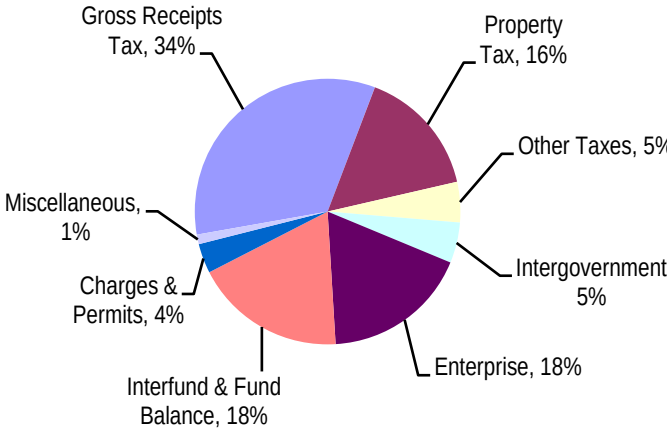
CITY OF ALBUQUERQUE

FY/12 Approved Budget

Mayor Richard J. Berry

Where the money comes from:

FY/12 RESOURCES ALL FUNDS

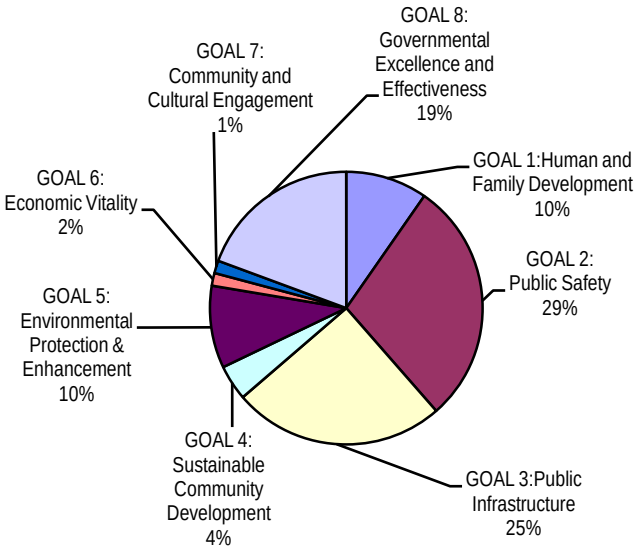


Combined Revenues by Fund Group and Source
($000's)

Gross Receipts Tax	$	294,717
Property Tax	$	137,076
Other Taxes	$	43,202
Intergovernmental	$	43,460
Enterprise	$	156,001
Interfund & Fund Balance	$	161,764
Charges & Permits	$	31,616
Miscellaneous	$	10,227
Total Revenue	$	878,063

And, where the money goes:

FY/12 APPROVED BUDGET



Appropriations by Goal
($000's)

GOAL 1: Human & Family Development	$	85,066
GOAL 2: Public Safety	$	253,555
GOAL 3: Public Infrastructure	$	220,589
GOAL 4: Sustainable Community Development	$	36,894
GOAL 5: Environmental Protection & Enhancement	$	85,633
GOAL 6: Economic Vitality	$	13,228
GOAL 7: Community & Cultural Engagement	$	13,071
GOAL 8: Governmental Excellence & Effectiveness	$	170,027
Total	$	878,063

THE CITY OF ALBUQUERQUE
ACKNOWLEDGES IT'S CONTINUING COMMITMENT
TO PROTECTING INDIVIDUAL RIGHTS AND PRIVILEGES.
IN ACCORDANCE WITH THIS COMMITMENT, THE CITY PROHIBITS
DISCRIMINATION IN THE OPERATION OF GOVERNMENT ON THE BASIS OF
RACE, COLOR, RELIGION, NATIONAL ORIGIN OR ANCESTRY, DISABILITY, AGE GENDER,
VIETNAM ERA OR DISABLED VETERAN STATUS, SEXUAL ORIENTATION OR MEDICAL CONDITION

http://www.cabq.gov/budget/

City of Albuquerque

Office of the Mayor

Richard J. Berry, Mayor

Interoffice Memorandum July 20, 2011

To: **Don Harris, President, Albuquerque City Council**

From: **Mayor Richard J. Berry**

Subject: **FY/12 APPROVED OPERATING BUDGET**

I am submitting the Approved Operating Budget for Fiscal Year 2012. While we continue to face the headwinds of a difficult economy, we are beginning to build on the fiscal foundation we established in dealing with the FY/10 budget shortfall and preparing the FY/11 budget. Although this budget reduces the size of government as reflected in the reduction of vacant positions, there is some systematic growth and we are beginning to restore some budget reductions from the last few years. We are on a path where we can more readily adjust to economic difficulties without a major impact on our services, City employees or the citizens of Albuquerque.

My goals remain the same. I wish to preserve basic core City services and maintain fiscal responsibility. There are no tax increases or mil shifts of property tax from capital to operating proposed. There are no furloughs or layoffs. This budget not only maintains the 1/12th operating reserve but increases it by an additional $200 thousand. This is intended to begin a build-up of the reserve to put the City in a better position to adjust to future economic downturns and help to maintain our high bond ratings. As the economy recovers I wish to continue to build up this reserve.

Continued stabilization of our Gross Receipts Tax (GRT) base after I submitted the proposed budget on April 1 has allowed us to make some additional budget adjustments. First of all, this budget contains a $3 million appropriation representing the first year's principal and interest payment for a long range capital investment program in our City called "ABQ: The Plan". ABQ: The Plan will spur private investment, increase the quality of life for our residents, promote tourism and new income, enhance economic activity and promote job creation within the City of Albuquerque. This Plan will input an estimated $50 million into our City within the next year. City residents will have final say as the capital projects suggested in ABQ: The Plan will be sent to the voters in October. ABQ: The Plan is one step in restoring the capital investment in our City that has been lost over the last few years with the shift of property mil rates from the capital program to the operating program.

Other changes from the proposed budget include the elimination of rate increases proposed for the BioPark, Shooting Range and Oversize/Overweight Vehicle Permits. Additionally, we were able to restore a number of positions proposed for deletion in Fiscal Year 2012. This enabled us to restore critical positions for our Animal Welfare Department, City libraries, senior centers, Transit Department and other City departments.

This Administration continues to monitor expenditures, look for efficiencies and save costs where possible. These measures have helped to eliminate the $40 million budget shortfall reflected in the Five Year Forecast and still maintain key City services. Library hours have been maintained as well as hours at our community and senior centers. Our BioPark and municipal golf courses still provide low cost recreational activity.

We continue to review all requests for hire to ensure only essential expenditures are incurred. We have transitioned to one health care insurance carrier which saved us $4.7 million in the upcoming fiscal year. This package includes an added benefit to our employees on the family plan. The office visit co-pay for children has been eliminated and the urgent care co-pay for children is reduced. Department directors have been tasked with finding alternatives to funding the operating costs of completed capital projects. This has eliminated a potential $8 million in new costs for Fiscal Year 2012. We have been able to stabilize the cost of risk and, as a result, able to save $4.1 million for the General Fund through the use of available fund balance in the Risk Fund while maintaining adequate reserves. The State has committed $750 thousand in federal pass-through funds for the upcoming fiscal year for the continued operations of the recent eastside rapid ride expansion. This budget continues to fund 1,100 officers in the Police Department. This budget assumes the County taking over operations of Fire Station 29 saving us $606 thousand.

An additional savings of $2.1 million from the Five Year Forecast includes use of Fire Special Revenue funds, a one-year delay in transferring funds to the Law Enforcement Fund for special investigations and a small reduction in the cost of the management of the convention center.

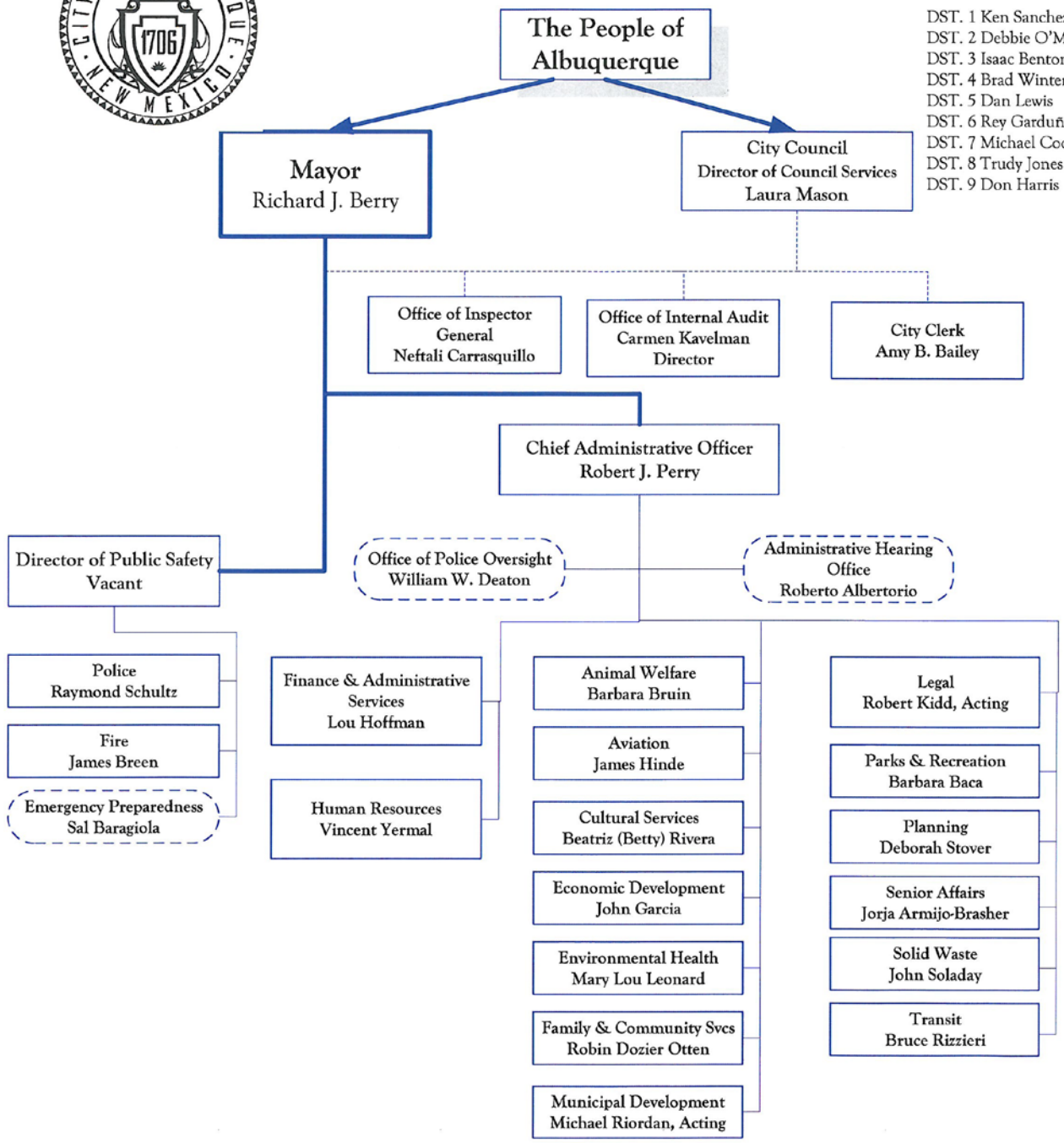
This budget adequately funds fuel and electricity increases. A reserve is established for additional potential fuel increases. After completion of the budget process, we entered into a transaction that will stabilize our fuel costs for Fiscal Year 2012 and save us approximately $2 million citywide. This budget also contains one time funding for marked police vehicles of $500 thousand, another $500 thousand needed for big ticket items associated with Transit's aging fleet, $350 thousand for other vehicles and $500 thousand for computer replacement. This budget also provides funding of $200 thousand for the implementation of a high school retention and workforce development program named Running Start for Careers. The program allows high school students to receive expert training by the business sector while receiving their high school diploma and getting a head start on their career path.

We are still able to open a Rescue Unit at Fire Station 8 and the North Domingo Baca Multigenerational Center and continue the enhanced spay/neuter program at the newly renovated eastside animal shelter. I have realigned existing staff and positions where I am able to ensure we have adequate support for our central accounting staff and our new accounting system.

Finally, this budget sets aside $1.5 million for wage increases pending the outcome of labor negotiations. This is the equivalent of a 1% wage increase for all employees with an annualized salary under $50 thousand. Our employees played a big part in the restructuring of City government last year by taking an average 2.2% reduction in pay. This budget begins to restore those wage decreases.

I would like to thank all city staff for their hard work and effort in preparing this budget. I look forward to continued cooperation between the Administration and City Council as we go forward in making critical decisions that benefit our employees and citizens of Albuquerque. This budget is truly a group effort and we would not be in the improved financial position we are in now without the involvement of all the parties.

City of Albuquerque



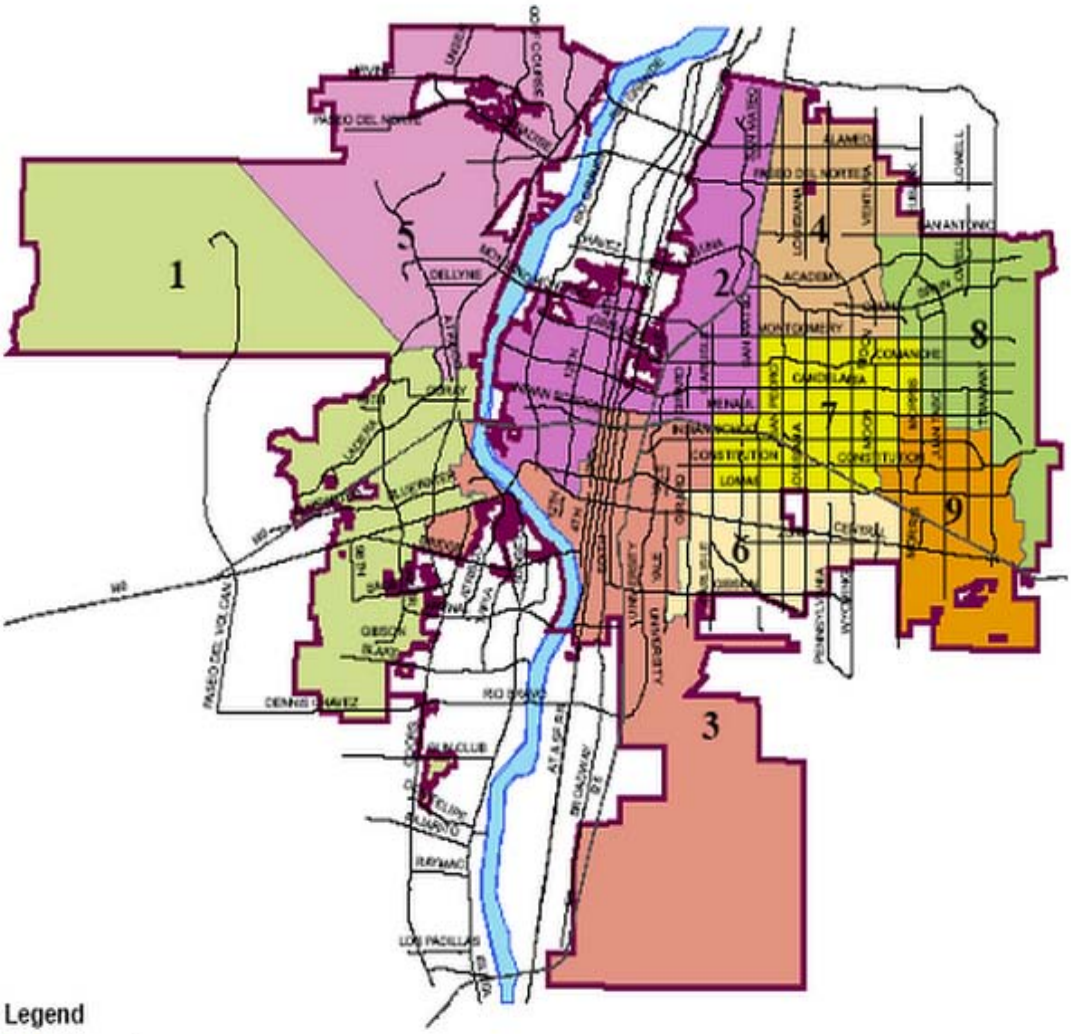
Signature: _____

Robert J. Perry, Chief Administrative Officer

Richard J. Berry, Mayor

Robert J. Perry
Chief Administrative Officer

Albuquerque City Council Districts
and
Albuquerque Municipal Limit



Legend

- Rio Grande
- Albuquerque Municipal Limit

Albuquerque City Council District

- 1. Ken Sanchez
- 2. Debbie O'Malley
- 3. Isaac Benton
- 4. Brad Winter
- 5. Don Lewis
- 6. Rey Gardenia
- 7. Michael Cook
- 8. Trudy Jones
- 9. Don Harris

0 0.5 1 2 3 Miles

Data provided by
City of Albuquerque AGIS and
Bernalillo County Public Works.

CITY OF ALBUQUERQUE
CITY COUNCILORS

Councilor's listed from left to right top to bottom:

Dan Lewis - District 5, Isaac Benton - District 3, Brad Winter - District 4, Debbie O'Malley - District 2, Michael J. Cook - District 7, Rey Garduño - District 6
Don Harris, President - District 9, Ken Sanchez - District 1, Trudy Jones - District 8

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Albuquerque

New Mexico

Special Performance Measures Recognition

For the Fiscal Year Beginning

July 1, 2010

President Executive Director

The Government Finance Officers Association Of The United States And Canada (GFOA) Presented A Distinguished Budget Presentation Award To The **City Of Albuquerque, New Mexico** For Its Annual Budget For The Fiscal Year Beginning **July 1, 2010**. In Order To Receive This Award, A Governmental Unit Must Publish A Budget Document That Meets Program Criteria As A Policy Document, As A Financial Plan, As An Operations Guide, And As A Communications Device.

DFAS DEPARTMENT

OFFICE OF MANAGEMENT & BUDGET

Acting Budget Officer
Mark Sandoval

City Economist
Jacques Blair, Ph.D

Executive Budget Analysts Department Assignments

Jayne Aranda
CITY SUPPORT, FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES, TRANSIT

Dee Dickson
ANIMAL WELFARE, ENVIRONMENTAL HEALTH, FAMILY AND COMMUNITY SERVICES, PLANNING

Mary McCoy
CULTURAL SERVICES, ECONOMIC DEVELOPMENT, SOLID WASTE

Chris Payton
AVIATION, POLICE

Patsy Pino
CHIEF ADMINISTRATIVE OFFICE, MAYOR, CITY COUNCIL, FIRE, LEGAL, OFFICE OF THE CITY CLERK

Kari Powles
MUNICIPAL DEVELOPMENT, OFFICE OF INSPECTOR GENERAL, OFFICE OF INTERNAL AUDIT,
PARKS AND RECREATION, SENIOR AFFAIRS

The Budget is available Online at
http://www.cabq.gov/budget

CITY OF ALBUQUERQUE
FISCAL YEAR 2012
APPROVED BUDGET

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FY/12 OPERATING BUDGET
PREFACE

CITY OF ALBUQUERQUE
FY/12 OPERATING BUDGET

PREFACE

Albuquerque's operating budget contains the executive budget proposal for the General Fund and special revenue, internal service, debt service, project and enterprise funds. New for FY/12 is the presentation of combined financial information and performance measures in the department budget highlights

The City Charter requires an operating budget to be formulated annually by the Mayor in consultation with the City Council. The budget process requires a financial plan along with a performance plan be delivered on April 1. Council holds at least three public hearings and approves the budget as proposed or amends and approves it by May 31.

Appropriations are at a program strategy level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program strategy appropriations by the lesser of five percent or $100 thousand, provided the fund appropriation does not change. Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered at fiscal year end.

Budget data is prepared consistent with the City's basis of accounting. Governmental funds utilize the modified accrual basis of accounting, while proprietary funds (enterprise and internal service) and agency funds are on an accrual basis. Transactions are recorded in individual funds and each is treated as a separate entity.

Albuquerque provides traditional services such as public safety, culture and recreation, highways and streets, and refuse collection. In addition, the City operates parking facilities, a transit system, and a major airport. The City's Housing Authority will become a separate entity on July 1, 2011. This document contains a summary of funding issues by department, fund, goal, and program strategy.

This document has eight major sections. The **Budget Synopsis** is designed as an overview. This section discusses the policies underlying the budget proposal.

The **Goals** section presents the City's eight goals and a summary of funding for the goals by department and fund type.

The **Financial Consolidations** section presents an elimination of interfund transactions in order to provide an accurate picture of the budget as a whole. Total proposed revenues and appropriations for all funds are included in the consolidation tables.

The section on **Economic Outlook** contains detailed information on the projected revenues, any proposed fee increases and economic issues to be addressed in the coming year.

Department Budget Highlights contain financial, performance and other pertinent information on a department basis by fund, goal and at the program strategy level. The Fund Balance Tables or Working Capital Tables, where appropriate, are presented with estimated ending balances. These tables provide the detailed information for the consolidated tables in the Executive Summary.

Also included in this section is performance information previously submitted in a separate document. It contains information on the desired community conditions related to program strategies and the measurements required for a performance based budgeting system.

Bonded Indebtedness and the **Appendix** complete the supporting budget documentation. The **Bonded Indebtedness** section provides a summary of outstanding bond issues and summary information related to those issues. The **Appendix** contains information that is useful to prepare or understand the budget, including definitions, a schedule of the functional grouping of funds and departments, and a budget calendar. There is also a brief explanation of the methodology used in budget preparation.

The **Appropriations Legislation** section is a copy of the legislation passed by the City Council and signed by the Mayor. This section also includes legislation for the one-year objectives as well as other legislation associated with the approved budget.

EXECUTIVE SUMMARY

ALBUQUERQUE: THE COMMUNITY

Location and Climate. The City of Albuquerque is located in north central New Mexico. With an elevation ranging from 4,900 to 6,500 feet, the City nestles against the Sandia and Manzano Mountains on the east, is bisected north to south by the Rio Grande and spreads into the high desert on the west. The mountains, rising 5,000 feet above the City provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. Albuquerque enjoys excellent weather year round, with four distinct seasons, but all four seasons contain a majority of sunny days. The climate is arid; the city averages only eight inches of precipitation a year.

History. The area's first permanent residents were Ancestral Puebloans who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the city's Old Town, just west of today's downtown, was established and named after the Duke of Alburquerque, viceroy of New Spain. The city still bears the 'Duke City' nickname.

During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government. In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized under territorial laws as a city. The City Charter under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City Charter is to provide for maximum local self-government. The City Charter was amended in 1974 to move the city from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a "home rule city" under the New Mexico Constitution. The City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.

Statistics. In the 2010 census the Albuquerque Metropolitan Statistical Area (MSA) had a population of 887,077. Albuquerque, with 543,302 residents, is the largest city in New Mexico, accounting for approximately one-fourth of the state's population. It is the 35th largest city in the country in terms of population. Albuquerque is culturally diverse: about 46.7% of the residents are Hispanic; 42.1% non-Hispanic white; 3.8% Native American; 2.7% African American; 2.5% Asian American; and 2.1% other. The median household income per the 2010 census for the Metropolitan Statistical Area (MSA) is $46,824. This is 93% of the U.S. average and compares favorably with other cities in the region. Cultural diversity is recognized, encouraged and celebrated throughout the City with special events, and particularly with Summerfest events throughout the City. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Sixty percent of city residents own their homes. More information on the City's demographic composition may be found in the "Statistical Information" section near the back of this document.

Economy. Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. Only 300 miles from the Mexican border, Albuquerque is well situated to benefit from the North American Free Trade Agreement. Trade and service are the largest economic sectors and provide over half the

jobs in the Albuquerque area. Government provides close to 20% of non-agriculture employment and accounts for many of the largest employers in the MSA:

- University of New Mexico 15,435
- Kirtland Air Force Base (Civilian) 10,823
- Albuquerque Public Schools 14,000
- Sandia National Labs 8,730
- Presbyterian Health Services 7,300
- City of Albuquerque 5,822
- Kirtland Air Force Base (Military) 5,090

Albuquerque is recognized as the hot air balloon capital of the world, playing host to an annual balloon fiesta that draws entries from around the world. Over 750 hot air balloons color the sky for nine days each fall. The City hosts the New Mexico State Fair each September and operates a major convention center hosting a number of national events annually.

The City relies primarily on two types of taxes: gross receipts taxes and property taxes. The total Gross Receipts Tax rate in Albuquerque is currently 7.0%, of which the City receives 2.2875%. This includes a limited ten-year, quarter cent tax to address transportation issues and the permanent Public Safety Quarter Cent Tax. The difference between the total tax and the City's share goes to state and county governments. The largest share of city property taxes is used for operations, with approximately 45 percent used for capital improvements.

FINANCIAL POLICIES

Operating Budget

Type of Budgeting: The City of Albuquerque has a well developed system of program performance budgeting. Program strategies are developed to impact the defined and monitored community conditions that move the City forward to achieving its goals. The legal appropriation is made at the program strategy level. Each program strategy is a collection of specific service activities that are monitored for financial and performance management. All program strategies and service activities are constructed with line-item detail and individual performance measures.

Revenue Projections: The City has a multi-year Forecasting Advisory Committee with members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies. The Committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April 1 of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- operating costs of capital projects;
- inflation factors;
- optimistic, pessimistic and baseline scenarios;
- updated fund balances;
- growth factors;
- estimates of reversions, reappropriated encumbrances and reserves;
- recurring and non-recurring revenues and expenditures; and
- a three year projection of expenditures and revenues, including actuals for the previous fiscal year.

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff as requested to facilitate cooperation in budget development. The Mayor's Proposed Budget document is submitted to the City Council by April 1. By ordinance, Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds public hearings as a Committee of the Whole. By ordinance, Council may amend the budget proposal at any time prior to May 31. If City Council fails to approve a budget by May 31, the budget proposal, as submitted by the Mayor, is deemed approved.

Amending the Budget: Upon its own initiative or by request of the Mayor, the Budget may be amended by City Council with executive approval during the fiscal year.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits an approved or proposed budget with expenditures in excess of anticipated resources. Additionally, budget amendments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City

administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. One time and unpredictable revenue is identified and used to support one time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. The City has the authority to impose 1.5% of the Municipal Gross Receipts Tax, 0.25% of the Municipal Infrastructure Gross Receipts Tax, 0.25% Municipal Capital Outlay Tax and 0.0625% of Municipal Environmental Gross Receipts. Additionally, the City is granted the authority to impose an operation levy of property tax up to 7.65 mills. Debt service property tax levies to meet the debt service on General Obligation (G.O.) bonds must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding G.O. Bond debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over $100,000 on the tax rolls. The City may impose up to two cents of gasoline tax, a Lodgers' Tax of up to 5%, a Hospitality Fee of 1% and franchise fees for use of the City rights-of-way.

Reserves: The City General Fund is required to hold a reserve of 8.33% or 1/12th of the budgeted expenditure level. The reserve is adjusted as the budget is amended. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so by administrative instruction.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque enjoys an excellent bond rating despite the relatively small total reserve held. This is due to the history of active monitoring and intervention when unexpected events affect revenue or expenditure levels. The City has shown that it will intervene to reduce expenditures and/or increase revenue levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality Operating Permits, Vehicle Pollution Management, Aviation, and Golf. Fees and charges cover the operating cost of parking, but a General Fund subsidy is necessary to cover the debt service. Transit, while technically an Enterprise Fund requires a significant subsidy to cover operating costs. Select General Fund programs impose fees (building permit fees, BioPark and museum admission fees, etc.) and direct revenue to the General Fund. With few exceptions, fee revenue is not earmarked to programs.

Compliance and Monitoring: As part of an active financial management policy, the City prepares quarterly expenditure projections by program. These reports are provided to all departments, the City administration and the City Council. Since it is not sufficient to simply monitor expenditures to assure that programs are not spending beyond their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Finally, performance measures are reported annually and departments are required to submit a report of one year objectives at some time during the year to the Mayor and City Council.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by the Council. A report of the amounts and individual purchase orders are reported to the City Council by October 1.

Reversions: Reversions feed fund balance and amounts in excess of the required balance are treated as available for one time appropriations in the subsequent fiscal year.

Over Expenditures: The City has adopted the practice of not "cleaning-up" program over expenditures, but rather reporting them in the Comprehensive Annual Financial Report (CAFR) as overspent. This practice provides necessary information for future budget cycles and brings attention to the reasons for the over expenditures. The City does "clean-up" funds in the event that they are overspent. In most cases, when funds require "clean-up" there is sufficient fund balance to cover the over expenditure

Capital Budget

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public improvements, the City acquires, constructs, replaces, upgrades and rehabilitates the city infrastructure, roadways, buildings and various other City owned property.

By November 21st of each even numbered year the Mayor submits the proposed CIP to the Environmental Planning Commission who conducts at least one public hearing and submits its recommendations to the Mayor by December 1st. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3rd, except for CIP for the Air Quality, Aviation Enterprise, Parking Enterprise, Refuse Disposal, and Golf Enterprise Funds. The capital improvements appropriations for these funds are developed in conjunction with operating budgets and submitted to the Council no later than April 1 of each year. The Council must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period begins on the date of introduction of the CIP bill at a City Council meeting. The Council shall hold at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: The City's debt policy was implemented in May, 2001. The debt policy sets forth the parameters for issuing debt and managing the outstanding debt portfolio and provides guidance to decision makers regarding the purposes for which debt may be issued, types and amounts of permissible debt, timing and method of sale that may be used, and structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index, such as the federal funds rate. Finally, diversification (safety) is accomplished through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

Non-Financial Goals

Goals and Objectives: The City charter requires that established five-year goals and one year objectives are adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and legislation consistent with these goals and objectives.

Long-Term Goals (Five Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five year goals. This framework calls for:

- developing goals with extensive public involvement;
- measuring progress made in reaching goals;

- connecting City services to goal achievement;
- determining the effectiveness of those services in improving related community and customer conditions; and
- linking the City's budget to the goals.

Performance Planning: The Performance Plan establishes performance measures for programs and service activities. The measures are developed by the departments with input from the Office of Management and Budget. These measures are updated and reported annually in the budget and are now included in the Department Budget Highlights.

Short-Term Organization Wide One Year Objectives: The City budget is increasing the use of one year objectives to drive performance and results. One year objectives are adopted in separate legislation and included in the Appropriation Legislation section at the end of this document. These well defined short term policies generally require reporting by the department. Progress on all objectives is reported to the Mayor and City Council on an annual basis.

FY/12 BUDGET SYNOPSIS

The FY/12 Approved Budget of $467.5 million reflects a 2.6% increase over the original FY/11 budget of $455.5 million. Significant increases include the cost of employee benefits, increased electricity and utility costs, increased costs for vehicle maintenance and fuels, an increased subsidy for the continuation of transit services and other budget adjustments and transfers.

There are also a number of one-time costs in the FY/12 budget including an increase for the City's early retirement program, costs associated with the 2011 municipal election, the extra day to be paid in FY/12 due to the leap year and funding for the purchase of vehicles and equipment.

Two new initiatives for FY/12 include funding for ABQ: The Plan and a Running Start for Careers program. ABQ: The Plan is intended to spur private investment in the community, promote economic growth, create jobs and increase quality of life within the City over the next 25 years. This $3 million transfer will enable the City to issue debt for major city projects. The projects are scheduled to go before voters in the upcoming municipal election. The Running Start for Careers program is a high school retention and workforce development program that will allow students to receive expert training by the business sector.

Steps were also taken to offset or minimize the increases. The cost of health insurance was minimized by consolidating insurance coverage for City employees under one carrier. This saved the City and its employees over $4 million in insurance costs for FY/12. Also, there was a need to eliminate 149 vacant positions in the FY/12 budget for savings of $4.4 million and additional savings in the cost of risk of almost $3 million. The table below reflects the major changes in budget appropriations for FY/12 as compared to FY/11.

Significant Budget Changes for FY/12 ($000's)	
FY/11 Original Budget	$ 455,534
Cost of Employee Benefits	5,396
Electricity/Utilities	1,446
Vehicle Fuel and Maintenance Costs	528
Transfer to Transit	2,783
Other Costs and Transfers	1,592
Early Retirement	1,000
Election	733
Leap Year	1,325
Vehicles/Computers	1,350
ABQ: The Plan	3,000
Running Start for Careers	200
Elimination of 149 Vacant Positions	(4,390)
Cost of Risk	(2,993)
FY/12 Approved Budget	$ 467,504

Revenues for FY/12 are budgeted approximately $7 million above FY/11 at $462.4 million as compared to $455.4 million. This is primarily due to an increase in budgeted Gross Receipts Tax (GRT).

There are also a number of items in reserves of note. There is $500 thousand reserved for potential fuel increases. There is also $121 thousand reserved for a potential runoff election in the upcoming municipal election. Two hundred thousand dollars is also added to the operating reserve to strengthen the reserves and help preserve favorable bond ratings. Finally, $1.5 million is reserved for potential wage increases pending the outcome of labor

negotiations. This reserve is the equivalent of one percent for all employees making under $50 thousand a year.

Preliminary planning numbers for the FY/12 budget reflected a budget shortfall of $40.1 million in the Five-Year Forecast. Steps were taken to eliminate this shortfall including the elimination of funding for CIP Coming-on-Line, the elimination of 149 vacant positions, the revision of revenue estimates, negotiations with insurance providers and the stringent financial controls for FY/11 to ensure only necessary expenditures were incurred.

Revenue and Expenditure Aggregates

The FY/12 General Fund budget reflects a 2.3% increase in revenues with a 3.5% increase in appropriations as compared to Estimated Actual FY/11. Due to the continued economic downturn, revenues and expenditures are down approximately one percent from the original budgeted numbers for FY/11. There is a balance of recurring appropriations to recurring revenues of $1.5 million for FY/12. The purpose of this balance is to accommodate the potential appropriations associated with the funds reserved for labor negotiations.

GENERAL FUND							
($000's)	FY/11 Original Budget	FY/11 Estimated Actual	Change	% Change	FY/12 Approved Budget	Change Est. Actual FY/11 & Approved FY/12	% Change
Revenue							
Recurring	452,687	449,207	(3,480)	-0.8%	461,319	12,112	2.70%
Non-Recurring	2,721	3,030	309	11.4%	1,075	(1,955)	-64.52%
TOTAL	455,408	452,237	(3,171)	-0.7%	462,394	10,157	2.25%
Expenditure							
Recurring	452,319	447,184	(5,135)	-1.1%	459,773	12,589	2.82%
Non-Recurring	3,215	4,483	1,268	39.4%	7,731	3,248	72.45%
TOTAL	455,534	451,667	(3,867)	-0.8%	467,504	15,837	3.51%
Recurring Balance	368	2,023			1,546		

A comparison of estimated revenues to appropriations for other funds is provided for reference only. Where appropriations exceed estimated revenues sufficient fund balance is available to cover the increased appropriations. Individual funds can be found in the Budget Highlights by Fund section.

ALL OTHER FUNDS (prior to interfund eliminations)							
($000's)	FY/11 Original Budget	FY/11 Estimated Actual	Change	% Change	FY/12 Approved Budget	Change Est. Actual FY/11 & Approved FY/12	% Change
Revenue							
TOTAL	485,235	478,487	(6,748)	-1.4%	468,217	(10,270)	-2.15%
Appropriations							
TOTAL	489,390	481,699	(7,691)	-1.6%	472,642	(9,057)	-1.88%

Non-Recurring Appropriations and Revenues

Non-Recurring Appropriations. General Fund non-recurring appropriations total $7.7 million and are listed below. An extra day to be paid in FY/12 associated with the leap year, an adjustment for early retirement to be paid out, the 2011 municipal election funding and funds set aside for the purchase of computers and vehicles make up a considerable amount of the one time appropriations.

General Fund Non-recurring Appropriations	
Total Non-recurring Appropriations	$ 7,731
City Wide	
One day salary accrual (leap year)	1,409
Chief Administrative Officer	
Comprehensive NM Tax Study	20
City Support	
Early Retirement	1,000
Transfer to 305	500
Transfer to 730 - computer/vehicle replacement	850
Council Services	
Contractual Services	300
Cultural Services	
Rosenwald Building	50
Contractual Services – Library	400
Family & Community Services	
Running Start Initiative	200
Finance & Administration	
State Auditor and other Audits	135
Mainframe	422
ERP – Training	50
Human Resources	
Contractual Services - Background Checks	50
Municipal Development	
Transfer to Fund 290	25
Office of the City Clerk	
2011 Municipal Election	794
Parks & Recreation	
Transfer to Fund 305	170
Police	
Transfer for Police Vehicles	500
Retention/Housing Incentive	856

Non-Recurring Revenues. General Fund non-recurring revenues total $1.1 million and are listed below. The non-recurring revenue consists of the closeout of the False Alarm fund and the transfer back of FY/09 funds contained in the Open and Ethical Elections fund.

General Fund Non-recurring Revenues	
Total Non-recurring Revenues	$ 1,075
City Wide	
Closeout of Alarm Fund	775
Transfer from Open and Ethical Election Fund	300

Other Information

Compensation. The table below reflects the history of compensation by bargaining unit. For Fiscal Year 2012 there is no wage increase built into the budget. However, there is a reserve of $1.5 million which is set aside pending labor negotiations. This $1.5 million is the equivalent of a one percent increase for all employees earning under $50 thousand a year.

Compensation by Bargaining Unit

UNION	* 2012	2011	2010	2009	2008	2007	2006	2005	** 2004	2003	Total
CPI Urban	1.80%	1.50%	0.24%	1.58%	3.4%	3.4%	3.4%	3.7%	4.1%	2.1%	25.2%
Blue Collar - Local 624 - AFSCME, AFL-CIO	0.0%	-1.77%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	0.0%	17.6%
Clerical and Technical - AFSCME 2962	0.0%	-1.21%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	9.6%	27.8%
Fire Firefighters Union	0.0%	-2.47%	5.0%	5.0%	4.5%	4.5%	3.2%	3.2%	3.0%	6.1%	32.0%
J Series - Security Staff ****	0.0%	-1.17%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	3.3%	21.5%
Bargaining Management	0.0%	-2.29%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	1.9%	19.0%
Non-Bargaining Management	0.0%	-2.79%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	1.9%	18.5%
Albuq. Police Officers Assoc. ***	0.0%	-2.41%	9.1%	11.4%	4.5%	4.5%	3.9%	3.9%	0.0%	0.5%	35.4%
United Transportation - Local 1745	0.0%	-0.48%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	4.9%	23.8%

* The 2012 budget has a reserve set aside pending labor negotiations. This reserve is the equivalent of a one percent for employees earning under $50 thousand.
** Bonus negotiated with unions via MOU dependent upon years of service
*** 2010 Increase given mid-year. Percentage reflected for 2010 is Annualized.
**** In 2011 J-Series transport officers and M-Series transport sergeants were moved to APOA.

Public Safety Quarter Cent Tax Programs. In October 2003, voters approved the Public Safety Quarter Cent Gross Receipts Tax. The legislation specified that 34% of the tax was to be used for APD, 34% for emergency preparedness/AFD, 26% for crime prevention and intervention and 6% for corrections and detention. With the transition of the management of the Metropolitan Detention Center to the County, the final 6% is now being used for transport and processing of prisoners to the facility. The list below details the General Fund appropriations totaling $35.3 million. It should be noted that the wage increases for Police and Fire exceeded available Public Safety Quarter Cent funds and the balance is currently absorbed by the General Fund.

Total Quarter Cent Appropriations ($000's)	
TOTAL	$ 35,319
Family and Community Services	
FY/11 Recurring Costs	759
Provide Mental Health	1,709
Substance Abuse	2,427
Health and Social Services	748
Gang Intervention	1,272
Partner with Public Ed	612
Affordable Housing	1,209
Emergency Shelter	446

Fire		
	FY/11 Recurring Costs	8,777
	Fire Fighters Pay Increase	3,231
Police		
	FY/11 Recurring Costs	10,275
	ID Techs	348
	Police Overtime to Compensate for Pay Increase	1,734
	Prisoner Transport and Processing	1,771

Additional Adjustments Contained in the Appropriation Legislation

Fiscal Year 2011 Adjustments The FY/12 legislation contains a section for FY/11 adjustments. There is an adjustment of $2 million for the early retirement program. Due to the high number of retirements for FY/11 this additional appropriation was required. There is also a transfer of appropriations between the ERP program and ITSD to properly reflect the expenditure of funds. In order to close out the City/County Projects fund an appropriation of $5 thousand is required. Finally, an adjustment of $200 thousand is required to account for the City's FY/11 premium payments for the unemployment compensation program. These adjustments are shown in the following table.

FY/11 Adjustments ($000's)	
General Fund – 110	
City Support	
Early Retirement	2,000
Finance and Administrative Services	
ERP E-Government	270
Information Technology Services Management	(270)
City/County Project Fund – 285	
Finance and Administrative Services	
Transfer to General Fund (110)	5
Risk Management Fund – 705	
Human Resources	
Unemployment Compensation	200

Special Assessment Districts Also contained in the FY/12 legislation are sections 6 and 7 related to the closeout of various Special Assessment Districts (SADs). This allows the City to transfer interest earnings, collections and SAD administrative fees of $2.3 million from the SAD program to the General Fund. It should be noted these revenues are one time for FY/11.

Capital Appropriations Also contained in the FY/12 legislation is section 8 related to capital appropriations. Several capital appropriations are made in the FY/12 budget in the form of a transfer to the Capital Acquisition Fund where the funds can be expended with the time constraints associated with operating funds. These transfers are shown in the following table.

Capital Appropriations ($000's)	
Transfers to Capital	
General Fund - Transfers from Fund 110 to Fund 305	
Parks and Recreation - Park Development	100
Parks and Recreation - Sunport Landscape Equipment	70
Police - Public Safety Vehicles and Equipment	500
Transit - Capital Equipment Replacement	500
Hospitality Fund - Transfers from Fund 221 to Fund 305	
Finance and Management - Convention Center Improvements	540
Refuse Disposal Fund - Transfers from Fund 651 to Fund 305	
Solid Waste - Heavy Equipment	6,835
Solid Waste - Automated Carts	398
Solid Waste - New Cell Construction	650
Solid Waste - Refuse Facility Replacement/Repair	600
Solid Waste - Collection Bins	150
Solid Waste - Computer Equipment	200
Solid Waste - Alternative Landfill	228
Solid Waste - Landfill Environmental Remediation	1,305

Changes in Employment

Staffing levels in the combined Enterprise and General Fund budgets are decreased by 104 FTE, or 1.8% below the level approved in the original FY/11 budget. Details of changes in the level of employment by department are discussed in the Department Budget Highlights section, and the schedule of Personnel Complement by Program contained in the Appendix. As can be seen from the table below, the General Fund reduced 96 positions from the Original FY/11 Budget for a total decrease of 2.4%. There is an overall reduction of 8 positions in all other funds. These reflect all changes for FY/12 including executive decisions to delete the 149 vacant positions and intra-year adds and deletes. It should be noted that since the economic crisis began in FY/08 there has been a reduction of 521 fulltime positions or 8.2%.

CHANGES IN EMPLOYMENT

	Original Budget FY/08	Original Budget FY/09	Original Budget FY/10	Original Budget FY/11	Approved Budget FY/12	Change Original FY/11 Approved FY/12	% Change Original FY/11 Approved FY/12
General Fund	4,409	4,301	4,149	4,052	3,956	(96)	-2.4%
Enterprise Funds	1,346	1,351	1,348	1,300	1,300	0	0.0%
Other Funds	280	282	275	268	258	(10)	-3.7%
Grant Funds	308	301	301	306	308	2	0.7%
TOTAL	6,343	6,235	6,073	5,926	5,822	(104)	-1.8%

FY/12 OPERATING BUDGET
TOTAL RESOURCES

Total available resources for FY/12 of $878.1 million are $13.7 million less than the FY/11 approved budget of $891.8 million.

The reduction is primarily a result of the stagnant economy. Gross Receipts Tax (GRT) is the City's major source of funding and makes up 34% of total resources for FY/12. Enterprise revenues are another major source of revenue. The various enterprises the City operates generate 18% of the revenue in FY/12. The City operates solid waste collection and disposal, a transit system, parking lots and parking structures, four golf courses, an international airport and a small airport as enterprise funds. Further information can be found in the Department Budget Highlights section for these departments. Property taxes make up 16% of City revenues.

GRT, enterprise revenues and property taxes make up about 68% of total revenues. Other revenue sources include intergovernmental revenues including grants, interfund transfers, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspection, permits, etc.

Table of Total City Resources (after interfund eliminations)

	Actual FY/10	% of Total	Approved FY/11	% of Total	Revised FY/11	% of Total	Estimated FY/11	% of Total	Approved FY/12	% of Total
Gross Receipts Tax	281,667	29%	287,439	32%	294,717	34%	286,692	33%	294,717	34%
Property Tax	132,349	14%	136,658	15%	137,076	16%	134,845	15%	137,076	16%
Other Taxes	40,855	4%	41,182	5%	43,202	5%	42,065	5%	43,202	5%
Intergovernmental	81,231	8%	69,038	8%	43,460	5%	69,949	8%	43,460	5%
Enterprise	143,128	15%	155,392	17%	156,001	18%	149,886	17%	156,001	18%
Interfund	180,731	18%	155,095	17%	161,764	18%	154,387	18%	161,764	18%
Charges & Permits	29,895	3%	30,810	3%	31,616	4%	30,739	3%	31,616	4%
Miscellaneous	88,851	9%	16,184	2%	10,227	1%	12,030	1%	10,227	1%
Total Revenue	978,707	100%	891,798	100%	878,063	100%	880,593	100%	878,063	100%

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue without GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

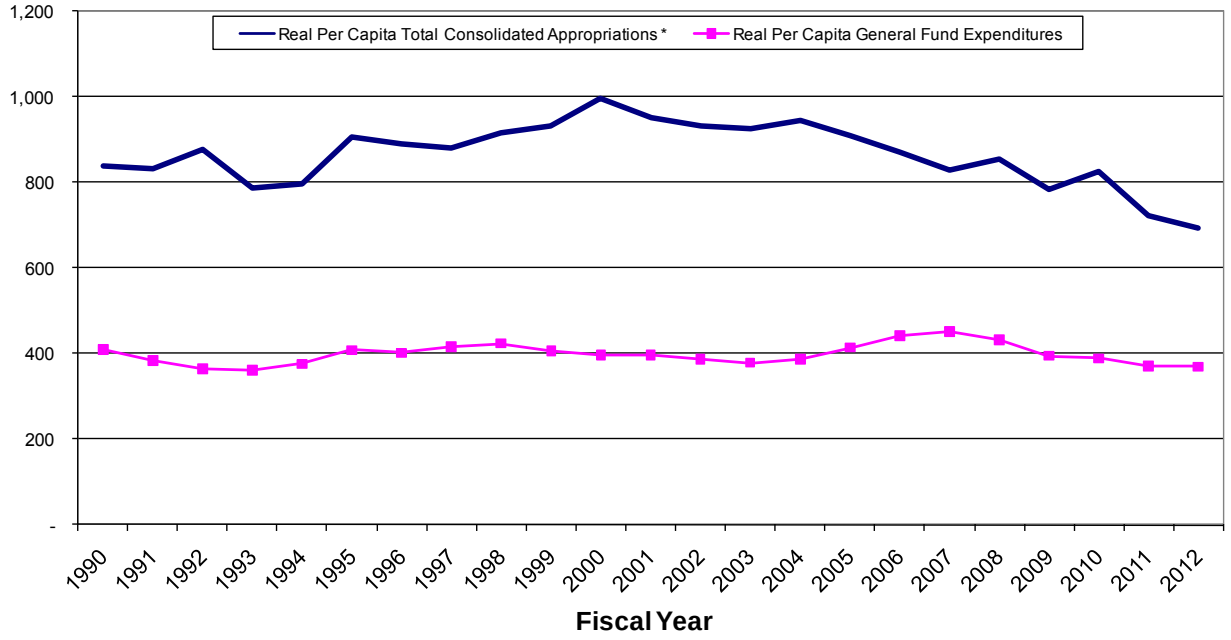
As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations historically exceeded this benchmark by a substantial margin. In FY/02 growth began slowing and further declined with the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority, which is a separate entity. FY/12 marks the lowest total real per capita expense in the period since 1989. Much of this can be attributed to the weakness in the economy and the tightening in City budgets. The growth in General Fund expenditures has hovered around $400 per capita. In FY/05 and FY/06, the addition of the Public Safety Quarter Cent Tax allowed for an increase of City services as the expenditure growth exceeded the inflation rate and population growth.

For the 20 year period from fiscal year 1992 to 2012, inflation, as measured by the Consumer Price Index, increased 62%, for an average of approximately 2.4% a year. In the same period of time, population within the City of Albuquerque increased by 40%, for an annual average of 1.6%.

The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures. Real consolidated total appropriations include appropriations from all funds (general, enterprise, special revenue, debt service and internal service) after interfund eliminations. Real per capita consolidated total appropriations decreased 10% from fiscal year 1991 to 2011 for an average annual rate of decline of 0.5%. The decrease occurs due to the exclusion of the Water Utility Authority beginning in FY/05 and

then the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07, as a well as reduction in GRT taxes. General Fund real per capita expenditures were flat over the entire fiscal year period from 1992 to 2012. There was a pick up in FY/04 with a shift of one-mill in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. Two 1/8th cent reductions in GRT in January of 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. Weaknesses in the economy slowed the General Fund's ability to increase despite the shift of 2 mills of property tax from debt service to the General Fund. Real per capita General Fund expenditures slowed by 5% in FY/11 and are anticipated to be flat in FY/12.

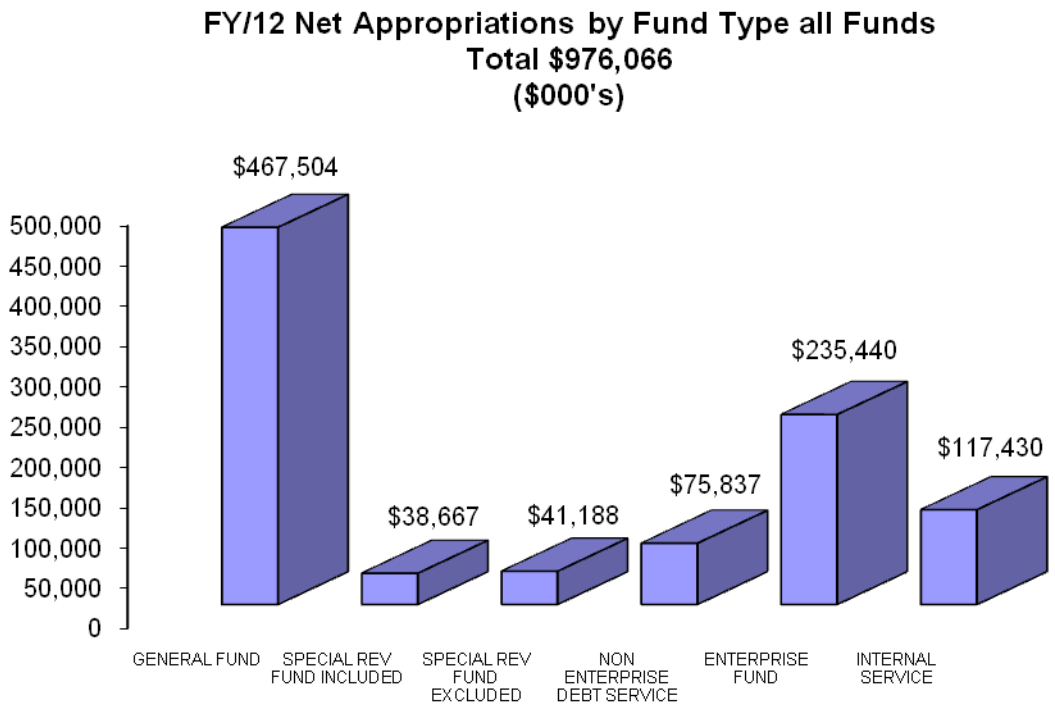
Real Per Capita Total Consolidated Appropriations and General Fund Expenditures



*Consolidated appropriations are appropriations from all funds after interfund eliminations
2011 represents the estimated actual and 2012 the approved budget.

SPENDING BY FUND TYPE

The City operating budget appropriates the General Fund, the largest fund individually and by type. There are 17 Special Revenue Funds included which are funds received that have special restrictions on their use and are distinguished from four other special revenue funds that are not appropriated in the annual budget and referred to as Special Revenue Funds Excluded. Three non-enterprise debt service funds, 14 enterprise funds and five internal service funds are also appropriated. The Appendix contains a Numeric List of Fund names by Category. In using the Appendix list, it should be noted that the one trust and agency fund appropriated is included in the category of Special Revenue Fund Included. This budget document presents fund tables and highlights, organized in the categories graphed below and demonstrates the relative size of total appropriations by type of fund. Note that these are appropriations prior to interfund eliminations.



SPENDING BY GOAL

The entire operating budget for the City of Albuquerque can be examined by goal. Albuquerque builds budgets at the service activity level. Groups of service activities form program strategies. Program strategies are sets of governmental activities and services designed to impact desired community conditions associated with City goals. Since appropriations are made at the program strategy level, and program strategies are associated with one of eight City goals, expenditure histories by goal can assist in understanding relative funding.

The table entitled FY/12 Operating Budget by Goal, Department and Fund is discussed in this narrative. Examination of this table aids in understanding where City operating funds come from and where they are spent.

SPENDING BY GOAL			
	Approved FY/10	Approved FY/11	Approved FY/12
GOAL 1: Human and Family Development	119,252	115,776	85,066
GOAL 2: Public Safety	265,197	253,403	253,555
GOAL 3: Public Infrastructure	217,969	208,335	220,589
GOAL 4: Sustainable Community Development	37,753	36,468	36,894
GOAL 5: Environmental Protection & Enhancement	78,979	85,017	85,633
GOAL 6: Economic Vitality	13,070	12,162	13,228
GOAL 7: Community and Cultural Engagement	12,048	12,343	13,071
GOAL 8: Governmental Excellence and Effectiveness	160,005	168,294	170,027
TOTAL	904,273	891,798	878,063

Goal 1: Human and Family Development includes programs in the Cultural Services, Family and Community Services, Parks and Recreation, and Senior Affairs departments and accounts for 9.7% of total appropriations in FY/12. There is a significant decrease in appropriations in FY/12 for this goal due to enterprise funding for housing being moved to

the newly created Housing Authority. Roughly 63% of the funding is from the General Fund, 27% from Special Revenue Funds not Appropriated (for grants in Family and Community Services and Senior Affairs), and the balance is from enterprise funds that support operations of City apartments and golf courses.

Goal 2: Public Safety includes the Environmental Health, Family and Community Services, Fire, Legal and Police departments and is a significant percentage of funding for the City at 28.9%. The majority of the funding for this goal, almost 95%, is provided from the General Fund which primarily supports efforts of the Police and Fire Departments. Grants for the Police and Family and Community Services departments are seen in special revenue not appropriated.

Goal 3: Public Infrastructure includes program strategies in the Aviation, City Support functions, Municipal Development, and Transit departments and is 25.1% of City appropriations. Aviation and Transit are very large enterprise funds, although Transit receives most of its operational funding from a General Fund transfer. City Support is responsible for making the General Fund debt service payments as can be seen in the large amount in Non Enterprise Debt Service Funds. State grant funding for roads is reflected in this goal as well.

Goal 4: Sustainable Community Development includes program strategies in Family and Community Services, Municipal Development, and more significant funding to the Parks and Recreation, and the Planning departments. The majority (94%) of the funding for this goal comes from the General Fund with grants in Family and Community Services providing 6% of total support.

Goal 5: Environmental Protection and Enhancement includes program strategies in Environmental Health, Parks and Recreation, and Solid Waste departments. The largest funding source (81%) for this goal is the enterprise revenue from the Solid Waste Management Department. Special revenue funds from air quality operating permits and the vehicle pollution management program support Environmental Health programs, and open space expendable trust funds support open space programs in the Parks and Recreation Department.

Goal 6: Economic Vitality is the smallest goal with respect to total funding and includes programs in Economic Development, Family and Community Services, Finance and Administration Services and Municipal Development Departments. The Lodgers' Tax and the Hospitality Fee support the special revenue appropriations. The revenue from the tax and hospitality fee is used to make debt service payments and purchase necessary capital for the Albuquerque Convention Center and promote tourist related events within the City. Economic Development is funded by General Fund appropriations.

Goal 7: Community and Cultural Engagement includes program strategies in the Cultural Services, Legal and Senior Affairs Departments. The primary funding source is the General Fund accounting for 71% of this goal's funding. Special revenue funds in the goal are comprised of project funds for culture and recreation and the BioPark. Senior Affairs grants are seen in special revenue funds not appropriated.

Goal 8: Governmental Excellence and Effectiveness contains program strategies in the Chief Administrative Officer, City Support, Council Services, Finance and Administrative Services, Human Resources, Legal, Mayor's Office, Municipal Development, Office of the Inspector General and Office of Internal Audit departments. General fund appropriations account for approximately 35% of this goal's funding. Internal service funds collected for the provision of telephone and radio services as well as the employee contributions to health insurance are reflected in the internal service funds within the goal and account for more than half of the goal funding.

FY/12 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND

GOAL/DEPARTMENT	% of Total	General Fund	Special Rev Funds Approp	Spec. Rev Funds Not Approp	Non Enterprise Debt Service Funds	Enterprise Funds	Internal Service Funds	Net Transfers	TOTAL
Goal 1 - Human and Family Development									
Cultural Services		11,601	300	54					11,955
Environmental Health		1,718							1,718
Family & Community Svcs.		27,573		17,498		4,816		(1,056)	48,831
Parks and Recreation		6,570	0	240		4,012		(244)	10,578
Senior Affairs		6,194		5,790					11,984
Sub Total	*9.7%*	*53,656*	*300*	*23,582*	*0*	*8,828*	*0*	*(1,300)*	*85,066*
Goal 2 - Public Safety									
Animal Welfare		9,377	70					(76)	9,371
CAO Dept.				1,607					1,607
Family & Community Svcs.		6,347	0						6,347
Finance & Admin. Svcs.		0							0
Fire Department		69,298	1,808	1,057	101			(101)	72,163
Legal		962							962
Police Department		153,899	4,327	6,704				(1,825)	163,105
Sub Total	*28.9%*	*239,883*	*6,205*	*9,368*	*101*	*0*	*0*	*(2,002)*	*253,555*
Goal 3 - Public Infrastructure									
Aviation						98,301		(26,935)	71,366
City Support Functions		4,259			75,736			(4,259)	75,736
Municipal Development		24,489	5,298					(1,590)	28,197
Transit Department		19,620		1,884		45,746		(21,960)	45,290
Sub Total	*25.1%*	*48,368*	*5,298*	*1,884*	*75,736*	*144,047*	*0*	*(54,744)*	*220,589*
Goal 4 - Sustainable Community Development									
Family & Community Svcs.				2,278					2,278
Municipal Development		1,434							1,434
Parks and Recreation		20,536							20,536
Planning		12,646		0					12,646
Sub Total	*4.2%*	*34,616*	*0*	*2,278*	*0*	*0*	*0*	*0*	*36,894*
Goal 5 - Environmental Protection & Enhancement									
Cultural Services		14,387	1,600						15,987
Environmental Health		1,889	2,630	1,916				(125)	6,310
Parks and Recreation		1,477	2,680	0				(1,477)	2,680
Solid Waste				1,180		69,036		(9,560)	60,656
Sub Total	*9.8%*	*17,753*	*6,910*	*3,096*	*0*	*69,036*	*0*	*(11,162)*	*85,633*

FY/12 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND

GOAL/DEPARTMENT	% of Total	General Fund	Special Rev Funds Approp	Spec. Rev Funds Not Approp	Non Enterprise Debt Service Funds	Enterprise Funds	Internal Service Funds	Net Transfers	TOTAL
Goal 6 - Economic Vitality									
Economic Development		4,421						(1,363)	3,058
Family & Community Svcs.				23					23
Finance & Admin. Svcs.		0	13,637					(6,860)	6,777
Municipal Development						10,351		(6,981)	3,370
Sub Total	*1.5%*	*4,421*	*13,637*	*23*	*0*	*10,351*	*0*	*(15,204)*	*13,228*
Goal 7 - Community & Cultural Engagement									
Cultural Services		7,765	395						8,160
Legal		0	0					0	0
Municipal Development						3,178		(1,184)	1,994
Offie of The City Clerk		1,529	763					(332)	1,960
Senior Affairs				957					957
Sub Total	*1.5%*	*9,294*	*1,158*	*957*	*0*	*3,178*	*0*	*(1,516)*	*13,071*
Goal 8 - Governmental Excellence & Effectiveness									
CAO Dept.		2,845							2,845
City Support Functions		13,789						(5,727)	8,062
Council Services		3,100	0						3,100
Finance & Admin. Svcs.		20,966	850	0			55,014	(1,909)	74,921
Human Resources		2,174					62,416	(140)	64,450
Legal		4,511							4,511
Mayors Office		870							870
Municipal Development		10,118	4,309					(3,593)	10,834
Office of Internal Audit		802							802
Office of Inspector General		338							338
Grants Indirect Overhead								(706)	(706)
Sub Total	*19.4%*	*59,513*	*5,159*	*0*	*0*	*0*	*117,430*	*(12,075)*	*170,027*
TOTALS	*100.0%*	*467,504*	*38,667*	*41,188*	*75,837*	*235,440*	*117,430*	*(98,003)*	*878,063*

City of Albuquerque Vision, Goal Areas, Goal Statements and Desired Community or Customer Conditions

NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.

VISION: Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.

Goal Area	Goal Statement	Desired Community or Customer Conditions
HUMAN AND FAMILY DEVELOPMENT	**All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.**	1. Residents are literate and educated. 2. Youth achieve desired educational outcomes. 3. Youth achieve responsible social development. 4. Residents are active and healthy. 5. Residents have access to physical and mental health care. 6. Families are secure and stable. 7. Safe, decent and affordable housing is available. 8. Senior citizens live and function in optimal environments. 9. Residents are safe from public health risks. 10. Residents have a balance of means, opportunity, and avenues of support needed to provide for their basic needs.
PUBLIC SAFETY	**The public is safe and secure, and shares responsibility for maintaining a safe environment.**	11. The public is safe. 12. The public feels safe. 13. Travel in the city is safe. 14. The public trusts its public safety agencies. 15. Residents, businesses and public safety agencies work together for a safe community. 16. Domestic animals are responsibly cared for and provided safe and healthy home environments. 17. The community is prepared to respond to emergencies, natural disasters, catastrophic acts and other events that threaten the health and safety of the public.
PUBLIC INFRASTRUCTURE	**Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.**	18. A reliable water system meets health and safety standards. 19. Wastewater systems meet quality standards. 20. The storm water system protects lives, property, and environment. 21. Information technology infrastructure is accessible throughout the community. 22. Safe and affordable integrated transportation options that meet the public's needs. 23. The street system is well designed and maintained. 24. Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. 25. New development is efficiently integrated into existing or approved infrastructure and its costs are balanced with the revenues generated and adopted city development policies. 26. Sustainable, environmentally sensitive supplies of energy are available and are efficiently consumed. 27. The infrastructure is efficient and environmentally sensitive.
SUSTAINABLE COMMUNITY DEVELOPMENT	**Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.**	28. Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained. 29. Albuquerque's built environments are safe, habitable, well maintained, and sustainable. 30. A balance of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque. 31. The downtown area is vital, active, safe and accessible. 32. Safe and accessible mixed-use areas with housing, employment, civic functions, recreation and entertainment exist throughout Albuquerque.

ENVIRONMENTAL PROTECTION AND ENHANCEMENT	**Protect and enhance Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.**	33. Air, water, and land are protected from conditions that are harmful to people and the environment. 34. Water resources are sustainably managed, conserved and protected to provide a long-term supply and drought reserve. 35. Solid wastes are generated no faster than natural systems and technology can process them. 36. Open Space, Bosque, the River and Mountains are preserved and protected. 37. Residents participate in caring for the environment and conserving natural resources. 38. The public is well informed about and appreciates the natural environment and its biodiversity. .
ECONOMIC VITALITY	**Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.**	39. The economy is diverse and broad-based. 40. The economy is vital, prosperous and consistent with local and regional resources. 41. There are abundant, competitive, career oriented employment opportunities. 42. Entrepreneurs and businesses of all sizes develop and prosper.
COMMUNITY AND CULTURAL ENGAGEMENT	**Residents participate in the life and decisions of the community to promote and enhance our pride, cultural values, and resources and ensure that Albuquerque's community institutions are effective and responsive.**	43. Residents actively participate in civic and public affairs. 44. Residents participate in community organizations, activities, and events. 45. Residents have an accurate understanding of community conditions 46. Residents appreciate, foster and respect Albuquerque's arts and cultures. 47. Relations among Albuquerque's cultures and races are positive and respectful.
GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS	**Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.**	48. Leaders work together for the good of the community. 49. All city employees and officials behave ethically. 50. Leaders cooperate and coordinate with the other governments in the MRCOG region. 51. Albuquerque participates in mutually beneficial cooperative relationships with other governments. 52. Government and its leaders are responsive to changing community and customer conditions. 53. City government and its leaders serve, and are responsive to, Albuquerque's citizens. 54. Government protects the civil and constitutional rights of citizens. 55. Customers conveniently access city services, officials, public records, and information. 56. Citizens participate in their governance. 57. Financial assets are maximized and protected, and analyzed and reported accurately, understandably, and usefully. 58. City assets are protected while responding fairly to inappropriate city actions. 59. Products, services, and materials are obtained efficiently, fairly, and in a timely manner. 60. City services, operations, and finances are measured and audited as needed and meet customer needs. 61. Competent, well-trained, motivated, and empowered employees contribute to the achievement of city goals and objectives. 62. The work environment for employees is healthy, safe, and productive. 63. City staff is empowered with information and have information processing capacity. 64. Rights of way are obtained and managed and their use optimized for the public's benefit with fair compensation for use. 65. City real property is effectively obtained and managed in the public's interest, and disposed of when public purpose has changed. 66. City fixed assets, property, and infrastructure meet city goals and objectives. 67. Departmental human and financial resources and fixed assets are managed efficiently and effectively.

PERSONNEL SUMMARY

PERSONNEL INFORMATION

The FY/12 Approved Budget has 5,822 positions. This is a reduction of 104 positions from the Approved FY/11 budget. Further details are available below and in each of the department's budget highlights.

- The Animal Welfare Department approved budget has a net loss of six positions. Seventeen positions were initially deleted to provide General Fund savings, four positions were restored (two animal handlers, one senior animal handler, and one vet assistant) and an additional three animal handlers were added. The department also added four positions (two vet assistants, one senior office assistant, and one volunteer program coordinator) by eliminating some professional services budget. The department's final approved positions for FY/12 are 129.

- The Aviation Department approved budget includes one additional position previously budgeted in the City's Legal department for which a journal entry was made quarterly to move wages to the Aviation department. Since this person is working full-time at the Aviation department, an accounting change will move one attorney position permanently from Legal to Aviation. The department's final approved positions for FY/12 are 277.

- The Chief Administrative Officer converted two permanent part-time administrative positions to two full-time positions during FY/11. This increased the total number of positions from 33 to 35 for FY/12.

- There is no change in number of positions in Council Services in FY/12

- The Cultural Services Department added a full time manager at the KiMo Theater. During FY/11, one position was created in biopark CIP as an intra-year addition. Additionally, nine full-time positions are deleted in FY/12. The nine full-time positions consist of the following: one from strategic support, two from biopark, and six from the public library, four of which were unfunded in FY/11. The department's final approved positions for FY/12 are 330.

- The Economic Development Department approved budget deleted the vacant office assistant position in the economic development program. The department's final approved positions total 7 for FY/12.

- The Environmental Health Department added three environmental health specialist II positions midyear to augment the consumer health division's food inspection staff. One deputy director position was deleted to provide overall cost savings to the General Fund. General Fund positions are now 29.

- The Family and Community Services Department deleted 10 General Fund positions to provide savings in FY/12. These are: one fiscal manager, one program specialist I, one child development and education program specialist, two teachers, one office assistant, one program data analyst, one community outreach coordinator, two community recreation activities coordinators. The department's General Fund position count for FY/12 is 196.

- The Finance and Administrative Services Department deleted eight vacant full-time positions. They are as follows: four positions in information technology services management (ITSD), two positions in ERP and two positions in citizen services. The department's final approved positions for FY/12 are 289.

- The Fire Department deleted one vacant civilian position in AFD headquarters. Station 29 located at 501 Bear Canyon NE will be returned to Bernalillo County November 1, 2012, which will temporarily reduce 15 firefighter positions through attrition. These positions will be restored with the future expansion of station 7 or Mesa del Sol. The department's final approved positions for FY/12 are 680.

- The Human Resources Department has a total of 33 positions budgeted in FY/12. There is one position deleted.

- Legal Department moved one assistant city attorney to the Aviation Department for FY/12. In addition, three vacant positions are deleted (two assistant city attorneys and an executive assistant). The department's finial approved positions for FY/12 are 56.

- There are 436 positions budgeted in the Municipal Development Department for FY/12, a reduction of 17 from the original FY/11 budgeted amount of 453. In the General Fund, eight cip-recovered positions were created mid-year FY/11 in the 3% for energy and street cip/infrastructure tax program. Eighteen positions are deleted in General Fund programs as well as three positions in the City/County Building Fund, one in the Plaza del Sol Fund and three in the Parking Fund.

- There is no change in the number of positions in the Mayor's Officer in FY/12.

- There is no change in the number of positions in the Office of the City Clerk in FY/12.

- The Office of Inspector General was created mid-year FY/11 with three positions from the Office of Internal Audit and that level is maintained in FY/12.

- There is a reduction of five positions in the Office of Internal Audit. Three were transferred to the Office of Inspector General mid-year FY/11 and two are deleted in FY/12 for a total seven budgeted positions.

- Parks and Recreation has a total of 299 positions budgeted in FY/12, a reduction of 13 from the original FY/11 budget. There are 14 positions deleted in the parks management program. One position was created mid-year FY/11 in the provide quality recreation program.

- The Planning Department added one impact fee administrator midyear. For FY/12 nine vacant fulltime positions were deleted to provide general fund savings: one database administrator II, two commercial building inspectors, two residential building inspectors, one engineering associate, one office assistant, one planner and one assistant building inspector manager. The approved budget added a TIDD/TIFF coordinator. The department's FY/12 General Fund position count is 147.

- The Police Department had a net reduction of twenty-one civilian positions. The positions deleted consist of two in Neighborhood Policing, three in Investigative Services, one in Officer and Department Support, one in Professional Standards and twelve in Communication and Records. In addition, five positions in Prisoner Transport, funded by the Public Safety Quarter Cent Tax are deleted. Three previously grant funded positions were added to the general fund. The sworn police force continues to be funded at 1,100 officers. The department's total FY/12 position count is 1,509.

- There is a decrease of three positions deleted in the Department of Senior Affairs approved FY/12 budget. Four positions are deleted in the General Fund and one is moved to the Operating Grants Fund. There are 108 positions approved for FY/12.

- The Solid Waste Department's intra-year FY/11 personnel changes include the deletion of one collections driver in exchange for a reclassification of nine other positions. In FY/11 the department also added seven laborer positions in the clean city program. The department has a position total of 433 for FY/12.

- The Transit Department added twenty-seven positions in support of additional revenue received from Rio Metro in FY/11. Nine vehicle servicers were added as a trade for contractual dollars to satisfy a study done in conjunction with Risk Management. Three other positions were added by trading part-time for full-time positions. Two grant funded positions were deleted in FY/11. The FY/12 approved budget includes the elimination of 26 FY/11 frozen positions and the deletion of an additional six positions. Eleven positions were moved from the operating fund (661) into the operating grants fund (265) for CMAQ purposes. The department has a position total of 512 in Fund 661 for FY/12.

CHANGES IN EMPLOYMENT

	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12
TOTAL EMPLOYMENT:	**6,077**	**5,926**	**5,956**	**5,987**	**5,822**
Numerical Change from Prior Yr	(179)	(151)	30	31	(165)
Percentage Change from Prior Yr	-2.9%	-2.5%	0.5%	0.5%	-2.8%
COMPONENTS:					
General Fund	4,152	4,052	4,055	4,070	3,956
Enterprise Funds					
Aviation Fund - 611	276	276	276	276	277
Parking Facilities Fund - 641	42	41	41	41	38
Refuse Disposal Fund - 651	427	427	427	433	433
Transit - 661	562	516	543	555	512
Golf Fund - 681	38	38	38	38	38
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,347	1,300	1,327	1,345	1,300
Other Funds					
Air Quality Fund - 242	32	32	32	32	32
Community Development - 277	1	1	1	1	-
Gas Tax Road Fund - 282	60	60	60	60	60
Alarm Ordinance Fund - 287	5	5	5	5	-
City/County Building Operations - 290	20	20	20	20	17
Plaza del Sol - 292	6	6	6	6	5
Risk Management - 705	34	34	34	34	34
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	44	39	39	39	39
Employee Insurance - 735	11	11	11	11	11
Communications Mgmt - 745	18	18	18	18	18
Open Space - 851	35	33	33	33	33
Total Other Funds	275	268	268	268	258
Grant Funds					
Community Development - 205	24	21	21	21	22
Housing Bond - 240	1	1	1	1	1
Operating Grants - 265	177	176	176	175	186
ARRA Operating Grants - 266	-	7	7	7	5
Transit Operating Grant - 663	22	23	23	22	22
Housing Authority - 805	79	78	78	78	72
Total Grant Funds	303	306	306	304	308
TOTAL EMPLOYMENT	**6,077**	**5,926**	**5,956**	**5,987**	**5,822**

BUDGET HIGHLIGHTS BY FUND

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will all be based on the total revenue and total appropriation in the particular fund.

GENERAL FUND

The purpose of the General Fund is to budget and account for resources traditionally associated with governments which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

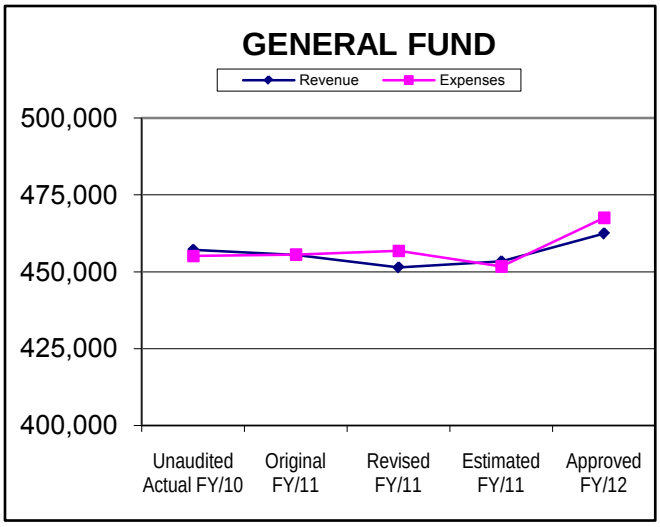
The City of Albuquerque maintains 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. If it is necessary to use some portion of that reserve in any given year, the budget for the following year reestablishes the appropriate amount.

General Fund Resources, Appropriations, and Fund Balances Over Time

Fiscal Year ($000's)	Beginning Balances	Total Current Resources	Total Appropriations	Total Adjustments	Total Reserves	Available Balances
FY/10 Unaudited Actual	43,132	457,168	455,137	(1,067)	(38,414)	5,682
FY/11 Original	45,163	455,408	455,534	(119)	(38,461)	6,457
FY/11 Revised	45,163	451,447	456,802	(48)	(38,461)	1,299
FY/11 Estimated	45,163	453,421	451,667	(48)	(38,461)	8,408
FY/12 Budget	46,917	462,394	467,504	(48)	(41,449)	310

GENERAL FUND- 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



- Revenues for FY/12 are budgeted at $462.4 million, $7 million or 1.5% above the FY/11 original Budget of $455.4 million. The increase is due primarily to anticipated growth in the Gross Receipt Tax. This is a slight improvement from the sluggish economy which continued in FY/11. As a result, revenues for FY/11 are estimated to be down by $2 million from the FY/11 original budget.

- The FY/12 General Fund operating budget is $467.5 million, $12 million above the FY/11 original budget of $455.5 million, an increase of 2.6%. Overall increases include the cost of employee benefits, electricity and utility costs, vehicle maintenance and fuel costs, as well as an increase in the subsidy for transit services. Steps were taken to minimize these increases. The cost of health insurance was reduced by going to one carrier. Savings were also met by eliminating 149 vacant positions, not funding CIP coming-on-line, as well as savings in the cost of risk.

- Total General Fund FY/12 reserves are $41.4 million and include a reserve of $39 million or 1/12th of the total appropriation plus an additional $200 thousand. This reserve is held in the event revenue falls unexpectedly or emergencies arise. Additional reserves include $500 thousand for potential increased costs of fuel, $121 thousand for a runoff election, and $1.5 million for a wage increase with a reserve of $131 thousand.

A complete analysis of changes in both revenues and appropriations follows.

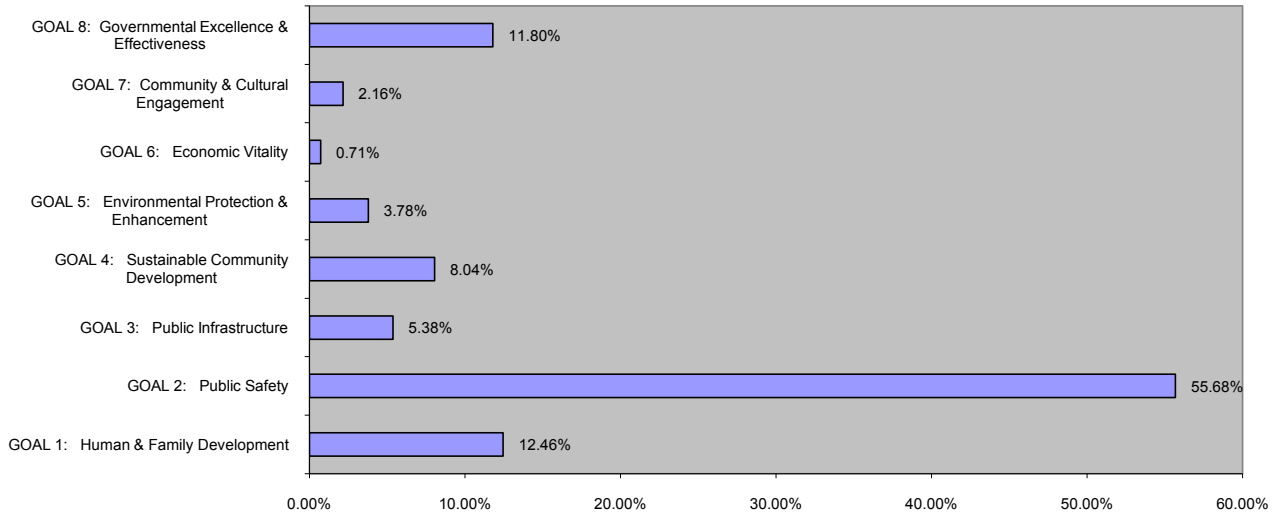
($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Recurring Revenues	444,299	452,687	447,682	450,387	461,319	10,932
Non Recurring Revenues	12,869	2,721	3,765	3,034	1,075	(1,959)
Total Current Resources	457,168	455,408	451,447	453,421	462,394	8,973
Beginning Fund Balance	43,132	45,163	45,163	45,163	46,917	1,754
TOTAL RESOURCES	500,300	500,571	496,610	498,584	509,311	10,727
APPROPRIATIONS:						
Recurring Expenditures/Appropriations	445,142	452,319	452,319	447,184	459,773	12,589
Non Recurring Expenditures/Appropriations	9,995	3,215	4,483	4,483	7,731	3,248
TOTAL APPROPRIATIONS	455,137	455,534	456,802	451,667	467,504	15,837
FUND BALANCE PER CAFR	45,163	45,037	39,808	46,917	41,807	(5,110)
ADJUSTMENTS TO FUND BALANCE	(1,067)	(119)	(48)	(48)	(48)	0
TOTAL RESERVES	38,414	38,461	38,461	38,461	41,449	2,988
AVAILABLE FUND BALANCE	5,682	6,457	1,299	8,408	310	(8,098)

GENERAL FUND FY/12 APPROPRIATIONS

This is the twelfth year that appropriations have been aligned with the City's Five-Year Goals for resource allocation and performance measurement. The method of accounting has also been changed to reflect the same alignment of expenses by goal in the audit beginning with FY/01.

The total General Fund (GF) appropriation is $467.5 million, an increase from the FY/11 original budget by $12 million or 2.6%. Note that the table "General Fund FY/11 Appropriations by Goal" has been adjusted for transfers between funds and goals. The net General Fund appropriation level, after eliminations, is $430.7 million.

General Fund FY/12 Appropriations By Goal



Goal in Numerical Order ($000's)		% Share
GOAL 1: Human & Family Development	53,656	12.46%
GOAL 2: Public Safety	239,813	55.68%
GOAL 3: Public Infrastructure	23,158	5.38%
GOAL 4: Sustainable Community Development	34,616	8.04%
GOAL 5: Environmental Protection & Enhancement	16,276	3.78%
GOAL 6: Economic Vitality	3,058	0.71%
GOAL 7: Community & Cultural Engagement	9,294	2.16%
GOAL 8: Governmental Excellence & Effectiveness	50,818	11.80%
Total	430,689	100.00%

The chart above shows how the General Fund (GF) dollars are divided between the goals. In the GF, Public Safety receives 55.7% of total appropriations. The second highest allocation of funds is to Human & Family Development at 12.5% followed by Governmental Excellence & Effectiveness at 11.8. Sustainable Community Development receives 8% while Public Infrastructure accounts for 5.4%. Environmental Protection and Enhancement receives 3.8%, Community and Cultural Engagement receives 2.2% and finally, Economic Vitality accounts for 0.7% of GF. It should be noted that these percentages are only from the amount of GF monies allocated to the various goals. To determine total resources available for a goal, please see the discussion of total resources and total appropriations in the Budget Synopsis of this document.

General Fund Spending by Department

The General Fund budget can be examined by Department. The Office of the City Clerk reflects an increase of 95.5% due to funding the 2011 City Election in FY/12. In terms of department percentage change relative to a departments funding level, increases above 15% were highest in City Support and the subsidy to Transit. The Office of Internal Audit reflects a reduction of 13.6% due to reorganization and the creation of the Office of Inspector General Department during FY/11. Most City departments experienced an overall percent change of less than 10% from FY/11.

General Fund Spending by Department ($000's)

Expenditures by Department	Approved Budget FY/11	Approved Budget FY/12	$ Change	% Change	% Share FY/11	% Share FY/12
Animal Welfare	9,520	9,377	(143)	0.0%	2.1%	2.0%
Chief Administrative Officer	2,865	2,845	(20)	-0.7%	0.6%	0.6%
City Support	13,040	18,048	5,008	38.4%	2.9%	3.9%
Council Services	3,414	3,100	(314)	-9.2%	0.7%	0.7%
Cultural Services	32,917	33,753	836	2.5%	7.2%	7.2%
Economic Development	4,202	4,421	219	5.2%	0.9%	0.9%
Environmental Health	3,621	3,607	(14)	-0.4%	0.8%	0.8%
Family and Community Services	34,308	33,920	(388)	-1.1%	7.5%	7.3%
Finance & Administrative Services	21,287	20,966	(321)	-1.5%	4.7%	4.5%
Fire	68,086	69,298	1,212	1.8%	14.9%	14.8%
Human Resources	1,983	2,174	191	9.6%	0.4%	0.5%
Legal	6,012	5,473	(539)	-9.0%	1.3%	1.2%
Mayor	913	870	(43)	-4.7%	0.2%	0.2%
Municipal Development	35,813	36,041	228	0.0%	7.9%	7.7%
Office Internal Audit	928	802	(126)	-13.6%	0.2%	0.2%
Office of Inspector General	-	338	338	0.0%	0.0%	0.1%
Office of the City Clerk	782	1,529	747	95.5%	0.2%	0.3%
Parks & Recreation	27,950	28,583	633	2.3%	6.1%	6.1%
Planning	12,637	12,646	9	0.1%	2.8%	2.7%
Police	152,587	153,899	1,312	0.9%	33.5%	32.9%
Senior Affairs	5,832	6,194	362	6.2%	1.3%	1.3%
Transit (Operating Subsidy)	16,837	19,620	2,783	16.5%	3.7%	4.2%
TOTAL	455,534	467,504	11,970	2.6%	100.0%	100.0%

Reserves

The budget contains $41.4 million in reserves.

General Fund Reserves
($000's)

TOTAL RESERVES	41,449
1/12 Operating Reserve	38,959
Fuels Reserve	500
Runoff Election	121
Wage Increase	1,538
Reserve for the Wage Increase	131
Reserve to Increase 1/12	200

The General Fund is required to maintain an operating reserve equal to one-twelfth of the total appropriation level as a matter of City policy. This standard is more conservative than the State's standard as it includes transfers and nonrecurring appropriations, but does not include other reserves. The operating reserve is set at $39 million in accordance with City policy. In FY/12, the City reserved an additional $200 in an effort to strengthen these reserves. Additional reserves include $500 thousand for potential increased costs of fuel, $121 thousand for a runoff election, and $1.5 million for wage increases with a reserve of $131 thousand.

GENERAL FUND REVENUE ESTIMATES FOR FY/12

General Fund revenues for FY/12 are expected to be slightly higher at $462.4. million or 2% above the to estimated actual FY/11 revenues of $453.4 million. The GRT base has turned with an estimated increase of 2.2% in FY/11 and is expected to increase 2.9% in FY12. Total GRT has an increase of $8 million.

Local taxes other than gross receipts are about $978 thousand above the estimated FY/11 revenues. Property tax revenues are expected to increase by $280 thousand an increase of 0.4%. Franchise tax revenues increase $763 thousand, mostly due to an expected increase in electric rates. PILOT revenues are expected to decline by $65 thousand primarily due to limited revenue in the Solid Waste enterprise.

Intergovernmental assistance other than state-shared GRT revenues is relatively flat, with a decrease of $80 thousand primarily from an expected decline in municipal gasoline tax revenues. Charges for services increase $1.2 million. Much of this increase comes from increases in legal fees charged to Risk Management. This will ultimately save the City money by reducing litigation currently contracted to outside attorneys

Charges for internal services decline by $58 thousand primarily due to a change in billing for a City attorney at the Aviation Department. This decrease is somewhat offset by an increase in City Parks and Recreation Department's grounds maintenance services for the Albuquerque International Sunport.

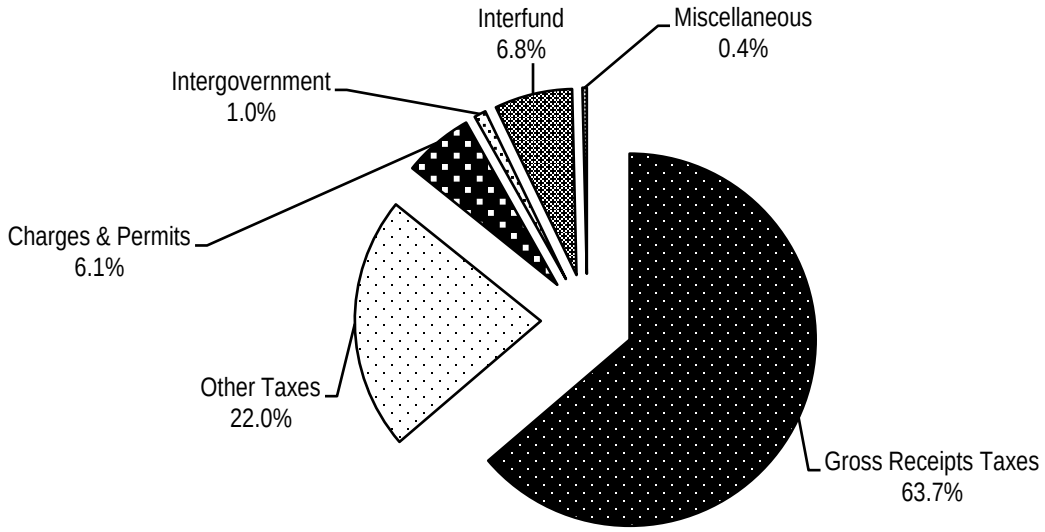
Indirect overhead is expected to increase by $249 thousand.

Revenue for CIP funded positions increases by $278 thousand due to some additional CIP funded positions.

Interfund transfers decrease by $1.7 million. This is due to reductions or eliminations in one-time transfers. The largest reductions include the following funds: Special Assessments Districts $2.3 million and $279 thousand from the Photo Enforcement Fund. These decreases are partially offset by and one-time transfers of $775 thousand from closing the Alarm Ordinace Fund, $200 thousand from the Ethical Elections Fund, and $190 thousand form the Lodgers' Tax Fund.

Finally interest earnings are expected to experience limited growth of $50 thousand.

FY/12 GENERAL FUND SOURCES OF REVENUE



SIGNIFICANT REVENUE CHANGES FOR FY/12

As compared to Estimated Actual FY/11

Dollars in Thousands

GROSS RECEIPTS TAX

- Increase from FY/11 — $ 8,025

LOCAL TAXES

- Increase in franchise revenues — $210
- Growth in property tax base — $280

CHARGES FOR SERVICES

- Increases in legal billing to the Risk Fund — $400
- Moving alarm system revenues to the Geneal Fund — $775

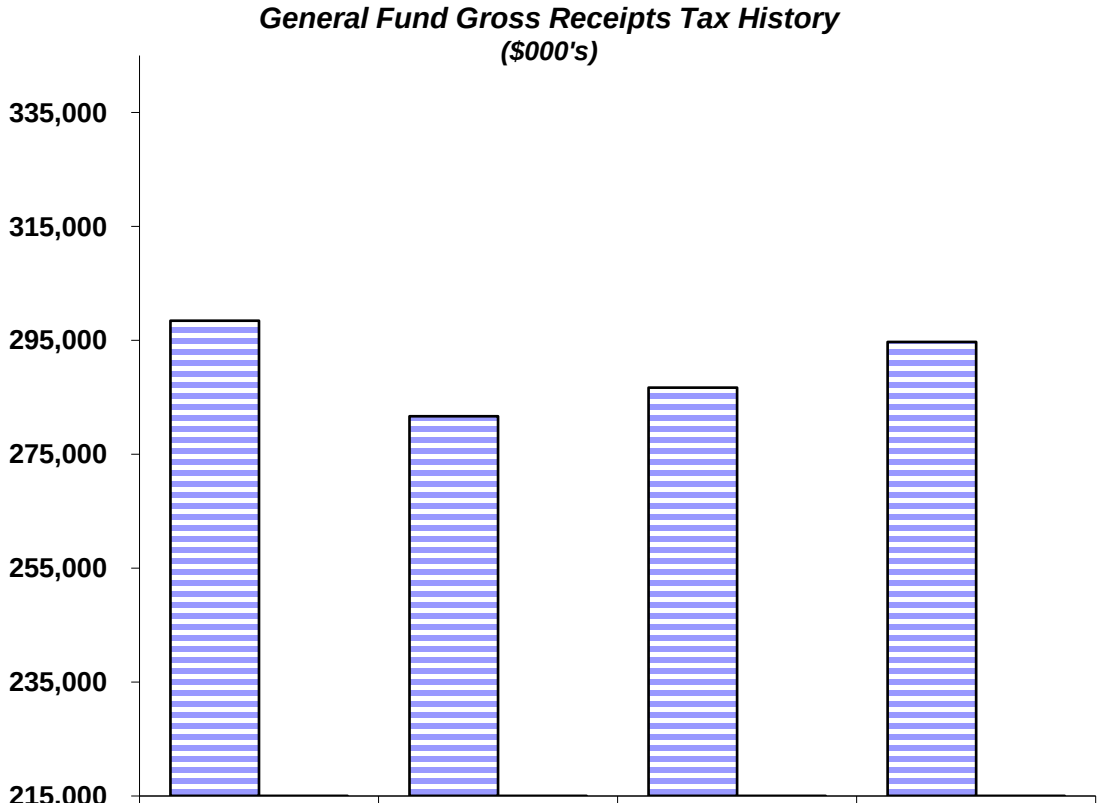
INTERFUND TRANSFERS

These represent reductions from one-time transfers in FY/11

- Transfer of funds from closing the Alarm Ordinance- Fund 287 — $775
- Transfer of funds from the Special Assessments Districts- Fund 501 — (2.295)
- Transfer of funds from the Ethical Elections- Fund 232 — 200
- Transfer of funds from the Photo Enforcement Fund 288 — (294)

General Fund by Category

Category ($000's)	Unaudited Actual FY/10	Share of Revenue	Estimated Actual FY/11	Share of Revenue	Approved FY/12	Share of Revenue
Gross Receipts Tax	281,668	61.6%	286,692	63.2%	294,717	63.7%
Local Taxes	98,056	21.4%	100,926	22.3%	101,904	22.0%
Licenses & Permits	7,654	1.7%	7,797	1.7%	7,926	1.7%
Intergovernmental	5,626	1.2%	4,975	1.1%	4,715	1.0%
Charges for Service	18,142	4.0%	18,976	4.2%	20,158	4.4%
Intra-City	24,806	5.4%	26,255	5.8%	26,724	5.8%
Miscellaneous	3,808	0.8%	1,611	0.4%	1,741	0.4%
Transfers	17,409	3.8%	6,189	1.4%	4,509	1.0%
Total	457,168	100%	453,421	100%	462,394	100%



	Actual FY/09	Unaudited Actual FY/10	Estimated Actual FY/11	Approved FY/12
GRT	298,445	281,668	286,692	294,717
% of GRT as % of Total GF Revenue	68.03%	61.61%	63.23%	63.74%

PRIOR YEAR REVENUE CHANGES

Revenues for FY/11 are estimated at $453.4 million, down $2 million from the original FY/11 budget. The biggest change was the larger than expected slowdown in GRT revenue growth. The original FY/11 budget anticipated growth in the GRT base of 3.5%. The Five-Year Forecast reduced this forecast growth to 1.8% and the FY/11 estimated actual is expected to end with a growth rate of 2.2%. This is a reduction of $747 thouand from the approved FY/10 budget. This was driven by continued weakness in the economy, including weak construction. The growth in the first ten months of the one percent GRT distribution for FY/11 is 2.5% above the same ten months of FY/10. Construction GRT revenues increased in the first 11 months of the year are about 25% below the same ten months in FY/09. The last two months have shown growth following a period of 19 consecutive months of year over year decreases.

Property tax revenues were stronger than anticipated with a growth of $1.5 million above the FY/10 budget due to larger than expected growth of 6% in the property tax base, compared to the original estimate of 2.5%. Franchise fees are expected to be $1.7 million below the FY/10 budget estimate primarily due to dramatic decreases in the price of natural gas and its impact on franchise revenues.

Building permit revenue is expected to be $284 thousand above the FY/11 budget. This is 4% below the FY/10 level.

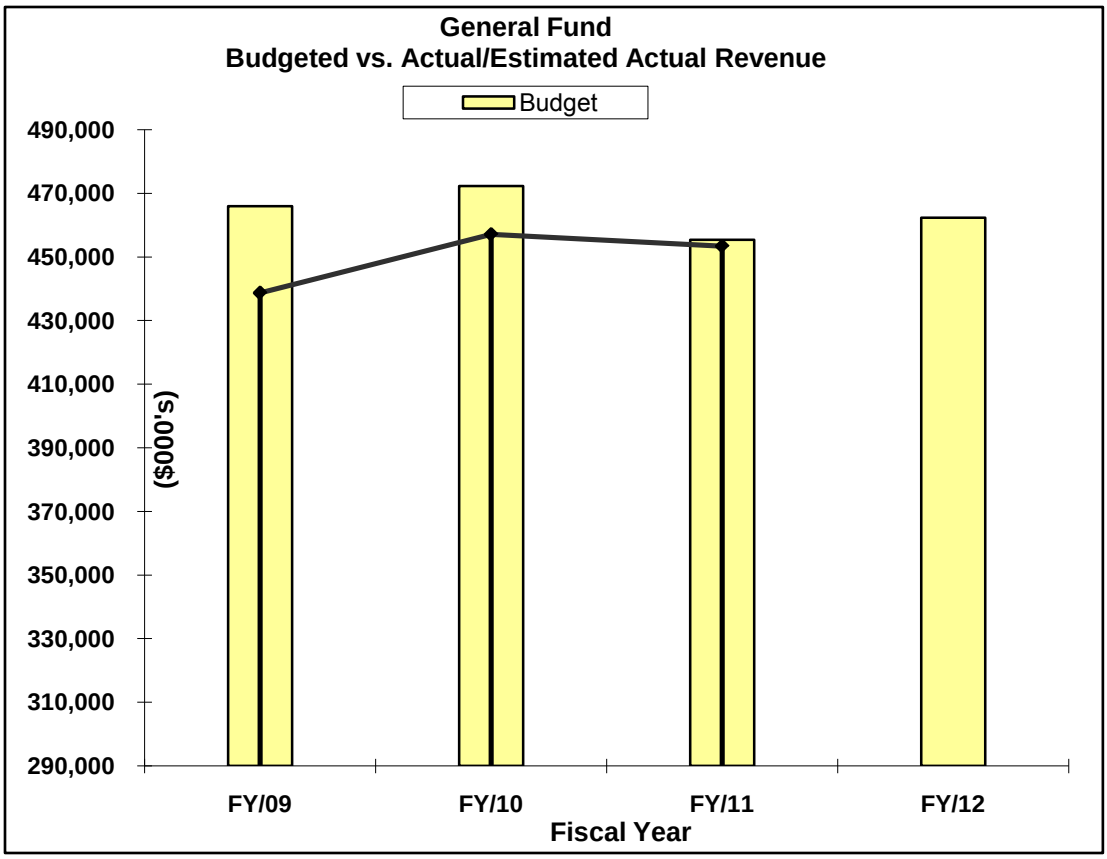
Interest earnings are $730 thousand below the FY/11 budget, as interest rates and the reductions in fund balances were even lower than originally anticipated.

Charges for services are $654 thousand below the budgeted level. This is primarily due to lower than expected revenues from legal charges to risk.

Internal services are near the budgeted level which includes a contract for the parks department to provide landscaping services for the airport.

CIP funded positions are expected to be $200 thousand above the FY/11 budget, due to increase in CIP funded positions in the Department of Municipal Development.

Indirect overhead is expected to be $249 thousand below the budgeted level, due to vacancies.



SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

210 - FIRE FUND - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state, which are required to be used for equipment, maintenance of equipment, or training.

215 - RECREATION FUND - To account for the proceeds from the City's share of the State cigarette tax which is required to be used for juvenile recreation purposes. (Section 7-12-15 NMSA 1978)

220 - LODGERS' TAX FUND - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

221 - HOSPITALITY FEE FUND – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

225 - CULTURAL AND RECREATION PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

232 - OPEN AND ETHICAL ELECTIONS FUND - This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to ensure the citizens that the election process is fair, responsible, and ethical. This fund establishes voluntary limits on campaign spending and equal public financing of campaigns for elections.

235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

242 - AIR QUALITY FUND - To account for the operation of the City's Air Pollution Control Program Strategy, this includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

243 - HEART Ordinance **F**und **-** To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006)

282 - GAS TAX ROAD FUND - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

285 - CITY/COUNTY PROJECTS FUND - To account for revenues received from the County for services provided by the City, most notably computer services.

287- FALSE ALARM ENFORCEMENT FUND - To account for alarm permit fees and fines to enforce the Albuquerque Alarm System Ordinance.

288- PHOTO ENFORCEMENT FUND - To account for revenues and expenditures associated with the photo enforcement program.

290 - CITY/COUNTY FACILITIES FUND - To account for rental income and costs of operating the jointly owned City/County facilities.

292 - PLAZA DEL SOL BUILDING FUND - To account for rental income and costs of operating the Plaza Del Sol Building. (Enactment No. 29-1995)

730 - VEHICLE/COMPUTER PROJECTS FUND - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

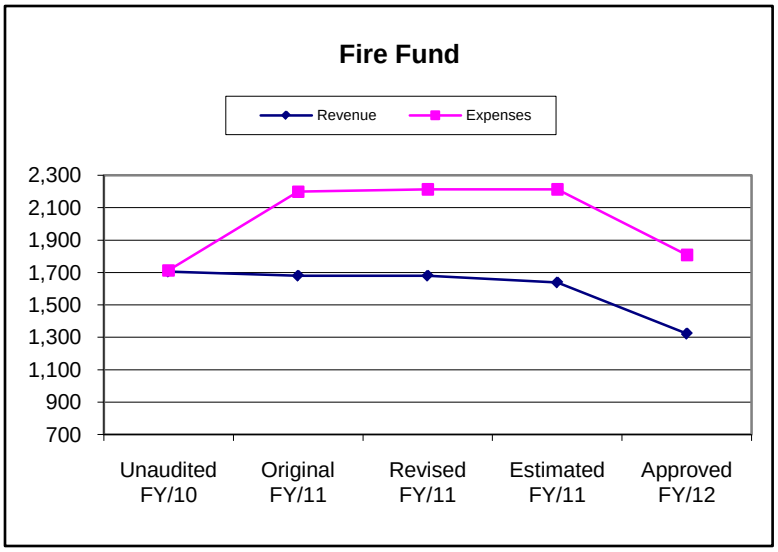
851 - OPEN SPACE EXPENDABLE TRUST FUND - To account for the investment earnings and related expenditures of the Acquisition and Management of Open Space Nonexpendable Trust Fund.

Special Revenue Funds Included in Budget Legislation
FY/12 Revenues, Appropriations and Fund Balances

Funds ($000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Fire	583	1,322	1,808	(1)	96
Recreation	37	0	0	0	37
Lodger's Tax	1,899	10,714	11,445	0	1,168
Hospitality Fee	286	2,143	2,192	0	237
Culture/Recreation Projects	1,880	695	695	(5)	1,875
Open and Ethical Elections	1,004	463	763	0	704
Albuquerque BioPark Projects	401	1,600	1,600	0	401
Air Quality	170	2,772	2,630	0	312
HEART Ordinance	0	70	70	0	0
Gas Tax Road	743	5,000	5,298	0	445
City/County Projects	0	0	0	0	0
False Alarm Enforcement & Education	724	0	775	51	0
Photo Enforcement	798	2,885	3,552	0	131
City/County Facilities	595	2,682	3,021	5	261
Plaza Del Sol Building	144	1,314	1,288	0	26
Vehicle/Computer Projects	1,627	850	850	(1,573)	54
Open Space Expendable Trust	398	2,354	2,680	0	72
Total	**11,289**	**34,864**	**38,667**	**(1,523)**	**5,963**

FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training schools.



- This is essentially a "pass-through" fund, and in the years where expense exceeds revenue, available fund balance is used.

- Revenue for FY/12 is expected to come in lower than the FY/11 estimated actual based on information obtained from the State Fire Marshal's Office.

- In FY/11, this fund was used as collateral for financing $1.4 million with the NM Finance Authority. The loan incorporates an intercept agreement for revenues to be redirected by the State Treasurer to the NM Finance Authority. Beginning in FY/12, the redirected revenue will be recognized and transferred to a new debt service fund to record the payments of this debt.

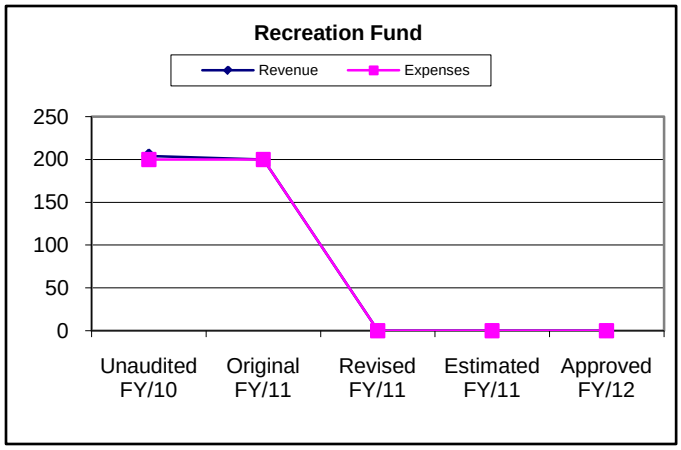
FIRE FUND - 210
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Total Charges for Service	0	0	0	0	0	0
Total Miscellaneous Revenues	32	15	15	15	15	0
Total Intergovernmental	1,674	1,666	1,666	1,624	1,307	(317)
Total Current Resources	1,706	1,681	1,681	1,639	1,322	(317)
Beginning Fund Balance	1,165	1,157	1,157	1,157	583	(574)
TOTAL RESOURCES	2,871	2,838	2,838	2,796	1,905	(891)
APPROPRIATIONS:						
State Fire Fund	1,714	2,200	2,213	2,213	1,707	(506)
Transfer to Fire Debt Service Fund - 410	0	0	0	0	101	101
TOTAL APPROPRIATIONS	1,714	2,200	2,213	2,213	1,808	(405)
FUND BALANCE PER CAFR	1,157	638	625	583	97	0
ADJUSTMENTS TO FUND BALANCE	(14)	(14)	(1)	(1)	(1)	0
AVAILABLE FUND BALANCE	1,143	624	624	582	96	(486)

RECREATION FUND – 215

The Recreation Fund is used to account for the proceeds from the City's share of the state cigarette tax, which is required to be used for recreational activities. The purpose of this fund is parallel to the Human and Family Development Goal in that they target healthy youth through ample opportunities for recreation and leisure.

From 1993 to 2003, $0.21 of state tax was collected on each pack of cigarettes sold. The City received a distribution of $0.03; $0.02 goes directly into the General Fund and $0.01 in the Recreation Fund. These funds are then transferred to the General Fund to help defray the costs of youth recreational programs throughout the City. In FY/03, the state legislature increased the tax on cigarettes to $.91 per pack. The City's share was adjusted to $.04.



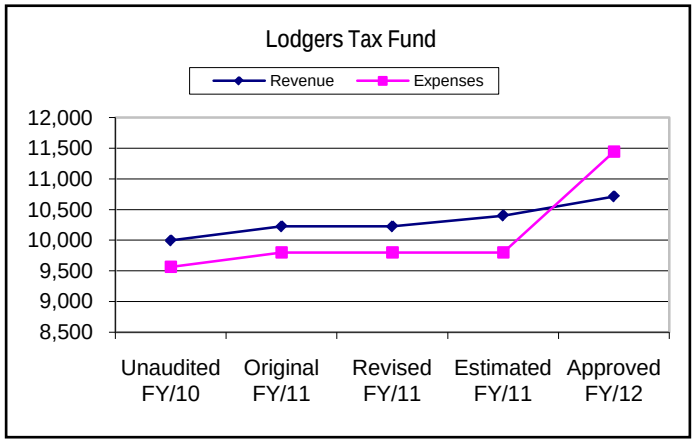
- The appropriation has been reduced to $0 due to a change in the tax distribution from the state. The City does not anticipate receiving any further distributions.

- The table below is included for information purposes. It is anticipated that the fund will be closed during FY/12 or FY/13.

RECREATION FUND - 215
RESOURCES, APPROPRIATIONS, AND FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	0	0	0	0	0	0
Intergovernmental Revenue	200	200	0	0	0	0
Total Current Resources	200	200	0	0	0	0
Beginning Fund Balance	37	37	37	37	37	0
TOTAL RESOURCES	237	237	37	37	37	0
APPROPRIATIONS:						
Total Transfer to General Fund - 110	200	200	0	0	0	0
TOTAL APPROPRIATIONS	200	200	0	0	0	0
FUND BALANCE PER CAFR	37	37	37	37	37	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	37	37	37	37	37	0

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with the Albuquerque Convention and Visitors Bureau, the Hispano Chamber of Commerce, the Indian Cultural Center, the American Indian Chamber of Commerce and SMG Management for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



- Lodgers' Tax revenue for FY/12 is estimated to increase from estimated actual FY/11 by $310 thousand. A reserve is held in this fund to equal one-twelfth of the budgeted appropriation.

- In FY/12, there is a transfer to the General Fund for advertising and promotion of the Albuquerque Convention Center.

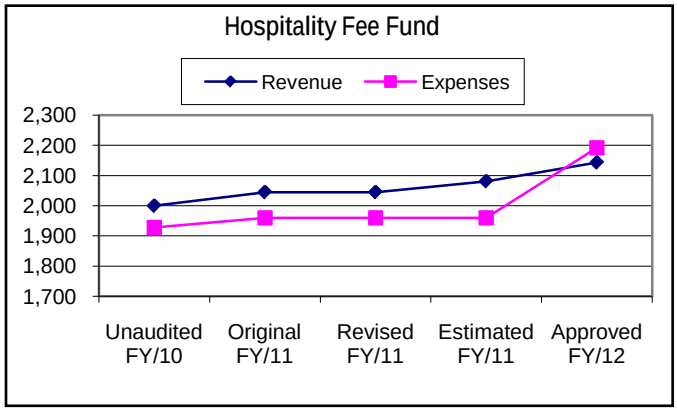
- Also in FY/12, an additional $733 thousand will be transferred to the Sales Tax Debt Service Fund to replace cash used in FY/09 for CAFR reporting purposes.

- In years where expenditures exceed revenues, available fund balance may be used.

LODGERS' TAX FUND 220
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	1	25	25	2	2	0
Taxes - Lodgers' Tax	9,995	10,200	10,200	10,400	10,712	312
Interfund Revenue	0	0	0	0	0	0
Total Current Resources	9,996	10,225	10,225	10,402	10,714	312
Beginning Fund Balance	868	1,297	1,297	1,297	1,899	602
TOTAL RESOURCES	10,864	11,522	11,522	11,699	12,613	914
APPROPRIATIONS:						
Operating Appropriation	4,780	4,900	4,900	4,900	5,166	266
Transfers to Other Funds	4,787	4,900	4,900	4,900	6,279	1,379
TOTAL APPROPRIATIONS	9,567	9,800	9,800	9,800	11,445	1,645
FUND BALANCE PER CAFR	1,297	1,722	1,722	1,899	1,168	(731)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,297	1,722	1,722	1,899	1,168	(731)

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



- Revenues are estimated at $2.1 million for FY/12 and are appropriated for promotions and debt service. One-twelfth of the appropriations are held in reserve.

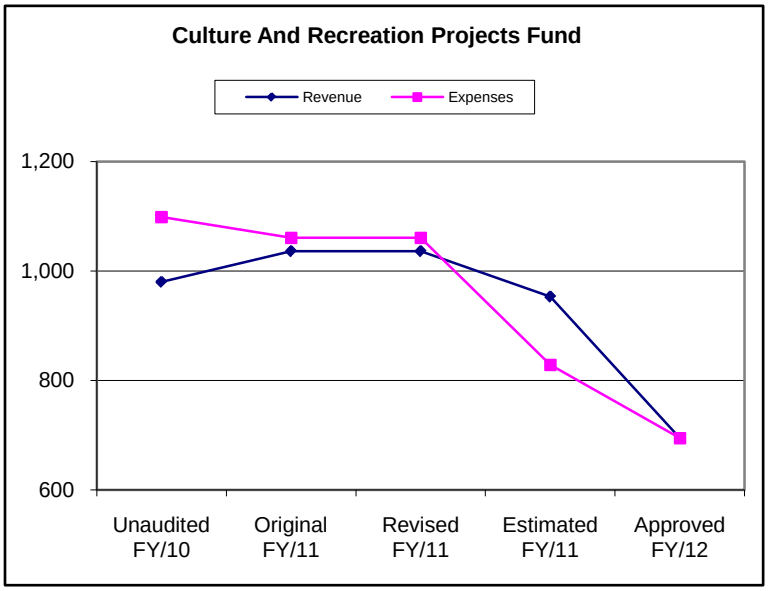
- Of the $1.1 million transfer to other funds, $540 thousand is a transfer to the Capital Implementation Fund. These funds will be used for renovations and repairs of the Convention Center. This includes $50 thousand to replace cash used in FY/09 for CAFR reporting purposes.

- In years where expenditures exceed revenues, available fund balance may be used.

HOSPITALITY FEE FUND 221
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	1	5	5	1	1	0
Taxes - Lodgers' Tax	1,999	2,040	2,040	2,080	2,142	62
Total Current Resources	2,000	2,045	2,045	2,081	2,143	62
Beginning Fund Balance	93	165	165	165	286	121
TOTAL RESOURCES	2,093	2,210	2,210	2,246	2,429	183
APPROPRIATIONS:						
Operating Appropriation	964	980	980	980	1,071	91
Transfers to Other Funds	964	980	980	980	1,121	141
TOTAL APPROPRIATIONS	1,928	1,960	1,960	1,960	2,192	232
FUND BALANCE PER CAFR	165	250	250	286	237	(49)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	165	250	250	286	237	(49)

The Cultural and Recreation Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the various cultural and recreational functions to allow accumulation of funds for large projects. This fund provides support to the museums, community events, balloon museum, libraries and the Rosenwald building in the following goals: Human and Family Development and Community and Cultural Engagement.



- Revenues for the project fund are received from special collections/lost books, photo archives, contributions and donations, ticket sales, rental agreements, interest earnings and a sponsorship management agency contract. The management agency will enhance special events offered to the public by providing both entertainers and a venue for the events in the various community planning districts of the City.

