved budget. In FY/18 revenues are expected to increase \$357 thousand. This is for funding of additional positions for managing and building Department of Municipal Development projects.

Internal Service Charges. In FY/17 revenues are adjusted down by \$13 thousand for reduction in engineering inspections and office services. FY/18 is held at this reduced level.

Fines and Penalties. In FY/17 revenues remain at \$120 thousand the amount expected from dust permit fines. In FY/18 this is increased by a one-time \$175 thousand penalty assessment that will be paid by a company that owes back penalties for non-compliance.

General Fund Revenue Changes
(\$000's)

	FY16 Audited Actual	Percent Chg Previous Year	FY17 Estimated Actual	Percent Chg Previous Year	FY18 Approved Budget
GRT/Local	126,419	2.1%	129,359	2.3%	133,299
State Shared GRT	190,154	2.3%	194,577	2.3%	200,504
Muni Share Comp Tax	1,326	-33.7%	1,378	3.9%	2,017
Penalty and Interest	2,212	-3.8%	2,289	3.5%	2,382
Total GRT	320,111	1.1%	327,603	2.3%	338,202
Local Taxes	108,010	0.4%	111,997	3.7%	112,823
Intergovernmental revenues	4,739	9.5%	4,602	-2.9%	4,902
Service Charges	21,537	3.3%	22,812	5.9%	24,385
Licenses/ permits	11,899	5.2%	12,889	8.3%	13,966
Miscellaneous	3,974	141.1%	2,954	-25.7%	4,183
Transfers From Other Funds	3,790	44.4%	3,691	-2.6%	2,810
Intra Fund Transfers	25,811	3.2%	29,053	12.6%	29,644
TOTAL REVENUE	499,870	2.0%	515,601	3.1%	530,915
NON-RECURRING	4,915	1.1%	4,577	-19.5%	2,796
RECURRING REVENUE	494,955	1.5%	511,024	3.4%	528,119

Interest Earnings. Interest earnings in FY/17 are kept at the budgeted level. In FY/18 there is an increase of \$448 thousand reflecting the Federal Reserve Board's planned increases in interest rates and improvements in the City's investment procedures.

Other Miscellaneous Revenues. Other miscellaneous receipts for FY/17 are \$249 thousand above the approved budget. The largest source of this revenue is the alternative fuel rebate and the contractor lien program. These revenues are somewhat offset by a \$250 thousand negative adjustment for contributions and donations. In FY/18 revenues are \$606 thousand above the estimated FY/17 revenues. This increase is due to an expansion of the ambulance contract in the fire department,

revenue that is newly moved from fund 225, and the loss of a \$250 thousand negative adjustment in FY/7.

Transfers from Other Funds. FY/17 includes a one-time transfer of \$1.1 million from Fund 225 to move all revenue not associated with contributions and donations. In FY/18 revenues have a reduction of \$881 thousand. The reduction in the one-time transfer from Fund 225 is somewhat offset by an increased transfer from aviation to pay for fire services and an increase in the transfer from the Law Enforcement Protection Fund and a one-time transfer of \$106 thousand from the Lodgers' Tax Fund in support of the National Senior Games.

General Fund Revenue Estimates

(\$000's)

	FY16 Audited Actual	FY17 Approved Budget	FY17 Five-Year Forecast	FY17 Estimated Actual	FY18 Five-Year Forecast	FY18 Approved Budget
Gross Receipts Tax	78,796	81,271	80,207	80,207	82,650	82,650
Municipal (0.5%)	1,032	1,109	1,088	1,089	1,121	1,135
Penalty and Interest (local)	9,387	10,159	10,026	10,026	10,331	10,331
Municipal Infrastructure (0.0625%)	38,236	39,645	39,126	39,126	40,318	40,318
Public Safety (0.25%)	155,223	160,994	158,839	158,839	163,677	163,677
State Shared 1225%	34,931	36,223	35,738	35,738	36,827	36,827
Penalty and Interest (State Shared)	1,180	1,232	1,201	1,200	1,238	1,247
Municipal Share Comp Tax	1,326	1,378	1,378	1,378	1,391	2,017
Total GRT	320,111	332,011	327,603	327,603	337,552	338,202
Property Tax	81,246	81,360	82,384	82,384	83,652	83,652
Franchise Tax-Telephone	1,633	1,590	1,633	1,633	1,634	1,633
Franchise Tax-Electric	9,050	9,996	9,684	9,496	9,819	9,796
Franchise Tax-Gas	3,507	4,069	3,507	3,769	3,577	3,769
Franchise Tax-Cable TV ABQ	3,142	4,060	4,198	5,253	4,240	4,240
Franchise Tax - Water Auth	7,338	7,300	7,338	7,338	7,632	7,632
Franchise Tax-Telecom	209	220	209	209	209	209
Total Franchise	24,879	27,235	26,569	27,698	27,111	27,279
Other Intergovernmental Assistance	4,739	4,392	4,392	4,602	4,413	4,902
Building Permit Revenue	7,131	7,513	8,200	8,137	9,020	9,199
Permit Revenue	4,767	5,384	5,384	4,752	5,438	4,767
Service Charges	21,537	21,768	21,537	22,812	21,952	24,385
Fines & Penalties	209	120	209	120	209	295
Earnings on Investments	1,114	767	767	767	1,216	1,215
Miscellaneous	2,668	1,818	1,818	2,067	1,836	2,673
Transfers From Other Funds	3,790	2,604	2,604	3,691	2,920	2,810
Payments In Lieu of Taxes	1,885	1,803	1,803	1,915	1,803	1,892
IDOH	16,298	17,162	17,162	17,612	17,162	17,846
Services Charges-Internal	279	269	279	266	279	266
CIP Funded Positions	9,234	11,175	11,175	11,175	11,587	11,532
TOTAL REVENUE	499,887	515,381	511,886	515,601	526,149	530,915
NON-RECURRING	4,915	2,431	2,021	4,577	2,233	2,796
RECURRING REVENUE	494,972	512,950	509,865	511,024	523,916	528,119

DEPARTMENT BUDGET HIGHLIGHTS

ANIMAL WELFARE



The Animal Welfare Department has a leadership role in encouraging the humane and ethical treatment of animals. The Department strives to improve the health and well-being of Albuquerque pets through a variety of programs and initiatives. These include animal shelters, adoption centers, veterinary facilities, spay and neuter and micro-chipping services, a public information initiative and a volunteer program. The Animal Welfare Department also conducts and co-sponsors animal adoption events at various offsite locations in cooperation with other animal rescue groups. A web site contains information on topics such as licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and tips on finding the right pet as well as caring for a pet. The department routinely explores ways of improving conditions and programs for animals, working with animal-protection groups and government entities as well as enforcing statutes, ordinances, and regulations related to the pet population and responding to complaints.

MISSION

The Animal Welfare Department supports responsible ownership of domestic animals; manages care for missing, abused and homeless animals; encourages and celebrates the human/animal bond through quality adoptions and education; and helps assure public health and safety for the community.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	7,635	8,401	8,401	7,835	8,308	(93)
OPERATING	2,410	1,955	2,009	2,391	1,882	(72)
CAPITAL	0	0	0	0	0	0
TRANSFERS	1,097	893	893	878	919	26
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	11,141	11,249	11,303	11,103	11,110	(139)
TOTAL FULL-TIME POSITIONS	141	141	141	141	140	(1)

BUDGET HIGHLIGHTS

General Fund

The FY18 approved General Fund budget for the Animal Welfare Department is \$11 million, a decrease of 1.2% or \$139 thousand from the original FY17 budget of \$11.1 million.

The department's FY18 approved budget funds 140 full-time positions, which is one FTE less than the FY17 approved budget position count. The Senior Program Manager was eliminated to allow the department to fund two Behavior Specialists on a permanent recurring basis. The Behavior Specialist positions were previously funded on a year to year basis with non-recurring funding.

The department's reconstructed Eastside Animal Shelter is fully operational and is a cornerstone for transforming animal care in Albuquerque with a high-volume spay/neuter clinic that has had a significant impact on helping to control the pet population and reduce intakes. The department continues to emphasize spay/neuter as a means of reducing the unwanted pet population through high volume spay/neuter procedures. An additional \$200 thousand has been appropriated by the Mayor and City Council to continue spay/neuter services and for the trap/neuter & release program with recurring funding.

HEART Ordinance Fund

In FY07, the City Council created the HEART Ordinance Fund. This fund provides free micro-chipping and free spaying and neutering of companion animals for low or moderate income persons or seniors, and when possible, to the general public. Sixty percent of all net



ANIMAL WELFARE

animal license and permit fees are deposited in this fund and used to provide the previously mentioned services. For FY/18 the revenue and appropriation amounts are estimated to remain the same as FY/17 which was \$79 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
AW-Animal Care Ctr	11,038	11,170	11,224	11,024	11,031	(139)
TOTAL GENERAL FUND -110	11,038	11,170	11,224	11,024	11,031	(139)
HEART ORDINANCE FUND - 243						
AW-Heart Companion Svcs	99	74	74	74	74	0
AW-Trsf to General Fund	5	5	5	5	5	0
TOTAL HEART ORDINANCE FUND - 243	104	79	79	79	79	0
TOTAL APPROPRIATIONS	11,141	11,249	11,303	11,103	11,110	(139)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	11,141	11,249	11,303	11,103	11,110	(139)

REVENUE

The department's revenues are estimated to remain steady at \$1.7 million for the FY/18 approved budget. The animal license and permits fees listed below include revenues designated for the HEART Ordinance Fund.

Department Generated Fees for Services (\$000's)		FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
General Fund	Bernalillo Cnty Animal Charge	830	800	800	800	0
General Fund	In House Spay And Neuter	221	290	428	290	0
General Fund	Animal Control License	240	250	359	250	0
General Fund	Microchips	104	100	151	100	0
General Fund	Animal Control Chgs	86	70	110	70	0
General Fund	Penalties/Late Chgs	61	40	68	40	0
General Fund	Permits and Inspections	4	25	90	25	0
General Fund	Animal Control Admin Fee	26	19	31	19	0
General Fund	Other Property Sales-Taxable	15	0	1	-	0
243 - Heart Ordinance Fund	Permit Revenue	22	25	25	25	0
243 - Heart Ordinance Fund	Charges For Services	82	54	54	54	0

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Domestic and wild animals are appropriately managed and cared for.					
Total animal intake at shelters	18,857	18,213	18,998	16,137	18,000
Total adoptions	9,889	9,749	10,456	9,418	10,500
Total animals reunited with owners	3,557	3,854	3,860	3,631	3,950
Total live exits	16,132	15,789	N/A	14,444	16,000
Live Release Rate (LRR) (Live exits / Intake)	86%	87%	N/A	89.51%	89%
Total euthanasia	2,511	2,082	2,500	1,553	1,900
Dog intake at shelters	12,255	12,192	12,452	10,705	12,000
Dog adoptions	6,121	6,052	6,000	5,687	6,100
Dogs reunited with owners	3,231	3,555	3,550	3,306	3,600
Dog euthanasia	1,894	1,619	1,950	1,165	1,500

ANIMAL WELFARE

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
Cat intake at shelters	5,972	5,312	5,846	4,790	5,200
Cat adoptions	3,456	3,376	4,148	3,362	3,900
Cats reunited with owners	304	621	286	302	300
Cat euthanasia	568	400	478	351	400

PRIOR YEAR ACCOMPLISHMENTS

- Used Behavior Program to enhance public safety by removing animals not suitable for adoption from the general population and identify animals whose behaviors can be modified to make them safe to place into homes.
- Implemented a program with the State CYFD program to help rehabilitate troubled youth while providing them with training, responsibility, and an outlet for their energies when helping teach appropriate behavior and basic obedience to shelter dogs.
- Reduced animal intake from 18,213 animals in FY17 to 16,137 animals in FY18 through aggressive education, Trap/Neuter/Return, and spay/neuter programs.
- Reduced Euthanasia to 9.6% from 11.5%.
- Increased Live Release Rate to 89.5% from 86.7%.
- Through Targeted Spay Neuter Program Owner Surrenders were reduced in targeted zip codes by 24-43%.
- Enhanced Companion Readers program invited more than 125 students to practice their reading with dogs and cats as their audience.
- Improved our outreach program and reduced disease spread through partnership with ASPCA Health Fair program by providing vaccines, microchips, spay/neuter vouchers, and veterinarian advice to underserved communities.
- Continued use of innovative marketing practices to improve public perception of our shelter system to include a Superhero event, a Star Wars event, and a joint shelter pet/firefighter calendar showing a more upbeat side of our services.
- Participated with shelter animals in a number of City and City Council events to help educate the public not usually in our facilities about the need for responsible pet ownership and its impact on overall public safety.

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 1. Complete implementation of in-house licensing program. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 2. Begin pilot program to evaluate impact on after hours and overnight animal care. Update SharePoint with status report by end of FY/18.

AVIATION

The Aviation Department operates two municipal airports: The Albuquerque International Sunport (Sunport) which covers approximately 2,200 acres on Albuquerque's east side and Double Eagle II (DEII) Reliever Airport which covers approximately 4,500 acres is located on Albuquerque's west side.



The Albuquerque International Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to six major commercial carriers and their eight affiliates, one non-signatory, one commuter, and two major cargo carriers and four affiliate cargo carriers. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building, currently leased to the Transportation Security Administration (TSA), has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The City of Albuquerque Foreign Trade Zone (FTZ) provides synergistic possibilities between the air cargo and FTZ import/export advantages and is managed by Aviation Department. The Sunport also has a taxiway/runway partnership with Kirtland Air Force Base.



Double Eagle II (DEII) is located on Albuquerque's growing west side. Based at this facility are an estimated 150 general aviation aircraft with approximately 66 thousand annual airfield operations activities comprised of training, military, air ambulance, charter, private, and corporate flights. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.

MISSION

Plan and deliver premier aviation services that contribute positively to Albuquerque and New Mexico by assuring a safe, pleasurable airport experience for passengers and quality services for our customers.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	15,636	19,097	19,097	16,730	19,407	310
OPERATING	24,524	22,772	15,960	15,452	23,030	258
CAPITAL	0	0	0	0	0	0
TRANSFERS	23,905	19,989	19,989	19,965	21,234	1,245
GRANTS	0	0	0	0	0	0
TOTAL	64,065	61,858	55,046	52,147	63,671	1,813
TOTAL FULL-TIME POSITIONS	281	281	281	281	283	2

BUDGET HIGHLIGHTS

The FY/18 approved operating budget for the Aviation Department Fund 611 including transfers for capital and debt service is \$63.6 million, an increase of \$1.7 million or 2.8% higher than the original FY/17 budget of \$61.9 million.

The FY/18 budget includes increases of \$438 thousand for replacement of shuttle buses operated by Standard Parking on behalf of the airport for transporting passengers between the terminal building and the consolidated rental car service area, \$170 thousand for one full-time aviation sergeant, one full-time police service aide, and one part-time parking shift supervisor. This increased the full-time position count for the department in the FY/18 approved budget from 281 to 283.

Technical adjustments include a \$49 thousand increase in utilities and \$50 thousand in overtime for anticipated costs associated with aviation police oversight. The transfers to other funds include: \$1 million increase to the Airport Capital fund, \$299 thousand decrease for debt service payments, \$171 thousand increase for indirect overhead costs, and \$150 thousand for Fire Support.

The approved FY/18 budget for the debt service fund is \$10.3 million, a decrease of 2% or \$214 thousand below the FY/17 original budget. This is the result of the department's effort to pay down the existing debt, before incurring new debt.

AVIATION

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>AIRPORT OPERATING FUND - 611</u>						
AV-Mgt and Prof Support	3,582	4,748	4,312	3,885	4,510	(238)
AV-Ops, Maint and Security	23,876	27,842	28,298	25,827	28,786	944
AV-Trsf Cap and Deferred Maint	21,300	17,000	17,000	17,000	18,000	1,000
AV-Trsf to Debt Service Fund	14,200	10,500	10,500	10,500	10,201	(299)
AV-Trsf to General Fund	1,386	1,768	1,768	1,768	2,089	321
TOTAL AIRPORT OPERATING FUND - 611	64,345	61,858	61,878	58,979	63,586	1,728
<u>AIRPORT REVENUE BOND D/S FUND - 615</u>						
AV-Debt Svc	13,920	10,500	3,668	3,668	10,286	(214)
TOTAL APPROPRIATIONS	78,265	72,358	65,546	62,647	73,872	1,514
Intradepartmental Adjustments	14,200	10,500	10,500	10,500	10,201	(299)
NET APPROPRIATIONS	64,065	61,858	55,046	52,147	63,671	1,813

REVENUE

The Airport Fund is an enterprise fund of the City and is self-sustaining. The revenues are comprised of airline and non-airline revenues. The airline revenues are from the Signatory Airlines, Affiliate Airlines, Commuter Airlines, Air Cargo Airlines, and Non-Signatory Airlines, and the non-airline revenues are from rental agreements, fees, charges, grants, interest and other miscellaneous fees. Major revenues are reflected in the table below.

Revenues for the FY/18 approved budget are \$64.3 million, which is a 3.6% increase from the FY/17 original budget amount of \$62 million. The estimated actual enplanements in FY/17 reflected a 1.7% increase from the original budget which stimulated additional revenue for airline activity, food and beverage, and rental car. This activity is estimated to continue in FY/18.

Department Generated Fees for Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
611 - Aviation Operating Concessions	13,017	12,251	12,600	12,600	349
611 - Aviation Operating Airline Rents	10,953	10,179	10,233	11,334	1,155
611 - Aviation Operating PFC	8,940	8,500	8,550	8,600	100
611 - Aviation Operating Airport Parking	8,510	8,345	8,395	8,415	70
611 - Aviation Operating Airfield	7,535	6,735	7,360	6,860	125
611 - Aviation Operating Car Rental	6,753	6,525	6,700	6,700	175
611 - Aviation Operating GA-ABQ	3,623	3,597	3,490	3,278	(319)
611 - Aviation Operating Air Cargo	2,305	1,959	2,227	2,026	67
611 - Aviation Operating Leased Properties	1,748	1,650	1,772	1,852	202
611 - Aviation Operating GA-DEll	611	602	613	615	13
611 - Aviation Operating Security Services	573	525	570	600	75
611 - Aviation Operating U.S. Govt Agencies	491	494	491	490	(4)
611 - Aviation Operating Federal Grants	246	200	200	200	0
611 - Aviation Operating Interest earnings	247	100	200	200	100
611 - Aviation Operating AV-Miscellaneous	285	150	200	200	50
611 - Aviation Operating Other Miscellaneous	114	60	150	150	90
611 - Aviation Operating Tenant Fees	139	138	142	139	1
611 - Aviation Operating Property sales and recovery	58	0	20	0	0

AVIATION

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.					
Total revenue generated at DE II airport	\$605,762	\$611,435	\$601,700	\$612,800	\$614,500
Airline revenue per enplaned passenger	\$8.25	\$8.67	\$7.98	\$7.43	\$8.37
Non-airline revenue per enplaned passenger	\$19.35	\$18.99	\$18.30	\$18.39	\$18.28
Landing Fees	\$2.20	\$2.17	\$2.50	\$2.44	\$2.66
Airline costs per enplaned passenger	\$7.34	\$7.31	\$8.50	\$8.23	\$8.24
Electrical costs for the airport system (Sunport and DE II)	\$1.7M	\$1.5M	\$1.6M	\$1.6M	\$1.7M

PRIOR YEAR ACCOMPLISHMENTS

Projects

- Completed the Family Assistance Center Project.
- Completed the Security Badging Office Project.
- Completed the Information Technology Office Suite.
- Completed the AIS Terminal Mechanical Penthouse Redesign.
- Completed the AIS Police Suite Remodel Project.
- Completed the AIS Fitness Center Project.
- Completed the AIS Snow Barn Complex.
- Completed the Sandia Hangar Demolition Project.
- Began construction of the Terminal Improvement Project.
- Began construction on the Aviation Center of Excellence.
- Completed Terminal Apron Phase III.



Sustainability

- Continued the Parking Structure Lighting Upgrade.
- Began the remote ground power installation.

Double Eagle II

- Began Wildlife Hazard Assessment.
- Began Master Plan Update.

Information Technology

- Migrated Access Control Gate communication at Double Eagle II from Serial to IP.
- Completed landside parking level counter system.

AVIATION

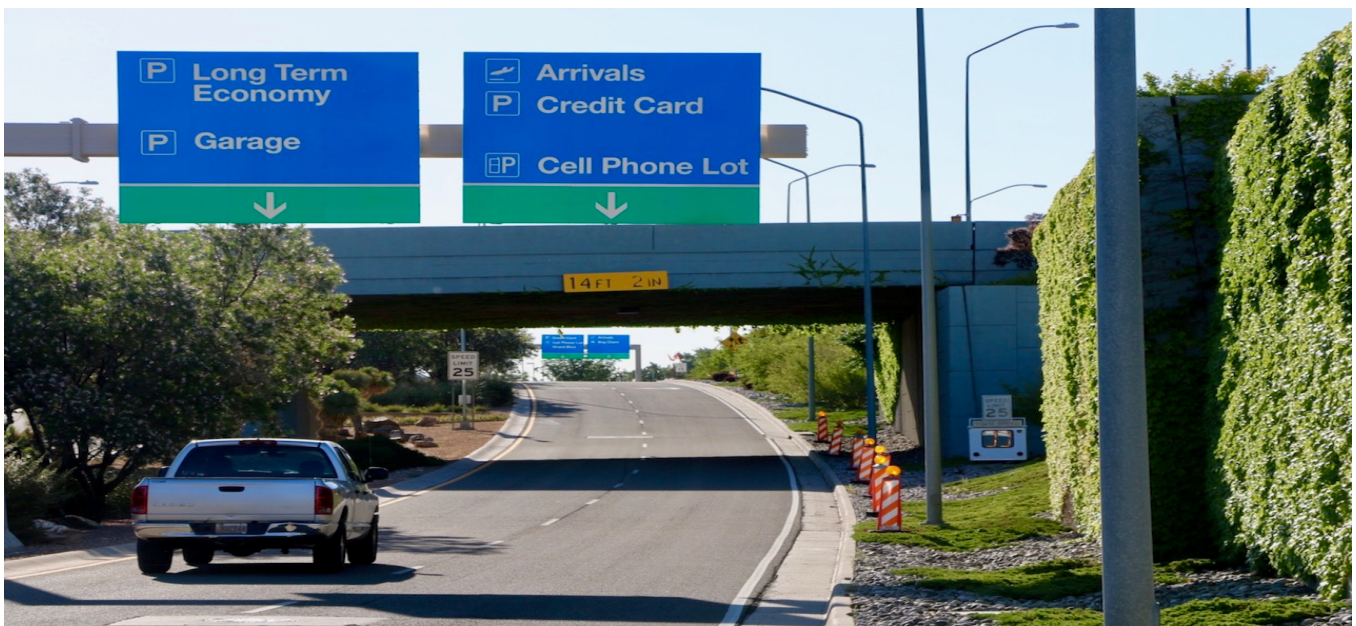
- Installed new Orientation point monitors at the Sunport Checkpoint for Passengers.
- Upgraded Sunport WiFi network and Access Points.
- Upgraded Sunport Access Control Server firmware and Building Controllers.
- Created new HVAC VLAN and migrated HVAC controllers to new VLAN.

Public Information

- Secured new route on Allegiant Air with twice-weekly service to Los Angeles.
- Secured four new routes on Alaska Airlines, Portland, Orange County (CA), San Francisco and San Diego, all scheduled to begin in the fall of 2017.
- Hosted an air service “roundtable” event that featured executives from several major airlines and drew participants from across the country.
- Completed first phase of a customer orientation point, just beyond security, aimed at increasing revenue by encouraging passengers to spend more time at shops and restaurants.
- Hosted 27 groups for tours of the Sunport, introducing 848 participants to the world of aviation and airports.

Finance

- Maintained A+ and A1 rating with Standard and Poors, Fitch, and Moody's.
- Operating expenses lower than budget.
- Airline cost per airline passenger maintained below \$10.00 threshold.
- Completed negotiations for a new five (5) year airline use and lease agreement(s).



CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,470	1,575	1,575	1,509	1,543	(32)
OPERATING	92	130	130	130	124	(6)
CAPITAL	0	0	0	0	0	0
TRANSFERS	38	26	26	26	35	9
GRANTS	196	0	0	0	0	0
TOTAL	1,795	1,731	1,731	1,665	1,702	(29)
TOTAL FULL-TIME POSITIONS	14	14	14	14	14	0

BUDGET HIGHLIGHTS

The approved FY/18 General Fund budget is \$1.7 million, a decrease of 1.7% or \$29 thousand below the FY/17 original budget. Technical adjustments include a decrease of \$32 thousand in personnel due in part to turnover. Internal service costs associated with communication, risk and fleet increased by three thousand dollars.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CA-Chief Admin Officer	1,600	1,731	1,731	1,687	1,702	(29)
OPERATING GRANTS FUND 265						
CAO Operating Grants	196	0	0	0	0	0
TOTAL APPROPRIATIONS	1,795	1,731	1,731	1,687	1,702	(29)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	1,795	1,731	1,731	1,687	1,702	(29)

CITY SUPPORT

City Support functions as a division of City government that operates as a virtual department made up of a number of diverse city-wide financial programs. The department does not have a director or positions, although it does house appropriations in the General Fund for salaries and benefits in the early retirement program strategy. Appropriations for debt service payments and city match funds for operating grants are also included here.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	7,414	7,000	7,000	7,000	6,500	(500)
OPERATING	88,276	84,129	14,899	14,892	95,397	11,268
CAPITAL	0	0	0	0	0	0
TRANSFERS	19,262	17,718	17,718	17,718	17,407	(311)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	114,951	108,847	39,617	39,610	119,304	10,457

BUDGET HIGHLIGHTS

The approved General Fund FY/18 budget for City Support is \$25.2 million, a 4.4% decrease from the FY/17 original budget of \$26.4 million.

The FY/18 approved budget for City Support decreases the Early Retirement Program by \$500 thousand and funding of \$360 thousand for the Downtown Clean and Safe Program is moved into Solid Waste's department budget. Several General Fund transfers decrease including the transfer to the Sales Tax Refunding Debt Service Fund by \$562 thousand, the transfer to the Vehicle/Equipment Replacement Fund by \$200 thousand for the annual PC Refresh project and one-time funding for the transfer to Refuse Disposal Operating Fund of \$384 thousand. The transfer to the Operating Grants Fund increases by \$550 thousand and \$285 thousand is budgeted for a transfer to the CIP Fund. An increment of five thousand dollars is included to cover the increase in dues and memberships for citywide functions. The Open and Ethical appropriation also increases by five thousand to account for the 1% of the approved General Fund appropriation called for by ordinance.

FY/18 approved funding for the Sales Tax Debt Service Fund is \$20.2 million. This is an increase of \$1.1 million above the FY/17 original budget of \$19.1 million.

Approved funding for the FY/18 General Obligation Bond Debt Service Fund is \$74.1 million.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CI-Downtown ABQ Main Street	45	0	15	15	0	0
CI-Downtown Clean and Safe Svc	381	360	378	378	0	(360)
CI-Dues and Memberships	437	468	468	463	473	5
CI-Early Retirement Program	7,414	7,000	7,000	7,000	6,500	(500)
CI-Joint Comm on Intergovt	158	158	158	158	158	0
CI-Open & Ethical Elections	505	524	524	524	529	5
CI-GF Transfer to CIP Fund	1,841	0	1,500	1,500	285	285
CI-GF Trsf to Op Grants Fund	7,018	5,250	5,250	5,250	5,800	550
CI-GF Trsf to Sales Tax Fund	10,177	11,742	10,242	10,242	11,180	(562)
CI-GF Trsf to Solid Waste Ops	384	384	384	384	0	(384)
CI-Trsf to Veh/Comp Replace	0	500	500	500	300	(200)
TOTAL GENERAL FUND - 110	28,360	26,386	26,419	26,414	25,225	(1,161)
<u>SALES TAX DEBT SERVICE FUND - 405</u>						
CI-Sales Tax Debt Svc	17,837	19,060	4,711	4,711	20,155	1,095
<u>GENERAL OBLIGATION BOND D/S FUND - 415</u>						
CI-GO Bond Debt Svc	68,913	63,559	8,645	8,643	74,082	10,523
TOTAL APPROPRIATIONS	115,109	109,005	39,775	39,768	119,462	10,457
Intradepartmental Adjustments	158	158	158	158	158	0
NET APPROPRIATIONS	114,951	108,847	39,617	39,610	119,304	10,457

CIVILIAN POLICE OVERSIGHT AGENCY

The Civilian Police Oversight Agency (CPOA) receives and investigates complaints and compliments about the Albuquerque Police Department (APD) from community members. The CPOA also reviews APD practices and policies in order to make policy recommendations to the Chief of Police, the Mayor and City Council. City Ordinance mandates that the CPOA function as independently as possible from City Administration and City Council in order to carry out the Agency's mission free of any perceived or actual bias. The CPOA seeks to foster and perpetuate policing policies and practices that effectively maintain social order and which at the same time foster mutual trust and cooperation between police and community members.

MISSION:

The mission of the Civilian Police Oversight Agency (CPOA) is to provide a means for receiving complaints and compliments about Albuquerque Police Department (APD) employees; to conduct prompt, impartial, and fair investigation of all complaints from the community against APD; and to provide for community participation in setting and reviewing APD policies, practices, and procedures.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	607	686	686	688	686	(1)
OPERATING	270	271	271	222	170	(101)
CAPITAL	0	0	0	0	0	0
TRANSFERS	0	26	26	26	4	(22)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	877	984	984	936	860	(124)
TOTAL FULL-TIME POSITIONS	8	8	8	8	8	0

BUDGET HIGHLIGHTS

The approved FY/18 General Fund budget is \$860 thousand, a decrease of 12.6% or \$124 thousand below the FY/17 original budget. Technical adjustments include reducing one-time funding of \$100 thousand for outside counsel and training. Internal service costs for communication and risk are reduced by \$23 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CP-Civilian Police OS Agency	877	984	984	936	860	(124)
TOTAL APPROPRIATIONS	877	984	984	936	860	(124)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	877	984	984	936	860	(124)

COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.



The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	2,524	2,998	3,033	2,727	3,146	148
OPERATING	476	654	503	879	643	(11)
CAPITAL	0	0	0	27	0	0
TRANSFERS	262	399	399	399	96	(304)
GRANTS	0	0	0	0	0	0
TOTAL	3,262	4,051	3,935	4,031	3,884	(167)
TOTAL FULL-TIME POSITIONS	27	27	29	29	29	2

BUDGET HIGHLIGHTS

The approved FY18 General Fund budget is \$3.9 million dollars, a decrease of 4.1% or \$167 thousand below the FY17 original budget. Technical adjustments include a reduction of \$22 thousand one-time funding for "We are the City" initiative. Internal service costs associated with communication and risk decreased by \$248 thousand.

For the fourth quarter of FY17, the office of neighborhood coordination transferred from the Planning department. This move allows for prioritizing and strengthening the services provided to neighborhood and homeowner associations while continuing to work closely with Planning. The approved budget includes funding for two positions with operating expense for a total of \$150 thousand. Other changes in FY18 include City Council's decision to reduce risk recovery in the amount of \$53 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CL-Council Services Program	3,262	4,051	3,935	4,031	3,884	(167)
TOTAL APPROPRIATIONS	3,262	4,051	3,935	4,031	3,884	(167)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	3,262	4,051	3,935	4,031	3,884	(167)

COUNCIL SERVICES

PRIOR YEAR ACCOMPLISHMENTS

- Authorized the issuance and sale of \$25,110,000 of New Mexico Energy Savings Municipal Infrastructure Gross Receipts Tax Revenue Bonds for Clean Renewable Energy Projects (CREBS) to finance solar renewable energy projects at various City facilities.
- Renamed the Sandia Pool, the “Betsy Patterson Pool” in honor of her distinguished service to the students and children of Albuquerque.
- Approved a petition for the formation of the Lower Petroglyphs Tax Increment Development District and the associated development agreement to finance improvements and facilitate development within an area of approximately 336 acres near I-40 and 118th Street.
- Approved the programming of funds and projects for the 2017-2026 Decade Plan for Capital Improvements, including the two-year capital budget which will appear on the October 2017 municipal ballot for final approval by the voters.
- Issued \$34,107,000 of General Obligation Bonds, as approved by voters in October 2015, to finance capital projects related to facilities and equipment for Public Safety, Citizens’ Centers, Parks and Recreation, Library, Public Transportation, Zoo/BioPark, Museum, Storm Drainage, and Streets.
- Renamed the Alamosa Community Center the “Ted M. Gallegos Center” in honor of his distinguished service to the children of Albuquerque and his support of affordable housing initiatives.
- Reaffirmed the agreement between the City and the United States Park Service for the management and protection of the Petroglyph National Monument, and called for the creation of a Joint Visitor Use and Resource Plan.
- Approved the repurposing of \$1,853,000 of New Mexico Gross Receipts Tax Improvement Revenue Bonds, Series 2015C, for the purchase of Police vehicles.
- Amended the Noise Control Ordinance by eliminating provisions for specific kinds of noise generating activities and noise-receiving land uses and replacing these provisions with more simplified, specific maximum noise limits by land use type.
- Named the existing stage and buildings at Civic Plaza as the “Al Hurricane Sr. Pavilion at Civic Plaza” in honor of his dedication and commitment to Albuquerque and New Mexico during his six decade music career.



CULTURAL SERVICES

The Cultural Services Department is comprised of eight divisions. The Albuquerque Biological Park (BioPark) operates the Zoo, the Aquarium, the Botanic Gardens and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of the middle Rio Grande valley and brings world renowned traveling exhibits to the City. The City has a public-private partnership with Explora Science Center that provides interactive displays to educate and intrigue people of all ages about science, art, culture, and technology. The Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of lighter-than-air-flight. The Public Library of Albuquerque and Bernalillo County provides reading and research materials as well as access to electronically transferred information through 18 locations. The community events division operates the KiMo Theatre and the South Broadway Cultural Center providing stages for the interaction of performers, artists, and audiences and organizes large and small outdoor, multi-cultural gatherings throughout the City including Old Town and rental management of The Yards. The Public Art Enhancement Program manages the 1% for Art Program and the Urban Enhancement Trust Fund program. Strategic Support provides central services, including operation of GOV-TV the local government access channel, and promotion/marketing for the department.



MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich city life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	21,040	22,756	22,836	22,600	23,181	425
OPERATING	13,245	12,527	13,068	12,563	12,886	359
CAPITAL	110	0	0	0	0	0
TRANSFERS	1,324	1,658	1,658	2,749	1,654	(3)
GRANTS/PROJECTS	4,354	3,884	3,884	3,884	2,829	(1,055)
TOTAL	40,074	40,825	41,446	41,796	40,551	(274)
TOTAL FULL-TIME POSITIONS	338	338	344	344	349	11

BUDGET HIGHLIGHTS



The FY18 approved General Fund budget for the Cultural Services Department of \$37.7 million reflects an increase of 2.5%, or \$911 thousand from the FY17 original budget. The budget also includes an increase to Bio Park entrance fees.

One-time funding of \$230 thousand is included for the Alamosa library and funds only three full-time positions instead of four. Additional one-time funding of \$693 thousand is included for support of various cultural events and facilities across the City.

The BioPark gained an additional twelve full-time positions to assist the facility with maintaining accreditation with the Association of Zoos & Aquariums in addition to staffing two new exhibits. The new Penguin and Otter exhibits are expected to open by the end of the fiscal year. The department realized a total increase of eleven full-time positions in the FY18 budget.

Culture and Recreation Projects Fund

The Culture and Recreation Projects Fund includes appropriations of \$257 thousand designated to the library, museum, and balloon museum, a decrease of \$1.18 million from the FY17 original budget. Revenues generated by these facilities will go to the General Fund, going forward this fund will be strictly for projects that receive contributions and donations.

CULTURAL SERVICES

The Albuquerque BioPark Project Fund

The Albuquerque BioPark Project Fund is appropriated \$2.5 million for projects in FY/18, which will maintain the same appropriation as the FY/17 original budget.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CS-Strategic Support	1,656	1,654	1,654	1,638	1,582	(72)
CS-Community Events	3,156	3,363	3,608	3,288	3,355	(8)
CS-Museum	3,061	3,159	3,341	3,079	3,372	213
CS-Public Library	11,895	12,021	12,082	11,996	12,147	126
CS-CIP Library	65	67	67	67	67	0
CS-Biological Park	13,085	13,222	13,302	13,309	13,918	696
CS-CIP Bio Park	95	516	516	516	385	(131)
CS-Explora	1,462	1,434	1,434	1,434	1,434	0
CS-Museum-Balloon	956	1,084	1,137	1,086	1,158	74
CS-Public Arts Urban Enhancem	286	288	288	288	301	13
TOTAL GENERAL FUND - 110	35,717	36,808	37,429	36,701	37,719	911
<u>CULTURE AND REC PROJECT FUND - 225</u>						
Project Program (225) - Cultural Svcs	1,808	1,444	1,444	2,522	257	(1,187)
<u>ALBUQUERQUE BIO PARK PROJ FUND - 235</u>						
Project Program (235) - Cultural Svcs	2,475	2,500	2,500	2,500	2,500	0
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Cultural Svcs	75	73	73	73	75	2
TOTAL APPROPRIATIONS	40,074	40,825	41,446	41,796	40,551	(274)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	40,074	40,825	41,446	41,796	40,551	(274)

REVENUE

Cultural Services is a diverse department with revenue generated at various venues. The General Fund revenue in FY/18 is expected to increase by \$1.3 million from the FY/17 budget due to the addition of rental revenues.

Department Generated Fees for Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Zoo Admissions-Taxable	2,537	2,529	2,529	3,005	476
General Fund Admissions - Aquarium & Grdns	1,667	1,661	1,693	1,991	330
General Fund Chgs For Library Svc	1,543	1,493	1,493	1,521	28
General Fund Museum Rental Fees	0	0	110	437	437
General Fund Other Misc Revenue-Nontax	0	0	97	387	387
General Fund Museum Chgs	144	133	144	179	46
General Fund Special Event Fees	10	4	46	167	163
General Fund Rental Of City Property	0	1	36	166	165
General Fund Silvery Minnow-WUA	165	165	165	165	0
General Fund Smart Card Load	0	0	30	119	119
General Fund Contrib- Bernalillo-Shared Ops	75	75	75	75	0
General Fund Old Town Daily Vendor Fee	58	65	65	65	0
General Fund Zoo Rental Fees	42	50	40	50	0
General Fund Zoo Education Programs	73	40	40	40	0
General Fund Collections-Other Recoveries	0	0	6	22	22
General Fund Facilities Concessions	0	0	5	17	17

CULTURAL SERVICES

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents are literate, skilled and educated.					
Circulation rate per borrower	11.44	11.07	12.50	11.48	12.00
Circulation rate per capita (Bernalillo County)	6.10	6.35	6.00	6.58	6.00
# library visits	2,124,598	2,134,954	2,100,000	2,043,177	2,000,000
Total Circulation of Library Materials	4,038,863	4,204,039	4,100,000	4,360,040	4,200,000
Cost per circulation	\$2.77	\$2.83	\$2.90	\$2.76	\$2.85
# cardholders (as a % of Bernalillo County population)	53%	57.30%	51%	57.30%	53%
# people attending all library programs and events	130,590	92,599	120,000	133,220	120,000
# holds filled	518,199	535,923	510,000	533,825	520,000
# total information questions	873,296	890,158	875,000	883,172	880,000
# e-books & e-videos & e-audiobooks downloaded	437,049	637,156	575,000	877,715	700,000
# of volunteer hours	13,038	12,112	13,000	11,397	13,000

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.					
# people (children & families) enrolled in Summer Reading	14,706	16,000	17,000	14,541	17,000
# early childhood literacy participants (Grant funded)	329	1,317	1,100	1,531	1,400
# homework database sessions	2,995	3,150	2,700	2,474	2,800

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - High speed internet is accessible and affordable throughout the community.					
# library website hits <i>*website hits includes website catalog hits not available in previous fiscal years</i>	14,427,661	11,197,290	15,500,000	13,276,646	12,000,000
# computer use questions	121,589	120,489	120,000	129,053	120,000
# computer sessions	801,287	895,739	750,000	653,291	700,000
# library information technology devices maintained	2,475	2,500	2,500	2,500	2,500

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained.					
# developed acres maintained by gardeners at the Botanic Gardens	86	88	88	88	88
# Tingley acres maintained	32	33	32	33	33
# Tingley Beach visitors (estimated)	300,000	250,000	250,000	250,000	250,000

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.					
BioPark annual attendance	1,213,568	1,235,379	1,230,000	1,230,031	1,240,000
# of animals per zookeeper	30	29	32	30	30
# of animals (amphibians, reptiles, birds, mammals)	1,000	1,398	1,160	1,106	1,550
# students/adults admitted	81,324	82,151	76,000	81,454	80,000
# animals at the Aquarium	13,388	13,345	13,400	13,386	13,400
# animal species at the Aquarium	395	412	440	438	440
# education events at the BioPark	268	271	260	368	260
# education interactions on-site	415,005	419,220	420,000	405,540	420,000
# education interactions off-site (includes Zoo-to-You Van that travels to every County within the State of New Mexico)	63,972	64,102	60,000	27,565	62,000
# volunteers per year	649	661	650	608	650

CULTURAL SERVICES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
# volunteer hours per year	33,998	34,442	35,000	36,348	35,000
# Zoo Music & Summer Night Concerts attendance	16,237	14,102	20,000	18,690	15,000
# eggs produced by artificial spawning	200,000	134,000	200,000	136,000	175,000
# fish tagged and released	86,000	94,236	50,000	55,000	75,000
# fish maintained at BioPark	15,000	10,000	25,000	10,000	15,000
# of arthropods & insects in the BUGarium	-	-	-	20,000	20,000

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents engage in Albuquerque's arts and cultures.					
Balloon Museum - Total onsite attendance	114,639	133,748	125,000	130,376	130,000
Balloon Museum - Total student field trip visitors (onsite)	5,944	6,638	6,300	6,727	6,500
KiMo- # of rentals to performing arts agencies	115	106	115	104	115
KiMo- Attendance at rentals	34,031	29,552	42,500	28,512	42,500
KiMo - # of City sponsored KiMo events	56	65	65	55	50
KiMo-# of Cinema at the KiMo events	105	123	115	96	100
KiMo - Attendance at Cinema at the KiMo events	3,066	3,938	10,500	2,849	6,500
KiMo - # of tickets sold to events held at KiMo	34,962	27,435	40,000	25,395	35,000
Old Town- # of Artisans vending 365 days per year	5,400	5,400	5,400	5,400	5,400
South Broadway Cultural Center (SBCC)- # of rentals of auditorium	71	65	80	84	70
South Broadway Cultural Center- # of public entering venue	92,126	88,137	80,000	89,079	85,000
South Broadway Cultural Center- attendance at rentals of auditorium	10,128	9,385	15,000	14,924	12,000
South Broadway Cultural Center- # of events in multi-purpose room	175	177	250	301	250
SBCC- # of visual artists participating in gallery exhibits	300	300	300	300	300
SBCC- # of participants attending art receptions	4,775	4,200	5,000	4,264	4,500
Special Events- # of events implemented	20	20	18	18	18
Special Events- Attendance Summerfest	82,000	82,000	80,000	80,000	80,000
Special Events- Attendance Twinkle Light Parade	30,000	30,000	30,000	30,000	30,000
Special Events- Attendance Memorial Day ceremonies	2,500	2,500	2,500	2,500	2,500
Special Events- Attendance Freedom Fourth	65,000	55,000	50,000	50,000	50,000
Special Events- # of SE permits obtained through one-stop process	185	200	200	200	200
Attendance at The Albuquerque Museum	118,685	126,907	120,000	126,130	120,000
# of Children visiting The Albuquerque Museum	8,961	14,995	11,000	15,232	12,000
# Seniors visiting The Albuquerque Museum	21,254	20,632	24,000	23,769	24,000
School students in groups visiting The Albuquerque Museum	9,540	11,877	7,000	9,848	8,000
Percentage of visitors from Alb Metro area to The Abq Museum	66%	55%	65%	60%	62%
Number of service requests to photo archives	431	229	250	230	260
Albuquerque Museum attendance for special events, performances, programs	36,744	39,327	36,500	37,937	34,000
Instructional hours provided for workshops in art and history	504	482	475	468	450
Attendance at Casa San Ysidro	9,082	8,241	8,500	9,284	9,000
# of Public Artworks Initiated (1% for Art)	13	16	12	15	10
# of Public Artworks Completed (1% for Art)	10	5	18	14	12
# of Public Artworks Conserved (1% for Art)	24	20	25	40	25
# of arts organizations funded (UETF)	29	36	TBD	37	34
# of temporary artworks approved (Either/Both)	4	3	8	6	5
# of partnership w/ arts and cultural organizations (Either/Both)	5	7	6	9	7
# of education/outreach activities for public art (i.e. lectures/videos)	47	25	25	28	30
# of artists/art orgs receiving technical training	25	60	50	45	150
# of brochures, flyers, leaflets printed/distributed	150,000	130,000	125,000	128,000	130,000
# of advertisements placed	250	265	250	260	250
# of remote and customized programs produced	175	224	175	167	175
# of hours of staff hours producing programming	1,500	2,481	1,500	1,804	1,500

CULTURAL SERVICES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
# of page views on ABQtodo.com	-	1,200,000	1,375,000	924,609*	700,000
* Modification of how page views are collected was done in Fall 2016.					

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Albuquerque celebrates and respects the diversity of its people.					
KiMo - # of collaborative events with cultural entities/organization	39	26	55	26	25
KiMo- attendance at collaborative events with cultural entities/organizations	6,052	3,155	5,000	3,155	3,000
Old Town- # of collaborative events with cultural entities/organizations	85	75	80	75	70

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
Old Town- # of community sponsored events	13	12	12	12	12
Old Town - attendance at collaborative events with cultural entities/organizations	100,000	100,000	100,000	100,000	100,000
SBCC - # of collaborative events with cultural entities/organizations	21	30	30	49	30
SBCC- attendance at collaborative events with cultural entities/organizations	6,842	10,814	7,500	14,924	12,000
Special Events - Attendance at collaborative events with cultural entities/organizations	15,000	15,000	14,000	14,000	14,000

PRIOR YEAR ACCOMPLISHMENTS

Anderson – Abruzzo Albuquerque International Balloon Museum

- Opened *Arctic Air: The Bold Flight of SA Andree*, a ground-breaking special exhibition about an 1897 attempt to reach the North Pole

Albuquerque Museum

- The museum inaugurated its community history exhibit series with *Back to Life: Fairview Cemetery* and *The Jews of Albuquerque: Building Community Along the Rio Grande*.
- The Hollywood Southwest: New Mexico in Film and Television exhibit opened and has received great press coverage and thousands of visitors.

Public Library - Albuquerque/Bernalillo County

- A brand new streaming service, Hoopla, was launched on November 1st, 2016. It offers music, movies, e-books, comics, and audiobooks and has been used 25,509 times in the first eight months.
- In February 2017, five Library locations have begun monthly Low Sensory hours for those on the autism spectrum and others who appreciate a sensory friendly environment.

Community Events

- For the 4th consecutive year, the KiMo Theatre presented/sponsored over 300 events. In 2107, the KiMo launched a series of 40+ events that will celebrate and highlight the 90th anniversary of the opening of the Iconic downtown theatre. These events will include music performances, author events and film screenings.
- The NM Film office increased the number of sponsored private screening, film festivals, screening and film events held at the South Broadway Cultural Center.

Media Services

- GOV TV recorded performances from three Live & Local events at the KiMo Theatre, and recorded the Local Music Showcase held on Civic Plaza in May. Both music programs are part of Mayor's Music Initiative; the performances are being televised on GOV TV.

CULTURAL SERVICES

Public Art

- The Urban Enhancement Program processed 75 applications and awarded 37 projects UETF funds for the FY18-19 cycle.

PRIORITY OBJECTIVES

GOAL 7: COMMUNITY and CULTURAL ENGAGEMENT - RESIDENTS ARE ENGAGED IN ALBUQUERQUE'S COMMUNITY AND CULTURE.

- OBJECTIVE 1. The Anderson – Abruzzo Albuquerque International Balloon Museum will open the STEM Education Weather Lab, which will offer a regular schedule of STEM programming for area Albuquerque students from ages 6 to 18. Update SharePoint with the status by the end of the third quarter FY/18.
- OBJECTIVE 2. Begin design for a new public library at the former location of the Caravan East. Update SharePoint with the status by the end of the third quarter FY/18.
- OBJECTIVE 3. The Albuquerque Museum will celebrate its 50th anniversary (September 2017) by highlighting its history and the publication of four collection guides. Update SharePoint with the status by the end of the third quarter FY/18.
- OBJECTIVE 4. The Albuquerque Museum will organize an exhibition of American Jewelry from the Southwest to open in June 2018. Update SharePoint with the status by the end of FY/18.
- OBJECTIVE 5. Support Downtown Arts and Culture District and other public/private developments by partnering on large scale capital projects to enhance public amenities with public art, in particular those that connect spaces within the district boundaries that are divided by the railroad tracks. Update SharePoint with the status by the end of the third quarter FY/18.



ECONOMIC DEVELOPMENT

The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the economic development division, the film and music offices, the international trade division, the management of contracts for tourism and the Albuquerque Convention Center, and economic development investments.

Mission

Develop a more diversified and vital economy through the expansion and retention of businesses; develop appropriate industry clusters and recruit target industries; and assist new business start-ups, and promote the film and music industries. The department supports the tourism and hospitality industries through collaboration and oversight of the City's contractors. The department also fosters international trade efforts and increased international business opportunities for Albuquerque companies.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	929	1,089	1,089	950	1,024	(65)
OPERATING	3,675	3,639	4,008	4,024	2,862	(777)
CAPITAL	0	0	0	18	0	0
TRANSFERS	349	33	33	36	36	3
GRANTS	0	0	0	0	0	0
TOTAL	4,954	4,761	5,130	5,028	3,922	(839)
TOTAL FULL-TIME POSITIONS	9	10	10	11	10	0

BUDGET HIGHLIGHTS



The FY/18 approved budget for the Economic Development Department is \$3.9 million, a decrease of 17.6% from the FY/17 original budget. The decrease is driven by the reduction of \$1.4 million of one-time funding. Technical adjustments for communications, fleet, and risk net a decrease of ten thousand dollars. An increase of six thousand dollars for the SMG contract is made to reflect the CPI rate.

For FY/18 the department's approved budget for economic development investments program is \$285 thousand that includes: \$125 thousand for TOD corridors investment, \$55 thousand for small business development, and \$30 thousand for Listen! ABQ. The approved budget also includes the following one-time funding programs: \$150 thousand for ABQid, \$60 thousand for Downtown Mainstreet, \$60 thousand for Nob Hill Mainstreet, \$17 thousand for SW Community Economic Development, and \$20 thousand for Westfest/Think Big.

The department's total approved full-time position count for the FY/18 budget is ten. The creation of an unclassified executive aide position in mid-year FY/17 and the FY/18 elimination of the one-time funded entrepreneur development manager position will be a neutral impact to the full-time position count.

ECONOMIC DEVELOPMENT

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
ED-Economic Development	1,566	1,692	1,886	1,879	1,583	(109)
ED-International Trade Program	128	80	80	80	154	74
ED-Convention Center	1,994	1,984	2,009	1,999	1,974	(10)
ED-Econ Dev Investment	1,050	1,005	1,155	1,071	211	(794)
ED-Trsf to Transit Grants Fund	215	0	0	0	0	0
TOTAL GENERAL FUND - 110	4,954	4,761	5,130	5,028	3,922	(839)
TOTAL APPROPRIATIONS	4,954	4,761	5,130	5,028	3,922	(839)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	4,954	4,761	5,130	5,028	3,922	(839)

PERFORMANCE MEASURES

GOAL 6: ECONOMIC VITALITY - The community supports a vital, diverse, and sustainable economy.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION – <i>The economy is vital, prosperous, sustainable, and strategic, based on local resources.</i>					
Quality of Service rating event coordinator above average	95%	95%	90%	100%	90%
Quality of Service rating food and beverage above average	91%	91%	90%	100%	90%
Event evaluation rating overall cooperation as above average	97%	97%	90%	100%	90%
Users rating facility cleanliness above average or excellent	99%	99%	90%	100%	90%
Users rating facility conditions above average or excellent	99%	99%	85%	100%	85%
% of total events booked by contractor	76%	76%	75%	72%	75%
# film leads	478	664	500	644	500
# film festivals and premiers	26	36	20	23	20
# attendees at film festivals and premiers	9,245	7,908	7,500	8400	7,500
Film and media expenditures in local economy	\$75M	\$187M	\$100M	180	\$150M
# Industrial Revenue Bonds applicants supported	0	0	3	0	3
# citizens supported through job resource initiatives	0	4,900	2,500	43,500	40,000
State job training funds awarded	\$6.1M	\$11.8M	\$5.0M	\$7.96M	\$5.0M
# existing small businesses assisted by AED and EDD	282	425	300	415	300
# of events supported	32	5	15	13	15
# of events/initiatives supported related to developing ABQ's global connectivity	N/A	N/A	4	16	5

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - <i>Entrepreneurs and businesses of all sizes develop and prosper.</i>					
# existing small businesses assisted by AED	147	129	100	170	125
Increase in payroll at businesses assisted	\$35.07M	\$22.5M	\$6M	\$15.6M	\$8M
# economic base business expansions	35	40	16	25	25
# employees at expanded businesses	920	1,634	400	330	400
# of local companies assisted	N/A	N/A	15	34	25
# of international business leads generated for local companies NEW					

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - <i>The economy is diverse.</i>					
# of educational international business events organized or supported NEW	N/A	N/A	4	8	5
# of inbound and outbound international delegations supported NEW	N/A	N/A	4	19	10

ECONOMIC DEVELOPMENT

PRIOR YEAR ACCOMPLISHMENTS

- In partnership with the State of New Mexico, the International Trade Program assisted more than 25 local companies with Small Business Administration grant funding used to provide business matchmaking and more affordable booth space at key industry trade shows around the world. These companies reported back a total of \$8 million in new international sales as a direct result of the assistance they received. (Photo: Albuquerque local companies Villa Myriam Coffee, Chef Eddie's Cajun Spices, and Rio Bravo Brewing exhibit in the "Albuquerque Pavilion" at the 2017 Expo Antad Food and Beverage Trade Show in Guadalajara, Mexico).



- Reorganized Albuquerque's Foreign Trade Zone (FTZ) #110 under Alternative Site Framework to be able to offer efficient and affordable off-premise FTZ access for local companies and potential company recruits in a new service area that includes Valencia and Bernalillo Counties, and the Cities of Rio Rancho, Moriarty, and Santa Fe.
- Movie Maker Magazine ranked ABQ as the #8 Best Places to Live and Work as a Moviemaker, 2017.
- In July 2016, Innovate ABQ partners broke ground and started construction of the Lobo Rainforest Building. The nearly 160,000 square foot, six-story facility will be the Phase I Building at the seven-acre core site of Innovate ABQ in East Downtown. InnovateABQ is being developed as the premier innovation site for researchers, inventors, and entrepreneurs. The \$35 million, mixed-use building will be part residences, part innovation incubator, and will set the tone for Innovate ABQ overall.
- On January 24, 2017, the City of Albuquerque launched a \$1 million national marketing campaign to promote the metro to businesses and investors as a vibrant center for entrepreneurship.
- Outdoor recreation retailer Cabela's Inc. will open its first New Mexico store in Albuquerque this year. The retailer will build a 70,000-square-foot store at the Legacy at Journal Center development, near the intersection of Paseo del Norte and Interstate 25. The store will employ 150 full-time, part-time and seasonal workers. Construction started in January 2017.
- In January 2017, construction started on One Central, a mixed-use development including at least 39,000 square feet of commercial space with an entertainment tenant — so far described as an upscale bowling alley — at least two other retail or restaurant tenants, 60 residential units and a 429-space parking garage.

PRIORITY OBJECTIVES

GOAL 6: ECONOMIC VITALITY - THE COMMUNITY SUPPORTS A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY.

- OBJECTIVE 1. Initiate "Anchor Institutions" program to support the local small business community and increase local procurement. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 2. Deploy and support a variety of entrepreneur development programs, such as Start Up Weekends, 1 Million Cups, SXSW (South by Southwest), entrepreneur mentoring, accelerators and incubators. Update SharePoint with status report by end of FY/18.

ENVIRONMENTAL HEALTH



The Environmental Health Department is the health authority for the City of Albuquerque endeavoring to provide a leadership role in improving the health and well-being of all its citizens through a variety of programs. The consumer health protection program provides services such as restaurant inspections, the environmental services program performs functions that monitor ground water, and the urban biology program works to prevent disease through activities related to mosquito control and other diseases transmitted by insects and rodents. The department also protects the environment and the health and safety of Albuquerque area citizens through regional air and groundwater monitoring, and landfill remediation. In its efforts to promote public health the department cultivates partnerships with citizens, community groups and businesses. To accomplish its mission, the department also conducts activities in public information, planning, plan review, standards, regulation review and development, compliance assistance, enforcement, inspection, surveillance, analysis, response to complaints, investigation and environmental remediation.

