

CITY OF ALBUQUERQUE

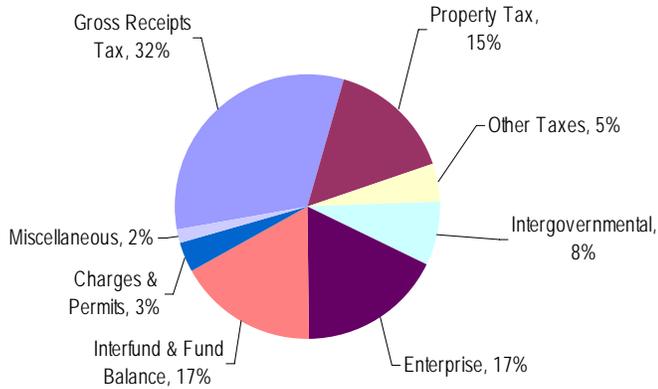
Mayor Richard J. Berry



**FY/11 APPROVED BUDGET
VOLUME I: FINANCIAL PLAN**

Where the money comes from:

FY/11 RESOURCES ALL FUNDS

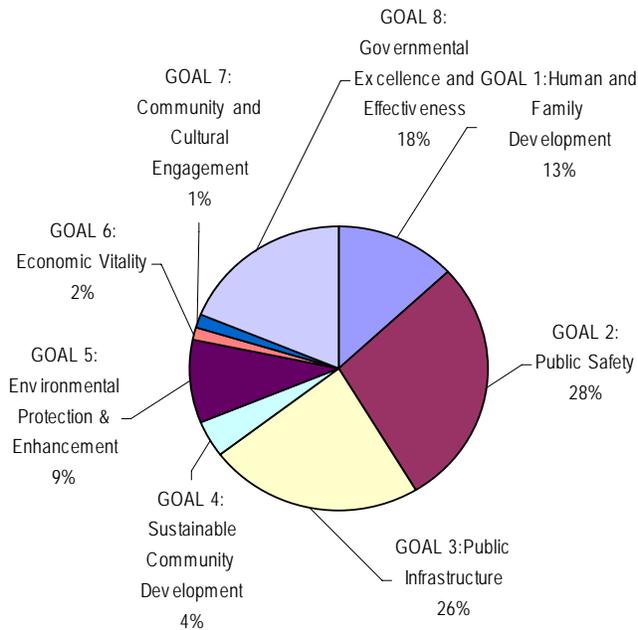


Combined Revenues by Fund Group and Source
(\$000's)

Source	Amount (\$000's)
Gross Receipts Tax	\$ 287,439
Property Tax	\$ 136,658
Other Taxes	\$ 41,182
Intergovernmental	\$ 69,038
Enterprise	\$ 155,650
Interfund & Fund Balance	\$ 154,788
Charges & Permits	\$ 30,982
Miscellaneous	\$ 16,061
Total Revenue	\$ 891,798

And, where the money goes:

FY/11 APPROVED BUDGET

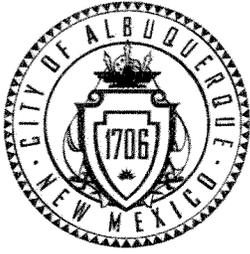


Appropriations by Goal
(\$000's)

Goal	Amount (\$000's)
GOAL 1: Human & Family Development	\$ 115,776
GOAL 2: Public Safety	\$ 253,403
GOAL 3: Public Infrastructure Development	\$ 208,335
GOAL 4: Sustainable Community Development	\$ 36,468
GOAL 5: Environmental Protection & Enhancement	\$ 85,017
GOAL 6: Economic Vitality	\$ 12,162
GOAL 7: Community & Cultural Engagement	\$ 12,343
GOAL 8: Governmental Excellence & Effectiveness	\$ 168,294
Total	\$ 891,798

THE CITY OF ALBUQUERQUE
ACKNOWLEDGES IT'S CONTINUING COMMITMENT
TO PROTECTING INDIVIDUAL RIGHTS AND PRIVILEGES.
IN ACCORDANCE WITH THIS COMMITMENT, THE CITY PROHIBITS
DISCRIMINATION IN THE OPERATION OF GOVERNMENT ON THE BASIS OF
RACE, COLOR, RELIGION, NATIONAL ORIGIN OR ANCESTRY, DISABILITY, AGE GENDER,
VIETNAM ERA OR DISABLED VETERAN STATUS, SEXUAL ORIENTATION OR MEDICAL CONDITION

<http://www.cabq.gov/budget/>



City of Albuquerque

Office of the Mayor

Richard J. Berry, Mayor

Interoffice Memorandum

July 30, 2010

To: Ken Sanchez, President, Albuquerque City Council

From: Mayor Richard J. Berry *RJB*

Subject: FY/11 APPROVED OPERATING BUDGET

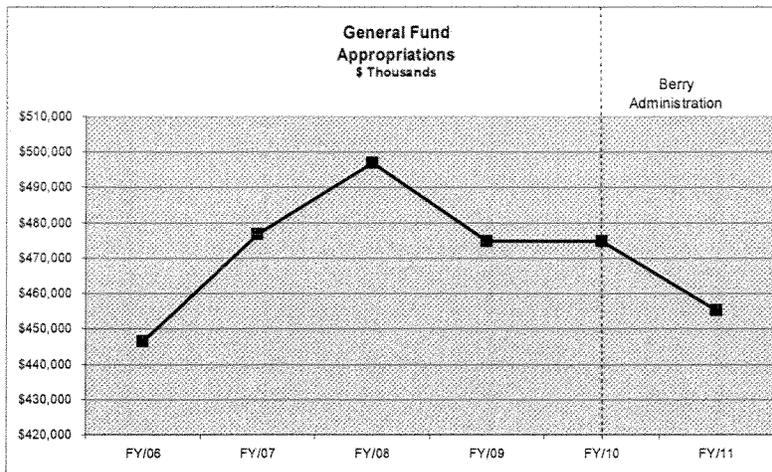
I am submitting the first annual budget of my Administration. While I wish financial circumstances were better, the economic reality of this recession has forced us to make some difficult financial decisions. However, I believe this budget puts the City on solid financial ground, is sustainable and is something we can build upon for the next several years. This budget preserves the City's 1/12th operating reserve and should allow us to maintain our high bond rating. This budget is reflective of the cooperation of the Administration and the City Council during the budget process.

My goal for this budget was to preserve basic core city services and maintain fiscal responsibility. There are no closures of City parks, libraries, community centers, senior centers or museums. Recreational fees are not increased. Our BioPark and municipal golf courses will still provide low cost recreational activities. We still plan to maintain the same level of police officers and firefighters for public safety. My intention for this budget was to have as little impact on our citizens as possible.

It is evident that we are working through the worst economic downturn most of us have experienced in our lifetimes. This recession began over two years ago in December 2007. Our General Fund revenues have continued to decline with the March 2010 distribution marking the nineteenth consecutive month of Gross Receipts Tax (GRT) decline. GRT makes up 64% of the General Fund budget. GRT revenues declined 5.5% in Fiscal Year 2009 and declined an additional 6.0% from that level in Fiscal Year 2010. Economic models indicate a 3.5% growth in GRT in Fiscal Year 2011 upon which this budget is built. We will continue to monitor revenues closely as we proceed through the fiscal year and will make adjustments as necessary.

During my first few months in office I implemented a \$25 million savings plan for Fiscal Year 2010. This ensured that we ended the fiscal year with a positive balance and helped to minimize the impact on our citizens and employees as we faced a \$66 million shortfall

in the Fiscal Year 2011 budget. We were able to avoid furloughs, layoffs and service cuts as we ended the Fiscal Year 2010 budget on June 30.



With revenues anticipated at only \$455 million for Fiscal Year 2011, it was necessary to shrink the cost and size of government. The General Fund budget is lower than any budget since Fiscal Year 2006. For the last two fiscal years the budgeted appropriations have been at \$475 million. This year the appropriations will actually decline to \$455 million. This budget

lowers and establishes a new base of government spending that is fiscally sound and sustainable as we move forward in this difficult economy.

I have looked for cost savings and reduced expenditures in many areas. My Administration is saving nearly \$1 million a year in unclassified positions as compared to the prior Administration. We have negotiated the proposed 15% increase in the cost of health insurance to below 10%, saving the City and employees over \$4 million. Directors have been tasked with creating efficiencies and finding alternatives to fund the opening of completed capital projects, saving the City \$8 million. We are still able to open a Rescue Unit at Station 8, open the North Domingo Baca Multigenerational Center and provide funding for median landscaping maintenance during FY/11. I have realigned resources to improve support for central accounting staff as we take steps to move towards successful implementation of the new accounting system. This will take time and resources, but we are making important progress in the vital area of financial management.

However, the above savings alone were insufficient to balance the budget without some reduction in labor costs which makes up approximately 76% of our General Fund budget. This budget permanently eliminates 158 vacant General Fund positions and provides for a twelve month delay in hiring another 88 positions saving the City \$12 million. Funding for the pay raises scheduled for July 1, 2010 for police and fire sworn personnel are not included in the budget. These were expected to cost an additional \$9.8 million. General Fund savings of \$1.2 million was provided through returning the employees' share of contributions towards the cost of health, dental and vision care to the Fiscal Year 2004 level of 20% from the current 17%.

Finally, there is an overall reduction in the cost of labor as approved in the budget. This amount equates to an average 2.2% wage reduction for all city employees. This reduction is based on City Council's graduated scale of 1.5% for all employees making over \$30 thousand per year with a certain number of unpaid holidays dependent on their

location on the scale. The reduction for elected officials, including myself, is 5%. The method of implementation of these reductions were subject to the negotiation process with the unions and it was imperative that the wage reductions were in place for the first full pay period of the fiscal year in order to realize the budgeted savings. This was accomplished.

Other items included in the budget are a \$500 thousand fuel reserve for unanticipated fuel price hikes above the planned \$2.75 per gallon. This is funded by an anticipated extension of the federal alternative fuel rebate through the end of calendar year 2010. There is a reduction in funding for social service programs of \$1.3 million which includes the Administration's 5% reduction as well as specific reductions by City Council.

The Solid Waste budget incorporates a rate increase with an adjustment between residential and convenience center rates as approved the City Council. The rate increase utilizes the cost of service study commissioned by the previous administration. The rate is designed to minimize the impact on the rate payers while still achieving a sustainable solid waste program. As budgeted, residential customers would realize a rate increase of \$2.16 per month and commercial rates will vary depending on the size of the customer and frequency of service with a few commercial customers actually realizing a rate reduction. The residential rate increase still leaves the costs to Albuquerque residents at a lower level than most, if not all, surrounding communities and cities of like size in our region. The rates also provide additional funding for the Clean Cities program which will keep our streets clean, minimize weed and litter and continue to fight graffiti. The Clean Cities rate increase eliminates the current \$1 million General Fund subsidy to the Solid Waste Department. The rate increase also restores capital funding and will help to modernize the aging Solid Waste vehicle fleet. This is important as 48% of our fleet is beyond its useful life. The aging fleet has a significant impact on our operating budget with higher costs for overtime and maintenance as well as compromising timely service.

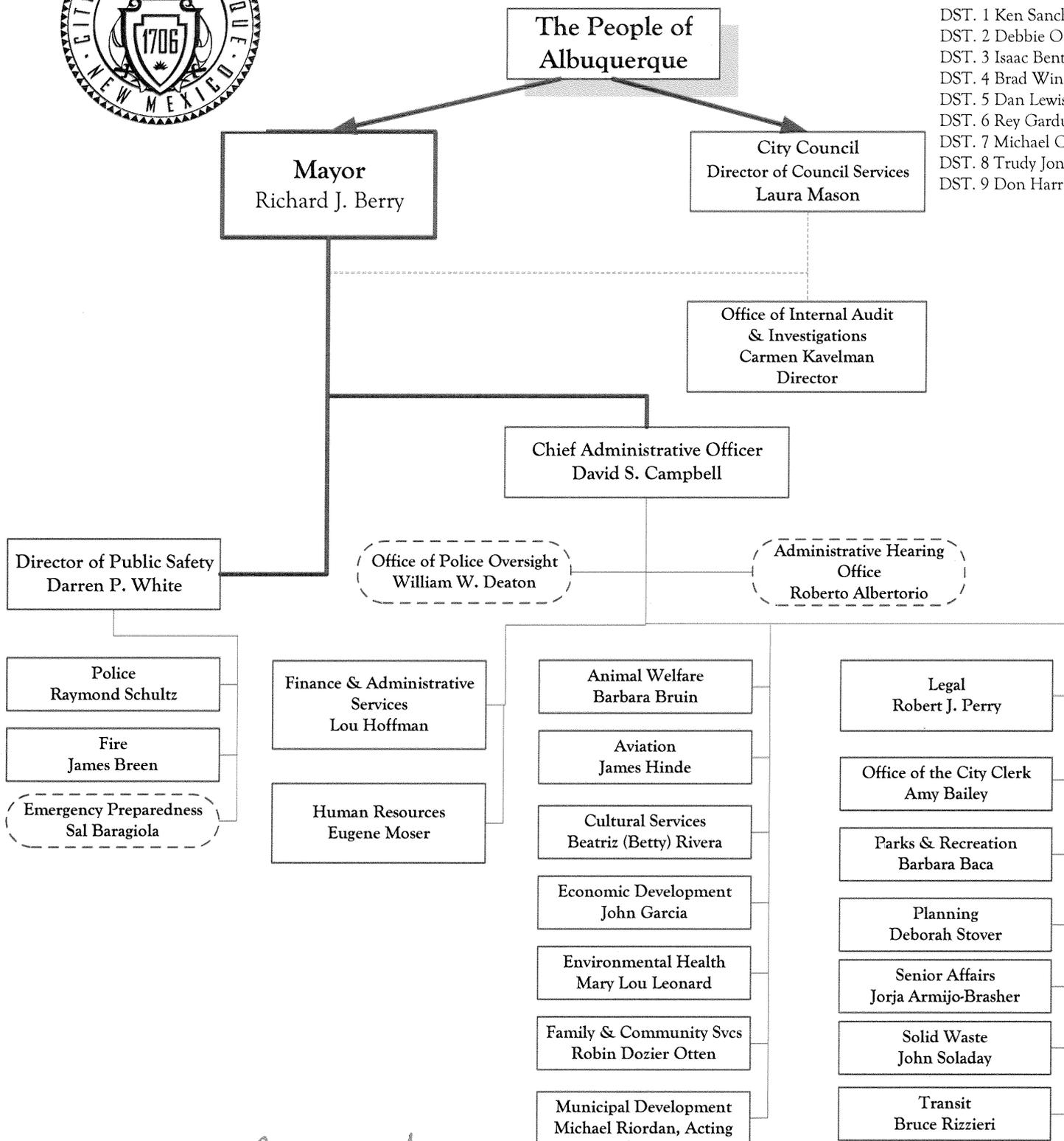
Transit services are provided by funding from the General Fund and the Quarter Cent Transportation Tax. In Fiscal Year 2010, transit services were expanded for the Rapid Ride Green Line from Wyoming to Tramway and the full cost of the Rapid Ride Blue Line from Lomas to Coors. This expansion was funded by an additional \$6.7 million of one time interest earnings in the Infrastructure Tax Fund. For Fiscal Year 2011, the reimposition of the Transportation Tax will pick up the cost of this expansion. Also, the General Fund subsidy for Transit is reduced with the use of Infrastructure Tax Fund interest earnings, fund balance and the savings from the elimination of vacant positions. The General Fund subsidy is now at the level it was prior to the implementation of Rapid Ride services. There is no reduction in transit bus routes included in this budget.

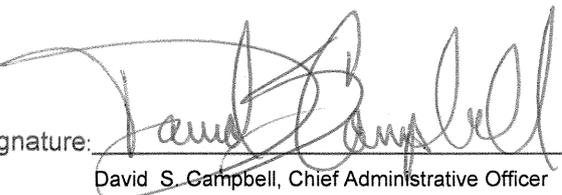
I believe this budget reflects a new level of cooperation between the Administration and the City Council that is highly beneficial to the citizens of Albuquerque as well as City employees. This cooperation is greatly needed in these tough and uncertain economic times. I thank the members of the City Council staff for being generous with their time in the development of this budget. I look forward to working with the Council as we continue to face challenging times and craft workable solutions together for the benefit of this great City.



City of Albuquerque

- DST. 1 Ken Sanchez
- DST. 2 Debbie O'Malley
- DST. 3 Isaac Benton
- DST. 4 Brad Winter
- DST. 5 Dan Lewis
- DST. 6 Rey Garduño
- DST. 7 Michael Cook
- DST. 8 Trudy Jones
- DST. 9 Don Harris



Signature: 
David S. Campbell, Chief Administrative Officer



Richard J. Berry
MAYOR

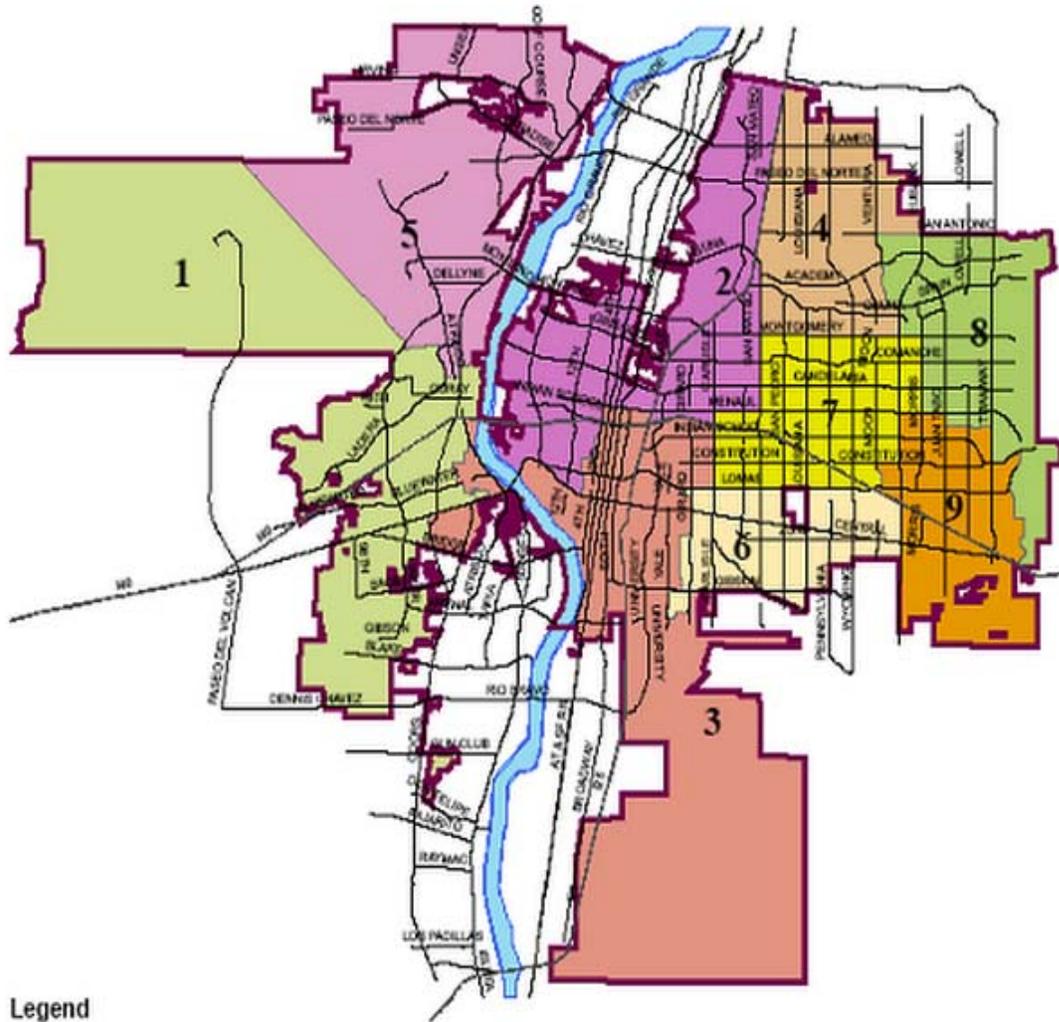


David S. Campbell
**CHIEF ADMINISTRATIVE
OFFICER**



Darren P. White
**CHIEF PUBLIC SAFETY
OFFICER**

Albuquerque City Council Districts and Albuquerque Municipal Limit



Legend

-  Rio Grande
-  Albuquerque Municipal Limit
- Albuquerque City Council District**
-  1. Ken Sanchez
-  2. Debbie O'Malley
-  3. Isaac Benton
-  4. Brad Winter
-  5. Don Lewis
-  6. Rey Górdino
-  7. Michael Cook
-  8. Trudy Jones
-  9. Don Harris

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Data provided by
City of Albuquerque AGIS and
Bernalillo County Public Works.

CITY OF ALBUQUERQUE CITY COUNCILORS



Councilor's listed from left to right top to bottom:

Dan Lewis - District 5, Isaac Benton - District 3, Brad Winter - District 4, Debbie O'Malley
- District 2, Michael J. Cook - District 7, Rey Garduño - District 6
Don Harris - District 9, Ken Sanchez, President - District 1, Trudy Jones - District 8

CAO DEPARTMENT

OFFICE OF MANAGEMENT & BUDGET

Acting Budget Officer
Mark Sandoval

City Economist
Jacques Blair, Ph.D

Executive Budget Analysts Department Assignments

Jayne Aranda
CITY SUPPORT, FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES, SOLID WASTE

Dee Dickson
ANIMAL WELFARE, ENVIRONMENTAL HEALTH, PLANNING, TRANSIT

Karen Lopez
CITY CLERK, ECONOMIC DEVELOPMENT, FAMILY AND COMMUNITY SERVICES, LEGAL, PARKS AND RECREATION

Patsy Pino
CAO/MAYOR, CITY COUNCIL, CULTURAL SERVICES, FIRE

Kari Powles
AVIATION, MUNICIPAL DEVELOPMENT, INTERNAL AUDIT, SENIOR AFFAIRS

Mark Sandoval
POLICE

Executive Budget Analysts Performance Management

Beth A. Mohr
PERFORMANCE MEASUREMENT

Chris Payton
PERFORMANCE MEASUREMENT

Jim Schnaible
PROCESS IMPROVEMENT, STRATEGIC PLANNING

Research Specialist
Kim Gardner

The Budget is also available Online at
<http://www.cabq.gov/budget>



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Albuquerque
New Mexico**

Special Performance Measures Recognition

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association Of The United States And Canada (GFOA) Presented A Distinguished Budget Presentation Award To The **City Of Albuquerque, New Mexico** For Its Annual Budget For The Fiscal Year Beginning **July 1, 2009**. In Order To Receive This Award, A Governmental Unit Must Publish A Budget Document That Meets Program Criteria As A Policy Document, As A Financial Plan, As An Operations Guide, And As A Communications Device.

**CITY OF ALBUQUERQUE
FISCAL YEAR 2011
APPROVED BUDGET**

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**FY/11 OPERATING BUDGET
PREFACE**

CITY OF ALBUQUERQUE FY/11 OPERATING BUDGET

PREFACE

This is Volume I, the Financial Plan, of a two volume series on Albuquerque's General Fund and other funds FY/11 Approved Budget. This volume contains the approved executive budget for the General Fund and several special revenue, internal service, debt service, project and enterprise funds by department, goal and program strategy.

Volume II, the Performance Plan, contains detailed information on the purpose of strategies and key initiatives in the upcoming year. It includes information down through individual service activity levels, and the measurements required for a performance based budgeting system.

The City Charter requires an operating budget to be formulated annually by the Mayor in consultation with the City Council. The budget process requires a two-volume set, comprised of a financial plan and a performance plan to be delivered on April 1. Council holds at least three public hearings and approves the budget as proposed or amended by May 31st.

Appropriations are at a program strategy level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program strategy appropriations by the lesser of five percent or \$100 thousand, provided the fund appropriation does not change. Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered at fiscal year end.

Budget data is prepared consistent with the City's basis of accounting. Governmental funds utilize the modified accrual basis of accounting, while Proprietary funds (enterprise and internal service) and Agency funds are on an accrual basis. Transactions are recorded in individual funds and each is treated as a separate entity.

Albuquerque provides traditional services such as public safety, culture and recreation, highways and streets, and refuse collection. In addition, the City operates parking facilities, a transit system, a major airport and a housing program. Volume I, the Financial Plan, contains a summary of funding issues by department, goal, and program strategy for all operating funds.

The Financial Plan (Volume 1) is divided into various sections.

The **Executive Summary** is designed as an overview, explaining the financial policies underlying the budget, a budget synopsis and appropriations by goal, funding source and department.

The **Personnel Summary** section contains employee count changes by type of fund and explains changes in employment levels by department.

Budget Highlights by Fund contains Fund Balance Tables or Working Capital Fund Tables, where appropriate, by fund group. The funds are presented with estimated ending balances for both the current year and the budget year. This section includes brief highlights and fund financial history, both in table and graph form.

The **Capital Budget** section explains the City's capital process, which is prepared on a biennial cycle. Anticipated capital projects and the expected operating impacts are discussed. There is also a **Capital Appendix** with information on general obligation bonds, impact fees and an enterprise fund summary for outstanding debt.

The **Economic Outlook** and **Revenue Analysis** sections present an analysis of the projected economic conditions at the national, state and local levels. The analysis addresses anticipated conditions affecting General Fund forecasted revenues and detailed revenue information.

Department Budget Highlights contain financial and other pertinent information on a department basis by goal at the program strategy level. The section is presented by department. Within the department, the reader will find budget highlights, department revenues, a list of the prior years' accomplishments, priority objectives for FY/11, and historical expenditures and appropriations.