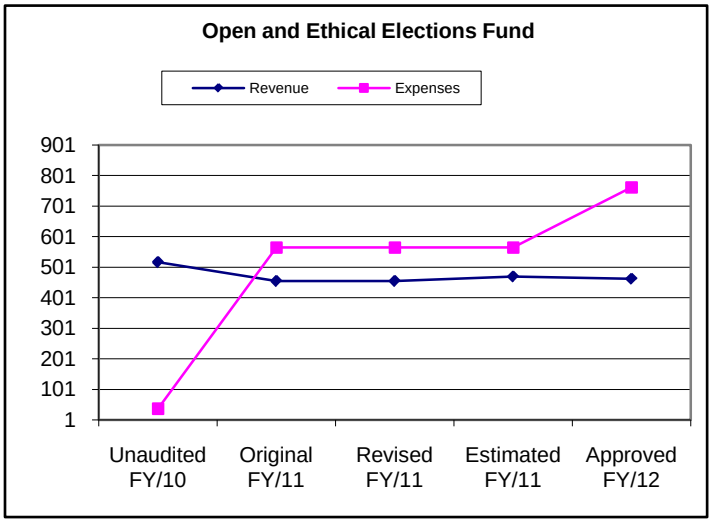
- The FY/12 budget of $695 thousand is in line with estimated revenue with the goal of maintaining fund balance.

CULTURE AND RECREATION PROJECTS FUND 225
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Charges for Services	541	478	478	408	495	87
Miscellaneous Revenue	439	558	558	545	200	(345)
Total Current Resources	980	1,036	1,036	953	695	(258)
Beginning Fund Balance	1,875	1,756	1,756	1,756	1,880	124
TOTAL RESOURCES	2,855	2,792	2,792	2,709	2,575	(134)
APPROPRIATIONS:						
Cultural Services Projects	1,099	1,061	1,061	829	695	(134)
TOTAL APPROPRIATIONS	1,099	1,061	1,061	829	695	(134)
FUND BALANCE PER CAFR	1,756	1,731	1,731	1,880	1,880	0
TOTAL ADJUSTMENTS	(5)	(5)	(5)	(5)	(5)	0
AVAILABLE FUND BALANCE	1,751	1,726	1,726	1,875	1,875	0

OPEN AND ETHICAL ELECTIONS FUND – 232

The Open and Ethical Elections Fund was created by Article XVI which was added to the Albuquerque City Charter and passed by the voters in October 2005. This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to ensure the citizens that the election process is fair, responsible, and ethical. This fund establishes voluntary limits on campaign spending and equal public financing of campaigns for elections.



- Disbursements for qualified candidates for the October 2011 election occurred in May and June 2011.

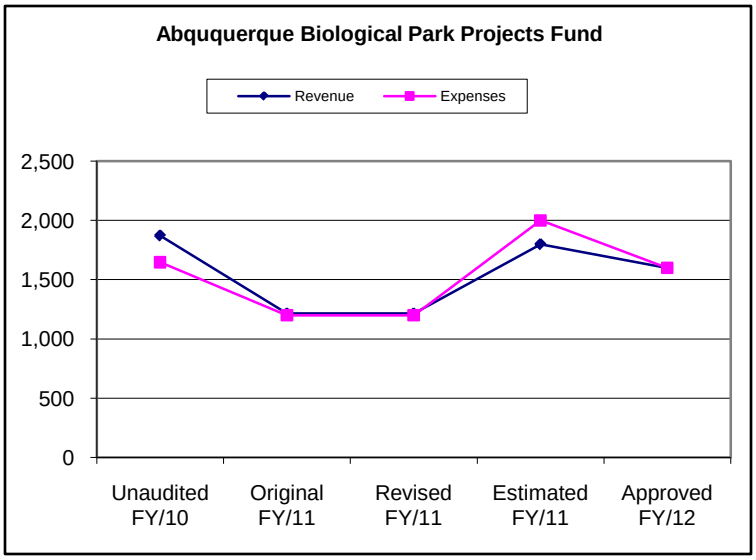
- Funding for FY/12 is based on one-tenth of one percent of the General Fund appropriation for $463 thousand of which $32 thousand is for indirect overhead. Also in FY/12, $300 thousand of unspent General Fund funding from fiscal year 2008 is returned to the General Fund.

- City elections are held every other year. The next election is in October, 2011.

OPEN & ETHICAL ELECTIONS PROJECT FUND - 232
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	42	0	0	15	0	(15)
Interfund Revenue	475	455	455	455	463	8
Total Current Resources	517	455	455	470	463	(7)
Beginning Fund Balance	620	1,100	1,100	1,100	1,004	(96)
TOTAL RESOURCES	1,137	1,555	1,555	1,570	1,467	(103)
APPROPRIATIONS:						
Open & Ethical Elections	0	421	421	421	431	10
Transfer to General Fund - 110	37	145	145	145	332	187
TOTAL APPROPRIATIONS	37	566	566	566	763	197
FUND BALANCE PER CAFR	37	566	566	566	763	197
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,100	989	989	1,004	704	(300)

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Rio Grande Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection & Enhancement Goal through the various organizations that contribute to the three facilities at the BioPark.



- Funding supports six park projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.

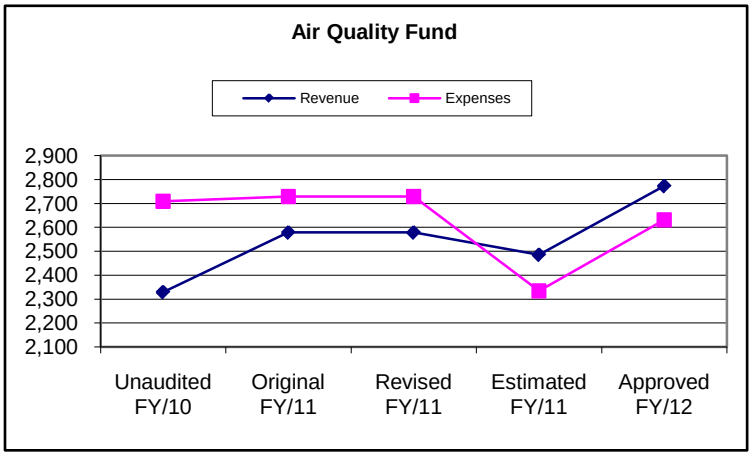
- Revenues for these projects are received from sales of animals and plants, support organizations, contributions and donations, special fund raising efforts and projects.

- The spike reflected in the graph for FY/11 is due to additional revenue received and used for general operating needs. The FY/12 budget is anticipated to be $400 thousand lower than FY/11 estimated actual.

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Charges for Services	235	150	150	186	235	49
Miscellaneous Revenue	1,638	1,065	1,065	1,614	1,365	(249)
Total Current Resources	1,873	1,215	1,215	1,800	1,600	(200)
Beginning Fund Balance	375	601	601	601	401	(200)
TOTAL RESOURCES	2,248	1,816	1,816	2,401	2,001	(400)
APPROPRIATIONS:						
Albuquerque Biological Park Projects	1,647	1,200	1,200	2,000	1,600	(400)
Total Transfers to Other Funds	0	0	0	0	0	0
TOTAL APPROPRIATIONS	1,647	1,200	1,200	2,000	1,600	(400)
FUND BALANCE PER CAFR	601	616	616	401	401	0
TOTAL ADJUSTMENTS	0	0	0	0	0	0
AVAILABLE FUND BALANCE	601	616	616	401	401	0

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The vehicle pollution management division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these program strategies.



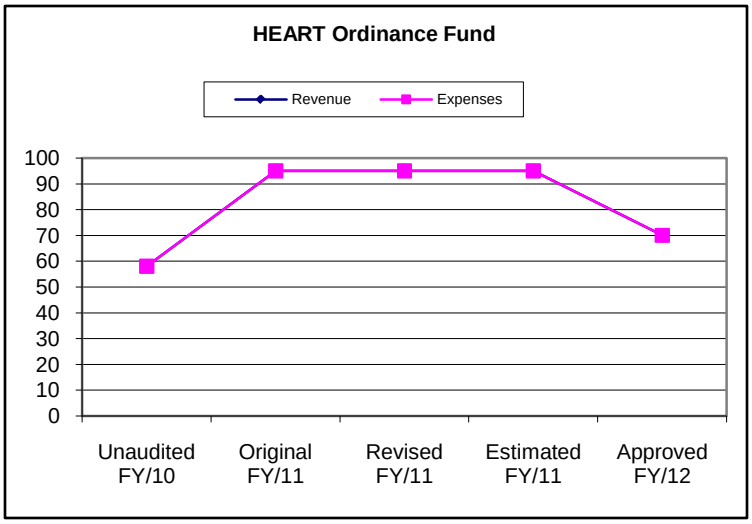
- The FY/11 budget for the Air Quality Fund is decreasing by $272 thousand from the FY/10 original budget.
- Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.
- In years when appropriations exceed revenues, fund balance is used.

AIR QUALITY FUND 242
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	3	50	50	50	50	0
Charges for Services	2,326	2,528	2,528	2,435	2,722	287
Total Current Resources	2,329	2,578	2,578	2,485	2,772	287
Beginning Fund Balance	398	19	19	19	170	151
TOTAL RESOURCES	2,727	2,597	2,597	2,504	2,942	438
APPROPRIATIONS:						
Operating Appropriation	2,579	2,600	2,600	2,206	2,505	299
Transfer to Other Funds	129	128	128	128	125	(3)
TOTAL APPROPRIATIONS	2,708	2,728	2,728	2,334	2,630	296
FUND BALANCE PER CAFR	19	(131)	(131)	170	312	142
TOTAL ADJUSTMENTS	0	0	0	0	0	0
AVAILABLE FUND BALANCE	19	(131)	(131)	170	312	142

HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated for paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. Revenue for the fund is generated using 60% of all net animal permits and license fees

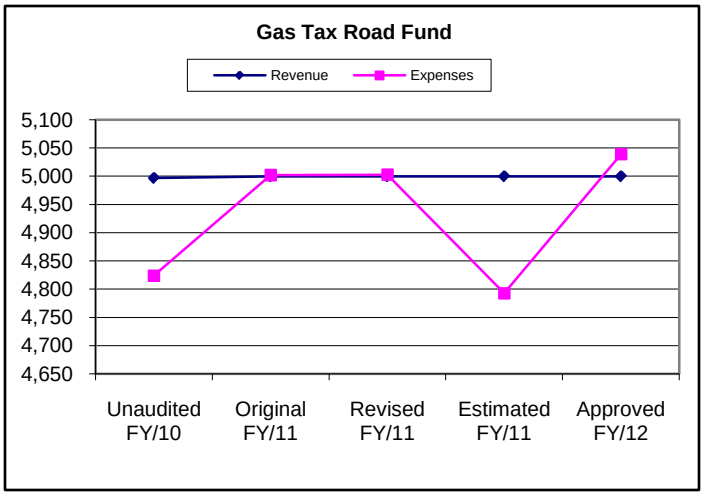


- FY/12 revenues are estimated at $70 thousand, a decrease of $24 thousand from the FY/11 original budget.
- The FY/12 budget designates six thousand dollars as a transfer to the General Fund for indirect overhead.
- Revenue and expenditures will match closely on a year by year basis.

HEART ORDINANCE FUND 243
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	0	0	0	0	0	0
Charges for Services	58	0	0	0	0	0
Interfund Revenue:						
Transfer from General Fund - 110	0	95	95	95	70	(25)
Total Current Resources	58	95	95	95	70	(25)
Beginning Fund Balance	0	0	0	0	0	0
TOTAL RESOURCES	58	95	95	95	70	(25)
APPROPRIATIONS:						
Operating Appropriation	51	88	88	88	64	(24)
Transfer to Other Funds	7	7	7	7	6	(1)
TOTAL APPROPRIATIONS	58	95	95	95	70	(25)
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

State Statute requires that state shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



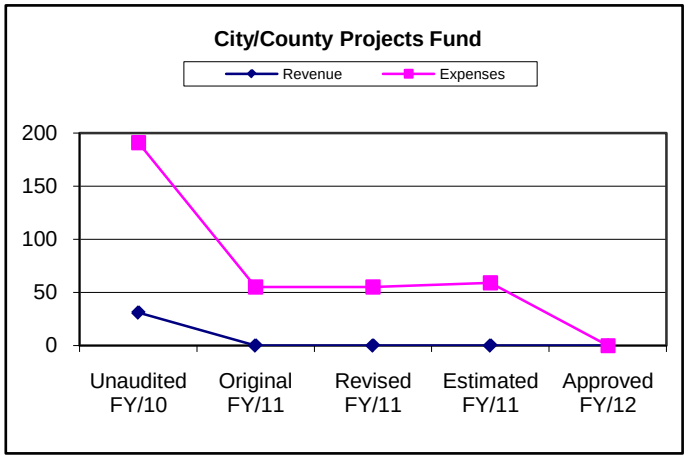
- FY/12 gasoline tax revenues are estimated at $5 million, the same level as the original budget for FY/11.
- The FY/12 approved budget of $5.3 million is maintenance of effort budget and contains a minimal increase of $39 thousand from the original FY/11 budget of $5.3 million.
- Appropriations are slightly higher than estimated revenues due to the use of fund balance.

GAS TAX ROAD FUND - 282
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	23	0	0	0	0	0
Gasoline Tax Revenue	4,974	5,000	5,000	5,000	5,000	0
Interfund Revenue	0	0	0	0	0	0
Total Current Resources	4,997	5,000	5,000	5,000	5,000	0
Beginning Fund Balance	620	793	793	793	743	(50)
TOTAL RESOURCES	5,617	5,793	5,793	5,793	5,743	(50)
APPROPRIATIONS:						
Street Services Operations	4,586	5,002	5,003	4,793	5,039	246
Transfer to General Fund - 110	238	257	257	257	259	2
TOTAL APPROPRIATIONS	4,824	5,259	5,260	5,050	5,298	248
FUND BALANCE PER CAFR	793	534	533	743	445	(298)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	793	534	533	743	445	(298)

CITY/COUNTY PROJECTS FUND – 285

The City/County Projects Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 285 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This fund, which was created in FY/85, accounts for revenues received from Bernalillo County in exchange for computers, software, staff and related charges for computer services provided by the City.



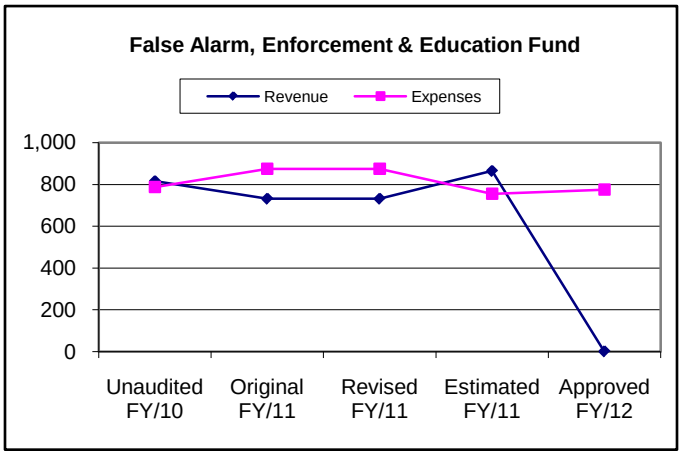
➢ As the County is no longer requiring services, this fund will be closed at the end of FY/11, therefore there is no appropriation for FY/12.

CITY COUNTY PROJECTS FUND - 285
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	2	0	0	0	0	0
Information Systems Services Revenue	29	0	0	0	0	0
Total Current Resources	31	0	0	0	0	0
Beginning Fund Balance	219	59	59	59	0	(59)
TOTAL RESOURCES	250	59	59	59	0	(59)
APPROPRIATIONS:						
City/County Projects	46	23	23	23	0	(23)
Transfer to General Fund - 110	145	32	32	36	0	(36)
TOTAL APPROPRIATIONS	191	55	55	59	0	(59)
FUND BALANCE PER CAFR	59	4	4	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	59	4	4	0	0	0

FALSE ALARM ENFORCEMENT & EDUCATION FUND – 287

The False Alarm Enforcement and Education Fund was created in 2003 to use alarm permit and fine revenues to implement the Albuquerque Alarm System Ordinance (Sections 9-3-1 through 9-3-99 ROA 1994). Revenues come from permit fees of alarm users and alarm companies, as well as other fees related to enforcement of the ordinance. Appropriations support the False Alarm Reduction Unit in the Albuquerque Police Department. Also, per the ordinance, cash balance in the fund in excess of $100 thousand at fiscal year end is transferred to the Capital Acquisition Fund in the subsequent fiscal year for the purchase of public safety equipment.



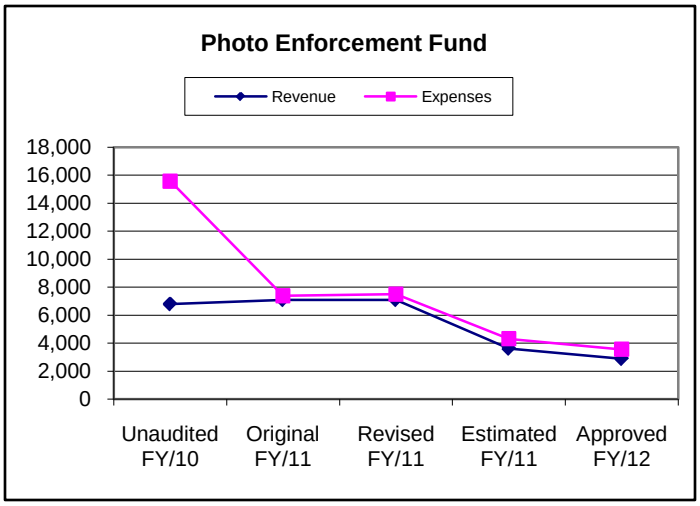
- The False Alarm Enforcement Fund is being closed and will roll into the General fund. Fund balance will be transferred to the General Fund during FY/12.

- The $775 thousand transfer of fund balance to the General Fund includes a transfer to the capital fund of $500 thousand.

FALSE ALARM ENFORCEMENT AND EDUCATION FUND - 287
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	6	5	5	6	0	(6)
Charges for Services	809	726	726	858	0	(858)
Total Current Resources	815	731	731	864	0	(864)
Beginning Fund Balance	587	615	615	615	724	109
TOTAL RESOURCES	1,402	1,346	1,346	1,479	724	(755)
APPROPRIATIONS:						
Operating Appropriation	400	524	524	405	0	(405)
Transfer to Other Funds	387	350	350	350	775	425
TOTAL APPROPRIATIONS	787	874	874	755	775	20
FUND BALANCE PER CAFR	615	472	472	724	(51)	(775)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	51	51
AVAILABLE FUND BALANCE	615	472	472	724	0	(724)

The Photo Enforcement Fund was created in fiscal year 2008 to account for revenues and expenditures associated with the photo enforcement program. Revenues come from fines assessed against red light violators and speeders captured either by the stationary cameras or the speed vans. Appropriations support the staff, contract and state statutory requirements associated with the program.



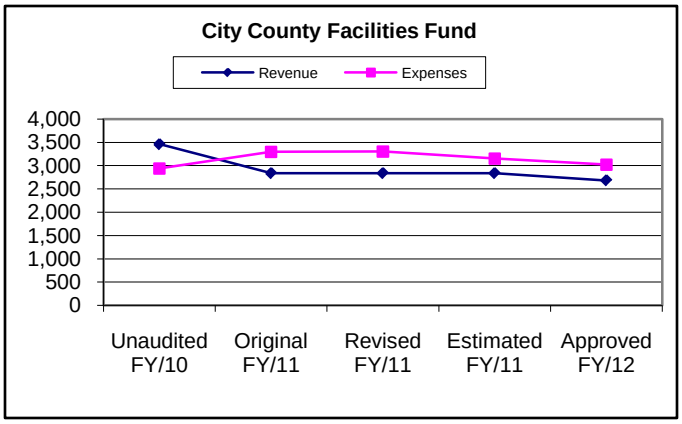
➢ Revenues for penalties and fines are budgeted at $2.9 million for FY/12. This is a 59% decrease from FY/11 budget level due in large part to a change in the red light program in FY/11 to no longer issue speed citations and reducing the number of cameras to 14.

➢ The operating appropriation within the fund is budgeted at $3.6 million. This includes the operating costs of the program and an anticipated distribution to the State of $341 thousand. State law requires the City to distribute to the State 50% of the net revenues in excess of the payments to the photo enforcement vendor. There is also a transfer of $661 thousand to the General Fund for indirect overhead and reimbursement of permanent staff associated with the program. This includes a sworn officer and 63% of the Administrative Hearing Office.

PHOTO ENFORCEMENT FUND - 288
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	120	25	25	25	25	0
Transfer from General Fund	0	0	0	0	0	0
Penalties & Fines	6,671	7,063	7,063	3,592	2,860	(732)
Total Current Resources	6,791	7,088	7,088	3,617	2,885	(732)
Beginning Fund Balance	10,292	1,491	1,491	1,491	798	(693)
TOTAL RESOURCES	17,083	8,579	8,579	5,108	3,683	(1,425)
APPROPRIATIONS:						
Operating Appropriation	7,353	6,440	6,560	3,368	2,891	(477)
Transfer to Other Funds	8,239	942	942	942	661	(281)
TOTAL APPROPRIATIONS	15,592	7,382	7,502	4,310	3,552	(758)
FUND BALANCE PER CAFR	1,491	1,197	1,077	798	131	(667)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,491	1,197	1,077	798	131	(667)

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



- The allocation of square footage in the Government Center remains at approximately 73% for the City and 27% for the County while the Law Enforcement Center remains at a 50/50 split.

- The approved FY/12 budget is $3 million including a transfer to the General Fund for indirect overhead of $86 thousand.

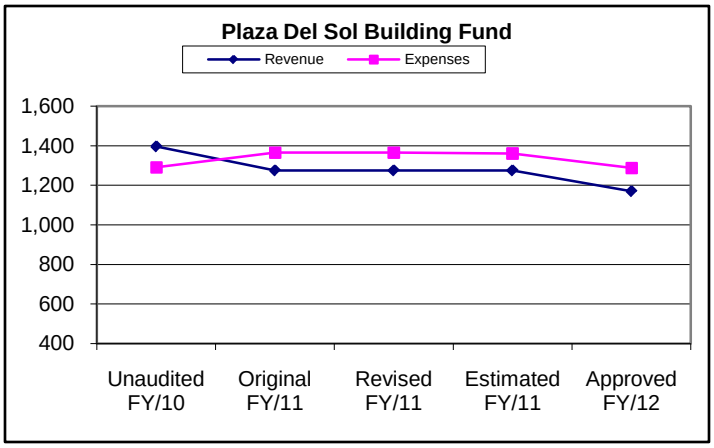
- Revenues include rent from Bernalillo County for their share of the occupancy of the building as well as a transfer from the General Fund.

CITY/COUNTY FACILITIES FUND - 290
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	(1)	0	0	0	0	0
Intergovernmental Revenue Rent - County	1,091	948	948	948	862	(86)
Interfund Revenue	2,370	1,888	1,888	1,888	1,820	(68)
Total Current Resources	3,460	2,836	2,836	2,836	2,682	(154)
Beginning Fund Balance	389	910	910	910	595	(315)
TOTAL RESOURCES	3,849	3,746	3,746	3,746	3,277	(469)
APPROPRIATIONS:						
City/County Facilities Operations	2,853	3,212	3,216	3,065	2,935	(130)
Transfers to Other Funds	86	86	86	86	86	0
TOTAL APPROPRIATIONS	2,939	3,298	3,302	3,151	3,021	(130)
FUND BALANCE PER CAFR	910	448	444	595	256	(339)
ADJUSTMENTS TO FUND BALANCE	5	5	5	5	5	0
AVAILABLE FUND BALANCE	915	453	449	600	261	(339)

PLAZA DEL SOL BUILDING FUND – 292

The Plaza Del Sol Building Fund accounts for rental income and costs of operating the building located on Second and Roma. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment.



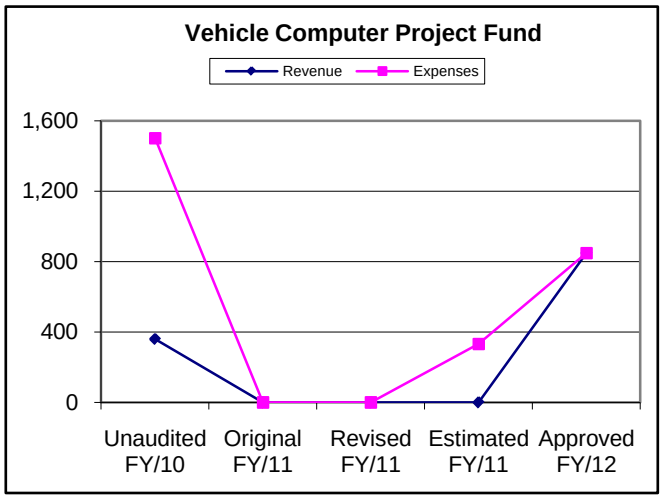
- Appropriations for FY/12 are $1.3 million with approximately 42% of the appropriation going to debt service for the building.
- Interfund revenue from the General Fund in FY/12 is $1.1 million.
- Revenue and expenditures will match closely on a year by year basis. In years where expenditures exceed revenues, fund balance is used.

PLAZA DEL SOL BUILDING FUND - 292
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	2	17	17	17	22	5
Interfund Revenue	1,395	1,258	1,258	1,258	1,148	(110)
Total Current Resources	1,397	1,275	1,275	1,275	1,170	(105)
Beginning Fund Balance	123	229	229	229	144	(85)
TOTAL RESOURCES	1,520	1,504	1,504	1,504	1,314	(190)
APPROPRIATIONS:						
Plaza del Sol Building Operations	752	834	834	828	749	(79)
Transfers to Other Funds	539	532	532	532	539	7
TOTAL APPROPRIATIONS	1,291	1,366	1,366	1,360	1,288	(72)
FUND BALANCE PER CAFR	229	138	138	144	26	(118)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	229	138	138	144	26	(118)

VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



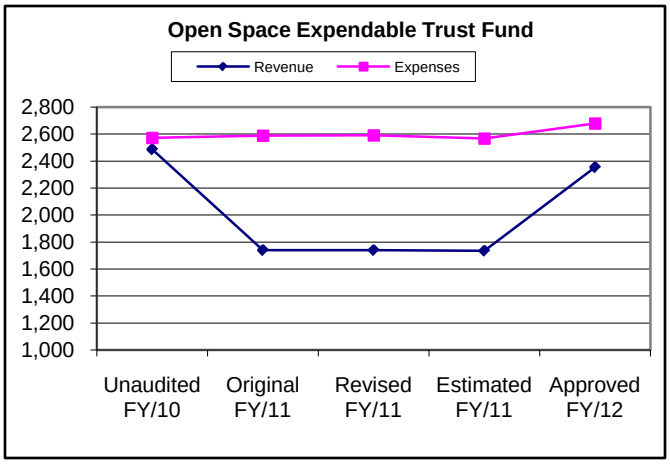
➢ The FY/12 appropriation has $500 thousand appropriated for computers and computer related equipment and an appropriation of $350 thousand for vehicle replacement within departments funded by General Fund.

VEHICLE/COMPUTER PROJECT FUND 730
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	361	0	0	0	0	0
Charges for Services-Replacement	0	0	0	0	0	0
Interfund Revenue	0	0	0	0	850	850
Total Current Resources	361	0	0	0	850	850
Beginning Fund Balance	3,101	1,960	1,960	1,960	1,627	(333)
TOTAL RESOURCES	3,462	1,960	1,960	1,960	2,477	517
APPROPRIATIONS:						
Internal Service Operations:						
Computer Projects	2	600	600	280	500	220
Vehicle Projects	0	(600)	(600)	53	350	297
Total transfer to General Fund - 110	1,500	0	0	0	0	0
TOTAL APPROPRIATIONS	1,502	0	0	333	850	517
FUND BALANCE PER CAFR	1,960	1,960	1,960	1,627	1,627	0
ADJUSTMENT TO FUND BALANCE	(1,906)	0	0	(1,573)	(1,573)	0
AVAILABLE FUND BALANCE	54	1,960	1,960	54	54	0

OPEN SPACE EXPENDABLE TRUST FUND – 851

The Open Space Expendable Trust Fund accounts for the investment earnings from proceeds of the sale of certain properties, which are then used for operational purposes to manage the City's open space lands. Revenues are dependent on interest rates and sale of those properties that build up cash in the principal of the trust. In FY/01 regional parks were moved from the General Fund to the open space strategy. The entire program strategy supports the Environmental Protection and Enhancement Goal.



- The revenue stream for "charges for services" remains relatively steady in FY/10 through FY/12 with a slight decrease in FY/12.

- Interfund revenue is comprised of interest earnings from the Open Space Permanent Trust Fund and transfers from the General Fund. In FY/12, the interfund revenue from the Open Space Permanent Trust Fund remains flat while the transfer from the General Fund increases to $1.5 million from $858 thousand in FY/11.

- In FY/10 and FY/11, fund balance is used to cover operating costs.

OPEN SPACE EXPENDABLE TRUST FUND 851
RESOURCES, APPROPRIATIONS, AND FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	17	10	10	12	12	0
Charges for Services	72	72	72	65	65	0
Interfund Revenue	2,399	1,658	1,658	1,658	2,277	619
Total Current Resources	2,488	1,740	1,740	1,735	2,354	619
Beginning Fund Balance	1,315	1,231	1,231	1,231	398	(833)
TOTAL RESOURCES	3,803	2,971	2,971	2,966	2,752	(214)
APPROPRIATIONS:						
Open Space Management Operations	2,572	2,590	2,592	2,568	2,680	112
TOTAL APPROPRIATIONS	2,572	2,590	2,592	2,568	2,680	112
FUND BALANCE PER CAFR	1,231	381	379	398	72	(326)
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,231	381	379	398	72	(326)

SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

205 - COMMUNITY DEVELOPMENT FUND - To account for the sources and uses of Community Development Block Grants.

265 - OPERATING GRANTS FUND - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

266 – ARRA OPERATING GRANTS FUND - To account for various stimulus grants from Federal and State agencies, which are restricted by the granting agency to expenditures for specified purposes.

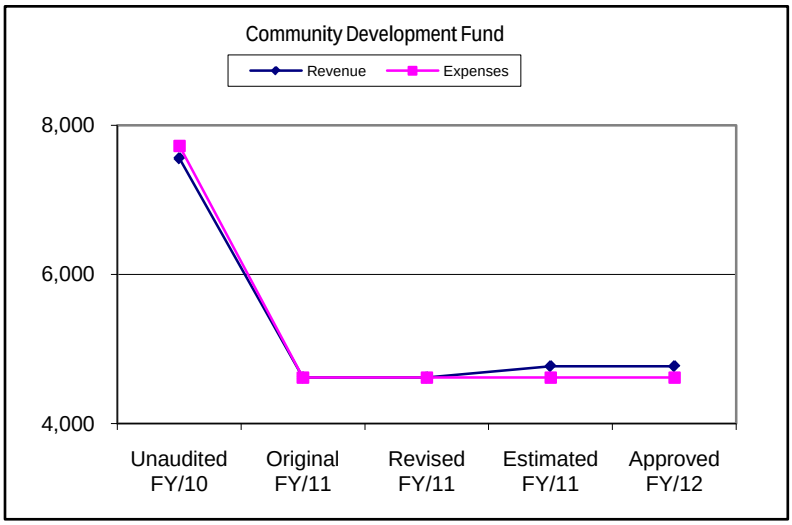
280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND – Projects funded by certain State taxes, fees and Federal/State narcotics forfeiture, which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

Special Revenue Funds Excluded from Budget Legislation
FY/12 Revenues, Appropriations and Fund Balances

Funds ($000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Community Development	0	4,768	4,620	0	148
Operating Grants	4,028	30,757	33,754	0	1,031
ARRA Operating Grants	0	0	0	0	0
Law Enforcement Projects	1,829	2,266	2,814	0	1,281
Total	**5,857**	**37,791**	**41,188**	**0**	**2,460**

COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program strategies primarily target low-income citizens and assist in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



- For the FY/12 approved budget the Community Development Block Grant (CDBG) program provides for an estimated $4.6 million in program income, entitlement grants, and reprogrammed funds.

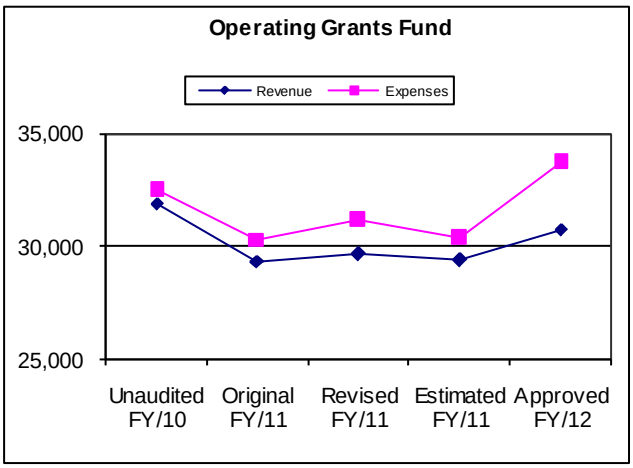
- Revenues and expenditures will match closely year by year.

COMMUNITY DEVELOPMENT FUND - 205
RESOURCES, APPROPRIATIONS, AND FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Total Miscellaneous Revenue	434	300	300	450	450	0
Federal Grants	7,122	4,318	4,318	4,318	4,318	0
Total Current Resources	7,556	4,618	4,618	4,768	4,768	0
Beginning Fund Balance	22	(148)	(148)	(148)	0	148
TOTAL RESOURCES	7,578	4,470	4,470	4,620	4,768	148
APPROPRIATIONS:						
Total Community Development Projects	7,477	4,565	4,565	4,565	4,565	0
Total Transfer to General Fund - 110	249	55	55	55	55	0
TOTAL APPROPRIATIONS	7,726	4,620	4,620	4,620	4,620	0
FUND BALANCE PER CAFR	(148)	(150)	(150)	0	148	148
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	(148)	(150)	(150)	0	148	148

OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget, along with a transfer from the Transit Operating Fund.



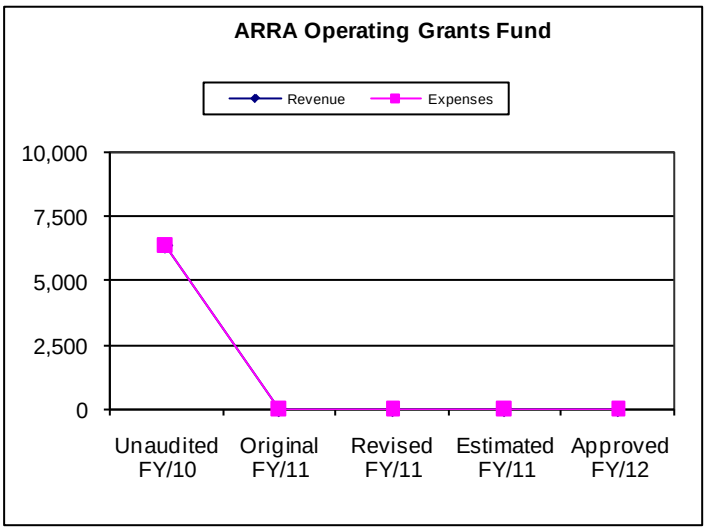
- FY/12 appropriation is at $33.8 million, $3.4 million higher than the FY/11 approved budget of $30.3 million.
- The transfer to General Fund for indirect overhead charges from individual grants is $706 thousand in FY/12.

OPERATING GRANTS FUND - 265
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	0	0	0	0	0	0
Intergovernmental Revenue	26,887	24,718	24,718	24,718	25,886	1,168
Interfund Revenue	5,018	4,627	4,928	4,672	4,871	199
Total Current Resources	31,905	29,345	29,646	29,390	30,757	1,367
Beginning Fund Balance	5,615	5,020	5,020	5,020	4,028	(992)
TOTAL RESOURCES	37,520	34,365	34,666	34,410	34,785	375
APPROPRIATIONS:						
Operating Grants	31,901	29,631	30,480	29,676	33,048	3,372
Transfer to General Fund - 110	599	706	706	706	706	0
TOTAL APPROPRIATIONS	32,500	30,337	31,186	30,382	33,754	3,372
FUND BALANCE PER CAFR	5,020	4,028	3,480	4,028	1,031	(2,997)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	5,020	4,028	3,480	4,028	1,031	(2,997)

ARRA OPERATING GRANTS FUND – 266

The ARRA Operating Grants Fund was established to account for various stimulus grants from federal and state agencies. ARRA Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An indirect overhead charge for the operating grants is appropriated in the budget.

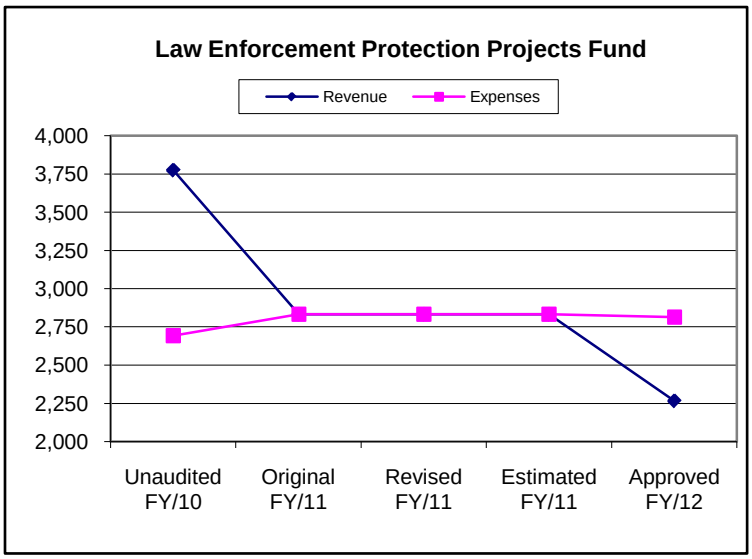


- Currently, there is only FY/10 funding related for these grants.
- There is $2 million awarded to Family and Community Services and $4.4 million awarded to Police. Indirect overhead of $16 thousand carries forward to FY/12.

ARRA OPERATING GRANTS FUND - 266
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	0	0	0	0	0	0
Intergovernmental Revenue	6,360	0	0	0	0	0
Interfund Revenue	10	0	0	0	0	0
Total Current Resources	6,370	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0
TOTAL RESOURCES	6,370	0	0	0	0	0
APPROPRIATIONS:						
Operating Grants	6,354	0	0	0	0	0
Transfer to General Fund - 110	16	0	0	0	0	0
TOTAL APPROPRIATIONS	6,370	0	0	0	0	0
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

The Law Enforcement Protection Fund (LEPF) accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where the public is safe and secure and shares responsibility for maintaining a safe environment. The fund originated to handle state distributions under the Law Enforcement Protection Act. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included. Also, revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are deposited in the fund, as well as revenues from the seizure of vehicles for repeat DWI offenders.



➢ The funding level for FY/12 decreases slightly to $2.3 million as fines and DWI forfeitures are expected to come in $135 thousand less. Due to General Fund constraints and an increase in LEPF revenue, LEPF will no longer receive a $431 transfer from the General Fund to support the project.

➢ From the DWI forfeitures of $1.3 million, the transfer to the General Fund is decreased by $18 thousand to $389 thousand. The transfer will fund six positions that support the program and include a legal secretary, paralegal, two attorneys, a DWI seizure assistant and a DWI seizure coordinator.

LAW ENFORCEMENT PROTECTION PROJECT FUND - 280
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	248	0	0	0	0	0
Fines and Forfeitures	1,812	1,300	1,300	1,300	1,165	(135)
Intergovernmental Revenue	1,283	1,101	1,101	1,101	1,101	0
Interfund Revenue	431	431	431	431	0	(431)
Total Current Resources	3,774	2,832	2,832	2,832	2,266	(566)
Beginning Fund Balance	1,868	1,829	1,829	1,829	1,829	0
TOTAL RESOURCES	5,642	4,661	4,661	4,661	4,095	(566)
APPROPRIATIONS:						
Law Enforcement Projects	2,304	2,425	2,425	2,425	2,425	0
Transfers to Other Funds	389	407	407	407	389	(18)
TOTAL APPROPRIATIONS	2,693	2,832	2,832	2,832	2,814	(18)
FUND BALANCE PER CAFR	2,949	1,829	1,829	1,829	1,281	(548)
ADJUSTMENTS TO FUND BALANCE	(1,120)	0	0	0	0	0
AVAILABLE FUND BALANCE	1,829	1,829	1,829	1,829	1,281	(548)

NON-ENTERPRISE DEBT SERVICE FUNDS

NON-ENTERPRISE DEBT SERVICE FUNDS ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON- ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING. STATE STATUTE REQUIRES THAT DEBT SERVICE FUNDS NOT RETAIN MORE THAN 1/12 OF THE TOTAL APPROPRIATIONS IN FUND BALANCE.

405 - SALES TAX REFUNDING DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

410 – FIRE DEBT SERVICE FUND – To record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7.

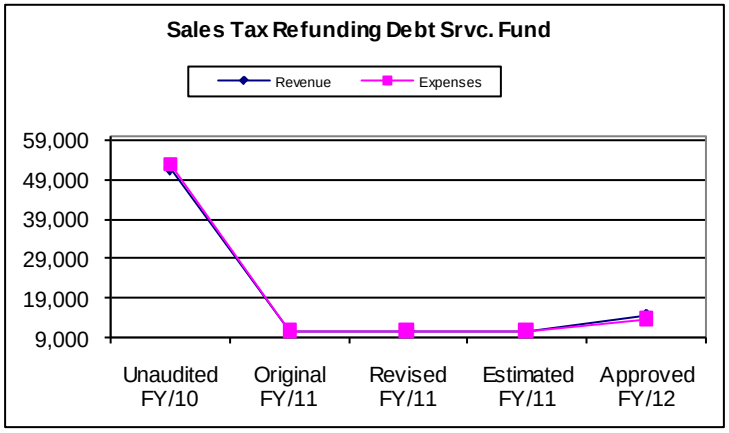
415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on all general obligations bonds.

Non-Enterprise Debt Service
FY/12 Revenues, Appropriations and Fund Balances

Funds ($000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Sales Tax Refunding Debt Service	3,129	14,828	13,495	(3,570)	892
Fire Debt Service Fund	0	101	101	0	0
General Obligation Bond Debt Service	4,525	62,596	62,241	0	4,880
Total	**7,654**	**77,525**	**75,837**	**(3,570)**	**5,772**

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to the Harry E. Kinney Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. A standard 6% interest rate is used to project variable rate debt service schedules. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances. Fund balance is held to no more than 1/12 of total appropriations as specified by State statute.



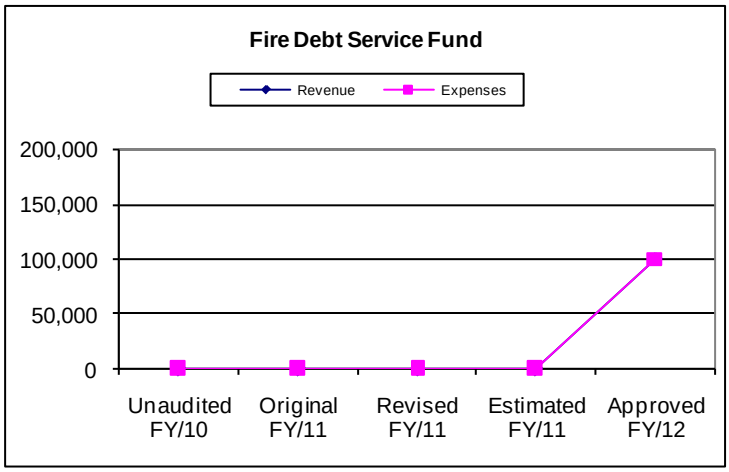
- The FY/12 approved budget is $13.5 million, $3.1 million higher than the approved FY/11 level.
- Three million is transferred from the General Fund for ABQ: The Plan.

SALES TAX REFUNDING DEBT SERVICE FUND 405
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	41,327	100	100	100	100	0
Interfund Revenues	10,616	10,793	10,793	10,793	14,728	3,935
Total Current Resources	51,943	10,893	10,893	10,893	14,828	3,935
Beginning Fund Balance	3,857	2,641	2,641	2,641	3,129	488
TOTAL RESOURCES	55,800	13,534	13,534	13,534	17,957	4,423
APPROPRIATIONS:						
Debt Service	53,159	10,405	10,405	10,405	13,495	3,090
TOTAL APPROPRIATIONS	53,159	10,405	10,405	10,405	13,495	3,090
FUND BALANCE PER CAFR	2,641	3,129	3,129	3,129	4,462	1,333
ADJUSTMENTS TO FUND BALANCE	(1,750)	(2,236)	(2,236)	(2,236)	(3,570)	(1,334)
AVAILABLE FUND BALANCE	891	893	893	893	892	(1)

FIRE DEBT SERVICE FUND – 410

The Fire Debt Service Fund was established in FY/11, to record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7. The loan agreement also incorporates an intercept agreement providing for the distributions of Fire Protection Fund revenues to be redirected by the State Treasurer to the New Mexico Finance Authority.



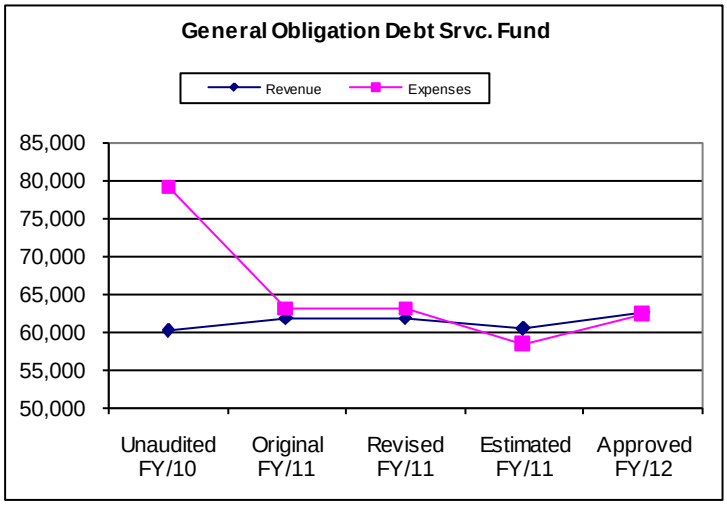
- This is the first year of the Debt Service and it is anticipated to be a recurring payment through 2031.
- Revenues and expenditures will match closely in this fund.
- The transfer from the State Fire Fund for FY/12 is $101 thousand to match the debt service requirement for FY/12.

FIRE DEBT SERVICE FUND 410
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	0	0	0	0	0	0
Interfund Revenues	0	0	0	0	101	101
Total Current Resources	0	0	0	0	101	101
Beginning Fund Balance	0	0	0	0	0	0
TOTAL RESOURCES	0	0	0	0	101	101
APPROPRIATIONS:						
Debt Service	0	0	0	0	101	101
TOTAL APPROPRIATIONS	0	0	0	0	101	101
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



- The budgeted amount of $62.2 million in FY/12 has decreased by one million from the FY/11 budgeted level.
- In the years where expense exceeds revenue, fund balance is used.

GENERAL OBLIGATION BOND DEBT SERVICE FUND 415
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	371	225	225	180	419	239
Property Taxes	59,721	61,615	61,615	60,226	62,177	1,951
Total Current Resources	60,092	61,840	61,840	60,406	62,596	2,190
Beginning Working Capital Balance	21,509	2,341	2,341	2,341	4,525	2,184
TOTAL RESOURCES	81,601	64,181	64,181	62,747	67,121	4,374
APPROPRIATIONS:						
Debt Service	79,260	63,204	63,204	58,222	62,241	4,019
TOTAL APPROPRIATIONS	79,260	63,204	63,204	58,222	62,241	4,019
FUND BALANCE PER CAFR	2,341	977	977	4,525	4,880	355
ADJUSTMENT TO FUND BALANCE	19	0	0	0	0	0
AVAILABLE FUND BALANCE	2,360	977	977	4,525	4,880	355

ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. FIVE FUNDS; APARTMENTS, AVIATION, BASEBALL STADIUM, GOLF AND REFUSE REQUIRE NO SUBSIDIES.

TRANSIT AND PARKING OPERATING FUNDS ARE SUBSIDIZED ENTERPRISE FUNDS. THE GOAL FOR FUND BALANCE IN THESE TWO FUNDS IS TO MAINTAIN THEIR FUND BALANCES AT A 1:1 CURRENT RATIO. THE REFUSE DISPOSAL OPERATING FUND SETS ITS GOAL FOR A WORKING CAPITAL BALANCE AT 7.5% OF ANTICIPATED OPERATING REVENUES. THE GOLF OPERATING FUND AND BASEBALL STADIUM OPERATING FUND HAVE A TARGET WORKING CAPITAL BALANCE OF 2:1 CURRENT RATIO.

611 - AVIATION OPERATING FUND - To account for the operations of Albuquerque International Sunport, the State's largest airport.

615 - AIRPORT REVENUE BOND DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

641 - PARKING FACILITIES OPERATING FUND - To account for the operations of the parking facilities owned by the City.

645 - PARKING FACILITIES DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the parking facilities owned by the City.

651 - REFUSE DISPOSAL OPERATING FUND - To account for the general operations of providing refuse removal services in the Albuquerque area.

655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

661 - TRANSIT OPERATING FUND - To account for the operations of ABQ Ride, the City's bus transit system.

667 - TRANSIT DEBT SERVICE FUND - To account for monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

671 - APARTMENTS FUND - To account for the sources and uses of City-owned apartments**.**

675 - APARTMENTS DEBT SERVICE FUND - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds, Series 2000.

681 - GOLF OPERATING FUND - To account for the operations of the City's four municipal golf courses.

685 - GOLF OPERATING DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the City's golf courses.

691 - BASEBALL STADIUM OPERATING FUND - To account for operations of the baseball stadium.

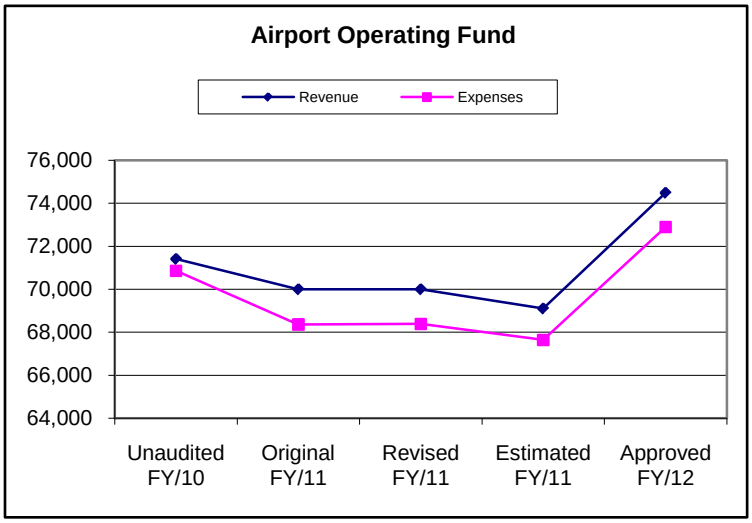
695 - BASEBALL STADIUM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the baseball stadium.

805 - HOUSING AUTHORITY FUND - To account for the operations of the City's low-income housing program. Financing is provided by rentals of housing units and grants from the Department of Housing and Urban Development.

Enterprise Funds
FY/12 Revenues, Appropriations and Fund/Working Capital Balances

Funds ($000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Aviation Operating	12,613	74,488	72,888	0	14,213
Airport Rev. Bond Debt Service	5,935	25,500	25,413	0	6,022
Parking Facilities Operating	267	6,873	7,091	0	49
Parking Facilities Debt Service	55	3,260	3,260	0	55
Refuse Disposal Operating	7,970	64,126	64,041	0	8,055
Refuse Disposal System Debt Service	990	5,010	4,995	0	1,005
Transit Operating	26	41,505	41,464	0	67
Transit Debt Service	0	4,282	4,282	0	0
Apartments Fund	14	3,529	3,815	0	(272)
Apartments Debt Service Fund	100	1,001	1,001	0	100
Golf Operating	(266)	4,161	4,012	(3)	(120)
Golf Debt Service	42	0	0	0	42
Baseball Stadium Operating	230	1,843	2,015	(1)	57
Baseball Stadium Debt Service	31	1,164	1,163	0	32
Housing Authority	0	0	0	0	0
Total	**28,007**	**236,742**	**235,440**	**(4)**	**29,305**

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



- The FY/12 approved operating budget is $72.9 million, $4.5 million more than the FY/11 original budget. Appropriations for operations increased by $3 million related to age of facility expenses and additional grant management. Transfer to other funds increased by $2.2 million due to the move of passenger facility charge revenues to fund additional capital needs.

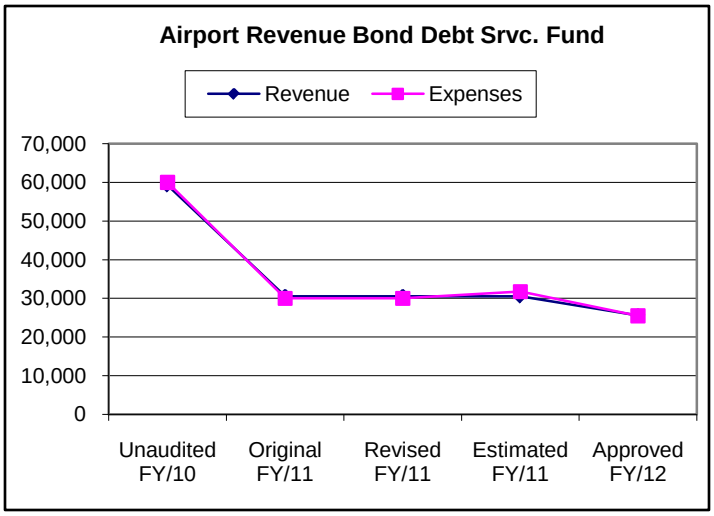
- Revenues are anticipated to increase by $5.4 million from the estimated actual FY/11 level of $69.1 million to $74.5 million. Amended and restated agreements with the airlines, new agreements with food and beverage, and rental car agencies, a new public parking lot (credit card only), and an increase in the passenger facility charge all contribute to the increase in revenues.

AIRPORT OPERATING FUND 611
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	230	556	556	225	238	13
Enterprise Revenue	71,179	69,441	69,441	68,876	74,250	5,374
Total Current Resources	71,409	69,997	69,997	69,101	74,488	5,387
Beginning Working Capital Balance	10,606	11,157	11,157	11,157	12,613	1,456
TOTAL RESOURCES	82,015	81,154	81,154	80,258	87,101	6,843
APPROPRIATIONS:						
Aviation Department Operations	27,809	29,207	29,229	28,489	31,503	3,014
Transfers to Other Funds	43,049	39,156	39,156	39,156	41,385	2,229
TOTAL APPROPRIATIONS	70,858	68,363	68,385	67,645	72,888	5,243
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	11,157	12,791	12,769	12,613	14,213	1,600

AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Capital projects being paid for include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



- The approved FY/12 appropriation is $25.4 million. This is a decrease of $4.5 million from the original FY/11 budget of $29.9 million resulting from the recent payoff of commercial debt.

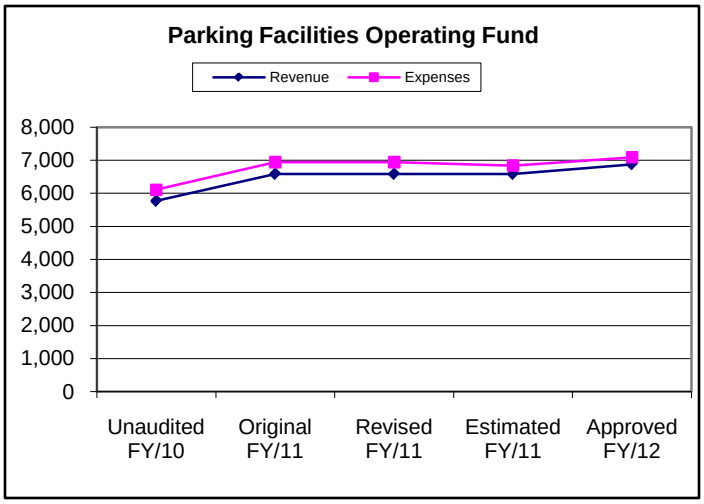
- The transfer from the operating fund decreases $5 million from the FY/11 original budget due to the payoff in commercial debt and the adequate fund balance to cover future debt obligations.

AIRPORT REVENUE BOND DEBT SERVICE FUND 615
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 08 CHG
RESOURCES:						
Miscellaneous Revenue	27,530	0	0	0	0	0
Interfund Revenue	31,700	30,500	30,500	30,500	25,500	(5,000)
Total Current Resources	59,230	30,500	30,500	30,500	25,500	(5,000)
Beginning Fund Balance	16,971	7,106	7,106	7,106	5,935	(1,171)
TOTAL RESOURCES	76,201	37,606	37,606	37,606	31,435	(6,171)
APPROPRIATIONS:						
Airport Debt Service	59,958	29,939	29,939	31,671	25,413	(6,258)
TOTAL APPROPRIATIONS	59,958	29,939	29,939	31,671	25,413	(6,258)
FUND BALANCE PER CAFR	16,243	7,667	7,667	5,935	6,022	87
ADJUSTMENTS TO FUND BALANCE	(9,137)	0	0	0	0	0
AVAILABLE FUND BALANCE	7,106	7,667	7,667	5,935	6,022	87

PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. The program strategy is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



- FY/12 enterprise revenues are estimated to decrease approximately $101 thousand from the FY/11 estimated actual.

- In FY/12 the fund transfers $3.2 million to subsidize the payment of debt service in fund 645 and $461 thousand to the General Fund for PILOT and indirect overhead for a total of $3.7 million.

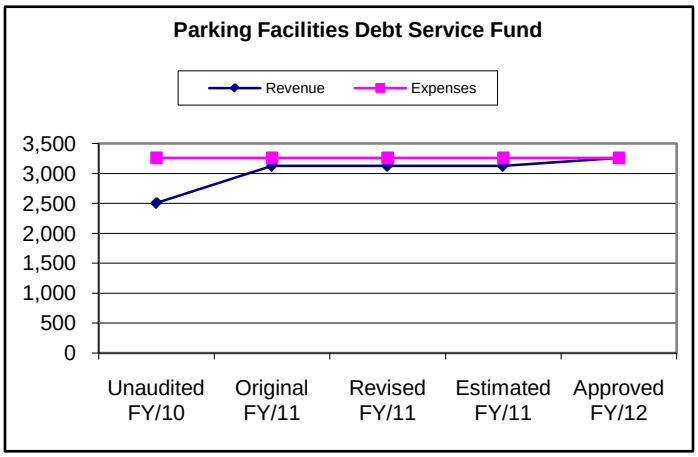
- The General Fund subsidy to fund 641 is $2.6 million with $1.4 million identified as economic incentives.

PARKING FACILITIES OPERATING FUND 641
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 11/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	(4)	19	19	19	8	(11)
Enterprise Revenues	4,536	4,415	4,415	4,415	4,314	(101)
Interfund Revenue	1,235	2,145	2,145	2,145	2,551	406
Total Current Resources	5,767	6,579	6,579	6,579	6,873	294
Beginning Working Capital Balance	855	527	527	527	267	(260)
TOTAL RESOURCES	6,622	7,106	7,106	7,106	7,140	34
APPROPRIATIONS:						
Parking Operations	3,298	3,334	3,334	3,231	3,370	139
Transfers to Other Funds	2,807	3,608	3,608	3,608	3,721	113
TOTAL APPROPRIATIONS	6,105	6,942	6,942	6,839	7,091	252
ADJUSTMENT TO WORKING CAPITAL	10	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	527	164	164	267	49	(218)

PARKING FACILITIES DEBT SERVICE FUND – 645

The Parking Facilities Debt Service Fund transfers monies to the Sales Tax Debt Service Fund to pay debt on parking structures owned by the City. Series 2008A Bonds were issued in the principal amount of $16.6 million for refunding the Series 2000A bonds. The final debt service payment for the Series 2008A bonds is scheduled for FY/14.



- The FY/12 transfer from the Parking Facilities Operating Fund is $3.3 million. This is an increase of $134 thousand from the FY/11 estimated actual amount of $3.1 million.

- The transfer to the Sales Tax Debt Service Fund is estimated at $3.3 million in FY/12.

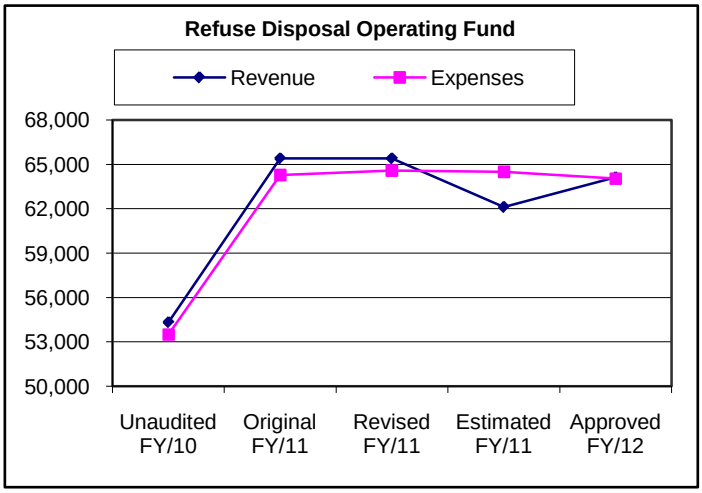
- Revenue and expenditures will match closely on a year by year basis. In years where expenditures exceed revenues, available fund balance is used.

PARKING FACILITIES DEBT SERVICE FUND 645
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	7	0	0	0	0	0
Interfund Revenue	2,499	3,126	3,126	3,126	3,260	134
Total Current Resources	2,506	3,126	3,126	3,126	3,260	134
Beginning Fund Balance	946	190	190	190	55	(135)
TOTAL RESOURCES	3,452	3,316	3,316	3,316	3,315	(1)
APPROPRIATIONS:						
Transfer to Sales Tax D/S Fund - 405	3,262	3,261	3,261	3,261	3,260	(1)
TOTAL APPROPRIATIONS	3,262	3,261	3,261	3,261	3,260	(1)
FUND BALANCE PER CAFR	190	55	55	55	55	0
TOTAL ADJUSTMENTS	(1)	0	0	0	0	0
AVAILABLE FUND BALANCE	189	55	55	55	55	0

REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, weed, litter and graffiti removal for the City of Albuquerque. All the program strategies support the Environmental Protection and Enhancement Goal.



- The department updates the "cost of service" analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/11, the department did not propose a rate adjustment for FY/12.

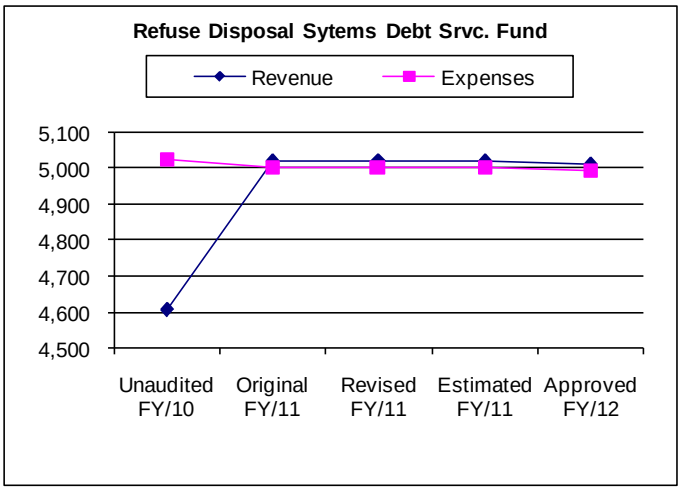
- The Debt Service Coverage for this fund is required to be 1.5 of net revenues per NMFA – Refuse Removal and Disposal Loans. The FY/12 approved budget meets this requirement.

- Language is again included in the FY/12 budget resolution to include a contingency appropriation for fuel costing $2.31 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed.

REFUSE DISPOSAL OPERATING FUND - 651
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	2,000	165	165	776	465	(311)
Enterprise Revenue	52,333	65,233	65,233	61,328	63,661	2,333
Interfund Revenue	0	0	0	0	0	0
Total Current Resources	54,333	65,398	65,398	62,104	64,126	2,022
Beginning Working Capital Balance	9,537	10,352	10,352	10,352	7,970	(2,382)
TOTAL RESOURCES	63,870	75,750	75,750	72,456	72,096	(360)
APPROPRIATIONS:						
Enterprise Operations	38,888	43,323	43,323	43,494	43,038	(456)
Transfers to Other Funds	14,630	20,947	21,248	20,992	21,003	11
TOTAL APPROPRIATIONS	53,518	64,270	64,571	64,486	64,041	(445)
ADJUSTMENT TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	10,352	11,480	11,179	7,970	8,055	85

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



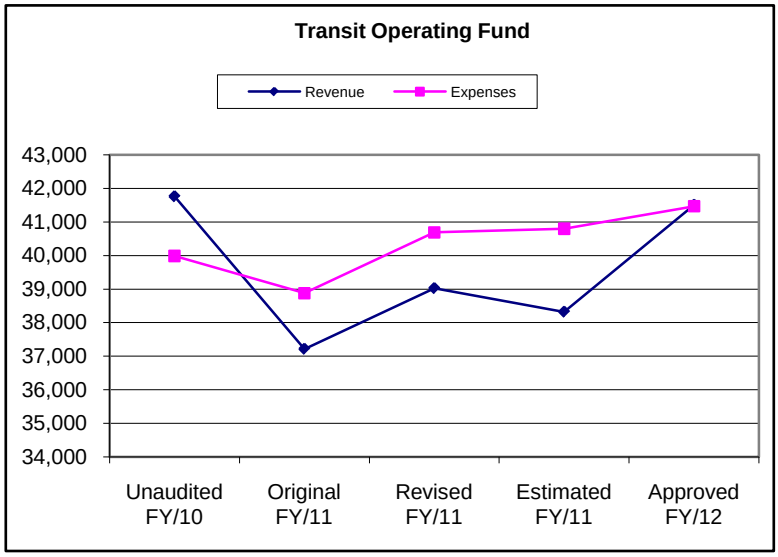
- The transfer received from the operating fund has decreased by $9 thousand from the FY/11 original level due to decreased interest payments in FY/12.
- Miscellaneous revenue reflects interest earnings and is conservatively estimated at $15 thousand.
- Revenues and expenditures will match closely on a year-by-year basis. In years where expenditures exceed revenues, fund balance is used.

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - 655
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	28	15	15	15	15	0
Interfund Revenue	4,999	5,004	5,004	5,004	4,995	(9)
Total Current Resources	5,027	5,019	5,019	5,019	5,010	(9)
Beginning Fund Balance	553	975	975	975	990	15
TOTAL RESOURCES	5,580	5,994	5,994	5,994	6,000	6
APPROPRIATIONS:						
Debt Service	4,605	5,004	5,004	5,004	4,995	(9)
TOTAL APPROPRIATIONS	4,605	5,004	5,004	5,004	4,995	(9)
FUND BALANCE PER CAFR	975	990	990	990	1,005	15
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	975	990	990	990	1,005	15

TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the City's public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and thirty-six percent from the Quarter Cent Transportation Infrastructure Tax approved by residents in the Fall of 2009 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The program strategies target a variety of transportation options for commuters including the mobility impaired.



- The FY/12 estimated transfer from the General Fund is $19.6 million and the Transportation Infrastructure Tax Fund transfer is estimated at $12.3 million.
- The FY/12 increase in intergovernmental resources is due mainly to an increase in Rio Metro funding.
- In years when expenditures exceed revenue, working capital balance is used.

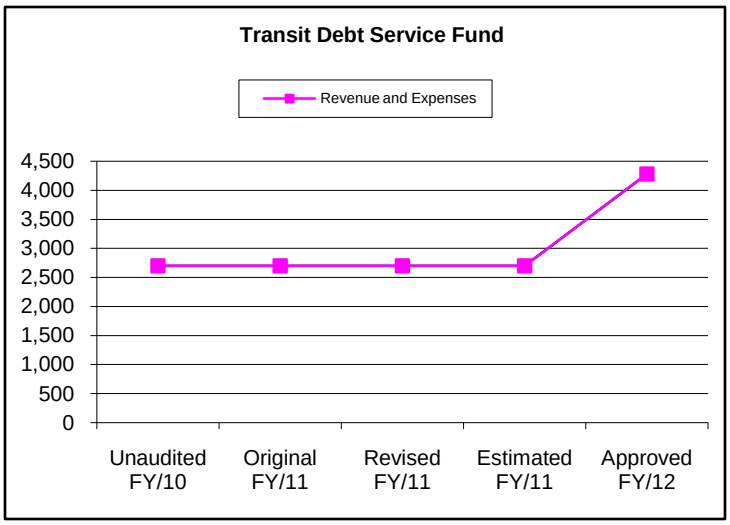
TRANSIT OPERATING FUND - 661
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	76	30	30	32	0	(32)
Intergovernmental Revenue	3,641	3,257	5,066	4,953	5,156	203
Transit Operating Revenues	4,076	4,888	4,888	4,528	4,488	(40)
Interfund Revenue	33,965	29,037	29,037	28,805	31,861	3,056
Total Current Resources	41,758	37,212	39,021	38,318	41,505	3,187
Beginning Working Capital Balance	728	2,501	2,501	2,501	26	(2,475)
						0
TOTAL RESOURCES	42,486	39,713	41,522	40,819	41,531	712
APPROPRIATIONS:						
Transit Operations	37,333	36,267	37,978	38,085	38,724	639
Transfers to Other Funds	2,652	2,610	2,708	2,708	2,740	32
TOTAL APPROPRIATIONS	39,985	38,877	40,686	40,793	41,464	671
TOTAL ADJUST TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	2,501	836	836	26	67	41

TRANSIT DEBT SERVICE FUND – 667

The Transit Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

On July 1, 2006 the City entered into a lease purchase agreement with Bank of Albuquerque for $20 million in order to finance the purchase of additional buses. In FY/07, the City applied for and was awarded a Section 5307 grant from the Federal Transit Administration (FTA) to be used for the acquisition of revenue vehicles and associated equipment and to repay debt service. The Transit Department will use this grant and future grant awards from the FTA for payment of principal and interest on the lease purchase agreement.



- The FY/12 budget for debt service is $4.3 million an increase of $1.6 million from FY/11. The fund expends in debt service obligations an amount equal to what it collects in reimbursements from the Section 5307 grant.

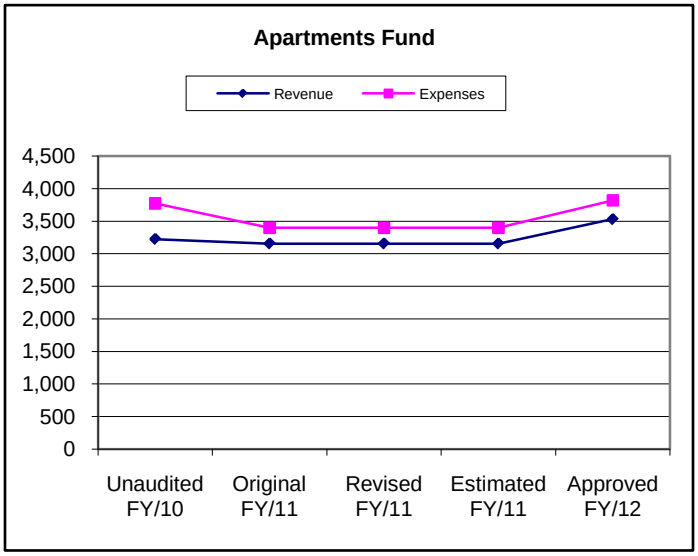
- The stated term of the lease purchase agreement is July 1, 2006 through July 1, 2016. Payments of approximately $2.1 million in principal plus interest are due on January 1st and July 1st of each year.

- The lease purchase agreement may be paid off at any time with a lump sum payment.

TRANSIT DEBT SERVICE FUND 667
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	0	0	0	0	0	0
Interfund Revenue	2,698	2,698	2,698	2,698	4,282	1,584
Total Current Resources	2,698	2,698	2,698	2,698	4,282	1,584
Beginning Fund Balance	0	0	0	0	0	0
TOTAL RESOURCES	2,698	2,698	2,698	2,698	4,282	1,584
APPROPRIATIONS:						
Transit Debt Service	2,698	2,698	2,698	2,698	4,282	1,584
TOTAL APPROPRIATIONS	2,698	2,698	2,698	2,698	4,282	1,584
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the city goal of Human and Family Development. The program strategies primarily target low-income citizens and assist in developing affordable housing.



- The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of city owned apartments.

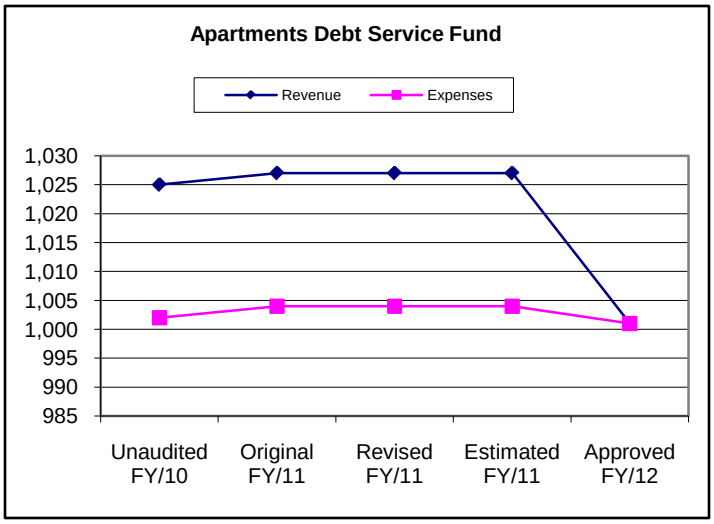
- Funds in the amount of $3.8 million have been appropriated for FY/12. Enterprise revenues are projected to be $3.5 million.

- In years where appropriations exceed revenues available fund balance is used.

APARTMENTS FUND 671
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	20	14	14	14	17	3
Enterprise Revenues	3,203	3,139	3,139	3,139	3,512	373
Total Current Resources	3,223	3,153	3,153	3,153	3,529	376
Beginning Working Capital Balance	802	256	256	256	14	(242)
TOTAL RESOURCES	4,025	3,409	3,409	3,409	3,543	134
APPROPRIATIONS:						
Housing Operations	2,677	2,351	2,351	2,351	2,774	423
Transfers to Other Funds	1,092	1,044	1,044	1,044	1,041	(3)
TOTAL APPROPRIATIONS	3,769	3,395	3,395	3,395	3,815	420
ADJUSTMENT TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	256	14	14	14	(272)	(286)

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



- During FY/09 series 2008B bonds were issued for the purpose of refunding all of the City's outstanding Affordable Housing Projects Refunding Revenue Bonds, series 2000 which had a variable rate. The new series 2008B is a fixed rate.

- The budgeted debt service payment for FY/12 is $1 million.

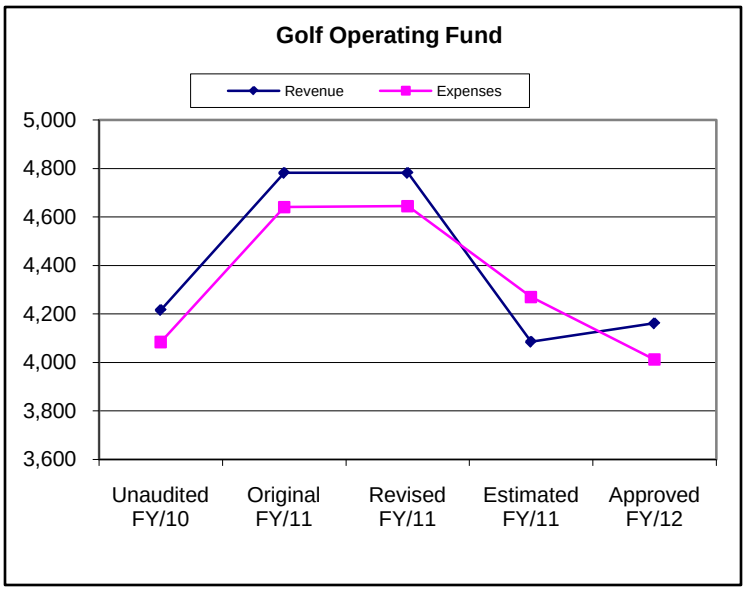
- This fund accounts for the debt service of city owned apartments.

APARTMENTS DEBT SERVICE FUND 675
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	23	23	23	23	0	-23
Interfund Revenue	1002	1004	1004	1004	1001	-3
Total Current Resources	1,025	1,027	1,027	1,027	1,001	(26)
Beginning Working Capital Balance	0	77	77	77	100	23
TOTAL RESOURCES	1,025	1,104	1,104	1,104	1,101	(3)
APPROPRIATIONS:						
Apartment Debt Service	1,002	1,004	1,004	1,004	1,001	(3)
TOTAL APPROPRIATIONS	1,002	1,004	1,004	1,004	1,001	(3)
FUND BALANCE PER CAFR	77	100	100	100	100	0
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	77	100	100	100	100	0

GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



- A negative working capital balance of $78 thousand is projected for FY/10 and carries into FY/11.

- Revenues and expenditures have been monitored closely and the department continues to explore ways to eliminate the projected negative working capital balance for FY/12. It is estimated that enterprise revenues will be $4.1 million in FY/12.

- The transfer to other funds is reduced $363 thousand in FY/12 as the debt service related to the golf courses were paid off in FY/11.

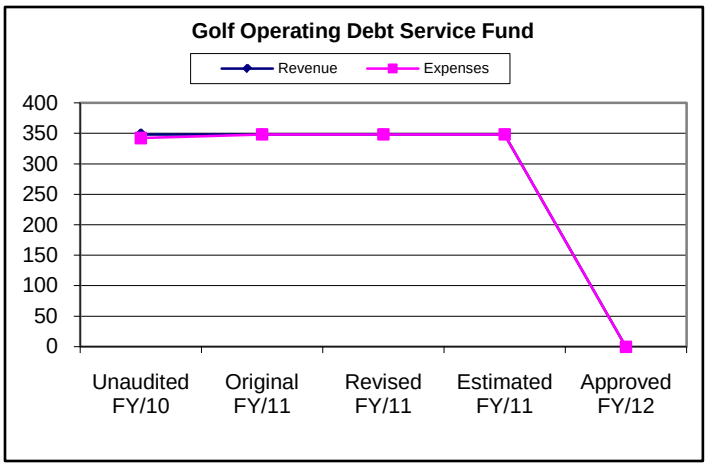
- The IDOH rate in FY/12 continues to be 10%.

GOLF OPERATING FUND 681
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	157	106	106	85	85	0
Interfund Revenues	0	0	0	0	0	0
Enterprise Revenues	4,059	4,676	4,676	4,000	4,076	76
Total Current Resources	4,216	4,782	4,782	4,085	4,161	76
Beginning Working Capital Balance	(207)	(78)	(78)	(78)	(266)	(188)
TOTAL RESOURCES	4,009	4,704	4,704	4,007	3,895	(112)
APPROPRIATIONS:						
Golf Operations	3,522	4,034	4,038	3,663	3,768	105
Transfers to Other Funds	562	607	607	607	244	(363)
TOTAL APPROPRIATIONS	4,084	4,641	4,645	4,270	4,012	(258)
ADJUSTMENT TO WORKING CAPITAL	(3)	(3)	(3)	(3)	(3)	0
ENDING WORKING CAPITAL BALANCE	(78)	60	56	(266)	(120)	146

GOLF OPERATING DEBT SERVICE FUND – 685

The Golf Operating Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds issued to make improvements at the City golf courses.



- The transfer from the Golf Operating Fund for FY/12 is reduced to zero as the final payment of debt service was made in FY/11.

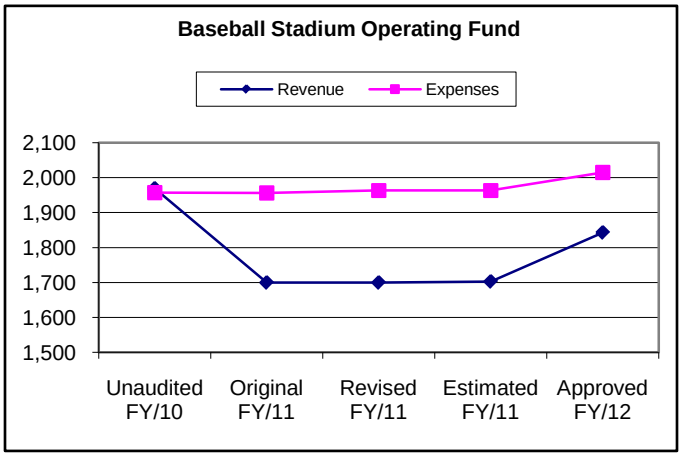
- It is anticipated that this fund will be closed in either FY/12 or FY/13 and any remaining fund balance transferred back to the Golf Operating fund.

GOLF OPERATING DEBT SERVICE FUND 685
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	2	0	0	0	0	0
Transfers from Other Funds	343	348	348	348	0	(348)
Total Current Resources	345	348	348	348	0	(348)
Beginning Fund Balance	39	42	42	42	42	0
TOTAL RESOURCES	384	390	390	390	42	(348)
APPROPRIATIONS:						
Golf Debt Service	342	348	348	348	0	(348)
TOTAL APPROPRIATIONS	342	348	348	348	0	(348)
FUND BALANCE PER CAFR	42	42	42	42	42	0
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	42	42	42	42	42	0

BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharge, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



- The FY/12 approved budget is $2.0 million and includes $831 thousand for operations and $1.2 million in transfers for both debt service on the baseball stadium and indirect overhead paid to the General Fund.

- Revenues for stadium operations are estimated at $1.7 million.

- Additional revenues include a transfer from the General Fund for $143 thousand in FY/12.

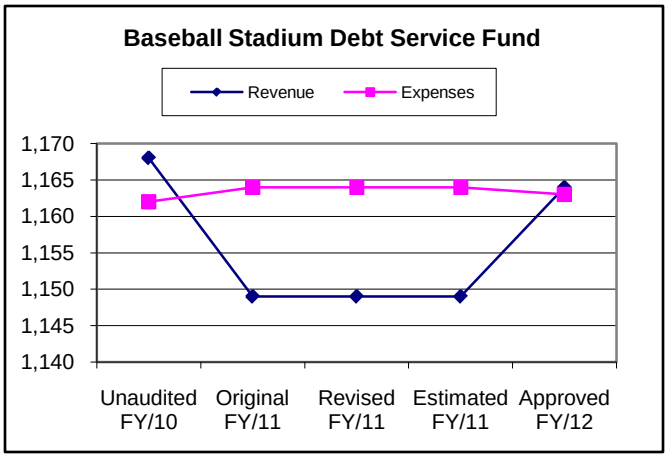
- In FY/12, available fund balance is utilized as appropriations are in excess of revenues.

BASEBALL STADIUM OPERATING FUND 691
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	15	0	0	3	0	(3)
Transfers from Other Funds	112	0	0	0	143	143
Enterprise Revenues	1,842	1,700	1,700	1,700	1,700	0
Total Current Resources	1,969	1,700	1,700	1,703	1,843	140
Beginning Working Capital Balance	480	491	491	491	230	(261)
TOTAL RESOURCES	2,449	2,191	2,191	2,194	2,073	(121)
APPROPRIATIONS:						
Stadium Operations	773	787	794	794	831	37
Transfers to Other Funds	1,184	1,169	1,169	1,169	1,184	15
TOTAL APPROPRIATIONS	1,957	1,956	1,963	1,963	2,015	52
ADJUSTMENT TO WORKING CAPITAL	(1)	(1)	(1)	(1)	(1)	0
ENDING WORKING CAPITAL BALANCE	491	234	227	230	57	(173)

BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.

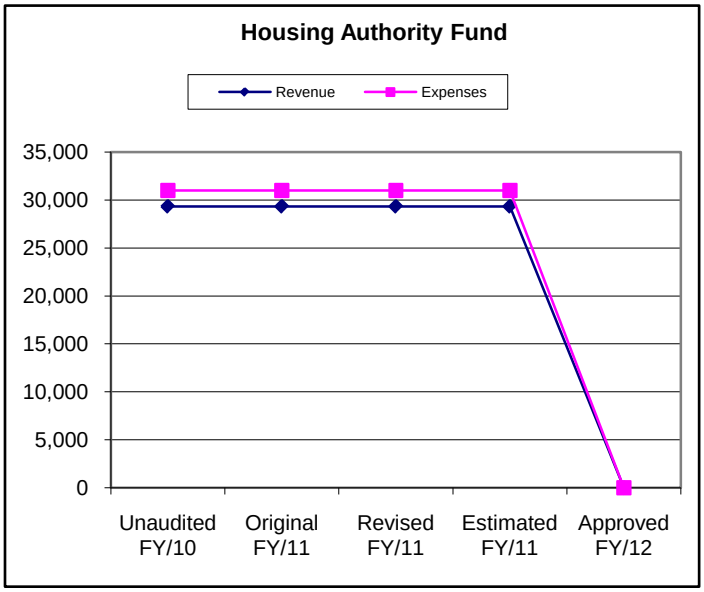


- The scheduled baseball stadium debt service payment for FY/12 is approximately $1.2 million.
- The transfer from the Stadium Operating Fund is increased $14 thousand in FY/12 due to the use of available fund balance in the debt service fund in the prior year.

STADIUM OPERATING DEBT SERVICE FUND 695
RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenues	5	0	0	0	0	0
Interfund Revenue	1,163	1,149	1,149	1,149	1,164	15
Total Current Resources	1,168	1,149	1,149	1,149	1,164	15
Beginning Fund Balance	40	46	46	46	31	(15)
TOTAL RESOURCES	1,208	1,195	1,195	1,195	1,195	0
APPROPRIATIONS:						
Stadium Debt Service	1,162	1,164	1,164	1,164	1,163	(1)
TOTAL APPROPRIATIONS	1,162	1,164	1,164	1,164	1,163	(1)
FUND BALANCE PER CAFR	46	31	31	31	32	1
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	46	31	31	31	32	1

The Housing Authority is primarily responsible for the Develop Affordable Housing program strategy of the City's Human and Family Development goal. Over 3,500 families, handicapped and elderly citizens are provided housing or rental assistance through the low-income housing programs offered by the Housing Authority. The Housing Authority Fund was established to account for the operations of these housing programs.



- The Housing Authority will separate from the City of Albuquerque effective July 1, 2011, therefore no budget has been included in the FY/12 column of the fund table.

- In years where expense exceeds revenue available fund balance is used.

- The Housing Authority budget is prepared and maintained in accordance with the U.S. Department of Housing and Urban Development (HUD) regulations. HUD provides over 90% of the funding for the Housing Authority.

HOUSING AUTHORITY FUND - 805
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	250	250	250	250	0	(250)
Revenue Federal Grants	27,197	27,197	27,197	27,197	0	(27,197)
Enterprise Revenue	1,900	1,900	1,900	1,900	0	(1,900)
Total Current Resources	29,347	29,347	29,347	29,347	0	(29,347)
Beginning Working Capital Balance	15,650	13,997	13,997	13,997	0	(13,997)
TOTAL RESOURCES	44,997	43,344	43,344	43,344	0	(43,344)
APPROPRIATIONS:						
Housing Enterprise Projects	31,000	31,000	31,000	31,000	0	(31,000)
TOTAL APPROPRIATIONS	31,000	31,000	31,000	31,000	0	(31,000)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	13,997	12,344	12,344	12,344	0	(12,344)

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS PROVIDE GOODS AND SERVICES TO OTHER CITY DEPARTMENTS AT THE BEST RATE POSSIBLE. BY CONCENTRATING THE BUYING POWER OF THE CITY IN ONE LOCATION, A BETTER PRICE CAN BE OBTAINED. ADDITIONALLY, CITY EMPLOYEES CAN PERFORM SERVICES THAT WOULD HAVE TO BE PURCHASED OUTSIDE, IF THEY WERE NOT CONCENTRATED, MORE EFFICIENTLY.

INTERNAL SERVICE FUNDS, EXCEPT FOR THE RISK MANAGEMENT FUND, USE A GUIDE OF A 2:1 CURRENT RATIO TO DETERMINE THE DESIRABLE WORKING CAPITAL BALANCE. THE RISK MANAGEMENT FUND'S WORKING CAPITAL BALANCE SHOULD BE MAINTAINED AT THE LEVEL OF AN ACTUARIAL STUDY THAT INCLUDES AN ESTIMATE OF POTENTIAL LOSSES.

705 - RISK MANAGEMENT FUND - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

715 - SUPPLIES INVENTORY MANAGEMENT FUND - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

725 - FLEET MANAGEMENT FUND - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

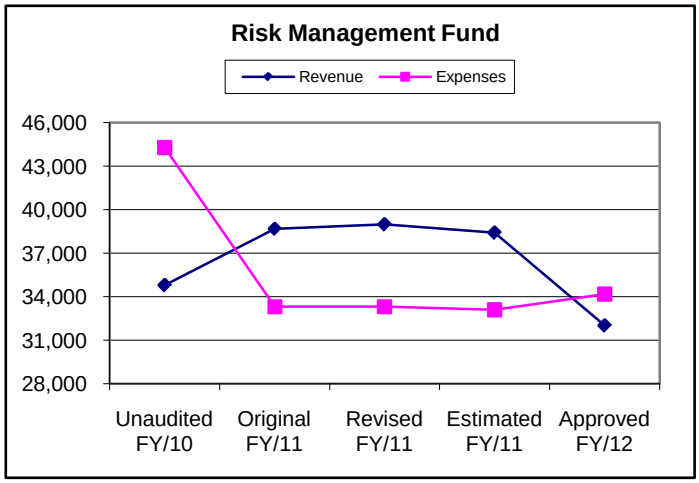
735 - EMPLOYEE INSURANCE FUND - To account for the costs of providing group health, dental and vision insurance to City employees.

745 - COMMUNICATIONS MANAGEMENT FUND - To account for the costs of providing communication services to City departments.

Internal Service Funds
FY/12 Revenues, Appropriations and Working Capital Balances

Funds ($000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Risk Management	7,664	32,015	34,176	(3,000)	2,503
Supplies Inventory Management	687	1,014	1,151	0	550
Fleet Management	1,317	14,807	14,526	0	1,598
Employee Insurance	1,788	62,044	60,276	(2,444)	1,112
Communications Management	1,141	7,479	7,301	0	1,319
Total	**12,597**	**117,359**	**117,430**	**(5,444)**	**7,082**

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategies address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



- Risk Management Fund revenues are derived from a cost of risk allocation assessed to each City department. The annual risk allocation process takes into consideration department loss experience as well as exposure to loss.

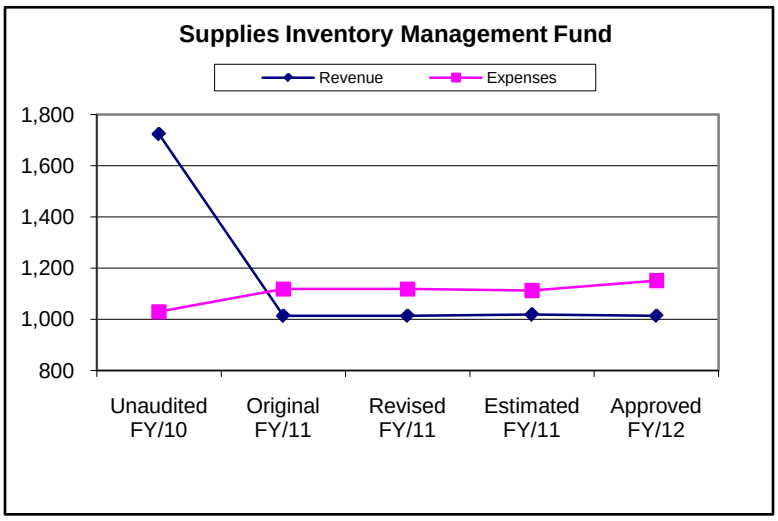
- In FY/12, accumulated unreserved working capital balance is used to cover the appropriation.

- The working capital balance takes into account the reserve determined by actuarial tables and required by auditors.

RISK MANAGEMENT FUND - 705
RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	827	1,500	1,500	750	750	0
Internal Service Revenue	33,974	37,191	37,488	37,671	31,265	(6,406)
Total Current Resources	34,801	38,691	38,988	38,421	32,015	(6,406)
Beginning Working Capital Balance	8,218	5,338	5,338	5,338	7,664	2,326
TOTAL RESOURCES	43,019	44,029	44,326	43,759	39,679	(4,080)
APPROPRIATIONS:						
Internal Service Operations	39,299	32,535	32,535	32,299	33,391	1,092
Transfer to General Fund - 110	4,993	796	796	796	785	(11)
TOTAL APPROPRIATIONS	44,292	33,331	33,331	33,095	34,176	1,081
ADJUSTMENTS TO WORKING CAPITAL	6,611	0	0	(3,000)	(3,000)	0
ENDING WORKING CAPITAL BALANCE	5,338	10,698	10,995	7,664	2,503	(5,161)

The Supplies Inventory Management Fund warehouse operation is managed by the purchasing division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This program strategy provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments by adding a 17% service surcharge across the board for warehouse issues, 5% surcharge on JIT supplies issues, and 8% surcharge on JIT pavement marking and sign materials issues and fire station furnishings issues.



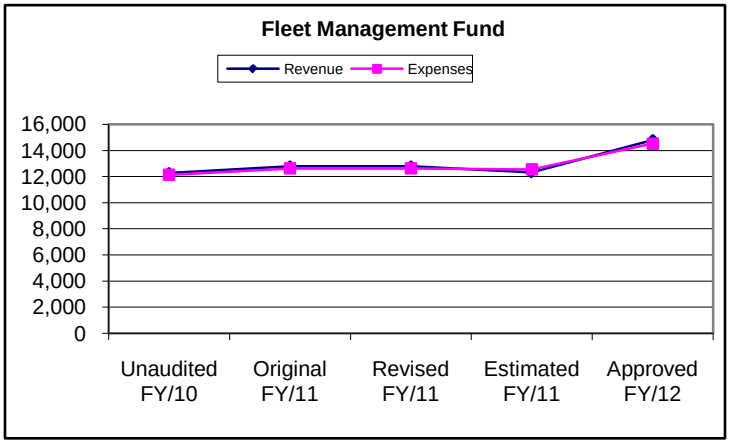
➢ The FY/12 appropriation exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.

SUPPLIES INVENTORY MANAGEMENT FUND - 715
RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	104	134	134	138	134	(4)
Internal Service Revenue	1,620	880	880	880	880	0
Total Current Resources	1,724	1,014	1,014	1,018	1,014	(4)
Beginning Working Capital Balance	337	781	781	781	687	(94)
TOTAL RESOURCES	2,061	1,795	1,795	1,799	1,701	(98)
APPROPRIATIONS:						
Internal Service Operations	705	766	766	759	785	26
Transfer to General Fund - 110	325	353	353	353	366	13
TOTAL APPROPRIATIONS	1,030	1,119	1,119	1,112	1,151	39
ADJUSTMENTS TO WORKING CAPITAL	(250)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	781	676	676	687	550	(137)

FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program Strategy.



- The appropriation in FY/12 is $14.5 million. This includes an increase to the fuel line item of $1.8 million for the estimated cost of fuel.
- Internal service revenues for fuel are estimated at $3.25 per gallon for FY/12.
- There is a one-time appropriation of $80 thousand for surveillance equipment needed at the fuel sites.

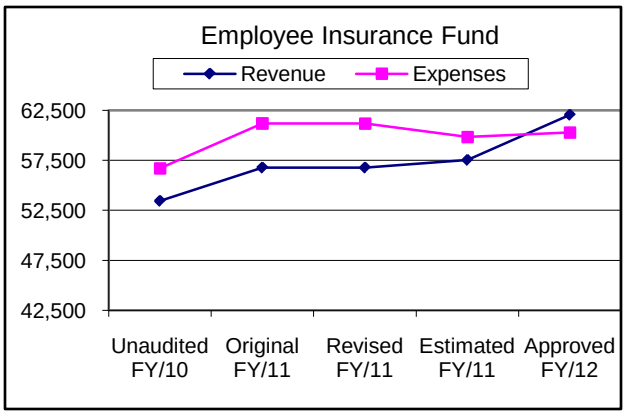
FLEET MANAGEMENT FUND - 725
RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	23	50	50	50	25	(25)
Charges for Services	29	23	23	14	15	1
Internal Service Revenue	12,229	12,720	12,720	12,256	14,767	2,511
Total Current Resources	12,281	12,793	12,793	12,320	14,807	2,487
Beginning Working Capital Balance	1,502	1,553	1,553	1,553	1,317	(236)
TOTAL RESOURCES	13,783	14,346	14,346	13,873	16,124	2,251
APPROPRIATIONS:						
Fleet Management Operations	11,673	12,174	12,174	12,087	14,048	1,961
Transfer to General Fund - 110	474	469	469	469	478	9
TOTAL APPROPRIATIONS	12,147	12,643	12,643	12,556	14,526	1,970
ADJUSTMENT TO WORKING CAPITAL	(83)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,553	1,703	1,703	1,317	1,598	281

EMPLOYEE INSURANCE FUND – 735

This fund is part of the Governmental Excellence and Effectiveness Goal, which provides high quality and efficient service to the public and other city agencies.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Health and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.

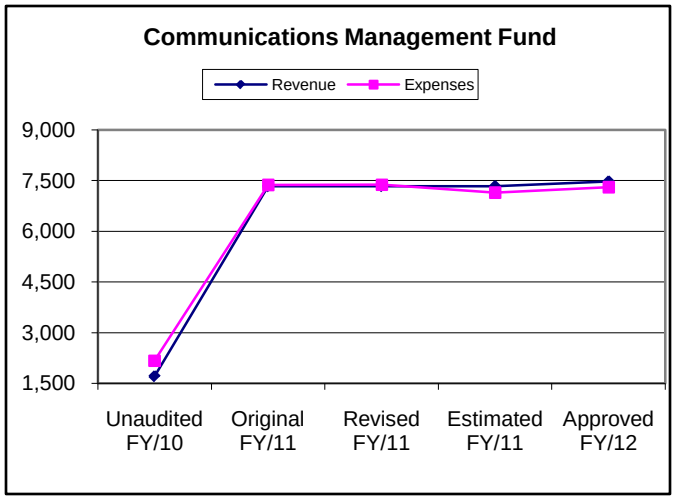


- The other employee benefit rate for FY/12 is 18.542%. Accumulated fund balance will be used to support the insurance costs in FY/12 and to stabilize costs.
- The anticipated cost of health, dental and vision insurance for FY/12 is $883 thousand less than the original FY/11 budgeted level.
- The City will pay 80% of employee benefits in FY/12.

EMPLOYEE INSURANCE FUND 735
RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	161	63	63	115	63	(52)
Intergovernmental Revenue	150	115	115	115	115	0
Internal Service Revenues	53,132	56,598	56,598	57,313	61,866	4,553
Total Current Resources	53,443	56,776	56,776	57,543	62,044	4,501
Beginning Working Capital Balance	7,007	4,422	4,422	4,422	1,788	(2,634)
TOTAL RESOURCES	60,450	61,198	61,198	61,965	63,832	1,867
APPROPRIATIONS:						
Human Resources Department	56,549	61,019	61,031	59,694	60,136	442
Transfer to General Fund - 110	147	147	147	147	140	(7)
TOTAL APPROPRIATIONS	56,696	61,166	61,178	59,841	60,276	435
ADJUSTMENTS TO WORKING CAPITAL	668	0	0	(336)	(2,444)	(2,108)
ENDING WORKING CAPITAL BALANCE	4,422	32	20	1,788	1,112	(676)

The Communications Management Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategy is to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs were added to the fund.



- Radio internal service revenue is generated by recapturing costs based on an 18 month history.
- Telephone and network internal service revenue is based on assigned services for cellular, telephone and data lines within each department.
- An accounting procedure change has resulted in an increase of $4.9 million in the fund's estimated revenue and appropriation for telephones from FY/10 to FY/11.

COMMUNICATIONS MANAGEMENT FUND - 745
RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
RESOURCES:						
Miscellaneous Revenue	40	0	0	0	0	0
Internal Service Revenue	1,664	7,329	7,334	7,334	7,479	145
Total Current Resources	1,704	7,329	7,334	7,334	7,479	145
Beginning Working Capital Balance	1,385	948	948	948	1,141	193
TOTAL RESOURCES	3,089	8,277	8,282	8,282	8,620	338
APPROPRIATIONS:						
Internal Service Operations	1,896	7,048	7,062	6,821	7,021	200
Transfer to General Fund - 110	273	320	320	320	280	(40)
TOTAL APPROPRIATIONS	2,169	7,368	7,382	7,141	7,301	160
TOTAL ADJUSTMENTS	28	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	948	909	900	1,141	1,319	178

CAPITAL BUDGET

CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a life beyond a one year budget cycle. Land, equipment, buildings, as well as the services required to build or install may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and non-recurring revenue may be used. Major capital improvements for the City of Albuquerque are funded primarily with general obligation and enterprise fund revenue bonds. In many cases, these bond funds are matched with Federal and/or State contributions and private assessments. Matching funds include those from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program and local special assessment districts. Other sources of revenue that fund capital improvements include: Metropolitan Redevelopment/Tax Increment Funds (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed revenue bonds.

General obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident. Public safety equipment, including police and fire facilities and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; senior and community centers; all these capital facilities and more are funded by general obligation bonds. Enterprise Fund revenue bonds fund improvements to the Sunport and the Solid Waste Management and Disposal System. Tax Increment Financing (TIF) and Community Development Block Grant funds are generally allocated on a project by project basis depending on need. Needs are determined by the Albuquerque Development Commission through TIF and by an ad hoc community committee of citizens through CDBG. Both the Albuquerque Development Commission and the ad hoc committee solicit and are advised by input from the public. A special, voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway expansions.

Collectively all these sources of revenue are referred to as the Capital Improvements Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City of Albuquerque prepares a ten-year plan for capital improvements and updates that plan every two years. The current 2011-2020 Decade Plan, includes the 2011 General Obligation Bond program that will be voted on in the October 4, 2011 election. A summary of the plan is provided in the Capital Appendix. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at: http://www.cabq.gov/cip/.

GENERAL OBLIGATION BOND PROGRAM

General obligation bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant for well over a decade and no tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poors	AAA with a stable outlook
Moody's	Aa_1 with a stable outlook
Fitch	AA^+ with a stable outlook

The City enjoys these high ratings for several reasons. First and most importantly, the City redeems its G.O. bonds in a relatively short time frame. With this bond cycle the City has increased the redemption time to thirteen years. In the past the redemption time was 10 years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process leading to, a manageable capital plan, and finally, a diverse economy. Due to low interest rates, the cost to the taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of 6 to 7 years rather than the bond issuance life of 10 to 13 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose or issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2011 G.O. bond program in February 2011 and to the bond election resolution in June 2011. Eleven bond questions will be presented to the voters in October 2009 in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section. The voters approved all of these questions.

2011 Bond Question (Purpose)	Amount
Total of all Bond Questions[1]	**$162,360,000**
Public Safety Bonds	$10,450,000
Senior, Family, Community Center and Community Enhancement Bonds	$11,400,000
Parks & Recreation Bonds (includes Open Space)	$22,250,000
Energy & Water Conservation, Public Facilities, & System Modernization Bonds	$22,875,000
Library Bonds	$9,450,000
Street Bonds	$49,555,000
Public Transportation Bonds	$6,200,000
Storm Sewer System Bonds	$12,950,000
Museum and Cultural Facility Bonds	$3,850,000
Affordable Housing Bonds	$10,000,000
Zoo and Biological Park Bonds	$3,380,000
Note 1: Excluding 1% for Public Art	

G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and the City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2011 criteria resolution, they established the Council-Neighborhood Set-Aside program, which provided for a $1 million set-aside in each Council District for projects recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing.

During the 2011 planning cycle, there were several meetings: EPC will hold its public hearing in November 2010, and the City Council will hold two public hearings during March and April 2011. In May or June 2011, the City Council should pass the final resolution authorizing the election. The capital planning process is established by ordinance and planning for the G.O. bond programs generally follows the outline described above and the planning calendar below. The products of this process are specific projects, grouped into bond questions that the voters may approve or disapprove.

CAPITAL BUDGET PLANNING CALENDAR
2011 G.O. BOND PROGRAM / 2011 – 2020 DECADE PLAN

January 2010	Guidelines/Project Rating Criteria approved by the City Council	November 2010	Public Hearing conducted by EPC and Finding of conformance to criteria forwarded to the Mayor.
April 2010	Project request forms turned into CIP division	January through February 2011	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program.
June 2010	Staff committee begins and compels project rating and ranking process.	June 2011	G.O. Bond election resolution adopted by the City Council
August 2010	Departmental project requests presented to Senior Management Review Committee	October 2011	General Obligation Bond Election, October 4, 2011
August/ September 2010	Mayor Review and approval		

MAJOR CAPITAL PROJECTS: For the period 2007 through 2011 major projects for the G.O. bond programs are shown in the chart on the following pages.

Major Projects for GO Bond Program
(Grouped by Bond Purpose Questions for 2011 Election)

Bond Purpose[1]	2007	2009	2011
Street Bonds			
Reconstruct Lead & Coal Avenues	$4,000,000	$4,000,000	
Major Paving Rehabilitation	$5,500,000	$325,000	$5,000,000
Reconstruct Major Streets	$1,500,000	Trans Tax	$2,000,000
Reconstruct Major Intersections	$1,500,000	Trans Tax	$2,000,000
Intersection Signalization	$1,500,000	$1,750,000	$1,800,000
Traffic Sign/Pavement Markings/Lighted Signs	$2,500,000	$500,000	$800,000
Unser Blvd		$200,000	$500,000
Unser Blvd: Dellyne to Montano			$3,000,000
NW Arterial Streets	$1,500,000	$1,000,000	$1,000,000
SW Arterial Streets	$1,500,000	$1,000,000	$1,000,000
Economic Development / Community Vitality			$1,500,000

Major Projects for GO Bond Program

(Grouped by Bond Purpose Questions for 2011 Election)

Bond Purpose[1]	2007	2009	2011
East-West River Crossing Study	$250,000		
Trails & Bikeways	$1,850,000	$430,000	$2,085,000
Median Landscaping/ Sidewalks/Interstate Enhancements	$7,750,000	$2,250,000	$3,000,000
Albuquerque Traffic Management System / Intelligent Traffic System			$1,000,000
Alameda Blvd Widening: San Pedro to Wyoming		$1,450,000	
West Central Metropolitan Redevelopment Area		$1,500,000	$750,000
New York Metropolitan Redevelopment Area / El Vado Casa Grande Redevelopment Project		$1,000,000	$350,000
East Gateway Metropolitan Redevelopment Area		$1,500,000	$1,500,000
Neighborhood / Council Set-Aside	$3,235,000	$2,800,000	$3,050,000
Mandatory Sign Replacement (Federal Mandate)			$2,000,000
Other General Street Work	$12,608,000	$11,419,000	$17,220,000
Total Streets	$45,193,000	$31,124,000	$49,555,000
Storm Sewer System Bonds			
District 3 Storm Drain Improvements	$4,000,000	$3,000,000	$1,000,000
Broadway Pump Station Reconstruction			$5,000,000
NPDES Storm Water Quality			$1,200,000
Kinley Storm Drain Extension: Broadway to Edith	$800,000		
Pump Station Rehabilitation	$1,000,000	$1,550,000	$250,000
Coal Storm Drain Rehabilitation & Extension	$1,100,000		
San Pedro Storm Drain, North of Lomas	$1,000,000		$1,800,000
Hotel Circle Outfall to I-40	$1,300,000		
Moon Street S.D: Central to I-40		$2,700,000	
Central Storm Drains: California to San Pedro		$1,400,000	
Fortuna Storm Drain		$1,500,000	
Osuna Blvd. Storm Drainage Rehabilitation			$400,000
All Other Storm Drain Work	$1,203,000	$3,550,000	$3,300,000
Total Storm Sewer System	$10,403,000	$13,700,000	$12,950,000
Parks and Recreation Bonds			
Pat Hurley Park	$2,750,000	$500,000	
Ventana Ranch Regional Park	$1,500,000	$6,600,000	
North Domingo Baca Park	$2,750,000		$2,500,000
East Gateway Park (La Luz de Amistad)	$1,000,000		
Park Renovations / Water Conservation/ Tree & Amenity Replacement	$2,000,000	$1,750,000	$2,500,000
Regional Sports Complex			$2,300,000
Albuquerque Tennis Complex / Jerry Cline Recreation Center	$1,350,000	$1,200,000	
Balloon Park Development			$2,450,000
Balloon Fiesta Land Acquisition	$3,000,000		
Swimming Pool Renovations	$2,500,000	$2,000,000	$1,000,000
Open Space Facilities, Renovation & Acquisitions	$5,500,000	$2,935,000	
Open Space Land Acquisition, Fencing & Protection			$700,000
Open Space Renovation			$600,000
Neighborhood & Community Park Development	$4,250,000	$4,800,000	$1,350,000
Albuquerque Bike Park, Phase II	$1,000,000		

Major Projects for GO Bond Program

(Grouped by Bond Purpose Questions for 2011 Election)

Bond Purpose[1]	2007	2009	2011
Neighborhood / Council Set-Aside	$4,810,000	$3,880,000	$3,825,000
All other Parks & Recreation	$5,081,000	$10,400,000	$5,025,000
Total Parks & Recreation	$37,491,000	$34,065,000	$22,250,000
Public Safety Bonds			
Fire Vehicles & Apparatus	$1,000,000	$2,000,000	$3,875,000
Fire Station 2 Rehabilitation	$858,000		
Fire Station 13 Rehabilitation			$175,000
Fire Station Rehabilitation	$750,000	$500,000	$750,000
Marked Police Vehicles	$3,000,000	$2,500,000	$2,000,000
APD Facility Repair and Renovation			$1,500,000
Sixth Area Command	$5,100,000	$3,200,000	
Radio Frequency (RF) Infrastructure for Data	$1,250,000		
Comprehensive Information Systems Project (CISP)			$1,975,000
Facility Study: Communications Center			
All Other Police	$226,000	$160,000	$175,000
Total Public Safety	$12,184,000	$8,360,000	$10,450,000
Energy & Water Conservation, Public Facilities & System Modernization Bonds			
Constituent Service & Financial Management Systems / Enterprise Resource Planning	$1,000,000	$1,800,000	$9,150,000
Albuquerque Geographic Information System	$300,000	$200,000	$250,000
Electronic Plan Review (E-Plan)			$500,000
Renovate Animal Services Facilities	$5,000,000	$1,500,000	$1,200,000
1% for Energy Conservation / 3% for Energy Conservation	$4,614,000	$4,746,000	$4,920,000
High Flow Fixture Replacement		$400,000	
Facility Renovation, Rehabilitation & Security Improvements	$700,000	$750,000	$1,100,000
Plaza del Sol Exterior Building Renovation			$1,000,000
Fuel Tank Replacement		$1,500,000	
All Other Facilities, Equipment & Systems Modernization	$2,358,000	$5,200,000	$4,755,000
Total Water & Energy Conservation, Public Facilities & System Modernization	$13,972,000	$16,096,000	$22,875,000
Library Bonds			
Books/Media/Automation	$2,000,000	$2,025,000	$3,000,000
Library Automation	$500,000	$650,000	$500,000
Library Building Renovation	$100,000	$1,250,000	
Special Collections Library: Renovation/Historic Preservation	$400,000		
Public Library @ Unser & Central		$650,000	$4,250,000
International District Library			$950,000
All Other Library	$81,000	$475,000	$750,000
Total Library	$3,081,000	$5,050,000	$9,450,000
Zoo, BioPark, Museum & Cultural Facility Bonds			
Aquarium Expansion Phase II	$1,800,000		

Major Projects for GO Bond Program

(Grouped by Bond Purpose Questions for 2011 Election)

Bond Purpose[1]	2007	2009	2011
Asian Experience	$1,750,000	$1,000,000	
Tingley Beach Renovation	$975,000	$500,000	
Japanese Garden	$750,000	$2,300,000	
Renovation and Repair (Zoo & BioPark)			$1,500,000
Penguin Chill			$500,000
All Other Zoo and BioPark	$500,000	$1,700,000	$1,380,000
Balloon Museum			
KiMo Theater Renovation		$500,000	
Albuquerque Museum Development Phase II	$200,000	$3,500,000	
Albuquerque Museum Collection Development		$50,000	
Albuquerque Museum History Exhibit Renovation		$150,000	
All Other Museum	$161,000		
Total Zoo BioPark, Museum & Cultural Facilities	$6,136,000	$9,700,000	$3,380,000
Museum and Cultural Facility Bonds[2]			
Albuquerque Museum History Exhibit Renovation			$1,500,000
Explora Science Museum Renovations & Improvements			$2,000,000
South Broadway Cultural Center: Repairs & Renovation			$350,000
Total Museum and Cultural Facility Bonds			$3,850,000
Public Transportation Bonds			
Revenue Vehicle Replacement / Expansion	$2,750,000	$4,000,000	$5,200,000
West Side Transit Facility / Transit Facility Rehabilitation	$500,000	$1,500,000	$100,000
West Side Park & Ride Improvements	$1,250,000		
Rapid Transit			
Park & Ride Facilities		$500,000	$400,000
Bus Shelter Rehabilitation / Upgrade	$2,000,000	$250,000	$100,000
All Other Public Transportation	$823,000	$1,500,000	$400,000
Total Public Transportation	$7,323,000	$7,750,000	$6,200,000
Senior, Family, Community Center and Community Enhancement Bonds			
Mesa Verde: Phase II Additions & Alterations		$1,000,000	
Thomas Bell Community Center Improvements	$300,000		
Railyards Improvements & Renovations			$1,000,000
Singing Arrow Community Center Renovation			$1,500,000
Holiday Park Community Center		$1,000,000	$2,100,000
Westgate Community Center		$4,000,000	$750,000
Los Duranes Community Center		$5,000,000	$850,000
Pat Hurley Community Center		$500,000	
North Domingo Baca Multigenerational Center	$6,300,000	$4,750,000	
Downtown Cultural Facility for Teens		$1,300,000	
Multigenerational Center, Council District 8	$1,000,000		
Jeanne Bellamah Gymnasium	$1,800,000		
Community Revitalization Set-Aside			
Neighborhood / Council Set-Aside			$1,200,000

Major Projects for GO Bond Program (Grouped by Bond Purpose Questions for 2011 Election)			
Bond Purpose[1]	2007	2009	2011
General Community & Senior Center Renovations	$1,250,000	$600,000	
All Other Senior, Family & Community Center	$3,440,000	$4,360,000	$4,000,000
Total Senior, Family & Community Center	$14,090,000	$22,510,000	$11,400,000
Affordable Housing / Land banking	$10,000,000	$10,000,000	$10,000,000
Total General Obligation Bond Program	$159,873,000	$158,355,000	$162,360,000

Note 1: All totals without 1% for Public Art
Note 2: In 2011 Museum and Cultural Facility Projects were put on the ballot as a separate bond question

Several projects in the G.O. program stand out in size and importance to the community. The City has undertaken a very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2007 bond program included $5 million for that effort and the 2009 program included several large median projects totaling $2.5 million. The 2011 bond program proposes $3 million to continue the effort. Over the last two years and continuing until January 2010 the City in partnership with the state of New Mexico has obligated $12 million for landscaping about 60 acres at the interchange of I-25 and I-40, known at the Big I. Another $2.5 million has been expended on I-40 at the San Mateo and Carlisle interchanges and along the roadway in between the two.