MISSION

To responsively and professionally serve the people of Albuquerque by promoting and protecting public health, by preventing disease, and by preserving the integrity and quality of our environment through sustainable resource management and responsible stewardship.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,332	4,952	4,952	4,281	5,013	62
OPERATING	1,194	917	976	1,157	886	(31)
CAPITAL	29	0	40	50	0	0
TRANSFERS	573	651	651	644	616	(35)
GRANTS	1,863	1,836	1,836	1,836	1,770	(66)
TOTAL	7,992	8,356	8,455	7,968	8,285	(71)
TOTAL FULL-TIME POSITIONS	76	76	76	76	76	0

BUDGET HIGHLIGHTS



General Fund

The FY/18 approved General Fund budget for Environmental Health is \$3.2 million, an increase of 2.9% from the FY/17 original budget. An increase of \$84 thousand in personnel adjustments, most of which to address the gender wage disparity in mid-year FY/17. Technical adjustments include a decrease in telephone expense of seven thousand dollars. Operating expenses include an additional ten thousand dollars to increase hours for the contracted temp position in the Consumer Health program.

The FY/18 approved General Fund department position count is 30.

Air Quality Fund

The FY/18 approved Air Quality Fund budget is \$3.2 million, a decrease of 2.9% or \$95 thousand below the FY/17 original budget. The FY/18 Air Quality Fund full-time position count is 29.

Technical adjustments for the Air Quality Fund in FY/18 include a decrease in telephone of \$34 thousand. Other technical adjustments include a decrease in net transfers of seven thousand dollars, which include the costs of fleet maintenance and fuel, network, and risk assessments. The primary contributor to the decrease for the fund is the IDOH decrease of \$31 thousand. The FY/18 indirect overhead rate is 9.3% compared to 15.3% in FY/17.

ENVIRONMENTAL HEALTH

Operating Grants

The department's Operating Grants funding is \$2 million in total. For FY/18 grant funded positions are 17.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
EH-Consumer Health	1,137	1,264	1,284	1,169	1,306	42
EH-Environmental Svcs	635	604	607	623	647	43
EH-Urban Biology	512	511	515	439	526	15
EH-Strategic Support	703	708	708	704	696	(12)
TOTAL GENERAL FUND - 110	2,987	3,087	3,114	2,935	3,175	88
<u>AIR QUALITY FUND 242</u>						
EH-Oper Permits Program 242	670	650	670	783	650	1
EH-EPA Title V Div	691	760	797	641	726	(34)
EH-Dust Permits	186	241	241	234	220	(21)
EH-Vehicle Pollution Management	1,214	1,325	1,340	1,081	1,315	(10)
EH-Air-Trsf to General Fund	252	303	303	303	272	(31)
TOTAL AIR QUALITY FUND - 242	3,013	3,279	3,351	3,042	3,184	(95)
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Environmental Health	1,992	1,990	1,990	1,990	1,926	(64)
TOTAL OPERATING GRANTS FUND - 265	1,992	1,990	1,990	1,990	1,926	(64)
TOTAL APPROPRIATIONS	7,992	8,356	8,455	7,968	8,285	(71)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	7,992	8,356	8,455	7,968	8,285	(71)

REVENUE

General Fund revenues are budgeted at two million dollars for FY/18 and increase of \$175 thousand from FY/17. Air Quality Fund revenues for FY/18 are budgeted at three million dollars, the same level as the FY/17 original budget. A table is included to show the major revenues for both the General Fund and the Air Quality Fund.

Department Generated Fees for Services (\$000's)		FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Restaurant Insp Permit	1,266	1,200	1,200	1,200	0
General Fund	Food Process Insp Permit	221	226	226	226	0
General Fund	Swimming Pool Insp Permit	124	125	125	125	0
General Fund	Contrib- Bernalillo-Shared Ops	119	152	152	152	0
General Fund	Air Quality Penalties	0	120	120	295	175
242 - Air Quality Fund	Author Inspec Station Fee	76	25	-24	25	0
242 - Air Quality Fund	Certified Emiss Insp Fees	8	12	6	12	0
242 - Air Quality Fund	Certified Paper Sales	896	1,146	1,146	1,146	0
242 - Air Quality Fund	Operating Permits Title V	799	800	883	800	0
242 - Air Quality Fund	Dust Permits	218	250	275	250	0
242 - Air Quality Fund	Air Quality Permit Fees	800	750	853	750	0
242 - Air Quality Fund	Asbestos Notification	38	45	47	45	0

ENVIRONMENTAL HEALTH

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT – People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents are informed of and protected from public health risks.					
Proportion of completed inspections / required inspections	10,500/8,355	8,386/8,443	10,000/8,500	7,924/8,666	10,000/8,500
Number of mosquito control activities performed	1,314	1,122	2,000	1,328	2,000
-- includes site checks, pesticide application for larvae and adult control, outreach & fish delivery					

DESIRED COMMUNITY CONDITION - Residents are active and healthy.

Proportion of complaints addressed (311 or direct contact) including mold, mildew, noise and EPI	2,150/2,150	1,382/1,382	1,400/1,400	1,346/1,346	1,400/1,400
# food- or water-borne health investigations	96	154	125	130	125
Number of human/veterinary cases of vector-borne or zoonotic disease	31	45	0	28	0
Reported by calendar year in which the Fiscal Year ends (e.g. FY/11 measures are for calendar year 2011)					
Proportion of complaints addressed (311 or direct contact)	2,058/2,058	1,932/1,932	1,500/1,500	1,429/1,429	1,500/1,500

GOAL 5: ENVIRONMENTAL PROTECTION – Protect Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION – Air, water, and land are protected from pollution.					
Former City landfills in compliance with New Mexico Environment Department groundwater/solid waste quality standards	YES	YES	YES	YES	YES
Number of groundwater samples collected	170	143	150	143	120
# permits issued within required regulatory timetable/#permit applications	164/165	135/135	200/200	175/179	200/200
*Stationary Source Permits only. Total #s need to also include fugitive dust #s.					
Proportion of criteria pollutants within EPA Allowable Levels	21/21	21/21	21/21	21/21	21/21
# initial vehicle inspections performed (not including retesting)	254,087	249,118	250,000	249,617	250,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizen. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION – City government and its leaders are responsive to Albuquerque's citizens.					
Number of compliance-assistance outreach efforts	360	321	300	204	300

PRIOR YEAR ACCOMPLISHMENTS

- Environmental Health continued targeted public health outreach and inter-agency collaboration, including a mock exercise and several real-world responses.
- Revised existing Noise Control Ordinance to provide clear language on enforcement and resolution of significant noise issues.
- Developed on-line training for air care station staff, creating efficiencies for both the business community and citizens.
- Implemented air quality round table discussions that provide a public forum for citizens, businesses and local governments.



FAMILY AND COMMUNITY SERVICES



The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, mental/behavioral health, homeless services, domestic violence, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within programs to allow for performance measures and to align specifically to city goals and desired community conditions.

MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	13,126	16,210	16,067	14,732	16,293	83
OPERATING	24,457	25,364	25,199	25,868	25,704	340
CAPITAL	18	0	0	35	0	0
TRANSFERS	1,580	1,343	1,343	1,356	980	(362)
GRANTS/PROJECTS	26,472	25,796	25,796	25,796	27,251	1,455
TOTAL	65,654	68,713	68,405	67,787	70,229	1,516
TOTAL FULL-TIME POSITIONS	289	289	289	290	290	1

BUDGET HIGHLIGHTS

The FY/18 General Fund approved budget is \$39.2 million, an increase of \$105 thousand from the original FY/17 budget. Non-recurring funding of \$1.2 million in FY/17 is decreased from the following initiatives: Amigos y Amigas, APS Title 1 Services for Homeless Children, Coordination of Mental Health Services, Heading Home, Healing Addiction in our Community (HAC), Danny Romero Hideout Gym, Homeless Court, Homework Diner, LifeQuest and People Helping People. Internal service costs decreased by \$288 thousand. Other changes include City Council decision to reduce risk recovery in the amount of \$27 thousand.

The department re-arranged \$191 thousand of temporary wages and contractual service dollars combined to fund two FTE positions to help manage contracts and community outreach. One FTE position was created mid-year FY/17 and the other will transfer from the department's operating grants fund in FY/18. The department also shifted \$946 thousand from the Substance Abuse program to increase funding for the winter shelter and Almost Home contract, and to fund two new behavioral crisis management initiatives for assisted outpatient treatment and mobile crisis response teams.

The FY/18 General Fund approved budget recurring funding increased by \$680 thousand for Heading Home, Homework Diner, and APS Title I Services for the Homeless Children. Initiatives funded with non-recurring dollars totaled \$867 thousand for Amigos y Amigas, Heading Home, HAC/Serenity Mesa, for a community support shuttle and to reduce opioid addiction. The social service contracts budget consists of \$9.9 million General Fund dollars which increased by \$201 thousand and the Public Safety Quarter Cent Tax budget increased by \$230 thousand for a total of \$9.7 million of which \$776 thousand is for personnel and operating expenses. The positions funded with quarter cent dollars increased by one FTE transferred from the department's operating grants fund. Funding for all social service contracts from all funding sources are listed at the end of the department's narrative.

The FY/18 approved budgets for the department's grants are \$4.6 million in the Community Development Fund and \$22.9 million in the Operating Grants Fund.

The Apartments Operating Fund approved FY/18 budget is \$3.6 million and the Apartment Debt Service approved FY/18 budget is \$663 thousand, both are slightly below the FY/17 original budget.

The department's full-time position count reflects a net increase of one for a total of 290, of which 197 are in General Fund and 93 are grant funded.

FAMILY AND COMMUNITY SERVICES

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FC-Affordable Housing Contract	1,810	2,292	2,192	2,317	2,334	42
FC-Child Care Contracts Prog	4,747	5,657	5,514	5,439	5,585	(72)
FC-Community Recreation	7,703	8,326	8,403	8,169	8,255	(71)
FC-Emerg Shelter ContractsProg	1,058	1,097	1,526	1,552	1,633	536
FC-Grants Repayment Program	0	0	330	540	0	0
FC-Health and Human Services	3,767	3,540	3,524	3,465	3,526	(14)
FC-Homeless Support Svcs Prog	2,319	2,490	3,122	3,134	3,518	1,028
FC-Mental Health ContractsProg	2,422	2,738	2,738	2,701	2,910	172
FC-Public Education Partner	4,681	5,278	5,079	5,100	4,986	(292)
FC-Strategic Support	1,360	1,262	1,262	1,390	1,208	(54)
FC-Sub Abuse Contracts Prog	3,783	4,923	4,119	3,395	3,793	(1,130)
FC-Transitional Housing Prog	167	167	167	167	167	0
FC-Youth Gang Contracts Prog	1,463	1,311	1,351	1,338	1,271	(40)
TOTAL GENERAL FUND - 110	35,280	39,081	39,327	38,705	39,186	105
<u>COMMUNITY DEVELOPMENT FUND - 205</u>						
COMMUNITY DEVELOPMENT PROJECTS	3,185	3,888	3,888	3,888	4,574	686
<u>OPERATING GRANTS FUND - 265</u>						
FAMILY OPERATING GRANTS	23,728	22,128	22,128	22,128	22,867	739
<u>APARTMENTS FUND - 671</u>						
FC-Apartments	2,747	2,883	2,883	2,883	2,878	(5)
FC-Apts Trsf to Debt Svc	877	674	674	674	672	(2)
FC-Apts Trsf to Housing F240	61	59	59	59	61	2
TOTAL APARTMENTS FUND - 671	3,684	3,616	3,616	3,616	3,611	(5)
<u>APARTMENTS DEBT SERVICE FUND - 675</u>						
FC-Apartments Debt Service	654	674	120	124	663	(11)
TOTAL APPROPRIATIONS	66,531	69,387	69,079	68,461	70,901	1,514
Intradepartmental Adjustments	877	674	674	674	672	(2)
NET APPROPRIATIONS	65,654	68,713	68,405	67,787	70,229	1,516

REVENUE

FY/18 General Fund revenues are estimated at two million, \$81 thousand higher than the FY/17 approved budget. The Apartments Operating Fund revenues are estimated to be \$3.9 million for FY/18. Listed in the table below are major revenues of the department.

Department Generated Fees for Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Latch Key Fees	868	858	862	862	4
General Fund Chgs For Child Care Svcs	626	633	741	741	108
General Fund Multi-Service Ctr Rental	370	363	318	318	(45)
General Fund Community Ctr Chgs And Fees	66	65	55	55	(10)
General Fund Extended Care Fees	43	36	34	34	(2)
General Fund Other Misc Revenue-Nontax	15	-	26	26	26
671 - Apartments Fund Rent Of City Property	3,683	3,946	3,946	3,917	(29)

FAMILY AND COMMUNITY SERVICES

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents are literate, skilled and educated.					
Participation in programs:					
# of low-income children who receive quality childcare and education services	951	921	914	913	914
# of new children and pregnant mothers receiving initial health screenings through Early Head Start	137	118	70	135	70
Annual parent survey results:					
# of families that have experienced educational, financial, and/or career growth within the year	411	359	525	428	525
Quality of Education:					
# of the <u>21</u> Child Development Centers that received a NAEYC (National Association for the Education of Young Children) with a score of 90% or higher on accreditation	21	21	21	21	21

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.					
Elementary & Mid School Initiatives:					
Total # of Elementary School Students Enrolled	7,027	5,566	8,000	5,851	8,000
Total # of Middle School Students Enrolled	4,213	4,584	6,100	3,815	5,000
Total # of Charter Elementary and Middle School Students Enrolled	N/A	N/A	N/A	454	450
Drop Out Prevention Program:					
# of Students Participating in Drop Out Prevention Program	1,014	1,141	1,150	948	1,200
High School Job Mentor Program:					
Total # of Students in Program	710	694	750	697	750
# of High School Seniors Enrolled in Program	228	268	300	246	300
Running Start for Careers Program:					
# of High School students served through Running Start for Careers	250	286	350	246	450
# of career disciplines wherein students placed through Running Start	40	353	45	48	45
# of schools participating in Running Start	25	22	25	24	25

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Summer Lunch Program:					
# of meal sites	174	162	180	168	170
Total # of Meals Served	437,801	425,152	510,000	450,000	435,000
Community Center Rental Information:					
Revenue Generated (Rentals, RFI's, etc.)	\$54,519	\$71,864	\$62,000	\$61,827	\$65,000
# of Rentals	214	247	250	275	250
Community Centers:					
Total # of Registered Adults Attending Daily	1,680	1,850	2,500	3,558	2,650
Total # of Youth Registered for the School Year	1,292	1,975	2,000	6,964	6,000
Total # of Youth Registered During the Summer	2,285	2,560	2,500	3,235	3,200
Playground Program:					
# of Youth Registered for the School Year	1,888	1,736	1,750	1,847	1,890
# of Youth Attending Registered During the Summer	1,028	1,199	1,300	1,200	1,050
Revenue Generated for the Fiscal Year	\$746,479	\$866,057	\$850,000	\$850,000	\$850,000
Therapeutic Recreation Program:					
# of Adults Registered for Services	675	690	700	700	700
# of Youth Registered for Services	400	425	450	450	575

FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
Facilities Maintenance:					
# of Work Orders Completed	1,295	1,746	3,200	2,901	3,300
# of Facilities Receiving Janitorial Services 5 days-per-week	41	41	41	41	41
# of Facilities Receiving Emergency/On-call Services 24/7	69	74	74	74	75

Measure- HUD Funded Calendar Year Contracts

DESIRED COMMUNITY CONDITION - Families are stable and economically secure.

Rehabilitation:

# of households receiving emergency repairs/retrofit	413	199	250	146	225
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Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Affordable housing options are available throughout the city.					
# families provided rent assistance	298	241	300	174	300
# families provided utility assistance	201	185	300	149	300
# food boxes provided	7,484	12,407	10,000	13,017	26,000

Measure- HUD Funded Calendar Year Contracts

# of affordable housing units (New Construction) *Units reported are actually occupied. Remainder of CY/15 goal is reported in CY/16, as they are from multi-year projects completed and occupied in CY/16. CY/15 Actual - 7 (6 SCLT, 1 GAHP); Apvd CY/16 - 138 (23 Madera, 55 Cuatro, 60 Imperial)	107	7	138	138	121
# of affordable housing units that were rehabilitated CY/15 Actual 211 (199 ARC 12 ONR) *Reduction in numbers due to ARC discontinuing program and DSA hauling Retrofit program per HUD requirement.	1,187	211	1,010	150	235
# of vulnerable homeless permanently housed (includes ABQ Heading Home and persons with AIDS)	551	556	500	568	500
% of those who remained in permanent housing after one year	93%	91%	90%	93%	90%
# of evictions prevented - H&SSC Eviction Prevention Program	429	413	450	476	600
% of families still housed 3 months after eviction prevention assistance - H&SSC Eviction Prevention Program	90%	72%	90%	92%	80%

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Seniors live with dignity in supportive environments.					
Report data on direct service provision contracts, other than CABQ Senior Affairs Department:					
# of hours of care provided through Adult Day Care	58,128	62,321	58,128	55,733	55,733
# of hours of services for Homemaker/Personal In-Home Care	15,303	12,269	15,303	13,048	12,980
# of hours of in-home respite care for caregivers	11,625	8,442	11,625	8,408	9,870

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The community works together for safety.					
# Youth receiving behavioral health/gang prevention services through the UNMH gang prevention program	125	177	100	136	100

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - City of Albuquerque participates in mutually beneficial cooperative relationships with other governments.					
Total grant funds awarded	\$27,685,634	\$25,801,000	\$26,016,000	\$18,589,319	\$27,441,000

FAMILY AND COMMUNITY SERVICES

PRIOR YEAR ACCOMPLISHMENTS

Child and Family Development Division

- The Division of Child and Family Development moved the Administration Office from 2200 University Blvd to 1820 Randolph Rd SE. The lease agreement changed from \$13 dollars per square foot to \$5.75 per square foot. The move provided an overall savings of \$7.25 per square foot.
- Construction work at the Trumbull Early Head Start Center to enclose an area for an infant playground included new fencing, play structures, and soft surface. The expansion will allow the center to increase the capacity from 16 to 24 slots.

Community Development Division

- Completion of Casa Feliz, an 89 unit, scattered site, affordable multi-family housing development. This development is located in Trumbull Village and will serve individuals and families at or below 60% Area Median Income (AMI).
- Completion of Imperial Building and apartment complex - Through a collaboration with the Planning Department/Metropolitan Redevelopment Agency and FCS, the Imperial Building Development ribbon-cutting ceremony occurred on August 26, 2016. Featuring a grocery store, retail, and a 74 unit multi-family housing development, located in the heart of downtown. The units are a mix of studio, one and two bedroom apartments, of which 54 are designated for individuals and families earning between 30% - 60% AMI.



- Construction began on the Casa Grande project a 32 unit multi-family housing development, in which, 24 units are designated as affordable serving individuals and families at or below 80% AMI (\$34,650 - \$49,500). This project is located in the West Old Town Neighborhood and is part of a larger effort to rehabilitate the historic Route 66 El Vado motel located on a major transit corridor.
- Construction began on The Sterling, a 107 multi-family development downtown that will serve individuals and families at or below 60% AMI. This community will offer affordable rents to families in a location close to a transit corridor and employment.

Maintenance Division

- FCS Maintenance staff improved workflow by using technology to manage work orders electronically.

FAMILY AND COMMUNITY SERVICES

Community Recreation and Educational Initiatives Division (CREI)

- Renovation of Dennis Chavez CC and Pat Hurley CC approximately 95% complete June 30, 2017.
- CREI, with the assistance of Department of Technology and Innovation and Department of Parks & Recreation, has moved forward with the implementation of new recreation software called RecTrac. RecTrac will enhance our ability to accurately track facility usage, accept online payments for center rentals and Playground Recreation weekly fees.
- As part of CREI's five year goal, we have increased awareness of programs with an enhanced marketing strategy. We also created an opportunity for Professional Development with year-round training curriculum for staff.



Office of Homeless Programs and Initiatives

- 2,358 jobs were provided to panhandlers through the Better Way program.
- 703 housing vouchers were provided, including Albuquerque Heading Home, with a 93% retention rate after a year in housing.
- 116,910 emergency shelter bed nights were provided, with 100% of people served were provided with homeless resources.

PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 1.** To study the benefits of creating a new employment series to help the Division of Child and Family Development attract and retain educators for its four Early Child Development Education Programs. Report in SharePoint by end of FY/18.

SOCIAL SERVICE CONTRACTS

(Some Contracts are Multi-Year)

Program Strategy	Contractor	Services	FY/18 Approved	Funding Source
Goal 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.				
Area Agency on Aging				
	Addus Healthcare, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Alzheimer's Association	Savvy Caregiver	\$80,000	AAA
	Bernalillo County Youth and Senior Services	South Valley Project	\$95,000	AAA
	City of Albuquerque / Senior Affairs	Support services to the elderly	\$6,763,455	AAA
	Cornucopia, Inc.	Adult Day Care Respite	\$66,000	AAA
	CNM	Caregiver College	\$63,000	AAA
	La Vida Felicidad, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Premier Home Healthcare, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Right At Home, Inc.	Medication Management for Seniors	\$22,055	AAA
	Roadrunner Food Bank	Senior Food Boxes	\$85,000	AAA

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Approved	Funding Source
	Senior Citizens Law Offices	Legal Services	\$457,500	AAA
	Share Your Care, Inc.	Adult Day Care City Sites	\$641,000	AAA
	Share Your Care, Inc.	Respite / Adult Day Care Ponderosa	\$129,000	AAA
	UNM Health Sciences Center	GEHM Clinic	\$67,000	AAA
	Village of Tijeras	Support services to the elderly	\$95,000	AAA
Total Area Agency on Aging			\$9,194,010	
Affordable Housing Contracts				
	TBD	Public Facilities - to be bid	\$1,713,382	CDBG
	YDI Youth Development Inc.	Eviction prevention-Fiscal Agent	\$170,000	CDBG
	Law Access New Mexico	Landlord-Tenant hotline	\$75,000	GF
	NM AIDS Services	Housing for people with AIDS	\$27,510	GF
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$194,608	GF
	Supportive Housing Coalition	Permanent housing for homeless families	\$130,000	GF
	Barrett Foundation	Permanent housing for women w/children	\$95,984	HESG
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$96,087	HESG
	Albuquerque Housing Authority	Tenant Based Rental Assistance	\$250,000	HOME
	Greater Albuquerque Housing Partnership (GAHP)	CHDO Operating Expenses	\$37,853	HOME
	TBD	Affordable Housing Development	\$974,084	HOME
	Sawmill Community Land Trust	CHDO Operating Expenses	\$37,853	HOME
	TBD	Rental Acquisition	\$24,970	HOME
	St. Martin's Hospitality Center	Tenant Based Rental Assistance	\$384,000	HOME
	Supportive Housing Coalition	Tenant Based Rental Assistance	\$400,000	HOME
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$1,715,350	QTR
	Supportive Housing Coalition	Permanent housing for homeless families	\$100,000	QTR
	Greater Albuquerque Housing Partnership (GAHP)	The Sterling Downtown	\$4,000,000	WF HSNB
	YES Housing	Solar Villa	\$2,400,000	WF HSNB
	TBD	General Affordable Housing	\$2,000,000	F240
Total Affordable Housing Contracts			\$14,826,681	
Child Care Contracts				
	Cuidando Los Ninos	Child Care Services	\$84,000	CDBG
	APS - Albuquerque Public Schools	Meals for children in Child Development Programs	\$180,000	CYFD
	Canteen	Meals for children in Child Development Programs	\$300,000	CYFD
	Catholic Charities	Early head start services for immigrant children	\$173,000	EHS
	Cuidando Los Ninos	Early head start services for homeless mothers/children	\$207,000	EHS
	Sandra Jan Wayland	Early head start services, health screenings	\$30,000	EHS
	Cuidando Los Ninos	Child Care Services	\$20,000	GF
Total Child Care Contracts			\$994,000	
Community Recreation				
	Rhubarb & Elliott	Evening Meals for At-Risk children attending community centers	\$758,000	CYFD
	Big Brothers / Big Sisters	Mentoring through Community Recreation Activities	\$21,000	GF
	Isshin Ryu	Karate Instruction	\$62,000	GF
	APS - Albuquerque Public Schools	Provide nutritious lunches to low income children during the summer & school breaks	\$1,309,716	SFP
Total Community Recreation			\$2,150,716	

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Approved	Funding Source
Emergency Shelter Contracts				
	AHCH - Motel Vouchers	Shelter - Motel vouchers	\$35,000	CDBG
	St. Martins	Shelter - Motel vouchers	\$30,000	CDBG
	ABQ Heading Home	Interim housing vouchers	\$800	GF
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	\$19,380	GF
	TBD - Winter Shelter	Emergency shelter for homeless persons	\$391,030	GF
	Barrett House	Shelter for women/children	\$3,400	GF
	NM Coalition to End Homelessness	Continuum of Care services	\$640	GF
	S.A.F.E. House	Domestic violence shelter	\$271,700	GF
	St. Martin's Hospitality Center	Day shelter services for homeless persons	\$2,880	GF
	St. Martin's Hospitality Center	Displaced tenant services	\$112,200	GF
	St. Martin's Hospitality Center	Motel program, shelter for homeless persons	\$36,800	GF
	ABQ Rescue Mission Shelter	Emergency shelter for homeless persons	\$226,841	HESG
	Barrett House	Shelter for women/children	\$32,000	HESG
	Good Shepherd	Emergency shelter for homeless persons	\$63,000	HESG
	Heading Home (ABQ Opportunity Center)	Emergency shelter for homeless men	\$144,000	HESG
	St. Martin's Hospitality Center	Motel vouchers for homeless persons	\$4,000	HESG
	ABQ Heading Home	Interim housing vouchers	\$36,000	QTR
	TBD - Winter Shelter	Emergency shelter for homeless persons	\$194,398	QTR
	Heading Home (ABQ Opportunity Center)	Emergency shelter for homeless men	\$102,000	QTR
	NM Coalition to End Homelessness	Continuum of Care services	\$32,000	QTR
	S.A.F.E. House	Domestic violence shelter	\$165,000	QTR
	St. Martin's Hospitality Center	Day shelter services for homeless persons	\$144,000	QTR
Total Emergency Shelter Contracts			\$2,047,069	
Health & Human Services				
	City of Albuquerque / Senior Affairs	Nutrition Services	\$125,000	CDBG
	Human Rights - Fair Housing/EO	Fair Housing -	\$10,000	CDBG
	Public Service - TBD	Balance for Public Services	\$242	CDBG
	PB & J Family Services	Crisis Services to Children who have been abused, neglected and abandoned	\$6,580	GF
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$12,430	GF
	AHCH	Dental services to low income persons	\$47,280	GF
	Enlace Comuntario	Services for Child Witnesses of Domestic Violence	\$124,500	GF
	First Nations	Social & Sub Abuse Counseling Svcs for Urban Native Americans	\$203,800	GF
	NM Asian Family Center	Domestic Violence services for Asian families	\$21,900	GF
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$1,000	GF
	PB & J Family Services	Substance abuse prevention and early intervention services for youth and families	\$1,520	GF
	Domestic Violence Resource Center	Services for Child Witnesses of Domestic Violence	\$147,000	GF
	Roadrunner Food Bank	Food distribution services	\$200,680	GF
	Rio Grande Food Project	Food distribution services	\$25,000	GF
	Albuquerque GED	Adult GED preparation and workforce ready	\$76,500	GF
	NM Xtreme Sports Assoc	Downtown Teen Center	\$219,000	GF
	UNMH Young Children's Health Center	Pediatric health care, immunizations, and case management services	\$161,970	GF
	UNMH Young Children's Health Center	Early Intervention/Prevention	\$21,940	GF
	Amigos y Amigas	Substance abuse prevention	\$10,000	GF
	PB & J Family Services	Crisis Services to Children who have been abused, neglected and abandoned	\$90,250	QTR
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$80,710	QTR

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Approved	Funding Source
	Enlace Comunitario	Services for Child Witnesses of Domestic Violence	\$85,500	QTR
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$50,000	QTR
	NM Asian Family Center	Domestic Violence services for Asian families	\$95,000	QTR
	PB & J Family Services	Substance abuse prevention and early intervention services for youth and families	\$76,000	QTR
	UNMH Young Children's Health Center	Early Intervention/Prevention	\$119,563	QTR
	YDI Early Youth Intervention	Substance abuse prevention and early intervention services for youth and families	\$127,437	QTR
Total Health & Human Services			\$2,140,802	
Homeless Support Services				
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$129,000	CDBG
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$110,752	COC
	NM Coalition to End Homelessness	Homeless Management Information System	\$25,000	COC
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$67,400	GF
	AHCH - ABQ Healthcare for the Homeless	Homeless support services	\$125,000	GF
	AHCH - ABQ Healthcare for the Homeless/Art Street	Art therapy for homeless person	\$38,760	GF
	Heading Home	Homeless support services	\$1,550,000	GF
	NM Coalition to End Homelessness	Coordinate submission of Continuum of Care applications	\$56,100	GF
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$15,300	GF
	Project Share- Barrett	Meals for homeless and near homeless	\$25,000	GF
	Albuquerque Indian Center	Meals for homeless and near homeless	\$33,440	GF
	St. Martin's Hospitality Center	Wells Park and Barelás cleanup	\$63,000	GF
	St. Martin's Hospitality Center	There's a better way van	\$61,000	GF
	Supportive Housing Coalition	Homeless support services	\$298,000	GF
	Charles Cinello Jail Re-entry Program	Transition coordinator and operations of jail re-entry program	\$77,000	GF
	Tender Love Community Center	Job development for homeless women	\$15,650	GF
	APS-Albuquerque Public Schools	APS Title I Services for Homeless Children	\$80,000	GF
	Almost Home	Provide Housing, Case Management, and Counseling to Chronically Homeless	\$285,250	GF
	TBD	Community Support Shuttle	\$234,000	GF
	Almost Home	Provide Housing, Case Management, and Counseling to Chronically Homeless	\$194,750	QTR
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$150,000	QTR
	St. Martin's Hospitality Center	There's a better way van	\$50,000	QTR
Total Homeless Support Services			\$3,684,402	
Mental Health Contracts				
	NM Solutions/ACT	Mental health services	\$113,400	GF
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$21,550	GF
	St. Martin's Hospitality Center	Outreach services for homeless mentally ill	\$72,000	GF
	St. Martin's Hospitality Center/ACT	Mental health services	\$133,300	GF
	UNMH/ACT	Mental health services	\$48,300	GF
	Mental Health Coordination	Mental health services	\$75,000	GF
	TBD	Mobile Crisis Teams	\$150,000	GF
	TBD	Assisted Out-patient Treatment	\$45,000	GF
	TBD	Assisted Out-patient Treatment	\$30,000	QTR
	NM Solutions/ACT	Mental health services	\$565,000	QTR
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$295,450	QTR
	St. Martin's Hospitality Center/ACT	Mental health services	\$535,000	QTR

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Approved	Funding Source
	UNMH/ACT	Mental health services	\$665,000	QTR
Total Mental Health Contracts			\$2,749,000	
Prevent Neighborhood Deterioration				
	Office of Neighborhood Revitalization	Design and begin implementation of owner-occupied home rehab program -- over multi-years	\$1,000,000	CDBG
	Homeowner Repair - Sawmill Com Land Trust	Emergency Minor Home Repair	\$500,000	CDBG
Total Prevent Neighborhood Deterioration			\$1,500,000	
Public Education Partner				
	ABC Comm Schools/Charter EMSI	Before & After-school education programming	\$13,900	GF
	APS / EMSI	Before & After-school education programming	\$547,100	GF
	APS / High School Initiative	Stay-in-school programs	\$179,250	GF
	APS / Job Mentor Program	Job mentoring services to youth	\$158,500	GF
	APS - Int. Baccalaureate Program	International career-related studies for HS students	\$76,500	GF
	NM National Dance Institute	Dance services to youth to promote healthy living	\$76,400	GF
	Running Start	Job training	\$146,500	GF
	YDI / Job Shadow	Job mentoring services to youth	\$170,700	GF
	Homework Diner/Community Schools	Parent After School Community Engagement	\$100,000	GF
	ABC Comm Schools (County MOU) / Charter EMSI	Before & After-school education programming	\$50,000	QTR
	APS / EMSI	Before & After-school education programming	\$575,000	QTR
Total Public Education Partner			\$2,093,850	
Transitional Housing				
	AHCH - ABQ Healthcare for the Homeless	Housing assistance for homeless & mentally ill persons	\$740,018	COC
	Barrett Foundation/Bridges	Housing assistance for women and children	\$160,782	COC
	Catholic Charities	Housing assistance for homeless persons	\$309,374	COC
	Crossroads for Women/Maya's Place	Transitional housing and supportive social services	\$46,458	COC
	Cuidando Los Ninos	Case management services	\$226,599	COC
	S.A.F.E. House	Housing assistance for victims of domestic violence	\$435,105	COC
	St. Martin's Hospitality Center	Housing assistance for homeless & mentally ill persons	\$699,710	COC
	St. Martin's Hospitality Center	Housing assistance for homeless persons	\$92,524	COC
	Therapeutic Living Services	Housing assistance for homeless & mentally ill persons	\$457,265	COC
	Barrett Foundation / Casa Milagro	Housing assistance for mentally ill women	\$25,000	GF
	Crossroads for Women	Transitional housing and supportive social services	\$142,000	GF
Total Transitional Housing			\$3,334,835	

Goal 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Substance Abuse Contracts				
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$10,350	GF
	YDI Youth Development Inc.	School based substance abuse treatment services (GUTS)	\$187,500	GF
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$102,000	GF
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients	\$316,937	GF
	TBD	Programs for reducing OPIOD Addiction	\$150,000	GF
	UNM/AMCI (Metro Intake)	Substance abuse assessment/referral services, service & outcome reporting	\$776,020	GF

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/18 Approved	Funding Source
	YDI Youth Development Inc. - Currently out for RFP	Youth Substance Abuse initiative	\$1,960	GF
	Serenity Mesa/ Healing Addiction in Our Community	Translational living and treatment for opioid and other addictions	\$73,000	GF
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$142,500	QTR
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$50,000	QTR
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients	\$1,348,473	QTR
	YDI Youth Development Inc. - Currently out for RFP	Youth Substance Abuse initiative	\$98,800	QTR
Total Substance Abuse Contracts			\$3,257,540	
Youth Gang Contracts				
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$97,590	GF
	YDI Youth Development Inc.	Gang intervention/prevention services: Hideout	\$25,500	GF
	YDI Youth Development Inc.	YDI GED program for youth	\$98,380	GF
	YDI Youth Development Inc.	YDI Southwest Mesa Outreach	\$92,060	GF
	West Central Community Development Corp	Southwest Mesa Outreach	\$13,000	GF
	YDI Youth Development Inc.	Stay-in-school mentoring program	\$8,080	GF
	YDI Youth Development Inc.	YDI GED program for youth	\$90,250	QTR
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$140,818	QTR
	YDI Youth Development Inc.	Gang intervention/prevention services, in 3 quadrants	\$493,182	QTR
	YDI Youth Development Inc.	Stay-in-school mentoring program	\$119,000	QTR
	YDI Youth Development Inc.	Wise Men/Wise Women Youth mentorship services	\$93,140	QTR
Total Youth Gang Contracts			\$1,271,000	
GRAND TOTAL			\$49,243,905	

Note: This list does not include contracts with long term compliance which were funded in previous fiscal years.

Totals by Funding Source		
Area Agency on Aging	AAA	9,194,010
Community Development Block Grant Fund 205	CDBG	3,796,624
Continuum of Care	COC	3,303,587
Children, Youth & Families Department	CYFD	1,238,000
Early Head Start	EHS	410,000
General Fund 110	GF	9,921,725
Homeless Emergency Solutions	HESG	661,912
Home Investment Partnership	HOME	2,108,760
City Housing Fund 240	F240	2,000,000
Public Safety Quarter Cent-General Fund 110	QTR	8,899,571
Summer Food Program	SFP	1,309,716
Workforce Housing Fund 305	WF HSNG	6,400,000
		49,243,905

FINANCE AND ADMINISTRATIVE SERVICES

The Department of Finance and Administrative Services provides internal services including accounting, budget, purchasing, office services, risk management, cash management and investment and citywide fleet and warehouse services. The department also has a citywide call center.

MISSION

We strive to provide quality and trustworthy service with a focus on our customers and continuous improvement.



Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	14,180	15,437	15,437	14,145	15,355	(82)
OPERATING	59,353	45,795	46,440	47,383	47,064	1,270
CAPITAL	20	0	41	43	0	0
TRANSFERS	9,840	10,504	10,529	10,524	10,243	(261)
GRANTS	222	500	500	500	300	(200)
TOTAL	83,615	72,236	72,947	72,596	72,963	727
TOTAL FULL-TIME POSITIONS	208	201	201	201	201	0

BUDGET HIGHLIGHTS

General Fund

The approved FY/18 General Fund appropriation of \$12.5 million decreases by \$117 thousand from the FY/17 original budget level.

Personnel decreases overall by \$53 thousand and total operating expenses decrease by \$80 thousand. Funding of \$132 thousand is transferred to the Planning Department for fiscal agent/merchant fees. Funding for property tax administration fees is approved to increase by \$23 thousand and \$73 thousand for new and existing annual maintenance contracts is added. Internal service allocations are decreased by a combined total of \$29 thousand dollars for telephone, network and risk.

Lodgers' Tax Fund

There is a \$32 thousand appropriation increase approved in the Lodgers' Tax Fund. The FY/18 budget of \$12.3 million represents a 0.3% increase over the FY/17 original budget. After calculation of a 1/12th reserve, 50% percent of the estimated total resources are identified for promotions and 50% is identified for debt service. There is an increase of \$76 thousand to the transfer to General Fund. A decrease of \$30 thousand for the ABQ ToDo program in Cultural Services is offset by \$106 thousand that will be in support of a National Senior Games position in Senior Affairs. From the 50% promotions allocation, a combined contingency appropriation of \$799 thousand will be held in reserve. Of this reserve, \$232 thousand is held for ACVB's FY/18 year-end contractual incentive, \$88 thousand will be held for commitments of large convention bookings offered under a special promotional program done in FY/15 and \$422 thousand is for special events promotions.

Hospitality Fee Fund

There is a \$290 thousand decrease in the Hospitality Fee Fund for an approved budget of \$2.3 million. As in the Lodgers' Tax Fund, 50% of resources are identified for promotions and 50% is identified for debt service/capital in FY/18. The promotion appropriation is approved to decrease by \$251 thousand. The transfer to the Sales Tax Debt Service Fund increases by two thousand dollars while the transfer to the Capital Implementation Fund for tourism related capital needs in City facilities decreases by \$41 thousand. From the 50% promotions allocation, a combined contingency appropriation of \$257 thousand will be held in reserve. Of this reserve, \$46 thousand is held for ACVB's FY/18 year-end contractual incentive and \$211 thousand is for special events promotions.

FINANCE AND ADMINISTRATIVE SERVICES

Risk Management Fund

The Risk Management Fund is divided between two City departments, DFAS and Human Resources. Workers' compensation, tort and other, safety, risk fund administration, and the transfer to General Fund reside in DFAS. In DFAS, the FY/18 approved budget increases by \$479 thousand from the original FY/17 level. Adjustments decrease personnel costs by \$24 thousand dollars. Operational costs are increased by \$706 thousand in Tort and Other claims. The fund's telephone appropriation decreases by \$11 thousand dollars. Indirect overhead decreases by \$198 thousand and other internal service costs combine for an increase of five thousand.

Supplies Inventory Management Fund

The approved budget of \$900 thousand for the Supplies Inventory Management Fund is a maintenance-of-effort budget and increases by only one thousand dollars from the FY/17 original budget. Adjustments decrease personnel costs by \$15 thousand dollars. Operational expense is decreased by two thousand for the telephone appropriation. Indirect overhead increases by five thousand dollars. Technical adjustments for other internal service costs account for a net increase of \$13 thousand dollars.

Fleet Management Fund

The FY/18 approved budget of \$10.8 million for the Fleet Management Fund is \$822 thousand above the FY/17 original budget. Adjustments increase personnel costs by ten thousand dollars. Anticipated FY/18 fuel cost increases the fuel appropriation by \$100 thousand. The line item for outside vehicle maintenance is increased by \$713 thousand dollars and the supplies line item is increased by \$169 thousand. Repairs and maintenance and contractual services appropriations combine for an increase of \$11 thousand dollars. Internal service fund allocations decrease the telephone appropriation by four thousand dollars, fleet transfers decrease by four thousand and risk transfers net to a \$93 thousand decrease in funding. Indirect overhead also decreases by \$80 thousand.

Vehicle/Equipment Replacement Fund

There is an approved appropriation of \$300 thousand for this fund in FY/18 and is to be used for funding the PC Refresh project that replaces 20% of the City's personal computers and laptops on an annual basis.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FA-Accounting	3,500	3,797	3,824	3,738	3,798	1
FA-Citizen Svcs	3,235	3,644	3,692	3,431	3,619	(25)
FA-Financial Support Services	1,232	1,108	1,108	1,002	1,006	(102)
FA-Office of Mgmt and Budget	981	1,114	1,114	1,108	1,113	(1)
FA-Purchasing Program	1,285	1,496	1,500	1,351	1,489	(7)
FA-Strategic Support - DFAS	406	403	403	401	405	2
FA-Treasury Svcs Program	1,282	1,007	1,007	1,106	1,022	15
TOTAL GENERAL FUND - 110	11,921	12,569	12,648	12,136	12,452	(117)
<u>LODGER'S TAX FUND 220</u>						
FA-Lodgers Promotion 220	5,099	5,273	5,667	5,667	5,191	(82)
FA-Trsf to Gen Fund	470	485	485	485	561	76
FA-Trsf Sales Tax DS Fd-F220	6,108	6,513	6,538	6,538	6,551	38
TOTAL LODGER'S TAX FUND - 220	11,677	12,271	12,690	12,690	12,303	32
<u>HOSPITALITY FEE FUND - 221</u>						
FA-Lodgers Promo 221	1,085	1,267	1,312	1,312	1,016	(251)
FA-Trsf to CIP Fund	15	116	116	116	75	(41)
FA-Trsf Sales Tax DS Fd-F221	1,197	1,196	1,196	1,196	1,198	2
TOTAL HOSPITALITY FUND - 221	2,297	2,579	2,624	2,624	2,289	(290)
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - DFA	15	0	0	0	0	0

FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<u>RISK MANAGEMENT FUND - 705</u>						
FA-Risk Fund Administration	1,230	1,067	1,160	1,211	1,086	19
FA-Risk - Safety Office	1,541	1,876	1,930	1,749	1,881	5
FA-Risk - Tort and Other	31,619	1,718	1,718	1,630	1,629	(89)
FA-Risk - Workers Comp	9,305	2,019	2,019	1,717	2,055	36
FA-WC/Tort and Other Claims	0	25,894	25,894	26,498	26,600	706
FA-Risk Trsf to Gen Fund	866	862	862	862	664	(198)
TOTAL RISK MANAGEMENT FUND - 705	44,561	33,436	33,583	33,667	33,915	479
<u>SUPPLIES INVENTORY MANAGEMENT FUND - 715</u>						
FA-Materials Management Prog	604	668	668	535	664	(4)
FA-Inv Trsf to Gen Fund	162	231	231	231	236	5
TOTAL SUPPLIES INV. MGMT FUND - 715	766	899	899	766	900	1
<u>FLEET MANAGEMENT FUND - 725</u>						
FA-Fleet Management	11,708	9,387	9,408	9,618	10,289	902
FA-Trsf: 725 to 110 Program	461	595	595	595	515	(80)
TOTAL FLEET MANAGEMENT FUND - 725	12,169	9,982	10,003	10,213	10,804	822
<u>VEHICLE/COMPUTER PROJECT FUND - 730</u>						
Project Program (730) - DFA	210	500	500	500	300	(200)
TOTAL APPROPRIATIONS	83,615	72,236	72,947	72,596	72,963	727
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	83,615	72,236	72,947	72,596	72,963	727

REVENUE

In FY/18, there is an overall decrease of \$1.2 million in General Fund estimated revenue for the department. Business Registration was moved to the Planning Department in FY/17 and estimates are reflected there. Admin Fees are estimated to increase by \$217 thousand. Record Search and WUA property rental fees combine for a decrease of \$17 thousand dollars. Lodgers' Tax and Hospitality Fee revenues are estimated to increase by \$300 thousand and \$60 thousand, respectively, from the FY/17 original budget.

Department Generated Fees For Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURR YR/ ORIGINAL CHG
General Fund Property Rental Fees - WUA	503	482	494	494	12
General Fund Admin Fees - Misc	32	60	37	277	217
General Fund Records Search Fees	218	210	225	215	5
General Fund P-card Rebates	60	70	60	70	0
General Fund Admin Fee - MRCOG	0	34	34	34	0
General Fund Liquor License	0	215	0	0	(215)
General Fund Business Registration Fee	1,058	1,235	0	0	(1,235)
220 - Lodgers Tax Fund Lodgers/Hospitality	11,867	12,009	12,009	12,309	300
220 - Lodgers Tax Fund Interest earnings	9	1	14	1	0
221 - Hospitality Tax Fund Lodgers/Hospitality	2,373	2,402	2,402	2,462	60

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.					
# of financial audit findings	20	21	13	13	13

FINANCE AND ADMINISTRATIVE SERVICES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
# of financial audit findings cleared from previous year	17	13	7	7	7
On-time CAFR submission for previous FY (due date: 12/15 of each year)	12/15/15	12/15/16	12/15/16	12/15/17	12/1/18
% of departments overspent before year end clean-up - FY17 FWD	N/A	N/A	5%	0%	5%
Operating reserve fund balance (% of expenditures) - FY17 FWD	N/A	N/A	12%	9%	12%
General Obligation Bond Rating (Moody's,S&P,Fitch)	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+
Gross Receipts Tax Bond Rating (Moody's, S&P, Fitch)	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+
City investment portfolio liquidity segment net portfolio yield in excess of the benchmark average 90-day Treasury bill yield (bps)	17	7	10	(20)	5
City investment portfolio core segment total return in excess of the approved benchmark (bps)	47	(18)	10	(50)	5
Total interest earned on investments - FY17 FWD	N/A	N/A	\$4,000,000	\$8,000,000	\$8,000,000
Percent of accounts receivable over 90 days	27%	20%	15%	15%	13%
# of invoices processed by vendor clerk per day	63	81	75	50	70
Constituent payment transactions/teller/day	110	108	*N/A	*N/A	*N/A
Constituent calls/customer representative/day	35	35	*N/A	*N/A	*N/A
New applications processed /customer representative/day	3.4	3.2	*N/A	*N/A	*N/A
# of RFP/RFB protests that are adjudicated against the City per year - FY17 FWD	N/A	N/A	0	0	0
Participation of Purchasing staff in local and Purchasing sponsored and vendor community events - FY17 FWD	N/A	N/A	6	4	8
*Business Registration Functions moved to Planning Department in FY17					
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Customers conveniently access city services, officials, public records, and information					
DFAS average customer satisfaction score (scale 1 to 5) - FY17 FWD	N/A	N/A	4.00	4.27	N/A
# 311 incoming calls	1,370,958	1,205,280	1,316,120	1,072,086	1,205,280
Abandoned 311 call %	8%	10%	10%	11%	10%
# 311 calls handled non-city requests	139,550	125,237	133,968	107,319	125,237
Total 311 inquires, both calls and non-phone	1,388,335	1,225,230	1,339,371	1,090,663	1,225,230
311 call quality average score	95%	97%	85%	97%	85%
% 311 calls answered within 30 seconds	84%	77%	80%	75%	80%
311 public awareness (as measured by annual survey)	86%	84%	87%	86%	85%
% extremely satisfied with solution provided by 311	68%	68%	70%	69%	70%
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive					
# of new workers comp claims - FY17 FWD	N/A	N/A	800	650	800
# of group safety trainings conducted	54	58	35	128	100
Safety inspections conducted	47	106	250	188	250
# of employees enrolled in safety training	1,160	2,832	3,000	3,800	3,500
# of employees enrolled in CPR, AED, and First Aid	3,066	1,271	1,200	1,298	1,200
# enrolled in Employee Health Services training	1,306	1,348	1,200	2,333	1,200

PRIOR YEAR ACCOMPLISHMENTS

Accounting:

- Submitted FY16 CAFR on time to the State (2nd year in a row)
- Increased billing of all grants awarded to the City to 80%, including grants in CIP and all enterprise funds.
- Completed the Wells Fargo Cash Conversion project.
- Implemented the E-procurement module in PeopleSoft. This dramatically changed the payment process. The current process allows the City to track payables and to use proper payment methodologies.



FINANCE AND ADMINISTRATIVE SERVICES

311/Citizen Contact Center:

- Secured and implemented the inContact Call Quality Monitoring System to ensure customer experience goals are met.
- Fully implemented the Customer Relationship Management (CRM) system to route 311 calls.
- Handled over 6,400 calls and provided citizens with assistance for the “There’s A Better Way” program.



Fleet Management:

- Renovated an unused area to set-up a dedicated emissions stall and repurposed two work areas, adding lifts to accommodate most repairs.
- Completed set-up for a new multi-purpose room to allow for trainings, meetings and gatherings.
- Revised Fleet’s Administrative Instructions and set-up a new city-wide Fleet Review Committee
- Upgraded diagnostics test equipment and other miscellaneous shop equipment.

Purchasing:

- Go-Live for eProcurement was on February 21, 2017. Implementation of this PeopleSoft module accomplished the following:
 - Standardized Purchasing process by creating new business processes and involving all stakeholders.
 - Developed an interface between Sicom.net and e-Pro.
 - Made PeopleSoft the system of record for all Purchasing data (Req to Check).
 - Increased visibility of Purchase Order Life-cycle to all users
 - Enabled Purchasing resources to focus on data analysis and quality control.
 - Developed training materials and offered numerous training sessions to end-users throughout the year.

Risk Management:

- Implemented safety committees across all departments for incident and accident review and periodically met during the fiscal year.
- Developed and implemented targeted trainings for specific injury cause codes based on claims history.
- Implemented contract for Workers’ Compensation claims medical and pharmacy bill review with paperless full automation in the 4th quarter of FY17 and began to see savings above the New Mexico maximum allowable fee schedule that will continue into FY18.



- The Substance Abuse Program converted from paper to electronic custody and control forms.

Treasury:

- Successful implementation of PeopleSoft Cash Positioning, Cash Forecasting and Investment Accounting modules resulted in:
 - System-based access to current cash positioning and short-term cash forecasts, enabling more efficient deployment of liquid financial assets;
 - Straight-through processing of all investment activity from custodian to portfolio management application to PeopleSoft general ledger.
 - ERP generation of fully-auditable allocation of cash & investment income to the various City funds, departments and activities.
- City’s Strategic Investment Asset Allocation cash & short-term investment portfolio strategy continued to produce significant risk-adjusted returns in excess of those yielded by the legacy investment program. Since inception of the strategy in August 2014, the City’s investment portfolio has earned approximately 0.53% more annually with the Asset Allocation Strategy vs. the legacy investment strategy. This translates to dollar out-performance of over \$2.5 million per year.

FIRE



The Albuquerque Fire Department (AFD) was established as a paid municipal fire department in 1900, and has since evolved into an all-hazard, all-risk-capable public safety agency. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation, and response to and control of all manner of emergency situations.

The Fire Department provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 22 engine companies, 20 rescue companies, seven ladder companies, a heavy technical rescue (HTR), two hazardous materials response units, and when needed, four brush trucks used as wildland response units.

Mission

The Albuquerque Fire Department serves the community by providing all hazards planning, prevention and response that promotes public safety and trust while ensuring the safety and well-being of its firefighters.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	68,188	70,697	70,697	70,370	71,513	816
OPERATING	5,298	3,793	4,008	4,730	4,384	591
CAPITAL	533	570	587	632	1,284	714
TRANSFERS	3,466	3,584	3,584	3,549	2,635	(949)
GRANTS/PROJECTS	104	389	389	389	217	(172)
TOTAL	77,589	79,033	79,265	79,670	80,033	1,000
TOTAL FULL-TIME POSITIONS	699	699	699	699	711	12

BUDGET HIGHLIGHTS



General Fund

The approved FY18 General Fund budget for the Fire department is \$76.4 million, an overall decrease of \$243 thousand from FY17 original budget.

Technical adjustments in FY18 include a net increase of \$54 thousand for the VoIP transfer and telephone. In addition, internal service costs associated with fleet and communications decreased by \$28 thousand, and cost associated with risk decreased by \$887 thousand.

The FY18 General Fund approved budget includes: \$100 thousand in EMS equipment purchase with off-setting revenue, a reduction of \$300 thousand for vehicle maintenance that will be funded from the Fire Fund, an increase of \$735 thousand to add Rescue 4 and \$335 thousand to add four additional dispatchers.

The department's approved FY18 full-time position count in the General Fund is 711, an increase of 12 compared to FY17 budget. The increase is due to adding eight positions to staff Rescue 4 and adding four dispatchers to the alarm room.

Fire Fund

FY18 budget for the State Fire Fund is \$3.3 million a 77% increase from FY17. This is due to a \$620 thousand increase in vehicle maintenance and general repairs and maintenance. Plus, \$714 thousand increase for capital equipment.

FIRE

Fire Debt Service Fund

The FY/18 approved budget for debt service is \$102 thousand with funding from the State Fire Fund (210).

Operating Grants

Approved operating grants for FY/18 total \$226 thousand and include applying for rescue equipment, training and general equipment needs. Indirect overhead and cash match are included in the General Fund transfer to operating grants.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FD-Headquarters	2,706	2,762	2,762	2,707	2,422	(340)
FD-Dispatch	4,035	4,734	4,734	5,072	5,116	382
FD-Emergency Response	59,741	61,672	61,672	61,225	61,779	107
FD-Fire Prevention	4,310	3,379	3,396	3,570	3,398	19
FD-Logistics	1,849	1,761	1,761	1,761	1,421	(340)
FD-Tech Services	645	0	0	0	0	0
FD-Training	2,310	2,405	2,405	2,395	2,334	(71)
TOTAL GENERAL FUND - 110	75,595	76,713	76,730	76,730	76,470	(243)
<u>STATE FIRE FUND - 210</u>						
FD-Fire Fund	1,782	1,781	1,996	2,401	3,235	1,454
FD-Transfer to D/S Fund 410	102	102	102	102	102	0
FD-Trsf to Op Grants Fund	0	0	0	0	0	0
TOTAL FIRE FUND - 210	1,884	1,883	2,098	2,503	3,337	1,454
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Fire	111	437	437	437	226	(211)
<u>FIRE DEBT SERVICE FUND - 410</u>						
FD-Fire Debt Service Fund	101	102	102	102	102	0
TOTAL APPROPRIATIONS	77,691	79,135	79,367	79,772	80,135	1,000
Intradepartmental Adjustments	102	102	102	102	102	0
NET APPROPRIATIONS	77,589	79,033	79,265	79,670	80,033	1,000

REVENUE

The Albuquerque Fire Department (AFD) generates revenue primarily by charging for inspecting new and existing buildings for fire code regulations. AFD continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry; the revenue is a component of the fire inspection fees. Inspection fees are projected to come in at \$500 thousand in FY/17 and are estimated at \$500 thousand for FY/18. Revenues are also generated by providing emergency medical support (EMS) staff at large events as well as training and rental of the training facility to outside agencies.