The **Financial Consolidation** section presents a complete consolidation of all operating funds with an elimination of interfund transactions in order to provide an accurate picture of the budget as a whole.

Bonded Indebtedness, the **Appendix** and **Statistical Information** complete the supporting budget documentation. The **Appendix** contains information that is useful to prepare or understand the budget, including definitions, a schedule of the functional grouping of funds and departments, and a budget calendar. There is also a brief explanation of the methodology used in budget preparation.

The **Appropriations Legislation** section provides copies of the FY/11 budget legislation approved by the Council.

EXECUTIVE SUMMARY

ALBUQUERQUE: THE COMMUNITY

Location and Climate. The City of Albuquerque is located in north central New Mexico. With an elevation ranging from 4,900 to 6,500 feet, the City nestles against the Sandia and Manzano Mountains on the east, is bisected north to south by the Rio Grande and spreads into the high desert on the west. The mountains, rising 5,000 feet above the City provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. Albuquerque enjoys excellent weather year round, with four distinct seasons, but all four seasons contain a majority of sunny days. The climate is arid; the city averages only eight inches of precipitation a year.

History. The area's first permanent residents were Ancestral Puebloans who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the city's Old Town, just north of today's downtown, was established and named after the Duke of Albuquerque, viceroy of New Spain. The city still bears the 'Duke City' nickname.

During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government. In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized under territorial laws as a city. The City Charter under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City Charter is to provide for maximum local self-government. The City Charter was amended in 1974 to move the city from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a "home rule city" under the New Mexico Constitution. The City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.

Statistics. In the 2000 census the Albuquerque Metropolitan Statistical Area (MSA) had a population of 712,738. Albuquerque, with 448,607 residents, is the largest city in New Mexico, accounting for approximately one-fourth of the state's population. It is the 35th largest city in the country in terms of population. Albuquerque is culturally diverse. About 49.9% of the residents are non-Hispanic white; 37.3% Hispanic; 3.3% Native American; 2.8% African American; 2.2% Asian American; and 4.5% other. The median household income per the 2000 census for the Metropolitan Statistical Area (MSA) is \$39,088. This is 93% of the U.S. average and compares favorably with other cities in the region. Cultural diversity is recognized, encouraged and celebrated throughout the City with special events, and particularly with Summerfest events throughout the City. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Sixty percent of city residents own their homes. More information on the City's demographic composition may be found in the "Statistical Information" section near the back of this document.

Economy. Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. Only 300 miles from the Mexican border, Albuquerque is well situated to benefit from the North American Free Trade Agreement. Trade and service are the largest economic sectors and provide over half the

jobs in the Albuquerque area. Government provides close to 20% of non-agriculture employment and accounts for the largest employers in the MSA:

- University of New Mexico 14,300
- Kirtland Air Force Base (Civilian) 16,360
- Albuquerque Public Schools 14,480
- Sandia National Labs 7,720
- City of Albuquerque 5,926
- Kirtland Air Force Base (Military) 5,090

Albuquerque is noted as the hot air balloon capital of the world, playing host to an annual balloon fiesta that draws entries from around the world. Over 750 hot air balloons color the sky for nine days each fall. The City hosts the New Mexico State Fair each September and operates a major convention center hosting a number of national events annually.

The City relies primarily on two types of taxes, gross receipts taxes and property taxes. The total gross receipts tax rate in Albuquerque is currently 7.0%, of which the City receives 2.2875%. This includes a limited ten-year, quarter cent tax to address transportation issues and the permanent Public Safety Quarter Cent Tax. The difference between the total tax and the City's share goes to state and county governments. The largest share of city property taxes is used for operations, with approximately 45 percent used for capital improvements.

FINANCIAL POLICIES

Operating Budget

Type of Budgeting: The City of Albuquerque has a well developed system of program performance budgeting. Program strategies are developed to impact the defined and monitored community conditions that move the City forward to achieving its goals. The legal appropriation is made at the program strategy level. Each program strategy is a collection of specific service activities that are monitored for financial and performance management. All program strategies and service activities are constructed with line-item detail and individual performance measures. The budget is presented in two volumes; a Financial Plan and a Performance Plan.

Revenue Projections: The City has a seven member multi-year Forecasting Advisory Committee with members from City Administration and Council staff, the University of New Mexico, private business and other governmental agencies. The Committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April 1 of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- a. operating costs of capital projects;
- b. inflation factors;
- c. optimistic, pessimistic and baseline scenarios;

- d. updated fund balances;
- e. growth factors;
- f. estimates of reversions, reappropriated encumbrances and reserves;
- g. recurring and non-recurring revenues and expenditures; and
- h. a three year projection of expenditures and revenues, including actuals for the previous fiscal year.

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff on requests to facilitate cooperation in budget development. The Mayor's Proposed Budget document is submitted to the City Council by April 1. By ordinance, Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds public hearings as a Committee of the Whole. By ordinance, Council may amend the budget proposal at any time prior to May 31. If the Council fails to approve a budget by May 31, the budget proposal as submitted by the Mayor is deemed approved.

Amending the Budget: Upon its own initiative or by request of the Mayor, the Budget may be amended by City Council with executive approval during the fiscal year.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits an approved or proposed budget with expenditures in excess of anticipated resources. Additionally, budget

amendments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. One time and unpredictable revenue is identified and used to support one time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. The City has the authority to impose 1.5% of the Municipal Gross Receipts Tax, 0.25% of the Municipal Infrastructure Gross Receipts Tax, 0.25% Municipal Capital Outlay Tax and 0.0625% of Municipal Environmental Gross Receipts. Additionally, the City is granted the authority to impose an operation levy of property tax up to 7.65 mills. Debt service property tax levies to meet the debt service on General Obligation (GO) bonds must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding GO debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over \$100,000 on the tax rolls. The City may impose up to two cents of gasoline tax, a Lodgers' Tax of up to 5%, a Hospitality Fee of 1% and franchise fees for use of the City rights-of-way.

Reserves: The City General Fund is required to hold a reserve of 8.33% or 1/12th of the budgeted expenditure level. The reserve is adjusted as the budget is amended. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so by administrative instruction.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque enjoys an excellent bond rating despite the relatively small total reserve held. This is due to the history of active monitoring and intervention when unexpected events affect revenue or expenditure levels. The City has shown that it will intervene to

reduce expenditures and/or increase revenue levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality Operating Permits, Vehicle Pollution Management, Aviation, and Golf. Fees and charges cover the operating cost of parking, but a General Fund subsidy is necessary to cover the debt service. Transit, while technically an Enterprise Fund requires a significant subsidy to cover operating costs. Select General Fund programs impose fees (building permit fees, BioPark and museum admission fees, etc.) and direct revenue to the General Fund. With few exceptions, fee revenue is not earmarked to programs.

Compliance and Monitoring: As part of an active financial management policy, the City prepares quarterly expenditure projections by program. These reports are provided to all departments, the City administration and the Office of Internal Audit who reviews the reports and in turn reports their conclusions to the City Council. Since it is not sufficient to simply monitor expenditures to assure that programs are not spending beyond their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Finally, performance measures are reported annually in the Performance Plan (Volume II of the annual budget) and departments are required to submit a report of one year objectives at some time during the year to the Mayor and City Council.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by the Council. A report of the amounts and individual purchase orders are reported to the City Council by October 1.

Reversions: Reversions feed fund balance and amounts in excess of the required balance are treated as available for one time appropriations in the subsequent fiscal year.

Over expenditures: The City has adopted the practice of not "cleaning-up" program over expenditures, but rather reporting them in the Comprehensive Annual Financial Report (CAFR) as overspent. This practice provides

necessary information for future budget cycles and brings attention to the reasons for the over expenditures. The City does “clean-up” funds in the event that they are overspent. In most

cases, when funds require “clean-up” there is sufficient fund balance to make the appropriation.

Capital Budget

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public improvements, the City acquires, constructs, replaces, upgrades and rehabilitates the city infrastructure, roadways, buildings and various other city owned property.

By November 21 of each even numbered year the Mayor submits the proposed CIP to the Environmental Planning Commission who conducts at least one public hearing and submits its recommendations to the Mayor by December 1. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3, except for CIP for the Air Quality, Aviation Enterprise, Parking Enterprise, Refuse Disposal, and Golf Enterprise Funds. The capital improvements appropriations for these funds are developed in conjunction with operating budgets and submitted to the Council no later than April 1 of each year. The Council must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period begins on the date of introduction of the CIP bill at a City Council meeting. The Council shall hold

at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: The City's debt policy was implemented in May, 2001. The debt policy sets forth the parameters for issuing debt and managing the outstanding debt portfolio and provides guidance to decision makers regarding the purposes for which debt may be issued, types and amounts of permissible debt, timing and method of sale that may be used, and structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index, such as the federal funds rate. Finally, diversification (safety) is accomplished through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

Non-Financial Goals

Goals and Objectives: The City charter requires that established five-year goals and one year objectives are adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and

legislation consistent with the goals and objectives. A separate volume of the budget called the Performance Plan is dedicated to describing the annual program performance budget.

Long-Term Goals (Five Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five year goals. This framework calls for:

- developing goals with extensive public involvement;
- measuring progress made in reaching goals;
- connecting City services to goal achievement;
- determining the effectiveness of those services in improving related community and customer conditions; and
- linking the City's budget to the goals.

For a description of the City goals and an overview of the process, please see the Performance Plan Volume II of the budget.

Performance Planning: The Performance Plan establishes performance measures for programs and service activities. The measures are developed by the departments with input from

the Office of Management and Budget. These measures are updated and reported annually in the budget. In addition to measures, each program performance plan includes an accelerating improvement (AIM) point. The AIM point is a target to focus the department on achieving a specific quality or quantity of service. Finally, major initiatives and projects are reported.

Short Term Organization Wide One Year Objectives: The City budget is increasing the use of one year objectives to drive performance and results. One year objectives are adopted in separate legislation and included in the Appropriation Legislation section at the end of this document. These well defined short term policies generally require reporting. For the past few years, initiatives requiring budget expansion have been tied to a one year objective. Progress on all objectives is reported to the Mayor and City Council twice a year.

FY/11 BUDGET SYNOPSIS

The FY/11 Approved Budget of \$455.5 million is significantly reduced from the original FY/10 budget of \$474.9 million. This is primarily attributable to the decline in revenues. The City is in its third year of the economic recession with 30 of the last 36 months of Gross Receipts Tax (GRT) distribution reflecting negative growth. This is significant since GRT makes up 64% of the General Fund revenues.

The Five-Year Forecast produced in Fiscal Year 2010 indicated an FY/10 GRT reduction of 3.0% with an estimated growth of 3.5% for FY/11. This resulted in a projected \$54.6 million budget shortfall for FY/11. However, GRT was revised down to a 6.5% decline with the submission of the proposed budget due to continuing declines in GRT distributions. With this 6.5% decline in GRT and softness in other revenues the projected shortfall for FY/11 stood at \$66.6 million.

As a result, the new Administration has had to take steps to not only prepare a balanced budget for FY/11 but to ensure the City ends FY/10 with a surplus balance. The

Administration put a \$19 million savings plan in place for FY/10 compensating for a 5% decline in GRT. As revenues continued to decline, additional steps were taken to accommodate the 6.5% decline. These additional steps were incorporated into the FY/11 budget proposal. These included the delay in filling additional vacant positions and the utilization of available fund balance from the Risk Fund.

For FY/11 all costs were scrutinized closely and the opening of new fire stations, rescue units and other completed capital projects were either delayed or departments were asked to come up with funding alternatives. The cost of health insurance was negotiated down with our outside carriers. All General Fund subsidized funds were also examined closely to minimize the impact on the General Fund. This combined with other cost saving measures generated \$27.6 million in savings.

This still left the City with a gap of \$35 million. The proposed budget deleted 162 vacant positions and delayed filling an additional 88 positions for six months. The City Council then

amended the proposed budget to delete the additional six months of funding for the 88 vacant positions and restore four of the deleted positions. This saved over \$12 million. The pay raises, costing \$9.8 million and scheduled for police and fire sworn personnel on July 1, 2010,

are not included in the approved budget. The City reduced picking up 83% of the employee's health, dental and vision insurance to 80% which saved \$1.2 million. Finally, the overall cost of labor is reduced by over \$7.5 million.

The Five-Year Forecast

The Five-Year Forecast prepared in December 2009 estimated revenues and expenditures for the General Fund and the subsidized funds for fiscal years 2010 through fiscal year 2014.

The Five-Year Forecast projected the General Fund unreserved fund balance for FY/11 would be a negative \$54.6 million. There were significant factors contributing to this deficit. On the appropriation side, wage increases for fire and police personnel were projected at \$9.8 million. The City also had to pick up \$3.6 million

for six months of the police pay raise given mid-year FY/10. Increases in health and other benefits were projected at \$10.3 million. The department's anticipated operational increase for capital projects was projected at \$8.2 million. Other costs including increases in vehicle maintenance and fuels, risk and other operating costs totaled \$7.9 million. A reduction in revenue of \$8.8 million accounted for the remaining shortfall.

Closing the Gap: Preparation of the FY/11 Budget

With the March 2010 GRT distribution trending at a 7.8% decline for the year, the City's revenue estimates for FY/10 were revised from a 3% decline to a 6.5% decline. This, combined with softness in other revenues, resulted in the projected FY/11 budget shortfall growing from \$54.6 million to \$66.6 million.

Significant steps were required to close this gap. There was an overall reduction in the cost of labor of \$7.5 million which equated to an average 2.2% reduction per employee. However, this reduction was based on a graduated salary scale and the final reduction is subject to negotiations with each of the City's individual unions. The deletion of 158 vacant positions and a six month delay in hiring 88 other vacant positions saved an additional \$12 million. The pay raises scheduled for police and fire sworn personnel on July 1, 2010 of \$9.8 million are not funded in the proposed budget. The \$3.6 million for the six months of the police pay raise given mid-year FY/10 is included in the budget. Finally, \$1.2 million was saved by reducing the City's contribution to employee health care costs from 83% to 80%.

Other savings included reducing costs of \$4.3 million for health insurance through negotiations with the carriers. Savings of \$9.1 million were realized by delaying the opening, absorbing the

cost or finding alternative funding sources for completed capital projects. Funding for Rescue Unit 8 is delayed until the second quarter of FY/11 and the opening of Mesa Del Sol Fire Station is delayed until FY/12. Funding is provided for the mid-year opening of the North Domingo Baca Multigenerational center and landscape median maintenance.

Savings were also realized from reduced funding of \$1.0 million for early retirement, delaying the replacement of computers of \$1.8 million, a 5% across the board reduction for social service contracts totaling \$758 thousand as proposed by the Administration, as well as additional specific social service contracts proposed by Council of \$578 thousand. The subsidy required for Clean Cities of \$1 million in Solid Waste is also reduced. The Administration has also reduced annual costs by \$979 thousand through reduced staffing levels as compared to the prior administration.

The subsidy to the Transit fund was reduced by \$7.6 million through utilization of FY/10 fund balance, the use of \$1 million in Infrastructure Tax interest earnings, vacancy savings for FY/10 and the deletion of vacant positions in FY/11. Other savings included reduced funding for the Balloon Museum, Explora, relocation of staff, fuels and utilities total \$1.1 million.

Miscellaneous Council adjustments to the proposed budget increase appropriations by \$404 thousand.

the General Fund from the Special Assessment District (SAD) capital program. Other miscellaneous revenue adjustments total \$1.1 million for FY/11.

Available resources include \$4.9 million in a lower operating reserve requirement due to the overall reduced appropriation level. There are also prior year administrative dollars, collections and interest earnings of \$2.9 million available to

Closing the Five-Year Forecast FY/11 Projected Gap (\$000's)		
<u>Five Year Forecast and Subsequent Revenue Adjustments</u>		
Projected Deficit (Five Year Forecast)	(54,586)	
Reduction in Building Permits	(861)	
Reduction in Franchise Fees	(483)	
Reduction in GRT (additional decline of 1.5%)	(4,525)	
Reduction in GRT (additional decline of 2.0%)	<u>(6,156)</u>	
Revised Projected Deficit		(66,611)
<u>Revenues/Fund Balance/Reserves</u>		
Adjustments in Other Revenues	1,138	
Additional SAD Funds	2,871	
Potential FY/10 Carry In	(891)	
Reserve Adjustment	<u>4,892</u>	
Revenue/Reserve Adjustments		8,010
<u>Appropriations</u>		
Reduction in the Cost of Labor	7,462	
Reduce City's share of Benefit Rate from 83% to 80%	1,230	
FY/11 Police Raises	5,583	
Police Overtime Due to Raises (FY/11)	571	
FY/11 Fire Raises	3,627	
162 Vacancies (full and part-time)	7,798	
Delay filling 88 non-critical positions for six months of FY/11	<u>4,787</u>	
Total Labor Savings		31,058
Health Insurance (Prior Year use of FB)	4,276	
CIP Coming on Line	7,414	
Early Retirement	1,000	
Savings from New Administration	979	
5% Across the Board Reduction in Social Service Contracts	758	
Additional Social Service Contract Adjustments by City Council	578	
Transit Fund Balance (Fund Balance, Vacancies, Interest Earnings, etc.)	7,615	
Reduce Funding to Explora Museum	200	
Reduce Funding for Balloon Museum	66	
Rescue Unit 8	429	
Mesa Del Sol Fire Station	1,229	
Incorporate SW GF Subsidy into SW rates	1,000	
Computer Replacement	1,800	
Reduce City Lobbyists to Two	112	
Use Fire Special Revenue Funds	800	
Move Family Staff from Compass Building to City Hall	90	
Council Amendments/Other Operating Appropriation Adjustments	(404)	
Funding for SAFE House Social Service Contract	<u>(300)</u>	
Total Operational Savings		<u>27,642</u>
Surplus/(Deficit)		99

Revenue and Expenditure Aggregates

The FY/11 budget reflects a slight decrease in revenues from estimated actual FY/10 of \$100 thousand. However, compared to the original FY/10 budget, there is a dramatic \$16.9 million reduction in overall revenue. As a result, there

is a significant decrease in appropriations of \$19.3 million for FY/11 as compared to the original FY/10 budget. Total recurring revenue exceeds recurring appropriations by \$368 thousand in FY/11.

GENERAL FUND							
(\$000's)	FY/10 Original Budget	FY/10 Estimated Actual	Change	% Change	FY/11 Approved Budget	Change Est. Actual FY/10 & Approved FY/11	% Change
Revenue							
Recurring	466,040	443,639	(22,401)	-4.8%	452,687	9,048	2.04%
Non-Recurring	<u>6,232</u>	<u>11,869</u>	<u>5,637</u>	<u>90.5%</u>	<u>2,721</u>	<u>(9,148)</u>	<u>-77.07%</u>
TOTAL	<u><u>472,272</u></u>	<u><u>455,508</u></u>	<u><u>(16,764)</u></u>	<u><u>-3.5%</u></u>	<u><u>455,408</u></u>	<u><u>(100)</u></u>	<u><u>-0.02%</u></u>
Expenditure							
Recurring	466,013	450,336	(15,677)	-3.4%	452,319	1,983	0.44%
Non-Recurring	<u>8,860</u>	<u>9,995</u>	<u>1,135</u>	<u>12.8%</u>	<u>3,215</u>	<u>(6,780)</u>	<u>-67.83%</u>
TOTAL	<u><u>474,873</u></u>	<u><u>460,331</u></u>	<u><u>(14,542)</u></u>	<u><u>-3.1%</u></u>	<u><u>455,534</u></u>	<u><u>(4,797)</u></u>	<u><u>-1.04%</u></u>
Recurring Balance	<u><u>27</u></u>	<u><u>(6,697)</u></u>			<u><u>368</u></u>		

A comparison of estimated revenues to appropriations for other funds is provided for reference only. Where appropriations exceed estimated revenues sufficient fund balance is

available to cover the increased appropriations. Individual funds can be found in the Budget Highlights by Fund section.

ALL OTHER FUNDS (prior to interfund eliminations)							
(\$000's)	FY/10 Original Budget	FY/10 Estimated Actual	Change	% Change	FY/11 Approved Budget	Change Est. Actual FY/10 & Approved FY/11	% Change
Revenue							
TOTAL	<u>478,158</u>	<u>553,592</u>	<u>75,434</u>	<u>15.8%</u>	<u>485,470</u>	<u>(68,122)</u>	<u>-12.31%</u>
Appropriations							
TOTAL	<u>494,408</u>	<u>588,085</u>	<u>93,677</u>	<u>18.9%</u>	<u>489,390</u>	<u>(98,695)</u>	<u>-16.78%</u>

Significant Spending Initiatives

The FY/11 budget appropriation is 1.04% or \$4.8 million below the estimated actual FY/10 expenditure level. There are significant decreases in the FY/11 budget. There is a \$7.5 million reduction in labor costs, a \$1.2 million reduction in the City's share of employee benefits, the elimination of 158 permanent

vacant positions for \$7.8 million and the twelve month delay in filling an additional 88 vacant positions for savings of \$4.8 million. There is an overall increase in the cost of benefits of \$4.8 million.

General Fund Technical Adjustments. The incremental cost of technical adjustments made in the approved budget account for a decrease in costs of \$31.7 million. The primary reason is the \$39.6 million Public Safety Quarter Cent Tax appropriation. The recurring and non-recurring portions are removed from the base so that they can be separately identified in FY/11 appropriations. There are also wage increases of \$9.8 million for police and fire included in the technical adjustments. However, these are removed in the CAO section below. Without these adjustments for wages and the Public

Safety Quarter Cent Tax, technical adjustments actually resulted in a slight decrease of \$1.9 million.

The FY/10 mid-year increase of \$3.6 million for six months of wages for police and the increased cost of employee benefits of \$4.8 million are offset by the \$7.6 million reduction in the transfer to Transit. The Transit subsidy was reduced through the use of fund balance, interest earnings and vacancy savings. Major elements contained in technical adjustments are listed in the table below.

Total Technical Adjustments - General Fund (\$000's)	
TOTAL	\$ (31,681)
Adjustments to FY/10 Base from Wages, Benefits, Positions and Annualized FY/10 Programs	18,243
Back out of Public Safety 1/4 Cent FY/10 Funding	(39,599)
GF Risk and Workers' Compensation	903
Basic Services Transfer	-
Early Retirement	-
Property Tax Admin Fee	36
Convention Center / Tourism	-
Contracts for Social Services	-
Stimulus Realignment	500
Transfer to Heart Fund	8
Transfer to Baseball Stadium Fund	(112)
Transfer to Vehicles Operating Fund	(500)
Transfer to Operating Grants Fund	(996)
Transfer to Transit Operating Fund	(7,615)
Transfer to Open and Ethical Election Fund	(20)
Transfer to Plaza Del Sol Fund	(155)
Transfer to City/County Building Fund	(490)
Transfer to Open Space	(427)
Transfer to Parking Fund	674
Transfer to Golf Operating Fund	-
Transfer to Refuse Disposal Fund	(1,000)
Transfer to Sales Tax Refunding Debt Service Fund	(97)
Operating Expense Adjustments for Utilities and Other	(601)
Vehicle Fuel and Maintenance Costs (GF Only)	940
FY/10 One-Time Capital and Other Costs	(1,373)

Enterprise and other fund programs are also appropriated in this approved budget. All operating fund programs were subject to the same budget instructions and hearing process as the General Fund programs. Compensation and benefits are treated the same in other funds as in General Fund departments. Other funds issue papers are listed and a discussion of

specific issues can be found in the narrative review by department in this volume. The table below identifies significant technical adjustments in other funds. There were very few changes to other funds in the form of executive decisions and council action. Those adjustments are included here as well.