In the Cultural area, the Phase I expansion of the Albuquerque Art Museum is complete. This $8.5 million project added nearly 40,000 square feet of community galleries, meeting space, a gift shop and outdoor sculpture gardens. Phase II, will be completed with 2011 bond funding. The BioPark received funds for an Animals of Asia Exhibit, Japanese gardens, and renovations to the park and the beginnings of a new South Pacific Ocean experience. In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City. The voters approved $10 million for this program in the 2007 and 2009 programs and the same amount is proposed in 2011.

In the 2007 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3% for a total of $4.6 million. programs and $4.7 million was approved in 2009 and $4.9 million is proposed in 2011.

ABQ: The Plan

In addition to the General Obligation Debt election voters will also vote on a dedication of funding for ABQ: The Plan. The operating budget contains a $3 million appropriation representing the first year's principal and interest payment for a long range capital investment program in our City called "ABQ: The Plan". ABQ: The Plan will spur private investment, increase the quality of life for our residents, promote tourism and new income, enhance economic activity and promote job creation within the City of Albuquerque. This Plan will input an estimated $50 million into our City within the next year. ABQ: The Plan is one step in restoring the capital investment in our City that has been lost over the last few years with the shift of property mil rates from the capital program to the operating program.

Operating and Maintenance Costs of G.O. Program

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental

operating funding for capital projects coming-on-line are detailed in the "Budget Highlights" section of each department narrative. For the General Fund, capital projects coming-on-line were not funded resulting in no additional operating costs in FY/10. In FY/11 only $137.5 thousand of operating costs of projects coming on line were funded.

In FY/12 the costs of projects coming-on-line were estimated at $6.3 million in operating and maintenance costs. In FY/13 these costs increase substantially with a number of projects including the addition and expansion of fire stations, expansion of the parks system and building/facility maintenance.

Incremental Costs of CIP Coming-on-Line

Project Title	FY/12	FY/13
Cultural and Recreational Services		
Museum Renovation		129.5
Japanese Garden/Sasebo Experience - BioPark FY/09 Bond		278.4
Asian Experience/Tiger Habitat -BioPark FY/07 -FY/09 Bond		298.2
Tingley Beach, Phase II FY/07 Bond		160.0
Insectarium I & II - Bio Park FY/09		270.7
Library Automation		24.0
Museum History Exhibit		15.0
Environmental Health		
Utilities and Maintenance of Urban Biology Lab	20.0	
Family and Community Services		
Holiday Park Community Center		106.4
Los Duranes Community Center Reconstruction		125.9
Jeanne Bellamah Expansion		138.1
Finance and Administrative Services		
ITSM		
E-Mail eDiscovery Software		25.0
Sharepoint SQL Servers OBI-IBM Service Pak		6.9
E-Mail Archive - OBI-IBM Service Pak		2.0
Active Directory Conversion Tool		3.2
ERP		
2009 ERP Phase 3 Hardward/Software		20.0
ERP Disaster Recover DB Server - Sun Hardware/Oracle License		35.2
ERP Storage and Licenses		31.5
ERP Middle Tier Hardware/Software		19.0
IBM Service Pak - ERM Servers		1.7
ERP Hardware/Sortware Maintenance		60.0
Fire Department		
Rescue 8 –annualized	36.5	
Mesa del Sol – Engine		1,455.9

Project Title	FY/12	FY/13
Municipal Development		
Building Maint./Facilities coming on-line		952.6
Security services		
Intersection signalization (traffic signals)		65.0
ITS installed facilities		10.0
Maintenance of new lights (street lighting)		41.0
Roadway markings / signings		89.0
Street/Storm coming on-line		380.0
Parks and Recreation		
Tennis Operations & Maintenance (Ventana Ranch Tennis)		200.0
New Park Acreage (Newly Developed Park Acres)		209.2
Medians & Streetscapes		100.0
Trails & Bikeways		46.3
Open Space Projects		150.4
Shooting Range Improvements		10.0
Urban Forest Master Plan (Park Mgmt.)		63.5
Urban Forest Management (City-wide)		76.0
Dog Parks		23.0
Vista Del Norte Community Park		114.0
Planning		
E Plan		50.0
Police		
Sixth Area Command Headquarters		45.0
Mesa del Sol storefront minisubstation		6.0
Tiburon maintenance agreement		400.0
Communications Center energy costs		5.0
Seniors Affairs		
North Domingo Baca Phase I	81.0	
North Domingo Baca Phase II		26.3
North Valley Sr. Fitness & Classroom Expansion		1.7
Bear Canyon Expansion		1.0
Highland Expansion		1.1
John Marshall Replacement Kitchen		26.1
Total CIP Costs	137.5	6,298.8

ENTERPRISE PROGRAM

The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects. Therefore no voter approval is needed. The money for projects is generated by fees paid for the services provided by the enterprise with a pledge against the net revenues of the

respective system. As with the G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for the enterprise funds.

As of December 2003, the Water/Wastewater enterprise is a separate entity and no is longer a City entity. The New Mexico State legislature in the 2003 session created the Albuquerque-Bernalillo County Water Utility Authority. The authority is a joint agency of the two governments and reports to the water board made up of four City Councilors, four County commissioners and the Mayor. Beginning FY/2005, the Water Utility Authority began providing separate budgets. More detail and all ten years of the decade plan are available in the Capital Appendix.

Enterprise Capital Programming
($000's)

	2011	2012	2013	2014	2015	2016
Double Eagle II Projects	13,300	4,050	8,200	150	-	3,500
Foreign Trade Zone	1,000	2,000	3,000	-	-	-
New Federal Inspection Station	-	-	-	-	6,000	3,000
Parking Structure Improvements	2,250	250	7,750	-	-	-
Photovoltaic Project	3,100	3,100	-	-	-	-
Property Acquisition	4,000	1,000	1,000	-	4,000	-
Runways/Aprons	12,800	21,000	10,000	21,900	-	6,700
Sustainability Projects	2,000	2,500	2,000	2,000	2,000	2,000
system Upgrades	2,500	10,800	3,500	-	-	-
Terminal & Air Cargo Improvements	2,150	2,325	2,300	5,800	5,300	9,300
Total Aviation	43,100	47,025	37,750	29,850	17,300	24,500

	2011	2012	2013	2014	2015	2016
Heavy Equipment	6,596	6,846	6,846	6,846	6,846	6,846
Refuse Facility Replacement	600	600	600	600	600	600
Computer Equipment	200	200	200	200	200	200
Methane Gas Collection System	650	650	650	650	650	650
Landfill Remediation	1,382	1,382	1,382	1,382	1,382	1,382
Collection Bins	548	548	548	548	548	548
Alternative Landfills	247	247	247	247	247	247
Special Projects						
Transfer Station	-	11,000	11,000	3,000	-	-
Automated Curb Recycling	-	4,000	4,000	1,000	-	-
Pay As You Throw	-	-	500	500	500	-
Green Waste Collection	-	-	-	500	500	-
Landfill Gas Grant	638	105	105	-	-	-
Kronos Timekeeping Software	250	-	-	-	-	-
Total Solid Waste	11,111	25,578	26,078	15,473	11,473	10,473

DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities and public safety facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of development for infill or other reasons. The fees by area are included in the Capital Appendix. Through FY/08 the program has raised approximately $23.5 million.

Expenditures to date have been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade plan for the impact fee program.

A one year reduction in impact fees was passed by City Counsel in September 2009 and later extended to 30 months; through March 2012. Fees are not collected for "green" building projects and only collected at 50% of the calculated fee for all other projects.

DEVELOPMENT IMPACT FEES COLLECTED IN THOUSANDS

Purpose	FY2006	FY2007	FY2008	FY2009	FY2010	Total
Roadway	1,972	3,826	6,170	1,601	959	14,528
Storm Drainage	525	1,033	1,821	1,062	286	4,727
Public Safety	413	905	1,089	379	197	2,983
Parks, Open Space and Trails	882	2,447	2,401	825	794	7,349
Total	3,792	8,211	11,481	3,867	2,235	29,586

GROSS RECEIPTS TAX REVENUE BONDS

In FY/00, $25 million worth of Gross Receipts Tax Revenue Bonds were issued for the construction of parking structures in the downtown area. As a major public/private partnership aimed at revitalizing downtown, the bonds were issued as taxable bonds, since some of the functions are in support of private enterprises and cannot qualify for tax-exempt status. The three major parking structures are the Alvarado Center Movie Complex, the renovation of the Old First National Bank building on Central Avenue, and the Old Albuquerque High School project. The Alvarado Center Movie Complex parking structure was built across from the Alvarado Transportation Center to provide parking for the downtown movie theater and adjacent retail stores. The Old First National Bank building parking structure was originally going to provide spaces for a new hotel planned in the remodeled bank. Funding for that project fell through and the old bank will now be converted to condominiums and lofts. This is adjacent to La Posada Hotel and the future residents of the condominiums and lofts will use the parking structure. The remodeling of the Old Albuquerque High School is a project receiving partial funding from the GO bond program and was described in that section.

STADIUM BONDS

In May of 2001, the voters approved issuance of $10 million in General Obligation Taxable Bonds to renovate the existing City baseball park to bring it up to the Pacific Coast League Triple-A standards. The Albuquerque Duke's, a Triple-A farm club for the Los Angeles Dodgers, played ball in this stadium for 29 years. The team was purchased and moved to Portland, Oregon for the 2001 season. The Calgary Cannons, a Triple-A team in Calgary, signed an agreement

to bring the team to play in the renovated sports stadium in 2003. The Isotopes are now AAA affiliate for the LA Dodgers once again. The expected cost of the renovation was $25 million. A $15 million loan was provided by the New Mexico Finance Authority to make up the shortfall. The loan will be paid off from revenue the City will receive from leasing the stadium and from a surcharge on revenues. To allow the surcharge, the state legislature exempted stadium revenues from the gross receipts tax, allowing the surcharge to replace it. The stadium was built on time and within budget and opened in April 2003 with the new team, the Albuquerque Isotopes. The stadium has been a success and has had strong attendance in its first eight years, including hosting the AAA all star game in July 2007 and the AAA championship game in September 2011.

ECONOMIC OUTLOOK

NATIONAL ECONOMY AND KEY POINTS FROM THE GLOBAL INSIGHT OUTLOOK

It should be noted that the following is based on the October 2010 forecast and events have transpired that may or may not agree with this forecast.

The National Bureau of Economic Research (NBER) declared that the recession ended in June 2009. At 18 months, this is the longest post WWII recession. The recovery has been weak and to this point relatively jobless. Unemployment remains high and is not expected to come down noticeably in the next year.

In the October 2010 forecast, Global Insight (GI) expects moderate growth with year over year growth in real GDP and FY/11 is expected to be 2.2% above FY/10 which increased by 0.7%. Employment growth is not expected to be positive until FY/11 when it is expected to grow only 0.5%. Total employment is not expected to reach its previous peak, which occurred in the last quarter of 2007, until the second quarter of 2014. Unemployment is expected to reach its peak of 9.8% in fourth quarter of 2010 and by FY/15 only decline to 7.6%. Inflation is one of the few bright spots in the GI forecast. They expect growth in the Consumer Price Index (CPI) to remain muted, below 2% for most of the forecast. Some of this is due to the expectation of fairly moderate increases in the price of oil with prices staying around $78 per barrel through FY/11 and gradually increasing to $98 in FY/14. The primary reason for the expectation of low inflation is the weakness in demand due to the weak labor market.

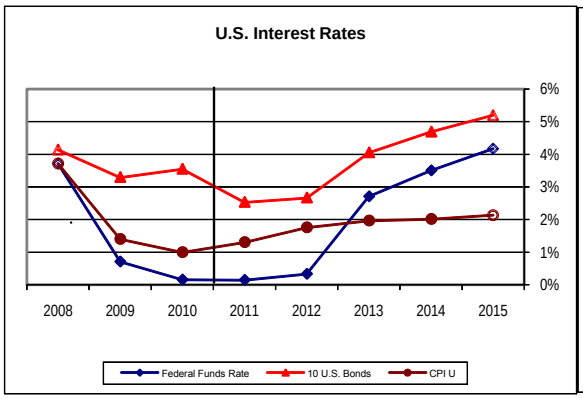
The low inflation expectation also plays into moderate increases in interest rates. GI believes that the Federal Reserve Bank (FRB) will not raise rates until 2012; reaching 2.7% in 2013 and continue slowly increasing to reach 4.2% in FY/15.

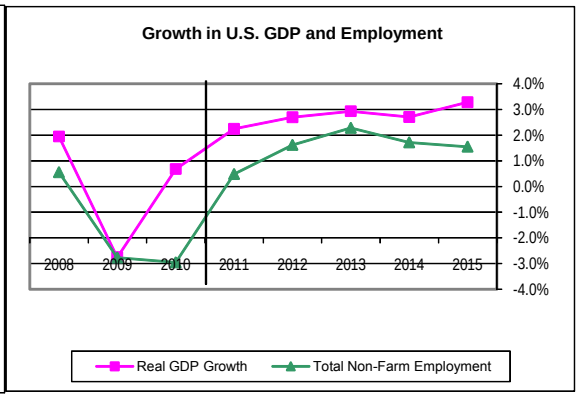
The alternative forecast gives a 25% probability to a pessimistic scenario and 15% probability to an optimistic scenario. The pessimistic scenario has the economy falling back into recession. This is driven by weakening in credit markets both domestically and across the world. The unemployment rate peaks at 10.7% in FY/12 and only declines to 9.1% by FY/15. Added to this, increases in the price of commodities push up the CPI to above baseline levels in out years. The optimistic scenario has a quicker recovery. This is driven by the credit markets working better and increases in productivity. The unemployment rate also declines to 6.5% by FY/15

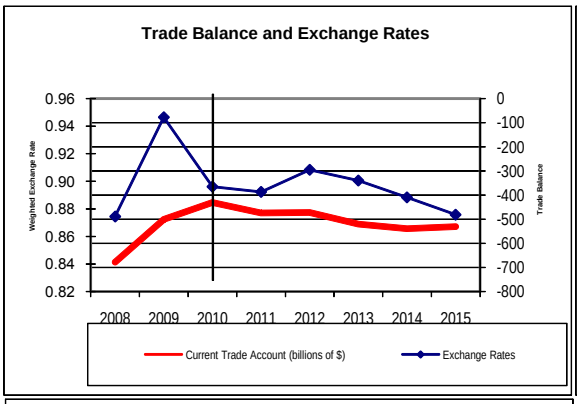
The following charts present a general description of important variables in the GI forecast.

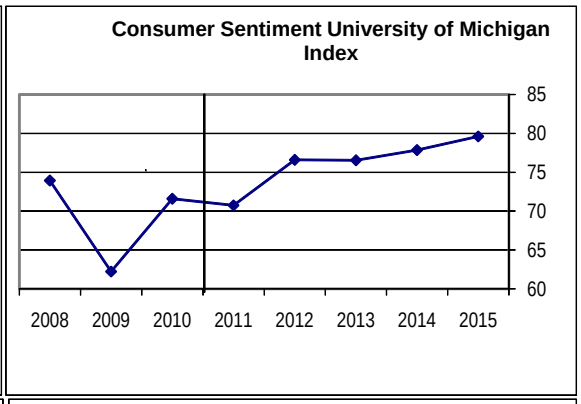
TABLE I

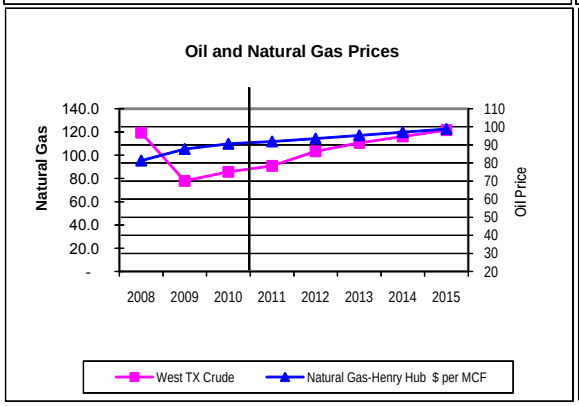
U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR)
October 2010 Baseline Forecast

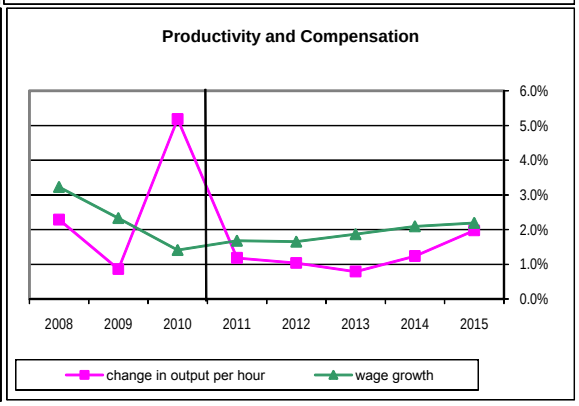












ALBUQUERQUE ECONOMY

The Albuquerque economy is affected by the U.S. and world economies. Housing construction in Albuquerque has slowed dramatically, with single family housing permits falling to a fraction of their peak. Permitting for single family housing has increased, but it appears that much of the increase was due to stimulus programs for home buyers. With the slowdown in the economy and inability to get loans firms have closed and construction projects have lingered. Commercial development has been limited, with several government projects helping construction.

Employment growth in the Albuquerque economy began declining in FY/08 and has continued. In FY/09 employment declined by 2.2% and declined an additional 2.9% in FY/10. In FY/11 the decline is only expected at 0.6%, with growth expected in the 2nd two quarters of the fiscal year. The third quarter of 2009 showed the largest year over year decrease at -4.8%. The slowdown is in large part due to the slowdown in construction, but layoffs at several major firms have also played a major role. Manufacturing suffered with cuts at Intel, Eclipse Aviation and GE. Public Service Company of New Mexico (PNM) eliminated approximately 500 jobs. The unemployment rate is expected to increase from 3.5% in FY/08 to 8.8% in FY/11. It remains at this level in FY/12 and declines to 7.4% in FY/15. The pre-recession peak in employment (399 thousand in the 4th quarter 2007) is not reached again until the 4th quarter of 2015.

Table 4 at the end of this section provides sector employment numbers for FY/08 to FY/15 by the major North American Industrial Classification System (NAICS) categories.

Wholesale and Retail Trade. These sectors account for about 14% of employment in the Metropolitan Statistical Area (MSA). The sectors posted declines of 4.7% and 4.3% in FY/09 and FY10. Wholesale trade is expected to recover somewhat faster than retail but together they decline 0.4% in FY/11. FY/12 has growth of 2.5%. The forecast remains well below the employment levels of FY/06 to FY/08.

Transportation, Warehousing and Utilities. Employment in this sector was weak before the recession hit. The recession exacerbated this with decreases of 6.6% in FY/09 and 8.8% in FY/10. The forecast has a slight increase in FY/11 then employment bounces back with growth of 2.5% and 2.6% in FY/12 and FY/13 respectively. Growth slows to near 1% for the remainder of the forecast.

Manufacturing. This sector accounted for about 6% of employment in the MSA in FY/07 but falls to below 5% in FY/10 and the remainder of the forecast. The sector lost approximately 6,600 jobs between FY/07 and FY/10, with FY/11 showing an additional loss of around 70 jobs but starting to create new jobs at the end of FY/11. Employment is expected to increase just over 3% in both FY/12 and FY/13 respectively. Growth slows in FY/14 and FY/15. In FY/15 manufacturing employment is still almost 5,000 jobs below the FY/07 level.

Educational and Health Services. Albuquerque is a major regional medical center. Presbyterian Hospital and its HMO are one of the largest employers in the area. This is also one of the fastest growing categories in the MSA economy. In the period FY/06 to FY/09, the sector increased at an average rate of 3.8%. In FY/10 the sector grew at 3%; making it the only sector outside of government to grow in either FY/09 or FY/10. Growth is expected to slow to 2.7% in FY/11. The sector slows and has average annual growth of around 2% in FY/12 to FY/15.

Leisure and Hospitality. This category includes eating and drinking establishments as well as hotels and other travel related facilities. Growth has been volatile in this sector. In FY/07 growth was 4.7% driven by expansion in restaurants and hotels. In FY/08 the growth had slowed to 0.6% and then declined 3.7% in FY/09. In FY/10 growth is expected to decline 0.9%. This is a major component of GRT and Lodgers' Tax and the growth in tax revenues trends somewhat with employment in the sector. The forecast shows subdued growth in the sector with a maximum of 2.5% in FY/13.

Financial Activities. This sector includes finance, insurance and real estate including credit intermediation. The employment in this sector had a slight decline between FY/05 and FY/08. Growth in

FY/05 and FY/06 was offset by declines in FY/07 and FY/08. In FY/09 employment decreased by 3.3% and is expected to decline another 2.3% in FY/10. Both the financial crisis and the construction decline impact this sector. Not until FY/12 does the sector show growth.

Professional and Business Services. This category includes temporary employment agencies and some of Albuquerque's back-office operations. It also includes Sandia National Labs (SNL). Growth from FY/05 to FY/08 averaged 2.3%. Employment declined by 2.4% in FY/09 and is expected to decline 5.6% in FY/10 and an additional decline of 2% in FY/11. The sector is expected to rebound by 3.1% in FY/12. Growth slows, but is still relatively strong for the remainder of the forecast.

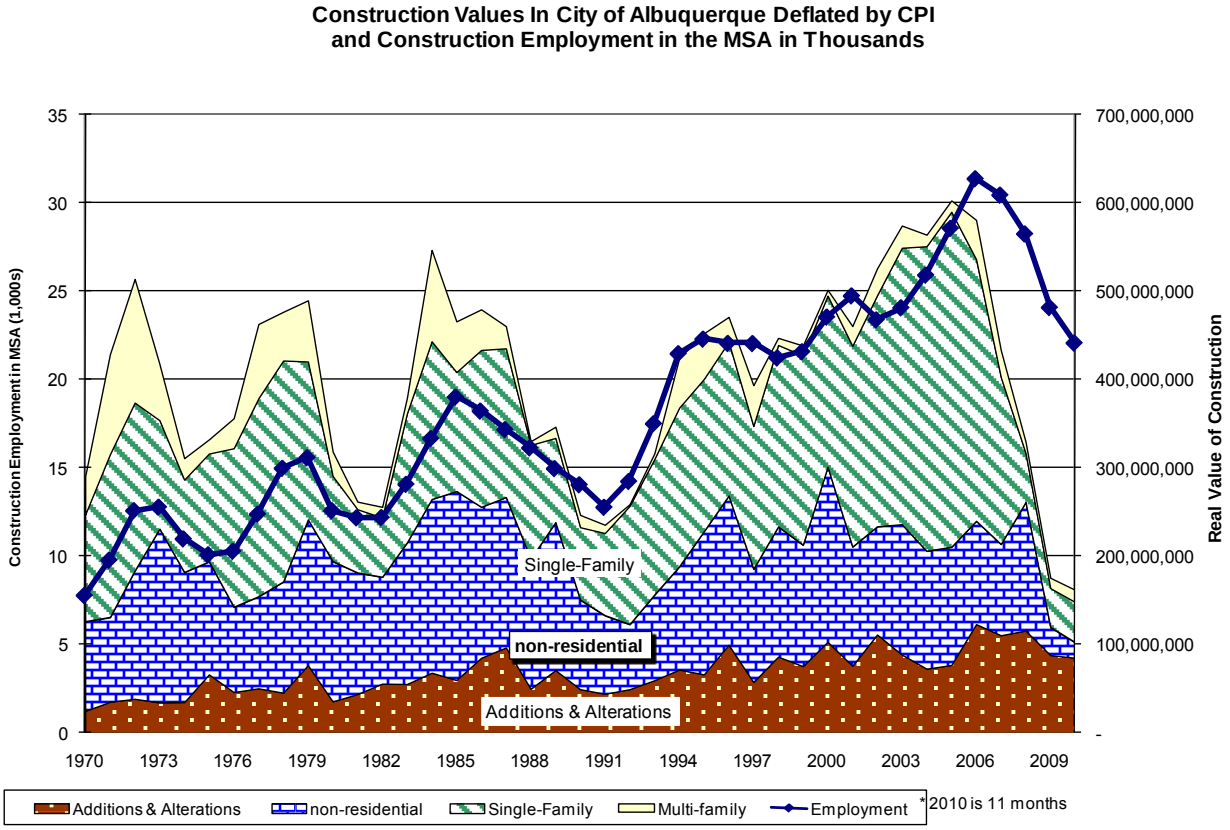
Information. This sector includes businesses in publishing, broadcasting, telecommunications, and internet service establishments. This sector was very strong in the 1990s but lost over 2,300 jobs from FY/02 to FY/05 including the loss of jobs when the MCI call center closed. In FY/06 the sector grew by only 0.2%, but rebounded in FY/07 with growth of 4.1% then declined 1.9% in FY/08. FY/09 only had a decline of 0.7%, but FY/10 is expected to decline by 2.5% and FY/11 by 2.7%. In FY/12 to FY/15 growth is expected to increase by an average of 2.3%.

Construction. Construction is typically cyclical, with significant swings in building and employment. The following chart shows the real value of new residential (single-family, multi-family), non-residential (public and private), and additions alterations and repairs from 1970 to 2009 (11 months of data) and deflated by the CPI; 100=1982-84. Five distinct peaks occur in 1973, 1979, 1985, 1995 and 2005. The fall in single family housing from 2005 to 2009 is the largest in this time period but apparently reached bottom in the period of August 2008 to February 2009. Construction employment is also decreasing. Commercial construction in real terms has remained relatively flat and the total annual value of commercial construction has not reached any of the previous peaks, though it did well in 2008, in part due to public sector construction.

Single family construction fell dramatically in 2008. The City issued an average of 27 permits a month in the period August 2008 through February 2009. In FY/10 there were 876 single family permits issued. In FY/09 only 436 single family permits were issued. This compares to 1,214 in FY/08 and 2,490 in FY/07. The peak occurred in FY/04 and FY/05 with approximately 5,000 permits issued each year.

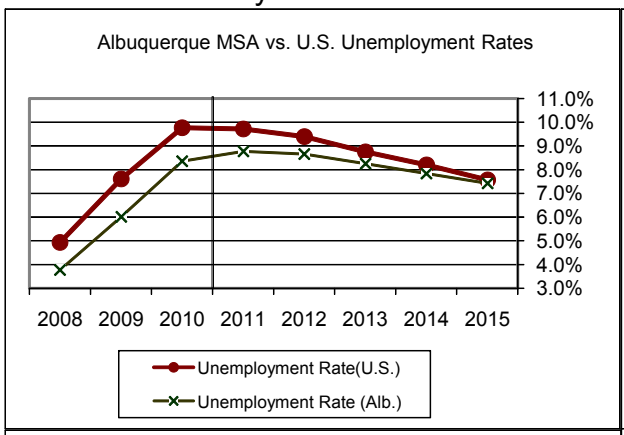
While there was some strengthening of non-residential permitted value in FY/08 and early FY/09 much of this was due to the Albuquerque Public Schools construction program. Following this, new non-residential permits have continued to fall. In the first 11 months of 2010 compared to the same period in 2009, the decline in total value was about 1%. Most of this decline occurred because of the slowdown in new public sector construction. Additions, alterations and repairs have held up relatively well and the modest increases in single family permitting has the total value of building permits 44% below the same period in 2008. Commercial construction was the largest source of this decline with value declining 77%. This was somewhat offset by single family construction plus additions and alterations.

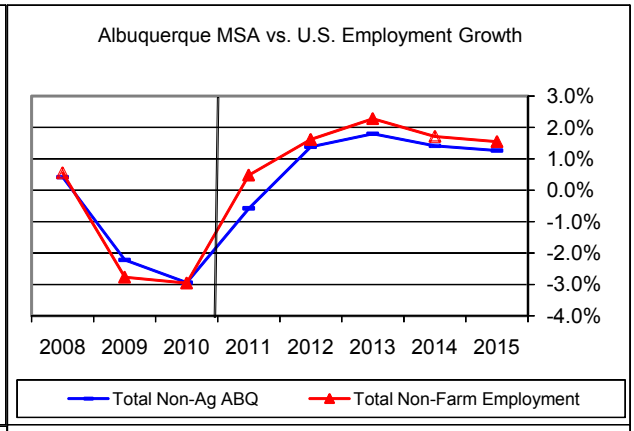
City of Albuquerque Value of Permits Deflated by CPI

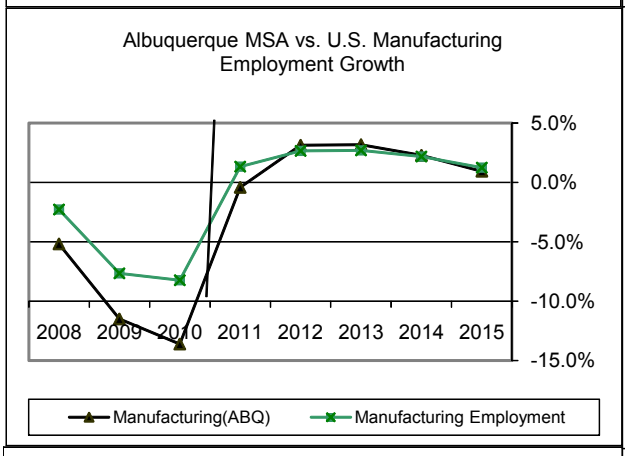


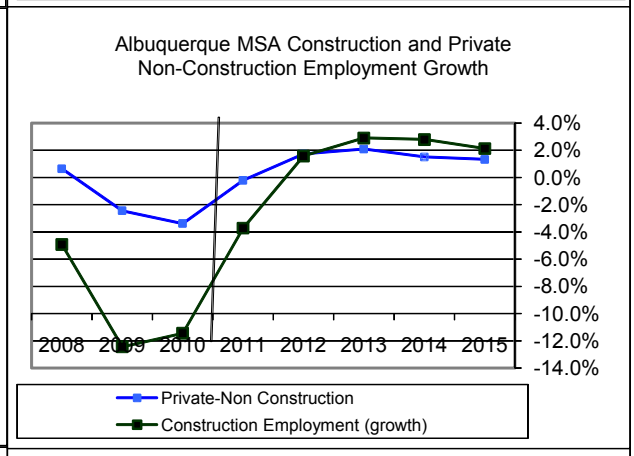
Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA. As shown in the chart above, construction employment moves similarly to permit values, but differences occur. Growth in employment was very strong in 2000-2002, driven in large part by the Intel project and the Big-I reconstruction project. The Big-I was completed ahead of schedule in June 2002, and the Intel project was also finished in June of 2002. As these jobs were lost, the City saw a reduction in employment in FY/02 and some additional losses in FY/03: losses of 3.3% and 2.3% respectively. Employment growth remained strong through FY/07 when it began to slow. In FY/08 employment slowed 5% followed by declines of 12.4% and 11.4% in FY/09 and FY/10. The forecast expects FY/11 employment to decline, but at a lower rate of 3.7%. Employment is expected to grow in FY/12 through FY/15, but with a maximum of only 2.9% in FY/13. Employment in FY/15 is expected to be almost 7,000 below the peak in FY/07.

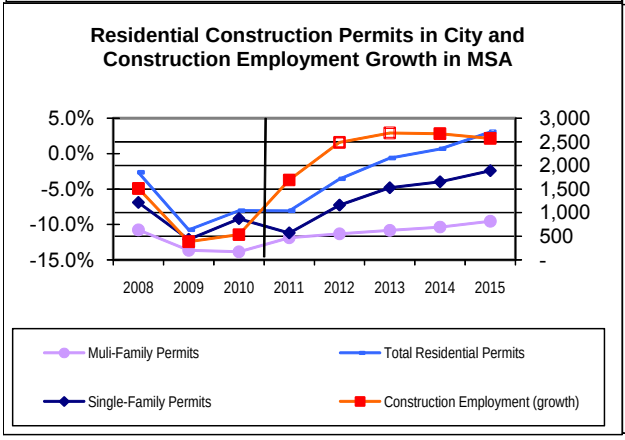
TABLE 2
LOCAL ECONOMIC VARIABLES HISTORY AND FORECAST
By Fiscal Year BBER FORUNM Baseline October 2010











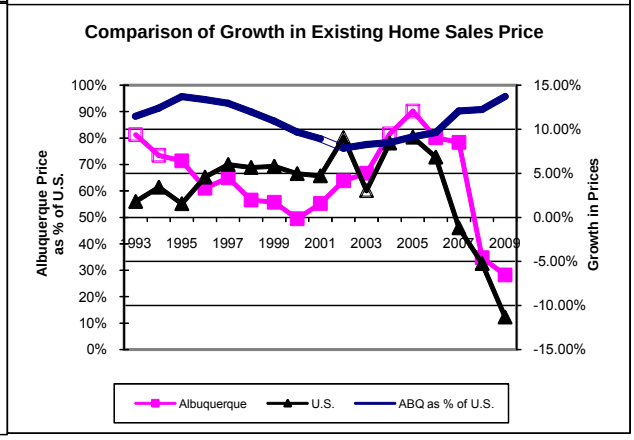


TABLE 3

Economic Variables Underlying the Forecast

	Historical			Forecast				
	2008	2009	2010	2011	2012	2013	2014	2015
National Variables								
Real GDP Growth	2.0%	-2.8%	0.7%	2.2%	2.7%	2.9%	2.7%	3.3%
Federal Funds Rate	3.7%	0.7%	0.2%	0.1%	0.3%	2.7%	3.5%	4.2%
10 U.S. Bonds	4.1%	3.3%	3.5%	2.5%	2.7%	4.1%	4.7%	5.2%
CPI U	3.7%	1.4%	1.0%	1.3%	1.8%	2.0%	2.0%	2.1%
Unemployment Rate(U.S.)	4.9%	7.6%	9.8%	9.7%	9.4%	8.7%	8.2%	7.6%
Total Non-Farm Employment	0.6%	-2.8%	-3.0%	0.5%	1.6%	2.3%	1.7%	1.6%
Manufacturing Employment	-2.3%	-7.7%	-8.2%	1.3%	2.7%	2.7%	2.2%	1.2%
Consumer sentiment index--University of Michigan	73.9	62.2	71.6	70.8	76.6	76.5	77.8	79.6
Exchange Rates	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Current Trade Account (billions of $)	(677.4)	(500.1)	(430.9)	(473.9)	(472.6)	(520.3)	(538.8)	(530.2)
change in output per hour	2.3%	0.9%	5.2%	1.2%	1.0%	0.8%	1.2%	2.0%
Natural Gas-Henry Hub $ per MCF	95.4	105.3	109.8	111.8	114.4	117.1	119.8	122.6
West TX Intermediate (dollars per bbl)	96.8	70.1	75.2	78.4	86.5	91.2	94.6	98.2
wage growth	3.2%	2.3%	1.4%	1.7%	1.7%	1.9%	2.1%	2.2%
Albuquerque Variables								
Employment Growth and Unemployment in Albuquerque MSA								
Total Non-Ag ABQ	0.4%	-2.2%	-2.9%	-0.6%	1.4%	1.8%	1.4%	1.3%
Private-Non Construction	0.6%	-2.4%	-3.4%	-0.2%	1.7%	2.1%	1.5%	1.3%
Construction Employment (growth)	-4.9%	-12.4%	-11.4%	-3.7%	1.6%	2.9%	2.8%	2.1%
Manufacturing(ABQ)	-5.2%	-11.5%	-13.6%	-0.4%	3.1%	3.2%	2.3%	0.9%
Unemployment Rate (Alb.)	3.8%	6.0%	8.4%	8.8%	8.7%	8.2%	7.8%	7.4%
Construction Units Permitted in City of Albuquerque								
Single-Family Permits	1,215	435	873	571	1,159	1,526	1,652	1,887
Muli-Family Permits	638	204	172	470	555	628	698	821
Total Residential Permits	1,853	639	1,045	1,041	1,714	2,154	2,350	2,708

Source Global Insight and FOR-UNM October 2010 Baseline Forecasts

Table 4

Albuquerque MSA Employment in Thousands										
	FY2006	**FY2007**	**FY2008**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FY2014**	**FY2015**
TOTAL NONAGRICULTURAL	385.200	394.367	396.017	387.217	375.817	373.648	378.806	385.617	391.076	396.020
CONSTRUCTION	30.417	31.150	29.617	25.933	22.967	22.114	22.464	23.118	23.764	24.272
MANUFACTURING	23.433	24.133	22.883	20.250	17.492	17.420	17.967	18.540	18.965	19.145
WHOLESALE TRADE	13.083	13.292	13.350	12.392	12.008	12.191	12.343	12.545	12.676	12.762
RETAIL TRADE	43.683	44.167	44.825	43.025	41.050	40.677	40.748	41.768	42.273	42.696
TRANSPORTATION, WAREHOUSING, AND UTILITIES	10.417	10.717	10.933	10.217	9.317	9.334	9.571	9.819	9.945	10.043
INFORMATION	9.008	9.375	9.200	9.150	8.925	8.683	8.885	9.130	9.384	9.524
FINANCIAL ACTIVITIES	19.375	19.167	18.983	18.350	17.908	17.812	18.033	18.205	18.183	18.170
PROFESSIONAL AND BUSINESS SERVICES	61.992	63.492	64.333	62.808	59.275	58.070	59.857	61.550	63.059	64.735
EDUCATIONAL AND HEALTH SERVICES	47.108	48.542	49.842	52.675	54.275	55.755	57.377	58.524	59.470	60.557
LEISURE AND HOSPITALITY	37.408	39.158	39.408	37.950	37.625	37.237	37.049	37.499	37.871	37.998
OTHER SERVICES	11.992	12.183	12.308	12.267	11.783	11.931	11.965	11.967	11.979	11.979
GOVERNMENT	77.283	78.992	80.333	82.200	83.192	82.419	82.542	82.943	83.498	84.134
LOCAL GOVERNMENT	38.075	39.067	40.225	41.625	41.658	40.690	40.823	41.097	41.425	41.821
STATE GOVERNMENT	24.800	25.375	25.625	25.658	25.858	25.460	25.527	25.786	26.132	26.421
FEDERAL GOVERNMENT	14.408	14.550	14.483	14.917	15.675	16.269	16.192	16.060	15.940	15.891
Private Non-Construction	277.500	284.225	286.067	279.084	269.658	269.115	273.800	279.556	283.814	287.614
MILITARY EMPLOYMENT, THOUSANDS	6.093	6.121	5.780	5.940	6.269	6.361	6.347	6.250	6.265	6.225

REVENUE ANALYSIS

REVISED FY/11 AND APPROVED FY/12 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/10, the actual unaudited results are reported. FY/11 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast and estimated actuals. FY/12 reports the revenue estimates from the Five-Year Forecast and the approved budget. Many of the revisions to earlier revenue estimates were made in light of changes in actual receipts.

Revised FY/11 revenue estimates. General Fund revenues for FY/11 are expected to be $453.4 million or $2 million below the budgeted level. The GRT base in the original budget was anticipated to grow at 3.5%. This estimate was reduced to 1.8% in the Five-Year Forecast and is now expected to increase 2.2%. Building permits are above the original FY/11 budget, but are still below FY/10. Interest earnings are expected to be $270 thousand, well below the approved budget estimate of $1 million dollars. Not only did interest rates remain low, but fund balances also were at low levels. Property tax is estimated to be $144 thousand below budget due to weak collection rates.

Revenue estimates for approved FY/12. FY/12 revenues are estimated to be $462.4 million or 2% above the FY11 estimated actual. GRT as measured by the one-percent distribution is expected to increase 2.9% and property taxes are limited due to concerns over limited assessments and low collection rates. Increases are limited due to slow growth in GRT and other revenues.

Gross Receipts Tax revenues**.** GRT revenues, after declining substantially for two years, increased in FY/11. The actual growth, in the one-percent distribution, for the first nine months of FY/11 was 2.5% above the same period in FY/10. It is anticipated that revenues will continue to grow at a relatively low rate for the remainder the year. Part of the continued weakness is attributable to the continued loss of jobs albeit at a much slower rate.

In FY/12 the one-percent distribution is expected to grow 2.9%, but due to changes in how the State pays the food and medical hold harmless distribution, the increase in the total General Fund GRT revenue is 2.8%.

The limited growth in GRT for FY/11 and FY/12 is based on BBER FOR-UNM forecasts as well as national forecasts. In FY/11 actual receipts through the first nine months of the fiscal year played a big role in increasing the forecast.

The economic models used to forecast GRT use information about the economy from the national Global Insight (GI) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts received from all other sources. This is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax**.** Due to the economy and reduced collection rates, property tax revenue in FY/10 was $1.6 million below estimate. In FY/11 growth in the property taxes is estimated at 2.7%. This reflects the county assessor's reassessments and new additions to the tax base and change in the mill levy due to yield control. It also includes an increase in non-current payments based on receipts in the first 8 months of the year. In FY/12 growth is expected to be only 0.4%. This rate accounts for slow growth in property values and declines in assessments for commercial properties. Residential property will continue to have limited growth due to reductions in property values and limitations due to the Bernalillo County assessor's treatment of the tax lightning problem. Yield control will adjust tax rates to keep the growth in the existing tax base to the rate of inflation, thus offsetting the lower assessment to property owners affected by tax lightning. The total increase in revenue is $280 thousand above the FY/11 estimated actual level.

Franchise Taxes. Franchise taxes in FY/10 were somewhat stronger than estimated. Most of the strength was from the natural gas franchise, due to higher prices. Weakness in telecommunications and Water Authority revenues offset most of this. Qwest franchise revenues continue to decline as cellular service continues to erode their revenue base. In FY/11 revenues are expected to be relatively flat. Electricity shows an increase with a full year of a previous rate increase. FY/12 has limited growth due only to expected rate increases in water and electricity.

Payments-In-Lieu-Of-Taxes (PILOT). PILOT revenues were up in FY/11 due to a rate increase in Solid Waste. In FY/12 revenues decline almost 4% due to weakness in revenues in all of the City's enterprise funds.

Building Permits. Building permit and inspection revenues decreased 5% in FY/10. In FY/11 revenues are expected to be down an additional 4% with revenues being just over one third of their level at the peak in FY/06. FY/12 revenues are expected to remain flat.

As a note, major construction projects planned by the state or the federal government do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. Gross receipts taxes are paid both by the state and the federal governments on construction projects.

Other Permits. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of City right-of-way, and other miscellaneous fees. In FY/11, revenues are estimated to be $310 thousand above the budget due to a fee increase for restaurant inspections. Revenues for FY/12 are expected to increase by $69 thousand due to a full year of the increased fees for food inspection.

Other Intergovernmental Assistance. Other intergovernmental assistance includes state shared revenues (excluding GRT), grants and county shared revenues. This category has declined in recent years due to changes in state policy and the manner in which grant revenue is received. In FY/11 revenue is expected to be $543 thousand below the budgeted estimate mostly due to the loss of distribution of shared cigarette taxes and $200 thousand lower expectations from shared gasoline taxes. The State's decision not to share cigarette tax revenue was a loss was $400 thousand, but $85 thousand was paid FY/11 for past year adjustments. In FY/12 revenues are down $260 thousand from the FY/11 estimated actual. This is due to the loss of the shared corrections fee, due to a change in state statute giving all distributions of the corrections fee to the County beginning in FY/12. The reduction is $225 thousand, with the City receiving one quarter of revenue in FY/12 due to a lag in distribution. This is somewhat offset by an expected increase of $50 thousand in shared gasoline tax revenues.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens. It also includes some revenues for charges to other governmental entities. In FY/11 revenues are estimated to be $654 thousand below the approved budget. The largest source of the weakness is legal fees to Risk Management and engineering fees. In FY/12 revenues are expected to increase by $1.2 million above the FY/11 estimated actual. This is due to several factors. The largest is $750 thousand in alarm permit revenues formerly deposited in the False Alarm Enforcement and Education Fund that will now be deposited in the General Fund. Filling of positions in the legal department will increase collections from Risk Management by $400 thousand. The two fee increases, in the proposed budget, for admissions fees at the BioPark and the shooting range were not instituted in the FY/12 approved budget.

General Fund Revenue Changes ($000's)

Category	Unaudited Actual FY/10	Change FY/09 to FY/10	Estimated Actual	Change FY/10 to	Approved FY/12	Change FY/11 to
One-percent GRT	135,604	-6.0%	138,592	2.2%	142,611	2.9%
Public Safety GRT	34,070	-4.3%	34,423	1.0%	35,319	2.6%
Other GRT	111,994	-5.6%	113,677	1.5%	116,787	2.7%
Total GRT	281,668	-5.6%	286,692	1.8%	294,717	2.8%
Local Taxes	98,056	36.4%	100,926	2.9%	101,904	1.0%
Licenses/Permits	7,654	-2.6%	7,797	1.9%	7,926	1.7%
Intergovernmental	5,626	-6.7%	4,975	-11.6%	4,715	-5.2%
Charges for Services	18,142	-3.9%	18,976	4.6%	20,158	6.2%
Intra City	24,806	7.1%	26,255	5.8%	26,724	1.8%
Miscellaneous	3,808	52.0%	1,611	-57.7%	1,741	8.1%
Transfers	17,409	81.1%	6,189	-64.4%	4,509	-27.1%
Total General Fund	457,168	4.3%	453,421	-0.8%	462,394	2.0%
Non-recurring	12,869	38.4%	3,034	-76.4%	1,075	-64.6%
Recurring Revenue	444,299	3.6%	450,387	1.4%	461,319	2.4%

General Fund Revenue Estimates
(Thousands of Dollars)

Category	Actual Unaudited FY/10	Approved Budget FY/11	Five-Year Forecast (Revised) FY/11	Estimated Actual FY/11	Five-Year Forecast FY12	Approved Budget FY12
One-percent GRT	135,604	139,592	136,693	138,592	139,837	142,611
Public Safety GRT	34,070	34,226	34,070	34,423	34,002	35,319
Other GRT	111,994	113,621	112,102	113,677	113,237	116,787
Total GRT	281,668	287,439	282,865	286,692	287,076	294,717
Property Tax	72,628	75,043	74,158	74,619	74,899	74,899
Telephone Franchise	2,269	2,300	2,100	2,088	2,058	1,963
Electric Franchise	7,273	7,400	7,932	7,911	8,012	8,543
Natural Gas Franchise	4,752	3,996	4,514	4,720	4,591	4,720
Cable TV Franchise	4,187	4,300	4,300	4,254	4,563	4,300
Other Franchises	264	831	831	266	839	266
Water Authority Franchise	5,141	5,115	5,115	5,346	5,166	5,556
Total Franchise	23,887	23,942	24,792	24,585	25,229	25,348
PILOT	1,541	1,722	1,722	1,722	1,722	1,657
Building Permits	4,575	4,114	4,563	4,398	4,655	4,458
Other Permits	3,079	3,089	3,089	3,399	3,360	3,468
Shared Revenues	5,626	5,518	5,118	4,975	5,146	4,715
Charges for Services	18,142	19,630	19,802	18,976	19,802	20,158
Internal Services	1,516	1,503	1,431	1,461	1,431	1,403
Indirect Overhead	12,540	12,977	12,977	12,728	12,977	12,977
CIP funded Positions	10,751	11,266	12,066	12,066	12,066	12,344
Fines and Penalties	67	150	150	120	150	120
Miscellaneous	3,477	1,346	1,246	1,221	646	1,301
Interest Earnings	265	1,000	750	270	1,000	320
Interfund Transfers	17,409	6,669	6,718	6,189	3,315	4,509
Total General Fund	457,168	455,408	451,447	453,421	453,474	462,394
Non-Recurring	12,869	2,721	3,765	3,034	2,027	1,075
Recurring Revenue	444,299	452,687	447,682	450,387	451,447	461,319

Internal Service. Internal service charges have declined as many services provided by the City have been contracted out. In FY/11, revenues are near the budgeted level. In FY/12, revenues decline slightly due to a change in how a City attorney is charged to the Aviation Department.

Indirect Overhead. Indirect overhead revenues for FY/11 are kept at the budgeted level. In

FY/12, indirect overhead is $249 thousand above the estimated FY/11 levels.

CIP-Funded Positions. FY/11 revenue from CIP funded positions was increased from the budgeted level to account for additional positions in the Department of Municipal Development for the 3% for energy program and for transportation. In FY/12, there is an increase due to the full year funding of the positions filled in FY/11.

Fines and Penalties. The FY/11 revenues are expected to be $30 thousand below the budget. The revenues are held at $120 thousand for both FY/11 and FY/12.

Interest Earnings. Interest earnings in FY/11 are reduced from the budgeted level as interest rates and fund balances are lowered to the actual FY/10 level. In FY/12 they are expected to be only $50 thousand above the FY/11 level. It is expected that the Federal Reserve will continue to hold rates at a low level.

Other Miscellaneous Revenues. Other miscellaneous receipts for FY/11 are $1.2 million, somewhat below the budget with some weakness with revenues associated with the use of City purchasing cards (PCARD) revenue and Golf Training Center rentals. Revenues remain relatively flat in FY/12.

Interfund Transfers. In FY/11 interfund transfers are $5.9 million down substantially from the $17.4 million transferred in FY/10. FY/11 still includes a $2.3 million one time transfer from the Special Assessments District (SAD) Fund 501. SAD revenues became available as several of the districts were closed out and bonds were paid off. In FY/12 the only one time transfers are $300 thousand from the Ethical Elections fund and $775 thousand from the False Alarm Enforcement and Education Fund. The transfer from the Photo Enforcement Fund declines as the size of that program decreases, and there is a $190 thousand transfer from the Lodgers' Tax Fund to pay for promotion in the convention center contract with SMG.

DEPARTMENT BUDGET HIGHLIGHTS

ANIMAL WELFARE

The Animal Welfare Department provides a leadership role by encouraging the humane and ethical treatment of animals. The Department strives to improve the health and well being of Albuquerque's pet population through a variety of programs and initiatives. These include animal shelters, adoption centers, and veterinary facilities, spay and neuter and micro chipping services, a public information initiative and a volunteer program that helps with adoption efforts and in the animal shelters. The Albuquerque Animal Welfare Department also conducts and co-sponsors animal adoption events at various offsite locations in cooperation with other animal rescue groups. A web site contains information on topics such as licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and tips on finding the right pet as well as caring for a pet. The department routinely explores ways of improving conditions and programs for animals, working with animal-protection groups and government entities as well as enforcing statutes, ordinances, and regulations related to the pet population and responding to complaints.

MISSION

The Animal Welfare Department supports responsible ownership of domestic animals; manages care for missing, abused and homeless animals; encourages and celebrates the human/animal bond through quality adoptions and education; and helps assure public health and safety for the community.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	6,862	6,796	6,796	6,105	7,194	1,089
Operating	1,889	1,851	1,966	2,219	1,541	(678)
Capital	6	0	0	0	0	0
Transfers	802	873	873	873	642	(231)
Grants	0	0	0	0	0	0
TOTAL	9,559	9,520	9,635	9,197	9,377	180
TOTAL FULL TIME POSITIONS	135	135	135	135	129	(6)

BUDGET HIGHLIGHTS

General Fund

The FY/12 approved General Fund budget for the Animal Welfare Department is $9.4 million, a decrease of 1.5% or $143 thousand from the original FY/11 budget of $9.5 million. This $143 thousand decrease includes $133 thousand in increased costs for other employee benefits and retiree healthcare.

The department's FY/11 original budget had 135 funded positions and no new positions were added during the year. The FY/12 approved budget has a net loss of six positions. Seventeen positions were initially deleted to provide general fund savings, four positions were restored and an additional three positions were added. The department also added four positions by eliminating some professional services budget. The initial deleted positions were: one administrative management coordinator, one senior office assistant, one field services officer, four animal services officers, three animal handlers, one senior animal handler, one senior veterinarian, one veterinarian tech II, three vet assistants, and one animal adoption center counselor. Restored positions are two animal handlers, one senior animal handler, and one vet assistant. An additional three animal handlers were also added to the personnel complement. The department also received approval for two vet assistants, one senior office assistant, and one volunteer program coordinator. The department's final approved positions for FY/12 are 129.

The department's reconstructed Eastside Animal Shelter was completed and opened in February 2011. The facility is a cornerstone for transforming animal care in Albuquerque with a high-volume spay/neuter clinic that will help control the pet

population and reduce intakes. It also contains an improved adoption processing area to enhance customer service, modernized animal display areas in the lobby and improvements in the cattery to provide separation of animals to further assist in decreasing disease. The department will continue to emphasize spay/neuter as a means of reducing the unwanted pet population through the expanded high volume spay/neuter clinic and has requested a volunteer program coordinator (to be filled during the last six months of FY/12) to coordinate its extensive volunteer network in the ongoing effort to place as many animals as possible. The Lucky Paws Center at Coronado Mall remains funded through FY/12 with some of the savings achieved through position deletions.

Heart Ordinance Fund

In FY/07, the City Council created the HEART Ordinance Fund. This fund provides free micro chipping and free spaying and neutering of companion animals for low or moderate income persons or seniors, and when possible, to the general public. Sixty percent of all net animal license and permit fees are deposited in this fund and used to provide the previously mentioned services. For FY/12 this revenue amount is estimated to be $70 thousand.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 2: PUBLIC SAFETY						
Albuquerque Animal Welfare	9,501	9,425	9,540	9,102	9,307	205
Trfr from Fund 110 to Fund 243	0	95	95	95	70	(25)
Total General Fund - 110	9,501	9,520	9,635	9,197	9,377	180
HEART ORDINANCE FUND - 243						
GOAL 2: PUBLIC SAFETY						
HEART Companion Services	51	88	88	88	64	(24)
Trfr from Fund 243 to Fund 110	7	7	7	7	6	(1)
Total HEART Ordinance Fund - 243	58	95	95	95	70	(25)
TOTAL APPROPRIATIONS	9,559	9,615	9,730	9,292	9,447	155
Interdepartmental Adjustments	0	95	95	95	70	(25)
NET APPROPRIATIONS	9,559	9,520	9,635	9,197	9,377	180

REVENUE

The department's revenues are estimated to remain relatively flat with a small decrease of $5 thousand in FY/12 for the transfer from Solid Waste. Revenues are expected to be at $1.4 million for the FY/12 approved budget. The animal license and permits fees listed below include revenues designated for the HEART Ordinance Fund.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Animal Licenses	265	250	268	268	0
Animal Services	148	265	265	265	0
Adoption Fees	0	0	0	0	0
Animal Services - Bernalillo County	265	265	170	170	0
Animal Room and Board	23	20	9	9	0
Animal Permits/Inspection	41	92	97	97	0
Animal Services Admin Fee	18	18	19	19	0
Animal School Fees	4	0	5	5	0
Microchips	114	111	101	101	0
Penalties/Late Charges/Misc.	38	36	35	35	0
In house spay/neuter/microchips	230	280	290	290	0
Contributions and Donations	0	0	0	0	0
Transfer Refuse Disposal Fd 651	123	134	134	129	(5)

ANIMAL WELFARE

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

PROGRAM STRATEGY

ANIMAL WELFARE - The program encourages responsible pet ownership and pet adoptions; assists in the prevention of animal abuse and suffering; ensures public safety and decreases the number of homeless animals in the community by assuring domestic animals are responsibly cared for and provided safe and healthy home environments.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Domestic animals are responsibly cared for and provided safe and healthy home environments.					
Total animal intake at shelters	27,126	25,209	25,000	24,262	24,600
Total adoptions	11,264	11,016	10,600	10,594	11,100
Total animals reunited with owners	3,885	3,813	3,900	3,605	4,000
Total euthanasia	11,229	9,250	10,750	8,421	9,500
Dog intake at shelters	14,651	13,861	14,000	13,937	14,000
Dog adoptions	6,992	6,772	6,300	6,475	6,500
Dogs reunited with owners	3,421	3,391	3,500	3,268	3,600
Dog euthanasia	3,806	3,436	4,200	3,731	3,900
Cat intake at shelters	11,522	10,590	10,000	9,569	9,900
Cat adoptions	3,649	3,837	3,900	3,660	4,100
Cats reunited with owners	399	384	300	287	300
Cat euthanasia	7,220	5,675	5,800	4,586	5,500

PRIOR YEAR ACCOMPLISHMENTS

- Opened a high-volume spay and neuter clinic at the east side animal shelter. During May and June of FY/11 there were 1,961 sterilization surgeries in the new clinic, an increase of 62 percent compared to the same period a year earlier at the in-house facilities the department had been using.
- Opened a new adoption lobby area at the east side animal shelter that has a modern cage design and premier location in the lobby to help with the visibility and marketing of cats. This also reduces problems with disease transmission and stress. Cat adoptions increased 13 percent during the period from January through June, compared to the same months the previous year.
- Arranged for over 1,000 spay and neuter surgeries at private clinics in the Albuquerque area through a voucher program that provided the surgeries at no cost for low-income pet owners.

- Saved hundreds of animals through a vigorous program of foster care. The program focuses mainly on kittens and puppies who are placed temporarily in foster homes where they have a better chance of surviving until they are old enough for sterilization and adoption. In addition, we started a foster program to get at-risk adult dogs and cats out of the shelter.
- Continued to improve relationships between the department and important community groups such as New Mexico Animal Friends, Animal Protection of New Mexico, Animal Humane Association and People for Animal Welfare of New Mexico.

PRIORITY OBJECTIVES

PUBLIC SAFETY GOAL: CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 9. Evaluate various approaches to managing and operating animal licensing. Compare Albuquerque fees and methods to other municipalities. Submit a report with recommendations to the Mayor and City Council by the end of 2nd quarter, FY11
- OBJECTIVE 10. Develop and implement a Department-wide Safety Training Program. Provide a status report to the Mayor and City Council by the end of FY/11.

AVIATION

The Aviation Department operates two municipal airports: the Albuquerque International Sunport (Sunport) covers approximately 2,200 acres on Albuquerque's east side and Double Eagle II (DEII) Reliever Airport which covers approximately 4,500 acres on Albuquerque's west side.

The Albuquerque International Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to seven major commercial carriers, five affiliate and commuter airlines, and two air cargo airlines and affiliates. There are more than 5.8 million arriving and departing passengers that utilize the Sunport in a given year. The Sunport offers a consolidated rental car facility located on a 76-acre site approximately one-half mile west of the terminal. Currently, there are seven rental car companies that operate from the rental car facility. The facility is comprised of a customer service building, ready/return parking area, and service center facilities. Approximately 1.6 million passengers rent cars annually at this consolidated facility. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The original terminal is currently leased to the Transportation Security Administration (TSA). The City of Albuquerque Foreign Trade Zone (FTZ) has been relocated to the Sunport due to the synergistic possibilities between the air cargo and FTZ import/export advantages. The Sunport has a taxiway/runway partnership with Kirtland Air Force Base. In addition, the Sunport provides a variety of retail concessions, a diverse food and beverage program, as well as a nationally recognized art collection. The Aviation Department and terminal tenants employ in excess of 3,500 individuals.

Double Eagle II (DEII) is located on Albuquerque's growing west side. Based at this facility are an estimated 220 general aviation aircraft with approximately 70 thousand annual airfield operations comprised of training, military, air ambulance, charter, private, and corporate flights. The construction of the 80-foot Air Traffic Control Tower was completed in the 4th quarter of 2007 and was FAA certified in the fall of 2008. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.

MISSION

Provide safe, reliable, and functional facilities for the traveling public, the airlines, airport businesses, and other users of the Sunport and Double Eagle II airports.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	15,659	17,043	17,043	16,239	17,496	1,257
Operating	71,257	40,645	40,667	42,534	38,056	(4,478)
Capital	0	0	0	0	0	0
Transfers	12,200	10,114	10,114	10,043	17,249	7,206
TOTAL	99,116	67,802	67,824	68,816	72,801	3,985
TOTAL FULL TIME POSITIONS	276	276	276	276	277	1

AVIATION

BUDGET HIGHLIGHTS

The approved FY/12 operating budget for the City's two airports including transfers for capital and debt service needs is $72.9 million which is an increase of $4.5 million, or 6.5%, from the original FY/11 budget of $68.4 million.

The FY/12 approved budget for operations is $27 million, an increase of $1.5 million from the FY/11 original budget of $25.5 million. This increase is the result of repairs and maintenance of the aging terminal and an increase in police overtime related to the upcoming election year. The FY/12 approved budget for management is $4.5 million, an increase of $800 thousand from the FY/11 original budget of $3.7 million. This includes one additional position previously budgeted in the City's Legal department and additional consulting expenditures related to the Voluntary Airport Low Emission grant applications.

The transfer to the Aviation capital fund is $14.5 million in FY/12. Current projects funded in the capital fund include existing Sunport terminal/concourse optimization and Double Eagle II infrastructure projects. A review of the department's 5-year capital plan identifies projects such as the Foreign Trade Zone site development, air cargo area expansion, general aviation aircraft parking ramp replacement at the Sunport, federal inspection station, and solar projects. These projects will commence as funding becomes available. Other funding sources into the Aviation Capital Fund include grants-in-aid from the FAA and passenger facility charges.

The FY/12 transfer to the Aviation Debt Service Fund is $25.5 million, a decrease of $5 million from the original FY/11 budget of $30.5 million. The approved budget for the Aviation Debt Service Fund is $25.4 million, a $4.5 million decrease from the FY/11 budget of $29.9 million. This decrease is the result of the recent pay off of commercial paper debt.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
AIRPORT OPERATING FUND - 611						
GOAL 3: PUBLIC INFRASTRUCTURE						
Aviation Management & Professional Support	3,397	3,725	3,725	3,355	4,472	1,117
Airport Operations, Maintenance & Security	24,412	25,482	25,504	25,134	27,031	1,897
Trfr from Fund 611 to Fund 613	10,000	7,250	7,250	7,250	14,450	7,200
Trfr from Fund 611 to Fund 615	31,700	30,500	30,500	30,500	25,500	(5,000)
Trfr from Fund 611 to Fund 110	1,349	1,406	1,406	1,406	1,435	29
Total Airport Operating Fund - 611	70,858	68,363	68,385	67,645	72,888	5,243
AIRPORT REVENUE BOND D/S FUND - 615						
GOAL 3: PUBLIC INFRASTRUCTURE						
Debt Service	59,958	29,939	29,939	31,671	25,413	(6,258)
TOTAL APPROPRIATIONS	130,816	98,302	98,324	99,316	98,301	(1,015)
Interdepartmental Adjustments	31,700	30,500	30,500	30,500	25,500	(5,000)
NET APPROPRIATIONS	99,116	67,802	67,824	68,816	72,801	3,985

AVIATION

REVENUE

Overall, revenues for FY/12 are expected to increase $4.5 million from the FY/11 estimated level of $70 million. Although year-over-year enplanements and deplanements continues to be relatively flat, amended and restated agreements with the airlines, new agreements with food and beverage and rental car agencies, a new public parking lot (credit card only), and an increase in the passenger facility charge all contribute to the increase in revenues. The department continues to closely monitor revenues as the economy continues to affect the airlines and travel in general.

Department Generated Fees for Service ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Airfield	9,618	8,487	8,919	8,639	(280)
Passenger Facility Charge	7,444	7,441	7,400	11,400	4,000
Air Cargo Operations	2,172	1,952	2,125	1,897	(228)
General Aviation - AIA	2,311	2,175	2,094	2,087	(7)
General Aviation - DE II	185	175	204	204	0
Leased Sites	1,183	1,210	1,250	1,330	80
Concessions	12,172	12,269	12,178	13,088	910
Rent - Airlines	16,199	14,949	14,701	14,539	(162)
Airport Parking	7,805	9,360	8,668	9,536	868
Car Rental Facilities	9,511	10,020	9,978	10,009	31
U.S. Gov't Agencies	561	562	562	562	0
Special Security Service	530	494	530	564	34
Miscellaneous Revenue	326	202	254	245	(9)
Government Grants	200	201	150	200	50
Interest Earned	180	500	175	188	13

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.

PROGRAM STRATEGY

AVIATION MANAGEMENT AND PROFESSIONAL SUPPORT - Provide the overall policy direction, leadership, administration, and supervision of Aviation assets and employees so that the Albuquerque community is served with an aviation infrastructure that meets its current and future transportation needs. Ensure that aviation services are ethically, efficiently, and effectively provided by motivated, competent employees. Ensure that aviation assets are maximized and leveraged to advance the economic vitality of the Albuquerque community.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.					
Airline revenue per enplaned passenger	$8.85	$9.34	$8.80	$8.98	$8.93
Total revenue generated at DE II airport	$176,206	$184,458	$175,420	$205,404	$203,580
Non-airline revenue per enplaned passenger	$14.61	$15.00	$15.29	$15.12	$17.14

AIRPORT OPERATIONS, MAINTENANCE, AND SECURITY - Operate, maintain, and secure all Sunport and Double Eagle II facilities so that passengers have safe and satisfying traveling experiences. Ensure that aviation services are ethically, efficiently, and effectively provided by motivated, competent employees. Ensure that aviation assets are maximized and leveraged to advance the economic vitality of the Albuquerque community.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.					
Landing Fees	$2.16	$2.45	$2.32	$2.30	$2.19
Airline costs per enplaned passenger	$8.34	$9.33	$8.62	$8.98	$8.66
Electrical costs for the airport system (Sunport and DE II)	1.901M	1.876M	1.673M	1.80M	2.112M

AVIATION

PRIOR YEAR ACCOMPLISHMENTS

Capital Projects

- Ongoing construction of the Terminal Optimization Program, which includes restroom renovations, installation of a building automation system, expansion of hold areas and restrooms on the concourse, construction of space for the new food and beverage concessions at the airport, and elevator and escalator replacement.
- Completed repaving of Sunport Boulevard.
- Completed construction of a new communication center.
- Completed the first phase of lighting modernization project.
- Completed the replacement of all automatic doors in the terminal and rental car facility.
- Completed phases 1 & 2 of the fire alarm system upgrade.

Sustainability

- Completed tracking solar electric charging station at the parking structure.
- Completed construction of the 440 kW VALE funded photovoltaic array at the parking structure.
- Continued airfield lighting upgrade to LED fixtures.

Double Eagle II

- Began relocation of the electrical vault.
- Received LEED Gold certification for the new airfield maintenance facility.

Information Technology

- Provided support and trouble shooting for the construction and move to the new access control offices and communication center.
- Upgrading communication rooms for the new shared tenant services system.
- Integrated new Zetron system into the communication center.

Public Information

- Met with numerous airlines at the annual Airports Council International Air Service event to discuss new and additional air service for Albuquerque
- Marketed and promoted projects and events, including the solar and terminal optimization projects.
- Launched Facebook and Twitter pages, aimed at creating new channels to communicate and interact with our customers.
- Published the first biannual newsletter in electronic form.
- Continued support of film industry by providing filming locations and secured the largest ever film contract for the Sunport, generating over $30,000 in revenue

Finance and Administration

- Submitted passenger facility charge #3 amendment to FAA.
- Maintained the Aa3 and A+ with the rating agencies.
- Successfully reduced operating expenses and lowered rates for airlines.
- Retired commercial paper program.
- Refunded 2001 Airport Revenue Bonds with a present value savings of $1,463,547.

PRIORITY OBJECTIVES

PUBLIC INFRASTRUCTURE GOAL: EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE. NEW DEVELOPMENT IS EFFICIENTLY INTEGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BALANCED WITH THE REVENUES GENERATED.

- OBJECTIVE 7. Begin design for Terminal Package II, which includes design for rehabilitation aging HVAC infrastructure, enlarge and modernize landside restrooms, and curbside improvements. Submit status report to the Mayor and City Council by the end of FY/12.

CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	2,668	2,436	2,437	2,232	2,492	260
Operating	168	419	419	422	340	(82)
Capital	0	0	0	0	0	0
Transfers	11	10	10	10	13	3
Grants	1,156	1,258	1,258	1,258	1,607	349
TOTAL	4,003	4,123	4,124	3,922	4,452	530
TOTAL FULL TIME POSITIONS	33	33	33	35	35	0

BUDGET HIGHLIGHTS

The FY/12 General Fund budget reflects a decrease of 0.7% or $20 thousand below the original FY/11 level. The approved budget is $2.8 million. The budget includes converting two permanent part-time positions during FY/11 to two full-time positions for an increase of $44 thousand. In addition, an increase of $23 thousand is included for the cost of health care and retiree health care benefits as well as internal costs associated with risk, fleet and communications.

The City will partner with other government entities to complete a comprehensive New Mexico tax study. The approved budget includes funding of $20 thousand for the City's share of the tax study. In addition, the administrative hearing office has a reduction in operating costs of $107 thousand. This reduction is a direct result of reduced revenue in the Red Light program. Red Light funding used to support the administrative hearing office dropped from 70% to 63% in FY/12.

The Office of Emergency Management will continue to administer the Cities Readiness Initiative (CRI) grant in FY/12. Other anticipated grants in FY/12 include funding from Homeland Security as well as continued funding from the New Mexico Department of Public Safety for an Emergency Management Performance Grant.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND 110						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Chief Administrative Officer	1,597	1,784	1,785	1,607	1,857	250
Administrative Hearing Office	0	1,081	1,081	1,057	988	(69)
Office of Management & Budget	1,250	0	0	0	0	0
Total General Fund - 110	2,847	2,865	2,866	2,664	2,845	181

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
OPERATING GRANTS FUND - 265						
GOAL 2: PUBLIC SAFETY						
Office of Emergency Management Grants	1,156	1,258	1,258	1,258	1,607	349
TOTAL APPROPRIATIONS	4,003	4,123	4,124	3,922	4,452	530

PRIOR YEAR ACCOMPLISHMENTS

- The City's Joint information Center (JIC) developed an in-depth training session and ran the JIC through Operation Warm Heart on February 2nd and 3rd, and ensured that the public was well informed during the widespread loss of natural gas.
- OEM conducted First Responder Incident Command training for the Police Academy's 2011 class training 33 cadets in the FEMA Incident Command System. The Fire Academy trained 19 in their 2011 class.
- Community Emergency Response Team (CERT) sponsored Project Heart Start, Bosque Patrol and Fireworks Hotline, Peak the Plaza and Balloon Fiesta. Over 12,000 volunteer hours were donated and educated the public on being prepared for disasters.
- The MMRS program implemented a respiratory protection program for city hospitals and a system-wide Hazard Vulnerability Assessment; planned trained and exercised with the local healthcare stakeholders in preparation for response to mass casualty events; upgraded equipment; and facilitated planning, training and exercises for stakeholders in the areas of worried well, decontamination methods and patient tracking. The staff increased their level of certifications to better serve the MMRS partners and provided subject matter expertise for stakeholder re-accreditation.
- The Office of Emergency Management (OEM) is working with a contractor to develop a Microsoft Access grant management data base to enable us to monitor grant expenditures, request for reimbursements, grant awards and deadlines and to assist with reporting requirements required for our federal/state grants.
- Catastrophic planning response. Increased coordination with the Department of Defense (DOD) for improved Defense Support to Civil Authorities (DCSA) efforts and chose Albuquerque as its demonstration City for exercise planning for a biological attack. In December of 2010 OEM Planner attended Sudden Response 2011 with the Joint Task Force-Civil Support under NORTHCOM. Over the course of a 10 day, real-time exercise, both the City of Albuquerque and DOD learned how to operate in a joint environment testing response areas such as command and control, resource sharing, and public information.
- Participated in the largest Preventative Radiological and Nuclear Detection effort in the country during the Albuquerque 2010 International Balloon Fiesta. More than twenty agencies were involved in the planning and execution of this effort to include emergency Management, New Mexico Army National Guard, FBI, Department of Energy, and DHS.
- OEM continued its educational outreach through extended Emergency Management education to the Department of Defense. The Emergency Management Planner serves as an instructor to the Defense Nuclear Weapons School instructing DOD personnel on the joint operating environment and DSCA issues. This year the office provided instructional support for two major courses taught at the school.
- The emergency manager set a new method for reviewing, tracking, and projecting the Cities Readiness Initiative (CRI) planning effort. The City finished creating the regional umbrella plan and created its own contributing subordinate document to the plan. The City and its partnering agencies completed its regional exercise in May 2011, testing the region's ability to respond to biological attack.

CITY SUPPORT

City Support is a division of city government that operates as a pseudo-department made up of a number of diverse city-wide financial programs. The department does not have a director or positions although it does contain appropriations in the General Fund for salaries and benefits in the early retirement and compensation in lieu of sick leave program strategies. Appropriations for debt service payments and city match on operating grants are also included here.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	5,904	6,350	6,350	7,909	7,000	(909)
Operating	538	562	562	562	562	0
Capital	0	0	0	0	0	0
Transfers	137,709	78,478	78,478	73,496	81,963	8,467
TOTAL	144,151	85,390	85,390	81,967	89,525	7,558

BUDGET HIGHLIGHTS

The approved General Fund FY/12 budget for City Support is $18 million, an increase of 38.4% from the FY/11 original budget of $13 million.

The FY/12 approved budget for City Support increased by $5 million due to an increase in early retirement of one million dollars, a transfer to the Vehicle/Computer Replacement Fund (730) of $850 thousand, a transfer to the Capital Acquisition Fund (305) of $500 thousand, and the transfer from the General Fund to the Open and Ethical Elections Fund of eight thousand dollars. The remaining increase amount of $3 million is for a new initiative called ABQ: The Plan, intended to provide funding for a capital plan to spur private investment, promote tourism, provide new income, promote job creation and enhance economic development in the City of Albuquerque.

The FY/12 approved budget also includes a decrease in the comp in lieu of sick program of $350 thousand. The business process for this has changed with the implementation of PeopleSoft and the appropriation is no longer required. The transfer to Capital Acquisition Fund of $500 thousand will be for the Transit Department and is a one time appropriation. It will be used for big ticket items associated with Transit's aging fleet. The transfer to the Operating Grants Fund remains at the FY/11 level of $4.4 million.

FY/12 approved funding for the Sales Tax Debt Service Fund is $13.5 million. This is an increase of $3 million above the FY/11 original budget of $10.4 million to account for the $3 million for ABQ: The Plan.

Approved funding for the FY/12 General Obligation Bond Debt Service Fund is $62.2 million.

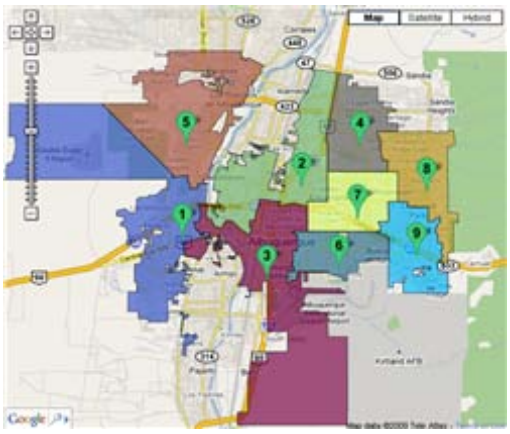
The FY/12 approved budget for the Operating Grants Fund (265) transfer from General Fund remains at the FY/11 level of $4.4 million.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 3: PUBLIC INFRASTRUCTURE						
Trfr from Fund 110 to Fund 405	1,187	1,259	1,259	1,259	4,259	3,000
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Compensation In Lieu of Sick Leave	0	350	350	0	0	0
Dues and Memberships	408	422	422	422	422	0
Early Retirement	5,904	6,000	6,000	7,909	7,000	(909)
Jt Committee on Intergov & Legislative Relations	130	140	140	140	140	0
CI TRD Audit Gov Gross Receipts	0	0	0	0	0	0
Trfr from Fund 110 to Fund 232	475	455	455	455	463	8
Trfr from Fund 110 to Fund 265	4,805	4,414	4,414	4,414	4,414	0
Trfr from Fund 110 to Fund 266	10	0	0	0	0	0
Trfr from Fund 110 to Fund 305	0	0	0	0	500	500

CITY SUPPORT

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Trfr from Fund 110 to Fund 651	0	0	0	0	0	0
Trfr from Fund 110 to Fund 730	0	0	0	0	850	850
Total General Fund - 110	12,919	13,040	13,040	14,599	18,048	3,449
SALES TAX REFUNDING DEBT SERVICE FUND - 405						
GOAL 3: PUBLIC INFRASTRUCTURE						
Total Sales Tax Refunding Debt Service Fund - 405	53,159	10,405	10,405	10,405	13,495	3,090
GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415						
GOAL 3: PUBLIC INFRASTRUCTURE						
Total Gen Obligation Bond Debt Service Fund - 415	79,260	63,204	63,204	58,222	62,241	4,019
TOTAL APPROPRIATIONS	145,338	86,649	86,649	83,226	93,784	10,558
Interdepartmental Adjustments	1,187	1,259	1,259	1,259	4,259	3,000
NET APPROPRIATIONS	144,151	85,390	85,390	81,967	89,525	7,558

COUNCIL SERVICES



Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.

The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public a nd are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	2,287	2,469	2,469	2,053	2,422	369
Operating	827	886	1,054	1,445	642	(803)
Capital	2	0	0	0	0	0
Transfers	101	59	59	59	36	(23)
TOTAL	3,217	3,414	3,582	3,557	3,100	(457)
TOTAL FULL-TIME POSITIONS	28	26	26	26	26	0

BUDGET HIGHLIGHTS

The FY/12 General Fund budget reflects an overall decrease of 9.2% or $314 thousand below the original FY/11 level. The approved budget is $3.1 million. The budget includes a reduction of $235 thousand one time funding for redistricting and a contract for a police oversight committee review. Other changes include an increase of $44 thousand for the cost of health care and retiree health care benefits and a decrease of $146 thousand for internal costs associated with risk, fleet, communication and personnel costs.

Also included in the FY/12 approved budget is $23 thousand for a seven month salary increase for Council representatives in Districts 2, 4, 6 and 8 as well as a slight decrease for the Council president as recommended by the Citizens' Independent Salary Commission.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Council Services	3,217	3,414	3,582	3,557	3,100	(457)
TOTAL APPROPRIATIONS	3,217	3,414	3,582	3,557	3,100	(457)

PRIOR YEAR ACCOMPLISHMENTS

- Reviewed and passed an Operating budget for the City for Fiscal Year 2012.
- Reviewed and passed a 2011 – 2020 Decade Plan and Two-Year Capital Budget to be submitted to voters in October 2011.
- Created a Small Business Regulatory Advisory Committee to make working with the City easier for small businesses.
- Created and funded a separate Office of the Inspector General.
- Exempted citizens 65 years of age and older from having to pay Alarm User permit fees.
- Provided funding to ensure that the Triple-A Baseball National Championship Game is played in Albuquerque in September of 2011.
- Reviewed and continued the Downtown Business Improvement District for another 10 years.
- Adopted new Five-Year Goals and Desired Community Conditions for the City of Albuquerque.
- Created the 2010 Redistricting Committee to make recommendations to the City Council regarding the City's decennial redistricting of Council Districts.
- Implemented the second phase, after voter approval, of the Transportation Infrastructure Tax.
- Amended the Zoning Code to provide a definition of "Commercial Surface Parking Lot."

CULTURAL SERVICES

The Cultural Services Department is comprised of eight divisions. The Albuquerque Biological Park (BioPark) operates the Rio Grande Zoo, the Aquarium, the Botanic Gardens and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of Albuquerque and New Mexico's cultural life. The City has a public-private partnership with Explora Science Center Museum that provides interactive displays to educate and intrigue people about science, art, culture, and technology. The Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of ballooning. The Albuquerque/Bernalillo County library system provides reading and research materials as well as access to electronically transferred information through 17 locations. The community events division operates the KiMo Theatre and the South Broadway Cultural Center providing stages for the interaction of performers, artists, and audiences and organizes large and small outdoor, multi-cultural gatherings throughout the City. The Public Art Enhancement Program manages the 1% for Art Program, the Urban Enhancement Trust Fund program and the Arts & Cultural Districts program. Strategic support provides central services, media resources, including operation of the local government access channel, and promotion/marketing for the department.

MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich city life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	21,110	21,094	21,094	20,450	21,658	1,208
Operating	14,995	12,573	12,736	13,616	13,149	(467)
Capital	105	0	0	42	0	(42)
Transfers	1,395	1,511	1,511	1,523	1,241	(282)
Grants	38	59	59	59	54	(5)
TOTAL	37,643	35,237	35,400	35,690	36,102	412
TOTAL FULL-TIME POSITIONS	349	337	337	338	330	(8)

BUDGET HIGHLIGHTS

The FY/12 approved General Fund budget for the Cultural Services Department reflects an increase of 2.5%, or $836 million over the FY/11 level. The FY/12 approved General Fund budget for the department totals $33.8 million.

Technical adjustments for FY/12 include an increase of $353 thousand for the cost of health care and retiree health care benefits, an increase of $22 thousand for internal costs associated with fuel, fleet and communications and a decrease of $287 thousand for risk assessments.

Additionally, the FY/12 approved budget includes a $399 thousand increase for rising utilities cost and one time funding of $50 thousand is approved for maintenance of the Rosenwald Building. During FY/11, one position was created in biopark CIP as an intra-year addition.

For FY/12 there is a $72 thousand increase in the community events program to fund one full-time manager at the KiMo. Concurrently, the community events program decreased overtime costs by $10 thousand and other expenses by $62 thousand to ensure the adjustment for the KiMo manager is budget neutral. This adjustment will allow the KiMo to continue to improve attendance and increase revenues at Albuquerque's historic theatre.

CULTURAL SERVICES

As part of the overall General Fund cost saving measures, nine full-time positions are deleted in FY/12. The nine full-time positions consist of the following: one from strategic support, two from biopark, and six from the public library, four of which were unfunded in FY/11. One time funding of $400 thousand is approved for contractual labor costs in the public library program. Contingent upon negotiation of a hedge security locking in a fuel price low enough to negate the need for a fuel reserve, $234 thousand dollars of one time funding is appropriated from reserve for five positions in the public library program.

Funding continues for two project funds established in FY/98. The Culture and Recreation Projects Fund includes appropriations of $695 thousand designated to the library, museum, community events, and balloon museum, a decrease of $366 thousand from the FY/11 original budget. The Albuquerque BioPark Project Fund will also continue with appropriations for projects of $1.6 million in FY/12. This is an increase of $400 thousand from the FY/11 original budget.

The department will receive a NM State Grant in Aid for the public libraries in the amount of $54 thousand in FY/12.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
CIP Libraries	58	60	60	60	60	0
Explora	1,496	1,300	1,425	1,425	1,300	(125)
Public Library	10,527	9,948	9,953	9,773	10,241	468
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
Biological Park	12,369	11,766	11,766	11,690	12,001	311
CIP Biological Park	2,566	2,317	2,317	2,317	2,386	69
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
Anderson/Abruzzo Balloon Museum	915	873	873	873	897	24
Community Events	2,609	2,279	2,301	2,301	2,391	90
Museum	2,916	2,782	2,793	2,788	2,886	98
Public Art Urban Enhancement	0	269	269	269	265	(4)
Strategic Support - CS	1,403	1,323	1,323	1,306	1,326	20
Total General Fund - 110	34,859	32,917	33,080	32,802	33,753	951
CULTURE AND RECREATION PROJECTS FUND - 225						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Library Projects - 225	606	360	360	348	300	(48)
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
Balloon Center Sponsorships	158	132	132	143	79	(64)
Community Events Sponsorships	28	65	65	65	85	20
Museum Projects	307	499	499	268	231	(37)
Rosenwald Projects	0	5	5	5	0	(5)
Total Culture and Recreation Projects Fund - 225	1,099	1,061	1,061	829	695	(134)
ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235						
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
Bio Park Projects - 235	1,647	1,200	1,200	2,000	1,600	(400)
OPERATING GRANTS FUND - 265						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Library Grant - 265	38	59	59	59	54	(5)
TOTAL APPROPRIATIONS	37,643	35,237	35,400	35,690	36,102	412

CULTURAL SERVICES

REVENUE

Cultural Services is a diverse department with revenue generated at various venues. Overall, revenue in FY/12 is expected to remain flat with an exception at the Museum.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Solicitation Permits	9	6	5	5	0
Old Town Vendor	65	65	65	65	0
Silvery Minnow	84	61	61	61	0
County Shared Operations - Media Resources	30	22	20	20	0
Special Events	11	7	4	4	0
Balloon Museum	68	80	65	65	0
Museum	91	95	105	95	(10)
Casa San Ysidro	3	4	3	3	0
Zoo Education Programs	44	40	40	40	0
Zoo Rental Fees	50	50	50	50	0
BioPark Events	11	11	11	11	0
Zoo Admissions	1,919	2,000	2,000	2,000	0
Aquarium/Botanic Garden Admissions	1,322	1,400	1,200	1,200	0
Facilities Concessions	0	0	0	0	0
Library Services	1,139	1,139	1,139	1,139	0
Cultural Affairs - South Broadway Cultural Center	3	0	1	1	0
Kimo Ticket Sales	21	7	0	0	0
Rental of City Property	1	1	1	1	0
Native Species	0	0	40	40	
Contributions - Casa San Ysidro	18	20	20	20	0

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

PROGRAM STRATEGY

PUBLIC LIBRARY SYSTEM - Provide access to books and other information services so that the community is more informed and literacy is increased.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents are literate and educated.					
Circulation rate per borrower	16.22 [2]	15.99	15.00	13.81	15.00
Circulation rate per capita (Bernalillo County)	7.73	7.82	7.80	7.31	7.80
# library visits	2,498,927	2,745,930	2,400,000	2,526,208	2,500,000
Total Circulation of Library Materials	4,862,599	4,945,413	4,800,000	4,578,070	4,900,000
Turnover rate (Annual circulation divided by total collection)	3.70	3.81	3.75	3.57	3.70
Cost per circulation	$2.16	$2.13	$2.10	$2.18	$2.10
# cardholders (as a % of Bernalillo County population)	38% [2]	49%	50%	53%	50%
# people attending all library programs and events	87,126	102,273	75,000	113,799	105,000
# holds filled	369,327	492,949	new	483,016	500,000
# directional questions	315,817	363,123	300,000	348,209	340,000
# reference questions	615,441	416,577	400,000	438,417	415,000
# paging slips	303,317	351,933	350,000	367,716	370,000
# total information questions (includes hold requests)	1,234,575	1,268,546	1,190,000	1,277,576	1,255,000
# E-Books & E-videos downloaded	3,448	6,835	5,000	21,671	8,200
# audio books, music & video downloaded	37,220	45,241	40,000	55,762	55,000
# of volunteer hours	14,387	16,049	14,000	16,147	18,000
# FTE required to replace volunteers	6.9	7.7	6.7	7.8	8.7

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
# people (children & families) enrolled in Summer Reading	23,664	20,825	20,000	N/A	22,000
# teens participating in Summer Reading Program	2,612	1,899	2,400	N/A	2,000
# early childhood literacy participants (Grant funded)	482	882	400	1,773	1,000
# homework database sessions	705	2,813	600	2,356	2,500
DESIRED COMMUNITY CONDITION - Information technology infrastructure is accessible throughout the community. (Goal 3)					
Patron Internet Usage per Terminal (hrs) Albuquerque	2,197	2,424	New	2334	2,500
# library website hits	2,180,527	2,831,134	2,400,000	2,282,719	2,900,000
# computer use questions	N/A	136,913	140,000	123,234	130,000
# computer sessions	566,736	654,525	600,000	629,867	650,000
# research database uses (# of databases vary based on funding)	66,243	1,086,990	60,000	257,149	1,200,000
# of Special Collections database hits	28,436	40,807	30,000	77,505	120,000
# library information technology devices maintained	-	1,822	1,822	1,872	2,031

GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT - Protect and enhance Albuquerque's natural environments - its mountains, river, Bosque, volcanoes, arroyos, air, and water.

PROGRAM STRATEGY

BIOLOGICAL PARK - Operate and improve the Rio Grande Zoo, the Albuquerque Aquarium, the Rio Grande Botanic Garden and Tingley Beach so that residents and visitors appreciate animals and plants from all over the world; and to provide educational and recreational opportunities for residents and visitors; to enhance BioPark special events to achieve desired community conditions.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is well informed about and appreciates the natural environment and its biodiversity.					
BioPark annual attendance	1,172,547	1,176,353	1,200,000	1,218,862	1,200,000
# of animals per zookeeper	23	22	30	25	25
# of animals (amphibians, reptiles, birds, mammals)	953	894	961	905	1,000
# zookeepers	42	41	37	37	41
# events booked at BioPark	151	146	175	106	225
# students/adults admitted	77,315	80,243	75,000	79,850	80,000
# animals at the Aquarium	15,741	7,891	8,000	10,787	8,000
# animal species at the Aquarium	296	316	350	324	350
# education events at the BioPark	125	133	100	125	100
# education interactions on-site	435,905	363,431	300,000	398,504	300,000
# education interactions off-site	302,020	156,234	300,000	93,479	200,000
# volunteers per year	614	647	500	528	500
# volunteer hours per year	16,690	14,720	19,000	23,161	19,000
DESIRED COMMUNITY CONDITION - Residents participate in caring for the environment and conserving natural resources.					
# eggs produced by artificial spawning	94,400	59,500	50,000	194,494	50,000
# fish tagged and released	35,300	82,235	50,000	80,000	50,000
# fish maintained at BioPark	176,000	51,900	25,000	10,000	50,000
DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained. (Goal 4)					
# developed acres maintained by gardners at the Botanic Gardens	80	81	81	81	81
# Tingley acres maintained	32	32	32	32	32
# Tingley Beach visitors (estimated)	150,000	156,000	150,000	158,000	150,000

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents participate in the life and decisions of the community to promote and enhance pride, cultural values and resources and ensure that Albuquerque's community institutions are effective and responsive.

PROGRAM STRATEGY

ANDERSON-ABRUZZO BALLOON MUSEUM - Provide informative, engaging exhibits and programs on the art, culture, history, science and sport of ballooning and other lighter-than-air craft; help diverse audiences appreciate the contributions of ballooning and lighter-than-air craft on local, national and international levels.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.					
Total onsite attendance	62,490	71,623	57,000	66,103	60,000
Total student field trip visitors (onsite)	4,732	4,157	3,230	3,849	3,800
Visitor satisfaction rate (survey-based)	96%	96%	93%	96%	96%

COMMUNITY EVENTS - Provide performances and special events so that the community participates in, appreciates and respects diverse cultures and artistic expression in an affordable manner.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.					
KiMo- # of rentals to performing arts agencies	195	154	125	140	120
KiMo- Attendance at rentals	62,000	55,101	50,000	40,640	35,000
KiMo - # of City sponsored KiMo events	-	-	30	31	15
KiMo-# of Cinema at the KiMo events	-	-	-	57	50
KiMo - Attendance at Cinema at the KiMo events	-	-	-	5,073	7,000
KiMo - # of tickets sold to events held at KiMo		8,173	21,000	35,862	30,000
Old Town- # of Participating Portal Vendors	5,420	5,440	5,460	5,450	5,450
SBCC - # of rentals of auditorium	-	-	-	48	80
SBCC - # of public entering venue	80,000	78,229	60,000	110,081	65,000
SBCC - attendance at rentals of auditorium	-	-	-	8,967	15,000
SBCC - # of events in multi purpose room	195	200	-	304	150
SBCC - # of visual artists participating in gallery exhibits	-	-	-	18	250
SBCC - # of participants attending art receptions	-	-	-	1,583	2,500
Special Events- # of events implemented	31	40	40	41	40
Special Events- Attendance Summerfest	28,000	21,000	30,000	36,500	40,000
Special Events- Attendance Twinkle Light Parade	35,000	40,000	40,000	40,000	35,000
Special Events- Attendance Memorial Day ceremonies	2,500	2,500	2,500	2,500	2,500
Special Events- Attendance Arts in the Park events	-	-	-	4,725	4,000
Special Events- Attendance Freedom Fourth	50,000	55,000	50,000	45,000	55,000
Special Events- Attendance Concert Band	1,100	2,500	2,500	1,300	2,500
Special Events- # events hosted Harry Kinney Civic Plaza	48	47	30	29	30
Special Events- # of SE permits obtained through one-stop process	New	219	250	204	200
DESIRED COMMUNITY CONDITION - Relations among Albuquerque's cultures and races are positive and respectful.					
KiMo - # of collaborative events with cultural entities/organization	-	-	-	35	40
KiMo- attendance at collaborative events with cultural entities/organizations	-	-	-	8,000	5,000
Old Town- # of collaborative events with cultural entities/organizations	-	-	-	100	100
Old Town- # of community sponsored events	-	-	-	15	15
SBCC - # of collaborative events with cultural entities/organizations	-	-	-	23.00	10
SBCC- attendance at collaborative events with cultural entities/organizations	-	-	-	1,800.00	3,000
Special Events - Attendance at collaborative events with cultural entities/organizations	-	-	-	32,000	15,000

MUSEUM - Provide residents and visitors the opportunity to learn about the history and art of diverse cultures by improving and enhancing exhibitions, art and history collections, historic photographic records, and educational programs for all ages.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.					
Attendance at The Albuquerque Museum	111,503	124,848	140,000	125,406	125,000
# of Children visiting The Albuquerque Museum	13,244	13,046	14,000	14,753	14,000
# Seniors visiting The Albuquerque Museum	16,076	18,838	16,000	25,243	20,000
School students in groups visiting The Albuquerque Museum	7,687	7,401	8,000	6,418	7,500
Percentage of visitors from Albuquerque Metro area	59%	64%	60%	52%	65%
Number of service requests to photo archives	119	203	75	216	200
Albuquerque Museum attendance for special events, performances, programs	38,979	40,634	40,000	33,623	41,000
Instructional hours provided for workshops in art and history	380	462	400	466	440
Attendance at Casa San Ysidro	8,353	8,454	9,000	7,715	8,400

PUBLIC ART ENHANCEMENT PROGRAM - Manage the 1% for Art Program, the Urban Enhancement trust Fund program and the Arts & Cultural Districts program; Commission, maintain, fund and support art activities that reflect and enhance the community's cultural diversity and creative ecology.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.					
# of Public Artworks Initiated (1% for Art)	18	23	20	18	20
# of Public Artworks Completed (1% for Art)	14	9	New	62	17
# of Public Artworks Conserved (1% for Art)	100	102	150	60	80
# of arts organizations funded (UETF)	44	41	41	41	23
# of temporary artworks approved (Either/Both)	0	2	3	2	6
# of partnership w/ arts and cultural organizations (Either/Both)	3	12	10	7	12
# of education/outreach activities for public art (i.e. lectures/videos)	10	31	32	37	25
DESIRED COMMUNITY CONDITION - The economy is diverse and broad-based.					
# of artists/art orgs receiving technical training	-	-	-	65	75
# of new arts & cultural districts	-	-	2	-	1
# of cultural assets Arts & Cultural businesses citywide - 2011 benchmark	-	-	-	-	TBD
DESIRED COMMUNITY CONDITION - The Downtown area is vital, active, safe and accessible. (Goal 4)					
# of new arts and/or cultural entities in the downtown district	-	5	5	4	5

STRATEGIC SUPPORT - Provide promotion and accountability of facilities and services and provide City of Albuquerque media services through GOV-TV-16 and televised program production.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.					
# of brochures, flyers, leaflets printed/distributed	27,000	77,300	80,000	120,000	90,000
# of advertisements placed	-	-	New	430	200
# of remote and customized programs produced	203	168	200	195	175
# of hours of staff hours producing programming	-	-	New	2,810	2,600

PRIOR YEAR ACCOMPLISHMENTS

Community Events:

South Broadway Cultural Center

- "Guadalupana" and "Tapestry" art exhibits named 2 of Albuquerque's top exhibits in 2010 by The Albuquerque Journal.
- "Gamut" Art Exhibit credited as "excellent" by the Albuquerque Journal.
- "El Dia del los Muertos" Art Exhibit and reception continues to be the SBCC's largest and most successful annual event and art show.
- SBCC hosted the first Drum, Bass, and Guitar Battle.

KiMo Theatre

- Installed new heating and ventilation system, high definition projector, repainted the outside of the theater, restored the historic murals, and replaced the historic neon KiMo sign.
- Implemented "Cinema at the KiMo" series, featuring opera, ballet, Shakespeare productions, foreign films, and documentaries from across the world.
- Revived historic "Live at the KiMo" series, with simulcast concerts aired live on KANW.
- Hosted the New Mexico Philharmonic.

Special Events

- The FY/11 Nob Hill Summerfest was the largest Summerfest event thus far, with attendance exceeding 17,000 participants. Other FY/11 Summerfest events were held at the National Hispanic Cultural Center and ABQ Uptown.
- The "Arts in the Parks" program was re-established. The program features music and visual arts related events in each of the nine council districts.

Old Town

- During FY/11, the Old Town -New Fun program produced 130 events, welcomed more than 100,000 attendees at some of the city's most popular events, including Founder's Day, Salsa Fiesta and the Holiday Stroll.
- Fifty vendors or vendor groups participated in the Old Town Portal Market program in FY/11 with more than 300,000 people served, and earned revenues of more than $100,000 for the City of Albuquerque.
- Approximately 50 wedding rentals annually with an attendance of 15,000.
- Approximately 20 special event rentals annually with an attendance of 5,000.

Albuquerque Museum of Art and History:

- Admission attendance up 4% over FY 2010. (Does not include attendance at special events and/or concerts.)
- The Albuquerque Museum of Art & History presented the international traveling exhibition: *Turner to Cezanne: Masterpieces from the Davies Collection, National Museum Wales*. More than 50,000 visitors attended the museum during the exhibition. The Museum also presented its first summer concert and performance series to accompany the exhibition.
- The museums public programs have increased 6.3% over the past 4 years, and attendance has increased 8.4%.
- The Albuquerque Museum of Art & History presented *A New Light on Tiffany: Clara Driscoll and the Tiffany Girls*, organized by the New-York Historical Society. More than 65 stained glass lamps and several windows were included in the exhibition.
- The Albuquerque Museum of Art & History organized, exhibited and traveled the exhibition *Sensory Crossovers: Synesthesia in American Art*. Included were more than 54 works from 3 museums and private collections. The museum produced its first ever cell phone tour of the exhibit and published a book to accompany the exhibition.
- The museum acquired an outstanding collection of more than 800 glass plate negatives from the Cobb Studio collection which operated in Albuquerque from the 1880s to the 1930s. The collection will be exhibited in 2011 as part of the state's centennial celebration.

Anderson/Abruzzo International Balloon Museum:

- Attendance in FY/11 was 66,103. This is the second highest annual visitation in the six fiscal years (FY06 – FY11) the museum has been open.
- Created new programming in FY/11 and developed partnerships with other organizations to increase attendance and awareness of museum programs.
- Celebrated Balloon Museum's 5th Anniversary with "5 Years and Rising," a special public awareness campaign supported by newly developed programs for children, families and adults.
- Planned and installed "A Century of High Flying: Science, Space and Sport," the Albuquerque area's first new exhibition honoring New Mexico's upcoming statehood centennial.
- Expanded collaborative opportunities to many first-time partnerships including Blues at the Blueseum and Arts in the Park/Cosmic Carnival (Cultural Services Department--Special Events); New Mexico Childrens Fair (Legacy Media); Zimbabwe Music and Dance Extravaganza (AMP Concerts); book readings and signings (Bookworks).
- Hosted newsworthy regional and national events, including the Richard Abruzzo Tribute; Regis and Kelly 5K Run; and the unveiling of New Mexico's centennial balloon.
- Created a new exhibit entitled: "Cluster Balloons: From Lawn Chairs to Cosmic Rays." This exhibition presents many of the interesting and exciting ways cluster balloons have been used – from flying lawn chairs to studying cosmic rays; from depictions in popular culture to performance art; and new ideas on how to utilize groups of balloons in new inventions, including plans to reach space with balloons.
- Developed a new centennial exhibit celebrating 100 years of flight in New Mexico entitled, "A Century of High Flying: Science, Space and Sport."

CULTURAL SERVICES

Public Library:

- 83% of customers are satisfied or very satisfied with their library (per ABC survey conducted during FY/11).
- 28% more digital books downloaded in FY/11.
- 113,799 attended library programming.
- 2.5 million visits to 17 locations.
- 4.6 million circulations of books, videos and downloads.
- Completed Phase 1 of Erna Fergusson renovation preparing space for more public PC's.
- Continued renovation work at the Special Collections Library and began design of new library building at Central and Unser.
- Hosted author events in partnership with Bookworks.
- Initiated the Thomason Transportation Fund paying for bus transportation so classes and daycares may attend events at the libraries.
- Met and exceeded goal of increasing computer classes by 15% (increased by 38% from 107 to 147).
- Replaced all self-check machines in City libraries.
- Tripled the number of e-books downloaded from 6,835 to 21,671.
- Installed a new roof on the Main Library.
- Launched the International Collection.

Biological Park:

- Received the Association of Zoos and Aquariums (AZA) Accreditation.
- FY/11 attendance up 5% over FY/10.
- FY/11 revenues to the General Fund up 6% over FY/10.
- Imported three Tasmanian wombats. The Albuquerque Zoo is the only zoo in North America to house Tasmanian wombats.
- Hosted twenty summer music concerts.
- Recorded attendance at Zoo Boo and Father's Day events.
- 100,000 endangered Silvery Minnows raised, tagged and released.
- The birth of a Species Survival Plan recommended wolf's Guenon, the first for the zoo.
- First successful birth of a Harbor Seal at the facility.
- The hatching of 3 Socorro doves, there are only 120 in captivity.
- The hatching of a flamingo chick, the second successful hatching here at the zoo.
- The hatching of a Curassow chick. The ABQ zoo is the only facility in the country where the species will successfully incubate and raise their young. There are only 35 of these birds in captivity, in North America.
- Received a male Guam Kingfisher to pair up with a female for breeding, there are only 132 left in the world.
- The acquisition of 25 venomous, and seven non-venomous species of snakes, eight lizard species, one turtle species and five amphibian species to the reptile collection. Many of the snakes' species can only be seen at a few zoos.
- Acquired aquatic striped sea snakes, native to the Indian Ocean is extremely difficult to care for in captivity, and the ABQ BioPark has helped a pair of these snakes thrive since their arrival on April 22, 2011.
- Two of the lizard species are recently discovered species and all of the lizards at the ABQ Zoo are rarely exhibited elsewhere, being found in less than 10 zoos throughout the country.
- All of the frogs are Population Management Plan (PMP) species.
- Record breaking 12,000 attendees at Run for the Zoo.
- Updated all identification signs in the Zoo to new standards (250+ signs.)
- Record breaking attendance at Zoo Boo 2010 of 19,744.
- Opened the South Pacific Gallery showcasing species and habitats from the South Pacific, including live coral.

Public Art - Urban Enhancement:

- Conserved more than 60 works of art, including the oversight of the KiMo Theatre mural restorations.
- Hosted 37 Public Engagement Events for Public Art Projects.
- Hosted 50 artist attendees at the first Southwest Regional Public Art Workshop with representatives from El Paso, TX, and Tucson and Mesa, AZ.
- Produced seven public art documentary videos.
- Co-hosted four Urban Art Trawls with ABQ Trolley Co.
- Premiered an E-Newsletter, growing from 75 to more than 500 contacts in 6 months.
- Collection now contains more than 650 works of art.

CULTURAL SERVICES

PRIORITY OBJECTIVES

HUMAN AND FAMILY DEVELOPMENT GOAL: ALL RESIDENTS HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY, AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 6. Using 2009 GO Bond funds, increase the circulation of downloadable eBooks by 20% from 6,835 in FY/10 to 8,202 in FY/12.

ENVIRONMENTAL PROTECTION AND ENHANCEMENT. PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS - ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 5. Working within current funding levels, provide additional entertainment opportunities for guests at the BioPark and raise Zoo Music and Summer Nights by 22%. The progress and outcome will be reported in Performance Plan.

COMMUNITY AND CULTURAL ENGAGEMENT GOAL: RESIDENTS ARE FULLY AND EFFECTIVELY ENGAGED IN THE LIFE AND DECISIONS OF THE COMMUNITY TO: PROMOTE AND ENHANCE OUR PRIDE, CULTURAL VALUES AND RESOURCES; AND, ENSURE THAT ALBUQUERQUE'S COMMUNITY INSTITUTIONS ARE EFFECTIVE, ACCOUNTABLE AND RESPONSIVE.

- OBJECTIVE 1. In FY/12, The Albuquerque Museum, with the support of the Albuquerque Museum Foundation, will be instituting a "Night at the Museum," wherein the museum will be open one evening each month for public programming. An evaluation will be done at the end of the year to determine the possible long-term effectiveness and sustainability of the program. A final report will be made to Council at the end of first quarter FY/13.

- OBJECTIVE 2. In FY/12, the KiMo Theatre will implement a minimum of fifty (50) "Cinema at the KiMo" events and four (4) "Live at the KiMo" musical events. The outcome and attendance will be reported in Performance Plan by the end of FY/12.

ECONOMIC DEVELOPMENT

The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the economic development division, the film and music offices, the international trade division, and the management of contracts for tourism and the Albuquerque Convention Center.

Mission

Develop a more diversified and vital economy by the expansion and retention of businesses, develop appropriate industry clusters and recruit target industries, assist new business start-ups, and promote the film and music industries. The department supports the tourism and hospitality industries through its collaboration and oversight of the City's contractors. The department also supports international trade efforts and increased international business opportunities for Albuquerque companies.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	640	739	739	719	725	6
Operating	442	1,945	1,996	1,983	2,228	245
Capital	0	0	0	0	0	0
Grants	0	0	0	0	0	0
Transfers	1,240	1,518	1,518	1,518	1,468	(50)
TOTAL	2,322	4,202	4,253	4,220	4,421	201
TOTAL FULL-TIME POSITIONS	8	8	8	8	7	(1)

BUDGET HIGHLIGHTS

The FY/12 approved budget for the Economic Development Department increased by 5.2%, or $219 thousand, to $4.4 million from the FY/11 original budget level of $4.2 million.

The overall budget for the department includes an increase in expenses mainly associated with the Albuquerque Convention Center. The FY/12 approved budget includes a $136 thousand increase for electricity at the Convention Center due to rising costs and an increase of $190 thousand for advertising and promotion of the Albuquerque Convention Center. The increase for advertising and promotion is funded through a transfer to the General Fund from the Lodgers Tax Fund.

Technical adjustments for FY/12 include a net total increase of four thousand for communication and risk assessments. Additionally, the FY/12 approved budget includes a decrease of $43 thousand for the Southeast Team for Entrepreneurial Success program, designated as one time funding in FY/11.

The FY/12 approved budget includes a decrease of 1.9% for personnel costs. As part of the General Fund cost saving measures, the vacant office assistant position in the economic development program was deleted for $37 thousand in savings.

The transfer to the Parking Fund as an economic incentive subsidy was decreased by $53 thousand and is budgeted at $1.36 million for FY/12. The transfer to the Parking Fund is 31% of the Economic Development Department’s total proposed budget.

ECONOMIC DEVELOPMENT

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND 110						
GOAL 6: ECONOMIC VITALITY						
Convention Center	0	1,583	1,583	1,583	1,905	322
Economic Development	1,047	1,152	1,203	1,177	1,105	(72)
International Trade	40	51	51	44	48	4
Trfr to Fund - 641 Parking Econ Incentives	1,235	1,416	1,416	1,416	1,363	(53)
Total General Fund - 110	2,322	4,202	4,253	4,220	4,421	201
TOTAL APPROPRIATIONS	2,322	4,202	4,253	4,220	4,421	201

PERFORMANCE MEASURES

GOAL 6: ECONOMIC VITALITY - Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.

PROGRAM STRATEGY

CONVENTION CENTER - Manage the Convention Center and provide convention services so that conventions and visitors come to Albuquerque creating sustainable jobs and maximizing revenues from lodgers, hospitality, and gross receipts taxes.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The economy is vital, prosperous, and consistent with local and regional resources.					
Quality of Service rating event coordinator above average	-	-	-	100%	90%
Quality of Service rating food and beverage above average	-	-	-	100%	90%
Event evaluation rating overall cooperation as above average	-	-	-	100%	90%
Users rating facility cleanliness above average or excellent	-	-	-	100%	90%
Users rating facility conditions above average or excellent	-	-	-	100%	85%
% of total events booked by contractor	-	-	-	91%	75%

ECONOMIC DEVELOPMENT - Develop and support programs and activities for the expansion and retention of businesses, the recruitment of appropriate industries, assisting new business startups, the development of appropriate industry clusters, and the promotion of the film, media, and music industries.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The economy is vital, prosperous, and consistent with local and regional resources.					
# film leads	526	503	500	441	500
# film festivals and premiers	15	17	8	16	15
# attendees at film festivals and premiers	7,568	8,492	5,000	8,611	7,500
Film and media expenditures in local economy ($ millions)	130	71	90	153.4	75
# bond applicants supported	1	4	3	0	3
# citizens supported through job resource initiatives in FY/11	New	7,313	500	0	3,000
State job training funds awarded	$4.6 million	$1.67 million	$3 million	$1.16 million	$1.5 million
# existing small businesses assisted by AED, Inc. and EDD	100	69	200	140	400
# of events supported	-	7	10	3	12
DESIRED COMMUNITY CONDITION - Entrepreneurs and businesses of all sizes develop and prosper.					
# existing small businesses assisted by EDD and partners	New	78	100	505	75
Increase in payroll at businesses assisted	$23 million	$8.97 million	$20 million	$9.07 million	$5 million
# economic base business expansions	22	12	20	18	10
# employees at expanded businesses	188	189	300	244	200

INTERNATIONAL TRADE - Develop international trade opportunities for Albuquerque companies by consulting with them on best practices and facilitating business contacts in foreign markets through international trade division-led trade missions and business-to-business (B2B) match-making meetings with foreign companies.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The economy is diverse and broad-based.					
# of consultations for new-to-export, ready-to-export, & exporting companies	37	6	15	4	5
# of international trade development seminars supported	0	1	1	1	2
Attendance at international trade development seminars	0	6	15	2	2
DESIRED COMMUNITY CONDITION - The economy is vital, prosperous, and consistent with local and regional resources.					
# of inbound trade missions hosted	14	0	2	2	3
# of business delegations and foreign direct investment opportunities attracted via marketing initiatives	8	1	2	0	5
# of international business contacts maintained and developed	144	73	25	54	50
DESIRED COMMUNITY CONDITION - Entrepreneurs and businesses of all sizes develop and prosper.					
# of partnerships developed	-	1	10	1	4
# of local companies assisted	-	2	6	8	10
# of leads distributed	-	6	10	0	10
# of country specific international trade seminars supported	-	2	3	0	4

PRIOR YEAR ACCOMPLISHMENTS

- An MOU was signed between the City and Sandia National Laboratories for enhancing innovation and collaboration in the application of science and technology in areas such as energy conservation, environmental management, security, infrastructure, economic development and competitiveness.

- The *thrive!ABQ* program launched several important new initiatives to foster economic growth in the community. The *thrive!ABQ* website was initiated, which uses the City's business license registrations as a base to develop a detailed directory of local businesses and their operations and capabilities that can be used by consumers, business to business, or new companies looking for suppliers.

- An agreement was reached with the State of New Mexico to provide for continued growth and expansion of the highly successful WESST Enterprise Center, a small business incubator at the eastern edge of Downtown.

- The City co-sponsored the Industrial Asset Management Council's Spring Conference bringing more than 300 corporate real estate managers, site selection consultants, and service providers to the Albuquerque area.