	Department Generated Fees for Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Reimbursement for Ambulance	514	528	544	528	(16)
General Fund	Fire Inspec Fee-Nontax	337	500	500	500	0
General Fund	Chgs And Reimbursement	310	153	518	343	(175)
General Fund	Other Misc Revenue-Nontax	0	0	0	100	100
General Fund	FMO MOVIE PROD STDBY NONTAX	274	75	75	75	0
General Fund	Emergency Medical Services	56	60	60	60	0
General Fund	AFD Training Fees	19	20	20	20	0
General Fund	City Participation Rev	18	17	17	17	0

FIRE

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies.					
Total # of calls received	112,050	144,726	150,000	155,723	170,000
# of hazardous condition calls (other than hazardous materials incidents)	500	1,270	1,300	1,477	1,625
# false alarms & other false calls	3,086	3,193	4,000	4,135	5,160
# of other emergency calls	7,442	8,365	14,500	10,424	10,192
# of other (non-emergency) calls	41,431	46,543	50,000	59,358	60,000
Total # of calls dispatched	88,372	98,183	97,000	106,384	110,000
# residential fires	131	167	140	183	172
# non-residential structural fires	104	46	100	40	37
# hazardous materials incidents	555	646	700	551	684
# wildland fires	7	21	15	88	64
# medical first responder calls (Basic Life Support)	49,525	58,950	60,000	58,254	65,000
# Advanced Life Support Calls	27,111	34,257	40,000	33,124	45,000
# of Firefighters trained in Wildland Task Force	105	135	180	180	190
# of Firefighters Trained as Hazardous Materials Technicians	100	108	120	132	140
# of Firefighters Trained as Technical Rescue Technicians	64	59	65	58	70
# of Citizens Trained in the Community Training Center	8,650	11,050	12,000	1,764	3,500

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The public is safe.					
Avg response time to emergency incidents from Fire's receipt of call to arrival	7:40	7:28	7:30	7:25	7:30
# heavy technical rescue calls	67	136	95	124	77
# of community involvement calls	543	615	550	634	600
# arson cases cleared	18	16	18	18	18
# fire related injuries	16	12	10	32	14
# citizens trained in prevention techniques	7,352	12,983	15,000	8,456	16,000
# of children educated	17,029	16,097	20,000	18,971	20,000
Total # of plans reviewed	3,030	3,293	3,500	3,345	3,500
# of initial inspections	4,672	4,940	5,500	4,900	5,500
Develop reports presenting statistical information, analyzing trends and measuring performance.	251	630	750	579	664
# of Fire reports reviewed for accuracy and completeness	562	6,648	7,000	8,185	9,936
# of EMS Reports reviewed for accuracy and completeness	32,500	92,646	100,000	100,283	119,927
# of Fire Records released to the public	440	842	1,500	926	1,045
# of EMS Reports released to the public	1,242	870	1,500	958	970
# of Cadets Graduating from Academy	28	52	50	18	30
# of Trained Paramedics	212	202	230	220	230
# of Firefighters Trained in Professional Development Program	86	98	100	120	100

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The community works together for safety.					
# requests for tapes and CAD reports.	123	226	250	182	178
City maps are expedited to frontline units, upon request or needed updates. (Average days until receipt)	2	2	2	1	2
Premise, Hazard, and Compromised Structure information is entered into CAD system promptly. (Days from receipt of new information to entry)	2	2	2	2	2
% of time technical support, for AFD, is achieved within a 24 hour period.	92%	93%	95%	94%	94%

FIRE

PRIOR YEAR ACCOMPLISHMENTS

- Apparatus replacement included four engines and three rescues.
- Trained 11 new paramedics and 18 cadet personnel.
- EMS Ordinance and Fire Code revisions.
- Pre-incident planning program implemented.
- Apparatus preventive maintenance program revision.
- Land acquired for Fire Station 9 relocation.
- Fire dispatch center renovation and System Upgrades.
- Ballistic vests issued to all emergency response units.
- All firefighters trained in modern fire behavior and fentanyl exposure hazards and tactics.



PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 3. Evaluate the Basic Life Support (BLS) Rescue Program for effect on Central Avenue engine and rescue vehicle emergency medical and APD call volume. Determine whether to recommend continuing with, expanding, or ceasing the BLS Rescue Program. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 4. Increase the number of hazardous materials technicians that meet new required IFSAC (International Fire Service Accreditation Congress) training standards from 79 to 127. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 5. Implement EMT-Intermediate training and licensure into the probationary firefighter training program. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 6. Evaluate the potentials for expansion of AFD emergency medical transports and the implementation of fees for non-transport patient assessment. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 7. Continue to expand the pre-incident planning program by increasing the number of target hazard occupancy pre-plans in all twenty-two fire station response districts. Update SharePoint with status report by end of FY/18.

HUMAN RESOURCES



The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.

Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	2,891	3,098	3,098	3,060	3,191	94
OPERATING	57,482	60,151	60,176	59,283	60,108	(43)
CAPITAL	0	0	0	0	0	0
TRANSFERS	362	287	287	287	295	8
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	60,735	63,536	63,561	62,631	63,595	59
TOTAL FULL-TIME POSITIONS	36	36	36	37	37	1

BUDGET HIGHLIGHTS

General Fund

The FY/18 approved General Fund budget of \$2.6 million is a maintenance-of-effort budget that decreases by eight thousand from the FY/17 original level. Funding of \$29 thousand for Enterprise Learning Management (ELM) software maintenance is transferred to Technology and Innovation. The telephone line-item appropriation is decreased by \$11 thousand dollars while the appropriation for risk assessments increases by \$63 thousand. The City Council's decision to reduce the risk recovery transfer decreases the budget by \$33 thousand dollars.

Risk Management Fund

The department's portion of the Risk Management Fund is budgeted at \$1.3 million for FY/18 and reflects a 6.6% increase. During FY/17, one position was added to the Employee Equity Program at an annual cost of \$83 thousand.

Employee Insurance Fund

The Employee Insurance Fund budget of \$59.7 million is approved to decrease by \$16 thousand dollars in FY/18. Adjustments to personnel increase costs by nine thousand dollars. The transfer for indirect overhead decreases by \$21 thousand and other technical adjustments account for an additional decrease of four thousand dollars. The City continues to contribute 80% towards employee insurance costs.

It should be noted that the Governmental Accounting Standards Board (GASB) requires the City to report the liability for post-employment life insurance benefits. The City collects and transfers this amount and it is held in an irrevocable trust account.

HUMAN RESOURCES

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
HR-Personnel Svcs	2,324	2,481	2,487	2,477	2,473	(8)
HR-B/C/J/Q Union Time Program	123	131	131	131	131	0
TOTAL GENERAL FUND - 110	2,448	2,612	2,618	2,608	2,604	(8)
RISK MANAGEMENT FUND - 705						
HR-Unemployment Comp	534	1,117	1,120	1,120	1,117	0
HR-Employee Equity	116	139	139	136	222	83
TOTAL RISK MANAGEMENT - 705	650	1,256	1,259	1,256	1,339	83
EMPLOYEE INSURANCE FUND - 735						
HR-Insurance Adm	57,553	59,587	59,603	58,686	59,592	5
HR-Ins Trsf to General Fund	84	81	81	81	60	(21)
Total Employee Insurance Fund - 735	57,637	59,668	59,684	58,767	59,652	(16)
TOTAL APPROPRIATIONS	60,735	63,536	63,561	62,631	63,595	59
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	60,735	63,536	63,561	62,631	63,595	59

REVENUE

For FY18, estimated revenue for insurance is \$58.3 million, a 1.3% increase from the FY17 original budget. The City of Albuquerque's other Inter-Governmental Agreements (IGAs) provide administrative services for insurance benefits. Each governmental entity reimburses the City for these services. The IGA group currently consists of the Albuquerque Bernalillo County Water Utility Authority (WUA), City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras and the Town of Edgewood. Estimated revenues from IGAs are \$45 thousand. Service charge revenue and other miscellaneous income are estimated at \$35 thousand.

Department Generated Fees For Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURR YR/ ORIGINAL CHG
735 - Employee Insurance Internal Svcs – Insurance	58,750	57,547	57,786	58,303	756
735 - Employee Insurance Other Grants	56	45	59	45	0
735 - Employee Insurance Charges For Services	28	30	28	30	0
735 - Employee Insurance Other Miscellaneous	0	5	251	5	0

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY15	Actual FY16	Approved FY17	Est. Actual FY17	Approved FY18
DESIRED COMMUNITY CONDITION - All city employees and officials behave ethically.					
\$ value of potential liability from Unemployment Claims ('000s)	1,053	784	1,188	834	900
\$ savings achieved from favorable decisions on Unemployment Claims ('000s)	312	203	322	159	300
Measure	Actual FY15	Actual FY16	Approved FY17	Est. Actual FY17	Approved FY18
DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.					
Total Unemployment Claims	257	187	236	185	236
# of protestable unemployment claims	87	57	113	44	113

HUMAN RESOURCES

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
# of non-protestable unemployment claims	170	130	180	141	180
# of protestable unemployment claims ruled favorably	57	41	51	32	51
# of protestable unemployment claims ruled unfavorably	18	8	19	6	19
% of new hire turnover within the 1st year of employment	17%	17%	14%	21%	16%
# candidates participating in entry-level and public safety promotional testing programs.	1,434	1,283	880	1,534	1,295
# public safety officials utilized and trained as Subject-Matter Experts (SMEs) to validate exams and assessors to evaluate candidates in Assessment Centers.	18	32	18	110	70
Public safety candidates' level of satisfaction with overall quality of promotional exams (5-pt Likert scale).	4.3	4.3	4.1	4.4	4.1
Subject-matter experts' level of confidence in job-relatedness of promotional exams developed (5-pt Likert scale).	4.5	4.5	4.2	4.5	4.2
<u>Average time to offer</u>					
Average Time from Advertisement Expiration Date to Offer	57	53	56	53	52
Average Time from Request Date to Offer	91*	82	68	90	75
# of employees participating in city sponsored training	2,335	9,187	2,000	6,966	3,000
% new supervisors enrolled in new supervisory development within 30 days of hire/promotion	40%	27%	35%	19%	35%
*The time increase from requested date to offer is due to multiple occurrences of vacancies being filled over time from one posting and extended processes on some hires.					

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected, and reported accurately and timely.</i>					
% of employees participating in Medical	91.0%	90.0%	91.0%	91.2%	91.0%
% of employees participating in Dental	92.5%	91.4%	92.0%	92.3%	92.0%
% of employees participating in Vision	85.3%	84.9%	85.0%	86.3%	85.0%
Average dollars of wellness cost per encounter (actual)	\$50.73	\$79.59	\$82.99	\$34.49	\$9.97 *
<u>Average dollars of cost per employee</u>					
Medical	\$10,152.46	\$10,069.78	\$10,420.39	\$9,898.06	\$10,069.77
Dental	\$774.94	\$768.09	\$805.28	\$779.77	\$792.22
Vision	\$128.40	\$127.38	\$129.95	\$124.54	\$125.77
Average compensation per Full-time Employee (FTE) (Pay + Benefit Rate)	\$31.51	\$32.24	\$32.36	\$32.85	\$33.26
% of PPC complaints filed against the City ruled favorably	94%	100%	85%	95%	85%
% of Grievances filed against the City ruled favorably	96%	95%	90%	90%	90%
* Prior to FY18 was calculated per employee, in FY/18 changed to per encounter.					

PRIOR YEAR ACCOMPLISHMENTS



- Conducted small-group trainings for departmental personnel on how to conduct predetermination hearings and write-up findings. To date, the following departments have been trained: Department of Municipal Development; Police Department (Civilian); Solid Waste Management Department and the Transit Department.
- Completed the evaluation, selection, and implementation of background check vendor services. Sterling BackCheck was implemented in January 2017. This vendor offers a comprehensive list of services including alias name identification and search.
- Coordinated and partnered with the Enterprise Resource Project Team (ERP) to implement the new People Soft Talent Management Program for COA employees and trained over 3300 employees. In conjunction, developed and implemented reporting for department directors and supervisors on employee performance evaluation completion. This reporting identifies the percentage of department employees that have performance evaluations in progress and those

HUMAN RESOURCES

who do not. These reports assist in identifying supervisor and employee participation in the newly implemented electronic performance evaluation process.

- Third consecutive year that the City of Albuquerque did not have a medical premium increase. In addition, the City was able to provide a gym membership to employees and dependents. Approximately 2000 employees and dependents participated in the gym benefit.
- Launched a Diabetes Prevention & Referral Program using our Mobile Health Clinic. This program is proven to cut participants risk of type 2 diabetes by more than 50% and is led by a trained CDC Lifestyle coach. The City of Albuquerque was an early implementer of this clinically proven effective program.
- Successfully developed and created over 80 blood pressure monitoring stations around the City in an effort to control high blood pressure and related health care costs from heart disease and stroke. The City enrolled 232 employees in the American Heart Association's CHECK. CHANGE. CONTROL. Program.
- Created new programs with Public Service University, such as; CABQ Charm School Program, APD Core 6 Quality Training Program, and a New Career Counseling Program.
- Completed the development, validation, and administration of Fire and Police Department promotional processes: The division conducted six (6) promotional processes between July 2016 and June 2017 for the Police and Fire Departments listed below:
 - 2016 AFD Captain Promotional Process
 - 2016 AFD Commander Promotional Process
 - 2016 APD Sergeant Promotional Process
 - 2017 AFD Paramedic Driver Promotion Process
 - 2017 APD PTU Sergeant Promotional Process
 - 2017 APD Lieutenant Promotional Process



A total of one hundred-six (106) APD and AFD personnel successfully passed the above promotional processes and were selected for promotion.

- Completed administration of bilingual proficiency testing for bilingual pay in accordance with AFD and APD collective bargaining agreements: The division conducted bilingual proficiency testing for twenty-one (21) public safety uniformed personnel who signed up to participate. A total of 52 AFD uniformed personnel and 58 APD uniformed personnel are currently qualified to receive bilingual pay.
- As a result of negotiations with Local 3022 M Series, the "P Series" was eliminated effective August 6, 2016 and employees were designated either M or E Series employees. This change impacted approximately 50 employees whose status had been undecided for sixteen (16) years.

PRIORITY OBJECTIVES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- **OBJECTIVE 1.** Increase participation by employees and family members in the Better Health wellness program. Increased physical activity, improving nutrition, and smoking cessation have demonstrable effects on chronic conditions. Mitigating some of these risk factors increases the goal of establishing a healthy worksite culture and has a positive effect on group health trend. Update and provide a status in SharePoint by the end of FY/18 identifying outreach and encounters.
- **OBJECTIVE 3.** Evaluate options and costs to implement paid family leave for all City of Albuquerque employees by the end of the second quarter.

LEGAL

The Legal Department represents the City's interests in all courts in New Mexico, before administrative and legislative bodies, and is responsible for handling and oversight of civil lawsuits filed against the City, its officials, and its departments. In addition to trial work in a broad range of areas, the department advises clients in labor and employment matters, contract issues, protection of environmental resources, the management of risk in the operation of City services, and land use and planning issues. Additionally, the Legal Department administers DWI vehicle seizures and forfeitures hearings as well as oversees the Metropolitan Court Traffic Arraignment Program, enforcement of the City's Minimum Wage Ordinance, Notices, and Rules and counsels the Office of the City Clerk in legal matters related to elections and to public records requests made pursuant to Inspection of Public Records Act. The Diversity and Human Rights section of the Legal Department offers numerous services and resources to the city employees and residents in civil rights matters as well as alternative dispute resolutions.



MISSION

To provide timely and quality legal advice to the Mayor's Office, City Council, and City departments and to effectively represent the City of Albuquerque in litigation in state and federal courts and administrative hearings at a reasonable cost.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,163	4,999	4,999	4,540	4,798	(201)
OPERATING	922	883	919	1,008	993	110
CAPITAL	0	0	0	0	0	0
TRANSFERS	82	126	126	126	58	(67)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	5,167	6,008	6,044	5,674	5,850	(158)
TOTAL FULL-TIME POSITIONS	58	59	59	59	59	0

BUDGET HIGHLIGHTS

The approved FY/18 General Fund budget is \$5.8 million, a decrease of 2.6% or \$158 thousand below the FY/17 original budget. Technical adjustments include reducing one-time funding of \$75 thousand for an EPC contract attorney. Internal service costs associated with risk and fleet decreased by \$82 thousand.

The FY/18 budget includes \$200 thousand to provide one-time funding to contract with the District Attorney's Office for a prosecutor and paralegal to help prosecute suspects identified as the City draws down its backlog of unprocessed sexual assault evidence kits.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
LG-Legal Services	5,167	6,008	6,044	5,674	5,850	(158)
TOTAL GENERAL FUND - 110	5,167	6,008	6,044	5,674	5,850	(158)
TOTAL APPROPRIATIONS	5,167	6,008	6,044	5,674	5,850	(158)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	5,167	6,008	6,044	5,674	5,850	(158)

LEGAL

REVENUE

Charges for risk legal services revenue are estimated to remain at the original budget for FY/18. FY/18 CIP revenue is estimated to be at the same level as the original FY/17 budget. Actual revenue from Land Use Mediation charges for FY/16 is included in the estimated actual for FY/17 of \$27 thousand. The ABCWUA uses legal services on an as needed basis and in FY/18 revenue is estimated to be ten thousand.

Department Generated Fees for Service (\$000's)		FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Chgs for Risk Mgt Legal Svcs	2,330	2,400	2,783	2,400	0
General Fund	Chgs for CIP Legal Svcs	0	80	80	80	0
General Fund	Contrib- Bernalillo-Shared Ops	60	30	30	30	0
General Fund	Land Use Mediation Chgs	0	15	27	15	0
General Fund	Chgs for ABCWUA Legal Svcs	12	10	10	10	0

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens					
# Lawsuits received	124	116	200	131	200
# active cases	310	295	350	333	350
# cases closed	114	169	100	175	125
# of Traffic Cases going to Arraignment	39,541	34,077	50,000	36,161	40,000
% of approx 40,000 Pleads resolved	50%	59%	70%	64%	75%
# Federal Court, District Court or Metro Court land use proceedings or administrative appeals and other land use actions	226	173	100	165	200
# DWI Seizure Reports reviewed	1,229	880	1,500	1,321	900
# of Vehicle Forfeiture actions	124	109	200	155	120
# vehicles booted	398	230	450	501	300
# vehicles released on agreement	383	237	350	302	250
# vehicle seizure hearings	969	576	200	876	900
# vehicles auctioned	570	441	550	582	400
\$ from auctions (000s)	474	760	500	491	450

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.					
# ADA cases closed	81	78	70	86	75
# Employment cases closed	49	37	50	55	30
# Housing cases closed	44	51	50	51	50
# Other cases closed	75	264	100	281	200
Referral (passed to more appropriate agency after intake)	114	104	130	126	100
Brief (provided answer/solution to standard problem)	84	295	125	297	250
Extended (research, visited site, more complex issue)	44	30	40	36	20
Investigation (report or formal document for intake)	7	1	5	6	4

LEGAL

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - <i>The work environment for employees is healthy, safe, and productive.</i>					
# ADR mediation referrals	844	847	900	910	1,100
# of mediations/facilitations	96	126	85	141	105
% ADR mediations successfully resolved	89%	83%	90%	88%	90%

PRIOR YEAR ACCOMPLISHMENTS

- None received from department.

MAYOR'S OFFICE

The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	657	697	697	666	653	(44)
OPERATING	156	190	190	158	187	(4)
CAPITAL	0	0	0	0	0	0
TRANSFERS	104	120	120	117	76	(43)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	917	1,007	1,007	940	916	(91)
TOTAL FULL-TIME POSITIONS	6	6	6	6	6	0

BUDGET HIGHLIGHTS

The approved FY/18 General Fund budget is \$916 thousand, a decrease of 9% or \$91 thousand dollars less than the FY/17 original budget. Technical adjustments for internal service costs associated with communication, risk and fleet decreased by \$23 thousand. Other changes in FY/18 include City Councils decision to reduce risk recovery in the amount of \$24 thousand.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
MA-Mayors Office Program	917	1,007	1,007	940	916	(91)
TOTAL APPROPRIATIONS	917	1,007	1,007	940	916	(91)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	917	1,007	1,007	940	916	(91)

MUNICIPAL DEVELOPMENT



The Department of Municipal Development (DMD) has two primary roles: implement public infrastructure and oversee the security and maintenance of City facilities, including parking. DMD provides the operation and maintenance of city streets, storm drains, traffic signals, lighting in conjunction with PNM, parking facilities and maintenance of City facilities, and the development and design of capital infrastructures for streets and storm drainage and public buildings.

Programs include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; City/County building; Plaza del Sol building; parking services; and stadium operations.

MISSION

The Department of Municipal Development is organized to assure that capital projects are completed efficiently and timely; and to provide parking management/enforcement, security and maintenance of City facilities.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	22,090	31,052	30,852	30,319	30,928	(123)
OPERATING	16,176	15,631	14,779	15,451	15,531	(100)
CAPITAL	405	440	440	400	300	(140)
TRANSFERS	13,507	9,258	9,258	9,106	8,297	(961)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	52,178	56,381	55,329	55,276	55,057	(1,324)
TOTAL FULL-TIME POSITIONS	462	467	467	467	467	0

BUDGET HIGHLIGHTS

General Fund

Municipal Development's FY/18 approved General Fund budget is \$42.3 million. This is a decrease of \$1.5 million, or 3.4%, from the FY/17 original budget of \$43.8 million. The FY/18 approved General Fund budget funds a total of 352 positions, which is the same as the FY/17 approved budget.

The transfer to the City/County Facilities Fund increased by \$35 thousand. The transfer to the Gas Tax Fund decreased by \$500 thousand in FY/18.

Gas Tax Road Fund

The FY/18 Gasoline Tax appropriation is \$5.8 million, an increase of \$233 thousand over the FY/17 appropriation. A subsidy of \$204 thousand will be transferred into this fund from the General Fund. The approved budget includes a transfer to the General Fund in the amount of \$248 thousand for indirect overhead and funds a total of 59 full-time positions.

City/County Facilities Fund

The FY/18 approved budget for the City/County Facilities Fund, which includes the City/County Building and the Law Enforcement Center, is at \$3.3 million. The number of positions in the approved FY/17 budget remained the same at 16 FTE's. The approved budget is \$74 thousand less than the FY/17 original budget due in part to a decrease in the cost of risk in the amount of \$67 thousand.

Revenues for the City/County Facilities Fund include rent collected from Bernalillo County based upon various percentages of the total budget. The County is estimated to contribute \$1 million for FY/18 and the City will contribute \$2.2 million dollars towards the operations and maintenance of the facilities.



MUNICIPAL DEVELOPMENT



Parking Fund

In FY/18 parking enterprise revenues are estimated to remain at \$4.3 million. The FY/18 approved budget is \$4.2 million which reflects an increase of \$27 thousand or 0.7% from the FY/17 original budget. The approved FY/18 budget funds 38 full-time positions which will remain the same as FY/17.

Baseball Stadium Operating and Debt Service Funds

The Baseball Stadium Operating Fund approved budget for FY/18 is \$2 million which is an increase of 1.8%, or \$35 thousand over the original FY/17 budget. The transfer to the baseball stadium debt service fund has been decreased by four thousand dollars and the transfer to the General Fund for IDOH has increased by \$44 thousand.

The transfer from the General Fund remains at \$198 thousand in FY/18. The FY/18 approved budget for the Baseball Stadium Debt Service Fund is one million dollars.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
MD-Strategic Support	2,138	2,546	2,546	2,346	2,200	(346)
MD-Design Recovered Storm	1,703	2,555	2,355	2,355	2,084	(471)
MD-Construction	1,659	1,755	1,755	1,625	1,475	(280)
MD-Streets	3,944	4,427	4,427	4,427	4,687	260
MD-Storm Drainage	2,744	2,583	2,583	3,033	2,606	23
MD-Street Svcs-F110	13,396	13,731	13,733	13,683	13,762	31
MD-Trsf to Gas Tax Road Fund	378	704	704	704	204	(500)
MD-Special Events Parking Prog	19	19	19	19	19	0
MD-Trsf to Stadium Ops Fund	198	198	198	198	198	0
MD-Design Recovered CIP	3,335	4,347	4,347	4,347	4,169	(178)
MD-City Bldgs.	8,670	8,705	8,714	8,614	8,627	(78)
MD-Trsf to C/C Bldg. Fund	2,314	2,247	2,247	2,247	2,282	35
TOTAL GENERAL FUND - 110	40,498	43,817	43,628	43,599	42,313	(1,504)
<u>GAS TAX ROAD FUND - 282</u>						
MD-Street Svcs-F282	4,976	5,333	5,333	5,340	5,566	233
MD-Trsf to Gen Fund	228	248	248	248	248	0
TOTAL GAS TAX ROAD FUND - 282	5,204	5,581	5,581	5,588	5,814	233
<u>CITY COUNTY FACILITIES FUND - 290</u>						
MD-C/C Bldg.	3,001	3,251	3,251	3,238	3,177	(74)
MD-C/C Trsf to Gen Fund	86	86	86	86	86	0
TOTAL CITY COUNTY FACILITIES FD-290	3,087	3,337	3,337	3,324	3,263	(74)
<u>PARKING FACILITIES OPERATING FUND - 641</u>						
MD-Parking Program	3,247	3,443	3,447	3,430	3,508	65
MD-Parking Trsf to Gen Fund	746	699	699	699	661	(38)
TOTAL PARKING FUND - 641	3,993	4,142	4,146	4,129	4,169	27
<u>BASEBALL STADIUM OPERATING FUND - 691</u>						
MD-Stadium Operations	878	895	895	895	890	(5)
MD-Stadium IDOH	26	48	48	48	92	44
MD-Stadium Trsf to Debt Svc	1,022	1,025	1,025	1,025	1,021	(4)
TOTAL BASEBALL STADIUM FUND - 691	1,926	1,968	1,968	1,968	2,003	35
<u>BASEBALL STADIUM DEBT SERVICE FUND - 695</u>						
MD-Stadium Debt Svc	1,022	1,025	158	158	1,015	(10)
TOTAL APPROPRIATIONS	55,731	59,870	58,818	58,765	58,577	(1,293)
Intradepartmental Adjustments	3,553	3,489	3,489	3,489	3,520	31
NET APPROPRIATIONS	52,178	56,381	55,329	55,276	55,057	(1,324)

MUNICIPAL DEVELOPMENT

REVENUE

General Fund revenues for FY/18 are estimated at \$1.6 million. This includes fees collected from barricading permits, excavation permits, restoration fees, sidewalk services, and state fair charges, curb and gutter services, rental of City property and loading zone permits.

FY/18 gasoline tax revenues are estimated at \$4.8 million, an increase of \$400 thousand. Revenues from the City/County Facilities Fund are estimated to increase by \$14 thousand. Parking Facilities Operating Fund revenues are estimated to remain at \$4.3 million for FY/18. Baseball Stadium Operating Fund revenues are estimated to remain the same as FY/17.

Department Generated Fees for Services (\$000's)		FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Barricading Permits	872	1,200	835	835	(365)
General Fund	Excavation Permits	475	250	250	250	0
General Fund	Rental Of City Property	22	30	33	33	3
General Fund	Restoration Fees	39	86	17	30	(56)
General Fund	Sidewalk	25	60	25	25	(35)
General Fund	Loading Zone Permit	10	12	12	12	0
General Fund	Curb And Gutter	8	14	10	10	(4)
General Fund	Contributions/Aid - Construct	43	0	0	0	0
282 - Gas Tax Road Fund	State Shared Revenue	4,835	4,450	4,850	4,850	400
290 - City/County Bldg. Ops Fund	Contributions in Aid - Construc	83	0	0	0	0
290 - City/County Bldg. Ops Fund	Rent Of City Property	1,023	1,083	1,083	1,097	14
641 - Parking Facilities Operating	Charges For Services	9	28	7	28	0
641 - Parking Facilities Operating	Fines and Penalties	501	740	740	740	0
641 - Parking Facilities Operating	Parking Meters	917	887	1,003	887	0
641 - Parking Facilities Operating	Parking Operations	2,753	2,560	2,258	2,560	0
691 - Sports Stadium Operating	Rent Of City Property	12	0	0	0	0
691 - Sports Stadium Operating	Stadium lease	1,762	1,800	1,800	1,800	0

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The storm water system protects the lives, property, and the environment.					
# arroyo miles maintained	216	167	150	178	150
# dams/basins maintained	165	70	100	119	100
Lineal feet of storm drainage facilities installed or upgraded	19,023	922	6,249	4,321	6,600
# of NPDES inspections	n/a	n/a	n/a	491	1,100
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The street system is well designed and maintained.					
# curb miles swept	41,258	42,293	40,000	46,866	40,000
# potholes filled	12,586	8,346	7,500	9,272	7,500
# lane miles maintained (inlay, micro, slurry)	184	114	135	103	129
# of other traffic engineering services	2,770	2,905	3,764	1,248	3,218
# of signal maintenance calls	5,141	5,091	5,564	5,963	5,444
# of sign maintenance calls	3,511	3,081	2,780	1,750	1,670

Street Conditions ¹ :						Data Process Maturity	
	Excellent	Good	Fair	Poor	Very Poor	Unknown	
1999 Surface Defect Index (SDI)	11.0%	NA	35.4%	29.3%	2.7%	NA	Validated
2007 Surface Defect Index (SDI)	36.1%	NA	14.6%	12.7%	2.6%	NA	
2007 Pavement Quality Index (PQI)	13.5%	29.7%	27.2%	21.8%	7.8%	NA	
*2012 Pavement Quality Index (PQI)	8.1%	47.6%	36.6%	7.3%	0.11%	0.36%	

* data is based on lane miles versus number of records due to VUEWORKS

* # of lane miles added

23

7

2

10

5

MUNICIPAL DEVELOPMENT

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
# of excavation and barricading permits issued	9,932	6,704	7,000	6,951	7,466
# of barricade inspections	9,078	10,621	6,400	6,719	6,796
Actual sidewalk inspections, tripping concerns	6,058	636***	500 ***	337***	650
Average days assigned 311 calls are open for construction	3.8	3.6	2.5	2.8	3

* Includes Planning Developer Additions to the System (4 lane miles added)

*** Performance measure for only tripping concerns

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.					
# City operated parking spaces	4,089	1,089	4,400	3,882	4,239
# of bikeway miles added	5.2	6	2	1	4

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The downtown area is vital, active, and accessible.					
# acres of medians landscaped	4	5	3	8	6
# of new city buildings construction projects initiated	7	9	11	12	10
Square footage of new city buildings constructed	29,950	114,400	79,200	110,400	95,000
# of city building renovation/rehabilitated projects initiated	79	85	50	57	50
Square footage of city buildings renovated/rehabilitated	162,700	172,300	100,000	105,790	100,000
Time (in months) to select consultant from advertisement to executed contract.	6	6	6	6	6

GOAL 6: ECONOMIC VITALITY - The community supports a vital, diverse, and sustainable economy.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The economy is diverse.					
# parking citations issued	43,506	33,265	40,000	29,753	35,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.					
Square foot maintained per maintenance staff person (000's)	114	123	112	146	112
* Facility area maintained (million sq. ft.)	3.78	3.8	3.8	3.8	3.8
* Increase is due to the inclusion of Wyoming Yard and newly constructed facilities (based on 28 FTE mid-year FY15 and 30 FTE in FY16)					
# security calls for service	2,187	2,089	2,000	2,047	2,000
# city buildings secured	14	14	14	14	14
Area secured/patrolled (000's sq. ft.)	2,980	2,980	2,980	2,980	2,980
Area secured/patrolled per officer (000's sq. ft.)	30	30	30	30	30

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.					
Dollars implemented with "3% for Energy" projects (\$000's)	1,180	1,821	1,200	1,756	1,200
Total kWh of electricity usage (millions)	101	98.3	105	96	102
Operational savings (\$000's) from 3% projects implemented	235	514	350	89	350

PRIOR YEAR ACCOMPLISHMENTS

Capital Implementation Program:

- Design and begin construction of Paseo del Norte & I-25 Interchange landscaping.
- Begin construction of Albuquerque Zoo/Bio Park Penguin Chill exhibit.
- Completed 8.3 miles of "Prototype" landscaped medians.

Engineering Division:

- Martin Luther King bike lane.

MUNICIPAL DEVELOPMENT

- Silver Bike Boulevard.

Parking/Security Division:

- Installed new gate arms and collection equipment at the 5th & Copper garage.
- Installed new single head meters and replacing existing pay stations.
- Enhanced security at City Hall with the installation of a new surveillance system with connectivity to the Real Time Crime Center (RTCC).

Street Maintenance Division:

- Street rehabilitation of 102 lane miles.
- 8 bridge rehabilitation projects.

Facility and Energy Division:

- Westgate Library Lighting Upgrade Project; Annual Savings: \$8,742.00.
- 5th Area Command Foothills Substation Lighting Upgrade Project; Annual Savings: \$80,222.00.

<i>PRIORITY OBJECTIVES</i>

GOAL 3: PUBLIC INFRASTRUCTURE - THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- OBJECTIVE 1. Complete a bi-annual bridge maintenance report to prioritize projects for bridge rehabilitation for the 2017 GO Bond Program, by fourth quarter FY/18. Status update will be provided in SharePoint.
- OBJECTIVE 2. Complete construction of 12th and Menaul by fourth quarter FY/18. Status update will be provided in SharePoint.
- OBJECTIVE 3. Complete renovation of Eastside Animal Shelter Kennel D by fourth quarter FY/18. Status update will be provided in SharePoint.

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 2. Expend \$1.8 Million in Energy Conservation and Alternative Energy Projects. Update SharePoint with status report by end of FY/18.

OFFICE OF THE CITY CLERK

The Office of the City Clerk maintains all official records for the City of Albuquerque, conducts municipal elections, accepts bids from the general public, as well as accepts service of process for summons, subpoenas and tort claims on behalf of the City of Albuquerque. The City Clerk is the chief records custodian for the City of Albuquerque and processes requests for public records pursuant to the New Mexico Inspection of Public Records Act (IRPA). The Office of the City Clerk also manages the Office of Administrative Hearings and is responsible for conducting all hearings specifically assigned by City of Albuquerque ordinance, including vehicle seizures, animal appeals, handicap parking and personnel matters. The Clerk and her staff are honored to assist citizens and fellow public servants in all aspects of the office.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,184	1,135	1,135	1,089	1,321	185
OPERATING	721	282	295	280	934	653
CAPITAL	0	0	0	0	0	0
TRANSFERS	114	65	65	65	51	(14)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	2,020	1,482	1,495	1,434	2,306	824
TOTAL FULL-TIME POSITIONS	17	17	17	17	17	0

BUDGET HIGHLIGHTS

The approved FY18 General Fund budget for the Office of the City Clerk is \$2.3 million, an overall increase of 55.6% above the FY17 original budget. Technical adjustments include a decrease of \$30 thousand one time funding for campaign workers and for an audit in preparation for the 2017 municipal election. Internal service costs associated with communication and risk decreased by \$20 thousand.

Included in the FY18 approved budget is funding of \$899 thousand for the 2017 Municipal Election held in October. This continues to fund a sufficient number of early voting sites to accommodate the increased popularity of early voting in Albuquerque and will aid in reducing Election Day wait times. Funding in the amount of \$840 thousand is reserved should there be a run-off election.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CC-Office of the City Clerk	1,620	1,078	1,091	1,053	1,913	835
CC-Administrative Hearing Off	400	404	404	380	393	(11)
TOTAL GENERAL FUND - 110	2,020	1,482	1,495	1,434	2,306	824
TOTAL APPROPRIATIONS	2,020	1,482	1,495	1,434	2,306	824
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	2,020	1,482	1,495	1,434	2,306	824

OFFICE OF THE CITY CLERK

PERFORMANCE MEASURES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents engage in civic, community, and charitable activities.					
% of voter turnout in the Municipal Election	0%	8%	0%	0%	15%
# of registered voters in City of Albuquerque	349,706	350,119	360,000	380,191	380,000
# of votes cast in Regular Municipal Election	-	28,408	-	-	57,000
# of Petitions processed (verified and rejected)	-	20,759	15,000	55,089	35,000
# of Poll sites operated	-	54	-	-	54
Funds provided to participating candidates	-	\$123,023	-	\$583,430	\$0
# of qualifying contributions and signatures processed	-	4,954	-	8,825	41,800
# of applicant candidates for public financing	-	3	-	7	15
# of votes in Runoff Election	-	-	-	-	-
# of votes in Special Elections	-	-	-	-	-
# of Measure Finance Committees registered	-	1	-	1	4
# of Complaints and Petitions managed for Board of Ethics	-	2	-	1	5
# of public records requests	*4,354	*2,997	3,000	4,577	9,154
*Estimated **Records Request Tracking System pilot program implemented 8/2015					

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens					
Labor Board Hearings	21	0	30	41	82
Personnel Appeal Hearings	9	22	20	10	20
Animal Appeal Hearings	40	44	60	73	146
Other Appeal Hearings	10	11	10	14	10
Vehicle Seizures Hearings	1,021	685	1,100	638	1,276
# of disabled parking hearings	288	68	300	29	N/A

PRIOR YEAR ACCOMPLISHMENTS

- Completed Phase II of the implementation of ABQ Records (Public Records Request and Tracking System). Phase II included expanding the system to enable citizens to request and receive records via the Next Request system, and establishing work processes and procedures to accommodate expanded system functionality.
- Established a monthly Records Custodian Meeting, regular training sessions and a share point site for department records custodians and their alternates. This allows a forum for continual communication and cooperation among the department representatives as well as consistency in process management.
- Collaborated with departments to create the final draft of a new Records Retention Schedule for the City of Albuquerque. Projected implementation of the Records Retention Schedule will be the 2nd Quarter of FY/18.
- Modified codification procedures to accomplish up to date postings of enacted City ordinances and required resolutions. Enacted ordinances are now available on the American Legal website within one week of enactment.
- Initiated the October 3, 2017 election cycle which consists of the election of Mayor and Councilors for districts 1,3,5,7 & 9. Qualifying contributions for public financing and nominating petitions signatures were processed for 34 prospective candidates. Prospective candidates and campaign treasurers were trained on how to use the campaign finance system. Seed money, public finance and quarterly reports were submitted by candidates and reviewed by campaign auditors.

OFFICE OF INSPECTOR GENERAL

The Office of Inspector General is an independent office of City Government and does not report to the City's executive branch or the City Council.

The Office of Inspector General was created mid-year FY/11 by R-2010-147. The Accountability in Government Oversight Committee provides oversight to the Office of Inspector General and reviews and approves all investigatory reports. The Committee submits the names of three rank ordered candidates that it finds to be the best qualified to be Inspector General, to the City Council, who then selects and appoints the Inspector General from the three candidates. The Committee recommends a budget to the Mayor and City Council and provides the Inspector General with guidance, priorities and potential areas for investigation.

MISSION

To promote a culture of integrity, accountability, and transparency throughout the City of Albuquerque and to promote the efficiency and effectiveness in the programs and operations of the City of Albuquerque, in order to safeguard and preserve the public trust. The Office of Inspector General will accomplish this by preventing, detecting, deterring and investigating fraud, waste and abuse in City activities including all City contracts and partnerships, and to deter criminal activity through independence in fact and appearance, investigation and interdiction, and to investigate all allegations of violations of the Code of Ethics and the Elections Code when requested by the Board of Ethics and Campaign Practices.

VISION

The Office of Inspector General serves to "Protect the Public Trust" and does so by: Encouraging positive change & ethical behavior in City government; Exemplifying Efficiency, Stewardship & Accountability; Strengthening Community Confidence & Public Trust

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 Est. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	180	314	314	314	315	0
OPERATING	17	28	36	35	28	0
CAPITAL	0	0	0	0	0	0
TRANSFERS	2	2	2	2	2	1
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	199	344	352	350	345	1
TOTAL FULL-TIME POSITIONS	3	3	3	3	3	0

BUDGET HIGHLIGHTS

The FY/18 approved budget for the Office of Inspector General is \$345 thousand, 0.3% higher than the FY/17 original budget of \$344 thousand. Technical changes include an overall increase of nine hundred dollars to communications, fleet, and risk.

The FY/18 approved full-time position count to four.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
IG-Office of Inspector General	199	344	352	350	345	1
TOTAL APPROPRIATIONS	199	344	352	350	345	1
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	199	344	352	350	345	1

OFFICE OF INSPECTOR GENERAL

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION – Financial and capital assets are maximized and protected and reported accurately and timely.					
# of investigations conducted	6	5	10	5	10
# of recommendations made	33	8	40	0	30
# of investigative reports issued/published	4	4	7	5	7
# of preliminary investigations conducted *	N/A	N/A	N/A	N/A	20
# of reviews to provide oversight and accountability *	N/A	N/A	N/A	N/A	4
# of inspections to ensure compliance *	N/A	N/A	N/A	N/A	2
# of Whistleblower matters *	N/A	N/A	N/A	N/A	0
# of complaints & Referrals Processed *	N/A	N/A	N/A	N/A	50

*New performance measurement for FY/18

OFFICE OF INTERNAL AUDIT

The Office of Internal Audit is an independent office of City Government. The office is not part of the City's executive branch or the City Council.

The goals of the department are to:

- Conduct audits, special projects, and follow-up on previously issued audits; and
- Propose ways to increase the City's legal, fiscal and ethical accountability.

The Accountability in Government Oversight Committee provides oversight to the Office of Internal Audit. The Committee reviews and approves all audit reports, appoints the director of the Office of Internal Audit, recommends a budget to the Mayor and City Council and provides the director with guidance, priorities and potential areas for audit.

Mission

To provide independent audits that promote transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	699	771	771	639	794	23
OPERATING	25	53	53	49	51	(3)
CAPTIAL	0	0	0	0	0	0
TRANSFERS	4	6	6	6	6	0
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	729	830	830	694	850	20
TOTAL FULL-TIME POSITIONS	7	7	7	7	7	0

BUDGET HIGHLIGHTS

The FY/18 approved budget for the Office of Internal Audit is \$850 thousand. This is an increase of 2.4% from the original FY/17 budget of \$830 thousand and is due to technical adjustments for personnel costs. The staffing level remains at seven positions for the FY/18 approved budget.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
IA-Internal Audit	729	830	830	694	850	20
TOTAL APPROPRIATIONS	729	830	830	694	850	20
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	729	830	830	694	850	20

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.					
# of audit reports issued	8	13	15	8	15
# of follow ups and special projects completed	20	14	10	16	10
# of requests for assistance (outside of audits)	63	50	35	57	35
Cost savings as a % of annual budget	208%	25%	100%	2%	100%
Survey rating on value added recommendations (5 pt. scale)	4.4	4.8	4.5	4.5	4.5

OFFICE OF INTERNAL AUDIT

<i>PRIOR YEAR ACCOMPLISHMENTS</i>
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- Completed eight audit reports.
- Completed ten special projects.
- Performed the first follow-up on six previously completed audits.
- Responded to fifty-seven requests for assistance.
- Passed the fourth External Quality Control Review demonstrating that Internal Audit is in full compliance with Government Auditing Standards issued by the Comptroller General of the United States.
- Completed Structural and inclusive work product revisions to the Office's policies and procedures manual.
- Provided support and insight for Accountability in Government Ordinance revisions.
- Provided support for the Citizens' Independent Salary Commission.

PARKS AND RECREATION

The Parks and Recreation Department serves the recreational needs of the residents of Albuquerque and the surrounding metropolitan areas. The department is organized into the following divisions: park management, recreation services, aquatics, open space, golf, parks design and planning.

MISSION

QUALITY PARKS & RECREATION FOR A QUALITY LIFE!

In order to achieve this, the department will:

- Develop, protect, plan, enhance, and maintain Parks, major public Open Space and Trails System that gives Albuquerque its sense of place.
- Promote economic development and tourism by continuing to provide quality affordable facilities and programs (e.g. Golf, Recreation, Swimming Pools, Parks, Open Space, Balloon Fiesta Park, Shooting Range and Sporting Events).
- Assure quality educational programs for youth to encourage positive behavior towards a conservation ethic and therefore combat "Nature Deficit Disorder".
- Provide quality recreation programs to encourage healthy active lifestyles for all ages.
- Encourage and develop a healthy and safe work environment, ethical management practices and a spirit of teamwork for all Parks & Recreation employees.



Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	16,907	19,698	19,698	17,149	19,656	(42)
OPERATING	15,026	12,183	12,244	14,681	12,426	243
CAPITAL	87	67	67	67	0	(67)
TRANSFERS	3,350	3,468	3,468	3,646	3,864	396
GRANTS/PROJECTS	245	0	0	0	0	0
TOTAL	35,615	35,416	35,477	35,542	35,946	530
TOTAL FULL-TIME POSITIONS	269	269	269	269	270	1

BUDGET HIGHLIGHTS

General Fund

The approved FY18 General Fund budget is \$32 million, an increase of 1.5% or \$487 thousand above the FY17 original budget. Technical adjustments for internal service costs associated with communication, risk and fleet is increased by \$502 thousand.

Other technical changes include reducing one-time funding of six thousand dollars for a bike recycle program and \$30 thousand for the New Mexico Games. One-time funding for a parks security program is also reduced for \$226 thousand. This initiative was not as effective in reducing vandalism, crime and stopping patrons from sleeping in the parks. Cameras were found to be a better alternative and they will continue to be used to deter crime in city parks.

For FY17, an mid-year increase in the General Fund transfer to Golf Operating Fund of \$550 thousand is needed to cover increased water costs at golf resulting from a broken well at Los Altos. For FY18 the General Fund transfer of \$1 million is reduced by \$171 thousand due to a one dollar rate increase at all City golf courses.

The FY18 approved budget includes \$44 thousand for a new regional baseball complex on the Westside of Albuquerque in FY18. The funding will be used to support utilities. An RFB will be issued to use an outside vendor to manage the facility. This facility will not only be used by the citizens in the City of Albuquerque but by citizens throughout the state and can draw patrons from outside the State of New Mexico.

A restructure plan is also approved to increase efficiency and productivity of park management, aquatics and recreation. The restructure plan will not increase the budget in FY18. For the aquatics division we will be converting a part-time position to a full-time administrative assistant position. This position will add needed administrative support to the aquatics division that will help with seasonal hiring and administrative duties for all the pools.



An RFB will be issued to use an outside vendor to manage the facility. This facility will not only be used by the citizens in the City of Albuquerque but by citizens throughout the state and can draw patrons from outside the State of New Mexico.

PARKS AND RECREATION

Other changes in FY/18 include funding \$73 thousand to add one open space law enforcement officer for patrol of City open space including the Petroglyph National Monument. Also, \$400 thousand is provided to park management to fund an increase in water costs due to a water rate increase issued by the Water Authority. Operating costs of \$50 thousand is included for the Esperanza Bike Shop along with one-time funding of six thousand for the community bike recycle program. In addition, the FY/18 budget includes City Councils decision to reduce risk recovery in the amount of \$271 thousand.

Golf Operating Fund

The FY/18 approved budget for the Golf Operating Fund is \$4.8 million, a 2.6% decrease below the FY/17 original budget. Technical changes include an increase of \$80 thousand for PILOT and indirect overhead. Internal service costs associated with risk, fleet and communications decreased by three thousand dollars.

The increase in water costs will continue through the first six months of FY/18 primarily due to a broken well at the Los Altos golf course. It is anticipated that a new well will be constructed at Los Altos by mid-year FY/18. As a result, funding for water is reduced by \$200 thousand.

The approved budget reduces one position to fund a PGA Golf contract consultant. This consultant will be used to oversee and ensure concessionaires are in compliance and adhering to the current golf contracts. The contractor will also oversee implementation and recommendations on the current golf study.

A subsidy transfer from the General Fund is in part due to the water issues at golf. It is also needed to cover basic operating costs due to reduced revenues overall. For FY/18, a rate increase of one dollar across the board is approved. It is expected to generate \$171 thousand in new revenue. This increase takes into account that play at the City golf courses are down an average of 3% per year. This trend is affecting golf courses nationwide.

Open Space Expendable Trust Fund

In FY/17, funding for Open Space management is moved to the General Fund along with 33 full-time positions and will remain in the Parks and Recreation department.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
PR-Aquatic Services	4,427	4,468	4,487	4,423	4,574	106
PR-CIP Funded Employees	537	608	608	608	620	12
PR-Firearm Safety (INACTIVE)	630	0	0	0	0	0
PR-Open Space Mgmt	0	3,825	3,825	3,763	4,082	257
PR-Parks Management	17,719	17,612	17,612	17,738	17,999	387
PR-Recreation	2,627	2,755	2,797	2,647	2,772	17
PR-Strategic Support Program	1,107	1,102	1,102	988	981	(121)
PR-Trsf to CIP Fund	100	100	100	100	100	0
PR-Trsf to Golf Ops Fund	850	1,000	1,550	1,550	829	(171)
PR-Trsf to Open Space Trust	3,036	0	0	0	0	0
TOTAL GENERAL FUND - 110	31,032	31,470	32,081	31,817	31,957	487
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Parks and Rec	253	0	0	0	0	0
<u>GOLF OPERATING FUND - 681</u>						
PR-Golf	4,674	4,711	4,711	5,040	4,503	(208)
PR-Golf Trsf to Gen Fund	212	235	235	235	315	80
TOTAL GOLF OPERATING FUND - 681	4,885	4,946	4,946	5,275	4,818	(128)
<u>OPEN SPACE EXPENDABLE TRUST FUND - 851</u>						
PR-Open Space Management (INACTIVE)	3,331	0	0	0	0	0
PR-OS Trsf to General Fund	21	0	0	0	0	0
TOTAL OPEN SPACE EXPEND TRUST FUND - 681	3,352	0	0	0	0	0
TOTAL APPROPRIATIONS	39,522	36,416	37,027	37,092	36,775	359
Intradepartmental Adjustments	3,907	1,000	1,550	1,550	829	(171)
NET APPROPRIATIONS	35,615	35,416	35,477	35,542	35,946	530

PARKS AND RECREATION

REVENUE

The FY/18 revenue includes approved fee increases for swimming, tennis, league sports and golf. The average entrance increase for swimming is 25 cents with minimal increases for monthly and annual passes. The average increase for tennis lessons increase by one dollar. League sports also raised fees by an average of one dollar. Golf proposes to raise golf rounds by one dollar.

The General Fund revenues listed below include fees for pool admissions, sports programs and lessons, shooting range and use of city parks. Overall general fund revenue is estimated to increase by \$431 thousand primarily due in part the approved fee increases. Total General Fund revenue is estimated at \$2.6 million. Revenues for FY/18 in the Golf Operating Fund are estimated to increase by \$316 thousand from the FY/17 original budget due in part to a small rate increase. Revenue from the Open Space fund is included in the General Fund for FY/17 and FY/18.

Department Generated Fees for Services (\$000's)		FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Swimming Pool Chgs-Taxable	647	698	686	912	214
General Fund	Sports Program Chgs-Taxable	352	331	331	439	108
General Fund	Shooting Range Fees-Taxable	233	256	255	264	8
General Fund	Rental Of City Property	265	260	286	260	0
General Fund	Parks Joint Use Revenues	110	142	142	223	81
General Fund	Tennis Lesson Fees-Taxable	203	203	203	203	0
General Fund	Facilities Concessions	78	135	135	135	0
General Fund	Tourn/Field Rental	54	46	46	66	20
General Fund	Regional Park Fees	0	45	58	58	13
General Fund	Special Event Fees	0	30	30	30	0
General Fund	Other Misc Revenue-Taxable	0	23	23	23	0
General Fund	Regional Park Fees – Taxable	0	20	8	8	(12)
General Fund	Outdoor Rec Fee-Taxable	13	0	0	0	0
General Fund	Other Property Sales-Nontax	23	0	0	0	0
General Fund	Other Misc Revenue-Nontax	28	0	0	0	0
681 - Golf Operating	Rent Of City Property	39	28	28	28	0
681 - Golf Operating	Enterprise-Golf-Green Fees	3,328	3,190	3,442	3,631	441
681 - Golf Operating	Enterprise-Golf- Concessions	187	440	171	315	(125)
851 - Open Space	Charges For Services	76	0	0	0	0
851 - Open Space	Rent Of City Property	12	0	0	0	0

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Total # of pool visits by customers	431,101	492,316	475,000	536,126	420,000
Rounds of golf played	196,051	211,548	200,000	206,251	200,000
Avg. rate to play 18 holes	\$22.29	\$22.29	\$22.29	\$22.29	\$22.29
Avg. rate to play 18 holes (non-municipal courses)	\$47.00	\$47.00	\$47.00	\$47.00	\$47.00
# of visitors to Shooting Range facilities.	70,175	70,245	45,000	40,511	50,000
Organize leagues for tennis (added for FY15)adult softball, baseball, flag football, and basketball (total # teams)	2,623	2,894	1,350	2,824	1,400
Provide an Indoor Track Venue (number of events)	N/A	10	10	10	10
Operate Albuquerque Balloon Fiesta Park, Total Revenue (changed from Golf Training Center to all of Balloon Fiesta Park in FY15)	\$299,700	\$557,610	\$300,000	\$467,610	\$350,000
# youth participants in recreation (0-19 yrs.)	557,204	715,320	800,000	723,120	750,000

PARKS AND RECREATION

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education..					
# of students using pools for activities and competitions	38,352	42,765	40,000	43,961	40,000
# of swimming lesson courses sold (Note: most swimming lessons occur in the end of the fiscal year)	70,249	72,936	85,000	75,557	75,000
# pool visits by youth customers (0-19)	259,731	314,585	350,000	328,530	300,000
Jr. Golf Rounds (up to 17 years old)	7,618	8,539	9,000	7,800	8,550
Sr. Golf Rounds (over 55 years old)	66,680	76,760	75,000	82,800	71,250
Percentage of Total Rounds (Jr. Golf)	3.8%	4.0%	4.0%	4.0%	4.5%
Percentage of Total Rounds (Sr. Golf)	31.9%	36.0%	33.3%	40.0%	40.0%
Water acre/ feet Used for Irrigation	578	1,960	1,652	2,197	1,652
Provide outdoor recreation for youth	22,072	17,438	22,000	17,438	18,500
# bike education sessions	206	406	330	406	330
# bike education participants	10,007	10,678	12,500	10,678	12,500

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT -Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.					
# of planning projects for new or renovated parks	8	9	9	7	7
# of acres of new parkland acquired	9	0	3	2	3
# of miles of trails developed or renovated	6.7	9.3	5.0	3.3	3.0
# of parks renovated	11	13	6	16	7
# of new park acres developed	30	15	8	5	5
Total acreage of Parks and trails maintained	2,790	2,791	2,800	2,794	2,800
New acreage (development) of parks and trails brought on current fiscal year.	36	16	8	6	5
Total number of trees, new as well as replaced for fiscal year past.	174	642	100	155	150
# of volunteers	655	849	600	1,976	1,200
# of volunteer hours worked yearly	8,173	4,956	12,000	13,991	12,000
# neighborhood, community, and regional parks	298	288	288	289	290
# acres maintained by department including Open Space	31,911	31,890	31,910	31,919	31,915
# miles of trails maintained	152	153	155	154	157
# park acres per 1,000 city residents (includes trails)	6	6	6	6	6
# Open Space acres per 1,000 city residents	54	53	53	53	53

GOAL 5: ENVIRONMENTAL PROTECTION -Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Open Space, Bosque, the River, and Mountains are preserved and protected					
# of acres owned or managed as Major Public Open Space.	29,125	29,099	29,110	29,125	29,125
# of volunteers yearly.	4,148	2,000	2,000	4,008	2,000
# of volunteer hours worked yearly	58,525	28,867	17,500	27,010	23,500
# of new trees planted	17,133	784	600	1,318	650
# of new willow whips planted	12,496	861	-	262	1,000

PARKS AND RECREATION

PRIOR YEAR ACCOMPLISHMENTS

- Constructed the Bosque Trail and Bridge with a crusher fine trail from Central to Montano with a bridge over the Atrisco Syphon. This allows all citizens, even those with mobility issues to access the Bosque and enjoy the river, the Cottonwood Forest and its natural inhabitants.
- Completed the Pickleball courts with 18 dedicated pickleball courts at Manzano Mesa and 6 at Vilella Park. These courts will be used for the National Senior Olympics in 2019.
- Completed Phase 1 of the Daniel Webster Park, an inclusive park, consisting of parking, plaza area, and play ground.
- Completed the Golf Study. The Consultant provided 3 recommendations as to how to make the Golf Courses more economically viable. The report has been provided to Council.
- Completed West Mesa Pool repairs to the Olympic pool floor. Replaced the entire plumbing system under the Olympic Pool, which will realize water savings for the aquatics division.
- Completed the Bridge and Trail Evaluation Study. The study allows Parks and Recreation to prioritize future trail and bridge renovation needs based on the conditions of the facilities.
- Completed the Erosion Control project for Pat Hurley Hillside. Gabion baskets and waddles were installed to prevent the hillside from eroding, protecting the capital investment in the Pat Hurley Stairs.
- Hosted the Duke City Fair. The fair had 18,000 visitors and provided families with a new summer recreation activity at the Balloon Fiesta Park.
- Completed Phase 2 of the Master Maintenance Plan. Phase 2 complements the original phase of the Master Maintenance Plan by creating a system by which parks with more “attributes” or hirer potential maintenance needs get more maintenance attention.
- Dedicated the Martineztown Camino Real Trail. In cooperation with the National Park Service and Longfellow Elementary School and the Citizen Information Committee of Martineztown, the Camino Real walkway and memorial was dedicated.
- Added the Alamosa Pump Track. This new feature was added to the Alamosa Skate Park. A dirt bike “pump track” was built to allow for a new activity and to reduce erosion on the site.



PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 2. Expand youth summer camps in coordination with other recreation providers such as NMX Sports and APS. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 3. Work with Visit ABQ and local Pickleball organization to recruit tournaments and schedule the use of the new Pickleball courts at Manzano Mesa Park. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 4. Research and implement smart use technology in parks for water conservation and efficiencies. Update SharePoint with status report on subsurface irrigation pilot project by the end of the second quarter FY/18.

PARKS AND RECREATION

GOAL 3: ENVIRONMENTAL PROTECTION - PROTECT ALBUQUERQUE'S NATURAL ENVIRONMENTS - ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR AND WATER.

- OBJECTIVE 1. Develop a management plan for Candelaria Farms based on the preexisting management plans and submit to the Land and Water Conservation Act (LWCA) for approval. Update SharePoint with status report by end of FY/18.
- OBJECTIVE 2. Identify priority Bosque Restoration volunteer projects from the Geo Systems Analysis Restoration Plan report. Update SharePoint on the progress of the projects completed by the end of the second quarter FY/18.



PLANNING

The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates development plans and strategies to ensure that growth conforms to adopted plans, policies and regulations. Albuquerque Geographic Information Systems (AGIS) provides up to date and innovative online mapping capabilities and information concerning property within the City of Albuquerque. The Planning Department also includes the Metropolitan Redevelopment Agency (MRA), which works with City Council to identify slum or blighted areas and develop plans to prevent or remove blight and create catalytic projects to promote economic development, housing opportunities and to promote the health, safety, welfare, convenience and prosperity of designated areas.

MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque, and enforce regulations to promote the health, safety, and welfare of the public.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	10,650	13,404	13,370	12,405	13,021	(384)
OPERATING	1,781	1,555	1,597	2,307	1,620	66
CAPITAL	300	0	723	723	0	0
TRANSFERS	1,312	1,336	1,336	1,346	1,048	(288)
GRANTS/PROJECTS	4	0	0	0	0	0
TOTAL	14,048	16,295	17,026	16,781	15,689	(606)
TOTAL FULL-TIME POSITIONS	160	177	175	175	175	(2)

BUDGET HIGHLIGHTS

The FY/18 General Fund approved budget for the Planning Department is \$15.7 million, a decrease of 3.7% or \$606 thousand below the FY/17 original budget.

Effective the fourth quarter of FY/17 the Office of Neighborhood Coordination was transferred to the Council Services Department. This transfer of both personnel and operating budget is a reduction of \$150 thousand and two full-time positions. This decreased the full-time position count for the department in the FY/18 approved budget from 177 to 175.

Technical adjustments consist of a transfer from DFAS/Financial Support of \$132 thousand for fiscal agent/merchant fees and a decrease of \$61 thousand for the telephone appropriation. Internal service costs decreased by \$57 thousand. Other changes include City Council decision to reduce risk recovery in the amount of \$67 thousand.

The Transfer to the Metropolitan Redevelopment Fund is \$245 thousand, of which \$15 thousand is for the utilities at the Railyards, and \$230 thousand is for the current year property tax allocation. Non-recurring funding of \$225 thousand in FY/17 is decreased, \$25 thousand was for the transfer to MRA for the repairs and maintenance at Railyards and \$200 thousand to catch up on the property tax allocation for prior years is deferred to FY/19.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
PL-Code Enforcement	3,707	4,270	4,381	4,228	3,737	(533)
PL-One Stop Shop	5,520	6,692	7,326	7,221	6,906	214
PL-Real Property Program	718	839	862	860	835	(4)
PL-Strategic Support	1,704	2,014	1,977	2,024	1,996	(18)
PL-Urban Design and Devel Prog	1,859	2,010	2,010	1,978	1,970	(40)
PL-Transfer to MRA Fund 275	535	470	470	470	245	(225)
TOTAL GENERAL FUND - 110	14,043	16,295	17,026	16,781	15,689	(606)

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(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
OPERATING GRANTS FUND 265						
Project Program (265) - Planning	4	0	0	0	0	0
TOTAL APPROPRIATIONS	14,048	16,295	17,026	16,781	15,689	(606)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	<u>14,048</u>	<u>16,295</u>	<u>17,026</u>	<u>16,781</u>	<u>15,689</u>	<u>14,048</u>

REVENUE

The Planning Department completed a cost of service analysis in FY/16. The study evaluated 116 different fees for service and of that 92% were determined to be below the cost to the City to perform the service. Beginning in FY/18 the City Council implemented a fee increase to the Stands for Fireworks and new building inspection fees for both permanent and temporary Certificates of Occupancy. The additional revenue from these fees is estimated at \$215 thousand.

Revenues in the Planning Department for the FY/18 approved budget are \$12.8 million; \$3.1 million higher than the FY/17 original budget revenues of \$9.7 million. One million two hundred thousand is associated with the re-organization in FY/17 of Business Registration from DFAS/Treasury to Planning Department. The other major increase in revenue is from Building Permits projected to increase in FY/18 as development activity continues to increase. Listed below are major revenue sources for the Planning Department.

Department Generated Fees for Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Building Permits	2,965	2,955	3,449	4,009	1,054
General Fund Plan Check Permits	1,687	1,775	2,116	2,227	452
General Fund Business Registration Fee	4	0	1,188	1,200	1,200
General Fund Electrical Permits	877	769	992	1,192	423
General Fund Plumbing And Mech Permits	877	1,048	904	994	(54)
General Fund Engineering Fees	764	753	753	753	0
General Fund Fast Trax Fee	447	722	398	486	(236)
General Fund Filing Of Plats And Subdiv	196	232	352	378	146
General Fund Lien - Contractor Fee	194	166	340	340	174
General Fund Right Of Way Usage Permits	158	235	235	235	0
General Fund Chgs For Planning Svcs	176	154	180	198	44
General Fund Zoning Plan Check	126	120	159	175	55
General Fund Flood Plain Certification	170	151	151	151	0
General Fund Reroofing Permits	108	93	127	140	47
General Fund Sign Fees	80	104	80	80	(24)
General Fund Rental Of City Property	41	38	41	41	3
General Fund Other Licenses And Permits	36	254	34	34	(220)
General Fund Real Property Sales	82	30	30	30	0
General Fund Electronic Sign Fee	0	25	25	28	3
General Fund Other Misc Revenue-Nontax	0	26	26	26	0
General Fund Small Loan Business Fees	27	25	17	25	0
General Fund Lien - Interest	31	21	21	21	0
General Fund Permits and Inspections	10	0	0	0	0
General Fund Other Property Sales-Nontax	42	0	0	0	0

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PERFORMANCE MEASURES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable, and vital.

	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.					
# of subdivision plat updates to GIS database	192	210	230	181	210
# of zoning updates to GIS database	88	88	90	88	80
# of code enforcement inspections	41,792	40,979	42,600	39,727	38,420
# of notices of violation issued	29,654	24,763	32,200	28,993	27,956
# of code enforcement re-inspections	30,465	34,417	27,900	28,319	28,896
% of cases voluntarily into compliance after first written notice	58%	56%	62%	57%	57%
Average no. of days from case initiation to voluntary compliance	39	40	39	39	39
# of new construction permits in the 1960 City Boundary	170	214	180	175	180
# of plans reviewed	3,279	4,894	3,670	6,352	5,110
Average turnaround time for residential plan review in days	6	5	7	5	5
Average turnaround time for commercial plan review in weeks	3	3	4	3	3
# of building inspections (excluding Thermal By-pass)	23,309	22,275	24,453	22,730	25,684
# of electrical inspections	20,185	21,743	21,056	21,631	21,616
# of plumbing/mechanical inspections	30,780	31,570	34,066	37,218	31,572
# of Fastrax plans submitted	174	182	200	136	180
# of days to review Fastrax plans	7	7	6	6	6
# of Impact fee applications	1,017	1,056	1,100	1,070	1,102
Impact fee collections (\$000's)	\$1,463	\$2,014	\$1,600	\$2,600	\$2,764
Engineering fees collected for private development projects (\$000's)	\$564	\$543	\$587	\$613	\$450
# of Administrative Approvals (EPC and LUCC)	189	180	185	192	186

PRIOR YEAR ACCOMPLISHMENTS

- **ABC Comprehensive Plan:** The Planning Department prepared and the City Council adopted a 2017 Comprehensive Plan that updates the Vision for growth and development with better coordination between land use and transportation. The 2017 Comp Plan contains updated policy language that coordinates and incorporates language from the over 40 Area and Sector Plans that have been written over the past 40 years to encourage good growth in appropriate locations (Areas of Change) and to make policy protections for neighborhoods, parks, and open space clearer and stronger (Areas of Consistency).



- **Integrated Development Ordinance (IDO):** The Planning Department prepared and the Planning Commission reviewed and recommended approval of the IDO to the City Council. This effort includes an overhaul of the zoning and subdivision regulations into one document that creates the framework to implement the updated, 21st-century vision of the 2017 Comp Plan. The IDO coordinates and incorporates best practices from around the country and from Sector Plans and applies them city-wide, while retaining special regulations for unique, small areas, all in one cohesive document.
- The Planning Department replaced its antiquated permit and case management software with a new system that allows for on-line applications and payment for building permits, checking the status of a code enforcement complaint, and requesting and paying on-line for business registration. This new system offers greater transparency through its enhanced on-line search and tracking capabilities.
- The Metropolitan Redevelopment Agency (MRA) advanced several significant projects in areas deemed to be blighted by entering into public/private partnerships with developers able to contribute their expertise and financial

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wherewithal to the revitalization and promotion of economic development in key areas of the City. These projects include the following:

- El Vado/Casa Grande: The redevelopment of this Historic Route 66 site, located across the street from the Aquarium and adjacent to an A.R.T station, is underway and on-schedule. The reuse of the motor lodge buildings as incubator kitchens, event space, and boutique motel is complemented by the adjacent four-story mixed-use development of affordable residential units above retail.



- 1st/Central: The redevelopment of this site at 1st Street and Central Ave, across the railroad tracks from Innovate ABQ, and across the street from the Alvarado Transportation Center and the Century Theater, is underway and on-schedule. This multi-story mixed-use development includes residential units above entertainment and retail uses, and a parking garage to complement the entrepreneurial training and incubator efforts at Innovate ABQ.



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The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.

APD is budgeted in six programs. Neighborhood policing is the largest program supporting the six area commands, as well as open space, tactical support, the traffic section and the APD Academy. Investigative services consist of three specialized divisions: The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigation division investigates armed robberies, homicide, property crimes and juvenile crimes. This division also includes the mental health intervention team named the Crisis Outreach and Support Team (COAST) and the Family Advocacy Center which investigates domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The real time crime center assists police officers in tracking and responding to crime in the City. The professional accountability program is comprised of chief's administration, internal affairs, Department of Justice (DOJ) policy and training, communications, and behavioral sciences. The administrative support program provides long-range planning, problem solving, records management, human resources, and fiscal support. The off-duty police overtime program provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours. The final program is the prisoner transport program which funds the transport of prisoners to the Metropolitan Detention Center.

MISSION

The mission of the Albuquerque Police Department is to preserve the peace and protect our community through community oriented policing, with fairness, integrity, pride and respect.

VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	120,899	127,792	128,277	128,457	132,963	5,171
OPERATING	14,042	13,272	13,800	14,884	14,356	1,084
CAPITAL	258	0	995	1,001	0	0
TRANSFERS	24,549	24,768	24,668	24,941	24,092	(675)
GRANTS/PROJECTS	5,587	5,900	5,922	6,503	5,960	60
TOTAL	165,335	171,731	173,661	175,787	177,371	5,640
TOTAL FULL-TIME POSITIONS	1,466	1,465	1,465	1,475	1,514	49

BUDGET HIGHLIGHTS

The FY/18 approved General Fund budget is \$170.6 million, which represents an increase of 3.5% or \$5.7 million above the original FY/17 level. In FY/17, APOA negotiated a longevity program for officers, which was equivalent to a 3% wage increase for sworn officers. Overall, personnel costs grew by 4% or \$5.2 million. One significant change was restoring salary savings from 8% to 6% in Neighborhood Policing and Investigative Services.

During FY/17, the department added 11 full-time civilian positions which are fully funded in the FY/18 budget at a total cost of \$754 thousand. The positions include three crime scene specialist supervisors to replace the sergeants at the crime lab, four real-time crime center operators to assist with the increased call demands, two repeat offender analysts to help identify and track repeat



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offender court cases through the judicial system, one crime stopper liaison to streamline the communication between multiple agencies, and one community policing council coordinator to provide assistance and resources to the community policing council. Additionally, a reduction of one full-time position was used to convert to two part-time positions.

Technical adjustments include an increase in risk assessments of \$1.8 million. Internal services costs associated with network, radio, and telephone decreased by \$315 thousand whereas vehicle maintenance and fuel increased by \$640 thousand and includes additional funding for future cadet classes. Another technical adjustment was reducing the one-time transfer to capital of one million dollars.



The FY/18 approved budget includes one-time funding of \$1.2 million designated for a property crime reduction program to fund 17 civilian positions for \$975 thousand together with operating for \$225 thousand. The civilian employees will provide support by responding to priority 3 or non-emergency property crime calls, which will free up sworn police officers to respond to higher priority emergency calls.

To address the sexual assault kit backlog, \$800 thousand dollars is designated to fund two DNA forensic scientist positions at a cost of \$192 thousand used in conjunction with \$608 thousand in contractual services to outsource the service more cost effectively. An additional one-time funding of one million dollars is included to fund 20 more police service aide (PSA) positions.

As a result of changes in New Mexico state law, the special investigations division will no longer receive federal funding to support the federal asset forfeiture program. Therefore, due to the loss of funding, an additional \$600 thousand is appropriated in contractual services to support continued operations. In addition, the FY/18 budget includes City Council's decision to reduce risk recovery in the amount of two million dollars.

The approved General Fund civilian count is 504 and sworn count is 1,000 for a total of 1,504 full-time positions.

Funding resources in the Law Enforcement Protection Fund (LEPF) are \$450 thousand below the original FY/17 level of \$1.8 million. The FY/18 approved budget is \$1.4 million. The fund is comprised of four components: the law enforcement protection project for \$575 thousand; the crime lab project for \$70 thousand; and the DWI ordinance enforcement project for \$725 thousand. As stated previously, due to the rescission of the federal asset forfeiture program, no funding is expected for the federal forfeiture project. The DWI ordinance enforcement includes a \$488 thousand transfer to the General Fund to pay for four positions in the Legal Department and three positions in the Police Department associated with the enforcement of the DWI seizure program. In the law enforcement protection project, \$100 thousand will be transferred to the General Fund for the debt service payment of police vehicles.

FY/18 funding in operating grants is projected at \$5.4 million. The department's omnibus bill, which sets the budget for more than 30 of APD's grants, increased by \$364 thousand from the FY/17 original budget level. Ten full-time civilian positions are funded with operating grants.

((\$000's))	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
PD-Administrative Support	16,433	16,055	16,472	16,566	16,318	263
PD-Investigative Services	27,138	29,950	30,980	28,432	32,824	2,874
PD-Neighborhood Policing	89,118	93,870	94,452	97,677	98,878	5,008
PD-Off Duty Police OT Program	1,636	1,800	1,800	1,798	1,800	0
PD-Prisoner Transport Program	1,971	1,850	1,857	2,235	1,922	72
PD-Professional Accountability	19,420	20,308	20,280	20,677	18,817	(1,491)
PD-Trsf to CIP Fund	0	1,000	900	900	0	(1,000)
TOTAL GENERAL FUND - 110	155,717	164,833	166,741	168,285	170,559	5,726
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Police	4,212	5,078	5,078	5,078	5,442	364

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(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
LAW ENFORCEMENT PROTECTION FUND - 280						
Project Program (280) - Police	5,406	1,820	1,842	2,423	1,370	(450)
TOTAL APPROPRIATIONS	165,335	171,731	173,661	175,787	177,371	5,640
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	165,335	171,731	173,661	175,787	177,371	5,640

REVENUE

Revenues for FY18 remain relatively flat compared with the FY17 original budget level. Off Duty Police revenue is the leading driver of police revenues, providing requested police support to various groups and organizations within Albuquerque. Police officers perform this function during off duty work hours and outside of their regular work schedule.

Department Generated Fees for Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Off Duty Police	1,864	1,800	1,800	1,800	0
General Fund Police Services	1,249	1,473	1,375	1,383	(90)
General Fund Alarm Ordinance Fees	910	900	900	900	0
General Fund Alarm Ordinance Fines	254	250	250	250	0
General Fund Photocopying	189	135	155	155	20
General Fund Wrecker Fees	73	70	70	70	0
General Fund Other Property Sales-Taxable	29	0	0	0	0

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The public is safe.					
# of sworn officers	879	833	1,000	861	1,000
# cadet graduates	32	52	71	81	80
# calls for service	518,751	546,987	534,550	562,847	576,480
Average response time for Priority 1 calls (minutes)	10:57	11:35	11:24	12:16	12:06
# of service calls that resulted in use of force	N/A	.03:100	.03:100	.08:100	N/A
% of service calls that resulted in use of force *	N/A	N/A	N/A	N/A	.05%
# felony arrests	9,049	8,744	9,000	8,206	9,200
# misdemeanor arrests	22,639	19,857	23,000	17,013	18,000
# DWI arrests	2,213	1,720	1,800	1,320	1,500
# of domestic violence arrests	2,552	2,462	2,500	2,308	2,300
% Homicide clearance rate (Uniform Crime Reporting definable)	79%	80%	80%	72%	75%
# alcohol involved accident investigations	687	623	500	446	450
# of tactical calls for service	2,781	N/A	N/A	N/A	N/A
SWAT Activations	N/A	44	50	56	38
Bomb Squad Activations	N/A	129	130	133	140
K-9 Activations (Building and Area Searches)	N/A	819	800	989	925
# APD vehicles over 5 years/total vehicles	693/1050	522/957	700/1000	562/921	N/A
Average mileage of vehicles (includes patrol & pool vehicles for sworn officers, PSAs, & CSS) *	N/A	N/A	N/A	N/A	58,745
# of vehicles (includes patrol & pool vehicles for sworn officers, PSAs, & CSS) *	N/A	N/A	N/A	N/A	900

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Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The public feels safe.					
# of 911 calls received	363,842	404,656	425,000	405,056	420,000
% of 911 calls answered within 10 seconds (National standard is 90%)	91.56%	87.11%	90.00%	88.50%	90.00%
# of 242-COPS calls received (non-emergency)	520,003	590,880	575,000	673,916	598,925
# of calls in which the Real Time Crime Center was utilized	26,000	28,695	30,000	36,809	33,000
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve.					
# of DOJ Settlement Agreement directives submitted for compliance review (originally out of 283)	16	14	283	280	N/A
% of DOJ Settlement Agreement directives approved by Monitor (Primary-policies and procedures are in place to facilitate implementation of Settlement Agreement)	N/A	29%	100%	92%	100%
% of DOJ Settlement Agreement directives approved by Monitor (Secondary-compliance is validated through assessment, audit and/or inspection)	N/A	600%	100%	62%	100%
% of DOJ Settlement Agreement directives approved by Monitor (Operational-compliance is validated through assessment and evaluation by the Independent Monitor)	N/A	N/A	N/A	N/A	46%
# of reports taken by the Telephone Reporting Unit	13,909	11,323	14,000	10,142	15,000
# calls received by the Telephone Reporting Unit	40,067	35,945	50,000	37,309	40,000
# of DNA samples analyzed	3,756	3,041	3,600	1,950	3,000
Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - The community works together for safety.					
\$ of active grants	\$10,565,477	\$9,613,149	\$10,000,000	\$8,362,246	\$7,000,000
# of individuals assisted through the Crisis Outreach and Support Team (COAST)	2,689	880	1,200	1,624	700
# persons assisted at the Family Advocacy Center (FAC)	3,447	3,158	2,500	3,125	3,200

* Reporting method has changed in FY/18

PRIOR YEAR ACCOMPLISHMENTS

- The Albuquerque Police Department was one of 15 recipients of the 2016 Secretary of Defense Employer Support Freedom Award. This award is the highest recognition given by the United States Government to employers for their support of their employees who serve in the Guard and Reserve. Approximately 24 percent of the APD's workforce are veteran employees, including more than 32 active Guard and Reserve members. The department was recognized for granting 52 days of paid military leave to Guard and Reserve employees called to active duty and differential pay for periods that extend beyond that; for paying the employers share of health insurance for up to 60 months of deployment; for having the first ever guaranteed interview system for veterans, Guard and Reservists who meet minimum qualifications; and for recognizing National Guard Reserve service as an alternative to college credit for cadet eligibility.
- Officers Candace Bisagna and Brandi Madrid were recipients of the National Law Enforcement Officers Memorial Fund Officer of the Month Award for October 2016. The Memorial Fund's Officer of the Month Award Program began in 1996 and recognizes federal, state, and local officers who distinguish themselves through exemplary law enforcement service and devotion to duty.



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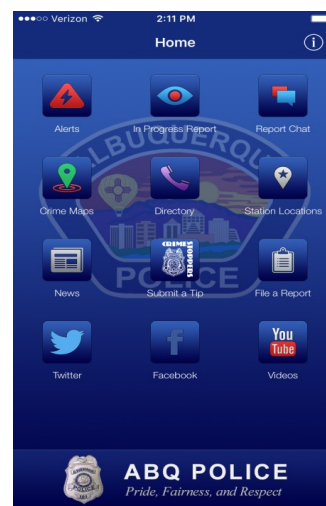
- In order to foster better policing and community relationships and practices, APD has established a Community Policing Council (CPC) in each of the six area commands. The goal of each CPC is to engage in candid, detailed and meaningful dialogue between Albuquerque Police and the citizens they serve. The CPC is independent from the City and Department. CPC members are encouraged to formally recommend changes to Albuquerque Police Department policies and procedures. They are also asked to make recommendations and identify concerns, problems, successes and opportunities within each area command and for the department as a whole. The CPCs are comprised of members from the community and APD officers. Voting members must reside or have businesses within boundaries of their area command. In 2016, the department hired a Community Policing Council Coordinator to increase awareness, facilitate growth, and provide assistance and resources to the CPCs and the community. In fiscal year 2017, the CPC made eleven recommendations to APD and five have currently been implemented.



single mom who he met while she was panhandling in the Northwest Area Command. The woman told Officer Canales she was simply trying to provide for her two small children. Officer Canales personally delivered the items to the overjoyed family and payed for them out of his own pocket.

- In fiscal year 2017, APD implemented its first ever Property Crime Reporting Technicians program. In April, the department graduated its first class which consisted of 16 technicians. This initiative was implemented to support officers in the field by allowing the technicians to respond to property crime calls that are categorized as priority 3, or non-emergency calls for service. Albuquerque is one of the many departments in the country to start using civilians to take property crime reports, allowing officers to deal with more serious crimes. The property crime technicians will free up an estimated 100,000 hours from sworn officers.
- In fiscal year 2017, APD's Training Academy graduated 81 cadets. APD is now listed on 15 internet sites identifying employment opportunities and apdonline.com continues to be modified to provide an even more streamlined application process. These methods of recruiting better match the modalities of our target population in contrast to prior methods of print advertisement. In prior methods, APD spent roughly \$1,000 per cadet but now spends about \$25 per cadet. In addition, APD has doubled the dates of testing for applicants. The Advanced Training Unit was honored as the APD 2016 Team of the Year.
- APD launched a new mobile application that will allow people to use their smartphones to file police reports, submit crime tips, and receive important alerts. Users can also get real-time crime mapping, stay up-to-date on wanted suspects and learn about APD's community events.
- APD formed a new multi-agency team designed to help identify, track through the criminal justice system, apprehend when necessary, and aggressively prosecute serious repeat offenders in Albuquerque. The "Analysis-Led Recidivism Team" (ALeRT) is a partnership between APD, the Second Judicial District Attorney's Office, Bernalillo County Sheriff's Office, and the Federal Bureau of Investigation. Using newly hired analysts at APD's Real Time Crime Center (RTCC), this team will identify serious repeat offenders based on their history of felony arrests, propensity for failing to make court appearances, and the type of criminal activity they engage in, such as violent

- Three Albuquerque Police Officers are the proud recipients of a prestigious honor, the Bill Daniels True Blue Award. The Bill Daniels True Blue Award is presented by the Daniels Fund to deserving officers in Colorado, and now New Mexico, who go above and beyond their duties to help their communities. Officer Paul Haugh used his own funds to purchase bicycles for two children who had theirs stolen. Officer Tomas Nadas bought food for 20 homeless people who would have gone without, due to the power being out at the homeless shelter. He used his own money and said it was his duty as a police officer to help people in need. Officer Ladio Canales bought groceries and necessities for a



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crimes, or certain categories of crime that are currently spiking in Bernalillo County, like auto theft. When one of these identified serious repeat offenders is arrested, the team has created an alert system that immediately notifies the District Attorney's office so that prosecutors can give the offender's case high-priority status and argue for stricter conditions of release, or for preventive detention, if the circumstances warrant. As part of this process, the repeat offender analysts will prepare extensive background packets for prosecutors in these cases in order to provide judges with a detailed understanding of each offender's criminal history. These packets will include information on prior arrests, prior convictions, specific details of the crime for which the offender has been arrested, relevant details of past crimes, failure-to-appear history, and notifications about whether law enforcement believes the offender is connected to any other crimes (through the use of fingerprint records from other crime scenes, for example). In addition, the RTCC analysts have created a warrant alert system that notifies APD and Bernalillo County Sheriff's Office (BCSO) apprehension teams the moment a warrant is issued for a habitual offender. Those teams will immediately try to locate and bring the offenders into custody.

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 8. By the end of FY/18, APD will audit the department's operations to ensure they are meeting the Settlement Agreement's objectives and requirements. A status report will be submitted quarterly.
- OBJECTIVE 9. By the end of FY/18, APD will complete the design for the proposed Southeast Area Command substation. A status report will be submitted quarterly.
- OBJECTIVE 10. By the end of FY/18, APD will develop a community corporation mentorship program focusing on efficiency and problem solving and have at least two Lean Six Sigma-type Projects in development. A status report will be submitted quarterly.
- OBJECTIVE 11. By the end of FY/18, APD will have a more effective, accurate, and efficient monthly activity report for field officers that will be compiled using data from CADs, PeopleSoft, TRACS, RMS, etc. A status report will be submitted quarterly.



SENIOR AFFAIRS



The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of the 50+ generation in the City of Albuquerque and Bernalillo County. The department provides services through three program strategies: well being and fitness, access to basic services, and volunteerism. The well being and fitness program provides activities and services for seniors to prevent isolation and includes socialization, nutrition, health and education. Access to basic services supports independent living and provides intervention services for frail low-income elders. Services include information, home delivered meals, transportation and in-home services. Volunteerism provides services to promote community involvement, awareness and opportunities for individuals to become engaged in meaningful activities. The department maintains six senior centers, two multigenerational centers, two stand-alone fitness centers, a home services facility and 23 meal sites where seniors may gather for organized activities, socializing, meals and social services.

MISSION

The Department of Senior Affairs is a community leader, who in partnership with others, involves seniors and people of all ages in creating a community that enhances everyone's quality of life by providing opportunities to achieve their potential, share their wisdom, maintain their independence and live in dignity.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	8,510	9,774	9,774	8,534	9,992	218
OPERATING	3,543	3,357	3,367	3,381	3,529	172
CAPITAL	0	250	250	250	0	(250)
TRANSFERS	978	1,302	1,302	1,244	1,375	73
GRANTS/PROJECTS	894	916	916	916	889	(27)
TOTAL	13,926	15,599	15,609	14,325	15,785	186
TOTAL FULL-TIME POSITIONS	116	116	116	125	126	10

BUDGET HIGHLIGHTS

General Fund

The FY/18 approved budget is \$7.4 million dollars which is an increase of 3.9% over the FY/17 original budget. Technical adjustments include personnel net increase of approximately \$19 thousand. Fleet maintenance and fuel decreased by three thousand dollars. Costs associated with risk and communications decreased by \$49 thousand.

For FY/18 Annual membership fees at centers will go from \$13 to \$15 to help cover the costs of providing more nutritious breakfasts and lunches to the ever growing number of seniors eating at the centers. Dance entrance fees will increase from \$2.50 to \$3.00 in order to hire quality bands. In total, both fee increases added \$120 thousand to operating expenses. In addition, the approved budget includes the following one-time funding programs: \$75 thousand for SW Cares Hep C Awareness, and \$15 thousand for Tarde de Oro.

There are a total of 59 full-time positions in the FY/18 proposed budget. This includes three FY/17 mid-year created full-time drivers, and one new full-time position to prepare for the hosting of the 2019 National Senior Games.

Senior Services Provider Fund

AAA Grant Fund 250 was created in FY/15 and renamed to Senior Services Provider Fund 250 in FY/17. The funding is from two grants, the New Mexico Aging and Long Term Service Department (Area Plan Grant), and Community Development Block Grant (CDBG), both are managed by the Family and Community Services Department, and contracted to Senior Affairs.

The FY/18 approved budget is \$7.5 million, less than 1% decrease over the FY/17 original budget. Technical adjustments include: \$94 thousand net increase to personnel, the reduced one-time funding for a land purchase of \$250 thousand. In addition \$89 thousand increase to risk, and IDOH increased \$42 thousand from FY/17.

Fund 250 funds 59 full-time positions. This includes seven FY/17 mid-year created full-time drivers.

SENIOR AFFAIRS

Operating Grants

The department is requesting Operating Grants funding of \$968 thousand in total. For FY/18, grants fund a total of eight positions.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
SA-Well Being	4,759	4,923	4,923	4,653	4,936	13
SA-Basic Svcs	102	106	116	47	248	142
SA-Strategic Support Program	1,866	2,060	2,060	2,110	2,181	121
TOTAL GENERAL FUND - 110	6,726	7,089	7,099	6,809	7,365	276
SENIOR SERVICES PROVIDER FUND 250						
SA-Senior Affairs AAA Program	6,204	6,897	6,897	6,088	6,929	32
SA-CDBG Services	52	323	323	138	179	(144)
Trfr to General Fund	0	302	302	302	344	42
TOTAL SENIOR SERVICES PROVIDER FUND - 250	6,256	7,522	7,522	6,528	7,452	(70)
OPERATING GRANTS FUND 265						
Project Program (265) - Senior Affairs	943	988	988	988	968	(20)
TOTAL APPROPRIATIONS	13,926	15,599	15,609	14,325	15,785	186
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	13,926	15,599	15,609	14,325	15,785	186

REVENUE

Revenues for the Department of Senior Affairs' General Fund come primarily from service fees and are estimated at \$586 thousand in the approved FY/18 budget, \$34 thousand increase than the original budget for FY/17. This is primarily driven from the approved fee increases for memberships and dances. Listed in the table below are the major revenue categories of the department.

Revenues for Fund 250 mostly come from the AAA grant and CDBG which flows through the Department of Family and Community Services to the Department of Senior Affairs. Revenues for FY/18 are estimated at \$7.3 million, and is dependent upon the number of units the department provides to recipients throughout the year.

Department Generated Fees for Services (\$000's)		FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
General Fund	Memberships	238	235	235	255	20
General Fund	Meal Programs	206	155	160	160	5
General Fund	Rental Of City Property	55	58	58	58	0
General Fund	Dances	37	35	35	42	7
General Fund	Ceramics	11	24	16	24	0
General Fund	Chgs And Reimbursement	22	20	20	20	0
General Fund	Coffee	21	12	14	14	2
General Fund	Travel-Revenue	16	13	13	13	0
General Fund	Other Property Sales-Nontax	30	0	2	0	0
General Fund	Other Property Sales-Taxable	17	0	4	0	0
General Fund	Other Misc Revenue-Nontax	43	0	0	0	0
250 - Senior Services Provider	Charges for DSA AAA Services	6,257	6,583	5,917	6,653	70
250 - Senior Services Provider	Charges for DSA CDBG Services	0	325	125	325	0
250 - Senior Services Provider	Contributions And Donations	0	0	140	310	310
250 - Senior Services Provider	Other Misc Revenue-Nontax	227	321	4	0	321

SENIOR AFFAIRS

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Seniors live with dignity in supportive environments.					
# of home delivered meals	159,126	149,508	175,494	136,439	158,290
# of home delivered meals unduplicated clients	924	920	1,300	920	1,300
# of hours of service in care coordination/case management	5,929	5,483	6,480	6,432	5,014
# of care coordination/case management unduplicated clients	1,573	1,741	1,564	1,924	1,564
# of hours of service in home services	14,935	15,042	23,800	14,736	15,065
# of home services unduplicated clients	2,102	2,296	2,065	1,963	2,065
# of information & assistance contacts	4,953	7,960	8,389	7,081	6,559
# of socialization sessions offered throughout the department	161,303	184,346	161,000	183,054	161,000
# of unduplicated registered members (senior/multigenerational/sports & fitness centers)	26,214	22,270	30,000	23,477	30,000
# of duplicated attendance at sports & fitness facilities	155,121	160,183	150,000	178,093	160,000
# breakfasts served at the senior and multigenerational centers	85,199	101,728	83,520	105,541	98,000
# lunches served at the senior centers, multigenerational centers, and meal sites	195,060	196,612	190,922	199,477	190,000
DESIRED COMMUNITY CONDITION - Residents have access to medical and behavioral health care services.					
# of unduplicated seniors served for transportation	2,008	1,966	1,700	1,243	635
# of one-way transportation trips provided	70,535	68,551	74,492	62,756	57,981
Cost per one-way trip	\$13.25	\$15.23	\$13.21	\$15.85	\$17.00

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
DESIRED COMMUNITY CONDITION - Residents engage in civic, community, and charitable activities.					
# of unduplicated senior volunteers (RSVP, SCP, & FGP) recruited, trained, and recognized	1,169	1,010	911	938	908
# of volunteer hours performed	228,996	234,201	245,763	224,772	277,072
Return on investment = National value of volunteer hour x total hours/budget=total ratio	\$4.69:1	\$4.42:1	\$5.13:1	\$5.14:1	\$5.55:1
Cost per volunteer hour	\$3.78	\$3.67	\$3.92	\$3.75	\$3.58
% of volunteers reporting they remain actively involved by participating in DSA volunteer programs (Survey completed at the end of the yr.)	99%	95%	95%	95%	95%
% of volunteers reporting they are contributing positively to the community by participating in DSA volunteer programs	87%	85%	90%	90%	90%

PRIOR YEAR ACCOMPLISHMENTS

- In FY/17 the Barelás Senior Center, Los Volcanes Senior Center, North Valley Senior Center, and Manzano Mesa Multigenerational Center partnered with the New Mexico Rail Runner Express to both host and visit elders from Cochiti, Santo Domingo, Zia and Isleta Pueblos. The senior exchange allowed the center members and the pueblo elders to form new friendships and experience each other's culture and diversity, as well as introducing them to riding the New Mexico Rail Runner Express.



SENIOR AFFAIRS

- Partnered with Silver Horizons in FY/17 to host food markets to help end senior hunger at the senior and multigenerational centers. These markets allow seniors to come to the centers and choose from a variety of food, toiletries, and pet food. To date approximately 3,000 senior have been served.



- In FY/17 the City of Albuquerque Department of Senior Affairs sent approximately 162 participants to the State Senior Olympics held in Roswell. 114 seniors qualified to attend the National Senior Games in Birmingham, Alabama in June 2017. A City delegation attended the 2017 National Senior Games in Birmingham, Alabama to promote Albuquerque as the host city for the 2019 National Senior Games.
- Senior Corps Volunteer programs hosted the 4th Annual Senior Food Pantry Shopping Experience at the Manzano Mesa Multigenerational Center in volunteer service to honor Dr. Martin Luther King's legacy.
 - Close to 4,000 pounds of food, including fresh produce, frozen meat, and bread, was donated.
 - 136 individuals were served.
 - 65 volunteers contributed 380 hours of service, the equivalent of a \$7,565 contribution to the community.
 - Senior Corps Volunteers (Foster Grandparent Program, Retired Senior Volunteer Program, and Senior Companion Program), and Community Volunteers (AmeriCorps members, Manzano High School students, State and City employees, and other community members) helped make the event a success.
- Hosted the 17th Annual Retired Senior Volunteer Program Volunteer Appreciation Breakfast in which more than 750 Senior Corps Volunteers attended and recited the Senior Corps Pledge, which was posted on youtube.com.
- Senior Companion Program received the Mayor's Volunteer Group of the Year Award in April 2017.
- Hosted the first Guardianship Forum to highlight the weaknesses in the present guardianship system that is in need of change in order to protect the vulnerable senior population.

PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 5.** Evaluate a new revenue enhancement for the Senior Services Provider Fund 250 by establishing a vehicle wrap marketing program for the Transportation Division vehicles. Submit a status report to the Mayor and City Council by the fourth quarter FY/18.
- **OBJECTIVE 6.** Purchase and install GPS units in the Recreation vehicles to improve program safety and efficiency and to track vehicle location, speed, route taken idle time at locations, etc. Submit a status report through SharePoint by the end of the fourth quarter FY/18.
- **OBJECTIVE 7.** Promote and educate families on the benefits and importance of the Silver Alert Program through outreach to various senior living housing complexes, at community social service fairs, neighborhood association meetings, etc. Submit a status report through SharePoint by the end of fourth quarter FY/18.
- **OBJECTIVE 8.** Collaborate with the Department of Municipal Development to select an architectural company and construction company to design and construct an addition at the Palo Duro Fitness Center. Submit a status report through SharePoint by the third quarter FY/18.

SOLID WASTE MANAGEMENT



The Solid Waste Management Department provides residential and commercial trash collection, disposal, and the collection of residential recycling. The department oversees large-item disposal, graffiti removal, weed and litter abatement, median maintenance, convenience centers, and neighborhood cleanup support. Other services include operating the City landfill in compliance with State and Federal regulations and educating the public about recycling and responsible waste disposal.

Mission

The mission of the City of Albuquerque Solid Waste Management Department is to develop and implement an integrated plan to manage waste disposal, recycling services, weed and litter, and anti-graffiti efforts. In keeping with this mission, each program or activity conducted by this

department will strive to direct our human and financial resources to those areas where our goals and objectives can be achieved - guided by common sense, accountability and compassion to assist residents, and businesses of the City of Albuquerque to improve the environment and our quality of life.

Vision

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	27,140	29,741	29,741	28,750	30,004	263
OPERATING	17,152	19,794	19,794	19,543	24,310	4,516
CAPITAL	193	0	1,058	1,077	0	0
TRANSFERS	22,330	22,983	22,983	22,969	26,370	3,387
GRANTS/PROJECTS	80	79	79	79	69	(10)
TOTAL	66,895	72,597	73,655	72,417	80,753	8,156
TOTAL FULL-TIME POSITIONS	458	461	461	462	466	5

BUDGET HIGHLIGHTS

The Solid Waste Management Department's FY18 approved operating budget is \$80.7 million, an increase of 11.3% or \$8.2 million above the FY17 original budget level. A full-time cashier position was added intra-year in FY17 at a cost of \$44 thousand. The department's risk assessments for workers compensation and tort, decreased by \$248 thousand, whereas internal service costs associated with fleet maintenance and fuel, network and radio had a minimal increase. There is a decrease in telephone of \$13 thousand however electricity increased by \$120 thousand to adequately fund the line-item based on actual costs.

The FY18 operating budget includes two additional cashier positions at a cost of \$90 thousand to properly staff the cash collections area. Also included are two new training specialists at a cost of \$128 thousand to coordinate training and educational activities for all department personnel. By enhancing the training program, the department hopes to see a reduction in risk claims. The department concurrently decreased contractual services by the same amount which resulted in a budget neutral impact. A total of 466 positions are budgeted in the Solid Waste FY18 operating budget.

The FY18 approved budget includes an increase to contractual services to be used for the following: \$79 thousand to cover the additional expense for ABCWUA billing services and \$110 thousand for the initiative "There's a Better Way" to expand to two crews, working 5-days per week. In median maintenance, contractual services was



SOLID WASTE MANAGEMENT

increased by \$25 thousand to cover CIP coming-on-line medians and repairs and maintenance was increased by \$53 thousand to cover the cost of damage to medians by motor vehicles. The downtown clean and safe program was moved from City Support to Solid Waste, therefore an additional \$360 thousand is appropriated in contractual services.

An increase of \$1.5 million in the transfer to capital is designated for the refurbishment and/or replacement of heavy equipment and another \$4.1 million designated for Phase I pre-drainage and closure of Cerro Colorado landfill, which accounts for approximately 33 acres.

Indirect overhead and PILOT combine for an increase of \$356 thousand whereas the transfer to other funds decreased by \$2.4 million.

In FY/18, the department is appropriating funds for potential debt service of the Solid Waste Transfer Station. Debt service principal and interest payments on the issuance of bonds is estimated at four million dollars.

The FY/18 budget resolution again includes language for a contingency appropriation for the cost of fuel when it exceeds \$2.30 per gallon. This will allow the department to appropriate funding in the fuel line when and as it is needed. The department updates the "cost of service" analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/17, the department did not propose a rate adjustment for FY/18.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Solid Waste	86	84	84	84	73	(11)
<u>REFUSE DISPOSAL OPERATING FUND - 651</u>						
SW-Adm Svcs	6,285	6,655	6,683	6,500	6,736	81
SW-Clean City	9,049	9,716	10,351	10,485	10,503	787
SW-Collections	17,022	23,496	23,525	22,501	23,145	(351)
SW-Disposal	5,618	8,143	8,385	8,320	8,142	(1)
SW-Maintenance - Support Svcs	4,734	5,115	5,239	5,139	5,131	16
SW-Recycling (INACTIVE)	5,188	0	0	0	0	0
SW-Trsf to General Fund	4,950	5,167	5,167	5,167	5,519	352
SW-Trsf to Capital Fund	13,963	14,221	14,221	14,221	17,504	3,283
SW-Trsf to Debt Svc Fund	0	0	0	0	4,000	4,000
TOTAL REFUSE DISPOSAL OPER. FUND - 651	66,810	72,513	73,571	72,333	80,680	8,167
<u>REFUSE DISPOSAL D/S FUND - 655</u>						
SW-Debt Service	0	0	0	0	4,000	4,000
TOTAL APPROPRIATIONS	66,895	72,597	73,655	72,417	84,753	12,156
Intradepartmental Adjustments	0	0	0	0	4,000	4,000
NET APPROPRIATIONS	66,895	72,597	73,655	72,417	80,753	8,156

REVENUE

Total miscellaneous and enterprise revenue for FY/18 are projected to be \$70.3 million for the Solid Waste Management Department, an increase of 1% or \$692 thousand from original FY/17 budget level. The transfer of \$384 thousand from the General Fund was eliminated in FY/18. Due to current low gas prices, fuel surcharge revenue is not budgeted. The surcharge is based on fuel prices being above \$2.30 per gallon and will be monitored throughout the year and adjusted if fuel prices exceed the \$2.30 per gallon.

Department Generated Fees for Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
651 - Refuse Disposal Operating Residential Collections	33,575	32,590	33,384	32,966	376
651 - Refuse Disposal Operating Commercial Collections	32,436	31,409	32,410	31,988	579
651 - Refuse Disposal Operating Landfill Revenue	3,527	3,332	3,502	3,373	41
651 - Refuse Disposal Operating Recycling	1,431	1,353	1,419	1,410	57
651 - Refuse Disposal Operating SW-Miscellaneous	290	300	299	300	0

SOLID WASTE MANAGEMENT

Department Generated Fees for Services (\$000's)		FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
651 - Refuse Disposal Operating	Shared/Contributions local Ope	108	108	108	108	0
651 - Refuse Disposal Operating	Interest earnings	208	32	79	75	43
651 - Refuse Disposal Operating	Other Miscellaneous	127	50	69	30	(20)
651 - Refuse Disposal Operating	Inter-Fund Transfers	384	384	384	0	(384)
651 - Refuse Disposal Operating	Internal Svcs - Fleet	12	0	9	0	0

PERFORMANCE MEASURES

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
# of neighborhood cleanups	26	21	25	24	24
Residential Large Item locations serviced	30,736	33,825	39,000	44,397	40,000
Commercial Large Item locations serviced	2,005	2,535	2,200	4,361	4,000
Citizen generated graffiti sites cleaned	19,277	17,335	21,000	10,109	11,000
Employee/blitz generated graffiti sites cleaned	39,961	55,400	42,000	70,459	74,000
Total tons recycled processed and sold	38,815	40,171	40,100	42,414	41,000

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
<i>DESIRED COMMUNITY CONDITION - Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal.</i>					
Waste tons collected commercial	203,727	209,419	215,000	209,001	215,000
Waste tons collected residential	155,220	163,864	172,500	157,581	172,500
Residential pounds collected per account per day	5.00	5.18	5.10	5.03	5.10
Percent of residential account missed pick-up calls to total pick-ups	0.22%	0.15%	0.15%	0.10%	0.15%
Percent of residential waste diverted	17%	19%	25%	19%	25%
Commercial Recycle Tons/Drop-Off Lift Bins (Department switched from counting open tops to lift bin tons)	805	4,438	4,300	6,123	4,300
Percent of time Solid Waste makes roll-out	99%	99%	99%	99%	99%
Tons of waste landfilled	500,430	509,488	536,088	517,634	536,088
Utilization of airspace (pounds per cubic yard)	1,113	1,433	N/A	N/A	N/A
Percent of volume of landfill used cumulative	28.50%	30.2%	29.75%	31.1%	30.2%
# of Uptown and Downtown receptacles annual pick-ups	17,638	28,130	27,000	26,639	23,000
# of illegal dump sites cleaned	174	134	190	250	150
# of lien properties cleaned	127	230	150	96	150
Curbed miles cleared of weed and litter	38,522	38,400	52,000	61,520	42,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
Debt Service Coverage	48.43	N/A	N/A	N/A	3.09
Working Capital as percent of Operating Income (7.5% Required)	17.82%	25.06%	21.61%	24.21%	9.7%
Operating Ratio (Total Income/Total Operating Expenses)	1.05	1.08	0.96	0.99	0.87

PRIOR YEAR ACCOMPLISHMENTS

- Continued working on implementation of the Fleetmind dispatching software. This system includes on board computers installed in collection vehicles which provide tools to increase the efficiency of collection operations. The system functions include GPS tracking, turn by turn voice guided directions for drivers, radio frequency identification

SOLID WASTE MANAGEMENT

readers providing proof of container service, digital cameras to document issues on the routes and advanced messaging and voice communications to improve service delivery.

- The clean city division developed and implemented the new Chapter 28 of the development process manual: landscape and irrigation improvements within medians in the public right-of-way. This amendment is intended to promote consistently sound design of privately developed landscape and irrigation improvements within medians in the public right-of-way that is in accordance with city standards to assure the sustainability of developer built landscaping within the right-of-way.
- The graffiti removal services program moved to a seven day per week operation and added three permanent graffiti technician positions, three graffiti removal vehicles and two new pressure washers to its fleet. The program is implementing Fleetmind dispatching software to leverage technology to report and track data to further support the graffiti removal effort. The outcome of these additions resulted in a significant increase in efficiency, the number of sites cleaned, quicker response times and improved customer service.
- Successfully replaced 61 fleet units as part of the vehicle replacement program to ensure the fleet is within replacement lifecycle. By implementing this replacement schedule, it ensures the fleet is operating efficiently and effectively, reducing maintenance costs, and improving customer perception and driver morale.
- At the Cerro Colorado Landfill, the new glass crusher has been operating as of mid-October. Since then, we have met and exceeded our monthly production quotas. While still adjusting and refining the process, continued improvements are anticipated to increase the amount of post-consumer glass crushed each quarter. Product is delivered to an on-site manufacturer, Growstone, where the crushed glass is milled and baked for use as soil amendments designed to control insects and increase soil porosity and aeration.
- Dedicated efforts and resources to improving the customer experience at two of its three convenience center locations. Eagle Rock and Montessa Park received facility renovations and improvements, which addressed structural deficiencies while reducing equipment wear and tear. Additionally, both locations were enhanced with landscaping and design improvements to beautify and add to the customer experience.
- Significantly enhanced the Don Reservoir Convenience Center on the Westside. Enhancements include a new modular building, which provides administrative offices, breakroom, and restrooms to improve the staff's work environment. Other improvements include new landscaping and design, canopy structures, open top haul containers and networking communications upgrades.



\$4.05 per ton. All other years, it cost more to process recyclables than the revenue earned when they were sold. Though, since the Friedman MRF came online, the department still saved money because the cost to recycle was less than the cost of landfilling.

- As part of a citywide implementation of the E-Procurement Purchasing module, the department developed a training initiative for employees to become familiar with the associated change processes. The new process will significantly decrease processing times, while ensuring quick payments to vendors.

TECHNOLOGY AND INNOVATION

The Department of Technology and Innovation provides the technology resources and services to support all City departments and employees with network (voice and data), 800 MHz Land Mobile Radio systems, applications, infrastructure and service desk capabilities.

Mission

To engage constituents with digital services through the smart use of technology which will improve and facilitate citizen interaction and engagement through a more efficient, effective and transparent government.



Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	8,383	9,269	9,269	8,478	9,223	(46)
OPERATING	8,653	8,102	8,381	8,585	8,135	33
CAPITAL	0	0	0	18	0	0
TRANSFERS	900	1,902	1,902	1,905	1,849	(53)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	17,935	19,273	19,552	18,986	19,207	(66)
TOTAL FULL-TIME POSITIONS	88	89	89	89	89	0

BUDGET HIGHLIGHTS

General Fund

The FY18 approved General Fund budget is \$11.3 million, \$25 thousand less than the original FY17 budgeted level. There is a decrease of \$57 thousand for adjustments in the personnel category. A transfer of \$29 thousand in budget is moved into the department from Human Resources and partially funds the annual maintenance for the Enterprise Learning Management software. Other technical adjustments for annual contracts net to an increase of \$24 thousand in operational costs. The telephone appropriation is decreased by \$24 thousand dollars. Adjustments for internal service allocations account for an additional three thousand dollars.

Communications Management Fund

The Communications Management Fund budget is \$7.9 million dollars for FY18 and decreases \$41 thousand from the FY17 original budget level. Adjustments in the personnel category increase appropriation by \$11 thousand dollars. Repairs and maintenance is decreased by \$12 thousand and the telephone budget decreases by \$13 thousand. Annual maintenance is approved to increase for CIP coming-on-line by \$29 thousand dollars. IDOH decreases by \$36 thousand while other technical adjustments for internal services decrease funding by \$24 thousand. The transfer to debt service for VoIP is increased by three thousand dollars.

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
TI-Information Services	9,083	10,473	10,596	10,143	10,446	(27)
TI-Data Management for APD	712	840	840	741	842	2
TOTAL GENERAL FUND - 110	9,796	11,313	11,436	10,883	11,288	(25)
COMMUNICATIONS MANAGEMENT FUND - 745						
TI-City Communications	7,413	6,297	6,453	6,439	6,289	(8)
TI-Comm Trsf to Gen Fund	191	168	168	168	132	(36)
TI-Comm Mgmt Trsfr: 745 to 405	535	1,495	1,495	1,495	1,498	3
Total Communications Mgmt Fund - 745	8,140	7,960	8,116	8,102	7,919	(41)

TECHNOLOGY AND INNOVATION

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL APPROPRIATIONS	17,935	19,273	19,552	18,986	19,207	(66)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	<u>17,935</u>	<u>19,273</u>	<u>19,552</u>	<u>18,986</u>	<u>19,207</u>	<u>(66)</u>

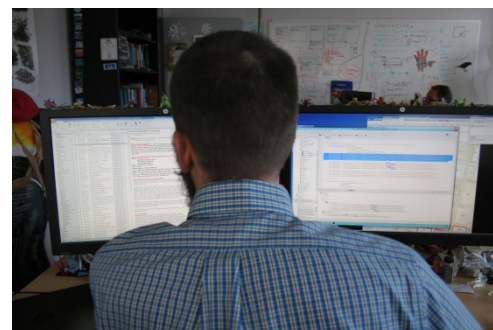
PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY15	Actual FY16	Approved FY17	Est. Actual FY17	Approved FY18
DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.					
% Public Safety radio system availability	99%	99%	100%	100%	99%
% same day turnout radio service	55%	50%	50%	50%	55%
# of City-owned cell phones	1,524	1,500	1,400	1,466	1,400
% voice/data wireless network availability	99%	99%	100%	99%	100%
% voice/data fiber network availability	99%	99%	100%	99%	100%
% Core Network Availability	99%	99%	100%	100%	100%
% Email uptime	98%	99%	99%	99%	100%
% Help Desk first call resolution	80%	84%	80%	80%	85%
# of Help Desk calls processed by technician (365 days, 24/7 operation)	16,500	17,390	17,500	17,405	17,500
Average number of business days to setup and deliver a PC	2	2	2	2	2
% uptime per production server	100%	99%	99%	99%	100%
# of online payment applications	10	10	10	11	11
# of public Web applications	44	44	44	48	45
Site visits to the Internet (1,000s)	6,000	5,700	6,200	5,800	5,800
# of Web contributors trained	140	145	140	142	145

PRIOR YEAR ACCOMPLISHMENTS

- This year the City of Albuquerque was named 6th best US Digital City by the Center for Digital Government. This validates the digital transformation successes the City has achieved. Albuquerque is a leader in automating citizen service delivery and enhancing citizen to government interaction.
- Additions to our on-line and mobile platforms include the ability for on-line building permits, licensing and business registrations. We recently added the APD mobile app to submit non-emergency crime reporting using your smartphone, this will reduce the need to call 911 or 242-COPS with the intent to free up officers to respond to the more critical, emergency situations.
- The ABQ311 mobile app makes it possible to report incidents and request services, all on-line and with your smartphone. Another popular app is AbqRide which provides real-time bus location, route information, and trip planning. There are over 30 on-line and mobile apps for service functions and all of these apps can be found on our website at <http://www.cabq.gov/abq-apps>
- Creating "government as a platform". Recent examples include;
 - Ability to request and obtain IPRA, open records requests through an on-line portal.
 - Perform on-line submission for building permitting and licensing.
 - Next up is on-line parks and recreation league scheduling and on-line aquatics scheduling.
- ERP program. We have capitalized on the investment in PeopleSoft by significantly improving and growing the application. With the work done over the past 6 years, the City of Albuquerque has successfully evolved PeopleSoft



TECHNOLOGY AND INNOVATION

into a real management information system by increasing reporting accuracy and transparency, enabling financial and HR staff to conduct less transactional processing and more involved analysis, decreasing inefficient processes, and eliminating paper processes, legacy systems, standalone spreadsheets, and databases.

- PeopleSoft HR: In 2009, HR began with core functionality like Workforce Administration, Compensation, Benefits, and Payroll/Time and Labor. By 2016, the HR application grew into a robust Human Capital Management system with capabilities including Employee Self Service (ESS) for viewing paychecks, updating W-4s, retrieving W-2s, and enrolling in benefits. Increased integration with Financials for GL tracking, grant costing, and enhanced reporting, and Talent Management to engage managers and employees in workforce development.
- PeopleSoft Financials: The initial PeopleSoft implementation consisted of limited core functionality, General Ledger, Purchasing, Accounts Payable, Inventory, and Banking. By the end of 2016, the Financials and Supply Chain Management system will have been expanded to include Grants Management, Asset Management, Billing/Accounts Receivable, Travel and Expenses, eProcurement, and the Treasury Suite. The addition of these modules has transformed the PeopleSoft system into the City's robust business hub.
- Central Avenue Broadband. Dark fiber currently being installed with ART. RFI forthcoming in next month to determine interest of firms to light and provide open access services. Partnering with UNM to integrate the City and UNM networks for ability to provide broadband services to Central and Innovation District.
- Public Safety Land/Mobile Radio, 800Mhz Radio replacement. RFP in purchasing, preparing for release. Expected to be published this summer.
- Enhanced and managed the City Cyber Security program and network monitoring and access defenses. Built additional defensive and encryption measure into the security model.

TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community and Para-Transit service for the mobility impaired population. The department also offers three Rapid Ride routes serving the Central/Uptown and Coors/UNM-UNMH corridors.

The department provides connection routes with the New Mexico Rail Runner commuter train throughout the City, to the airport, and to the city of Rio Rancho. Additional services, such as special events park and ride to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the "Strive-Not-To-Drive" and "Clean Air Challenge" campaigns encouraging commuters to use alternative forms of transportation, and the "Central After Dark" promotion providing late night weekend service along Central Avenue during the summer months.



MISSION

Be the first choice in transportation service for the Albuquerque metropolitan area.

Operating Fund Expenditures by Category (\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	27,611	29,115	29,115	29,114	29,100	(15)
OPERATING	12,598	9,507	9,507	9,508	9,769	262
CAPITAL	17	0	0	0	0	0
TRANSFERS	9,532	9,630	9,630	9,630	10,123	493
GRANTS/PROJECTS	834	879	879	879	2,412	1,533
TOTAL	50,591	49,131	49,131	49,131	51,404	2,273
TOTAL FULL-TIME POSITIONS	569	569	569	569	609	40

BUDGET HIGHLIGHTS

The FY/18 approved budget for the Transit Department Operating Fund is \$48.9 million, an increase of \$708 thousand dollars or 1.5% above the FY/17 original budget.

The FY/18 budget includes a net increase of \$103 thousand for personnel costs. This includes \$256 thousand for the FY/17 2% COLA for Q-series employees that has not been negotiated. An intra-year position was created and is revenue recovered through Rio Metro funding. Indirect overhead and PILOT combine for a decrease of \$184 thousand. Risk assessments increase by \$407 thousand. Network and radio combine to decrease funding by \$30 thousand. In FY/18 a new program for Albuquerque Rapid Transit (ART) is created and personnel, operation and transfer costs are rearranged within the operating fund of 661. Forty new positions are created within the department including 2 positions in Fund 661.

The General Fund subsidy for the FY/18 budget increases by \$548 thousand to \$22.5 million from the FY/17 original budget.

For the FY/18 approved budget, the Planning Grant Fund 663 is budgeted for a \$718 thousand transfer from the Transit Operating Fund. It is approved to add 38 new positions to the grant for Albuquerque Rapid Transit (ART). There are currently 65 full-time grant funded positions in the department with 24 existing motorcoach positions transferred from the operating fund to the grant and 14 new motorcoach positions created within the grant.

In FY/07, proceeds from Transit's debt service fund were used to purchase 58 40-foot hybrid buses. A transfer to debt service is no longer required as the debt was paid off in FY/16.