Total Other Fund Executive Decisions and Significant Technical Adjustments (\$000's)	
Animal Services - Animal Welfare Fund 243	
Projected spay neuter/microchips	\$ 8
Aviation Operating Fund 611	
Transfer to Major Capital	(2,750)
Transfer to Debt Service	(1,200)
Reduction overtime and operating expense	(501)
Cost of labor adjustment	194

Total Other Fund Executive Decisions and Significant Technical Adjustments (\$000's)	
Aviation Debt Service Fund 615	
Debt Service	(1,427)
Cultural Services - Culture and Recreation Projects Fund 225	
Reduction for projects	(34)
Cultural Services - Alb. Biological Park Projects Fund - 235	
Reduction for projects	(200)
Environmental Health - Air Quality Fund 242	
Three positions unfunded	(241)
Cost of labor reduction	(67)
Reduction in operating expense	(39)
Family and Community Services - Apartments Operating Fund 671	
Adjustment for operating expense	29
Family and Community Services - Apartments Debt Service Fund 675	
Debt Service	2
Finance & Administrative Services - Lodgers' Tax Fund 220	
Revenue distribution reduction	(848)
Finance & Administrative Services - Hospitality Fee Fund 221	
Revenue distribution reduction	(182)
Finance & Administrative Services - City/County Project Fund 285	
Transfer fund balance to General Fund	(145)
Increased operating expense and transfers	55
Finance & Administrative Services - Risk Management Fund 705	
Cost of labor reduction	(67)
Increase in IDOH	19
Finance & Administrative Services - Supplies Management Fund 715	
Decrease in IDOH	(7)
Cost of labor reduction	(15)
Finance & Administrative Services - Fleet Management Fund 725	
Increase for fuel and lubricants	545
Decrease in IDOH	(64)
Reduction of five positions and operating due to loss of revenue	(770)
Cost of labor reduction	(79)
Finance & Administrative Services - Communications Fund 745	
Increase in IDOH	34
Change in accounting procedure	4,867
Cost of labor reduction	(43)
Fire Fund 210	
Decrease one-time capital	(418)
Operating costs increase	1,236
Human Resources - Risk Management Fund 705	
Claims & Judgments increase	700
Cost of labor reduction	(5)
Human Resources - Employee Insurance Fund 735	
Wellness, Medical, Dental and Health Insurance increase	5,035
COBRA subsidy - Federal reimbursement	60
Cost of labor reduction	(23)

Total Other Fund Executive Decisions and Significant Technical Adjustments (\$000's)		
Municipal Development - Gas Tax Road Fund 282		
Reduction of transfers for vehicle maintenance & fuel and risk		(150)
Cost of labor reduction		(79)
Municipal Development - City/County Facilities Fund 290		
Cost of labor reduction		(19)
Municipal Development - Plaza del Sol Building Fund 292		
Cost of labor reduction		(42)
Municipal Development - Parking Facilities Operating Fund 641		
Increase of transfer to Parking Debt Service Fund 645		627
Cost of labor reduction		(159)
Reduction of one position		(38)
Municipal Development - Baseball Stadium Operating Fund 691		
Reduction of transfer to Stadium Operating Fund 695		(14)
Cost of labor reduction		(4)
Parks & Recreation - Golf Operating Fund 681		
Cost of labor reduction		(40)
Parks & Recreation - Open Space Expendable Trust Fund 851		
Cost of labor reduction		(43)
Reduction of two positions		(91)
Police - Alarm Ordinance Fund 287		
Transfer to Capital Acquisition Fund 305		(35)
Cost of labor reduction		(3)
Police - Photo Enforcement Fund 288		
Transfer to General Fund		94
Reduce one-time capital expenditure		(1,200)
Adjust remittance to State		102
Refuse Disposal Operating Fund 651		
Operating costs increase		429
Rate restructure based upon cost of service		8,065
Cost of labor reduction		(701)
Transit Operating Fund 661		
Reduction in operating costs and transfers to other funds		(1,035)
Cost of labor reduction		(1,385)
Reduction of 47 positions		(2,077)

Adopted Issue Papers and Spending Adjustments.

Adopted General Fund issue papers and spending adjustments result in a net reduction of \$26.1 million in FY/11. City-wide, there is a reduction of \$7.462 million in the cost of labor. This is equivalent to an average 2.2% wage reduction per employee. This is based on Council's graduated scale in which wages are reduced 1.5% for all employees making more than \$30 thousand and a certain number of unpaid holidays depending on where the

employee falls within the graduated scale. Also included here are the elimination of 158 General Fund/General Fund subsidized positions and the twelve month delay in hiring another vacant 88 positions. The reductions and restorations are listed separately under each department below. A detailed explanation of the adjustments can be found in the department budget highlights section.

Total General Fund Executive Decisions (\$000's)

TOTAL		\$ (26,143)
City-wide		
	Cost of Labor Reduction	(7,462)
Animal Welfare		
	Delay hiring vacant positions and reduction of six vacant positions and funding	(441)
Council Services		
	Restore contractual services and Council re-districting	500
Cultural Services		
	Delay hiring vacant positions and reduction of 18 vacant positions and funding	(1,364)
	Reduce General Fund subsidy to Explora	(200)
Economic Development		
	Reduce operating expense	(92)
	Reduction of one vacant position and funding	(93)
	Funding for STEPS Program	43
Environmental Health		
	Reduction of three vacant positions and funding	(239)
	Increase In HHW Contract	4
Family and Community Services		
	Decrease in operating expense	(139)
	Delay hiring vacant positions and reduction of 12 vacant positions and funding	(914)
	Reduce funding for Social Service contracts	(518)
	Funding for Veteran's Memorial moved to Parks	(30)
Finance & Administrative Services		
	Delay hiring vacant positions and reduction of 10 vacant positions and funding	(558)
	Increase operating expense - ERP program	543
	One time funding for ISD servers	200
	Adjustment in operating expense	24
Fire		
	Open Rescue 8	384
	Unfund fire fighter wage increase 6% - FY/11	(3,623)
	Delay opening of Mesa del Sol fire station	(1,129)
	Reduce operating expense	(800)
	Reduction of two vacant positions and funding	(101)
Human Resources		
	Delay hiring vacant positions, reduction of three vacant positions and adjustment to operating costs	(413)
Legal		
	Delay hiring vacant positions and reduction of three vacant positions and funding	(167)
Municipal Development		
	Delay hiring vacant positions and reduction of 14 vacant positions and funding	(606)
	Transfer CIP Parks Design & Construction to Parks & Recreation Department	(2,423)
Office of Internal Audit and Investigations		
	Delay hiring vacant positions and unfunding additional positions	(181)
Office of the City Clerk		
	Temporary wages for FY/12 municipal election	11
	Reduction of two vacant positions and funding	(86)

Total General Fund Executive Decisions (\$000's)		
Parks & Recreation		
	Delay hiring vacant positions and reduction of eight vacant positions and funding	(739)
	Transfer CIP Parks Design & Construction from DMD	2,423
	Funding for Veteran's Memorial	30
	Unfunding additional positions	(92)
	Transfer to Open Space Fund 851	16
Planning		
	Delay hiring vacant positions and reduction of four vacant positions and funding	(250)
	Add Database Administrator and Administrative Assistant	163
Police		
	Reduce sworn wage increase and overtime adjustment	(6,154)
	Delay hiring vacant positions, reduction of 10 vacant positions & funding, and unfunding five positions	(1,331)
Senior Affairs		
	Delay hiring vacant positions and reduction of seven (3 FT and 4 PT) positions and funding	(310)
	Unfunding additional positions	(29)

Non-Recurring Appropriations. General Fund non-recurring appropriations total \$3.2 million and are listed below.

General Fund Non-recurring Appropriations for FY/11 (\$000's)		
Total		\$3,215
Animal Welfare		
	Coronado Center lease	116
Council Services		
	Contractual services	300
	Council re-districting	200
	POC review	35
Cultural Services		
	Rosenwald Building	50
	Library contractual services	200
Economic Development		
	STEPS program	43
Family & Community Services		
	Lease for Compass Bank building space	90
Finance & Administrative Services		
	State Auditor/various audits	135
	Mainframe/servers	671
	Professional service contracts	500
Human Resources		
	Background checks	50
Municipal Development		
	Transfer to City/County Building Fund 290	25
Office of the City Clerk		
	FY/12 municipal election	11

General Fund Non-recurring Appropriations for FY/11 (\$000's)		
Parks & Recreation		
	Medians	19
	Transfer to CIP	170
Police		
	Officer Recruitment & Retention	600

Non-Recurring Revenues. General Fund non-recurring revenues total \$2.7 million and are listed below.

General Fund Non-recurring Revenues for FY/11 (\$000's)	
Total	\$2,721
Transfer from Special Assessment Fund 501	2,371
Transfer from Open & Ethical Election Fund 232	100
Other Miscellaneous Revenue	250

Compensation

The table below reflects the history of compensation by bargaining unit. This also includes the effective rate of the reduction for FY/11.

Compensation by Bargaining Unit											
UNION	2011	2010	2009	2008	2007	2006	2005	** 2004	2003	2002	Total
CPI Urban	1.50%	0.24%	1.58%	3.4%	3.4%	3.4%	3.7%	4.1%	2.1%	2.3%	25.7%
Blue Collar - Local 624 - AFSCME, AFL-CIO	-1.77%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	0.0%	0.0%	17.6%
Clerical and Technical - AFSCME 2962	-1.21%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	9.6%	0.0%	27.8%
Fire Firefighters Union	-2.47%	5.0%	5.0%	4.5%	4.5%	3.2%	3.2%	3.0%	6.1%	7.7%	39.7%
J Series - Security Staff ****	-1.17%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	3.3%	0.0%	21.5%
Bargaining Management	-2.29%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	1.9%	6.2%	25.2%
Non-Bargaining Management	-2.79%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	1.9%	6.2%	24.7%
Albuq. Police Officers Assoc. ***	-2.41%	9.1%	11.4%	4.5%	4.5%	3.9%	3.9%	0.0%	0.5%	6.5%	41.9%
United Transportation - Local 1745	-0.48%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	0.0%	4.9%	4.2%	28.0%

** Bonus negotiated with unions via MOU dependent upon years of service
 *** 2010 Increase given mid-year. Percentage reflected for 2010 is Annualized.
 **** In 2011 J-Series transport officers and M-Series transport sergeants were moved to APOA.

Public Safety Quarter Cent Tax Programs. In October 2003, voters approved the Public Safety Quarter Cent Gross Receipts Tax. The legislation specified that 34% of the tax was to be used for APD, 34% for emergency preparedness/AFD, 26% for crime prevention and intervention and 6% for corrections and detention. With the transition of the

management of the Metropolitan Detention Center to the County, the final 6% is now being used for transport and processing of prisoners to the facility. The list below details the General Fund appropriations totaling \$38.4 million.

Total Quarter Cent Appropriations (\$000's)	
TOTAL	38,447
Family and Community Services	
FY/10 Recurring Costs	1,363
Delete the Albuquerque Recovery Program with 9 Positions	(697)
Provide Mental Health	2,835
Substance Abuse	2,370
Health and Social Services	698
Gang Intervention	1,272
Partner with Public Ed	612
Emergency Shelter	446
Fire	
FY/10 Recurring Costs	13,596
Delete two vacant civilian positions	(146)
Police	
FY/10 Recurring Costs	14,842
Prisoner Transport and Processing	1,414
Delete 2 and Unfund 2 Vacant Positions	(158)

Capital Appropriations

The FY/11 legislation contains a section for capital appropriations. Several capital appropriations are made in the FY/11 budget in the form of a transfer to the Capital Acquisition

Fund where the funds can be expended without the time constraints associated with operating funds. These transfers are shown in the following table.

Transfers to Capital Appropriations (\$000's)	
<u>General Fund - Transfers from Fund 110 to Fund 305</u>	
Parks and Recreation - Park Development	100
Parks and Recreation - Support Landscape Equipment	70
<u>Hospitality Fund - Transfers from Fund 221 to Fund 305</u>	
Finance and Management - Convention Center Improvements	139
<u>False Alarm Fund - Transfer from Fund 287 to Fund 305</u>	
Police - Public Safety/Vehicles & Equipment	340
<u>Solid Waste Fund - Transfer from Fund 651 to Fund 653</u>	
Refuse Equipment	6,846
Automatic Collection System	448
Disposal Facilities	650
Facility Maintenance	600
Bins	100
Computer Equipment	200
Alternative Landfill	247
Landfill Environmental Remediation	1,382

Special Assessment District (SAD) Adjustments

Also contained in the legislation for the FY/11 budget is section 7 related to Special Assessment Districts (SAD). This allows the City to transfer interest earnings, collections and SAD administrative fees of \$2.8 million from the SAD Debt Service Fund (501) in the FY/11

budget to the General Fund. It should be noted that \$2.3 million of these revenues are one-time for FY/11.

Transportation Infrastructure Tax Fund

Section 11 in the legislation appropriates \$1 million of interest earnings from the Transportation Infrastructure Tax Fund (340) as

a transfer to the Transit Operating Fund. This will enable the City to continue transit services and reduce some burden on the General Fund.

Risk Management Fund

Section 8 in the appropriation legislation utilizes \$6 million of the unreserved fund balance in the Risk Management Fund to help offset the decline in FY/10 Gross Receipts Tax. These are

prior year risk assessments intended to get the fund balance above the 55% reserve requirement. The savings to the General Fund is \$4.3 million.

Other Adjustments

Other adjustments include section 9 which adjusts the transfer to the Parking Debt Service fund as part of the mid-year FY/10 savings plan. Interest earnings of \$200 thousand in the capital fund will be used to cover the debt service requirements. Section 12 reduces the FY/09 appropriation for vehicles by \$600 thousand to

accommodate some computer replacement needs. Two hundred thousand dollars will be reserved as a cash match for a federal grant to replace computers within all the City libraries. The balance of \$400 thousand will be used for citywide computer replacement and file servers.

Fiscal Year 2010 Adjustments

Section 5 of the legislation makes adjustments for FY/10 associated with the mid-year savings plan, accounts for increased property tax revenue available for debt and makes adjustments for restructuring of debt within the Aviation Fund.

All adjustments to Economic Development, Municipal Development and Transit are directly related to the FY/10 savings plan. Interest earnings of \$200 thousand are available in the capital fund to cover the parking debt service obligation. Also, there are sufficient appropriation balances within the Parking fund to cover \$80 thousand of operating expense.

This enables the City to reduce the transfer from the General Fund. Also, vacancy savings within Transit for FY/10 allowed for a reduction of the transfer from the General Fund.

The FY/10 savings plan also identified \$784 thousand of operating expense in the General Fund that could be picked up by the Fire Fund.

Also, increased property tax revenues in the General Obligation Debt Fund enabled the City to pay an additional \$15.5 million towards debt and restructuring of debt within the Aviation Fund also requires an appropriation adjustment for FY/10 of \$27.3 million.

FY/10 Adjustments (\$000's)	
General Fund - 110	
Economic Development	
Transfer to Parking Operating Fund (641)	(200)
Municipal Development	
Transfer to Parking Operating Fund (641)	(80)
Transit	
Transfer to Transit Operating Fund (661)	(750)
State Fire Fund - 210	
Fire	
State Fire Fund	784
General Obligation Bond Debt Service Fund - 415	
City Support Functions	
General Obligation Bond Debt Service	15,536
Airport Revenue Bond Debt Service Fund - 615	
Aviation	
Debt Service	27,309
Parking Facilities Operating Fund - 641	
Municipal Development	
Transfer to Parking Facilities Revenue Bond D/S (645)	(200)

Changes in Employment

Staffing levels in the combined Enterprise and General Fund budgets are decreased by 147 FTE, or 2.4% below the level approved in the original FY/10 budget. Details of changes in the level of employment by department are discussed in the Department Budget Highlights section of this volume, and the schedule of Personnel Complement by Program contained in the Appendix. As can be seen from the table

below, the General Fund reduced 97 positions from the Original FY/10 Budget for a total decrease of 2.3%. There is an overall reduction of 50 positions in all other funds. These reflect all changes for FY/11 including executive decisions and intra-year adds and deletes. It should be noted that since the economic crisis began in FY/08 there has been a reduction of 417 fulltime positions or 6.6%.

CHANGES IN EMPLOYMENT							
	Original Budget FY/07	Original Budget FY/08	Original Budget FY/09	Original Budget FY/10	Approved Budget FY/11	Change Original FY/10 Approved FY/11	% Change Original FY/10 Approved FY/11
General Fund	4,322	4,409	4,301	4,149	4,052	(97)	-2.34%
Enterprise Funds	1,293	1,346	1,351	1,348	1,300	(48)	-3.56%
Other Funds	280	280	282	275	268	(7)	-2.55%
Grant Funds	306	308	301	301	306	5	1.66%
TOTAL	6,201	6,343	6,235	6,073	5,926	(147)	-2.42%

FY/11 OPERATING BUDGET TOTAL RESOURCES

Total available resources for FY/11 of \$891.8 million are \$12.5 million less than the FY/10 approved budget of \$904.3 million

The reduction is primarily a result of the stagnant economy. Gross Receipts Tax (GRT) is the major source of funding and makes up 32% of total resources for FY/11. Enterprise revenues are another major source of revenue. The various enterprises the City operates generate 17% of the revenue in FY/11. The City operates solid waste collection and disposal, a transit system, parking lots and parking structures, four golf courses, an international airport and a small airport as enterprise funds. In FY/11, the enterprise revenues in the approved budget are \$16.8 million or 12.1%

above the FY/10 approved level. This is primarily due to the rate increase for Solid Waste. Explanations can be found in the Department Budget Highlights section for these departments. Property taxes make up 15% of City revenues.

GRT, enterprise revenues and property taxes make up about 64% of total revenues. Other revenue sources include intergovernmental revenues including grants, interfund transfers, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspection, permits, etc.

TOTAL RESOURCES (INCLUDING FUND BALANCE) AFTER INTERFUND ELIMINATIONS AND ADJUSTMENTS

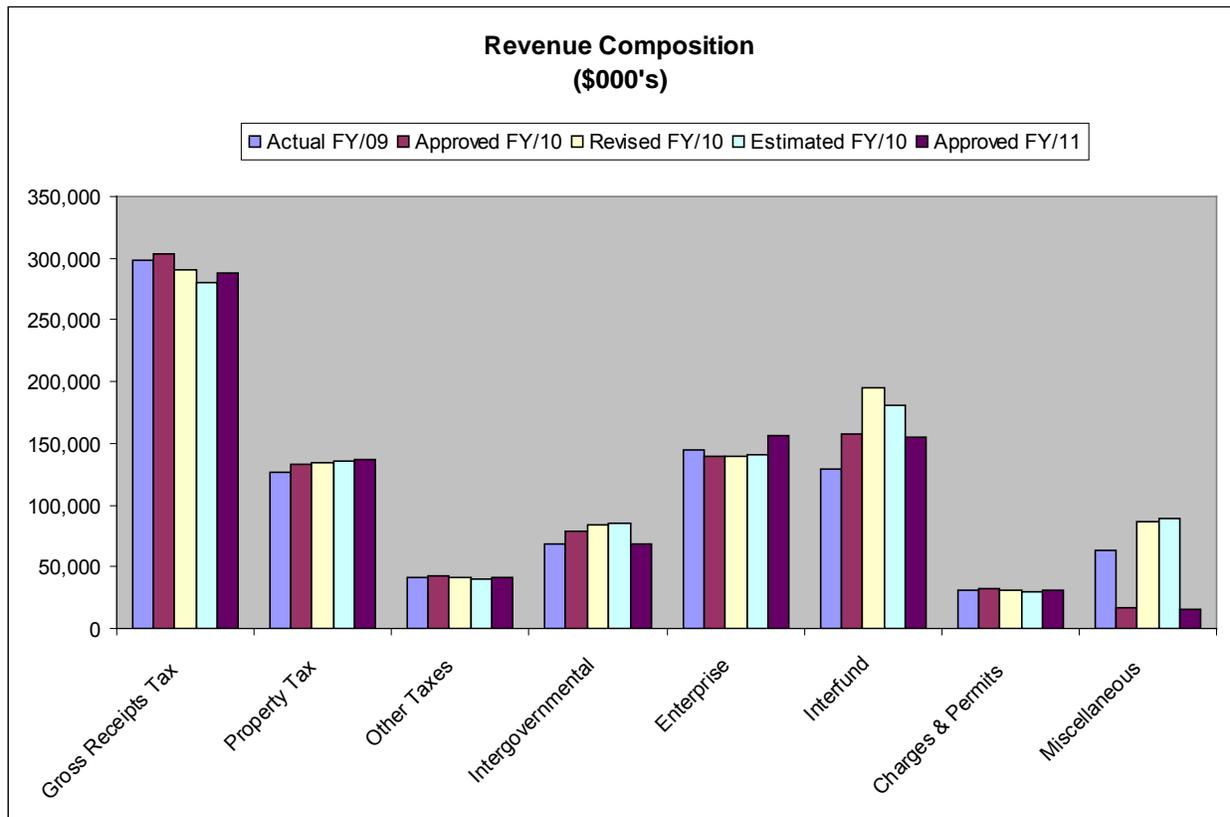


Table of Total City Resources

	Actual FY/09	% of Total	Approved FY/10	% of Total	Revised FY/10	% of Total	Estimated FY/10	% of Total	Approved FY/11	% of Total
Gross Receipts Tax	298,445	33%	302,970	34%	290,389	29%	280,084	29%	287,439	32%
Property Tax	126,298	14%	133,179	15%	134,762	13%	135,857	14%	136,658	15%
Other Taxes	41,332	5%	43,259	5%	41,944	4%	40,307	4%	41,182	5%
Intergovernmental	68,684	8%	79,170	9%	83,765	8%	85,007	9%	69,038	8%
Enterprise	144,819	16%	138,843	15%	138,843	14%	141,278	14%	155,650	17%
Interfund	128,775	14%	157,784	17%	194,965	19%	180,676	18%	154,788	17%
Charges & Permits	31,020	3%	31,938	4%	30,441	3%	30,187	3%	30,982	3%
Miscellaneous	62,660	7%	17,130	2%	86,913	9%	88,567	9%	16,061	2%
Total Revenue	902,033	100%	904,273	100%	1,002,022	100%	981,963	100%	891,798	100%

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue without GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

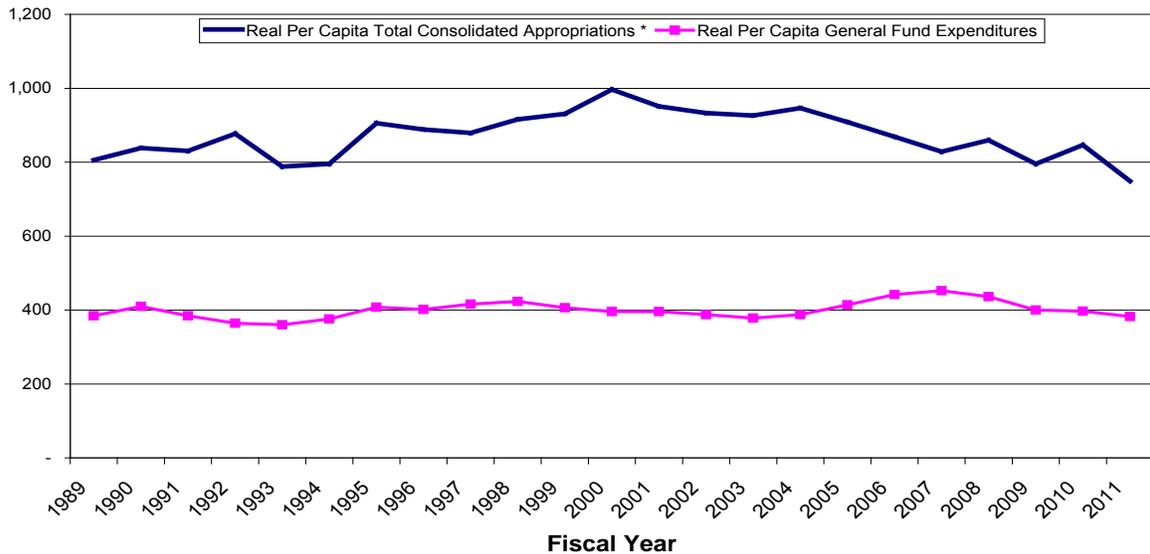
HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations had substantially exceeded this benchmark. In FY/02 growth began slowing and further declined with the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority, which is a separate entity. FY/11 marks the lowest total real per capita expense in the period since 1989. Much of this can be attributed to the weakness in the economy and the tightening in City budgets. The growth in General Fund expenditures has hovered around \$400 per capita. In FY/05 and FY/06, the addition of the Public Safety Quarter Cent Tax allowed for an increase of City services as the expenditure growth exceeded the inflation rate and population growth.

For the 20 year period from fiscal year 1991 to 2011, inflation, as measured by the Consumer Price Index, increased 64%, for an average of approximately 2.5% a year. In the same period of time, population within the City of Albuquerque increased by 37%, for an annual average of 1.6%.

The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures. Real consolidated total appropriations include appropriations from all funds (general, enterprise, special revenue, debt service and internal service) after interfund eliminations. Real per capita consolidated total appropriations decreased 10% from fiscal year 1991 to 2011 for an average annual rate of decline of 0.5%. The decrease occurs due to the exclusion of the Water Utility Authority beginning in FY/05 and then the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07, as well as reduction in GRT taxes. General Fund real per capita expenditures were flat over the entire fiscal year period from 1991 to 2011. There was a pick up in FY/04 with a shift of one-mil in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. Two 1/8th cent reductions in GRT in January of 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. Weaknesses in the economy slowed the General Fund's ability to increase despite the shift of 2 mills of property tax from debt service to the General Fund. Real per capita General Fund expenditures slowed 1% and 4% in FY/10 and FY/11 respectively.

**Real Per Capita Total Consolidated Appropriations and
General Fund Expenditures**



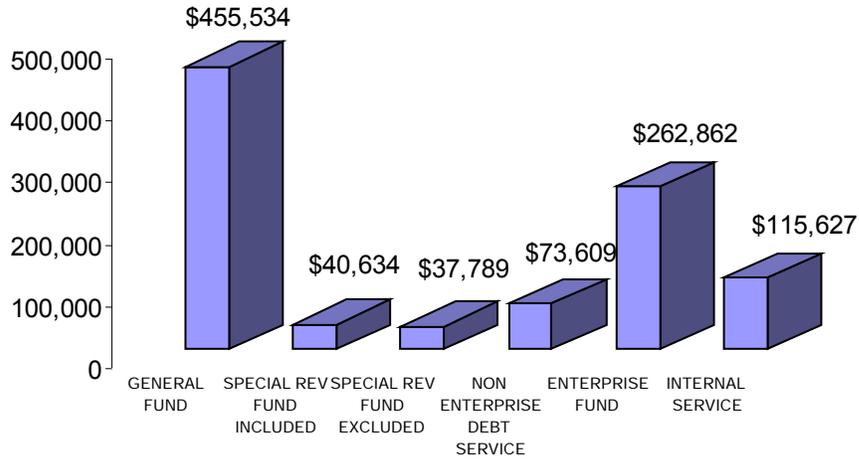
*Consolidated appropriations are appropriations from all funds after interfund eliminations
2009 represents the estimated actual and 2010 the approved budget.