- STEPS Food Cart Program successfully launched the Curbside Cuisine "food cart pod" at the Talin Market World Food Fare. Albuquerque has 105 permitted mobile restaurants city-wide, or fully self-contained kitchens, and the numbers are on the rise. Currently, there are nearly 10 food carts participating in the pod weekly.

- The City passed the Small Business Regulatory Relief Act and established the Small Business Regulatory Advisory Committee to review regulations and legislation that may negatively impact the small business community.
- The administration committed to creating a $2 million capital improvement fund for economic development. Mayor Berry sought the legislation and the council passed it unanimously. It will be put to vote in October's election.

ECONOMIC DEVELOPMENT

- Albuquerque received high marks from *Business Facilities* magazine's annual ranking of metro areas' economic strengths. Albuquerque was the 2nd highest rated area in terms of both Economic Growth Potential and Alternative Energy Industry Leaders, 3rd for Motion Picture Industry Growth, and the 5th highest ranked metro area for Quality of Life.

- Kirtland Air Force Base opened the new $59.5 million Battlespace Environment Laboratory which brings with it nearly 200 jobs. From the new facility, scientists and technicians will observe and predict the weather in space and ensure the reliability of satellites. Base officials said the laboratory's annual budget will be close to $89 million.

- CFV Solar Test Laboratory, a photovoltaic (PV) certification test company, opened their inaugural North American facility in Albuquerque in 2011. CFV offers complete certification testing services for PV technologies not readily available at other test locations, which will help manufacturers enter the market more rapidly and at lower cost, as the laboratory can simultaneously certify solar panels for use in multiple countries.

- The Fraunhofer Institute for Sustainable Energy Systems CSE opened a research and development facility in conjunction with the CFV Solar Test Laboratory. Fraunhofer-Gesellschaft is the leading organization for applied research in Europe with 60 research institutes and 18,000 employees. Fraunhofer USA, Inc. is a non-profit applied research organization.

- Major expansions were announced for several area businesses, highlighting the growing diversity of Albuquerque's economy: U.S. Foodservices broke ground on a new $45 million, 135,000 square foot distribution center in the South Valley; Vitality Works, a major player in the herbal supplements market, purchased the 110,000 square foot former Sparton Technologies facility on the West Side, giving the fast-growing multi-million dollar company plenty of room to expand from their current 21,000 square feet; Sitel, a major back-office employer with more than 1,000 employees locally announced a 15% employment growth; and Exagen Diagnostics expanded their specialty test facilities for gene expression tests for gastroenterology products and rheumatology products at their facility in the UNM Science and Technology Park.

- A demonstration project was launched with Japanese New Energy and Industrial Technology Development Organization (NEDO). NEDO will be investing $30 million over four years on energy saving micro-grid and smart house demonstration projects in collaboration with the state of New Mexico, Los Alamos and Sandia National Laboratories, and others.

PRIORITY OBJECTIVES

ECONOMIC VITALITY GOAL: ACHIEVE A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY IN WHICH BUSINESSES AND RESIDENTS HAVE OPPORTUNITIES FOR SUCCESS.

- OBJECTIVE 1. Using existing resources combine the services of the former Music Office with the Film Office by the end of the first quarter FY12. Complete a report on the consolidation to the Mayor and City Council by the end of the second quarter, FY/12.

- OBJECTIVE 2. Increase utilization of the www.thriveABQ.com business website through combined marketing efforts from community partners. Utilization tracking is to include public usage, business profiles completed and overall website metrics. Complete a status report to the Mayor and City Council by the end of third quarter FY/12.

- OBJECTIVE 3. Implement provisions of the Small Business Regulatory Relief Act. This shall be completed the end of second quarter FY/12. Complete a status report to the Mayor and City Council by the end of third quarter FY/12.

ENVIRONMENTAL HEALTH

The Environmental Health Department protects the environment and the health and safety of Albuquerque area citizens through regional air and groundwater monitoring, landfill characterization and remediation, offering safe disposal options for household hazardous waste, and ensuring that city-owned fueling facilities comply with environmental regulations. The department is the health authority for the City of Albuquerque and takes a leadership role in improving the health and well being of the citizens of Albuquerque. These efforts prevent disease and disability through consumer protection programs, such as restaurant inspection, and through a county-wide program to prevent diseases transmitted by insects and rodents. The department also promotes public health by fostering partnerships with citizens, community groups and businesses. To accomplish its mission, the department conducts activities in public information, planning, plan review, standards and regulation review and development, enforcement, inspection, surveillance, analyses, response to complaints, investigation and environmental remediation.

MISSION

To serve the citizens of Albuquerque and Bernalillo County through programs designed to prevent disease, promote health and protect the environment.

Operating Fund Expenditures by Category ($000,s)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	4,377	4,387	4,387	3,914	4,584	670
Operating	1,462	1,463	1,463	1,340	1,325	(15)
Capital	0	0	0	0	0	0
Transfers	448	499	499	519	328	(191)
Grants	1,969	1,916	1,916	1,916	1,916	0
TOTAL	8,256	8,265	8,265	7,689	8,153	464
TOTAL FULL TIME POSITIONS	88	80	83	83	82	(1)

BUDGET HIGHLIGHTS

The FY/12 approved General Fund budget for the Environmental Health Department is $3.6 million, a decrease of $14 thousand from the FY/11 original budget. The department decreased overall operating expense in several line items to save $133 thousand. General Fund positions at the beginning of the year were 27 and three environmental health specialist II positions were created midyear to augment the consumer health division's food inspection staff. One deputy director position was deleted to provide overall cost savings to the General Fund. General Fund positions are now 29.

The urban biology program has an increase of $30 thousand to provide contractual funding for an additional temporary worker at the gambusia pond, as well as maintenance and supplies to ensure proper maintenance of the newly renovated pond. An additional $20 thousand was approved to cover increased electrical costs at the Montessa Park lab facility and seven thousand dollars was added to support ongoing efforts to collect outstanding health permit fees..

AIR QUALITY FUND

The department's FY/12 approved budget for the Air Quality Fund is $2.6 million, a decrease of $98 thousand or 3.6% from the FY/11 original budget. Despite increases for employee benefits, the fund decreased expenditures for risk as well as lowering the budgeted amount for supplies. The fund did not add any midyear positions and the personnel count remains at 32. Five vacant positions are not funded. These are a field operations officer, two environmental health specialist I positions, one environmental health specialist II and one environmental health scientist. The fund continues to take steps to rebuild fund balance after several years of higher expenditures against lower revenues.

ENVIRONMENTAL HEALTH

OPERATING PERMITS

The FY/12 approved budget for Air Quality's operating permits program is $1.5 million with $309 thousand of this amount dedicated to Title V programs. The program received approval from the Bernalillo County Air Quality Control Board in FY/11 to increase air quality permit fees to more accurately reflect the expenses required to carry out currently mandated Environmental Protection Administration regulations.

VEHICLE POLLUTION

The FY/12 approved budget for the vehicle pollution management program is $1.1 million.

OPERATING GRANTS

For FY/12, Operating Grants in the department total $1.9 million. These are the air pollution control grant and a state grant of $18 thousand for arbovirus disease (mosquito) surveillance in the Albuquerque and Bernalillo County area. Grant funded positions remain at 21 full-time positions.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
Consumer Health Protection	1,039	1,070	1,070	1,012	1,244	232
Urban Biology (Vector Borne & Zoonotic Disease)	398	409	409	410	474	64
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
Environmental Services	1,328	1,500	1,500	1,430	1,263	(167)
Strategic Support	814	642	642	587	626	39
Total General Fund - 110	3,579	3,621	3,621	3,439	3,607	168
AIR QUALITY FUND - 242						
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
Operating Permits - 242	1,390	1,392	1,392	1,201	1,122	(79)
Operating Title V - 242	0	0	0	0	309	309
Vehicle Pollution Management - 242	1,189	1,208	1,208	1,005	1,074	69
Trfr from Fund 242 to Fund 110	129	128	128	128	125	(3)
Total Air Quality Fund - 242	2,708	2,728	2,728	2,334	2,630	296
OPERATING GRANTS FUND - 265						
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
Total Operating Grants Fund - 265	1,969	1,916	1,916	1,916	1,916	0
TOTAL APPROPRIATIONS	8,256	8,265	8,265	7,689	8,153	464

REVENUE

General Fund revenues increased for FY/12 when compared with the original FY/11 budget as a result of increased fees for food permits. General Fund revenues are estimated to be $1.7 million due to anticipated increases in restaurant inspection fees. Air Quality Fund revenues are budgeted to increase by $200 thousand from $2.5 million in the original FY/11 budget to $2.7 million in FY/12.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Restaurant Inspection	633	650	885	951	66
Food Processing Inspection	163	163	230	245	15
Swimming Pool Inspection	135	124	136	136	0
Body Art Ordinance	14	8	16	14	(2)
CPO Training Permit	0	9	19	9	(10)
Air Quality Penalties	67	150	120	120	0
County Shared Operations	254	249	249	249	0
Station Permit Fees - 242	29	29	36	25	(11)
Inspector Certification -242	15	12	15	10	(5)
Certified Paper - 242	1,232	1,265	1,250	1,250	0
Asbestos Notification - 242	43	50	45	40	(5)
Dust Permits -242	216	240	228	240	12
Title V Operator Permit Fees - 242	357	372	356	429	73
Operator Permit Fees	434	560	505	728	223
Transfer fr refuse disposal Fd-651	444	594	594	588	(6)
Transfer fr refuse disposal Fd-653	305	331	374	425	51

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

PROGRAM STRATEGY

CONSUMER HEALTH PROTECTION - To improve the operating conditions at food, swimming pool/spa, and body art establishments to minimize the number of people who may get sick from using the services.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents are safe from public health risks.					
Proportion of required inspections completed	7,197	8,464	8,000	7,140/6144	8,000
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Complaints addressed (311 or direct contact) including Vic and Epi	1,134	1,268	1,000	1,260	1,000
# food- or water-borne health incidents	230	197	156	165	150

URBAN BIOLOGY - Protect humans and animals county-wide from biodisease outbreaks whether by natural or deliberate means.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents are safe from public health risks.					
Number of mosquito control activities performed -- includes site checks, pesticide application for larvae and adult control, outreach & fish delivery	-	1,245	1,500	1,478	1,500
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Number of human/veterinary cases of vector-borne or zoonotic disease Reported by calendar year in which the Fiscal Year ends (e.g. FY/11 measures are for calendar year 2011)	14	7	0	7	0
Complaints addressed (311 or direct contact)	982	766	800	394	900

GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT - Protect and enhance Albuquerque's natural environments - its mountains, river, Bosque, volcanoes, arroyos, air, and water.

PROGRAM STRATEGY

ENVIRONMENTAL SERVICES - Protect and enhance air quality for current and future generations and thereby protect public health, economic well-being and the aesthetic values for the community (Bernalillo County).

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment.					
Former City landfills in compliance with New Mexico Environment Department groundwater/solid waste quality standards	Yes	Yes	Yes	Yes	Yes
Gallons of groundwater treated via pump-and-treat system at Los Angeles Landfill	0	0	2,000,000	12,000,000	100,000,000

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
Household Hazardous Waste					
# of pounds of household hazardous waste collected	454,866	379,495	450,000	279,294	450,000
# of gallons of household hazardous waste collected	39,660	34,639	-	28,268	-
# of participants	8,753	9,425	9,500	10,222	9,500

AIR QUALITY OPERATING PERMITS - Protect and enhance air quality for current and future generations and thereby protect public health, economic well-being and the aesthetic values for the community (Bernalillo County).

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment					
# permits issued within required regulatory timetable/#permit applications	193/227	278/297	242/250	191/204	209/230

AIR QUALITY OPERATING GRANTS - Protect and enhance air quality for current and future generations and thereby protect public health, economic well-being and the aesthetic values for the community (Bernalillo County).

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment.					
Proportion of criteria pollutants within EPA Allowable Levels	9/9	10/10	14/14*	14/14*	15/15
Additional pollutants not on the NAAQS list but required as part of NCore include: 1. Speciation, 2 samplers 2. PM10-2.5 (particulate matter 10 microns minus particulate matter 2.5 microns) 3. NOY 4. Wind speed 5. Wind direction 6. Barometric pressure 7. Temperature (2 meter) 8. Temperature (10 meter) 9. Relative Humidity 10. Solar Radiation	1. CO 1 hr 2. CO 8hr 3. NO2 Annual 4. PM10 24hr 5. PM2.5 Annual 6. PM2.5 24 hr 7. Ozone 1 hr 8. Ozone 8hr (2008) 9. Ozone 8hr (1997)	1. CO 1 hr 2. CO 8hr 3. NO2 Annual 4. NO2 1hr (2010) 5. PM10 24hr 6. PM2.5 Annual 7. PM2.5 24 hr 8. Ozone 1 hr 9. Ozone 8hr (2008) 10. Ozone 8hr (1997)	1. CO 1 hr 2. CO 8hr 3. NO2 Annual 4. NO2 1hr (2010) 5. PM10 24hr 6. PM2.5 Annual 7. PM2.5 24 hr 8. Ozone 1 hr 9. Ozone 8hr (2008) 10. Ozone 8hr (1997) 11. SO2 Annual 12. SO2 24hr 13. SO2 1hr 14. SO2 secondary 3hr	1. CO 1 hr 2. CO 8hr 3. NO2 Annual 4. NO2 1hr (2010) 5. PM10 24hr 6. PM2.5 Annual 7. PM2.5 24 hr 8. Ozone 1 hr 9. Ozone 8hr (2008) 10. Ozone 8hr (1997) 11. SO2 Annual 12. SO2 24hr 13. SO2 1hr 14. SO2 secondary 3hr 15. Lead Ncore
* - The Division is currently evaluating calendar year 2011 PM10 data concerning two PM10 exceedances that will be flagged as exceptional events (high winds), EPA regional concurrence is required. The Division is currently evaluating PM2.5 and PM10 exceedance data during the Wallow Fire event that will be flagged as exceptional events (wild fire), EPA regional concurrence is required. * - The Ozone standard is being revised. Depending on the NAAQS level established for ozone primary and secondary resulting proportion may change.					

VEHICLE POLLUTION MANAGEMENT - Protect the public health and air quality by minimizing harmful vehicle emissions through the design and operation of cost-effective prevention and control programs.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment.					
# initial vehicle inspections performed	237, 015	238,688	240,000	270,278	250,000

PRIOR YEAR ACCOMPLISHMENTS

Consumer Health Protection

- Updated Albuquerque's Food Ordinance to reflect the most recent health standards and best available technology per the adoption of the 2009 Federal Food Code.
- Increased Albuquerque's health inspection team to eight inspectors. This team conducts approximately 10,000 health inspections each year, ensuring Albuquerque's food supply, pools and spas are safe for the public.

Groundwater Protection

- Completed the Installation of a groundwater remediation system at the Los Angeles landfill, where contamination had seeped into Albuquerque's groundwater; to date over 12 million gallons of water has been removed, treated and returned to Albuquerque's aquifer.

Household Hazardous Waste Collection

- Collected over 218,000 pounds of household hazardous waste from 9,850 Albuquerque/Bernalillo County residents at the Household Hazardous Waste Collection Center located at 6133 Edith NE. Since opening in 1998, the Household Hazardous Waste Collection Center has welcomed over 76,000 participants and provided safe disposal for approximately four million pounds of hazardous waste from City and County residents.

Urban Biology

- A new Montessa Park Lab facility was completed and brought online in 2011. The facility provides improved capacity for monitoring vector-borne and zoonotic disease such as West Nile virus, plague and tularemia. The new facility houses an expanded laboratory and a GIS/mapping area, as well as expanded office space for division staff.
- Completed the redesign and rehabilitation of Albuquerque's gambusia mosquitofish stock pond. The new pond setup will greatly increase production capacity of mosquitofish, which are small fish that eat mosquito larvae, and are distributed to the public for free. In addition to higher production, the new pond configuration provides for easier maintenance and improved biosecurity to prevent fish stocks from catastrophic loss.

Air Quality

- With the exception of smoky conditions from the Wallow fire in Arizona, Albuquerque enjoyed another year of clean air. The Albuquerque area met all EPA health-based ambient air standards in FY/11.
- One of Albuquerque's nine monitoring stations located near Del Norte High School was reconfigured and upgraded with new instrumentation. The upgraded station is part of the U.S. Environmental Protection Agency National Core Monitoring Network program. The program provides a national look at air pollution, using a distributed network of qualified sites that measure all criteria pollutants with consistent techniques.
- Reduced operating costs through significant improvements to communication and accessibility for permit holders. Simplified the procurement and maintenance of required permits for small businesses and other permittees.

Vehicle Pollution Management

- Produced significant improvements to Albuquerque's vehicle emissions testing program by extending the exemption on new vehicles to four years, putting all vehicles on a biennial (every other year) test schedule, exempting classic collector cars over 35 years in age, removing unnecessary steps to shorten the test, testing diesels every two years rather than just at change of ownership, and replacing an obsolete procedures manual with a much more useful technical guide.

PRIORITY OBJECTIVES

ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL: PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS, ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 1. Because EHD foresees Albuquerque-Bernalillo County ozone levels will exceed future revised U.S. Environmental Protection Agency (EPA) standards, following the EPA revising the ozone standard in 2011, EHD will develop an attainment plan to comply with the revised regulation. The attainment plan will document steps necessary to meet the ozone standard. This plan may include a timeline for attainment, identifying regional collaboration agencies and their involvement in the process, and the specific steps that will be taken to reach compliance. The Department will provide this plan to the Mayor and City Council by the end of 2nd Quarter, FY/12.

FAMILY AND COMMUNITY SERVICES

The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within program strategies to allow for performance measures and to align specifically to City Goals and Desired Community Conditions.

MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	15,136	15,754	15,754	15,144	15,729	585
Operating	17,540	17,454	17,582	16,556	17,403	847
Capital	0	0	0	0	0	0
Transfers	1,101	1,101	1,101	1,101	788	(313)
Grants	59,883	54,592	54,593	54,593	23,614	(30,979)
TOTAL	93,660	88,901	89,030	87,394	57,534	(29,860)
TOTAL FULL TIME POSITIONS	402	380	380	380	364	(16)

BUDGET HIGHLIGHTS

The department's approved FY/12 General Fund budget of $33.9 million is a reduction of $388 thousand or 1.1% from the original FY/11 budget. There were no position additions during FY/11 and the department is deleting ten General Fund positions to provide savings in FY/12. These are: one fiscal officer and one program specialist I position in strategic support; ne child development and education program specialist, one teacher and one office assistant in child development; one program data analyst in substance abuse; and one community outreach coordinator in mental health. Positions frozen in the prior year's budget and deleted in FY/12 are two community recreation activities coordinators in community recreation and one teacher in child development. The department's General Fund position count for FY/12 is 196.

For FY/12 the Public Safety Quarter Cent Tax allocation for social service contracts is $9.2 million. Using the quarter cent tax funds and a General Fund allocation of $5.6 million, the department will fund social service contracts in the following programs: $1.7 million for offer health and social services; $1.2 million for develop affordable housing; $39 thousand for provide early childhood education; $1.7 million for provide mental health; $1.1 million for provide emergency shelter; $1.3 million for prevent and reduce youth gangs; $4.6 million for substance abuse and prevention; $155 thousand for provide transitional housing; $231 thousand for supportive services to the homeless; and $2.1 million for partner with public education. The balance of funds is operating expenses and personnel that work in the substance abuse and mental health programs.

In the partner with public education program, the APS High School Retention contract was reduced from $275 thousand to $150 thousand in the FY/12 approved budget. Two new initiatives are approved and included in the partner with public education program. These are $35 thousand for the New Mexico Dance Institute and $200 thousand for the Running Start for Careers initiative. Running Start for Careers is a high school retention and workforce development program that will allow high school students to receive expert training by the business sector. Funding for the MATS Meth Treatment contract in substance abuse treatment and prevention, as well as two small contracts in community recreation were shifted to other programs.

The Apartments Operating Fund FY/12 approved budget is maintenance of effort budget at $3.8 million. Due to a refunding of variable rate bonds and replacement with fixed rate bonds, debt service payments have remained relatively flat at one million dollars. The budgeted debt service payment for FY/12 is one million dollars.

For FY/12, the Community Development Fund budget will be maintenance of effort budget of $4.6 million. Total positions for the fund are 22.

The FY/12 operating grants for the department total $15.2 million. Seventy-four positions are funded with operating grants.

The Housing Authority will be separating from the City of Albuquerque effective July 1, 2011, therefore Fund 805, the Housing Authority Fund, shows no budget in the FY/12 column. There are 72 positions in the fund.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY BY GOAL:						
GENERAL FUND - 110						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
Community Recreation	7,766	7,968	7,968	7,719	7,713	(6)
Develop Affordable Housing	245	75	80	80	1,284	1,204
Early Childhood Education	5,025	5,247	5,247	5,197	5,202	5
Emergency Shelter Services	961	1,032	1,032	1,032	1,077	45
Health and Social Services	3,399	3,129	3,189	3,276	3,312	36
Mental Health Services	3,220	3,106	3,106	3,105	1,825	(1,280)
Partner with Public Education	4,455	5,286	5,350	4,831	5,417	586
Strategic Support	1,535	1,433	1,433	1,431	1,359	(72)
Supportive Services to Homeless	231	230	230	231	230	(1)
Transitional Housing	163	154	154	154	154	0
GOAL 2: PUBLIC SAFETY						
Prevent Neighborhood Deterioration	0	0	0	0	0	0
Reduce Youth Gangs	1,250	1,272	1,272	769	1,272	503
Substance Abuse	5,527	5,376	5,376	4,976	5,075	99
Total General Fund - 110	33,777	34,308	34,437	32,801	33,920	1,119
COMMUNITY DEVELOPMENT FUND - 205						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
Develop Affordable Housing	1,892	1,935	1,935	1,935	1,935	0
Health and Social Services	305	506	506	506	506	0
Strategic Support	714	852	852	852	852	0
Provide Early Childhood Education	305	0	0	0	0	0
Provide Emergency Services	87	0	0	0	0	0
Provide Mental Health Services	0	0	0	0	0	0
Provide Community Recreation	1,280	0	0	0	0	0
Trfr from 205 to Fund 110	249	55	55	55	55	0
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
Prevent Neighborhood Deterioration - 205	2,871	1,249	1,249	1,249	1,249	0
Neighborhood Stabilization (NSP)	0	0	0	0	0	0
GOAL 6: ECONOMIC VITALITY						
Neighborhood Econ Develop - 205	23	23	23	23	23	0
Total Community Dev. Fund - 205	7,726	4,620	4,620	4,620	4,620	0

FAMILY AND COMMUNITY SERVICES

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
OPERATING GRANTS FUND - 265						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
Community Recreation	1,687	1,792	1,792	1,792	1,792	0
Develop Affordable Housing	1,817	2,025	2,025	2,025	2,015	(10)
Early Childhood Education	4,710	4,708	4,708	4,708	4,653	(55)
Supportive Services to the Homeless	2,442	2,535	2,535	2,535	2,589	54
Emergency Shelter Services	365	365	365	365	366	1
Health and Social Services	30	0	0	0	0	0
Partner with Public Education	54	0	0	0	0	0
Train Lower Income Persons	0	0	0	0	0	0
Strategic Support	969	972	972	972	589	(383)
Supportive Services to the Elderly	2,280	2,146	2,146	2,146	2,146	0
Area Plan Grant	5,117	5,290	5,290	5,290	5,790	500
Trfr to DSA & Allocation to Pgms	(5,117)	(5,290)	(5,290)	(5,290)	(5,790)	(500)
GOAL 2: PUBLIC SAFETY						
Neighborhood Crime Reduction	0	0	0	0	0	0
Substance Abuse	0	0	0	0	0	0
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
Prevent Neighborhood Deterioration - 265	1,035	1,035	1,035	1,035	1,029	(6)
Total Operating Grants Fund - 265	15,389	15,578	15,578	15,578	15,179	(1,428)
ARRA GRANTS FUND - 266						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
Indirect Overhead	4	0	0	0	0	0
Early Childhood Education	0	0	0	0	0	0
Emergency Shelter Services	1,807	0	0	0	0	0
Supportive Services to the Elderly	188	0	0	0	0	0
Total ARRA Grants Fund - 266	1,999	0	0	0	0	0
APARTMENTS FUND - 671						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
Housing Operations	2,677	2,351	2,351	2,351	2,774	423
Trfr from Fund 671 to Fund 240	90	40	40	40	40	0
Trfr from Fund 671 to Fund 675	1,002	1,004	1,004	1,004	1,001	(3)
Total Apartments Fund - 671	3,769	3,395	3,395	3,395	3,815	420
APARTMENTS DEBT SERVICE FUND - 675						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
Total Debt Service	1,002	1,004	1,004	1,004	1,001	(3)
HOUSING AUTHORITY FUND - 805						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
Total Develop Affordable Housing - 805	31,000	31,000	31,000	31,000	0	(31,000)
TOTAL APPROPRIATIONS	94,662	89,905	90,034	88,398	58,535	(29,863)
Interdepartmental Adjustment	1,002	1,004	1,004	1,004	1,001	(3)
NET APPROPRIATIONS	93,660	88,901	89,030	87,394	57,534	(29,860)

REVENUE

FY/12 General Fund revenues are estimated at $1.8 million, $118 thousand less than FY/11. The Apartments Operating Fund revenues are estimated to be $3.5 million for FY/12.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Child Care Services	784	800	730	730	0
Community Centers	80	50	55	55	0
Latch Key Program	723	650	655	655	0
Therapeutics Program	40	50	45	45	0
Multi-Service Center Rental	324	315	325	325	0
Miscellaneous	32	63	0	0	0
County Shared Operations	33	25	25	25	0
Housing Services - 671	3,446	3,139	3,139	3,512	373

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

PROGRAM STRATEGY

PROVIDE TRANSITIONAL HOUSING - Assure that mentally ill, substance abusers, persons leaving correctional facilities and homeless persons, including children, have access to supportive and transitional housing so that they can reintegrate into stable society.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Families are secure and stable.					
# of homeless families housed through Catholic Charities	42	46	42	41	42
# of families transitioning into permanent housing upon discharge	-	16 of 21	15 of 20	17 of 20	15 of 20
# of homeless families housed through St. Martin's	58	74	60	71	60
# of families transitioning into permanent housing upon discharge	-	20 of 36	21 of 30	20 of 40	21 of 30
# of homeless families housed through Barrett Foundation	23	26	23	30	23
# of families transitioning into permanent housing upon discharge	-	8 of 12	7 of 10	3 of 4	7 of 10
DESIRED COMMUNITY CONDITION - Residents have a balance of means, opportunity, and avenues of support needed to provide for their basic needs.					
# of women served by Crossroads/Maya's Place upon release from jail	51	48	30	29	30
% of women completing Crossroads/Maya's Place program who do not return to jail within one year	93	96	75	75	75
# of homeless housed through Albuquerque Health Care for the Homeless	167	154	150	138	150
# of homeless maintaining housing within one year	-	14	15	16	15
# of homeless housed through Transitional Living Services	73	77	70	71	70
# of homeless transitioned into independent living program upon discharge	-	19 of 25	15 of 25	18 of 25	15 of 25
# of homeless housed through St. Martin's	140	194	140	187	140
# of homeless transitioning into permanent housing upon discharge	-	44 of 93	35 of 70	58 of 100	35 of 70
# of homeless women housed through Barrett Foundation's Casa Milagro	9	12	9	9	9
# of women transitioning into permanent housing upon discharge	-	2	3	4	3
# of homeless children and their families receiving child care and case management services through Cuidando Los Ninos	100	108	100	100	100
# of families referred to services to assist in exiting homelessness	-	108	100	100	100
DESIRED COMMUNITY CONDITION - Safe, decent, and affordable housing is available.					
# of victims of domestic violence housed through S.A.F.E. House	40	42	40	38	40
# of victims transitioning into permanent housing upon discharge	-	14 of 15	18 of 20	16 of 16	18 of 20

PROVIDE SUPPORTIVE SERVICES TO HOMELESS - Assure that homeless persons have access to services so that they may form a stable life style.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents have a balance of means, opportunity, and avenues of support needed to provide for their basic needs.					
# of hot meals served through Project Share	39,212	40,825	40,000	40,213	40,000
# of hot meals served through St. Martin's	26,619	21,492	21,492	75,850	21,492
# hours of employment for the homeless through St. Martin's park clean-up program	-	-	1,400	1,560	1,400
% of homeless transitioning into permanent employment from park clean-up program	-	-	1%	2%	1%
$ amount of Continuum of Care homeless funds brought into the community through the New Mexico Coalition to End Homelessness	-	-	$4.768 M	$4.840 M	$4.768 M
DESIRED COMMUNITY CONDITION - Residents have access to physical and mental health care.					
# of homeless provided with dental care services through Albuquerque Health Care for the Homeless	1,675	1,702	1,500	1,682	1,500
# of homeless showing significant improvement in dental health through completion of treatment	-	-	200/250	108 / 200	200/250
# of homeless served through the art therapy program provided by Albuquerque Health care for the Homeless	1,718	1,602	1,600	2,082	1,600
% of first- time art therapy clients using other homeless services	-	-	3%	4%	3%

STRATEGIC SUPPORT: Provide for the integrated planning and cost-effective delivery of a wide range of human and family services including affordable housing, community development, human rights, youth recreation, child development, and social services, so that residents have access to services and opportunities to succeed.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
$ value of CDBG grants applied for	$4,423,936	$4,783,080	$4,783,080	$4,783,080	$4,783,080
# Community Development and Behavioral Health contracts monitored	84	105	179	179	179
# of contracts processed	312	158	310	310	310
# of positions advertised	*	44	40	36	40
# temporary/seasonal positions filled	*	560	600	701	600
# new employee orientations conducted for temp employees	*	52	52	52	52
# time sheets processed	*	19,000	15,000	20,772	15,000
# time sheet adjustments required	*	500	200	450	200
# temporary upgrades utilized	*	10	10	6	10

PARTNER WITH PUBLIC EDUCATION - Provide funds and programs so that literacy and educational performance of students 12th grade and below will be improved, and youth will achieve desired educational outcomes.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Youth achieve desired educational outcomes.					
Elementary & Mid School Initiatives					
# of Elementary School Students Participating	-	-	60	61	62
Total # of Elementary School Students Enrolled	7,409	6,603	7,557	7,964	8000
# of Middle Schools Participating	-	-	21	21	22
Total # of Middle School Students Enrolled	6,119	5,343	4,353	5,681	4500
# of Charter Elementary Schools Participating	-	-	6	6	6
Total # of Charter Elementary School Students Enrolled	356	367	328	255	350
# of Charter Middle Schools Participating	-	-	4	4	4
Total # of Charter Middle School Students Enrolled	258	209	156	122	175
% of Students (all programs) with Improved grades and/or Increased School Attendance/attendance	-	-	1		0.8

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
Drop Out Prevention Program					
# of Students Participating in Drop Out Prevention Program	1,460	1,575	1,335	1,668	1500
% of Students Successfully Completing Drop Out Prevention Prog.	86%	86%	84%	87%	82%
% of Students in Drop Out Program Who Advance to the Next semester/grade	-	71%	70%	72%	71%
# of High School Charter Students in Drop Out Prevention Prog.	356	390	338	404	350
% Charter Students Successfully Completing Drop Out Prev. Prog.	81%	82%	82%	83%	82%
% of Charter Students in Drop Out Program who Advance	-	63%	65%	63%	68%
DESIRED COMMUNITY CONDITION - Youth achieve responsible social development.					
High School Job Mentor Program					
Total # of Students in Program	727	747	602	763	625
# of High School Seniors Enrolled in Program	291	283	273	295	275
# of Program Seniors Graduating	-	283	270	295	272
# of Program Students Achieving One Semester Elective Credit	668	685	595	690	612
# of Program Students Participating in JMP Sponsored Activity	481	465	542	498	562
# of Days between Stipend Check request and Stipend Check Issuance by YDI	-	-	10	9	7

PROVIDE MENTAL HEALTH SERVICES- Contract to address the needs of persons with serious mental illness, behaviorally troubled youth, and victims of sexual assault and to minimize the number of mentally ill persons entering the criminal justice system, so that residents are safe, secure, and healthy and have access to services.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents have access to physical and mental health care.					
# of Sexual Assault Victims Treated	-	653	250	162	600
# Existing Homeless Persons Receiving Housing Vouchers	239	245	250	223	250
# Persons Enrolled in ACT-1/UNMH	68	75	75	80	68
# Persons Enrolled in ACT-2/SMHC	31	62	62	75	68
# Severely Disabled Mentally Ill Homeless Persons Assisted With Accessing Homeless Service Providers	-	-	-	-	24

OFFER HEALTH AND SOCIAL SERVICES- Contract with service providers to provide health and social services so that residents are served when they need help to prevent them from becoming homeless, and or being able to provide basic needs and to help them become self-sufficient.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents have access to physical and mental health care.					
# clients of All Faiths based services	600	600	600	570	570
# unduplicated clients served at Community Dental	3,578	4,077	3,500	3,611	3,500
# unduplicated children served through UNMH Young Children's Health Center (primary care)	4,483	4,694	3,500	4,223	2,850
# clients served at Working Classroom	100	175	175	177	175
# clients served at YDI (early substance abuse intervention/prevention)	108	116	100	118	100
# of unduplicated children, youth, and mothers served by Domestic Violence Resource Center/Resources, Inc.	*	*	75	50	75
# of unduplicated children, youth, and mothers served by Enlace Comunitario	*	*	80	76	85
# of victims of domestic violence served by New Mexico Asian Family Center.	*	*	10	36	18
# clients served at First Nations for social services	380	791	650	721	700
# clients matched in mentoring relationships at Big Brother's Big Sisters	86	91	100	90	85

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents have a balance of means, opportunity, and avenues of support needed to provide for their basic needs.					
# families served (intakes)	4,900	1,575	1,500	1,298	1,900
# people benefiting from services (household members upon intake)	12,860	4,663	5,000	3,387	6,200
# families provided rent assistance	75	59	100	168	260
# families provided utility assistance provided	135	391	450	284	565
# recipients clothing assistance	760	374	400	282	400
# recipients diaper assistance	340	180	200	147	200
# food boxes provided	4,760	5,319	4,800	3,584	4,800
# social service referrals provided	6,016	20,936	20,000	5,924	20,000
# pounds of food distributed by Roadrunner Food Bank	*	833,333	700,000	697,211	696,667
# Downtown Teen Center events	*	64	50	75	75
# Downtown Teen Center classes/sessions	*	33/202	30/200	38/579	35/500

Measure - HUD Funded Calendar Year Contracts	Actual CY/08	Actual CY/09	Approved CY/11	Actual CY/11	Proposed CY/12
# elderly low-income client households receiving DSA retrofits	800	800	800	800	800
# of low/moderate income women employed through Southwest Creations	39	33	25	22	25
# of evictions prevented - H&SSC Eviction Prevention Program	*	201	300	452	300
% of families still housed 3 months after eviction prevention assistance - H&SSC Eviction Prevention Program	*	96%	90%	93%	90%

PROVIDE EMERGENCY SHELTER SERVICES - Assure that homeless persons and victims of Domestic Violence have access to safe and secure shelter so that their health and safety are improved.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Families are secure and stable.					
# of homeless men provided with emergency and respite shelter and meals through Good Shepherd	1,632	1,375	1,200	1,404	1,375
# of homeless men who receive emergency and respite shelter, resource referral and assistance to obtain permanent shelter through the Metropolitan Homelessness project.	959	882	800	824	980
# of nights served through motel voucher (family w/children) through Albuquerque Health Care for the Homeless	-	-	400	455	455
# of nights served through motel voucher (individual/medical respite) through Albuquerque Health Care for the Homeless	-	-	600	360	630
# of homeless provided with winter emergency shelter through the Rescue Mission	1,799	1,126	1,000	1,589	1,000
# of homeless staying at winter emergency shelter provided with information about homeless services	-	-	500	794	575
# of homeless women and their children provided with shelter services through Barrett House	368	324	400	842	400
# of homeless women and their children transitioning into housing upon exiting the shelter	-	-	40	80	40
# of victims of domestic violence provided with shelter services through S.A.F.E. House	334	368	400	376	400
# of victims of domestic violence discharged to a non-violent environment	-	-	200	188	200
# of nights served through motel voucher (individual/mental health) through St. Martin's	-	-	800	1,650	800
# of homeless families housed through St. Martin's Displaced Tenant program	16	61	50	47	50
# of homeless families placed in permanent housing through St. Martin's Displaced Tenant program	-	-	50	13	50
DESIRED COMMUNITY CONDITION - Residents have a balance of means, opportunity, and avenues of support needed to provide for their basic needs.					
# of homeless provided with day shelter services (meals, clothing, transportation, referrals for services) through St. Martin's	250/day	324/day	280/day	280/day	280/day
# of homeless transported to the emergency winter shelter by the Rescue Mission	252	261	250	357	250

PROVIDE EARLY CHILDHOOD EDUCATION & CARE - Contract to provide high quality affordable, accessible Early Care, Education and Family Development Services so that families are assisted in setting goals toward their involvement with their children's health, education and the families own movement toward self sufficiency.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Youth achieve desired educational outcomes.					
# of low-income children who receive quality childcare and education services with the support of scholarship opportunities for staff through NM Association for the Education of Young Children (NMAEYC) TEACH	722	770	700	605	895
DESIRED COMMUNITY CONDITION - Families are secure and stable.					
# of mothers/children experiencing homelessness receiving Early Head Start services at Cuidando Los Ninos (numbers include turnover rate).	59	66	45	100	24
# of children receiving services at Catholic Charities (numbers include turnover rate).	22	24	20	40	16
# of teen mothers receiving housing through YES Housing (funding for the Teen Parent Residence Program ended 11/30/10).	24	15	10	5	N/A
# of children receiving child care services at Cuidando Los Ninos.				100	
# of children receiving child care services at St Marks.	104	93	100	102	80
DESIRED COMMUNITY CONDITION - Residents have access to physical and mental health care.					
#of meals provided for children in Child Development Centers through Canteen Services of Central New Mexico and Albuquerque Public Schools.	301,159	365,500	300,000	265,572	305,000
# of families receiving initial health screens through UNM School of Nursing.	153	126	125	145	228

COMMUNITY RECREATION - Assure all segments of the community, but particularly youth, have the appropriate supervised educational, social, recreational and physical fitness activities. Provide meals to needy children so that their nutritional needs will be met. Provide therapeutic recreation to special needs children and adults so that they will be healthier.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
# of meal sites	131	147	132	156	145
Total # of Meals Served	484,955	433,605	420,000	452,375	420,000
Total # of Registered Adults Attending Daily (Community Centers)	-	-	1,750	1,567	1,880
Revenue Generated (Rentals, RFI's, etc.)	$45,517	$77,153	$46,000	$71,021	$50,000
# of Rentals	-	-	-	2,382	200
# of Adults Registered for Services (Therapeutic Recreation)	692	597	650	625	685
# of Adults Attending Daily (Therapeutic Rec)	-	-	-	350	390
DESIRED COMMUNITY CONDITION - Youth achieve responsible social development					
# of Registered Youth Attending Daily During the School Year (Community Centers)	-	-	-	1,309	1,330
# of Registered Youth Attending Daily During the Summer (Community Centers)	-	-	-	1,965	1,965
# of Registered Youth (Therapeutic Recreation)	-	-	-	375	375
# of Registered Youth Attending Daily (Therapeutic Rec)	-	-	-	265	265
Total # of on-going activities, classes, programs, etc. at centers	182	203	200	203	210
# Sites for the School Year	29	30	30	29	29
# of Youth Registered for the School Year	2,317	2,215	2,500	2,153	2,200
# of Youth Attending Daily School Year	2,130	1,459	1,400	1,339	1,400
# of Sites for the Summer	15	14	14	15	14
# of Youth Attending Registered During the Summer	1,261	1,148	1,000	1,079	1,100
# of Youth Attending Daily During the Summer	517	684	700	688	700
Revenue Generated for the Fiscal Year	$748,503	$725,785	$650,000	$639,434	$650,000
# of Youth Served by Isshin Ryu (Tutoring)	68	43	55	46	55
# of Youth and Adults Served by Isshin Ryu (Recreation)	50	33	50	39	50
# of Youth Served by (Excel)	56	54	50	55	53
% of Youth With Improved Math and Language Skills (Excel)	-	-	100%	100%	100%
# of Work Orders Completed	446	1,020	1,000	1,340	1,000
# of sq./ft. per maintenance worker	20,937	21,326	18,000	21,326	18,792
# of sq./ft. per maintenance mechanic	77,442	87,585	125,000	118,755	118,755
# of Facilities Receiving Janitorial Services 5 days-per-week	41	4	41	39	39
Facilities Receiving Emergency/On-call Services 24/7	57	57	58	58	62

DEVELOP AFFORDABLE HOUSING - **Efficiently** and effectively administer Public Housing and Section 8 rental assistance programs so that client households have housing with the goal of eventually moving clients into self sufficiency. Expand the supply of affordable housing units, preserve existing affordable housing, and protect vulnerable populations.

Measure	Completed multi-year Project outputs CY/09	Proposed multi-year Project outputs CY/10	Approved multi-year Project outputs CY/10	Actual multi-year Project outputs CY/10	Proposed multi-year Project outputs CY/12
DESIRED COMMUNITY CONDITION - Safe, decent, and affordable housing is available					
Increase the supply of affordable rental housing (New Construction)	125	437	250	271	282
Increase the quality of affordable rental housing (rehabilitation)		0	20	0	20
Improve access to affordable rental housing (Fair Housing/counseling)	-	1,830	1,500	309	1,650
Improve access to affordable rental Housing (TBRA)	**	**	TBD	TBD	TBD
Increase the number of homeless persons moving into permanent housing (Housing First)	**	230	250	223	230
Increase availability of affordable owner housing (New Construction)		97	100	125	97
Increase availability of affordable owner housing (Acquisition)		94	75	69	72
Improve quality of owner housing (Rehabilitation)		1,200	1,200	1,424	1,200
Improve access to affordable Owner housing (Homebuyer counseling)		400	400	400	400
Increase range of options and related services for persons with special needs (persons with Aids)	22	21	29	22	22

SUPPORTIVE SERVICES TO THE ELDERLY - Provide services throughout Bernalillo County that support persons age 60 years and older, particularly frail elders, so that they can remain independent.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Senior citizens live and function in optimal environments.					
# of hours of care provided through Adult Day Care	50,195	50,142	50,000	53,058	50,142
# of hours of services for Homemaker/Personal In-Home Care	14,778	13,576	13,000	13,000	13,576
# of contacts (assessments) through Case Management for Seniors	1,865	1,794	1,500	1,500	1,794
# of hours of in-home respite care for caregivers	10,888	11,287	10,000	10,000	11,287
# of clients who receive legal services and representation for seniors with legal issues	2,877	2,800	2,800	2,800	2,800
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
# of units of transportation services for seniors (one way trips)	5,152	5,152	5,000	5,152	5,152
# of support group sessions for Grandparents Raising Grandchildren	41	30	30	30	30
# of unduplicated caregivers who receive professional counseling	110	150	100	150	150
# of blocks of Geriatric, Education & Health Maintenance Clinics	250	250	250	250	250
# units of services through Medication Management (nurse visits for medication set up)	333	378	350	178	378

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

SUBSTANCE ABUSE TREATMENT AND PREVENTION - Facilitate access to substance abuse intervention and treatment services for persons with substance abuse problems so that families are secure and stable, public health risks are minimized, and safety in the community is increased.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents have access to physical and mental health care.					
# Families Served by APS/FAST	51	53	60	31	60
# Families Served by Engender	-	26	60	62	60
# Adolescents Educated About DWI by NM Solutions	-	-	100	30	100
# Clients Served by Hogares - Outpatient	343	330	200	138	200
# of Adults and Adolescents Assessed & Referred for Substance Abuse Treatment by UNM/AMCI	2,737	2,449	2,500	2,006	2,500
# Persons Served by UNMH Milagro Program	9	3	-	9	-
# Adults Entering Substance Abuse Treatment by New Mexico Solutions	-	-	80	66	80
# of Individuals Receiving Substance Abuse Treatment via the Treatment Voucher Provider Network	2,331	2,131	2,000	1,694	2,100
# Clients Served by AHCH Residential Recovery Program	33	32	-	16	-

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
These agencies did not receive a contract award, via RFP process, for FY11					
# Adults Entering Substance Abuse Treatment by Relevancy, Inc.	105	148	-	-	-
# Families Served by Catholic Charities	64	48	-	-	-
# of Employers Educated by the DWI Resource Center	15	31	-	-	-

PREVENT AND REDUCE YOUTH GANGS - Contract to divert at-risk youth from gang involvement and provide positive youth activities so that the lives of youth are improved as well as the communities in which they live.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.					
Youth prevented from joining a gang through YDI-Gang intervention/prevention program	350	135	165	97	165
Youth who decrease participation in gang/violent behavior through YDI-Gang Intervention program	combined	215	215	206	215
Youth living in the Alamosa/SW Mesa area who receive training through YDI Alamosa/SW Mesa program (education, gang intervention/prevention, skills training)	100	110	100	70	100
Youth (16 -21) earning their GED through YDI-GED program	100	100	100	71	100
Youth who are a t risk of dropping out of school earn their GED and gain basic skills training and unsubsidized employment through the YDI-Stay In School program	66	68	53	55	53
Youth who receive mentoring services and show an improvement in their grades, making appropriate choices, better interpersonal relationships and behavior through YDI-Wise Men Wise Women	117	119	115	115	115
Youth receiving behavioral health/gang prevention services through the UNMH gang prevention program	119	80	90	87	90

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

PREVENT NEIGHBORHOOD DETERIORATION - Contract and/or provide grants to redevelop older neighborhoods and remediate owner occupied homes in older neighborhoods so that residents' neighborhoods are attractive places to live and up to City building codes.

Measure HUD Funded Calendar Year Contracts	Actual CY/08	Actual CY/09	Approved CY/10	Actual CY/11	Proposed CY/12
DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable					
# of loans provided to low income homeowners for housing rehabilitation	*	*	11	0	11
Purchase foreclosed single & multi-family units (NSP)	*	*	4	4	4
# of rehabilitated single & multi-family units (NSP)	*	*	73	29	73
# of units sold/rented to income eligible households (NSP)	*	*	71	26	71
Improve quality/increase quantity of public improvements for lower income persons by Acquiring land for future development of Affordable Housing	*	*	TBD	TBD	TBD
Improve quality/increase quantity of public improvements for lower income persons	*	*	10	TBD	10

PRIOR YEAR ACCOMPLISHMENTS

- Launched the Albuquerque Heading Home program. Conducted a survey of chronically homeless individuals in Albuquerque and carried out an initial needs assessment, offering appropriate housing and services. Homeless individuals at greatest risk of dying and with the most desperate of circumstances have been provided with permanent housing under the Housing First model. FCS is continuing to work with our partners to build capacity to serve more of these most vulnerable individuals.

- Created a Core Values Team which worked to conceive and standardize core values for the Department of Family & Community Services. The department has implemented a pilot program of performance evaluation which is valued, fair, holds people accountable and recognizes and rewards outstanding performance. All FCS supervisors have received training on the new performance evaluation system and evaluations are occurring under a pilot program.

- Worked with POD Inc. to explore options for creating a computerized database for FCS along with other process improvements for various divisions. The evaluation of process improvements is continuing as each division is engaged in updating or creating written policies and procedures manuals for their area.

- The Albuquerque Housing Services Division smoothly transitioned to the Albuquerque Housing Authority as of July 1, 2011, a Public Corporate Body and a part of the City of Albuquerque in accordance with City Council Resolution 2010-97. This change will ensure that the stand-alone Housing Authority is able to best meet its obligations to the community and continue to develop and expand housing opportunities for residents.

- The Office of Neighborhood Revitalization underwent a complete renovation, including the installation of phones, computers, and security systems for the office at 700 4th Street SW in order to better serve clients.

- The Home Owner Rehabilitation program held meetings in various community centers and multi-service centers throughout the city. A total of 63 homeowners attended and 26 applications were received. Ten applications have been income qualified, and five properties have been inspected and qualify for the program.

- The Neighborhood Stabilization Program purchased 10 single family foreclosed homes and 9 foreclosed multi-family buildings totaling 78 units. Thirteen single family homes and six multi-family buildings were purchased. Eleven homes were sold to families whose incomes are below 120% of the Area Median Income and 34 units were rented to families, seventy percent of whom are required have incomes at or below 50% of the Area Median Income. Completed environmental assessments on two buildings totaling 52 rental units.

- The Area Agency on Aging (AAA) completed the consolidation of the City of Albuquerque's AAA SQL database with the State of New Mexico's Aging and Long Term Services Department database to create a state wide database. Completed the training of the 74 active City of Albuquerque's AAA users on the Web based software that accesses the State of New Mexico's Aging and Long Term Services Department state wide database and went live.

- The Early Head Start (EHS) Program for children upgraded safety equipment at Early Head Start centers. This year EHS added new playground equipment at the following sites: La Mesa, Rio Grande Grads, School on Wheels (south campus) and Trumbull.

- The Child Development Centers (CDC)/ Pre-K Centers (for children age 3-5) accredited eleven sites through the National Association for the Education of Young Children (NAEYC): Alamosa, Barelas, Carlos Rey, Duranes, Herman Sanchez, Longfellow, Los Volcanes MacArthur, Manzano Mesa, McKinley and Vincent E. Griego.

PRIORITY OBJECTIVES

HUMAN AND FAMILY DEVELOPMENT GOAL: PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 7. Using existing or available funding, work with Parks & Recreation, Cultural Services and other stakeholders to produce a summer youth guide brochure outlining available City of Albuquerque youth programming.

Collaborate with partners to plan and provide new programs for the youth who attend City community centers. Study cost cutting and efficiency measures for current funding and develop alternative or additional funding sources as appropriate. Report to Mayor and City Council by the end of second quarter, FY/12.

- OBJECTIVE 8. Utilizing the foundation of the Family & Community Services Department (FCS) Core Values Assessment and Recommendations, create and implement a pilot program of new Employee Work Plans (EWP) and Performance Evaluation Guides (PEG) for FCS that is valued, fair, holds supervisors and employees accountable and encourages and rewards exceptional performance. Train FCS supervisors and employees in the new system and use the new EWP/PEG evaluations for no less than one year. Partner with HR to evaluate the program and consider its application for other City departments. Report results to the Mayor and City Council by the end of FY/12.

- OBJECTIVE 9. Utilizing existing or available funding, follow up and implement recommendations made by POD Inc. to construct a computerized database and other process improvements for Family & Community Services Community Development, Behavioral Health and selected other divisions. Develop and implement the project in phases as resources are available. Report progress to the Mayor and City Council by the end of FY/12.

- OBJECTIVE 10. Using existing resources and staff, conduct a study to determine a minimum of two suitable locations that can be used by nonprofit and community groups to provide meal services to the homeless and other needy individuals. The study shall include a survey of other homeless service providers within the neighborhoods, the days and hours of existing meal services, the feasibility of using their facilities to provide meals on weekends/holidays and any additional costs to keep the facilities open for meals on the weekends/holidays, consultation with neighborhood residents, neighborhood associations, as well as local businesses that may be impacted by meals provided on weekends/holidays. Complete the study and submit a report to the Mayor and the City Council by the end of the second quarter of FY/12. (Family & Community Services)

SOCIAL SERVICE CONTRACTS

Program Strategy	Contractor	Services	Amount	Funding Source
Area Plan Grant				
	Addus Healthcare, Inc.	Homemaker, Respite and Personal Care	$220,000	AAA
	Bernalillo County Youth and Senior Services	South Valley Project	$88,200	AAA
	City of Albuquerque / Senior Affairs	Support services to the elderly	$5,790,000	AAA
	Cornucopia, Inc.	Adult Day Care Respite	$68,600	AAA
	Curtis Graf, PH.D.	Professional Group Counseling and Caregiver Support	$45,000	AAA
	Terrier Home Care Assistance, Inc.	Homemaker, Respite and Personal Care East Mountains	$54,000	AAA
	Home Instead Senior Care, Inc.	Homemaker, Respite and Personal Care	$220,000	AAA
	Jewish Family Services of NM, Inc.	Case Management	$115,000	AAA
	Jewish Family Services of NM, Inc.	Health Education and Promotion	$1,408	AAA
	Jewish Family Services of NM, Inc.	Intensive Case Management	$25,055	AAA
	Jewish Family Services of NM, Inc.	Natural Occurring Retirement Communities Senior Outreach	$27,500	AAA
	Jewish Family Services of NM, Inc.	Senior Transportation	$85,000	AAA
	La Vida Felicidad, Inc.	Homemaker, Respite and Personal Care	$220,000	AAA
	Outcomes, Inc.	Grandparents Raising Grandchildren Support Groups	$7,000	AAA
	Premier Home Healthcare, Inc.	Homemaker, Respite and Personal Care	$220,000	AAA
	Roadrunner Food Bank	Senior Food Boxes	$22,500	AAA
	Senior Citizens Law Offices	Legal Services	$361,227	AAA
	Share Your Care, Inc.	Adult Day Care City Sites	$569,819	AAA
	Share Your Care, Inc.	Adult Day Care Respite	$100,000	AAA
	UNM Health Sciences Center	GEHM Clinics	$40,000	AAA
Community Recreation				
	APS - Albuquerque Public Schools	Provide nutritious lunches to low income children during the summer & school breaks	$1,309,716	SFP
Develop Affordable Housing				
	Catholic Charities	Eviction prevention	$54,700	CDBG
	City of Albuquerque / Legal	Human Rights Fair Housing / MOU	$71,360	CDBG
	Greater Albuquerque Housing Partnership (GAHP)	Affording housing development	$200,000	CDBG
	Greater Albuquerque Housing Partnership (GAHP)	Homebuyer Counseling	$30,000	CDBG
	ILRC	Home ownership counseling for persons with disabilities	$47,000	CDBG
	Law Access	Landlord-Tenant hotline	$75,000	CDBG
	Sawmill Community Land Trust	Affording housing development	$200,000	CDBG
	Sawmill Community Land Trust	Homebuyer Counseling	$30,000	CDBG
	United South Broadway	Homebuyer Counseling	$90,000	CDBG
	NM AIDS Services	Housing for people with AIDS	$25,650	GF
	Family Housing Development Corporation	Bell Trading Post Down Payment Assistance	$300,000	HOME
	Greater Albuquerque Habitat for Humanity	Trujillo Development Project Phase 1 down Payment Assistance	$820,000	HOME
	Greater Albuquerque Habitat for Humanity	Trujillo Development Project Phase 1 land acquisition	$500,000	HOME
	Greater Albuquerque Housing Partnership (GAHP)	Barelas Development Project Down payment assistance	$500,000	HOME
	Sawmill Community Land Trust	Construction loans[4]	$1,200,000	HOME
	Sawmill Community Land Trust	Down payment assistance[3]	$1,243,675	HOME
	Sawmill Community Land Trust	Phase 2B Down Payment Assistance	$300,000	HOME
	Supportive Housing Coalition	Permanent housing for mentally ill; Housing First model.	$1,209,350	QTR
	United South Broadway	Broadway Vistas Down Payment Assistance	$800,000	HOME
	Greater Albuquerque Housing Partnership (GAHP)	Develop and implement homebuyer counseling and education program for eligible homebuyers	$97,500	NSP
	Greater Albuquerque Housing Partnership (GAHP)	Trumbull Redevelopment Project Construction loan	$1,000,000	WF HSNG
	Sawmill Community Land Trust	7th and Iron Development Project	$304,000	WF HSNG
Early Childhood Education				
	Cuidando Los Ninos	Child Care Services	$9,450	CDBG
	APS - Albuquerque Public Schools	Meals for children in Child Development Programs	$175,000	CYFD
	Canteen	Meals for children in Child Development Programs	$317,000	CYFD
	Catholic Charities	Early head start services for immigrant children	$173,000	EHS
	Cuidando Los Ninos	Early head start services for homeless mothers/children	$207,000	EHS
	UNM	Early head start services, health screenings	$133,000	EHS
	Cuidando Los Ninos	Child Care Services	$18,050	GF
	St. Mark's	Child Care Services	$20,900	GF
	YES	Housing for homeless pregnant teens	$55,217	TPR
Emergency Shelter Services				
	Barrett House	Shelter for women/children	$12,000	CDBG
	Albuquerque Rescue Mission	Emergency shelter for homeless persons	$133,462	ESG
	Barrett House	Shelter for women/children	$20,000	ESG
	Good Shepherd	Emergency shelter for homeless persons	$63,000	ESG
	St. Martin's	Day shelter services for homeless persons	$144,717	ESG
	St. Martin's	Motel program, shelter for homeless persons	$4,000	ESG

Program Strategy	Contractor	Services	Amount	Funding Source
	Domestic Violence Temporary Housing Vouchers	Domestic violence shelter	$8,000	GF
	Domestic Violence Temporary Housing Vouchers	Domestic violence shelter	$60,000	QTR
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	$19,000	GF
	Albuquerque Rescue Mission	Emergency shelter for homeless persons	$154,000	GF
	Barrett House	Shelter for women/children	$12,000	GF
	S.A.F.E. House	Domestic violence shelter	$292,000	GF
	S.A.F.E. House	Domestic violence shelter	$136,000	QTR
	St. Martin's	Displaced tenant services	$110,000	GF
	St. Martin's	Motel program, shelter for homeless persons	$36,000	GF
	Metro Homeless Project (Homeless Opportunity Center)	Emergency shelter for homeless men	$250,000	QTR
	American Red Cross	Grants of $5,000 or less to low-income residents for emergency home repairs	$600,000	CDBG
Health & Social Services				
	City of Albuquerque / Senior Affairs	Home Modifications for elderly from CDBG to CSA	$150,000	CDBG
	City of Albuquerque / Senior Affairs	Nutrition Services	$114,286	CDBG
	Community Dental Services	Dental services to low income persons	$120,000	CDBG
	Southwest Creations	Economic development	$23,000	CDBG
	Native American Services	Social & Employment Services for Urban Native Americans	$154,850	GF
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	$78,850	GF
	Community Dental Services	Dental services to low income persons	$114,000	GF
	First Nations	Counseling and job placement services	$25,650	GF
	Roadrunner Food Bank	Food distribution services	$209,000	GF
	Teen Center/New Mexico Xtreme Sports	Operation of the Albuquerque Teen Arts and Entertainment Center, a.k.a. Warehouse 508	$200,000	GF
	UNMH Young Children's Health Center	Pediatric health care, immunizations, and case management services	$151,000	GF
	All Faiths Receiving Home	Services to abused, neglected and abandoned children/youth	$90,250	QTR
	Enlace Comuntario	Services for Child Witnesses of Domestic Violence	$85,500	QTR
	NM Asian Family Center / Domestic Violence Prevention	Mentoring services for at-risk youth	$95,000	QTR
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	$50,000	QTR
	Resources Inc. / Domestic Violence Prevention	Services for Child Witnesses of Domestic Violence	$104,500	QTR
	Working Classroom	Substance abuse prevention services for youth and families	$76,000	QTR
	YDI Youth Development Inc	Substance abuse prevention and early intervention services for youth and families	$247,000	QTR
	Enlace Comuntario	Services for Child Witnesses of Domestic Violence	$150,000	Stimulus
Mental Health Services				
	Rape Crisis Center	Mental health services for survivors of sexual assault	$295,450	QTR
	St. Martin's	Provide intensive street outreach for hard-to-engage persons who are homeless	$83,600	QTR
	St. Martin's/ACT	Mental health services	$665,000	QTR
	UNMH/ACT	Mental health services	$665,000	QTR
Partner with Public Education				
	Running Start	Job training	$200,000	GF
	APS - Albuquerque Public Schools/Job Mentor Program	Job mentoring services to youth	$147,682	GF
	APS/Elementary and Middle School Initiative	Before & After-school education programming	$777,057	GF
	APS High School Initiative		$150,000	GF
	NM National Dance Institute	Dance svcs to youth to promote healthy living	$34,900	GF
	YDI Youth Development Inc/Job Shadow	Job mentoring services to youth	$159,013	GF
	APS/Elementary and Middle School Initiative	Before & After-school education programming	$551,943	QTR
	NM Coalition of Charter Schools - Mid/Elem School Init	Before & After-school education programming	$60,000	QTR
Prevent Neighborhood Deterioration				
		Nuisance Abatement / MOU	$200,000	CDBG
	City of Albuquerque / SWD	Neighborhood Cleanup / MOU	$16,550	CDBG
	Office of Neighborhood Revitalization	Design and begin implementation of owner-occupied home rehab program over multi-years	$2,683,647	CDBG
	OMNI Development Group, Inc.	Purchase & rehabilitate 20 foreclosed single-families properties in eligible NSP census tracts	$3,365,000	NSP
	Pacific Municipal Consultants dba PMC	Provide target area environmental reviews, 2 Environmental Assessments	$54,516	NSP
	T and C Management	Purchase & rehabilitate units of foreclosed multi-family rental properties In eligible NSP census tracts	$4,715,572	NSP

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	Amount	Funding Source
Provide Emergency Services				
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	$19,000	CDBG
Reduce Youth Gangs				
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	$30,000	CDBG
	APS Americorps	Gang intervention/prevention servicess	$95,000	QTR
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	$134,000	QTR
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	$645,000	QTR
	YDI Youth Development Inc	GED program for youth	$90,250	QTR
	YDI Youth Development Inc	Stay-in-school mentoring program	$114,000	QTR
	YDI Youth Development Inc	Wise Men/Wise Women Youth mentorship services	$95,000	QTR
	YDI Youth Development Inc	Youth outreach services in SW Mesa	$98,800	QTR
Substance Abuse				
	AHCH - ABQ Healthcare for the Homeless	Residential treatment services for homeless persons	$89,300	GF
	Engender	School based substance abuse treatment services (Alpha)	$174,800	GF
	Hogares	Adolescent Outpatient/Case Management Services	$89,300	GF
	New Mexico Solutions/Adult	Services for adult substance abuse treatment	$194,750	GF
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients (GF & QTR)	$35,299	GF
	UNM/AMCI (Metro Intake)	Substance abuse assessment/referral services, service & outcome reporting	$1,364,200	GF
	UNMH Milagro	Treatment services for pregnant and post-partum women	$201,400	GF
	AHCH - ABQ Healthcare for the Homeless	Residential treatment services for homeless persons	$89,300	QTR
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	$142,500	QTR
	New Mexico Solutions/DWI Prevention	DWI adolescent education services	$95,000	QTR
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients (GF & QTR)	$2,100,485	QTR
Supportive Services for Homeless				
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	$62,000	CDBG
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	$66,000	GF
	AHCH - ABQ Healthcare for the Homeless/Art Street	Art therapy for homeless person	$38,000	GF
	NM Coalition to End Homelessness	Coordinate submission of Continuum of Care applications	$48,000	GF
	Project Share	Meals for homeless and near homeless	$17,000	GF
	St. Martin's	Meals for homeless and near homeless	$35,000	GF
	St. Martin's	Wells Park job placement services	$27,000	GF
	St. Martin's / SWD	Wells Park job placement services	$265,785	SWD
Transitional Housing				
	AHCH - ABQ Healthcare for the Homeless	Housing assistance for homeless & mentally ill persons	$535,680	COC
	Barrett Foundation	Housing assistance for women and children	$125,002	COC
	Cuidando Los Ninos	Case management services	$218,116	COC
	S.A.F.E. House	Housing assistance for victims of domestic violence	$277,818	COC
	St. Martin's	Housing assistance for homeless & mentally ill persons	$535,680	COC
	St. Martin's	Housing assistance for homeless persons	$243,769	COC
	Transitional Living Services	Housing assistance for homeless & mentally ill persons	$339,656	COC
	Catholic Charities	Housing assistance for homeless families	$1,554,168	ESG_R
	Barrett Foundation / Casa Milagro	Housing assistance for mentally ill women	$22,800	GF
	Crossroads for Women / Maya's Place	Transitional housing and supportive social services	$132,050	GF
	TOTAL		$49,355,780	

Funding sources:
- AAA - Area Agency on Aging
- CDBG - Community Development Block Grant
- COC - Continuum of Care
- CYFD - Children, Youth & Families Department
- EHS - Early Headstart
- ESG - Emergency Shelter Grant
- ESG_R - Emergency Shelter Grant Stimulus Funding
- GF - General Fund
- HOME - Home Investment Partnership
- NSP - Neighborhood Stabilization Program
- QTR - Quarter Cent Funding
- SFP - Summer Food Program
- Stimulus - Federal Stimulus
- SWD - Solid Waste Department COA
- TPR - Teen Parent Residency
- WF HSNG Workforce Housing Trust Fund

FINANCE AND ADMINISTRATIVE SERVICES

The Finance and Administrative Services Department (DFAS) provides internal services including accounting, budget, information technology, purchasing, office services, real property, risk management, cash management and investment, and citywide fleet services. The department also has a citywide call center service division.

Mission

The Finance and Administrative Services Department seeks to provide timely, accurate and relevant financial information to departments, provide innovative business solutions and protect city resources.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	19,944	21,259	21,259	20,345	21,507	1,162
Operating	58,187	56,190	56,301	56,300	58,243	1,943
Capital	231	265	291	643	930	287
Transfers	13,782	8,350	8,350	8,344	9,597	1,253
TOTAL	92,144	86,064	86,201	85,632	90,277	4,645
TOTAL FULL TIME POSITIONS	301	295	295	297	289	(8)

BUDGET HIGHLIGHTS

General Fund

The approved FY/12 General Fund appropriation of $21 million is $321 thousand below the FY/11 original budget level.

During the year, DFAS added two positions in accounting and transferred one position to the Human Resources Department. One position from HR was also transferred to the Enterprise Resource Planning (ERP) Program mid-year. One FY/11 unfunded accounting position is budgeted for FY/12. The budget officer position remains unfunded. Eight vacant full-time positions are to be deleted in the department for a savings of $637 thousand. They are as follows: four positions in information technology services management (ITSM), two positions in ERP and two positions in citizen services. Thirty-five thousand dollars are added in the purchasing division to cover the increased maintenance cost of the SiCommNet software upgrade and $15 thousand is added to real property for increases in operational expenses.

Five hundred thousand dollars and $200 thousand of one time appropriations from FY/11 are eliminated from the ERP and ITSM budgets. One time funding of $50 thousand is restored in the ERP program for training purposes. One hundred thirty-five thousand dollars for State Auditor's fees and various other audits, and $422 thousand for mainframe costs are one time funding in the FY/12 approved budget.

Lodgers' Tax Fund

There is a $1.6 million increase in the Lodgers' Tax Fund. Based on estimated revenue of $10.7 million, promotions and transfers to the Sales Tax Debt Service Fund will each increase by $435 thousand per the 50/50 requirement of the tax. An additional $733 thousand will be transferred to the Sales Tax Debt Service Fund to replace cash taken from the fund in FY/09.

Hospitality Fee Fund

There is a $232 thousand increase in the Hospitality Fee Fund from the FY/11 original budget. Based on estimated revenue of $2.1 million, promotions and transfers for debt and capital will each increase by $91 thousand per the 50/50 requirement. An additional $50 thousand will be transferred to the Capital Acquisition Fund to replace cash taken from the fund in FY/09.

Risk Management Fund

The Risk Management Fund is divided between two City departments, DFAS and Human Resources. Workers' compensation, tort and other, safety and the transfer to General Fund reside in DFAS. In DFAS, the FY/12 approved budget increases by $204 thousand from the original FY/11 level. One hundred ninety-five thousand dollars is approved for the estimated increase in the employee health clinic contract. Technical adjustments for OEB, RHCA, indirect overhead and other internal service costs combine for an increase of $9 thousand.

Supplies Inventory Management Fund

The approved budget for the Supplies Inventory Management Fund increases by $32 thousand dollars from the FY/11 original budget level. Technical adjustments for OEB, RHCA, indirect overhead and other internal service costs account for the increase.

Fleet Management Fund
There is an overall increase for the Fleet Management Fund of $1.9 million above the FY/11 original budget. Anticipated FY/12 fuel costs increase operating expenses by $1.8 million. Other technical adjustments for OEB, RHCA, indirect overhead and other internal service costs combine for an increase of $43 thousand. One time funding of $80 thousand from fund balance is for surveillance cameras at the fuel sites.

Communications Management Fund
The Communications Management Fund's appropriation is to decrease by $67 thousand. Technical adjustments for OEB, RHCA, indirect overhead and other internal service costs are responsible for this decrease.

City/County Projects Fund
The City/County Projects Fund is scheduled to close out in FY/11. Therefore, there is no appropriation in FY/12.

Vehicle/Equipment Replacement Fund
In FY/12, there is a $500 thousand appropriation for computer equipment replacement and $350 thousand appropriation for vehicles.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND 110						
GOAL 2: PUBLIC SAFETY						
Administrative Hearing Office	1,005	0	0	0	0	0
GOAL 6: ECONOMIC VITALITY						
Tourism/Convention Center	1,504	0	0	0	0	0
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Accounting	2,848	2,941	2,941	3,224	3,315	91
Citizen Services	3,707	3,590	3,590	3,480	3,604	124
Citywide Financial Support Services	935	1,056	1,056	1,056	1,056	0
ERP-E Government	0	1,667	1,736	1,610	1,886	276
Information Services	7,926	7,520	7,520	7,442	6,672	(770)
Information Services - CIP	0	0	0	0	0	0
Office of Management and Budget	0	1,294	1,328	1,328	1,138	(190)
Purchasing and Office Services	980	927	927	927	1,014	87
Real Property	0	559	579	554	623	69
Strategic Support	345	423	423	420	322	(98)
Treasury	1,293	1,310	1,310	1,248	1,336	88
Total General Fund - 110	20,543	21,287	21,410	21,289	20,966	(323)
LODGER'S TAX FUND - 220						
GOAL 6: ECONOMIC VITALITY						
Lodger's Promotion - 220	4,780	4,900	4,900	4,900	5,166	266
Trfr from Fund 220 to Fund 110	0	0	0	0	190	190
Trfr from Fund 220 to Fund 405	4,787	4,900	4,900	4,900	6,089	1,189
Total Lodger's Tax Fund - 220	9,567	9,800	9,800	9,800	11,445	1,645
HOSPITALITY FEE FUND - 221						
GOAL 6: ECONOMIC VITALITY						
Lodger's Promotion - 221	964	980	980	980	1,071	91
Trfr from Fund 221 to Fund 405	841	841	841	841	581	(260)
Trfr from Fund 221 to Fund 305	123	139	139	139	540	401
Total Hospitality Fee Fund - 221	1,928	1,960	1,960	1,960	2,192	232
OPERATING GRANTS FUND - 265						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Total Operating Grants Fund - 265	54	0	0	0	0	0

FINANCE AND ADMINISTRATIVE SERVICES

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
CITY/COUNTY PROJECTS FUND 285						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
City/County Projects	46	23	23	23	0	(23)
Trfr from Fund 285 to Fund 110	145	32	32	36	0	(36)
Total City/County Projects Fund - 285	191	55	55	59	0	(59)
RISK MANAGEMENT FUND 705						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Safety Office / Loss Prevention	1,379	1,761	1,761	1,353	1,825	472
Tort and Other Claims	29,404	18,407	18,407	19,950	18,355	(1,595)
Workers' Compensation Claims	7,237	10,868	10,868	9,283	11,071	1,788
Trfr from Fund 705 to Fund 110	4,993	796	796	796	785	(11)
Total Risk Management Fund - 705	43,013	31,832	31,832	31,382	32,036	654
SUPPLIES INVENTORY MANAGEMENT FUND 715						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Materials Management	705	766	766	759	785	26
Trfr from Fund 715 to Fund 110	325	353	353	353	366	13
Total Supplies Inventory Management Fund - 715	1,030	1,119	1,119	1,112	1,151	39
FLEET MANAGEMENT FUND 725						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Fleet Management	11,673	12,174	12,174	12,087	14,048	1,961
Trfr from Fund 725 to Fund 110	474	469	469	469	478	9
Total Fleet Management Fund - 725	12,147	12,643	12,643	12,556	14,526	1,970
VEHICLE/COMPUTER PROJECT FUND 730						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Vehicle/Computer	2	0	0	333	850	517
Trfr from Fund 730 to Fund 110	1,500	0	0	0	0	0
Total Vehicle/Computer Projects - 730	1,502	0	0	333	850	517
COMMUNICATIONS MANAGEMENT FUND 745						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
City Communications	1,896	7,048	7,062	6,821	7,021	200
Trfr from Fund 745 to Fund 110	273	320	320	320	280	(40)
Total Communications Management Fund - 745	2,169	7,368	7,382	7,141	7,301	160
TOTAL APPROPRIATIONS	92,144	86,064	86,201	85,632	90,467	4,835
Interdepartmental Adjustments	0	0	0	0	190	190
NET APPROPRIATIONS	92,144	86,064	86,201	85,632	90,277	4,645

REVENUE

There is no significant change in revenue in the General Fund for the department. Significant sources of revenue continue to be from business registrations and record search fees. Lodgers' Tax and Hospitality Fee revenues are estimated to increase by $512 thousand and $102 thousand, respectively, from the FY/11 original budget.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Business Registration	1,233	1,325	1,235	1,235	0
Records Search Fees	270	325	275	300	25
Office Services	39	45	45	45	0
City County Projects Fund - 285	192	0	29	0	(29)
Lodgers' Tax - 220	10,219	10,763	9,800	10,200	400
Hospitality Fee - 221	2,044	2,153	1,960	2,040	80

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

PROGRAM STRATEGY

ACCOUNTING - Provide the core financial infrastructure for City government as well as financial information and technical assistance to City departments, administration, Council, grantor agencies and the public as required so that the short and long term fiduciary interests of the City are protected.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Financial assets are maximized and protected, and analyzed and reported accurately, understandably, and usefully.					
Accounting					
# of findings	-	-	-	TBD	30
# of findings cleared from previous year	-	-	-	TBD	20
On-time CAFR	-	-	12/1/10	12/1/11	12/1/12
Successful Monthly Closings	-	-	-	not met	12
Accountants - Monthly Meetings held with the depts.	-	-	-	not met	12
Payroll					
# of employees paid biweekly by pay group	7,517	7,384	7,300	7,342	7,300
# of manual checks per pay period – City only	18	16	15	12	0
Timely filings of tax schedules. (941 filings)	100%	100%	100%	100%	100%
Accounts Receivable					
On time reporting of delinquent AR to Collections	-	-	-	not met	90%
Amount of Accounts Receivable over 90 days.	-	-	-	49%	25%
Accounts Payable					
Outstanding invoices by month-end	-	-	-	not met	250
# of invoices processed by vendor clerk per day	-	-	-	104	140
# of days to process invoices fr date submitted by depts.	-	-	-	2.0	1.5
# of invoices processed per month	-	-	-	10,952	16,800

CENTRALIZED INFORMATION TECHNOLOGY SERVICES - Capably manage IT service delivery by targeting the customers of the City's IT services and partner with them to advance their strategic plans through the effective deployment of IT systems and services.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity.					
Total email outage time in hours (out of 8,760 hour/yr)	-	-	-	-	80
Total SharePoint outage time in hours (out of 8,760 hours/yr)	-	-	-	-	80
% Help Desk first call resolution	-	-	-	33%	50%

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
# of Help Desk calls processed (365 days, 24/7 operation)	18,798	16,199	16,000	16,230	16,000
Average number of business days to setup and deliver a PC	-	-	-	-	2
Average outage time per production server (hours)	-	-	-	-	80
DESIRED COMMUNITY CONDITION - Customers conveniently access city services, officials, public records, and information.					
% COGNOS external planned availability	99	99	99	99	99
# of Internet point-of-sale services	5	5	5		6
# of online payment applications	4	4	4		4
# of public Web applications	36	36	27	27	37
Unique visits to the Internet (1,000s)	2,621	1,506	-	3,253	3,000
# of Web contributors trained	-	-	-		160

CITIZEN SERVICES - Provide answers to citizen's non-emergency questions as quickly as possible with minimum transfers in a convenient and friendly manner and to reduce the number of calls to 911.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Customers conveniently access city services, officials, public records, and information.					
# of calls offered (Hours reduced from 24/7/365 in April, 2010. FY11 Budget was not adjusted)	1,636,573	2,175,589	2,746,082	1,862,686	1,912,079
# calls answered	1,528,782	1,964,725	1,596,632	1,703,098	1,756,696
# calls abandoned	103,164	151,912	1,049,119	158,065	153,432
# calls handled non-city requests	349,804	388,872	365,309	290,907	198,800
Call quality average score (Industry Standard 80%)	94.25%	94.65%	85.00%	95.67%	85%
% calls answered within 30 seconds	88.10%	90.20%	74.64%	85.30%	80%
Internal 311 Citizen Awareness & Satisfaction Survey					
311 Awareness	75.60%	82.50%	-	81.90%	-
Extremely satisfied w/ solution provided by 311	69.00%	74.30%	-	74.70%	-

COMMUNICATION SERVICES - Facilitate the city's business needs, especially in the areas of community services, emergency response, and economic development, through the provisioning of telecommunications services, equipment and infrastructure.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity.					
% Public Safety radio system availability .	100	100	100	100	100
% same day turnout radio service	51	60	50	48	50
# of City-owned cell phones	-	-	-		2,050
% voice/data wireless network availability	-	-	-		99
% voice/data fiber network availability	-	-	-		99

SAFETY OFFICE / LOSS PREVENTION - Develop and implement loss prevention initiatives that reduce or eliminate bodily injury or property damage; encourage a safe culture, and employee wellness in which City Services are performed. Minimize frequency and cost of claims processed through the Risk Management Program of DFAS.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.					
Loss Prevention - Substance Abuse					
# of drug tests administered	3,094	2,601	2,700	2,677	2,600
# of group trainings conducted	34	43	40	53	45
Loss Prevention - Safety					
# of Design Review Committee Projects Reviewed	321	299	320	130	300
Safety Inspections Conducted	81	77	40	69	50
# of employees enrolled in safety training	2,524	2,286		1,995	4,000
Employee Health Services					
# enrolled in CPR, Automated External Defibrillator, First Aid	310	1,002	500	774	650
# of employees counseled at EAP office	311	331	300	322	320
# enrolled in EHS training	1,372	1,217		1,851	1,000

TORT AND OTHER CLAIMS - Provide direction, leadership, supervision and administration of Risk Management programs and activities, management, cost containment and accountability of Risk Fund 705, manage and resolve claims and litigation filed against the City by the general public within the scope of constitutional, judiciary, statutory law and other regulations promulgated by all branches of government, and provide support and resources for the accidental loss of personal or real property.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - City assets are protected while responding fairly to inappropriate city actions.					
# New claims filed (Cyclical)	2,977	2,346	3,000	3,296	3,000
# Claims closed (Revolving)	2,886	3,201	3,000	2,655	2,910
% of Files Closed without Litigation	97%	96%	97%	81%	97%

TREASURY SERVICES - Act as the city's banker and tax collector by collecting taxes and fees, optimizing cash resources, managing the municipal bond program, and maintain investor relations to ensure financial assets are maximized.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Financial assets are maximized and protected, and analyzed and reported accurately, understandably, and usefully.					
Treasury Services - Debt Management					
GO Bond Rating	Aa2/AAA/AA	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+
GRT Bond Rating	Aa3/AAA/AA	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+
Net GO per citizen (per capita) ($)	412	435	435	604	467
Net GRT per citizen (per capita) ($)	285	266	255	257	252
Bond issues sold	3	2	3	3	2
GO Bond Capacity available for future issues (General Purpose 4% Assessed Value) ($000s)	287,190	316,573	320,000	190,000	325,000
Direct & Overlapping Debt as a % of Market Value	1.61%	1.99%	2.00%	2.18%	1.90%
Debt Burden (D/O Debt + GRT Debt/Market Value)	1.97%	2.25%	2.00%	2.50%	2.20%
Treasury Services - Investment Management					
Portfolio Size ($000s)	675,000	705,000	700,000	692,803	600,000
Common Fund Earnings - interest income plus net gains/(losses) ($000s)	19,700	8,400	5,000	4,425	4,500
City common fund net portfolio yield in excess of the average on year Treasury Yield benchmark (bps)	186	92	50	51	50
Treasury Services - Operational & Accountability Management					
Constituent payment transactions processed per year	254,000	239,130	200,000	227,583	240,000
Constituent payment transactions/teller/day	163	153	128	146	154
Cash Handling Certificates issued/year	759	451	600	608	450
Licensing & Enforcement - Customer Service - Business Registration, Liquor Permit, Pawn Licenses, Lodger's Tax & Hospitality Fees, Distress Sale Permit and Jewelry Auction Permit					
Constituent calls & emails processed per year	-	23,364	22,000	23,466	25,000
Constituent calls/customer representative/day	-	45	42	45	48
New applications processed per year (not including renewals mailed in to Treasury)	-	5,481	5,000	4,830	5,000
New applications processed /customer representative/day	-	4.2	3.8	3.7	3.8
Permits issued per year (new & renewals)	-	32,163	32,000	27,609	27,000

WORKERS COMPENSATION - Manage and resolve claims and litigation filed against the City by its employees within the scope of the New Mexico Workers' Compensation and Occupational Illness and Disease Acts so that the City's investment in and responsibility to employees are protected and fulfilled.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - City assets are protected while responding fairly to inappropriate city actions.					
# New Claims filed	1,211	1,159	1,230	1,095	1,100
# Claims closed	1,425	1,060	1,168	1,095	1,200

PRIOR YEAR ACCOMPLISHMENTS

Accounting Division

- Cleared 22 audit findings from the previous year
- Discovered and fixed the PeopleSoft inventory setup issue.
- Created fund/project/activity and fund/Dept ID restrictions on data input improving the quality of the data coming into the General Ledger.

- Improved efficiency of CAFR preparation through development of trial balance report using the DSS and Cognos reporting tools and by creating an Excel worksheet to combine individual fund amounts using linking and formula features.
- Decreased amount of outstanding accounts receivable over 90 days by 47%
- Decreased the amount of fatal payroll system errors from previous year.

311/Citizen Contact Center

- Supported the City of Albuquerque and the Albuquerque Bernalillo County Water Utility Authority during the freeze/gas outage emergency in early February 2011. 311 took more than 65,000 calls during the emergency, which was 98% of the normal volume and went into 24-hour-per-day service from February 3 to February 6.
- Recognized by the Albuquerque Convention and Visitor's Bureau on May 4, 2011 as the Unsung Heroes of Tourism.
- Took its seven millionth call on January 31, 2011
- Supported various community events and charities through employee led community action teams including the 2010 United Way drive, Annual School Supply drive, 2010 Holiday Tree gift drive, Sock Hop to raise pairs of socks for the homeless, United Blood Service emergency appeal blood drive, 2011 Mayor's Dog Ball, Making Strides Against Breast Cancer Walk, and Safe House Spring Cleaning donations.

Enterprise Resource Planning (ERP):

- Instituted program governance in the form of an ERP Steering Committee and a Business Alignment Committee to guide the program's strategic and tactical vision of a business change-driven, user-led ERP application.
- Completed a strategic plan including a vision, objectives, and a 3-year remediation/implementation roadmap.
- Established a baseline ERP organizational structure and pay plan to accommodate the ERP Program vision and goals.
- Led efforts to secure a capital referendum ballot on the October 2011 ballot for $9 million to remediate the existing ERP implementation and complete the base functionality.
- Commenced a major project to replace the mainframe-based BudPro budget preparation software with the Oracle Hyperion Public Sector Planning & Budgeting application (scheduled for mid-October 2011 go-live).

Information Technology Services Management (ITSM)

- Monitored production systems with Nagios so ITSM can respond more quickly to outages.
- ARC-GIS production server installed
- Lowered energy costs to Operations Room
- Initiated ITIL training for ITSM staff.
- Implemented Oracle VM to reduce hardware costs, including power, heating and cooling.
- Improved proactive GIS monitoring through use of automated tools
- Implemented point of sale services at North Domingo Baca, Bear Canyon and Barelas senior centers
- Configured online sales for Biopark events (zoo music, river of lights etc)

Treasury

Debt Management

- Saved approximately $1,463,000 on an annual basis in debt service savings by refunding Airport Revenue Bonds. Interest rate received was 2.07% on the refunding.
- Issued $135,000,000 in General Obligation Bonds authorized by the voters in October 2009. The bonds were sold at a competitive sale and the interest rate received was 3.18% for 13 year maturity bonds. The bonds were very well received in the market with 12 bidders submitting to be underwriter of the bonds.
- The City Fire Department received a loan with the New Mexico Finance Authority in the amount of $1,441,625 for reconstruction of Fire Station 7. Interest rate received was 3.417% for a 20 year maturity loan.
- City has maintained the following bond ratings on debt backed with General Fund Revenues:

  GRT Bonds:
  - Standard & Poors – "AAA"; Moody's – "Aa2"; Fitch – "AA+"

  GO Bonds:
  - Standard & Poors – "AAA"; Moody's – "Aa1"; Fitch – "AA+"

Investment and Treasury Management

- The City/Water Utility Authority pooled investment portfolio (Fund 920) yielded 0.76% for the fiscal year ended June 30, 2011, a spread of 51 basis points over the average benchmark one-year Treasury yield of 0.25% for the same period. The core component, which was actively managed subject to investment policy constraints, yielded 1.13%, contrasted with the average 2-year Treasury note yield of 0.57%. The core component total return for the fiscal year was 0.70%.
- Optimized liquidity yield while maintaining sufficient liquidity to fund daily operations, earned 0.27%, compared with the Fed Funds target rate of 0% to 0.25%.
- The market value of the portfolio at June 30, 2011 is $692.8 million. The portfolio carries an unrealized gain of approximately $551,000, and all holdings' (with the exception of one holding) market values are above their respective book values.
- The City's Fiscal Agent Agreement with Bank of America was extended for three additional years and the City successfully negotiated an annual incentive credit in the amount of $16,500 per year. The incentive credit directly off-sets monthly banking fees imposed by Bank of America.

Real Property

- Completed Phase One of developing a comprehensive inventory of City owned properties by identifying the resources and locations of City property information, assessing the data base requirements needed to input a comprehensive data base, as well as to link properties with the City's GIS system.
- Scanned over 238,000 pages of real property records and uploaded them to a web application.
- Entered into a contract with a software developer to create a web based data base application that will link the City owned properties to the City's GIS system and to the scanned real property documents.
- Assisted with the acquisition of over 78 acres of Open Space.
- Collected delinquent payments owed to the Open Space Trust Fund.
- Purchased land for a Senior Affairs Community Garden.
- Acquired right-of-way for numerous minor street improvements, as well as for significant intersection improvements, the widening of Eubank and Central, and for the Unser North extension, Phases 1 and 2.

Risk Management

- Accomplished the first real improvement in service capability of the Loss Prevention Section in more than ten years. The number of staff in this office was in decline until we hired a Loss Prevention Manager and 2 Safety Compliance Specialists in 2011.
- Assigned a full time safety compliance specialist to the Transit Department.
- Through efforts to close liability claims and reduce fund balance while maintaining adequate claim reserves during FY/11, contributed approximately $6 million to the FY/12 General Fund.

Fleet Management

- Added security cameras to 4th street fuel station.
- Distributed to all mechanics at Pino shop in June.
- Fenced in the back lot of Pino shop (dead, wreck and salvage line) electric gate with card reader
- Installed an electric card reader on Pino Parts room door

Communications

- Finished the physical work of the 800 MHz reconfiguration project
- Replaced the radio repeater used for AFD's fire alerting
- Inventoried and mapped all of the public safety infrastructure equipment for City and County
- Acquired the Installation and maintenance function of the 800MHz data modems for APD and AFD
- Completed 10G fiber link from EOC to 6th area command
- Completed 6th area command VoIP communications
- Installed North Domingo Baca fiber and VoIP communications.
- Installed new wireless routers on Rapid Ride busses.
- Installed Iron Port Web filtering appliance.
- Connected all City parking lots to fiber ring.
- Connected Department of Senior Affairs Administration office to Fiber Ring
- Connected Family and Community Department BRS to Fiber link

PRIORITY OBJECTIVES

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS: GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 1. Implement Oracle's Hyperion Public Sector Planning & Budgeting (PSPB) application. The new application will interface with the City's PeopleSoft ERP financial system to permit budget preparation and budget vs. results reporting. The expected project completion date is October, 2011. Submit a report to the Mayor and City Council at the end of the second quarter, FY/12.

- OBJECTIVE 2. As a result of the City's recent review of ERP, remediate the Payroll and Time & Labor functionality. The estimated completion date is April, 2012. Submit a report to the Mayor and City Council at the end of the fourth quarter, FY/12.

- OBJECTIVE 3. Using existing staff and available resources, conduct a follow-up study to determine the advisability of contracting the internal audit function to an outside vendor. Increase the number of cities to be surveyed to a minimum of twenty. A minimum of 40% of the cities surveyed should use an external auditor as a co-source or out-source for the city's internal audit function. Cities should be of similar population size and/or annual operating budget as the City of Albuquerque. The follow-up survey should include, at a minimum, per city: the number of audits specified in the annual audit plan and the number completed; the average length of time it takes to complete an audit from the date it is started to the date of publication of the audit report; the average number of audits auditors are working on at a given point in time; and the average cost of the audit. The office of Internal Audit shall have minimal involvement with the study. Report study results and recommendations to the Mayor and City Council by the end of second quarter, FY/12.

FIRE

The Albuquerque Fire Department (AFD) was established as a paid municipal fire department in 1900, and has since evolved into an all-hazard, all-risk-capable public safety entity. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation, and response to and control of all manner of emergency situations.

The Fire Department provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 22 engine companies, 18 rescue companies, six ladder companies, a heavy technical rescue (HTR), two hazardous materials response units, and four brush trucks used as wildland response units.

Mission

The Albuquerque Fire Department will save lives, protect property and the environment ensuring firefighter safety and survival.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	63,627	63,794	63,794	64,364	64,713	349
Operating	3,898	4,042	4,055	3,573	4,126	553
Capital	0	234	234	134	210	76
Transfers	1,982	2,216	2,216	2,149	2,057	(92)
Grants	20	20	20	20	1,057	1,037
TOTAL	69,527	70,306	70,319	70,240	72,163	1,923
TOTAL FULL TIME POSITIONS	707	696	696	696	680	(16)

BUDGET HIGHLIGHTS

The FY/12 General Fund budget reflects an increase of 1.8% or $1.2 million above the original FY/11 level. The approved budget is $69.3 million and includes restoring $800 thousand of operating cost, an increase of $1.9 million for one additional day of salary accrual, the cost of health care and retiree health care benefits, as well as a decrease of $108 thousand for internal costs associated with risk, fleet and utilities.

A portion of the departments funding comes from the Public Safety Quarter Cent Tax. This includes funding for a total of 93 positions and operating costs of $959 thousand. Also, included is funding for the FY/09 and FY/10 negotiated pay raise for all firefighters as well as the wage reduction implemented in FY/11. This reduction was part of the savings plan to offset reduced revenue in FY/11.

The FY/12 budget deletes one vacant civilian position in AFD headquarters. In addition, a one time reduction of $400 thousand for vehicle maintenance, in the Fire Department General Fund is funded in the State Fire Fund.

In February of 2011, the City exercised its option to terminate the Intergovernmental Agreement (IGA) with Bernalillo County for fire and rescue services and provided the required six month notice to Bernalillo County. As a result, station 29 located at 501 Bear Canyon NE will be returned to Bernalillo County

November 1, 2012. The budget for FY/12, will save $606 thousand for engine 29 and temporarily reduce 15 firefighter positions through attrition. Operating expense is reduced for seven months and personnel expense is reduced for six months. In addition, rescue 29 will be relocated to station 19 at 3520 San Andres NE. The firefighter positions will be restored with the future expansion of station 7 or Mesa del Sol.

The approved budget includes annualized funding of $35 thousand for a rescue unit at station 8 located at 1400 Indian View Place NE. This rescue opened during FY/11.

Funding for the State Fire Fund is $1.8 million for FY/12. This includes one time funding for operating expenses of $400 thousand moved from the General Fund by using available fund balance.

During FY/11, the Fire Department applied for and was approved for funding of $1.4 million from the NM Finance Authority to complete construction of station 7. A new debt service fund is established in FY/11 to record payments to the NM Finance Authority. The State Fire Fund (210) is used as collateral for the loan and is responsible for the payments. The FY/12 approved budget will transfer $101 thousand from the State Fire Fund (210) to the new Fire Debt Service Fund (410).

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 2: PUBLIC SAFETY						
AFD Headquarters	2,687	2,346	2,346	2,262	2,072	(190)
Dispatch	3,410	3,826	3,826	3,816	3,960	144
Emergency Response	53,414	53,396	53,396	53,555	54,503	948
Fire Prevention/Fire Marshal's Office	3,773	3,888	3,888	3,878	3,912	34
Logistics	1,722	1,710	1,710	1,697	1,805	108
Technical Services	692	926	926	885	727	(158)
Training	2,095	1,994	1,994	1,914	2,319	405
Total General Fund - 110	67,793	68,086	68,086	68,007	69,298	1,291
STATE FIRE FUND - 210						
GOAL 2: PUBLIC SAFETY						
State Fire Fund - 210	1,714	2,200	2,213	2,213	1,707	(506)
Trfr to Fire Debt Service Fund - 410	0	0	0	0	101	101
Total State Fire Fund - 210	1,714	2,200	2,213	2,213	1,808	(405)
OPERATING GRANTS FUND - 265						
GOAL 2: PUBLIC SAFETY						
Operating Grants Fund - 265	20	20	20	20	1,057	1,037
FIRE DEBT SERVICE FUND - 410						
GOAL 2: PUBLIC SAFETY						
Debt Service	0	0	0	0	101	101
TOTAL APPROPRIATIONS	69,527	70,306	70,319	70,240	72,264	2,024
Interdepartmental Adjustments	0	0	0	0	101	101
NET APPROPRIATIONS	69,527	70,306	70,319	70,240	72,163	1,923

REVENUE

The Albuquerque Fire Department (AFD) generates revenue primarily by inspecting new and existing buildings for fire code regulations. AFD continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry. Revenue from the movie industry is a component of the fire inspection fees and overall the inspection fees came in higher than expected in FY/10. As a result, the inspection fees are expected to come in $150 thousand above the budgeted level in FY/11 and continue to be budgeted at $700 thousand in FY/12. Revenues are also generated by providing emergency medical support (EMS) staff at large events, training and rental of the training facility to outside agencies.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Federal and State Reimbursement for Fire Services	0	0	0	0	0
EMS Fees	5	23	30	30	0
Fire Inspection Fees	920	550	700	700	0
Misc. Fire Fees and Training	15	20	20	20	0

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

PROGRAM STRATEGY

AFD DISPATCH - Dispatch emergency services in a manner that is consistent, timely, and professional - including pre-arrival medical assistance, communication between callers and emergency personnel, and communication among fire personnel at emergency incidents with outside agencies, so that response times are expeditious and incident communications are safe and effective.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.					
Average percent of protocol compliance for dispatchers	99.53	99.56	99.73	99.67	99.43
DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies, natural disasters, catastrophic acts, and other events that threaten the health and safety of the public.					
Total # of calls received	155,233	225,500	165,439	157,727	172,654
# of EMS- related calls	60,716	65,400	60,634	60,523	62,879
# of Fire- related calls	1,839	1,850	1,683	1,803	1,697
# of hazardous condition calls	910	1,020	912	795	734
# false alarms & other false calls	2,674	2,952	2,456	2,847	2,654
# of other emergency calls	9,754	10,235	11,634	12,126	11,973
# of other (non-emergency) calls	77,631	144,500	86,172	79,633	90,661
Total # of calls dispatched	77,602	83,380	79,267	78,094	81,993
Process time when call is received until dispatched	2:22	2:26	2:23	2:29	2:22

FIRE AND EMERGENCY RESPONSE - Protect lives and property through rapid response to fires and medical/rescue calls and other incidents.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.					
# fire deaths	3	6	5	4	5
Total property loss from fires (in 000's)	$3,316	$5,193	$4,721	$2,982	$4,657
Total property loss from fires (in 000's)	$21,928	$20,380	$25,468	$14,277	$23,648
Average response time to emergency incidents from Fire's receipt of call to arrival	7:24	6:50	7:43	7:51	7:35
# heavy technical rescue calls	59	54	36	43	35
# of community involvement calls	5,016	2,850	531	437	532

DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies, natural disasters, catastrophic acts, and other events that threaten the health and safety of the public.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
# residential fires	146	136	123	134	112
# non-residential structural fires	70	110	76	93	72
# hazardous materials incidents	919	1025	851	802	853
# wildland fires	6	5	8	7	5
# medical first responder calls (Basic Life Support)	37,657	42,000	36,398	36,127	36,450
Average response time to emergency incidents, Alpha and Bravo, from Fire's receipt of call to arrival	7:56	6:40	8:01	8:16	8:02
Average response time to emergency incidents, Charlie, Delta and Echo, from Fire's receipt of call to arrival	7:51	6:25	7:46	7:55	7:40
# Advanced Life Support Calls	23,049	26,000	25,231	24,389	25,125

FIRE LOGISTICS - Support AFD personnel by providing them with safe, well maintained vehicles, personal protective equipment and emergency medical supplies to ensure the safest possible working environment.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.					
% of down time for unscheduled repairs of emergency vehicles	5%	7%	5%	6%	5%

FIRE PREVENTION AND INVESTIGATION - Provide fire prevention services by collaborating with and educating the public, enforcing the codes, reviewing planned development, and identifying and mitigating hazards so that life and property are protected and disasters prevented; and investigating possible arson events and determine the causes of all fires.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.					
# arson cases cleared	16	18	20	16	20
# fire deaths	2	6	6	4	2
# fire related injuries	8	6	6	20	4
# citizens trained in prevention techniques	17,538	31,384	15,000	15,000	20,000
# of schools & daycares	244	267	325	325	300
Total # of plans reviewed	1,479	1,329	1,200	701	1,400
# of initial inspection performed compared to total businesses	4,203	5,019	4,938	4,938	5,000

AFD TECHNICAL SERVICES - Support fire department management and emergency responders by developing and maintaining the department's technical infrastructure so that management, firefighters and EMTs have relevant and timely information and systems to achieve their objectives.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.					
Develop reports presenting statistical information, analyzing trends and measuring performance.	-	-	98	91	103
# of Fire reports reviewed for accuracy and completeness	-	-	3,832	3,454	3,800
# of EMS Reports reviewed for accuracy and completeness	-	-	63,478	57,426	57,000
# of Fire Records released to the public	-	-	712	753	700
# of EMS Reports released to the public	-	-	903	785	800
DESIRED COMMUNITY CONDITION - Residents, businesses, and public safety agencies work together for a safe community.					
# preventative maintenance measures performed on CAD and radios.	152	160	176	172	156
# requests for tapes, incident reports, and CAD reports.	1,366	1,100	940	1,035	172
City maps are expedited to frontline units, upon request or needed updates. (Average days until receipt)	-	-	3	5	3
New addresses are entered into CAD system promptly. (Days from receipt of new addresses to entry)	-	-	6	9	6
% of time technical support, for AFD, is achieved within a 24 hour period.	92%	98%	93%	95%	98%

AFD TRAINING - Recruit and train AFD human resources by providing an integrated management approach to training exceeding national standards so that employees perform to guiding principles and standards that create trust and confidence in AFD services by the community.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.					
# of Cadets Graduating from Academy	44	23	23	19	50
# of Trained Paramedics	189	188	203	198	216
# of Firefighters Trained in Professional Development Program	15	0	134	251	150
DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies, natural disasters, catastrophic acts, and other events that threaten the health and safety of the public.					
# of Firefighters with Wildland Red Card	574	621	621	615	635
# of Firefighters Trained as Hazardous Materials Technicians	-	156	150	163	143
# of Firefighters Trained as Technical Rescue Technicians	-	36	48	52	50
# of Citizens Trained in the Community Training Center	5,079	-	5,000	-	5,000

PRIOR YEAR ACCOMPLISHMENTS

- Responded to 76,339 requests for service, of which, 59,429 were for emergency medical service (EMS).
- Design and development began for the re-construction of Station 2 at Silver and High NE, and for the re-construction of Station 7 at 57th and Central NW.
- Installed a solar array project that will offset almost 50% of Communications/Admin/Academy energy costs through a Department Of Energy funded grant.
- Improved the emergency response fleet through the acquisition and replacement of two rescue trucks (R8 and R12), and four pumper trucks (E11, E12, E15, E19).
- The EMS program significantly reduced the cost of consumable supplies with numerous changes in the procedures for purchase, dispensation, and management of medication and other supplies.
- The Training Academy trained all 680 uniformed personnel in the new American Heart Association CPR guidelines; trained 192 paramedics in Advanced Cardiac Life Support; graduated eleven new paramedic students, and enrolled thirteen students in a current paramedic class.
- 5,604 community members were trained in CPR through the American Heart Association Training Center, run by AFD personnel.
- The Training Academy provided continuing education in classes such as, Fire Service Instructor I; Incident Safety Officer; Driver School; Wildland firefighting; Swiftwater rescue; Rope, confined space, and trench rescue; and a HazMat technician course.
- The Department kept personnel safety at the forefront with continued testing, including 377 OSHA / HazMat Physicals; 586 SCBA Fit and Flow Tests; more than 55,000 feet of Hose Testing; almost 1500 feet of Ground Ladder Testing; 795 feet of Aerial Testing; TB Testing; Command Officer swift water training; and Commander Officer wildland fire management training.
- Revised and implemented a new Sick Leave Management Plan, as well as Fire Chief's Directive 12: "Promotional Eligibility Requirements".

- Developed a professional development curriculum. Total professional development student attendance was 275; 635 firefighters received wildland refreshers and pack tests; 52 firefighters were trained in rope, confined space, and trench rescue operations; fifteen firefighters were trained in the HazMat technicians course.

- Provided swiftwater rescue training to the crews from Stations 4, 8, 9, 12, 13, 15, 19, 20, and 29.

- Developed and implemented a health/wellness program, as it pertains to the Fire Fighter Occupational Disease Act.

- Acquired and assigned 210 new SCBA into field use.

- Introduced and advocated for the establishment of a fire restriction ordinance with the goal of preventing wildland fires in open space areas by implementing multi-stage restrictions based on human activities that are known to be high fire risk.

- Introduced and advocated for the establishment of a fireworks ordinance that bans the use of aerial fireworks and ground audible devices that are louder than a paper pistol cap.

- AFD was instrumental in establishing a Metropolitan Fire Chief's Association, inclusive of local fire and rescue agencies, to discuss issues of mutual interest such as Mutual Aid Agreements, share operational and training resources, and the development of inter-agency standard operating guidelines

PRIORITY OBJECTIVES

PUBLIC SAFETY GOAL: CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 10. Initiate and develop an annual Station Inspection Program, to include fire department facilities, grounds, apparatus, response equipment, and personal protective equipment. Submit a status report to the Mayor and City Council by the end of FY/12.

- OBJECTIVE 11. Initiate and develop a Premises Identification Program to ensure that all commercial businesses in the City Of Albuquerque display appropriate street address numbers posted on their buildings, in accordance with International Fire Code. Submit a status report to the Mayor and City Council by the end of FY/12.

- OBJECTIVE 12. Enter into an agreement with the Albuquerque Bernalillo Water Utility Authority to ensure that fire hydrants within the City of Albuquerque are annually inspected, flushed, and tested; that defective hydrants are repaired in a timely manner. Submit a status report to the Mayor and City Council by the end of FY/12.

- OBJECTIVE 13. Submit a request to City Council to update the existing ordinance F/SO-04-82 to adopt the 2009 IFC (International Fire Code) by the 1st quarter of FY12.

- OBJECTIVE 14. Design and construct a photovoltaic solar array at the Albuquerque Fire Academy (AFA), to generate sufficient electrical power to reduce net purchased power by 33%. Submit a status report to the Mayor and City Council by the end of second quarter FY/12.

- OBJECTIVE 15. Re-negotiate the Inter-governmental Agreement between the Albuquerque Fire Department and Bernalillo County, for the provision of fire and EMS protection at former County Stations 7 and 9. Submit a status report to the Mayor and City Council by the end of second quarter FY/12.

- OBJECTIVE 16. Enter into a service contract, based on on-going negotiations, with the local Ambulance service to establish reliable response time criteria, improve clinical performance, and establish reasonable rates for cost recovery of durable and consumable goods. Submit a status report to the Mayor and City Council by the end of second quarter FY/12.

- OBJECTIVE 17. Enter into a collaborative agreement with key stakeholders within the Metropolitan area to identify system overload issues caused by frequent and excessive calls to public inebriates, including issues related to quality care and treatment of the public inebriate. Submit Implementation to be complete by the end of second quarter FY12.

HUMAN RESOURCES

The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.

Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	2,376	2,429	2,429	2,383	2,670	287
Operating	57,354	61,929	61,945	60,900	61,661	761
Capital	0	0	0	0	0	0
Transfers	100	290	290	258	259	1
TOTAL	59,830	64,648	64,664	63,541	64,590	1,049
TOTAL FULL TIME POSITIONS	36	34	34	34	33	(1)

BUDGET HIGHLIGHTS

The FY/12 approved General Fund budget of $2.2 million is $191 thousand, or 9.6%, more than the original FY/11 budget. One position, an HRIS coordinator in the HR administrative program, is deleted in FY/12 creating savings of $85 thousand. This reduction is offset by an increase in personnel costs for the restoration of funding for positions frozen during FY/11 and increased costs for employee benefits.

Risk Management Fund

The department's portion of the Risk Management Fund is budgeted at $2.1 million for FY/12. This is an increase of $641 thousand from the FY/11 original budget. Due to the increase in unemployment claims assessed against the City, claims and judgments are expected to increase by $600 thousand. Additional personnel costs account for the remainder of the increase in this fund.

Employee Insurance Fund

The Employee Insurance Fund decreases by $890 thousand or 1.5% from the original FY/11 budget appropriation. The approved budget for FY/12 is $60.3 million. The decrease is due mainly to a reduction in the cost of health insurance offset by an appropriation of $1.4 million for life insurance payments pending the establishment of an irrevocable trust fund. It should be noted that the Governmental Accounting Standards Board (GASB) now requires the City to report the liability for post employment life insurance benefits and the other employee benefit rate reflects necessary changes to capture the liability.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY BY FUND AND GOAL:						
GENERAL FUND 110						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Total Personnel Services - 110	1,855	1,983	1,987	1,987	2,174	187
RISK MANAGEMENT FUND 705						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Unemployment Compensation	1,271	1,398	1,398	1,581	2,006	425
Employee Equity	8	101	101	132	134	2
Total Unemployment Compensation - 705	1,279	1,499	1,499	1,713	2,140	427

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
EMPLOYEE INSURANCE FUND - 735						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Insurances and Administration	56,549	61,019	61,031	59,694	60,136	442
Trfr from Fund 735 to Fund 110	147	147	147	147	140	(7)
Total Employee Insurance Fund - 735	56,696	61,166	61,178	59,841	60,276	435
TOTAL APPROPRIATIONS	59,830	64,648	64,664	63,541	64,590	1,049

REVENUE

The employee benefit rate increased to 18.5% for the FY/12 budget. Estimated revenue for insurance is $61.9 million, an increase of $5.3 million from the FY/11 original budget. The City of Albuquerque also has several Inter-Governmental Agreements (IGAs) to provide administrative services for insurance benefits. Each governmental entity reimburses the City for these services. The IGA group currently consists of Bernalillo County, City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras and the Town of Edgewood. Estimated revenues from IGAs are $115 thousand. Interest revenue and other miscellaneous income are estimated at $63 thousand.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Miscellaneous - 735	161	63	115	63	(52)
Intergovernmental - 735	150	115	115	115	0
Internal Service - 735	53,132	56,598	57,313	61,866	4,553

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

PROGRAM STRATEGY

UNEMPLOYMENT COMPENSATION - Administer the Federal and state mandated unemployment compensation program, so that employees are healthy and safe and that City assets are protected.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Competent, well-trained, motivated, and empowered employees contribute to the achievement of city goals and objectives					
Total Unemployment Claims	412	702	375	707	375
# of protestable claims	88	143	50	102	60
# of non-protestable claims	324	559	325	605	350
# of protestable claims ruled favorably	33	68	29	80	40
# of protestable claims ruled unfavorably	12	30	21	22	20
DESIRED COMMUNITY CONDITION - City assets are protected while responding fairly to inappropriate city actions					
$ value of potential liability ('000s)	$1,593	$966	$900	$650	$1,000
$ savings achieved from favorable decisions ('000s)	$151	$269	$147	$524	$200

PERSONNEL SERVICES - Provide for the effective administration, employment, compensation, testing, insurance, and training of employees; promote cooperative labor/management agreements; investigate employee and customer complaints; and ensure compliance with federal, state, and local laws, Personnel Rules and Regulations, Merit System ordinance, and City Council resolutions and ordinances so that the work force is motivated, qualified, and contributing to the achievement of City goals.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Competent, well-trained, motivated, and empowered employees contribute to the achievement of city goals and objectives					
% of new hire turnover within the 1st year of employment	-	-	-	-	20%
80% of supervision receive Interviewing training annually	-	-	-	-	80%
Survey 75% of benchmark positions annually	-	-	-	-	75%
% of managers and supervisors annually receive training on EEO	-	-	-	-	95%
# candidates participating in entry-level and public safety promotional testing programs.	454	1,319	980	996	980
# public safety officials utilized and trained as Subject-Matter Experts (SMEs) to validate exams.	6	16	10	14	16
Public safety candidates' level of satisfaction with overall quality of promotional exams (5-pt Likert scale).	4.2	4.2	4.0	4.2	4.0
Subject-matter experts' level of confidence in job-relatedness of promotional exams developed (5-pt Likert scale).	4.3	4.2	4.0	4.2	4.0
# of employees with supervisory responsibilities	-	-	-	-	1,200
# of employees with departmental training responsibilities	-	-	-	-	200
# of employees with OSHA-required training requirements	-	-	-	-	7,300
# of employees requiring public/customer service training	-	-	-	-	7,300

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Departmental human and financial resources and fixed assets are managed efficiently and effectively					
85% of filled and vacant positions annually reviewed for compliance with Fair Labor Standard Act.	-	-	-	-	85%
City prevails on 90% of complaints filed against the City	-	-	-	-	90%
Increase annually the number of employees and dependents participating in Wellness initiatives.	-	-	-	-	1,000

PRIOR YEAR ACCOMPLISHMENTS

- Developed, validated and/or administered exams for the following:
  - 2010 Promotional Written Exam for the rank of AFD Commander
  - 2010 Promotional Exam for the rank of Captain
  - 2011 AFD Entrance Exam and Structured Oral Interview Process
  - 2011 APD Entrance Exam
  - 2011 AFD and APD Spanish/English Bilingual Exam

- Conducted the 2011 USERRA (Uniformed Services Employment and Re-employment Rights Act) "Extended" – "Original" 2009 APD Sergeant and Lieutenant Promotional Processes. These promotional processes were extended to APD officers, who were eligible to participate in the "Original" 2009 APD Sergeant and Lieutenant processes but were on active duty in the uniformed services.

- In March of 2011, the University of New Mexico Graduate School of Public Administration requested the City of Albuquerque to implement an internship program for its graduate students who have successfully completed a minimum of 24 credit hours of coursework (18 credit hours of core courses and 6 hours of concentration courses). The Human Resources Department received the CAO's approval for two City departments to participate. A Memorandum of Understanding (MOU) for the UNM internship is being drafted to provide UNM interns opportunities to work on special projects identified by two City departments on emerging policy issues and governmental best practices.

- Successfully negotiated a group medical contract decreasing the biweekly premium paid for approximately 3,000 City employees.

- Increased participation and average election amount for flexible spending accounts for upcoming fiscal year.

- Increased outreach services to employees for benefits by organizing more on site meetings.

HUMAN RESOURCES

- Conducted a citywide Fair Labor Standards Act review of employee's FLSA status for grades E-13 through E-16, M-13 through M-16, I-6 through I-8, for compliance with Fair Labor Standards Act regarding exempt and non/exempt status. Approximately 813 employees have attended the FLSA sessions. Changes will be made if applicable once all questionnaires have been received and reviewed.

- Conducted a market survey which included 60 positions that were used as benchmarks with 12 comparable entities. Data results will be used to determine the City's key competitors, determine market trends and ensure any proposed revisions to the City's compensation program are appropriate given current and projected financial goals, business needs and business expectations and taking into consideration current economic constraints.

- Conducted an update and modification of City Rules and Regulations.

- Developed an Employment Division website on Sharepoint in order to ensure employment processes, forms and templates are standardized citywide.

- Created and implemented a pool for motor coach operators and sun van chauffeurs to streamline the hiring process.

- Developed guidelines and criteria for background checks for Boards and Commissions which were approved by the Director of Boards & Commissions.

- Created a process for individuals in layoff or ending physical layoff status for "placement preference" for vacant positions with the City of Albuquerque.

- Successfully opened negotiations for all seven (7) bargaining units. These negotiations took place over a three (3) month period and were negotiated towards financial and operational goals established by the City's administration. Although negotiations have not culminated in a settlement, the economic goals of the City have been met and the parties will continue to attempt to reach settlement in the coming months. These future negotiations will be limited in scope and time required.

- Re-established central training division within HR using a corporate university structure "Public Service University" in January 2011.