TRANSIT

(\$000's)	FY16 ACTUAL EXPENSES	FY17 ORIGINAL BUDGET	FY17 REVISED BUDGET	FY17 EST. ACTUAL EXPENSES	FY18 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
TR-Gen Trsf to Transit Ops	22,362	21,957	21,957	21,957	22,505	548
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Transit	907	890	890	890	2,455	1,565
<u>TRANSIT OPERATING FUND - 661</u>						
TR-ABQ Rapid Transit	0	0	0	0	888	888
TR-ABQ Ride	30,403	30,016	30,016	29,875	27,311	(2,705)
TR-Facility Maintenance	2,509	2,442	2,442	2,298	2,493	51
TR-Paratransit Svcs	5,396	5,948	5,948	5,952	5,999	51
TR-Special Events Program	287	250	250	250	250	0
TR-Strategic Support	4,077	3,780	3,780	4,061	6,119	2,339
TR-Trsf to General Fund	5,524	5,355	5,355	5,355	5,171	(184)
TR-Trsf to TR Grants Fund	450	450	450	450	718	268
TR-Trsf to Ops Grants Fund (INACTIVE)	(14)	0	0	0	0	0
TOTAL TRANSIT OPERATING FUND - 661	48,633	48,241	48,241	48,241	48,949	708
<u>TRANSIT DEBT SERVICE FUND - 667</u>						
TR-Debt Service Program	1,052	0	0	0	0	0
TOTAL APPROPRIATIONS	72,953	71,088	71,088	71,088	73,909	2,821
Intradepartmental Adjustments	22,362	21,957	21,957	21,957	22,505	548
NET APPROPRIATIONS	50,591	49,131	49,131	49,131	51,404	2,273

REVENUE

For FY18 total revenues are projected at \$49.1 million. This amount consists of \$4.2 million in enterprise revenues, \$14.5 million in Transportation Infrastructure Tax, \$7.7 million from inter-governmental sources and the \$22.5 million General Fund subsidy. An MOU with UNM/CNM is estimated at \$190 thousand. Interfund transfers are not reflected in the table below.

Department Generated Fees For Services (\$000's)	FY16 ACTUAL REVENUES	FY17 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY18 APPROVED BUDGET	CURR YR/ ORIGINAL CHG
661 - Transit Operating Shared/Contributions local Ope	7,449	7,485	7,530	7,724	239
661 - Transit Operating Transit Fares	3,865	3,777	3,667	3,777	0
661 - Transit Operating Transit-Advertising	518	375	376	375	0
661 - Transit Operating State Grants	190	190	290	190	0
661 - Transit Operating Property sales and recovery	52	0	52	0	0
661 - Transit Operating Other Miscellaneous	0	0	39	0	0

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE – The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY15	Actual FY16	Approved FY17	Est. Actual FY17	Approved FY18
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
ABQ Fixed Route Boardings (All Routes)	12,360,445	11,413,744	11,700,000	10,270,000	10,500,000
Rapid Ride Boardings - #766 Red Line (Dec 2004)	1,292,016	1,149,235	1,177,000	1,034,300	350,000
Rapid Ride Boardings - # 777 Green Line (Aug 2009)	1,015,051	932,739	960,000	839,400	285,000
Rapid Ride Boardings - #790 Blue Line (Jul 2007)	415,771	363,656	391,000	327,200	335,000
ART Boardings - Route to Uptown (New)	N/A	N/A	N/A	N/A	700,000

TRANSIT

Measure	Actual FY/15	Actual FY/16	Approved FY/17	Est. Actual FY/17	Approved FY/18
ART Boardings - Route to Tramway (New)	N/A	N/A	N/A	N/A	570,000
Revenue Miles (All Routes)	5,436,447	5,463,320	5,460,000	5,455,626	5,600,000
Revenue Hours (All Routes)	401,311	403,901	402,500	407,600	410,000
Boardings Per Revenue Hour (All Routes)	30.8	28.3	28.7	25.8	25.6
# Rapid Ride Shelters	29	29	12	18	11
# Bus Stops With Shelters Except Rapid Ride and ARRA	191	192	193	191	192
# ARRA Shelters	419	419	419	414	419
# of Bus Stops With No Shelter	2,123	2,135	2,123	2,118	2,110
Total Para-Transit Passenger Boardings (Pax+Att+Comp.)	251,234	258,217	264,000	266,500	268,000
Para-Transit Vehicle Revenue Miles	1,962,614	2,020,638	2,056,000	2,108,700	2,135,000
Para-Transit Vehicle Revenue Hour	115,558	115,751	116,500	123,000	125,000
Para-Transit Passengers Per Revenue Hour	2.2	2.2	2.2	2.2	2.2
On-Time Arrival (Monthly Average)	88.1	85.7	88.0	87.0	88.0
4th of July Fire Works Boardings (July Only)	17,572	13,450	16,000	5,691	11,500
Total Para-Transit Trips	220,748	227,963	231,000	234,000	235,000
Rider Trip Cancelations as a % of Total Para-Transit Trips	19.00%	21.00%	21.00%	21.00%	21.00%
Rider No Shows as a % of Total Para-Transit Trips	4.50%	3.30%	4.25%	3.10%	4.25%
311 Citizen Contact Center Calls - Transit	622,914	485,209	510,000	389,556	450,000
311 Citizen Contact Center Transit Calls as % of Total 311 Calls	48.3%	43.4%	45.0%	39.8%	40.0%

PRIOR YEAR ACCOMPLISHMENTS

- July 2016 - Receipt of FTA's Letter of No Prejudice for construction of Albuquerque Rapid Transit.
- September 2016 - TOD Study Grant Received from FTA. This grant allows the city to study Transit Oriented Development throughout the length of the corridor.
- October 2016 - Albuquerque Rapid Transit Project Construction begins.
- January 2017 - City of Albuquerque becomes the first city to purchase all battery electric 60 foot, five-door buses for a bus rapid transit project.
- May 2017 - \$50 million for ART was included in the FY17 Federal Budget approved by Congress and signed by the President.
- June 2017 - ABQ RIDE's Human Resources section and analyst Cindy Sisneros personally recognized by New Mexico's Disabled Veteran Outreach as being personally instrumental in recruiting and hiring of more veterans than any other employer contact in Albuquerque; a total of 22 veterans hired in different positions at Transit since May, 2016.
- June 2017 - Construction on Albuquerque Rapid Transit was 55% completed.

BONDED INDEBTEDNESS

BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and substantially reduced the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In FY/10 the City shifted two mills from debt service to operations. This decreased the mill rate for debt service from 6.976 mills to 4.976 mills and increased the operating levy by two mills. The total tax rate (operations and debt service) will remain at the same level for taxpayers at approximately 11.52 mills for residential and non-residential taxpayers. The transfer of two mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$158.4 million bond package that was passed in October 2009, but it had an impact on the October 2011 bond election and Decade Plan. The impact to the program was limited by extending bond life to 13 years. Using a stable mill levy at 4.976 mills and a maximum maturity on the bonds of 13 years the voters approved approximately \$164 million of GO Bonds in the October 2011 election, \$115.6 million of GO Bonds in the October 2013 election and \$119 million of GO Bonds in the October 2015 election, and an estimated \$125 million pending voter approval in October 2017.

Enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the enterprise projects produce minimal coverage or fall short in the startup years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and lodgers' tax bonds that financed the construction of the convention center, a municipal office building and the acquisition of another office building. Recently, the City issued GRT bonds for the I-25/Paseo Del Norte Interchange project that was funded in conjunction with the State and County and completed in spring of 2015. Bonds were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, sports complex, rapid transit project, broadband phone service (Voice over Internet Protocol), and taxable bonds in support of Local Economic Development Act projects. In 2016 GRT/Lodger's Tax Bonds were issued for purchasing a parking structure for the Entertainment District, improvements for the Convention Center, Civic Plaza and City Parking Structures.

The total outstanding general obligation indebtedness of the City as of July 1, 2017 is \$408.096 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of July 1, 2017, the 4% statutory limit is \$512.4 million with outstanding general purpose debt of \$374.5 million. This leaves \$137.9 million available for future issues. In the regular municipal election held in October 2015, the voters approved the issuance of \$104.8 million of general purpose general obligation bonds and \$14.2 million of storm sewer system general obligation bonds. The City issued \$84.9 million of general obligation bonds on February 17, 2016 and \$34.1 million on March 6, 2017.

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
July 1, 2017

	<u>RATINGS/CR. ENH.</u> <u>(Moody's/S&P/Fitch)</u>	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>RETIRED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
GENERAL OBLIGATIONS BONDS:						
	Aa1/AAA/AA+					
SEPT'07 GENERAL PURPOSE SERIES B		07/01/16	43,045,000	43,045,000	0	4.5% - 5.0%
SEPT'07 STORM SEWER SERIES C		07/01/16	5,080,000	5,080,000	0	4.25% - 5.0%
JUNE'08 GENERAL PURPOSE SERIES A		07/01/17	39,000,000	38,200,000	800,000	3.25% - 4.0%
JUNE'08 STORM SEWER SERIES B		07/01/17	4,000,000		4,000,000	
JUNE'09 GENERAL PURPOSE SERIES A		07/01/18	54,970,000	42,770,000	12,200,000	2.25%
JAN'11 GENERAL PURPOSE SERIES A		07/01/23	135,000,000	60,100,000	74,900,000	.33 to 4.28%
MAY'12 GENERAL PURPOSE SERIES A		07/01/24	61,760,000	18,415,000	43,345,000	2.0 - 5.0%
MAY'12 STORM SEWER SERIES B		07/01/25	8,035,000		8,035,000	3.0 - 4.0%
APR'13 GENERAL PURPOSE SERIES A		07/01/26	70,040,000	14,575,000	55,465,000	2.0 - 4.0%
APR'13 STORM SEWER SERIES B		07/01/26	4,980,000		4,980,000	3.00%
MAY'14 GENERAL PURPOSE SERIES A		07/01/27	57,060,000	9,610,000	47,450,000	2.25 - 5.00%
MAY'14 STORM SEWER SERIES B		07/01/27	5,375,000		5,375,000	3.5-3.75%
MAY'15 GENERAL PURPOSE SERIES A		07/01/28	37,970,000	3,280,000	34,690,000	2.75-5/00%
MAY'15 STORM SEWER SERIES B		07/01/28	4,726,000		4,726,000	3.00-3.5%
MAR'16 GENERAL PURPOSE SERIES A		07/01/29	71,523,000		71,523,000	2.5-5.0%
MAR'16 STORM SEWER SERIES B		07/01/29	6,500,000		6,500,000	3.0%
APR'17 GENERAL PURPOSE SERIES A			22,850,000		22,850,000	3.0 - 5.0%
APR'17 GENERAL PURPOSE SERIES B			11,257,000		11,257,000	3.0 - 5.0%
SUBTOTAL - GENERAL OBLIGATION BONDS			\$ 650,696,000	\$ 242,600,000	\$ 408,096,000	
* Subject to 4% constitutional limit on general obligation debt.					\$374,480,000	
Storm & Sewer (constitutional unlimited)					33,616,000	
REVENUE BONDS:						
AIRPORT						
	A1/A+/A+					
MAR '04 AIRPORT REFDG REVENUE		07/01/18	20,610,000	16,840,000	3,770,000	1.63% - 5.11%
MAR '08 AIRPORT REFUNDING REVENUE A		07/01/18	13,640,000	9,150,000	4,490,000	3.0% - 5.0%
MAY '08 AIRPORT REFUNDING REVENUE C - Tax-Exempt		07/01/20	5,170,000	3,300,000	1,870,000	3.5% - 4.375%
DEC'09 AIRPORT REFUNDING - NMFA		06/01/19	26,080,000	17,095,000	8,985,000	3.0% to 4.5%
MAY'11 AIRPORT REFUNDING - NMFA		06/01/16	15,375,000	15,375,000	0	2.0 to 4.0%
APR'14 AIRPORT REFUNDING - BANK OF ALBUQUERQUE		07/01/24	16,795,000	3,595,000	13,200,000	4.0-5.00%
SUBTOTAL - AIRPORT REVENUE BONDS			\$97,670,000	\$65,355,000	\$32,315,000	
GROSS RECEIPTS TAX (1.225% STATE SHARED)						
	Aa2/AAA/AA+					
DEC 08 REFUNDING REVENUE/HOUSING		07/01/30	11,275,000	10,385,000	890,000	4.0% - 5.375%
JUL 09 GRT REFUNDING 2009 B		07/01/22	28,305,000	8,480,000	19,825,000	3.0% - 5.0%
SEPT 2011 B GRT TAXABLE REFUNDING - NMFA B		07/01/26	11,650,000	3,375,000	8,275,000	2.0% - 4.0%
MAR 13 GRT TAXEMEMPT - PASEO DEL NORTE		07/01/35	42,030,000	3,675,000	38,355,000	2.0% - 5.0%
MAY 15 GRT TAXEXEMPT - SERIES A		07/01/38	39,085,000	265,000	38,820,000	2.0% - 5.0%
MAY 15 GRT TAXABLE - SERIES B		07/01/23	10,110,000	1,120,000	8,990,000	.55-2.95%
DEC 15 GRT TAXEXEMPT - SERIES C		07/01/26	2,080,000		2,080,000	1.75%
APR 16 GRT REFUNDING REVENUE HOUSING SERIES B		07/01/30	8,430,000		8,430,000	
SEPT 16 GRT REVENUE BONDS SERIES C		07/01/34	17,750,000		17,750,000	
SUBTOTAL - GROSS RECEIPTS TAX REVENUE BONDS			\$170,715,000	\$27,300,000	\$143,415,000	

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
July 1, 2017

	<u>RATINGS/CR. ENH.</u> <u>(Moody's/S&P/Fitch)</u>	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>RETIRED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
GROSS RECEIPTS/LODGERS' TAX	Aa2/AAA/AA+					
SEPT 2004 B TAXABLE REFDG		07/01/36	28,915,000	2,600,000	26,315,000	2.39-5.54%
JUL 2009 A TAX-EXEMPT REFUNDING		07/01/25	10,535,000	715,000	9,820,000	3.0 - 5.0%
SEPT 2011 A GRT TAXEXEMPT REFFUNDING & NEW MONEY LODGER'S TAX/HOPITALITY FE		07/01/26	22,660,000	8,900,000	13,760,000	2.0% - 4.0 %
JUN 2014 A TAX-EXEMPT NEW MONEY		07/01/37	36,960,000	315,000	36,645,000	2.0-4.0%
FEB 2016 A TAXABLE NEW MONEY SERIES A		07/01/38	24,000,000		24,000,000	3.0-3.90%
SUBTOTAL - GRT/LODGER's TAX/HOSPITALITY			123,070,000	12,530,000	110,540,000	
FIRE NMFA Loan		07/01/31	1,441,625	288,968	1,152,657	.58% - 4.02%
SPECIAL ASSESSMENT DISTRICT BONDS	Not Rated					
OCT 2012 SAD 228 Tax-Exempt NMFA Loan			22,743,479	2,997,198	19,746,281	3.00%
SUBTOTAL - SAD BONDS			22,743,479	2,997,198	19,746,281	
SUBTOTAL - REVENUE BONDS			415,640,104	108,471,166	307,168,938	
GRAND TOTAL - GENERAL OBLIGATION & REVENUE BONDS			\$1,066,336,104	\$351,071,166	\$715,264,938	

FINANCIAL CONSOLIDATIONS

FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget includes a total of 38 funds divided into six category types. Individual funds are established for specific purposes and operate as separate accounting entities. However, there are large numbers of financial transactions between these funds.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than one fund, they are counted twice inflating the total expenses and revenues of the City. Just as the expenses are counted twice, so also are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

Some transactions are at arm's length, such as payment in lieu of taxes (PILOT) and indirect overhead, which enterprise funds and grants pay to the General Fund as costs of doing business.

Other transactions are more obvious such as reimbursement of CIP funded employees. City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by the Capital Program are expensed in the General Fund and then reimbursed through the capital program with a transfer.

Finally, transactions in the form of direct transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for a grant is budgeted in the General Fund as a transfer to the operating grant fund. Some operations such as Transit and Open Space require a subsidy from the General Fund done in the form of a transfer as well. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund.

The consolidation tables in the following pages prevent the distortion by eliminating interfund transactions.

Consolidations are shown on the following pages for the current fiscal year as well as the preceding fiscal years – estimated actual, revised and original budget. There are three types of consolidation tables for each: (1) combined revenues by fund group; (2) combined appropriations by fund group and department; and (3) consolidated revenues, appropriations and fund balances.

The first two sets of tables deal with the total City budget. The first column is the combined city total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from those agencies.

Individual fund tables that support these financial consolidations are located in the budget highlights by fund section in this document.

COMBINED REVENUES BY FUND GROUP AND SOURCE, APPROVED BUDGET FY/18
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	154,027	0	154,027	83,652	0	0	70,375	0	0
GROSS RECEIPTS	134,434	0	134,434	134,434	0	0	0	0	0
OTHER	42,050	0	42,050	27,279	14,771	0	0	0	0
TOTAL TAXES	330,511	0	330,511	245,365	14,771	0	70,375	0	0
LICENSES & PERMITS	17,019	0	17,019	13,966	3,053	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	19,195	0	19,195	0	1,370	17,625	0	200	0
COUNTY	8,348	0	8,348	282	0	85	0	7,832	149
STATE SHARED REVENUE									
GROSS RECEIPTS	203,768	0	203,768	203,768	0	0	0	0	0
OTHER SHARED REVENUE	12,475	0	12,475	4,620	6,886	924	0	0	45
STATE GRANTS	14,362	0	14,362	0	0	14,172	0	190	0
TOTAL STATE SHARED	230,605	0	230,605	208,388	6,886	15,096	0	190	45
TOTAL INTERGOVERNMENTAL	258,148	0	258,148	208,670	8,256	32,806	0	8,222	194
CHARGES FOR SERVICES	31,535	0	31,535	24,385	7,032	0	0	28	90
FINES AND FORFEITS	1,035	0	1,035	295	0	0	0	740	0
MISCELLANEOUS	13,834	0	13,834	3,888	4,179	0	929	4,496	342
ENTERPRISE REVENUES									
AVIATION	63,709	0	63,709	0	0	0	0	63,709	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,453	0	3,453	0	0	0	0	3,453	0
REFUSE DISPOSAL	70,037	0	70,037	0	0	0	0	70,037	0
TRANSIT	4,157	0	4,157	0	0	0	0	4,157	0
GOLF	3,946	0	3,946	0	0	0	0	3,946	0
TOTAL ENTERPRISE	147,102	0	147,102	0	0	0	0	147,102	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	115,529	0	115,529	266	0	0	0	0	115,263
ADMINISTRATIVE O/H	15,310	(14,068)	29,378	29,378	0	0	0	0	0
TRANSFERS	14,978	(54,993)	69,971	2,810	2,786	5,800	20,529	38,046	0
PILOT	0	(1,892)	1,892	1,892	0	0	0	0	0
TOTAL INTRFD/INT SERV	145,817	(70,953)	216,770	34,346	2,786	5,800	20,529	38,046	115,263
TOTAL CURRENT RESOURCES	945,000	(70,953)	1,015,953	530,915	40,076	38,606	91,833	198,634	115,889
APPROPRIATED FUND BALANCE	140,431	0	140,431	48,071	4,442	0	69,303	20,475	(1,860)
ADJUSTMENTS TO FUNDS	(128,703)	0	(128,703)	(48,813)	(2,370)	0	(66,797)	(11,224)	500
GRAND TOTAL	956,728	(70,953)	1,027,681	530,173	42,148	38,606	94,339	207,886	114,529

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, APPROVED BUDGET FY/18
(\$000's)

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	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,105	(5)	11,110	11,031	79	0	0	0	0
AV-Aviation Department	61,582	(12,290)	73,872	0	0	0	0	73,872	0
CA-Chief Administrative Office	1,702	0	1,702	1,702	0	0	0	0	0
CI-City Support Department	102,182	(17,280)	119,462	25,225	0	0	94,237	0	0
CP-Civilian Police OS Dept	860	0	860	860	0	0	0	0	0
CL-Council Services	3,884	0	3,884	3,884	0	0	0	0	0
CS-Cultural Services Dept	40,548	(3)	40,551	37,719	2,757	75	0	0	0
ED-Economic Development Dept	3,922	0	3,922	3,922	0	0	0	0	0
EH-Environmental Health Dept	7,857	(428)	8,285	3,175	3,184	1,926	0	0	0
FC-Family Community Svcs Dept	70,039	(862)	70,901	39,186	0	27,441	0	4,274	0
FA-Finance and Admin Svc Dept	63,238	(9,725)	72,963	12,452	14,892	0	0	0	45,619
FD-Fire Department	80,024	(111)	80,135	76,470	3,337	226	102	0	0
HR-Human Resources Department	63,535	(60)	63,595	2,604	0	0	0	0	60,991
LG-Legal Department	5,850	0	5,850	5,850	0	0	0	0	0
MA-Mayor's Office Department	916	0	916	916	0	0	0	0	0
MD-Municipal Development Dept	53,785	(4,792)	58,577	42,313	9,077	0	0	7,187	0
IA-Internal Audit Department	850	0	850	850	0	0	0	0	0
IG-Office of Inspector GenDept	345	0	345	345	0	0	0	0	0
CC-Office of the City Clerk DP	2,306	0	2,306	2,306	0	0	0	0	0
PR-Parks and Recreation Dept	35,631	(1,144)	36,775	31,957	0	0	0	4,818	0
PL-Planning Department	15,689	0	15,689	15,689	0	0	0	0	0
PD-Police Department	176,519	(852)	177,371	170,559	1,370	5,442	0	0	0
SA-Senior Affairs Department	15,362	(423)	15,785	7,365	7,452	968	0	0	0
SW-Solid Waste Department	75,230	(9,523)	84,753	0	0	73	0	84,680	0
TI-Technology and Innovation	17,577	(1,630)	19,207	11,288	0	0	0	0	7,919
TR-Transit	46,190	(27,719)	73,909	22,505	0	2,455	0	48,949	0
Totals	956,728	(86,847)	1,043,575	530,173	42,148	38,606	94,339	223,780	114,529
Enterprise Interfund Debt Service	0	15,894	(15,894)	0	0	0	0	(15,894)	0
Grand Total	956,728	(70,953)	1,027,681	530,173	42,148	38,606	94,339	207,886	114,529

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, APPROVED BUDGET FY/18
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	48,166	512,609	486,875	(24,992)	(48,813)	(48,071)	95
210 - Fire Fund	1,330	2,041	3,235	(102)	0	(1,296)	34
220 - Lodgers Tax Fund	1,611	12,310	5,191	(7,112)	(742)	(735)	876
221 - Hospitality Tax Fund	254	2,463	1,091	(1,198)	(257)	(83)	171
225 - Cultural And Recreational Proj	3	257	257	0	0	0	3
235 - Albuquerque Bio Park Fund	49	2,500	2,500	0	0	0	49
242 - Air Quality Fund	3,138	3,036	2,912	(272)	0	(148)	2,990
243 - Heart Ordinance Fund	(0)	79	74	(5)	0	0	(0)
250 - Senior Services Provider	236	7,288	7,108	(344)	0	(164)	72
280 - Law Enforcement Protection	363	1,370	782	(588)	0	0	363
282 - Gas Tax Road Fund	961	4,850	5,566	(44)	0	(760)	201
290 - City/County Bldg Ops Fund	295	1,097	3,177	2,196	0	116	411
730 - Vehicle/Equipment Replacement	1,587	0	300	300	(1,371)	(1,371)	216
851 - Open Space Acq And Mgt Income	0	0	0	0	0	0	0
Special Funds Included in General Appropriation Subtotal	9,828	37,290	32,193	(7,169)	(2,370)	(4,442)	5,386
205 - Community Development Fund	256	4,574	4,508	(66)	0	0	256
265 - Operating Grants	657	28,232	33,350	5,118	0	0	657
Special Funds Excluded in General Appropriation Subtotal	914	32,806	37,858	5,052	0	0	914
405 - Sales Tax Refunding Debt Svc	17,421	25	20,155	20,427	(17,598)	(17,301)	120
410 - Fire Debt Service Fund	5	0	102	102	0	0	5
415 - GO Bond Int And Sinking Fund	72,091	71,279	74,082	0	(49,199)	(52,002)	20,088
Non-Enterprise Debt Service Subtotal	89,516	71,304	94,339	20,529	(66,797)	(69,303)	20,213
611 - Aviation Operating	24,356	64,259	51,296	(12,290)	0	673	25,029
615 - Aviation Debt Svc	16,140	0	10,286	10,201	(9,788)	(9,873)	6,268
641 - Parking Facilities Operating	170	4,271	3,508	(661)	0	102	272
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	17,192	70,250	71,161	(9,519)	0	(10,430)	6,762
655 - Refuse Disposal Debt Svc	812	5	4,000	4,000	0	5	817
661 - Transit Operating	290	26,585	43,778	17,334	0	141	431
667 - Transit Debt Svc	5	0	0	0	0	0	5
671 - Apartments Fund	2,145	3,918	2,939	(672)	0	307	2,452
675 - Apartments Debt Svc Fund	1,695	0	663	672	(563)	(554)	1,141
681 - Golf Operating	23	4,014	4,503	514	0	25	48
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	69	1,800	890	(915)	0	(5)	64
695 - Sports Stadium Debt Svc	881	0	1,015	1,021	(873)	(867)	15
Enterprise Funds Subtotal	63,834	175,102	194,039	9,685	(11,224)	(20,475)	43,358
705 - Risk Management Fund	(31,807)	38,167	34,590	(664)	500	3,413	(28,394)
715 - Supplies Inventory Management	1,000	634	664	(236)	0	(266)	734
725 - Fleet Management	458	11,129	10,289	(515)	0	325	783
735 - Employee Insurance	2,473	58,408	59,592	(60)	0	(1,244)	1,229
745 - Communications Fund	993	7,550	6,289	(1,630)	0	(369)	624
Internal Service Subtotal	(26,882)	115,889	111,424	(3,105)	500	1,860	(25,023)
Total All Funds	185,375	945,000	956,728	0	(128,703)	(140,431)	44,944

COMBINED REVENUES BY FUND GROUP AND SOURCE, ESTIMATED ACTUAL FY/17
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	148,519	0	148,519	82,384	0	0	66,135	0	0
GROSS RECEIPTS	130,448	0	130,448	130,448	0	0	0	0	0
OTHER	42,109	0	42,109	27,698	14,411	0	0	0	0
TOTAL TAXES	321,076	0	321,076	240,530	14,411	0	66,135	0	0
LICENSES & PERMITS	16,101	0	16,101	12,889	3,212	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	16,633	0	16,633	0	1,390	15,043	0	200	0
COUNTY	8,226	0	8,226	282	0	85	0	7,638	221
STATE SHARED REVENUE									
GROSS RECEIPTS	197,155	0	197,155	197,155	0	0	0	0	0
OTHER SHARED REVENUE	11,475	0	11,475	4,320	6,886	210	0	0	59
STATE GRANTS	15,258	0	15,258	0	0	14,968	0	290	0
TOTAL STATE SHARED	223,888	0	223,888	201,475	6,886	15,178	0	290	59
TOTAL INTERGOVERNMENTAL	248,747	0	248,747	201,757	8,276	30,306	0	8,128	280
CHARGES FOR SERVICES	29,009	0	29,009	22,812	6,096	0	0	7	94
FINES AND FORFEITS	860	0	860	120	0	0	0	740	0
MISCELLANEOUS	13,784	0	13,784	2,834	4,767	0	342	4,740	1,100
ENTERPRISE REVENUES									
AVIATION	61,371	0	61,371	0	0	0	0	61,371	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,268	0	3,268	0	0	0	0	3,268	0
REFUSE DISPOSAL	71,014	0	71,014	0	0	0	0	71,014	0
TRANSIT	4,068	0	4,068	0	0	0	0	4,068	0
GOLF	3,613	0	3,613	0	0	0	0	3,613	0
TOTAL ENTERPRISE	145,134	0	145,134	0	0	0	0	145,134	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	117,780	0	117,780	266	0	0	0	9	117,505
ADMINISTRATIVE O/H	14,705	(14,084)	28,789	28,787	2	0	0	0	0
TRANSFERS	14,533	(55,833)	70,366	3,691	3,451	5,250	19,800	38,174	0
PILOT	112	(1,803)	1,915	1,915	0	0	0	0	0
TOTAL INTRFD/INT SERV	147,130	(71,720)	218,850	34,659	3,453	5,250	19,800	38,183	117,505
TOTAL CURRENT RESOURCES	921,840	(71,720)	993,560	515,601	40,214	35,556	86,277	196,932	118,979
APPROPRIATED FUND BALANCE	56,106	0	56,106	57,601	5,868	0	(1,331)	676	(6,709)
ADJUSTMENTS TO FUNDS	(129,858)	0	(129,858)	(45,814)	(1,759)	0	(71,491)	(11,294)	500
GRAND TOTAL	848,088	(71,720)	919,808	527,388	44,324	35,556	13,456	186,314	112,771

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ESTIMATED ACTUALS FY/17
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,098	(5)	11,103	11,024	79	0	0	0	0
AV-Aviation Department	50,379	(12,268)	62,647	0	0	0	0	62,647	0
CA-Chief Administrative Office	1,665	0	1,665	1,665	0	0	0	0	0
CI-City Support Department	23,392	(16,376)	39,768	26,414	0	0	13,354	0	0
CP-Civilian Police OS Dept	888	0	888	888	0	0	0	0	0
CL-Council Services	3,910	0	3,910	3,910	0	0	0	0	0
CS-Cultural Services Dept	40,585	(1,211)	41,796	36,701	5,022	73	0	0	0
ED-Economic Development Dept	5,028	0	5,028	5,028	0	0	0	0	0
EH-Environmental Health Dept	7,511	(457)	7,968	2,935	3,042	1,990	0	0	0
FC-Family Community Svcs Dept	67,567	(894)	68,461	38,705	0	26,016	0	3,740	0
FA-Finance and Admin Svc Dept	62,689	(9,907)	72,596	12,136	15,814	0	0	0	44,646
FD-Fire Department	79,622	(150)	79,772	76,730	2,503	437	102	0	0
HR-Human Resources Department	62,550	(81)	62,631	2,608	0	0	0	0	60,023
LG-Legal Department	5,599	0	5,599	5,599	0	0	0	0	0
MA-Mayor's Office Department	892	0	892	892	0	0	0	0	0
MD-Municipal Development Dept	53,510	(5,255)	58,765	43,599	8,912	0	0	6,255	0
IA-Internal Audit Department	694	0	694	694	0	0	0	0	0
IG-Office of Inspector GenDept	350	0	350	350	0	0	0	0	0
CC-Office of the City Clerk DP	1,391	0	1,391	1,391	0	0	0	0	0
PR-Parks and Recreation Dept	35,028	(1,785)	36,813	31,517	0	0	0	5,297	0
PL-Planning Department	16,667	0	16,667	16,667	0	0	0	0	0
PD-Police Department	174,789	(998)	175,787	168,285	2,423	5,078	0	0	0
SA-Senior Affairs Department	13,951	(374)	14,325	6,809	6,528	988	0	0	0
SW-Solid Waste Department	67,245	(5,172)	72,417	0	0	84	0	72,333	0
TI-Technology and Innovation	17,323	(1,663)	18,986	10,883	0	0	0	0	8,102
TR-Transit	43,765	(27,323)	71,088	21,957	0	890	0	48,241	0
Totals	848,088	(83,919)	932,007	527,388	44,324	35,556	13,456	198,513	112,771
Enterprise Interfund Debt Service	0	12,199	(12,199)	0	0	0	0	(12,199)	0
Grand Total	848,088	(71,720)	919,808	527,388	44,324	35,556	13,456	186,314	112,771

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ESTIMATED ACTUAL FY/17
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	59,953	496,471	484,356	(23,902)	(45,814)	(57,601)	2,352
210 - Fire Fund	1,770	2,063	2,401	(102)	0	(441)	1,330
220 - Lodgers Tax Fund	2,277	12,023	5,667	(7,023)	(388)	(1,055)	1,223
221 - Hospitality Tax Fund	472	2,406	1,428	(1,196)	0	(218)	254
225 - Cultural And Recreational Proj	1,561	964	1,314	(1,208)	0	(1,558)	3
235 - Albuquerque Bio Park Fund	49	2,500	2,500	0	0	0	49
242 - Air Quality Fund	2,970	3,211	2,739	(303)	0	169	3,138
243 - Heart Ordinance Fund	(0)	79	74	(5)	0	0	(0)
250 - Senior Services Provider	578	6,186	6,226	(302)	0	(342)	236
280 - Law Enforcement Protection	1,397	1,390	1,697	(726)	0	(1,033)	363
282 - Gas Tax Road Fund	986	4,858	5,340	456	0	(25)	961
290 - City/County Bldg Ops Fund	289	1,083	3,238	2,161	0	6	295
730 - Vehicle/Equipment Replacement	1,587	0	500	500	(1,371)	(1,371)	216
851 - Open Space Acq And Mgt Income	0	0	0	0	0	0	0
Special Funds Included in General Appropriation Subtotal	13,937	36,763	33,125	(7,748)	(1,759)	(5,868)	8,069
205 - Community Development Fund	256	3,888	3,821	(67)	0	0	256
265 - Operating Grants	657	26,418	30,950	4,532	0	0	657
Special Funds Excluded in General Appropriation Subtotal	914	30,306	34,771	4,465	0	0	914
405 - Sales Tax Refunding Debt Svc	2,403	30	4,711	19,698	(16,406)	(1,388)	1,015
410 - Fire Debt Service Fund	5	0	102	102	0	0	5
415 - GO Bond Int And Sinking Fund	14,286	66,447	8,643	0	(55,085)	2,719	17,005
Non-Enterprise Debt Service Subtotal	16,695	66,477	13,456	19,800	(71,491)	1,331	18,025
611 - Aviation Operating	21,377	61,958	46,711	(12,268)	0	2,978	24,356
615 - Aviation Debt Svc	9,265	44	3,668	10,500	(9,872)	(2,996)	6,268
641 - Parking Facilities Operating	235	4,065	3,430	(699)	0	(64)	170
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	17,861	71,280	67,166	(4,783)	0	(669)	17,192
655 - Refuse Disposal Debt Svc	807	5	0	0	0	5	812
661 - Transit Operating	514	26,060	42,886	16,602	0	(224)	290
667 - Transit Debt Svc	3	2	0	0	0	2	5
671 - Apartments Fund	1,811	3,950	2,942	(674)	0	334	2,145
675 - Apartments Debt Svc Fund	1,145	0	124	674	(554)	(4)	1,141
681 - Golf Operating	91	3,679	5,062	1,315	0	(68)	23
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	39	1,800	895	(875)	0	30	69
695 - Sports Stadium Debt Svc	14	0	158	1,025	(867)	(0)	14
Enterprise Funds Subtotal	53,215	172,843	173,042	10,817	(11,294)	(676)	52,540
705 - Risk Management Fund	(38,015)	40,631	34,061	(862)	500	6,208	(31,807)
715 - Supplies Inventory Management	972	795	535	(231)	0	28	1,000
725 - Fleet Management	60	10,611	9,618	(595)	0	398	458
735 - Employee Insurance	3,077	58,164	58,686	(81)	0	(603)	2,473
745 - Communications Fund	316	8,779	6,439	(1,663)	0	677	993
Internal Service Subtotal	(33,591)	118,979	109,339	(3,432)	500	6,709	(26,882)
Total All Funds	111,123	921,840	848,088	0	(129,858)	(56,106)	55,017

COMBINED REVENUES BY FUND GROUP AND SOURCE, REVISED BUDGET FY/17
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	145,585	0	145,585	82,384	0	0	63,201	0	0
GROSS RECEIPTS	130,447	0	130,447	130,447	0	0	0	0	0
OTHER	40,980	0	40,980	26,569	14,411	0	0	0	0
TOTAL TAXES	317,012	0	317,012	239,400	14,411	0	63,201	0	0
LICENSES & PERMITS	16,637	0	16,637	13,584	3,053	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	17,085	0	17,085	0	1,842	15,043	0	200	0
COUNTY	8,181	0	8,181	282	0	85	0	7,593	221
STATE SHARED REVENUE									
GROSS RECEIPTS	197,156	0	197,156	197,156	0	0	0	0	0
OTHER SHARED REVENUE	10,803	0	10,803	4,110	6,438	210	0	0	45
STATE GRANTS	15,158	0	15,158	0	0	14,968	0	190	0
TOTAL STATE SHARED	223,117	0	223,117	201,266	6,438	15,178	0	190	45
TOTAL INTERGOVERNMENTAL	248,382	0	248,382	201,548	8,280	30,306	0	7,983	266
CHARGES FOR SERVICES	28,623	0	28,623	21,537	6,962	0	0	28	97
FINES AND FORFEITS	949	0	949	209	0	0	0	740	0
MISCELLANEOUS	12,737	0	12,737	2,585	5,233	0	244	4,333	342
ENTERPRISE REVENUES									
AVIATION	61,649	0	61,649	0	0	0	0	61,649	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,453	0	3,453	0	0	0	0	3,453	0
REFUSE DISPOSAL	68,984	0	68,984	0	0	0	0	68,984	0
TRANSIT	4,158	0	4,158	0	0	0	0	4,158	0
GOLF	3,630	0	3,630	0	0	0	0	3,630	0
TOTAL ENTERPRISE	143,674	0	143,674	0	0	0	0	143,674	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	116,634	0	116,634	279	0	0	0	0	116,355
ADMINISTRATIVE O/H	14,253	(14,084)	28,337	28,337	0	0	0	0	0
TRANSFERS	14,608	(54,755)	69,363	2,604	3,451	5,250	19,800	38,258	0
PILOT	0	(1,803)	1,803	1,803	0	0	0	0	0
TOTAL INTRFD/INT SERV	145,495	(70,642)	216,137	33,023	3,451	5,250	19,800	38,258	116,355
TOTAL CURRENT RESOURCES	913,508	(70,642)	984,150	511,886	41,389	35,556	83,245	195,015	117,059
APPROPRIATED FUND BALANCE	61,638	0	61,638	64,913	3,938	0	1,704	(4,902)	(4,015)
ADJUSTMENTS TO FUNDS	(118,564)	0	(118,564)	(45,814)	(1,759)	0	(71,491)	0	500
GRAND TOTAL	856,582	(70,642)	927,224	530,985	43,568	35,556	13,458	190,113	113,544

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, REVISED BUDGET FY/17
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,298	(5)	11,303	11,224	79	0	0	0	0
AV-Aviation Department	53,278	(12,268)	65,546	0	0	0	0	65,546	0
CA-Chief Administrative Office	1,731	0	1,731	1,731	0	0	0	0	0
CI-City Support Department	23,399	(16,376)	39,775	26,419	0	0	13,356	0	0
CP-Civilian Police OS Dept	984	0	984	984	0	0	0	0	0
CL-Council Services	3,935	0	3,935	3,935	0	0	0	0	0
CS-Cultural Services Dept	41,313	(133)	41,446	37,429	3,944	73	0	0	0
ED-Economic Development Dept	5,130	0	5,130	5,130	0	0	0	0	0
EH-Environmental Health Dept	7,998	(457)	8,455	3,114	3,351	1,990	0	0	0
FC-Family Community Svcs Dept	68,185	(894)	69,079	39,327	0	26,016	0	3,736	0
FA-Finance and Admin Svc Dept	63,040	(9,907)	72,947	12,648	15,814	0	0	0	44,485
FD-Fire Department	79,217	(150)	79,367	76,730	2,098	437	102	0	0
TI-Technology and Innovation	17,889	(1,663)	19,552	11,436	0	0	0	0	8,116
HR-Human Resources Department	63,480	(81)	63,561	2,618	0	0	0	0	60,943
LG-Legal Department	6,044	0	6,044	6,044	0	0	0	0	0
MA-Mayor's Office Department	1,007	0	1,007	1,007	0	0	0	0	0
MD-Municipal Development Dept	53,563	(5,255)	58,818	43,628	8,918	0	0	6,272	0
IA-Internal Audit Department	830	0	830	830	0	0	0	0	0
IG-Office of Inspector GenDept	352	0	352	352	0	0	0	0	0
CC-Office of the City Clerk DP	1,495	0	1,495	1,495	0	0	0	0	0
PR-Parks and Recreation Dept	35,242	(1,785)	37,027	32,081	0	0	0	4,946	0
PL-Planning Department	17,026	0	17,026	17,026	0	0	0	0	0
PD-Police Department	172,663	(998)	173,661	166,741	1,842	5,078	0	0	0
SA-Senior Affairs Department	15,235	(374)	15,609	7,099	7,522	988	0	0	0
SW-Solid Waste Department	68,483	(5,172)	73,655	0	0	84	0	73,571	0
TR-Transit	43,765	(27,323)	71,088	21,957	0	890	0	48,241	0
Totals	856,582	(82,841)	939,423	530,985	43,568	35,556	13,458	202,312	113,544
Enterprise Interfund Debt Service	0	12,199	(12,199)	0	0	0	0	(12,199)	0
Grand Total	856,582	(70,642)	927,224	530,985	43,568	35,556	13,458	190,113	113,544

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, REVISED BUDGET FY/17
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	59,953	493,834	487,953	(24,980)	(45,814)	(64,913)	(4,960)
210 - Fire Fund	1,770	1,993	1,996	(102)	0	(105)	1,665
220 - Lodgers Tax Fund	2,277	12,010	5,667	(7,023)	(388)	(1,068)	1,209
221 - Hospitality Tax Fund	472	2,403	1,428	(1,196)	0	(221)	251
225 - Cultural And Recreational Proj	1,561	1,314	1,314	(130)	0	(130)	1,431
235 - Albuquerque Bio Park Fund	49	2,500	2,500	0	0	0	49
242 - Air Quality Fund	2,970	3,036	3,048	(303)	0	(315)	2,655
243 - Heart Ordinance Fund	(0)	79	74	(5)	0	0	(0)
250 - Senior Services Provider	578	7,229	7,220	(302)	0	(293)	285
280 - Law Enforcement Protection	1,397	1,842	1,116	(726)	0	0	1,397
282 - Gas Tax Road Fund	986	4,450	5,333	456	0	(427)	559
290 - City/County Bldg Ops Fund	289	1,083	3,251	2,161	0	(7)	282
730 - Vehicle/Equipment Replacement	1,587	0	500	500	(1,371)	(1,371)	216
851 - Open Space Acq And Mgt Income	0	0	0	0	0	0	0
Special Funds Included in General Appropriation Subtotal	13,937	37,938	33,447	(6,670)	(1,759)	(3,938)	9,999
205 - Community Development Fund	256	3,888	3,821	(67)	0	0	256
265 - Operating Grants	657	26,418	30,950	4,532	0	0	657
Special Funds Excluded in General Appropriation Subtotal	914	30,306	34,771	4,465	0	0	914
405 - Sales Tax Refunding Debt Svc	2,403	25	4,711	19,698	(16,406)	(1,394)	1,010
410 - Fire Debt Service Fund	5	0	102	102	0	0	5
415 - GO Bond Int And Sinking Fund	14,286	63,420	8,645	0	(55,085)	(310)	13,976
Non-Enterprise Debt Service Subtotal	16,695	63,445	13,458	19,800	(71,491)	(1,704)	14,991
611 - Aviation Operating	21,377	62,009	49,610	(12,268)	0	131	21,508
615 - Aviation Debt Svc	9,265	0	3,668	10,500	0	6,832	16,097
641 - Parking Facilities Operating	235	4,271	3,447	(699)	0	125	360
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	17,861	69,174	68,404	(4,783)	0	(4,013)	13,848
655 - Refuse Disposal Debt Svc	807	5	0	0	0	5	812
661 - Transit Operating	514	26,002	42,886	16,602	0	(282)	231
667 - Transit Debt Svc	3	0	0	0	0	0	3
671 - Apartments Fund	1,811	3,948	2,942	(674)	0	332	2,143
675 - Apartments Debt Svc Fund	1,145	0	120	674	0	554	1,699
681 - Golf Operating	91	3,718	4,711	1,315	0	322	413
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	39	1,800	895	(875)	0	30	69
695 - Sports Stadium Debt Svc	14	0	158	1,025	0	867	881
Enterprise Funds Subtotal	53,215	170,926	176,841	10,817	0	4,902	58,118
705 - Risk Management Fund	(38,015)	40,135	33,980	(862)	500	5,793	(32,222)
715 - Supplies Inventory Management	972	684	668	(231)	0	(215)	757
725 - Fleet Management	60	10,394	9,408	(595)	0	391	450
735 - Employee Insurance	3,077	57,652	59,603	(81)	0	(2,032)	1,045
745 - Communications Fund	316	8,195	6,453	(1,663)	0	79	395
Internal Service Subtotal	(33,591)	117,059	110,112	(3,432)	500	4,015	(29,576)
Total All Funds	111,123	913,508	856,582	0	(118,564)	(61,638)	49,485

COMBINED REVENUES BY FUND GROUP AND SOURCE, ORIGINAL BUDGET FY/17
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	144,561	0	144,561	81,360	0	0	63,201	0	0
GROSS RECEIPTS	132,184	0	132,184	132,184	0	0	0	0	0
OTHER	41,646	0	41,646	27,235	14,411	0	0	0	0
TOTAL TAXES	318,391	0	318,391	240,779	14,411	0	63,201	0	0
LICENSES & PERMITS	15,950	0	15,950	12,897	3,053	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	17,063	0	17,063	0	1,820	15,043	0	200	0
COUNTY	8,181	0	8,181	282	0	85	0	7,593	221
STATE SHARED REVENUE									
GROSS RECEIPTS	199,827	0	199,827	199,827	0	0	0	0	0
OTHER SHARED REVENUE	10,803	0	10,803	4,110	6,438	210	0	0	45
STATE GRANTS	15,158	0	15,158	0	0	14,968	0	190	0
TOTAL STATE SHARED	225,788	0	225,788	203,937	6,438	15,178	0	190	45
TOTAL INTERGOVERNMENTAL	251,031	0	251,031	204,219	8,258	30,306	0	7,983	266
CHARGES FOR SERVICES	28,854	0	28,854	21,768	6,962	0	0	28	97
FINES AND FORFEITS	860	0	860	120	0	0	0	740	0
MISCELLANEOUS	12,737	0	12,737	2,585	5,233	0	244	4,333	342
ENTERPRISE REVENUES									
AVIATION	61,649	0	61,649	0	0	0	0	61,649	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,453	0	3,453	0	0	0	0	3,453	0
REFUSE DISPOSAL	68,984	0	68,984	0	0	0	0	68,984	0
TRANSIT	4,158	0	4,158	0	0	0	0	4,158	0
GOLF	3,630	0	3,630	0	0	0	0	3,630	0
TOTAL ENTERPRISE	143,674	0	143,674	0	0	0	0	143,674	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	116,624	0	116,624	269	0	0	0	0	116,355
ADMINISTRATIVE O/H	14,253	(14,084)	28,337	28,337	0	0	0	0	0
TRANSFERS	14,608	(55,680)	70,288	2,604	3,451	5,250	21,275	37,708	0
PILOT	0	(1,803)	1,803	1,803	0	0	0	0	0
TOTAL INTRFD/INT SERV	145,485	(71,567)	217,052	33,013	3,451	5,250	21,275	37,708	116,355
TOTAL CURRENT RESOURCES	916,982	(71,567)	988,549	515,381	41,367	35,556	84,720	194,465	117,059
APPROPRIATED FUND BALANCE	58,792	0	58,792	56,355	3,600	0	377	2,819	(4,358)
ADJUSTMENTS TO FUNDS	(49,385)	0	(49,385)	(45,338)	(2,172)	0	(2,376)	0	500
GRAND TOTAL	926,388	(71,567)	997,955	526,398	42,795	35,556	82,721	197,284	113,201

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ORIGINAL BUDGET FY/17
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,244	(5)	11,249	11,170	79	0	0	0	0
AV-Aviation Department	60,090	(12,268)	72,358	0	0	0	0	72,358	0
CA-Chief Administrative Office	1,731	0	1,731	1,731	0	0	0	0	0
CI-City Support Department	91,129	(17,876)	109,005	26,386	0	0	82,619	0	0
CP-Civilian Police OS Dept	984	0	984	984	0	0	0	0	0
CL-Council Services	4,051	0	4,051	4,051	0	0	0	0	0
CS-Cultural Services Dept	40,692	(133)	40,825	36,808	3,944	73	0	0	0
ED-Economic Development Dept	4,761	0	4,761	4,761	0	0	0	0	0
EH-Environmental Health Dept	7,899	(457)	8,356	3,087	3,279	1,990	0	0	0
FC-Family Community Svcs Dept	68,493	(894)	69,387	39,081	0	26,016	0	4,290	0
FA-Finance and Admin Svc Dept	62,354	(9,882)	72,236	12,569	15,350	0	0	0	44,317
FD-Fire Department	78,985	(150)	79,135	76,713	1,883	437	102	0	0
HR-Human Resources Department	63,455	(81)	63,536	2,612	0	0	0	0	60,924
LG-Legal Department	6,008	0	6,008	6,008	0	0	0	0	0
MA-Mayor's Office Department	1,007	0	1,007	1,007	0	0	0	0	0
MD-Municipal Development Dept	54,615	(5,255)	59,870	43,817	8,918	0	0	7,135	0
IA-Internal Audit Department	830	0	830	830	0	0	0	0	0
IG-Office of Inspector GenDept	344	0	344	344	0	0	0	0	0
CC-Office of the City Clerk DP	1,482	0	1,482	1,482	0	0	0	0	0
PR-Parks and Recreation Dept	35,181	(1,235)	36,416	31,470	0	0	0	4,946	0
PL-Planning Department	16,295	0	16,295	16,295	0	0	0	0	0
PD-Police Department	170,733	(998)	171,731	164,833	1,820	5,078	0	0	0
SA-Senior Affairs Department	15,225	(374)	15,599	7,089	7,522	988	0	0	0
SW-Solid Waste Department	67,425	(5,172)	72,597	0	0	84	0	72,513	0
TI-Technology and Innovation	17,610	(1,663)	19,273	11,313	0	0	0	0	7,960
TR-Transit	43,765	(27,323)	71,088	21,957	0	890	0	48,241	0
Totals	926,388	(83,766)	1,010,154	526,398	42,795	35,556	82,721	209,483	113,201
Enterprise Interfund Debt Service	0	12,199	(12,199)	0	0	0	0	(12,199)	0
Grand Total	926,388	(71,567)	997,955	526,398	42,795	35,556	82,721	197,284	113,201

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ORIGNAL BUDGET FY/17
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	56,360	497,329	482,416	(25,930)	(45,338)	(56,355)	6
210 - Fire Fund	1,770	1,993	1,781	(102)	0	110	1,880
220 - Lodgers Tax Fund	2,277	12,010	5,273	(6,998)	(756)	(1,017)	1,260
221 - Hospitality Tax Fund	472	2,403	1,383	(1,196)	(45)	(221)	251
225 - Cultural And Recreational Proj	1,561	1,314	1,314	(130)	0	(130)	1,431
235 - Albuquerque Bio Park Fund	49	2,500	2,500	0	0	0	49
242 - Air Quality Fund	2,970	3,036	2,976	(303)	0	(243)	2,727
243 - Heart Ordinance Fund	(0)	79	74	(5)	0	0	(0)
250 - Senior Services Provider	578	7,229	7,220	(302)	0	(293)	285
280 - Law Enforcement Protection	1,397	1,820	1,094	(726)	0	0	1,397
282 - Gas Tax Road Fund	986	4,450	5,333	456	0	(427)	559
290 - City/County Bldg Ops Fund	289	1,083	3,251	2,161	0	(7)	282
730 - Vehicle/Equipment Replacement	1,587	0	500	500	(1,371)	(1,371)	216
851 - Open Space Acq And Mgt Income	0	0	0	0	0	0	0
Special Funds Included in General Appropriation Subtotal	13,937	37,916	32,699	(6,645)	(2,172)	(3,600)	10,337
205 - Community Development Fund	256	3,888	3,821	(67)	0	0	256
265 - Operating Grants	657	26,418	30,950	4,532	0	0	657
Special Funds Excluded in General Appropriation Subtotal	914	30,306	34,771	4,465	0	0	914
405 - Sales Tax Refunding Debt Svc	2,403	25	19,060	21,173	(2,376)	(238)	2,166
410 - Fire Debt Service Fund	5	0	102	102	0	0	5
415 - GO Bond Int And Sinking Fund	14,286	63,420	63,559	0	0	(139)	14,147
Non-Enterprise Debt Service Subtotal	16,695	63,445	82,721	21,275	(2,376)	(377)	16,318
611 - Aviation Operating	21,377	62,009	49,590	(12,268)	0	151	21,528
615 - Aviation Debt Svc	9,265	0	10,500	10,500	0	0	9,265
641 - Parking Facilities Operating	235	4,271	3,443	(699)	0	129	364
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	17,861	69,174	67,346	(4,783)	0	(2,955)	14,906
655 - Refuse Disposal Debt Svc	807	5	0	0	0	5	812
661 - Transit Operating	514	26,002	42,886	16,602	0	(282)	231
667 - Transit Debt Svc	3	0	0	0	0	0	3
671 - Apartments Fund	1,811	3,948	2,942	(674)	0	332	2,143
675 - Apartments Debt Svc Fund	1,145	0	674	674	0	0	1,145
681 - Golf Operating	91	3,718	4,711	765	0	(228)	(137)
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	39	1,800	895	(875)	0	30	69
695 - Sports Stadium Debt Svc	14	0	1,025	1,025	0	0	14
Enterprise Funds Subtotal	53,215	170,926	184,012	10,267	0	(2,819)	50,397
705 - Risk Management Fund	(38,015)	40,135	33,830	(862)	500	5,943	(32,072)
715 - Supplies Inventory Management	972	684	668	(231)	0	(215)	757
725 - Fleet Management	60	10,394	9,387	(595)	0	412	471
735 - Employee Insurance	3,077	57,652	59,587	(81)	0	(2,016)	1,061
745 - Communications Fund	316	8,195	6,297	(1,663)	0	235	551
Internal Service Subtotal	(33,591)	117,059	109,769	(3,432)	500	4,358	(29,233)
Total All Funds	107,530	916,982	926,388	0	(49,385)	(58,792)	48,738

COMBINED REVENUES BY FUND GROUP AND SOURCE, ACTUAL FY/16
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	143,618	0	143,618	81,246	0	0	62,372	0	0
GROSS RECEIPTS	127,451	0	127,451	127,451	0	0	0	0	0
OTHER	39,120	0	39,120	24,879	14,241	0	0	0	0
TOTAL TAXES	310,189	0	310,189	233,576	14,241	0	62,372	0	0
LICENSES & PERMITS	14,755	0	14,755	11,899	2,857	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	25,125	0	25,125	0	1,726	23,153	0	246	0
COUNTY	8,434	0	8,434	278	0	420	0	7,557	179
STATE SHARED REVENUE									
GROSS RECEIPTS	192,660	0	192,660	192,660	0	0	0	0	0
OTHER SHARED REVENUE	11,646	0	11,646	4,461	6,924	206	0	0	56
STATE GRANTS	5,256	0	5,256	0	0	5,066	0	190	0
TOTAL STATE SHARED	209,563	0	209,563	197,121	6,924	5,272	0	190	56
TOTAL INTERGOVERNMENTAL	243,121	0	243,121	197,399	8,650	28,845	0	7,993	234
CHARGES FOR SERVICES	28,448	0	28,448	21,537	6,414	0	0	382	115
FINES AND FORFEITS	710	0	710	209	0	0	0	501	0
MISCELLANEOUS	27,704	0	27,704	3,765	5,727	397	12,255	4,897	663
ENTERPRISE REVENUES									
AVIATION	65,500	0	65,500	17	0	0	0	65,483	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,762	0	1,762	0	0	0	0	1,762	0
PARKING FACILITIES	3,671	0	3,671	0	0	0	0	3,671	0
REFUSE DISPOSAL	71,260	0	71,260	0	0	0	0	71,260	0
TRANSIT	4,399	0	4,399	0	0	0	0	4,399	0
GOLF	3,515	0	3,515	0	0	0	0	3,515	0
TOTAL ENTERPRISE	150,107	0	150,107	17	0	0	0	150,089	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	115,888	0	115,888	279	0	0	0	12	115,598
ADMINISTRATIVE O/H	12,343	(13,189)	25,532	25,532	0	0	0	0	0
TRANSFERS	15,906	(56,711)	72,617	3,790	5,728	7,005	18,140	37,954	0
PILOT	21	(1,863)	1,885	1,885	0	0	0	0	0
TOTAL INTRFD/INT SERV	144,158	(71,763)	215,922	31,485	5,728	7,005	18,140	37,966	115,598
TOTAL CURRENT RESOURCES	919,193	(71,763)	990,957	499,887	43,617	36,247	92,767	201,829	116,610
APPROPRIATED FUND BALANCE	53,111	0	53,111	51,379	5,202	(540)	(5,580)	(7,234)	9,884
ADJUSTMENTS TO FUNDS	(52,750)	0	(52,750)	(48,023)	(2,049)	0	(336)	230	(2,572)
GRAND TOTAL	919,555	(71,763)	991,318	503,242	46,771	35,707	86,851	194,824	123,923

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ACTUAL FY/16
(\$000's)

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	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,136	(5)	11,141	11,038	104	0	0	0	0
AV-Aviation Department	62,678	(15,586)	78,265	0	0	0	0	78,265	0
CA-Chief Administrative Office	1,795	0	1,795	1,600	0	196	0	0	0
CI-City Support Department	97,530	(17,579)	115,109	28,360	0	0	86,750	0	0
CP-Civilian Police OS Dept	877	0	877	877	0	0	0	0	0
CL-Council Services	3,262	0	3,262	3,262	0	0	0	0	0
CS-Cultural Services Dept	40,070	(3)	40,074	35,717	4,282	75	0	0	0
ED-Economic Development Dept	4,954	0	4,954	4,954	0	0	0	0	0
EH-Environmental Health Dept	7,611	(380)	7,992	2,987	3,013	1,992	0	0	0
FC-Family Community Svcs Dept	65,213	(1,318)	66,531	35,280	0	26,913	0	4,338	0
FA-Finance and Admin Svc Dept	74,349	(9,266)	83,615	11,921	14,183	15	0	0	57,496
FD-Fire Department	77,582	(109)	77,691	75,595	1,884	111	101	0	0
HR-Human Resources Department	60,651	(84)	60,735	2,448	0	0	0	0	58,287
LG-Legal Department	5,167	0	5,167	5,167	0	0	0	0	0
MA-Mayor's Office Department	917	0	917	917	0	0	0	0	0
MD-Municipal Development Dept	50,733	(4,998)	55,731	40,498	8,291	0	0	6,941	0
IA-Internal Audit Department	729	0	729	729	0	0	0	0	0
IG-Office of Inspector GenDept	199	0	199	199	0	0	0	0	0
CC-Office of the City Clerk DP	2,020	0	2,020	2,020	0	0	0	0	0
PR-Parks and Recreation Dept	35,396	(4,126)	39,522	31,032	3,352	253	0	4,885	0
PL-Planning Department	14,048	0	14,048	14,043	0	4	0	0	0
PD-Police Department	164,604	(731)	165,335	155,717	5,406	4,212	0	0	0
SA-Senior Affairs Department	13,877	(49)	13,926	6,726	6,256	943	0	0	0
SW-Solid Waste Department	61,940	(4,955)	66,895	0	0	86	0	66,810	0
TI-Technology and Innovation	17,209	(726)	17,935	9,796	0	0	0	0	8,140
TR-Transit	45,008	(27,946)	72,953	22,362	0	907	0	49,684	0
Totals	919,555	(87,862)	1,007,417	503,242	46,771	35,707	86,851	210,923	123,923
Enterprise Interfund Debt Service	0	16,099	(16,099)	0	0	0	0	(16,099)	0
Grand Total	919,555	(71,763)	991,318	503,242	46,771	35,707	86,851	194,824	123,923

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ACTUAL FY/16
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	63,309	482,790	456,526	(29,620)	(48,023)	(51,379)	11,930
210 - Fire Fund	1,467	2,187	1,782	(102)	(7)	296	1,763
220 - Lodgers Tax Fund	2,077	11,877	5,099	(6,578)	(543)	(343)	1,735
221 - Hospitality Tax Fund	393	2,377	1,100	(1,197)	(127)	(48)	345
225 - Cultural And Recreational Proj	1,565	1,805	1,808	0	0	(3)	1,561
235 - Albuquerque Bio Park Fund	122	2,402	2,475	0	0	(72)	49
242 - Air Quality Fund	3,095	2,888	2,761	(252)	0	(125)	2,970
243 - Heart Ordinance Fund	0	104	99	(5)	0	(0)	(0)
250 - Senior Services Provider	351	6,484	6,256	0	0	227	578
280 - Law Enforcement Protection	5,112	1,691	4,873	(533)	0	(3,715)	1,397
282 - Gas Tax Road Fund	970	4,842	4,976	150	0	16	986
290 - City/County Bldg Ops Fund	(46)	1,108	3,001	2,228	0	335	289
730 - Vehicle/Equipment Replacement	1,761	35	210	0	(1,371)	(1,546)	216
851 - Open Space Acq And Mgt Income	225	91	3,331	3,015	0	(225)	0
Special Funds Included in General Appropriation Subtotal	17,091	37,889	37,770	(3,273)	(2,049)	(5,202)	11,889
205 - Community Development Fund	11	3,430	3,121	(64)	0	245	256
265 - Operating Grants	363	25,813	31,670	6,152	0	295	657
Special Funds Excluded in General Appropriation Subtotal	374	29,243	34,791	6,088	0	540	914
405 - Sales Tax Refunding Debt Svc	2,082	121	17,837	18,038	(274)	47	2,129
410 - Fire Debt Service Fund	2	2	101	102	(0)	3	5
415 - GO Bond Int And Sinking Fund	8,695	74,504	68,913	0	(61)	5,530	14,225
Non-Enterprise Debt Service Subtotal	10,779	74,627	86,851	18,140	(336)	5,580	16,359
611 - Aviation Operating	19,733	66,148	48,758	(15,586)	(159)	1,644	21,377
615 - Aviation Debt Svc	8,830	154	13,920	14,200	0	434	9,265
641 - Parking Facilities Operating	17	4,211	3,247	(746)	0	218	235
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	12,545	71,717	61,860	(4,566)	25	5,316	17,861
655 - Refuse Disposal Debt Svc	803	5	0	0	0	5	807
661 - Transit Operating	772	25,643	43,122	16,852	370	(258)	514
667 - Transit Debt Svc	430	625	1,052	0	(2)	(429)	1
671 - Apartments Fund	1,436	4,063	2,807	(877)	(4)	374	1,811
675 - Apartments Debt Svc Fund	811	110	654	877	0	334	1,145
681 - Golf Operating	544	3,582	4,674	638	0	(453)	91
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	(4)	1,771	878	(850)	0	43	39
695 - Sports Stadium Debt Svc	8	6	1,022	1,022	0	6	14
Enterprise Funds Subtotal	45,979	178,035	181,994	10,964	230	7,234	53,214
705 - Risk Management Fund	(26,588)	36,686	44,344	(866)	(2,902)	(11,427)	(38,015)
715 - Supplies Inventory Management	752	781	604	(162)	205	220	972
725 - Fleet Management	(236)	12,339	11,708	(461)	126	295	60
735 - Employee Insurance	1,875	58,839	57,553	(84)	0	1,201	3,077
745 - Communications Fund	490	7,966	7,413	(726)	0	(173)	316
Internal Service Subtotal	(23,707)	116,610	121,624	(2,299)	(2,572)	(9,884)	(33,591)
Total All Funds	113,824	919,193	919,555	0	(52,750)	(53,111)	60,713

APPENDIX

FISCAL YEAR 2018 BUDGET CALENDAR OF EVENTS

Dec 21	Budget Call - message and instructions to departments
Jan 4	FIVE-YEAR FORECAST Introduced to Council
Dec – Jan	Departmental preparation of FY/18 budget request. Meetings between budget staff and department staff to answer questions on instructions and procedures Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by January 18
Jan 31 – Mar 1	CAO Budget Hearings
Feb - Mar	Preparation of Proposed Budget Document
Apr 1	Proposed Budget Document Submitted to Council
Apr - May	City Council Committee of the Whole meetings to consider the Budget Proposal
June 19	City Council passes legislation, as amended
June 29	Enacted without Mayor signature after 10-days

ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

Numerical Rounding

Budgets are developed using whole numbers. When programs are summarized, each is rounded down to the nearest thousand. Rounding makes for ease of reading when reviewing the document.