SPENDING BY FUND TYPE

The City operating budget appropriates the General Fund, the largest fund individually and by type. There are 16 Special Revenue Funds included which are funds received that have special restrictions on their use and are distinguished from three other special revenue funds that are not appropriated in the annual budget and referred to as Special Revenue Funds Excluded. Three non-enterprise debt service funds, 15 enterprise funds and five internal service funds are also appropriated.

The Appendix contains a Numeric List of Fund names by Category. In using the Appendix list, it should be noted that the one trust and agency fund appropriated is included in the category of Special Revenue Fund Included. This budget document presents fund tables and highlights, organized in the categories graphed below and demonstrates the relative size of total appropriations by type of fund. Note that these are appropriations prior to interfund eliminations.

FY/11 Appropriations by Fund Type all Funds
Total \$986,055
(\$000's)

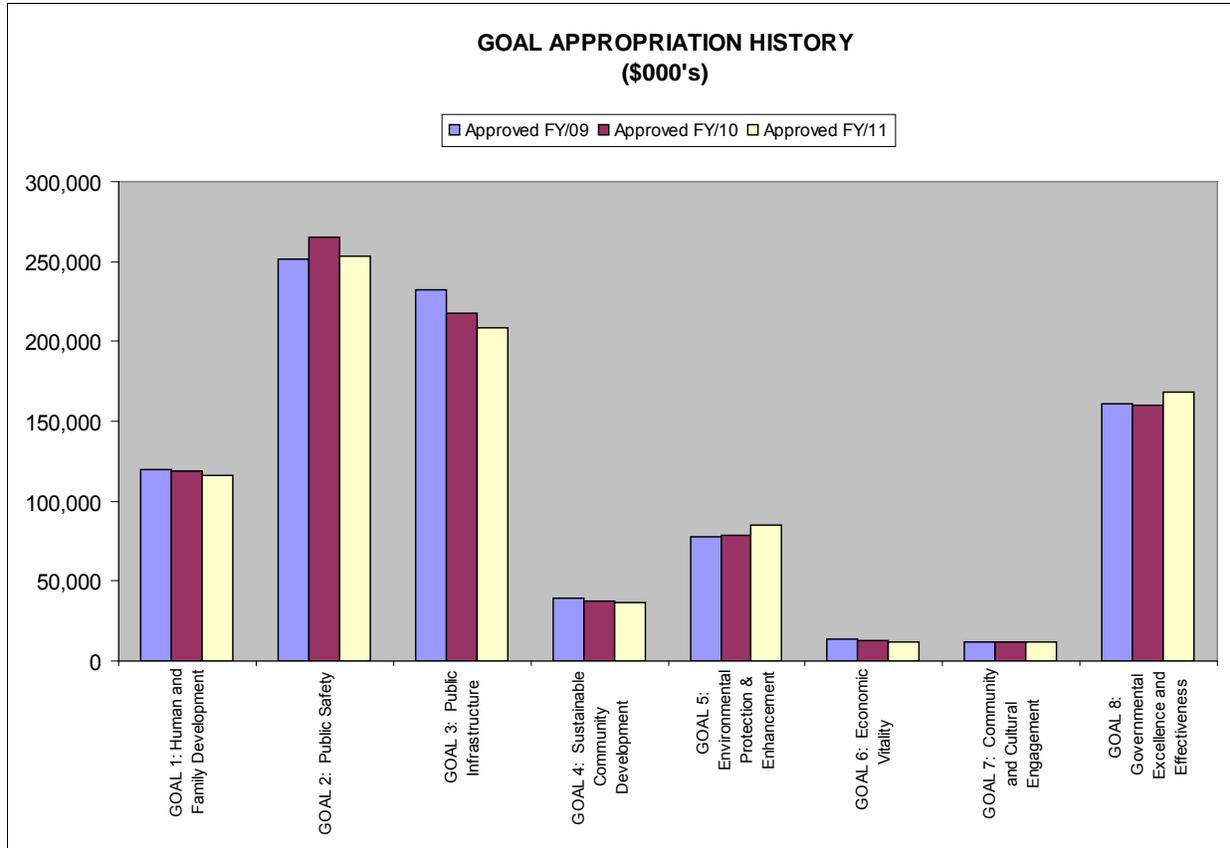


SPENDING BY GOAL

The entire operating budget for the City of Albuquerque can be examined by goal. Albuquerque builds budgets at the service activity level. Groups of service activities form program strategies. Program strategies are sets of governmental activities and services designed to impact desired community conditions associated with City goals. Since appropriations are made at the program strategy level, and program strategies are associated with one of eight City goals, expenditure histories by goal

can assist in understanding relative funding. A table outlining a three year funding history of each goal by program strategy can be found in the Appendix.

The table entitled FY/11 Operating Budget by Goal, Department and Fund is discussed in this narrative. Examination of this table aids in understanding where City operating funds come from and where they are spent.



	Approved FY/09	Approved FY/10	Approved FY/11
GOAL 1: Human and Family Development	120,052	119,252	115,776
GOAL 2: Public Safety	251,231	265,197	253,403
GOAL 3: Public Infrastructure	232,377	217,969	208,335
GOAL 4: Sustainable Community Development	39,091	37,753	36,468
GOAL 5: Environmental Protection & Enhancement	78,130	78,979	85,017
GOAL 6: Economic Vitality	13,978	13,070	12,162
GOAL 7: Community and Cultural Engagement	11,489	12,048	12,343
GOAL 8: Governmental Excellence and Effectiveness	161,375	160,005	168,294
TOTAL	907,723	904,273	891,798

Goal 1: Human and Family Development includes programs in the Cultural Services, Family and Community Services, Parks and Recreation, and Senior Affairs departments and accounts for 13% of total appropriations in FY/11. Roughly 46% of the funding is from the General Fund, 21% from Special Revenue Funds not Appropriated (for grants in Family and Community Services and Senior Affairs), and 35% is from enterprise funds that support operations of City apartments, the housing authority and golf courses.

Goal 2: Public Safety includes the Environmental Health, Family and Community Services, Fire, Legal and Police departments.

The majority of the funding for this goal, almost 94%, is provided from the General Fund which primarily supports efforts of the Police and Fire Departments. Grants for the Police and Family and Community Services departments are seen in special revenue not appropriated.

Goal 3: Public Infrastructure includes program strategies in the Aviation, City Support functions, Municipal Development, and Transit departments. Aviation and Transit are very large enterprise funds, although Transit receives most of its operational funding from a General Fund transfer. City Support is responsible for making the General Fund debt service payments as can be seen in the large amount in Non

Enterprise Debt Service Funds. State grant funding for roads is reflected in this goal as well.

Goal 4: Sustainable Community Development includes program strategies in Family and Community Services, Municipal Development, and more significant funding to the Parks and Recreation, and the Planning departments. The majority (94%) of the funding for this goal comes from the General Fund with grants in Family and Community Services providing 6% of total support.

Goal 5: Environmental Protection and Enhancement includes program strategies in Environmental Health, Parks and Recreation, and Solid Waste departments. The largest funding source (81%) for this goal is the enterprise revenue from the Solid Waste Utility. Special revenue funds from air quality operating permits and the vehicle pollution management program support Environmental Health programs, and open space expendable trust funds support open space programs in the Parks and Recreation Department.

Goal 6: Economic Vitality is the smallest goal with respect to total funding and includes programs in the City Support functions, Economic Development, Family and Community Services and Finance and Administration Services Departments. The Lodgers' Tax and the Hospitality Fee support the special revenue

appropriations. The revenue from the tax and hospitality fee is used to make debt service payments and purchase necessary capital for the Albuquerque Convention Center and promote tourist related events within the City. Economic Development is funded by General Fund appropriations.

Goal 7: Community and Cultural Engagement includes program strategies in the Cultural Services, Legal and Senior Affairs Departments. The primary funding source is the General Fund accounting for 67% of this goal's funding. Special revenue funds in the goal are comprised of project funds for culture and recreation and the BioPark. Senior Affairs grants are seen in special revenue funds not appropriated.

Goal 8: Governmental Excellence and Effectiveness contains program strategies in the Chief Administrative Officer, City Support, Council Services, Finance and Administrative Services, Human Resources, Legal, Mayor's Office, Municipal Development, Office of the City Clerk and Office of Internal Audit departments. General fund appropriations account for approximately 35% of this goal's funding. Internal service funds collected for the provision of telephone and radio services as well as the employee contributions to health insurance are reflected in the internal service funds within the goal and account for more than half of the goal funding.

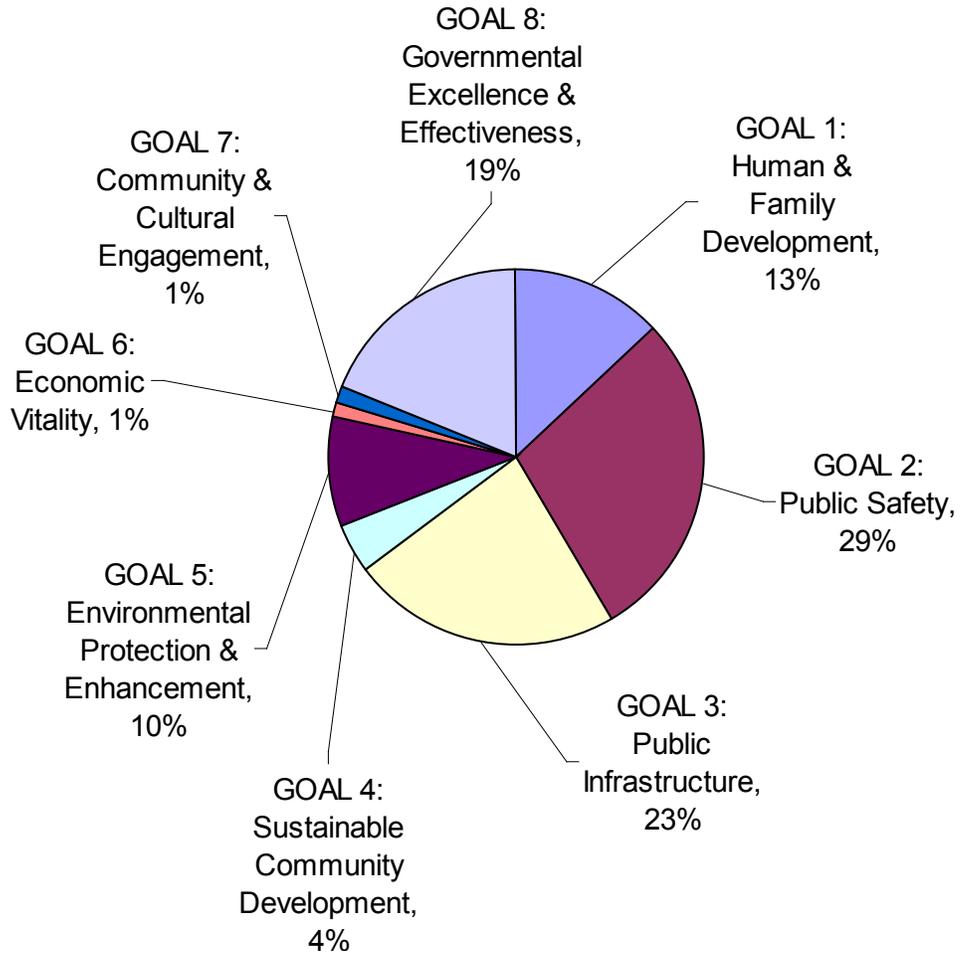
FY/11 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND

GOAL/DEPARTMENT	% of Total	General Fund	Special Rev Funds Approp	Spec. Rev Funds Not Approp	Non Enterprise Debt Service Funds	Enterprise Funds	Internal Service Funds	Net Transfers	TOTAL
Goal 1 - Human and Family Development									
Cultural Services		11,308	360	59					11,727
Environmental Health		1,479							1,479
Family & Community Svcs.		27,660		17,891		35,399		(1,059)	79,891
Parks and Recreation		6,459	200	216		4,989		(807)	11,057
Senior Affairs		5,832		5,790					11,622
Sub Total	13.0%	52,738	560	23,956	0	40,388	0	(1,866)	115,776
Goal 2 - Public Safety									
Animal Welfare		9,520	95					(102)	9,513
CAO Dept.				1,258					1,258
Environmental Health		0							0
Family & Community Svcs.		6,648	0						6,648
Finance & Admin. Svcs.		0							0
Fire Department		68,086	2,200	20					70,306
Legal		822							822
Police Department		152,587	8,256	5,803				(1,790)	164,856
Sub Total	28.4%	237,663	10,551	7,081	0	0	0	(1,892)	253,403
Goal 3 - Public Infrastructure									
Aviation						98,302		(31,906)	66,396
City Support Functions		1,259			73,609			(1,259)	73,609
Municipal Development		23,762	5,259					(986)	28,035
Transit Department		16,837		1,007		41,575		(19,124)	40,295
Sub Total	23.4%	41,858	5,259	1,007	73,609	139,877	0	(53,275)	208,335
Goal 4 - Sustainable Community Development									
Family & Community Svcs.				2,284					2,284
Municipal Development		1,008							1,008
Parks and Recreation		20,539							20,539
Planning		12,637		0					12,637
Sub Total	4.1%	34,184	0	2,284	0	0	0	0	36,468
Goal 5 - Environmental Protection & Enhancement									
Cultural Services		14,083	1,200						15,283
Environmental Health		2,142	2,728	1,916				(128)	6,658
Parks and Recreation		952	2,590	0				(858)	2,684
Solid Waste				560		69,274		(9,442)	60,392
Sub Total	9.5%	17,177	6,518	2,476	0	69,274	0	(10,428)	85,017

FY/11 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND

GOAL/DEPARTMENT	% of Total	General Fund	Special Rev Funds Approp	Spec. Rev Funds Not Approp	Non Enterprise Debt Service Funds	Enterprise Funds	Internal Service Funds	Net Transfers	TOTAL
Goal 6 - Economic Vitality									
Economic Development		4,202						(1,416)	2,786
Family & Community Svcs.				23					23
Finance & Admin. Svcs.		0	11,760					(5,741)	6,019
Municipal Development						10,203		(6,869)	3,334
Sub Total	1.4%	4,202	11,760	23	0	10,203	0	(14,026)	12,162
Goal 7 - Community & Cultural Engagement									
Cultural Services		7,526	701						8,227
Legal		0	0					0	0
Municipal Development						3,120		(1,169)	1,951
Offie of The City Clerk		782	566					(145)	1,203
Senior Affairs				962					962
Sub Total	1.4%	8,308	1,267	962	0	3,120	0	(1,314)	12,343
Goal 8 - Governmental Excellence & Effectiveness									
CAO Dept.		2,865							2,865
City Support Functions		11,781						(4,869)	6,912
Council Services		3,414	0						3,414
Finance & Admin. Svcs.		21,287	55	0			52,962	(1,970)	72,334
Human Resources		1,983					62,665	(147)	64,501
Legal		5,190							5,190
Mayors Office		913							913
Municipal Development		11,043	4,664					(3,764)	11,943
Office of Internal Audit		928							928
Grants Indirect Overhead								(706)	(706)
Sub Total	18.9%	59,404	4,719	0	0	0	115,627	(11,456)	168,294
TOTALS	100.0%	455,534	40,634	37,789	73,609	262,862	115,627	(94,257)	891,798

FY/11 OPERATING BUDGET APPROPRIATION BY GOAL



City of Albuquerque Vision, Goal Areas, Goal Statements and Desired Community or Customer Conditions

NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.

VISION: Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.

Goal Area	Goal Statement	Desired Community or Customer Conditions
<p align="center">HUMAN AND FAMILY DEVELOPMENT</p>	<p>People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.</p>	<ol style="list-style-type: none"> 1. Residents are literate and educated. 2. Youth achieve desired educational outcomes. 3. Youth achieve responsible social development. 4. Residents are active and healthy. 5. Residents have access to physical and mental health care. 6. Families are secure and stable. 7. Safe, decent and affordable housing is available. 8. Senior citizens live and function in optimal environments. 9. Residents are safe from public health risks. 10. Residents have a balance of means, opportunity, and avenues of support needed to provide for their basic needs.
<p align="center">PUBLIC SAFETY</p>	<p>Citizens are safe, feel safe and secure, and have trust and shared responsibility for maintaining a safe environment.</p>	<ol style="list-style-type: none"> 11. Residents are safe. 12. Residents feel safe. 13. Travel on city streets is safe. 14. Residents, businesses and public safety agencies work together for a safe community. 15. Domestic animals are responsibly cared for and provided safe and healthy home environments. 16. The community is prepared to respond to emergencies, natural disasters, catastrophic acts and other events that threaten the health and safety of the public.
<p align="center">PUBLIC INFRASTRUCTURE</p>	<p>Ensure that all existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. Ensure that new development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.</p>	<ol style="list-style-type: none"> 17. A reliable water system meets health and safety standards. 18. Wastewater systems meet quality standards. 19. A storm water system protects the lives and property of residents. 20. Effective information technology infrastructure is accessible throughout the community. 21. Residents have safe and affordable integrated transportation options that meet the public's needs. 22. The street system is well designed and maintained. 23. New development is efficiently integrated into existing or approved infrastructure and its costs are balanced with the revenues generated and adopted City development policies. 24. Sustainable, environmentally sensitive supplies of energy are available and are efficiently consumed.
<p align="center">SUSTAINABLE COMMUNITY DEVELOPMENT</p>	<p>Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.</p>	<ol style="list-style-type: none"> 25. Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained. 26. Albuquerque's built environments are safe, habitable, well maintained, and sustainable. 27. A balance of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque. 28. The downtown area is vital, active, safe and accessible. 29. Safe and accessible mixed-use areas with housing, employment, civic functions, recreation and entertainment exist throughout Albuquerque.
<p align="center">ENVIRONMENTAL PROTECTION AND ENHANCEMENT</p>	<p>Protect and enhance Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.</p>	<ol style="list-style-type: none"> 30. Air, water, and land are protected from conditions that are harmful to people and the environment. 31. Water resources are sustainably managed, conserved and protected to provide a long-term supply and drought reserve. 32. Solid wastes are produced no faster than natural systems and technology can process them. 33. Open Space, Bosque, the River and Mountains are preserved and protected. 34. Residents participate in caring for the environment and conserving natural resources.

City of Albuquerque Vision, Goal Areas, Goal Statements and Desired Community or Customer Conditions

NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.

VISION: Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.

Goal Area	Goal Statement	Desired Community or Customer Conditions
		<p>35. Residents are well informed about and appreciate ecological diversity.</p> <p>36. Energy consumption is balanced to protect the environment.</p>
ECONOMIC VITALITY	Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.	<p>37. The economy is diverse and broad-based.</p> <p>38. The economy is vital, prosperous and consistent with local and regional resources.</p> <p>39. There are abundant, competitive, career oriented employment opportunities.</p> <p>40. Businesses develop and prosper.</p>
COMMUNITY AND CULTURAL ENGAGEMENT	Residents are fully and effectively engaged in the life and decisions of the community to promote and enhance our pride, cultural values, and resources and ensure that Albuquerque's community institutions are effective, accountable, and responsive.	<p>41. Residents actively participate in civic and public affairs.</p> <p>42. Residents participate in community organizations, activities, and events.</p> <p>43. Residents have an accurate understanding of community conditions</p> <p>44. Residents appreciate, foster and respect Albuquerque's arts and cultures.</p> <p>45. Relations among Albuquerque's cultures and races are positive and respectful.</p>
GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS	Government is ethical and accountable; every element of government contributes effectively to meeting public needs.	<p>46. Leaders work together for the good of the community.</p> <p>47. Leaders cooperate and coordinate with the other governments in the MRCOG region.</p> <p>48. Government and its leaders are responsive to changing community and customer conditions.</p> <p>49. Government protects the civil and constitutional rights of citizens.</p> <p>50. Customers conveniently access City services and officials.</p> <p>51. Customers can participate in their government by accessing information about services, policies, community conditions, regulations, etc.</p> <p>52. Financial assets are maximized and protected, and analyzed and reported accurately, understandably, and usefully.</p> <p>53. City assets are protected while responding fairly to inappropriate City actions.</p> <p>54. Products, services, and materials are obtained efficiently, fairly, and in a timely manner.</p> <p>55. City services, operations, and finances are measured and audited as needed and meet customer needs.</p> <p>56. Competent, well-trained motivated employees contribute to the achievement of City goals and objectives.</p> <p>57. The work environment for employees is healthy, safe and productive.</p> <p>58. City staff is empowered with information and have information processing capacity.</p> <p>59. Rights of way are obtained and managed and their use optimized for the public's benefit with fair compensation for use.</p> <p>60. City real property is effectively obtained and managed in the public's interest, and disposed of when public purpose has changed.</p> <p>61. City fixed assets, property, and infrastructure meet City goals and objectives.</p> <p>62. Departmental human and financial resources and fixed assets are managed efficiently and effectively.</p>

PERSONNEL SUMMARY

PERSONNEL INFORMATION

The FY/11 Approved Budget has 5,926 positions. This is a reduction of 147 positions from the Approved FY/10 budget. Further details are available below and in each of the department's budget highlights.

- The Animal Welfare Department added one position as an administrative transfer. In order to provide capacity to staff the new spay neuter clinic, it deleted 8 positions and then added 2 veterinarians, 2 vet tech II's and 4 vet assistants.
- There is no change in full time positions for the Aviation Department.
- The Chief Administrative Officer Department includes the transfer of the administrative hearing office's twelve positions from the Finance and Administrative Services Department. The office of management and budget is transferred out to the Finance and Administrative Services Department with a total of 12 positions. In addition, one position is transferred in from the Mayor's Office.
- Council Services deletes two vacant positions in an effort to provide cost savings to the General Fund,
- Cultural Services includes the transfer of the 1% for the arts from the Municipal Development Department with four positions. One position was administratively transferred in during FY/10. The FY/11 budget deletes 17 vacant full time positions as well as six vacant permanent part time.
- Economic Development includes the transfer of one position that administers the operation of the Convention Center from the Finance and Administrative Services Department. As part of the overall General Fund cost saving measures, one vacant position is deleted in FY/11.
- The Environmental Health Department transferred one environmental strategic program manager to DMD and deleted three vacant positions.
- The Family and Community Services Department deleted 22 positions. One position was administratively transferred and twelve were deleted as cost saving measures as follows: two from plan & coordinate; eight from community recreation; one from health and social services; and one from partner with public education. An additional nine positions were deleted from the Albuquerque Recovery Program.
- The Finance and Administrative Services Department deleted nine vacant full-time positions and one part-time position. Five vacant positions are deleted in the Fleet Management Fund.
- The Fire Department deletes a total of four vacant civilian positions. Two of these positions were originally funded with the Public Safety Quarter Cent Tax.
- Three vacant positions are deleted in Human Resources. One position was transferred from Legal.
- The Legal department has an overall reduction of 25 positions. The reduction is attributed to reorganization by moving the human rights division to the Human Resources Department with one position. The real property division has been moved to the Department of Finance and Administrative Services with eight positions. The City Clerk program has been moved to Office of the City Clerk with 12 positions. Also, a total of three vacant positions are deleted in FY/11.
- One position was moved from the Mayor's Office to the CAO Department.
- There is a reduction of 58 positions in Municipal Development in the FY/11 budget. A CIP-recovered engineer position was created mid-year FY/10. One position was transferred from the Environmental Health Department for FY/11. Four positions were moved to the Cultural Services Department and 40 were moved to the Parks & Recreation Department. Fourteen positions are deleted in FY/11: two in strategic support; five positions in street services, and seven positions in facilities.
- The approved FY/11 budget establishes the Office of the City Clerk. The City Clerk is moved from the Legal Department with a total of 12 positions. Other position changes include one intra-year position and two deleted positions in FY/11.
- There is no change in the number of positions in the Office of Internal Audit and Investigations in FY/11.

- Parks and Recreation has an overall increase of 32 General Fund positions. Forty positions are moved from the Department of Municipal Development for the parks cip-recovered design and construction program. Eight positions are deleted in FY/11: seven in park management and one in quality recreation.
- The Planning Department deleted 4 vacant positions and added 2 positions, an administrative assistant and a database administrator 3.
- There is a net reduction of 5 positions within the police budget. Thirteen civilian positions were eliminated in the General Fund as part of the FY/11 savings and the transition to the new Administration. There was the addition of seven grant funded positions through federal stimulus (ARRA) funds. Two of these positions are sworn officer positions. There was also one additional position added through the operating grant fund.
- There is an increase of nine positions in the Department of Senior Affairs. Three full-time positions were deleted in the well-being program while there is an increase of 12 positions for the opening of the North Domingo Baca Multi-generational Center during FY/11.
- The Solid Waste Department does not have a change in the number of positions.
- The Transit Department deleted 47 vacant positions. These are: a senior labor relations specialist, two transit support services reps, 11 security officers, one security supervisor, 12 motor coach operators, one senior administrative assistant, one lead mechanic, two mechanic II, three mechanic III, two mechanic helpers, one parts worker, four vehicle service positions, one transit supervisor maintenance, one signs and markings worker, one building maintenance manager, one general service worker, one sunvan chauffeur and one assistant transit manager operations.