LEGAL

The Legal Department is divided into two programs: legal services, and safe city strike force. City attorneys represent the City's interests before all courts, administrative bodies, tribunals, and legislative bodies in New Mexico, and are responsible for oversight of the civil lawsuits filed against all City departments. In addition to trial work, the legal services division advises clients on "liability avoidance" in all employment matters, protection of environmental resources, the management of risk in the operation of City services, land use and civil rights matters.

To improve neighborhood quality of life and public safety, the safe city strike force program targets properties that pose an extreme nuisance to the neighborhoods and surrounding communities, initiates graffiti vandalism lawsuits and DWI vehicle forfeitures. Attorneys assigned to the safe city strike force also oversee the metropolitan traffic court arraignment program, which negates the need for police officers to be present at traffic arraignments.

MISSION

To provide timely and quality legal services at a reasonable cost to the Mayor's Office, City Council and City agencies and to represent the City of Albuquerque in litigation in state and federal courts and administrative hearings.

Operating Fund Expenditures by Category ($000s)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	6,026	4,911	4,911	4,705	4,548	(157)
Operating	1,402	761	761	794	761	(33)
Capital	0	0	0	0	0	0
Transfers	271	340	340	339	164	(175)
TOTAL	7,699	6,012	6,012	5,838	5,473	(365)
TOTAL FULL TIME POSITIONS	85	60	60	60	56	(4)

BUDGET HIGHLIGHTS

The FY/12 General Fund budget for the Legal Department is reduced by 9% from the original FY/11 budget. The approved budget is $5.5 million. The budget includes moving an assistant city attorney to the Aviation department for $132 thousand, restoring an unfunded position for $63 thousand, as well as an increase of $88 thousand for the cost of health care and retiree health care benefits and a decrease of $176 thousand for internal costs associated with risk, fleet and communications.

Included in the approved budget is the deletion of three vacant positions. These are two assistant city attorneys and a senior administrative assistant for a total savings of $293 thousand.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY BY FUND AND GOAL:						
GENERAL FUND 110						
GOAL 2: PUBLIC SAFETY						
Safe City Strike Force	783	822	822	802	962	160
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
City Clerk	1,328	0	0	0	0	0
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Legal Services	5,126	5,190	5,190	5,036	4,511	(525)
Real Property	425	0	0	0	0	0
Total General Fund 110	7,662	6,012	6,012	5,838	5,473	(365)

OPEN & ETHICAL ELECTIONS PROJECT FUND 232						
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
Open & Ethical Elections	0	0	0	0	0	0
Trfr from Fund 232 to Fund 110	37	0	0	0	0	0
Total Open & Ethical Elections Fund - 232	37	0	0	0	0	0
TOTAL APPROPRIATIONS	7,699	6,012	6,012	5,838	5,473	(365)

REVENUE

General Fund revenues for FY/12 show an overall decrease of $131 thousand compared to estimated actual FY/11. The decrease is in special legal counsel for recovered attorney services to the Aviation Department. In FY/12 the Aviation Department will pay the attorney directly.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Legal Services	1,303	2,794	2,300	2,300	0
Mediation Land Use Fees	12	0	0	0	0
Special Legal Counsel	99	131	131	0	(131)
Legal Counsel to Water Authority	25	32	15	15	0
Legal Counsel for CIP	98	96	96	96	0

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

PROGRAM STRATEGY

SAFE CITY STRIKE FORCE - Provide oversight of and legal services for the Safe City Strike Force established to address neighborhood quality of life and public safety through nuisance abatement actions, graffiti and vandalism collections, attorney staffing of Metro Court Arraignment Program and DWI Vehicle Forfeiture Program; provide counsel services to the ABQ Police Department (APD) Nuisance Abatement Unit.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents, businesses, and public safety agencies work together for a safe community.					
Provide attorneys and support staff to negotiate plea agreements in Metro Traffic Arraignment Court					
# of Traffic Cases going to Arraignment	46,940	55,760	68,000	57,094	68,000
% of approx 40,000 pleas resolved	83%	82%	78%	74%	78%
Initiate legal action for Nuisance Abatement plans and represent the City in court on nuisance abatement issues.					
# legal actions	-	1	2	10	10
# court cases	-	1	2	13	10
Draft package of Nuisance Abatement properties and prepare resolutions as needed.					
# of Cases By City Council District	-	520	600	680	750
Evaluate the condition of nuisance properties, taking enforcement action as necessary					
# properties evaluated	-	520	600	980	1,100
Initiate and assist with the securing of nuisance properties					
# board ups and clean ups	221	95	100	528	600
# tear downs	9	3	20	7	10

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
Initiate and process to conclusion DWI vehicle forfeiture actions					
# DWI Seizure Reports reviewed	2,029	2,060	1,200	2,062	1,500
# of Vehicle Forfeiture actions	651	470	500	474	500
# vehicles booted	753	768	600	689	600
# vehicles released on agreement	748	552	600	485	500
# vehicle seizure hearings	-	1,740	1,200	1,562	1,200
# vehicles auctioned	796	1,046	600	743	600
$ from auctions (000's)	1,527	1,527	1,000	824	800

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Ensure that all existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. Ensure that new development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.

PROGRAM STRATEGY

LEGAL SERVICES - Provide effective representation and sound legal advice to the Mayor's Office, City Council and client departments.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens					
Defend the COA against all types of claims including employment, negligence, breach of contract, purchasing, civil rights, environmental and represent COA and Police lawsuits alleging police rights violations					
# Lawsuits received	194	253	150	224	240
# active cases	-	176	200	203	175
# cases closed	-	176	90	65	90
Process record expungements, identity theft issues and juvenile record sealing for APD					
# ID Theft, record expungements and juvenile record sealing actions	46	16	75	23	20
Alternative Dispute Resolution unit (ADR) facilitates and mediates land use, neighborhood, and employee workplace, grievance and discipline issues to promote resolution before they escalate to costly lawsuits.					
# ADR mediation referrals	1,450	1,098	600	1,030	600
# of mediations/facilitations	49	33	60	111	60
% ADR mediations not resulting in lawsuits	84%	88%	80%	85%	80%
Attendance at City Council, city boards, commissions, committees, and task forces and administrative hearings					
# meetings/hearings attended	122	214	100	208	100
Enforce air quality standards					
# of air quality enforcement actions completed (In conjunction with EHD)	27	11	10	23	10
Review contract, EC's ordinances and other resolutions					
# contract, resolution, EC, Ordinance reviews	2,095	1,721	2,000	1,865	1,500
Represent the City in land use regulation and development, including all administrative land use and approval proceedings, administrative appeals, 42 US. C. 1983 land use actions and Development Agreements					
# District Court or Metro Court land use proceedings or administrative appeals and other land use actions	-	35	30	122	100
Acquire right of ways and properties for the COA through its condemnation powers					
# rights of way acquired through condemnation powers	-	4	3	7	3

PRIOR YEAR ACCOMPLISHMENTS

- Resolve cases through trial, motions to dismiss, and through settlement.
- Decreased outside counsel costs as more cases are handled internally.
- Implemented a new case management system to better capture and summarize current data on case status and volume in order to streamline billing and to facilitate the preparation of reports.
- The Alternate Dispute Resolution Office had a very successful year resolving disputes prior to the matters becoming lawsuits.
- Completed Demolitions:
  - 326 Vassar SE owners financed
  - 3301 Mateo Prado property lien for all cost
  - 4614 9th St. NW owners financed
  - 08 Aspen NW property lien for all cost
  - 6613 Jade Park NE property lien for all cost
  - 7104 Leander NE property lien for all cost
  - 1410 Central SW the historic Castle Apartments were demolished by the property owners.
  - 9 Nuisance and Dilapidated structures have been submitted to City Council for approval to be demolished.
- The Strike Force investigated and prosecuted illegal raves which are being conducted in SUBSTANDARD buildings.
- The Strike Force and Fire Marshall's Office worked with the Apartment Owners Association on safeguards for tenants and property.
- Conducted numerous Fire Inspections, Safety Inspection and City Business License checks at the local smoke shops and other commercial properties within our jurisdiction.
- The DWI Seizure Unit reviewed 2,062 police reports that were related to vehicles seized subsequent to DWI offense arrests. These include DWI offenses and driving on a revoked license offenses.
- Held 1,562 Administrative Hearing settings, each of which were requested by owners, negotiated an alternative release or immobilization agreement at the hearing setting, preceded to forfeiture after a ruling of probable cause by the Hearing Officer, or the vehicle was disclaimed by owner after options were explained.
- Filed 474 forfeiture cases in the District Court. This occurred as a result of the City not releasing the vehicle at the Administrative level and/or the owners of the vehicle never requested or did not appear at their administrative hearing.
- Entered into 689 immobilization agreements with owners and 485 release agreements with owners and/or lien holders.
- Auctioned 743 vehicles to forfeiture, disclaimer or abandonment, which generated $824 thousand in proceeds.
- Executed 240 public infrastructure agreements totaling approximately $60 million in public infrastructure improvements throughout the City.
- Issued a total of $151,816,625.00 in Recourse Debt:
  1) 01/28/11- $1,441,625 Fire Fund Loan w/NM Finance Authority;
  2) 02/24/11- $135,000,000 GO Bonds, Series 2011;
  3) 05/19/11- $15,375,000 Airport Refunding Revenue Bonds, Series 2011
- Non-Recourse Debt:
  1) Assisted in the asset sale involving K-tech Corporation;
  2) Assisted in winding down transactions involving Honeywell and Convergys.
- Assisted with the City's first fuel hedging transaction, estimated to save the general fund $800,000.
- Provided contracts training to department personnel.
- Trained Purchasing staff to review vendor agreements.

- Administered the Contract Tracking System; provided regular trainings to department staff.
- Completed approximately 24 evictions for cause from federally-funded Public Housing units as the result of hearings in the Bernalillo County Metropolitan Court. Evictions were the result of illegal activities by tenants who disturbed the neighborhood or violated federal housing regulations.
- Represented Albuquerque Housing Services (AHS) in several informal administrative Public Housing tenant grievance hearings at AHS. Participated in debt collection actions in Bernalillo County Probate Court.
- Participated in approximately 19 administrative hearings at the City administrative Independent Office of Hearings regarding termination of Section 8 rental assistance benefits to low income households, allowing others on the lengthy waiting list to find housing.
- Drafted legislation implementing major changes by creating the Albuquerque Housing Authority, a Public Body Corporate, effective July 1, 2011. Drafted legislation to create the Board of Housing Authority for the Albuquerque Housing Authority.
- Handled the RFP for educational access television and negotiated the subsequent contract.
- Negotiated cell tower leases for City-owned property, which will generate revenue to the General Fund.
- Negotiated the contract for operation of the technology center.
- Participated in the extensive process to obtain a new location for public access television including negotiation of the lease with Quote Unquote.
- Drafted numerous new or amended air quality regulations to clarify or strengthen air quality rules and programs and to comply with changing federal requirements and local conditions. The regulations then are published with New Mexico's state regulations.
- Coordinated Kirtland Air Force Base underground jet fuel plume permitting and enforcement actions with EPA and NM Environment Department staff.
- With EHD Air Quality Division staff, completed 13 administrative enforcement actions against entities that violated air quality laws and permits in Bernalillo County. In addition to respondents paying approximately $118,850 in penalties into the General Fund and $8,370 in cost recoveries, various respondents obtained permits or modifications; changed, added or updated pollution control equipment; adopted SOPs and trained employees; improved recordkeeping and monitoring; and completed performance testing of control equipment.
- Provided legal support to negotiate and revise 7 major airline contracts, a rental car RFP and 8 major rental car contracts, and a retail concession RFP that will generate approximately $37 Million in annual revenue to the Aviation Department.
- Provided litigation support regarding various lawsuits filed by or against Aviation employees, including prosecution of a counterclaim against an airport contractor.
- Worked with Environmental Health and City Council staff to adopt a pigeon nuisance ordinance.
- Rewrote the regulations on emission testing of vehicles in Bernalillo County, which was adopted by the Albuquerque-Bernalillo County Air Board.
- Finalized licensing agreement with Kirtland Air Force Base to grant access to City rights-of-way to drill 78 wells needed to characterize the jet fuel plume threatening Albuquerque's drinking water.

MAYOR'S OFFICE

The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	665	618	618	613	633	20
Operating	131	206	206	137	195	58
Capital	0	0	0	0	0	0
Transfers	82	89	89	85	42	(43)
TOTAL	878	913	913	835	870	35
TOTAL FULL TIME POSITIONS	7	6	6	6	6	0

BUDGET HIGHLIGHTS

The FY/12 General Fund budget reflects an overall decrease of 4.7% or $43 thousand below the original FY/11 level. The approved budget is $870 thousand. The decrease is due to a reduction in the cost of risk assessments. Funding in the Mayor's Office provides for six positions, the same level as FY/11.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Mayor's Office	878	913	913	835	870	35
TOTAL APPROPRIATIONS	878	913	913	835	870	35

MUNICIPAL DEVELOPMENT

The Department of Municipal Development (DMD) has two primary roles: implement public infrastructure and oversee the security and maintenance of City facilities, including parking. DMD provides the operation and maintenance of city streets, storm drains, and traffic signals and the development and design of capital infrastructures for streets and storm drainage and public buildings.

Program strategies include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; City/County building; Plaza del Sol building; parking services, and stadium operations.

MISSION

The Department of Municipal Development is organized to assure that capital projects are completed efficiently and timely; and to provide parking management/enforcement, security and maintenance of City facilities.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	29,119	26,998	26,998	26,541	26,892	351
Operating	12,570	13,668	13,681	13,704	14,111	407
Capital	5	50	50	50	50	0
Transfers	10,344	10,193	10,193	10,251	9,401	(850)
TOTAL	52,038	50,909	50,922	50,546	50,454	(92)
TOTAL FULL-TIME POSITIONS	511	453	453	461	436	(25)

BUDGET HIGHLIGHTS

General Fund

The DMD FY/12 General Fund approved budget is $36.0 million. This is an increase of 0.6%, or $228 thousand from the FY/11 original budget of $35.8 million. The increase is due to the creation of positions mid-year FY/11, adjustments to personnel and operating cost and changes in the transfers to other funds.

Eight CIP recovered positions were created mid-year during FY/11 in the 3% for energy and street CIP/infrastructure tax programs. Eighteen positions are deleted in the FY/12 approved budget. This includes one position in strategic support, nine positions in general fund streets and eight positions in facilities.

Transfers for radio, fleet and fuel are increased in FY/12 while network, workers comp and tort & other charges are decreased in FY/12. Transfers to the Plaza del Sol Fund and City/County Building Fund are decreased and offset by increases in the transfers to the Parking Fund and Stadium Fund.

Gas Tax Road Fund

The FY/12 approved budget for the Gas Tax Road Fund is $5.3 million. The FY/12 approved budget includes a minimal increase of $39 thousand from the original FY/11 budget and is due to changes in personnel and operating costs. There is no change in the number of full-time positions budgeted in this fund.

City/County Facility Fund

The approved budget for FY/12 for the City/County Facility Fund is $3.0 million, a decrease of $277 thousand from the original FY/11 budget of $3.3 million. There are three positions deleted in FY/12, one in the operations/maintenance program and two in the law enforcement center program. Electricity is also reduced in FY/12 contributing to the reduction in the approved budget. There are now 17 full-time budgeted positions in this fund. Appropriations in this fund are used to maintain the City/County Building, the Law Enforcement Center and security to both buildings. Expenditures are shared by the City and Bernalillo County for these operations.

Plaza del Sol Building Fund

A budget of $1.3 million is approved for FY/12 for the Plaza del Sol Building Fund. This is a decrease of 5.7% or $78 thousand from the approved FY/11 budget of $1.4 million. Cost of labor adjustments and a decrease in the utility appropriation contribute to the reduced budget. There is one position deleted in FY/12. There are currently five full-time budgeted positions in this fund.

Parking Services Operating and Debt Service Funds

The Parking division's FY/12 approved budget of $7.1 million reflects an increase of 2.1% from the FY/11 original budget of $6.9 million. This is attributed mainly to an increase in the transfer to the Parking Debt Service Fund offset by cost of labor adjustments. There are three full-time positions deleted in FY/12 resulting in a total of 38 full-time positions and six part-time positions.

In FY/06, the City began tracking the loss of revenue resulting from incentives granted to encourage downtown economic development. In FY/12, it is estimated that the cost of parking validations is approximately $709 thousand, the cost of monthly rate reductions is $632 thousand and the cost associated with special events is $22 thousand. This results in an economic incentive subsidy transfer from the General Fund of approximately $1.4 million to cover downtown parking economic incentives in FY/12. This transfer is included in the budget of the Office of Economic Development.

The FY/12 debt service payment is $3.3 million. This payment is funded by a transfer from the Parking Services Operating fund for $3.1 million and the use of fund balance from the Parking Debt Service Fund. The Parking Debt Service Fund transfers $3.3 million to the Sales Tax Debt Service Fund for the debt service payment in FY/12. In FY/09, the Series 2000A bonds were refunded by the Series 2008A bonds and converted to a fixed interest rate. This has resulted in some savings for the fund and stabilized the amount payable.

Baseball Stadium Operating and Debt Service Funds

The Baseball Stadium Operating Fund approved budget for FY/12 is $2.0 million. There is an increase of $59 thousand from the original FY/11 budget and is attributed to an increase in utilities and the transfer to the Stadium Debt Service Fund. There is no change in the number of full-time positions budgeted in this fund. The FY/12 budget for the Baseball Stadium Debt Service Fund is $1.2 million.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 3: PUBLIC INFRASTRUCTURE						
Design Recovered Storm Drain & Transport	2,187	2,301	2,301	2,322	2,309	(13)
Strategic Support	1,958	1,919	1,919	1,919	1,912	(7)
Construction	1,648	1,692	1,692	1,592	1,740	148
Street CIP/Trans Infrastructure Tax	3,206	3,267	3,267	3,473	3,704	231
Storm Drainage	2,538	2,698	2,698	2,598	2,461	(137)
Street Services	11,692	11,137	11,137	11,326	11,013	(313)
Special Events Parking	19	19	19	19	19	0
Trfr from Fund 110 to Fund 305	0	0	0	0	0	0
Trfr from Fund 110 to Fund 282	0	0	0	0	0	0
Trfr from Fund 110 to Fund 641	0	729	729	729	1,188	459
Trfr from Fund 110 to Fund 691	112	0	0	0	143	143
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
Design Recovered Parks and CIP	3,272	1,008	1,008	1,283	1,434	151
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Facilities	7,440	7,897	7,898	7,501	7,150	(351)
Trfr from Fund 110 to Fund 290	2,370	1,888	1,888	1,888	1,820	(68)
Trfr from Fund 110 to Fund 292	1,395	1,258	1,258	1,258	1,148	(110)
Total General Fund - 110	37,837	35,813	35,814	35,908	36,041	133

MUNICIPAL DEVELOPMENT

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
GAS TAX ROAD FUND - 282						
GOAL 3: PUBLIC INFRASTRUCTURE						
Street Services	4,586	5,002	5,003	4,793	5,039	246
Trfr from Fund 282 to Fund 110	238	257	257	257	259	2
Total Gas Tax Road Fund - 282	4,824	5,259	5,260	5,050	5,298	248
CITY COUNTY FACILITIES FUND 290						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
City/County Building	2,853	3,212	3,216	3,065	2,935	(130)
Trfr from Fund 290 to Fund 110	86	86	86	86	86	0
Total City County Facilities Fund - 290	2,939	3,298	3,302	3,151	3,021	(130)
PLAZA DEL SOL BUILDING OPERATING FUND 292						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Plaza del Sol Building 292	752	834	834	828	749	(79)
Trfr from Fund 292 to Fund 405	539	532	532	532	539	7
Total Plaza del Sol Building Fund - 292	1,291	1,366	1,366	1,360	1,288	(72)
PARKING FACILITIES OPERATING FUND - 641						
GOAL 6: ECONOMIC VITALITY						
Parking Services	3,298	3,334	3,334	3,231	3,370	139
Trfr from Fund 641 to Fund 110	508	482	482	482	461	(21)
Trfr from Fund 641 to Fund 645	2,299	3,126	3,126	3,126	3,260	134
Total Parking Facilities Operating Fund - 641	6,105	6,942	6,942	6,839	7,091	252
PARKING FACILITIES DEBT SERVICE FUND - 645						
GOAL 6: ECONOMIC VITALITY						
Trfr from Fund 645 to Fund 405	3,262	3,261	3,261	3,261	3,260	(1)
BASEBALL STADIUM OPERATING FUND 691						
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
Sports Stadium Operations & Maintenance	773	787	794	794	831	37
Trfr from Fund 691 to Fund 110	21	20	20	20	20	0
Trfr from Fund 691 to Fund 695	1,163	1,149	1,149	1,149	1,164	15
Total Baseball Stadium Operating Fund - 691	1,957	1,956	1,963	1,963	2,015	52
BASEBALL STADIUM DEBT SERVICE FUND 695						
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
Baseball Stadium D/S Fund - 695	1,162	1,164	1,164	1,164	1,163	(1)
TOTAL APPROPRIATIONS	59,377	59,059	59,072	58,696	59,177	481
Interdepartmental Adjustments	7,339	8,150	8,150	8,150	8,723	573
NET APPROPRIATIONS	52,038	50,909	50,922	50,546	50,454	(92)

REVENUE

Revenue sources for the Department of Municipal Development include parking revenues, baseball stadium revenues, rental of city property and permit and inspection fees. General Fund revenues for various permit, inspection and survey fees are estimated at $1.8 million for FY/12. Engineering inspections and surveys are estimated to generate $280 thousand.

Rental income in the City/County Building Fund is estimated at $862 thousand for FY/12 and is from Bernalillo County for the County's share of the City/County Building maintenance, security, and renovations.

Revenues for the Parking Fund are estimated at $4.3 million for FY/12 and are in the areas of enforcement, meters and operations. Enforcement revenues are estimated at $610 thousand, meter revenue at $885 thousand, and $2.8 million is estimated for operations.

The Baseball Stadium revenues are budgeted at $1.7 million. Stadium revenues are generated from lease payments and surcharge revenues.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Barricading Permit	1,316	950	1,200	1,200	0
Curb and Gutter	12	16	12	12	0
Drive Pad	5	25	5	5	0
Engineering Inspection	350	280	289	280	(9)
Excavation Permit Fees	286	300	280	280	0
Restoration Fees	320	300	280	280	0
Sidewalk	58	55	55	55	0
Rental Income – 290	1,091	948	948	862	(86)
Parking Enforcement – 641	697	695	695	610	(85)
Parking Meters – 641	943	954	954	885	(69)
Parking Operations – 641	2,890	2,775	2,775	2,845	70
Baseball Stadium Revenue – 691	1,842	1,700	1,700	1,700	0

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.

PROGRAM STRATEGY

ADMINISTRATION/FISCAL - Provide management and accountability of CIP funds so that the City goals are met. Provide oversight and facilitation of City infrastructure projects, excluding utilities, for completion in a timely manner, so that the residents have access to infrastructure.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - City fixed assets, property, and infrastructure meet City goals and objectives.					
Capital expended by DMD ($millions)	94	105	95	93 [1]	90

[1] Final expenditures still being compiled for year end FY11

STORM DRAINAGE - Maintain the storm drainage system so that flooding is mitigated, and hours on removal of water and cleaning is minimized.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The storm water system protects lives, property, and the environment.					
# arroyo miles maintained	42	40	32	53	30
# dams/basins maintained	96	68	68	97	60

STREET SERVICES - Provide street maintenance, signage, markings, street lights, and the coordination of traffic signals and control devices, so that the flow of motorized, non-motorized and pedestrian traffic is safe and efficient.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The street system is well designed and maintained					
# curb miles swept	50,251	40,946	40,000	44,813	40,000
# potholes filled	2,476	3,360	3,000	3,608	3,000
# lane miles maintained (inlay, micro, slurry)	163	112	128	147	125
# traffic engineering studies	1,879	1,568	1,500	1,244	1,500
# signals maintained (urgent & non-urgent)	10,414	8,693	8,000	6,306	7,900
# signs maintained (urgent & non-urgent)	4,858	4,055	4,500	5,811	4,450

Street Conditions [1]:	Excellent	Good	Fair	Poor	Very Poor	Data Process Maturity
1999 Surface Defect Index (SDI)	11.0%	21.7%	35.4%	29.3%	2.7%	Validated
2007 Surface Defect Index (SDI)	36.1%	34.0%	14.6%	12.7%	2.6%	
2007 Pavement Quality Index (PQI)	13.5%	29.7%	27.2%	21.8%	7.8%	

DESIGN RECOVERED STORM DRAINAGE & TRANSPORT - Provide engineering and planning services so the City has adequate streets, storm drainage, on-street bikeways and paved biking trails.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The street system is well designed and maintained.					
# of lane miles added	8	9	8	15	11
DESIRED COMMUNITY CONDITION - The infrastructure is efficient and environmentally sensitive.					
# of bikeway miles added	17	11	5	14	12
DESIRED COMMUNITY CONDITION - The storm water system protects lives, property, and the environment.					
Lineal feet of storm drainage facilities installed or upgraded	-	11,000	5,000	11,500	34,500
# of storm water samples taken	-	30	25	18[2]	25

[2] Samples taken are dependent on rainfall

CONSTRUCTION - Approve and coordinate all uses in the public right of way (ROW) so that safe and efficient traffic flow is facilitated. Inspect and manage construction of City infrastructure to ensure public infrastructure is constructed per appropriate safety codes. Maintain geodetic waypoints and survey monumentation to assist public infrastructure construction and public and private land surveying functions.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The infrastructure is efficient and environmentally sensitive.					
# of Albuquerque Geodetic Reference System (AGRS) values	2,136	2,121	2,100	2,195	2,100
DESIRED COMMUNITY CONDITION - Travel in the city is safe (Goal 1).					
# of excavation and barricading permits issued	10,573	8,488	8,000	10,265	8,500
# of barricade inspections	14,218	10,832	12,000	13,244	10,500
# of sidewalk inspections	5,219	6,316	5,000	5,476	5,000

PARKING SERVICES - Provide parking opportunities in downtown to support downtown economic development and provide parking so that employment and customer needs are met.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.					
# City operated parking spaces	3,774	4,337	4,337	4,337	4,337

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

PROGRAM STRATEGY

DESIGN RECOVERED CIP - Enhance the physical development of the City through a multi-year schedule of capital improvements, administer approved capital expenditures and grants by systematically constructing, replacing, upgrading and rehabilitating Albuquerque's built environment as requested by other city departments, for use by city employees, residents, and visitors.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable					
# acres of medians landscaped	21	35	30	37	20
# of new city buildings construction projects initiated	-	4	6	1[3]	3
Square footage of new city buildings constructed	-	85,982	105,482	48,870[3]	40,000
# of city building renovation/rehabilitated projects initiated	-	2	5	11	3
Square footage of city buildings renovated/rehabilitated	-	10,000	25,000	31,725	10,000

[3] # of projects and associated square footage were reduced due to reduction in Capital Outlay funding

GOAL 6: ECONOMIC VITALITY - Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.

PROGRAM STRATEGY

PARKING SERVICES - Provide parking opportunities in downtown to support downtown economic development and provide parking so that employment and customer needs are met.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The economy is diverse and broad-based.					
# parking citations issued	65,377	54,796	75,000	32,355	45,000
Citation revenue generated	$664,500	$518,157	$620,000	$512,000[4]	$450,000
% metered spaces using pay & display stations	56.0%	54%	62%	54%	54%
% credit card revenue from pay & display stations	17.8%	19%	20%	20%	19%

[4]The revenue number reflects what is posted in ERP as of today July 8, 2011

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS: Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

PROGRAM STRATEGY

CITY BUILDINGS - Provide facility management, energy management and security services for City buildings including fire stations, police stations, senior centers, Pino Yards,City County, LEC, Plaza Del Sol, Isotopes Park; provide security services for transit facilities, Solid Waste, BioPark, parking structures, Balloon Museum, Albuquerque Museum, and Tingley Beach so that residents, visitors, and city employees have safe, well maintained, and productive environments while at city facilities.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - City fixed assets, property, and infrastructure meet city goals and objectives					
Square foot maintained per man (000's)	-	107	107	86[5]	90[6]
Facility area maintained (million sq. ft)	2.41	2.20	2.15	2.15	2.34
# total work orders	11,882	10,324	10,000	7,574[7]	8,000[8]
DESIRED COMMUNITY CONDITION - Energy consumption is balanced to protect the environment.					
Dollars spent on "3% for Energy" projects ($000's)	436	462	1,000	2,322	1,800
Total kWh of electricity used from previous year (millions)	220	183	200	109	
Total kWh of electricity saved from previous year (millions)					8[9]
# mmbtus of natural gas used from previous year (000's)	671	406	500	262	
# mmbtus of natural gas saved from previous year (000's)					13.4[10]
# energy efficiency projects managed	-	5	10	35	20
Operational savings ($000's) from 3% projects implemented	-	-	new	885	900
DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive					
# security calls for service	2,298	1,961	1,700	1,960	2,000
# city buildings secured	-	14	14	14	14
Area secured/patrolled (000's sq. ft.)	2,980	2,980	2,980	2,980	2,980
Area secured/patrolled per officer (000's sq. ft.)	30	30	30	35	35

[5] changed due to additional staff hired

[6]changed from 107 due to additional staff hired

[7]due to lighting and energy efficiency upgrades and building automation network technology implementation

[8]changed from 9,000

[9]measure changed from "used" to "saved" in FY12

[10]measure changed from "used" to "saved" in FY12

PRIOR YEAR ACCOMPLISHMENTS

Capital Implementation Program

- Completed the biennial Capital Planning Process for the 2011 General Election.
- Completed construction on the renovation and expansion of the Eastside Animal Welfare Facility, a LEED Silver Facility.

- Completed construction of the new North Domingo Baca Multigenerational Center Phase 1, a LEED Gold Facility and the Officer Michael R. King and Officer Richard W. Smith Jr. APD 6th Area Command Center, a LEED Silver Facility.
- Completed construction on the renovation of the Barelas Senior Center.
- Began construction on the John Marshall Kitchen, the Highland Senior Center renovations, the North Valley Senior Center heating and cooling systems upgrade, the Bear Canyon Senior Center parking lot improvements, and the Highland Senior Center renovation project.
- Completed the remodel of the landscape beds at the Mesa Verde Community Center.
- Completed paving, pedestrian and drainage improvements at the Roadrunner Little League facility in Hahn Park.
- Completed field improvements at the Alameda Little League facility.
- Completed the following median landscaping projects:
  - Cesar Chavez: Yale to I-25
  - University: Cesar Chavez to Sunshine Terrace
  - Candelaria: Louisiana to Wyoming
  - Candelaria: Wyoming to Eubank
  - San Mateo: Montgomery to Menaul
  - Wyoming: Academy to San Antonio
  - Unser: Central to San Ygnacio
  - Eubank: Montgomery to Candelaria
  - Eubank: Candelaria to Menaul
  - Academy: Truchas to Ventura
  - Academy at San Mateo: One Median
  - Girard Medians: One Median north and one Median south of Lomas
  - San Mateo: Hannett to I-40
  - San Mateo: two medians south of Menaul
  - Louisiana: Montgomery to Candelaria
  - Planted 1,299 trees (661 were on the Interstate
- Completed the streetscape along Martin Luther King Jr. Boulevard from Cedar to University.
- Completed the landscaping along I-40 at the San Mateo Interchange; along the I-40 roadside between San Mateo and Carlisle; and at the I-40/ Carlisle Interchange.
- Completed the streetscape on the west side of I-25 from Martin Luther King Jr. Boulevard to Lead Avenue.
- Initiated Design of the following projects:
  - Bear Canyon Senior Center renovation
  - Fire Station 2 on the east side
  - Fire Station 7 on the west side
  - Holiday Park Community Center renovation
  - Jeanne Bellamah Community Center renovation
  - Jerry Cline Recreational Center
  - Los Duranes Community Center
  - West Gate Community Center renovation
  - Mile High Little League Concession Building
  - Petroglyph Little League Concession Building

Construction Management Section

- Completed construction management inspection services on an estimated value of nearly $26 million of capital improvement projects including: APD 6th Area Command; Eastside Animal Center; North Domingo Baca Multi-Generational Facility; Unser Blvd. Phase II; McMahon Blvd. extension; Moon Storm Drain Phase I & II; I-40 Trail & Rio Grande Crossing Bridge; Bosque Trail Maintenance 2010; Fortuna Road improvements; and Coal storm drain
- Created a pay application checklist for state and federal funded projects to ensure that applicable regulations are being met by our contractor before issuing payment approval.
- Created a web site to provide one source to locate construction paperwork, construction drawings, reference documents, and project billing data collection. The web site is available to all City departments and City contractors.

Maps and Records Section:

- Mapped 1,607 projects for supporting the GIS construction drawing effort. Currently 4,000 of the 5,180 construction record drawing sets are now included in a City database.

Survey Section:

- Maintained and monitored eight base stations for the Albuquerque Real Time Geodetic Network system.
- Published 110 new geodetic values for inclusion in the Albuquerque Geodetic Reference System.

Construction Coordination Section:

- Instituted procedures for automatic payment of permits through electronic fund transfer to increase cash flow and save money in place of monthly billings while providing a better service to the public.

Engineering Division

Transportation Projects:

- Study and planning efforts include: the North 4th Street redevelopment study; the Channel Road feasibility study; the Bikeways and Trails Master Plan; the Coors Corridor study; and the Zuni Road study (from Washington to Central).
- Design was started for the following:
  - Bear Canyon Arroyo East-West Trail Phase I (ADO Golf Course to Wyoming)
  - Bear Canyon Arroyo East-West Trail Phase II (Brentwood to ADO Golf Course)
  - Singer Bridge widening; Alameda widening – San Pedro to Wyoming
  - Unser reconstruction – Dellyne to Montano.
- Completed design on:
  - Wyoming widening phase II (San Antonio to Paseo)
  - Osuna widening phase I (Jefferson to North Diversion; Channel (NDC)
  - Bear Canyon Arroyo Bridge over I-25
  - NDC Trail Undercrossings (Comanche, Candelaria and Menaul)
  - 86th and Sage Road improvements
  - Southern Boulevard improvements
- Started construction on:
  - Lead and Coal improvements
  - I-25 and Rio Bravo interchange improvements
  - Unser Boulevard extension – Atrisco to Paseo del Norte and Paradise Boulevard
  - Northwest Education Corridor improvements
  - Phase 2 of 4, for the Central Avenue pedestrian improvements and street lighting project
- Completed Construction on:
  - McMahon and Universe extension
  - Fortuna Road improvements
  - The Gail Ryba Memorial Bike and Pedestrian Bridge (I-40 Rio Grande Crossing)
  - The Bosque Trail Rehabilitation (Bridge to Alameda)

Storm Drainage Projects

- Studies in progress include: the Alameda drain hydraulics study; the Embudo Dam emergency action plan Analysis; the Mid-Valley drainage and stormwater quality master plan; update of City's storm drainage master plan; and update of South Broadway drainage & stormwater quality master plan.
- Currently in design are the following projects:
  - The bridge over Four Hills Arroyo on Sagebrush Trail

- The Barstow NE storm drain trunk line
- The Barelas SW storm drain replacement and upgrade
- The Kirtland Dam channel and spillway repairs (pending) and ported riser floatable collection system at various locations (pending)

➢ Projects completed this year:
- EPA Stormwater Quality "Good Housekeeping" plans for City facilities
- Gun Club SW drainage improvements
- Mountain Road NE storm drainage trunk line
- Moon Street SE storm drain phase I (I-40 to Copper)
- Hazeldine SE flood reduction improvements; the Fortuna SW storm drainage trunk line
- Coal SE storm drainage improvements (Yale to Cesar Chavez)

- Inlet improvements in Sage SW at Amole Channel
- Safety rack on North Hahn Arroyo near Montgomery elementary school
- Slope stabilization improvements on the Piedra Lisa Arroyo near Martha NE.

➢ Projects currently in construction:
- The El Bordo Siphon and Barelas hydraulic efficiency project (Bidding)
- San Pedro NE storm drainage trunk line (Eagle Rock to Alameda)
- Moon Street SE storm drain phase II (Copper to Central)
- Flood protection improvements at Walter SW and Gibson SE

Street/Storm Maintenance Division

➢ Filled over 3,200 potholes through May 2011
➢ Swept over 40,000 miles of roadway through May 2011
➢ Street Maintenance completed through FY11:

Arterial Mill and Inlay(2010A)	31.5	lane miles
Residential Mill and Inlay (2011A)	28.5	lane miles
Cutler CLMRS	17.1	lane miles
Micro Surfacing	16.1	lane miles
Slurry Seal	61.6	lane miles
Total	154.8	lane miles

➢ Storm Maintenance completed in FY11:
- Maintained over 51 miles of arroyos through May 2011.
- Maintained over 83 dams/basins through May 2011.

Traffic Engineering

➢ Developed guidelines for the new Neighborhood Traffic Management Program.
➢ Continued implementation of the five phase roadway striping plan to more efficiently organize, complete and monitor work.
➢ Installed 130 lane miles of pavement striping on City roadways.
➢ Implementation of the five phase roadway curb painting plan to more efficiently organize, complete and monitor work throughout the City of Albuquerque.
➢ Installed 6000 feet of curb painting on City roadways.
➢ Completed a cooperative project with NMDOT to locate and place 41 next signal ahead signs on the Coors Corridor between Westside and Bridge.
➢ Addressed, installed or repaired 400 urgent sign requests (stop, yield, and other regulatory) with 106 occurring after hours.

- Addressed, installed, or repaired 5,220 non-urgent sign requests.
- Began implementation of plan to inventory the traffic sign infrastructure of the City in order to comply with Federal Highway Administration requirements.
- Inspection and repair of approximately 72 high mast highway lights.
- Replaced 12 video vehicle detection cameras and 20 inductive loop detectors.
- Programmed and integrated of 32 traffic signal controllers, 65 CCTV cameras, and 6 count stations from the field to the Traffic Operations Center.
- Developed, implemented and adjusted the signal timing plans along 3 major corridors (Coors, Tramway, and Alameda).
- Reconfigured pedestrian modules along 4th Street from Solar to Douglas Mac Arthur.
- Traffic signal intersection improvements (installation of mast arms, signal heads, conduit, cable, etc.) were made at 3 major signalized intersections (Coors and Sipi, Central and 12th Street, Central and Moon).
- Phase X GIS mapping of all existing traffic signal and traffic communication infrastructure was provided to New Mexico One Call reducing City costs by over $20,000.
- Completed 85 Intersection construction evaluations, including new cable, foundations, J-boxes, etc.

Facilities and Energy Management Division

FEMD Downtown Facilities Section

- Replaced six mechanical cooling coils and isolation valves in penthouse of Old City Hall.
- Installed energy efficient lighting in penthouses and mechanical rooms at City/County Building.
- Replaced air supply fan motors in east side mechanical rooms with NEMA high efficiency motors in Old City Hall.
- Upgraded passenger elevator in City/County Building with power saving controls.
- Participating in on-going refurbishing of Historic Kimo Theatre.

FEMD Outlying Facilities Section

- Replaced north side cooling coil and cooling dampers on cooling tower at Isotopes Stadium.
- Installed 80 mil Thermo Plastic Olefin (TPO) Roof and R30 insulation on the Solid Waste Administration building.
- Installed remote energy management systems on an additional (8) eight existing facilities.

FEMD Energy Management

- Implemented thirty-nine (39) 3% for energy conservation projects and expended $2,216,941 of 3% funds through FY11 and implemented fourteen (14) Energy Efficiency and Conservation Block Grant (EECBG) projects.
- The 3% energy conservation projects installations have reduced the fixed operating electric use of the City by approximately 6881 Mega watts annually which saves the City approximately $895,000.
- Installed two (2) electric vehicle Charge Points at 3rd & Marquette.
- Installed watt stoppers & room occupancy sensor in all City facilities.
- Developed HVAC energy efficiency system upgrades for 7 city facilities
    - Bio Park HVAC
    - Library HVAC
    - Design / Engineering West Side Animal HVAC
    - Design / Engineering Solid Waste HVAC
    - West Side Animal HVAC
    - Solid Waste HVAC
    - North Valley Senior Center HVAC
- Installed energy efficient lighting upgrades at 18 City facilities
    - East Central Multi Cultural Center
    - Records Center
    - Los Volcanes Senior Center
    - Upgrades Fire Station #1
    - Bear Canyon Community Center
    - West Mesa Community Center
    - 4th Street Fuels
    - Parks Maintenance Services
    - Vehicle Maintenance Complex
    - Senior Affairs

- City/County Building
- Solid Waste Building
- 4th Street General Services
- Upgrade Environmental Health Air Quality C/C Lighting Sensors in City/County Building
- South Broadway Cultural
- Acropolis Parking Structure
- 4th and Lead Park Structure
- Bio Park Facilities

- Completed the Convention Center lighting efficiency upgrade assessment, energy reduction calculations and cost benefit analysis.
- Implemented the Convention Center mechanical efficiency upgrades assessment.
- Installed City/County power usage assessment equipment.
- Completed City/County and old City Hall energy conservation lighting efficiency upgrade assessment.
- Completed City/County and old City Hall energy conservation mechanical assessment
- Installed window film and sealant in the old City Hall.
- Began Plaza Del Sol energy efficiency lighting upgrade assessment.

ARRA Projects

- Implemented the Department of Energy approved Energy Efficiency and Conservation Block Grant (EECBG) projects.
- Installed 80 mil Thermo Plastic Olefin (TPO) with a highly reflective surface and R30 roof insulation on nine (9) City facilities:
  - Montessa Open Space
  - Barelas Senior Center
  - Fire Station #1
  - 4th Street Yards Bldg. A
  - Fire Station #11
  - Fire Arson
  - Fire Station #18
  - Pino Yards Bldg. C
  - Pino Yards Bldg. G
- Installed a roof mounted Thin Film Photovoltaic (PV) electrical generating systems at 3 facilities.
  - Los Volcanos Senior Fitness Center
  - Taylor Ranch Multigenerational Center
  - Alamosa Family/Community Multi-service Center
- Constructing ground mounted electrical generating photovoltaic systems at 2 facilities.
  - Fire Academy
  - Cerro Colorado landfill

Parking Division

- Installed a new pay booth and replaced the elevator pump at 5th & Copper.
- Repainted walls and landings on all levels by elevators at 2nd & Gold.
- Repainted all levels of stairways on north and south sides at Acropolis.
- Parking enforcement officers certified in basic CPR and first aid.
- Increased revenues of monthly parking contracts by approximately $100,000 for FY/11.

Security Division

- Continued upgrading of camera systems at City owned facilities.
- Put in place employee ID badge requirements and procedures for all COA employees.
- New Security upgrades and procedures put in place at the Bio Park/Zoo.

MUNICIPAL DEVELOPMENT

PRIORITY OBJECTIVES

PUBLIC INFRASTRUCTURE GOAL: EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL-PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE. NEW DEVELOPMENT IS EFFICIENTLY INTERGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BLANCED WITH THE REVENUES GENERATED.

OBJECTIVE 8. Begin new pavement rating report used to evaluate Street Maintenance Programs. Report progress to the Mayor and City Council by the end of FY/12.

OBJECTIVE 9. Complete construction of Lead and Coal Improvement Project. Report progress to the Mayor and City Council by the end of FY/12.

OBJECTIVE 10. Complete the update of the City's Master Plan of Drainage Projects. Report progress by the end of the third quarter of FY/12.

OBJECTIVE 11. Complete inventory and implementation plan to comply with federally required regulatory traffic sign upgrade program. Report progress to the Mayor and City Council by the end of FY/12.

SUSTAINABLE COMMUNITY DEVELOPMENT: GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY'S ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNTIIES THROUGHOUT ALBUQUERQUE.

OBJECTIVE 2. Complete landscaping of the median on west I-40 between Coors & Unser by end of the fourth quarter of FY12. Report progress by the end of the third quarter of FY/12.

OBJECTIVE 3. Complete construction of the John Marshall Replacement Kitchen by the end of the second quarter FY12. Report progress by the end of the third quarter of FY/12.

OBJECTIVE 4. Complete design of Albuquerque Fire Department - Station 2 and Station 7 by end of the third quarter FY12. Report progress by the end of the third quarter of FY/12.

ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL: PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS – ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

OBJECTIVE 6. Implement $2 Million in Energy Conservation funded projects. Report progress to the Mayor and City Council by the end of FY/12.

ECONOMIC VITALITY GOAL: ACHIEVE A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY IN WHICH BUSINESSES AND RESIDENTS HAVE OPPORTUNITIES FOR SUCCESS.

OBJECTIVE 4. Develop a plan to increase the functionality of Civic Plaza Parking Structure. Submit a status report to the Mayor and City Council by the end of FY/12.

OFFICE OF THE CITY CLERK

The Office of the City Clerk maintains all official records for the City of Albuquerque, conducts municipal elections, accepts bids from the general public as well as accepts service of process for summons, subpoenas and tort claims on behalf of the City of Albuquerque. The City Clerk is also the direct supervisor of the Albuquerque Records Center where records are scanned, processed, stored and disposed of at the end of the retention periods.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	0	667	667	637	780	143
Operating	0	514	514	491	1,163	672
Capital	0	0	0	0	0	0
Transfers	0	167	167	167	349	182
TOTAL	0	1,348	1,348	1,295	2,292	997
TOTAL FULL TIME POSITIONS	0	11	11	11	11	0

BUDGET HIGHLIGHTS

The FY/12 General Fund budget reflects an overall increase of 95.5% or $747 thousand above the original FY/11 level. The approved budget is $1.5 million. The increase is due to funding the municipal election in FY/12. Technical adjustments account for a decrease of $47 thousand which includes one time funding of $11 thousand for temporary labor as well as reductions in the costs associated with risk and fleet.

The approved budget adds funding of $794 thousand for the upcoming municipal election to be held October 2011. This includes funding for temporary wages and operating costs.

The Open and Ethical Elections Fund is administered by the Office of the City Clerk and was created by Article XVI, added to the City Charter and passed by the voters in October 2005. This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to insure the citizens that the election process is fair, responsible, and ethical. The FY/12 approved budget for the fund is $763 thousand of which $431 thousand is provided for public funding. This budget includes a total transfer of $332 thousand to the General Fund with $32 thousand for indirect overhead and $300 thousand of unspent General Fund funding from fiscal year 2008.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND 110						
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
City Clerk	0	782	782	729	1,529	800
OPEN & ETHICAL ELECTIONS PROJECT FUND 232						
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
Open & Ethical Elections	0	421	421	421	431	10
Trfr from Fund 232 to Fund 110	0	145	145	145	332	187
Total Open & Ethical Elections Fund - 232	0	566	566	566	763	1,726
TOTAL APPROPRIATIONS	0	1,348	1,348	1,295	2,292	997

PERFORMANCE MEASURES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are fully and effectively engaged in the life and decisions of the community to promote and enhance our pride, cultural values, and resources and ensure that Albuquerque's community institutions are effective, accountable, and responsive.

PROGRAM STRATEGY

CITY CLERK - Provide custodial and administrative functions for the City by meeting the requirements of federal, state, and local laws governing the custody and preservation of all City records, administration of the Inspection of Public Records Act, conducting municipal elections, support and staff the City's Board of Ethics.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents actively participate in civic and public affairs					
% of voter turnout in the Municipal Election	-	25%	-	-	30%
# of registered voters in City of Albuquerque	-	329,300	-	-	340,000
# of votes cast in Regular Municipal Election	-	84,187	-	-	102,000
# of Petitions process (verified and rejected)	37,312	36,788	3,000	4,003	8,400
# of Poll Workers hired and trained	-	856	3	3	870
# of Poll sites operated	-	172	-	-	172
Funds provided to participating candidates	901,000	0	200,000	134,000	-
# of qualifying contributions and signatures processed	15,997		15,612	1,876	-
# of applicant candidates for public financing	-	14	-	4	-
# of privately financed candidates	-	7	-	2	-
# of Measure Finance Committees registered	-	19	-	1	-
# of candidates or committee members trained in electronic reporting	-	27	-	9	-
# of Complaints and Petitions managed for Board of Ethics	10	1	10	1	10
# of records scanned, indexed and dedicated to system	668,102	245,300	500,000	345,415	400,000
# of boxes received and stored	-	966	100	1,040	1,200
# of boxes destroyed	606	849	500	1,522	1,200
# of public records inspections performed	136	540	200	1,200	1,500
# of individuals trained in open records and inspections	120	35	30	-	25
# of 311 requests processed	270	12,046	500	30	150
# of research requests performed	1,523	650	700	850	800
# individuals trained in Open Meetings Act	120	35	30	-	50
Amount of legislation processed and published	256	181	270	184	275
# of contracts and EC's published	1,988	1,525	1,500	1,131	1,500
# of City liens processed	2,703	6,500	5,000	11,085	10,000
# of votes cast in Personnel Board Election	417	229	500	-	250
# of procurement responses received and processed	259	526	200	129	400
# of records with signature attested	-	133	300	447	450

PRIOR YEAR ACCOMPLISHMENTS

- Trained nine City Council candidates and a Measure Finance Committee member on campaign finance reporting system.
- Completed public financing process and funded four candidates through the Open and Ethical Elections Fund.
- Verified petitions for nine participating candidates in the upcoming 2011 election.
- Supported and passed legislation to allow Albuquerque voters to vote in the Consolidated Voting Center on Election Day and added three more early voting sites.
- Organized and executed a new plan to process and respond to increased volume of Inspection of Public Records Act requests.
- Amended the regulations for Open and Ethical Election Code.

OFFICE OF INSPECTOR GENERAL

The Office of Inspector General was created mid-year FY/11 as an independent office of City Government. The office is not part of the City's executive branch or the City Council.

The Accountability in Government Oversight Committee provides oversight to the Office of Inspector General. The Committee reviews and approves all audit reports, appoints the Inspector General with City Council approval, recommends a budget to the Mayor and City Council and provides the Inspector General with guidance, priorities and potential areas for investigation.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	0	0	209	125	323	198
Operating	0	0	11	0	14	14
Capital	0	0	0	0	0	0
Transfers	0	0	0	0	1	1
TOTAL	0	0	220	125	338	213
TOTAL FULL-TIME POSITIONS	0	0	3	3	3	0

BUDGET HIGHLIGHTS

The FY/12 approved budget for the Office of Inspector General is $338 thousand including funding for three positions. This department was created during FY/11 with the transfer of three positions and related appropriations from the Office of Internal Audit.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Office of Inspector General	0	0	220	125	338	213
TOTAL APPROPRIATIONS	0	0	220	125	338	213

OFFICE OF INTERNAL AUDIT

The Office of Internal Audit was created as an independent office of City Government. The office is not part of the City's executive branch or the City Council.

The goals of the department are to:

- conduct audits and follow-up on previously issued audits; and
- propose ways to increase the City's legal, fiscal and ethical accountability.

The Accountability in Government Oversight Committee provides oversight to the Office of Internal Audit. The Committee reviews and approves all audit reports, appoints the director of the Office of Internal Audit, recommends a budget to the Mayor and City Council and provides the director with guidance, priorities and potential areas for audit.

Mission

To provide independent audits that promote transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	921	854	645	619	741	122
Operating	54	68	57	62	58	(4)
Capital	0	0	0	0	0	0
Transfers	3	6	6	6	3	(3)
TOTAL	978	928	708	687	802	115
TOTAL FULL-TIME POSITIONS	12	12	9	9	7	(2)

BUDGET HIGHLIGHTS

The FY/12 approved budget for the Office of Internal Audit is $802 thousand, a reduction of $126 thousand or a 13.6% from the FY/11 original budget of $928 thousand. As part of the city-wide savings plan, funding for two positions is deleted in the approved budget.

During FY/11, the Office of Internal Audit was restored to the structure that existed prior to a 2004 ordinance change that added the position of Inspector General. This will allow the office to focus on audits that offer recommendations to improve the efficiency and effectiveness of City processes.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND – 110						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
Office of Internal Audit	978	928	708	687	802	115
TOTAL APPROPRIATIONS	978	928	708	687	802	115

OFFICE OF INTERNAL AUDIT

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS – Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

PROGRAM STRATEGY

INTERNAL AUDIT - Enhance the public confidence and promote efficiency, effectiveness, accountability and integrity in City government by (1) ensuring compliance with city ordinances, resolutions, rules, regulations, and policies, (2) recommending operational improvements and service measurement integrity, (3) recommending programs/policies which educate and raise the awareness of all City officials and employees.

Measure	Actual FY/09	Actual FY/10	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - City services, operations, and finances are measured and audited as needed and meet customer needs				
# of audit reports issued	12	7	6	10
# of requests for assistance (outside of audits)	63	70	36	40
Cost savings as a % of annual budget	79%	15%	55%	100%
Survey rating on value added recommendations (5 pt scale)	4.7	4.5	4.6	4.5

PRIOR YEAR ACCOMPLISHMENTS

- Issued six audits of City departments, divisions, processes and contracts.
- Followed up on three previously issued audits.
- Received approximately 36 requests for assistance
- Provided staff support for the Citizen's Independent Salary Commission.

PARKS AND RECREATION

The Parks & Recreation Department works as a team to serve the community's needs for health, leisure, and recreation with a high level of customer confidence. The Department's seven divisions work together to:

- Promote and market Albuquerque's recreation programs, parks, golf courses, and open space;
- Develop new strategies to improve Albuquerque leisure, recreation, and sports facilities and programs;
- Conserve and sustain Albuquerque's natural and cultural resources for future generations;
- Meet youth entertainment and sports needs and expectations;
- Maintain harmony with community and neighborhood associations;
- Ensure that every visitor has a quality experience;
- Involve and empower community groups;
- Increase customer confidence;
- Respond to customer needs every day of the week.

MISSION

QUALITY PARKS & RECREATION FOR A QUALITY LIFE!

- Protect, plan, enhance and maintain a parks, major public open space and trails system that gives Albuquerque its sense of place.
- Promote economic development and tourism by continuing to provide quality affordable facilities and programs (e.g. golf, recreation, swimming pools, parks, open space, Balloon Fiesta Park, shooting range and sporting events).
- Assure quality educational programs for youth to encourage positive behavior towards a conservation ethic and therefore combat "Nature Deficit Disorder".
- Provide quality recreation programs to encourage healthy active lifestyles for all ages.
- Encourage and develop a healthy and safe work environment, ethical management practices and a spirit of teamwork for all parks & recreation employees.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	17,242	20,185	20,185	19,483	20,355	872
Operating	9,686	10,909	10,924	10,956	10,448	(508)
Capital	0	19	19	19	0	(19)
Transfers	3,282	3,410	3,210	3,210	2,995	(215)
Grants	432	216	216	216	240	24
TOTAL	30,642	34,739	34,554	33,884	34,038	154
TOTAL FULL TIME POSITIONS	282	312	312	313	299	(14)

BUDGET HIGHLIGHTS

The approved FY/12 General Fund budget for Parks and Recreation is $28.6 million. This is a 2.3% increase over the FY/11 original budget.

As part of the overall General Fund cost saving measures, 14 full-time positions are deleted in the parks management program. This includes five park maintenance worker III's; one forester; one irrigation specialist I; one fabricator; one parks program specialist; three irrigation specialist II's; one electrician; and one park facility repairer I. One position was created

during FY/11 in the provide quality recreation program. Decreases in funded positions are offset by increases in the cost of benefits, fuels and vehicle maintenance.

The General Fund transfer to the Open Space Fund increased by $619 thousand for a total transfer of $1.5 million. This transfer helps to maintain operating functions in open space.

There is no appropriation in the Recreation Fund in FY/12 as it is anticipated that no revenue will be received due to a change in the state law. It is expected this fund will close during FY/12.

The approved budget for FY/12 in the Golf Fund is $4.0 million, a decrease of 13.6% from the original FY/11 budget. The Golf Fund is anticipating a negative working capital fund balance in FY/11 that also affects FY/12. It was anticipated the final payment of debt service in FY/11 and revenues would have a positive impact on the working capital balance in this fund, however due to economic conditions, rounds and revenues declined in FY/11 and are anticipated to continue to decline in FY/12. The department continues to monitor expenditures and is working toward eliminating the negative working capital balance. Funding for indirect overhead continues at the reduced rate of 10%. As indicated, the final payment on the debt service was paid in FY/11.

The FY/12 approved budget for the Open Space Expendable Trust Fund has an increase of 3.5% for an approved budget of $2.7 million. The increase is due to increased costs of benefits, fuels and vehicle maintenance. There are no changes in the number of positions budgeted in FY/12 and the count remains at 33.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND – 110						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Aquatics	3,642	3,842	3,844	3,820	3,888	68
Promote Safe Use of Firearms	370	435	435	448	478	30
Provide Quality Recreation	2,206	2,182	2,183	2,269	2,204	(65)
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
Aviation Landscape Maintenance	790	961	961	961	978	17
CIP Funded Employees	262	2,872	2,872	2,872	3,013	141
Parks Management	15,012	15,763	15,769	15,427	15,570	143
Strategic Support – PR	804	773	773	772	805	33
Trfr from Fund 110 to Fund 305	170	170	170	170	170	0
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
Urban Forest	99	94	94	91	0	(91)
Trfr from Fund 110 to Fund 851	1,269	858	858	858	1,477	619
Total General Fund – 110	24,624	27,950	27,959	27,688	28,583	895
RECREATION FUND – 215						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Trfr from Fund 215 to Fund 110	200	200	0	0	0	0
OPERATING GRANTS FUND – 265						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Total Recreation Grants -265	181	216	216	216	240	24

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
Total Open Space Grants -265	251	0	0	0	0	0
Total Operating Grants Fund – 265	432	216	216	216	240	24
GOLF OPERATING FUND – 681						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Affordable and Quality Golf	3,522	4,034	4,038	3,663	3,768	105
Trfr from Fund 681 to Fund 110	219	259	259	259	244	(15)
Trfr from Fund 681 to Fund 683	0	0	0	0	0	0
Trfr from Fund 681 to Fund 685	343	348	348	348	0	(348)
Total Golf Operating Fund – 681	4,084	4,641	4,645	4,270	4,012	(258)
GOLF OPERATING DEBT SERVICE FUND – 685						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Golf Debt Service	342	348	348	348	0	(348)
OPEN SPACE EXPENDABLE TRUST FUND – 851						
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
Open Space Management – 851	2,572	2,590	2,592	2,568	2,680	112
TOTAL APPROPRIATIONS	32,254	35,945	35,760	35,090	35,515	425
Interdepartmental Adjustment	1,612	1,206	1,206	1,206	1,477	271
NET APPROPRIATIONS	30,642	34,739	34,554	33,884	34,038	154

REVENUE

Ground maintenance has an increase of $73 thousand due to an agreement the department has with Aviation to maintain grounds in and around the Sunport, the interior plants, the newly landscaped Sunport Drive and the rental car facility. The revenue received is based on the operational needs of the aviation landscape program. Tournament/field rental fees and swimming fees are anticipated to decrease slightly in FY/12 while a minimal increase is expected for tennis charges.

Revenues in the Golf Enterprise Fund are anticipated to decrease to $4.0 million in FY/12. Economic conditions and less rounds being played contribute to the reduction in anticipated revenues.

The Open Space Fund estimated revenues for FY/12 are $65 thousand, a decrease of $8 thousand from the original estimate of $72 thousand in FY/11.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Shooting Range	270	250	280	280	0
Tournament/Field Rental	55	35	50	35	(15)
Sports - Forfeit/Scs. Fee	9	10	10	10	0
Parks Joint Use	203	203	203	203	0
Ground Maintenance	989	975	975	1,048	73
Swimming Fees	613	500	640	620	(20)
Sports Teams	446	435	435	435	0
Tennis Charges	141	120	120	140	20
Miscellaneous	1	1	1	0	(1)
Albuquerque Golf Training Center	159	180	150	150	0
Rental of City Property	0	20	0	0	0
Cigarette Tax - 215	200	200	0	0	0
Golf Green Fees - 681	3,661	4,300	3,700	3,700	0
Golf Concessions - 681	398	376	300	376	76
Open Space Charges for Services - 851	72	72	65	65	0

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

PROGRAM STRATEGY

AQUATICS DIVISION - Provide affordable quality swimming opportunities for Albuquerque and surrounding community youth, adults, families, and visitors so they are active and healthy. Provide affordable quality swimming opportunities for Albuquerque and surrounding community youth, adults, families, and visitors so they are active and healthy.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Total # of pool visits by customers	171,247	298,674	275,000	404,045	300,000
DESIRED COMMUNITY CONDITION - Youth achieve responsible social development.					
# of students using pools for activities and competitions			18,000	26,735	30,000
# of swimming lesson courses sold	77,430	63,011	65,000	78,295	65,000
# pool visits by youth customers (0-19)	98,829	174,716	160,000	311,876	250,000

GOLF MANAGEMENT DIVISION - Manage, plan, and oversee the development and operation of the City of Albuquerque's golf courses, so the public can be active and healthy through opportunities for an affordable and quality golf experience.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Rounds of golf played	289,051	259,584	271,000	252,466	256,383
Avg. rate to play 18 holes			$20.60	$20.60	$20.93
Avg. rate to play 18 holes (non-municiple courses)			$49.50	$49.50	n/a
DESIRED COMMUNITY CONDITION - Youth achieve responsible social development.					
Jr. Golf Rounds (up to 17 years old)					10,000
Sr. Golf Rounds (over 55 years old)					95,000
Percentage of Total Rounds (Jr. Golf)					3.90%
Percentage of Total Rounds (Sr. Golf)					37.05%
Closely monitor Water Usage-Acre feet	1,835	1,925	1,800	2,058	1,800

Strategic Accomplishment FY12:

Ladera Irrigation Project-start date Fall of 2011 - Early Summer 2012

OPEN SPACE/SHOOTING RANGE - Provide gun owners the opportunity to learn to shoot safely and improve their shooting skills in a controlled recreational environment so that the City is safer and the sport of shooting is well-supported.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
# of visitors to Shooting Range facilities.					65,000

RECREATION SERVICES DIVISION - Provide affordable quality recreational opportunities for youth, adults, families, and visitors of Albuquerque and surrounding communities so they are active and healthy.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Organize leagues for adult softball, baseball, flag football, and basketball (total # teams)					1,100
Provide an Indoor Track Venue (number of events)	1	10	12	12	8
Operate Albuquerque Golf Training Center at Balloon Fiesta Park, Total Revenue	267,386	174,865	170,000	125,538	125,000
# youth participants customers (0-19)			210,000	202,574	202,000
DESIRED COMMUNITY CONDITION - Youth achieve responsible social development.					
Provide outdoor leasure recreation for youth					
# bike education (sessions)/Participants	(125) 7925	(116) 8297	(115)8000	(191) 9,823	(120) 8300

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

PROGRAM STRATEGY

CIP FUNDED EMPLOYEES - Enhance the outdoor built environment of the City by systematically acquiring, constructing, replacing, upgrading and rehabilitating Albuquerque's built environment, so that residents and visitors have access to parks, open space, trails and other recreation facilities.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.					
# of planning projects for new or renovated parks			4	4	3
# of acres of new parkland acquired	8	0	5	5	2
# of miles of trails designed			5	2	5
# of parks renovated	9	6	4	9	5
# of new park acres developed	21	36	15	16	15

PARK MANAGEMENT DIVISION - Manage and maintain the City's parks, playgrounds, medians, streetscapes, and trails and operate the greenhouse and nursery so that all parks are in a safe, useable condition with attractive landscapes.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.					
Total acreage of Parks, medians, and trails maintained	2,856	2,921	2,981	3,088	3,011
New acreage (development) of parks, medians, and trails brought on current fiscal year.	80	65	100.4	107	30
Water acre/feet used for irrigation	3,479	3,729	3,887	4,219	3,900
Total number of trees, flowers, and plants new as well as replaced for fiscal year past.					500/ 70,000/ 300
# of volunteers and volunteer hours worked yearly.	377/ 4,025	350/ 5,589	450/5,000	439/5,112	450/ 5,500

PARK MANAGEMENT DIVISION - SUNPORT MAINTENANCE SECTION (76 of irrigated acres at Sunport)

Total # of poinsettas (internal), and flowerbeds (external).	700/ 1,200

STRATEGIC SUPPORT DIVISION - Provide departmental direction, leadership, supervision, and administration of employees and program strategies; provide management and accountability of department budget; balance urban development by the equitable distribution of park planning, construction, and maintenance throughout the City; and provide oversight and facilitation of the urban forest, special projects, programs, and CIP 5-Year Plan projects so that City parks, trails, open space, and recreation facilities are available, accessible, well-designed and well-maintained.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained					
# of positions advertised and processed through HR procedures	530	480	500	516	550
# of hits to the Parks and Recreation Department web site pages		517,584	500,000	692,000	600,000
# neighborhood, community, and regional parks	285	290	292	294	296
# acres maintained by department	32,195	32,267	33,563	32,440	32,613
# miles of trails maintained	113	117	126	133	133
# miles of medians and streetscapes maintained	127	142	152	164	179
# park acres per 1,000 city residents (Iincludes trails and medians)	5.5	5.5	5.6	5.5	5.5
# Open Space acres per 1,000 city residents	55.5	54.7	54.01	54.0	53.5
# of Youth served (Aquatics, Golf & Recreation Services)					382,396

GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT - Protect and enhance Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

PROGRAM STRATEGY

OPEN SPACE DIVISION - Acquire, maintain, and manage Albuquerque's natural landscapes to ensure they are preserved and protected, provide venues for low-impact outdoor recreation for active and healthy lifestyles, and create opportunities for environmental and conservation education so that residents can participate in conserving natural resources.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Open Space, Bosque, the River, and Mountains are preserved and protected					
# of acres owned or managed as Major Public Open Space.	28,803	28,837	28,933	28,903	29,015
# of visitors at staffed Open Space facilities.					225,000
# of volunteers and volunteer hours worked yearly.	4,373	5,662	5,000	6,683	6,000

PRIOR YEAR ACCOMPLISHMENTS

DEPARTMENT ACCOMPLISHMENTS

- Implemented a new jumper use policy for City parks, allowing jumpers in 20 parks to provide a place for family fun, while limiting the impact on surrounding neighbors and park maintenance.
- Successful bid and award of a landscape maintenance contract for the Interstate.

AQUATIC DIVISION

- Emergency Training of Staff:
  - In October 2010, the "*Red Shirt Emergency Response Committee*" was re-established. The Committee is responsible for conducting emergency scenarios during normal hours of operations to test and evaluate the lifeguard staff's ability to quickly recognize and respond to an emergency. This is a key training tool for our staff. The committee performs audits at each of the 12 swimming pools every two weeks. We have seen a massive improvement in response and team work since the committee has been conducting the scenarios, leading to better prepared and better trained lifeguards.

  - Automated External Defibrillators were added to the 5 indoor swimming pools. This valuable piece of equipment can be quickly applied to administer a life-saving shock in an emergency. All 350 staff members are trained in CPR / AED for the Professional Rescuer, and are prepared to use the AED if necessary.
  - Individual skill audits have also been added to the training schedule at each pool. In addition to the Red Shirt exercise audits and standard team training, the individual skill audits provide an opportunity for the management staff to evaluate and ensure that every lifeguard can perform all water rescues, first aid skills, and CPR.

- Renovations:
  - Sunport Pool – Renovation of the pool facility to address problems with regular flooding of the basement mechanical room. The flooding posed risks for staff and made it difficult to manage the pool operations effectively. Work also included replacement of filters, surge tanks, chemical controllers, and upgrade of the baby pool.
  - Eisenhower Pool – Construction of a new mechanical room and chemical rooms to meet code requirements.

GOLF MANAGEMENT DIVISION

- A successful Winter Promotions Program was implemented. Nationally, golf rounds have declined by 10 - 15% over the past year. Because the winter promotions, golf rounds have remained similar to FY10 rounds with only a slight decrease of 1.28%.

PARKS AND RECREATION

OPEN SPACE DIVISION

- Open Space acquired 65.9 acres along the Tijeras Arroyo east of Four Hills and south of Route 66.
- Open Space conducted 93 volunteer projects involving 2,287 people who donated over 5,000 hours of public service to the community.

PARK MANAGEMENT DIVISION

- Pruning of trees at Highland Park.
- Landscape improvements at various pools (Eisenhower, East San Jose and Los Altos Pools).
- Installed and replaced netting at the Golf Training Center at Balloon Fiesta Park.

RECREATION SERVICE DIVISION

- Healthy U: A new program for youth was introduced by the Recreation Services Division which included summer camps for youth; a virtual program guide; and a Fun Fit Friday special event at Balloon Fiesta Park. The interdepartmental program was initiated with help from the Family & Community Services and the Cultural Services Departments. More than 5,000 youth participated in the program this summer.
- Outdoor Recreation Facebook Page – The Outdoor Recreation section has successfully joined the world of social media by launching its own Facebook page. Youth and parents have an opportunity to see pictures of their daily adventures, provide immediate feedback; and share their amazing experiences.

STRATEGIC SUPPORT – FISCAL

- During FY11, completed eight imprest fund audits throughout the department.

STRATEGIC PLANNING AND DESIGN DIVISION

- Renovations:
  - Water Conservation Projects: Novella Park, Ventura Dividers at Tanoan and Martin Luther King Medians
  - Play Areas: Eddie Garcia, Alamosa, Laurelwood, Sister Cities, Dennis Chavez Redlands, and Heritage Hills Parks
  - The Bosque bike trail, the most heavily used bike trail in the City was repaved.
  - Renovation of Wellesley Tennis Courts.
- New Construction:
  - Developed a new Westside dog park. Ouray Dog Park is the largest improved off leash Dog Park in the City.
  - Ventana Ranch Park Phase 3
  - Rancho Encantado Park
  - Black Arroyo Park
  - Seville Park

PRIORITY OBJECTIVES

HUMAN AND FAMILY DEVELOPMENT GOAL: PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

OBJECTIVE 11. Develop a pilot program to increase programming for youth recreation and wellness to include collaboration between Parks and Recreation, Family and Community Services and Cultural Services Departments. Submit a status report to the Mayor and City Council by the end of FY/12.

OBJECTIVE 12. Complete the strategic plan and market the new vision of Balloon Fiesta Park to increase year round use and promote recreational and cultural opportunities. Submit a status report to the Mayor and City Council by the end of FY/12.

PLANNING

The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates area development plans to ensure that growth conforms to adopted plans, policies and regulations.

MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	10,320	10,513	10,513	9,725	10,229	504
Operating	1,317	862	1,035	884	941	57
Capital	0	0	0	0	0	0
Transfers	470	1,262	1,262	1,243	1,476	233
Grants	0	0	0	0	0	0
TOTAL	12,107	12,637	12,810	11,852	12,646	794
TOTAL FULL-TIME POSITIONS	156	154	154	155	147	(8)

BUDGET HIGHLIGHTS

The FY/12 General Fund approved budget for the Planning Department is $12.6 million, a decrease of $9 thousand from the FY/11 original budget level. The department began the year with 154 positions and one impact fee administrator was added midyear.

For FY/12 nine vacant fulltime positions were deleted to provide general fund savings: one database administrator II, two commercial building inspectors, two residential building inspectors, one engineering associate, one office assistant, and one planner. One assistant building inspector manager position, unfunded in FY/11, was also deleted. A TIDD/TIFF coordinator was added at a cost of $60 thousand. The department also requested and received approval for an additional $60 thousand for contractual temporary labor for the FASTRAX program.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY BY FUND AND GOAL:						
GENERAL FUND 110						
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
Code Enforcement	2,301	3,346	3,358	3,306	3,390	84
Urban Design & Development	1,332	1,405	1,549	1,207	1,707	500
One Stop Shop	6,089	6,004	6,004	5,568	6,019	391
Planning & Development Review	1,377	864	881	843	0	(843)
Strategic Support	1,008	1,018	1,018	928	1,530	602
Trfr from Fund 110 to Fund 305	0	0	0	0	0	0
Total General Fund - 110	12,107	12,637	12,810	11,852	12,646	794
OPERATING GRANTS FUND - 265						
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
Total Operating Grants Fund - 265	0	0	0	0	0	0
TOTAL APPROPRIATIONS	12,107	12,637	12,810	11,852	12,646	794

PLANNING

REVENUE

Revenues in the Planning Department for FY/12 are budgeted at $6.1 million, slightly higher than the FY/11 approved budget revenues of $5.9 million. The optimistic outlook is due to small gains in the building permits area.

Department Generated Fees for Service ($000's)	ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Building Permits	4,781	4,358	4,587	4,587	0
Filing of Plats/Subdivision	129	100	133	133	0
Sign fees	71	66	56	56	0
FASTRAX	0	0	0	60	60
Zoning Code Enforcement	73	95	70	70	0
Engineering Fees	437	485	377	377	0
Miscellaneous	81	202	236	229	(7)
Transfers	647	616	609	614	5

PERFORMANCE MEASURES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

PROGRAM STRATEGY

PLANNING STRATEGIC SUPPORT AND GIS - Ensure that customers and City staff are empowered with geographic systems and data that improve decision making.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Proposed FY/12
DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable					
Number of subdivision plat updates to GIS database	211	176	200	156	150
Number of Zoning updates to GIS Database	122	123	120	200	200

CODE ENFORCEMENT - Enforce adopted zoning, building and land use codes and regulations so that property is maintained, buildings are safe, and neighborhoods are protected.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Proposed FY/12
DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable					
Number of zoning inspections	61,240	54,702	57,850	64,943	60,000
Number of housing inspections	7,568	7,760	7,150	4,363	6,900
Number of notices of violation issued	17,711	20,550	20,000	22,113	22,000
Number of zoning reinspections	18,971	21,577	22,250	15,149	22,000
Number of housing reinspections	2,344	2,666	2,450	2,317	2,700
Percent of cases voluntarily into compliance after first written notice	78	76	50	78	78
Average no. of days from case initiation to voluntary compliance	14	17	30	16	18
Number of proactive neighborhood code canvasses	30	32	30	29	33

URBAN DESIGN & DEVELOPMENT- Plan for an efficient future with city wide and sub-area development plans. Prevent deterioration of existing neighborhoods, encourage redevelopment, increase neighborhood density and vitality, and involve citizens in planning and development of their communities, so that citizens are proud of and take responsibility for their neighborhoods.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Proposed FY/12
DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable					
Number of new construction permits in the 1960 City Boundary	111	154	125	73	150
Number of Neighborhood Assoc. & Coalition Meeting attended (changed from just Coalition)	12	8	10	29	60

PLANNING AND DEVELOPMENT REVIEW - Develop plans and provide guidance to businesses, developers, and residents about growth patterns and policies so that safe and accessible mixed use areas with a balance of densities and land uses exist throughout Albuquerque and new development is efficiently integrated with current or approved infrastructure.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Proposed FY/12
DESIRED COMMUNITY CONDITION - Safe and accessible mixed-use areas with housing, employment, civic functions, recreation, and entertainment exist throughout Albuquerque					
EPC agenda items (changed from "EPC decisions")	148	94	100	50	100
LUCC agenda items (changed from "LUCC decisions")	10	23	27	12	20

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Proposed FY/12
Number of Administrative Approvals (EPC and LUCC)	121	185	180	130	225
Number of Fiscal Analyses for legislation and development	19	11	15	6	10

ONE STOP SHOP - Ensure that development occurs expeditiously and in conformance with adopted plans, policies, and regulations so that constructed buildings are safe and that development supports a sustainable community.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Proposed FY/12
DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable					
Number of private projects reviewed for compliance with the Archaeological Ordinance	5	4	25	12	24
Number of plans reviewed	4,946	3,059	2,900	2,429	2,500
Average turnaround time for residential plan review in days	20	12	12	14	12
Average turnaround time for commercial plan review in weeks	6	5	5	3.3	3.0
Number of building inspections	40,292	19,226	20,000	21,478	23,000
Number of electrical inspections	40,425	20,032	20,000	14,715	16,000
Number of plumbing/mechanical inspections	68,711	31,358	30,000	24,170	26,000
Ratio of "Green Path" new construction bldg. permits to traditional bldg. permits	70/472	130/804	130/1000	202/588	250/600
Number of Fastrax plans submitted	-	-	-	77	125
Number of days to review Fastrax plans	-	-	-	6	6
DESIRED COMMUNITY CONDITION - Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure.					
Number of floodplain inquiries	180	286	250	486	450
Number of DRB Agenda items (new definition of measurement)	1,000	546	600	645	500
Number of plans reviewed for compliance with DRC standards (new definition)	300	228	250	97	200
Number of Traffic Impact Studies completed	35	20	20	12	22
Number of drainage reports	1,000	809	900	350	700
DESIRED COMMUNITY CONDITION - New development is efficiently integrated into existing or approved infrastructure and its costs are balanced with the revenues generated and adopted city development policies.					
Number of Impact fee applications	2,000	942	600	383	900
Impact fee collections (x000)	14,000	2,314	2,500	736.4	1,400.0
Engineering fees collected for private development projects (x000) (new)			-	153.4	300.0

PRIOR YEAR ACCOMPLISHMENTS

- Processed 95 plans through the FasTrax initiative in FY/11.
- Implemented electronic plan review in the Development Review Division.
- Streamlined the regular building permit process through the use of certified third party registered engineers or architects to review plans, and whose fees are paid by the builder.
- Created a more efficient use of resources by consolidating two programs into one. The new division, Urban Design and Development, will unite the community revitalization and the development process and review programs.

PRIORITY OBJECTIVES

SUSTAINABLE COMMUNITY DEVELOPMENT: GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNITIES THROUGHOUT ALBUQUERQUE.

- OBJECTIVE 1. Using existing resources, evaluate the use of mobile devices by Planning Department field inspectors. Small pad and tablet size devices will be tested to input and retrieve information to and from the KIVA permit tracking system and the ePlan electronic review system. $20,000-$30,000 of existing KIVA and ePlan CIP funds will be used to purchase hardware and software. The evaluation will be conducted with existing staff. A report will be submitted to the Mayor and City Council by the end of FY/12.

POLICE

The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.

APD is budgeted in nine operating program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, open space, tactical support, the traffic section and the department's recruiting and training units. Investigative services consist of three specialized divisions and a mental health intervention team, Crisis Outreach and Support Team (COAST). The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigation division investigates armed robberies, homicide, property crimes and juvenile crimes. The Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The Family Advocacy Center houses the investigative officers of domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The professional standards program strategy is comprised of the inspections and accreditation section, internal affairs and behavioral sciences. The communications and records program strategy supports the Department's technology initiatives, communications, records management, false alarm enforcement and case preparation for the field services bureau. The officer and department support program strategy provides long-range planning, problem solving, administrative, human resources, and fiscal support. The prisoner transport program strategy funds the transport of prisoners to the Metropolitan Detention Center. The photo enforcement operation funds the contract and personnel dedicated to operating the program. The final program strategy is off-duty police overtime which provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours.

MISSION

We, the members of the Albuquerque Police Department, believe in the shared responsibility of police personnel, government leaders and citizens to improve Albuquerque's quality of life and to defend our community. We vow to uphold the U.S. Constitution, to fairly enforce the laws of New Mexico and the City of Albuquerque in order to protect life, property and rights. In partnership with the community, we will engage in proactive policing to maintain order, reduce crime and the fear of crime through education, prevention and enforcement.

VISION

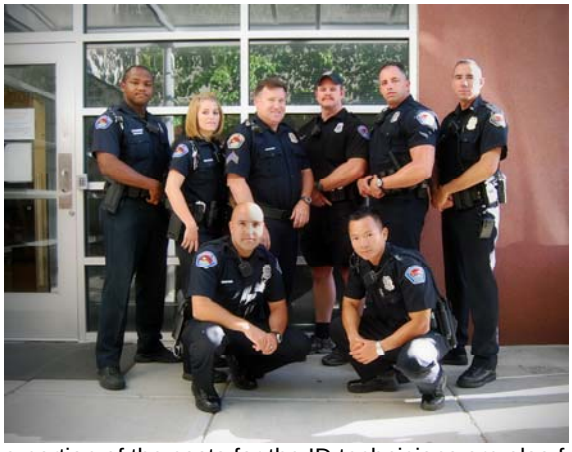
The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category ($000's)	ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	125,373	127,851	127,851	125,663	128,608	2,945
Operating	15,154	15,698	16,149	13,629	11,953	(1,676)
Capital	1,866	0	0	6	0	(6)
Transfers	25,905	19,695	19,695	19,220	20,479	1,259
Grants/Dedicated Funds	9,399	2,971	2,971	2,971	3,890	919
TOTAL	177,697	166,215	166,666	161,489	164,930	3,441
TOTAL FULL TIME POSITIONS	1,537	1,530	1,530	1,530	1,509	(21)

BUDGET HIGHLIGHTS

The FY/12 General Fund budget is $153.9 million. This represents an increase of 0.8% or $1.3 million over the original FY/11 level. Higher employee benefit costs for health insurance and Retiree Health Care Authority contributions and internal costs associated with increased fuel charges are primarily responsible for the increase. Funding of $855 thousand continues to be provided for the officer retention and recruitment incentive in the General Fund.

POLICE



There is a reduction of 21 positions from the FY/12 approved budget within the police department. The positions deleted consist of two in Neighborhood Policing, three in Investigative Services, one in Officer and Department Support, one in Professional Standards and twelve in Communication and Records. In addition, five positions in Prisoner Transport, funded by the Public Safety Quarter Cent Tax are deleted. The sworn police force continues to be funded at 1,100 officers. This is partially offset with the restoring of 3 records positions. The funding for four positions through the stimulus Southwest Border grant has ended and these positions are moved back to the General Fund, but don't affect the 1,100 sworn police force counts.

One hundred and twenty five sworn officer positions are funded by the Public Safety Quarter Cent Tax as well as a portion of prior year pay raises and an increase in overtime associated with those pay raises. Twenty seven prisoner transport personnel, their associated costs and a portion of the costs for the ID technicians are also funded by the Public Safety Tax.

The False Alarm Enforcement Fund is being closed and will roll into the General fund. From the FY/11 fund balance, $500 thousand will be transferred in FY/12 to the Capital Acquisition Fund to be utilized for the purchase of marked police vehicles.

The Photo Enforcement Fund is budgeted at $3.5 million for FY/12. This is a reduction of $3.9 from the FY/11 approved budget with $2.5 million budgeted to support the photo enforcement contract and part-time personnel associated with the program. Six hundred and sixty-one thousand dollars is budgeted as a transfer to support the costs of permanent full-time positions that remain in the General Fund. This includes a sworn position and 63% of the Administrative Hearing Office. Also budgeted is $341 thousand as Remittance to the State. State legislation requires the City to remit to the State half of the revenues less the Redflex contract. The other half is used to operate the program. During FY/11 the red light program was revised with the cameras no longer issuing speed citations. The number of cameras was reduced to fourteen with those that no longer serving their purpose removed.

Funding in the Law Enforcement Protection Fund decreases $500 thousand from the FY/11 budgeted level to $2.3 million. This fund supports the Law Enforcement Protection Fund (LEPF) for $681 thousand, the Crime Lab project for $120 thousand, the DWI Enforcement program for $893 thousand and the Special Investigations Division (SID) program for $731 thousand. Due to general fund constraints and an increase in LEPF revenue, LEPF will no longer receive a $431 transfer from the General Fund to support the project. The funding for DWI Enforcement includes a $389 thousand transfer to the General Fund to pay for staff that supports that program.

Grant funding is increasing $900 thousand from the FY/11 budgeted level. The department has three multiyear stimulus grants that were received in FY/10.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND -110						
GOAL 2: PUBLIC SAFETY						
Communications and Records	12,763	12,487	12,487	12,291	13,144	853
Family Advocacy Center	8,466	8,700	8,700	9,208	9,009	(199)
Investigative Services	19,247	21,082	21,082	18,869	21,345	2,476
Neighborhood Policing	88,939	88,173	88,500	89,584	88,901	(683)
Off Duty Police Overtime	1,035	1,825	1,825	1,640	1,825	185
Officer and Department Support	15,737	17,300	17,304	15,922	16,642	720
Prisoner Transport	1,589	1,828	1,828	1,813	1,771	(42)
Professional Standards	1,450	761	761	1,294	762	(532)
Trfr from Fund 110 to Fund 280	431	431	431	431	0	(431)
Trfr from Fund 110 to Fund 288	0	0	0	0	0	0
Trfr from Fund 110 to Fund 305	0	0	0	0	500	500
Total General Fund - 110	149,657	152,587	152,918	151,052	153,899	2,847

POLICE

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
OPERATING GRANTS FUND - 265						
GOAL 2: PUBLIC SAFETY						
Central Support Services	3,574	408	408	408	204	(204)
Investigative Services	880	418	418	418	831	413
Neighborhood Policing	574	2,145	2,145	2,145	2,855	710
Total Operating Grant Fund - 265	5,028	2,971	2,971	2,971	3,890	919
ARRA OPERATING GRANTS FUND - 266						
GOAL 2: PUBLIC SAFETY						
Neighborhood Policing	4,371	0	0	0	0	0
LAW ENFORCEMENT PROTECTION FUND - 280						
GOAL 2: PUBLIC SAFETY						
Neighborhood Policing	756	893	893	893	893	0
Central Support Services	623	681	681	681	681	0
Investigative Services	925	851	851	851	851	0
Trfr from Fund 280 to Fund 110	389	407	407	407	389	(18)
Trfr from Fund 280 to Fund 265	0	0	0	0	0	0
Total Law Enforcement Protection Fund - 280	2,693	2,832	2,832	2,832	2,814	(18)
FALSE ALARM ENFORCEMENT FUND - 287						
GOAL 2: PUBLIC SAFETY						
False Alarm Enforcement	400	524	524	405	0	(405)
Trfr from Fund 287 to Fund 305	375	340	340	340	0	(340)
Trfr from Fund 287 to Fund 110	12	10	10	10	775	765
Total False Alarm Enforcement Fund - 287	787	874	874	755	775	20
PHOTO ENFORCEMENT FUND - 288						
GOAL 2: PUBLIC SAFETY						
Photo Enforcement Operations	4,164	5,032	5,152	2,894	2,550	(344)
Remittance to the State	1,430	1,408	1,408	474	341	(133)
Marked Public Safety Vehicle Acquisition/Replacement	1,759	0	0	0	0	0
Trfr from Fund 288 to Fund 110	1,693	942	942	942	661	(281)
Trfr from Fund 288 to Fund 305	6,546	0	0	0	0	0
Total Photo Enforcement Fund - 288	15,592	7,382	7,502	4,310	3,552	(758)
TOTAL APPROPRIATIONS	178,128	166,646	167,097	161,920	164,930	3,010
Interdepartmental Adjustments	431	431	431	431	0	(431)
NET APPROPRIATIONS	177,697	166,215	166,666	161,489	164,930	3,441

REVENUE

For FY/12, Alarm Ordinance fees will move to the General Fund as Fund 287 is closing. Alarm Ordinance revenues are conservatively estimated at $726 thousand for FY/12. Revenues for FY/11 were higher than anticipated at $858 thousand. Revenues from the Photo Enforcement Fund (288) are budgeted at $2.9 million for FY/12. During FY/11 the red light program was revised with the cameras no longer issuing speed citations. The number of cameras was reduced to fourteen with those that no longer serving their purpose removed. In November 2011, Albuquerque voters will determine the outcome of the Photo Enforcement program. Revenues will be closely monitored.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Wrecker Fees	75	78	78	75	(3)
Photocopying/Records	78	50	50	50	0
Off-Duty Police	1,799	1,825	1,825	1,825	0
Police Services/Crime Lab	706	706	706	707	1
Police Services/Federal Reimbursement	75	75	75	75	0
Police Services/Miscellaneous	0	0	0	0	0
Alarm System Ordinance	145	200	200	150	(50)
Metro Court	1,255	800	635	800	165
Court Revenues from the State	327	370	320	320	0
Alarm Ordinance Fees	842	726	858	726	(132)
Photo Enforcement - 288	6,671	7,063	3,592	2,860	(732)

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

PROGRAM STRATEGY

COMMUNICATIONS AND RECORDS - Communicate with residents and police officers concerning criminal activity and to record, store and disseminate Police Department operational data so that residents feel and are safe, and have access to information and police services.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe.					
# calls dispatched	556,661	549,617	656,000	531,783	594,735
# priority 1 calls	50,182	53,865	65,567	57,524	58,539
# priority 2 calls	153,985	147,370	178,000	146,034	154,586
Avg response time for Priority 1 calls (minutes)	9.16	8.43	8.50	0.39	8.74
# Computer Aided Dispatch (CAD) reports generated	3,571	3,817	4,700	3,229	5,170
DESIRED COMMUNITY CONDITION - The public feels safe.					
# 911 calls received	294,048	310,000	328,000	299,586	296,976
# 242-cops calls received	506,784	501,361	609,000	491,147	541,108
% of 911 calls answered within 10 seconds (National standard is 90%)	96.20%	96.15%	92.50%	95.11%	93.37%
# National Crime Information Center (NCIC) requests	464,416	338,364	473,000	117,665	129,292
# CAD requests received	3,620	3,820	4,900	3,349	3,640
# walk-up customers	19,306	25,050	30,091	24,462	27,393
# public information calls received	55,547	49,267	64,825	45,609	50,639
# reports taken (Telephone Reporting Unit)	11,014	10,360	11,066	9,422	9,426
# calls received (Telephone Reporting Unit)	44,007	40,700	44,970	33,069	35,482
DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.					
# new residential alarm sites permits issued	3,899	3,277	3,999	3,443	4,109
# total new alarm permits	4,888	4,072	4,896	4,538	4,991
# total alarm site permits	25,342	30,666	34,214	35,232	29,547
# total false alarm violations	11,866	14,989	15,356	13,933	16,353
Total receivables; fines and fees imposed	$1,100,375	$1,030,300	$1,127,350	$1,176,625	$1,328,295
$ amount actually received	$963,734	$933,297	$982,420	$1,037,615	$1,147,297

FAMILY ADVOCACY CENTER (FAC) - Fully integrate the functions of law enforcement, forensic evidence collection, prosecution and victim assistance in a "One Stop Shop" format, so that the needs of domestic violence, sexual assault and child abuse victims, and the furtherance of justice, are effectively and efficiently served.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.					
# referrals from Family Abuse Stalking Training Team (FASTT) to FAC partners	246	327	354	215	300
Total # persons seen at FAC	7,016	4,608	4,480	4,501	4,200
DESIRED COMMUNITY CONDITION - The public is safe.					
# stalking calls received (FASTT)	54	67	54	111	75
# stalking reports taken (FASTT)	33	58	36	111	75
# stalking arrests made (FASTT)	11	13	8	16	13
Rape clearance rate (closed by arrest/exception)	42.0%	54.5%	67.0%	75.0%	67.9%
# home visits to truants with multiple unexcused absences (School Resource Officers)	1,231	2,093	1,484	1,583	604
DESIRED COMMUNITY CONDITION - Families are secure and stable. (Goal 1)					
# Domestic Violence cases received (FASTT)	2,236	4,315	2,000	4,271	4,822
# Domestic Violence reports taken (FASTT)	202	229	40	243	264
# Domestic Violence arrests made (FASTT)	40	58	40	48	70
# Domestic Violence cases prosecuted (FASTT)	40	58	200	48	70
DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens. (Goal 8)					
# sex offenders found in violation of City ordinance (Sex Offender Registration Detail)	5	2	0	0	8

INVESTIGATIVE SERVICES - Identify, apprehend, and prosecute criminal offenders and investigate criminal activity, so that community residents feel and are safer.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe.					
Homicide clearance rate	82.0%	80.00%	85.0%	77.0%	83.8%
Rape clearance rate	55.0%	54.50%	35.0%	82.0%	69.3%
Robbery clearance rate	18.0%	61.40%	20.0%	20.3%	32.5%
Auto theft clearance rate	8.4%	10.00%	11.0%	8.0%	11.0%
Burglary clearance rate	10.0%	11.00%	10.0%	10.0%	9.0%
DESIRED COMMUNITY CONDITION - The public feels safe.					
# search warrants	437	452	250	261	400
# cases investigated/assigned	609	1,038	300	445	500
# cases submitted to District Attorney	506	613	350	306	350
# felony arrests (investigative services only)	532	633	300	579	600
DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity. (Goal 8)					
# mug shots and rap sheets distributed	6,151	5,333	5,335	5,312	6,210
# DNA cases prepared	348	235	275	119	150
# items received into evidence	47,394	46,123	41,700	43,190	50,445
# items returned to owner	3,594	3,914	2,264	2,515	4,200
# items disposed of	48,823	92,940	47,700	76,143	50,000

NEIGHBORHOOD POLICING - Enforce criminal and traffic laws so that residents and tourists will be safe in the community.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe.					
# calls for service	483,131	568,910	567,335	544,591	575,000
# felony arrests	10,803	15,154	14,368	13,897	15,000
# misdemeanor arrests	23,745	24,597	29,809	27,239	29,702

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
# domestic violence arrests	2,573	4,677	5,170	5,494	5,750
# tactical calls for service	7,000	7,012	10,000	7,220	7,000
# of sworn officers	1,101	1,098	1,000	1,078	1,100
DESIRED COMMUNITY CONDITION - The public feels safe.					
# reports written	115,073	116,523	122,857	107,557	115,000
# air support hours flown	1500	1089	1300	778	950
# properties brought into compliance	854	781	500	397	650
# cadet graduates	120	55	30	33	60
DESIRED COMMUNITY CONDITION - Travel in the city is safe.					
# DWI arrests (all area commands)	6,202	7,416	9,160	5,911	6,000
# alcohol involved accident investigations	2,500	804	600	738	750
DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.					
# problem solving activities	126	243	169	251	200

OFF DUTY POLICE OVERTIME - Provide police officers for businesses and other governmental agencies so that crime will be reduced and people will feel safe.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.					
Revenue recorded	$ 1,477,211	$ 1,757,957	$ 2,000,000	$ 1,724,195	$ 2,100,000
# of hours worked	42,215	40,549	45,000	36,987	38,000
# of clients	391	446	-	931	750

OFFICER AND DEPARTMENT SUPPORT - Provide information resources, as well as administrative, human resource, and fiscal support to Police Department employees so they can perform their jobs effectively.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe.					
# officers participating in annual bid	414	473	500	476	500
# vehicles purchased	70	80	80	112	98
Avg % marked units in excess of 100,000 miles	15%	17%	18%	16%	18%
Avg % unmarked units in excess of 100,000 miles	13%	11%	12%	9%	5%
Avg % motorcycles in excess of 50,000 miles	0%	6%	1%	0%	1%
# strategic initiatives completed	32	52	50	43	52
# of grants administered	48	59	45	52	44
$ of grants administered	N/A	$21,674,082	$20,000,000	$18,116,663	$18,000,000
# of individuals assisted (COAST)	4,248	4,954	4,500	5,255	5,326
# of referrals to services (COAST)	2,564	4,166	2,900	4,881	4,768
DESIRED COMMUNITY CONDITION - The public feels safe.					
# strategic initiatives established	15	9	5	159	10
# officers processed through field training program	102	96	50	36	40
% of non-committed time for random patrol	35%	36%	36%	36%	36%
# of proactive partnerships formed/maintained with neighborhood associations/community groups	20	21	22	22	22
DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity. (Goal 8)					
# invoices processed for payment	8,270	n/a	7,000	11,126	9,000
# civilian positions advertised and processed through Human Resources (HR) procedures	66	32	21	118	50
# sworn positions advertised and processed through HR procedures	196	132	50	44	105
# of maps, alerts & reports generated manually and through system automation	2,146	6,311	1,500	6,628	3,000

PRISONER TRANSPORT - Transport prisoners safely and efficiently from a single location to the Metropolitan Detention Center so that officers spend more time on patrol, and are available to respond to emergency and non-emergency calls for service

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public is safe.					
Total # prisoners transported	22,357	19,992	16,148	21,270	19,759
# trips to Metropolitan Detention Center	2,808	2,562	2,636	2,676	2,315

PROFESSIONAL STANDARDS - Provide ethical, professional direction and training to the department so that employees perform according to guiding principles of policing and the community has trust and confidence in the department.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The public feels safe.					
# early warning system hits	124	100	150	76	100
DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens (Goal 8).					
# Citizen Police Complaints (CPC) filed	295	300	320	279	238
# CPC investigations conducted by Internal Audit	11	15	20	62	40
# CPC investigations conducted by Internal Review Office	150	275	270	217	95
DESIRED COMMUNITY CONDITION - Competent, well-trained motivated employees contribute to the achievement of City goals and objectives (Goal 8).					
# formal inspections completed	8	15	15	12	12
# employees provided counseling services	-	183	200	195	193

PHOTO ENFORCEMENT - STOP - Utilize fixed and mobile photo enforcement technology to enforce red-light running violations so that there are fewer traffic collisions, fewer injury collisions, and travel on city streets is safer.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Travel in the city is safe.					
Number of red light citations	40,561	43,065	42,000	32,245	31,314
Number of mobile van citations	37,924	21,942	27,000	16,596	20,000
Red light violation hearings	7,123	4,902	7,000	3,856	3,500

PRIOR YEAR ACCOMPLISHMENTS

- Property crime reductions - Mayor Richard J. Berry formulated his plan to reduce property crime in late 2009 with a focus on using technology, partnering with private industry, and seeking tougher legislation and prosecution for property crime criminals.
  - Mayor Berry's plan included the following major tenets:
    - Seeking federal prosecution for property crimes involving firearms
    - Fingerprinting everyone who is arrested, no matter how small the crime
    - Dispatching crime scene investigators to every burglary
    - Offering cash incentives for people who turn in property crime offenders
    - Tracking property crime offenders who are out on probation and developing a system that allows pawn shops to track stolen property
    - Sending out mass emails to the community
    - "Tweeting" every car that is stolen
    - Creating a public database that can be accessed through smart phones providing information on stolen vehicles
    - Pursuing a meaningful Three Strikes Law
    - Creating a night detective squad to respond to property crimes in the evening hours
    - Advertising wanted property crime offenders on billboards and in the newspaper
  - The Mayor's Plan, in conjunction with aggressive work from APD's Property Crimes Division to target all property crime offenders from burglars to copper thieves, has resulted in an 18.5% reduction in all property crime categories during FY/11.

- Emcore response - On July 12, 2010 at 0926 hours, APD officers responded to a call of shots fired at the Emcore Corporation located at 1600 Eubank SE. Many additional 911 calls followed; all reporting one or more possible active shooters on the premises. Information was also received indicating that there were multiple victims at this location. Officers were on scene quickly and took immediate measures to contain and control this deadly situation as it was still unfolding. Field officers from both the Foothills and Southeast area commands coordinated efforts to both protect

and evacuate the injured victims. They also established a plan to enter the business and locate and stop the shooter. Within a short time, they located the offender, Robert Reza, in the office of the CEO on the first floor. He had taken his own life, most likely due to the timely response and immediate visible presence of the police. In addition to the field officers, personnel from every bureau in APD were involved in this event.

- Closure of the First Street Warehouse - Using existing staff resources and proper evidence handling procedures, the Scientific Evidence Division, along with APD's partners throughout the criminal justice system and the legal counsel of the City of Albuquerque, created an accelerated disposition policy for the purpose of consolidating, reducing and disposing of evidence items no longer necessary for criminal prosecution or civil litigation. The use of this policy provided for a reduction in inventory of approximately 100,000 items facilitating the permanent closing of the First Street Warehouse resulting in a total savings of $103,000.

- Prescription pills safely disposed - The Controlled Substances Unit participated in APD's Collection Program aimed at collecting unwanted, unused, or old medical tablets from resident's homes and collected more than 320 pounds of potentially dangerous materials.

- Opening of a larger Prisoner Transport Center (PTC) - APD opened a larger PTC facility 50% larger than the previous facility, and is designed to facilitate the multiple functions necessary to complete the arrest of an individual. The main entrance of the processing center is a complete working area for the arresting officer. This area includes two breathalyzer machines, a stainless steel bench to secure prisoners, an administrative work area to complete arrest documents, and an evidence tagging station. The Prisoner Transport Unit's area of operation is in the third section of the facility. This area includes an admissions counter; two AFIS fingerprint stations and the Unit's supervisor offices.

- Improved Data Collection - The number of rejected reports was reduced from 675 Copperfire and 146 paper reports to 183 Copperfire and eight paper reports. The Data Entry Unit reduced a backlog of approximately 72,000 Copperfire and 8,300 paper reports to 25,000 Copperfire and 1,500 paper reports. The Unified Crime Report Unit is three months ahead of schedule from the same time last year. The massive reduction in backlog is a result of using reorganization, employee dedication, technology, and management skill.

- New handguns - APD transitioned over 770 sworn department personnel to the Smith & Wesson M&P 9mm pistols. The Firearm and Tool Mark Unit completed the test firing process of all new Smith & Wesson M&P 9mm pistols issued to officers in the field. The total number of pistols test fired was nearly 1,300. The program will provide additional accountability for issued pistols should they be stolen and or used by unauthorized individuals. The process allows the Unit to identify the pistols when recovered if the serial numbers have been obliterated. Also, the Firearm and Toolmark Unit also successfully instituted the E-trace program that can trace the origin of U.S-source firearms that have been recovered in criminal investigations.

- New Partnerships - The Organized Retail Crime (ORC) Summit was held in early FY/11 and included a discussion of what ORC is, how it is linked to many different types of property crimes in the state and also case studies which will illustrate how ORC pervades many areas of offenses for serial property crime offenders. The afternoon session was an actual Albuquerque Retail Assets Protection Association (ARAPA) meeting, so that other jurisdictions could understand and view the ARAPA partnership between law enforcement and APD's retail partners in action. Over 300 people attended the summit, including corporate representatives from many major big box retailers and asset protection personnel from local stores.

- Property Crime Offender advertisement - APD began to research and produce monthly 30 Most Wanted Property Crime Offenders pages for publication in the Albuquerque Journal on the third Friday of each month beginning December 2009. As of December, 2010, 307 of the 381 offenders pictured with felony property crime warrants were resolved.

- Technology to fight crime - Crime Prevention personnel worked closely with Safe City Albuquerque to develop a web-alert system which was established for business members of the Nob Hill, Highland, and University Neighborhoods. Information that is collected through the ARAPA site is now available to members of the Safe City Albuquerque initiative.

- New Programs to combat domestic violence - The Family Abuse Stalking Training Team (FASTT) Unit trained several field officers to become Domestic Violence Specialist Officers (DVSO). A week-long training program was developed and approved for certification by the New Mexico Department of Public Safety. APD currently has ten certified DVSOs and has trained several more APD officers and personnel from other law enforcement agencies. APD's five-year strategic plan proposes to have 30 DVSOs onboard by the end of FY12.

- Sixth Area Command Facility Completed - On May 17, 2011 the City of Albuquerque and the Albuquerque Police Department dedicated their new Northwest Area Command facility to the memory of two fallen officers, Michael R. King and Richard W. Smith, Jr. who were killed on August 5, 2005 during a welfare check of a mentally ill man. The new facility is APD's largest area command at about 26,000 square feet. It will meet at least a Silver level LEED recommendation, and features photovoltaic panels, geothermal heating and cooling, and water reclamation technologies.

- New Mexico Regional Computer Forensics Laboratory (NMRCFL) opened - The NMRCFL opened early in 2010 and is located on the University of New Mexico campus. Two APD detectives were relocated to the facility in FY/11 and work in partnership with the FBI and other law enforcement agencies in the region. APD has entered into a formal memorandum of understanding and has committed both of the officers to staff the laboratory full-time. In return, APD personnel receive access to digital forensics examinations, advisory services, and exposure to the most technologically advanced computer equipment available.

PRIORITY OBJECTIVES

PUBLIC SAFETY: CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 1. In an effort to combat automobile theft, expand the APD bait vehicle program by adding at least two more vehicles. A bait vehicle is a vehicle equipped with a GPS tracking system that activates when the vehicle is tampered with and/or stolen and contains equipment that alerts the dispatcher to track and disable the vehicle upon request of responding patrol units. Submit a status report to the Mayor and City Council by end of the second quarter, FY/12.

- OBJECTIVE 2. In order to increase the effectiveness of the Pawn Shop Unit, increase technology available to the Unit including a new database that will track pawned items, how many times the items have been pawned, and who pawned it. Submit a status report to the Mayor and City Council by end of the second quarter, FY/12.

- OBJECTIVE 3. In order to increase APD's proactive approach to potential crime, evaluate predictive crime analysis programs/applications that are currently used by other law enforcement agencies. Predictive analysis is a technique that models historical data with assumptive future conditions to predict outcomes or events. Predictive analysis is a valuable tool for identifying when and where criminal activity will take place, allowing law enforcement agencies to shift resources accordingly. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12.

- OBJECTIVE 4. Using existing resources, improve the clearance rate for the White Collar Crimes Unit by 5% by implementing procedures that result in a higher clearance rate for identity theft cases worked and a larger increase in the amount of cases that get assigned to detectives. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12.

- OBJECTIVE 5. Increase alternative training methods to all APD staff by fully implementing PowerDMS and other alternative training methods in order to save money on travel and lodging costs; increase convenience for the trainee; and provide additional capacity for both students and instructors. Submit a status report to the Mayor and City Council by end of the second and fourth quarters, FY/12.

- OBJECTIVE 6. Using grant funding, increase the number of contacts of victims of domestic violence and stalking cases by victim liaisons at the Family Advocacy Center. Increasing the number of contacts comforts the victim by providing a personal touch, as well as monitoring the case thoroughly. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12.

- OBJECTIVE 7. Using existing resources develop an active shooter education program for civilians that will increase the chances those civilians will respond in a manner that will allow APD to be more effective in an event. APD's Training Committee will develop a course in collaboration with the Tactical Division that will provide a guide for responses to an active shooter event. Submit a status report to the Mayor and City Council by end of the second and fourth quarters, FY/12.

- OBJECTIVE 8. Using existing resources develop a second contact program for victims of burglaries by developing a standardized procedure where Crime Prevention staff contact burglary victims by phone in order to provide crime prevention information. A second-contact program will bring awareness to burglary victims about APD crime prevention services and demonstrate that the Department is responsive about following up on leads and reduce the chances that they fall victim of similar crime in the future. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12.

- OBJECTIVE 9. Using existing or available funding, create, deploy and manage an internet-based system to enhance public and law enforcement communications to thwart criminal gang activity and related violence. Submit a status report to the Mayor and Council by end of the fourth quarter, FY/12.

SENIOR AFFAIRS

The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of the 50+ generation in Albuquerque/Bernalillo County. The department provides services through three program strategies: well being and fitness; access to basic services; and volunteerism. The well being and fitness program strategy provides activities and services for seniors to prevent isolation and includes socialization, nutrition, health and education. Access to basic services supports independent living and provides intervention services for frail low-income elders. Services include information, home delivered meals, transportation, in-home services, and senior center support services. Volunteerism provides services to promote community involvement, awareness and opportunities for individuals to become engaged in meaningful activities. The department maintains six senior centers, two multigenerational centers, two stand-alone fitness center, and 24 satellite centers where seniors may gather for organized activities, socializing, meals and social services.

MISSION

The vision of the department is to be the community leader, who, in partnership with others, involves seniors in creating and sustaining a community where there is a growing spirit of interdependence that enhances everyone's quality of life.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	3,319	3,849	3,849	3,484	4,070	586
Operating	1,234	1,646	1,646	1,733	1,809	76
Capital	0	0	0	0	0	0
Transfers	306	337	337	337	315	(22)
Grants	6,756	6,752	6,752	6,752	6,747	(5)
TOTAL	11,615	12,584	12,584	12,306	12,941	635
TOTAL FULL TIME POSITIONS	102	111	111	111	108	(3)

BUDGET HIGHLIGHTS

The FY/12 approved budget for the Department of Senior Affairs includes $6.2 million in General Fund appropriations and $6.7 million in operating grants to the Department of Senior Affairs.

The FY/12 approved budget for General Fund is an increase of 6.2%, or $362 thousand, over the FY/11 original budget of $5.8 million. The approved FY/12 budget includes full year funding for the North Domingo Baca Multi-generational Center which opened June, 2011 and accounts for the increase between FY/11 and FY/12. As part of the city-wide savings plan, four full-time and one part-time position are deleted in FY/12 in both the well being and strategic support programs. One position is moved from the General Fund to the Operating Grant fund in FY/12.

To align with goals and program strategies, resources provided by the New Mexico Aging and Long-Term Services Department (Area

Agency on Aging Plan Grant) and appropriated to the Family and Community Services Department are again included in the FY/12 budget as pass through grant funds in the amount of $6.7 million. One additional position is approved for FY/12 in the Operating Grant fund for the department. This provides appropriate levels of funding for delivery of service and effective performance measurement of program strategies and service activities. The Chief Administrative Officer retains the administrative and fiscal responsibilities of the Area Agency on Aging Plan program through the staff of Family and Community Services Department.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Access to Basic Services	13	93	93	93	92	(1)
Strategic Support	1,381	1,511	1,511	1,511	1,589	78
Well Being	3,465	4,228	4,228	3,950	4,513	563
Total General Fund - 110	4,859	5,832	5,832	5,554	6,194	640
OPERATING GRANTS FUND - 265						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
Access to Basic Services	3,441	3,434	3,434	3,434	3,434	0
Strategic Support	389	388	388	388	388	0
Well Being	1,972	1,968	1,968	1,968	1,968	0
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
Volunteerism - 265	954	962	962	962	957	(5)
Total Operating Grants Fund - 265	6,756	6,752	6,752	6,752	6,747	(5)
TOTAL APPROPRIATIONS	11,615	12,584	12,584	12,306	12,941	635

REVENUE

Service fees are anticipated to be $458 thousand in FY/12 while other revenues are $25 thousand. Service fee revenues are anticipated to increase in FY/12 due to the opening of the North Domingo Baca Multi-generational Center while other revenues are anticipated to remain at FY/11 estimated actual levels of $25 thousand.

Department Generated Revenue ($000's)	UNAUDITED ACTUAL FY/10	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Meal Programs	148	149	148	148	0
Memberships	194	166	190	230	40
Travel	16	22	16	16	0
Coffee	17	14	17	17	0
Dances	44	42	33	47	14
Other	23	25	25	25	0

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

PROGRAM STRATEGY

SENIOR SOCIAL SERVICES - Provide services and activities that support older, frail, or low-income seniors in Albuquerque and Bernalillo County so they live comfortably and remain at home.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Senior citizens live and function in optimal environments.					
# of home delivered meals	207,500	204,505	205,027	190,348	205,027
# of home delivered meals unduplicated clients	1,350	1,293	1,300	1,216	1,300
# of hours of service in care coordination/case management	6,480	6,990	6,480	6,043	6,480
# of care coordination/case management unduplicated clients	1,872	1,709	1,564	1,660	1,564
# of hours of service in home services	29,000	26,233	29,000	23,349	29,000
# of home services unduplicated clients	2,065	1,878	2,065	2,328	2,065
# of information & assistance contacts	17,546	9,552	16,500	7,859	16,500
DESIRED COMMUNITY CONDITION - Residents have access to physical and mental health care.					
# of unduplicated seniors served for transportation	740	784	635	773	800
# of one-way transportation trips provided	85,500	83,546	85,413	78,813	85,413
Cost per one-way trip	$7.60	$10.10	$9.56	$9.56	$9.86

SENIOR WELL BEING - Provide services that assist seniors (age 50 or older) so that seniors remain healthy and mentally and physically active through educational, recreational, and physical fitness activities and meals; provide opportunities for socialization with peers and involvement in the community.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Senior citizens live and function in optimal environments.					
# of socialization sessions offered throughout the department	85,979	99,282	87,000	72,912	65,000
# of unduplicated registered members (senior/multigenerational/sports & fitness centers)	19,026	20,764	17,328	20,531	25,000
# of duplicated attendance at sports & fitness facilities	200,389	210,824	192,000	202,312	230,000
# of sports & fitness classes provided at all sites	N/A	11,708	7,500	15,630	15,000
# breakfasts served at the senior and multigenerational centers	49,419	52,208	48,000	50,390	52,000
# lunches served at the senior centers, multigenerational centers, and meal sites	195,118	179,182	196,800	189,334	190,000

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents participate in the life and decisions of the community to promote and enhance our pride, cultural values, and resources and ensure that Albuquerque's community institutions are effective and responsive.

PROGRAM STRATEGY

SENIOR VOLUNTEERISM - Prevent senior isolation and impact community needs by providing opportunities for individuals to get involved in their communities by donating their time and talent to support the community and seniors, non-profit agencies and government organizations.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Residents actively participate in civic and public affairs					
# of unduplicated senior volunteers (RSVP, SCP, & FGP) recruited, trained, and recognized	1,676	1,590	1,632	1,478	1,300
# of volunteer hours performed	391,216	302,480	379,200	281,567	215,000
Return on investment = National value of volunteer hour x total hours/budget=total ratio	$8.74:1	$6.60:1	$6.60:1	$6.60:1	$4.59:1
Cost per volunteer hour	$2.44	$3.15	$3.15	$3.15	$4.53
% of volunteers reporting they remain actively involved by participating in DSA volunteer programs (S*urvey completed at the end of the yr)*	95%	97%	97%	97%	97%
% of volunteers reporting they are contributing positively to the community by participating in DSA volunteer programs	91%	97%	97%	97%	97%

PRIOR YEAR ACCOMPLISHMENTS

Capital Improvement Projects

- In collaboration with the Department of Municipal Development, completed construction of Phase One (approximately 21,000 square feet) of North Domingo Baca Multigenerational Center in late spring 2011. Construction of Phase Two will begin in the fall of FY/12 and will include additional classrooms, a game room and an aerobics room and is funded by state grants and General Obligation bonds.