Salaries

- The wage and salary base is established for each filled or authorized-to-be-filled position.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.41% for bus drivers, security and animal control officers, blue and white collar and professional, 20.54% management, 33.8% for fire, 31.13% for police, 27.91% for transport officers and 7.40% for temporary employees and some seasonal employees. Other employee benefits (group life, unemployment compensation insurance, and administrative fee) – 1.20%; retiree health insurance is 2.0% for all employees, except sworn police, transport officers and fire which are at 2.5%.
- The City's contribution for medical, dental, and vision insurance premiums are loaded initially at FY/17 levels - based on what coverage level an employee elects. For FY/18, premiums for medical, dental and vision coverage did not change.
- An average vacancy savings rate of 3.5% for city departments is calculated into employee salaries. There is no vacancy savings rate calculated for CIP recovered positions.

Operating Expenses

Department managers were required to provide detailed information supporting FY/18 budget requests for professional services, contractual services and repairs and maintenance. Other FY/18 operating expenses were budgeted equal to FY/17 appropriated amounts. The majority of FY/17 one-time appropriations were deleted for FY/18.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- Capital coming-on-line such as the otter/penguin exhibits and the regional baseball complex are funded based on an annualized cost.
- Beyond those stated above, line item increases needing special justification include extraordinary price increases, increased workload, or a special need not previously funded.

Capital Expenditures

New and replacement property items are included in the appropriate program appropriations within each of the funds.

Transfers

- Workers' compensation, tort and other and risk recovery transfers are treated as direct transfers to the Risk Management Fund in each program for FY/18. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.
- Outside of Solid Waste, cost estimates for fuel are based on a combination of gallons and price. Gallons are estimated using 12-months of historical data then grown by 1%. The FY/18 budget assumes usage of 3.8 million gallons at an average price of \$2.06 per gallon for Transit and \$2.02 per gallon for most remaining departments, after including taxes and mark-up. For the Solid Waste Management budget, the legislation includes a contingent appropriation for fuel exceeding \$2.30 per gallon. When fuel costs go above \$2.30 per gallon, a fuel surcharge is billed to customers.
- Vehicle maintenance charges are estimated for FY/18 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs.
- Communication transfers for FY/18 include radio maintenance costs which are based on historical average prices during an 18-month period ending December 2016, network costs which are based on actual data ports in each City department, telephone costs associated with the VoIP system, and wireless network charges for wireless devices.

REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right-of-way use, police services, etc. For enterprise and other funds, this includes fees charged for golf, refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal licenses, business registrations, restaurant and food processing inspection permits etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and interdepartment/intradepartment transfers.
- Other Miscellaneous Charges - Interest earnings is the main source of revenue for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

General Fund

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The committee includes members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies.

The FY/18 revenue stream for GRT is estimated to be 64% of the General Fund budget. These estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecasted tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the land based telephone utilities.

Forecasts of charges for service are usually based on trend analysis, any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction and these estimates are tied to forecasts of construction activity, provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Revenues internal to the City are based on budget estimates of expenses for funds and estimates of inflation from the National Economic Forecast for out years.

The largest source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates from the National Economic Forecasts and the size of interest earning balances.

REVENUE FORECASTING METHODOLOGIES

Other Funds

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB budget analysts.

Enterprise Revenues

Enterprise revenues are prepared by the departments based on trend analysis of growth and the rate structure that is in place and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and budget analysts from the Office of Management and Budget.

Lodger's Tax and Hospitality Fee

Estimates of these taxes are based on trend analysis. These revenues are quite volatile and there are no prospective measures for tourism and business travel to Albuquerque, therefore the forecasts are always quite conservative.

CITY OF ALBUQUERQUE TAX IMPOSITIONS
(millions of dollars)
(As of July 1, 2017)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/18 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.9125%	2.4125%		\$394.1
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	1.2250%	1.2250%	Pledged to outstanding bonds	\$200.5
Municipal Share Compensating Tax	Share based on imposed local option				\$2.0
Municipal GRT	Imposed in increments of either .125% or .25% subject to positive or negative referendum	1.5000%	1.0000%		\$163.3
Public Safety	Positive referendum 10/28/2003		0.2500%	Public Safety	
General Purposes	No referendum required		0.5000%		
Transportation	Positive referendum imposes 7/1/2010 imposed 10 year tax for transportation		0.2500%	Roads, transit, trails	
Municipal Hold Harmless GRT (for food & medical)	No referendum required	0.3750%	0.0000%		
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.2500%	0.0625%		\$10.3
General Purpose	Not subject to referendum unless used for economic development	0.1250%	0.0625%	Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Economic development; regional transit systems; infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted by statute to water, sewer, solid waste	
Municipal Capital Outlay Tax	Referendum required	0.2500%	0.1250%	Restricted to infrastructure and bonds to pay for infrastructure	\$18.0
BioPark Infrastructure Tax	Effective July 1, 2016 with sunset of 15 years, June 30, 2031		0.1250%	BioPark	
Quality of Life GRT	Referendum required. Limited to 10 years	0.2500%	0.0000%	Restricted to Cultural "improvements"	
Gasoline Taxes	Imposed in one cent increments				
2 Cent Gasoline Tax	Positive Referendum Required	\$0.02	\$0.00	Restricted by statute to roads and transit	\$0.00
Property Taxes		(In mills)	(In mills)		
Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I	7.65	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$80.320
Debt Service	Positive referendum by G.O bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$61.382
Note: All local options & municipal Infrastructure GRT are subject to a 3.25% administrative fee. Hold harmless distributions are subject to a 3.25% fee for all distributions					

TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/18

LOCAL OPTION GROSS RECEIPTS TAX (Including Municipal Hold Harmless GRT)

The Municipal GRT authority is 1.875 cents and the tax may be imposed in 1/4 or 1/8TH cent increments by positive referendum or by the governing body subject to a negative referendum. An additional 3/8TH cent capacity was added by the State legislature in 2013. The City has imposed one cent of this capacity. Imposed are: a 1/2 cent to fund general government; a 1/4 cent transportation tax that was passed in the October 2009 election and became effective July 1, 2010; and a 1/4 cent public safety tax that was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/8TH cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with .875 cents available (in seven 1/8TH cent increments). Additional revenues will not include the food and medical hold harmless distribution. All taxes are also reduced by a 3.25% administrative fee paid to the State. In January 2013 the State passed legislation that phases out of the hold harmless distribution from FY/16 to FY/29. This will not affect the estimates listed below. In FY/15, the last year prior to the beginning of the phase out, the hold harmless distribution to all City funds was approximately \$37 million.

Revenue available

\$127,720,000

The City has imposed a 1/16TH cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16TH cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16TH cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8TH cent (two 1/16TH cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3.25% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available

\$27,424,000

Albuquerque has authority for a 1/16TH cent Environmental Gross Receipts Tax but has not exercised this authority. Purposes are limited to those defined by statute.

Revenue available

\$9,141,000

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16TH. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum. A BioPark Infrastructure tax of 0.125% was passed by the voters in October 2015. It became effective July 1, 2016 and has a sunset date of June 30, 2031.

Revenue available

\$18,282,000

GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and must be approved by the voters.

Revenue available

\$4,800,000

PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this approved budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Administration and are subject to statutory yield control provisions.

Revenue available

\$13,000,000

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. In FY/10 this levy was lowered from 6.976 to 4.976 shifting two mills to operations.

FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utility companies. Current fees are 2% of specified electric revenues, 5% for Cable TV, 3% for local exchange telecommunications franchises and 3% for the natural gas franchise. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date July 1, 2028.

TOTAL UNUSED TAX AUTHORITY AVAILABLE

\$ 200,367,000

ACRONYMS AND ABBREVIATIONS

AAA – Area Agency on Aging	BBER – University of New Mexico, Bureau of Business and Economic Research	DSA – Department of Senior Affairs
ABCWUA – Albuquerque/Bernalillo County Water Utility Authority	BioPark – Albuquerque Biological Park	DTI – Department of Technology and Innovation
ACVB – Albuquerque Convention and Visitors Bureau	CABQ – City of Albuquerque	EDD – Economic Development Department
ACT – Assertive Community Treatment	CAD – Computer Aided Dispatch	EHS – Early Head Start
ADA – Americans with Disabilities Act	CAO – Chief Administrative Officer	EPA – Environmental Protection Agency
AED – Albuquerque Economic Development, Inc.	CASA – Court Approved Settlement Agreement	EPC – Environmental Planning Commission
AFD – Albuquerque Fire Department	CBO – Community Based Organization	ERP – Enterprise Resource Planning
AFRL – Air Force Research Laboratory	CDBG – Community Development Block Grant	FAST – Family Assault and Stalking Team
AFSCME – American Federation of State, County and Municipal Employees union	COA – City of Albuquerque	FD – Fund
AGIS – Albuquerque Geographic Information System	COC – Continuum of Care	FCS – Family and Community Services Department
AHCC – Albuquerque Hispano Chamber of Commerce	COO – Chief Operating Officer	FTA – Federal Transit Administration
AHCH – Albuquerque Healthcare for the Homeless	CIP – Capital Improvements or Implementation Program	FTE – Full-time Equivalent
AHO – Administrative Hearing Office	CMAQ – Congestion Mitigation & Air Quality	FY – Fiscal Year
AI – Administrative Instruction	COAST – Crisis Outreach and Support Team	GAHP – Greater Albuquerque Housing Partnership
AMAFCA – Albuquerque Metropolitan Arroyo Flood Control Authority	COLA – Cost-of-Living Adjustment	GASB – General Accounting Standards Board
APD – Albuquerque Police Department	COP – Community Oriented Policing	GDP – Gross Domestic Product
APOA – Albuquerque Police Officers Association union	CPI-U – Consumer Price Index for all Urban Consumers	GIS – Geographic Information System
APS – Albuquerque Public Schools	CPOA – Civilian Police Oversight Agency	GO BONDS – General Obligation Bonds
ARRA – American Recovery and Reinvestment Act	CY – Calendar Year	GPPAP – Groundwater Protection Policy and Action Plan
ART – Albuquerque Rapid Transit	CYFD – Children Youth and Families Department	GRT – Gross Receipts Tax
ATC – Alvarado Transportation Center	DEII – Double Eagle II – Aviation department reliever airport facility	HEART – Humane and Ethical Animal Rules and Treatment
AV – Aviation Department	DFA – Department of Finance and Administration	HESG – Hearth Emergency Solutions Grant
AZA – Association of Zoos and Aquariums	DMD – Department of Municipal Development	HR – Human Resources
BEA – Bureau of Economic Analysis	DOJ – Department of Justice	HUD – U.S. Department of Housing and Urban Development
	DRB – Development Review Board	HVAC – Heating Ventilation and Air Conditioning
	D/S – Debt Service	IA – Internal Audit

ACRONYMS AND ABBREVIATIONS

IDOH – Indirect Overhead

IG – Inspector General

IAFF – International Association of Fire Fighters union

IHS – Global Insight Economic Forecasting

IPRA – Inspection of Public Records Act

IRB – Industrial Revenue Bond

IRDC – International Research Development Council

JAG – Judge Advocate General

LUCC – Landmarks & Urban Conservation Commission

MHz – Megahertz

MSA – Metropolitan Statistical Area

MRCOG – Mid Region Council of Governments

MOU – Memorandum of Understanding

NAEYC – National Association for the Education of Young Children

NMFA – NM Finance Authority

NSP – Neighborhood Stabilization Program

OMB – Office of Management and Budget

OSHA – Occupational Safety and Health Administration

PERA – Public Employees Retirement Association

PILOT – Payment in Lieu of Taxes

PR – Parks and Recreation Department

QTR – Quarter

RFB – Request for Bid(s)

RFP – Request for Proposal(s)

RHCA – Retiree Health Care Authority

RO – Revised Ordinances (City of Albuquerque)

RTCC – Real Time Crime Center

SAD – Special Assessment District

SBCC – South Broadway Cultural Center

SFP – Summer Food Program

SHSGP – State Homeland Security Grant Program

SID – Special Investigations Division

SOBO – Sexually Oriented Business Ordinance

SW – Solid Waste Management Department

T & A – Trust and Agency

TIDD – Tax Increment Development District

TRFR – Transfer

UETF – Urban Enhancement Trust Fund

UNC – Unclassified Position

UNM – University of New Mexico

UNMH – University of New Mexico Hospital

USDOJ – United States Department of Justice

VoIP – Voice over Internet Protocol

WF HSNG – Workforce Housing

YDI – Youth Development Inc.

YR – Year

GLOSSARY OF TERMS

ACCRUED EXPENSES: Expenses incurred, but not yet paid for.

ADJUSTMENTS FOR POLICY DIRECTION CHANGES: Proposed adjustment to the maintenance-of-effort budget both positive and negative which is considered major policy issues.

ANNUALIZED COSTS: Costs to provide full-year funding for services initiated and partially funded in the prior year.

APPROPRIATION: Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits.

APPROPRIATIONS RESOLUTION: Legal means to enact an appropriation request, e.g., annual operating budget.

AUDIT: Official examination of financial transactions and records to determine results of operations and establish the City's financial condition.

BASE BUDGET: Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes.

BONDED INDEBTEDNESS / BONDED DEBT: That portion of indebtedness represented by outstanding general obligation or revenue bonds.

CAPITAL BUDGET: Plan of proposed capital outlays and the means of financing them.

COMMUNITY POLICING: A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration.

DEBT SERVICE FUND: Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt.

DEPARTMENT ID: A PeopleSoft term for a cost center. The DeptID is required on all transactions to identify a responsible entity. DeptIDs are managed below the program strategy level and are the smallest cost center for budgetary accountability and control.

DESIRED COMMUNITY CONDITION: A condition that describes in detail what future achievement of a particular Five-Year Goal would look like.

ENCUMBRANCES: Commitments of appropriated monies for goods and services to be delivered in the future.

ENTERPRISE FUND: Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges.

FISCAL YEAR: For the City of Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period.

FUND: Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters.

FUND BALANCE: The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals fund balance. Fund balance is affected by beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

GENERAL FUND: Fund which accounts for all assets and liabilities associated with operating city government which are not required to be accounted for in other funds.

GENERAL OBLIGATION BONDS: Bonds with payment pledged on full faith and credit of issuing government.

GOALS: General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City.

IMPACT FEES: Fees assessed by the city to compensate for additional costs associated with the type and location of new development.

INDIRECT OVERHEAD: Cost of central services allocated back to a fund through a cost allocation plan.

INTERFUND TRANSFER: Legally authorized transfers from one fund to another fund.

INTERGOVERNMENTAL REVENUES: Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

MAINTENANCE-OF-EFFORT: Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases.

NON-RECURRING: Expenditure or revenue occurring only once, or within a limited time frame.

OBJECTIVES: Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

OPERATING BUDGET: The annual budget of an entity stated in terms of classification, functional categories, and accounts. It contains estimates of the total value of resources required for the performance of the operation and is used to keep track of day to day expenditures.

OPERATING REVENUES: Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services.

GLOSSARY OF TERMS

PAYMENT IN LIEU OF TAXES (PILOT): Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds.

PERFORMANCE MEASURES: A means of assessing progress toward achieving predetermined goals and quantifying the effectiveness of department activities.

PROGRAM STRATEGY: The unit of appropriations and expenditure that ties related department ID's together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals.

PUBLIC SAFETY QUARTER CENT TAX: A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

RECURRING EXPENDITURES: Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future.

RECURRING REVENUES: Revenues generated each and every year.

RESERVE: Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

RETAINED EARNINGS: Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year.

REVENUES: Amounts received from taxes, fees, and other sources during the fiscal year.

REVERSIONS: The return of the unused portion of an appropriation to the fund from which the appropriation was made, normally after the last day of an appropriation's availability period.

SAFER: American Society for the Prevention of Cruelty to Animals (ASPCA) developed training course which is used to determine the aggressiveness of canines.

TRANSPORTATION INFRASTRUCTURE TAX: A quarter cent gross receipts tax designated to fund improvements of transportation systems for the benefit of the City.

UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE: Fund equity of governmental funds and trust funds not set aside for any specific purpose.

VOICE OVER INTERNET PROTOCOL (VoIP): A form of technology that allows for speech communication via the Internet.

WORKING CAPITAL: The excess of current assets over current liabilities at any time

NUMERIC LIST OF FUND NAMES BY CATEGORY

GENERAL FUNDS:

110 General

SPECIAL REVENUE/GRANT/PROJECT FUNDS:

205 Community Development Block Grants
225 Culture and Recreation Projects
235 Albuquerque Biological Park Projects
265 Operating Grants
280 Law Enforcement Protection Projects
730 Vehicle / Equipment Replacement

SPECIAL REVENUE FUNDS:

210 Fire
220 Lodgers' Tax
221 Hospitality Fee
242 Air Quality
243 Heart Ordinance
250 Senior Services Provider
282 Gas Tax Road
290 City/County Facilities

NON-ENTERPRISE DEBT SERVICE FUNDS:

405 Sales Tax Refunding Debt Service
410 Fire Debt Service Fund
415 General Obligation Bond Debt Service

ENTERPRISE FUNDS:

611 Aviation Operating
615 Airport Revenue Bond Debt Service
641 Parking Facilities Operating
645 Parking Facilities Debt Service
651 Refuse Disposal Operating
655 Refuse Disposal Debt Service
661 Transit Operating
667 Transit Debt Service Fund
671 Apartments
675 Apartments Debt Service
681 Golf Operating
685 Golf Debt Service
691 Baseball Stadium Operating
695 Baseball Stadium Debt Service

INTERNAL SERVICE FUNDS:

705 Risk Management
715 Supplies Inventory Management
725 Fleet Management
735 Employee Insurance
745 Communications Management

TRUST AND AGENCY FUND:

851 Open Space Expendable Trust (Inactive FY/17)

FUNDS REFERENCED:

240 City Housing
275 Metropolitan Redevelopment
305 Capital Acquisition
306 ARRA Capital Fund
335 Quality of Life
336 BioPark Tax
340/341 Infrastructure Tax
345 Impact Fees Construction
501 Special Assessment Debt Service
613 Airport Capital and Deferred Maintenance
643 Parking Capital Fund
653 Refuse Disposal Capital
663 Transit Grants
665 Transit Capital Grants
683 Golf Course Capital
820 Trust & Agency
850 Acquisition and Management of Open Space -
Principal
861 Urban Enhancement Expendable Trust

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

HUMAN AND FAMILY DEVELOPMENT: Goal 1

Cultural Services:

CIP Libraries
Public Library
Mental Health Services

Public Education Partner
Homeless Supportive Services
Transitional Housing
Strategic Support

Environmental Health:

Consumer Health Protection
Urban Biology

Parks and Recreation:

Recreation
Aquatics

Family and Community Services:

Affordable Housing
Community Recreation
Early Childhood Education
Emergency Shelter Services
Health and Human Services

Senior Affairs:

Basic Services
Strategic Support
Well Being

PUBLIC SAFETY: Goal 2

Animal Welfare:

Animal Care Centers

Fire Prevention
Logistics
Training

Civilian Police Oversight Agency:

Civilian Police Oversight

Police:

Administrative Support
Investigative Services
Neighborhood Policing
Off Duty Police Overtime
Prisoner Transport
Professional Accountability

Family and Community Services:

Youth Gang Contracts
Substance Abuse

Fire:

AFD Headquarters
Dispatch
Emergency Response

Technology and Innovation:

Data Management for APD

PUBLIC INFRASTRUCTURE: Goal 3

City Support Function:

Transfer to Sales Tax D/S Fund 405
Transfer to CIP Fund 305

Storm Drainage
Strategic Support - MD
Street Svcs - F110
Street

Municipal Development:

Design Recovered Storm Drain and Transport

Transfer to Gas Tax Road Fund 282
Transfer to Stadium Operating Fund 691

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

SUSTAINABLE COMMUNITY DEVELOPMENT: Goal 4

Municipal Development:

Design Recovered CIP

Parks and Recreation:

CIP Funded Employees

Park Management

Strategic Support - PR

Transfer to Capital Acquisition Fund 305

Planning:

Code Enforcement

One Stop Shop

Real Property

Strategic Support

Urban Design and Development

Transfer to MRA Fund 275

ENVIRONMENTAL PROTECTION: Goal 5

Cultural Services:

Biological Park

Parks and Recreation:

Open Space Management

Environmental Health:

Environmental Services

Strategic Support

Transit:

Transfer to Transit Operating Fund 661

ECONOMIC VITALITY: Goal 6

Economic Development:

Convention Center

Economic Development Investments

Economic Development

International Trade

Municipal Development:

Special Events Parking

COMMUNITY AND CULTURAL ENGAGEMENT: Goal 7

City Support:

Open and Ethical Elections

Museum

Public Art Urban Enhancement

Strategic Support - CS

Cultural Services:

CIP BioPark

Community Events

Museum Balloon

Office of the City Clerk:

Office of the City Clerk

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS: Goal 8

Chief Administrative Officer:

Chief Administrative Officer:

City Support Functions:

Dues and Memberships
Early Retirement
Jt Committee on Intergov. Legislative Relations
Open and Ethical Elections
Transfer to Operating Grants Fund 265
Transfer to Capital Acquisition Fund 305
Transfer to Vehicle/Comp. Replacement Fund 730

Council Services:

Council Services:

Finance and Administrative Services:

Accounting
Citizen Services
Financial Support Services
Office Of Management & Budget
Purchasing
Strategic Support - DFAS
Treasury Services

Human Resources:

Personnel Services
B/C/J/Q Union Time

Legal:

Legal Services

Mayor's Office:

Mayor's Office:

Municipal Development:

City Buildings
Transfer to City/County Facilities Fund 290

Office of the City Clerk:

Administrative Hearing Office

Office of Internal Audit

Internal Audit

Office of Inspector General

Inspector General

Technology and Innovation:

Information Services

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

The tables below reflect all budgeted permanent FTE's for FY/16-FY/18, first by fund, then by department. Temporary and seasonal employees are not included as those are budgeted as fixed dollar amounts managed by departments. Position changes by department are included in the individual department narratives.

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	APPROVED BUDGET FY/18
TOTAL EMPLOYMENT:	5,801	5,825	5,831	5,854	5,956
Numerical Change from Prior Yr	8	24	30	53	131
Percentage Change from Prior Yr	0.1%	0.4%	0.5%	0.9%	2.2%
COMPONENTS:					
General Fund	3,985	4,040	4,046	4,061	4,120
Enterprise Funds					
Aviation Fund - 611	281	281	281	281	283
Parking Facilities Fund - 641	38	38	38	38	38
Refuse Disposal Fund - 651	458	461	461	462	466
Transit - 661	541	541	541	542	544
Golf Fund - 681	38	38	38	38	37
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,358	1,361	1,361	1,363	1,370
Other Funds					
Air Quality Fund - 242	29	29	29	29	29
Senior Services Provider -250	52	52	52	59	59
Gas Tax Road Fund - 282	59	59	59	59	59
City/County Building Operations - 290	16	16	16	16	16
Risk Management - 705	35	35	35	36	36
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	35	35	35	35	35
Employee Insurance - 735	12	12	12	12	12
Communications Mgmt - 745	18	18	18	18	18
Open Space - 851	33	0	0	0	0
Total Other Funds	298	265	265	273	273
Grant Funds					
Community Development - 205	21	18	18	18	15
Housing Bond - 240	1	0	0	0	0
Operating Grants - 265	117	120	120	118	119
Transit Operating Grant - 663	21	21	21	21	59
Total Grant Funds	160	159	159	157	193
TOTAL EMPLOYMENT	5,801	5,825	5,831	5,854	5,956

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	APPROVED BUDGET FY/18
ANIMAL WELFARE DEPARTMENT					
Albuquerque Animal Care Center	141	141	141	141	140
TOTAL FULL-TIME POSITIONS	141	141	141	141	140
AVIATION ENTERPRISE FUND					
Aviation Management & Professional Support - 611	31	31	31	31	31
Airport Operations, Maintenance, Security - 611	250	250	250	250	252
TOTAL FULL-TIME POSITIONS	281	281	281	281	283
CHIEF ADMINISTRATIVE OFFICER DEPARTMENT					
Chief Administrative Officer	14	14	14	14	14
TOTAL FULL-TIME POSITIONS	14	14	14	14	14
CIVILIAN POLICE OVERSIGHT AGENCY					
Civilian Police Oversight	8	8	8	8	8
TOTAL FULL-TIME POSITIONS	8	8	8	8	8
COUNCIL SERVICES					
Council Services	27	27	29	29	29
TOTAL FULL-TIME POSITIONS	27	27	29	29	29
CULTURAL SERVICES					
Biological Park	129	129	135	135	141
Biological Park - CIP	2	5	5	5	5
Community Events	15	15	15	15	15
Museum	30	30	30	30	30
Museum - Balloon	7	8	8	8	8
Public Arts Urban Enhancement	4	4	4	4	4
Public Library	131	131	131	131	130
Public Library - CIP	1	1	1	1	1
Strategic Support	15	15	15	15	15
TOTAL FULL-TIME POSITIONS	334	338	344	344	349
ECONOMIC DEVELOPMENT DEPARTMENT					
Convention Center	1	1	1	1	1
Economic Development	8	8	8	10	9
Economic Development Investment	0	1	1	0	0
TOTAL FULL-TIME POSITIONS	9	10	10	11	10

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	APPROVED BUDGET FY/18
ENVIRONMENTAL HEALTH					
Consumer Health	15	15	15	15	15
Environmental Services	5	5	5	5	5
Urban Biology	4	4	4	4	4
Strategic Support	6	6	6	6	6
Operating Permits - 242	16	16	16	16	16
Vehicle Pollution Management - 242	13	13	13	13	13
Operating Grants Fund - 265	17	17	17	17	17
TOTAL FULL-TIME POSITIONS	76	76	76	76	76
FAMILY AND COMMUNITY SERVICES					
Community Recreation	54	54	54	54	56
Childcare Contracts	95	95	95	95	95
Emergency Shelter Contracts	0	0	0	0	1
Health and Human Services	12	12	12	12	12
Homeless Support Services	0	0	0	1	1
Mental Health Contracts	2	2	2	2	2
Public Education Partner	11	11	11	11	11
Strategic Support	16	16	16	16	14
Substance Abuse Contracts	4	4	4	4	5
Strategic Support - 205	5	3	3	3	1
Develop Affordable Housing - 205	15	15	15	15	11
Prevent Neighborhood Deterioration - 205	1	0	0	0	3
Housing Bond Fund - 240	1	0	0	0	0
Community Recreation - 265	1	1	1	1	1
Early Childhood Education - 265	63	63	63	63	63
Strategic Support - 265	4	7	7	7	8
Area Agency on Aging - 265	5	6	6	6	6
TOTAL FULL-TIME POSITIONS	289	289	289	290	290
FINANCE AND ADMINISTRATIVE SERVICES					
Accounting	39	39	39	39	39
Citizen Services	51	51	51	51	51
Office of Management and Budget	8	8	8	8	8
Purchasing	15	15	15	15	15
Strategic Support	3	3	3	3	3
Treasury Services	15	8	8	8	8
Risk - Administration - 705	9	9	9	9	9
Safety Office / Loss Prevention - 705	14	14	14	14	14
Tort & Other Claims - 705	4	4	4	4	4
Workers' Compensation - 705	6	6	6	6	6
Supplies Inventory Management - 715	9	9	9	9	9
Fleet Management - 725	35	35	35	35	35
TOTAL FULL-TIME POSITIONS	208	201	201	201	201

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	APPROVED BUDGET FY/18
FIRE					
Headquarters	20	20	20	20	20
Dispatch	38	38	38	38	42
Emergency Response	585	585	585	585	593
Fire Prevention	29	29	29	29	29
Logistics	12	12	12	12	12
Training	15	15	15	15	15
TOTAL FULL-TIME POSITIONS	699	699	699	699	711
HUMAN RESOURCES					
Personnel Services	22	22	22	22	22
Unemployment Compensation Risk Fund - 705	2	2	2	3	3
Employee Insurance Fund - 735	12	12	12	12	12
TOTAL FULL-TIME POSITIONS	36	36	36	37	37
LEGAL					
Legal Services	58	59	59	59	59
TOTAL FULL-TIME POSITIONS	58	59	59	59	59
MAYOR DEPARTMENT					
Mayor's Office	6	6	6	6	6
TOTAL FULL-TIME POSITIONS	6	6	6	6	6
MUNICIPAL DEVELOPMENT					
Design Recovered Storm	22	23	23	23	23
City Buildings	108	108	108	108	108
Strategic Support	25	25	25	25	25
Construction	16	16	16	16	16
Design Recovered - CIP	49	49	49	49	49
Streets - CIP	61	61	61	61	61
Storm Drainage	19	23	23	23	23
Streets Svcs F110	47	47	47	47	47
Gas Tax Road Fund - 282	59	59	59	59	59
City/County Building Fund - 290	16	16	16	16	16
Parking Services - 641	38	38	38	38	38
Baseball Stadium Fund - 691	2	2	2	2	2
TOTAL FULL-TIME POSITIONS	462	467	467	467	467
OFFICE OF INTERNAL AUDIT					
Internal Audit	7	7	7	7	7
TOTAL FULL-TIME POSITIONS	7	7	7	7	7

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	APPROVED BUDGET FY/18
OFFICE OF INSPECTOR GENERAL					
Inspector General	3	3	3	3	3
TOTAL FULL-TIME POSITIONS	3	3	3	3	3
OFFICE OF THE CITY CLERK					
Administrative Hearing Office	5	4	4	4	4
City Clerk	12	13	13	13	13
TOTAL FULL-TIME POSITIONS	17	17	17	17	17
PARKS AND RECREATION					
Aquatic Services	19	19	19	19	20
CIP Funded Employees	8	8	8	8	8
Firearms Safety	7	0	0	0	0
Open Space Mgmt	0	40	40	40	41
Parks Management	134	134	134	134	134
Recreation	18	19	19	19	19
Strategic Support	11	11	11	11	11
Bicycle Education Grant - 265	1	0	0	0	0
Affordable and Quality Golf - 681	38	38	38	38	37
Open Space Management - 851	33	0	0	0	0
TOTAL FULL-TIME POSITIONS	269	269	269	269	270
PLANNING					
Code Enforcement	38	44	44	44	44
Urban Design and Development	22	23	23	23	23
One Stop Shop	75	80	80	80	80
Strategic Support	16	21	19	19	19
Real Property	9	9	9	9	9
TOTAL FULL-TIME POSITIONS	160	177	175	175	175
POLICE					
Administrative Support					
- Civilian	87	87	87	87	87
- Sworn	4	4	4	3	3
Investigative Services					
- Civilian	119	119	119	128	147
- Sworn	197	197	197	181	180
Neighborhood Policing					
- Civilian	55	55	55	55	75
- Sworn	762	761	761	774	775
Prisoner Transport					
- Civilian	26	26	26	26	26
Professional Accountability					
- Civilian	168	168	168	169	169
- Sworn	38	38	38	42	42

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/16	ORIGINAL BUDGET FY/17	REVISED BUDGET FY/17	ESTIMATED ACTUAL FY/17	APPROVED BUDGET FY/18
Investigative Services - 265					
- Civilian	4	4	4	4	4
Office of Emergency Management - 265					
- Civilian	4	4	4	4	4
Neighborhood Policing - 265					
- Civilian	2	2	2	2	2
Total Civilian Full Time	465	465	465	475	514
Total Sworn Full Time	1,001	1,000	1,000	1,000	1,000
TOTAL FULL-TIME POSITIONS	1,466	1,465	1,465	1,475	1,514
SENIOR AFFAIRS					
Well Being	47	47	47	47	47
Strategic Support	8	8	8	11	12
Volunteerism - 265	9	9	9	8	8
Senior Services Provider - 250	52	52	52	59	59
TOTAL FULL-TIME POSITIONS	116	116	116	125	126
SOLID WASTE					
Administrative Services - 651	64	63	63	64	67
Clean City Division - 651	76	80	80	80	80
Collections - 651	153	184	184	185	186
Disposal - 651	63	67	67	67	67
Maintenance-Support Svc - 651	67	67	67	66	66
Recycling - 651	35	0	0	0	0
TOTAL FULL-TIME POSITIONS	458	461	461	462	466
TECHNOLOGY AND INNOVATION					
Information Services	62	63	63	63	63
Data Management for APD	8	8	8	8	8
City Communications - 745	18	18	18	18	18
TOTAL FULL-TIME POSITIONS	88	89	89	89	89
TRANSIT					
ABQ Rapid Transit -661	0	0	0	0	10
ABQ Ride -661	378	378	378	374	352
Facility Maintenance - 661	14	14	14	15	15
Paratransit Services - 661	99	99	99	99	99
Strategic Support -661	50	50	50	54	68
Operating Grants Fund - 265	7	7	7	6	6
Operating Grants Fund - 663	21	21	21	21	59
TOTAL FULL-TIME POSITIONS	569	569	569	569	609
TOTAL FULL-TIME POSITIONS:	5,801	5,825	5,831	5,854	5,956

CAPITAL APPENDIX

2015 ELECTION BOND QUESTIONS

Approved October 6, 2015

Election Bond Questions

Public Safety Bonds

Shall the City of Albuquerque issue \$12,900,000 of its general obligation bonds to design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire department facilities?

Senior, Family, Community Center, and Community Enhancement Bonds

Shall the City of Albuquerque issue \$12,160,000 of its general obligation bonds to plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire property for, city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects?

Parks and Recreation Bonds

Shall the City of Albuquerque issue \$10,710,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance, otherwise improve and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands, and trails?

Energy and Water Conservation, Public Facilities, and System Modernization Bonds

Shall the City of Albuquerque issue \$11,375,000 of its general obligation bonds to modernize, make energy and/or water-efficient, upgrade, equip, improve, acquire, design, survey, develop, construct, rehabilitate, renovate, maintain, expand, furnish, enhance, and otherwise improve, and to acquire property, vehicles and equipment for, public buildings, facilities, and systems?

Library Bonds

Shall the City of Albuquerque issue \$8,685,000 of its general obligation bonds to acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries?

Street Bonds

Shall the City of Albuquerque issue \$33,675,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, and bridges?

Election Bond Questions

Public Transportation Bonds

Shall the City of Albuquerque issue \$4,445,000 of its general obligation bonds to design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire property, vehicles, and equipment for public transportation facilities?

Storm Sewer System Bonds

Shall the City of Albuquerque issue \$14,240,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire property and equipment for the storm sewer system?

Museum, Zoo and Biological Park, and Cultural Facility Bonds

Shall the City of Albuquerque issue \$3,940,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance, landscape and otherwise improve, and to acquire artifacts, exhibits, animals, plant material, furnishings and equipment for City-owned museums, and cultural facilities or the Zoo, Aquarium and Botanic Garden?

Affordable Housing Bonds

Shall the City of Albuquerque issue \$4,495,000 of its general obligation bonds in support of the Workforce Housing Act to provide resources towards the construction and rehabilitation of high quality, permanently affordable housing for low to moderate working families, including affordable senior rental?

Metropolitan Redevelopment Bonds

Shall the City of Albuquerque issue \$2,375,000 of its general obligation bonds to plan, design, study, construct, develop, demolish, reconstruct, rehabilitate, renovate, modernize, preserve, secure, expand, equip, landscape, streetscape, repair, enhance, acquire or otherwise improve non-right of way and right of way land, property, facilities or infrastructure owned by the City of Albuquerque for Metropolitan Redevelopment Projects within adopted Metropolitan Redevelopment Areas in order to implement the objectives of the New Mexico Metropolitan Redevelopment Code?

**DECADE PLAN
2015-2023**

(Subject to Voter Approval
Every Two Years)

**G.O. BOND SUMMARY
SCOPE OF PROJECTS**

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
DMD/Streets						
	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000
DMD/Streets Total	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000
DMD/Storm Drainage						
	\$14,100,000	\$14,600,000	\$14,600,000	\$14,600,000	\$18,350,000	\$76,250,000
DMD/Storm Drainage Total	\$14,100,000	\$14,600,000	\$14,600,000	\$14,600,000	\$18,350,000	\$76,250,000
Parks & Recreation						
	\$8,650,000	\$12,000,000	\$11,500,000	\$11,000,000	\$14,000,000	\$57,150,000
Parks & Recreation Total	\$8,650,000	\$12,000,000	\$11,500,000	\$11,000,000	\$14,000,000	\$57,150,000
Public Safety						
Fire	\$5,685,000	\$6,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$25,685,000
Police	\$5,400,000	\$10,000,000	\$9,500,000	\$6,500,000	\$6,500,000	\$37,900,000
Public Safety Total	\$11,085,000	\$16,500,000	\$14,000,000	\$11,000,000	\$11,000,000	\$63,585,000
ABQ Ride/Transit						
	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000
ABQ Ride/Transit Total	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000
Community Facilities						
Animal Welfare	\$1,240,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,740,000
Cultural Services	\$11,000,000	\$22,550,000	\$20,050,000	\$18,650,000	\$18,050,000	\$90,300,000
DMD - Facilities, Energy, Security & Parking	\$1,500,000	\$4,800,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,800,000
Environmental Health	\$1,200,000	\$2,640,000	\$2,640,000	\$2,660,000	\$2,660,000	\$11,800,000
Family & Community Services	\$13,840,000	\$8,200,000	\$8,150,000	\$5,650,000	\$1,000,000	\$36,840,000
Finance & Administrative Services	\$6,570,000	\$7,800,000	\$8,150,000	\$8,150,000	\$8,150,000	\$38,820,000
Planning	\$2,900,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,400,000	\$17,800,000
Senior Affairs	\$1,600,000	\$3,500,000	\$5,000,000	\$5,000,000	\$1,000,000	\$16,100,000
Community Facilities Total	\$39,850,000	\$53,490,000	\$51,490,000	\$47,610,000	\$39,760,000	\$232,200,000

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Mandated Program/Set-Aside						
Council-Neighborhood Set-Aside	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
1% for each Bond Purpose-Public Art	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000
Mandated Program/Set-Aside Total	\$10,190,000	\$10,000,000	\$10,200,000	\$10,200,000	\$10,200,000	\$50,790,000
TOTALS	\$119,000,000	\$145,755,000	\$140,955,000	\$133,575,000	\$144,387,000	\$683,672,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
DMD/Streets						
University Boulevard Multi-Modal Improvements	\$2,500,000					\$2,500,000
Chappell Road	\$1,500,000					\$1,500,000
Central Avenue (TSM/ITS) Improvements	\$500,000	\$500,000	\$500,000			\$1,500,000
Reconstruct Major Streets	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Reconstruct Major Intersections	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Neighborhood Traffic Manag. and Advance Transportation Planning and Engineering (Streets)	\$700,000	\$800,000	\$800,000	\$800,000	\$950,000	\$4,050,000
Advance Right-of-Way Acquisition (Streets)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Ladera Road	\$1,500,000	\$2,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,000,000
Major Paving Rehabilitation	\$5,300,000	\$4,800,000	\$4,800,000	\$4,800,000	\$4,800,000	\$24,500,000
Intersection Signalization	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$11,500,000
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Bridge Repair	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,500,000
Mandatory Traffic Sign Replacement/Pavement Markings (Federal Mandate)	\$100,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$9,300,000
Safety and Intersection Improvements	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Public Works Funding (Streets)	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,400,000
Replace Street Maintenance Equipment	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$7,000,000
Street Lighting	\$500,000	\$425,000	\$425,000	\$425,000	\$425,000	\$2,200,000
Median and Interstate Landscaping	\$1,500,000	\$2,000,000	\$1,500,000	\$1,500,000	\$2,000,000	\$8,500,000
Trails and Bikeways (5% Mandate)	\$1,600,000	\$1,740,000	\$1,740,000	\$1,740,000	\$2,262,000	\$9,082,000
District 1 Medians	\$100,000					\$100,000
Downtown Walkability Improvements	\$900,000					\$900,000
Mile Hi District Lighting	\$300,000					\$300,000
Uptown Walkability Improvements	\$325,000					\$325,000
1st Street and Central Avenue Pedestrian Crossing	\$400,000					\$400,000
Alameda Boulevard Widening		\$1,500,000	\$2,000,000			\$3,500,000
Intersection Level of Service (LOS) Project		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Irving Boulevard Widening		\$1,000,000	\$1,000,000			\$2,000,000
Osuna Road Widening		\$2,200,000	\$2,500,000	\$2,500,000	\$2,500,000	\$9,700,000
Unser Improvements (Central to I-40)		\$1,000,000	\$1,200,000	\$1,200,000		\$3,400,000
Paseo del Norte			\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000
Central and Yucca Drive Street Realignment				\$500,000	\$3,000,000	\$3,500,000
San Pedro and Constitution Intersection				\$500,000		\$500,000
Westside Boulevard				\$2,500,000	\$5,000,000	\$7,500,000
90th and 106th Street Grade Separations					\$500,000	\$500,000
Central and Juan Tabo Intersection					\$500,000	\$500,000
Fourth Street Corridor Enhancements					\$1,500,000	\$1,500,000
Paradise Boulevard Widening					\$3,500,000	\$3,500,000
Totals	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000

DMD/Streets

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
University Boulevard Multi-Modal Improvements	\$2,500,000	Plan, design, acquire property, construct, and otherwise make improvements to University Boulevard between Rio Bravo and Lomas. These improvements may include but not be limited to bicycle lanes, pedestrian improvements, lighting, landscaping, queue jumpers, and geometric improvements.
Chappell Road	\$1,500,000	Plan, design, acquire property, construct, and otherwise make roadway and related improvements to the intersection of Chappell and Osuna, and Chappell Road between Renaissance and Osuna.
Central Avenue (TSM/ITS) Improvements	\$500,000	Plan, design, acquire property, construct, and otherwise make improvements to Central Avenue between 98th Street and Rio Grande. Analysis and design activities will consider a full range of travel modes, including but not limited to roadway, transit, lighting, landscaping, bikeway, and pedestrian enhancements.
Reconstruct Major Streets	\$2,000,000	Plan, design, acquire property, construct and otherwise make improvements to major arterial roadways throughout the City, to include, but not limited to lighting, landscaping, and purchase service vehicles.
Reconstruct Major Intersections	\$2,000,000	Plan, design, acquire property, construct, purchase equipment, and otherwise make improvements to major intersections throughout the City, to include, but not limited to lighting and landscaping.
Neighborhood Traffic Manag. and Advance Transportation Planning and Engineering (Streets)	\$700,000	Conduct transportation planning, environmental and engineering evaluations which may include but is not necessarily limited to data research, traffic needs analysis, traffic calming, preliminary plan layout, aerial mapping and design and/or construction activities and other activities as required. Staff completes traffic calming efforts in conjunction with the City's Traffic Calming Policy -- Streets Traffic Enhancement Program (STEP). The majority of this work will support improvements on streets and/or activity centers.

DMD/Streets

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Advance Right-of-Way Acquisition (Streets)	\$1,000,000	Purchase rights-of-way for arterial and collector roadways, as designated in the approved Long Range Major Street Plan, where the early purchase is economically prudent, or where the preservation of right-of-way for completion of arterial and collector roadways is necessary to ensure development of the major street system.
Ladera Road	\$1,500,000	Plan, design, acquire property, construct and otherwise make improvements to Ladera Road between Gavin and Coors. This is a phased project with the first phase of construction starting in 2015.
Major Paving Rehabilitation	\$5,300,000	Plan, design, and repave streets that are at or near the end of their expected life span; plan, design, and reconstruct bridges and major intersections; and, purchase related equipment and service vehicles to support these activities. This is an ongoing project. Based on the service life of asphalt pavement of 20 years and an inventory of over 4,600 lane miles of roads.
Intersection Signalization	\$2,300,000	Construct, install, modify, upgrade and otherwise improve existing traffic signals/intersection control. Purchase related equipment, service vehicles and computer systems required for the operation of the intersection signalization. 100% of this work will support improvements on corridors and/or in activity centers.
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)	\$1,000,000	Plan, design, construct, replace, expand, upgrade and otherwise improve the Albuquerque Traffic Management System/Intelligent Traffic System (ITS). Purchase related equipment, service vehicles and computer systems required for the operation of ITS. 100% of these funds will support improvements on corridors and/or in activity centers.
Bridge Repair	\$900,000	Plan, design, purchase right-of-way, construct, repair, rehab, and reconstruct bridge facilities throughout the City and purchase related equipment. NMDOT provides bridge inspections for the City. Annual inspections are used to determine program needs.

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Mandatory Traffic Sign Replacement/Pavement Markings (Federal Mandate)	\$100,000	Plan, design, inventory, and replace regulatory and informational street signs to meet current Federal requirements. Purchase related equipment service vehicles and computer systems required to implement the new sign requirements. In 2009 the FHWA required that all signs meet new sign standards. This 10 year program is the only alternative to meet the new requirements.
Safety and Intersection Improvements	\$2,000,000	Plan, design, purchase right-of-way, construct, and otherwise improve and install safety and intersection improvements. Purchase related equipment, service vehicles and computer systems required for the safe operation of the street system. The majority of this work will support improvements on corridors and/or activity centers.
Public Works Funding (Streets)	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements to streets, which may include but is not limited to the purchase of vehicles and equipment.
Replace Street Maintenance Equipment	\$1,400,000	Replace equipment associated with street sweeping for air quality and NPDES compliance; unpaved road maintenance including surfacing of dirt roads and repairs due to storm and shoulder maintenance; concrete repairs including request for installation of American's with Disabilities Act (ADA) facilities; pavement maintenance including pothole repairs; and preparation work for contract maintenance.
Street Lighting	\$500,000	Rehabilitate and/or replace arterial and residential street lighting throughout the City.
Median and Interstate Landscaping	\$1,500,000	Plan, design, and construct landscaping and aesthetic improvements on city streets and interstate facilities. This project is expected to continue in subsequent years until all City medians are landscaped. Funding for interstate landscaping leverages 2.5 percent of State DOT roadway projects within the City limits.
Trails and Bikeways (5% Mandate)	\$1,600,000	Plan, design, acquire property, construct, and otherwise make improvements to trails and bikeways throughout the City.
District 1 Medians	\$100,000	Plan, design, and construct landscaping and aesthetic improvements to District 1 medians.

DMD/Streets

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Downtown Walkability Improvements	\$900,000	Plan, design, acquire property, equip and construct pedestrian improvements to the Downtown area, including but not limited to the improvements recommended in the Downtown Walkability Study completed by Jeff Speck.
Mile Hi District Lighting	\$300,000	Plan, design, equip, install and construct street lighting improvements in the Mile Hi District.
Uptown Walkability Improvements	\$325,000	Plan, design, acquire property, equip and construct pedestrian improvements to the Uptown Area.
1st Street and Central Avenue Pedestrian Crossing	\$400,000	DMD, in cooperation with Transit and MRA/Planning, to plan, design, acquire property, equip, construct, and install improvements to the 1st Street and Central Avenue Rail Pedestrian Crossing, including but not limited to changes to elevation of sidewalks; pedestrian improvements and connections to the Alvarado Transit Center, the Albuquerque Convention Center, the Innovate ABQ site on the northeast side of the crossing, the City Redevelopment site on the northwest side of the crossing and the Bernalillo County property on the southeast side of the crossing; streetscape rail road track improvements; and modifications at the crossing of the rail road tracks.
Total	\$30,725,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
DMD/Storm Drainage						
NPDES Stormwater Quality MS4 Permit Compliance	\$2,000,000	\$2,200,000	\$2,500,000	\$3,000,000	\$3,500,000	\$13,200,000
Martineztown Storm Drain Rehabilitation	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Storm Drain and Pump Station Rehab	\$1,500,000	\$1,900,000	\$2,000,000	\$2,600,000	\$3,100,000	\$11,100,000
Emergency Action Plans and Rehabilitation for City Dams	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
Advanced Planning and Engineering	\$200,000	\$200,000	\$200,000	\$200,000	\$350,000	\$1,150,000
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,500,000	\$5,500,000
Mid-Valley Storm Drainage Improvements	\$1,300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,300,000
South Broadway Master Plan Drainage Improvements	\$1,000,000	\$1,300,000	\$1,000,000	\$1,000,000		\$4,300,000
Loma Hermosa NW Flooding Relief	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Arroyo Flash Flood Indication System	\$300,000	\$250,000				\$550,000
Phoenix NE Storm Drain	\$1,000,000	\$1,000,000				\$2,000,000
Kirtland Airforce Base South Detention Basin	\$50,000	\$700,000				\$750,000
Gibson-San Mateo Flood Plain Mitigation	\$50,000				\$3,000,000	\$3,050,000
Hahn Arroyo Structural Rehab and Water Quality Features	\$1,000,000					\$1,000,000
McKnight and Mary Ellen Storm Drains	\$400,000					\$400,000
Townsend SW	\$900,000					\$900,000
Montgomery NE Storm Drain	\$700,000					\$700,000
Quaker Heights Storm Sewer Improvements	\$300,000					\$300,000
Bear Canyon Arroyo Channel Stabilization		\$800,000				\$800,000
Dallas NE Storm Drain		\$550,000	\$2,500,000	\$1,400,000		\$4,450,000
Southern Blvd SE Storm Drain		\$1,300,000				\$1,300,000
La Charles/Georgene SD System (a.k. a. Phoenix SD)			\$2,000,000			\$2,000,000
Morris NE Storm Drain System				\$2,000,000		\$2,000,000
Chelwood Park NE Storm Drain					\$3,500,000	\$3,500,000
Totals	\$14,100,000	\$14,600,000	\$14,600,000	\$14,600,000	\$18,350,000	\$76,250,000

DMD/Storm Drainage

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
NPDES Stormwater Quality MS4 Permit Compliance	\$2,000,000	Plan, design, acquire property, purchase related equipment, construct and otherwise make improvements necessary to ensure compliance with the EPA MS4 Permit. Actions to ensure compliance may include, but are not necessarily limited to: public education programs, stormwater monitoring and/or design and construction of storm facilities.
Martineztown Storm Drain Rehabilitation	\$1,000,000	Plan, design, acquire property, construct, and purchase equipment and service vehicles necessary for storm drain rehabilitation activities including pump stations in Martineztown and other City projects.
Storm Drain and Pump Station Rehab	\$1,500,000	Plan, design, acquire property, construct, and purchase equipment and service vehicles necessary for storm drain and pump station rehabilitation activities.
Emergency Action Plans and Rehabilitation for City Dams	\$400,000	Plan, design, acquire property, construct, and purchase related equipment required to develop Emergency Action Plans for City-owned, non-jurisdictional dams, and developing inundation mapping and evacuation mapping.
Advanced Planning and Engineering	\$200,000	Long-term planning, engineering, and drainage management studies to help provide a logical and meaningful Storm Drainage Program. Activities are used to fund the planning, design, land acquisition, and construction of individual projects as necessary.
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$1,000,000	Plan, design and construct Best Management Practice facilities and related improvements to improve stormwater quality. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Mid-Valley Storm Drainage Improvements	\$1,300,000	Plan, design, and construct storm drain improvements in the Broadway, Santa Barbara-Martinez area, Downtown and Barelás Neighborhood area as per the Mid-Valley Drainage Master Plan. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.