CHANGES IN EMPLOYMENT

	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11
TOTAL EMPLOYMENT:	6,252	6,073	6,074	6,077	5,926
Numerical Change from Prior Yr	18	(179)	1	3	(151)
Percentage Change from Prior Yr	0.3%	-2.9%	0.0%	0.0%	-2.5%
COMPONENTS:					
General Fund	4,312	4,149	4,150	4,152	4,052
Enterprise Funds					
Aviation Fund - 611	276	276	276	276	276
Parking Facilities Fund - 641	44	42	42	42	41
Refuse Disposal Fund - 651	450	427	427	427	427
Transit - 661	541	563	563	562	516
Golf Fund - 681	38	38	38	38	38
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,351	1,348	1,348	1,347	1,300
Other Funds					
Air Quality Fund - 242	31	32	32	32	32
Community Development - 277	1	1	1	1	1
Gas Tax Road Fund - 282	60	60	60	60	60
Alarm Ordinance Fund - 287	5	5	5	5	5
City/Cnty Bld Operations - 290	20	20	20	20	20
Plaza del Sol - 292	7	6	6	6	6
Risk Management - 705	34	34	34	34	34
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	49	44	44	44	39
Employee Insurance - 735	11	11	11	11	11
Communications Mgmt - 745	18	18	18	18	18
Open Space - 851	37	35	35	35	33
Total Other Funds	282	275	275	275	268
Grant Funds					
Community Development - 205	24	24	24	24	21
Operating Grants - 265	181	175	175	177	183
Housing Bond - 240	1	1	1	1	1
Transit Operating Grant - 663	22	22	22	22	23
Housing Authority - 805	79	79	79	79	78
Total Grant Funds	307	301	301	303	306
TOTAL EMPLOYMENT	6,252	6,073	6,074	6,077	5,926

BUDGET HIGHLIGHTS BY FUND

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will all be based on the total revenue and total appropriation in the particular fund.

GENERAL FUND

The purpose of the General Fund is to budget and account for resources traditionally associated with governments which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

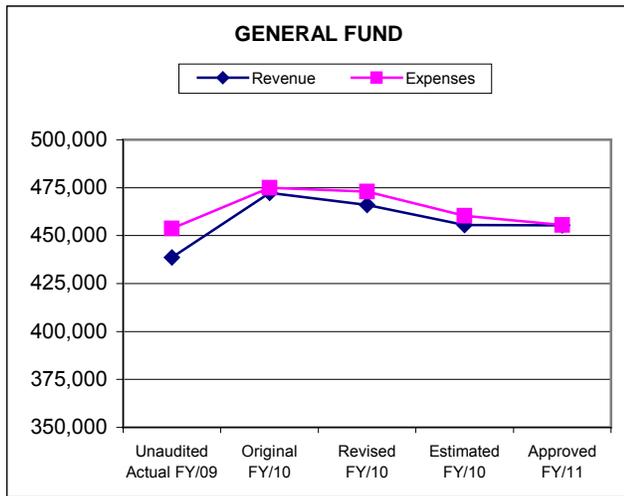
The City of Albuquerque maintains 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. If it is necessary to use some portion of that reserve in any given year, the budget for the following year reestablishes the appropriate amount.

General Fund Resources, Appropriations, and Fund Balances Over Time

Fiscal Year (\$000's)	Beginning Balances	Total Current Resources	Total Appropriations	Total Adjustments	Total Reserves	Available Balances
FY/09 Actual	58,686	438,688	453,746	(1,174)	38,436	4,018
FY/10 Original	43,628	472,272	474,873	(1,174)	41,310	(1,457)
FY/10 Revised	43,628	466,052	472,918	(119)	39,326	(2,683)
FY/10 Estimated	43,628	455,508	460,331	(119)	38,414	272
FY/11 Budget	38,805	455,408	455,534	(119)	38,461	99

GENERAL FUND- 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



- The downturn in the economy has substantially reduced revenue. Overall revenues for FY/10 are estimated to be down by \$16.8 million from the FY/10 original budget. Cost savings measures were implemented midyear FY/10 which included not filling vacant positions, identifying operational savings as well as the utilization of available fund balance from the Risk Fund.
- The FY/11 General Fund operating budget is \$455.5 million, \$19.3 million below the FY/10 original budget of \$474.9 million, a decline of 4.1%. With a continued sluggish economy, it was necessary to make adjustments to assure the City operates within existing resources. As a result, 158 vacant positions are deleted and 88 positions remain unfunded in FY/11 for a savings of \$12 million. In addition, the overall cost of labor is reduced by over \$7.5 million, and will reduce the City's share of employee's health, dental and vision insurance from 83% to 80% which saves \$1.2 million.

- Total General Fund FY/11 reserves are \$38.5 million and include a reserve of \$38 million or 1/12th of the total appropriation. This reserve is held in the event revenue falls unexpectedly or emergencies arise. Additional reserves include \$500 thousand for potential increased costs of fuel.

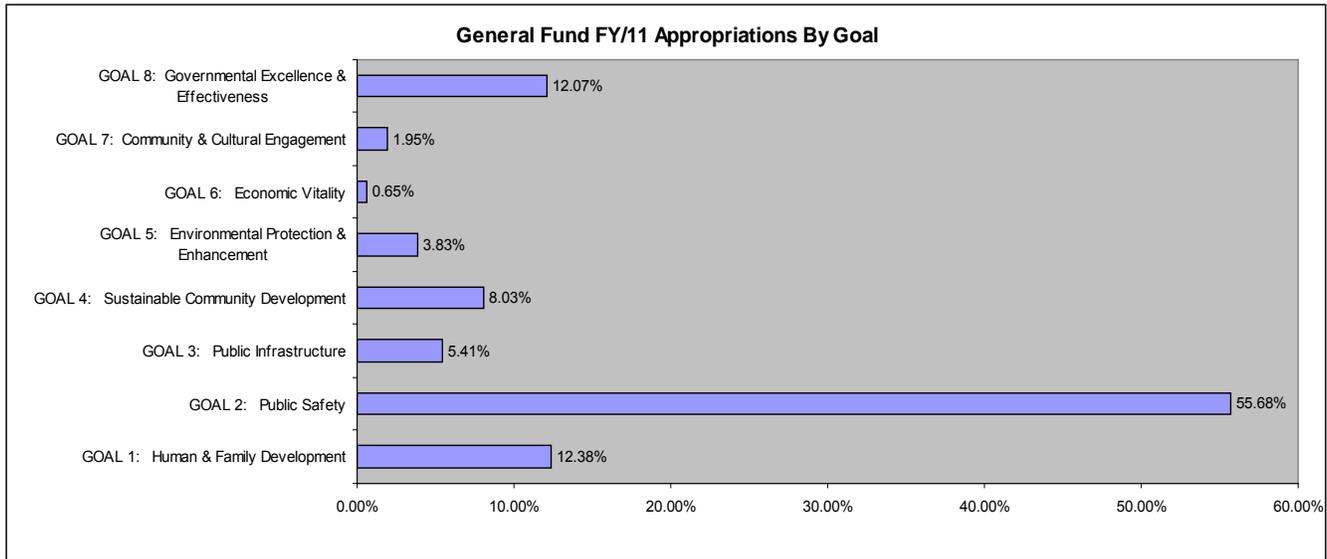
A complete analysis of changes in both revenues and appropriations follows.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Recurring Revenues	429,309	466,040	455,032	443,639	452,687	9,048
Non Recurring Revenues	9,379	6,232	11,020	11,869	2,721	(9,148)
Total Current Resources	438,688	472,272	466,052	455,508	455,408	(100)
Beginning Fund Balance	58,686	43,628	43,628	43,628	38,805	(4,823)
TOTAL RESOURCES	497,374	515,900	509,680	499,136	494,213	(4,923)
APPROPRIATIONS:						
Recurring Expenditures/Appropriations	432,318	466,013	462,923	450,336	452,319	1,983
Non Recurring Expenditures/Appropriations	21,428	8,860	9,995	9,995	3,215	(6,780)
TOTAL APPROPRIATIONS	453,746	474,873	472,918	460,331	455,534	(4,797)
FUND BALANCE PER CAFR	43,628	41,027	36,762	38,805	38,679	(126)
ADJUSTMENTS TO FUND BALANCE	(1,174)	(1,174)	(119)	(119)	(119)	0
TOTAL RESERVES	38,436	41,310	39,326	38,414	38,461	47
AVAILABLE FUND BALANCE	4,018	(1,457)	(2,683)	272	99	(173)

GENERAL FUND FY/11 APPROPRIATIONS

This is the eleventh year that appropriations have been aligned with the City’s Five-Year Goals for resource allocation and performance measurement. The method of accounting has also been changed to reflect the same alignment of expenses by goal in the audit beginning with FY/01.

The total General Fund (GF) appropriation is \$455.5 million, a decrease from the FY/10 original budget by \$19.3 million or -4.1%. Note that the table “General Fund FY/11 Appropriations by Goal” has been adjusted for transfers between funds and goals. The net General Fund appropriation level, after eliminations, is \$425.9 million.



Goal in Numerical Order (\$000's)	% Share
GOAL 1: Human & Family Development	52,738 12.38%
GOAL 2: Public Safety	237,137 55.68%
GOAL 3: Public Infrastructure	23,033 5.41%
GOAL 4: Sustainable Community Development	34,184 8.03%
GOAL 5: Environmental Protection & Enhancement	16,319 3.83%
GOAL 6: Economic Vitality	2,786 0.65%
GOAL 7: Community & Cultural Engagement	8,308 1.95%
GOAL 8: Governmental Excellence & Effectiveness	51,389 12.07%
Total	425,894 100.00%

The chart above shows how the General Fund (GF) dollars are divided between the goals. In the GF, Public Safety receives 55.7% of total appropriations. The second highest allocation of funds is to Human & Family Development at 12.4% followed by Governmental Excellence & Effectiveness at 12.1%. Sustainable Community Development receives 8% while Public Infrastructure accounts for 5.4%. Environmental Protection and Enhancement

receives 3.8%, Community and Cultural Engagement receives 1.9% and finally, Economic Vitality accounts for .7% of GF. It should be noted that these percentages are only from the amount of GF monies allocated to the various goals. To determine total resources available for a goal, please see the discussion of total resources and total appropriations in the Budget Synopsis of this document.

General Fund Spending by Department

The General Fund budget can be examined by Department. There is a slight increase in the percentage share for Police and Fire for FY/11 primarily due to the wage increase for sworn personnel funded in prior years. In terms of department percentage change relative to a departments funding level, reductions above 20% were highest in Legal, Office of Internal Audit and

Transit. Departments reflecting reductions over 10% include Chief Administrative Officer, City Support, Environmental Health, and Human Resources. Some of these changes are due to reorganization, however, most City departments experienced a reduced budget for FY/11 due to the economic downturn.

General Fund Spending by Department (\$000's)						
Expenditures by Department	Approved Budget FY/10	Approved Budget FY/11	\$ Change	% Change	% Share	
					FY/10	FY/11
Animal Welfare	9,972	9,520	(452)	0.00%	2.10%	2.09%
Chief Administrative Officer	3,311	2,865	(446)	-13.47%	0.70%	0.63%
City Support	15,988	13,040	(2,948)	-18.44%	3.37%	2.86%
Council Services	3,792	3,414	(378)	-9.97%	0.80%	0.75%
Cultural Services	34,656	32,917	(1,739)	-5.02%	7.30%	7.23%
Economic Development	2,779	4,202	1,423	51.21%	0.59%	0.92%
Environmental Health	4,085	3,621	(464)	-11.36%	0.86%	0.79%
Family and Community Services	37,229	34,308	(2,921)	-7.85%	7.84%	7.53%
Finance & Administrative Services	22,025	21,287	(738)	-3.35%	4.64%	4.67%
Fire	68,954	68,086	(868)	-1.26%	14.52%	14.95%
Human Resources	2,237	1,983	(254)	-11.35%	0.47%	0.44%
Legal	8,341	6,012	(2,329)	-27.92%	1.76%	1.32%
Mayor	967	913	(54)	-5.58%	0.20%	0.20%
Municipal Development	39,907	35,813	(4,094)	0.00%	8.40%	7.86%
Office Internal Audit and Investigations	1,271	928	(343)	-26.99%	0.27%	0.20%
Office of the City Clerk	-	782	782	-	0.00%	0.17%
Parks & Recreation	27,135	27,950	815	3.00%	5.71%	6.14%
Planning	12,825	12,637	(188)	-1.47%	2.70%	2.77%
Police	149,272	152,587	3,315	2.22%	31.43%	33.50%
Senior Affairs	5,554	5,832	278	5.01%	1.17%	1.28%
Transit (Operating Subsidy)	24,573	16,837	(7,736)	-31.48%	5.17%	3.70%
TOTAL	474,873	455,534	(19,339)	-4.07%	100.00%	100.00%

Reserves

The budget contains \$38.5 million in reserves.

General Fund Reserves (\$000's)	
Total Reserves	38,461
1/12th Operating Reserve	37,961
Fuels Reserve	500

The General Fund is required to maintain an operating reserve equal to one-twelfth of the total appropriation level as a matter of City policy. This standard is more conservative than the State's standard as it includes transfers and nonrecurring

appropriations, but does not include other reserves. The operating reserve is set at \$38 million in accordance with City policy. Additional reserves include \$500 thousand for possible fuel increases.

GENERAL FUND REVENUE ESTIMATES FOR FY/11

General Fund revenues for FY/11 are expected to be flat at \$455.4 million as compared to estimated actual FY/10 revenues of \$455.5 million. This is a slight decrease of \$100 thousand. Decreases in one time transfers in FY/10 offset the expected growth in GRT. The GRT base, after declining 6.5% in FY/10, is expected to increase 3.5% in FY/11. Total GRT has an increase of \$7.3 million.

Local taxes other than gross receipts are about \$1.5 million above the estimated FY/10 revenues. Property tax revenues are expected to increase by \$743 thousand an increase of 1%. Franchise tax revenues increase \$512 thousand, mostly due to some recovery in the natural gas franchise. PILOT revenues are expected to increase \$196 thousand primarily due to increased revenue in the Solid Waste enterprise.

Intergovernmental assistance other than state-shared GRT revenues is relatively flat, with a decrease of \$80 thousand primarily from an expected decline in municipal gasoline tax revenues. Charges for services increase \$1.1 million. One million dollars of this increase comes from increases in legal fees charged to

Risk Management. This will ultimately save the City money by reducing litigation currently contracted to outside attorneys

Charges for internal services decline by \$73 thousand primarily due to a decrease in one time revenue from the City Parks and Recreation Department's grounds maintenance services for the Albuquerque International Sunport.

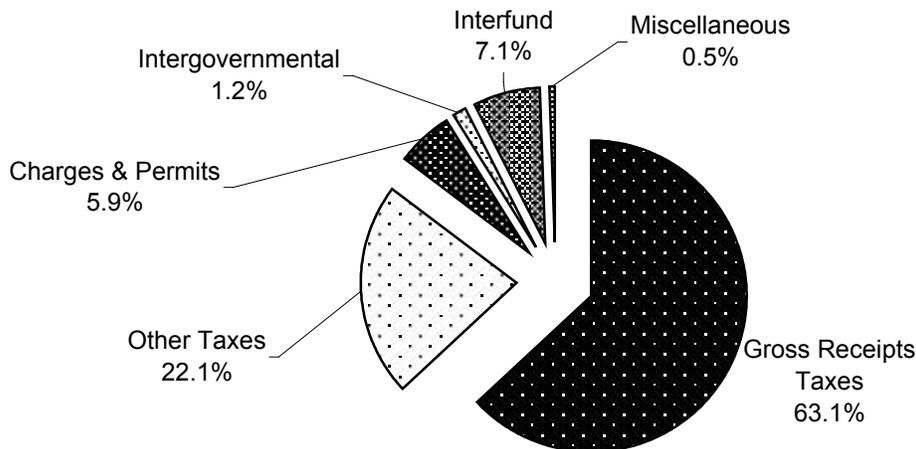
Indirect overhead is expected to decrease by \$220 thousand due to reductions in salaries.

Revenue for CIP funded positions increases by \$293 thousand due to some additional CIP funded positions.

Interfund transfers decrease by \$7.9 million. This is due to reductions or eliminations in one-time transfers. The largest reductions include the following funds: Special Assessments Districts \$1.5 million; Risk Management \$4.3 million; Vehicle Replacement \$1.5 million; and Photo Enforcement Fund \$753 thousand.

Finally interest earnings are expected to experience limited growth of \$250 thousand.

FY/11 GENERAL FUND SOURCES OF REVENUE



SIGNIFICANT REVENUE CHANGES FOR FY/11

As compared to Estimated Actual FY/10

Dollars in Thousands

GROSS RECEIPTS TAX

❖ Increase from FY10 \$ 7,355

LOCAL TAXES

❖ Increase in franchise revenues \$512
 ❖ Growth in property tax base \$743

PERMITS AND LICENSES

❖ Building permits fees not expected to grow \$0

INTERFUND TRANSFERS

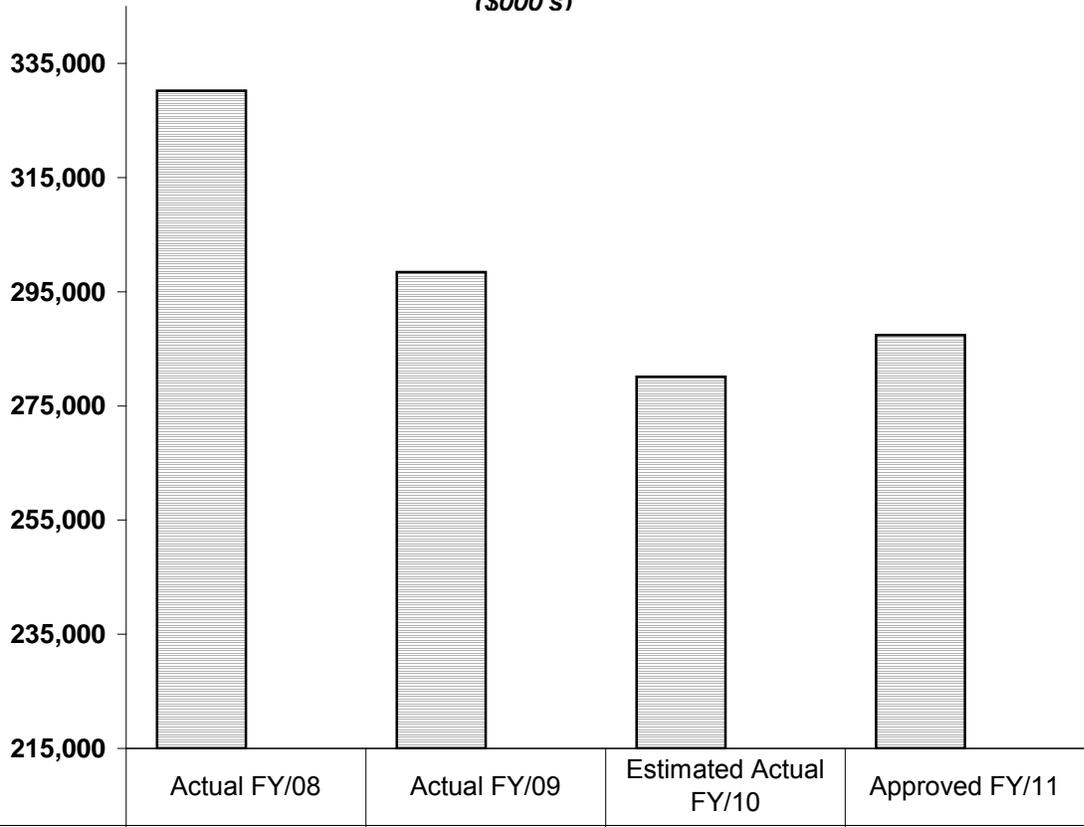
These represent reductions from one-time transfers in FY/10

❖ Transfer of funds from the Special Assessments Districts- Fund 501 (\$1,530)
 ❖ Transfer of funds from the Risk Management- Fund 705 (4,268)
 ❖ Transfer of funds from the Vehicle Replacement - Fund 730 (1,500)
 ❖ Transfer of funds from the Photo Enforcement Fund 288 (753)

General Fund by Category

Category (\$000's)	Unaudited Actual		Estimated Actual		Approved FY/11	Share of Revenue
	FY/09	Share of Revenue	FY/10	Share of Revenue		
Gross Receipts Tax	298,445	68.0%	280,084	61.5%	287,439	63.1%
Local Taxes	71,950	16.4%	99,256	21.8%	100,707	22.1%
Licenses & Permits	7,937	1.8%	7,203	1.6%	7,203	1.6%
Intergovernmental	6,163	1.4%	5,598	1.2%	5,518	1.2%
Charges for Service	18,752	4.3%	18,668	4.1%	19,802	4.3%
Intra-City	22,643	5.2%	25,624	5.6%	25,674	5.6%
Miscellaneous	3,098	0.7%	4,508	1.0%	2,396	0.5%
Transfers	9,699	2.2%	14,567	3.2%	6,669	1.5%
Total	438,688	100%	455,508	100%	455,408	100%

**General Fund Gross Receipts Tax History
(\$000's)**



■ GRT	330,209	298,445	280,084	287,439
■ % of GRT as % of Total GF Revenue	69.81%	68.03%	61.49%	63.12%

PRIOR YEAR REVENUE CHANGES

Revenues for FY/10 are estimated at \$455.5 million, down \$16.8 million from the original FY/10 budget. The biggest change was the larger than expected slowdown in GRT revenue growth. The original FY/10 budget anticipated no growth in the GRT base. The Five-Year Forecast reduced this forecast growth to a decline of 4.5%, the final budget was predicated on a decline of 6.5%. This is a reduction of \$22.9 million from the approved FY/09 budget. Driven by a slowdown in the economy, including weak construction, the growth in the first ten months of the one percent GRT distribution for FY/11 is 6% below the same ten months of FY/09. Construction GRT revenues in the first 11 months of the year are about 25% below the same ten months in FY/09. The last two months have shown growth following a period of 19 consecutive months of year over year decreases.

Property tax revenues were stronger than anticipated with a growth of \$1.5 million above the FY/09 budget due to larger than expected growth of 6% in the property tax base, compared to the original estimate of 2.5%. Franchise fees are expected to be \$1.7 million below the FY/10 budget estimate primarily due to dramatic decreases in the price of natural gas and its impact on franchise revenues.

Building permit revenue is expected to be \$2.2 million below the FY/10 budget. This is 15% below the FY/09 level and 47% below the FY/08 level.

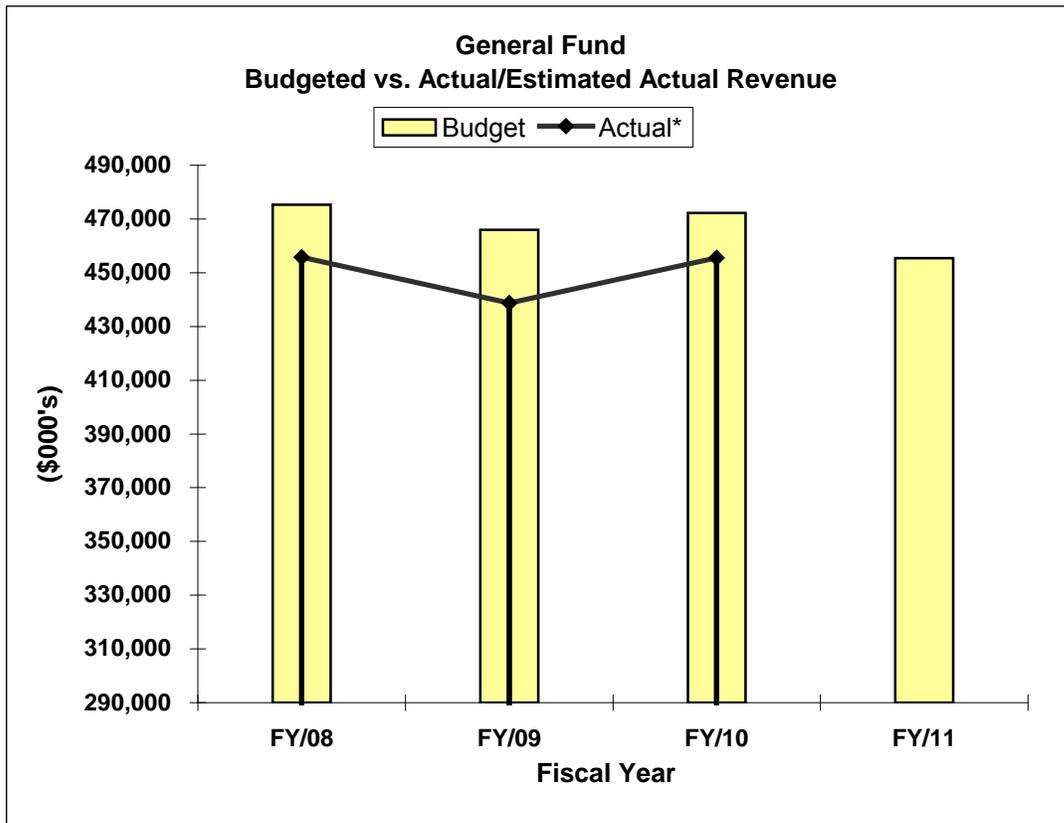
Interest earnings are \$550 thousand below the budget, as interest rates and the reductions in fund balances were even lower than originally anticipated.

Charges for services are \$496 thousand above the budgeted level. The positives driving this are street service charges and the admissions revenue at the BioPark. Remaining weak are construction related revenues including; engineering fees, records search fees, and filing of plats.

Internal services are near the budgeted level which includes a contract for the parks department to provide landscaping services for the airport.

CIP funded positions are expected to equal the FY/10 budget.

Indirect overhead is expected to be \$820 thousand below the budgeted level, due to vacancies.



SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

210 - FIRE FUND - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state, which are required to be used for equipment, maintenance of equipment, or training.

215 - RECREATION FUND - To account for the proceeds from the City's share of the State cigarette tax which is required to be used for juvenile recreation purposes. (Section 7-12-15 NMSA 1978)

220 - LODGERS' TAX FUND - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

221 - HOSPITALITY FEE FUND – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

225 - CULTURAL AND RECREATION PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

232 - OPEN AND ETHICAL ELECTIONS FUND - This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to ensure the citizens that the election process is fair, responsible, and ethical. This fund establishes voluntary limits on campaign spending and equal public financing of campaigns for elections.