- Began construction of the City of Albuquerque Senior Affairs (CASA) Nutrition/Transportation 10,000 square foot facility located in the South Broadway Industrial Park. Ground breaking for the $4.1 million facility took place on July 29, 2010; with estimated completion in early fall FY/12. The facility will provide services to vulnerable seniors aged 60 and older.

- Completed the renovation of the Barelas Senior Center June 2011 and began renovation of Highland Senior Center, also in June, with an estimated completion in the fall of FY/12.

- Selected an architectural firm to begin design work on the remodel of Bear Canyon Senior Center, which celebrates its 25th anniversary in 2011. Work will include re-roofing, revamping the HVAC system as well as bringing the restrooms into ADA compliance, reconfiguring the front reception desk, enclosing the patio and redesigning and landscaping the parking lot. Construction is expected to begin after January 2012.

DSA Surpasses Attendance Records and Goals

- Surpassed 1.2 million in senior/multigenerational center attendance during FY/11. Attendance records include participation at all senior/satellite centers for customers in all socialization, learning, physical fitness and recreational activities.

- Exceeded sports & fitness goals including participation in the local ABQ 50+ Games (formerly Senior Olympics), winter sports, weight training, and exercise, totaling more than 200,000 participants.

- Delivered more than 190,000 home-delivered meals to approximately 200 home-bound participants in the city of Albuquerque and Bernalillo County.

- Prepared and served more than 140,000 congregate meals at 24 satellite centers in the city of Albuquerque and Bernalillo County.

- Provided approximately 2,200 customers with approximately 23,700 hours of yard clean-up, grab bar and wheelchair ramp installations, swamp cooler and heater start-ups in the city of Albuquerque and Bernalillo County.

- The DSA Home Services Team partnered with PNM again for Weatherization Day 2011. The Home Services Team assessed the needs of more than 50 seniors so that PNM volunteers could weatherize their homes free of charge.

- The Care Coordination Program assessed more than 1,600 seniors for in-home services including home-delivered meals, homemaker and respite services and Senior Companion services in the city of Albuquerque and Bernalillo County.

- Provided transportation clients with more than 115,000 one-way trips for medical appointments, satellite centers and other personal errands.

- Provided more than 281,467 volunteer hours to the city of Albuquerque with help in non-profit agencies, schools, hospitals and senior centers. Per the National Independent Sector valuation of $20.85 per hour, this figures at $5,868,587 of in-kind services.

- Collaborated with the County of Bernalillo to insure a smooth transition of the Holy Family meal site to the South Valley Multi-Purpose Center, where an average of 40 meals are served per day to seniors aged 60 and older.

- Collaborated with the Village of Tijeras to insure a smooth transition from the Mountain Communities meal site to the Tijeras Senior Center, where an average of 20 meals are served per day.

- Partnered with Comfort Keepers in their STOP Senior Hunger Food Drive. The initiative included free educational talks and food collection sites at senior centers and retirement communities. More than 185 bags of food were given to seniors as a result of this effort.

- Staffed more than 50 community education sessions, health fairs, and trade exhibits to provide awareness and outreach regarding available Department of Senior Affairs services.

- Collaborated with the Retired and Senior Volunteer Program (RSVP) Advisory Council to provide volunteer recognition to more than 800 volunteers at a breakfast, at Hotel Albuquerque, Old Town, sponsored by Lovelace Senior Plan.

- Entered into a professional and technical services contract for assessment of Department of Senior Affairs facilities for potential renovation and improvements utilizing future GO Bond and other legislative requests. Identified buildings that have not recently undergone renovation or extensive improvement including home services, Palo Duro and Los Volcanes Senior Centers, Los Volcanes, and Palo Duro Fitness Centers.

Technology Advancement

- Implement a point-of-sale cash register system throughout the Recreation Division network. Systems were setup at Bear Canyon Senior Center, North Domingo Baca Multigenerational Center and Los Volcanes and Palo Duro Sports & Fitness Centers at the end of the fiscal year; Barelas, Highland, Palo Duro and North Valley Senior Centers and Manzano Mesa Multigenerational Center will be on-line by Fall FY/12.

New Services

- Opened North Domingo Baca Multigenerational Center on Saturday, June 11, 2011, to an estimated crowd of 4,000 visitors. In its first ten days of operation, NDB accepted and/or processed approximately 527 SAMS new member registrations.

- Began offering credit card services to our center participants through the new Point-of-Sale system. Center members are now able to pay for memberships, meals and other services with their Visa and MasterCard.

- Collaborated with the Cultural Services Department to feature City museums, libraries and other cultural services in the summer 2011 ABQ 50+ Activities Catalog.

- Partnering with the Department of Veteran Affairs, the Department of Senior Affairs implemented Manage Your Chronic Disease (MyCD) Program Workshop throughout the senior center network. MyCD is for individuals with a chronic disease and/or their caregivers to enable them to set goals and make a step-by-step plan to improve their health.

- Launched the STAR-C program that focuses on the veteran population by participating in the New Mexico Aging & Long-Term Services Department Alzheimer's Disease Supportive Services Program. The program will provide education and support to caregivers of individuals with dementia.

PRIORITY OBJECTIVES

HUMAN AND FAMILY DEVELOPMENT GOAL: PROVIDE MULTIPLE SOURCES OF SUPPORT FOR HUMAN GROWTH AND DEVELOPMENT INCLUDING QUALITY EDUCATION, RECREATION, AFFORDABLE HOUSING, AND PROGRAMS FOR PHYSICAL; AND MENTAL HEALTH, TO ENABLE PEOPLE OF ALL AGES TO FULLY PARTICIPATE IN THE ECONOMY AND THE COMMUNITY.

- OBJECTIVE 1. Utilizing preliminary data collected in the 2010 Residential Senior Survey and the 2009 Aging Well Albuquerque Report; develop a plan to begin preparing for the increase of Albuquerque's senior population. Collaborate with Municipal Development, Cultural Services, Transit, Planning, Family & Community Services, Parks & Recreation, Economic Development, APD, AFD, and other outside organizations to develop a city-wide action plan. Submit plan to the Mayor and City Council by the end of FY/12.

- OBJECTIVE 2. Collaborate with COA/ISD to begin developing and implementing on-line senior center registrations as Phase II of the Point-of-Sale project begun in FY/11. Submit status report to the Mayor and City Council by end of FY/12.

- OBJECTIVE 3. Collaborate with the Department of Municipal Development to select an architectural company, approve final drawings and select a construction company to begin work on capital improvement projects at Bear Canyon Senior Center. Ensure project is on schedule and within budget. Continue to monitor work on the renovation of Highland Senior Center to ensure project is on time and within budget. Submit status report to the Mayor and City Council by end of FY/12.

- OBJECTIVE 4. Collaborate with the Department of Municipal Development to select a contractor and participate in architectural planning and construction meetings with the project manager to monitor work of Phase II of North Domingo Baca Multigenerational Center. Ensure project is on schedule, within budget, and minimizes disruption of services to participants; estimated completion date, summer 2012. Submit status report to the Mayor and City Council by end of FY/12.

- OBJECTIVE 5. Conduct a feasibility study for the consolidation of meal sites operated by the Department of Senior Affairs to minimize departmental spending and raise efficiency in the delivery of congregate meals to participants. Establish standards to define optimum operation levels and costs of the meals program; establish systems to ensure participants are registered in SAMS and that nutritional assessments are conducted on an annual basis. Submit status report to the Mayor and City Council by the end of the second quarter FY/12.

SOLID WASTE MANAGEMENT

The Solid Waste Management Department team in its commitment and dedication of ensuring a sustainable, vibrant, and beautiful Albuquerque, delivers premier solid waste collection, recycling service, anti-graffiti efforts, weed and litter clean up, and related community outreach programs. These services are united, comprehensive and available to City residents, businesses and other government agencies. In continuing to meet the needs of a growing community, the department is ever expanding its role for a cleaner environment and researching ways to convert waste to a sustainable resource for the benefit of the public.

Mission

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. Municipal waste in the future will be an asset and the community will generate a resource. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	24,027	25,743	25,743	23,604	26,323	2,719
Operating	13,691	14,161	14,462	16,503	14,041	(2,462)
Capital	8	0	0	9	0	(9)
Transfers	15,398	24,366	24,366	24,370	23,677	(693)
Grants	569	560	1,409	605	1,180	575
TOTAL	53,693	64,830	65,980	65,091	65,221	130
TOTAL FULL-TIME POSITIONS	427	427	427	433	433	0

BUDGET HIGHLIGHTS

The Solid Waste Management Department's FY/12 approved operating budget is $64 million, a decrease of 0.4% from the original FY/11 level. The approved budget for FY/12 includes an increase of $119 thousand for communications, fuel and fleet assessments and an increase of $475 thousand for the cost of health care and retiree health care benefits. The department's risk assessments, workers compensation and tort, decreases by $856 thousand in FY/12.

The FY/12 approved operating budget includes a reorganization of positions within the department to better align employees in the appropriate functional programs. Additionally, the FY/12 approved operating budget includes a new program entitled "maintenance – support services" which incorporates both the maintenance and support services functions and personnel into one consolidated program. The new program will provide vehicle maintenance and support to the department so that all vehicles and containers are safe for use and comply with all environmental and safety regulations.

Intra-year FY/11 personnel changes included the deletion of one collections driver in exchange for a reclassification of nine other positions. In FY/11 the department also added seven laborer positions in the clean city program for an increased cost of $269 thousand and concurrently decreased temporary wages by the same amount resulting in a neutral budget impact.

The transfer from the department's operating fund to the debt service fund decreased by nine thousand dollars. Indirect overhead increased by $41 thousand and the transfer for PILOT decreased by $23 thousand. Included in the reduction of

the disposal program is $128 thousand to be transferred to the Operating Grants Fund for the City portion of EPA's Landfill Gas Grant in FY/12.

The appropriation for the Refuse Disposal System Debt Service Fund decreased by nine thousand in FY/12 and is $5.0 million.

Language is again included in the FY/12 budget resolution to include a contingency appropriation for fuel costing $2.31 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed. The department updates a cost of service analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/11, the department did not propose a rate adjustment for FY/12.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
OPERATING GRANTS FUND – 265						
GOAL 5: ENVIRONMENTAL PROTECTION ENHANCEMENT						
Operating Grants Fund – 265	569	560	1,409	605	1,180	575
REFUSE DISPOSAL OPERATING FUND - 651						
GOAL 5: ENVIRONMENTAL PROTECTION ENHANCEMENT						
Administrative Services	7,661	7,768	7,768	7,714	4,617	(3,097)
Clean City	4,894	6,682	6,682	6,377	5,578	(799)
Collections	16,114	18,482	18,482	18,904	18,167	(737)
Disposal	5,831	6,214	6,214	6,246	5,873	(373)
Maintenance - Support Svcs.	0	0	0	0	4,718	4,718
Recycling	4,388	4,177	4,177	4,253	4,085	(168)
Transfer from Fund 651 to Fund 110	3,948	4,438	4,438	4,438	4,437	(1)
Transfer from Fund 651 to Fund 265	0	0	301	45	128	83
Transfer from Fund 651 to Fund 621	997	1,032	1,032	1,032	1,047	15
Transfer from Fund 651 to Fund 653	4,686	10,473	10,473	10,473	10,396	(77)
Transfer from Fund 651 to Fund 655	4,999	5,004	5,004	5,004	4,995	(9)
Total Refuse Disposal Operating Fund - 651	53,518	64,270	64,571	64,486	64,041	(445)
REFUSE DISPOSAL D/S FUND - 655						
GOAL 5: ENVIRONMENTAL PROTECTION ENHANCEMENT						
Refuse Debt Service - 655	4,605	5,004	5,004	5,004	4,995	(9)
TOTAL APPROPRIATIONS	58,692	69,834	70,984	70,095	70,216	121
Interdepartmental Adjustments	4,999	5,004	5,004	5,004	4,995	(9)
NET APPROPRIATIONS	53,693	64,830	65,980	65,091	65,221	130

REVENUE

Total revenues, miscellaneous and enterprise revenue, for FY/12 are projected to be $64.1 million for the Solid Waste Management Department. The FY/12 budget fully funds current operating, disposal, recycling, processing, overhead, equipment replacement, and Clean City. The rate also includes an average fuel price of $2.30.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Residential Collection - 651	23,580	27,523	27,526	27,399	(127)
Commercial Collection - 651	23,506	32,996	27,580	30,072	2,492
Landfill Fees - 651	3,312	2,916	3,804	3,828	24
Recycling - 651	1,935	1,798	2,418	2,362	(56)
Misc. Revenue	2,000	165	776	465	(311)

PERFORMANCE MEASURES

GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT - Protect and enhance Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

PROGRAM STRATEGY

CLEAN CITY - Remove weed, litter, graffiti and large items so that Albuquerque is a clean and more attractive city.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.					
# of Uptown and Downtown recepticals annual pick-ups	23,254	28,751	24,738	24,644	25,272
# of illegal dump sites cleaned	899	1,145	1,518	677	900
# of liened properties cleaned	134	138	154	139	158
Curbed miles cleaned of weed and litter	18,020	28,463	20,410	20,465	18,656
DESIRED COMMUNITY CONDITION - Residents participate in protecting the environment and sustaining energy and natural resources.					
# of neighborhood cleanups	21	88	92	63	60
# of alternative labor persons	6,859	7,712	6,900	5,064	6,262
# of large items picked up	22,320	26,658	22,830	34,489	30,000
Tons drop-off glass	2,675	2,949	3,021	2,878	2,942
Tons drop-off commingled	6,063	5,584	6,262	5,293	5,602
Citizen generated sites cleaned	14,461	13,623	15,000	13,642	15,672
Employee/blitz generated sites cleaned	59,110	53,460	51,700	48,622	55,000

COLLECTIONS - Provide effective solid waste collection service for all residential and commercial customers within the Albuquerque city limits so that the service provided is safe, dependable, and complete.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.					
Tons collected commercial	214,463	220,100	228,622	219,216	236,709
Tons collected per account commercial	16	18	18.6	18	19
Tons collected residential	188,229	172,391	177,776	177,618	186,837
Tons collected per account residential	1	1	1.01	1	1
% of residential missed pick-up calls to total pick-ups	0.130%	0.123%	0.125%	0	0.125%

DISPOSAL - Dispose of solid waste efficiently and effectively in a manner that protects the environment (land, air, and groundwater), as well as public health, meets all environmental regulations, and provides convenient options to residents and businesses.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.					
Tons of waste to landfill	609,774	529,615	539,862	543,192	584,263
Utilization of airspace (pounds per cubic yard)	1,292	1,386	1,349	1,517	1,300
Volume of landfill used cumulative	24.3	25.9	26.5	25	29.2
DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment.					
Screens at landfill for inappropriate waste	774	362	330	1,124	600
Screens at convenience centers for inappropriate waste	4,315	4,288	4,344	4,301	2,428

RECYCLING - Collect, process and market recyclable materials, thereby reducing the volume of solid waste disposed in the landfill.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.					
% of residential waste diverted.	7.1%	4.6%	5.0%	0	10.0%
Tons residential curbside collected	11,029	11,583	12,113	11,149	11,690
Tons diverted compostable	4,075	3,389	3,756	2,125	3,882
DESIRED COMMUNITY CONDITION - Residents participate in protecting the environment and sustaining energy and natural resources.					
Total tons recycling processed and sold	17,104	17,347	17,018	14,130	12,827

MAINTENANCE-SUPPORT SERVICES- Provide vehicle maintenance and support to solid waste so that all vehicles and containers are safe for use and comply with all environmental and safety regulations, that all services are ethically, efficiently and effectively provided.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.					
Preventive maintenance % to scheduled and unscheduled repairs	5%	3%	4.5%	3	4%
Front loader availability	85%	82%	85%	1	87%
Roll-off availability	86%	83%	85%	1	93%
Automated availability	83%	76%	80%	1	82%
% of landfill heavy equipment over 10,000 hours	75%	69%	77%	1	65%
% roll-offs > 7 years	66%	61%	62%	1	55%
% rear-packers > 10 years	30%	30%	0%	50%*	30%
% front loader and automated > 7 years	39%	41%	35%	0	35%
* These include Clean City, all collection vehicles (3) are 2005					
DESIRED COMMUNITY CONDITION - City fixed assets, property, and infrastructure meet City goals and objectives.					
% carts delivered within 5 working days	-	-	-	95	95%
% lift bins delivered within 5 working days	-	-	-	80% *	95%
% of commercial repairs made within 48 hrs of call	-	-	-	75% *	95%
*Estimate					

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

PROGRAM STRATEGY

ADMINISTRATIVE SUPPORT - Provide the overall policy direction, leadership, administration, and supervision of Solid Waste Management assets and employees, so that their services are ethically, efficiently and effectively provided.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - City fixed assets, property, and infrastructure meet City goals and objectives.					
# of employee training hours	-	-	-	5,140	1,500
% of IT help calls handled in one business day	-	-	-	0	95
Average time taken from position advertised to filled	-	-	-	1	30 days
Debt Service Coverage	2.57	2.29	3.48	3	3.3
Working Capital as % of Operating Income	17.80	19.80	17.10	13	12.7%
Operating Ratio (Total Income/Total Operating Expenses)	1.08	0.98	1.01	1	1.1
# of Commercial Accounts reviewed and updated	-	-	-	7,471	5,000
# of participants in presentations, tours and special events	1,993	1,800	4,000	5,550	2,000
# of Citizen Contact Cases managed	183,323	183,380	183,682	169,884	180,000
Total Income (Total Current Resources)	57,583	54,333	65,398	62,104	64,126
Total Operating Expenses (Total Appropriations)	53,412	53,518	64,571	64,486	64,041
Operating Ratio (Total Income/Total Operating Expenses)	1.08	0.98	1.01	1	1.00
* A full scale Commercial audit was performed					

PRIOR YEAR ACCOMPLISHMENTS

- The department began re-routing to save expenses. Roll-off routes were decreased from 20 routes to 16 routes. Residential routes were decreased from 240 routes per week to 227 per week.
- Centralized dispatch and customer service functions to improve efficiency, decrease customer complaints, enhance customer relations and improve communications between drivers and dispatch operations.
- Created a quality assurance section for the control, monitoring and auditing of customer accounts and business processes.
- An RFP for the new material recovery facility (MRF) was issued and awarded to Friedman Recycling companies.

- The department placed orders for white vehicles (pickups) using an estimated $750 thousand reversion in FY/11 operating fund appropriations. The Department accomplished the reversion by implementing several cost saving programs such as re-routing.
- The department received eight new residential automated side loader trucks and eight new commercial front loader trucks. Funding for the 16 trucks came from the new rate structure that was approved as part of the cost-of-service study that was completed in FY/10.
- First "Company's Coming Cleanup" sponsored in the fall of 2010. Mayor Berry initiated this cleanup to involve neighborhood, business and community groups to focus on community pride and cleanup efforts in preparation of the over 800,000 Balloon Fiesta spectators that visit Albuquerque.
- Upgraded the maintenance shop with four sets mobile lifts capable of lifting the collection trucks making it easier and safer to perform routine maintenance and repairs.
- Constructed and implemented a clean city division warehouse and graffiti paint storage facility for supplies, tools and parts. Established warehouse record keeping and increased inventory controls for supplies ensuring accurate accounting of inventory resulting in reduced division expenditures.
- Negotiated a cooperative agreement with the State of New Mexico Highway Department for highway clean up services with an estimated revenue impact in the amount of $300 thousand ending June 30, 2012.
- Implemented performance measures and a proactive system of accountability to ensure improved customer service, response time and follow-up.
- Initiated weekly clean city division S.A.F.E. (Safety Awareness for Employees) Program Safety meetings to develop an accident prevention process to ensure that the division complies with all department and OSHA safety standards in all facilities and work units. Cut lost time accidents and preventable accidents and incidents with the ground crews.
- Trained and added two licensed herbicide applicators. Continued training program to ensure safe methods and procedures of application of herbicides and compliance with State and Federal laws.
- Completed the City's integrated waste management plan. Plan recommendations include: a public / private partnership for the development of a new material recovery facility (MRF) to process recyclables and citywide residential curbside cart-based recycling.

PRIORITY OBJECTIVES

ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL: PROTECT AND ENHANCE ALBUQUERQUE'S PLACES AND NATURAL ENVIRONMENT – IT'S MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, CLEAN AIR AND UNDERGROUND WATER SUPPLY.

- OBJECTIVE 2. Expand automated Residential Curbside Recycling Program. Submit a status report to the Mayor and City Council by the end of FY/12.
- OBJECTIVE 3. Identify acreage suitable for final closure at the Cerro Colorado Landfill. Design and implement construction. Submit a status report to the Mayor and City Council by the end of FY/12.
- OBJECTIVE 4. Review the green waste and glass processing operations at Cerro Colorado Landfill for efficiencies and cost effectiveness. Evaluate the potential of a public private partnership for processing. Submit a recommendation to the Mayor and City Council by end of second quarter, FY/12.

TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community and Para-Transit service for the mobility impaired population. The department also offers three Rapid Ride routes serving the Central/Uptown and Coors/UNM-UNMH corridors. Rapid Ride is a limited-stop service utilizing powerful diesel-electric hybrid articulated buses, and sophisticated electronic packages to manipulate traffic signals, thereby allowing buses to move through traffic quickly.

The department provides connection routes with the New Mexico Rail Runner throughout the City, to the airport, and to the city of Rio Rancho. Additional services, such as special events park and ride to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the “Strive-Not-To-Drive” and “Clean Air Challenge” campaigns encouraging commuters to use alternative forms of transportation. The department also re-launched the summer fun pass program.

MISSION

The City of Albuquerque's Transit Department (ABQ RIDE) provides fixed route bus service and Para-Transit service, for mobility impaired citizens, throughout the Albuquerque Metropolitan Area.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	23,884	23,436	24,710	24,296	25,010	714
Operating	12,776	9,254	12,389	12,910	15,416	2,506
Capital	0	0	0	0	0	0
Transfers	6,023	8,885	6,285	6,285	5,320	(965)
Grants	1,089	1,007	1,007	1,007	1,884	877
TOTAL	43,772	42,582	44,391	44,498	47,630	3,132
TOTAL FULL-TIME POSITIONS	595	550	577	587	555	5

BUDGET HIGHLIGHTS

The FY/12 approved budget for the Transit Department Operating Fund is $41.5 million, an increase of $2.6 million or 6.7% from the FY/11 original approved budget. The FY/12 approved budget contains a net change of five additional positions from the original FY/11 approved budget.

During FY/11 twenty-seven positions were added in support of $1.8 million in additional revenue received from Rio Metro Regional Transit District, a regional transit system that provides bus and rail service in Belen, Los Lunas, Albuquerque, Rio Rancho, Bernalillo and rural areas of Sandoval County. Nine vehicle servicers were added in FY/11 as a trade for contractual dollars to satisfy a study done in conjunction with Risk Management that determined that temporary workers should not be allowed to drive buses in the maintenance area. In FY/11 three other positions were added by trading part-time for full-time positions. Additionally, two grant funded positions were deleted in FY/11. The FY/12 approved budget includes the elimination of 26 positions, which were frozen in FY/11, providing General Fund savings of $1.1 million. An additional six positions are deleted in FY/12 for a savings of $349 thousand. Funding of $878 thousand for eleven positions along with operational costs was moved from the operating fund (661) into the operating grants fund (265) for CMAQ funding for FY/12.

In FY/12 the fuel line item is funded at $3.50 per gallon for an increase of $1.7 million. An increase to electricity and natural gas adds $144 thousand to the budget. The appropriation for workers comp and tort decreases by $959 thousand, indirect overhead decreases by $141 thousand and PILOT decreases by $20 thousand. Other employee benefits and retiree health combine for an increase of $395 thousand. The transfer to Fund 265 increases by $116 thousand and includes a match for CMAQ funds. The transfer to the Transit Operating Grants Fund will increase by $77,000.

TRANSIT

In City Support's appropriations, there is a one time transfer of $500 thousand from the General Fund to the Capital Acquisition Fund (305) for the Transit Department. This will be used for big ticket items associated with their aging fleet.

The General Fund subsidy for the FY/12 budget increases to $19.6 million for a 16.5% variance from FY/11. There are no planned reductions in service included in this budget proposal.

The Transit Operating Grants Fund Transportation on Demand (TDM) grant is $1.0 million for FY/12 which includes a transfer of $201 thousand from the Transit Operating Fund. The CMAQ grant also includes a transfer of $128 thousand from Fund 661. The Transit Planning Grant Fund (663) is budgeted for a $400 thousand transfer from the Transit Operating Fund. There are 43 grant funded positions in the department.

Beginning in FY/07, proceeds from the Transit Department's debt service fund were used to purchase new buses. Since inception the department has acquired 58 new 40-foot HYBRID buses. The approved budget for FY/12 is $4.3 million to cover the debt associated with these purchases. Interest earnings held by the bank of $1.6 million will be used to pay down the balance.

($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND - 110						
GOAL 3: PUBLIC INFRASTRUCTURE						
Trfr from Fund 110 to Fund 661	23,323	16,837	16,837	16,837	19,620	2,783
OPERATING GRANTS FUND 265						
GOAL 3: PUBLIC INFRASTRUCTURE						
Market Develop Rideshare Grant - 265	1,089	1,007	1,007	1,007	1,006	(1)
Congestion Mitigation & Air Quality (CMAQ)	0	0	0	0	878	878
Total Transit Grant Fund - 265	1,089	1,007	1,007	1,007	1,884	877
TRANSIT OPERATING FUND 661						
GOAL 3: PUBLIC INFRASTRUCTURE						
ABQ Ride	26,195	26,435	27,797	27,899	28,218	319
Facility Maintenance	2,189	1,866	1,866	1,964	1,981	17
Paratransit Services	5,485	5,088	5,332	5,239	5,526	287
Special Events	282	250	250	250	252	2
Strategic Support	3,182	2,628	2,733	2,733	2,747	14
Trfr from Fund 661 to Fund 110	2,116	2,074	2,172	2,172	2,011	(161)
Trfr from Fund 661 to Fund 663	323	323	323	323	400	77
Trfr from Fund 661 to Fund 265	213	213	213	213	329	116
Total Transit Operating Fund - 661	39,985	38,877	40,686	40,793	41,464	671
TRANSIT DEBT SERVICE FUND - 667						
GOAL 3: PUBLIC INFRASTRUCTURE						
Transit Debt Service	2,698	2,698	2,698	2,698	4,282	1,584
TOTAL APPROPRIATIONS	67,095	59,419	61,228	61,335	67,250	5,915
Interdepartmental Adjustments	23,323	16,837	16,837	16,837	19,620	2,783
NET APPROPRIATIONS	43,772	42,582	44,391	44,498	47,630	3,132

REVENUE

For the FY/12 approved budget, revenues from passenger and other transit fees are estimated at $9.6 million, an increase of $1.5 million from the FY/11 original budget. The increase is largely due to revenue from inter-governmental sources, including Bernalillo County, UNM/CNM and the Mid-Region Council of Governments, with whom the City has agreements to provide service.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Passenger Fares	3,818	4,681	4,301	4,266	(35)
Special Events	30	22	62	22	(40)
County, MRCOG, UNM/CNM Bus Services	3,641	3,256	4,953	5,156	203
Advertising and other revenues	189	200	194	200	6
Miscellaneous	76	30	32	0	(32)

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructure and the costs are balanced with the revenues generated.

PROGRAM STRATEGY

ABQ RIDE - Provide safe, affordable, and attractive transportation alternatives to the single occupant vehicle, so that residents have transportation options and traffic congestion is reduced, air quality is improved and commute times are shorter

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.					
ABQ Fixed Route Boardings (All Routes)	10,760,341	11,177,097	11,838,579	11,907,798	12,300,000
Rapid Ride Boardings - #766 Red Line (Dec 2004)	1,945,650	1,367,808	1,400,000	1,391,156	165,000
Rapid Ride Boardings - # 777 Green Line (Aug 2009)	0	827,808	900,000	1,015,810	1,130,000
Rapid Ride Boardings - #790 Blue Line (Jul 2007)	381,030	428,337	450,000	463,255	480,000
Revenue Miles (All Routes)	5,028,698	5,179,561	5,200,000	5,223,103	5,295,000
Revenue Hours (All Routes)	372,324	373,707	380,000	387,637	395,000
Boardings Per Revenue Hour (All Routes)	28.9	29.9	30.0	30.7	31.0
# Local/All Day Routes	22.0	22.0	22.0	23.0	23.0
# Commuter/Peak Hour Routes	13.0	13.0	14.0	14.0	14.0
# Rapid Ride Routes	2.0	3.0	3.0	3.0	3.0

FACILITY MAINTENANCE - Maintain Transit Department's facilities, Alvarado Transportation Center, Daytona Bus Maintenance Facility, and Yale facility, so that customers and employees have healthy and safe environments at Transit facilities.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.					
# Rapid Ride Shelters	21	25	29	29	32
# Bus Stops With Shelters Except Rapid Ride and ARRA	217	217	254	255	245
# ARRA Shelters	-	47	55	56	200
# of Bus Stops With No Shelter	2,520	2,515	2,500	2,482	2,350

PARA-TRANSIT SERVICES - Provide transportation for qualified transit dependant residents who cannot use the fixed route transit system, so they have transportation to meet their needs.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.					
Total Para-Transit Passenger Boardings (Pax+Att+Comp.)	214,049	223,640	220,000	234,824	250,000
Para-Transit Vehicle Revenue Miles	1,883,005	1,914,371	1,800,000	1,838,401	1,880,000
Para-Transit Vehicle Revenue Hour	104,654	105,845	100,000	106,095	107,000
Para-Transit Passengers Per Revenue Hour	2.0	2.1	2.2	2.2	2.2
DESIRED COMMUNITY CONDITION - The infrastructure is efficient and environmentally sensitive.					
On-Time Arrival (Monthly Average)	80.7	86.8	87.0	87.0	88.0

SPECIAL EVENTS & SEASONAL TRANSPORTATION ALTERNATIVES - Provide safe, convenient and affordable transportation options to special events so that the number of vehicles traveling to the events will be reduced, thereby reducing traffic congestion and improving air quality.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.					
4th of July Fire Works Boardings (July Only)	10,873	13,718	13,700	16,110	14,000

STRATEGIC SUPPORT - Customer Service Center & Security - Operate the Para-Transit Customer Service Center and provide security for transit facilities.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.					
Total Para-Transit Trips	197,547	203,666	208,812	209,558	211,000
Rider Trip Cancelations as a % of Total Para-Transit Trips	23.09%	23.97%	21.00%	20.40%	21.00%
Rider No Shows as a % of Total Para-Transit Trips	2.08%	2.29%	2.50%	2.80%	2.50%

TRANSIT MARKETING - Promote and encourage residents of the Albuquerque area, and visitors, to use alternative modes of transportation to reduce traffic congestion and improve air quality.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
DESIRED COMMUNITY CONDITION - The infrastructure is efficient and environmentally sensitive.					
Number of Travel Training Sessions Conducted (Aug 2010)	*	*	45	46	50
Number of Travel Training Participants	*	*	2,500	2,500	2,700

Note: New program

PRIOR YEAR ACCOMPLISHMENTS

- In cooperation with the Department of Municipal Development, ABQ Ride installed 56 shelters with federal stimulus funds, with another 94 in the process of fabrication and installation. The city has two contractors under contract with the capacity to install an additional 150 shelters.

- In January 2011, ABQ Ride expanded fixed-route service approximately 4% to respond to growing demand for transit service in the metro area. In coordination with Rio Metro, the department started a new commuter (peak period, peak direction) route from Rio Rancho to the Jefferson employment corridor and extended two existing routes into Rio Rancho. With connections available at the Northwest Transit Center, these routes provide access between Rio Rancho and major activity centers including Jefferson, Downtown, the University of New Mexico, and Kirtland Air Force Base.

- Also in January 2011, ABQ Ride began a new all-day local route in the 98th Street corridor in the southwest mesa to serve the large population growth in that area. The route connects to the Red Line Rapid Ride and local 66 Central

route at the Central & Unser Transit Center, providing convenient service to downtown, Presbyterian Hospital, UNM/CNM, and Uptown. The department also increased frequency during peak times on the route 5 Carlisle-Montgomery to every 20 minutes in response to high ridership. Route 66 service was increased by one hour per day; operating until approximately 12:30 am Monday through Saturday and until approximately 7:30 pm on Sunday.

- In FY/11 total fixed-route ridership increased by about 6.5% from FY/10.

- Completed the installation of the bus wash blowers at Yale and Daytona, significantly decreasing the water spotting of the windows and exterior of the buses improving the overall look of the fleet to the public.

- Completed Phase 1 of the conversion to the Fuel Focus software program. This will allow the current fleet maintenance program to communicate directly with the fueling program which will increase the accuracy of information needed to calculate preventative maintenance scheduling and fuel costs/mileage.

- In December 2010, ABQ RIDE partnered with the Rio Metro Regional Transit District to launch the Smart Business Partnership Program. The two agencies work with the largest employers in the region to provide incentives for employees to use alternative transportation. Partnerships are categorized into Bronze, Silver and Gold Levels.

- A city-wide scavenger hunt that required contestants to use ABQ RIDE buses as their only form of transportation took place in early May. Thirty teams of two, raced and carried out assigned tasks at a variety of participating businesses and venues around Albuquerque by following clues. Points were awarded for each completed task and the first team to arrive at the finish line with the most points won the title of "Great Bus Race Champion."

- The Department of Transportation's Federal Transit Administration awarded Albuquerque a $6.7 million grant for construction of a new Montaño Intermodal Center that will connect Albuquerque residents to enhanced bus service and commuter rail service. This will be an integral piece to the regional transportation network.

- Beginning February 1, 2011, ABQ Ride began issuing a new 31 day pass instead of a set monthly pass as well as updating the current one day passes. These new passes offer several benefits to ABQ Ride clients including:

  - Ability to purchase passes in advance and not have them tied to a set month
  - Passes are not "activated" until 1st use
  - Passes do not expire unless they are activated
  - One day passes no longer need to be date stamped

  The new passes also benefit consignment vendors as they no longer have to return unsold passes for credit. The ability to purchase passes in bulk for several months is also a time saver for most businesses. Some of the major benefits to the department are:

  - There are no longer "wasted" unsold or returned passes that need to be destroyed
  - All passes now have magnetic strips which allow the clients to swipe the pass on the farebox eliminating the need for the driver to physically "see" the pass
  - A reduced risk of fraud with the magnetic strips

- In FY/11, ABQ Ride introduced the web portion of the Trapeze software to enable drivers to view their work assignment for the next day, ensure that their emergency contact information is current, as well as review for accuracy the hours they are paid.

- In FY/11, Time magazine recognized ABQ RIDE as one of the "nation's best cities for public transportation" citing a number of reasons which included the number of working age residents near a transit stop and median wait for a rush hour bus.

- ABQ RIDE worked diligently to improve the on-time performance of the Para-transit system while at the same time meeting the increasing demands for service. From FY/10 to FY/11 Para-transit's Sun Van transported an additional 14,824 passengers and still had an on time performance of over 85%. During this time there was no increase in the number of drivers, vehicles, dispatchers, or customer service personnel.

- Customer service and dispatch personnel were fully cross-trained to enable the department to have more flexibility and optimal coverage for both areas.

- Due to the reduction in the City of Albuquerque's 311 system, in FY/11 the Transit Department's customer service section resumed responsibility for answering incoming calls from passengers needing assistance or information on the fixed route system. This increase in workload for customer service personnel was completed without any additional staffing or budget increases.

PRIORITY OBJECTIVES

PUBLIC INFRASTRUCTURE GOAL. EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE. NEW DEVELOPMENT IS EFFICIENTLY INTEGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BALANCED WITH THE REVENUES GENERATED.

- OBJECTIVE 1. Utilizing existing or available revenue or funding and in-house resources, improve the dissemination of bus schedule and real-time bus arrival information through the use of SMS (texting), e-mail, telephone (IVR), smart phone, or other applicable applications. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12.

- OBJECTIVE 2. Utilizing existing or available revenue or funding and in-house resources, expand the use of Bus Stop Manager Software to provide information on each bus stop. Information such as location, type of stop, stop amenities, will be used to track stop maintenance requirements, establish a preventive maintenance schedule, and inputs to the yearly budget cycle. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12.

- OBJECTIVE 3. Utilizing existing or available revenue or funding and in-house resources, implement Fuel Focus, an automated and integrated system for measuring vehicle fuel and fluid consumption. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12.

- OBJECTIVE 4. Utilizing existing or available revenue or funding and in-house resources, improve security at ABQ Ride's three (3) main facilities, its transit facilities, and on its vehicles through the: (a) Centralization of management of access to doors at all transit facilities, (b) Installation of security cameras at remote transit facilities and implementation of a process to store and access that video and (c) Upgrade van onboard video system. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12.

- OBJECTIVE 5. Utilizing existing or available revenue or funding and in-house resources, upgrade Rapid Ride shelters having bus information audio announcing systems to a system providing both English and Spanish verbal announcements. Develop and implement a schedule to install the English and Spanish system at the remaining Rapid Ride shelter locations. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12.

- OBJECTIVE 6. Utilizing existing or available revenue or funding and in-house resources, review ABQ Ride's Para-Transit application and certification of prospective passengers. Based on the review, updated procedures, checklists, staff training material and program will be developed for implementation by 1 July 2012. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12 .

- OBJECTIVE 12. Utilizing existing resources, review Transit's passenger fare structure and sales with other southwest cities. The study is to include product sale numbers, corresponding fare revenue, and the impact of reduced and complimentary fares. This study will also identify potential uses of any additional fare box revenue that may be generated if the prices of Transit's fare products are increased. Submit findings in a report to the Mayor and City Council by the end of second quarter, FY/12.

BONDED INDEBTEDNESS

BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and reduced substantially the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In putting together both the CIP program for the 2009 bond election and the Decade Plan, the City assumed a stable mill levy (6.976 mills) approximately equal to annual principal payments and a maximum maturity on the bonds of ten years. A bond election was held in October, 2009, in which voters authorized $158.4 million in GO Bonds.

The City in FY/10 shifted 2.0 mills from debt service to operations. This decreases the mill rate for debt service from 6.976 mills to 4.976 mills and increases the operating by two mills. The total tax rate (operations and debt service) will remain at the same level for tax payers of approximately 10.946 mills for residential and 11.52 mills for non-residential. The transfer of 2.0 mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire $158.4 million bond package that was passed in October 2009. It will have an impact on the 2011 bond election and Decade Plan which is currently in the planning stage. Using a stable mill levy at 4.976 mills and a maximum maturity on the bonds of ten years the voters will be asked to authorize approximately $120 million of GO Bonds in the October 2011 election.

Utility and enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the enterprise projects produce minimal coverage or fall short in the start up years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and lodgers' tax bonds that financed the construction of the convention center and a municipal office building, and the acquisition of another office building.

The total outstanding general obligation indebtedness of the City as of July 1, 2010 is $188.8 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of January 1, 2010, the 4% statutory limit is $491.963 million versus outstanding general purpose debt of $185.432 million, leaving $306.531 million available for future issues. In the regular municipal election held on October 6, 2009, the voters approved the issuance of $146.103 million of general purpose general obligation bonds and $13.837 million of storm sewer system general obligation bonds. The City will be issuing $24.94 million on June 30, 2010 and the remainder $135.0 million in September 2010 for a total $159.940 million.

The Albuquerque Metropolitan Arroyo Flood Control Authority (AMAFCA) is a special purpose district that overlaps Albuquerque. The amount of debt it can issue is limited by state statute. AMAFCA is authorized $80 million of which $32.1 million is issued and outstanding as of January 1, 2010with $27.7 million payable from taxable property within the City.

The Albuquerque Bernalillo Water Utility Authority (ABWUA) was created in 2003, by the New Mexico Legislature adopted Laws 2003, Chapter 437 (Section 72-1-10, NMSA 1978). The legislation also provides that the debts of the City payable from net revenues of the Water/Sewer System shall be debts of the Authority and that the Authority shall not impair the rights of holders of outstanding debts of the Water/Sewer System. This debt is no longer part of the City’s debt obligation and is not included in the following table.

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BONDED INDEBTEDNESS
July 1, 2010

	RATINGS/CR. ENH. (Moody's/S&P/Fitch)	FINAL MATURITY	ORIGINAL AMT ISSUED	AMOUNT RETIRED	AMOUNT OUTSTANDING	INTEREST RATES
GENERAL OBLIGATION BONDS:	Aa2/AAA/AA					
SEP '01 STORM SEWER		07/01/11	4,510,000	200,000	4,310,000	4.375%
FEB '02 STORM SEWER		07/01/11	5,600,000	2,900,000	2,700,000	4.50-4.50%
JUL'03GENERALPURPOSE		07/01/12	81,805,000	69,240,000	12,565,000	2.50%-5.00%
JUL'03STORMSEWER		07/01/13	9,440,000		9,440,000	3.00%-4.50%
JUN'05GENERALPURPOSE		07/01/13	90,595,000	56,765,000	33,830,000	4.0-5.00%
JUN'05STORMSEWER		07/01/14	11,575,000		11,575,000	4.00-4.25%
SEP'07GENERALPURPOSE		07/01/16	43,045,000	16,050,000	26,995,000	4.5%-5.0%
SEPT'07STORMSEWER		07/01/16	5,080,000		5,080,000	4.25%-5.0%
JUNE'08GENERALPURPOSESeriesA		07/01/17	39,000,000	9,550,000	29,450,000	3.25%-4,0%
JUNE''08STORMSEWERSeriesB		07/01/17	4,000,000		4,000,000	4.50%
JUNE'09GENERALPURPOSE		07/01/18	54,970,000	6,110,000	48,860,000	2.25%
SUBTOTAL-GENERALOBLIGATIONBONDS			$349,620,000	$160,815,000	$188,805,000	
**Subjectto4%constitutionallimitongeneralobligationdebt.*					$145,397,000	
Storm&Sewer(constitutionalunlimited)					43,408,000	
REVENUEBONDS:						
AIRPORT	Aa3/A+/A+					
APR'97AIRPORTREFDGREVENUE		07/01/18	33,310,000	29,570,000	3,740,000	6.25-6.75%
AUG.'01AIRPORTREFDGREVENUE		07/01/16	42,550,000	23,540,000	19,010,000	2.9%-5.375%
MAR'04AIRPORTREFDGREVENUE		07/01/18	20,610,000	6,495,000	14,115,000	1.63%-5.11%
MAR'04AIRPORTREVENUE		07/01/24	30,000,000	6,680,000	23,320,000	2.0%-4.5%
MAR'08AIRPORTREFUNDINGREVENUE		07/01/18	13,640,000	650,000	12,990,000	3.0%-5.0%
MAY'08AIRPORTREFUNDINGREVENUEB-Taxable		07/01/15	16,120,000	4,650,000	11,470,000	3.33%-4.905%
MAY'08AIRPORTREFUNDINGREVENUEC-Tax-Exempt		07/01/20	5,170,000	765,000	4,405,000	3.5%-4.375%
NOV'08AIRPORTREFUNDINGREVENUEE-Tax-Exempt		07/01/14	26,680,000	2,305,000	24,375,000	3.5%-5.0%
APR09COMMERCIALPAPERNOTE	Aa2/P-1;AA/A-1+;AA/F1+	10/06/10	14,960,000	5,777,000	9,183,000	0.42%
DEC'09AIRPORTREFUNDING-NMFA		06/01/19	26,080,000	1,700,833	24,379,167	3.0%to4.5%
SUBTOTAL-AIRPORT			$229,120,000	$82,132,833	$146,987,167	

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BONDED INDEBTEDNESS
July 1, 2010

GROSSRECEIPTSTAX(1.225%STATESHARED)	Aa3/AAA/AA						
NOV'96REFUNDING		07/01/11	18,315,000	17,540,000	775,000		4.5-5%
FEB.'01TAXABLEGOLFREVENUE/GRTBONDSSERIES2001		07/01/11	2,420,000	2,095,000	325,000		5.7-6.7%
OCT.02NMFAStadiumLeaseLoan		07/01/26	6,000,000	1,110,398	4,889,602		2.4%-6.18%
DEC.02NMFAStadiumSurchargeLoan		07/01/26	9,000,000	1,835,413	7,164,587		1.97%to5.13%
JUN08REFUNDINGREVENUE		07/01/14	16,655,000	5,060,000	11,595,000		3.74%-4.99%
DEC08REFUNDINGREVENUE/Housing		07/01/30	11,275,000	490,000	10,785,000		4.0%-5.375%
JUL09GRTREFUNDING2009A		07/01/22	28,305,000	440,000	27,865,000		3.0%-5.0%
SUBTOTAL-GRT(1.225%STATESHARED)			$91,970,000	$28,570,811	$63,399,189		
GROSSRECEIPTS/LODGERS'TAX							
NOV'91SERIES1991B	Aa3/AAA/AA	07/01/19	20,095,587		3,970,000	(1)	5.1-7.1%(CABs)
SEPT2004ATAX-EXEMPTREFDG		07/01/37	31,965,000	0	31,965,000		4.70-5.00%
SEPT2004BTAXABLEREFDG		07/01/36	28,915,000	1,160,000	27,755,000		2.39-5.54%
JUL2009BTAX-EXEMPTREFUNDING		07/01/25	10,535,000		10,535,000		3.0-5.0%
HOSPITALITYFEETAX		07/01/14	5,700,000	2,995,000	2,705,000		1.26-3.67%
SUBTOTAL-GROSSREC/LODGERS'TAXANDHOSPITALITYFEETAX			$97,210,587	$4,155,000	$76,930,000		

(1)AmountoutstandingrepresentstheaccretedvalueoftheCapitalAppreciationBonds(CAB)asof7/1/10

REFUSEREMOVALANDDISPOSAL	A1/AA-/AA					
JAN'98	AAA(AMBAC)	07/01/13	10,170,000	7,570,000	2,600,000	3.75%-4.625%
MAY01BREFUNDING	AAA(AMBAC)	07/01/12	10,820,000	5,385,000	5,435,000	3.625-5.25%
MAY04NMFALoan		07/01/14	5,800,000	3,304,048	2,495,952	1.26-3.67%
MAR08NMFALoan		07/01/15	2,600,000	679,674	1,920,326	3.2-3.44%
SUBTOTAL-REFUSE			$58,895,000	$46,443,722	$12,451,278	
TRANSIT						
AUG'06TRANSITBUSEQUIPMENTLEASE			$20,000,000	$5,845,412	$14,154,588	4.25%
SUBTOTAL-REVENUEBONDS			$477,195,587	$161,302,366	$313,922,222	
SPECIAL ASSESSMENT DISTRICT BONDS					0	
GRANDTOTAL-GENERALOBLIGATION&REVENUEBONDS					$502,727,222	

FINANCIAL CONSOLIDATIONS

FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget appropriates monies in 44 funds divided into six types. In addition, estimated information on grant funds is provided although not appropriated. Appropriation bills for grants are introduced to Council as grants arise.

Individual funds are established for specific purposes and operate as separate entities. However, there are large numbers of financial transactions between these funds. Some transactions are arms length, such as the payment in lieu of taxes (PILOT) and indirect overhead, which the enterprise funds pay to the General Fund. Enterprises are expected to function like a private business requiring payment of taxes. In addition, central services such as purchasing, payroll, accounting, and computer access are provided by the General Fund to all other funds in the City. These costs are charged to the enterprise through indirect overhead.

City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by General Obligation Bonds are funded in the General Fund and the capital program remits payment to the General Fund.

Transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for grant funds is transferred from the General Fund. Transfers are recorded to cover subsidies for those funds that require a subsidy from the General Fund to continue operations such as Transit, Parking and Open Space. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than one fund, they are counted twice inflating the total expenses and revenues of the City. Just as the expenses are counted twice, so also are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

There are three types of tables: (1) combined revenues by fund group; (2) combined appropriations by fund group and department; and (3) consolidated revenues, appropriations and fund balances.

The consolidations in the following pages prevent the distortion by eliminating interfund transactions. The first two sets of tables deal with the total city budget. The first column is the combined city total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total as appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from those agencies.

Individual fund tables that support these financial consolidations are located in the budget highlights by fund section in this document.

COMBINED REVENUES BY FUND GROUP AND SOURCE - APPROVED BUDGET FY/12
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	137,076	0	137,076	74,899	0	0	62,177	0	0
GROSS RECEIPTS	117,345	0	117,345	117,345	0	0	0	0	0
OTHER	43,202	0	43,202	25,348	17,854	0	0	0	0
TOTAL TAXES	297,623	0	297,623	217,592	17,854	0	62,177	0	0
LICENSES & PERMITS	10,648	0	10,648	7,926	2,722	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	23,571	0	23,571	0	0	23,571	0	0	0
COUNTY	6,277	0	6,277	269	862	0	0	5,031	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	177,372	0	177,372	177,372	0	0	0	0	0
CIGARETTE	0	0	0	0	0	0	0	0	0
OTHER SHARED REVENUE	6,269	0	6,269	4,345	0	1,799	0	125	0
STATE GRANTS	7,343	0	7,343	101	1,307	5,935	0	0	0
TOTAL STATE SHARED	190,984	0	190,984	181,818	1,307	7,734	0	125	0
TOTAL INTERGOVERNMENTAL	220,832	0	220,832	182,087	2,169	31,305	0	5,156	115
CHARGES FOR SERVICES	20,968	0	20,968	20,158	795	0	0	0	15
FINES AND FORFEITS	4,145	0	4,145	120	2,860	1,165	0	0	0
MISCELLANEOUS	6,082	0	6,082	1,621	1,692	450	519	828	972
ENTERPRISE REVENUES:									
AVIATION	74,250	0	74,250	0	0	0	0	74,250	0
APARTMENTS	3,512	0	3,512	0	0	0	0	3,512	0
STADIUM	1,700	0	1,700	0	0	0	0	1,700	0
PARKING FACILITIES	4,314	0	4,314	0	0	0	0	4,314	0
REFUSE DISPOSAL	63,661	0	63,661	0	0	0	0	63,661	0
TRANSIT	4,488	0	4,488	0	0	0	0	4,488	0
GOLF	4,076	0	4,076	0	0	0	0	4,076	0
TOTAL ENTERPRISE	156,001	0	156,001	0	0	0	0	156,001	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	117,660	0	117,660	1,403	0	0	0	0	116,257
ADMINISTRATIVE O/H (a)	16,562	(8,759)	25,321	25,321	0	0	0	0	0
TRANSFERS (a)	18,007	(51,667)	69,674	4,509	6,628	4,871	14,829	38,837	0
PILOT	0	(1,657)	1,657	1,657	0	0	0	0	0
TOTAL INTRFD/INT SERV	152,229	(62,083)	214,312	32,890	6,628	4,871	14,829	38,837	116,257
TOTAL CURRENT RESOURCES	868,528	(62,083)	930,611	462,394	34,720	37,791	77,525	200,822	117,359
APPROPRIATED FUND BALANCE	61,573	0	61,573	46,607	5,470	3,397	1,882	(1,298)	5,515
ADJUSTMENTS TO FUNDS	(52,038)	0	(52,038)	(41,497)	(1,523)	0	(3,570)	(4)	(5,444)
GRAND TOTAL	878,063	(62,083)	940,146	467,504	38,667	41,188	75,837	199,520	117,430

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, APPROVED BUDGET FY/12
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,371	(76)	9,447	9,377	70	0	0	0	0
AVIATION	71,366	(26,935)	98,301	0	0	0	0	98,301	0
CHIEF ADMINISTRATIVE OFFICE	4,452	0	4,452	2,845	0	1,607	0	0	0
CITY SUPPORT	83,798	(9,986)	93,784	18,048	0	0	75,736	0	0
COUNCIL SERVICES	3,100	0	3,100	3,100	0	0	0	0	0
CULTURAL SERVICES	36,102	0	36,102	33,753	2,295	54	0	0	0
ECONOMIC DEVELOPMENT	3,058	(1,363)	4,421	4,421	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,028	(125)	8,153	3,607	2,630	1,916	0	0	0
FAMILY AND COMMUNITY SERVICES	57,479	(1,056)	58,535	33,920	0	19,799	0	4,816	0
FINANCE AND ADMINISTRATIVE SERVICES	81,698	(8,769)	90,467	20,966	14,487	0	0	0	55,014
FIRE	72,163	(101)	72,264	69,298	1,808	1,057	101	0	0
HUMAN RESOURCES	64,450	(140)	64,590	2,174	0	0	0	0	62,416
LEGAL	5,473	0	5,473	5,473	0	0	0	0	0
MAYOR	870	0	870	870	0	0	0	0	0
MUNICIPAL DEVELOPMENT	45,829	(13,348)	59,177	36,041	9,607	0	0	13,529	0
OFFICE OF INTERNAL AUDIT	802	0	802	802	0	0	0	0	0
OFFICE OF INSPECTOR GENERAL	338	0	338	338	0	0	0	0	0
OFFICE OF THE CITY CLERK	1,960	(332)	2,292	1,529	763	0	0	0	0
PARKS AND RECREATION	33,794	(1,721)	35,515	28,583	2,680	240	0	4,012	0
PLANNING	12,646	0	12,646	12,646	0	0	0	0	0
POLICE	163,105	(1,825)	164,930	153,899	4,327	6,704	0	0	0
SENIOR AFFAIRS	12,941	0	12,941	6,194	0	6,747	0	0	0
SOLID WASTE MANAGEMENT	60,656	(9,560)	70,216	0	0	1,180	0	69,036	0
TRANSIT	45,290	(21,960)	67,250	19,620	0	1,884	0	45,746	0
INDIRECT O/H ON OPERATING GRANTS	(706)	(706)	0	0	0	0	0	0	0
TOTALS	878,063	(98,003)	976,066	467,504	38,667	41,188	75,837	235,440	117,430
ENTERPRISE INTERFUND DEBT SERVICE	0	35,920	(35,920)	0	0	0	0	(35,920)	0
GRAND TOTAL	878,063	(62,083)	940,146	467,504	38,667	41,188	75,837	199,520	117,430

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, APPROVED BUDGET FY/12
($000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30,2011	ESTIMATED REVENUE a	APPRO-PRIATION b	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2012
GENERAL	110	GENERAL	46,917	448,153	430,689	(22,574)	(41,497)	(46,607)	310
SPECIAL FUNDS INCLUDED IN GENERAL APPROPR-IATION	210	FIRE	583	1,322	1,707	(101)	(1)	(487)	96
	215	RECREATION	37	0	0	0	0	0	37
	220	LODGER'S TAX	1,899	10,714	5,166	(6,279)	0	(731)	1,168
	221	HOSPITALITY FEE	286	2,143	1,611	(581)	0	(49)	237
	225	CULTURE/REC SPECIAL PROJECTS	1,880	695	695	0	(5)	(5)	1,875
	232	OPEN & ETHICAL ELECTIONS PROJECT	1,004	0	431	131	0	(300)	704
	235	ALB BIOPARK PROJECTS	401	1,600	1,600	0	0	0	401
	242	AIR QUALITY	170	2,772	2,505	(125)	0	142	312
	243	HEART ORDINANCE	0	0	64	64	0	0	0
	282	GAS TAX ROAD FUND	743	5,000	5,039	(259)	0	(298)	445
	285	CITY/COUNTY PROJECTS	0	0	0	0	0	0	0
	287	FALSE ALARM ENFORCEMENT & EDUCATION	724	0	0	(775)	51	(724)	0
	288	PHOTO ENFORCEMENT FUND	798	2,885	2,891	(661)	0	(667)	131
	290	CITY/COUNTY FACILITIES	595	862	2,935	1,734	5	(334)	261
	292	PLAZA DEL SOL BUILDING	144	22	749	609	0	(118)	26
	730	VEHICLE/COMPUTER PROJECTS	1,627	0	850	850	(1,573)	(1,573)	54
	851	OPEN SPACE EXPENDABLE TRUST	398	877	2,680	1,477	0	(326)	72
		SUBTOTAL	11,289	28,892	28,923	(3,916)	(1,523)	(5,470)	5,819
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPR-IATION	205	COMMUNITY DEVELOPMENT (b)	0	4,768	4,565	(55)	0	148	148
	265	OPERATING GRANTS (b)	4,028	25,886	33,048	4,165	0	(2,997)	1,031
	266	ARRA OPERATING GRANT (b)	0	0	0	0	0	0	0
	280	LAW ENFORCEMENT PROJECTS (b)	1,829	2,266	2,425	(389)	0	(548)	1,281
		SUBTOTAL	5,857	32,920	40,038	3,721	0	(3,397)	2,460
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	3,129	100	13,495	14,728	(3,570)	(2,237)	892
	410	FIRE DEBT SERVICE	0	0	101	101	0	0	0
	415	GENERAL OBLIGATION BOND DEBT SERV	4,525	62,596	62,241	0	0	355	4,880
		SUBTOTAL	7,654	62,696	75,837	14,829	(3,570)	(1,882)	5,772
ENTERPRISE FUNDS	611	AVIATION OPERATING	12,613	74,488	45,953	(26,935)	0	1,600	14,213
	615	AIRPORT REVENUE BOND DEBT SERVICE	5,935	0	25,413	25,500	0	87	6,022
	641	PARKING FACILITIES OPERATING	267	4,322	3,370	(1,170)	0	(218)	49
	645	PARKING FACILITIES DEBT SERVICE	55	0	0	0	0	0	55
	651	REFUSE DISPOSAL OPERATING	7,970	64,126	54,481	(9,560)	0	85	8,055
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	990	15	4,995	4,995	0	15	1,005
	661	TRANSIT OPERATING	26	21,885	39,124	17,280	0	41	67
	667	TRANSIT DEBT SERVICE	0	4,282	4,282	0	0	0	0
	671	APARTMENTS OPERATING FUND	623	3,529	2,814	(1,001)	0	(286)	337
	675	APARTMENTS DEBT SERVICE FUND	100	0	1,001	1,001	0	0	100
	681	GOLF OPERATING FUND	(266)	4,161	3,768	(244)	(3)	146	(120)
	685	GOLF OPERATING DEBT SERVICE	42	0	0	0	0	0	42
	691	STADIUM OPERATING FUND	230	1,700	831	(1,041)	(1)	(173)	57
	695	STADIUM OPERATING DEBT SERVICE FUND	31	0	1,163	1,164	0	1	32
		SUBTOTAL	28,616	178,508	187,195	9,989	(4)	1,298	29,914
INTERNAL SERVICE	705	RISK MANAGEMENT	7,664	32,015	33,391	(785)	(3,000)	(5,161)	2,503
	715	MATERIALS/SUPPLIES INV MANAGEMENT	687	1,014	785	(366)	0	(137)	550
	725	FLEET MANAGEMENT	1,317	14,807	14,048	(478)	0	281	1,598
	735	EMPLOYEE INSURANCE	1,788	62,044	60,136	(140)	(2,444)	(676)	1,112
	745	COMMUNICATIONS MANAGEMENT	1,141	7,479	7,021	(280)	0	178	1,319
		SUBTOTAL	12,597	117,359	115,381	(2,049)	(5,444)	(5,515)	7,082
		TOTAL ALL FUNDS	112,930	868,528	878,063	0	(52,038)	(61,573)	51,357

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

COMBINED REVENUES BY FUND GROUP AND SOURCE - ESTIMATED ACTUAL FY/11
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	134,845	0	134,845	74,619	0	0	60,226	0	0
GROSS RECEIPTS	114,335	0	114,335	114,335	0	0	0	0	0
OTHER	42,065	0	42,065	24,585	17,480	0	0	0	0
TOTAL TAXES	291,245	0	291,245	213,539	17,480	0	60,226	0	0
LICENSES & PERMITS	11,090	0	11,090	7,797	3,293	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	49,103	0	49,103	0	0	21,906	0	27,197	0
COUNTY	6,145	0	6,145	269	948	0	0	4,813	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	172,357	0	172,357	172,357	0	0	0	0	0
CIGARETTE	85	0	85	85	0	0	0	0	0
OTHER SHARED REVENUE	6,428	0	6,428	4,520	0	1,768	0	140	0
STATE GRANTS	8,188	0	8,188	101	1,624	6,463	0	0	0
TOTAL STATE SHARED	187,058	0	187,058	177,063	1,624	8,231	0	140	0
TOTAL INTERGOVERNMENTAL	242,306	0	242,306	177,332	2,572	30,137	0	32,150	115
CHARGES FOR SERVICES	19,649	0	19,649	18,976	659	0	0	0	14
FINES AND FORFEITS	5,012	0	5,012	120	3,592	1,300	0	0	0
MISCELLANEOUS	7,018	0	7,018	1,491	2,302	450	280	1,442	1,053
ENTERPRISE REVENUES:									
AVIATION	68,876	0	68,876	0	0	0	0	68,876	0
APARTMENTS	3,139	0	3,139	0	0	0	0	3,139	0
STADIUM	1,700	0	1,700	0	0	0	0	1,700	0
PARKING FACILITIES	4,415	0	4,415	0	0	0	0	4,415	0
REFUSE DISPOSAL	61,328	0	61,328	0	0	0	0	61,328	0
TRANSIT	4,528	0	4,528	0	0	0	0	4,528	0
GOLF	4,000	0	4,000	0	0	0	0	4,000	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	149,886	0	149,886	0	0	0	0	149,886	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	116,915	0	116,915	1,461	0	0	0	0	115,454
ADMINISTRATIVE O/H (a)	15,887	(8,907)	24,794	24,794	0	0	0	0	0
TRANSFERS (a)	18,643	(42,444)	61,087	6,189	5,354	5,103	10,793	33,648	0
PILOT	0	(1,722)	1,722	1,722	0	0	0	0	0
TOTAL INTRFD/INT SERV	151,445	(53,073)	204,518	34,166	5,354	5,103	10,793	33,648	115,454
TOTAL CURRENT RESOURCES	877,651	(53,073)	930,724	453,421	35,252	36,990	71,299	217,126	116,636
APPROPRIATED FUND BALANCE	48,601	0	48,601	36,755	3,705	844	(436)	7,288	445
ADJUSTMENTS TO FUNDS	(45,659)	0	(45,659)	(38,509)	(1,574)	0	(2,236)	(4)	(3,336)
GRAND TOTAL	880,593	(53,073)	933,666	451,667	37,383	37,834	68,627	224,410	113,745

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ESTIMATED ACTUAL FY/11
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,190	(102)	9,292	9,197	95	0	0	0	0
AVIATION	67,410	(31,906)	99,316	0	0	0	0	99,316	0
CHIEF ADMINISTRATIVE OFFICE	3,922	0	3,922	2,664	0	1,258	0	0	0
CITY SUPPORT	77,098	(6,128)	83,226	14,599	0	0	68,627	0	0
COUNCIL SERVICES	3,557	0	3,557	3,557	0	0	0	0	0
CULTURAL SERVICES	35,690	0	35,690	32,802	2,829	59	0	0	0
ECONOMIC DEVELOPMENT	2,804	(1,416)	4,220	4,220	0	0	0	0	0
ENVIRONMENTAL HEALTH	7,561	(128)	7,689	3,439	2,334	1,916	0	0	0
FAMILY AND COMMUNITY SERVICES	87,339	(1,059)	88,398	32,801	0	20,198	0	35,399	0
FINANCE AND ADMINISTRATIVE SERVICES	77,917	(7,715)	85,632	21,289	12,152	0	0	0	52,191
FIRE	70,240	0	70,240	68,007	2,213	20	0	0	0
HUMAN RESOURCES	63,394	(147)	63,541	1,987	0	0	0	0	61,554
LEGAL	5,838	0	5,838	5,838	0	0	0	0	0
MAYOR	835	0	835	835	0	0	0	0	0
MUNICIPAL DEVELOPMENT	45,908	(12,788)	58,696	35,908	9,561	0	0	13,227	0
OFFICE OF INTERNAL AUDIT	687	0	687	687	0	0	0	0	0
OFFICE OF INSPECTOR GENERAL	125	0	125	125	0	0	0	0	0
OFFICE OF THE CITY CLERK	1,150	(145)	1,295	729	566	0	0	0	0
PARKS AND RECREATION	33,625	(1,465)	35,090	27,688	2,568	216	0	4,618	0
PLANNING	11,852	0	11,852	11,852	0	0	0	0	0
POLICE	160,130	(1,790)	161,920	151,052	5,065	5,803	0	0	0
SENIOR AFFAIRS	12,306	0	12,306	5,554	0	6,752	0	0	0
SOLID WASTE MANAGEMENT	60,608	(9,487)	70,095	0	0	605	0	69,490	0
TRANSIT	42,113	(19,222)	61,335	16,837	0	1,007	0	43,491	0
INDIRECT O/H ON OPERATING GRANTS	(706)	(706)	0	0	0	0	0	0	0
TOTALS	880,593	(94,204)	974,797	451,667	37,383	37,834	68,627	265,541	113,745
ENTERPRISE INTERFUND DEBT SERVICE	0	41,131	(41,131)	0	0	0	0	(41,131)	0
GRAND TOTAL	880,593	(53,073)	933,666	451,667	37,383	37,834	68,627	224,410	113,745

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ESTIMATED ACTUAL FY/11
($000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30,2010	ESTIMATED REVENUE a	APPRO-PRIATION b	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2011
GENERAL	110	GENERAL	45,163	439,780	422,027	(15,999)	(38,509)	(36,755)	8,408
SPECIAL FUNDS INCLUDED IN GENERAL APPROPR-IATION	210	FIRE	1,157	1,639	2,213	0	(1)	(575)	582
	215	RECREATION	37	0	0	0	0	0	37
	220	LODGER'S TAX	1,297	10,402	4,900	(4,900)	0	602	1,899
	221	HOSPITALITY FEE	165	2,081	1,119	(841)	0	121	286
	225	CULTURE/REC SPECIAL PROJECTS	1,756	953	829	0	(5)	119	1,875
	232	OPEN & ETHICAL ELECTIONS PROJECT	1,100	15	421	310	0	(96)	1,004
	235	ALB BIOPARK PROJECTS	601	1,800	2,000	0	0	(200)	401
	242	AIR QUALITY	19	2,485	2,206	(128)	0	151	170
	243	HEART ORDINANCE	0	0	88	88	0	0	0
	282	GAS TAX ROAD FUND	793	5,000	4,793	(257)	0	(50)	743
	285	CITY/COUNTY PROJECTS	59	0	23	(36)	0	(59)	0
	287	FALSE ALARM ENFORCEMENT & EDUCATION	615	864	745	(10)	0	109	724
	288	PHOTO ENFORCEMENT FUND	1,491	3,617	3,368	(942)	0	(693)	798
	290	CITY/COUNTY FACILITIES	910	948	3,065	1,802	5	(310)	600
	292	PLAZA DEL SOL BUILDING	229	17	828	726	0	(85)	144
	730	VEHICLE/COMPUTER PROJECTS	1,960	0	333	0	(1,573)	(1,906)	54
	851	OPEN SPACE EXPENDABLE TRUST	1,231	877	2,568	858	0	(833)	398
		SUBTOTAL	13,420	30,698	29,499	(3,330)	(1,574)	(3,705)	9,715
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPR-IATION	205	COMMUNITY DEVELOPMENT (b)	(148)	4,768	4,565	(55)	0	148	0
	265	OPERATING GRANTS (b)	5,020	24,718	29,676	3,966	0	(992)	4,028
	266	ARRA OPERATING GRANT (b)	0	0	0	0	0	0	0
	280	LAW ENFORCEMENT PROJECTS (b)	1,829	2,401	2,425	24	0	0	1,829
		SUBTOTAL	6,701	31,887	36,666	3,935	0	(844)	5,857
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	2,641	100	10,405	10,793	(2,236)	(1,748)	893
	415	GENERAL OBLIGATION BOND DEBT SERV	2,341	60,406	58,222	0	0	2,184	4,525
		SUBTOTAL	4,982	60,506	68,627	10,793	(2,236)	436	5,418
ENTERPRISE FUNDS	611	AVIATION OPERATING	11,157	69,101	35,739	(31,906)	0	1,456	12,613
	615	AIRPORT REVENUE BOND DEBT SERVICE	7,106	0	31,671	30,500	0	(1,171)	5,935
	641	PARKING FACILITIES OPERATING	527	4,434	3,231	(1,463)	0	(260)	267
	645	PARKING FACILITIES DEBT SERVICE	190	0	0	(135)	0	(135)	55
	651	REFUSE DISPOSAL OPERATING	10,352	62,104	54,999	(9,487)	0	(2,382)	7,970
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	975	15	5,004	5,004	0	15	990
	661	TRANSIT OPERATING	2,501	21,481	38,408	14,452	0	(2,475)	26
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	865	3,153	2,391	(1,004)	0	(242)	623
	675	APARTMENTS DEBT SERVICE FUND	77	23	1,004	1,004	0	23	100
	681	GOLF OPERATING FUND	(78)	4,085	3,663	(607)	(3)	(188)	(266)
	685	GOLF OPERATING DEBT SERVICE	42	0	348	348	0	0	42
	691	STADIUM OPERATING FUND	491	1,703	794	(1,169)	(1)	(261)	230
	695	STADIUM OPERATING DEBT SERVICE FUND	46	0	1,164	1,149	0	(15)	31
	805	HOUSING AUTHORITY (b)	13,997	29,347	31,000	0	0	(1,653)	12,344
		SUBTOTAL	48,248	198,144	212,114	6,686	(4)	(7,288)	40,960
INTERNAL SERVICE	705	RISK MANAGEMENT	5,338	38,421	32,299	(796)	(3,000)	2,326	7,664
	715	MATERIALS/SUPPLIES INV MANAGEMENT	781	1,018	759	(353)	0	(94)	687
	725	FLEET MANAGEMENT	1,553	12,320	12,087	(469)	0	(236)	1,317
	735	EMPLOYEE INSURANCE	4,422	57,543	59,694	(147)	(336)	(2,634)	1,788
	745	COMMUNICATIONS MANAGEMENT	948	7,334	6,821	(320)	0	193	1,141
		SUBTOTAL	13,042	116,636	111,660	(2,085)	(3,336)	(445)	12,597
		TOTAL ALL FUNDS	131,556	877,651	880,593	0	(45,659)	(48,601)	82,955

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

COMBINED REVENUES BY FUND GROUP AND SOURCE - REVISED BUDGET FY/11
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	135,773	0	135,773	74,158	0	0	61,615	0	0
GROSS RECEIPTS	112,881	0	112,881	112,881	0	0	0	0	0
OTHER	42,032	0	42,032	24,792	17,240	0	0	0	0
TOTAL TAXES	290,686	0	290,686	211,831	17,240	0	61,615	0	0
LICENSES & PERMITS	10,906	0	10,906	7,652	3,254	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	49,103	0	49,103	0	0	21,906	0	27,197	0
COUNTY	6,034	0	6,034	0	948	0	0	4,971	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	169,984	0	169,984	169,984	0	0	0	0	0
CIGARETTE	0	0	0	0	0	0	0	0	0
OTHER SHARED REVENUE	6,981	0	6,981	5,118	0	1,768	0	95	0
STATE GRANTS	8,129	0	8,129	0	1,666	6,463	0	0	0
TOTAL STATE SHARED	185,094	0	185,094	175,102	1,666	8,231	0	95	0
TOTAL INTERGOVERNMENTAL	240,231	0	240,231	175,102	2,614	30,137	0	32,263	115
CHARGES FOR SERVICES	20,525	0	20,525	19,802	700	0	0	0	23
FINES AND FORFEITS	8,513	0	8,513	150	7,063	1,300	0	0	0
MISCELLANEOUS	7,321	0	7,321	1,996	1,775	300	325	1,178	1,747
ENTERPRISE REVENUES:									
AVIATION	69,441	0	69,441	0	0	0	0	69,441	0
APARTMENTS	3,139	0	3,139	0	0	0	0	3,139	0
STADIUM	1,700	0	1,700	0	0	0	0	1,700	0
PARKING FACILITIES	4,415	0	4,415	0	0	0	0	4,415	0
REFUSE DISPOSAL	65,233	0	65,233	0	0	0	0	65,233	0
TRANSIT	4,888	0	4,888	0	0	0	0	4,888	0
GOLF	4,676	0	4,676	0	0	0	0	4,676	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	155,392	0	155,392	0	0	0	0	155,392	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	116,451	0	116,451	1,431	0	0	0	0	115,020
ADMINISTRATIVE O/H (a)	16,136	(8,907)	25,043	25,043	0	0	0	0	0
TRANSFERS (a)	19,408	(42,696)	62,104	6,718	5,354	5,359	10,793	33,880	0
PILOT	0	(1,722)	1,722	1,722	0	0	0	0	0
TOTAL INTRFD/INT SERV	151,995	(53,325)	205,320	34,914	5,354	5,359	10,793	33,880	115,020
TOTAL CURRENT RESOURCES	885,569	(53,325)	938,894	451,447	38,000	37,096	72,733	222,713	116,905
APPROPRIATED FUND BALANCE	51,006	0	51,006	43,864	2,575	1,542	3,112	1,165	(1,252)
ADJUSTMENTS TO FUNDS	(40,750)	0	(40,750)	(38,509)	(1)	0	(2,236)	(4)	0
GRAND TOTAL	895,825	(53,325)	949,150	456,802	40,574	38,638	73,609	223,874	115,653

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, REVISED BUDGET FY/11
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,628	(102)	9,730	9,635	95	0	0	0	0
AVIATION	66,418	(31,906)	98,324	0	0	0	0	98,324	0
CHIEF ADMINISTRATIVE OFFICE	4,124	0	4,124	2,866	0	1,258	0	0	0
CITY SUPPORT	80,521	(6,128)	86,649	13,040	0	0	73,609	0	0
COUNCIL SERVICES	3,582	0	3,582	3,582	0	0	0	0	0
CULTURAL SERVICES	35,400	0	35,400	33,080	2,261	59	0	0	0
ECONOMIC DEVELOPMENT	2,837	(1,416)	4,253	4,253	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,137	(128)	8,265	3,621	2,728	1,916	0	0	0
FAMILY AND COMMUNITY SERVICES	88,975	(1,059)	90,034	34,437	0	20,198	0	35,399	0
FINANCE AND ADMINISTRATIVE SERVICES	78,490	(7,711)	86,201	21,410	11,815	0	0	0	52,976
FIRE	70,319	0	70,319	68,086	2,213	20	0	0	0
HUMAN RESOURCES	64,517	(147)	64,664	1,987	0	0	0	0	62,677
LEGAL	6,012	0	6,012	6,012	0	0	0	0	0
MAYOR	913	0	913	913	0	0	0	0	0
MUNICIPAL DEVELOPMENT	46,284	(12,788)	59,072	35,814	9,928	0	0	13,330	0
OFFICE OF INTERNAL AUDIT	708	0	708	708	0	0	0	0	0
OFFICE OF INSPECTOR GENERAL	220	0	220	220	0	0	0	0	0
OFFICE OF THE CITY CLERK	1,203	(145)	1,348	782	566	0	0	0	0
PARKS AND RECREATION	34,295	(1,465)	35,760	27,959	2,592	216	0	4,993	0
PLANNING	12,810	0	12,810	12,810	0	0	0	0	0
POLICE	165,307	(1,790)	167,097	152,918	8,376	5,803	0	0	0
SENIOR AFFAIRS	12,584	0	12,584	5,832	0	6,752	0	0	0
SOLID WASTE MANAGEMENT	61,241	(9,743)	70,984	0	0	1,409	0	69,575	0
TRANSIT	42,006	(19,222)	61,228	16,837	0	1,007	0	43,384	0
INDIRECT O/H ON OPERATING GRANTS	(706)	(706)	0	0	0	0	0	0	0
TOTALS	895,825	(94,456)	990,281	456,802	40,574	38,638	73,609	265,005	115,653
ENTERPRISE INTERFUND DEBT SERVICE	0	41,131	(41,131)	0	0	0	0	(41,131)	0
GRAND TOTAL	895,825	(53,325)	949,150	456,802	40,574	38,638	73,609	223,874	115,653

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, REVISED BUDGET FY/11
($000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30,2010	ESTIMATED REVENUE a	APPRO-PRIATION b	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2011
GENERAL	110	GENERAL	45,163	437,810	427,162	(16,003)	(38,509)	(43,864)	1,299
SPECIAL FUNDS INCLUDED IN GENERAL APPROPR-IATION	210	FIRE	1,157	1,681	2,213	0	(1)	(533)	624
	215	RECREATION	37	0	0	0	0	0	37
	220	LODGER'S TAX	1,297	10,225	4,900	(4,900)	0	425	1,722
	221	HOSPITALITY FEE	165	2,045	1,119	(841)	0	85	250
	225	CULTURE/REC SPECIAL PROJECTS	1,756	1,036	1,061	0	(5)	(30)	1,726
	232	OPEN & ETHICAL ELECTIONS PROJECT	1,100	0	421	310	0	(111)	989
	235	ALB BIOPARK PROJECTS	601	1,215	1,200	0	0	15	616
	242	AIR QUALITY	19	2,578	2,600	(128)	0	(150)	(131)
	243	HEART ORDINANCE	0	0	88	88	0	0	0
	282	GAS TAX ROAD FUND	793	5,000	5,003	(257)	0	(260)	533
	285	CITY/COUNTY PROJECTS	59	0	23	(32)	0	(55)	4
	287	FALSE ALARM ENFORCEMENT & EDUCATION	615	731	864	(10)	0	(143)	472
	288	PHOTO ENFORCEMENT FUND	1,491	7,088	6,560	(942)	0	(414)	1,077
	290	CITY/COUNTY FACILITIES	910	948	3,216	1,802	5	(461)	449
	292	PLAZA DEL SOL BUILDING	229	17	834	726	0	(91)	138
	730	VEHICLE/COMPUTER PROJECTS	1,960	0	0	0	0	0	1,960
	851	OPEN SPACE EXPENDABLE TRUST	1,231	882	2,592	858	0	(852)	379
		SUBTOTAL	13,420	33,446	32,694	(3,326)	(1)	(2,575)	10,845
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPR-IATION	205	COMMUNITY DEVELOPMENT (b)	(148)	4,618	4,565	(55)	0	(2)	(150)
	265	OPERATING GRANTS (b)	5,020	24,718	30,480	4,222	0	(1,540)	3,480
	266	ARRA OPERATING GRANT (b)	0	0	0	0	0	0	0
	280	LAW ENFORCEMENT PROJECTS (b)	1,829	2,401	2,425	24	0	0	1,829
		SUBTOTAL	6,701	31,737	37,470	4,191	0	(1,542)	5,159
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	2,641	100	10,405	10,793	(2,236)	(1,748)	893
	415	GENERAL OBLIGATION BOND DEBT SERV	2,341	61,840	63,204	0	0	(1,364)	977
		SUBTOTAL	4,982	61,940	73,609	10,793	(2,236)	(3,112)	1,870
ENTERPRISE FUNDS	611	AVIATION OPERATING	11,157	69,997	36,479	(31,906)	0	1,612	12,769
	615	AIRPORT REVENUE BOND DEBT SERVICE	7,106	0	29,939	30,500	0	561	7,667
	641	PARKING FACILITIES OPERATING	527	4,434	3,334	(1,463)	0	(363)	164
	645	PARKING FACILITIES DEBT SERVICE	190	0	0	(135)	0	(135)	55
	651	REFUSE DISPOSAL OPERATING	10,352	65,398	54,828	(9,743)	0	827	11,179
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	975	15	5,004	5,004	0	15	990
	661	TRANSIT OPERATING	2,501	22,184	38,301	14,452	0	(1,665)	836
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	256	3,153	2,391	(1,004)	0	(242)	14
	675	APARTMENTS DEBT SERVICE FUND	77	23	1,004	1,004	0	23	100
	681	GOLF OPERATING FUND	(78)	4,782	4,038	(607)	(3)	134	56
	685	GOLF OPERATING DEBT SERVICE	42	0	348	348	0	0	42
	691	STADIUM OPERATING FUND	491	1,700	794	(1,169)	(1)	(264)	227
	695	STADIUM OPERATING DEBT SERVICE FUND	46	0	1,164	1,149	0	(15)	31
	805	HOUSING AUTHORITY (b)	13,997	29,347	31,000	0	0	(1,653)	12,344
		SUBTOTAL	47,639	203,731	211,322	6,430	(4)	(1,165)	46,474
INTERNAL SERVICE	705	RISK MANAGEMENT	5,338	38,988	32,535	(796)	0	5,657	10,995
	715	MATERIALS/SUPPLIES INV MANAGEMENT	781	1,014	766	(353)	0	(105)	676
	725	FLEET MANAGEMENT	1,553	12,793	12,174	(469)	0	150	1,703
	735	EMPLOYEE INSURANCE	4,422	56,776	61,031	(147)	0	(4,402)	20
	745	COMMUNICATIONS MANAGEMENT	948	7,334	7,062	(320)	0	(48)	900
		SUBTOTAL	13,042	116,905	113,568	(2,085)	0	1,252	14,294
		TOTAL ALL FUNDS	130,947	885,569	895,825	0	(40,750)	(51,006)	79,941

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

COMBINED REVENUES BY FUND GROUP AND SOURCE - ORIGINAL BUDGET FY/11
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	136,658	0	136,658	75,043	0	0	61,615	0	0
GROSS RECEIPTS	113,775	0	113,775	113,775	0	0	0	0	0
OTHER	41,182	0	41,182	23,942	17,240	0	0	0	0
TOTAL TAXES	291,615	0	291,615	212,760	17,240	0	61,615	0	0
LICENSES & PERMITS	10,457	0	10,457	7,203	3,254	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	49,141	0	49,141	38	0	21,906	0	27,197	0
COUNTY	4,551	0	4,551	326	948	0	0	3,162	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	173,664	0	173,664	173,664	0	0	0	0	0
CIGARETTE	600	0	600	400	200	0	0	0	0
OTHER SHARED REVENUE	6,556	0	6,556	4,693	0	1,768	0	95	0
STATE GRANTS	8,190	0	8,190	61	1,666	6,463	0	0	0
TOTAL STATE SHARED	189,010	0	189,010	178,818	1,866	8,231	0	95	0
TOTAL INTERGOVERNMENTAL	242,702	0	242,702	179,182	2,814	30,137	0	30,454	115
CHARGES FOR SERVICES	20,353	0	20,353	19,630	700	0	0	0	23
FINES AND FORFEITS	8,513	0	8,513	150	7,063	1,300	0	0	0
MISCELLANEOUS	7,671	0	7,671	2,346	1,775	300	325	1,178	1,747
ENTERPRISE REVENUES:									
AVIATION	69,441	0	69,441	0	0	0	0	69,441	0
APARTMENTS	3,139	0	3,139	0	0	0	0	3,139	0
STADIUM	1,700	0	1,700	0	0	0	0	1,700	0
PARKING FACILITIES	4,415	0	4,415	0	0	0	0	4,415	0
REFUSE DISPOSAL	65,233	0	65,233	0	0	0	0	65,233	0
TRANSIT	4,888	0	4,888	0	0	0	0	4,888	0
GOLF	4,676	0	4,676	0	0	0	0	4,676	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	155,392	0	155,392	0	0	0	0	155,392	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	116,221	0	116,221	1,503	0	0	0	0	114,718
ADMINISTRATIVE O/H (a)	15,434	(8,809)	24,243	24,243	0	0	0	0	0
TRANSFERS (a)	19,159	(42,595)	61,754	6,669	5,354	5,058	10,793	33,880	0
PILOT	0	(1,722)	1,722	1,722	0	0	0	0	0
TOTAL INTRFD/INT SERV	150,814	(53,126)	203,940	34,137	5,354	5,058	10,793	33,880	114,718
TOTAL CURRENT RESOURCES	887,517	(53,126)	940,643	455,408	38,200	36,795	72,733	220,904	116,603
APPROPRIATED FUND BALANCE	45,115	0	45,115	38,706	2,448	994	3,112	831	(976)
ADJUSTMENTS TO FUNDS	(40,834)	0	(40,834)	(38,580)	(14)	0	(2,236)	(4)	0
GRAND TOTAL	891,798	(53,126)	944,924	455,534	40,634	37,789	73,609	221,731	115,627

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ORIGINAL BUDGET FY/11
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,513	(102)	9,615	9,520	95	0	0	0	0
AVIATION	66,396	(31,906)	98,302	0	0	0	0	98,302	0
CHIEF ADMINISTRATIVE OFFICE	4,123	0	4,123	2,865	0	1,258	0	0	0
CITY SUPPORT	80,521	(6,128)	86,649	13,040	0	0	73,609	0	0
COUNCIL SERVICES	3,414	0	3,414	3,414	0	0	0	0	0
CULTURAL SERVICES	35,237	0	35,237	32,917	2,261	59	0	0	0
ECONOMIC DEVELOPMENT	2,786	(1,416)	4,202	4,202	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,137	(128)	8,265	3,621	2,728	1,916	0	0	0
FAMILY AND COMMUNITY SERVICES	88,846	(1,059)	89,905	34,308	0	20,198	0	35,399	0
FINANCE AND ADMINISTRATIVE SERVICES	78,353	(7,711)	86,064	21,287	11,815	0	0	0	52,962
FIRE	70,306	0	70,306	68,086	2,200	20	0	0	0
HUMAN RESOURCES	64,501	(147)	64,648	1,983	0	0	0	0	62,665
LEGAL	6,012	0	6,012	6,012	0	0	0	0	0
MAYOR	913	0	913	913	0	0	0	0	0
MUNICIPAL DEVELOPMENT	46,271	(12,788)	59,059	35,813	9,923	0	0	13,323	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	928	0	928	928	0	0	0	0	0
OFFICE OF THE CITY CLERK	1,203	(145)	1,348	782	566	0	0	0	0
PARKS AND RECREATION	34,280	(1,665)	35,945	27,950	2,790	216	0	4,989	0
PLANNING	12,637	0	12,637	12,637	0	0	0	0	0
POLICE	164,856	(1,790)	166,646	152,587	8,256	5,803	0	0	0
SENIOR AFFAIRS	12,584	0	12,584	5,832	0	6,752	0	0	0
SOLID WASTE MANAGEMENT	60,392	(9,442)	69,834	0	0	560	0	69,274	0
TRANSIT	40,295	(19,124)	59,419	16,837	0	1,007	0	41,575	0
INDIRECT O/H ON OPERATING GRANTS	(706)	(706)	0	0	0	0	0	0	0
TOTALS	891,798	(94,257)	986,055	455,534	40,634	37,789	73,609	262,862	115,627
ENTERPRISE INTERFUND DEBT SERVICE	0	41,131	(41,131)	0	0	0	0	(41,131)	0
GRAND TOTAL	891,798	(53,126)	944,924	455,534	40,634	37,789	73,609	221,731	115,627

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ORIGINAL BUDGET FY/11
($000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30,2010	ESTIMATED REVENUE a	APPRO-PRIATION b	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2011
GENERAL	110	GENERAL	45,163	441,669	425,894	(15,901)	(38,580)	(38,706)	6,457
SPECIAL FUNDS INCLUDED IN GENERAL APPROPR-IATION	210	FIRE	1,157	1,681	2,200	0	(14)	(533)	624
	215	RECREATION	37	200	0	(200)	0	0	37
	220	LODGER'S TAX	1,297	10,225	4,900	(4,900)	0	425	1,722
	221	HOSPITALITY FEE	165	2,045	1,119	(841)	0	85	250
	225	CULTURE/REC SPECIAL PROJECTS	1,756	1,036	1,061	0	(5)	(30)	1,726
	232	OPEN & ETHICAL ELECTIONS PROJECT	1,100	0	421	310	0	(111)	989
	235	ALB BIOPARK PROJECTS	601	1,215	1,200	0	0	15	616
	242	AIR QUALITY	19	2,578	2,600	(128)	0	(150)	(131)
	243	HEART ORDINANCE	0	0	88	88	0	0	0
	282	GAS TAX ROAD FUND	793	5,000	5,002	(257)	0	(259)	534
	285	CITY/COUNTY PROJECTS	59	0	23	(32)	0	(55)	4
	287	FALSE ALARM ENFORCEMENT & EDUCATION	615	731	864	(10)	0	(143)	472
	288	PHOTO ENFORCEMENT FUND	1,491	7,088	6,440	(942)	0	(294)	1,197
	290	CITY/COUNTY FACILITIES	910	948	3,212	1,802	5	(457)	453
	292	PLAZA DEL SOL BUILDING	229	17	834	726	0	(91)	138
	730	VEHICLE/COMPUTER PROJECTS	1,960	0	0	0	0	0	1,960
	851	OPEN SPACE EXPENDABLE TRUST	1,231	882	2,590	858	0	(850)	381
		SUBTOTAL	13,420	33,646	32,554	(3,526)	(14)	(2,448)	10,972
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPR-IATION	205	COMMUNITY DEVELOPMENT (b)	(148)	4,618	4,565	(55)	0	(2)	(150)
	265	OPERATING GRANTS (b)	5,020	24,718	29,631	3,921	0	(992)	4,028
	266	ARRA OPERATING GRANT (b)	0	0	0	0	0	0	0
	280	LAW ENFORCEMENT PROJECTS (b)	1,829	2,401	2,425	24	0	0	1,829
		SUBTOTAL	6,701	31,737	36,621	3,890	0	(994)	5,707
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	2,641	100	10,405	10,793	(2,236)	(1,748)	893
	415	GENERAL OBLIGATION BOND DEBT SERV	2,341	61,840	63,204	0	0	(1,364)	977
		SUBTOTAL	4,982	61,940	73,609	10,793	(2,236)	(3,112)	1,870
ENTERPRISE FUNDS	611	AVIATION OPERATING	11,157	69,997	36,457	(31,906)	0	1,634	12,791
	615	AIRPORT REVENUE BOND DEBT SERVICE	7,106	0	29,939	30,500	0	561	7,667
	641	PARKING FACILITIES OPERATING	527	4,434	3,334	(1,463)	0	(363)	164
	645	PARKING FACILITIES DEBT SERVICE	190	0	0	(135)	0	(135)	55
	651	REFUSE DISPOSAL OPERATING	10,352	65,398	54,828	(9,442)	0	1,128	11,480
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	975	15	5,004	5,004	0	15	990
	661	TRANSIT OPERATING	2,501	20,375	36,590	14,550	0	(1,665)	836
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	256	3,153	2,391	(1,004)	0	(242)	14
	675	APARTMENTS DEBT SERVICE FUND	77	23	1,004	1,004	0	23	100
	681	GOLF OPERATING FUND	(78)	4,782	4,034	(607)	(3)	138	60
	685	GOLF OPERATING DEBT SERVICE	42	0	348	348	0	0	42
	691	STADIUM OPERATING FUND	491	1,700	787	(1,169)	(1)	(257)	234
	695	STADIUM OPERATING DEBT SERVICE FUND	46	0	1,164	1,149	0	(15)	31
	805	HOUSING AUTHORITY (b)	13,997	29,347	31,000	0	0	(1,653)	12,344
		SUBTOTAL	47,639	201,922	209,578	6,829	(4)	(831)	46,808
INTERNAL SERVICE	705	RISK MANAGEMENT	5,338	38,691	32,535	(796)	0	5,360	10,698
	715	MATERIALS/SUPPLIES INV MANAGEMENT	781	1,014	766	(353)	0	(105)	676
	725	FLEET MANAGEMENT	1,553	12,793	12,174	(469)	0	150	1,703
	735	EMPLOYEE INSURANCE	4,422	56,776	61,019	(147)	0	(4,390)	32
	745	COMMUNICATIONS MANAGEMENT	948	7,329	7,048	(320)	0	(39)	909
		SUBTOTAL	13,042	116,603	113,542	(2,085)	0	976	14,018
		TOTAL ALL FUNDS	130,947	887,517	891,798	0	(40,834)	(45,115)	85,832

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

COMBINED REVENUES BY FUND GROUP AND SOURCE - UNAUDITED ACTUAL FY/10
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	132,349	0	132,349	72,628	0	0	59,721	0	0
GROSS RECEIPTS	113,181	0	113,181	113,181	0	0	0	0	0
OTHER	40,855	0	40,855	23,887	16,968	0	0	0	0
TOTAL TAXES	286,385	0	286,385	209,696	16,968	0	59,721	0	0
LICENSES & PERMITS	10,847	0	10,847	7,654	3,193	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	59,907	0	59,907	0	0	32,710	0	27,197	0
COUNTY	5,189	0	5,189	347	1,091	0	0	3,601	150
STATE SHARED REVENUE:									
GROSS RECEIPTS	168,486	0	168,486	168,486	0	0	0	0	0
CIGARETTE	583	0	583	383	200	0	0	0	0
OTHER SHARED REVENUE	6,623	0	6,623	4,732	0	1,851	0	40	0
STATE GRANTS	8,929	0	8,929	164	1,674	7,091	0	0	0
TOTAL STATE SHARED	184,621	0	184,621	173,765	1,874	8,942	0	40	0
TOTAL INTERGOVERNMENTAL	249,717	0	249,717	174,112	2,965	41,652	0	30,838	150
CHARGES FOR SERVICES	19,048	0	19,048	18,142	877	0	0	0	29
FINES AND FORFEITS	8,550	0	8,550	67	6,671	1,812	0	0	0
MISCELLANEOUS	80,301	0	80,301	3,741	2,686	682	41,698	30,339	1,155
ENTERPRISE REVENUES:									
AVIATION	71,179	0	71,179	0	0	0	0	71,179	0
APARTMENTS	3,203	0	3,203	0	0	0	0	3,203	0
STADIUM	1,842	0	1,842	0	0	0	0	1,842	0
PARKING FACILITIES	4,536	0	4,536	0	0	0	0	4,536	0
REFUSE DISPOSAL	52,333	0	52,333	0	0	0	0	52,333	0
TRANSIT	4,076	0	4,076	0	0	0	0	4,076	0
GOLF	4,059	0	4,059	0	0	0	0	4,059	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	143,128	0	143,128	0	0	0	0	143,128	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	104,135	0	104,135	1,516	0	0	0	0	102,619
ADMINISTRATIVE O/H (a)	14,679	(8,611)	23,290	23,290	0	0	0	0	0
TRANSFERS (a)	22,517	(55,816)	78,333	17,409	6,639	5,459	10,616	38,210	0
PILOT	41	(1,500)	1,541	1,541	0	0	0	0	0
TOTAL INTRFD/INT SERV	141,372	(65,927)	207,299	43,756	6,639	5,459	10,616	38,210	102,619
TOTAL CURRENT RESOURCES	939,348	(65,927)	1,005,275	457,168	39,999	49,605	112,035	242,515	103,953
APPROPRIATED FUND BALANCE	85,769	0	85,769	37,450	10,577	804	22,115	9,416	5,407
ADJUSTMENTS TO FUNDS	(46,410)	0	(46,410)	(39,481)	(1,920)	(1,120)	(1,731)	(9,132)	6,974
GRAND TOTAL	978,707	(65,927)	1,044,634	455,137	48,656	49,289	132,419	242,799	116,334

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, UNAUDITED ACTUAL FY/10
($000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,552	(7)	9,559	9,501	58	0	0	0	0
AVIATION	97,767	(33,049)	130,816	0	0	0	0	130,816	0
CHIEF ADMINISTRATIVE OFFICE	4,003	0	4,003	2,847	0	1,156	0	0	0
CITY SUPPORT	138,861	(6,477)	145,338	12,919	0	0	132,419	0	0
COUNCIL SERVICES	3,217	0	3,217	3,217	0	0	0	0	0
CULTURAL SERVICES	37,643	0	37,643	34,859	2,746	38	0	0	0
ECONOMIC DEVELOPMENT	1,087	(1,235)	2,322	2,322	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,127	(129)	8,256	3,579	2,708	1,969	0	0	0
FAMILY AND COMMUNITY SERVICES	93,411	(1,251)	94,662	33,777	0	25,114	0	35,771	0
FINANCE AND ADMINISTRATIVE SERVICES	78,806	(13,338)	92,144	20,543	13,188	54	0	0	58,359
FIRE	69,527	0	69,527	67,793	1,714	20	0	0	0
HUMAN RESOURCES	59,683	(147)	59,830	1,855	0	0	0	0	57,975
LEGAL	7,662	(37)	7,699	7,662	37	0	0	0	0
MAYOR	878	0	878	878	0	0	0	0	0
MUNICIPAL DEVELOPMENT	47,384	(11,993)	59,377	37,837	9,054	0	0	12,486	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	978	0	978	978	0	0	0	0	0
OFFICE OF THE CITY CLERK	0	0	0	0	0	0	0	0	0
PARKS AND RECREATION	30,223	(2,031)	32,254	24,624	2,772	432	0	4,426	0
PLANNING	12,107	0	12,107	12,107	0	0	0	0	0
POLICE	175,603	(2,525)	178,128	149,657	16,379	12,092	0	0	0
SENIOR AFFAIRS	11,615	0	11,615	4,859	0	6,756	0	0	0
SOLID WASTE MANAGEMENT	49,745	(8,947)	58,692	0	0	569	0	58,123	0
TRANSIT	41,443	(25,652)	67,095	23,323	0	1,089	0	42,683	0
INDIRECT O/H ON OPERATING GRANTS	(615)	(615)	0	0	0	0	0	0	0
TOTALS	978,707	(107,433)	1,086,140	455,137	48,656	49,289	132,419	284,305	116,334
ENTERPRISE INTERFUND DEBT SERVICE	0	41,506	(41,506)	0	0	0	0	(41,506)	0
GRAND TOTAL	978,707	(65,927)	1,044,634	455,137	48,656	49,289	132,419	242,799	116,334

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, UNAUDITED ACTUAL FY/10
($000's)

FUND GROUP	FUND NO	FUND	BALANCE JUN 30,2009	ESTIMATED REVENUE a	APPRO-PRIATION b	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2010
GENERAL	110	GENERAL	43,132	437,495	418,525	(16,939)	(39,481)	(37,450)	5,682
SPECIAL FUNDS INCLUDED IN GENERAL APPROPR-IATION	210	FIRE	1,165	1,706	1,714	0	(14)	(22)	1,143
	215	RECREATION	37	200	0	(200)	0	0	37
	220	LODGER'S TAX	868	9,996	4,780	(4,787)	0	429	1,297
	221	HOSPITALITY FEE	93	2,000	1,087	(841)	0	72	165
	225	CULTURE/REC SPECIAL PROJECTS	1,875	980	1,099	0	(5)	(124)	1,751
	232	OPEN & ETHICAL ELECTIONS PROJECT	620	42	0	438	0	480	1,100
	235	ALB BIOPARK PROJECTS	375	1,873	1,647	0	0	226	601
	242	AIR QUALITY	398	2,329	2,579	(129)	0	(379)	19
	243	HEART ORDINANCE	0	58	51	(7)	0	0	0
	282	GAS TAX ROAD FUND	620	4,997	4,586	(238)	0	173	793
	285	CITY/COUNTY PROJECTS	219	31	46	(145)	0	(160)	59
	287	FALSE ALARM ENFORCEMENT & EDUCATION	587	815	775	(12)	0	28	615
	288	PHOTO ENFORCEMENT FUND	10,292	6,791	13,899	(1,693)	0	(8,801)	1,491
	290	CITY/COUNTY FACILITIES	389	1,090	2,853	2,284	5	526	915
	292	PLAZA DEL SOL BUILDING	123	2	752	856	0	106	229
	730	VEHICLE/COMPUTER PROJECTS	3,101	361	2	(1,500)	(1,906)	(3,047)	54
	851	OPEN SPACE EXPENDABLE TRUST	1,315	1,219	2,572	1,269	0	(84)	1,231
		SUBTOTAL	22,077	34,490	38,442	(4,705)	(1,920)	(10,577)	11,500
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPR-IATION	205	COMMUNITY DEVELOPMENT (b)	22	7,556	7,477	(249)	0	(170)	(148)
	265	OPERATING GRANTS (b)	4,028	26,887	31,901	4,419	0	(595)	3,433
	266	ARRA OPERATING GRANT (b)	0	6,360	6,354	(6)	0	0	0
	280	LAW ENFORCEMENT PROJECTS (b)	1,868	3,343	2,304	42	(1,120)	(39)	1,829
		SUBTOTAL	5,918	44,146	48,036	4,206	(1,120)	(804)	5,114
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	3,857	41,327	53,159	10,616	(1,750)	(2,966)	891
	415	GENERAL OBLIGATION BOND DEBT SERV	21,509	60,092	79,260	0	19	(19,149)	2,360
		SUBTOTAL	25,366	101,419	132,419	10,616	(1,731)	(22,115)	3,251
ENTERPRISE FUNDS	611	AVIATION OPERATING	10,606	71,409	37,809	(33,049)	0	551	11,157
	615	AIRPORT REVENUE BOND DEBT SERVICE	16,971	27,530	59,958	31,700	(9,137)	(9,865)	7,106
	641	PARKING FACILITIES OPERATING	855	4,532	3,298	(1,572)	10	(328)	527
	645	PARKING FACILITIES DEBT SERVICE	946	207	0	(963)	(1)	(757)	189
	651	REFUSE DISPOSAL OPERATING	9,537	54,333	44,571	(8,947)	0	815	10,352
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	553	28	4,605	4,999	0	422	975
	661	TRANSIT OPERATING	728	18,435	37,656	20,994	0	1,773	2,501
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	802	3,223	2,767	(1,002)	0	(546)	256
	675	APARTMENTS DEBT SERVICE FUND	54	23	1,002	1,002	0	23	77
	681	GOLF OPERATING FUND	(207)	4,216	3,522	(562)	(3)	129	(78)
	685	GOLF OPERATING DEBT SERVICE	39	2	342	343	0	3	42
	691	STADIUM OPERATING FUND	480	1,857	773	(1,072)	(1)	11	491
	695	STADIUM OPERATING DEBT SERVICE FUND	40	5	1,162	1,163	0	6	46
	805	HOUSING AUTHORITY (b)	15,650	29,347	31,000	0	0	(1,653)	13,997
		SUBTOTAL	57,054	217,845	231,163	13,034	(9,132)	(9,416)	47,638
INTERNAL SERVICE	705	RISK MANAGEMENT	8,218	34,801	39,299	(4,993)	6,611	(2,880)	5,338
	715	MATERIALS/SUPPLIES INV MANAGEMENT	337	1,724	705	(325)	(250)	444	781
	725	FLEET MANAGEMENT	1,502	12,281	11,673	(474)	(83)	51	1,553
	735	EMPLOYEE INSURANCE	7,007	53,443	56,549	(147)	668	(2,585)	4,422
	745	COMMUNICATIONS MANAGEMENT	1,385	1,704	1,896	(273)	28	(437)	948
		SUBTOTAL	18,449	103,953	110,122	(6,212)	6,974	(5,407)	13,042
		TOTAL ALL FUNDS	171,996	939,348	978,707	0	(46,410)	(85,769)	86,227

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

APPENDIX

FISCAL YEAR 2012
BUDGET CALENDAR OF EVENTS

Jan 10	Budget Call - message and instructions to departments
Jan 14	FIVE YEAR FORECAST Introduced to Council
Dec – Jan	Departmental preparation of FY/12 budget request. Meetings between Budget staff and department staff to answer questions on instructions and procedures Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by January 28 Departmental entries to Budpro must cease after budgets are submitted
Feb 7 – 25	CAO Budget Hearings
Feb - Mar	Preparation of Proposed Budget Document
Apr 1	Proposed Budget Document Submitted to Council
Apr - May	City Council Committee of the Whole meetings to consider the Budget Proposal
May 16	City Council passes legislation, as amended
May 26	Signed by Mayor

ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

Numerical Rounding

Budgets were developed using whole numbers. When program strategies were summarized, each was rounded down to the nearest one thousand. Rounding makes for ease of reading when reviewing the document.

Salaries

- The wage and salary base was established for each filled or authorized-to-be-filled position.

- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.01% for bus drivers, security and animal control officers, blue, white collar and management/professional, 33.4% for fire, 30.73% for police, 25.4% for prisoner transport officers and 7.00% for temporary employees and some seasonal employees. Other employee benefits (group life, health insurance, unemployment compensation insurance and employee bus passes) – 18.542%; retiree health insurance is 1.834% for all employees, except Police and Fire which are at 2.292%.

- A vacancy savings rate of 3.5% for city departments is calculated into employee salaries with the exception of smaller city departments and the public safety departments. These departments remain at 1.0%.

Operating Expenses

Department managers were required to provide detailed information supporting FY/12 budget requests for professional services, contract services and repairs and maintenance. Other FY/12 operating expenses were equal to FY/11 appropriated amounts. One time appropriations for FY/11 were deleted.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.

- For FY/12, utilities (gas, electricity, water) are budgeted based on historical expenditures and anticipated needs.

- Beyond those stated above, line item increases needing special justifications include either extraordinary price increases, increased workload, or a special need not previously funded.

Capital Expenditures

New and replacement property items are included in the appropriate program appropriations within each of the funds.

Transfers

- Workers' Compensation and tort and other transfers are treated as direct transfers to the Risk Management Fund in each program for FY/12. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.

- Vehicle maintenance charges are estimated for FY/12 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs as determined by those checks.

- Radio maintenance costs are based on historical average prices during an 18-month period ending December 2010.

- Fuel costs are estimated using 12 months of actual cost and trending through FY/12. Estimated gallon usage for FY/12 is 2.9 million. The associated cost for fuel is $8.9 million. The average cost per gallon is $3.25. Transit Department fuels are calculated separately.

- Network costs became a separate transfer in FY/11.

REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right of way use, police services etc. For enterprise and other funds, this includes fees charged for golf; refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal licenses, business registrations, restaurant and food processing inspection permits etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and inter department/intra department transfers.
- Other Miscellaneous Charges – Interest earnings is the main source for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

General Fund

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The Forecast Advisory Committee is made up of city staff, and an outside expert in revenue estimation and tax policy.

The estimates for GRT revenue stream in Fiscal Year 2012 are estimated to be 64.0% of the general fund budget and estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecast tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the telephone utilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction and these estimates are tied to forecasts of construction activity, provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Forecasts of charges for service are usually based on trend analysis, any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Internal revenues are based on budget estimates of expenses for other funds and estimates of inflation from the national economic forecast for out years.

The largest source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates, from the national economic forecasts and the size of interest earning balances.

Other Funds

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB fiscal analysts.

Enterprise Revenues

Enterprise revenues are prepared by the departments based on trend analysis of growth and the rate structure that is in place and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and budget analysts from the Office of Management and Budget.

Lodger's Tax and Hospitality Fee

Estimates of these taxes are based on trend analysis. As these revenues are quite volatile and there are no prospective measures of tourism and business travel for Albuquerque, the forecasts are always quite conservative.

CITY OF ALBUQUERQUE TAX IMPOSITIONS (millions of dollars)
(As of July 1, 2011)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/12 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.5375	2.2875%		$330.744
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	1.2250%	1.2250%	Pledged to outstanding bonds	$177.401
Municipal Share Compensating Tax	Share based on imposed local option				1.545
Municipal GRT	Imposed in increments of 0.25%; subject to 3% state admin. fee on all local option revenues imposed above the initial 0.5% tax levied;	1.5000%	1.0000 %		$143.029
Public Safety	Positive referendum 10/28/2003		0.2500%	Public Safety	
Basic Services	No referendum required		0%		
General Purposes	No referendum required		0.5000%		
Transportation	Positive referendum imposes 7/1/2010 imposed 10 year tax for transportation		0.2500%	Roads, transit, trails	
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.250%	0.0625%		$8.769
General Purpose	Not subject to referendum unless used for economic development	0.1250%	0.0625%	Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Economic development; regional transit systems; infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted by statute to water, sewer, solid waste	
Municipal capital outlay tax	Referendum required. Cannot be imposed until all Municipal GRT and Municipal infrastructure GRT have been imposed	0.250%	0.0000%	Restricted to infrastructure and bonds to pay for infrastructure	
Quality of Life GRT	Referendum required. Limited to 10 years	0.250%	0.0000%	Restricted to Cultural "improvements"	
Gasoline Taxes	Imposed in one cent increments				
2 Cent Gasoline Tax	Positive Referendum Required	$ 0.02	$ 0.00	Restricted by statute to roads and transit	$0.0
Property Taxes					
Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I	7.65 mills	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of $100K may be placed on tax rolls.	$74.900
Debt Service	Positive referendum by G.O bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	$56.860

TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/12

LOCAL OPTION GROSS RECEIPTS TAX

The Municipal GRT authority is 1.5 cents and the tax may be imposed in 1/4 or 1/8 cent increments by positive referendum or by the governing body subject to a negative referendum. The City uses 1/2 cent to fund general government, a 1/4 cent transportation tax was passed by the voters on a mail in ballot on March 31, 1999. This tax was in effect for ten years beginning January 1, 2000 and expired in January 2010. Another ten years of this tax was approved by the voters in the October 2009 election and became effective July 1, 2010. A 1/4 cent public safety tax was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/8TH cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with 1/2 cent available (in four 1/8th cent increments). Additional revenues will not include the medical hold harmless distribution. All taxes are also reduced by a 3.25% administrative fee.

Revenue available $63,075,000

The City has imposed a 1/16th cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16th cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16th cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8th cent (two 1/16th cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3.25% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available $22,756,000

Albuquerque has authority for a 1/16th cent Environmental Gross Receipts Tax but has not exercised that authority. Purposes are limited to those defined by statute.

Revenue available $7,358,000

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16th. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum.

Revenue available $30,341,000

Albuquerque has authority to impose a quality of life tax of 1/4 cent imposed in increments of 1/16th. The tax may be used for cultural improvement. It is limited to ten years and must be imposed before 2016. Imposition of this tax is subject to positive referendum.

Revenue available $30,341,000

PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this approved budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Management and are subject to statutory yield control provisions.

Revenue available $13,000,000

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over $100,000 on the tax rolls. In FY/10 this levy was lowered from 6.976 to 4.976 shifting two mills to operations.

GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and must be approved by the voters.

Revenue available $4,700,000

FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utilities. Current fees are 2% of specified electric revenues, 5% for Cable TV and 3% for local exchange telecommunications franchises. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date July 1, 2028.

TOTAL UNUSED TAX AUTHORITY AVAILABLE $ 171,571,000

ACRONYMS

AACC – Albuquerque Animal Care Centers

ABCWUA – Albuquerque/Bernalillo County Water Utility Authority

ACT - Albuquerque Clean Team

ACVB - Albuquerque Convention and Visitors Bureau

ADA - Americans with Disabilities Act

ADR - Alternative Dispute Resolution

AED, Inc. - Albuquerque Economic Development, Inc.

AFD - Albuquerque Fire Department

AGIS - Albuquerque Geographic Information System

AGTC – Albuquerque Golf Training Center

AHCC - Albuquerque Hispano Chamber of Commerce

AHO – Administrative Hearing Office

AMAFCA – Albuquerque Metropolitan Arroyo Flood Control Authority

APD - Albuquerque Police Department

APS - Albuquerque Public Schools

ARRA – American Recovery and Reinvestment Act

ARP – Albuquerque Recovery Program

ATC – Alvarado Transportation Center

BEA – Bureau of Economic Analysis

BBER - University of New Mexico, Bureau of Business and Economic Research

BioPark - Albuquerque Biological Park

BRTS – Bus Rapid Transit System

CAO - Chief Administrative Officer

CBO - Community Based Organization

CDBG – Community Development Block Grant

CIP - Capital Improvements or Implementation Program

CMAQ – Congestion Mitigation & Air Quality

CNMCC – Central New Mexico Community College

COAST – Crisis Outreach and Support Team

COLA - Cost-of-Living Adjustment

COP - Community Oriented Policing

CPI-U - Consumer Price Index for all Urban Consumers

CPTED – Crime Prevention through Environmental design

DFA – Department of Finance and Administration

DMD – Department of Municipal Development

DOE – U.S. Dept of Energy

DOL – U.S. Dept of Labor

DRB – Development Review Board

D/S - Debt Service

DSA – Department of Senior Affairs

EDD - Economic Development Department

EPA - Environmental Protection Agency

ERP – Enterprise Resource Planning

EPC - Environmental Planning Commission

FAC – Family Advocacy Center

FD - Fund

FLSA - Fair Labor Standards Act

FCS – Family and Community Services Department

FRB – Federal Reserve Board

FTA - Federal Transit Administration

FTE - Full-time Equivalent Position

FTZ – Free Trade Zone

FY - Fiscal Year

GASB - General Accounting Standards Board

GDP – Gross Domestic Product

GFOA – Government Finance Officers Association

GI – Global Insight economic forecasting, formerly Data Resources Wharton Econometric Forecasting Associates International

GO BONDS - General Obligation Bonds

GPPAP – Groundwater Protection Policy and Action Plan

GRT – Gross Receipts Tax

HEART – Humane and Ethical Animal Rules and Treatment

HOV - High Occupancy Vehicle

HR – Human Resources

HSUS – Humane Society of the United States

HTR – Heavy Technical Rescue

HUD - U.S. Department of Housing and Urban Development

HVAC - Heating Ventilation Air Conditioning

IA – Internal Audit

IDOH – Indirect Overhead

IG – Inspector General

IPF – Intermediate Processing Facility

IRB - Industrial Revenue Bond

IRDC - International Research Development Council

IPC – Indicators Progress Commission

ITSM - Information Technology Services Management (division of Department of Finance and Administrative Services)

JAG – Judge Advocate General

LUCC – Landmarks & Urban Conservation Commission

MDC – Metropolitan Detention Center

MHz - Megahertz

MSA - Metropolitan Statistical Area

MRCOG - Mid Region Council of Governments

MOU – Memorandum of Understanding

NMFA – New Mexico Finance Authority

NSP – Neighborhood Stabilization Program

OMB - Office of Management and Budget

OPO - Office of Police Oversight

OSHA - Occupational Safety and Health Administration

PERA - Public Employees Retirement Association

PILOT - Payment in Lieu of Taxes

POP - Problem Oriented Policing

PR – Parks and Recreation Department

RFP - Request for Proposal(s)

RHCA – Retiree Health Care Authority

RMRDT – Rio Metro Regional Transportation District

RO - Revised Ordinances (City of Albuquerque)

SAD - Special Assessment District

SBCC – South Broadway Cultural Center

SID - Special Investigations Division

SOV - Single Occupancy Vehicle

SRTP – Short Range Transit Plan

STOP – Safe Traffic Operations Program (Red Light)

SW – Solid Waste Management Department

T & A - Trust and Agency

TDM - Transportation Demand Management

TOD – Transit Oriented Development

TRFR - Transfer

TRU - Telephone Report Unit

UEC - Utility Expansion Charge

UETF - Urban Enhancement Trust Fund

UNC - Unclassified Position

UNM - University of New Mexico

VIR - Vehicle Inspection Report

YDI – Youth Development Inc.