DMD/Storm Drainage

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
South Broadway Master Plan Drainage Improvements	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to implement the recommended improvements in the South Broadway Drainage Master Plan. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Loma Hermosa NW Flooding Relief	\$1,000,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement new storm drain improvements on Loma Hermosa between Hanover NW and Atrisco NW.
Arroyo Flash Flood Indication System	\$300,000	Plan, design, and install the Arroyo Flash Flood Indication System for the Embudo Arroyo to warn the general public of potential storm conditions that may exist within the arroyo system. Project is a joint effort between the City and AMAFCA.
Phoenix NE Storm Drain	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to implement channel stabilization.
Kirtland Airforce Base South Detention Basin	\$50,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to provide detention, water quality, and flood control for runoff. Project is a joint effort between the City and AMAFCA.
Gibson-San Mateo Flood Plain Mitigation	\$50,000	Study, plan, design, acquire property, construct, and otherwise make improvements to install new storm drain system, including but not limited to inlets, manholes, and pipes.
Hahn Arroyo Structural Rehab and Water Quality Features	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to rehabilitate drainage infrastructure.
McKnight and Mary Ellen Storm Drains	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to install new storm drainage system, including but not limited to inlets, manholes, and pipes. Actions will eliminate an existing 100-year flood plain in the neighborhood.
Townsend SW	\$900,000	Plan, design, acquire property, construct, and otherwise install and improve storm drainage system, including but not limited to inlets, manholes, and pipes.

DMD/Storm Drainage

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Montgomery NE Storm Drain	\$700,000	Plan, design, acquire property, construct, and otherwise install and improve storm drainage system, including but not limited to inlets, manholes, and pipes.
Quaker Heights Storm Sewer Improvements	\$300,000	Plan, design, acquire property, construct and otherwise install waterline service for the purpose of installing fire hydrants and associated appurtenances for the Quaker Heights subdivision.
Total	\$14,100,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Parks & Recreation						
Park Renovation	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Recreation Facility Renovations	\$900,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,900,000
Swimming Pool Renovation	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,750,000
Open Space Land Acquisition and Facility Improvements	\$200,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,200,000
Balloon Fiesta Park Improvements	\$450,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,450,000
New Park Development and Land Acquisition	\$850,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,850,000
North Domingo Baca Swimming Pool	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$2,000,000	\$6,000,000
Vehicle and Equipment	\$800,000					\$800,000
Alamosa Skate Park Improvements	\$300,000					\$300,000
Los Altos Pool / Park	\$700,000	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000	\$6,700,000
Coronado Park Improvements	\$200,000					\$200,000
District 5 Park Improvements	\$500,000					\$500,000
118th St. Regional Sports Complex		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Park Development at the New Westgate Center Site		\$1,000,000	\$500,000			\$1,500,000
Totals	\$8,650,000	\$12,000,000	\$11,500,000	\$11,000,000	\$14,000,000	\$57,150,000

Parks & Recreation

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Park Renovation	\$2,000,000	Plan, design, construct, renovate and otherwise improve Parks.
Recreation Facility Renovations	\$900,000	Plan, design, construct, equip and otherwise improve existing recreation facilities to include but not limited to softball fields, tennis courts, buildings and the Mondo track.
Swimming Pool Renovation	\$750,000	Plan design, construct, equip and otherwise improve the 15 aquatic facilities run by Parks and Recreation.
Open Space Land Acquisition and Facility Improvements	\$200,000	Purchase, fence, and protect properties for the Open Space program. Plan, design, construct Open Space Properties for renovation purposes.
Balloon Fiesta Park Improvements	\$450,000	Plan, design, construct, equip and otherwise improve Balloon Fiesta Park.
New Park Development and Land Acquisition	\$850,000	To purchase land for new parks. To plan, design, construct and otherwise improve undeveloped land for park purposes.
North Domingo Baca Swimming Pool	\$1,000,000	To plan, design, construct and equip an aquatics facility at North Domingo Baca Park.
Vehicle and Equipment	\$800,000	To replace maintenance vehicles and equipment for the Parks and Recreation fleet.
Alamosa Skate Park Improvements	\$300,000	Plan, design, construct and equip improvements to the Alamosa Skate Park.
Los Altos Pool / Park	\$700,000	Plan, design, renovate, construct, equip and otherwise improve to the Los Altos Pool and Park.
Coronado Park Improvements	\$200,000	Plan, design, renovate, construct and otherwise make improvements to Coronado Park.
District 5 Park Improvements	\$500,000	Plan, design, construct, renovate and otherwise improve Parks within City Council District 5.
Total	\$8,650,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Public Safety						
<i>Fire</i>						
Apparatus Replacement	\$2,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,500,000
Facility Repair, Renovation, and Rehabilitation	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Construction of Fire Station 9	\$2,000,000	\$2,000,000				\$4,000,000
Fire Station 4 Rescue Vehicle	\$185,000					\$185,000
Totals	\$5,685,000	\$6,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$25,685,000

Public Safety

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Fire</i>
Apparatus Replacement	\$2,500,000	To purchase and replace emergency response apparatus and support vehicles, including but not limited to Fire Engines, Ladder Trucks, EMS Rescue Trucks, HazMat Rescue Vehicles, Heavy Technical Rescue Vehicles, Wildland Brush Trucks, light Pickups, and Sedans.
Facility Repair, Renovation, and Rehabilitation	\$1,000,000	To plan, design, construct, repair, renovate, equip, and otherwise improve Albuquerque Fire Department facilities.
Construction of Fire Station 9	\$2,000,000	To acquire the funds necessary to plan, design, construct, landscape, furnish, and equip a new fire station to replace current Fire Station 9, in phase one of a two-phase capital acquisition program.
Fire Station 4 Rescue Vehicle	\$185,000	Purchase a rescue vehicle for Fire Station 4.
Total	\$5,685,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Public Safety						
<i>Police</i>						
Marked Police Vehicles	\$4,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$16,000,000
Renovation and Repair of APD Facilities	\$1,000,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$3,500,000
Southeast Area Command	\$400,000	\$3,000,000	\$3,000,000			\$6,400,000
APD Radio Communication Upgrade		\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,000,000
Totals	\$5,400,000	\$10,000,000	\$9,500,000	\$6,500,000	\$6,500,000	\$37,900,000

Public Safety

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Police</i>
Marked Police Vehicles	\$4,000,000	Funding will be used to purchase marked and unmarked vehicles that meet obsolescence standards or that are damaged due to accidents.
Renovation and Repair of APD Facilities	\$1,000,000	Renovate, repair, construct, and equip APD facilities.
Southeast Area Command	\$400,000	Plan, design, construct, and otherwise improve the Southeast Area Command.
Total	\$5,400,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
ABQ Ride/Transit						
Revenue and Support Vehicle Replacement / Expansion	\$3,790,500	\$4,080,000	\$4,080,000	\$4,080,000	\$4,800,000	\$20,830,500
Transit Facility Rehabilitation	\$125,000	\$300,000	\$150,000	\$150,000	\$300,000	\$1,025,000
Bus Stop Improvements	\$47,000	\$120,000	\$120,000	\$120,000	\$600,000	\$1,007,000
Transit Security Upgrades and Improvements	\$62,500	\$150,000	\$300,000	\$300,000	\$300,000	\$1,112,500
Transit Technology	\$375,000	\$150,000	\$150,000	\$150,000	\$240,000	\$1,065,000
Totals	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000

ABQ Ride/Transit

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Revenue and Support Vehicle Replacement / Expansion	\$3,790,500	Purchase revenue and support vehicles and acquire associated equipment. These local GO Bond funds are required to obtain federal funds and provide sufficient combined funding for revenues and associated equipment. (Approximately 1 to 4 ratio i.e., one (1) local dollar can release up to four (4) federal dollars.
Transit Facility Rehabilitation	\$125,000	Plan, design, rehabilitate/remodel, renovate and purchase related equipment for Transit facilities to maintain the maximum facility life cycle. This includes Yale Facility EPA-SWPPD permit.
Bus Stop Improvements	\$47,000	Rehabilitate, repair, bus shelters and purchase associated equipment to maintain and enhance shelters. These funds may be used to leverage as matching funds for federal funds or private contributions for bus shelter upgrades.
Transit Security Upgrades and Improvements	\$62,500	Acquire required security related equipment and services to maintain existing equipment, purchase new and improved equipment and related services as required. In addition, the City is required to spend 1% of our 5307 FTA funds on Security related projects and this will meet the criteria of the matching funds to fulfill this obligation.
Transit Technology	\$375,000	Acquire equipment to upgrade and replace the existing technology equipment and make required improvements to the systems that keep the transit technology up-to-date and relevant. These funds may be used for the City's required matching funds on order to release federal funding.
Total	\$4,400,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Animal Welfare</i>						
Animal Shelter Rehabilitation and Equipment	\$1,000,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,500,000
Eastside Shelter Kennel D Renovations	\$240,000					\$240,000
Totals	\$1,240,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,740,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Animal Welfare</i>		
Animal Shelter Rehabilitation and Equipment	\$1,000,000	Plan, design, renovate, construct, otherwise improve, and purchase equipment and vehicles for city animal shelters and related operations, including mobile and off-site adoption programs.
Eastside Shelter Kennel D Renovations	\$240,000	Plan, design, renovate, construct and otherwise improve Kennel D at the Eastside Animal Shelter.
Total	\$1,240,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Cultural Services - Albuquerque Biological Park</i>						
Renovation & Repair (BioPark)	\$3,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$21,500,000
Africa Phase II		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Cats/Carnivores		\$1,000,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Crocodiles		\$3,000,000				\$3,000,000
Otters		\$750,000				\$750,000
Pheasantry Remodel			\$2,000,000			\$2,000,000
Sub-Totals	\$3,500,000	\$9,750,000	\$7,500,000	\$5,500,000	\$5,500,000	\$31,750,000
<i>Cultural Services - Balloon Museum</i>						
Balloon Museum Exhibit Development	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,200,000
Sub-Totals	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,200,000
<i>Cultural Services - Community Events</i>						
KiMo Theatre Renovation		\$250,000	\$150,000	\$150,000	\$150,000	\$700,000
South Broadway Cultural Center Renovation		\$250,000				\$250,000
Sub-Totals		\$500,000	\$150,000	\$150,000	\$150,000	\$950,000
<i>Cultural Services - Library</i>						
Library Materials	\$3,000,000	\$3,500,000	\$4,000,000	\$4,500,000	\$5,000,000	\$20,000,000
Library Automation	\$800,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,800,000
Library Building Renovations	\$800,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,800,000
Northwest Library Design	\$500,000				\$2,000,000	\$2,500,000
International District Library	\$2,000,000	\$2,000,000	\$2,000,000	\$1,000,000		\$7,000,000
Ernie Pyle Library Renovation		\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
Sub-Totals	\$7,100,000	\$8,700,000	\$9,200,000	\$8,700,000	\$10,200,000	\$43,900,000
<i>Cultural Services - Museum</i>						
Casa San Ysidro	\$200,000	\$500,000	\$1,250,000	\$1,250,000		\$3,200,000
Albuquerque Museum Collection Development		\$500,000	\$500,000	\$1,000,000	\$750,000	\$2,750,000
Albuquerque Museum, Phase 3		\$2,000,000	\$1,000,000	\$1,600,000	\$1,000,000	\$5,600,000
History Exhibit Renovation		\$100,000				\$100,000
Repairs and Renovations (Albuquerque Museum)		\$250,000	\$200,000	\$200,000	\$200,000	\$850,000
Sub-Totals	\$200,000	\$3,350,000	\$2,950,000	\$4,050,000	\$1,950,000	\$12,500,000
Totals	\$11,000,000	\$22,550,000	\$20,050,000	\$18,650,000	\$18,050,000	\$90,300,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Cultural Services - Albuquerque Biological Park</i>		
Renovation & Repair (BioPark)	\$3,500,000	Plan, design, construct, equip, furnish and renovate outdated facilities to include utilities, life support, animal enclosures, public amenities, electronic equipment and landscaping. Remodel existing outdated facilities at the BioPark Facilities include Zoo, Aquarium, Botanic Garden and Tingley Beach.
Sub-Total	\$3,500,000	
<i>Cultural Services - Balloon Museum</i>		
Balloon Museum Exhibit Development	\$200,000	Plan, design, modify and install exhibits that inform the public of lighter-than-air flight. This request allows for the acquisition of equipment, furniture, fixtures and display objects that will be integrated into exhibits aligned with the Balloon Museum's educational mission. There will be a specific focus on planning, development and acquisition of fun, interactive displays that engage visitors and encourage repeat visits. Ongoing exhibit development through October 2017.
Sub-Total	\$200,000	
<i>Cultural Services - Library</i>		
Library Materials	\$3,000,000	Purchase library materials such as books, periodicals, media, electronic resources, and other needed materials to meet customer demand for new information; replace outdated material, and provide educational and recreational materials for all libraries. On-going funding for Library Materials through December 2017.
Library Automation	\$800,000	Purchase and install updated automation equipment, including but not limited to: public PCs, network equipment, Wi Fi routers, servers, and software to maintain network services, automated systems, and other equipment. On-going funding for Library Automation through December 2017.

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Library Building Renovations	\$800,000	To design, construct, equip, furnish, and renovate current outdated library facilities which may include, but is not necessarily limited to , HVAC unit upgrade, carpet and furniture replacement, public amenities, and landscaping. On-going funding for Library Building Renovations through December 2017.
Northwest Library Design	\$500,000	Plan, design and acquire property for a library facility within City Council District 5.
International District Library	\$2,000,000	Plan, design, acquire property, construct, furnish and equip a library facility within City Council District 6.
Sub-Total	\$7,100,000	

Cultural Services - Museum

Casa San Ysidro	\$200,000	Plan, design, & construct a visitor's center, plaza, & parking lot at Casa San Ysidro, on the State's Historic Register, & purchase related equipment. Correct ADA deficiencies & provide a facility that meets standards for accreditation. Provides for rehabilitation of visitor restrooms, staff offices (to be removed from the Historic house), school tour orientation/exhibition gallery, collection storage, parking, & plaza area for educational events while preserving the historic facility & artifacts. Final project completion is expected by 2022, contingent on future funding.
Sub-Total	\$200,000	
Total	\$11,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>DMD - CIP Division</i>						
Replacement Vehicles (DMD)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
CIP Parks Construction Heavy Equipment	\$300,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,300,000
Sub-Totals	\$400,000	\$600,000	\$600,000	\$600,000	\$600,000	\$2,800,000
<i>DMD - Facilities, Energy, Security & Parking</i>						
City Building Improvement and Rehabilitation	\$850,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,850,000
Roof Repairs for City Facilities	\$100,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,100,000
Parking Facilities Rehabilitation and Upgrade	\$100,000	\$1,500,000	\$200,000	\$200,000	\$200,000	\$2,200,000
Security Improvements and Rehabilitation	\$50,000	\$200,000	\$200,000	\$200,000	\$200,000	\$850,000
Sub-Totals	\$1,100,000	\$4,200,000	\$2,900,000	\$2,900,000	\$2,900,000	\$14,000,000
Totals	\$1,500,000	\$4,800,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,800,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>DMD - CIP Division</i>		
Replacement Vehicles (DMD)	\$100,000	Replace aging vehicles needed by the Department of Municipal Development to adequately and efficiently implement department projects.
CIP Parks Construction Heavy Equipment	\$300,000	Purchase heavy equipment and vehicles for park construction projects.
Sub-Total	\$400,000	
<i>DMD - Facilities, Energy, Security & Parking</i>		
City Building Improvement and Rehabilitation	\$850,000	Plan, design, engineer, renovate, construct, secure, automate and otherwise improve, and purchase related furnishings, equipment, computer software and hardware and/or service vehicles to protect, secure and maintain City Facilities, to ensure their structural integrity and asset value, and to improve energy efficiency.
Roof Repairs for City Facilities	\$100,000	Plan, design, construct, rehabilitate and otherwise improve, and purchase related equipment for roofs at City facilities in order to maintain the integrity of the building envelope and improve energy efficiency.
Parking Facilities Rehabilitation and Upgrade	\$100,000	Plan, design, engineer, renovate, construct, secure, automate and otherwise improve, and purchase related furnishings, equipment, computer software and hardware to protect, secure and maintain Parking facilities, to ensure their structural integrity and asset value, and to improve energy efficiency.
Security Improvements and Rehabilitation	\$50,000	Design, construct, rehabilitate and purchase equipment related to upgrading security monitoring, safety, camera and communication systems for various City owned facilities.
Sub-Total	\$1,100,000	
Total	\$1,500,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Environmental Health</i>						
Health and Safety Equipment, Vehicles and Facilities	\$600,000	\$840,000	\$840,000	\$860,000	\$860,000	\$4,000,000
Los Angeles Landfill Remediation	\$250,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,050,000
EPA Ozone Mandate	\$100,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,100,000
Environmental Health Satellite Facility Rehabilitation	\$250,000	\$100,000	\$100,000	\$100,000	\$100,000	\$650,000
Totals	\$1,200,000	\$2,640,000	\$2,640,000	\$2,660,000	\$2,660,000	\$11,800,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Environmental Health</i>		
Health and Safety Equipment, Vehicles and Facilities	\$600,000	Plan, design, test, purchase and outfit necessary equipment and service vehicles, and otherwise improve, furnish and/or rehabilitate and purchase software and training materials for Environmental Health Department facilities associated with City managed and/or regulated environmental health programs through maintenance and/or construction.
Los Angeles Landfill Remediation	\$250,000	Design and construct improvements at the former Los Angeles Landfill. Improvements may include but are not limited to, grading and drainage required by subsidence of the landfill from deteriorated municipal solid wastes; utilities which require replacement due to subsidence; improvements to the landfill gas extraction/flare system; soil vapor extraction and ground water remediation system; improvements to the drainage inlet at the North Diversion Channel; and any other action required to protect the health and safety of the public.
EPA Ozone Mandate	\$100,000	Plan, design and purchase emissions inventory collection and reporting system, air quality monitoring equipment and professional modeling services to respond to unfunded EPA-mandated reporting of large source air emissions and anticipated reduction of ozone concentration.
Environmental Health Satellite Facility Rehabilitation	\$250,000	Plan, design, construct and/or rehabilitate existing Environmental Health Department satellite facilities and components to extend serviceable life and increase energy efficiency. Purchase related equipment, lighting and furnishings.
Total	\$1,200,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Family & Community Services</i>						
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$2,100,000	\$1,500,000	\$1,000,000	\$1,500,000	\$1,000,000	\$7,100,000
Pat Hurley Community Center	\$1,490,000					\$1,490,000
Dennis Chavez Community Center	\$1,400,000	\$1,000,000				\$2,400,000
Westgate Community Center	\$4,350,000	\$1,000,000	\$1,500,000			\$6,850,000
Vehicle and Equipment Replacement: FCS	\$200,000	\$200,000	\$150,000	\$150,000		\$700,000
Affordable Housing	\$4,300,000	\$2,000,000	\$3,000,000	\$4,000,000		\$13,300,000
Jack Candelaria Community Center		\$1,000,000	\$1,000,000			\$2,000,000
Loma Linda Community Center		\$1,000,000	\$1,000,000			\$2,000,000
Snow Park Community Center		\$500,000	\$500,000			\$1,000,000
Totals	\$13,840,000	\$8,200,000	\$8,150,000	\$5,650,000	\$1,000,000	\$36,840,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Family & Community Services</i>		
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$2,100,000	Plan, design, renovate, demolish, construct, equip, furnish, purchase/replace playground equipment, provide new security systems or upgrades and technology upgrades (including computer equipment) and otherwise make improvements to existing FCS facilities: to include Community Centers, Child Development Centers, Health and Social Service Centers and related FCS facilities. Purchase related equipment (including computer equipment) and/or furnishings necessary for the operation of FCS Community Centers, Child Development Centers, Health and Social Service Centers and related FCS facilities.
Pat Hurley Community Center	\$1,490,000	Plan, design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Pat Hurley Community Center.
Dennis Chavez Community Center	\$1,400,000	Plan, design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Dennis Chavez Community Center.
Westgate Community Center	\$4,350,000	To design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the Westgate Community Center.
Vehicle and Equipment Replacement: FCS	\$200,000	Replace aging FCS vehicles and purchase equipment needed by the FCS maintenance division. All community centers use vans to transport participants.
Affordable Housing	\$4,300,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8.
Total	\$13,840,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Finance & Administrative Services</i>						
IT Infrastructure Upgrade	\$1,000,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$8,000,000
Network Equipment Upgrade	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,750,000
Cyber Security	\$250,000	\$500,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Business Application Technology	\$1,000,000	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$7,200,000
3% for Energy Conservation Program	\$3,570,000	\$3,000,000	\$3,600,000	\$3,600,000	\$3,600,000	\$17,370,000
Totals	\$6,570,000	\$7,800,000	\$8,150,000	\$8,150,000	\$8,150,000	\$38,820,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Finance & Administrative Services</i>		
IT Infrastructure Upgrade	\$1,000,000	Plan, design, purchase, renovate, upgrade, replace, and otherwise improve City IT hardware, software, and computer rooms. Within scope is Disaster Recovery, Virtual Desktop, and other infrastructure components to include software applications. May include training/travel on implementation and support of associated new components.
Network Equipment Upgrade	\$750,000	Replace end of life network equipment with current technology, improved network connectivity and services to City sites. May include training/travel on implementation and support of associated new components.
Cyber Security	\$250,000	Plan, improve, and implement the City wide Cyber Security Program to include penetration testing and port scanning. May include training/travel on implementation and support of associated new components.
Business Application Technology	\$1,000,000	Plan, design, develop, test, obtain, and implement software including PeopleSoft ERP, hardware, professional services, and train (with travel) staff to replace, upgrade, and/or expand functionality of business-aligned systems to improve business processes and operations.
3% for Energy Conservation Program	\$3,570,000	Design and construct energy conservation and renewable energy projects as mandated and described in F/S O-06-34; Enactment O-2006-035.
Total	\$6,570,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Planning - Administration</i>						
Electronic Plan Review (ePlan)	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Albuquerque Geographic Information System (AGIS)	\$250,000	\$225,000	\$275,000	\$325,000	\$325,000	\$1,400,000
Planning Hardware and Software Upgrades	\$50,000	\$50,000	\$125,000	\$150,000	\$100,000	\$475,000
Plaza del Sol Rehabilitation	\$70,000	\$100,000	\$65,000			\$235,000
Planning Department Vehicles	\$80,000	\$75,000	\$75,000	\$75,000	\$75,000	\$380,000
Comprehensive Community Planning/Revitalization	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,400,000
Sub-Totals	\$950,000	\$1,000,000	\$1,090,000	\$1,100,000	\$1,050,000	\$5,190,000
<i>Planning - MRA</i>						
Rail Yards	\$1,500,000	\$1,000,000	\$1,000,000	\$700,000	\$700,000	\$4,900,000
Innovation District/Downtown Improvements	\$250,000	\$700,000	\$500,000	\$500,000	\$500,000	\$2,450,000
East Gateway Metropolitan Redevelopment Area	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
West Central Metropolitan Redevelopment Area	\$100,000	\$100,000	\$100,000	\$100,000	\$200,000	\$600,000
Bus Rapid Transit (BRT) Development Fund		\$600,000	\$710,000	\$1,000,000	\$1,850,000	\$4,160,000
Sub-Totals	\$1,950,000	\$2,500,000	\$2,410,000	\$2,400,000	\$3,350,000	\$12,610,000
Totals	\$2,900,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,400,000	\$17,800,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Planning - Administration</i>		
Electronic Plan Review (ePlan)	\$100,000	Design, plan, purchase, construct, deploy and otherwise improve Electronic Plan Review (ePlan) equipment, software, and peripherals and provide for associated facilities and improvements, and data for the electronic acceptance and review of development, building and construction plans.
Albuquerque Geographic Information System (AGIS)	\$250,000	Plan, design, purchase, upgrade, expand and otherwise improve computerized maps and associated geographic information for use by all City departments and the public. This scope may include, but is not limited to, hardware, software, data, training and technical assistance.
Planning Hardware and Software Upgrades	\$50,000	Plan, design, purchase, replace, expand and otherwise improve Planning Department electronic equipment, hardware, software, data, and training to support Planning Department business lines and improve efficiencies.
Plaza del Sol Rehabilitation	\$70,000	Plan, design, demolish and reconstruct the customer service area and other areas of the one-stop shop of the Planning Department to improve service delivery of the one-stop shop process, to increase the efficiency of code enforcement and permit review for all divisions and agencies, and enhance customer service when addressing community questions and concerns.
Planning Department Vehicles	\$80,000	Purchase vehicles for field inspectors to replace salvaged or aging inventory due to mileage, years of operation, maintenance/cost history, and suitability of assignment to ensure health, safety and general welfare of the public.
Comprehensive Community Planning/Revitalization	\$400,000	Plan, study, design and construct improvements city-wide which will enrich the cultural, recreational, educational, civic and entertainment environment, and encourage economic development.
Sub-Total	\$950,000	

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Planning - MRA</i>
Rail Yards	\$1,500,000	Plan, design, demolish, construct, renovate, abate environmental contamination, prevent deterioration, implement structural and safety improvements, finance and otherwise support development, implement site and public improvements, construct site accessibility improvements and/or otherwise support the redevelopment of the Albuquerque Rail Yards site in Barelás and the buildings on the site.
Innovation District/Downtown Improvements	\$250,000	Acquire land, plan, design, demolish, construct, renovate facilities and infrastructure, finance and otherwise support development, provide improvements and/or otherwise support redevelopment in Metropolitan Redevelopment Areas in the Downtown Albuquerque area and/or the planned Innovation District.
East Gateway Metropolitan Redevelopment Area	\$100,000	Acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, as well as renovate and implement improvements, finance development and/or otherwise support private sector redevelopment in the East Gateway Metropolitan Redevelopment Area, which will enrich the cultural, recreational, educational, civic and entertainment environment and encourage economic development.
West Central Metropolitan Redevelopment Area	\$100,000	Acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, as well as renovate and implement improvements, finance development and/or otherwise support private sector redevelopment in the West Central Metropolitan Redevelopment Area, which will enrich the cultural, recreational, educational, civic and entertainment environment and encourage economic development.
Sub-Total	\$1,950,000	
Total	\$2,900,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
Senior Affairs						
Senior Affairs Facility Renovation / Rehabilitation	\$1,200,000	\$1,000,000	\$5,000,000	\$5,000,000	\$1,000,000	\$13,200,000
Northwest Multigenerational Center Design	\$400,000					\$400,000
North Domingo Baca Multigenerational Center Gymnasium		\$2,500,000				\$2,500,000
Totals	\$1,600,000	\$3,500,000	\$5,000,000	\$5,000,000	\$1,000,000	\$16,100,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Senior Affairs</i>
Senior Affairs Facility Renovation / Rehabilitation	\$1,200,000	Plan, design, construct, rehabilitate and purchase equipment, software and hardware for senior centers, multigenerational centers, fitness centers and other senior program facilities to improve, maintain, and otherwise enhance and extend the life of the City's facilities and grounds.
Northwest Multigenerational Center Design	\$400,000	Plan, design, and acquire property for a multigenerational center within City Council District 5.
Total	\$1,600,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>
Council District 1	
Public Safety Projects - Council District 1	\$50,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 1	\$400,000
Parks & Recreation Projects - Council District 1	\$200,000
Library Projects - Council District 1	\$50,000
Street Projects - Council District 1	\$300,000
Sub-total	\$1,000,000
Council District 2	
Parks & Recreation Projects - Council District 2	\$200,000
Library Projects - Council District 2	\$150,000
Street Projects - Council District 2	\$650,000
Sub-total	\$1,000,000
Council District 3	
Senior, Family, Community Center and Community Enhancement Projects - Council District 3	\$400,000
Parks & Recreation Projects - Council District 3	\$200,000
Library Projects - Council District 3	\$150,000
Street Projects - Council District 3	\$250,000
Sub-total	\$1,000,000
Council District 4	
Public Safety Projects - Council District 4	\$410,000
Parks & Recreation Projects - Council District 4	\$50,000
Library Projects - Council District 4	\$400,000
Street Projects - Council District 4	\$90,000
Affordable Housing Projects - Council District 4	\$50,000
Sub-total	\$1,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>
Council District 5	
Public Safety Projects - Council District 5	\$300,000
Parks & Recreation Projects - Council District 5	\$400,000
Street Projects - Council District 5	\$300,000
Sub-total	\$1,000,000
Council District 6	
Public Safety Projects - Council District 6	\$100,000
Parks & Recreation Projects - Council District 6	\$250,000
Library Projects - Council District 6	\$400,000
Street Projects - Council District 6	\$150,000
Affordable Housing Projects - Council District 6	\$100,000
Sub-total	\$1,000,000
Council District 7	
Public Safety Projects - Council District 7	\$75,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 7	\$50,000
Parks & Recreation Projects - Council District 7	\$475,000
Library Projects - Council District 7	\$100,000
Street Projects - Council District 7	\$300,000
Sub-total	\$1,000,000
Council District 8	
Public Safety Projects - Council District 8	\$650,000
Parks & Recreation Projects - Council District 8	\$75,000
Library Projects - Council District 8	\$200,000
Street Projects - Council District 8	\$75,000
Sub-total	\$1,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>
Council District 9	
Public Safety Projects - Council District 9	\$100,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 9	\$250,000
Parks & Recreation Projects - Council District 9	\$100,000
Library Projects - Council District 9	\$50,000
Street Projects - Council District 9	\$500,000
Sub-total	\$1,000,000
Total	\$9,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 1</i>		
Public Safety Projects - Council District 1	\$50,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 1.
Senior, Family, Community Center and Community Enhancement Projects - Council District 1	\$400,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 1.
Parks & Recreation Projects - Council District 1	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 1.
Library Projects - Council District 1	\$50,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 1.
Street Projects - Council District 1	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 1.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 2</i>		
Parks & Recreation Projects - Council District 2	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 2.
Library Projects - Council District 2	\$150,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 2.
Street Projects - Council District 2	\$650,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 2.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 3</i>		
Senior, Family, Community Center and Community Enhancement Projects - Council District 3	\$400,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 3.
Parks & Recreation Projects - Council District 3	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 3.
Library Projects - Council District 3	\$150,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 3.
Street Projects - Council District 3	\$250,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 3.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 4</i>		
Public Safety Projects - Council District 4	\$410,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 4. Of this allocation, \$400,000 is designated for the APD NE Area Command and \$10,000 is designated for the APD Valley Substation.
Parks & Recreation Projects - Council District 4	\$50,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, and equipment for North Domingo Baca Park, including public facilities, swimming pools, tennis courts, sports fields and other recreational facilities, bikeways, and trails.
Library Projects - Council District 4	\$400,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, equip, landscape and otherwise improve the Cherry Hills Library.
Street Projects - Council District 4	\$90,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 4.
Affordable Housing Projects - Council District 4	\$50,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8, that benefit District 4.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 5</i>		
Public Safety Projects - Council District 5	\$300,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 5.
Parks & Recreation Projects - Council District 5	\$400,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 5.
Street Projects - Council District 5	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 5.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 6</i>		
Public Safety Projects - Council District 6	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 6.
Parks & Recreation Projects - Council District 6	\$250,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 6.
Library Projects - Council District 6	\$400,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 6.
Street Projects - Council District 6	\$150,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 6.
Affordable Housing Projects - Council District 6	\$100,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8, that benefit District 6.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 7</i>		
Public Safety Projects - Council District 7	\$75,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 7.
Senior, Family, Community Center and Community Enhancement Projects - Council District 7	\$50,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 7.
Parks & Recreation Projects - Council District 7	\$475,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 7.
Library Projects - Council District 7	\$100,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 7.
Street Projects - Council District 7	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 7.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 8</i>		
Public Safety Projects - Council District 8	\$650,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 8.
Parks & Recreation Projects - Council District 8	\$75,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 8.
Library Projects - Council District 8	\$200,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 8.
Street Projects - Council District 8	\$75,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 8.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 9</i>		
Public Safety Projects - Council District 9	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 9.
Senior, Family, Community Center and Community Enhancement Projects - Council District 9	\$250,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 9.
Parks & Recreation Projects - Council District 9	\$100,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 9.
Library Projects - Council District 9	\$50,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 9.
Street Projects - Council District 9	\$500,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 9.
Total	\$1,000,000	

G.O. Bond Summary

<u>Department / <i>Division</i> / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Mandated Program/Set-Aside						
<i>1% for each Bond Purpose-Public Art</i>						
1% for each Bond Purpose-Public Art	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000
Totals	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000

Mandated Program/Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>1% for each Bond Purpose-Public Art</i>
1% for each Bond Purpose-Public Art	\$1,190,000	As provided in the City's "Art in Municipal Places" ordinance, one percent of each bond purpose shall be provided for Public Art.
Total	\$1,190,000	

CAPITAL PLAN

**COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP)
CONSOLIDATED PLAN
ENTERPRISE FUNDS**

Component Capital Improvement Plan (CCIP)

The Component Capital Improvement Plan (CCIP) is the capital program financed with revenues from impact fees. An impact fee is a one-time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to new development. Impact fees may not be charged retroactively and may not be used for maintenance or repair.

The City Council adopted revised impact fees for four infrastructure types on November 19, 2012:

- Roadway Facilities
- Storm Drain Facilities
- Parks, Recreation, Trails and Open Space Facilities
- Public Safety Facilities

The impact fee planning process took approximately one year. The fees were developed by a consulting team and were reviewed by a citizen committee that included developers, neighborhood association representatives and members of civic organizations.

The CCIP plan reflects the projects that will be built with impact fees as revenues are collected over the next 10-years. It should be noted that impact fees are not the only funding sources needed to complete the described projects.

Component Capital Improvement Plan (CCIP)		2012 through 2022	
Roadway Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
	98th Street, Colobell-Blake	\$3,200,000	
	Irving Blvd Widening, Unser-Rio Los Pinos	\$4,500,000	
	Paseo Del Norte Widening (II), Golf Course-Universe	\$9,300,000	
	St Joseph's, Coors-Atrisco	\$1,300,000	
	Tower Road, Unser-Coors	\$600,000	
	Universe Blvd, Paseo-Unser	\$5,000,000	
	Unser Blvd Widening (III), Paseo del Norte-Paradise	\$6,300,000	
	Blake/98th Intersection	\$1,000,000	
	Unser and Central Intersections	\$5,000,000	
	Alameda Blvd Widening, San Pedro to Louisiana	\$2,100,000	
	Alameda/Louisiana Intersection	\$500,000	
	Carmel/Holly and Barstow Intersection	\$400,000	
	Lomas/Louisiana Intersection	\$300,000	
	Menaul/Wyoming Intersection	\$300,000	
	Unser Blvd Widening (IV), Rainbow-Kimmick	\$785,000	
	TOTAL ROADWAY FACILITIES	\$40,585,000	\$35,546,283
Component Capital Improvement Plan (CCIP)		2012 through 2022	
Storm Drain Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Far Northeast Service Area	La Cueva Channel Improvements (MAAMDP-C-4), Barstow-Ventura	\$1,000,000	
	Sub-Total: Far Northeast Service Area	\$1,000,000	
Northwest Service Area	Paseo Del Norte Storm Drain Improvements (PMDMP-B and C), Unser-escarpment	\$3,000,000	
	Unser Storm Drain Improvements, Rainbow-Paseo	\$2,000,000	
	Unser Storm Drain Improvements (PMDMP-A), Paseo-Paradise	\$2,000,000	
	Boca Negra Dam	\$2,500,000	
	Sub-Total: Northwest Service Area	\$9,500,000	
Southwest Service Area	Tower Road Storm Drain, Unser-Coors	\$1,000,000	
	Sub-Total: Southwest Service Area	\$1,000,000	
Tijeras Service Area	Bank Stabilization on the Tijeras Arroyo within the City Limits (TDMP-3A and 7)	\$1,000,000	
	Sub-Total: Tijeras Service Area	\$1,000,000	
	Total Storm Drain Facilities	\$12,500,000	\$6,929,582

Component Capital Improvement Plan (CCIP)

Park Facilities			
Service Area	Description	Est. Project Cost	Antic. Fee Funding
Southeast Service Area	Four Hills Park	\$525,000	
	Los Altos Swimming Pool Expansion	\$3,000,000	
	Manzano Mesa Park	\$1,020,000	
	New Day Park	\$500,000	
	Phil Chacon Park	\$500,000	
	Sunport Park	\$250,000	
	Korean War Veterans Park	\$500,000	
	Land Acquisition	\$500,000	
	New Park Development	\$3,000,000	
	Balduini Park	\$400,000	
	Crestview Heights Park	\$700,000	
	Veloport/BMX facility	\$250,000	
	Sub-Total: Southeast Service Area	\$11,145,000	\$3,430,184
Northeast Service Area	North Domingo Baca Park	\$2,500,000	
	Lafayette Park	\$175,000	
	Arroyo del Oso Park	\$1,000,000	
	Comanche North Park	\$1,000,000	
	San Antonio Corridor Park	\$500,000	
	Tanoan Corridor Park	\$700,000	
	Land Acquisition	\$200,000	
	Sub-Total: Northeast Service Area	\$6,075,000	\$375,504
Southwest Service Area	Silver Tree Park	\$1,400,000	
	El Rancho Grande Park	\$875,000	
	El Rancho Grande Unit 17 Park	\$2,500,000	
	Anderson Heights Park	\$700,000	
	Sunrise Terrace Park	\$861,000	
	Tower Pond Park	\$500,000	
	Westgate Community Park	\$1,000,000	
	Land Acquisition	\$500,000	
	New Park Development	\$1,000,000	
	Sub-Total: Southwest Service Area	\$9,336,000	\$2,428,272
Northwest Service Area	Ridgeview Village	\$700,000	
	Andalucia Park	\$850,000	
	Shawn McWethy Park	\$1,800,000	
	Creighton Park	\$2,300,000	
	Piedras Marcadas Dam Park	\$350,000	
	Vista Alegre Park	\$3,000,000	
	Ventana Ranch Community Park	\$1,000,000	
	Vista del Norte Park	\$5,000,000	
	Land Acquisition	\$1,000,000	
	New Park Development	\$2,000,000	
	Country Meadows Park	\$1,500,000	
	Ouray Off Leash Dog Area/Ladera Pond	\$800,000	
	Paradise Skies Park	\$1,000,000	
	Tuscany Park	\$1,000,000	
	Tres Placitas Park	\$600,000	
	East Atrisco Park	\$900,000	
	Sub-Total: Northwest Service Area	\$23,800,000	\$6,164,912
	TOTAL PARK FACILITIES	\$50,356,000	\$12,398,872

Component Capital Improvement Plan (CCIP)		2012 through 2022	
Open Space Land and Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Land: Calabacillas Arroyo	\$1,500,000	
	Land: North Geologic Window	\$3,500,000	
	Land: Northern Sand Dunes	\$2,000,000	
	Land: North Rio Puerco Escarpment	\$23,000,000	
	Land: Volcano Cliffs/Volcano Heights Master Plan	\$3,750,000	
	Land: Cerro Colorado Volcano	\$2,250,000	
	Land: Southwest Mesa / "Ceja"	\$17,500,000	
	Land: South Rio Puerco Escarpment	\$5,850,000	
	Land: Southern Sand Dunes	\$1,350,000	
	Land: Tijeras Arroyo	\$3,750,000	
	Land: Tijeras Canyon	\$1,250,000	
	Fencing/Protection/Access Control	\$1,500,000	
	Atrisco Terrace Trails & Parking	\$250,000	
	Calabacillas Arroyo Facilities	\$200,000	
	Candelaria Farm	\$200,000	
	Equestrian Complex	\$250,000	
	Maloof Airfield	\$250,000	
	Northern Sand Dunes Trails & Parking	\$350,000	
	Petroglyph / West Mesa Trails & Parking	\$500,000	
	Piedras Marcadas Pueblo	\$1,000,000	
	Poblanos Fields	\$250,000	
	Shooting Range	\$1,000,000	
	Visitor Center	\$1,000,000	
	Hubbell Farm	\$200,000	
	Southwest Mesa / "Ceja" - Trails & Parking	\$200,000	
	Rio Grande Valley State Park Improvements	\$2,000,000	
	Elena Gallegos / Foothills	\$500,000	
	Tijeras Arroyo/Canyon Facilities	\$250,000	
	Manzano / Four Hills	\$250,000	
	Montessa Park	\$200,000	
	Tres Pistolas/ East Mountains Facilities	\$200,000	
TOTAL OPEN SPACE LAND & FACILITIES		\$76,250,000	\$6,168,547

Component Capital Improvement Plan (CCIP)		2012 through 2022			
Trail Facilities					
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding		
City Wide	Central/Unser Gap	\$100,000			
	Unser Trail (Montano – Dellyne)	\$125,000			
	Unser Trail (McMahon – City Limits, Rio Rancho)	\$75,000			
	Unser Trail (McMahon – Bandelier)	\$100,000			
	Boca Negra Dam Trail (Around Dam)	\$187,500			
	Piedras Marcadas Trail	\$300,000			
	MRGCD Drain from Paseo del Norte along Coors to Eagle Ran	\$300,000			
	I-40 West Trail – Continue La Presa Dam to 98th St.	\$260,000			
	University Blvd Trail from Gibson to Rio Bravo	\$800,000			
	East I-40 Trail from 6th St. to University	\$500,000			
	Balloon Museum Dr. to Jefferson	\$100,000			
	North Diversion Channel Trail @ Paseo del Norte to Edith Cor	\$200,000			
	98th Tt. Gibson to Dennis Chavez	\$350,000			
	Skyview Trail	\$250,000			
	Ventana Ranch Community Park Trail (Around Dam)	\$300,000			
	Escarpment Trail (Petroglyph National Monument)	\$60,000			
	TOTAL TRAIL FACILITIES			\$4,007,500	\$675,549

Component Capital Improvement Plan (CCIP)		2012 through 2022		
Public Safety: Fire Facilities				
Service Area	Description	Est. Project Cost	Eligible Cost	Antic. Fee Funding
City Wide	New Volcano Vista Fire Station	\$4,800,000	\$4,800,000	
	Logistics/Fleet	\$9,683,500	\$3,001,885	
	Station 9 Reconstruction	\$4,903,750	\$2,451,875	
	New SW Mesa Fire Station	\$5,053,000	\$5,053,000	
	Communications Center and Equipment*	\$2,350,000	\$705,000	
	TOTAL FIRE FACILITIES	\$26,790,250	\$16,011,760	\$3,145,725
* Fire share				
Component Capital Improvement Plan (CCIP)		2012 through 2022		
Public Safety: Police Facilities				
Service Area	Description	Est. Project Cost	Eligible Cost	Antic. Fee Funding
City Wide	Communications Center and Equipment*	\$3,975,000	\$1,192,500	
	Land for Permanent Family Advocacy Center	\$1,280,476	\$1,280,476	
	Acquire Firearms Training Solution (Simulator)	\$200,000	\$200,000	
	Expand Communications Center Call Capacity	\$100,000	\$100,000	
	SW Area Command Parking Lot Expansion	\$419,539	\$419,539	
	NE Area Command Expansion/Parking	\$227,000	\$227,000	
	Expansion of Fleet of Marked and Unmarked Vehicles	\$500,000	\$500,000	
	TOTAL POLICE FACILITIES	\$6,702,015	\$3,919,515	\$1,369,261
* Police share				

Consolidated Plan

2013-2017 Consolidated Plan Description, Objectives, and Budget

The Consolidated Plan establishes Albuquerque's five-year programming and funding strategies for addressing the identified housing, public service, public facility, public improvement, economic development needs of some of the City's most vulnerable populations. The 2013-2017 Consolidated Plan consists of a Housing Needs assessment including an assessment of the housing needs of the City's homeless population and a discussion of the City's Public Housing Inventory, a Housing Market Analysis, as well as discussions and analysis of the City's Fair Housing issues, analysis of the housing and community development needs of the City's "Special Needs" populations, an Anti-poverty strategy, and a discussion of the Community Development Division's geographic priorities.

Also included in the 2013-2017 Consolidated Plan is a five year Budget for the planned expenditure of the City's HUD Entitlement grants including monies from the HOME Investment Partnerships Grant Program (HOME), the Community Development Block Grant Program (CDBG) and the Emergency Solutions Grant Program (HESG). The Plan also includes how the Division plans to spend the City's Workforce Housing Trust Fund (WFHTF) bond monies as well as a portion of the City's general Fund.

Objective Summary

Objective 1: Increase Affordable Housing opportunities for low to moderate income households through the following Program Interventions:

New Construction Rental Program: 350 Household Housing Unit
Rental Acquisition/Rehabilitation Program: 100 units rehabilitated
Tenant-based Rental Assistance Program/Rapid Re-housing Program: 215 Households Assisted
Emergency Intervention Program: 1,000 Overnight/Emergency Shelter/Transitional Housing Beds
Homeless Prevention Program: 90 Persons assisted
Housing for Homeless added: 250 Household Housing Unit

Objective 2: Increase revitalization activities in Target Low Income Neighborhoods through the following Program Interventions:

Public Improvement Program: 25 Facade treatment/business building rehabilitation
New Construction Rental Program: 350 Household Housing Unit
Rental Acquisition/Rehabilitation Program: 100 units rehabilitated
Homeowner Rehabilitation Program: 40 Household Housing Unit
Spot Blight and Clearance Project: 250 Household Housing Unit

Objective 3: Increase Sustainable Housing Opportunities for low to moderate income households through the following Program interventions:

Public Service Program activities other than Low/Moderate Income Housing Benefit: 250 Persons Assisted
Public Service Program activities for Low/Moderate Income Housing Benefit: 1,000 Households
Assisted Homeowner Housing Repair Program: 6,250 Household Housing Units
Networking and Coordination Project: 100 agencies

Consolidated Plan

Objective 4: Increase Employment Opportunities for low to moderate income City residents through the following Program Interventions:

Jobs created/retained through Small Business Loan Program: 60 Jobs

Businesses assisted through Small Business Loan Program: 25 Businesses Assisted

Objective 5: Increase Services for At-Risk Populations

Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit:

2,000 Persons Assisted

Public Service Program activities other than Low/Moderate Income Housing Benefit:

5,000 Persons Assisted

Homeless Person Overnight Shelter: 12,500 Persons Assisted

Homelessness Prevention: 1,000 Persons Assisted

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Increase Affordable Housing opportunities	2013	2017	Affordable Housing Homeless Non-Homeless Special Needs	Alta Monte Barelas Neighborhood Downtown Santa Barbara Martineztown San Jose Sawmill Trumbull West Mesa	Rental Acquisition/Rehabilitation Program Rental New Construction HOME Tenant Based Rental Assistance Homeowner Loan Program Homeowner New construction Homeless Intervention	CDBG: \$2,475,000 HOME: \$12,426,345 ESG: \$1,120,435 Continuum of Care: \$24,000,000 Workforce Housing Trust Fund: \$4,000,000	Rental units constructed: 350 Household Housing Unit Rental units rehabilitated: 100 Household Housing Unit Tenant-based rental assistance/Rapid Rehousing: 215 Households Overnight/Emergency Shelter/Transitional Housing Beds added: 1,000 Beds Homelessness Prevention: 90 Persons Assisted Jobs created/retained: 60 Jobs Housing for Homeless added: 250 Household Housing Unit
Revitalize Target Neighborhoods	2013	2017	Affordable Housing Non-Housing Community Development	Alta Monte Neighborhood Barelas Neighborhood Santa Barbara Martineztown San Jose Trumbull West Mesa	Rental Acquisition/Rehabilitation Program Rental New Construction Home Owner Repair Program Homeowner Loan Program Homeowner New construction Public Improvements	CDBG: \$5,725,000 HOME: \$13,417,450 WFHFT: \$4,000,000	Public Facility or infrastructure Activities other than Low/Moderate income Housing Benefit: 500 Persons Assisted Facade treatment/business building rehabilitation: 25 Business Rental units constructed: 350 Household Housing Unit Rental units rehabilitated: 100 Household Housing Unit Homeowner Housing Rehabilitated: 40 Household Housing Unit Jobs created/retained: 60 Jobs Housing Code Enforcement/Foreclosed Property Care: 250 Household Housing Unit

Consolidated Plan

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Increase Sustainable Housing Opportunities	2013	2017	Affordable Housing Homeless Non-Homeless Special Needs Fair Housing		Home Owner Repair Program COA Public Services Program COA Fair Housing	CDBG: \$9,022,000	Public service activities other than Low/Moderate Income Housing Benefit: 250 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 1,000 Households Assisted Homeowner Housing Rehabilitated 6,250 Household Housing Units
Increase Employment Opportunities	2014	2017	Economic Development		Small Business Loan Program/Section 108	CDBG: \$230,000	Jobs created/retained: 50 Jobs Businesses assisted: 25 Businesses Assisted
Increase Services for At-Risk Populations	2013	2017	Homeless Non-Homeless Special Needs Non-Housing Community Development		COA Public Services Program Public Facilities Homeless Intervention	CDBG: \$2,135,000 ESG: \$2,603,530 General Fund: \$15,630,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2,000 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 5,000 Persons Assisted Homeless Person Overnight Shelter: 12,500 Persons Assisted Homelessness Prevention: 1,000 Persons Assisted

Enterprise Fund Summary

Albuquerque International Sunport	2015	2016	2017	2018	2019
Runway 3-21 high-speed turnout			\$4,152,000		
Taxiway A reconstruction	\$10,732,000	\$2,643,000			
Taxiway B reconstruction				\$12,098,000	
Taxiway E reconstruction		\$7,977,000	\$8,216,000		
Perimeter road reconstruction	\$258,000	\$2,122,000	\$2,185,000		
Sunport master plan update	\$1,178,000				
Purchase of new fire/rescue equipment	\$3,605,000				
North vault expansion project	\$93,000				
NW terminal apron reconstruction				\$5,628,000	\$5,796,000
Commuter apron reconstruction			\$8,034,000		
Pad 35 and RON ramp					\$12,662,000
Mechanical upgrades	\$1,545,000	\$530,000			
Electrical upgrades		\$2,122,000			
Fire alarm upgrade	\$515,000				
Core terminal building improvements		\$2,122,000	\$2,185,000	\$2,251,000	
Operations and ramp level remodeling	\$1,053,000				
Admin lobby and press room remodeling	\$464,000				
Police office renovation	\$824,000				
Restroom renovations	\$544,000				
Gym facility	\$258,000				
Sunport concourse lighting replacement	\$229,000				
Terminal building reroof	\$26,000				
Access control improvements		\$2,122,000	\$2,185,000		
New federal inspection station				\$6,753,000	
Terminal elevator rehabilitation	\$412,000				
Central utility plant upgrades	\$942,000				
Common use systems	\$155,000				
Access control office expansion	\$622,000				
Spirit Drive rehabilitation	\$1,030,000				
Roadways signage replacement	\$515,000	\$2,652,000			
Parking structure lightning protection	\$1,030,000				
Space locators			\$1,093,000		
Parking elevator rehabilitation	\$464,000				
Parking structure LED lighting	\$2,974,000				
Employee parking lot upgrade	\$1,030,000	\$1,061,000			
Parking revenue control system	\$515,000				
West Area improvements	\$2,318,000	\$2,387,000			
FTZ infrastructure			\$7,601,000		
Airport system sustainability projects	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
South GA auto parking	\$687,000	\$1,415,000			
South GA landscaping	\$172,000	\$354,000			
Sunport lease facility (Stir Weld)		\$2,122,000			
Aviation Center for Excellence (ACE)	\$2,060,000	\$6,365,000			
Remediation of financial system	\$1,030,000				
Plans for 3-21 runway extension					
Southside road extension					
Property acquisition					
Airfield maintenance set aside					
Terminal maintenance set aside					
<u>Double Eagle II Airport</u>					
Aircraft parking apron and bypass taxiway	\$1,959,000				
Taxiway A1 reconstruction	\$164,000				
Taxiway B extension to Tech Park	\$561,000				
Master plan update	\$515,000	\$530,000			
Runway 17-35 and Taxiway B extension			\$7,551,000		
Runway 17-35 ILS upgrades			\$2,251,000		
Runway 4-22 rehabilitation			\$273,000		
Airfield lighting upgrade	\$247,000				
North access road rehabilitation		\$3,583,000			
Hangar lease facility		\$2,652,000			
Gate at Tech Park	\$103,000				
DEII security improvements					
Total	\$41,329,000	\$43,259,000	\$46,226,000	\$27,230,000	\$18,958,000

Enterprise Fund Summary

Albuquerque International Sunport	2020	2021	2022	2023	2024
Runway 3-21 high-speed turnout					
Taxiway A reconstruction					
Taxiway B reconstruction					
Taxiway E reconstruction					
Perimeter road reconstruction					
Sunport master plan update					
Purchase of new fire/rescue equipment					
North vault expansion project					
NW terminal apron reconstruction					
Commuter apron reconstruction					
Pad 35 and RON ramp					
Mechanical upgrades					
Electrical upgrades					
Fire alarm upgrade					
Core terminal building improvements					
Operations and ramp level remodeling					
Admin lobby and press room remodeling					
Police office renovation					
Restroom renovations					
Gym facility					
Sunport concourse lighting replacement					
Terminal building reroof					
Access control improvements					
New federal inspection station					
Terminal elevator rehabilitation					
Central utility plant upgrades					
Common use systems					
Access control office expansion					
Spirit Drive rehabilitation					
Roadways signage replacement					
Parking structure lightning protection					
Space locators					
Parking elevator rehabilitation					
Parking structure LED lighting					
Employee parking lot upgrade					
Parking revenue control system					
West Area improvements					
FTZ infrastructure					
Airport system sustainability projects	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
South GA auto parking					
South GA landscaping					
Sunport lease facility (Stir Weld)					
Aviation Center for Excellence (ACE)					
Remediation of financial system					
Plans for 3-21 runway extension					\$3,200,000
Southside road extension		\$9,000,000			
Property acquisition			\$4,000,000	\$2,000,000	\$2,000,000
Airfield maintenance set aside	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Terminal maintenance set aside	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
<u>Double Eagle II Airport</u>					
Aircraft parking apron and bypass taxiway					
Taxiway A1 reconstruction					
Taxiway B extension to Tech Park					
Master plan update					
Runway 17-35 and Taxiway B extension					
Runway 17-35 ILS upgrades					
Runway 4-22 rehabilitation					
Airfield lighting upgrade					
North access road rehabilitation					
Hangar lease facility					
Gate at Tech Park					
DEII security improvements	\$2,000,000				
Total	\$12,500,000	\$19,500,000	\$14,500,000	\$12,500,000	\$15,700,000

Enterprise Fund Summary

Solid Waste Management	2015	2016	2017	2018	2019
Heavy Equipment	10,220,000	6,870,000	6,870,000	6,870,000	6,870,000
Refuse Facility Replacement/Repair	400,000	400,000	400,000	400,000	400,000
Computer Equipment	150,000	100,000	150,000	150,000	150,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	700,000	700,000	700,000	700,000	700,000
Landfill Remediation (EH)	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000
Automated Collection System (Carts)	600,000	700,000	600,000	600,000	600,000
Collection Bins (Commercial)	150,000	100,000	150,000	150,000	150,000
Alternative Landfills	219,000	219,000	219,000	219,000	219,000
<u>Special Projects</u>					
Transfer Station (Planning and Design)	3,300,000				
Transfer Station			15,000,000	20,000,000	3,000,000
Pay As You Throw					500,000
Subscription Green Waste Collection				500,000	500,000
Route Management Implementation	1,000,000	1,000,000			
Median Maintenance-Contracts	384,000	384,000	384,000	384,000	384,000
Median Refurbishment-CIP			250,000		250,000
<u>Total</u>	<u>18,393,000</u>	<u>11,743,000</u>	<u>25,993,000</u>	<u>31,243,000</u>	<u>14,993,000</u>

Enterprise Fund Summary

Solid Waste Management	2020	2021	2022	2023	2024
Heavy Equipment	6,870,000	6,870,000	6,870,000	6,870,000	6,870,000
Refuse Facility Replacement/Repair	400,000	400,000	400,000	400,000	400,000
Computer Equipment	150,000	150,000	150,000	150,000	150,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	700,000	700,000	700,000	700,000	700,000
Landfill Remediation (EH)	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000
Automated Collection System (Carts)	600,000	600,000	600,000	600,000	600,000
Collection Bins (Commercial)	150,000	150,000	150,000	150,000	150,000
Alternative Landfills	219,000	219,000	219,000	219,000	219,000
<u>Special Projects</u>					
Transfer Station (Planning and Design)					
Transfer Station					
Pay As You Throw	500,000	500,000			
Subscription Green Waste Collection					
Route Management Implementation					
Median Maintenance-Contracts	384,000	384,000	384,000	384,000	384,000
Median Refurbishment-CIP		250,000		250,000	
Total	11,243,000	11,493,000	10,743,000	10,993,000	10,743,000

STATISTICAL INFORMATION

CITY OF ALBUQUERQUE, NEW MEXICO
PRINCIPLE EMPLOYERS
CURRENT YEAR AND TEN YEARS AGO

Schedule 17

2016				2006			
Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment	Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment
University of New Mexico	16,046	1	4.19 %	University of New Mexico	14,050	1	3.63 %
Albuquerque Public Schools	15,463	2	4.04 %	Albuquerque Public Schools	11,700	2	3.02 %
Sandia National Labs	10,334	3	2.70 %	Kirtland Air Force Base (Civilian)	9,680	3	2.50 %
Presbyterian	9,372	4	2.45 %	Sandia National Labs	7,720	4	1.99 %
Kirtland Air Force Base (Civilian)	7,686	5	2.01 %	Presbyterian	6,900	5	1.78 %
UNM Hospital	6,825	6	1.78 %	City of Albuquerque	6,680	6	1.73 %
City of Albuquerque	5,742	7	1.50 %	State of New Mexico	5,660	7	1.46 %
State of New Mexico	4,875	8	1.27 %	Intel Corporation	5,500	8	1.42 %
Kirtland Airforce Base (Military)	4,184	9	1.09 %	Lovelace Health Systems	5,200	9	1.34 %
Veterans Hospital	2,897	10	0.76 %	Kirtland Air Force Base (Milliary Active Duty)	5,090	10	1.31 %
Total	83,424		21.79 %		78,180		20.18 %

Source: Albuquerque Economic Development, and listed Employers

City of Albuquerque, New Mexico

Economic Statistics
Last Ten Fiscal Years

Schedule 18

Metropolitan Statistical Area								
Fiscal Year	City of Albuquerque Population(1)	MSA Population(1)	Personal Income Billions \$	Per Capita Personal Income	Civilian Labor Force	Civilian Employment	Average Wage/Salary Per Job	Unemployment Rate*
2006	508,486	831,252	27.4	32,967	400,613	384,748	36,934	4.0%
2007	517,162	849,641	28.8	33,888	403,694	388,349	37,449	3.8%
2008	523,240	863,383	30.2	35,011	405,568	389,723	38,805	3.9%
2009	529,219	876,448	29.9	34,077	407,287	381,530	39,625	6.3%
2010	545,852	887,077	30.4	34,183	413,790	380,742	40,456	8.0%
2011	551,742	897,091	31.8	35,426	423,309	390,636	41,086	7.7%
2012	554,621	901,016	32.5	36,093	419,466	388,204	42,208	7.5%
2013	556,495	903,348	32.4	35,881	417,738	388,848	41,937	6.9%
2014	557,169	904,587	33.8	37,345	414,480	386,339	42,207	6.8%
2015	559,121	907,301	NA	NA	414,382	388,099	43,144	6.3%
2016	NA	NA	NA	NA	414,931	390,407	43,617	5.9%

Sources:

Income from Bureau of Economic Analysis-except where noted- based on calendar year

Population from Census Bureau

Average Wage/Salary per Job- from Bureau of Labor Statistics Fiscal Year 2016 is based on 3 quarters of data

Labor Force Employment and Unemployment from Bureau of Labor Statistics

* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.