235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

242 - AIR QUALITY FUND - To account for the operation of the City's Air Pollution Control Program Strategy, this includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

243 - HEART Ordinance Fund - To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006)

282 - GAS TAX ROAD FUND - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

285 - CITY/COUNTY PROJECTS FUND - To account for revenues received from the County for services provided by the City, most notably computer services.

287- FALSE ALARM ENFORCEMENT FUND - To account for alarm permit fees and fines to enforce the Albuquerque Alarm System Ordinance.

288- PHOTO ENFORCEMENT FUND - To account for revenues and expenditures associated with the photo enforcement program.

290 - CITY/COUNTY FACILITIES FUND - To account for rental income and costs of operating the jointly owned City/County facilities.

292 - PLAZA DEL SOL BUILDING FUND - To account for rental income and costs of operating the Plaza Del Sol Building. (Enactment No. 29-1995)

730 - VEHICLE/COMPUTER PROJECTS FUND - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

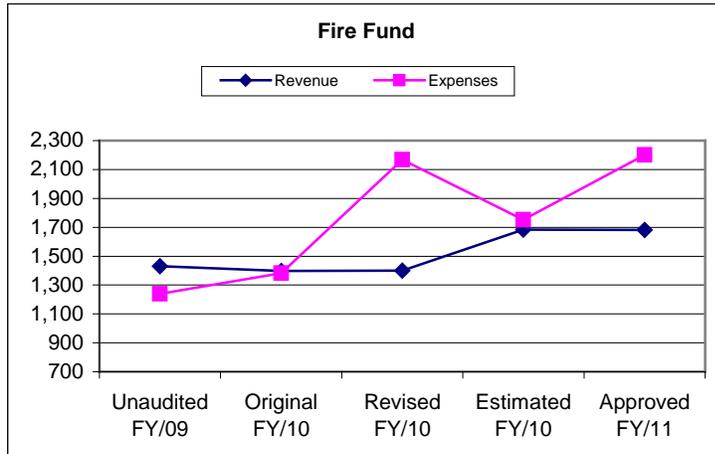
851 - OPEN SPACE EXPENDABLE TRUST FUND - To account for the investment earnings and related expenditures of the Acquisition and Management of Open Space Nonexpendable Trust Fund.

Special Revenue Funds Included in Budget Legislation
FY/11 Revenues, Appropriations and Fund Balances

Funds (\$000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Fire	1,072	1681	2200	(2)	551
Recreation	37	200	200	0	37
Lodger's Tax	395	10,225	9,800	0	820
Hospitality Fee	82	2,045	1,960	0	167
Culture/Recreation Projects	1,463	1,036	1,061	(5)	1,433
Open and Ethical Elections	1,055	455	566	0	944
Albuquerque BioPark Projects	251	1,215	1,200	0	266
Air Quality	289	2,578	2,728	0	139
HEART Ordinance	0	95	95	0	0
Gas Tax Road	452	5,000	5,259	(2)	191
City/County Projects	55	0	55	0	0
False Alarm Enforcement & Education	442	731	874	0	299
Photo Enforcement	987	7,088	7,382	0	693
City/County Facilities	645	2,836	3,298	2	185
Plaza Del Sol Building	167	1,275	1,366	0	76
Vehicle/Computer Projects	1,923	0	0	(1,909)	14
Open Space Expendable Trust	979	1,740	2,590	0	129
Total	10,021	38,200	40,634	(1,916)	5,671

FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training schools.



- This is essentially a “pass-through” fund, generally revenues and appropriations are roughly equal over time.
- Expenses were reduced in FY/08 which resulted in a higher than normal fund balance. As a result, the revised budget and expense exceeds revenue in FY/10 and carries forward into FY/11.
- In the years where expense exceeds revenue, available fund balance is used.

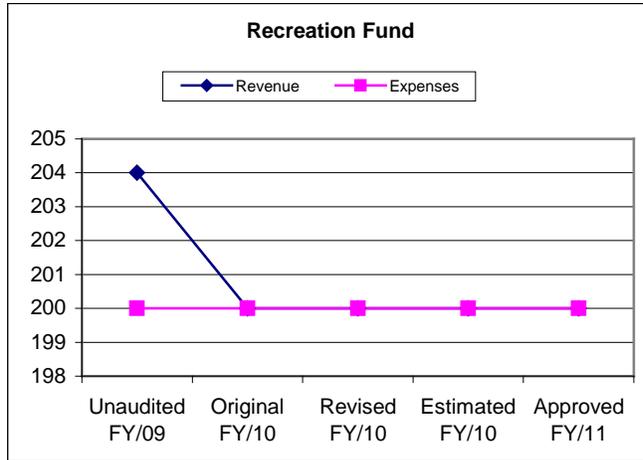
FIRE FUND - 210 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Total Charges for Service	2	0	2	2	0	(2)
Total Miscellaneous Revenues	46	15	15	15	15	0
Total Intergovernmental	1,382	1,382	1,382	1,666	1,666	0
Total Current Resources	1,430	1,397	1,399	1,683	1,681	(2)
Beginning Fund Balance	949	1,140	1,140	1,140	1,072	(68)
TOTAL RESOURCES	2,379	2,537	2,539	2,823	2,753	(70)
APPROPRIATIONS:						
State Fire Fund	1,239	1,382	2,169	1,751	2,200	449
TOTAL APPROPRIATIONS	1,239	1,382	2,169	1,751	2,200	449
FUND BALANCE PER CAFR	1,140	1,155	370	1,072	553	0
ADJUSTMENTS TO FUND BALANCE	(5)	(5)	(2)	(2)	(2)	0
AVAILABLE FUND BALANCE	1,135	1,150	368	1,070	551	(519)

RECREATION FUND – 215

The Recreation Fund is used to account for the proceeds from the City's share of the state cigarette tax, which is required to be used for recreational activities. The purpose of this fund is parallel to the Human and Family Development Goal in that they target healthy youth through ample opportunities for recreation and leisure.

From 1993 to 2003, \$0.21 of state tax was collected on each pack of cigarettes sold. The City received a distribution of \$0.03; \$0.02 goes directly into the General Fund and \$0.01 in the Recreation Fund. These funds are then transferred to the General Fund to help defray the costs of youth recreational programs throughout the City. In FY/03, the state legislature increased the tax on cigarettes to \$.91 per pack. The City's share was adjusted to \$.04.



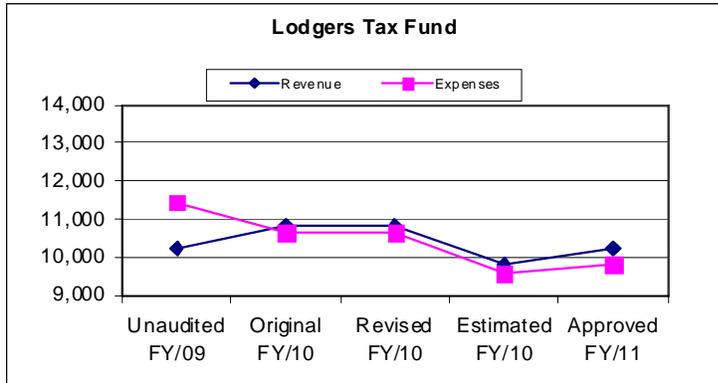
- The appropriation for the transfer to the General Fund is based on the estimate of the tax distribution for that fiscal year.
- Declining revenue over the past few years has caused the fund to be budgeted at a more accurate level. Revenue and appropriation remain flat at \$200 thousand.

RECREATION FUND - 215 RESOURCES, APPROPRIATIONS, AND FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	1	0	0	0	0	0
Intergovernmental Revenue	203	200	200	200	200	0
Total Current Resources	204	200	200	200	200	0
Beginning Fund Balance	33	37	37	37	37	0
TOTAL RESOURCES	237	237	237	237	237	0
APPROPRIATIONS:						
Total Transfer to General Fund - 110	200	200	200	200	200	0
TOTAL APPROPRIATIONS	200	200	200	200	200	0
FUND BALANCE PER CAFR	37	37	37	37	37	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	37	37	37	37	37	0

LODGERS TAX FUND – 220

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with the Albuquerque Convention and Visitors Bureau, the Hispano Chamber of Commerce, the Indian Cultural Center and the American Indian Chamber of Commerce for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



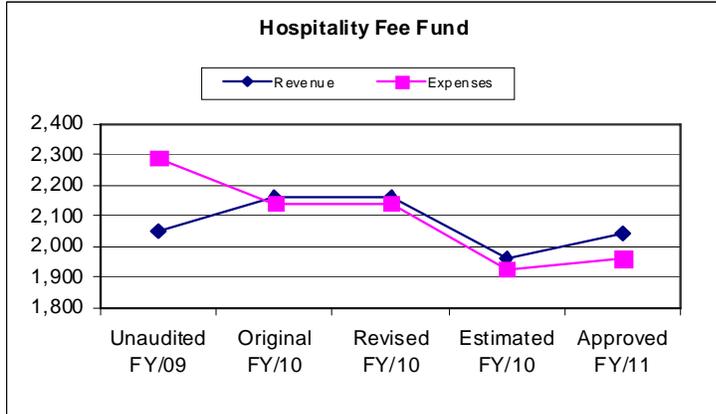
- Lodgers' Tax Revenue for FY/11 is down from Original FY/10, but slightly increased from Estimated FY/10. A reserve is held in this fund to equal one-twelfth of the budgeted appropriation.
- In years where expenditures exceed revenues, available fund balance may be used.

LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	8	50	50	25	25	0
Taxes - Lodgers' Tax	10,219	10,763	10,763	9,800	10,200	400
Interfund Revenue	0	0	0	0	0	0
Total Current Resources	10,227	10,813	10,813	9,825	10,225	400
Beginning Fund Balance	1,360	144	144	144	395	251
TOTAL RESOURCES	11,587	10,957	10,957	9,969	10,620	651
APPROPRIATIONS:						
Operating Appropriation	5,573	5,324	5,324	4,787	4,900	113
Transfers to Other Funds	5,870	5,324	5,324	4,787	4,900	113
TOTAL APPROPRIATIONS	11,443	10,648	10,648	9,574	9,800	226
FUND BALANCE PER CAFR	144	309	309	395	820	425
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	144	309	309	395	820	425

HOSPITALITY FEE FUND – 221

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



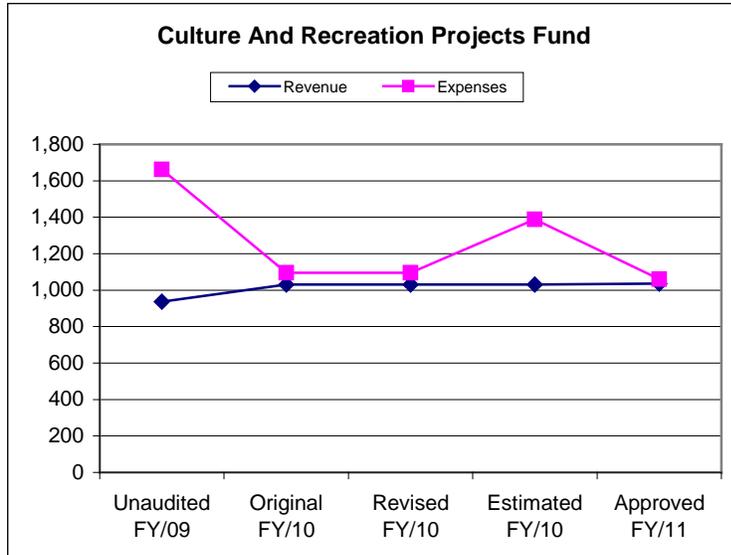
- Revenues are estimated at \$2 million and are appropriated for promotions and debt service. One-twelfth of the appropriations are held in reserve.
- Of the almost \$1 million transfer to other funds, \$139 thousand is a transfer to the Capital Implementation Fund. These funds will be used for renovations and repairs of the Convention Center.
- In years where expenditures exceed revenues, available fund balance may be used.

HOSPITALITY FEE FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	5	10	10	5	5	0
Taxes - Lodgers' Tax	2,044	2,153	2,153	1,960	2,040	80
Total Current Resources	2,049	2,163	2,163	1,965	2,045	80
Beginning Fund Balance	286	45	45	45	82	37
TOTAL RESOURCES	2,335	2,208	2,208	2,010	2,127	117
APPROPRIATIONS:						
Operating Appropriation	1,145	1,071	1,071	964	980	16
Transfers to Other Funds	1,145	1,071	1,071	964	980	16
TOTAL APPROPRIATIONS	2,290	2,142	2,142	1,928	1,960	32
FUND BALANCE PER CAFR	45	66	66	82	167	85
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	45	66	66	82	167	85

CULTURAL AND RECREATION PROJECTS FUND – 225

The Cultural and Recreation Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the various cultural and recreational functions to allow accumulation of funds for large projects. This fund provides support to the museums, community events, balloon museum, libraries and the Rosenwald building in the following goals: Human and Family Development and Community and Cultural Engagement.



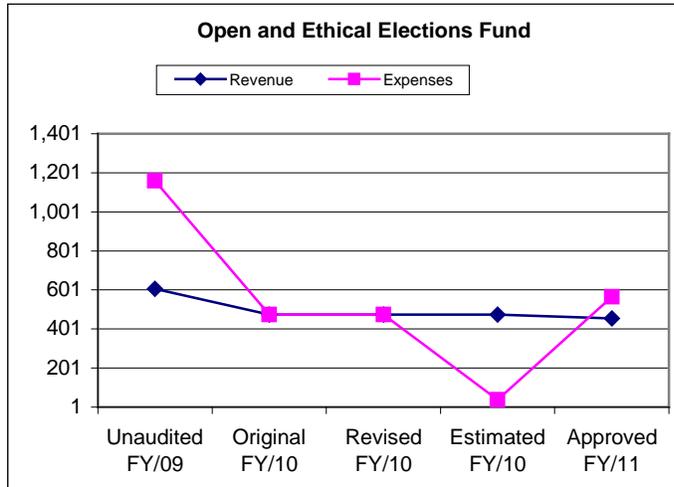
- Revenues for the project fund are received from special collections/lost books, photo archives, contributions and donations, ticket sales, rental agreements, interest earnings and a sponsorship management agency contract. The management agency will enhance special events offered to the public by providing both entertainers and a venue for the events in the various community planning districts of the City.
- The spike in expenditures reflected in the graph for FY/09 and FY/10 includes revenue collected in prior years. The FY/11 budget of \$1.1 million is in line with estimated revenue.

CULTURE AND RECREATION PROJECTS FUND 225 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Charges for Services	415	678	678	678	478	(200)
Miscellaneous Revenue	522	352	352	352	558	206
Total Current Resources	937	1,030	1,030	1,030	1,036	6
Beginning Fund Balance	2,546	1,821	1,821	1,821	1,463	(358)
TOTAL RESOURCES	3,483	2,851	2,851	2,851	2,499	(352)
APPROPRIATIONS:						
Cultural Services Projects	1,662	1,095	1,095	1,388	1,061	(327)
TOTAL APPROPRIATIONS	1,662	1,095	1,095	1,388	1,061	(327)
FUND BALANCE PER CAFR	1,821	1,756	1,756	1,463	1,438	(25)
TOTAL ADJUSTMENTS	(5)	(5)	(5)	(5)	(5)	0
AVAILABLE FUND BALANCE	1,816	1,751	1,751	1,458	1,433	(25)

OPEN AND ETHICAL ELECTIONS FUND – 232

The Open and Ethical Elections Fund was created by Article XVI which was added to the Albuquerque City Charter and passed by the voters in October 2005. This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to ensure the citizens that the election process is fair, responsible, and ethical. This fund establishes voluntary limits on campaign spending and equal public financing of campaigns for elections.



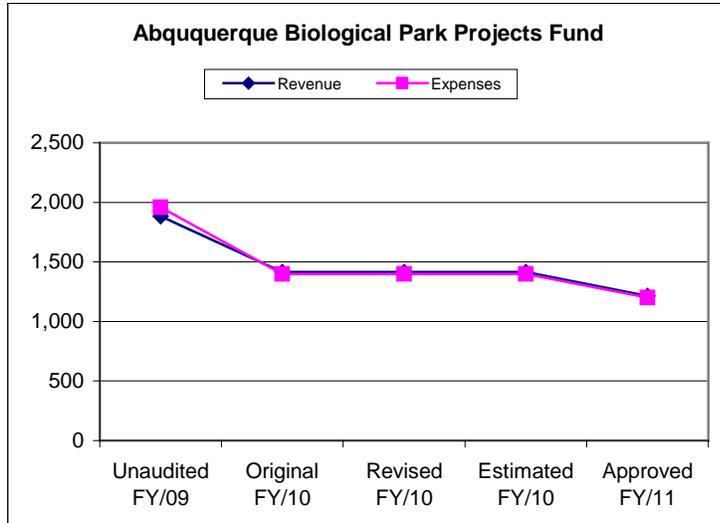
- Disbursements for qualified candidates for the October 2009 election occurred in May and June 2009.
- Funding for FY/11 is based on one-tenth of one percent of the General Fund appropriation for \$455 thousand of which \$34 thousand is for indirect overhead. Also in FY/11, \$11 thousand is appropriated to help with the FY/12 election and \$100 thousand is funded to help balance the General Fund budget.
- City elections are held every other year. The next election is October 2011, FY/12.

OPEN & ETHICAL ELECTIONS PROJECT FUND - 232 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	132	0	0	0	0	0
Interfund Revenue	474	475	475	475	455	(20)
Total Current Resources	606	475	475	475	455	(20)
Beginning Fund Balance	1,173	619	619	619	1,055	436
TOTAL RESOURCES	1,779	1,094	1,094	1,094	1,510	416
APPROPRIATIONS:						
Open & Ethical Elections	1,123	438	438	2	421	419
Transfer to General Fund - 110	37	37	37	37	145	108
TOTAL APPROPRIATIONS	1,160	475	475	39	566	527
FUND BALANCE PER CAFR	1,160	475	475	39	566	527
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	619	619	619	1,055	944	(111)

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Rio Grande Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection & Enhancement Goal through the various organizations that contribute to the three facilities at the BioPark.



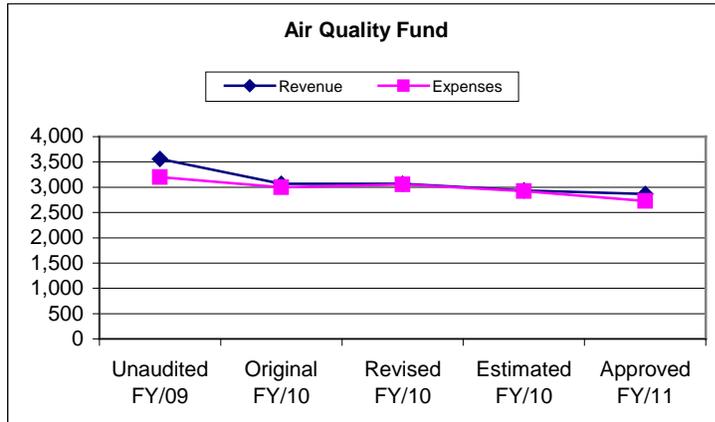
- Funding for this project fund supports six park projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.
- Revenues for these projects are received from sales of animals and plants, support organizations, contributions and donations, special fund raising efforts and projects.
- The spike reflected in the graph for FY/09 is due to additional revenue received and used for general operating needs. The FY/11 budget is anticipated to be \$200 thousand lower than FY/10.

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Charges for Services	206	250	250	250	150	(100)
Miscellaneous Revenue	1,677	1,165	1,165	1,165	1,065	(100)
Total Current Resources	1,883	1,415	1,415	1,415	1,215	(200)
Beginning Fund Balance	312	236	236	236	251	15
TOTAL RESOURCES	2,195	1,651	1,651	1,651	1,466	(185)
APPROPRIATIONS:						
Albuquerque Biological Park Projects	1,959	1,400	1,400	1,400	1,200	(200)
TOTAL APPROPRIATIONS	1,959	1,400	1,400	1,400	1,200	(200)
FUND BALANCE PER CAFR	236	251	251	251	266	15
TOTAL ADJUSTMENTS	0	0	0	0	0	0
AVAILABLE FUND BALANCE	236	251	251	251	266	15

AIR QUALITY FUND – 242

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The vehicle pollution management division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these program strategies.



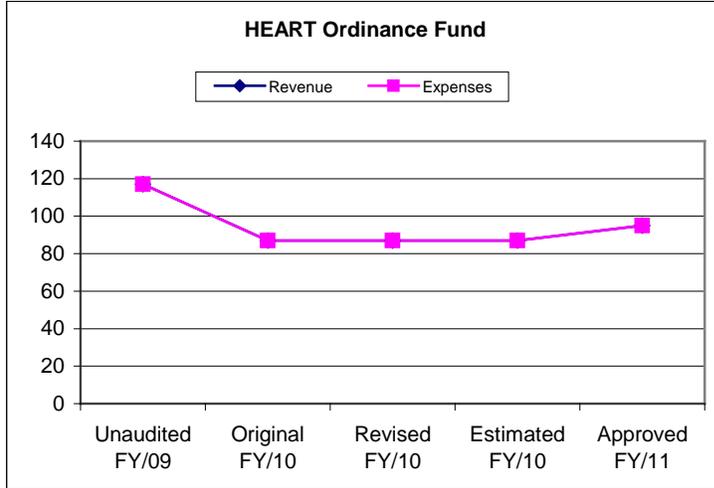
- The FY/11 budget for the Air Quality Fund is decreasing by \$272 thousand from the FY/10 original budget.
- Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.
- In years when appropriations exceed revenues, fund balance is used.

AIR QUALITY FUND 242 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	26	50	50	50	50	0
Charges for Services	2,488	2,660	2,660	2,528	2,528	0
Total Current Resources	2,514	2,710	2,710	2,578	2,578	0
Beginning Fund Balance	1,043	358	358	358	289	(69)
TOTAL RESOURCES	3,557	3,068	3,068	2,936	2,867	(69)
APPROPRIATIONS:						
Operating Appropriation	3,058	2,866	2,918	2,513	2,600	87
Transfer to Other Funds	141	134	134	134	128	(6)
TOTAL APPROPRIATIONS	3,199	3,000	3,052	2,647	2,728	81
FUND BALANCE PER CAFR	358	68	16	289	139	(150)
TOTAL ADJUSTMENTS	0	0	0	0	0	0
AVAILABLE FUND BALANCE	358	68	16	289	139	(150)

HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. Revenue for the fund is generated using 60% of all net animal permits and license fees



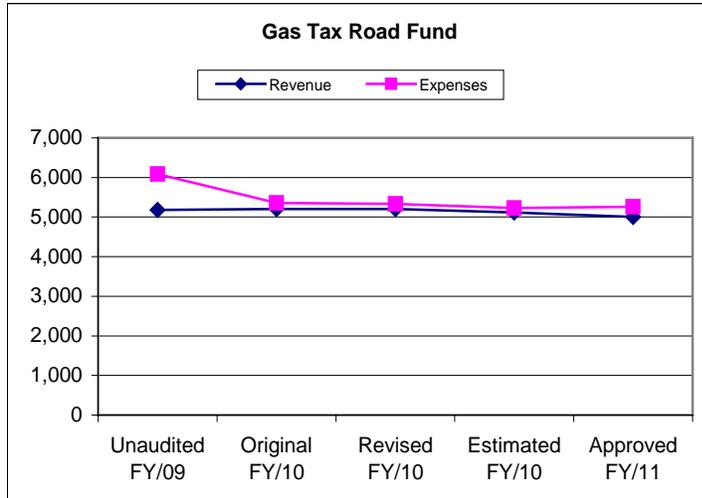
- FY/11 revenues are estimated at \$95 thousand, an increase of eight thousand dollars from the FY/10 original budget.
- The FY/11 budget is \$95 thousand, with seven thousand designated as a transfer to the General Fund for indirect overhead.
- Revenue and expenditures will match closely on a year by year basis.

HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	0	0	0	0	0	0
Charges for Services	117	0	0	0	95	95
Interfund Revenue:						
Transfer from General Fund - 110	0	87	87	87	95	8
Total Current Resources	117	87	87	87	95	8
Beginning Fund Balance	0	0	0	0	0	0
TOTAL RESOURCES	117	87	87	87	95	8
APPROPRIATIONS:						
Operating Appropriation	103	80	80	80	88	8
Transfer to Other Funds	14	7	7	7	7	0
TOTAL APPROPRIATIONS	117	87	87	87	95	8
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

GAS TAX ROAD FUND – 282

State Statute requires that state shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



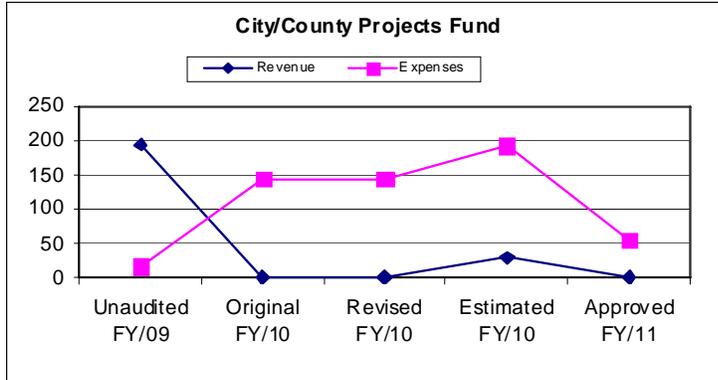
- FY/11 gasoline tax revenues are estimated at \$5.0 million, \$117 thousand under the FY/10 estimated actual amount.
- The FY/10 approved budget of \$5.3 million includes a cost of labor adjustment and decreases in transfers to other funds.
- Appropriations are slightly higher than estimated revenues due to the use of fund balance.