YR – Year

GLOSSARY OF TERMS

ACCRUED EXPENSES: Expenses incurred but not due until a later date

ADJUSTMENTS FOR POLICY DIRECTION CHANGES: Proposed adjustment to the maintenance of effort budget both positive and negative which are considered major policy issues

ANNUALIZED COSTS: Costs to provide full year funding for services initiated and partially funded in the prior year

APPROPRIATION: Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits

APPROPRIATIONS RESOLUTION: Legal means to enact an appropriation request, e.g., annual operating budget

AUDIT: Official examination of financial transactions and records to determine results of operations and establish the City's financial condition

BASE BUDGET: Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes

BONDED INDEBTEDNESS/BONDED DEBT: That portion of indebtedness represented by outstanding general obligation or revenue bonds

CAPITAL BUDGET: Plan of proposed capital outlays and the means of financing them

CHARETTE: A collaborative session in which a group drafts a solution to a design problem

COMMUNITY POLICING: A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration

DEBT SERVICE FUND: Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt

DESIRED COMMUNITY CONDITION: A condition that describes in detail what future achievement of a particular Five-Year-Goal would look like

ENCUMBRANCES: Commitments of appropriated monies for goods and services to be delivered in the future

ENTERPRISE FUND: Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges

FISCAL YEAR: In Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period

FUND: Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters

FUND BALANCE: The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals Fund Balance. Fund balance includes beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

GENERAL FUND: Fund which accounts for resources traditionally associated with governments which are not required to be accounted for in another fund

GENERAL OBLIGATION BONDS: Bonds with payment pledged on full faith and credit of issuing government

GOALS: General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City

IMPACT FEES: Assessed by the city to compensate for additional costs associated with the type and location of new development

INDIRECT OVERHEAD: Cost of central services allocated back to a department through a cost allocation plan

GLOSSARY OF TERMS

INTERFUND TRANSFER: Legally authorized transfers from one fund to another fund

INTERGOVERNMENTAL REVENUES: Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

MAINTENANCE OF EFFORT: Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases

NON-RECURRING EXPENDITURE: Expenditure occurring only once, or within a limited time frame

NON-RECURRING REVENUES: Revenues generated only once

OBJECTIVES: Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

ONE-PERCENT DISTRIBUTION: A piece of the state shared 1.225% Gross Receipts distribution equal to 1%. It is a good measure of the tax base.

OPERATING: Term that applies to all outlays other than capital outlays

OPERATING BUDGET: Financial plan for future operations based on estimated revenues and expenditures for a specific period

OPERATING REVENUES: Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services

PAYMENT IN LIEU OF TAXES (PILOT): Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds

PERFORMANCE MEASURES: The process of assessing progress toward achieving predetermined goals.

PROGRAM STRATEGY: The unit of appropriations and expenditure that ties related service activities together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals

PUBLIC SAFETY QUARTER CENT TAX: A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

RECURRING EXPENDITURES: Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future

RECURRING REVENUES: Revenues generated each and every year.

RESERVE: Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

RETAINED EARNINGS: Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year

REVENUES: Amounts received from taxes and other sources during the fiscal year

TAX LIGHTNING: Individual property tax assessments in 2005 were limited to an annual increase of 3%. When a property changed hands the property would be assessed at current values. For some new property owners the tax on the property could be much larger than on the previous owner, thus the term tax lightning. The constitutionality of the law has been challenged and the Bernalillo and Dona Ana County courts have ruled that it is unconstitutional. The court of appeals had not yet decided the case as of June 2011.

TRANSPORTATION INFRASTRUCTURE TAX
A tax designated to fund improvements of transportation systems for the benefit of the City.

UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE: Fund equity of governmental funds and trust funds not set aside for any specific purpose.

YIELD CONTROL: Yield control is a statutory limit on property tax rates that limits growth in operating property tax yields to the City to the rate of inflation. See State statute- 7-37-7.1. Additional limitations on property tax rates.

WORKING CAPITAL: The excess of current assets over current liabilities at any time.

NUMERIC LIST OF FUND NAMES BY CATEGORY

GENERAL FUNDS:

110 General

SPECIAL REVENUE/GRANT/PROJECT FUNDS:

205 Community Development Block Grants
225 Culture and Recreation Projects
235 Albuquerque BioPark Projects
265 Operating Grants
266 ARAA Operating Grant Fund
280 Law Enforcement Protection Projects
285 City/County Projects
730 Vehicle/Computer Projects

SPECIAL REVENUE FUNDS:

210 Fire
215 Recreation
220 Lodgers' Tax
221 Hospitality Fee
232 Open and Ethical Elections
242 Air Quality
243 Heart Ordinance
260 Corrections and Detention
282 Gas Tax Road
287 Alarm Ordinance
288 Photo Enforcement
290 City/County Facilities
292 Plaza del Sol Building

NON-ENTERPRISE DEBT SERVICE FUNDS:

405 Sales Tax Refunding Debt Service
410 Fire Debt Service Fund
415 General Obligation Bond Debt Service

ENTERPRISE FUNDS:

611 Aviation Operating
615 Airport Revenue Bond Debt Service
641 Parking Facilities Operating
645 Parking Facilities Revenue Bond Debt Service
651 Refuse Disposal Operating
655 Refuse Disposal System Debt Service
661 Transit Operating
667 Transit Debt Service Fund
671 Apartments Operating
675 Apartments Debt Service
681 Golf Courses Operating
685 Golf Courses Debt Service
691 Baseball Stadium Operating
695 Baseball Stadium Debt Service
805 Housing Authority

INTERNAL SERVICE FUNDS:

705 Risk Management
715 Supplies Inventory Management
725 Fleet Management
735 Employee Insurance
745 Communications Management

TRUST AND AGENCY FUND:

851 Open Space Expendable Trust

FUNDS REFERENCED:

240 Housing Bond
275 Metropolitan Redevelopment
305 Capital Acquisition
306 ARRA Capital Fund
335 Quality of Life
340 Infrastructure Tax
345 Impact Fees Construction Fund
613 Airport Capital and Deferred Maintenance
621 Joint Water and Sewer Operating
622 Sustainable Water Supply Operating
623 Treatment Plant Improvement Capital
628 Joint Water and Sewer Rehab
629 Joint Water and Sewer Capital
631 Joint Water and Sewer Revenue Bond Debt Service
653 Refuse Disposal Capital
663 Transit Grants
665 Transit Capital Grants
683 Golf Courses Capital
820 Trust & Agency
850 Acquisition and Management of Open Space - Principal
861 Urban Enhancement Expendable Trust

GENERAL FUND PROGRAM STRATEGY
BREAK DOWN BY GOAL

HUMAN AND FAMILY DEVELOPMENT GOAL 1

Cultural Services:
CIP Libraries
Explora
Public Library

Environmental Health:
Consumer Health Protection
Urban Biology

Family and Community Services:
Community Recreation
Develop Affordable Housing
Early Childhood Education
Emergency Shelter Services
Health and Social Services
Mental Health Services
Partner with Public Education
Plan and Coordinate
Supportive Services to Homeless
Transitional Housing

Parks and Recreation:
Promote Safe Use of Firearms
Provide Quality Recreation
Aquatics

Senior Affairs:
Access to Basic Services
Strategic Support
Well Being

PUBLIC SAFETY GOAL 2

Animal Welfare:
Albuquerque Animal Care Center
Transfer to HEART Ordinance Fund

Family and Community Services:
Reduce Youth Gangs
Substance Abuse

Fire:
AFD Headquarters
Dispatch
Emergency Response
Fire Prevention/Fire Marshal's Office
Logistics
Technical Services
Training

Legal:
Safe City Strike Force

Police:
Communications and Records
Family Advocacy Center
Investigative Services
Neighborhood Policing
Off Duty Police Overtime
Officer and Department Support
Prisoner Transport
Professional Standards
Transfer to Fund 280
Transfer to Fund 305

PUBLIC INFRASTRUCTURE GOAL 3

City Support Function:
Transfer to Fund 405

Municipal Development:
Construction
Design Recovered Storm Drain and Transport
Special Events Parking
Storm Drainage
Strategic Support
Street and CIP/Transfer Infrastructure Tax
Street Services
Transfer to Fund 282
Transfer to Fund 305
Transfer to Fund 641
Transfer to Fund 691

Transit:
Transfer to Fund 661

GENERAL FUND PROGRAM STRATEGY
BREAK DOWN BY GOAL

SUSTAINABLE COMMUNITY DEVELOPMENT GOAL 4

Parks and Recreation:
Aviation Landscape Maintenance
Parks Management
Strategic Support
Transfer to Capital Acquisition Fund
CIP Funded Employees

Municipal Development:
Design Recovered CIP

Planning:
Code Enforcement
Community Revitalization
One Stop Shop
Planning and Development
Strategic Support

Transit:
Strategic Support

ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL 5

Cultural Services:
Biological Park
CIP Biological Park

Environmental Health:
Environmental Services
Strategic Support

Parks and Recreation:
Transfer to Fund 851
Urban Forest Management

ECONOMIC VITALITY GOAL 6

Economic Development:
Economic Development
International Trade
Transfer to Parking Fund for Economic Incentive
Convention Center

Family and Community Services:
Train Lower Income Persons

COMMUNITY AND CULTURAL ENGAGEMENT GOAL 7

Cultural Services:
Anderson/Abruzzo Balloon Museum
Community Events
Museum
Public Art Urban Enhancement
Strategic Support

Office of The City Clerk:
City Clerk

GENERAL FUND PROGRAM STRATEGY
BREAK DOWN BY GOAL

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS GOAL 8

Chief Administrative Officer:
Chief Administrative Officer
Administrative Hearing Office

City Support Functions:
Compensation In Lieu of Sick Leave
Dues and Memberships
Early Retirement
Jt Committee on Intergov. Legislative Relations
Risk Recovery
Transfer to Fund 232
Transfer to Fund 265
Transfer to Fund 266
Transfer to Fund 305
Transfer to Fund 651
Transfer to Fund 730

Council Services:
Council Services

Municipal Development Department:
Facilities
Transfer to Fund 290
Transfer to Fund 292

Office of Internal Audit:
Office of Internal Audit

Office of the Inspector General:
Inspector General

Finance and Administrative Services:
Accounting
Citizen Services
Citywide Financial Support Services
Enterprise Resource Planning
Information Technology Services Management
Office of Management & Budget
Purchasing and Office Services
Real Property
Strategic Support
Treasury

Human Resources:
Personnel Services

Legal:
Legal Services

Mayor's Office:
Mayor's Office

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12
ANIMAL WELFARE DEPARTMENT					
Albuquerque Animal Care Center	135	135	135	135	129
TOTAL FULL TIME POSITIONS	135	135	135	135	129
AVIATION ENTERPRISE FUND					
Aviation Management & Professional Support - 611	29	29	29	29	30
Airport Operations, Maintenance, Security - 611	247	247	247	247	247
TOTAL FULL TIME POSITIONS	276	276	276	276	277
CHIEF ADMINISTRATIVE OFFICER DEPARTMENT					
Chief Administrative Officer	14	16	16	18	18
Administrative Hearing Officer	0	11	11	11	11
Office of Management & Budget	13	0	0	0	0
Office of Emergency Management - 265	6	6	6	6	6
TOTAL FULL TIME POSITIONS	33	33	33	35	35
COUNCIL SERVICES					
Council Services	28	26	26	26	26
TOTAL FULL TIME POSITIONS	28	26	26	26	26
CULTURAL SERVICES					
Anderson/Abruzzo Balloon Museum	8	7	7	7	7
Biological Park	128	124	124	124	122
Biological Park - CIP	24	24	24	25	25
Community Events	16	14	14	14	15
Museum	32	31	31	31	31
Public Art Urban Enhancement	0	4	4	4	4
Public Library	127	119	119	119	113
Public Library - CIP	1	1	1	1	1
Strategic Support - CS	13	13	13	13	12
TOTAL FULL TIME POSITIONS	349	337	337	338	330
ECONOMIC DEVELOPMENT DEPARTMENT					
Convention Center	0	1	1	1	1
Economic Development	8	7	7	7	6
International Trade	0	0	0	0	0
TOTAL FULL TIME POSITIONS	8	8	8	8	7
ENVIRONMENTAL HEALTH					
Consumer Health Protection	13	12	15	15	15
Environmental Services	5	5	5	5	5
Urban Biology	4	3	3	3	3
Strategic Support	10	7	7	7	6
Operating Permits - 242	18	18	18	18	18
Vehicle Pollution Management - 242	14	14	14	14	14
Operating Grants Fund - 265	24	21	21	21	21
TOTAL FULL TIME POSITIONS	88	80	83	83	82
FAMILY AND COMMUNITY SERVICES					
Provide Community Recreation	63	58	58	58	52
Early Childhood Education	98	98	98	98	98
Health and Social Services	17	15	15	15	14
Mental Health Services	3	3	3	3	2
Partner with Public Education	11	8	8	8	8
Strategic Support	21	19	19	19	18

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12
Substance Abuse Treatment & Prevention	14	5	5	5	4
Strategic Support - 205	14	5	5	5	5
Develop Affordable Housing - 205	0	15	15	15	15
Prevent Neighborhood Deterioration - 205	9	0	0	0	1
Housing Bond Fund - 240	1	1	1	1	1
Community Recreation - 265	0	2	2	2	1
Early Childhood Education - 265	58	61	61	61	64
Strategic Support - 265	11	9	9	9	4
Area Agency on Aging - 265	0	0	0	0	5
Develop Affordable Housing - 265	2	2	2	2	0
Develop Affordable Housing -277	1	1	1	1	0
Develop Affordable Housing - 805	79	78	78	78	72
TOTAL FULL TIME POSITIONS	402	380	380	380	364
FINANCE AND ADMINISTRATIVE SERVICES					
Accounting	34	34	34	36	36
Administrative Hearing Office	11	0	0	0	0
Citizen Services	65	57	57	57	55
ERP- E Government	0	12	12	16	14
Information Technology Services Management	54	42	42	41	37
Office of Management and Budget	0	12	12	9	9
Purchasing and Office Services	11	10	10	11	11
Real Property	0	8	8	8	8
Strategic Support	4	4	4	3	3
Tourism/Convention Center	1	0	0	0	0
Treasury	18	18	18	18	18
Safety Office / Loss Prevention - 705	12	12	12	13	13
Tort & Other Claims - 705	11	11	11	11	11
Workers' Compensation - 705	9	9	9	8	8
Materials Management - 715	9	9	9	9	9
Fleet Management - 725	44	39	39	39	39
City Communications - 745	18	18	18	18	18
TOTAL FULL TIME POSITIONS	301	295	295	297	289
FIRE					
AFD Headquarters	26	23	23	23	20
Dispatch	31	33	33	33	32
Emergency Response	575	566	566	566	554
Fire Marshal's Office	39	39	39	39	38
Logistics	10	10	10	10	10
Technical Services	8	9	9	9	7
Training	18	16	16	16	19
TOTAL FULL TIME POSITIONS	707	696	696	696	680
HUMAN RESOURCES					
Personnel Services	23	21	21	21	20
Unemployment Compensation Risk Fund - 705	2	2	2	2	2
Employee Insurance Fund - 735	11	11	11	11	11
TOTAL FULL TIME POSITIONS	36	34	34	34	33
LEGAL					
Safe City Strike Force	13	13	13	13	13
Legal Services	52	47	47	47	43
Real Property	8	0	0	0	0
City Clerk	12	0	0	0	0
TOTAL FULL TIME POSITIONS	85	60	60	60	56

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12
MAYOR DEPARTMENT					
Mayor's Office	7	6	6	6	6
TOTAL FULL TIME POSITIONS	7	6	6	6	6
MUNICIPAL DEVELOPMENT					
Design Recovered	24	24	24	24	24
Facilities	118	113	113	111	103
Strategic Support	28	25	25	25	24
Construction	18	18	18	18	18
Design Recovered CIP	53	10	10	15	15
Street CIP/Trans Infrastructure Tax	51	52	52	59	59
Storm Drainage	20	20	20	20	20
Street Services	69	62	62	60	51
Gas Tax Road Fund - 282	60	60	60	60	60
City/County Building Fund - 290	20	20	20	20	17
Plaza del Sol Fund - 292	6	6	6	6	5
Parking Services - 641	42	41	41	41	38
Baseball Stadium Fund Fund - 691	2	2	2	2	2
TOTAL FULL TIME POSITIONS	511	453	453	461	436
OFFICE OF INTERNAL AUDIT					
Internal Audit	12	12	9	9	7
TOTAL FULL TIME POSITIONS	12	12	9	9	7
OFFICE OF INSPECTOR GENERAL					
Inspector General	0	0	3	3	3
TOTAL FULL TIME POSITIONS	0	0	3	3	3
OFFICE OF THE CITY CLERK					
City Clerk	0	11	11	11	11
TOTAL FULL TIME POSITIONS	0	11	11	11	11
PARKS AND RECREATION					
Promote Safe Use of Firearms	5	5	5	5	5
Provide Quality Recreation	20	19	19	20	18
Aquatics	11	11	11	11	11
Parks Management	154	148	148	148	137
Aviation Landscape Maintenance	7	7	7	7	7
Urban Forest Management	1	1	1	1	0
Strategic Support - PR	11	10	10	10	9
CIP Funded Employees	0	40	40	40	41
Affordable and Quality Golf - 681	38	38	38	38	38
Open Space Management - 851	35	33	33	33	33
TOTAL FULL TIME POSITIONS	282	312	312	313	299
PLANNING					
Code Enforcement	37	35	35	35	36
Urban Design and Development	19	19	19	19	21
One Stop	79	78	78	79	73
Planning and Development Review	11	10	10	10	0
Strategic Support	10	12	12	12	17
TOTAL FULL TIME POSITIONS	156	154	154	155	147

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12
POLICE					
Officer and Department Support					
- Civilian	30	28	28	28	27
- Sworn	9	9	9	9	9
Communications and Records					
- Civilian	206	206	206	206	201
- Sworn	4	4	4	4	4
Family Advocacy Center					
- Civilian	2	2	2	2	3
- Sworn	51	88	88	88	88
Investigative Services					
- Civilian	86	83	83	83	80
- Sworn	156	157	157	157	157
Neighborhood Policing					
- Civilian	58	53	53	53	55
- Sworn	874	836	836	836	836
Prisoner Transport					
- Civilian	34	32	32	32	27
- Sworn	0	0	0	0	0
Professional Standards					
- Civilian	5	4	4	4	3
- Sworn	6	6	6	6	6
False Alarm Enforcement and Education Fund - 287					
- Civilian	5	5	5	5	0
Officer and Department Support - 265					
- Civilian	3	1	1	1	1
Communications and Records - 265					
- Civilian	1	1	1	1	1
Investigative Services - 265					
- Civilian	5	3	3	3	3
Neighborhood Policing - 265					
- Civilian	0	3	3	3	3
- Sworn	2	2	2	2	0
Neighborhood Policing - 266					
- Civilian	0	7	7	7	5
Total Civilian Full Time	435	428	428	428	409
Total Sworn and Cadets at Fiscal Year End	1,102	1,102	1,102	1,102	1,100
TOTAL FULL TIME POSITIONS	1,537	1,530	1,530	1,530	1,509
SENIOR AFFAIRS					
Well Being	38	47	47	47	45
Strategic Support	9	9	9	9	6
Access to Basic Services - 265	33	33	33	33	33
Well Being - 265	6	6	6	6	6
Strategic Support - 265	8	8	8	8	10
Volunteerism - 265	7	7	7	7	7
Community Development Fund - 205	1	1	1	1	1
TOTAL FULL TIME POSITIONS	102	111	111	111	108
SOLID WASTE					
Administrative Services - 651	100	101	101	102	66
Clean City Division - 651	57	56	56	63	58
Collections - 651	155	154	154	153	144
Disposal - 651	72	72	72	71	61
Maintenance-Support Svc - 651	0	0	0	0	60
Recycling - 651	43	44	44	44	44
TOTAL FULL TIME POSITIONS	427	427	427	433	433

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12
TRANSIT					
ABQ Ride -661	386	357	375	387	359
Facility Maintenance - 661	17	15	15	15	14
Paratransit Services - 661	95	96	103	103	95
Strategic Support -661	64	48	50	50	44
Operating Grants Fund - 265	11	11	11	10	21
Operating Grants Fund - 663	22	23	23	22	22
TOTAL FULL TIME POSITIONS	595	550	577	587	555
TOTAL FULL TIME POSITIONS:	6,077	5,926	5,956	5,987	5,822

CAPITAL APPENDIX

2011 Election Bond Questions

Public Safety Bonds

Shall the City of Albuquerque issue $10,555,000 of its general obligation bonds to design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire buildings, property, vehicles, apparatus, and equipment for, police and fire department facilities?

Senior, Family, Community Center, and Community Enhancement Project Bonds

Shall the City of Albuquerque issue $11,514,000 of its general obligation bonds to plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire property for, City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects?

Parks and Recreation Bonds

Shall the City of Albuquerque issue $22,473,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands, and trails?

Energy and Water Conservation, Public Facilities, and System Modernization Bonds

Shall the City of Albuquerque issue $23,104,000 of its general obligation bonds to modernize, make energy- and/or water-efficient, upgrade, equip, improve, acquire, design, survey, develop, construct, rehabilitate, renovate, maintain, expand, furnish, equip, enhance, and otherwise improve, and to acquire property, vehicles and equipment for, public buildings, facilities, and systems?

Library Bonds

Shall the City of Albuquerque issue $9,545,000 of its general obligation bonds to acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries?

Street Bonds

Shall the City of Albuquerque issue $50,051,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, and bridges?

Public Transportation Bonds

Shall the City of Albuquerque issue $6,262,000 of its general obligation bonds to design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire property, vehicles, and equipment for public transportation facilities?

Storm Sewer System Bonds

Shall the City of Albuquerque issue $13,080,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire property and equipment for the storm sewer system?

Museum and Cultural Facility Bonds

Shall the City of Albuquerque issue $3,889,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance and otherwise improve, and to acquire artifacts, exhibits, furnishings and equipment for City-owned museums and cultural facilities?

Affordable Housing Bonds

Shall the City of Albuquerque issue $10,100,000 of its general obligation bonds in support of the Workforce Housing Act to provide resources towards the construction and rehabilitation of high quality, permanently affordable housing for low to moderate working families, including affordable senior rental?

Zoo and Biological Park Bonds

Shall the City of Albuquerque issue $3,414,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance, landscape and otherwise improve, and to acquire artifacts, animals, plant material, exhibits, furnishings and equipment for the Zoo, Tingley Beach, Aquarium, and Botanic Garden?

ABQ the PLAN

Investing in Our Future

"Cities never stay the same over time. They either invest in themselves and thrive or they risk falling behind, in quality of life and in economic opportunity. Now is the time to plan for a brighter future for Albuquerque and we need your input."

-- Mayor Richard J. Berry

Vote Oct. 4

ABQ The PLAN: We are looking at large public projects that will shape the future of our community. These projects will make visitors want to vacation in Albuquerque and make our residents proud that they live here. These enhancements will entice new and existing businesses to grow here, creating new quality jobs. This overall plan will honor our proud heritage while we move forward as a vibrant, modern city.

What is ABQ The PLAN?

ABQ the Plan is about planning for large scale public projects that will:

- Increase quality of life for residents
- Enhance economic development opportunities
- Promote tourism
- Spur private sector investments

Potential Projects

A

Regional Sports Complex, $25 million

Construct a regional sports complex with a field house and other competition facilities to provide additional sports and recreational opportunities for our citizens, as well as visitors to Albuquerque.

B

50-Mile Bike Loop, $20 million

Finish and improve a 50-mile bicycling, running and walking trail circling Albuquerque, to promote health and recreation in our community.

C

Rio Grande River Corridor Enhancements, $30 million

Partner with government agencies to make the River more accessible to residents and visitors by creating picnic areas, recreational amenities, boardwalks, trails, scenic overlooks and kayak facilities.

D

Paseo del Norte @ I-25 Interchange, $25 million towards the total cost of the project

Use city funds to leverage investments from State and Federal agencies to construct the Paseo del Norte and I-25 interchange, reducing traffic congestion and improving air quality.

Continued...

www.cabq.gov/abq-the-plan

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Contact us for more information, please contact: Office of the Mayor (505) 768-3000 Email: ThePlan@cabq.gov

ABQ the PLAN

Investing in Our Future

Potential Projects

E

ABQ Cultural Trail, $20 million

Tie together our tremendous cultural assets with walking and biking trails, roads, streetscapes, and signage. The trail would connect the BioPark (Zoo, Aquarium, and Botanic Gardens), National Hispanic Cultural Center, Explora, Downtown, KiMo Theatre, Alvarado Transportation Center, Convention Center/Civic Plaza and other cultural destinations.

F

Bus Rapid Transit, $45 million

Construct a Bus Rapid Transit Line on Central from Tramway to 98th Street, to connect east to west and provide infrastructure to enhance neighborhoods.

G

Convention Center / Civic Plaza Facelift, $55 million

Provide a much needed facelift for the Albuquerque Convention Center ($55M) to bring more conventions to Albuquerque. Other projects might include: Civic Plaza and 4th Street Mall improvements to create greater public spaces for Albuquerque. Start redeveloping the Barelas Rail Yard site and buildings to make it a centerpiece for Downtown.

H

EXPO New Mexico (State Fairgrounds), $40 million towards the total cost of the project

Partner with the State to recast the EXPO New Mexico Fairgrounds as a thriving, year-round recreational, arts, business, cultural, and equestrian destination for Albuquerque and the rest of New Mexico.

Should we invest in our city?

How will we pay for these projects?

We are looking at a variety of financing mechanisms and best practices to fund these projects, including leveraging federal funding, smart financing, public and private sector partnerships, and reducing operational costs by treating these investments as enterprises.

If the voters approve dedicating up to $12M per year from the City's operating budget to finance projects, we could finance up to $200M in projects. This investment would support ongoing growth and quality of life in our community. In addition, these projects would generate new jobs and tourism opportunities.

How long will it take to build these projects?

These projects will be constructed over a 25-year period. Our goal is to get this plan and the financing mechanisms in place so that improvements can continue from one administration to the next. By controlling cost and growth of local government, we can fund many of these projects in the near future using existing revenues, leveraging state and federal funds, as well as private sector development.

Who decides which projects will be done?

Essentially, this is the City of Albuquerque's Plan. We are currently requesting public input on these projects. A Plan Implementation Committee comprised of citizens representing the City Council and the Mayor will thoroughly review the projects and make recommendations to the Mayor and City Council for consideration and **ultimately for the voters approval.**

How can I learn more about The PLAN?

Attend a public meeting to learn more. See our website www.cabq.gov/abq-the-plan for more information.
Complete a Community Input Form to voice your opinions.

We're asking you for your input:

- Is this a good list of projects?
- How would you prioritize the list of projects?
- What would you add or change?
- Overall, does this sound like an idea worth exploring?

www.cabq.gov/abq-the-plan

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GENERAL OBLIGATION BOND

SCOPE OF PROJECTS

Project Title	2011	Scope
Osuna Road Widening	$500,000	Plan, design, right-of-way acquisition, construction and related improvements, for Osuna between Edith and I-25.
Lead and Coal Improvements I-25 to Broadway	$500,000	Construction of traffic and roadway improvements as set forth in the adopted Lead-Coal Avenues Corridor and Environmental Documentations to preserve the remaining street capacity to accommodate future travel and protect the livability of the adjacent neighborhoods.
Reconstruction Major Streets	$2,000,000	Plan, design, right-of-way acquisition, construction and related improvements.
Reconstruct Major Intersections	$2,000,000	Plan, design, right-of-way acquisition, construction and related improvements.
Unser Widening: I-40 to Ouray	$500,000	Plan, design, right-of-way acquisition, construction and related improvements, to widen Unser between I-40 and Ouray Road.
Advance Trans. Planning & Eng. (Streets)	$450,000	Conduct transportation planning, environmental and engineering evaluations including data research, traffic needs analysis, preliminary plan layout, aerial mapping and design and/or construction activities and other activities as required.
Advance Right-of-Way Acquisition (Streets)	$750,000	Purchase rights-of-way for arterial and collector roadways, as designated on the approved Long Range Major Street Plan, where the early purchase is economically prudent, or where the preservation of right-of-way for completion of arterial and collector roadways, is necessary to ensure development of the major street system.
Major Paving Rehabilitation	$5,000,000	Plan, design and repave streets that are at or near the end of their expected life span. An ongoing project. Based on the Service Life of asphalt pavement of 20 years and an inventory of 4600 lane miles of roads. Maintenance treatments vary in cost from $20,000 to $200,000 per lane mile based on conditions.
Intersection Signalization	$1,800,000	Plan, design, purchase right-of-way, construct, install, modify, upgrade, and otherwise improve traffic signals/intersection control where warranted and purchase related equipment. 100% of this work will support improvements on corridors and/or in activity centers. Council Amendment: A portion of the funding for the project may be designated for a traffic signal at the intersection of Ventura and Universe.

Project Title	2011	Scope
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)	$1,000,000	Plan, design, replace, expand, construct and purchase related equipment for the central computer control system to interconnect signalized intersections. This project may include equipment purchases, design, construction of the interconnections, and/or upgrade of existing signals, and emergency vehicle pre-emption systems. The work will be phased throughout the entire period of the Decade Plan and the general obligation bond funds will leverage federal funds.
Bridge Repair	$1,000,000	Plan, design, purchase right-of-way, construct, repair, and reconstruct bridge facilities throughout the City, and purchase related equipment. The NM DOT provides bridge inspections for the City. Annual inspections are used to determine program needs.
NW Arterial Roadway Improvements	$1,000,000	Plan, design, right-of-way acquisition, construction and related improvements.
SW Arterial Roadway Improvements	$1,000,000	Plan, design, right-of-way acquisition, construction and related improvements.
Mandatory Sign Replacement (Federal Mandate)	$2,000,000	Inventory and replace regulatory and informational street signs to meet current Federal Specifications. Regulatory replacements are required by 12/31/2014 and informational sign replacements are required by 12/31/2017. The total estimated cost is $11,300,000.
Sidewalk Improvements	$500,000	Plan, design, right-of-way acquisition and installation of wheel chair ramps to meet ADA standards on streets that are currently being reconstructed and rehabilitated. Funding is also used to repair sidewalks that are associated with replaced curbing that corrects drainage problems. Funding is also used to construct any missing sidewalk that is the responsibility of the City.
Safety & Intersection Improvements	$1,750,000	Plan, design, purchase right-of-way, construct, and install safety and intersection improvements and purchase related equipment. This project may include, but not necessarily be limited to: guard rails, school crossing flashers, channelization, land acquisition, alignment changes, turn lane additions, and other improvements, and planning/managing hardware and software. 100% of this work will support improvements on corridors and/or activity centers.
Public Works Funding (Streets)	$500,000	Plan, design, right-of-way acquisition, construction and related improvements, including purchase of vehicles and equipment.
Singer Bridge Widening	$3,000,000	Plan, design, right-of-way acquisition, construction and related improvements.

DMD / Streets

Project Title	2011	Scope
Traffic Sign Replacement / Pavement Markings	$800,000	Plan, design, install, repair, and purchase related equipment and materials to replace existing regulatory and information signs. Plan, design, install, repair and purchase related equipment and materials for pavement markings.
Replace Street Maintenance Heavy Equipment	$1,500,000	Replace equipment involved with street sweeping for air quality and NPDES issues, unpaved road maintenance included surfacing of dirt roads and repairs due to storm and shoulder maintenance, concrete repairs including request for installation of ADA facilities, pavement maintenance including pothole repairs and preparation work for contract maintenance.
Street Lighting	$225,000	Plan, design, construct, renovate, rehabilitate, install and replace arterial and residential street lighting throughout the city, and purchase of related equipment and materials.
Neighborhood Traffic Improvements	$100,000	Design, right-of-way acquisition, material purchases and construction of neighborhood traffic calming improvements approved in conjunction with the city's Neighborhood Traffic Management Program.
Median and Interstate Landscape	$2,000,000	Plan, design and construction of landscaping and aesthetic improvements on city streets and interstate facilities. This project is expected to continue in subsequent years until all City medians are landscaped. Funding for interstate landscaping leverages 2½% of all State roadway projects within the City limits.
Intersection Level of Service (LOS) Project Implementation	$200,000	Plan, design, right-of-way acquisition, construction and related improvements at signalized intersections.
Trails and Bikeways	$2,085,000	Plan, design, right-of-way acquisition, construction and related improvements. Council Amendment: One hundred thousand of this amount is reserved for trails and bikeways in Council District 7.
Unser Boulevard Reconstruction: Dellyne to Montano	$3,000,000	Plan, design, right-of-way acquisition, construction and related improvements on Unser Boulevard between Dellyne Avenue and Montano Road.
Central Avenue Improvements	$1,000,000	Plan, design, right-of-way acquisition, construction and related improvements, on Central Avenue between Eubank and Tramway, such improvements to include but not be limited to construction of medians.
Economic Development / Community Vitality	$1,500,000	Plan, design, right-of-way acquisition, construction and related improvements.

DMD / Streets

Project Title	2011	Scope
Menaul Median Landscape, Juan Tabo to Wyoming	$1,000,000	Design and construct median landscape improvements on Menaul between Juan Tabo and Wyoming, including improvements to frontage road dividers.
Pedestrian Lighting - District 6	$520,000	To plan, design, acquire property, construct, install or equip pedestrian and street lighting within City Council District 6.
Zuni Road / International Trail Pedestrian Improvements	$175,000	To plan, design, acquire property, construct, install or equip pedestrian improvements along Zuni Road and/or the International Trail.
Quiet Railroad Crossings in District 2	$400,000	To plan, design, acquire property, construct, install or equip quiet railroad crossings along the Zone 7 Service Spur.
12th and Menaul Road Study Implementation	$1,000,000	To plan, design, acquire property, construct, install or equip street, pedestrian, and bicycle improvements resulting from the 12th and Menaul Road Study.
Del Rey Road Improvements	$260,000	To plan, design, acquire property, construct, upgrade or equip improvements to Del Rey Road from Pan American Frontage Road to San Pedro.
1% for Growth Related Impact Fee Reductions	$1,640,000	The purpose of this project shall be committed to pay for growth related impact fee reductions established by policy in F/S R-04-159.
Total	**$42,655,000**	

DMD / Storm Drainage

Project Title	2011	Scope
NPDES Stormwater Quality	$1,200,000	This project involves work activities to achieve compliance with our EPA Municipal Separate Storm Sewer (MS4) permit. This could include Public Education, Public Involvement, Best Management Practices, Stormwater Monitoring, Design and Construct facilities for the purpose of removing or reducing contaminates in the storm runoff.
District 3 Storm Drain Improvements	$1,000,000	Plan, design, construct storm drain improvements in the Broadway, Santa Barbara-Martinez area, and Barelas Neighborhood area. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Emergency Action Plan	$100,000	Planning, design, engineering analysis and other engineering services required in the preparation of Emergency Action Plan for Arroyo Del Oso dam.
Broadway Pump Station Reconstruction	$5,000,000	This project includes major reconstruction of the facility including replacing all pumps, increasing the volume of the wet well, replacing electrical service, pump controls and surrounding piping.
Osuna Road NW Storm Drain	$400,000	Plan, design and construct storm drainage improvements within Osuna Road and the Osuna/Jefferson intersection. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Storm Drainage Rehabilitation	$450,000	Plan, design and construct improvements to storm drainage facilities City-wide where immediate attention is needed or where the scope of the project is too small to justify an individual project. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project. Scope also includes replacement of heavy equipment for storm drain maintenance and channel rehabilitation.
Replacement of Arroyo Dip Crossings	$600,000	Design and construct all weather crossing structures over various arroyos to improve safety of the driving public. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.

DMD / Storm Drainage

Project Title	2011	Scope
Alameda Riverside Drains Rehabilitation	$200,000	Design and construct facilities to provide for use of these drains as flood control facilities as generally described in the 1991 Alameda and Riverside Drains Engineering Analysis. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Northwest Mesa Storm Drains Rehabilitation	$500,000	To plan, design, and construct drainage improvements in the Northwest Mesa (north of I-40 and west of the Rio Grande River) to provide flood control in the area. Improvements may include, but are not limited to, ponding areas, stormwater quality facilities, arroyo stabilization, storm drains, and possible street crossing structures. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Storm System Water Quality Facilities	$400,000	Plan, design and construct Best Management Practice facilities and related improvements to improve stormwater quality. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Bryn Mawr & Aztec System	$450,000	Plan, design and construct storm drainage facilities, stormwater quality and related improvements to reduce flooding risk and improve stormwater quality. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Pump Station Rehabilitation	$250,000	Plan, design, construct and purchase related equipment for improvements to existing storm drainage pump stations. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
San Pedro Storm Drain NAA, Phase II	$1,800,000	Design and construct Phase II of storm drain improvements in San Pedro which connects Phase I improvements to Alameda Blvd. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.

DMD / Storm Drainage

Project Title	2011	Scope
Advanced Planning and Engineering (Hydrology)	$100,000	This project is used to do long term planning and drainage management studies to help provide a logical and meaningful Storm Drainage Program. This project is also used to fund the planning, design, land acquisition and construction of individual projects as necessary.
Economic Development and Community Vitality	$500,000	Plan, design and construct improvements to storm drainage facilities City-wide. This project may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Total	**$12,950,000**	

Parks & Recreation

Project Title	2011	Scope
Park Renovation	$2,500,000	Plan, design, renovate, equip and construct park improvements, including all park amenities and improvements to parks.
Swimming Pool Renovation & Development	$1,000,000	Plan, design, renovate, equip and build swimming pools & associated site improvements.
Recreation Facility Planning, Land Acquisition, Development & Renovation	$500,000	Design, renovate, equip recreation facilities (e.g. tennis, softball, baseball, golf training center, organized recreation, associated buildings, etc.). Purchase land for parks and recreation purposes throughout the City. To include associated costs such as: surveying, closing costs, planning documents, fencing, etc.
Median & Trail Renovation	$500,000	Design, renovate, equip and upgrade medians, streetscapes and trails for water conservation, tree replacement, amenity improvements and facility upgrades (e.g. paving, landscaping, etc.).
Open Space Facility Renovation	$600,000	Plan, design, equip and renovate Open Space facilities and trails.
Bosque Restoration & Revitalization	$200,000	Restore and revitalize the river and Bosque. Remove non-native trees, trash, debris & Jetty Jacks. Plan, design, improve, equip and construct: trails, recreational facilities and restrooms.
Balloon Fiesta Park Upgrade	$2,450,000	Plan, design, renovate, equip and build park improvements & associated site improvements at Balloon Fiesta Park. Scope includes replacement of current Command Center and maintenance facilities.
Open Space Land Acquisition Fencing & Protection	$700,000	Purchase of land for Open Space, including surveying, platting, building fences, purchasing equipment, installing signs and associated improvements.
Neighborhood Park Development	$1,350,000	Design and construct new park acres for Neighborhood Parks within the City with associated equipment and improvements.
Community Park Development	$850,000	Design and construct new park acres for Community Parks within the City with associated equipment and improvements.
City Wide Forestry	$70,000	Plan, design and implement City Wide Forestry Plan. Scope includes equipment purchase, pruning and tree planting city-wide.

Parks & Recreation

Project Title	2011	Scope
Vehicle and Equipment Set Aside - Park Construction	$280,000	Purchase construction vehicles and equipment as required by R-10-20.
Vehicle and Equipment Set Aside - Park Management	$1,000,000	Purchase of maintenance vehicles and equipment as mandated by R-10-20. Council Amendment: A portion of the funding for this project is designated for the acquisition of a bucket truck for Open Space.
Tom Bolack Park Improvements	$200,000	To plan, design, acquire property, renovate, equip and construct park improvements, including park amenities at Tom Bolack Park.
Park Improvements - District 7	$400,000	To plan, design, acquire property, renovate, equip and construct park improvements, including park amenities at parks for the benefit of District 7.
Los Altos Children's Park	$600,000	To plan, design, acquire property, construct, equip and construct park improvements, including park amenities, on a portion of the Armory Site located at the intersection of Wyoming and Copper.
Regional Sports Complex	$2,300,000	Acquire land, plan, design, construct and otherwise provide recreational improvements to include, but not necessarily be limited to sports fields for soccer, football, softball and baseball and to include but not necessarily be limited to associated lighting, parking, concession stands, restrooms, and other spectator amenities.
Balloon Museum - Lost Balloonist Tribute	$500,000	To plan, design, acquire property, construct, install or equip a tribute at Balloon Fiesta Park for lost balloonists. This appropriation is contingent upon full project funding being received from non city sources. The design for the project shall include community input and shall be subject to final approval of the Councilor from District 2.
North Domingo Baca Park Improvements	$2,500,000	To plan, design, acquire property, construct, install or equip improvements to North Domingo Baca Community Park including but not limited to tennis courts and/or turf area for soccer.
Woodward House Renovation	$175,000	To plan, design, and construct improvements and renovations at the Woodward House, located on the Candelaria Farms Open Space Preserve, including utility extension and exterior improvements such as shade structures, restrooms, and entry gates.

Project Title	2011	Scope
Paradise Hills Little League Improvements	$250,000	To plan, design, acquire property, construct, install or equip park improvements, including park amenities at Paradise Hills Little League Fields on La Paz Drive.
Total	**$18,925,000**	

Project Title	2011	Scope
		Fire
Fire Apparatus Replacement	$3,875,000	Purchase and replace emergency response apparatus, including but not limited to Fire Engines, Ladder Trucks, Hazmat Rescue Vehicles and Brush Trucks.
Fire Station 13 Renovations	$175,000	To plan, design, construct, equip, repair, and renovate Fire Station 13 including but not limited to HVAC systems and roof replacement.
Fire Station Rehabilitation	$750,000	Plan, design, construct and renovate Fire Department Facilities.
Total	**$4,800,000**	

Project Title	2011	Scope
		Police
Marked and Unmarked Vehicle Replacement	$2,000,000	Funding will be used to purchase marked and unmarked vehicles that meet obsolescence standards or that are damaged due to accidents.
APD Facility Repair and Renovation	$1,500,000	Plan, design, construct and renovate existing APD facilities.
Comprehensive Information Systems Project (CISP)	$1,975,000	Replace and/or upgrade the existing 700mhz data delivery system; add wireless access points that allows officers to access the COA local area network; and design and implement wireless corridors in high-traffic areas.
Total	**$5,475,000**	

ABQ Ride / Transit

Project Title	2011	Scope
Revenue and Support Vehicle Replacement / Expansion	$5,200,000	Purchase revenue and support vehicles and acquire associated equipment. These local GO Bond funds are required to obtain federal funds and provide sufficient combined funding for revenue vehicles and associated equipment. (Approximately 1 to 4 ratio, i.e., one (1) local dollar can release up to four (4) federal dollars.) These funds may be used for payments to buy down loans, leases, or bonds and related debt service.
Park and Ride Development, Rehabilitation and Equipment	$400,000	Design, acquire land, construct Park and Ride facilities, renovate, and purchase related equipment for Park and Ride facilities citywide.
Transit Technology Upgrades and Improvements	$200,000	Acquire and/or upgrade automated transit systems and software licensing to improve and streamline daily operations of fixed-route, Para-Transit, customer service, vehicle fleet management, and provide facility surveillance at transit centers. Advance the use of technology to include automated notification via telecommunications equipment and real-time notification of vehicle location data. Upgrade computerized infrastructure, software, databases, onboard equipment, onboard computerized systems, and integration to video surveillance systems.
Transit Facility Rehabilitation	$100,000	Plan, design, rehabilitate/remodel, renovate and purchase related equipment for transit facilities to maintain the maximum facility life cycle.
Maintenance Equipment Upgrades and Improvements	$200,000	Acquire equipment to upgrade existing equipment and secure and maintain upgrades to maintenance procedures and equipment , in the most current manner per federal and supplier requirements and specifications, to maintain revenue vehicles at the highest level of readiness in the most cost efficient and efficient manner possible.
Bus Stop Improvements	$100,000	Rehabilitate, upgrade and design/construct bus shelters and associated equipment including, but not limited to, route signage and other passenger directional equipment and technologies. These funds may be used to leverage federal matching funds or private contributions for bus shelters.
Total	**$6,200,000**	

Project Title	2011	Scope
		Affordable Housing
Affordable Housing	$10,000,000	Land acquisition for affordable housing city wide, as provided in F/S(3) O-06-8. Council Amendment: The scope of this project is broadened to designate up to $2,000,000 be used for land acquisition on North 4th Street for affordable housing.
Total	**$10,000,000**	

Project Title	2011	Scope
		Animal Welfare
Animal Shelter Rehabilitation and Equipment	$1,200,000	Plan, design, renovate, construct, and purchase equipment and vehicles for city animal shelters and related operations including mobile and off-site adoption programs.
Total	**$1,200,000**	

Project Title	2011	Scope
		Cultural Services - Albuq. Biological Park
Renovation & Repair (BioPark)	$1,500,000	Design, construct, equip, furnish and renovate current outdated facilities, to include utilities, life support, animal enclosures, public amenities, electronic equipment, and landscaping. Remodel and improve existing facilities at the BioPark. Facilities include: Zoo, Aquarium, Botanic Garden and Tingley Beach.
Penguin Chill	$500,000	Design, construct, equip, furnish, as well as provide utilities, public amenities, electronic equipment, landscaping and all necessary furnishings for the Penguin exhibit, to include costs associated with the acquisition of animals. It will introduce the citizens to the Antarctic environment and its inhabitants. NM BioPark Society is also trying to raise money for this exhibit. Council Amendment: The City's portion of the funding for the Penguin Chill project shall be used to provide energy efficiency features for the exhibit that will result in significant operational savings for the City.
Insectarium, Phase II	$1,000,000	Construct, equip, furnish, as well as provide utilities, public amenities, electronic equipment, landscape and all necessary exhibit furnishings for the Insectarium including the acquisition of plants and insects. The square footage of the exhibit will be 7,000 square feet that will require containment units for housing numerous insect species.
Barelas / Tingley Area Improvements	$380,000	To plan, design, acquire property, construct, install traffic calming devices and pedestrian improvements for connecting neighborhoods to include but not limited to, a pedestrian bridge, landscaping, trail improvements, and lighting. The project will also include installation of traffic calming devices at Laguna/San Pasquale/Park Avenue.
Sub-total	**$3,380,000**	
		Cultural Services - Community Events
South Broadway Cultural Center - Repairs and Renovation	$350,000	Purchase and replace inefficient and problematic HVAC units for auditorium and gallery and address inefficiencies related to sky lights, replace aging fire alarm system, improve audio and lighting systems, replace high flow plumbing fixtures with low flow fixtures, repair and/or replace air wall panels in multipurpose room, replace countertops and cabinets in multi purpose room and rest rooms, and install grease trap and code compliant sink and amenities in multipurpose room.
Sub-total	**$350,000**	

Project Title	2011	Scope
		Cultural Services - Library
Library Materials	$3,000,000	Purchase library materials such as books, periodicals, audiovisual materials, electronic resources and other needed materials to meet customer demand for new information, replace outdated material, and provide educational and recreational materials for all libraries.
Library Automation	$500,000	Purchase and install updated automation equipment to maintain network services, automated systems and other equipment.
Central & Unser Library	$3,500,000	To plan, design, acquire property, construct, furnish and equip a library at Central and Unser, including the purchase of library materials and automation equipment.
International District Library	$950,000	To acquire land, plan, design, purchase, construct, and equip a library in the International District.
Sub-total	**$7,950,000**	
		Cultural Services - Museum
Albuquerque Museum History Exhibit Renovation	$1,500,000	Design and construct history exhibit at the Albuquerque Museum of Art & History and purchase related historic objects and equipment. Final project completion is expected by the end of 2013, contingent on future funding.
Explora Science Museum Renovations and Improvements	$2,000,000	To plan, design, acquire property, construct, renovate, install or equip improvements at Explora Science Museum including but not limited to meeting spaces, exhibit preparation spaces and exhibits or components thereof.
Sub-total	**$3,500,000**	
Total	**$15,180,000**	

Community Facilities

Project Title	2011	Scope
		DMD: CIP Division
Replacement Vehicles (DMD)	$100,000	Replace aging vehicles needed by the Department of Municipal Development to adequately and efficiently implement department projects.
Sub-total	**$100,000**	
		DMD: Facilities, Energy & Security
City Building Improvement and Rehabilitation	$800,000	Plan, design, engineer, construct, and purchase related equipment, computer hardware and software, and vehicles to rehabilitate City facilities in order to maintain structural integrity, asset value and improve energy efficiency.
Plaza del Sol Stucco	$1,000,000	Design, construct, patch and/or repair existing exterior stucco and refinish with synthetic stucco.
Security Improvements and Rehabilitation	$200,000	Design, construct, rehabilitate and purchase related equipment to upgrade security , monitoring and communication systems for various City facilities.
Roof Repairs for City Facilities	$100,000	Plan, design, engineer, rehabilitate, replace and construct roofs to maintain the structural integrity of the building envelope at City facilities.
High Flow Fixture Replacement	$100,000	On-going project to replace High-Flow plumbing fixtures with Low-Flow plumbing fixtures at City facilities, initially including but not limited to multi-story downtown facilities, fire stations, police stations and senior centers.
Sub-total	**$2,200,000**	
		DMD: Parking
Parking Facilities Rehabilitation & Upgrade	$200,000	Rehabilitate parking facilities, upgrade related equipment, replace antiquated fire suppression components, replace antiquated parking meters.
Sub-total	**$200,000**	
Total	**$2,500,000**	

Project Title	2011	Scope
		Environmental Health
Los Angeles Landfill Remediation	$600,000	Design and construct improvements at the former Los Angeles Landfill. Improvements will include, but not be limited to, grading and drainage required by subsidence of the landfill from deteriorated municipal solid wastes, utilities which require replacement due to subsidence, improvements to the landfill gas extraction system, soil vapor extraction system and gas flare system, improvements to the drainage inlet at the North Diversion Channel, and any other action required to protect the health and safety of the public during ballooning and other functions held at the landfill.
EPA Ozone Mandate	$360,000	Plan, design and purchase monitoring equipment and air quality modeling professional services to measure, and study ozone concentration in air in Albuquerque and model solutions that will reduce ozone. This project is required to respond to an unfunded EPA mandate to reduce ozone concentration.
Health and Safety Equipment	$670,000	Design, construct and purchase associated equipment to upgrade environmental monitoring for various City regulated programs to include, but not necessarily be limited to, air quality, groundwater monitoring, household hazardous waste, consumer health, and urban biology.
Montessa Park Water System Improvements	$250,000	Plan, design and construct a connection from existing private well-fed reservoir serving Environmental Health, Solid Waste and Open Space facilities at Montessa Park to the municipal water system. This project will extend an 8-inch waterline from Crick Avenue in Mesa del Sol to the reservoir above the Solid Waste transfer station. The Parks and Recreation Department will contribute $100 thousand to the construction of this project.
Total	**$1,880,000**	

Community Facilities

Project Title	2011	Scope
		Family & Community Services
Remediation, Renovations, Additions and Security Improvements: Existing FCSD Facilities	$500,000	Design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to existing FCSD facilities and sites. 100% of funding will be spent within the 1980 boundaries.
Los Duranes Community Center	$850,000	Design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the existing Los Duranes Community Center.
Westgate Community Center	$750,000	Acquire land, design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the existing Westgate Community Center.
Holiday Park Community Center	$2,100,000	Design, acquire property, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the Holiday Park Community Center.
East Central Health & Social Service Center	$1,000,000	Design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the existing East Central Health & Social Service Center.
Dennis Chavez Community Center	$700,000	Design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the existing Dennis Chavez Community Center.
Vehicle Replacement: FCSD	$100,000	Purchase equipment needed by the Maintenance Division and replace aging FCS vehicles. All Community Centers use vans in delivery of youth programs, and they all need to be replaced periodically.
Singing Arrow Community Center Renovation	$1,500,000	Design, acquire property, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the existing Singing Arrow Community Center.
Total	**$7,500,000**	

Project Title	2011	Scope
		Finance & Administrative Services
Enterprise Resource Planning, Phase 4	$9,150,000	Plan, design, develop, test, obtain and implement software, hardware, and professional services; train (with travel) staff to upgrade, expand and otherwise improve processes, software, network and equipment to automate financial, budget, and human resources processes and expand business-to-business and employee self-service functionality.
Server Technology Update	$825,000	Acquisition and implementation of upgrades to or replacement of computing server hardware, software and other infrastructure components (e.g. power and AC) to take advantage of advances in technology, to reduce the operational cost and improve the efficiency of providing various City-wide IT services. May include training/travel on implementation and support of associated new components.
800 MHz Public Safety Radio System Management Systems Rehabilitation	$570,000	Plan, design, acquire and replace obsolete 800 MHz Public Safety radio system infrastructure subsystems that are no longer supported by the vendor. The subsystems that will be replaced are the Communications System Director, Integrated EDACS Alarm, IMC Manager Computer and microwave radio links. These four subsystems work together to connect, monitor and control geographically separated radio system sites and facilities. May include training/travel on implementation and support of associated new components.
Network Infrastructure / Management Rehabilitation	$200,000	Plan, design, train staff, acquire, and replace the outdated citywide active and passive network infrastructure and management/troubleshooting equipment.
Enterprise Content Management, Phase 1	$300,000	Plan, design, develop, test, obtain software, hardware and professional services, implement and train (with travel) staff to allow the City and public to take advantage of modern technology for imaging and records management. This phase sets the foundation for future phases. It begins the design, analysis, and implementation of the software for an initial subset of users and records management processes. Additional phases will further replace paper documents and allow users and the public to manage and retrieve these documents electronically.

Community Facilities

Project Title	2011	Scope
Rehabilitate City Computer Rooms	$80,000	Plan, design, purchase, renovate, upgrade, equip, replace and otherwise improve City computer rooms and support facilities and equipment, to include HVAC, power back-up and distribution, fire suppression, environmental control, security, and management systems, and supporting computer hardware and software. Replace halon system with EPA-approved gas. May include training/travel on implementation and support of associated new components.
Business Continuity Planning, Phase 3	$200,000	Develop disaster recovery plan for Tier 2 applications and full production business continuity plan for Tier 1 applications; develop disaster scenarios and conduct disaster exercise. Identify weaknesses of plan and information technology environment. Plan, design, purchase, renovate, upgrade, equip, replace and otherwise improve hardware (computer and communications), software, electrical, power and facilities where needed at City back-up sites. May include training/travel on implementation and support of associated new components.
3% for Energy Conservation Program	$4,920,000	Design and construct energy conservation and renewable energy projects as mandated and described in F/S O-06-34; Enactment O-2006-035.
Total	**$16,245,000**	

Community Facilities

Project Title	2011	Scope
		Planning
Comprehensive Community Planning / Revitalization	$500,000	Plan, study, design and construct improvements city-wide which will enrich the cultural, recreational, educational, civic and entertainment environment, and encourage economic development.
Electronic Plan Review (EPlan)	$500,000	Design, purchase and install EPlan to extend to the review of building and construction plans. This system will allow simultaneous review by multiple reviewers of plans submitted by customers outside and inside City Government.
Albuquerque Geographic Information System	$250,000	Plan, design, purchase and upgrade and expand computerized maps and associated geographic information for use of all City departments and the Public. This includes, but is not limited to hardware, software, data, training and technical assistance.
KIVA Maintenance of Effort	$200,000	Plan, design, purchase and upgrade, and expand computerized KIVA permit tracking system. This includes, but is not limited to, hardware, software, data, training and technical assistance.
North Fourth Street Redevelopment	$500,000	Plan, design, acquire land, and construct street and infrastructure improvements in the North Fourth Street Corridor Plan.
DeAnza Motor Lodge	$300,000	Engineering study of site structures and rehabilitation, design, construction, and streetscape improvements. Plan, design, construct and renovate the city owned Historic DeAnza Motor Lodge, to include but not limited to associate streetscape improvements.
Clayton Heights Metropolitan Redevelopment Area	$250,000	Acquire land, plan, design, and construct street and infrastructure improvements within the Clayton Heights Metropolitan Redevelopment Area.
East Gateway Metropolitan Redevelopment Area	$1,500,000	To acquire land, plan, design, and construct street, infrastructure, and other improvements within the East Gateway Sector Development Plan area. Projects to be completed with prior consultation with the Councilor(s) from the District in which the project will reside.

Community Facilities

Project Title	2011	Scope
El Vado / Casa Grande Redevelopment Project	$350,000	To acquire land, plan, design, and construct improvements in support of the redevelopment of the El Vado and Casa Grande properties, including, but not limited to, the development of a pedestrian/bicycle trail connection to Old Town and the BioPark.
West Central Redevelopment Project - District 1	$750,000	To acquire land, plan, design, and construct improvements, including building improvements, along Central Avenue between 8th Street and the City limits west in support of the redevelopment of the corridor. Projects subject to the approval of the Councilor from District 1.
West Central Redevelopment Project - District 3	$750,000	To acquire land, plan, design, and construct improvements, including streetscape improvements, along Central Avenue between 8th Street and the City limits west in support of the redevelopment of the corridor. Projects subject to the approval of the Councilor from District 3.
Railyard Improvements & Renovations	$1,000,000	To acquire property, plan, design, and construct improvements in support of the redevelopment of the Rail Yards site in Barelas, including, but not limited to, streetscape and site accessibility improvements, and to stabilize, rehabilitate, and remediate the site and buildings on the site.
Total	**$6,850,000**	

Project Title	2011	Scope
		Senior Affairs
Senior Affairs Facilities Rehabilitation	$1,000,000	Plan, design, construct, rehabilitate and purchase equipment for senior centers, fitness centers and other senior program facilities to improve, maintain, enhance and extend the service life of the City's facilities and grounds.
Total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 1
District 1, Street Projects	$100,000	Study, design, develop, construct, rehabilitate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 1. Projects include but are not limited to traffic calming devices, roadway enhancements and amenities that benefit District 1.
District 1, Parks & Recreation Projects	$300,000	Study, map, plan, design, develop, construct, rehabilitate, expand, furnish, landscape, protect, enhance, provide amenities and otherwise improve, and to acquire land for parks and recreational facilities, including, but not limited to, public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways, bosque lands and trails that benefit District 1, and to acquire and/or develop regional park facilities.
District 1, Senior, Family, Community Center and Community Enhancement Projects	$200,000	Study, design, develop, construct, demolish, equip, rehabilitate, expand, repair, furnish, landscape, streetscape, enhance and otherwise improve City-owned community centers including those for families, youth, senior citizens, and acquire land; and other community enhancement projects that benefit District 1.
District 1, Library Projects	$350,000	Study, plan, design, develop, construct, rehabilitate, modernize, preserve, automate, upgrade, furnish, landscape and otherwise improve libraries and acquire land for libraries that benefit District 1. Funds may also be used to acquire books, media, and equipment for public libraries that benefit District 1.
District 1, Public Safety Projects	$50,000	Study, design, develop, construct, modernize, automate, rehabilitate, landscape, furnish, enhance and otherwise improve, and acquire land, buildings, vehicles, apparatus and equipment for police and fire department facilities that benefit District 1.
Sub-total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 2
District 2, Street Projects	$650,000	Study, design, develop, construct, rehabilitate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 2. Projects include but are not limited to traffic calming devices, roadway enhancements and amenities that benefit District 2.
District 2, Parks & Recreation Projects	$300,000	Study, map, plan, design, develop, construct, rehabilitate, expand, furnish, landscape, protect, enhance, provide amenities and otherwise improve, and to acquire land for parks and recreational facilities, including, but not limited to, public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways, bosque lands and trails that benefit District 2.
District 2, Senior, Family, Community Center and Community Enhancement Projects	$50,000	Study, design, develop, construct, demolish, equip, rehabilitate, expand, repair, furnish, landscape, streetscape, enhance and otherwise improve City-owned community centers including those for families, youth, senior citizens, and acquire land; and other community enhancement projects that benefit District 2.
Sub-total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 3
District 3, Street Projects	$700,000	Study, design, develop, construct, rehabilitate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 3. Projects include but are not limited to traffic calming devices, roadway enhancements and amenities that benefit District 3.
District 3, Parks & Recreation Projects	$200,000	Study, map, plan, design, develop, construct, rehabilitate, expand, furnish, landscape, protect, enhance, provide amenities and otherwise improve, and to acquire land for parks and recreational facilities, including, but mot limited to, public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways, bosque lands and trails that benefit District 3.
District 3, Senior, Family, Community Center and Community Enhancement Projects	$100,000	Study, design, develop, construct, demolish, equip, rehabilitate, expand, repair, furnish, landscape, streetscape, enhance and otherwise improve City-owned community centers including those for families, youth, senior citizens, and acquire land; and other community enhancement projects that benefit District 3.
Sub-total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 4
District 4, Street Projects	$500,000	Study, design, develop, construct, rehabilitate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 4. Projects include but are not limited to traffic calming devices, roadway enhancements and amenities that benefit District 4.
District 4, Parks & Recreation Projects	$500,000	Study, map, plan, design, develop, construct, rehabilitate, expand, furnish, landscape, protect, enhance, provide amenities and otherwise improve, and to acquire land for parks and recreational facilities, including, but not limited to, public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways and trails that benefit District 4.
Sub-total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 5
District 5, Street Projects	$500,000	Study, design, develop, construct, rehabilitate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, neighborhood signs and bridges that benefit District 5. Projects include but are not limited to traffic calming devices, roadway enhancements and amenities that benefit District 5.
District 5, Parks & Recreation Projects	$500,000	Study, map, plan, design, develop, construct, rehabilitate, expand, furnish, landscape, protect, enhance, provide amenities and otherwise improve, and to acquire land for parks and recreational facilities, including, but not limited to, public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways, bosque lands and trails that benefit District 5, and to acquire and/or develop regional park facilities.
Sub-total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 6
District 6, Street Projects	$200,000	Study, design, develop, construct, rehabilitate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, signage and banners including, but not limited to, Nob Hill and the International District and bridges that benefit District 6. Projects include but are not limited to traffic calming devices, roadway enhancements and amenities that benefit District 6.
District 6, Parks & Recreation Projects	$200,000	Study, map, plan, design, develop, construct, rehabilitate, expand, furnish, landscape, protect, enhance, provide amenities and otherwise improve, and to acquire land for parks and recreational facilities, including, but not limited to, public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways, and trails that benefit District 6.
District 6, Senior, Family, Community Center and Community Enhancement Projects	$300,000	Study, design, develop, construct, demolish, equip, rehabilitate, expand, repair, furnish, landscape, streetscape, enhance and otherwise improve City-owned community centers including those for families, youth, senior citizens, and acquire land; and other community enhancement projects that benefit District 6.
District 6, Library Projects	$300,000	Study, plan design, develop, construct, rehabilitate, modernize, preserve, automate, upgrade, furnish, landscape and otherwise improve libraries and acquire land for libraries that benefit District 6. Funds may also be used to acquire books, media, and equipment for public libraries that benefit District 6.
Sub-total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 7
District 7, Public Safety Projects	$125,000	Study, design, develop, construct, modernize, automate, rehabilitate, landscape, furnish, enhance and otherwise improve, and acquire land, buildings, vehicles, apparatus and equipment for fire department facilities that benefit District 7.
District 7, Library Projects	$50,000	Study, plan design, develop, construct, rehabilitate, modernize, preserve, automate, upgrade, furnish, landscape and otherwise improve libraries and acquire land for libraries that benefit District 7. Funds may also be used to acquire books, media, and equipment for public libraries that benefit District 7.
District 7, Parks & Recreation	$375,000	Study, map, plan, design, develop, construct, rehabilitate, expand, furnish, landscape, protect, enhance, provide amenities and otherwise improve, and to acquire land for parks and recreational facilities, including, but not limited to, public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways and trails that benefit District 7.
District 7, Street Projects	$400,000	Study, design, develop, construct, rehabilitate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 7. Projects include but are not limited to traffic calming devices, roadway enhancements and amenities that benefit District 7.
District 7, Senior, Family, Community Center and Community Enhancement Projects	$50,000	Study, design, develop, construct, demolish, equip, rehabilitate, expand, repair, furnish, landscape, streetscape, enhance and otherwise improve City-owned community centers including those for families, youth, senior citizens, and acquire land; and other community enhancement projects that benefit District 7.
Sub-total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 8
District 8, Parks & Recreation Projects	$700,000	Design, install, construct, equip, furnish, enhance, rehabilitate, renovate and otherwise improve, park amenities and improvements for the benefit of Council District 8.
District 8, Senior, Family, Community Center and Community Enhancement Projects	$300,000	Design, install, construct, equip, furnish, enhance, rehabilitate, renovate and otherwise improve community and senior centers and community enhancement projects for the benefit of Council District 8.
Sub-total	**$1,000,000**	

Council - Neighborhood Set-Aside

Project Title	2011	Scope
		Council District 9
District 9, Parks & Recreation Projects	$750,000	Study, map, plan, design, develop, construct, rehabilitate, expand, furnish, landscape, protect, enhance, provide amenities and otherwise improve, and to acquire land for parks and recreational facilities, including, but not limited to, public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways and trails that benefit District 9.
District 9, Senior, Family, Community Center and Community Enhancement Projects	$200,000	Study, design, develop, construct, demolish, equip, rehabilitate, expand, repair, furnish, landscape, streetscape, enhance and otherwise improve City-owned community centers including those for families, youth, senior citizens, and acquire land; and other community enhancement projects that benefit District 9.
District 9, Library Projects	$50,000	Study, plan design, develop, construct, rehabilitate, modernize, preserve, automate, upgrade, furnish, landscape and otherwise improve libraries and acquire land for libraries that benefit District 9. Funds may also be used to acquire books, media, and equipment for public libraries that benefit District 9.
Sub-total	**$1,000,000**	

DECADE PLAN

G.O. Bond Summary

Department / *Division* / Project Title	2011	2013	2015	2017	2019	Totals
DMD / Streets						
Osuna Road Widening	$500,000	$1,000,000	$2,500,000			$4,000,000
Lead and Coal Improvements I-25 to Broadway	$500,000					$500,000
Reconstruction Major Streets	$2,000,000	$3,500,000	$3,500,000	$3,500,000	$3,500,000	$16,000,000
Reconstruct Major Intersections	$2,000,000	$3,500,000	$3,500,000	$3,500,000	$3,500,000	$16,000,000
Unser Widening: I-40 to Ouray	$500,000					$500,000
Advance Trans. Planning & Eng. (Streets)	$450,000	$750,000	$750,000	$750,000	$750,000	$3,450,000
Advance Right-of-Way Acquisition (Streets)	$750,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$4,750,000
Major Paving Rehabilitation	$5,000,000	$5,750,000	$5,750,000	$5,750,000	$5,750,000	$28,000,000
Intersection Signalization	$1,800,000	$2,250,000	$2,250,000	$2,250,000	$2,250,000	$10,800,000
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)	$1,000,000	$1,200,000	$1,200,000	$1,200,000	$1,200,000	$5,800,000
Bridge Repair	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$1,500,000	$6,000,000
NW Arterial Roadway Improvements	$1,000,000	$1,200,000	$1,200,000	$1,200,000	$1,200,000	$5,800,000
SW Arterial Roadway Improvements	$1,000,000	$1,200,000	$1,200,000	$1,200,000	$1,200,000	$5,800,000
Mandatory Sign Replacement (Federal Mandate)	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000
Sidewalk Improvements	$500,000	$500,000	$500,000	$500,000	$500,000	$2,500,000
Safety & Intersection Improvements	$1,750,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$9,750,000
Public Works Funding (Streets)	$500,000	$500,000	$500,000	$500,000	$500,000	$2,500,000
Singer Bridge Widening	$3,000,000					$3,000,000
Traffic Sign Replacement / Pavement Markings	$800,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$4,800,000
Replace Street Maintenance Heavy Equipment	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$7,500,000
Street Lighting	$225,000	$500,000	$500,000	$500,000	$500,000	$2,225,000
Neighborhood Traffic Improvements	$100,000	$250,000	$250,000	$250,000	$250,000	$1,100,000
Median and Interstate Landscape	$2,000,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$22,000,000
Intersection Level of Service (LOS) Project Implementation	$200,000	$500,000	$500,000	$500,000	$500,000	$2,200,000
Trails and Bikeways	$2,085,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,085,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Unser Boulevard Reconstruction: Dellyne to Montano	$3,000,000					$3,000,000
Central Avenue Improvements	$1,000,000					$1,000,000
Economic Development / Community Vitality	$1,500,000					$1,500,000
Menaul Median Landscape, Juan Tabo to Wyoming	$1,000,000					$1,000,000
Pedestrian Lighting - District 6	$520,000					$520,000
Zuni Road / International Trail Pedestrian Improvements	$175,000					$175,000
Quiet Railroad Crossings in District 2	$400,000					$400,000
12th and Menaul Road Study Implementation	$1,000,000					$1,000,000
Del Rey Road Improvements	$260,000					$260,000
1% for Growth Related Impact Fee Reductions	$1,640,000	$1,600,000	$1,600,000	$1,600,000	$1,600,000	$8,040,000
90th & 106th Street Grade		$800,000	$1,000,000	$3,000,000	$3,000,000	$7,800,000
Advanced Street Name Signs		$200,000	$200,000	$200,000	$200,000	$800,000
Alameda Boulevard Widening		$250,000	$2,500,000	$2,500,000		$5,250,000
Avalon Reconstruction		$1,500,000				$1,500,000
Central & Juan Tabo Intersection		$500,000	$2,500,000			$3,000,000
Coors Boulevard Widening		$1,000,000	$2,000,000	$2,000,000	$2,000,000	$7,000,000
Irving Widening		$500,000	$2,000,000	$2,000,000		$4,500,000
San Pedro & Constitution Intersection		$500,000	$1,500,000			$2,000,000
Unser and Central Intersection		$2,500,000				$2,500,000
Central / Yucca Drive Street Realignment				$300,000	$1,000,000	$1,300,000
Fourth Street Corridor Enhancements				$1,300,000	$1,500,000	$2,800,000
Rainbow Boulevard Improvements				$400,000	$2,000,000	$2,400,000
University / Lomas Intersection					$2,000,000	$2,000,000
Totals	$42,655,000	$47,450,000	$53,150,000	$50,650,000	$50,900,000	$244,805,000

G.O. Bond Summary

Department / *Division* / Project Title	2011	2013	2015	2017	2019	Totals
DMD / Storm Drainage						
NPDES Stormwater Quality	$1,200,000	$1,200,000	$1,400,000	$1,600,000	$1,800,000	$7,200,000
District 3 Storm Drain Improvements	$1,000,000	$1,200,000	$750,000	$2,500,000		$5,450,000
Emergency Action Plan	$100,000					$100,000
Broadway Pump Station Reconstruction	$5,000,000					$5,000,000
Osuna Road NW Storm Drain	$400,000	$1,300,000				$1,700,000
Storm Drainage Rehabilitation	$450,000	$800,000	$1,000,000	$1,000,000	$1,000,000	$4,250,000
Replacement of Arroyo Dip Crossings	$600,000	$600,000	$800,000	$1,000,000	$1,000,000	$4,000,000
Alameda Riverside Drains Rehabilitation	$200,000	$2,500,000				$2,700,000
Northwest Mesa Storm Drains Rehabilitation	$500,000					$500,000
Storm System Water Quality Facilities	$400,000	$400,000	$400,000	$200,000	$400,000	$1,800,000
Bryn Mawr & Aztec System	$450,000					$450,000
Pump Station Rehabilitation	$250,000	$500,000	$500,000	$500,000	$500,000	$2,250,000
San Pedro Storm Drain NAA, Phase II	$1,800,000					$1,800,000
Advanced Planning and Engineering (Hydrology)	$100,000	$300,000	$1,000,000	$1,000,000	$1,000,000	$3,400,000
Economic Development and Community Vitality	$500,000					$500,000
Candelaria / Hahn Neighborhood Flood Reduction		$1,800,000				$1,800,000
North Diversion Channel/Indian School Water Quality Pond		$1,550,000				$1,550,000
West Central Storm Drain System		$800,000				$800,000
West I-40 Diversion Channel		$500,000	$500,000			$1,000,000
Central Diversion & Storm Drain			$1,000,000			$1,000,000
Dallas NE Storm Drain			$1,500,000			$1,500,000
Hahn Arroyo Structural Rehabilitation			$1,500,000			$1,500,000
Jefferson Storm Drain Improvements			$1,000,000			$1,000,000
North Camino Arroyo Improvements			$1,600,000			$1,600,000
Phoenix Storm Drain			$500,000	$1,500,000		$2,000,000
South Broadway Area Flood			$300,000	$2,500,000		$2,800,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Summer Avenue NE Area Storm			$600,000	$600,000		$1,200,000
Bear Arroyo at Arroyo Del Oso Golf Course				$700,000		$700,000
Tomlinson Drive SE Storm Drain				$1,000,000		$1,000,000
Amole / Powerline Channel Basins					$2,200,000	$2,200,000
La Cueva Arroyo Improvements					$2,000,000	$2,000,000
McKnight Storm Drain Improvements					$2,100,000	$2,100,000
South Domingo Baca Arroyo					$2,000,000	$2,000,000
Totals	$12,950,000	$13,450,000	$14,350,000	$14,100,000	$14,000,000	$68,850,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Parks & Recreation						
Park Renovation	$2,500,000	$2,300,000	$1,750,000	$2,500,000	$2,500,000	$11,550,000
Swimming Pool Renovation & Development	$1,000,000	$1,500,000	$1,750,000	$1,500,000	$1,500,000	$7,250,000
Recreation Facility Planning, Land Acquisition, Development & Renovation	$500,000	$1,500,000	$2,425,000	$1,160,000	$1,160,000	$6,745,000
Median & Trail Renovation	$500,000	$500,000	$400,000	$500,000	$500,000	$2,400,000
Open Space Facility Renovation	$600,000	$60,000	$400,000	$600,000	$600,000	$2,260,000
Bosque Restoration & Revitalization	$200,000	$300,000	$225,000	$300,000	$300,000	$1,325,000
Balloon Fiesta Park Upgrade	$2,450,000	$2,000,000	$1,000,000	$2,450,000	$2,450,000	$10,350,000
Open Space Land Acquisition Fencing & Protection	$700,000	$1,000,000	$1,000,000	$900,000	$900,000	$4,500,000
Neighborhood Park Development	$1,350,000	$2,000,000	$1,500,000	$2,000,000	$2,000,000	$8,850,000
Community Park Development	$850,000	$1,300,000	$1,100,000	$1,200,000	$1,200,000	$5,650,000
City Wide Forestry	$70,000	$100,000	$50,000	$100,000	$100,000	$420,000
Vehicle and Equipment Set Aside - Park Construction	$280,000	$250,000	$250,000	$250,000	$250,000	$1,280,000
Vehicle and Equipment Set Aside - Park Management	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$5,000,000
Tom Bolack Park Improvements	$200,000					$200,000
Park Improvements - District 7	$400,000					$400,000
Los Altos Children's Park	$600,000					$600,000
Regional Sports Complex	$2,300,000	$2,500,000	$3,000,000	$3,000,000	$2,500,000	$13,300,000
Balloon Museum - Lost Balloonist Tribute	$500,000					$500,000
North Domingo Baca Park Improvements	$2,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$6,500,000
Woodward House Renovation	$175,000					$175,000
Paradise Hills Little League Improvements	$250,000					$250,000
Four Hills Neighborhood Park		$500,000				$500,000
Los Altos Park & Pool Renovation		$2,000,000	$3,000,000	$1,000,000	$2,950,000	$8,950,000
Totals	$18,925,000	$19,810,000	$19,850,000	$19,460,000	$20,910,000	$98,955,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Public Safety						
Fire						
Fire Apparatus Replacement	$3,875,000	$4,125,000	$4,625,000	$4,625,000	$4,625,000	$21,875,000
Fire Station 13 Renovations	$175,000					$175,000
Fire Station Rehabilitation	$750,000	$800,000	$800,000	$1,000,000	$1,000,000	$4,350,000
Totals	$4,800,000	$4,925,000	$5,425,000	$5,625,000	$5,625,000	$26,400,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Public Safety						
Police						
Marked and Unmarked Vehicle Replacement	$2,000,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	$14,000,000
APD Facility Repair and Renovation	$1,500,000	$250,000	$500,000	$500,000	$500,000	$3,250,000
Comprehensive Information Systems Project (CISP)	$1,975,000	$1,000,000	$1,000,000			$3,975,000
Renovate Old Main Police Building, Phase 2		$2,000,000				$2,000,000
Totals	$5,475,000	$6,250,000	$4,500,000	$3,500,000	$3,500,000	$23,225,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
ABQ Ride / Transit						
Revenue and Support Vehicle Replacement / Expansion	$5,200,000	$5,000,000	$5,000,000	$6,000,000	$6,000,000	$27,200,000
Park and Ride Development, Rehabilitation and Equipment	$400,000	$1,500,000	$1,560,000	$900,000	$500,000	$4,860,000
Transit Technology Upgrades and Improvements	$200,000	$900,000	$900,000	$700,000	$1,000,000	$3,700,000
Transit Facility Rehabilitation	$100,000	$750,000	$800,000	$750,000	$750,000	$3,150,000
Maintenance Equipment Upgrades and Improvements	$200,000	$500,000	$500,000	$500,000	$500,000	$2,200,000
Bus Stop Improvements	$100,000	$100,000	$150,000	$500,000	$500,000	$1,350,000
Totals	$6,200,000	$8,750,000	$8,910,000	$9,350,000	$9,250,000	$42,460,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
Affordable Housing						
Affordable Housing	$10,000,000					$10,000,000
Totals	$10,000,000					$10,000,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
Animal Welfare						
Animal Shelter Rehabilitation and Equipment	$1,200,000	$1,200,000	$1,300,000	$1,300,000	$1,300,000	$6,300,000
Totals	$1,200,000	$1,200,000	$1,300,000	$1,300,000	$1,300,000	$6,300,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
Cultural Services - Albuq. Biological Park						
Renovation & Repair (BioPark)	$1,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$5,500,000
Penguin Chill	$500,000	$1,000,000	$750,000	$750,000	$750,000	$3,750,000
Insectarium, Phase II	$1,000,000					$1,000,000
Barelas / Tingley Area Improvements	$380,000					$380,000
Otters Exhibit		$750,000				$750,000
Cats / Carnivores Exhibits			$1,000,000	$500,000	$500,000	$2,000,000
Africa, Phase II				$500,000	$500,000	$1,000,000
Pheasantry Exhibit Remodel					$2,000,000	$2,000,000
Sub-Totals	$3,380,000	$2,750,000	$2,750,000	$2,750,000	$4,750,000	$16,380,000
Cultural Services - Balloon Museum						
Balloon Museum Exhibit Development		$375,000	$100,000	$125,000	$75,000	$675,000
Balloon Museum Facility Upgrades		$250,000	$250,000			$500,000
Balloon Museum Elevator			$300,000			$300,000
Balloon Museum Equipment			$150,000			$150,000
Sub-Totals		$625,000	$800,000	$125,000	$75,000	$1,625,000
Cultural Services - Community Events						
South Broadway Cultural Center - Repairs and Renovation	$350,000					$350,000
Special Events - Vehicle Replacement and Purchase of Cargo trailer		$40,000				$40,000
Sub-Totals	$350,000	$40,000				$390,000
Cultural Services - Library						
Library Materials	$3,000,000	$3,000,000	$3,250,000	$3,750,000	$4,250,000	$17,250,000
Library Automation	$500,000	$1,000,000	$1,100,000	$1,000,000	$1,000,000	$4,600,000
Central & Unser Library	$3,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$7,500,000
International District Library	$950,000					$950,000
E-Kiosks - Library System		$600,000				$600,000
Ernie Pyle Library Renovation		$200,000	$200,000	$200,000	$200,000	$800,000
Library Building Renovation		$500,000	$275,000	$275,000	$275,000	$1,325,000
Sub-Totals	$7,950,000	$6,300,000	$5,825,000	$6,225,000	$6,725,000	$33,025,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Cultural Services - Media Resources						
Media Resources / GOV -TV Facility Upgrades and Replacements - Phase 2		$200,000	$200,000	$200,000		$600,000
Sub-Totals		$200,000	$200,000	$200,000		$600,000
Cultural Services - Museum						
Albuquerque Museum History Exhibit Renovation	$1,500,000	$1,000,000				$2,500,000
Explora Science Museum Renovations and Improvements	$2,000,000					$2,000,000
Albuquerque Museum Collection Development		$500,000	$1,000,000	$1,000,000	$1,000,000	$3,500,000
Albuquerque Museum Development, Phase 3		$1,000,000	$1,700,000	$1,200,000	$1,200,000	$5,100,000
Casa San Ysidro Visitor Center and Rehabilitation		$200,000	$500,000	$1,500,000	$1,000,000	$3,200,000
Sub-Totals	$3,500,000	$2,700,000	$3,200,000	$3,700,000	$3,200,000	$16,300,000
Totals	$15,180,000	$12,615,000	$12,775,000	$13,000,000	$14,750,000	$68,320,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
DMD: CIP Division						
Replacement Vehicles (DMD)	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000
Sub-Totals	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000
DMD: Facilities, Energy & Security						
City Building Improvement and Rehabilitation	$800,000	$1,200,000	$1,200,000	$2,000,000	$2,000,000	$7,200,000
Plaza del Sol Stucco	$1,000,000	$650,000	$650,000			$2,300,000
Security Improvements and Rehabilitation	$200,000	$200,000	$200,000	$150,000	$150,000	$900,000
Roof Repairs for City Facilities	$100,000	$550,000	$550,000	$500,000	$500,000	$2,200,000
High Flow Fixture Replacement	$100,000	$200,000	$200,000	$200,000	$200,000	$900,000
Sub-Totals	$2,200,000	$2,800,000	$2,800,000	$2,850,000	$2,850,000	$13,500,000
DMD: Parking						
Parking Facilities Rehabilitation & Upgrade	$200,000	$100,000	$100,000	$100,000	$100,000	$600,000
Sub-Totals	$200,000	$100,000	$100,000	$100,000	$100,000	$600,000
Totals	$2,500,000	$3,000,000	$3,000,000	$3,050,000	$3,050,000	$14,600,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
Environmental Health						
Los Angeles Landfill Remediation	$600,000	$1,000,000	$1,100,000	$1,200,000	$1,200,000	$5,100,000
EPA Ozone Mandate	$360,000	$500,000	$500,000	$500,000	$500,000	$2,360,000
Health and Safety Equipment	$670,000	$800,000	$820,000	$840,000	$840,000	$3,970,000
Montessa Park Water System Improvements	$250,000					$250,000
Totals	$1,880,000	$2,300,000	$2,420,000	$2,540,000	$2,540,000	$11,680,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
Family & Community Services						
Remediation, Renovations, Additions and Security Improvements: Existing FCSD Facilities	$500,000	$1,500,000	$1,000,000	$500,000	$1,000,000	$4,500,000
Los Duranes Community Center	$850,000	$1,500,000	$750,000			$3,100,000
Westgate Community Center	$750,000	$2,500,000	$1,250,000			$4,500,000
Holiday Park Community Center	$2,100,000	$1,500,000				$3,600,000
East Central Health & Social Service Center	$1,000,000	$2,000,000				$3,000,000
Dennis Chavez Community Center	$700,000	$1,000,000	$2,500,000	$2,500,000		$6,700,000
Vehicle Replacement: FCSD	$100,000	$250,000	$250,000	$100,000	$100,000	$800,000
Singing Arrow Community Center Renovation	$1,500,000	$3,000,000				$4,500,000
Loma Linda Community Center		$300,000	$500,000			$800,000
Jack Candelaria Community Center			$500,000			$500,000
Snow Park Community Center			$500,000			$500,000
Whittier Community Center			$350,000			$350,000
Totals	$7,500,000	$13,550,000	$7,600,000	$3,100,000	$1,100,000	$32,850,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
Finance & Administrative Services						
Enterprise Resource Planning, Phase 4	$9,150,000	$1,500,000	$1,000,000	$1,000,000	$600,000	$13,250,000
Server Technology Update	$825,000	$500,000	$500,000	$1,000,000	$500,000	$3,325,000
800 MHz Public Safety Radio System Management Systems Rehabilitation	$570,000	$150,000	$300,000	$100,000	$400,000	$1,520,000
Network Infrastructure / Management Rehabilitation	$200,000	$250,000	$450,000	$740,000	$640,000	$2,280,000
Enterprise Content Management, Phase 1	$300,000	$1,000,000	$1,000,000	$200,000	$500,000	$3,000,000
Rehabilitate City Computer Rooms	$80,000	$100,000	$290,000	$100,000	$500,000	$1,070,000
Business Continuity Planning, Phase 3	$200,000	$120,000	$100,000	$100,000	$100,000	$620,000
3% for Energy Conservation Program	$4,920,000					$4,920,000
Totals	$16,245,000	$3,620,000	$3,640,000	$3,240,000	$3,240,000	$29,985,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
Planning						
Comprehensive Community Planning / Revitalization	$500,000	$1,000,000	$3,000,000	$5,000,000	$5,000,000	$14,500,000
Electronic Plan Review (EPlan)	$500,000	$500,000	$500,000	$500,000	$500,000	$2,500,000
Albuquerque Geographic Information System	$250,000	$400,000	$400,000	$400,000	$400,000	$1,850,000
KIVA Maintenance of Effort	$200,000	$100,000	$50,000	$50,000	$50,000	$450,000
North Fourth Street Redevelopment	$500,000	$1,800,000	$2,020,000	$1,970,000	$1,970,000	$8,260,000
DeAnza Motor Lodge	$300,000					$300,000
Clayton Heights Metropolitan Redevelopment Area	$250,000	$300,000	$300,000	$300,000	$300,000	$1,450,000
East Gateway Metropolitan Redevelopment Area	$1,500,000	$250,000	$250,000			$2,000,000
El Vado / Casa Grande Redevelopment Project	$350,000	$250,000	$250,000	$250,000	$250,000	$1,350,000
West Central Redevelopment Project - District 1	$750,000					$750,000
West Central Redevelopment Project - District 3	$750,000					$750,000
Railyard Improvements & Renovations	$1,000,000					$1,000,000
Near Heights Expansion Metropolitan Redevelopment Area (MRA)		$300,000	$300,000	$300,000	$300,000	$1,200,000
Totals	$6,850,000	$4,900,000	$7,070,000	$8,770,000	$8,770,000	$36,360,000

G.O. Bond Summary

Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Community Facilities						
Senior Affairs						
Senior Affairs Facilities Rehabilitation	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$5,000,000
North Domingo Baca Multigenerational Center Gymnasium		$5,000,000				$5,000,000
North Domingo Baca Multigenerational Center Water Sprayground			$2,500,000			$2,500,000
Totals	$1,000,000	$6,000,000	$3,500,000	$1,000,000	$1,000,000	$12,500,000

G.O. Bond Summary

Department / *Division* / Project Title	2011	2013	2015	2017	2019	Totals
Council - Neighborhood Set-Aside						
Council District 1						
District 1, Street Projects	$100,000					$100,000
District 1, Parks & Recreation Projects	$300,000					$300,000
District 1, Senior, Family, Community Center and Community Enhancement Projects	$200,000					$200,000
District 1, Library Projects	$350,000					$350,000
District 1, Public Safety Projects	$50,000					$50,000
Sub-Totals	$1,000,000					$1,000,000
Council District 2						
District 2, Street Projects	$650,000					$650,000
District 2, Parks & Recreation Projects	$300,000					$300,000
District 2, Senior, Family, Community Center and Community Enhancement Projects	$50,000					$50,000
Sub-Totals	$1,000,000					$1,000,000
Council District 3						
District 3, Street Projects	$700,000					$700,000
District 3, Parks & Recreation Projects	$200,000					$200,000
District 3, Senior, Family, Community Center and Community Enhancement Projects	$100,000					$100,000
Sub-Totals	$1,000,000					$1,000,000
Council District 4						
District 4, Street Projects	$500,000					$500,000
District 4, Parks & Recreation Projects	$500,000					$500,000
Sub-Totals	$1,000,000					$1,000,000
Council District 5						
District 5, Street Projects	$500,000					$500,000
District 5, Parks & Recreation Projects	$500,000					$500,000
Sub-Totals	$1,000,000					$1,000,000

G.O. Bond Summary

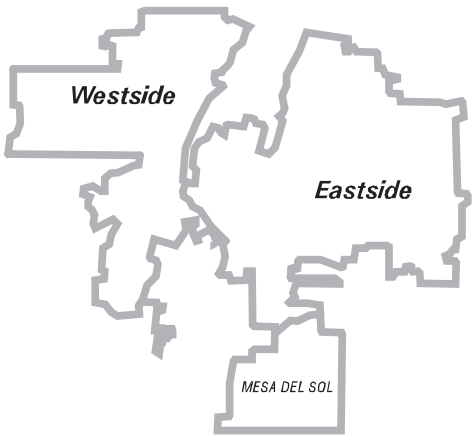
Department / *Division* / Project Title	**2011**	**2013**	**2015**	**2017**	**2019**	**Totals**
Council District 6						
District 6, Street Projects	$200,000					$200,000
District 6, Parks & Recreation Projects	$200,000					$200,000
District 6, Senior, Family, Community Center and Community Enhancement Projects	$300,000					$300,000
District 6, Library Projects	$300,000					$300,000
Sub-Totals	$1,000,000					$1,000,000
Council District 7						
District 7, Public Safety Projects	$125,000					$125,000
District 7, Library Projects	$50,000					$50,000
District 7, Parks & Recreation Projects	$375,000					$375,000
District 7, Street Projects	$400,000					$400,000
District 7, Senior, Family, Community Center and Community Enhancement Projects	$50,000					$50,000
Sub-Totals	$1,000,000					$1,000,000
Council District 8						
District 8, Parks & Recreation Projects	$700,000					$700,000
District 8, Senior, Family, Community Center and Community Enhancement Projects	$300,000					$300,000
Sub-Totals	$1,000,000					$1,000,000
Council District 9						
District 9, Parks & Recreation Projects	$750,000					$750,000
District 9, Senior, Family, Community Center and Community Enhancement Projects	$200,000					$200,000
District 9, Library Projects	$50,000					$50,000
Sub-Totals	$1,000,000					$1,000,000
Totals	$9,000,000					$9,000,000

IMPACT FEES
AND
CAPITAL COMPONENT IMPLEMENTATION PLAN (CCIP)

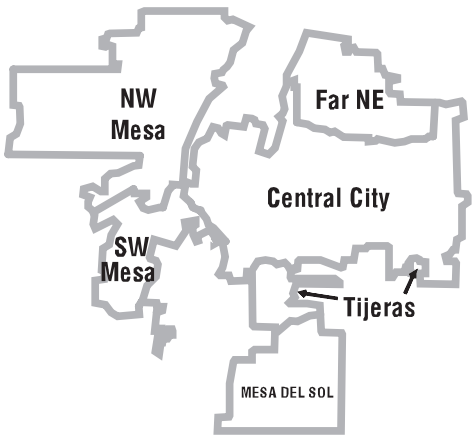
City of Albuquerque Impact Fees

Service Areas

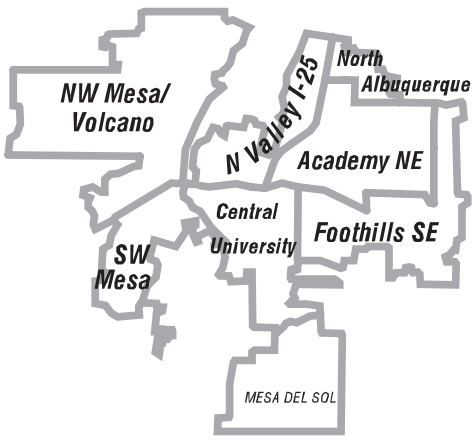
PUBLIC SAFETY FACILITIES
TWO SERVICE AREAS



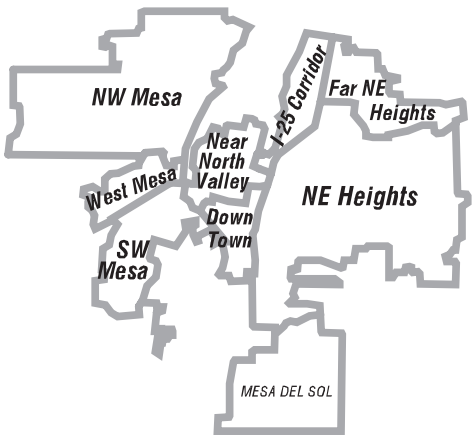
DRAINAGE FACILITIES
FIVE SERVICE AREAS



PARK, RECREATION, TRAILS, & OPEN SPACE FACILITIES
SEVEN SERVICE AREAS

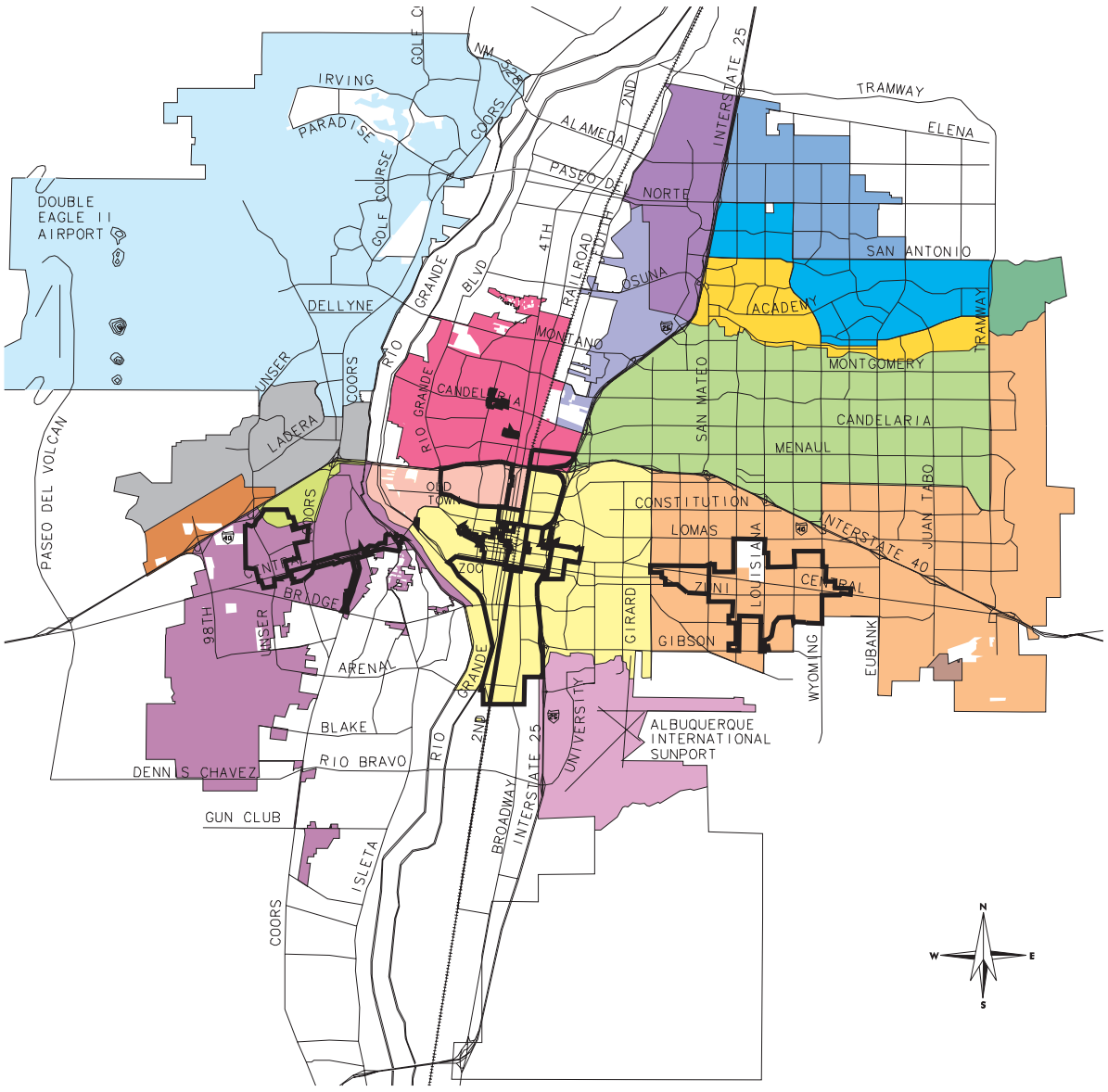


ROADWAY FACILITES
EIGHT SERVICE AREAS



Service Areas Composite Map

SERVICE AREA OVERLAYS SHOWING THE SUM OF ALL FOUR IMPACT FEES



EXAMPLES OF IMPACT FEES WITH REDUCTIONS

	Total Impact Fees for a New Building						
	2,000 SF RESIDENTIAL	ALL OWNED AFFD HOUSING IN MRAs*	ALL OWNED AFFD HOUSING IN NEW ZONES**	20,000 SF RETAIL	20,000 SF OFFICE	20,000 SF INDUSTRIAL	ALL NON-RESIDENTIAL IN MRAs*
	$1,332	$0	$0	$9,096	$1,994	$2,228	$0
	$1,332	$0	$0	$9,096	$1,994	$10,128	$0
	$1,592	$0	$0	$9,096	$1,994	$2,228	$0
	$2,794		$0	$29,828	$17,676	$15,252	
	$2,812		$0	$9,096	$1,994	$2,228	
	$3,054		$0	$29,828	$17,676	$15,252	
	$3,177		$0	$13,096	$43,514	$45,968	
	$3,812	$0	$0	$9,096	$1,994	$10,128	$0
	$3,935		$0	$24,389	$14,038	$12,231	
	$5,520		$0	$28,389	$55,558	$55,971	
	$6,360		$0	$28,389	$55,558	$55,971	
	$6,972		$0	$64,296	$90,234	$63,528	
	$8,041		$0	$78,810	$69,644	$35,510	
	$8,095		$0	$79,589	$102,278	$73,531	
	$8,211	$0	$0	$84,947	$73,378	$34,783	$0
	$8,395	$0	$0	$87,546	$75,344	$36,416	$0
	$8,567		$0	$92,353	$78,208	$36,253	
	$8,751		$0	$94,952	$80,174	$37,886	

* MRAs - Metropolitan Redevelopment Areas
** New Zones - Planned Village Development Zone and Infill Development Zone

REDUCTIONS

JOBS-HOUSING BALANCE
1. There shall be lower or reduced impact fees for service areas: "SW MESA", "W MESA" and "NW MESA".
2. Adjustment. For every new building housing the following uses, the Roadway Facilities Impact Fee will be reduced as follows:
   Industrial or Manufacturing.....70% reduction
   Institutional.....60% reduction
   Office.....50% reduction
   Lodging, Retail, or Quality Restaurant...30% reduction

METROPOLITAN REDEVELOPMENT AREAS
No impact fees shall be charged for non-residential development within Metropolitan Redevelopment Areas that conforms to the MRA Plan. Impact fees for all owner-occupied housing affordable to housedholds in these areas shall be waived.

IMPACT FEE WAIVERS FOR ECONOMIC BASED DEVELOPMENT PROJECTS
Impact fees may be waived for development that is subject to Industrial Revenue Bonds, Metropolitan Redevelopment Bonds or the Local Economic Development Act (Section 5010-1 et seq. NMSA 1978) and that has a positive economic impact on the City.

AFFORDABLE HOUSING
Impact fees for all owner-occupied housing within Planned Village Development Zones and Infill Development Zones shall be completely waived.

CAPITAL IMPROVEMENT: Any of the following facilities that have a life expectancy of ten or more years and are owned and operated by or on behalf of a municipality or county.
- -Drainage Facilities
- -Park, Recreation, Trails and Open Space Facilities
- -Public Safety Facilities
- -Roadway Facilities

IMPACT FEE: A one time charge imposed on new development to help fund the costs of capital improvements that are neccessitated by and attributable to the new development.
- -Money must be spent in the service area in which it is collected.
- -Impact fees are restricted to capital investments.

SERVICE AREA: The area within the corporate boundaries or extraterritorial jurisdiction of a municipality or the boundaries of a county to be served by the capital improvements or facility expansions specified in the capital improvements plan designated on the basis of sound planning and engineering standards.

(The information above is drawn from the New Mexico Development Fees Act)

Map Printed March 15, 2005

Component Capital Improvement Plan (CCIP)

The Component Capital Improvement Plan (CCIP) is the capital program financed with revenues from impact fees. An impact fee is a one-time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to new development. Impact fees may not be charged retroactively and may not be used for maintenance or repair.

The City Council adopted impact fees for four infrastructure types on November 15, 2004:

- Parks, Recreation, Trails and Open Space Facilities
- Public Safety Facilities
- Roadway Facilities
- Drainage Facilities

The impact fee process took approximately one year. The fees were developed by a consulting team and were reviewed by a citizen committee that included developers, neighborhood association representatives and members of civic organizations. The fees differ across the city based on the amount of infrastructure already in place, but development in every area of the city pays a fee.

The City Council also passed a Resolution that reduces fees for new commercial buildings that will produce jobs on the west side of Albuquerque – where a better jobs/housing balance is sought — and reduces fees for major economic development projects. The Resolution also waives fees for affordable housing.

In response to the economic recession the City Council reduced impact fees on September 24, 2009 for a two year period. Under this moratorium, regular impact fees are reduced by 50% and “green path development” is reduced 100%.

The CCIP plan reflects the projects that will be built with impact fees as revenues are collected over the next 7-years. It should be noted that impact fees are not the only funding sources needed to complete the described projects.

FY-11 through FY-18

Roadway Facilities			
Facility/Service Area	**Project**	**Location**	**Funding**
Far Northeast	Intersection Improvements / Advance ROW Acquisition	Various	$300,000
	Alameda Blvd: Phase II	San Pedro to Louisiana	$547,847
	Louisiana Blvd	Oakland to Signal	$200,000
		Sub-Total Far Northeast	**$1,047,847**
I-25 Corridor	Intersection Improvements / Advance ROW Acquisition	Various	$100,000
	Osuna Rd: Phase II	NDC to 2nd St	$348,660
		Sub-Total I-25 Corridor	**$448,660**
Northwest Mesa	Intersection Improvements / Advance ROW Acquisition	Various	$1,719,228
	Unser Blvd	Irving to County Line	$3,500,000
	Unser Blvd	Atrisco to Paradise	$2,000,000
	Universe	McMahon to Rainbow/Unser	$2,500,000
	Paseo del Norte	Unser west to Municipal Limits	$5,000,000
		Sub-Total Northwest Mesa	**$14,719,228**
Southwest Mesa	Intersection Improvements / Advance ROW Acquisition	Various	$272,472
	98th Street	Gibson to Senator Dennis Chavez	$2,500,000
	Tower	Unser to Coors	$1,000,000
	Unser & Central Intersection Reconstruction	Unser Blvd & Central Ave	$2,500,000
		Sub-Total Southwest Mesa	**$6,272,472**
West Mesa	Intersection Improvements / Advance ROW Acquisition	Various	$750,000
	90th St & 106th St Grade Separations	I-40 & 90th St / I-40 & 106th St	$1,409,732
	Unser Blvd	I-40 to Ouray Rd 2 lanes, 1.5 miles (ROW not included in cost)	$500,000
		Sub-Total West Mesa	**$2,659,732**
		TOTAL ROADWAY FACILITIES	**$25,147,939**

FY-11 through FY-18

Storm Drain Facilities			
Facility/Service Area	**Project**	**Location**	**Funding**
Far Northeast	Spot Improvements / Advance ROW Acquisition	Various	$300,000
	Storm Water Quality Improvements	Various	$100,000
	San Pedro Trunk Line	Signal to I-25	$272,399
	North & South La Cueva & El Camino Trunk Line	Diversion Channel & Municipal Limits to the east: North La Cueva Drainage Project, Barstow Link-Modesto to Glendale	$0
		Sub-Total Far Northeast	**$672,399**
Northwest	Spot Improvements / Advance ROW Acquisition	Various	$500,000
	Piedras Marcadas Trunk & Diversion Line	Diversion of the Piedras Marcadas to the Calabacillas Arroyo	$2,000,000
	Storm Water Quality Improvements	Various	$250,000
	Storm Drainage Trunk Lines northwest of Mirehaven	Northwest of Ladera Ponds	$294,846
	Boca Negra/Mariposa Trunk Line & Associated Detention Ponds	Phase improvements to the trunk & associated detention ponds: Boca Negra Dam	$1,000,000
		Sub-Total Northwest	**$4,044,846**
Southwest	Spot Improvements / Advance ROW Acquisition	Various	$500,000
	Snow Vista Trunk Line	Upstream of Snow Vista Pond	$331,059
	South Powerline Channel & Detention Basin	Phased Improv. within the Municipal Limits	$400,000
	Storm Water Quality Improvements	Various	$400,000
	Flood Plain Removal	Various	$100,000
		Sub-Total Southwest	**$1,731,059**
Tijeras Arroyo	Spot Improvements / Advance ROW Acquisition	Various	$100,000
	Storm Water Quality Improvements	Various	$100,000
	Tijeras Arroyo Channel Improvements	Juan Tabo Hills Development	$471,720
	Tijeras Arroyo Trunk Line	Phased Improvements between KAFB & Four Hills Rd within the Municipal Limits Dip Crossing @ Sagebrush & Four Hills	$100,000
		Sub-Total Tijeras Arroyo	**$771,720**
		TOTAL STORM DRAIN FACILITIES	**$7,220,024**

FY-11 through FY-18

Open Space Land & Facilities			
Facility/Service Area	**Project**	**Location**	**Funding**
Citywide	Atrisco Terrace Trails/Parking	Northwest Quadrant	$100,000
	Bosque Trails Parking	Northwest & Southwest Quadrant	$100,000
	Elena Gallegos/Foothills	Northeast Quadrant	$200,000
	Fencing Protection/Access Control	Systemwide	$200,000
	Land designated for Major Public Open Space in the Volcano Heights Sector Plan	Northwest Quadrant	$1,000,000
	Manzano/Four Hills	Southeast Quadrant	$50,000
	Montessa Park	Southwest Quadrant	$50,000
	North Geologic Window - Land	Northwest Quadrant	$1,500,000
	Northern Sand Dunes - Land	Northwest Quadrant	$1,500,000
	Petroglyph/West Mesa Trails/Parking	Northwest Quadrant	$100,000
	Poblanos Fields	Northwest Quadrant	$100,000
	Tijeras Arroyo Facilities	Southeast Quadrant	$100,000
	Tijeras Arroyo - Land	Southeast Quadrant	$500,000
	Visitor Center	Northwest Quadrant	$250,000
	Calabacillas Arroyo Facilities	Northwest Quadrant	$50,000
	North Dunes Trails/Parking/Facilities	Northwest Quadrant	$50,000
	Southwest Mesa “Ceja” - Land	Southwest Quadrant	$1,000,000
		TOTAL OPEN SPACE LAND & FAC.	**$6,850,000**
Trail Facilities			
Citywide	Skyview Trail	San Pedro to Louisiana: 2 lanes, .5 miles	$300,000
	Advance ROW Acquisition	Various	$77,145
		TOTAL TRAIL FACILITIES	**$377,145**

FY-11 through FY-18

Park Facilities			
Facility/Service Area	**Project**	**Location**	**Funding**
Academy/ Northeast	Lafayette Park	Carlisle/Comanche	$100,000
	New Park Development	Various	$131,577
		Sub-Total Academy / Northeast	**$231,577**
Foothills/ Southeast	New Park Development	Various	$233,670
	Manzano Mesa Park	Southern & Eubank	$450,000
		Sub-Total Foothills / Southeast	**$683,670**
North Albuquerque	North Domingo Baca Park	Wyoming & Carmel	$544,682
		Sub-Total North Albuquerque	**$544,682**
North Valley I-25	New Park Development	Various	$199,976
	Vista del Norte	Osuna & Vista del Norte	$500,000
		Sub-Total North Valley I-25	**$699,976**
Southwest Mesa	Westgate Community Park	Gibson & Delgado	$1,000,000
	Silver Tree Park	Gibson & 98th	$750,000
	El Rancho Grande 1 Park	Gibson & Camino San Martin	$613,275
	New Park Development	Various	$500,000
		Sub-Total Southwest Mesa	**$2,863,275**
Northwest Mesa/ Volcano	Ventana Ranch Community Park	Universe & Paradise	$2,000,000
	Crieghton Park	Taylor Ranch & Montano	$750,000
	Ridgeview Village Park	Unser & McMahon	$600,000
	Sean McWethy Park (Formerly named The Crossings Park)	Ladera & Casa Verde	$1,000,000
	Tuscany park	McMahon & Bandelier	$500,000
	New Park Development	Various	$1,290,883
		Sub-Total NW Mesa/Volcano	**$6,140,883**
		TOTAL PARK FACILITIES	**$11,164,063**

FY-11 through FY-18

Public Safety / Fire Facilities

Facility/Service Area	Project	Location	Funding
Eastside	Station 2	Gibson Corridor	
	Growth In Communications Capability	Eastside	$1,338,391
		Sub-Total Eastside	**$1,338,391**
Westside	Ventana Ranch Fire Station	Ventana Ranch	$1,525,552
		Sub-Total Westside	**$1,525,552**
		TOTAL PUBLIC SAFETY / FIRE	**$2,863,943**

Public Safety / Police Facilities

Citywide	Acquire land suitable for constructing a permanent location for APDs Family Advocacy Center	TBD	$1,280,476
	Acquire a Firearms Training Solution (Simulator)	APD Academy	$200,000
	Expand Capacity of the Communications Center to Improve Increased Call Volume	11500 Sunset Gardens SW	$100,000
		Sub-Total Citywide	**$1,580,476**
Westside	SW Area Command Parking Lot Expansion	6404 Los Volcanes Rd NW	$419,539
		Sub-Total Westside	**$419,539**
Eastside	NE Area Command Expansion to Accommodate Additional Officers &/or Parking Requirements	8201 Osuna Rd NE	$227,000
		Sub-Total Westside	**$227,000**
		TOTAL PUBLIC SAFETY / POLICE	**$2,227,015**

ENTERPRISE FUNDS

Enterprise Fund Summary

Solid Waste Management	2015	2016	2017	2018	Totals
Equipment Replacement	$3,024,000	$3,124,000	$3,124,000	$3,124,000	$31,650,000
Cerro Colorado New Cell Construction	$525,000	$550,000	$550,000	$550,000	$5,725,000
Landfill Remediation	$848,000	$858,000	$868,000	$878,000	$8,428,000
Automated Collection System	$550,000	$600,000	$600,000	$600,000	$5,653,000
Alternative Landfills	$235,000	$240,000	$245,000	$250,000	$2,284,000
Methane Gas Collection System	$1,000,000			$1,000,000	$2,277,000
Integrated Waste Management Plan					
*Integrated Waste Management Plan - Implementation**					
Total	**$6,182,000**	**$5,372,000**	**$5,387,000**	**$6,402,000**	**$56,017,000**

* The Department is studying the feasability of modifying operations for more efficient use of existing resources (personnel, land, equipment, facilities, sites) directed toward diversion without large allocations of money & time, combined with taking initial steps to meet substantial infrastructure investment required to have expansion of handling capacity for refuse & recyclables. The study is in the early stage of phase 1, and the capital forecast needed to carry out this initiative is unknown at this time.