(1) US Census 2015 estimate

NA - Not Available

CITY OF ALBUQUERQUE, NEW MEXICO
DEMOGRAPHIC STATISTICS

Schedule 19

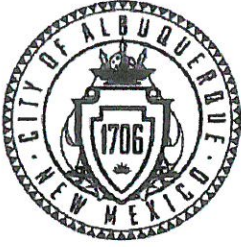
	<u>Number</u>	<u>Percent</u>
<u>EDUCATION (1) -</u>		
Adequate Year Progress and Designation Under No Child Left Behind		
<u>Statewide</u>		
Total Schools received AYP status and designation	831	100.00 %
Total number of schools that made Adequate Yearly Progress	113	13.60 %
Elementary Schools (includes K-5, K-6, K-8)	25	3.00 %
Middle Schools	7	0.80 %
High Schools	30	3.60 %
Alternative Schools	51	6.10 %
Total number of schools that did not make Adequate Yearly Progress	718	86.40 %
Elementary Schools (includes K-5, K-6, K-8)	280	33.70 %
Middle Schools	104	12.50 %
High Schools	133	16.00 %
Alternative Schools	201	24.20 %
<u>SCHOOL ENROLLMENT (1)</u>		
<u>Albuquerque School District</u>		
Person enrolled in school	150,404	100.00 %
Elementary schools (including Kindergarten)	45,760	30.42 %
Mid-high schools	20,110	13.37 %
High schools	27,895	18.55 %
Private, alternative, and parochial schools	13,526	8.99 %
Community College of New Mexico - Central NM Community College	15,760	10.48 %
University of New Mexico - Albuquerque Campus	27,353	18.19 %
Percent completed High School	-	61.70 %
<u>HOUSEHOLD BY TYPE (2)</u>		
<u>Albuquerque City</u>		
Total households	221,855	100.00 %
Family households	128,492	57.90 %
with children under 18 years	57,202	25.80 %
Married-couple family	85,840	38.70 %
with children under 18 years	34,538	15.60 %
Female householder, no husband present	28,494	12.80 %
with children under 18 years	15,753	7.10 %
Nonfamily households	93,363	42.10 %
Average household size	2.49	
Average family size	3.26	
<u>HOUSING CHARACTERISTICS (2)</u>		
<u>Albuquerque City</u>		
Total housing units	243,210	100.00 %
Occupied housing units	221,855	91.20 %
Owner-occupied housing units	130,145	53.50 %
Renter-occupied housing units	91,710	37.70 %
Vacant housing units	21,355	8.80 %
<u>MEDIANS (2)</u>		
<u>Albuquerque City</u>		
Population age	36.00	- %
Family income	60,670	- %
Monthly housing cost - mortgage	1,311	- %
Monthly housing cost - renting	802	- %
<u>NATIONAL COMPARISON OF SELECTED CHARACTERISTICS (3)</u>		
	<u>National Rank</u>	<u>Poverty Rate</u>
Statewide comparing to nationwide		
Population living below the poverty level	2	20.60 %
Children under 18 years below poverty level	4	28.00 %
		<u>Percent</u>
Households with one or more people under 18 (2)	30	29.80 %
Population 18 years and older who are veterans	10	9.60 %
Population 25 years and older who have completed high school	47	84.60 %
Population 25 years and over how have completed a Bachelor's degree	39	26.50 %
Percent of People 25 years and Over Who Have Completed an Advanced Degree	15	15.00 %

* School AYP and enrollment of Private, alternative, and parochial schools are based on 2011 number. 2012/2013/2014 data is

- (1) New Mexico Department of Education
- (2) 2015 American Community Survey 1 - Year Estimates (U.S. Census Bureau)
- (3) 2014 SAIPE estimates

Employment and Income for Albuquerque and Similar Size MSAs						
Employment in Thousands by Industry in 2016						
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.
Total	388.2	279.1	309.6	237.8	373.4	141,987
Education and Health Services	64.5	37.7	44.0	50.2	64.7	22,055
Financial Activities	18.3	17.5	12.7	7.7	17.2	8,124
Government	83.5	50.5	70.8	30.9	76.4	22,007
Information	7.8	6.0	5.0	12.5	5.0	2,750
Leisure and Hospitality	42.5	36.2	34.5	19.3	44.2	15,128
Manufacturing	16.1	11.6	17.0	18.3	23.2	12,318
Mining, Logging, and Construction	21.4	15.7	14.9	21.7	16.5	7,388
Other Services	11.8	16.8	9.6	5.2	15.2	5,625
Professional and Business Services	58.1	43.6	33.7	32.1	50.7	19,672
Trade, Transportation, and Utilities	64.1	43.4	67.4	40.1	60.2	26,920
Share of Employment by Industry						
Total Nonfarm	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Construction & Mining	16.6%	13.5%	14.2%	21.1%	17.3%	15.5%
Manufacturing	4.7%	6.3%	4.1%	3.2%	4.6%	5.7%
Trade, Transportation, and Utilities	21.5%	18.1%	22.9%	13.0%	20.5%	15.5%
Information	2.0%	2.1%	1.6%	5.3%	1.3%	1.9%
Financial Activities	10.9%	13.0%	11.1%	8.1%	11.8%	10.7%
Professional and Business Services	4.1%	4.2%	5.5%	7.7%	6.2%	8.7%
Education and Health Services	5.5%	5.6%	4.8%	9.1%	4.4%	5.2%
Leisure and Hospitality	3.0%	6.0%	3.1%	2.2%	4.1%	4.0%
Other Services	15.0%	15.6%	10.9%	13.5%	13.6%	13.9%
Government	16.5%	15.5%	21.8%	16.9%	16.1%	19.0%
Unemployment Rates						
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.
May-10	7.9	8.6	7.6	9	8.9	9.6
May-11	7.0	9.3	6.5	9.0	7.9	9
May-12	6.7	8.5	4.9	8.6	7.2	8.2
May-13	6.4	7.9	4.3	7.8	6.5	7.5
May-14	6.4	6.3	3.4	5.8	5.8	6.3
May-15	5.9	5.1	3.4	4.6	5.2	5.5
May-16	5.7	4.6	3.1	3.6	4.6	4.7
May-17	5.7	4.8	2.9	2.7	4.6	4.3
Incomes From 2015 American Community Survey (5 year estimate)						
Median Household Income	\$48,495	\$58,414	\$41,578	\$61,913	\$46,162	\$53,889
Household Share of U.S.	90%	108%	77%	115%	86%	100%
Median Family Income	\$60,032	\$71,351	\$46,033	\$67,248	\$57,457	\$66,011
Family Share of U.S.	91%	108%	70%	102%	87%	100%

APPROVED LEGISLATION



City of Albuquerque

Office of the City Clerk

Richard J. Berry, Mayor

Natalie Y. Howard, City Clerk

Interoffice Memorandum

June 29, 2017

To: CITY COUNCIL

From: NATALIE Y. HOWARD, CITY CLERK

Subject: BILL NO. F/S R-17-205 ENACTMENT NO. R-2017-066

I hereby certify that on June 29, 2017, the Office of the City Clerk received Bill No. F/S R-17-205 as signed by the president of the City Council, Isaac Benton. Enactment No. R-2017-066 was passed at the June 19, 2017 City Council meeting. Mayor Berry did not sign the approved Resolution within the 10 days allowed for his signature and did not exercise his veto power. Pursuant to the Albuquerque City Charter Article XI, Section 3, this Resolution is in full effect without Mayor's approval or signature. This memorandum shall be placed in the permanent file for Bill No. F/S R-17-205.

Sincerely,


Natalie Y. Howard
City Clerk

CITY of ALBUQUERQUE

TWENTY-SECOND COUNCIL

COUNCIL BILL NO. F/S R-17-205

ENACTMENT NO.

R 2017-066

SPONSORED BY: Don Harris, Ken Sanchez, Isaac Benton, Diane Gibson

RESOLUTION

1
2 APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY
3 OF ALBUQUERQUE FOR FISCAL YEAR 2018, BEGINNING JULY 1, 2017 AND
4 ENDING JUNE 30, 2018; ADJUSTING FISCAL YEAR 2017 APPROPRIATIONS;
5 AND APPROPRIATING CAPITAL FUNDS.

6 WHEREAS, Article VII of the City Charter prescribes that the City operating
7 budget as proposed by the Mayor is deemed approved for the subsequent
8 fiscal year beginning July 1st unless an operating budget is otherwise approved
9 by the City Council by May 31st; and

10 WHEREAS, in conformance with Article VII the City Council by Resolution
11 (" C/S R-17-186") approved an operating budget for FY/18 at its regular meeting
12 of May 15, 2017; and

13 WHEREAS, C/S R-17-186 was presented to the Mayor in accordance with
14 the procedures of Article XI of the City Charter wherein the Mayor may object to
15 and effectively veto the Council's budget approval unless otherwise overridden
16 by a 2/3 majority vote of the Council; and

17 WHEREAS, the Mayor exercised veto authority over C/S R-17-186 which
18 veto was overridden by the Council; and

19 WHEREAS, therefore, C/S R-17-186 becomes the operating budget for the
20 City of Albuquerque for the 2018 fiscal year; and

21 WHEREAS, the Council intends that the budget adopted through passage
22 of this floor substitute to R-17-205 be the operating budget for the City for Fiscal
23 Year 2018.

24 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
25 ALBUQUERQUE:

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Section 1. That the amount of \$44,181,000 is hereby reserved as the Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2018. In addition, the amount of \$840,000 is reserved for a potential runoff election. In the event that the runoff is necessary, \$840,000 is hereby unreserved and a contingent appropriation is made in the Office of the City Clerk Program to pay for the runoff election. In the event that the runoff election does not happen, \$840,000 is hereby unreserved and a contingent appropriation is made in City Support, Transfer to Vehicle/Equipment Replacement Fund (730), for vehicles.

9 Section 2. The amount of \$3,281,000 is hereby reserved in the General
10 Fund for employee labor negotiations. The amount reserved is equal to a 1.5%
11 wage increase for Fire Union employees, a 1.5% wage increase for Police Union
12 employees, a 1% wage increase for AFSCME Union employees; a 1% wage
13 increase for Prisoner Transport Union employees; and \$254,000 to meet the
14 1/12th reserve requirement pending the appropriation of the wage increases as
15 negotiated.

Section 3. It shall be the policy of the City Council to revisit, during Fiscal Year 2018, the availability of funding for wage increases for public safety employees. Should sufficient funding exist, the City Council will appropriate wage increases accordingly.

Section 4. It shall be the policy of the City Council to revisit, during Fiscal Year 2018, the availability of funding for wage increases for City employees in the E Series, I Series and Unclassified grades. Should sufficient funding exist, the City Council will appropriate such wage increases accordingly.

24 **Section 5. That the following amounts are hereby appropriated to the**
25 **following programs for operating City government during Fiscal Year 2018:**

26 GENERAL FUND – 110

27 Animal Welfare Department

28	Animal Care Center	11,031,000
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29 Chief Administrative Officer Department

30	Chief Administrative Office	1,702,000
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31 City Support Functions

32	Dues and Memberships	473,000
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33	Early Retirement	6,500,000
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1	Joint Committee on Intergovernmental Legislative	
2	Relations	158,000
3	Open and Ethical Elections	529,000
4	Transfer to Other Funds:	
5	Operating Grants Fund (265)	5,800,000
6	Capital Acquisition Fund (305)	285,000
7	Sales Tax Refunding D/S Fund (405)	11,180,000
8	Vehicle/Equipment Replacement Fund (730)	300,000
9	Civilian Police Oversight Agency	
10	Civilian Police Oversight Agency	860,000
11	Council Services Department	
12	Council Services	3,884,000
13	Cultural Services Department	
14	Biological Park	13,918,000
15	CIP Bio Park	385,000
16	CIP Library	67,000
17	Community Events	3,355,000
18	Explora	1,434,000
19	Museum	3,372,000
20	Museum-Balloon	1,158,000
21	Public Arts and Urban Enhancement	301,000
22	Public Library	12,147,000
23	Strategic Support	1,582,000
24	Economic Development Department	
25	Convention Center	1,974,000
26	Economic Development	1,583,000
27	Economic Development Investment	211,000
28	International Trade	154,000
29	Environmental Health Department	
30	Consumer Health	1,306,000
31	Environmental Services	647,000
32	Strategic Support	696,000
33	Urban Biology	526,000

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1	Family and Community Services Department	
2	Affordable Housing Contract	2,334,000
3	Community Recreation	8,255,000
4	Child Care Contracts	5,585,000
5	Emergency Shelter Contracts	1,633,000
6	Health and Human Services	3,526,000
7	Homeless Support Services	3,518,000
8	Mental Health Contracts	2,910,000
9	Public Education Partner	4,986,000
10	Strategic Support	1,208,000
11	Substance Abuse Contracts	3,793,000
12	Transitional Housing	167,000
13	Youth Gang Contracts	1,271,000
14	Finance and Administrative Department	
15	Accounting	3,798,000
16	Citizen Services	3,619,000
17	Financial Support Services	1,006,000
18	Office of Management and Budget	1,113,000
19	Purchasing	1,489,000
20	Strategic Support	405,000
21	Treasury	1,022,000
22	Fire Department	
23	Dispatch	5,116,000
24	Emergency Response	61,779,000
25	Fire Prevention	3,398,000
26	Headquarters	2,422,000
27	Logistics	1,421,000
28	Training	2,334,000
29	Human Resources Department	
30	B/C/J/Q Union Time	131,000
31	Personnel Services	2,473,000
32	Legal Department	
33	Legal Services	5,850,000

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1	Mayor's Office	
2	Mayor's Office	916,000
3	Municipal Development Department	
4	City Buildings	8,627,000
5	Construction	1,475,000
6	Design Recovered CIP	4,169,000
7	Design Recovered Storm	2,084,000
8	Special Events Parking	19,000
9	Storm Drainage	2,606,000
10	Strategic Support	2,200,000
11	Streets	4,687,000
12	Street Services	13,762,000
13	Transfer to Other Funds:	
14	Gas Tax Road Fund (282)	204,000
15	City/County Facilities Fund (290)	2,282,000
16	Stadium Operations Fund (691)	198,000
17	Office of the City Clerk	
18	Administrative Hearing Office	393,000
19	Office of the City Clerk	1,913,000
20	Office of Inspector General	
21	Office of Inspector General	345,000
22	Office of Internal Audit and Investigations	
23	Internal Audit	850,000
24	Parks and Recreation Department	
25	Aquatic Services	4,574,000
26	CIP Funded Employees	620,000
27	Open Space Management	4,082,000
28	Parks Management	17,999,000
29	Recreation	2,772,000
30	Strategic Support	981,000
31	Transfer to Other Funds:	
32	Capital Acquisition Fund (305)	100,000
33	Golf Operating Fund (681)	829,000

1	Planning Department	
2	Code Enforcement	3,737,000
3	One Stop Shop	6,906,000
4	Real Property	835,000
5	Strategic Support	1,996,000
6	Urban Design and Development	1,970,000
7	Transfer to Other Funds:	
8	Metro Redevelopment (275)	245,000
9	Police Department	
10	Administrative Support	16,318,000
11	Investigative Services	32,824,000
12	Neighborhood Policing	98,878,000
13	Off-Duty Police Overtime	1,800,000
14	Prisoner Transport	1,922,000
15	Professional Accountability	18,817,000
16	Senior Affairs Department	
17	Basic Services	248,000
18	Strategic Support	2,181,000
19	Well Being	4,936,000
20	Technology and Innovation Department	
21	Information Services	10,446,000
22	Data Management for APD	842,000
23	Transit Department	
24	Transfer to Transit Operating Fund (661)	22,505,000
25	<u>STATE FIRE FUND – 210</u>	
26	Fire Department	
27	State Fire Fund	3,235,000
28	Transfer to Other Funds:	
29	Fire Debt Service Fund (410)	102,000
30	<u>LODGERS' TAX FUND - 220</u>	
31	Finance and Administrative Services Department	
32	Lodgers' Promotion	5,191,000
33	Transfer to Other Funds:	

1	General Fund (110)	561,000
2	Sales Tax Refunding D/S Fund (405)	6,551,000
3	A contingent appropriation is hereby reserved in the amount of \$799,000 and	
4	shall be unreserved and appropriated to the Lodger's Promotion Program	
5	should contractual incentives be met or special events occur.	
6	<u>HOSPITALITY FEE FUND - 221</u>	
7	Finance and Administrative Services Department	
8	Lodgers' Promotion	1,016,000
9	Transfer to Other Funds:	
10	Sales Tax Refunding D/S Fund (405)	1,198,000
11	Capital Acquisition Fund (305)	75,000
12	A contingent appropriation is hereby reserved in the amount of \$257,000 and	
13	shall be unreserved and appropriated to the Hospitality Promotion Program	
14	should contractual incentives be met or special events occur.	
15	<u>CULTURE AND RECREATION PROJECTS FUND -225</u>	
16	Cultural Services Department	
17	Balloon Center Projects	3,000
18	Library Projects	4,000
19	Museum Projects	250,000
20	<u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235</u>	
21	Cultural Services Department	
22	BioPark Projects	2,500,000
23	<u>CITY HOUSING FUND - 240</u>	
24	Family and Community Department	
25	Monarch Apartments	61,000
26	<u>AIR QUALITY FUND - 242</u>	
27	Environmental Health Department	
28	Operating Permits	1,597,000
29	Vehicle Pollution Management	1,315,000
30	Transfer to Other Funds:	
31	General Fund (110)	272,000
32	<u>HEART ORDINANCE FUND - 243</u>	
33	Animal Welfare Department	

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1	Heart Companion Services	74,000
2	Transfer to Other Funds:	
3	General Fund (110)	5,000
4	<u>SENIOR SERVICES PROVIDER FUND – 250</u>	
5	Senior Affairs Department	
6	Senior Services Provider	6,929,000
7	CDBG Services	179,000
8	Transfer to Other Funds:	
9	General Fund (110)	344,000
10	<u>METROPOLITAN REDEVELOPMENT FUND – 275</u>	
11	Planning Department	
12	Property Management	230,000
13	Railyard Redevelopment	15,000
14	<u>LAW ENFORCEMENT PROTECTION PROJECTS FUND - 280</u>	
15	Police Department	
16	Crime Lab Project	70,000
17	DWI Ordinance Enforcement	237,000
18	Law Enforcement Protection Act	450,000
19	Law Enforcement Protection Act - Aviation	25,000
20	Transfer to Other Funds:	
21	General Fund (110)	588,000
22	<u>GAS TAX ROAD FUND - 282</u>	
23	Municipal Development Department	
24	Street Services	5,566,000
25	Transfer to Other Funds:	
26	General Fund (110)	248,000
27	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
28	Municipal Development Department	
29	City/County Building	3,177,000
30	Transfer to Other Funds:	
31	General Fund (110)	86,000
32	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
33	City Support Functions	

1	Sales Tax Refunding Debt Service	20,155,000
2	<u>FIRE DEBT SERVICE FUND – 410</u>	
3	Fire Department	
4	Debt Service	102,000
5	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
6	City Support Functions	
7	General Obligation Bond Debt Service	74,082,000
8	<u>AVIATION OPERATING FUND – 611</u>	
9	Aviation Department	
10	Management & Professional Support	4,510,000
11	Operations, Maintenance and Security	28,786,000
12	Transfers to Other Funds:	
13	General Fund (110)	2,089,000
14	Airport Capital and Deferred Maintenance Fund (613)	18,000,000
15	Airport Revenue Bond D/S Fund (615)	10,201,000
16	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u>	
17	Aviation Department	
18	Debt Service	10,286,000
19	<u>PARKING FACILITIES OPERATING FUND – 641</u>	
20	Municipal Development Department	
21	Parking Services	3,508,000
22	Transfers to Other Funds:	
23	General Fund (110)	661,000
24	<u>REFUSE DISPOSAL OPERATING FUND – 651</u>	
25	Solid Waste Management Department	
26	Administrative Services	6,736,000
27	Clean City Section	10,503,000
28	Collections	23,145,000
29	Disposal	8,142,000
30	Maintenance - Support Services	5,131,000
31	Transfers to Other Funds:	
32	General Fund (110)	5,519,000
33	Refuse Disposal Capital Fund (653)	17,504,000

1	Refuse Disposal D/S Fund (655)	4,000,000
2	A contingent appropriation is made based upon the cost of fuel exceeding \$2.30	
3	per gallon during FY/18 in the Refuse Disposal Operating Fund (651). Fuel	
4	appropriations for Administrative Services, Clean City Section, Collections,	
5	Disposal, and Maintenance - Support Services program strategies will be	
6	increased up to the additional fuel surcharge revenue received at fiscal year-	
7	end.	
8	<u>REFUSE DISPOSAL DEBT SERVICE – 655</u>	
9	Solid Waste Management Department	
10	Debt Service	4,000,000
11	<u>TRANSIT OPERATING FUND – 661</u>	
12	Transit Department	
13	ABQ Rapid Transit	888,000
14	ABQ Ride	27,311,000
15	Facility Maintenance	2,493,000
16	Paratransit Services	5,999,000
17	Special Events	250,000
18	Strategic Support	6,119,000
19	Transfer to Other Funds:	
20	General Fund (110)	5,171,000
21	Transit Grants Fund (663)	718,000
22	<u>APARTMENTS OPERATING FUND – 671</u>	
23	Family and Community Services Department	
24	Apartments	2,878,000
25	Transfer to Other Funds:	
26	Housing Fund (240)	61,000
27	Apartments D/S Fund (675)	672,000
28	<u>APARTMENTS DEBT SERVICE FUND – 675</u>	
29	Family and Community Service Department	
30	Apartments Debt Service	663,000
31	<u>GOLF OPERATING FUND – 681</u>	
32	Parks and Recreation Department	
33	Golf	4,503,000

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1	Transfer to Other Funds:	
2	General Fund (110)	315,000
3	<u>BASEBALL STADIUM OPERATING FUND – 691</u>	
4	Municipal Development Department	
5	Stadium Operations	890,000
6	Transfer to Other Funds:	
7	General Fund (110)	92,000
8	Sports Stadium D/S Fund (695)	1,021,000
9	<u>BASEBALL STADIUM DEBT SERVICE FUND – 695</u>	
10	Municipal Development Department	
11	Stadium Debt Service	1,015,000
12	<u>RISK MANAGEMENT FUND – 705</u>	
13	Finance and Administrative Services Department	
14	Risk - Fund Administration	1,086,000
15	Risk - Safety Office	1,881,000
16	Risk - Tort and Other	1,629,000
17	Risk - Workers' Comp	2,055,000
18	WC/Tort and Other Claims	26,600,000
19	Transfers to Other Funds:	
20	General Fund (110)	664,000
21	Human Resources Department	
22	Unemployment Compensation	1,117,000
23	Employee Equity	222,000
24	<u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u>	
25	Finance and Administrative Services Department	
26	Materials Management	664,000
27	Transfers to Other Funds:	
28	General Fund (110)	236,000
29	<u>FLEET MANAGEMENT FUND - 725</u>	
30	Finance and Administrative Services Department	
31	Fleet Management	10,289,000
32	Transfer to Other Funds:	
33	General Fund (110)	515,000

1	<u>VEHICLE / EQUIPMENT REPLACEMENT FUND – 730</u>	
2	Finance and Administrative Services Department	
3	Computers	300,000
4	<u>EMPLOYEE INSURANCE FUND - 735</u>	
5	Human Resources Department	
6	Insurance and Administration	59,592,000
7	Transfer to Other Funds:	
8	General Fund (110)	60,000
9	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	
10	Technology and Innovation Department	
11	City Communications	6,289,000
12	Transfer to Other Funds:	
13	Transfer to General Fund (110)	132,000
14	Sales Tax Refunding D/S Fund (405)	1,498,000
15	Section 6. That the following appropriations are hereby adjusted to the	
16	following programs from fund balance and/or revenue for operating City	
17	government in Fiscal Year 2017:	
18	<u>GENERAL FUND – 110</u>	
19	City Support Functions	
20	Transfer to Other Funds:	
21	Capital Acquisition Fund (305)	1,500,000
22	Sales Tax Refunding D/S Fund (405)	(1,500,000)
23	Council Services Department	
24	Council Services	(165,000)
25	Cultural Services Department	
26	Community Events	245,000
27	Museum	262,000
28	Museum-Balloon	53,000
29	Public Library	61,000
30	Family and Community Services Department	
31	Homeless Support Services	115,000
32	Substance Abuse Contracts	(115,000)
33	Parks and Recreation Department	

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1	Transfer to Other Funds:	
2	Golf Operating Fund (681)	550,000
3	The following fund is hereby established to account for contributions and	
4	donations earmarked for specific purposes within the Culture and Recreation	
5	Department: Culture and Recreation Projects Fund 225.	
6	<u>CULTURE AND RECREATION PROJECTS FUND –225</u>	
7	Cultural Services Department	
8	Transfer to the General Fund (110)	1,078,000
9	<u>CITY HOUSING FUND – 240</u>	
10	Family and Community Services Department	
11	City Housing	(59,000)
12	Monarch Apartments	(68,000)
13	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
14	City Support Functions	
15	Sales Tax Refunding Debt Service	(15,505,000)
16	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
17	City Support Functions	
18	General Obligation Bond Debt Service	(54,914,000)
19	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u>	
20	Aviation Department	
21	Debt Service	(6,832,000)
22	<u>APARTMENTS DEBT SERVICE FUND – 675</u>	
23	Family and Community Service Department	
24	Apartments Debt Service	(554,000)
25	<u>BASEBALL STADIUM DEBT SERVICE FUND – 695</u>	
26	Municipal Development Department	
27	Stadium Debt Service	(867,000)
28	<u>FLEET MANAGEMENT FUND - 725</u>	
29	Finance and Administrative Services Department	
30	Fleet Management	21,000
31	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	
32	Technology and Innovation Department	
33	City Communications	156,000

1 Section 7. That the following appropriations are hereby made to the Capital
2 Program to the specific funds and projects as indicated below for Fiscal Year
3 2018:

<u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
<u>DMD Misc/Fund 305</u>		
Council Projects	Transfer from Fund 110	285,000
<u>Finance and Administrative/Fund 305</u>		
Convention Center Improvements	Transfer from Fund 221	75,000
<u>Parks & Recreation/Fund 305</u>		
Park Development/Parks	Transfer from Fund 110	100,000
<u>Solid Waste/Fund 653</u>		
Refuse Equipment	Transfer from Fund 651	7,600,000
Landfill Equipment/Refurbishment	Transfer from Fund 651	1,500,000
Automated Collection System	Transfer from Fund 651	600,000
Disposal Facilities	Transfer from Fund 651	5,140,000
Refuse Facility	Transfer from Fund 651	400,000
Recycling Carts	Transfer from Fund 651	400,000
Computer Equipment	Transfer from Fund 651	400,000
Alternative Landfill	Transfer from Fund 651	217,000
Landfill Environmental Remediation	Transfer from Fund 651	1,247,000

21 Section 8. That the following appropriations are hereby made to the Capital
22 Program to the specific funds and projects as indicated below for Fiscal Year
23 2017:

<u>Parks & Recreation/Fund 305</u>		
Los Altos Golf Course/Parks	Transfer from Fund 110	1,500,000

26 Scope: To be used for any costs associated with repairing or replacing the
27 existing water well at Los Altos Golf Course.

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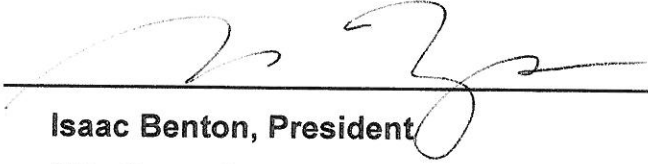
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1 PASSED AND ADOPTED THIS 19th DAY OF June, 2017
2 BY A VOTE OF: 7 FOR 1 AGAINST.

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4 For: Benton, Davis, Gibson, Harris, Jones, Peña, Sanchez


5 Against: Lewis

6 Excused: Winter

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11 Isaac Benton, President
12 City Council
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14 APPROVED THIS _____ DAY OF _____, 2017

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17 Bill No. F/S R-17-205

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21 
22 Richard J. Berry, Mayor
23 City of Albuquerque
24

25 ATTEST:

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28 Natalie Y. Howard, City Clerk
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CITY of ALBUQUERQUE

TWENTY SECOND COUNCIL

COUNCIL BILL NO. R-17-187 ENACTMENT NO. R-2017-051

SPONSORED BY: Don Harris, by request

1 RESOLUTION

2 ESTABLISHING ONE-YEAR OBJECTIVES FOR THE CITY OF ALBUQUERQUE
3 IN FISCAL YEAR 2018; TO MEET FIVE-YEAR GOALS.

4 WHEREAS, Section 4-10(b) of the City Charter specifies that the Council
5 shall annually review and adopt one-year objectives related to the five-year
6 goals for the City, which goals and objectives are to serve as a basis for
7 budget formulation and other policies and legislation; and

8 WHEREAS, on August 1, 1994 the Council adopted what became
9 Ordinance Enactment 35-1994 revising the goals and objectives process, and
10 on August 19, 1994 the Mayor approved it; and

11 WHEREAS, on October 20, 1997 the Council amended Enactment 35-1994,
12 revising the goals and objectives process (Enactment Number 39-1997), and
13 on November 10, 1997, the Mayor approved it; and

14 WHEREAS, on April 25, 2001 the Council repealed Chapter 14, Article 13,
15 Part 3 and amended Chapter 2, Article 11 of ROA 1994, adapting the process
16 for the establishment of Five Year Goals and Annual Objectives, as part of the
17 annual budget process; and

18 WHEREAS, the Mayor and Council adopted five-year goals for the City (R-
19 17-151; Enactment Number R-2017-011), and are prepared to adopt one-year
20 objectives for the City for Fiscal Year 2018 (FY/18).

21 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
22 ALBUQUERQUE:

23 Section 1. That the City of Albuquerque adopts the following one-year
24 objectives for FY/18, grouped under the eight five-year goals of the City.

25 HUMAN AND FAMILY DEVELOPMENT GOAL: People of all ages have the

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1 opportunity to participate in the community and economy, and are well
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. To study the benefits of creating a new employment
4 series to help the Division of Child and Family Development attract and retain
5 educators for its four Early Child Development Education Programs. Report in
6 SharePoint by end of FY/18. (Family and Community Services)

7 OBJECTIVE 2. Expand youth summer camps in coordination with
8 other recreation providers such as NMX Sports and APS. Update SharePoint
9 with status report by end of FY/18. (Parks & Recreation)

10 OBJECTIVE 3. Work with Visit ABQ and local Pickleball organization
11 to recruit tournaments and schedule the use of the new Pickleball courts at
12 Manzano Mesa Park. Update SharePoint with status report by end of FY/18.
13 (Parks & Recreation)

14 OBJECTIVE 4. Research and implement smart use technology in
15 parks for water conservation and efficiencies. Update SharePoint with status
16 report on subsurface irrigation pilot project by the end of the second quarter
17 FY/18. (Parks & Recreation)

18 OBJECTIVE 5. Evaluate a new revenue enhancement for the Senior
19 Services Provider Fund 250 by establishing a vehicle wrap marketing program
20 for the DSA Transportation Division vehicles. Submit a status report to the
21 Mayor and City Council by the fourth quarter FY/18. (Senior Affairs)

22 OBJECTIVE 6. Purchase and install GPS units in the Recreation
23 vehicles to improve program safety and efficiency and to track vehicle
24 location, speed, route taken idle time at locations, etc. Submit a status report
25 through SharePoint by the end of fourth quarter FY/18. (Senior Affairs)

26 OBJECTIVE 7. Promote and educate families on the benefits and
27 importance of the Silver Alert Program through outreach to various senior
28 living housing complexes, at community social service fairs, neighborhood
29 association meetings, etc. Submit a status report through SharePoint by the
30 end of fourth quarter FY/18. (Senior Affairs)

31 OBJECTIVE 8. Collaborate with the Department of Municipal
32 Development to select an architectural company and construction company to
33 design and construct an addition at the Palo Duro Fitness Center. Submit a

1 status report through SharePoint by the third quarter FY/18. (Senior Affairs)
2 PUBLIC SAFETY GOAL: The public is safe and secure, and shares
3 responsibility for maintaining a safe environment.

4 OBJECTIVE 1. Complete implementation of in-house licensing
5 program. Update SharePoint with status report by end of FY/18. (Animal
6 Welfare)

7 OBJECTIVE 2. Begin pilot program to evaluate impact on after hours
8 and overnight animal care. Update SharePoint with status report by end of
9 FY/18. (Animal Welfare)

10 OBJECTIVE 3. Evaluate the Basic Life Support (BLS) Rescue
11 Program for effect on Central Avenue engine and rescue vehicle emergency
12 medical and APD call volume. Determine whether to recommend continuing
13 with, expanding, or ceasing the BLS Rescue Program. Update SharePoint with
14 status report by end of FY/18. (Fire Department)

15 OBJECTIVE 4. Increase the number of hazardous materials
16 technicians that meet new required IFSAC (International Fire Service
17 Accreditation Congress) training standards from 79 to 127. Update SharePoint
18 with status report by end of FY/18. (Fire Department)

19 OBJECTIVE 5. Implement EMT-Intermediate training and licensure
20 into the probationary firefighter training program. Update SharePoint with
21 status report by end of FY/18. (Fire Department)

22 OBJECTIVE 6. Evaluate the potentials for expansion of AFD
23 emergency medical transports and the implementation of fees for non-
24 transport patient assessment. Update SharePoint with status report by end of
25 FY/18. (Fire Department)

26 OBJECTIVE 7. Continue to expand the pre-incident planning
27 program by increasing the number of target hazard occupancy pre-plans in all
28 twenty-two fire station response districts. Update SharePoint with status
29 report by end of FY/18. (Fire Department)

30 OBJECTIVE 8. By the end of FY/18, APD will audit the department's
31 operations to ensure they are meeting the Settlement Agreement's objectives
32 and requirements. A status report will be submitted quarterly. (Police-
33 Administrative Support)

1 **OBJECTIVE 9.** By the end of FY/18, APD will complete the design for
2 the proposed Southeast Area Command substation. A status report will be
3 submitted quarterly. (Police-Administrative Support)

4 **OBJECTIVE 10.** By the end of FY/18, APD will develop a community
5 corporation mentorship program focusing on efficiency and problem solving
6 and have at least two Lean Six Sigma-type Projects in development. A status
7 report will be submitted quarterly. (Police-Administrative Support)

8 **OBJECTIVE 11.** By the end of FY/18, APD will have a more effective,
9 accurate, and efficient monthly activity report for field officers that will be
10 compiled using data from CADs, PeopleSoft, TRACS, RMS, etc. A status report
11 will be submitted quarterly. (Police-Administrative Support)

12 **PUBLIC INFRASTRUCTURE.** The community is adequately and efficiently
13 served with well planned, coordinated, and maintained infrastructure.

14 **OBJECTIVE 1.** Complete a bi-annual bridge maintenance report to
15 prioritize projects for bridge rehabilitation for the 2017 GO Bond Program, by
16 fourth quarter FY/18. Status update will be provided in SharePoint.
17 (Municipal Development - Streets)

18 **OBJECTIVE 2.** Complete construction of 12th and Menaul by fourth
19 quarter FY/18. Status update will be provided in SharePoint. (Municipal
20 Development - Transportation)

21 **OBJECTIVE 3.** Complete renovation of Eastside Animal Shelter
22 Kennel D by fourth quarter FY/18. Status update will be provided in
23 SharePoint. (Municipal Development - CIP)

24 **ENVIRONMENTAL PROTECTION.** Protect Albuquerque's natural
25 environments – its mountains, river, bosque, volcanoes, arroyos, air and
26 water.

27 **OBJECTIVE 1.** Develop a management plan for Candelaria Farms
28 based on the preexisting management plans and submit to the Land and
29 Water Conservation Act (LWCA) for approval. Update SharePoint with status
30 report by end of FY/18. (Parks & Recreation)

31 **OBJECTIVE 2.** Identify priority Bosque Restoration volunteer
32 projects from the Geo Systems Analysis Restoration Plan report. Update
33 SharePoint on the progress of the projects completed by the end of the

1 second quarter FY/18. (Parks & Recreation)

2 ECONOMIC VITALITY. The community supports a vital, diverse, and
3 sustainable economy.

4 OBJECTIVE 1. Initiate “Anchor Institutions” program to support the
5 local small business community and increase local procurement. Update
6 SharePoint with status report by end of FY/18. (Economic Development)

7 OBJECTIVE 2. Deploy and support a variety of entrepreneur
8 development programs, such as Start Up Weekends, 1 Million Cups, SXSW
9 (South by Southwest), entrepreneur mentoring, accelerators and incubators.
10 Update SharePoint with status report by end of FY/18. (Economic
11 Development)

12 COMMUNITY AND CULTURAL ENGAGEMENT. Residents are engaged in
13 Albuquerque’s community and culture.

14 OBJECTIVE 1. The Anderson – Abruzzo Albuquerque International
15 Balloon Museum will open the STEM Education Weather Lab, which will offer a
16 regular schedule of STEM programming for area Albuquerque students from
17 ages 6 to 18. Update SharePoint with the status by the end of the third quarter
18 FY/18. (Cultural Services – Museum-Balloon)

19 OBJECTIVE 2. Begin design for a new public library at the former
20 location of the Caravan East. Update SharePoint with the status by end of the
21 third quarter FY/18. (Cultural Services – Library)

22 OBJECTIVE 3. The Albuquerque Museum will celebrate its 50th
23 anniversary (September 2017) by highlighting its history and the publication of
24 four collection guides. Update SharePoint with the status by the end of the
25 third quarter FY/18. (Cultural Services – Museum)

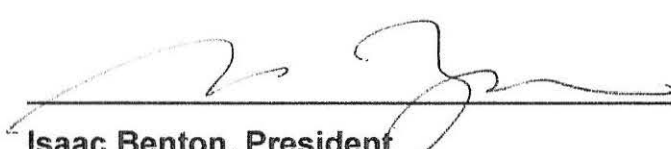
26 OBJECTIVE 4. The Albuquerque Museum will organize an exhibition
27 of American Jewelry from the Southwest to open in June 2018. Update
28 SharePoint with the status by the end of FY/18. (Cultural Services - Museum)

29 OBJECTIVE 5. Support Downtown Arts and Cultural District and
30 other public/private developments by partnering on large scale capital
31 projects to enhance public amenities with public art, in particular those that
32 connect spaces within the district boundaries that are divided by the railroad
33 tracks. Update the SharePoint with the status by the end of the third quarter

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1 FY/18. (Cultural Services – Public Art)
2 GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is
3 ethical, transparent, and responsive to its citizens. Every element of
4 government contributes effectively to meeting public needs.
5 OBJECTIVE 1. Increase participation by employees and family
6 members in the Better Health wellness program. Increased physical activity,
7 improving nutrition, and smoking cessation have demonstrable effects on
8 chronic conditions. Mitigating some of these risk factors increases the goal of
9 establishing a healthy worksite culture and has a positive effect on group
10 health trend. Update and provide a status in SharePoint by end of FY/18
11 identifying outreach and encounters. (Human Resources)
12 OBJECTIVE 2. Expend \$1.8 million in Energy Conservation and
13 Alternative Energy Projects. Update SharePoint with status report by end of
14 FY/18. (Municipal Development – Facilities)
15 OBJECTIVE 3. Evaluate options and costs to implement paid family
16 leave for all City of Albuquerque employees by the end of the second quarter.
17 (Human Resources)
18 Section 2. That the Mayor shall submit a report by Goal to the City
19 Council at least semi-annually summarizing the progress made toward
20 implementation of all the one-year objectives and that any report called for in
21 this resolution shall be in the form of an Executive Communication from the
22 Mayor to the City Council, unless otherwise specifically noted.
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1 PASSED AND ADOPTED THIS 15th DAY OF May, 2017
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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9 Isaac Benton, President
10 City Council

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12 APPROVED THIS 1st DAY OF June, 2017
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16 Bill No. R-17-187
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21 Richard J. Berry, Mayor
22 City of Albuquerque
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26 ATTEST:

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29 Natalie Y. Howard, City Clerk
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CITY of ALBUQUERQUE

TWENTY SECOND COUNCIL

COUNCIL BILL NO. O-17-46

ENACTMENT NO. 0.2017.016

SPONSORED BY: Patrick Davis and Brad Winter

1 **ORDINANCE**

2 **ADOPTING A UNIFORM ADMINISTRATIVE CODE AND TECHNICAL CODES**
3 **PROVIDING FOR THE ISSUANCE OF PERMITS AND COLLECTING FEES**
4 **ASSOCIATED WITH CERTIFICATES OF OCCUPANCY.**

5 **BE IT ORDAINED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF**
6 **ALBUQUERQUE:**

7 **Section 1. INTENT OF ORDINANCE. It is the intent of this ordinance that**
8 **the City shall recover from fees derived from Building and Safety 100% of the**
9 **full cost, including indirect charges of code enforcement activities. It shall be**
10 **the responsibility of the Mayor to review the Building and Safety income at**
11 **periodic intervals and to recommend to the Council the need to increase or**
12 **decrease fees according to the result of this review.**

13 **Section 2. ADOPTION OF THE UNIFORM ADMINISTRATIVE CODE OF THE**
14 **CITY OF ALBUQUERQUE. The Uniform Administrative Code is hereby**
15 **adopted and shall serve as the administrative, organizational and enforcement**
16 **rules and regulations for the adopted technical codes within the City of**
17 **Albuquerque, New Mexico.**

18 **Section 3. ADJUSTMENT OF FEES ASSOCIATED WITH CERTIFICATES OF**
19 **OCCUPANCY. For the purpose of recovering costs derived from the issuance**
20 **of Certificates of Occupancy as awarded by the Building Safety Division for**
21 **construction projects within the City of Albuquerque, New Mexico, the**
22 **following fees are hereby adopted:**

23 **(A) Table 112-A BUILDING PERMIT FEES, Other Inspections and Fees:**

24 **9. Temporary Certificate of Occupancy - \$100.00**

25 **10. Certificate of Occupancy - \$50.00**

26 **Section 4. AMENDMENTS TO THE UNIFORM CODES OF THE CITY OF**
27 **ALBUQUERQUE. The Uniform Codes of the City of Albuquerque hereby**

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1 adopted may be amended or repealed in the same manner as ordinances are
2 amended or repealed.

3 Section 5. AVAILABILITY OF THE UNIFORM CONSTRUCTION CODES OF
4 THE CITY OF ALBUQUERQUE. A copy of the Uniform Administrative Code
5 and a copy of the Uniform Construction Codes of the City of Albuquerque as
6 adopted by this ordinance are on file in the Office of the City Clerk of the City
7 of Albuquerque, and are available for inspection by the public during regular
8 business hours. A copy of said codes shall be available to any individual
9 upon request and the payment of a reasonable charge as set by the Chief
10 Administrative Officer, to be not less than the actual cost per copy.

11 Section 6. BUILDING SAFETY DIVISION - JURISDICTION. The Building
12 Safety Division of the Planning Department shall have jurisdiction to
13 administer the Uniform Construction Codes of the City of Albuquerque for
14 construction, alteration, moving, demolition, repair, use and occupancy of
15 buildings, structures and building service equipment.

16 Section 7. FIRE MARSHAL - JURISDICTION; APPLICATION OF FIRE CODE.

17 (A) The Fire Marshal shall have jurisdiction under the Fire Code of the
18 City of Albuquerque to test and inspect fire alarm systems and fire
19 suppression systems, including fire hydrants, fire extinguishers and sprinkler
20 systems installed in construction, alteration, moving, repair, demolition, use
21 and occupancy of buildings, structures and building service equipment. The
22 Fire Marshal shall have jurisdiction under the Fire Code as adopted by the Fire
23 Department of the City of Albuquerque as applicable to construction,
24 alteration, moving, demolition, repair, use and occupancy of buildings,
25 structures and building service equipment.

26 (B) Existing Buildings. The Fire Marshal shall have jurisdiction to
27 administer the Fire Code of the City of Albuquerque as applicable to all
28 existing structures.

29 Section 8. CONFLICT OF CODES. When a conflict exists in specific code
30 requirements between applicable sections of the Uniform Construction Codes
31 of the City of Albuquerque and the Fire Code of the City of Albuquerque, the
32 Uniform Construction Codes shall prevail.

1 Section 9. **PENALTIES.** Any person violating any of the provisions of this
2 code or failing or neglecting to comply with any orders issued pursuant to any
3 section thereof shall be deemed guilty of a misdemeanor and such person
4 shall be guilty of a separate offense for each and every day or portion thereof
5 during which any such violation is continued or permitted. Upon conviction of
6 any such violation, such person shall be punished by fine of not more than
7 \$500 or by imprisonment for not more than 90 days, or by both such fine and
8 imprisonment.

9 Section 10. **SEVERABILITY CLAUSE.** If any section, subsection, sentence,
10 clause, word or phrase of this ordinance is for any reason held to be
11 unconstitutional or otherwise invalid by any court of competent jurisdiction,
12 such decision shall not affect the validity of the remaining portions of this
13 ordinance. The City Council, the Governing Body of the City of Albuquerque,
14 hereby declares that it would have passed this ordinance and each section,
15 subsection, sentence, clause, word, or phrase thereof irrespective of any one
16 or more sections, subsections, sentences, clauses, words, or phrases being
17 declared unconstitutional or otherwise invalid.

18 Section 11. **COMPILATION.** This ordinance shall be incorporated in and
19 made part of the Revised Ordinances of Albuquerque, New Mexico, 1994.

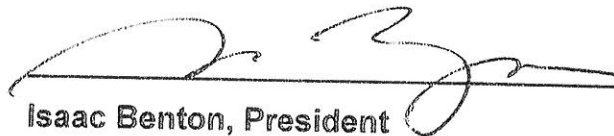
20 Section 12. **EFFECTIVE DATE.** This ordinance shall take effect five days
21 after publication by title and general summary.
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1 PASSED AND ADOPTED THIS 19th DAY OF June, 2017
2 BY A VOTE OF: 7 FOR 1 AGAINST.
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4 For: Benton, Davis, Gibson, Harris, Jones, Peña, Sanchez


5 Against: Lewis

6 Excused: Winter
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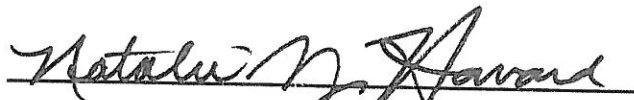
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11 Isaac Benton, President
12 City Council
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15 APPROVED THIS 29th DAY OF June, 2017
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19 Bill No. O-17-46
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22 Richard J. Berry, Mayor
23 City of Albuquerque
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26 ATTEST:
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29 Natalie Y. Howard, City Clerk
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CITY of ALBUQUERQUE

TWENTY SECOND COUNCIL

COUNCIL BILL NO. O-17-47 ENACTMENT NO. 0.2017.017

SPONSORED BY: Patrick Davis and Brad Winter

1 ORDINANCE

2 AMENDING SECTION 10-2-4-2 ROA 1994 OF THE MUNICIPAL ZOO; AQUATIC
3 PARK; BOTANICAL GARDEN ORDINANCE, TO INCREASE ADMISSION FEES.
4 BE IT ORDAINED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
5 ALBUQUERQUE:

6 SECTION 1. Section 10-2-4-2, ROA 1994, ADMISSION FEES AND PASSES,
7 is amended as follows:

8 All tickets are good for one-day use.

9 Zoo

10 New Mexico Residents:

11 \$10.00 for adults

12 \$5.50 for seniors

13 \$5.00 for children

14 Children under the age of 3 are free.

15 Non-New Mexico Residents:

16 \$14.50 for adults

17 \$7.50 for seniors

18 \$6.00 for children

19 Children under the age of 3 are free.

20 Aquarium and Botanic Garden

21 New Mexico Residents:

22 \$10.00 for adults

23 \$5.50 for seniors

24 \$5.00 for children

25 Children under the age of 3 are free.

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- 1 **Non-New Mexico Residents:**
- 2 \$14.50 for adults
- 3 \$7.50 for seniors
- 4 \$6.00 for children
- 5 Children under the age of 3 are free.
- 6 **BioPark Combo**
- 7 **New Mexico Residents:**
- 8 \$16.00 for adults
- 9 \$9.00 for seniors
- 10 \$7.00 for children
- 11 Children under the age of 3 are free.
- 12 **Non-New Mexico Residents:**
- 13 \$22.00 for adults
- 14 \$12.00 for seniors
- 15 \$8.00 for children
- 16 Children under the age of 3 are free.
- 17 The BioPark Combo includes Zoo, Aquarium & Botanic Garden
- 18 admission and train rides.
- 19 **New Mexico BioPark Society Members**
- 20 New Mexico BioPark Society Members receive unlimited general
- 21 admission.
- 22 **SECTION 2. TRAIN RIDES.**
- 23 **Zoo Train Ticket**
- 24 \$3 for adults
- 25 \$2 for seniors or children
- 26 Children under the age of 3 are free.
- 27 **Member Train Pass**
- 28 \$3 for adults
- 29 \$3 for seniors or children
- 30 Children under the age of 3 are free.
- 31 The member train pass shall be good for unlimited train rides and
- 32 requires NMBPS membership.

1 SECTION 3. SEVERABILITY CLAUSE. If any section, subsection, sentence,
2 clause, word or phrase of this Ordinance is for any reason held to be
3 unconstitutional or otherwise invalid by any court of competent jurisdiction,
4 such decision shall not affect the validity of the remaining portions of the
5 Ordinance. The Council, the Governing Body of the City of Albuquerque,
6 hereby declares that it would have passed this Ordinance and each section,
7 subsection, sentence, clause, word or phrase thereof irrespective of any one
8 or more sections, sentences, clauses, words or phrases being declared
9 unconstitutional or otherwise invalid.

10 SECTION 4. COMPILATION. Sections 1 and 2 of this Ordinance shall be
11 incorporated in and made part of the Revised Ordinances of Albuquerque,
12 New Mexico, 1994.

13 SECTION 5. EFFECTIVE DATE. This Ordinance shall take effect five days
14 after publication by title and general summary.

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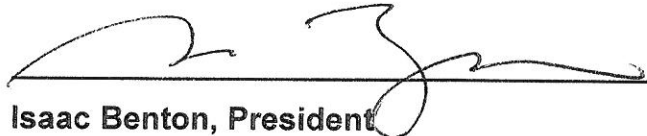
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1 PASSED AND ADOPTED THIS 19th DAY OF June, 2017
2 BY A VOTE OF: 5 FOR 3 AGAINST.

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4 For: Benton, Davis, Gibson, Harris, Jones

5 Against: Lewis, Peña, Sanchez

6 Excused: Winter

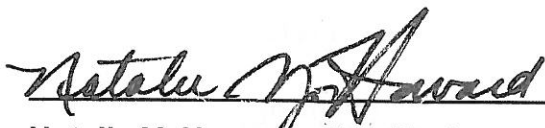
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11 Isaac Benton, President
12 City Council

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14 APPROVED THIS 29th DAY OF Jan, 2017

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17 Bill No. O-17-47

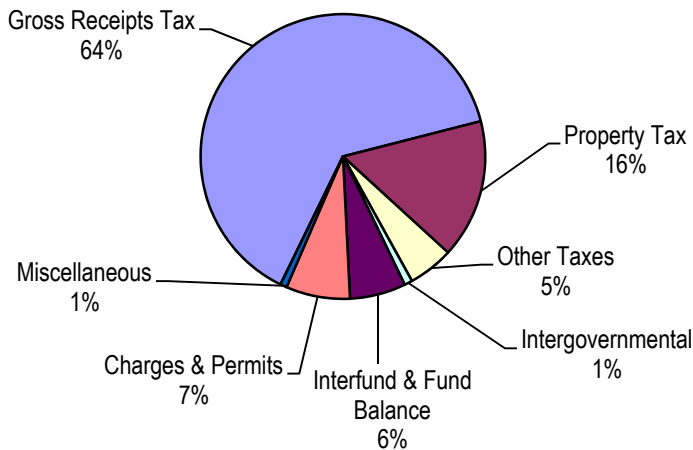
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20 _____
21 Richard J. Berry, Mayor
22 City of Albuquerque

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24 ATTEST:

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27 Natalie Y. Howard, City Clerk

Where the General Fund money comes from:

FY/18 GENERAL FUND RESOURCES

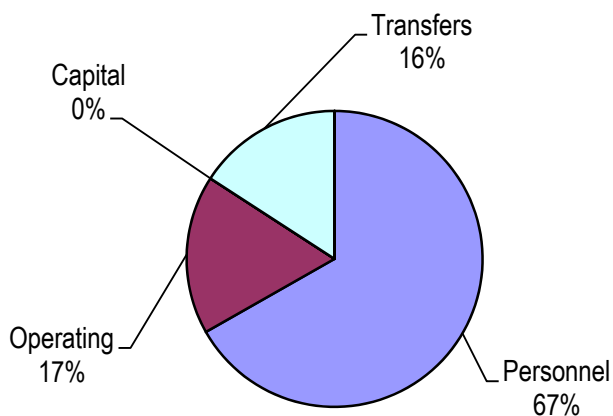


**General Fund Resources
(\$000's)**

Gross Receipts Tax	\$	338,202
Property Tax	\$	83,652
Other Taxes	\$	27,279
Intergovernmental	\$	4,902
Interfund Fund Balance/Adjustments	\$	33,604
Charges & Permits	\$	38,646
Miscellaneous	\$	3,888
Total Revenue	\$	530,173

And, where the money goes:

**FY/18 GENERAL FUND APPROPRIATIONS
BY CATEGORY**



**General Fund Appropriations
(\$000's)**

Personnel	\$	354,036
Operating	\$	92,112
Capital	\$	0
Transfers	\$	84,025
Total Appropriations	\$	530,173