GAS TAX ROAD FUND - 282 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	0	0	0	0	0	0
Gasoline Tax Revenue	5,178	5,200	5,200	5,117	5,000	(117)
Interfund Revenue	0	0	0	0	0	0
Total Current Resources	5,178	5,200	5,200	5,117	5,000	(117)
Beginning Fund Balance	1,469	564	564	564	452	(112)
TOTAL RESOURCES	6,647	5,764	5,764	5,681	5,452	(229)
APPROPRIATIONS:						
Street Services Operations	5,082	5,104	5,076	4,973	5,002	29
Transfer to General Fund - 110	1,001	256	256	256	257	1
TOTAL APPROPRIATIONS	6,083	5,360	5,332	5,229	5,259	30
FUND BALANCE PER CAFR	564	404	432	452	193	(259)
ADJUSTMENTS TO FUND BALANCE	(2)	(2)	(2)	(2)	(2)	0
AVAILABLE FUND BALANCE	562	402	430	450	191	(259)

CITY/COUNTY PROJECTS FUND – 285

The City/County Projects Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 285 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This fund, which was created in FY/85, accounts for revenues received from Bernalillo County in exchange for computers, software, staff and related charges for computer services provided by the City.



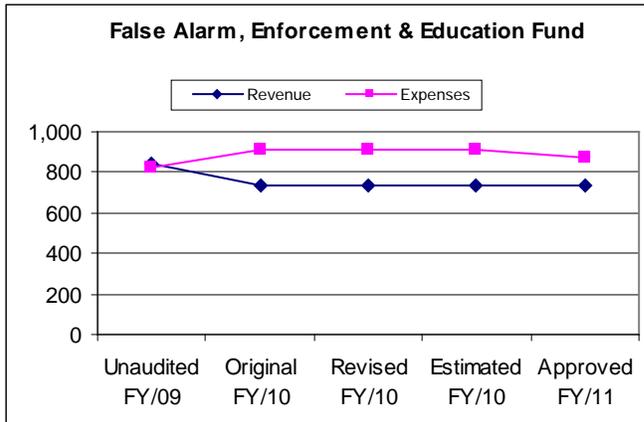
➤ As the County is no longer requiring services, this fund will be closed at the end of FY/11 and fund balance has been appropriated for use during FY/11.

CITY COUNTY PROJECTS FUND - 285 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	3	0	0	0	0	0
Information Systems Services Revenue	192	0	0	29	0	(29)
Total Current Resources	195	0	0	29	0	(29)
Beginning Fund Balance	142	219	219	219	55	(164)
TOTAL RESOURCES	337	219	219	248	55	(193)
APPROPRIATIONS:						
City/County Projects	36	0	0	48	23	(25)
Transfer to General Fund - 110	82	145	145	145	32	(113)
TOTAL APPROPRIATIONS	118	145	145	193	55	(138)
FUND BALANCE PER CAFR	219	74	74	55	0	(55)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	219	74	74	55	0	(55)

FALSE ALARM ENFORCEMENT & EDUCATION FUND – 287

The False Alarm Enforcement and Education Fund was created in 2003 to use alarm permit and fine revenues to implement the Albuquerque Alarm System Ordinance (Sections 9-3-1 through 9-3-99 ROA 1994). Revenues come from permit fees of alarm users and alarm companies, as well as other fees related to enforcement of the ordinance. Appropriations support the False Alarm Reduction Unit in the Albuquerque Police Department. Also, per the ordinance, cash balance in the fund in excess of \$100 thousand at fiscal year end is transferred to the Capital Acquisition Fund in the subsequent fiscal year for the purchase of public safety equipment.



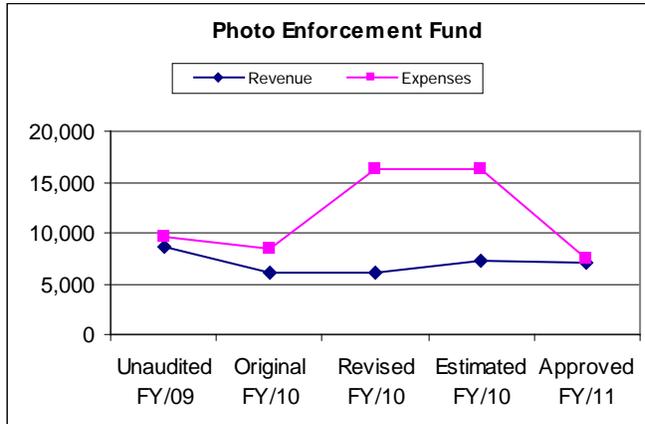
- Revenues are anticipated to come in at the budgeted level at \$736 thousand for FY/10. For FY/11 a loss in anticipated interest earnings reduces revenue to \$731 thousand.
- The transfers to the capital fund are included in the Transfer to Other Funds and are reduced by \$35 thousand to \$340 thousand for FY/11.

FALSE ALARM ENFORCEMENT AND EDUCATION FUND - 287 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	6	10	10	10	5	(5)
Charges for Services	842	726	726	726	726	0
Total Current Resources	848	736	736	736	731	(5)
Beginning Fund Balance	589	616	616	616	442	(174)
TOTAL RESOURCES	1,437	1,352	1,352	1,352	1,173	(179)
APPROPRIATIONS:						
Operating Appropriation	386	523	525	525	524	(1)
Transfer to Other Funds	435	385	385	385	350	(35)
TOTAL APPROPRIATIONS	821	908	910	910	874	(36)
FUND BALANCE PER CAFR	616	444	442	442	299	(143)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	616	444	442	442	299	(143)

PHOTO ENFORCEMENT FUND – 288

The Photo Enforcement Fund was created in fiscal year 2008 to account for revenues and expenditures associated with the photo enforcement program. Revenues come from fines assessed against red light violators and speeders captured either by the stationary cameras or the speed vans. Appropriations support the staff, contract and state statutory requirements associated with the program.



➤ Revenues for penalties and fines are budgeted at \$7.1 million for FY/11. This will be monitored closely throughout the fiscal year as a recent State decision to disallow photo enforcement cameras on state roads is imposed. This decision may have an adverse effect on revenues.

➤ The operating appropriation within the fund is budgeted at \$7.4 million. This includes the operating costs of the program and an anticipated distribution to the State of \$1.4 million. State law requires the City to distribute to the State 50% of the net revenues in excess of the payments to the photo enforcement vendor. There is also a transfer of \$942

thousand to the General Fund for indirect overhead and reimbursement of permanent staff associated with the program. The permanent staff includes a sworn officer, fiscal support staff and 70% of the Administrative Hearing Office.

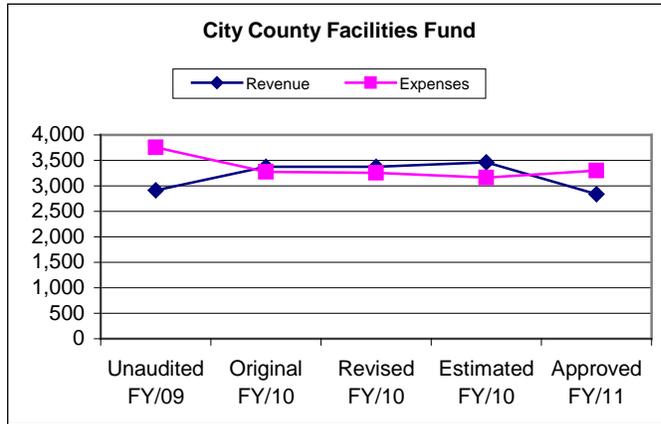
➤ The original FY/10 budget included onetime funding of \$1.2 million for marked police vehicles. There were additional onetime appropriation adjustments of \$7.9 million during FY/10 for police vehicles, fire station renovation and public safety equipment and training which essentially utilized the majority of the available fund balance of \$10.1 million left over from FY/09.

PHOTO ENFORCEMENT FUND - 288 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	132	300	300	300	25	(275)
Transfer from General Fund	0	0	0	0	0	0
Penalties & Fines	8,570	5,800	5,800	6,905	7,063	158
Total Current Resources	8,702	6,100	6,100	7,205	7,088	(117)
Beginning Fund Balance	10,935	10,103	10,103	10,103	987	(9,116)
TOTAL RESOURCES	19,637	16,203	16,203	17,308	8,075	(9,233)
APPROPRIATIONS:						
Operating Appropriation	8,539	7,514	8,014	8,080	6,440	(1,640)
Transfer to Other Funds	995	848	8,241	8,241	942	(7,299)
TOTAL APPROPRIATIONS	9,534	8,362	16,255	16,321	7,382	(8,939)
FUND BALANCE PER CAFR	10,103	7,841	(52)	987	693	(294)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	10,103	7,841	(52)	987	693	(294)

CITY/COUNTY FACILITIES FUND – 290

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



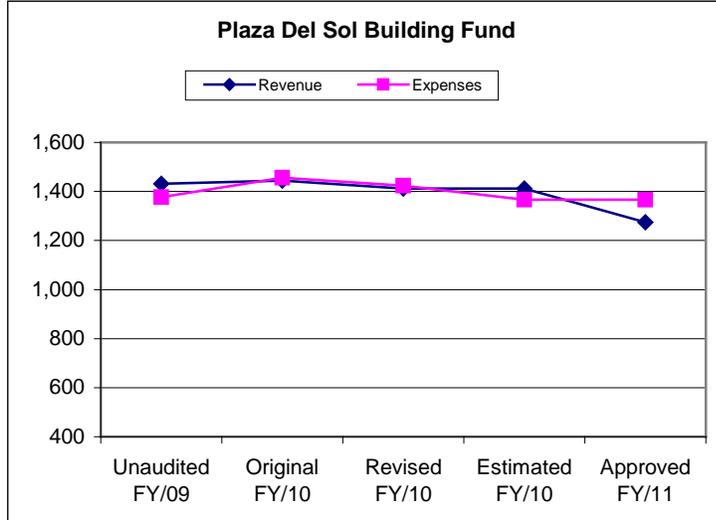
- The allocation of square footage in the Government Center remains at approximately 73% for the City and 27% for the County while the Law Enforcement Center remains at a 50/50 split.
- The approved FY/11 budget is \$3.3 million including a transfer to the General Fund for indirect overhead of \$86 thousand.
- Revenues include rent from Bernalillo County for their share of the occupancy of the building as well as a transfer from the General Fund.

CITY/COUNTY FACILITIES FUND - 290 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	5	0	0	0	0	0
Intergovernmental Revenue Rent - County	982	1,007	1,007	1,091	948	(143)
Interfund Revenue	1,927	2,370	2,370	2,370	1,888	(482)
Total Current Resources	2,914	3,377	3,377	3,461	2,836	(625)
Beginning Fund Balance	1,188	347	347	347	645	298
TOTAL RESOURCES	4,102	3,724	3,724	3,808	3,481	(327)
APPROPRIATIONS:						
City/County Facilities Operations	3,669	3,190	3,169	3,077	3,212	135
Transfers to Other Funds	86	86	86	86	86	0
TOTAL APPROPRIATIONS	3,755	3,276	3,255	3,163	3,298	135
FUND BALANCE PER CAFR	347	448	469	645	183	(462)
ADJUSTMENTS TO FUND BALANCE	(4)	(4)	2	2	2	0
AVAILABLE FUND BALANCE	343	444	471	647	185	(462)

PLAZA DEL SOL BUILDING FUND – 292

The Plaza Del Sol Building Fund accounts for rental income and costs of operating the building located on Second and Roma. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment.



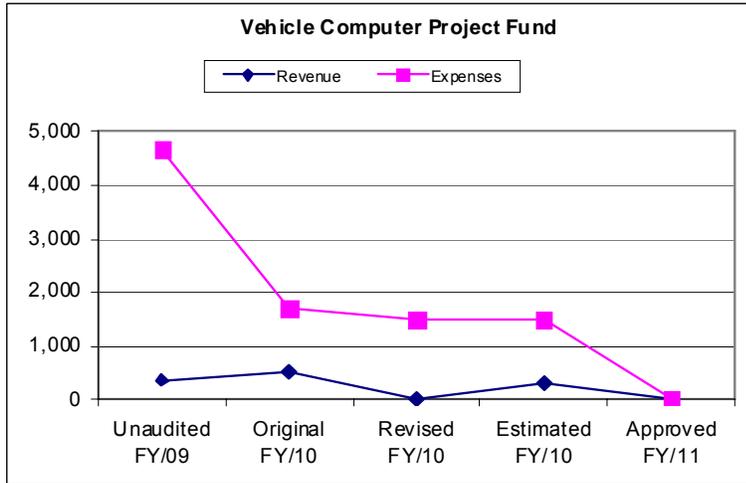
- Appropriations for FY/11 are \$1.4 million with approximately 39% of the appropriation going to debt service for the building.
- Interfund revenue from the General Fund in FY/11 is \$1.3 million.
- Revenue and expenditures will match closely on a year by year basis. In years where expenditures exceed revenues, fund balance is used.

PLAZA DEL SOL BUILDING FUND - 292 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	18	17	17	17	17	0
Interfund Revenue	1,413	1,427	1,395	1,395	1,258	(137)
Total Current Resources	1,431	1,444	1,412	1,412	1,275	(137)
Beginning Fund Balance	67	121	121	121	167	46
TOTAL RESOURCES	1,498	1,565	1,533	1,533	1,442	(91)
APPROPRIATIONS:						
Plaza del Sol Building Operations	805	885	885	827	834	7
Transfers to Other Funds	572	571	539	539	532	(7)
TOTAL APPROPRIATIONS	1,377	1,456	1,424	1,366	1,366	0
FUND BALANCE PER CAFR	121	109	109	167	76	(91)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	121	109	109	167	76	(91)

VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



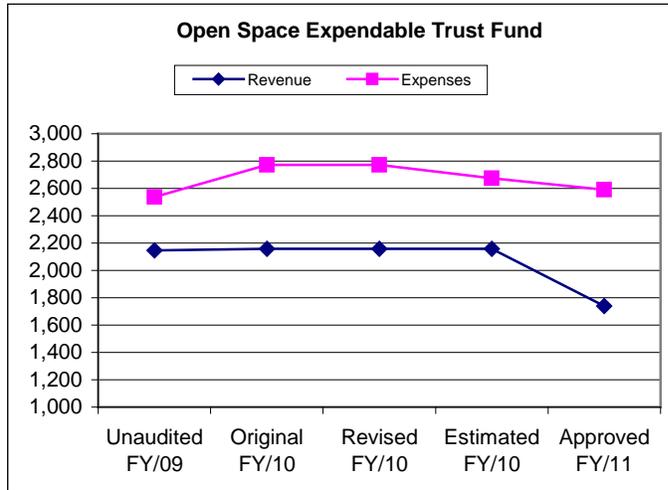
➤ The FY/10 appropriation is a transfer of \$1.5 million to the General Fund from previous year's appropriations and is reduced to zero for FY/11.

VEHICLE/COMPUTER PROJECT FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	367	0	0	318	0	(318)
Charges for Services-Replacement	0	0	0	0	0	0
Interfund Revenue	0	500	0	0	0	0
Total Current Resources	367	500	0	318	0	(318)
Beginning Fund Balance	7,404	3,105	3,105	3,105	1,923	(1,182)
TOTAL RESOURCES	7,771	3,605	3,105	3,423	1,923	(1,500)
APPROPRIATIONS:						
Internal Service Operations:						
Computer Projects	1,154	0	0	0	0	0
Vehicle Projects	6	1,700	0	0	0	0
Total transfer to General Fund - 110	3,506	0	1,500	1,500	0	(1,500)
TOTAL APPROPRIATIONS	4,666	1,700	1,500	1,500	0	(1,500)
FUND BALANCE PER CAFR	3,105	1,905	1,605	1,923	1,923	0
ADJUSTMENT TO FUND BALANCE	(1,909)	0	0	(1,909)	(1,909)	0
AVAILABLE FUND BALANCE	1,196	1,905	1,605	14	14	0

OPEN SPACE EXPENDABLE TRUST FUND – 851

The Open Space Expendable Trust Fund accounts for the investment earnings from proceeds of the sale of certain properties, which are then used for operational purposes to manage the City's open space lands. Revenues are dependent on interest rates and sale of those properties that build up cash in the principal of the trust. In FY/01 regional parks were moved from the General Fund to the open space strategy. The entire program strategy supports the Environmental Protection and Enhancement Goal.



- The revenue stream for "charges for services" remains steady in FY/09 through FY/11.
- Interfund revenue is comprised of interest earnings from the Open Space Permanent Trust Fund and transfers from the General Fund. In FY/11, the interfund revenue from the Open Space Permanent Trust Fund remained flat while the General Fund was decreased by \$411 thousand.
- In FY/10 and FY/11, fund balance is used to cover operating costs.

OPEN SPACE EXPENDABLE TRUST FUND 851 RESOURCES, APPROPRIATIONS, AND FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	29	15	15	15	10	(5)
Charges for Services	62	75	75	75	72	(3)
Interfund Revenue	2,056	2,069	2,069	2,069	1,658	(411)
Total Current Resources	2,147	2,159	2,159	2,159	1,740	(419)
Beginning Fund Balance	1,885	1,495	1,495	1,495	979	(516)
TOTAL RESOURCES	4,032	3,654	3,654	3,654	2,719	(935)
APPROPRIATIONS:						
Open Space Management Operations	2,537	2,771	2,771	2,675	2,590	(85)
TOTAL APPROPRIATIONS	2,537	2,771	2,771	2,675	2,590	(85)
FUND BALANCE PER CAFR	1,495	883	883	979	129	(850)
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,495	883	883	979	129	(850)

SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

205 - COMMUNITY DEVELOPMENT FUND - To account for the sources and uses of Community Development Block Grants.

265 - OPERATING GRANTS FUND - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

266 – ARRA OPERATING GRANTS FUND - To account for various stimulus grants from Federal and State agencies, which are restricted by the granting agency to expenditures for specified purposes.

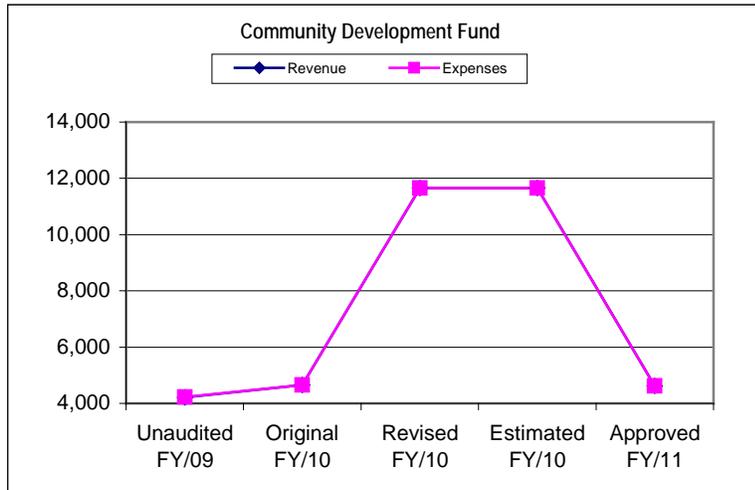
280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND – Projects funded by certain State taxes, fees and Federal/State narcotics forfeiture, which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

Special Revenue Funds Excluded from Budget Legislation
FY/11 Revenues, Appropriations and Fund Balances

Funds (\$000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Community Development	(2)	4,618	4,620	0	(4)
Operating Grants	1,631	29,345	30,337	0	639
ARRA Operating Grants	97	0	0	0	97
Law Enforcement Projects	973	2,832	2,832	0	973
Total	2,699	36,795	37,789	0	1,705

COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program strategies primarily target low-income citizens and assist in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



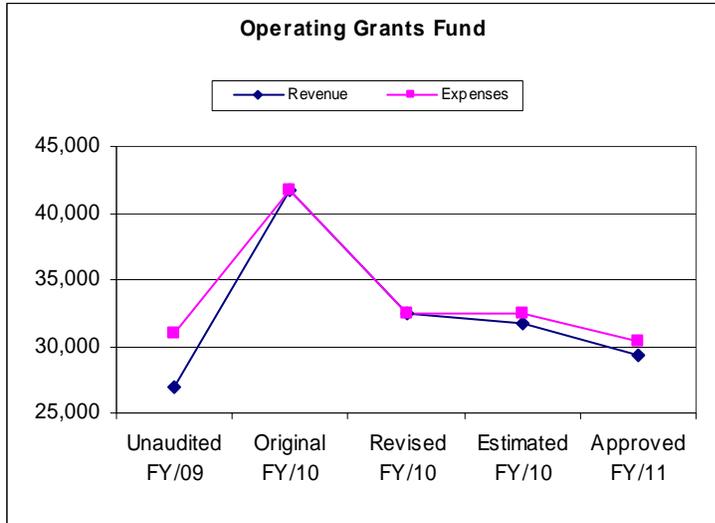
- For the FY/11 approved budget the Community Development Block Grant (CDBG) program provides for approximately \$4.6 million in program income, entitlement grants, and reprogrammed funds.
- Revised FY/10 includes a one time \$7.0 million CDBG grant from President Bush's Administration passed through the State. The department will be using it as part of their Neighborhood Stabilization program.
- Revenues and expenditures will match closely year by year.

COMMUNITY DEVELOPMENT FUND - 205 RESOURCES, APPROPRIATIONS, AND FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Total Miscellaneous Revenue	309	300	300	300	300	0
Federal Grants	3,910	4,351	11,351	11,351	4,318	(7,033)
Total Current Resources	4,219	4,651	11,651	11,651	4,618	(7,033)
Beginning Fund Balance	1	(2)	(2)	(2)	(2)	0
TOTAL RESOURCES	4,220	4,649	11,649	11,649	4,616	(7,033)
APPROPRIATIONS:						
Total Community Development Projects	4,163	4,565	11,565	11,565	4,565	(7,000)
Total Transfer to General Fund - 110	59	86	86	86	55	(31)
TOTAL APPROPRIATIONS	4,222	4,651	11,651	11,651	4,620	(7,031)
FUND BALANCE PER CAFR	(2)	(2)	(2)	(2)	(4)	(2)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	(2)	(2)	(2)	(2)	(4)	(2)

OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget, along with a transfer from the Transit Operating Fund.



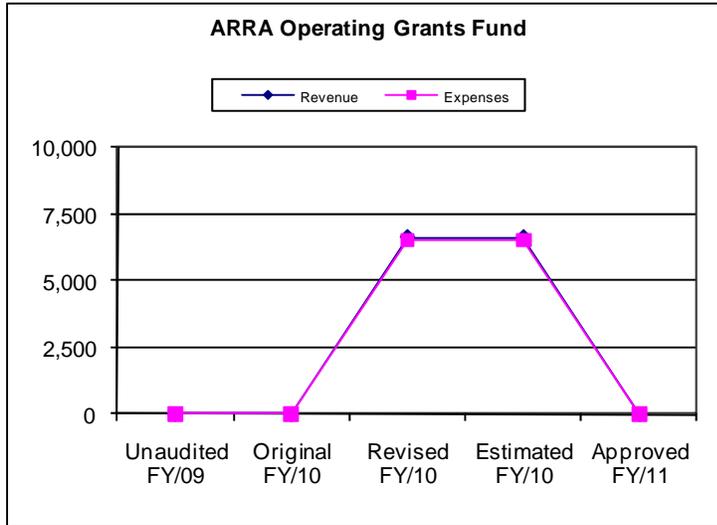
- FY/11 appropriation decreases from FY/10 by \$11 million dollars.
- The transfer to General Fund for indirect overhead charges from individual grants is \$706 thousand in FY/11.

OPERATING GRANTS FUND - 265 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	965	0	0	0	0	0
Intergovernmental Revenue	23,223	35,817	26,887	26,887	24,718	(2,169)
Interfund Revenue	2,726	5,846	5,526	4,877	4,627	(250)
Total Current Resources	26,914	41,663	32,413	31,764	29,345	(2,419)
Beginning Fund Balance	6,356	2,367	2,367	2,367	1,631	(736)
TOTAL RESOURCES	33,270	44,030	34,780	34,131	30,976	(3,155)
APPROPRIATIONS:						
Operating Grants	30,407	40,619	31,776	31,776	29,631	(2,145)
Transfer to General Fund - 110	496	1,044	724	724	706	(18)
TOTAL APPROPRIATIONS	30,903	41,663	32,500	32,500	30,337	(2,163)
FUND BALANCE PER CAFR	2,367	2,367	2,280	1,631	639	(992)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	2,367	2,367	2,280	1,631	639	(992)

ARRA OPERATING GRANTS FUND – 266

The ARRA Operating Grants Fund was established to account for various stimulus grants from federal and state agencies. ARRA Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An indirect overhead charge for the operating grants is appropriated in the budget.