Enterprise Fund Summary

Aviation	2011	2012	2013	2014	2015	2016
South General Aviation Apron Rehab	$12,800,000					
Foreign Trade Zone	$1,000,000	$2,000,000	$3,000,000			
Terminal Curb Modernization						$6,700,000
Mechanical System - Phase II		$4,400,000				
Electrical System - Phase II		$4,400,000				
Chiller Towers - Phase II	$500,000					
IT Security Strategic Plan/Improvements	$1,000,000	$1,000,000	$1,000,000			
Elevator/Escalator Systems	$1,000,000	$1,000,000				
New Airfield Maintenance Complex						
West Apron Multi-Use Facility						
Air Cargo/Apron Extension South				$9,100,000		
Computer and NW Terminal Aprons		6,000,000				
East RON Parking and Pad 35			$5,000,000			
Runway 17-35 Closure Costs		$5,000,000				
Property Acquisition	$4,000,000	$1,000,000	$1,000,000		$4,000,000	
Terminal Area Plan	$1,000,000					
Runway 3-21 Extension						
Second Terminal						
Second Terminal Parking Structure						
New Federal Inspection Station					$6,000,000	$3,000,000
Airport System Sustainability Projects	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000
Taxiway A, B, C		$10,000,000	$10,000,000	$10,000,000		
Taxiway Hold Lights				$2,800,000		
Main Entryway Vestibule Upgrade		$125,000				
Terminal Building Re-Roof				$5,000,000	$5,000,000	
Terminal and Parking Lighting Protection	$250,000	$250,000				
Terminal PA System	$850,000					
Access System Control Upgrades			$2,500,000			
Loading Bridge Rehabilitation	$300,000	$300,000	$300,000	$300,000	$300,000	$300,000
Southside Road Extension						$9,000,000
Rental Car Facility Improvements	$1,100,000					
New Parking Credit Card Lot	$900,000					
Parking Structure Space Locators			$2,750,000			
Parking Structure Photovoltaic Project	$3,100,000	$3,100,000				
Skychef Renovation Warehouse		$1,900,000				
South GA Parking Area			$2,000,000			
South GA Landscape				$500,000		
Sustainability Plan Update		$500,000				
DEII Storm Drainage Improvements			$3,000,000			
DEII Roadway and Interchange Improvements	$13,100,000					
DEII Taxiway B Extension at ATP		$850,000				
DEII GA Midfield Expansion - Ph. 2						
DEII Security Improvements		$2,000,000				
DEII Fire Station						$3,500,000
DEII Seal Runway 17/35 and Taxiways B & C	$200,000					
DEII Apron Rehabilitation		$1,000,000				
DEII Pavement Marking		$200,000				
DEII 17/35 Runway Extension			$3,200,000			
DEII Navaid Upgrades			$2,000,000			
DEII Airfield LED Lighting Upgrades				$150,000		
Total	**$43,100,000**	**$47,025,000**	**$37,750,000**	**$29,850,000**	**$17,300,000**	**$24,500,000**

Enterprise Fund Summary

Aviation	2017	2018	2019	2020	Totals
South General Aviation Apron Rehab					$12,800,000
Foreign Trade Zone					$6,000,000
Terminal Curb Modernization					$6,700,000
Mechanical System - Phase II					$4,400,000
Electrical System - Phase II					$4,400,000
Chiller Towers - Phase II					$500,000
IT Security Strategic Plan/Improvements					$3,000,000
Elevator/Escalator Systems					$2,000,000
New Airfield Maintenance Complex	$5,000,000				$5,000,000
West Apron Multi-Use Facility	$5,000,000				$5,000,000
Air Cargo/Apron Extension South					$9,100,000
Computer and NW Terminal Aprons					$6,000,000
East RON Parking and Pad 35					$5,000,000
Runway 17-35 Closure Costs					$5,000,000
Property Acquisition					$10,000,000
Terminal Area Plan					$1,000,000
Runway 3-21 Extension				$3,200,000	$3,200,000
Second Terminal		$8,000,000	$8,000,000	$8,000,000	$24,000,000
Second Terminal Parking Structure		$4,000,000	$4,000,000	$4,000,000	$12,000,000
New Federal Inspection Station					$9,000,000
Airport System Sustainability Projects	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$20,000,000
Taxiway A, B, C					$30,000,000
Taxiway Hold Lights					$2,800,000
Main Entryway Vestibule Upgrade					$125,000
Terminal Building Re-Roof					$10,000,000
Terminal and Parking Lighting Protection					$500,000
Terminal PA System					$850,000
Access System Control Upgrades					$2,500,000
Loading Bridge Rehabilitation					$1,800,000
Southside Road Extension					$9,000,000
Rental Car Facility Improvements					$1,100,000
New Parking Credit Card Lot					$900,000
Parking Structure Space Locators					$2,750,000
Parking Structure Photovoltaic Project					$6,200,000
Skychef Renovation Warehouse					$1,900,000
South GA Parking Area					$2,000,000
South GA Landscape					$500,000
Sustainability Plan Update					$500,000
DEII Storm Drainage Improvements					$3,000,000
DEII Roadway and Interchange Improvements					$13,100,000
DEII Taxiway B Extension at ATP					$850,000
DEII GA Midfield Expansion - Ph. 2	$4,000,000				$4,000,000
DEII Security Improvements					$2,000,000
DEII Fire Station					$3,500,000
DEII Seal Runway 17/35 and Taxiways B & C					$200,000
DEII Apron Rehabilitation					$1,000,000
DEII Pavement Marking					$200,000
DEII 17/35 Runway Extension					$3,200,000
DEII Navaid Upgrades					$2,000,000
DEII Airfield LED Lighting Upgrades					$150,000
Total	**$16,000,000**	**$14,000,000**	**$14,000,000**	**$17,200,000**	**$260,725,000**

Enterprise Fund Summary

Solid Waste Management	2011	2012	2013	2014	2015	2016
Heavy Equipment	$6,596,000	$6,846,000	$6,846,000	$6,846,000	$6,846,000	$6,846,000
Refuse Facility Replacement/Repair	$600,000	$600,000	$600,000	$600,000	$600,000	$600,000
Computer Equipment	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	$650,000	$650,000	$650,000	$650,000	$650,0000	$650,000
Landfill Remediation (EH)	$1,382,000	$1,382,000	$1,382,000	$1,382,000	$1,382,000	$1,382,000
Automated Collection System (Carts)	$448,000	$448,000	$448,000	$448,000	$448,000	$448,000
Collection Bins (Commercial)	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000
Alternative Landfills	$247,000	$247,000	$247,000	$247,000	$247,000	$247,000
Special Projects:						
Transfer Station		$11,000,000	$11,000,000	$3,000,000		
Automated Curb Recycling		$4,000,000	$4,000,000	$1,000,000		
Pay As You Throw			$500,000	$500,000	$500,000	
Subscription Green Waste Collection				$500,000	$500,000	
Landfill Gas Grant	$638,472	$105,365	$105,365			
Kronos Timekeeping Software	$250,000					
Total	**$11,111,472**	**$25,578,365**	**$26,078,365**	**$15,473,000**	**$11,473,000**	**$10,473,000**

Enterprise Fund Summary

Solid Waste Management	2017	2018	2019	2020	Totals
Heavy Equipment	$6,846,000	$6,846,000	$6,846,000	$6,846,000	$68,210,000
Refuse Facility Replacement/Repair	$600,000	$600,000	$600,000	$600,000	$6,000,000
Computer Equipment	$200,000	$200,000	$200,000	$200,000	$2,000,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	$650,000	$650,000	$650,000	$650,000	$6,500,000
Landfill Remediation (EH)	$1,382,000	$1,382,000	$1,382,000	$1,382,000	$13,820,000
Automated Collection System (Carts)	$448,000	$448,000	$448,000	$448,000	$4,480,000
Collection Bins (Commercial)	$100,000	$100,000	$100,000	$100,000	$1,000,000
Alternative Landfills	$247,000	$247,000	$247,000	$247,000	$2,470,000
Special Projects:					
Transfer Station					$25,000,000
Automated Curb Recycling					$9,000,000
Pay As You Throw					$1,500,000
Subscription Green Waste Collection					$1,000,000
Landfill Gas Grant					$849,202
Kronos Timekeeping Software					$250,000
Total	**$10,473,000**	**$10,473,000**	**$10,473,000**	**$10,473,000**	**$140,579,202**

STATISTICAL INFORMATION

Employment and Income for Albuquerque and Similar Size MSAs in the Southwestern U.S.

Employment in Thousands by Industry in 2009

	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S
Total Nonfarm	371.5	246.1	278.1	177.8	353.5	129,822
Construction & Mining	21.5	12.1	15.5	10.1	16.7	6,232
Manufacturing	17.5	12.5	16.6	16.3	24	11,527
Trade, Transportation, and Utilities	62.5	37.6	55.6	29.5	56.6	24,609
Retail Trade	12.3	4.9	9.7	4.9	8	5,456
Transportation and Utilities	40.8	28.2	33.6	22.1	39.7	14,420
Wholesale Trade	9.4	4.5	12.3	2.5	8.9	4,734
Information	8.5	7	5.1	7.9	4.3	2,711
Financial Activities	17.9	15.4	11.5	6.1	17.6	7,632
Professional and Business Services	56.4	39.8	30.9	21.6	45.8	16,680
Education and Health Services	54.5	29.2	36	40.9	58.4	13,017
Leisure and Hospitality	37.4	29.7	27.8	13.9	37.8	19,563
Other Services	11.8	14.6	9.4	4.2	14	5,365
Government	83.5	48.2	69.7	27.3	78.3	22,487
Share of Employment lby Industry						
Construction & Mining	5.8%	4.9%	5.6%	5.7%	4.7%	4.8%
Manufacturing	4.7%	5.1%	6.0%	9.2%	6.8%	8.9%
Trade, Transportation, and Utilities	16.8%	15.3%	20.0%	16.6%	16.0%	19.0%
Retail Trade	3.3%	2.0%	3.5%	2.8%	2.3%	4.2%
Transportation and Utilities	11.0%	11.5%	12.1%	12.4%	11.2%	11.1%
Wholesale Trade	2.5%	1.8%	4.4%	1.4%	2.5%	3.6%
Information	2.3%	2.8%	1.8%	4.4%	1.2%	2.1%
Financial Activities	4.8%	6.3%	4.1%	3.4%	5.0%	5.9%
Professional and Business Services	15.2%	16.2%	11.1%	12.1%	13.0%	12.8%
Education and Health Services	14.7%	11.9%	12.9%	23.0%	16.5%	10.0%
Leisure and Hospitality	10.1%	12.1%	10.0%	7.8%	10.7%	15.1%
Other Services	3.2%	5.9%	3.4%	2.4%	4.0%	4.1%
Government	22.5%	19.6%	25.1%	15.4%	22.1%	17.3%
Unemployment Rates						
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.
May-07	3.2	3.8	5.6	2.3	3	4.4
May-08	4.2	5.1	5.7	3.3	4.8	5.4
May-09	7.0	8.6	8.7	6.2	8.0	9.4
May-10	8.2	8.3	9.3	7.3	8.5	9.7
May-11	6.8	9.3	10	7.5	7.8	8.7
Incomes From 2009 American Community Survey						
Median Household Income	46,810.00	56,979.00	36,133.00	58,362.00	45,406.00	50,221.00
Household Share of U.S.	93%	113%	72%	116%	90%	100%
Median Family Income	57,427.00	68,460.00	40,524.00	65,145.00	57,221.00	61,082.00
Family Share of U.S.	94%	112%	66%	107%	94%	100%

Schedule 1

City of Albuquerque, New Mexico
Net Assets by Component
Last Eight Fiscal Years
(accrual basis of accounting)

	Fiscal Years							
	2003	**2004**	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**
Governmental activities								
Invested in capital assests, net of related debt	$ 504,054,856	$ 557,927,627	$ 2,411,458,952	$ 2,634,062,347	$ 2,624,259,680	$ 2,653,410,465	$ 2,886,536,263	$ 2,955,769,681
Restricted	192,032,124	211,593,171	181,042,023	166,750,878	172,430,062	254,250,734	241,549,703	180,727,862
Unrestricted	50,236,928	76,175,065	103,128,677	33,578,099	187,943,375	205,403,368	188,115,252	193,064,675
Total governmental activities net assests	$ 746,323,908	$ 845,695,863	$ 2,695,629,652	$ 2,834,391,324	$ 2,984,633,117	$ 3,113,064,567	$ 3,316,201,218	$ 3,329,562,218
Business-type activities								
Invested in capital assests, net of related debt	$ 651,138,659	$ 197,589,791	$ 237,142,685	$ 296,141,191	$ 297,136,715	$ 319,277,730	$ 315,727,828	$ 334,240,885
Restricted	76,854,521	77,463,968	82,966,714	71,543,791	70,846,509	99,633,119	107,027,280	105,841,637
Unrestricted	87,987,411	36,600,635	35,122,994	25,461,317	45,545,113	27,456,585	58,854,656	57,528,047
Total business-type activities net assests	$ 815,980,591	$ 311,654,394	$ 355,232,393	$ 393,146,299	$ 413,528,337	$ 446,367,434	$ 481,609,764	$ 497,610,569
Primary government								
Invested in capital assests, net of related debt	$ 1,155,193,515	$ 755,517,418	$ 2,648,601,637	$ 2,930,203,538	$ 2,921,396,395	$ 2,972,688,195	$ 3,202,264,091	$ 3,290,010,566
Restricted	268,886,645	289,057,139	264,008,737	238,294,669	243,276,571	353,883,853	348,576,983	286,569,499
Unrestricted	138,224,339	112,775,700	138,251,671	59,039,416	233,488,488	232,859,953	246,969,908	250,592,722
Total primary government net assets	$ 1,562,304,499	$ 1,157,350,257	$ 3,050,862,045	$ 3,227,537,623	$ 3,398,161,454	$ 3,559,432,001	$ 3,797,810,982	$ 3,827,172,787

Note: The City implemented GASB 34 as of Fiscal Year 2002.

Schedule 2

City of Albuquerque, New Mexico
Changes in Net Assets
Last Eight Fiscal Years
(accrual basis of accounting)

	2003	2004	2005	2006	2007	2008	2009	2010
Expenses								
Governmental activities:								
General government	$ 53,021,966	$ 65,199,614	$ 67,551,970	$ 77,107,681	$ 83,362,320	$ 88,046,445	$ 95,379,281	$ 77,446,298
Public Safety	186,205,866	196,502,048	209,967,573	233,410,622	213,014,961	231,394,560	244,206,961	250,073,745
Culture and recreation	71,782,754	66,765,905	82,108,879	77,297,628	83,397,788	101,823,409	95,918,979	98,138,890
Public works/Municipal Development	9,857,177	15,949,001	13,680,172	37,768,785	41,735,871	45,546,687	41,421,571	42,369,643
Health and human services	61,943,139	59,675,888	63,942,585	63,902,932	70,592,142	75,159,649	76,066,790	75,677,676
Housing and community development	3,994,279	3,394,615	6,198,786	3,071,733	5,330,345	6,284,061	4,285,536	9,516,515
Highways and streets	22,197,881	18,252,379	11,985,023	22,803,534	23,875,925	37,234,930	38,416,273	39,736,171
Interest on long-term debt	15,275,693	15,949,492	13,815,019	18,970,735	17,329,247	17,504,836	15,775,006	14,192,497
Total governmental activities expenses	424,278,755	441,688,942	469,250,007	534,333,650	538,638,599	602,994,577	611,470,397	607,151,435
Business-type activities:								
Airport	60,643,039	60,846,366	54,644,728	59,904,463	62,265,198	63,872,083	66,059,318	63,408,983
Refuse disposal	37,131,656	39,444,987	41,369,980	45,080,158	47,897,085	53,557,483	51,775,307	48,717,084
Housing Authority	25,796,567	-	-	-	-	30,591,486	33,493,993	32,823,808
Transit	-	31,401,160	37,958,533	40,960,678	47,972,405	49,530,565	55,936,200	53,820,695
Joint water and sewer (1)	109,545,515	-	-	-	-	-	-	
Other non-major business-type activities	44,107,381	40,724,540	41,878,871	42,721,505	43,868,850	16,104,553	15,859,656	15,382,640
Total business-type activities expenses	277,224,158	172,417,053	175,852,112	188,666,804	202,003,538	213,656,170	223,124,474	214,153,210
Total primary government expenses	$ 701,502,913	$ 614,105,995	$ 645,102,119	$ 723,000,454	$ 740,642,137	816,650,747	$ 834,594,871	$ 821,304,645
Program Revenues								
Governmental activities:								
Charges for services								
General government	$ 35,131,516	$ 42,675,819	$ 42,536,261	$ 42,539,075	$ 39,930,676	$ 35,997,143	$ 33,706,139	$ 33,487,741
Public Safety	26,358,911	25,956,317	29,652,627	29,001,098	5,356,710	(2 17,633,271	14,670,095	14,047,361
Other	14,291,111	15,229,558	14,921,613	15,040,659	22,251,900	14,531,275	15,648,299	14,734,462
Operating grants and contributions	28,728,252	32,925,778	29,915,795	37,115,148	32,039,118	33,841,812	31,933,150	34,045,040
Capital grants and contributions	9,930,175	2,381,212	1,026,552	1,097,787	216,178	8,603,682	-	-
Total governmental activities program revenues	114,439,965	119,168,684	118,052,848	124,793,767	99,794,582	110,607,183	95,957,683	96,314,604
Business-type activities:								
Charges for services								
Airport	59,325,022	60,664,848	64,046,597	68,416,707	68,214,647	74,229,742	70,916,909	70,434,129
Refuse	41,182,770	44,248,388	45,551,715	46,541,085	50,430,182	52,489,420	52,955,760	52,345,632
Other	154,697,701	20,084,614	19,498,189	18,744,313	19,621,912	21,211,082	22,312,992	21,184,003
Operating grants and contributions	24,770,592	25,249,911	24,750,772	24,348,775	26,027,625	29,081,729	27,118,913	28,538,994
Capital grants and contributions	38,909,321	12,802,142	29,891,981	30,407,851	20,552,706	25,520,864	40,122,835	20,475,033
Total business-type activities program revenues	318,885,406	163,049,903	183,739,254	188,458,731	184,847,072	202,532,837	213,427,409	192,977,791
Total primary government program revenues	$ 433,325,371	$ 282,218,587	$ 301,792,102	$ 313,252,498	$ 284,641,654	$ 313,140,020	$ 309,385,092	$ 289,292,395

Schedule 2

City of Albuquerque, New Mexico
Changes in Net Assets
Last Eight Fiscal Years
(accrual basis of accounting)

	Fiscal Years							
	2003	**2004**	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**
Net (Expense)/Revenue								
Governmental activities	$ (309,838,790)	$ (322,520,258)	$ (351,197,159)	$ (409,539,883)	$ (438,844,017)	$ (492,387,394)	$ (515,512,714)	$ (510,836,831)
Business-type activities	41,661,248	(9,367,150)	7,887,142	(208,073)	(17,156,466)	(11,123,333)	(9,697,065)	(21,175,419)
Total primary government net (expense)/revenue	$ (268,177,542)	$ (331,887,408)	$ (343,310,017)	$ (409,747,956)	$ (456,000,483)	$ (503,510,727)	$ (525,209,779)	$ (532,012,250)
General Revenues and Other Changes in Net Assets								
Governmental activities:								
Taxes								
Property taxes	$ 86,393,546	$ 88,253,706	$ 92,546,664	$ 101,600,383	$ 108,690,517	122,348,148	126,974,613	133,748,091
Franchise taxes	18,119,767	18,449,049	20,138,467	19,290,495	19,439,256	20,035,776	19,436,954	20,510,529
Sales taxes	121,984,293	132,257,178	163,250,264	187,323,240	187,007,560	179,652,214	151,311,541	131,356,792
Other taxes	8,326,069	8,730,347	9,019,206	11,991,553	12,959,738	13,802,819	12,252,706	11,993,968
Unrestricted NM shared taxes and fees	152,505,829	161,755,908	167,875,410	180,991,062	197,343,767	198,743,231	186,640,709	179,798,473
Unrestricted grants and contributions	11,471,037	15,281,939	29,230,347	34,041,732	38,863,931	45,241,380	19,485,714	23,653,996
Payments in lieu of taxes	-	5,110,928	4,769,764	5,202,860	5,111,853	5,018,751	4,921,566	5,182,185
Investment earnings	8,594,542	4,253,858	12,469,788	14,039,015	19,994,223	20,565,992	11,793,621	9,813,405
Miscellaneous	15,559,876	13,917,869	15,759,659	27,167,544	30,737,892	50,543,429	224,307,828	40,495,040
Transfers between gov't and business type	(15,943,671)	(25,625,107)	(25,933,600)	(33,346,329)	(31,062,927)	(35,132,896)	(38,475,887)	(32,354,648)
Gain(loss) on disposition of capital assets	-	-	(45,363,094)	-	-	-	-	-
Total governmental activities	407,011,288	422,385,675	443,762,875	548,301,555	589,085,810	620,818,844	718,649,365	524,197,831
Business-type activities:								
Investment earnings	2,506,826	124,945	1,697,541	3,051,453	4,022,531	3,937,365	1,188,169	554,815
Miscellaneous	-	-	-	1,724,197	2,453,046	4,892,169	5,275,339	4,266,761
Transfers between gov't and business type	15,943,671	25,625,107	25,933,600	33,346,329	31,062,927	35,132,896	38,475,887	32,354,648
Gain(loss) on disposition of capital assets		(538,744,820)	(1,267,740)	-	-			
Total business-type activities	18,450,497	(512,994,768)	26,363,401	38,121,979	37,538,504	43,962,430	44,939,395	37,176,224
Total primary government	$ 425,461,785	$ (90,609,093)	$ 470,126,276	$ 586,423,534	$ 626,624,314	$ 664,781,274	$ 763,588,760	$ 561,374,055
Changes in Net Assets								
Governmental activities	97,172,498	99,865,417	92,565,716	138,761,672	150,241,793	128,431,450	203,136,651	13,361,000
Business-type activities	60,111,745	(522,361,918)	34,250,543	37,913,906	20,382,038	32,839,097	35,242,330	16,000,805
Total primary government	$ 157,284,243	$ (422,496,501)	$ 126,816,259	$ 176,675,578	$ 170,623,831	$ 161,270,547	$ 238,378,981	$ 29,361,805

(1) In Fiscal Year 2004 Joint Water and Sewer became the Albuquerque Bernalillo County Water Utility Authority a Component Unit of the City.
(2) In Fiscal Year 2007 the City turned over operation of the Metropolitan Detention Center to Bernalillo County.

Note: The City implemented GASB 34 as of Fiscal Year 2002.

Schedule 3

City of Albuquerque, New Mexico
Governmental Activities
Tax Revenues by Source
Last Ten Fiscal Years

Fiscal Year	State Shared Gross Receipt Tax	Gasoline Tax	State Shared Cigarette Tax	State Shared Motor Vehicle Tax	Local Option Gross Receipt Tax	Property Tax	Franchise Tax	Hospitality Tax	Lodgers' Tax	Total
2010	$ 168,133,352	$ 7,741,431	$ 378,298	$ 1,787,714	$ 131,356,792	$ 133,748,091	$ 20,510,529	$ 1,999,261	$ 9,994,707	$ 475,650,175
2009	$ 175,737,324	$ 7,897,649	$ 422,616	$ 1,562,016	$ 151,311,541	$ 126,974,613	$ 19,436,954	$ 2,042,117	$ 10,210,589	$ 495,595,419
2008	$ 188,764,768	$ 7,808,161	$ 471,844	$ 1,698,458	$ 179,652,214	$ 122,348,148	$ 20,035,776	$ 2,300,469	$ 11,502,350	$ 534,582,188
2007	$ 187,215,960	$ 8,150,721	$ 453,447	$ 1,523,639	$ 187,007,560	$ 108,690,517	$ 19,439,256	$ 2,162,060	$ 10,797,678	$ 525,440,838
2006	$ 176,647,546	$ 7,274,479	$ 504,955	$ 1,397,094	$ 184,643,805	$ 101,600,383	$ 19,290,495	$ 1,995,823	$ 9,995,729	$ 503,350,309
2005	$ 162,685,510	$ 7,024,191	$ 542,098	$ 1,426,523	$ 163,250,264	$ 92,546,664	$ 18,353,990	$ 1,784,477	$ 9,019,206	$ 456,632,923
2004	$ 156,188,748	$ 6,761,988	$ 604,817	$ 1,267,037	$ 132,257,178	$ 88,253,706	$ 18,449,049	$ -	$ 8,730,347	$ 412,512,870
2003	$ 143,950,677	$ 6,744,579	$ 587,209	$ 1,106,151	$ 121,984,293	$ 86,393,546	$ 18,119,767	$ -	$ 8,326,069	$ 387,212,291
2002	$ 137,385,362	$ 6,933,815	$ 590,261	$ 1,371,390	$ 116,252,287	$ 72,151,496	$ 15,368,751	$ -	$ 8,319,032	$ 358,372,394
2001	$ 135,830,834	$ 6,998,370	$ 607,493	$ 967,264	$ 114,839,392	$ 79,102,344	$ 15,625,873	$ -	$ 8,488,118	$ 362,459,688

(1) The City implemented the Hospitality tax in fiscal year 2005.

Schedule 4

City of Albuquerque, New Mexico
Fund Balances of Governmental Funds
Last Ten Fiscal Years

	Fiscal Years				
	2001	**2002**	**2003**	**2004**	**2005**
General Fund					
Reserved	$ 18,829,144	$ 16,781,809	$ 28,163,764	$ 30,741,358	$ 42,706,312
Unreserved	21,353,520	19,817,655	14,961,437	33,737,288	42,717,703
Total general fund	$ 40,182,664	$ 36,599,464	$ 43,125,201	$ 64,478,646	$ 85,424,015
All Other Governmental Funds					
Reserved	$ 106,269,951	$ 81,007,719	$ 64,982,499	$ 62,655,779	$ 55,841,404
Unreserved reported in:					
Special revenue funds	$ 8,764,539	$ 3,913,646	$ 19,120,526	$ 21,466,100	$ 25,522,271
Debt service funds	29,663,267	15,998,712	5,013,003	4,042,465	3,406,977
Capital projects funds	50,000,403	67,295,182	16,991,567	27,703,336	32,575,154
Total all other governmental funds	$ 194,698,160	$ 168,215,259	$ 106,107,595	$ 115,867,680	$ 117,345,806

	2006	**2007**	**2008**	**2009**	**2010**
General Fund					
Reserved	$ 5,644,988	$ 8,402,072	$ 4,696,560	$ 1,079,693	1,019,224
Unreserved	81,705,583	76,244,763	53,989,007	42,051,913	44,145,165
Total general fund	$ 87,350,571	$ 84,646,835	$ 58,685,567	$ 43,131,606	$ 45,164,389
All Other Governmental Funds					
Reserved	$ 63,006,291	$ 57,381,957	78,199,524	$ 100,340,946	72,775,674
Unreserved reported in:					
Special revenue funds	$ 26,911,919	$ 38,795,673	$ 42,728,336	$ 40,939,933	27,773,381
Debt service funds	-	-	-	-	
Capital projects funds	151,940,533	149,976,227	256,465,833	233,459,949	179,363,493
Total all other governmental funds	$ 241,858,743	$ 246,153,857	$ 377,393,693	$ 374,740,828	$ 279,912,548

Schedule 5

City of Albuquerque, New Mexico
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years

	Fiscal Years									
	2001	**2002**	**2003**	**2004**	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**
Revenues										
Taxes	$ 228,910	$ 218,303	$ 232,317	$ 252,644	$ 289,570	$ 323,403	$ 336,354	$ 339,487	$ 317,507	301,882
Licenses, fees and permits	10,275	10,396	14,436	16,026	17,801	17,768	16,027	13,455	10,442	10,038
Fines and penalties	458	669	715	901	1,157	1,374	10,719	13,341	10,663	9,018
Charges for services	44,132	43,745	45,683	51,428	51,414	54,219	47,381	47,932	48,526	49,897
Special Assessments	4,823	10,277	7,163	5,871	5,148	3,818	2,429	1,926	1,912	908
Intergovernmental	209,617	209,422	216,174	229,799	251,326	272,027	269,415	277,794	240,261	236,466
Interest earnings	20,504	10,411	7,946	4,082	12,297	10,390	15,667	15,940	9,538	8,797
Other revenues	11,592	11,520	15,709	15,056	11,263	23,757	28,612	25,777	14,813	13,138
Total revenues	530,311	514,743	540,143	575,807	639,976	706,756	726,604	735,652	653,662	630,143
Expenditures										
General government	52,359	53,055	54,193	67,988	68,849	71,552	97,887	90,803	80,192	75,293
Public safety	165,804	172,368	178,933	191,486	216,212	228,853	189,609	214,301	222,609	229,141
Cultural and recreation	54,248	53,316	52,891	8,208	63,385	68,451	68,479	71,449	72,487	73,987
Public works/Municipal development	15,385	11,277	6,385	54,925	9,190	30,817	34,230	36,831	31,040	31,542
Housing and community development	21,352	21,463	22,074	17,292	21,765	3,074	5,330	6,366	4,299	9,765
Health and human services	62,654	60,943	61,230	59,237	65,940	65,971	69,390	71,627	72,031	68,826
Capital outlay	140,853	110,038	112,738	132,615	174,569	181,778	168,185	139,951	146,583	138,018
Debt service										
Principal	95,325	60,058	44,764	67,896	95,492	84,621	80,400	78,752	70,246	77,524
Interest		14,829	13,582	14,781	13,907	17,744	15,785	15,796	15,999	15,469
Fees and other charges		2,764	1,427	2,085	2,306	889	924	1,335	814	1,215
Total expenditures	607,980	560,111	548,217	616,513	731,615	753,750	730,219	727,211	716,300	720,781
Excess of revenues under expenditures	(77,669)	(45,368)	(8,074)	(40,706)	(91,639)	(46,994)	(3,615)	8,441	(62,638)	(90,638)
Other Financing Sources/(Uses)										
Proceeds from borrowing	68,008	99,103	16,522	149,719	133,350	37,000	36,000	131,249	82,657	24,940
Proceeds from refunding	-	-	-	-	61,147	-	-	16,655	-	41,274
Payments to escrow agent	-	-	-	-	(61,023)	-	-	(16,183)	-	(40,535)
Transfers in	43,465	47,096	51,176	48,713	54,088	60,167	50,785	49,658	31,832	52,565
Transfers out	(63,334)	(68,011)	(66,850)	(74,143)	(79,753)	(93,244)	(81,579)	(84,541)	(70,058)	(80,402)
Total other financing sources/(uses)	48,139	78,188	848	124,289	107,809	3,923	5,206	96,838	44,431	(2,158)
Net change in fund balances	$ (29,530)	$ 32,820	$ (7,226)	$ 83,583	$ 16,170	$ (43,071)	$ 1,591	$ 105,279	$ (18,207)	(92,796)
Debt service as a percentage of noncapital expenditures	20.41%	17.25%	13.73%	17.52%	20.05%	18.05%	17.28%	16.33%	15.28%	16.34%

Note: Prior to 2002 debt service expenditures were not reported as principal or interest, therefore a breakdown is not available.
Note: Expenditures in FY2006 and FY2007 were changed to agree to the final Statement of Revenues, Expenditures, and Changes in Fund Balance Government Funds

Schedule 6

City of Albuquerque, New Mexico
Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year Ended June 30,	Real Property		Other Property		Exemptions		Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property	Centrally Assessed	Personal/ Livestock	Residential Property	Commercial Property				
					(2)	(3)		(1)		
2001	4,889,334,382	2,656,130,415	310,904,220	403,869,906	(232,987,561)	(1,126,355,395)	6,900,895,967	11.166	24,805,522,291	27.82%
2002	5,268,673,417	2,732,952,651	347,857,674	413,820,240	(241,603,430)	(1,102,570,602)	7,419,129,950	11.161	26,316,228,174	28.19%
2003	5,527,990,929	2,679,078,770	361,189,032	378,159,626	(249,209,374)	(1,077,788,203)	7,619,420,780	11.153	26,866,121,192	28.36%
2004	5,779,478,341	2,764,775,655	332,740,564	419,066,231	(290,547,121)	(1,121,680,068)	7,883,833,602	11.154	27,916,098,471	28.24%
2005	6,182,702,442	2,883,665,171	314,998,373	387,884,498	(324,693,906)	(1,159,063,422)	8,285,493,156	11.149	29,337,088,541	28.24%
2006	6,645,055,388	3,490,233,530	324,655,661	380,585,156	(354,473,556)	(1,178,475,587)	9,307,580,592	11.080	32,554,143,348	28.59%
2007	7,269,163,333	3,455,322,706	342,401,308	382,554,459	(375,626,598)	(1,215,646,430)	9,858,168,778	11.148	34,382,708,126	28.67%
2008	8,015,865,525	4,041,061,548	367,219,331	434,366,502	(392,119,005)	(1,516,627,863)	10,949,766,038	11.113	38,614,152,871	28.36%
2009	8,635,943,668	4,129,499,573	374,068,647	439,060,732	(406,557,331)	(1,591,003,466)	11,581,011,823	11.113	40,776,494,354	28.40%
2010	9,036,506,588	4,557,471,140	325,907,636	437,683,730	(423,100,409)	(1,635,392,025)	12,299,076,660	11.180	43,115,823,105	28.53%

Source: Bernalillo County Abstract of Property Reported For Taxation
Note: Bernalillo County assesses property at 33.3% of assessed valuation in accordance with Sections 7-37-7 amd 7-37-7.1 NMSA 1978.
Estimated actual value is calculated by dividing assessed value by those percentages. Tax rates are per $1,000 of assessed value.

(1) Weighted average of residential rate and non-residential (commercial) rate based on percentage of each type to total assessed value.
(2) Residential exemptions are Head of Household ($2,000) and Veteran ($4,000) and low income/age (65 years old with less than $18,500 in income)
(3) Non-residential exemptions are granted for agriculture property and for Industrial and Municipal Revenue Bonds.

Schedule 7

City of Albuquerque, New Mexico
Property Tax Levies and Collections
Last Ten Fiscal Years

		Collected within the Fiscal Year of the Levy			Total Collections to Date	
Fiscal Year Ended June 30,	**Taxes Levied for the Fiscal Year**	**Amount**	**Percentage of Levy**	**Collections in Subsequent Years**	**Amount**	**Percentage of Levy (1)**
2001	76,698,781	70,662,827	92.13%	5,766,474	76,429,301	99.65%
2002	81,970,773	78,096,507	95.27%	3,575,227	81,671,734	99.64%
2003	85,059,627	81,327,454	95.61%	3,378,905	84,706,359	99.58%
2004	87,872,587	84,534,872	96.20%	2,910,509	87,445,381	99.51%
2005	92,507,491	89,148,702	96.37%	2,340,605	91,489,307	98.90%
2006	102,290,447	99,100,903	96.88%	3,210,398	102,311,300	100.02%
2007	109,792,820	106,845,546	97.32%	2,374,766	109,220,312	99.48%
2008	121,750,532	117,075,560	96.16%	4,107,019	121,182,579	99.53%
2009	128,698,136	122,483,590	95.17%	3,188,928	125,672,518	97.65%
2010	137,620,118	128,323,241	93.24%	4,025,478	132,348,718	96.17%

Source: Bernalillo CountyTreasurer's Reports for the Year ended June 30 and Bernalillo County Tax Calculation Certification by tax year.

(1) Percentage of Levy collected to date is based on the revised taxes levied for each fiscal year based on adjustments made to the property tax rolls by the Bernalillo County Assessor's Office.

Schedule 8

City of Albuquerque, New Mexico
Taxable Sales by Category
Current Year and Ten Years Ago

	2000			2010		
Tax Remitter	**Tax Liability**	**Rank**	**Percentage of Total**	**Tax Liability**	**Rank**	**Percentage of Total**
Retail Trade (1)	$ 4,158,678,644	1	39.42%	$ 5,078,387,083		37.48%
All Other Sectors	4,075,122,403	2	38.63%	6,401,808,392		47.25%
Construction	1,098,693,027	3	10.42%	1,080,426,869		7.97%
Wholesale Trade	604,817,959	4	5.73%	484,064,083		3.57%
Manufacturing	319,361,107	5	3.03%	217,951,383		1.61%
Finances, Insurance and Real Estate	292,175,381	6	2.77%	285,364,074		2.11%
Total Taxable Gross Receipts	$ 10,548,848,521		100%	$ 13,548,001,883		100%

(1) Retail Trade includes Eating and Drinking Establishments

Schedule 9

City of Albuquerque, New Mexico
Direct and Overlapping Tax Rates
Last Ten Fiscal Years

Fiscal Year	Total Tax Levy(1)	City	Bernalillo County	State of New Mexico	Schools	Central NM Community College(2)	Flood Control Authority	Hospital	Conservancy District
2001	42.499	11.080	8.270	1.482	8.505	2.578	0.939	4.016	5.629
2002	43.701	11.166	8.558	1.529	8.527	3.179	0.962	4.184	5.596
2003	45.571	11.161	8.635	1.765	8.503	2.628	0.943	6.500	5.436
2004	44.701	11.153	8.532	1.123	7.883	3.174	0.937	6.500	5.399
2005	46.668	11.154	9.549	1.520	8.497	3.175	0.936	6.500	5.337
2006	46.160	11.149	9.536	1.028	8.493	3.174	0.934	6.500	5.346
2007	44.367	11.080	8.369	1.234	8.415	3.069	0.920	6.317	4.963
2008	44.766	11.148	8.575	1.291	8.489	3.184	0.936	6.487	4.655
2009	46.170	11.113	8.464	1.250	10.582	3.151	0.926	6.429	4.255
2010	46.535	11.180	8.697	1.150	10.637	3.187	0.937	6.500	4.247

Source: Bernalillo County Treasurer's Office

(1) Weighted average residential and non-residental property.
(2) Previously Technical Vocational Institute

City of Albuquerque, New Mexico

Schedule 10

Direct and Overlapping Gross Receipts (Sales) Tax Rates

Last Ten Fiscal Years

Fiscal Year	Tax Rate Imposed on City Residents by: State	Less: State Credit	City	County	Total Rate in City	Effective City Rate[3]
2001						
7/1/00-12/31/00	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/01-6/30/01	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2002						
7/1/01-12/31/01	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/02-6/30/02	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2003						
7/1/02-12/31/02	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/03-6/30/03	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2004						
7/1/03-12/31/03	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/04-6/30/04	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2005						
7/1/04-12/31/04	5.0000	(0.5000)	1.3125	0.2500	6.0625	2.5375
1/1/05-6/30/05	5.0000	--	1.3125	0.4375	6.7500	2.5375
2006						
7/1/05-12/31/05	5.0000	--	1.3125	0.4375	6.7500	2.5375
1/1/06-6/30/06	5.0000	--	1.3125	0.4375	6.7500	2.5375
2007						
7/1/06-12/31/06	5.0000	--	1.3125	0.5625	6.8750	2.5375
1/1/07-6/30/07	5.0000	--	1.1875	0.6875	6.8750	2.4125
2008						
7/1/07-12/31/07	5.0000	--	1.1875	0.6875	6.8750	2.4125
1/1/08-6/30/08	5.0000	--	1.1875	0.6875	6.8750	2.4125
2009						
7/1/08-12/31/08	5.0000	--	1.0625	0.6875	6.7500	2.2875
1/1/09-6/30/09	5.0000	--	1.0625	0.6875	6.7500	2.2875
2010						
7/1/09-12/31/09	5.0000	--	1.0625	0.8125	6.8750	2.2875
1/1/10-6/30/10	5.0000	--	0.8125	0.8125	6.6250	2.0375

Source: New Mexico Taxation & Revenue Department

Notes:

1. City and County local option gross receipts tax rates can be changed only on January 1 and July 1each year.
2. Some County local option gross receipts tax rates can be imposed County-wide within the City limits.
3. From the state rate, 1.225% of the taxable gross receipts within a municipality is distributed to the municipality.

Schedule 11

City of Albuquerque, New Mexico
Principal Property Tax Payers
Current Year and Nine Years Ago

	2010 (Tax Year 2009)			2001		
Name of Taxpayer	**Taxable Assessed Value**	**Rank**	**Percentage of Total City Taxable Assessed Valuation**	**Taxable Assessed Value**	**Rank**	**Percentage of Total City Taxable Assessed Valuation**
Qwest (US West)	$ 83,386,020	1	0.720%	$ 92,792,984	1	1.34%
PNM Electric	83,585,450	2	0.722%	65,419,389	2	0.95%
PNM Gas Services	26,148,288	3	0.226%	20,081,828	3	0.29%
Southwest Airlines	23,890,766	4	0.206%	20,125,475	5	0.29%
Mesa Del Sol LLC	23,040,098	5	0.199%	-		-
Comcast Cablevision of New Mexico	17,498,511	6	0.151%	-		-
Simon Property Group Ltd (Cottonwood Mall)	15,960,737	7	0.138%	17,689,498	4	0.26%
HUB Albuquerque LLC/HRPT Properties	14,261,573	8	0.123%	-		-
Verizon Wireless (VAW) LLC	14,771,926	9	0.128%	-		-
Coronado Center LLC	13,946,530	10	0.120%	18,497,917	6	0.27%
Ardent Health Services Inc.	13,823,319	11	0.119%	-		-
T-Mobile Texas LP	13,622,457	12	0.118%	-		-
Pacifica Mesa Studios	12,147,972	13	0.105%	-		-
AHS Albuquerque Regional Medical Center	12,049,803	14	0.104%	-		-
GEM Lobos LLC	10,932,490	15	0.094%	-		-
Crescent Real Estate (Hyatt Hotel)			-	20,904,443	8	0.30%
Winrock Property (Winrock Mall)			-	12,406,360	10	0.18%
AT&T Communications			-	15,518,310	7	0.22%
Southwestco Wireless			-	12,808,309	9	0.19%
Total	$ 379,065,940		3.273%	$ 296,244,513		4.29%
Total taxable valuation	11,581,605,255			6,900,667,082		4.29%

Sources: Bernalillo County Treasurer's Office

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
Ratio of Outstanding Debt
Last Nine Fiscal Years

	Governmental Activities			Business Type Activities			
Fiscal Year	General Obligation Bonds	Sales Tax Bonds	Special Assessment Bonds	Airport Revenue Bonds	Refuse Revenue Bonds/Notes	Transit Loan	Non-Major Bonds/Notes
2002	$ 160,055,000	$ 140,580,349	$ 18,051,511	$ 225,335,000	$ 33,635,000	$ -	$ 27,895,000
2003	160,055,000	156,478,688	13,421,510	211,750,000	33,635,000	-	55,975,000
2004	262,605,000	153,172,800	16,680,492	233,660,000	30,795,000	-	54,675,000
2005	296,560,917	147,252,116	12,655,943	226,030,000	27,820,000	-	53,504,263
2006	276,205,000	141,556,299	7,674,819	216,220,000	24,710,000	-	50,417,914
2007	235,765,000	137,405,000	5,413,784	205,070,000	26,180,627	20,000,000	49,199,311
2008	292,620,000	130,900,000	3,738,005	210,865,000	24,822,636	19,076,252	44,403,086
2009	297,968,000	129,265,000	2,239,093	176,365,000	20,759,792	16,185,551	25,756,484
2010	257,880,000	118,380,000	2,239,093	156,600,000	16,695,806	14,154,588	24,749,158

Fiscal Year	Total Primary Government	Percentage of Personal Income (1)	Per Capita (1)	Population (2)	Personal Income (3)
2002	$ 605,551,860	2.91%	1,302	465,263	$20,793,000,000
2003	631,315,198	2.96%	1,332	474,070	21,311,000,000
2004	751,588,292	3.37%	1,551	484,643	22,279,000,000
2005	763,823,239	3.20%	1,541	495,531	23,857,000,000
2006	716,784,032	2.78%	1,415	506,384	25,814,000,000
2007	679,033,722	2.45%	1,317	515,396	27,679,000,000
2008	726,424,979	2.48%	1,392	521,999	29,307,000,000
2009	668,538,920	2.21%	1,265	528,687	30,247,000,000
2010	590,698,645	1.88%	1,087	543,302	31,450,000,000

(1) Population and personal income data used to calculate Per Capita and % of Personal Income are from Bureau of Business & Economic Research, UNM (BBER).
(2) 2009 Population is an estimate based on a BBER projected annual growth rate of 1.7%.
(3) Personal Income for Fiscal Years 2010 is estimated by BBER

Note: The City implemented GASB 34 as of Fiscal Year 2002.

Schedule 13

City of Albuquerque, New Mexico
Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years

Fiscal Year	General Obligation Bonds Outstanding	Actual Taxable Value	Percentage of Actual Taxable Value of Property to Bonds Outstanding	G.O. Bonds Per Capita	Population (1)
2001	117,440,000	6,900,700,986	1.70%	257.95	455,282
2002	209,865,000	7,419,129,910	2.83%	451.07	465,263
2003	160,055,000	7,619,420,780	2.10%	337.62	474,070
2004	262,605,000	7,883,833,602	3.33%	541.85	484,643
2005	296,555,000	8,285,493,156	3.58%	598.46	495,531
2006	276,205,000	9,307,580,592	2.97%	545.45	506,384
2007	235,765,000	9,858,168,778	2.39%	457.44	515,396
2008	292,620,000	10,949,766,038	2.67%	560.58	521,999
2009	297,968,000	11,581,011,823	2.57%	563.60	528,687
2010	257,880,000	12,299,076,660	2.10%	474.65	543,302

(1) Popluation data used to calculate Per Capita is from Bureau of Business & Economic Research, UNM (BBER).

City of Albuquerque, New Mexico
Direct and Overlapping Governmental Activities Debt

Schedule 14

Governmental Agency	G.O. Debt	Tax Year 2009 Assessed Valuation	Percent Applicable to City	Net Overlapping
City of Albuquerque	$255,843,034	$12,299,076,660	100.00%	$255,843,034
Albuquerque Public Schools	412,075,000	14,592,436,772	84.28%	347,312,933
Albuquerque Metropolitan Arroyo Flood Control Authority	33,825,000	14,233,345,747	86.41%	29,228,284
Central New Mexico Community College	52,825,000	17,315,713,663	71.03%	37,520,759
Bernalillo County	85,949,000	14,823,104,676	82.97%	71,313,896
State of New Mexico	398,580,000	54,399,590,794	22.61%	90,114,023
Total Direct & Overlapping General Obligation (G.O.) Bond Debt				$831,332,929

Gross G.O. Bonded Debt (includes general purpose & water, sewer, & stormsewer)	$257,880,000
Less G.O. Sinking Fund June 30, 2010 Balance	(2,036,966)
Net G.O. Bonded Debt	$255,843,034

Source: City of Albuquerque Treasury Dept.

Schedule 15

City of Albuquerque, New Mexico
Legal Debt Margin
Last Ten Fiscal Years

	Fiscal Years				
	2001	**2002**	**2003**	**2004**	**2005**
Debt Limit	$ 276,026,000	$ 296,765,196	$ 304,953,000	$ 315,502,000	$ 331,571,000
Total net debt applicable to limit	205,241,000	127,140,000	112,885,000	214,995,000	230,903,034
Legal Debt Margin	$ 70,785,000	$ 169,625,196	$ 192,068,000	$ 100,507,000	$ 100,667,966
Total net debt applicable to the limite as a percentage of debt limit	74%	43%	37%	68%	70%

	Fiscal Years				
	2006	**2007**	**2008**	**2009**	**2010**
Debt Limit	$ 372,303,224	$ 394,326,751	$ 437,990,642	$ 463,240,473	491,963,066
Total net debt applicable to limit	223,770,000	266,936,751	246,435,000	249,060,000	236,120,032
Legal Debt Margin	$ 148,533,224	$ 127,390,000	$ 191,555,642	$ 214,180,473	$ 255,843,034
Total net debt applicable to the limite as a percentage of debt limit	60%	68%	56%	54%	48%

Legal Debt Margin Calculation for Fiscal Year 2010:

Assessed Value	$ 12,299,076,660
Debt Limit (1)	491,963,066
Debt applicable to limit: General Obligation Bonds - General Purpose Only	236,120,032
Legal debt margin	$ 255,843,034

(1) The State of New Mexico limits the amount of general purpose obligation indebtedness of the City to 4% of the assessed value of taxable property within the City.

City of Albuquerque, New Mexico
Pledged Revenue Coverage
Last Ten Fiscal Years

Schedule 16

Airport Bonds

Fiscal Year	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage
2001	58,011	20,136	37,875	21,261	1.78
2002	59,494	21,437	38,057	14,840	2.56
2003	59,604	22,059	37,545	18,940	2.01
2004	60,891	24,288	36,603	16,091	2.30
2005	64,287	24,616	39,671	18,750	2.14
2006	66,397	25,600	40,797	21,166	1.96
2007	67,969	27,618	40,351	25,257	1.63
2008	75,256	29,846	45,410	25,875	1.78
2009	65,997	30,195	35,802	26,855	1.33
2010	67,824	29,541	38,284	26,649	1.44

Refuse Bonds

Fiscal Year	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage
2001	38,997	28,465	10,532	3,913	2.69
2002	39,191	29,638	9,553	4,496	2.12
2003	41,001	31,166	9,835	4,326	2.27
2004	43,521	33,263	10,258	4,390	2.34
2005	44,888	34,227	10,661	5,122	2.08
2006	48,144	28,805	19,339	5,134	3.77
2007	54,143	42,013	12,130	5,131	2.36
2008	57,088	46,595	10,493	5,090	2.06
2009	57,163	44,943	12,220	4,981	2.45
2010	54,068	43,329	10,738	4,945	2.17

Sales Tax Revenue Bonds

Fiscal Year	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage
2001	168,269		168,269	10,226	16.46
2002	169,909		169,909	8,920	19.05
2003	177,634		177,634	9,802	18.12
2004	193,783		193,783	9,549	20.29
2005	201,610		201,610	10,658	18.92
2006	216,205		216,205	11,764	18.38
2007	234,161		234,161	13,105	17.87
2008	234,503		234,503	10,226	22.93
2009	222,477		222,477	10,472	21.24
2010	210,663		210,663	12,624	16.69

Golf Course Revenue Bonds

Fiscal Year	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage
2001	NA	NA	NA	NA	NA
2002	$4,111	$3,621	$490	$343	1.43
2003	3,980	3,435	545	347	1.57
2004	3,820	3,594	226	345	0.66
2005	3,938	3,499	439	348	1.26
2006	4,234	3,485	749	348	2.15
2007	3,979	4,001	(22)	344	(0.06)
2008	4,285	4,143	142	343	0.41
2009	4,688	3,788	900	345	2.61
2010	4,218	3,694	524	342	1.53

The City has issued the above revenue bonds in the past, where the City pledges income derived from certain assets or operating income to pay debt service.

City of Albuquerque, New Mexico
Principal Employers
Current Year and Ten Years Ago

2010				2000			
Employer	**Employees**	**Rank**	**Percentage of Total Albuquerque MSA Employment**	**Employer**	**Employees**	**Rank**	**Percentage of Total Albuquerque MSA Employment**
University of New Mexico	15,435	1	3.94%	Albuquerque Public Schools	11,800	1	3.65%
Albuquerque Public Schools	14,000	2	3.62%	University of New Mexico	6,822	2	2.11%
Sandia National Labs	8,730	3	2.80%	Sandia National Labs	6,800	4	2.11%
Kirtland Air Force Base (Civilian)*	10,823	4	2.17%	City of Albuquerque	6,600	3	2.04%
Presbyterian	7,315	5	1.92%	Presbyterian Health Care Services	5,800	5	1.80%
City of Albuquerque	6,072	6	1.53%	Intel	5,000	6	1.55%
State of New Mexico	5,605	7	1.47%	Kirtland Air Force Base (Military)	4,855	7	1.50%
UNM Hospital	4,595	8	1.41%	State of New Mexico	4,026	8	1.25%
Lovelace	3,400	9	0.88%	Kirtland Air Force Base (Civilian)	3,898	9	1.21%
Intel Corporation	3,300	10	0.85%	Lovelace Medical Center	3,300	10	1.02%
Total	79,275		20.59%		58,901		18.24%

Source: Albuquerque Economic Development, Sandia National Labs, City of Albuquerque Annual Information Statement 1998, and NM Department of Labor

Schedule 18

City of Albuquerque, New Mexico
Economic Statistics
Last Ten Fiscal Years

		Metropolitan Statistical Area						
Fiscal Year	**City of Albuquerque Population**	**MSA Population**	**Personal Income Billions $(2)**	**Per Capita Personal Income(1)**	**Civilian Labor Force**	**Civilian Employment**	**Average Wage/Salary Per Job**	**Unemployment Rate***
2001	455,961	739,531	21.19	28,649	374,600	359,375	31,678	4.1%
2002	466,455	753,670	21.49	28,520	375,725	357,817	32,609	4.8%
2003	475,511	766,154	22.24	29,025	378,128	358,021	33,799	5.3%
2004	486,319	780,865	23.66	30,303	381,897	360,884	34,955	5.5%
2005	497,543	798,722	25.34	31,723	389,003	368,649	36,423	5.2%
2006	508,486	817,973	27.38	33,469	397,947	380,099	37,687	4.5%
2007	517,162	834,685	28.88	34,604	405,756	390,917	38,990	3.7%
2008	523,240	846,582	29.98	35,415	408,867	394,423	40,059	3.5%
2009	529,219	857,903	30.17	35,165	410,746	387,477	NA	5.7%
2010	543,302 (4)	887,077 (3)	31.45	35,450	411,550	377,227	NA	8.3%

Sources:
Income and wage/salary from Bureau of Economic Analysis-except where noted
Population from Census Bureau
Average Wage/Salary per Job- from Bureau of Economic Analysis
Bureau of Business and Economic Research Univerisity of New Mexico, BBER.

* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.
(1) Calculated: Personal income divided by MSA population.
(2) Personal Income for Fiscal Years 2010 is estimated by BBER
(3) April 2010 Census
(4) Estimated at 82% of Bernalillo County Census Count
NA - Not Available

City of Albuquerque, New Mexico
Demographic Statistics

	Number	Percent
Education (1) -		
Adequate Yearly Progress and Designations Under No Child Left Behind		
Statewide		
Total Schools received AYP status and designation	827	100%
Total number of schools that made Adequate Yearly Progress	193	23.3%
Elementary Schools (includes K-5, K-6, K-8)	85	10.3%
Middle Schools	7	0.8%
High Schools	21	2.5%
Alternative Schools	80	9.7%
Total number of schools that did not make Adequate Yearly Progress	634	76.7%
Elementary Schools (includes K-5, K-6, K-8)	220	26.6%
Middle Schools	102	12.3%
High Schools	135	16.3%
Alternative Schools	177	21.4%
School Enrollment (1)	**Enrollment**	
Albuquerque School District		
Person enrolled in school	167,580	100.00%
Elementary schools (including Kindergarten)	45,522	27.16%
Mid-high schools	20,829	12.43%
High schools	28,134	16.79%
Private, alternative, and parochial schools	17,792	10.62%
Community College of New Mexico - Central NM Community College	27,999	16.71%
University of New Mexico - Albuquerque Campus	27,304	16.29%
Percent completed High School	65.1%	
Household by Type (3)		
Albuquerque City		
Total households	217,353	100.0%
Family households	130,876	60.2%
with children under 18 years	64,581	29.7%
Married-couple family	87,321	40.2%
with children under 18 years	37,602	17.3%
Female householder, no husband present	30,487	14.0%
with children under 18 years	19,553	9.0%
Nonfamily households	86,477	39.8%
Average household size	2.41	
Average family size	3.07	
Housing Characteristics (2)		
Albuquerque City		
Total housing units	236,065	
Occupied housing units	217,353	92.1%
Owner-occupied housing units	130,154	59.9%
Renter-occupied housing units	87,199	40.1%
Vacant housing units	18,712	7.9%
Medians (2)		
Albuquerque City		
Population age	34	
Family income	$54,819	
Monthly housing cost - mortgage	$1,292	
Monthly housing cost - renting	$717	
National Comparison of Selected Characteristics (3)	**National Rank**	**Poverty Rate**
Statewide comparing to nationwide		
Population living below the poverty level	4	18.2%
Children under 18 years below poverty level	4	25.8%
Households with one or more people under 18	14	34.5%
Population 18 years and older who are veterans	13	12.0%
Population 25 years and older who have completed high school	42	81.5%
Population 25 years and over how have completed a Bachelor's degree	33	25.1%
Percent of People 25 Years and Over Who Have Completed an Advanced Degree	16	10.6%

(1) New Mexico Department of Education
(2) 2009 American Community Survey 1-year Estimates (U.S. Census Bureau)

City of Albuquerque, New Mexico
Full-time Equivalent City Employees by Function/Program
Last Nine Fiscal Years

Schedule 20

	Full-time Equivalent Employees as of June 30								
Function/Program	**2002**	**2003**	**2004**	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**
Animal Welfare	0	0	0	0	0	0	142 (14)	141	135
Aviation	254	254	261	260	262	269	275	276	276
Chief Adminstrative Officer Depa	78	47	55	57	59	40	35	33	33
Convention Center	50	46	37	0 (2)	0	0	0	0	0
Council Services	18	18	18	21	21	27	27	28	28
Cultural Services	378	375	322	362	390	400	411	376	349
Economic Development	0	0	0	0	0	10 (7)	11	11	8
Environmental Health	174	171	163	185	196	237	96	88	88
Family and Community Services	429	379	369	416	429	428	444	416	402
Finance and Administrative Servic	330	306	190 (1)	230	328 (4)	343 (8)	343	311	301
Fire	602	602	604	665	675	692 (9)	692	708	707
Human Resources	42	42	41	41	42	45	45	39	36
Legal	71	63	73	77	80	107 (10)	110	106	85
Mayor Department	9	9	7	7	7	7	7	7	7
Metropolitan Detention Center	494	485	495	510	503	0 (11)	0	0	0
Municpal Development	0	0	201 (5)	278	524 (5)	543	541	526	511
Office of Internal Audit	11	11	11	12	14	14	14	14	12
Parks and Recreation	305	300	285	273	264	296 (12)	297	292	282
Planning	143	161	168	182	182	191	191	180	156
Police	1,308	1,311	1,330	1,363	1,488	1,566	1,566	1,564	1537
Public Works	968	841	792	282 (3)	0 (6)	0	0	0	0
Senior Affairs	107	92	92	93	95	99	99	102	102
Solid Waste	409	403	405	414	418	432	445	450	427
Transit Operations	536	512	476	528	531	589 (13)	591	584	595
Total	6,716	6,428	6,395	6,256	6,508	6,335	6,382	6,252	6,077

(1) Twenty-nine Capital Implementation Program FTEs, 62 Buildings FTEs, and 20 City/County Building FTEs were transferred to the Municipal Development Category.
(2) Effective February 1, 2004 management of the Convention Center was awarded to an individual firm and the oversight of the management contract was transferred to the Department of Finance and Administrative Services.
(3) The New Mexico Legislature adopted legislation creating the Albuquerque Bernalillo County Water Utility Authority (ABWUA). In FY 2005 the City transferred all functions, appropriations, money, records, equipment, property, and personnel to the ABWUA.
(4) Twenty-nine FTEs were added for the new City 311 call center and 54 Fleet management FTEs were transferred from Public Works to DFAS.
(5) The Department of Municipal Development was created by the passage of R-03-304 to assure that capital projects would be completed efficiently and in a timely manner.
(6) The remaining functions of the Public Works Department was transferred to the Municipal Development Department. Public Works is no longer a City Department.
(7) Economic Development is new department
(8) Fifteen Finance & Administrative Services FTEs were added for the implementation of the Enterprise Resource Planning (ERP)/E-government system.
(9) Seventeen Finance & Administrative Services FTEs were added for the implementation of the Enterprise Resource Planning (ERP)/E-government system.
(10) Ten FTEs from the City Clerk Division moved from CAO's office to Legal
(11) The operations of the Metropolitan Detention Center were transferred to Bernalillo County
(12) Parks & Recreation was approved and budgeted additional FTE for new park acreage and medians coming on line, for the new median activity, Abq Golf Training Center that was purchased in FY/07, and for dog parks.
(13) Fifty-eight FTEs increase expanded Rapid Ride motorcoach and security personnel
(14) Creation of Animal Welfare Department

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
Operating Indicators by Function/Program
Last Nine Fiscal Years

Function/Program	2002	2003	2004	2005	2006	2007	2008	2009	2010
	Fiscal Years								
Aviation									
Passengers enplaned/deplaned	6,311,000	6,007,000	6,228,000	6,466,435	6,563,579	6,489,548	6,600,000	5,955,000	5,762,000
Number of flights	122,096	130,475	121,511	124,465	120,150	115,749	130,000	107,711	100,143
Cultural and Recreation									
Library materials in collectior	1,326,008	1,378,532	1,304,108	1,326,486	1,341,547	1,391,687	1,300,000	1,316,061	1,338,475
Library materials borrowec	3,150,628	3,404,772	3,620,494	4,178,204	4,326,904	4,422,245	4,990,000	4,862,599	4,945,413
Library visits	1,587,510	1,767,502	1,705,622	2,089,730	2,154,040	2,324,698	2,590,000	2,498,927	2,745,930
BioPark annual attendance	953,585	957,321	973,407	1,039,513	1,111,893	1,048,067	1,123,000	1,172,547	1,176,353
Explora annual attendance	47,000	60,820	219,378	214,977	190,485	205,055	195,700	221,478	222,315
Albuquerque Museum attendance	102,460	104,595	170,072	99,473	147,159	112,359	140,000	111,503	124,848
Park acres maintained	2,359	2,408	2,468	2,514	2,661	2,722	2,776	2,856	2,921
Open space acres	31,515	26,786	27,513	28,056	28,223	28,373	28,486	28,803	28,812
Municipal Development									
Street miles maintainec	4,058	4,141	4,102	4,118	4,318	4,437	4,450	4,525	4,579
Street miles resurfaced/crack-sea	300	297	248	303	291	385	285	189	188
Potholes repaired	3,000	1,280	2,741	3,528	5,889	3,499	3,500	2,476	3,360
Curb miles swept	36,000	51,925	19,764	58,471	49,616	51,823	50,000	50,251	40,946
Facility maintained	128	130	133	145	145	168	172	193	179
Facility sq. ft. area maintained (mil.	1.90	1.94	1.98	2.00	2.00	2.23	2.32	2.41	2.15
Planning									
Inspections -code compliance	31,165	37,758	35,973	63,933	51,566	52,511	70,000	68,808	61,462
Inspections - permits	164,079	192,020	201,932	236,052	244,117	182,438	211,140	72,477	70,616
Business registrations	6,831	6,501	6,683	7,495	5,862	6,979	6,500	6,657	6,587
Plans reviewed	10,220	11,492	11,803	9,370	7,707	7,416	7,500	2,656	3,009
Public Safety - Fire									
Emergency responses	65,387	69,170	68,271	69,877	73,242	76,171	76,171	81,060	76,219
Fires extinguished (residential)	*	*	201	99	136	138	128	146	129
Fires extinguished (non-residential)	*	*	191	114	127	115	114	70	92
Fires extinguished (wildland)	*	*	36	11	21	6	2	6	2
Hazardous materials incidents	863	1,496	1,002	884	952	1,071	1,184	919	809
Rescue calls	*	68	43	46	69	74	70	59	30
Code enforcement inspections	10,837	11,027	11,135	11,200	11,500	3,662	4,200	4,203	5,019
Public Safety - Police									
Offense reports processed	124,040	79,009	94,406	111,796	120,565	101,560	102,000	67,058	55,874
Accident reports processed	31,270	25,736	29,330	33,892	32,556	30,556	32,000	24,748	23,456
Calls received	*	1,284,531	1,176,022	1,156,696	1,130,979	911,071	1,157,416	1,411,816	1,405,290
Felony arrests	*	*	8,216	10,451	10,501	11,326	10,794	14,325	15,836
Misdemeanor arrests	*	*	12,195	24,379	19,773	24,179	22,778	14,705	14,705
Solid Waste									
Refuse collected (tons)	381,548	406,827	423,640	440,541	439,359	452,097	484,964	402,692	392,491
Recyclables collected (tons)	7,348	12,392	7,046	7,367	9,161	9,750	11,152	11,029	11,583
Miles litter/weeds cleaned	16,718	17,665	20,014	72,507	80,657	75,317	75,000	18,020	28,463
Graffiti sites cleaned	19,142	33,367	30,939	33,424	38,230	41,588	40,051	73,571	67,083
Transit - Bus									
Passenger miles	*	19,621,375	19,631,700	25,046,000	28,300,000	31,163,000	32,000,000	36,011,000	37,406,594
ABQRide ridership	7,435,000	6,834,508	6,863,216	7,249,621	8,450,000	9,386,450	9,500,000	10,760,000	11,177,000

Source: City of Albuquerque Annual Performance Plan.
Note: Some data are based estimated, projected, or preliminary information
* Data not available or information was not captured or recorded in a comparable format.
Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
Capital Assets by Function
Last Nine Fiscal Years

Function/Program	2002	2003	2004	2005	2006	2007	2008	2009	2010
	Fiscal Years								
General Government:									
Bus Lines-minibuses	140	140	151	151	144	144	160	160	160
Landfill	1	1	1	1	1	1	1	1	1
Refuse Convenience Centers	3	3	3	3	3	3	3	3	3
Storm sewers (miles)	555	580	610	611	611	612	615	618	618
Public Safety:									
Law Enforcement Center	1	1	1	1	1	1	1	1	1
Police Area Command Centers	5	5	5	5	5	5	6	6	6
Police Substations	11	12	12	12	12	12	12	12	12
Fire Stations	23	23	23	23	23	23	23	23	23
Higways and Streets:									
Streets maintained (miles)	3,890	4,141	4,102	4,118	4,264	4,437	4,470	4,525	4579
ROW acres	*	*	*	*	7,383	7,383	7,383	7,383	7383
Bridges (railroad, river, roads)	31	31	31	31	31	31	150	150	150
Urban trails (miles)	54	55	59	60	66	126	128	113	117
Traffic signals	533	557	565	571	573	586	593	595	601
School flashing beacons	112	112	112	112	117	117	278	280	302
Storm lift stations	13	14	14	14	14	14	14	14	14
Storm drainage bridges	182	192	193	193	193	193	41	50	50
Dams/Dentention basin	14	14	14	14	14	14	110	110	110
Cultural and Recreation:									
Open space acreage	*	26,786	27,513	28,056	28,223	28,326	28,786	28,803	28,810
Park acres	*	2,408	2,468	2,514	2,661	2,769	2,776	2,856	2921
Playgrounds	*	138	140	143	145	145	171	160	168
Baseball/softball parks	7	7	7	7	6	6	6	7	7
Golf courses	4	4	4	4	4	4	4	4	4
Swimming pools	12	12	12	12	12	12	14	12	12
Tennis courts	32	32	32	32	32	36	136	134	134
Community centers	24	24	24	24	24	24	24	24	24
Museums/Zoos/Cultural Centers	10	10	10	10	10	10	10	10	10
Libraries	17	17	17	17	17	17	17	17	17

Source: City of Albuquerque Annual Performance Plan, department records and Infrastructure records.
Note: Some data are based on estimated, projected, or preliminary information
* Data not available or information was not captured or was not recorded in a comparable format.

APPROPRIATIONS LEGISLATION

CITY of ALBUQUERQUE
NINETEENTH COUNCIL

COUNCIL BILL NO. F/S R-11-204 ENACTMENT NO. R-2011-040

SPONSORED BY: Brad Winter

RESOLUTION

APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY OF ALBUQUERQUE FOR FISCAL YEAR 2012, BEGINNING JULY 1, 2011 AND ENDING JUNE 30, 2012; ADJUSTING FISCAL YEAR 2011 APPROPRIATIONS; AND ADJUSTING OPERATING GRANTS AND CAPITAL FUNDS.

WHEREAS, the Charter of the City of Albuquerque requires the Mayor to formulate the annual operating budget for the City of Albuquerque; and

WHEREAS, the Charter of the City of Albuquerque requires the Council to approve or amend and approve the Mayor's budget; and

WHEREAS, appropriations for the operation of the City government must be approved by the Council; and

WHEREAS, the Fire Debt Service Fund (410) is hereby established in Fiscal Year 2011, to record payments to the NM Finance Authority.

BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF ALBUQUERQUE:

Section 1. That the amount of $39,159,000 is hereby reserved as the Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2012. This amount includes an additional $200,000 to begin a build-up of the operating reserve above 1/12th in order to adjust to future economic downturns and maintain our current bond ratings.

Section 2. The amount of $500,000 is hereby reserved in the General Fund to offset potential increases in the price of fuel. The amount of $121,000 is hereby reserved in the General Fund for a potential runoff in the upcoming 2011 municipal election.

Section 3. The amount of $1,538,000 is hereby reserved in the General Fund for labor negotiations. The General Fund also has a recurring revenue to

recurring appropriation balance in excess of the $1,538,000 to allow for these labor negotiations. Funds not obligated as a result of labor negotiations will be utilized to restore deleted positions.

Section 4. That the following amounts are hereby appropriated to the following program strategies for operating City government during Fiscal Year 2012:

GENERAL FUND – 110

Animal Welfare Department	
Animal Welfare	9,307,000

Contingent upon negotiation of a hedge security locking in a fuel price low enough to negate the need for a fuel reserve, up to $154,000 is appropriated from reserve to fund vacant animal welfare positions. Should this happen, an additional $13,000 is hereby designated for required operating reserves.

Transfer to Heart Ordinance Fund (243)	70,000
Chief Administrative Officer Department	
Administrative Hearing Office	988,000
Chief Administrative Officer	1,857,000
City Support Functions	
Dues and Memberships	422,000
Early Retirement	7,000,000
Joint Committee on Intergovernmental Legislative Relations	140,000
Transfer to Other Funds:	
Open and Ethical Elections (232)	463,000
Operating Grants (265)	4,414,000
Capital Acquisition (305)	500,000
Sales Tax Refunding D/S (405)	4,259,000
Vehicle/Equipment Replacement (730)	850,000
Council Services Department	
Council Services	3,100,000
Cultural Services Department	
Anderson/Abruzzo Balloon Museum	897,000

1	Biological Park	12,001,000
2	CIP Biological Park	2,386,000
3	CIP Libraries	60,000
4	Community Events	2,391,000
5	Explora	1,300,000
6	Museum	2,886,000
7	Public Art Urban Enhancement	265,000
8	Public Library	10,241,000

9 Contingent upon negotiation of a hedge security locking in a fuel price low
10 enough to negate the need for a fuel reserve, up to $234,000 is appropriated from
11 reserve to fund vacant library positions. Should this happen, an additional
12 $20,000 is hereby designated for required operating reserves.

13	Strategic Support	1,326,000
14	Economic Development Department	
15	Convention Center	1,905,000
16	Economic Development	1,105,000
17	International Trade	48,000
18	Transfer to Parking Operating Fund (641)	1,363,000
19	Environmental Health Department	
20	Consumer Health Protection	1,244,000
21	Environmental Services	1,264,000
22	Strategic Support	625,000
23	Urban Biology	474,000
24	Family and Community Services Department	
25	Community Recreation	7,713,000
26	Develop Affordable Housing	1,284,000
27	Early Childhood Education	5,202,000
28	Emergency Shelter Services	1,077,000
29	Health and Social Services	3,312,000
30	Mental Health Services	1,825,000
31	Partner with Public Education	5,417,000

1 On page 86 of the FY/12 Proposed Budget document under Partner with Public
2 Education, the amount of $93,057 identified for APS/Middle School Cluster
3 Initiative is changed to $777,057. Also, the contractors listed as APS/Mid School
4 Cluster Initiative (Inc Title 1 and B-Season BB) is changed to APS Elementary and
5 Middle School Initiative.

6	Strategic Support	1,359,000
7	Reduce Youth Gangs	1,272,000
8	Substance Abuse	5,075,000
9	Supportive Services to Homeless	230,000
10	Transitional Housing	154,000
11	Finance and Administrative Department	
12	Accounting	3,315,000
13	Citizen Services	3,604,000
14	Citywide Financial Support Services	1,056,000
15	ERP E-Government	1,886,000
16	Information Technology Services Management	6,672,000
17	Office of Management and Budget	1,138,000
18	Purchasing	1,014,000
19	Real Property	623,000
20	Strategic Support	322,000
21	Treasury	1,336,000
22	Fire Department	
23	AFD Headquarters	2,072,000
24	Dispatch	3,960,000
25	Emergency Response	54,503,000
26	Fire Prevention/Fire Marshal's Office	3,912,000
27	Logistics	1,805,000
28	Technical Services	727,000
29	Training	2,319,000
30	Human Resources Department	
31	Personnel Services	2,174,000
32	Legal Department	

1	Legal Services	4,511,000
2	Safe City Strike Force	962,000
3	Mayor's Office	
4	Mayor's Office	870,000
5	Municipal Development Department	
6	Construction	1,740,000
7	Design Recovered CIP	1,434,000
8	Design Recovered Storm Drain and Transport	2,309,000
9	Facilities	7,150,000
10	Special Events Parking	19,000
11	Storm Drainage	2,461,000
12	Strategic Support	1,912,000
13	Street CIP/Trans Infrastructure Tax	3,704,000
14	Street Services	11,013,000
15	Transfer to Other Funds:	
16	City/County Facilities (290)	1,820,000
17	Parking Operating (641)	1,188,000
18	Plaza Del Sol Building (292)	1,148,000
19	Stadium Operations (691)	143,000
20	Office of the City Clerk	
21	City Clerk	1,529,000
22	Office of Inspector General	
23	Inspector General	338,000
24	Office of Internal Audit	
25	Office of Internal Audit	802,000
26	Police Department	
27	Communications and Records	13,144,000
28	Family Advocacy	9,009,000
29	Investigative Services	21,345,000
30	Neighborhood Policing	88,901,000
31	Off-Duty Police Overtime	1,825,000
32	Officer and Department Support	16,642,000

1	Prisoner Transport	1,771,000
2	Professional Standards	762,000
3	Transfer to Other Funds:	
4	Capital Acquisition	500,000
5	Parks and Recreation Department	
6	Aquatics	3,888,000
7	Aviation Landscape Maintenance	978,000
8	CIP Funded Employees	3,013,000
9	Parks Management	15,570,000
10	Promote Safe Use of Firearms	478,000
11	Provide Quality Recreation	2,204,000
12	Strategic Support	805,000
13	Transfer to Other Funds:	
14	Open Space Expendable Trust (851)	1,477,000
15	Capital Acquisition (305)	170,000
16	Planning Department	
17	Code Enforcement	3,390,000
18	Urban Design and Development	1,707,000
19	One Stop Shop	6,019,000
20	Strategic Support	1,530,000
21	Senior Affairs Department	
22	Access to Basic Services	92,000
23	Strategic Support	1,589,000
24	Well Being	4,513,000
25	Transit Department	
26	Transfer to Transit Operating Fund (661)	19,620,000
27	STATE FIRE FUND – 210	
28	Fire Department	
29	State Fire Fund	1,707,000
30	Transfer to Other Funds:	
31	Fire Debt Service Fund (410)	101,000
32	LODGERS' TAX FUND - 220	

1	Finance and Administrative Services Department	
2	Lodgers' Promotion	5,166,000
3	Transfer to General Fund (110)	190,000
4	Transfer to Sales Tax Refunding D/S Fund (405)	6,089,000
5	HOSPITALITY FEE FUND – 221	
6	Finance and Administrative Services Department	
7	Lodgers' Promotion	1,071,000
8	Transfer to Other Funds:	
9	Sales Tax Refunding D/S (405)	581,000
10	Capital Acquisition (305)	540,000
11	CULTURE AND RECREATION PROJECTS FUND –225	
12	Cultural Services Department	
13	Balloon Center Projects	79,000
14	Community Events Projects	85,000
15	Library Projects	300,000
16	Museum Projects	231,000
17	OPEN & ETHICAL ELECTIONS FUND – 232	
18	Office of the City Clerk	
19	Open & Ethical Elections	431,000
20	Transfer to General Fund (110)	332,000
21	ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235	
22	Cultural Services Department	
23	BioPark Projects	1,600,000
24	CITY HOUSING FUND – 240	
25	Family and Community Services Department	
26	City Housing	40,000
27	AIR QUALITY FUND - 242	
28	Environmental Health Department	
29	Operating Permits	1,431,000
30	Vehicle Pollution Management	1,074,000
31	Transfer to General Fund (110)	125,000
32	HEART ORDINANCE FUND – 243	

1 Animal Welfare Department

2 Heart Companion Services 64,000

3 Transfer to General Fund (110) 6,000

4 OPERATING GRANTS FUND – 265

5 Chief Administrative Officer Department

6 Emergency Management 336,000

7 The above appropriation includes $105,000 from the State. The indirect overhead

8 charges of $13,000 and $218,000 in matching funds are available in the Transfer

9 to Operating Grants Fund (265) program in the General Fund.

10 City Readiness Initiative (CRI) 86,785

11 The above appropriation includes $85,000 from the State. The indirect overhead

12 charges of $1,785 are available in the Transfer to Operating Grants Fund (265)

13 program in the General Fund.

14 Transit Department

15 CMAQ Grant 877,809

16 The State has committed funds of $750,000 for FY/12 to support the recent

17 expansion of Rapid Ride services along east Central (Green Line). This

18 commitment involves a cash match of $127,809 by the City which is included in

19 Transit's operating appropriation.

20 LAW ENFORCEMENT PROTECTION FUND - 280

21 Police Department

22 Crime Lab Project 120,000

23 DWI Ordinance Enforcement 893,000

24 Law Enforcement Protection Act 681,000

25 SID/Federal Forfeitures 731,000

26 Transfer to General Fund (110) 389,000

27 GAS TAX ROAD FUND - 282

28 Municipal Development Department

29 Street Services 5,039,000

30 Transfer to General Fund (110) 259,000

31 FALSE ALARM ENFORCEMENT AND EDUCATION FUND – 287

32 Police Department

Transfer to General Fund (110)	775,000
PHOTO ENFORCEMENT FUND – 288	
Police Department	
Photo Enforcement Operations	2,550,000
Remittance to the State	341,000
Transfer to General Fund (110)	661,000
CITY/COUNTY FACILITIES FUND – 290	
Municipal Development Department	
City/County Building	2,935,000
Transfer to General Fund (110)	86,000
PLAZA DEL SOL BUILDING FUND – 292	
Municipal Development Department	
Plaza del Sol Building	749,000
Transfer to Sales Tax Refunding D/S Fund (405)	539,000
SALES TAX REFUNDING DEBT SERVICE FUND - 405	
City Support Functions	
Sales Tax Refunding Debt Service	13,495,000

The appropriation includes $3 million in recurring revenue, equivalent to a 0.25 mil shift, to be used to pay debt service on gross receipts tax bonds issued to fund capital investments in association with the establishment of a capital plan that will: spur private investments in our city; increase the quality of life for our residents; promote tourism and new income to our city; and enhance economic development and promote job creation. The administration will present to the Council an ordinance for the purpose of issuing gross receipts tax revenue bonds. If adopted by the Council, the question of issuing the gross receipts tax revenue bonds will be submitted to the voters at the election to be held on October 4, 2011. Projects for such capital plan shall be recommended by ABQ: The Plan Implementation Committee that shall consist of nine Council appointed members (one for each district) and four Mayoral appointed members. The ordinance will provide a procedure for the approval, prior to the October 4, 2011 election, of projects to be financed by the proceeds of the gross receipts tax revenue bonds.

1	FIRE DEBT SERVICE FUND – 410	
2	Fire Department	
3	Debt Service	101,000
4	GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415	
5	City Support Functions	
6	General Obligation Bond Debt Service	62,241,000
7	AVIATION OPERATING FUND – 611	
8	Aviation Department	
9	Aviation Management & Professional Support	4,472,000
10	Airport Operations, Maintenance, Security	27,031,000
11	Transfer to Other Funds:	
12	General (110)	1,435,000
13	Airport Capital and Deferred Maintenance (613)	14,450,000
14	Airport Revenue Bond D/S (615)	25,500,000
15	AIRPORT REVENUE BOND DEBT SERVICE FUND – 615	
16	Aviation Department	
17	Debt Service	25,413,000
18	PARKING FACILITIES OPERATING FUND – 641	
19	Municipal Development Department	
20	Parking Services	3,370,000
21	Transfer to Other Funds:	
22	General (110)	461,000
23	Parking Facilities Revenue Bond D/S (645)	3,260,000
24	PARKING FACILITIES REVENUE BOND DEBT SERVICE FUND - 645	
25	Municipal Development Department	
26	Transfer to Sales Tax Refunding D/S Fund (405)	3,260,000
27	REFUSE DISPOSAL OPERATING FUND – 651	
28	Solid Waste Management Department	
29	Administrative Services	4,617,000
30	Clean City Section	5,578,000
31	Collections	18,167,000
32	Disposal	5,873,000

Maintenance- Support Services	4,718,000
Recycling	4,085,000
Transfer to Other Funds:	
General (110)	4,437,000
Operating Grants (265)	128,000
Joint Water and Sewer Operating (621)	1,047,000
Refuse Disposal Capital (653)	10,396,000
Refuse Disposal Revenue Bond D/S (655)	4,995,000

A contingent appropriation is made based upon the cost of fuel exceeding $2.30 during FY/12 in the Refuse Disposal Operating Fund (651). Fuel appropriations for Administrative Services, Clean City Section, Collections, Disposal, Maintenance-Support Services and Recycling program strategies will be increased up to the additional fuel surcharge revenue received at fiscal year end.

<u>REFUSE DISPOSAL REVENUE BOND DEBT SERVICE FUND - 655</u>

Solid Waste Management

Debt Service	4,995,000

<u>TRANSIT OPERATING FUND – 661</u>

Transit Department

ABQ Ride	28,218,000
Facility Maintenance	1,981,000
Paratransit	5,526,000
Special Events	252,000
Strategic Support	2,747,000
Transfer to Other Funds:	
General (110)	2,011,000
Transit Grants (663)	400,000
Operating Grants (265)	329,000

<u>TRANSIT DEBT SERVICE FUND – 667</u>

Transit Department

Debt Service	4,282,000

<u>APARTMENTS OPERATING FUND – 671</u>

Family and Community Services Department

1	Housing Operations	2,774,000
2	Transfer to Other Funds:	
3	City Housing (240)	40,000
4	Apartments D/S (675)	1,001,000
5	APARTMENTS DEBT SERVICE FUND – 675	
6	Family and Community Services Department	
7	Debt Service	1,001,000
8	GOLF COURSES OPERATING FUND – 681	
9	Parks and Recreation Department	
10	Affordable and Quality Golf	3,768,000
11	Transfer to Other Funds:	
12	General (110)	244,000
13	BASEBALL STADIUM OPERATING FUND – 691	
14	Municipal Development Department	
15	Stadium Operations	831,000
16	Transfer to Other Funds:	
17	General (110)	20,000
18	Baseball Stadium D/S (695)	1,164,000
19	BASEBALL STADIUM DEBT SERVICE FUND – 695	
20	Municipal Development Department	
21	Debt Service	1,163,000
22	RISK MANAGEMENT FUND – 705	
23	Finance and Administrative Services Department	
24	Safety Office/Loss Prevention	1,825,000
25	Tort and Other Claims	18,355,000
26	Workers' Comp Claims	11,071,000
27	Transfer to General Fund (110)	785,000
28	Human Resources Department	
29	Unemployment Compensation	2,006,000
30	Employee Equity	134,000
31	SUPPLIES INVENTORY MANAGEMENT FUND – 715	
32	Finance and Administrative Services Department	

Materials Management	785,000
Transfer to General Fund (110)	366,000
FLEET MANAGEMENT FUND - 725	
Finance and Administrative Services Department	
Fleet Management	14,048,000
Transfer to General Fund (110)	478,000
VEHICLE/EQUIPMENT REPLACEMENT FUND - 730	
Finance and Administrative Services Department	
Computer Equipment	500,000
Vehicle Projects	350,000
EMPLOYEE INSURANCE FUND - 735	
Human Resources Department	
Insurance and Administration	60,136,000
Transfer to General Fund (110)	140,000
COMMUNICATIONS MANAGEMENT FUND – 745	
Finance and Administrative Services Department	
City Communications	7,021,000
Transfer to General Fund (110)	280,000
OPEN SPACE EXPENDABLE TRUST FUND – 851	
Parks and Recreation Department	
Open Space Management	2,680,000

Section 5. The following appropriations are hereby adjusted to the following program strategies and funds from fund balance and/or revenue for operating City government in fiscal year 2011:

GENERAL FUND – 110	
City Support Department	
Early Retirement	2,000,000
Finance and Administrative Services Department	
ERP E-Government	270,000
Information Technology Services Management	(270,000)
CITY/COUNTY PROJECT FUND – 285	
Finance and Administrative Services Department	

Transfer to General Fund (110)	5,000

RISK MANAGEMENT FUND – 705

Human Resources Department

Unemployment Compensation	200,000

Section 6. Various Special Assessment Districts have been completed and should now be closed. That the following appropriations in the Special Assessment Capital Fund 330 are hereby made and funds up to these amounts are hereby transferred to the Special Assessment Debt Service Fund 501 in fiscal year 2011:

Special Assessment District	Amount
SAD 216 Transfer to Debt Service	15,473
SAD 221 Transfer to Debt Service	5,772
SAD 222 Transfer to Debt Service	532,605
SAD 223 B-C-D Transfer to Debt Service	22,321
SAD 224 Transfer to Debt Service	207,899
SAD 225 Transfer to Debt Service	56,236
SAD 226 Transfer to Debt Service	895,094
SAD 227 Transfer to Debt Service	5,055

Section 7. Various Special Assessment Districts have been completed and should now be closed. That the following appropriations in the Special Assessment Debt Service Fund 501 are hereby made and funds up to these amounts are hereby transferred to the General Fund 110 operating budget in fiscal year 2011.

Project	Amount
SAD Surplus	2,295,000

Section 8. That the following appropriations are hereby made to the Capital Program to the specific funds and projects as indicated below for Fiscal Year 2012:

Department/Fund	Source	Amount
Finance & Management/ Fund 305		
Convention Center Improvements	Transfer from Fund 221	540,000
Parks & Recreation/Fund 305		

Park Development/Parks	Transfer from Fund 110	100,000
Sunport Landscape Equipment	Transfer from Fund 110	70,000
<u>Police/Fund 305</u>		
Public Safety/Vehicles & Equipment	Transfer from Fund 110	500,000
<u>Solid Waste/Fund 653</u>		
Heavy Equipment	Transfer from Fund 651	6,865,000
Automated Carts	Transfer from Fund 651	398,000
New Cell Construction	Transfer from Fund 651	650,000
Refuse Facility Replacement/Repair	Transfer from Fund 651	600,000
Collection Bins	Transfer from Fund 651	150,000
Computer Equipment	Transfer from Fund 651	200,000
Alternative Landfill	Transfer from Fund 651	228,000
Environmental Health	Transfer from Fund 651	1,305,000
<u>Transit/Fund 305</u>		
Capital Equipment	Transfer from Fund 110	500,000

That the appropriations stated in this section are contingent upon the operating transfers being approved in the operating budget and may be adjusted to reflect approved amounts.

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PASSED AND ADOPTED THIS 16th DAY OF May, 2011
BY A VOTE OF: 5 FOR 3 AGAINST.

For: 5
Against: Benton, Garduño, Sanchez
Excused: O'Malley

Don F. Harris, President
City Council

APPROVED THIS 26th DAY OF May, 2011

Bill No. F/S R-11-204

Richard J. Berry, Mayor
City of Albuquerque

ATTEST:

Amy B. Bailey, City Clerk

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CITY of ALBUQUERQUE
NINETEENTH COUNCIL

COUNCIL BILL NO. R-11-205 ENACTMENT NO. R-2011-041

SPONSORED BY: Ken Sanchez by request

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1 RESOLUTION
2 ESTABLISHING ONE-YEAR OBJECTIVES FOR THE CITY OF ALBUQUERQUE
3 IN FISCAL YEAR 2012; TO MEET FIVE-YEAR GOALS.
4 WHEREAS, Section 4-10(b) of the City Charter specifies that the Council
5 shall annually review and adopt one-year objectives related to the five year
6 goals for the City, which goals and objectives are to serve as a basis for
7 budget formulation and other policies and legislation; and
8 WHEREAS, on August 1, 1994 the Council adopted what became
9 Ordinance Enactment 35-1994 revising the goals and objectives process, and
10 on August 19, 1994 the Mayor approved it; and
11 WHEREAS, on October 20, 1997 the Council amended Enactment 35-1994,
12 revising the goals and objectives process (Enactment Number 39-1997), and
13 on November 10, 1997, the Mayor approved it; and
14 WHEREAS, on April 25, 2001 the Council repealed Chapter 14, Article 13,
15 Part 3 and amended Chapter 2, Article 11 of ROA 1994, adapting the process
16 for the establishment of Five Year Goals and Annual Objectives, as part of the
17 annual budget process; and
18 WHEREAS, the Mayor and Council adopted five-year goals for the City (R-
19 10-151; Enactment Number R-2010-151), and are prepared to adopt one-year
20 objectives for the City for Fiscal Year 2012 (FY/12).
21 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
22 ALBUQUERQUE:
23 Section 1. That the City of Albuquerque adopts the following one-year
24 objectives for FY/12, grouped under the eight five-year goals of the City.
25 HUMAN AND FAMILY DEVELOPMENT GOAL: All residents have the

opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

OBJECTIVE 1. Utilizing preliminary data collected in the 2010 Residential Senior Survey and the 2009 Aging Well Albuquerque Report; develop a plan to begin preparing for the increase of Albuquerque's senior population. Collaborate with Municipal Development, Cultural Services, Transit, Planning, Family & Community Services, Parks & Recreation, Economic Development, APD, AFD, and other outside organizations to develop a city-wide action plan. Submit plan to the Mayor and City Council by the end of FY/12 (DSA/Senior Well Being).

OBJECTIVE 2. Collaborate with COA/ISD to begin developing and implementing on-line senior center registrations as Phase II of the Point-of-Sale project begun in FY/11. Submit status report to the Mayor and City Council by end of FY/12 (DSA/Senior Well Being).

OBJECTIVE 3. Collaborate with the Department of Municipal Development to select an architectural company, approve final drawings and select a construction company to begin work on capital improvement projects at Bear Canyon Senior Center. Ensure project is on schedule and within budget. Continue to monitor work on the renovation of Highland Senior Center to ensure project is on time and within budget. Submit status report to the Mayor and City Council by end of FY/12 (DSA/Senior Well Being).

OBJECTIVE 4. Collaborate with the Department of Municipal Development to select a contractor and participate in architectural planning and construction meetings with the project manager to monitor work of Phase II of North Domingo Baca Multigenerational Center. Ensure project is on schedule, within budget, and minimizes disruption of services to participants; estimated completion date, summer 2012. Submit status report to the Mayor and City Council by end of FY/12 (DSA/Senior Well Being).

OBJECTIVE 5. Conduct a feasibility study for the consolidation of meal sites operated by the Department of Senior Affairs to minimize departmental spending and raise efficiency in the delivery of congregate meals to participants. Establish standards to define optimum operation levels and costs of the meals program; establish systems to ensure participants are

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registered in SAMS and that nutritional assessments are conducted on an annual basis. Submit status report to the Mayor and City Council by the end of the second quarter FY/12 (DSA/Senior Well Being).

OBJECTIVE 6. Using 2009 GO Bond funds, increase the circulation of downloadable eBooks by 20% from 6,835 in FY/10 to 8,202 in FY/12. (CSD/Library).

OBJECTIVE 7. Using existing or available funding, work with Parks & Recreation, Cultural Services and other stakeholders to produce a summer youth guide brochure outlining available City of Albuquerque youth programming. Collaborate with partners to plan and provide new programs for the youth who attend City community centers. Study cost cutting and efficiency measures for current funding and develop alternative or additional funding sources as appropriate. Report to Mayor and City Council by the end of second quarter, FY/12. (FCS/Community Recreation)

OBJECTIVE 8. Utilizing the foundation of the Family & Community Services Department (FCS) Core Values Assessment and Recommendations, create and implement a pilot program of new Employee Work Plans (EWP) and Performance Evaluation Guides (PEG) for FCS that is valued, fair, holds supervisors and employees accountable and encourages and rewards exceptional performance. Train FCS supervisors and employees in the new system and use the new EWP/PEG evaluations for no less than one year. Partner with HR to evaluate the program and consider its application for other City departments. Report results to the Mayor and City Council by the end of FY/12. (FCS/Plan & Coordinate)

OBJECTIVE 9. Utilizing existing or available funding, follow up and implement recommendations made by POD Inc. to construct a computerized database and other process improvements for Family & Community Services Community Development, Behavioral Health and selected other divisions. Develop and implement the project in phases as resources are available. Report progress to the Mayor and City Council by the end of FY/12. (FCS/Plan & Coordinate)

OBJECTIVE 10. Using existing resources and staff, conduct a study to determine a minimum of two suitable locations that can be used by

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nonprofit and community groups to provide meal services to the homeless and other needy individuals. The study shall include a survey of other homeless service providers within the neighborhoods, the days and hours of existing meal services, the feasibility of using their facilities to provide meals on weekends/holidays and any additional costs to keep the facilities open for meals on the weekends/holidays, consultation with neighborhood residents, neighborhood associations, as well as local businesses that may be impacted by meals provided on weekends/holidays. Complete the study and submit a report to the Mayor and the City Council by the end of the second quarter of FY/12.

OBJECTIVE 11. Develop a pilot program to increase programming for youth recreation and wellness to include collaboration between Parks and Recreation, Family and Community Services and Cultural Services Departments. Submit a status report to the Mayor and City Council by the end of FY/12. (Parks and Recreation/Provide Quality Recreation)

OBJECTIVE 12. Complete the strategic plan and market the new vision of Balloon Fiesta Park to increase year round use and promote recreational and cultural opportunities. Submit a status report to the Mayor and City Council by the end of FY/12. (Parks and Recreation/Provide Quality Recreation)

PUBLIC SAFETY GOAL: The public is safe and secure, and shares responsibility for maintaining a safe environment.

OBJECTIVE 1. In an effort to combat automobile theft, expand the APD bait vehicle program by adding at least two more vehicles. A bait vehicle is a vehicle equipped with a GPS tracking system that activates when the vehicle is tampered with and/or stolen and contains equipment that alerts the dispatcher to track and disable the vehicle upon request of responding patrol units. Submit a status report to the Mayor and City Council by end of the second quarter, FY/12. (APD/Investigative Services)

OBJECTIVE 2. In order to increase the effectiveness of the Pawn Shop Unit, increase technology available to the Unit including a new database that will track pawned items, how many times the items have been pawned, and who pawned it. Submit a status report to the Mayor and City Council by

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end of the second quarter, FY/12. (APD/Investigative Services)

OBJECTIVE 3. In order to increase APD's proactive approach to potential crime, evaluate predictive crime analysis programs/applications that are currently used by other law enforcement agencies. Predictive analysis is a technique that models historical data with assumptive future conditions to predict outcomes or events. Predictive analysis is a valuable tool for identifying when and where criminal activity will take place, allowing law enforcement agencies to shift resources accordingly. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12. (APD/Officer and Department Support)

OBJECTIVE 4. Using existing resources, improve the clearance rate for the White Collar Crimes Unit by 5% by implementing procedures that result in a higher clearance rate for identity theft cases worked and a larger increase in the amount of cases that get assigned to detectives. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12. (APD/Investigative Services)

OBJECTIVE 5. Increase alternative training methods to all APD staff by fully implementing PowerDMS and other alternative training methods in order to save money on travel and lodging costs; increase convenience for the trainee; and provide additional capacity for both students and instructors. Submit a status report to the Mayor and City Council by end of the second and fourth quarters, FY/12. (APD/Officer and Department Support)

OBJECTIVE 6. Using grant funding, increase the number of contacts of victims of domestic violence and stalking cases by victim liaisons at the Family Advocacy Center. Increasing the number of contacts comforts the victim by providing a personal touch, as well as monitoring the case thoroughly. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12. (APD/Officer and Department Support)

OBJECTIVE 7. Using existing resources develop an active shooter education program for civilians that will increase the chances those civilians will respond in a manner that will allow APD to be more effective in an event. APD's Training Committee will develop a course in collaboration with the Tactical Division that will provide a guide for responses to an active shooter

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event. Submit a status report to the Mayor and City Council by end of the second and fourth quarters, FY/12. (APD/Officer and Department Support)

OBJECTIVE 8. Using existing resources develop a second contact program for victims of burglaries by developing a standardized procedure where Crime Prevention staff contact burglary victims by phone in order to provide crime prevention information. A second-contact program will bring awareness to burglary victims about APD crime prevention services and demonstrate that the Department is responsive about following up on leads and reduce the chances that they fall victim of similar crime in the future. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12. (APD/Officer and Department Support)

OBJECTIVE 9. Using existing or available funding, create, deploy and manage an internet-based system to enhance public and law enforcement communications to thwart criminal gang activity and related violence. Submit a status report to the Mayor and Council by end of the fourth quarter, FY/12. (APD/Officer and Department Support)

OBJECTIVE 10. Initiate and develop an annual Station Inspection Program, to include fire department facilities, grounds, apparatus, response equipment, and personal protective equipment. Submit a status report to the Mayor and City Council by the end of FY/12. (Fire/Logistics)

OBJECTIVE 11. Initiate and develop a Premises Identification Program to ensure that all commercial businesses in the City Of Albuquerque display appropriate street address numbers posted on their buildings, in accordance with International Fire Code. Submit a status report to the Mayor and City Council by the end of FY/12. (Fire/Prevention)

OBJECTIVE 12. Enter into an agreement with the Albuquerque Bernalillo Water Utility Authority to ensure that fire hydrants within the City of Albuquerque are annually inspected, flushed, and tested; that defective hydrants are repaired in a timely manner. Submit a status report to the Mayor and City Council by the end of FY/12. (Fire/Prevention)

OBJECTIVE 13. Submit a request to City Council to update the existing ordinance F/SO-04-82 to adopt the 2009 IFC (International Fire Code) by the 1st quarter of FY12. (Fire/Prevention)

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OBJECTIVE 14. Design and construct a photovoltaic solar array at the Albuquerque Fire Academy (AFA), to generate sufficient electrical power to reduce net purchased power by 33%. Submit a status report to the Mayor and City Council by the end of second quarter FY/12. (Fire/Logistics)

OBJECTIVE 15. Re-negotiate the Inter-governmental Agreement between the Albuquerque Fire Department and Bernalillo County, for the provision of fire and EMS protection at former County Stations 7 and 9. Submit a status report to the Mayor and City Council by the end of second quarter FY/12. (Fire/Headquarters)

OBJECTIVE 16. Enter into a service contract, based on on-going negotiations, with the local Ambulance service to establish reliable response time criteria, improve clinical performance, and establish reasonable rates for cost recovery of durable and consumable goods. Submit a status report to the Mayor and City Council by the end of second quarter FY/12. (Fire/Emergency Response)

OBJECTIVE 17. Enter into a collaborative agreement with key stakeholders within the Metropolitan area to identify system overload issues caused by frequent and excessive calls to public inebriates, including issues related to quality care and treatment of the public inebriate. Submit Implementation to be complete by the end of second quarter FY12. (Fire/Emergency Response)

PUBLIC INFRASTRUCTURE. Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.

OBJECTIVE 1. Utilizing existing or available revenue or funding and in-house resources, improve the dissemination of bus schedule and real-time bus arrival information through the use of SMS (texting), e-mail, telephone (IVR), smart phone, or other applicable applications. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12 (Transit/Customer Service).

OBJECTIVE 2. Utilizing existing or available revenue or funding and in-house resources, expand the use of Bus Stop Manager Software to provide

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information on each bus stop. Information such as location, type of stop, stop amenities, will be used to track stop maintenance requirements, establish a preventive maintenance schedule, and inputs to the yearly budget cycle. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12 (Transit/Maintenance).

OBJECTIVE 3. Utilizing existing or available revenue or funding and in-house resources, implement Fuel Focus, an automated and integrated system for measuring vehicle fuel and fluid consumption. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12 (Transit/Maintenance).

OBJECTIVE 4. Utilizing existing or available revenue or funding and in-house resources, improve security at ABQ Ride's three (3) main facilities, its transit facilities, and on its vehicles through the: (a) Centralization of management of access to doors at all transit facilities, (b) Installation of security cameras at remote transit facilities and implementation of a process to store and access that video and (c) Upgrade van onboard video system. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12. (Transit/Security)

OBJECTIVE 5. Utilizing existing or available revenue or funding and in-house resources, upgrade Rapid Ride shelters having bus information audio announcing systems to a system providing both English and Spanish verbal announcements. Develop and implement a schedule to install the English and Spanish system at the remaining Rapid Ride shelter locations. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12 (Transit/Planning, Marketing).

OBJECTIVE 6. Utilizing existing or available revenue or funding and in-house resources, review ABQ Ride's Para-Transit application and certification of prospective passengers. Based on the review, updated procedures, checklists, staff training material and program will be developed for implementation by 1 July 2012. Submit progress reports to the Mayor and City Council by the end of second (December 2011) and fourth (June 2012) quarters, FY/12 . (Transit/Sun Van)

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OBJECTIVE 7. Begin design for Terminal Package II, which includes design for rehabilitation aging HVAC infrastructure, enlarge and modernize landside restrooms, and curbside improvements. Submit status report to the Mayor and City Council by the end of FY/12. (Aviation/Operations, Management & Professional Support)

OBJECTIVE 8. Begin new pavement rating report used to evaluate Street Maintenance Programs. Report progress to the Mayor and City Council by the end of FY/12. (DMD/Street Services)

OBJECTIVE 9. Complete construction of Lead and Coal Improvement Project. Report progress to the Mayor and City Council by the end of FY/12. (DMD/Design Recovered Storm Drainage and Transport)

OBJECTIVE 10. Complete the update of the City's Master Plan of Drainage Projects. Report progress by the end of the third quarter of FY/12. (DMD/Design Recovered Storm Drainage and Transport)

OBJECTIVE 11. Complete inventory and implementation plan to comply with federally required regulatory traffic sign upgrade program. Report progress to the Mayor and City Council by the end of FY/12. (DMD/Street Services)

OBJECTIVE 12. Utilizing existing resources, review Transit's passenger fare structure and sales with other southwest cities. The study is to include product sale numbers, corresponding fare revenue, and the impact of reduced and complimentary fares. This study will also identify potential uses of any additional fare box revenue that may be generated if the prices of Transit's fare products are increased. Submit findings in a report to the Mayor and City Council by the end of second quarter, FY/12. (Transit/Strategic Support)

SUSTAINABLE COMMUNITY DEVELOPMENT. Guide growth to protect the environment and the community's economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

OBJECTIVE 1. Using existing resources, evaluate the use of mobile devices by Planning Department field inspectors. Small pad and tablet size devices will be tested to input and retrieve information to and from the KIVA permit tracking system and the ePlan electronic review system. $20,000-

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$30,000 of existing KIVA and ePlan CIP funds will be used to purchase hardware and software. The evaluation will be conducted with existing staff . A report will be submitted to the Mayor and City Council by the end of FY/12. (Planning/One Stop)

OBJECTIVE 2. Complete landscaping of the median on west I-40 between Coors & Unser by end of the fourth quarter of FY12. Report progress by the end of the third quarter of FY/12. (DMD/Design Recovered CIP)

OBJECTIVE 3. Complete construction of the John Marshall Replacement Kitchen by the end of the second quarter FY12. Report progress by the end of the third quarter of FY/12. (DMD/Design Recovered CIP)

OBJECTIVE 4. Complete design of Albuquerque Fire Department - Station 2 and Station 7 by end of the third quarter FY12. Report progress by the end of the third quarter of FY/12. (DMD/Design Recovered CIP)

ENVIRONMENTAL PROTECTION and ENHANCEMENT. Protect and enhance Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

OBJECTIVE 1. Because EHD foresees Albuquerque-Bernalillo County ozone levels will exceed future revised U.S. Environmental Protection Agency (EPA) standards, following the EPA revising the ozone standard in 2011, EHD will develop an attainment plan to comply with the revised regulation. The attainment plan will document steps necessary to meet the ozone standard. This plan may include a timeline for attainment, identifying regional collaboration agencies and their involvement in the process, and the specific steps that will be taken to reach compliance. The Department will provide this plan to the Mayor and City Council by the end of 2nd Quarter, FY/12. (EHD/Air Quality Operating Grant)

OBJECTIVE 2. Expand automated Residential Curbside Recycling Program. Submit a status report to the Mayor and City Council by the end of FY/12. (Solid Waste/Collections)

OBJECTIVE 3. Identify acreage suitable for final closure at the Cerro Colorado Landfill. Design and implement construction. Submit a status report to the Mayor and City Council by the end of FY/12. (Solid Waste/Disposal)

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OBJECTIVE 4. Review the green waste and glass processing operations at Cerro Colorado Landfill for efficiencies and cost effectiveness. Evaluate the potential of a public private partnership for processing. Submit a recommendation to the Mayor and City Council by end of second quarter, FY/12. (Solid Waste/Disposal)

OBJECTIVE 5. Working within current funding levels, provide additional entertainment opportunities for guests at the BioPark and raise Zoo Music and Summer Nights by 22%. The progress and outcome will be reported in Performance Plan. (Cultural Services, BioPark)

OBJECTIVE 6. Implement $2 Million in Energy Conservation funded projects. Report progress to the Mayor and City Council by the end of FY/12. (DMD/City Buildings)

ECONOMIC VITALITY. Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.

OBJECTIVE 1. Using existing resources combine the services of the former Music Office with the Film Office by the end of the first quarter FY12. Complete a report on the consolidation to the Mayor and City Council by the end of the second quarter, FY/12 (Economic Development).

OBJECTIVE 2. Increase utilization of the www.thriveABQ.com business website through combined marketing efforts from community partners. Utilization tracking is to include public usage, business profiles completed and overall website metrics. Complete a status report to the Mayor and City Council by the end of third quarter FY/12. (Economic Development)

OBJECTIVE 3. Implement provisions of the Small Business Regulatory Relief Act. This shall be completed the end of second quarter FY/12. Complete a status report to the Mayor and City Council by the end of third quarter FY/12. (Economic Development)

OBJECTIVE 4. Develop a plan to increase the functionality of Civic Plaza Parking Structure. Submit a status report to the Mayor and City Council by the end of FY/12. (DMD/Parking Services)

COMMUNITY and CULTURAL ENGAGEMENT. Residents participate in the life and decisions of the community to promote and enhance our pride, cultural

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values, and resources and ensure that Albuquerque's community institutions are effective and responsive.

OBJECTIVE 1. In FY/12, The Albuquerque Museum, with the support of the Albuquerque Museum Foundation, will be instituting a "Night at the Museum," wherein the museum will be open one evening each month for public programming. An evaluation will be done at the end of the year to determine the possible long-term effectiveness and sustainability of the program. A final report will be made to Council at the end of first quarter FY/13. (CSD/Museum)

OBJECTIVE 2. In FY/12, the KiMo Theatre will implement a minimum of fifty (50) "Cinema at the KiMo" events and four (4) "Live at the KiMo" musical events. The outcome and attendance will be reported in Performance Plan by the end of FY/12. (CSD/Community Events)

GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

OBJECTIVE 1. Implement Oracle's Hyperion Public Sector Planning & Budgeting (PSPB) application. The new application will interface with the City's PeopleSoft ERP financial system to permit budget preparation and budget vs. results reporting. The expected project completion date is October, 2011. Submit a report to the Mayor and City Council at the end of the second quarter, FY/12. (DFAS/ERP)

OBJECTIVE 2. As a result of the City's recent review of ERP, remediate the Payroll and Time & Labor functionality. The estimated completion date is April, 2012. Submit a report to the Mayor and City Council at the end of the fourth quarter, FY/12. (DFAS/ERP)

OBJECTIVE 3. Using existing staff and available resources, conduct a follow-up study to determine the advisability of contracting the internal audit function to an outside vendor. Increase the number of cities to be surveyed to a minimum of twenty. A minimum of 40% of the cities surveyed should use an external auditor as a co-source or out-source for the city's internal audit function. Cities should be of similar population size and/or annual operating budget as the City of Albuquerque. The follow-up survey should include, at a

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minimum, per city: the number of audits specified in the annual audit plan and the number completed; the average length of time it takes to complete an audit from the date it is started to the date of publication of the audit report; the average number of audits auditors are working on at a given point in time; and the average cost of the audit. The office of Internal Audit shall have minimal involvement with the study. Report study results and recommendations to the Mayor and City Council by the end of second quarter, FY/12. (DFAS/OMB)

Section 2. That the Mayor shall submit a report by Goal to the City Council at least semi-annually summarizing the progress made toward implementation of all the one-year objectives and that any report called for in this resolution shall be in the form of an Executive Communication from the Mayor to the City Council, unless otherwise specifically noted.

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PASSED AND ADOPTED THIS 16th DAY OF May, 2011
BY A VOTE OF: 9 FOR 0 AGAINST.

Don F. Harris, President
City Council

APPROVED THIS 26th DAY OF May, 2011

Bill No. R-11-205

Richard J. Berry, Mayor
City of Albuquerque

ATTEST:

Amy B. Bailey, City Clerk

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CITY of ALBUQUERQUE
NINETEENTH COUNCIL

COUNCIL BILL NO. O-11-55 ENACTMENT NO. O-2011-014

SPONSORED BY: Ken Sanchez, by request

ORDINANCE

AMENDING SECTION 9-3-16 ROA 1994, A PORTION OF THE ALBUQUERQUE ALARM SYSTEM ORDINANCE, REGARDING THE DEDICATION OF REVENUES; DELETING THE FALSE ALARM ENFORCEMENT AND EDUCATION FUND.

BE IT ORDAINED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF ALBUQUERQUE:

Section 1. Section 9-3-16 ROA 1994 is amended to read:

"§ 9-3-16 REVENUES. All permit fines and fees shall be deposited into the General Fund."

Section 2. SEVERABILITY CLAUSE. If any section, paragraph, sentence, clause, word or phrase of this ordinance is for any reason held to be invalid or unenforceable by any court of competent jurisdiction, such decision shall not affect the validity of the remaining provisions of this ordinance. The Council hereby declares that it would have passed this ordinance and each section, paragraph, sentence, clause, word or phrase thereof irrespective of any provision being declared unconstitutional or otherwise invalid.

Section 3. COMPILATION. This ordinance shall be incorporated in and made part of the Revised Ordinances of Albuquerque, New Mexico, 1994.

Section 4. EFFECTIVE DATE. This ordinance shall take effect five days after publication by title and general summary.

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PASSED AND ADOPTED THIS 16th DAY OF May, 2011
BY A VOTE OF: 8 FOR 0 AGAINST.

Excused: Sanchez

Don F. Harris, President
City Council

APPROVED THIS 26th DAY OF May, 2011

Bill No. O-11-55

Richard J. Berry, Mayor
City of Albuquerque

ATTEST:

Amy B. Bailey, City Clerk

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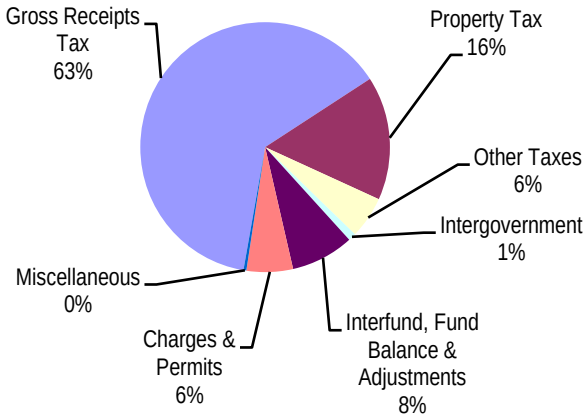
Where the General Fund money comes from:

FY/12 GENERAL FUND RESOURCES

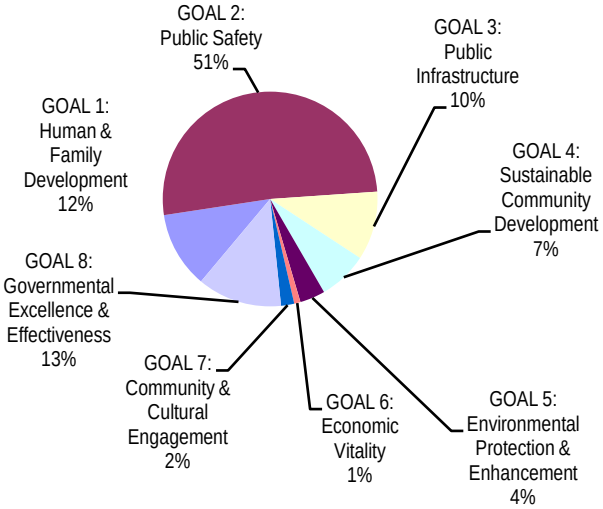


FY/12 General Fund Resources
($000's)

Gross Receipts Tax	$	294,717
Property Tax	$	74,899
Other Taxes	$	25,348
Intergovernmental	$	4,715
Interfund, Fund Balance & Adjustments	$	38,000
Charges & Permits	$	28,084
Miscellaneous	$	1,741
Total Revenue	$	467,504

And, where the money goes:

FY/12 GENERAL FUND APPROPRIATION BY GOAL



FY/12 General Fund Appropriations
($000's)

GOAL 1: Human & Family Development	$	53,656
GOAL 2: Public Safety	$	239,883
GOAL 3: Public Infrastructure	$	48,368
GOAL 4: Sustainable Community Development	$	34,616
GOAL 5: Environmental Protection & Enhancement	$	17,753
GOAL 6: Economic Vitality	$	4,421
GOAL 7: Community & Cultural Engagement	$	9,294
GOAL 8: Governmental Excellence & Effectiveness	$	59,513
Total Appropriations	$	467,504

THE CITY OF ALBUQUERQUE
ACKNOWLEDGES IT'S CONTINUING COMMITMENT
TO PROTECTING INDIVIDUAL RIGHTS AND PRIVILEGES.
IN ACCORDANCE WITH THIS COMMITMENT, THE CITY PROHIBITS
DISCRIMINATION IN THE OPERATION OF GOVERNMENT ON THE BASIS OF
RACE, COLOR, RELIGION, NATIONAL ORIGIN OR ANCESTRY, DISABILITY, AGE GENDER,
VIETNAM ERA OR DISABLED VETERAN STATUS, SEXUAL ORIENTATION OR MEDICAL CONDITION

http://www.cabq.gov/budget