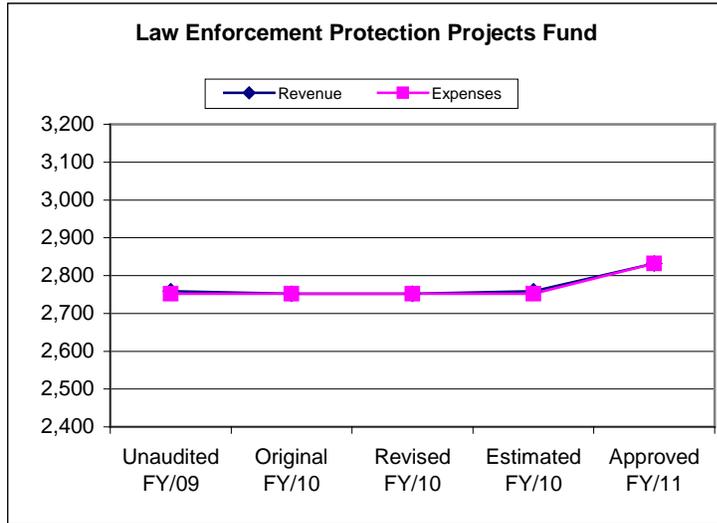
- Currently, there is only FY/10 funding related for these grants.
- There is \$2.2 million awarded to Family and Community Services and \$4.4 million awarded to Police. Indirect overhead of \$97 thousand carries forward to FY/11.

ARRA OPERATING GRANTS FUND - 266 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	0	0	0	0	0	0
Intergovernmental Revenue	0	0	6,525	6,525	0	(6,525)
Interfund Revenue	0	0	97	97	0	(97)
Total Current Resources	0	0	6,622	6,622	0	(6,622)
Beginning Fund Balance	0	0	0	0	97	97
TOTAL RESOURCES	0	0	6,622	6,622	97	(6,525)
APPROPRIATIONS:						
Operating Grants	0	0	6,428	6,428	0	(6,428)
Transfer to General Fund - 110	0	0	97	97	0	(97)
TOTAL APPROPRIATIONS	0	0	6,525	6,525	0	(6,525)
FUND BALANCE PER CAFR	0	0	97	97	97	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	97	97	97	0

LAW ENFORCEMENT PROTECTION PROJECTS FUND – 280

The Law Enforcement Protection Fund accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where citizens feel safe and secure and there is a sense of trust and shared responsibility for maintaining a safe environment. The fund originated to handle state distributions under the Law Enforcement Protection Act. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included. Also, revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are deposited in the fund, as well as revenues from seizure of vehicles for repeat DWI offenders.



- The funding level for FY/11 increases slightly to \$2.8 million. Funding is increased by \$80 thousand for the Law Enforcement Protection program for a total of \$681 thousand. Funding for DWI forfeitures of \$1.3 million, the crime lab program at \$120 thousand and Federal forfeitures at \$731 thousand remain at the FY/10 level.
- From the DWI forfeitures of \$1.3 million, the transfer to the General Fund is increased by \$18 thousand to \$407 thousand. The transfer will fund six positions that support the program and include a legal secretary, paralegal, two attorneys, a DWI seizure assistant and a DWI seizure coordinator.

LAW ENFORCEMENT PROTECTION PROJECT FUND - 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	0	0	0	0	0	0
Fines and Forfeitures	1,300	1,300	1,300	1,300	1,300	0
Intergovernmental Revenue	1,021	1,021	1,021	1,021	1,101	80
Interfund Revenue	438	431	431	431	431	0
Total Current Resources	2,759	2,752	2,752	2,752	2,832	80
Beginning Fund Balance	2,217	973	973	973	973	0
TOTAL RESOURCES	4,976	3,725	3,725	3,725	3,805	80
APPROPRIATIONS:						
Law Enforcement Projects	2,473	2,363	2,363	2,363	2,425	62
Transfers to Other Funds	279	389	389	389	407	18
TOTAL APPROPRIATIONS	2,752	2,752	2,752	2,752	2,832	80
FUND BALANCE PER CAFR	2,224	973	973	973	973	0
ADJUSTMENTS TO FUND BALANCE	(1,251)	0	0	0	0	0
AVAILABLE FUND BALANCE	973	973	973	973	973	0

NON-ENTERPRISE DEBT SERVICE FUNDS

NON-ENTERPRISE DEBT SERVICE FUNDS ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON- ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING. STATE STATUTE REQUIRES THAT DEBT SERVICE FUNDS NOT RETAIN MORE THAN 1/12 OF THE TOTAL APPROPRIATIONS IN FUND BALANCE.

405 - SALES TAX REFUNDING DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on all general obligations bonds.

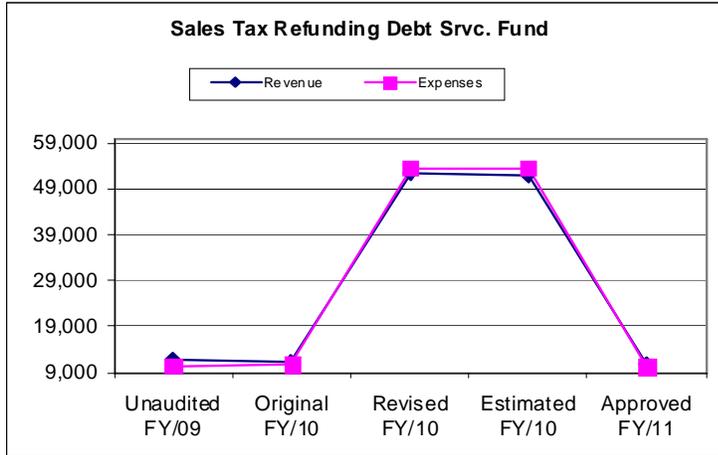
Non-Enterprise Debt Service
 FY/11 Revenues, Appropriations and Fund Balances

Funds (\$000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Sales Tax Refunding Debt Service	3,010	10,893	10,405	(2,969)	529
General Obligation Bond Debt Service	6,407	61,840	63,204	0	5,043
Total	9,417	72,733	73,609	(2,969)	5,572

SALES TAX REFUNDING DEBT SERVICE FUND – 405

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to the Harry E. Kinney Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. A standard 6% interest rate is used to project variable rate debt service schedules. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances. Fund balance is held to no more than 1/12 of total appropriations as specified by State statute.



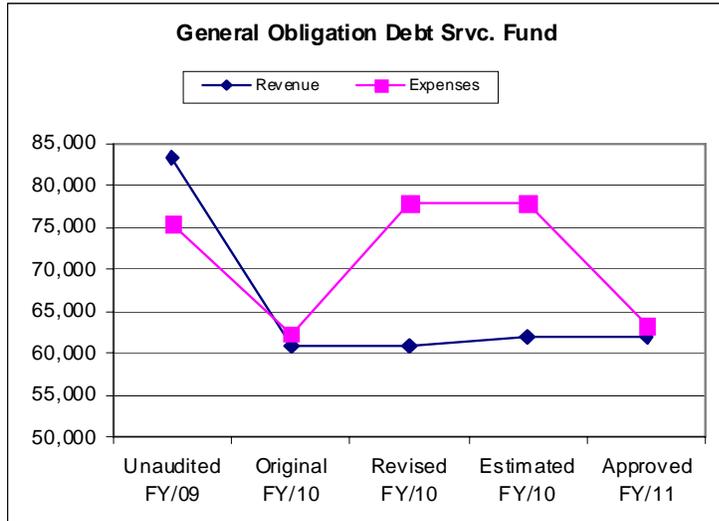
➤ The FY/11 approved budget is \$205 thousand less than the approved FY/10 level.

SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	233	100	41,374	41,374	100	(41,274)
Interfund Revenues	11,753	11,354	11,153	10,614	10,793	179
Total Current Resources	11,986	11,454	52,527	51,988	10,893	(41,095)
Beginning Fund Balance	3,142	4,656	4,656	4,656	3,010	(1,646)
TOTAL RESOURCES	15,128	16,110	57,183	56,644	13,903	(42,741)
APPROPRIATIONS:						
Debt Service	10,472	10,610	53,634	53,634	10,405	(43,229)
TOTAL APPROPRIATIONS	10,472	10,610	53,634	53,634	10,405	(43,229)
FUND BALANCE PER CAFR	4,656	5,500	3,549	3,010	3,498	488
ADJUSTMENTS TO FUND BALANCE	(2,990)	(4,217)	(2,467)	(2,467)	(2,969)	(502)
AVAILABLE FUND BALANCE	1,666	1,283	1,082	543	529	(14)

GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



- The budgeted amount of \$63.2 million in FY/11 has increased by \$860 thousand from the FY/10 budgeted level.
- Excess property tax revenue and accumulated fund balance was used to pay down debt during FY/10.
- In the years where expense exceeds revenue, fund balance is used.

GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	3,454	462	462	384	225	(159)
Property Taxes	79,793	60,462	60,462	61,557	61,615	58
Total Current Resources	83,247	60,924	60,924	61,941	61,840	(101)
Beginning Working Capital Balance	14,558	22,344	22,344	22,344	6,407	(15,937)
TOTAL RESOURCES	97,805	83,268	83,268	84,285	68,247	(16,038)
APPROPRIATIONS:						
Debt Service	75,461	62,344	77,880	77,878	63,204	(14,674)
TOTAL APPROPRIATIONS	75,461	62,344	77,880	77,878	63,204	(14,674)
FUND BALANCE PER CAFR	22,344	20,924	5,388	6,407	5,043	(1,364)
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	22,344	20,924	5,388	6,407	5,043	(1,364)

ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. FIVE FUNDS; APARTMENTS, AVIATION, BASEBALL STADIUM, GOLF AND REFUSE REQUIRE NO SUBSIDIES.

TRANSIT AND PARKING OPERATING FUNDS ARE SUBSIDIZED ENTERPRISE FUNDS. THE GOAL FOR FUND BALANCE IN THESE TWO FUNDS IS TO MAINTAIN THEIR FUND BALANCES AT A 1:1 CURRENT RATIO. THE REFUSE DISPOSAL OPERATING FUND SETS ITS GOAL FOR A WORKING CAPITAL BALANCE AT 7.5% OF ANTICIPATED OPERATING REVENUES. THE GOLF OPERATING FUND AND BASEBALL STADIUM OPERATING FUND HAVE A TARGET WORKING CAPITAL BALANCE OF 2:1 CURRENT RATIO.

611 - AVIATION OPERATING FUND - To account for the operations of Albuquerque International Sunport, the State's largest airport.

615 - AIRPORT REVENUE BOND DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

641 - PARKING FACILITIES OPERATING FUND - To account for the operations of the parking facilities owned by the City.

645 - PARKING FACILITIES DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the parking facilities owned by the City.

651 - REFUSE DISPOSAL OPERATING FUND - To account for the general operations of providing refuse removal services in the Albuquerque area.

655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

661 - TRANSIT OPERATING FUND - To account for the operations of ABQ Ride, the City's bus transit system.

667 - TRANSIT DEBT SERVICE FUND - To account for monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

671 - APARTMENTS FUND - To account for the sources and uses of City-owned apartments.

675 - APARTMENTS DEBT SERVICE FUND - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds, Series 2000.

681 - GOLF OPERATING FUND - To account for the operations of the City's four municipal golf courses.

685 - GOLF OPERATING DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the City's golf courses.

691 - BASEBALL STADIUM OPERATING FUND - To account for operations of the baseball stadium.

695 - BASEBALL STADIUM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the baseball stadium.

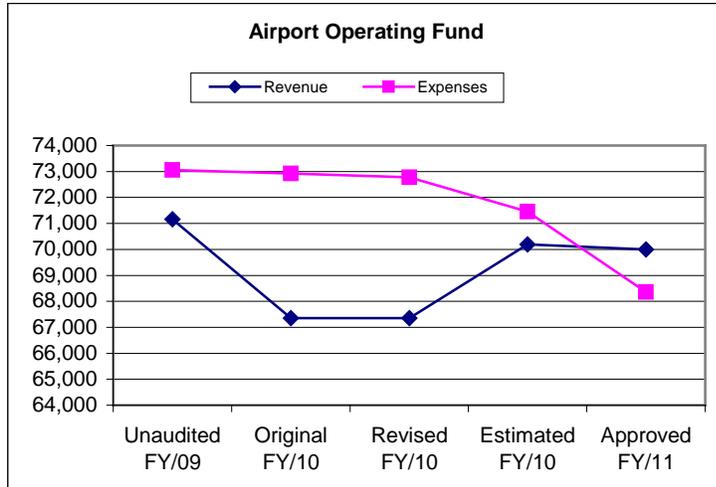
805 - HOUSING AUTHORITY FUND - To account for the operations of the City's low-income housing program. Financing is provided by rentals of housing units and grants from the Department of Housing and Urban Development.

Enterprise Funds
FY/11 Revenues, Appropriations and Fund/Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Aviation Operating	9,348	69,997	68,363	0	10,982
Airport Rev. Bond Debt Service	24,251	30,500	29,939	(3,437)	21,375
Parking Facilities Operating	467	6,579	6,942	0	104
Parking Facilities Debt Service	161	3,126	3,261	0	26
Refuse Disposal Operating	7,786	65,398	64,270	0	8,914
Refuse Disposal System Debt Service	579	5,019	5,004	0	594
Transit Operating	2,396	37,212	38,877	0	731
Transit Debt Service	0	2,698	2,698	0	0
Apartments Fund	915	3,411	3,395	0	931
Apartments Debt Service Fund	43	1,004	1,004	0	43
Golf Operating	80	4,782	4,641	0	221
Golf Debt Service	36	348	348	0	36
Baseball Stadium Operating	297	1,700	1,956	(1)	40
Baseball Stadium Debt Service	40	1,149	1,164	0	25
Housing Authority	13,997	29,347	31,000	0	12,344
Total	60,396	262,270	262,862	(3,438)	56,366

AVIATION OPERATING FUND – 611

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



- The FY/11 approved operating budget is \$4.6 million less than the FY/10 original budget. Appropriations for operations decreased of \$559 thousand are due to a cost of labor adjustment. This is offset by a decrease in transfers of \$4.0 million to other funds.
- Revenues are anticipated to decrease by \$194 thousand from the estimated actual FY/10 level of \$70.2 million to \$70.0 million. All categories of airport revenues are monitored closely due to the instability in the economy and a decrease in the number of travelers.

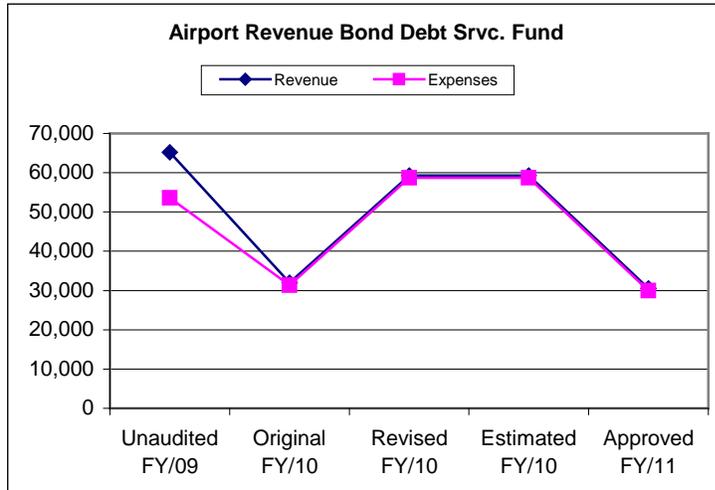
➤ Appropriations exceeded revenues in FY/09 and FY/10 as excess working capital balance was utilized.

AIRPORT OPERATING FUND 611 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	656	556	556	556	556	0
Enterprise Revenue	70,500	66,793	66,793	69,635	69,441	(194)
Total Current Resources	71,156	67,349	67,349	70,191	69,997	(194)
Beginning Working Capital Balance	13,003	10,606	10,606	10,606	9,348	(1,258)
TOTAL RESOURCES	84,159	77,955	77,955	80,797	79,345	(1,452)
APPROPRIATIONS:						
Aviation Department Operations	28,934	29,766	29,610	28,289	29,207	918
Transfers to Other Funds	44,125	43,160	43,160	43,160	39,156	(4,004)
TOTAL APPROPRIATIONS	73,059	72,926	72,770	71,449	68,363	(3,086)
ADJUSTMENTS TO WORKING CAPITAL	(494)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	10,606	5,029	5,185	9,348	10,982	1,634

AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Capital projects being paid for include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



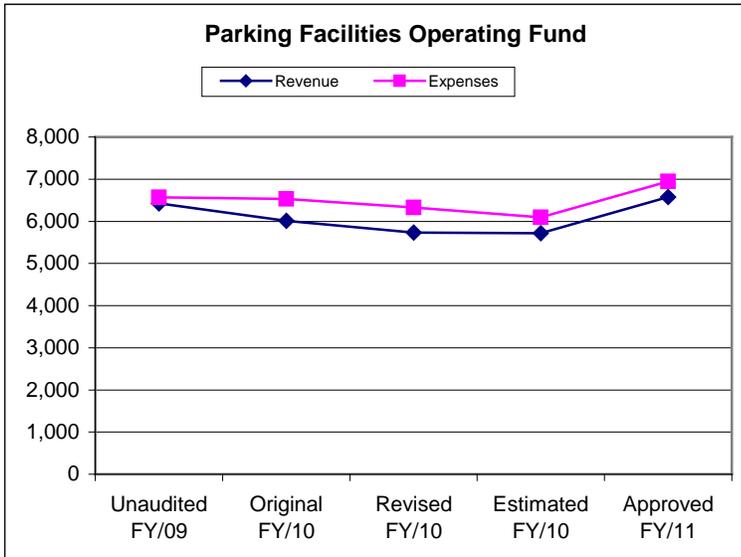
- The approved FY/11 appropriation is \$29.9 million. During FY/10, the department refunded two bond issues which results in the increased revenues and expenditures.
- The transfer from the operating fund decreases \$1.4 million from the FY/10 original budget.

AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 08 CHG
RESOURCES:						
Miscellaneous Revenue	35,231	270	27,579	27,579	0	(27,579)
Interfund Revenue	30,000	31,700	31,700	31,700	30,500	(1,200)
Total Current Resources	65,231	31,970	59,279	59,279	30,500	(28,779)
Beginning Fund Balance	12,048	23,647	23,647	23,647	24,251	604
TOTAL RESOURCES	77,279	55,617	82,926	82,926	54,751	(28,175)
APPROPRIATIONS:						
Airport Debt Service	53,632	31,366	58,675	58,675	29,939	(28,736)
TOTAL APPROPRIATIONS	53,632	31,366	58,675	58,675	29,939	(28,736)
FUND BALANCE PER CAFR	23,647	24,251	24,251	24,251	24,812	561
ADJUSTMENTS TO FUND BALANCE	(6,676)	(6,676)	(6,676)	(3,437)	(3,437)	0
AVAILABLE FUND BALANCE	16,971	17,575	17,575	20,814	21,375	561

PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. The program strategy is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



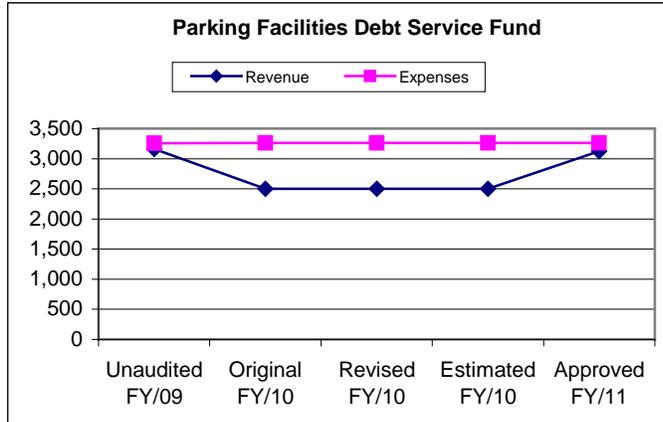
- FY/11 enterprise revenues are estimated to increase approximately \$864 thousand from the FY/10 estimated actual.
- In FY/11 the fund transfers \$3.1 million to subsidize the payment of debt service in fund 645 and \$482 thousand to the General Fund for PILOT and indirect overhead for a total of \$3.6 million.
- The General Fund subsidy to fund 641 is \$2.1 million with \$1.4 million identified as economic incentives.
- Available fund balance is utilized for the difference between estimated revenues and appropriations.

PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	59	37	37	19	19	0
Enterprise Revenues	4,722	4,461	4,461	4,461	4,415	(46)
Interfund Revenue	1,643	1,515	1,235	1,235	2,145	910
Total Current Resources	6,424	6,013	5,733	5,715	6,579	864
Beginning Working Capital Balance	1,047	845	845	845	467	(378)
TOTAL RESOURCES	7,471	6,858	6,578	6,560	7,046	486
APPROPRIATIONS:						
Parking Operations	3,221	3,520	3,520	3,283	3,334	51
Transfers to Other Funds	3,351	3,010	2,810	2,810	3,608	798
TOTAL APPROPRIATIONS	6,572	6,530	6,330	6,093	6,942	849
ADJUSTMENT TO WORKING CAPITAL	(54)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	845	328	248	467	104	(363)

PARKING FACILITIES DEBT SERVICE FUND – 645

The Parking Facilities Debt Service Fund transfers monies to the Sales Tax Debt Service Fund to pay debt on parking structures owned by the City. Series 2000A Bonds were issued in the amount of \$25.6 million for various new parking projects. The debt service payment schedule began in FY/01 for these new projects.



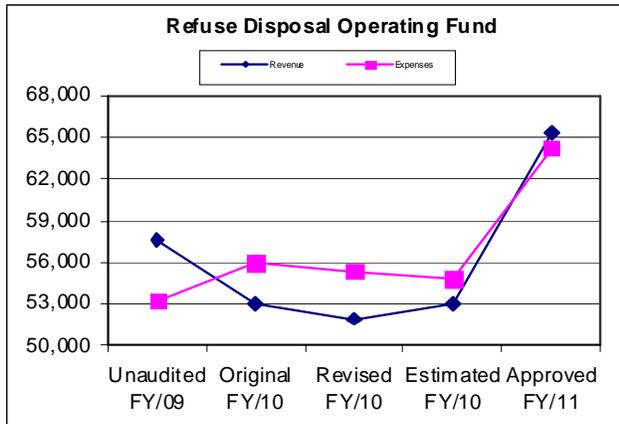
- The FY/11 transfer from the Parking Facilities Operating Fund is \$3.1 million. This is an increase of \$627 thousand from the FY/10 estimated actual amount of \$2.5 million.
- The transfer to the Sales Tax Debt Service Fund is estimated at \$3.3 million in FY/11.
- Revenue and expenditures will match closely on a year by year basis. In years where expenditures exceed revenues, available fund balance is used.

PARKING FACILITIES DEBT SERVICE FUND 645 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	0	0	0	0	0	0
Interfund Revenue	3,160	2,499	2,499	2,499	3,126	627
Total Current Resources	3,160	2,499	2,499	2,499	3,126	627
Beginning Fund Balance	1,023	924	924	924	161	(763)
TOTAL RESOURCES	4,183	3,423	3,423	3,423	3,287	(136)
APPROPRIATIONS:						
Transfer to Sales Tax D/S Fund - 405	3,259	3,262	3,262	3,262	3,261	(1)
TOTAL APPROPRIATIONS	3,259	3,262	3,262	3,262	3,261	(1)
FUND BALANCE PER CAFR	924	161	161	161	26	(135)
TOTAL ADJUSTMENTS	0	0	0	0	0	0
AVAILABLE FUND BALANCE	924	161	161	161	26	(135)

REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, weed, litter and graffiti removal for the City of Albuquerque. All the program strategies support the Environmental Protection and Enhancement Goal.



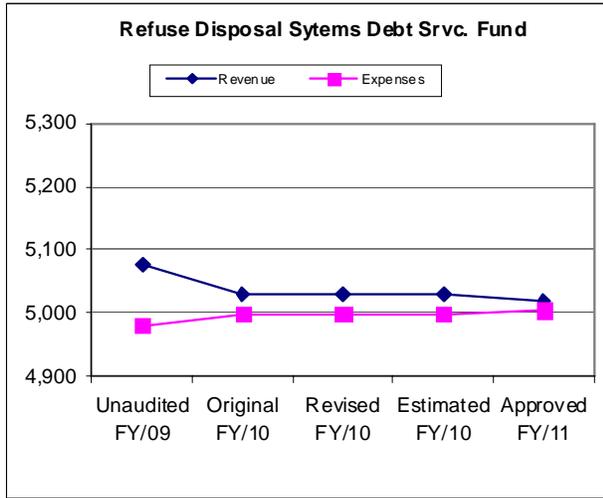
- The transfer from the General Fund to Solid Waste Department of \$1 million to fund the year-round “War on Weeds” program has been eliminated for FY/11 and is included in Solid Waste’s new rate structure.
- The Debt Service Coverage for this fund is required to be 1.5 of net revenues per NMFA – Refuse Removal and Disposal Loans. The FY/11 approved budget meets this requirement. This is a change from previous year’s department goal of retaining working capital balance of 7.5% of enterprise revenue.

REFUSE DISPOSAL OPERATING FUND - 651 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	2,920	1,389	1,389	1,877	165	(1,712)
Enterprise Revenue	53,235	50,530	50,530	51,084	65,233	14,149
Interfund Revenue	1,428	1,000	0	0	0	0
Total Current Resources	57,583	52,919	51,919	52,961	65,398	12,437
Beginning Working Capital Balance	5,480	9,655	9,655	9,655	7,786	(1,869)
TOTAL RESOURCES	63,063	62,574	61,574	62,616	73,184	10,568
APPROPRIATIONS:						
Enterprise Operations	40,387	41,189	40,586	40,041	43,323	3,282
Transfers to Other Funds	12,821	14,789	14,789	14,789	20,947	6,158
TOTAL APPROPRIATIONS	53,208	55,978	55,375	54,830	64,270	9,440
ADJUSTMENT TO WORKING CAPITAL	(200)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	9,655	6,596	6,199	7,786	8,914	1,128

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND – 655

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



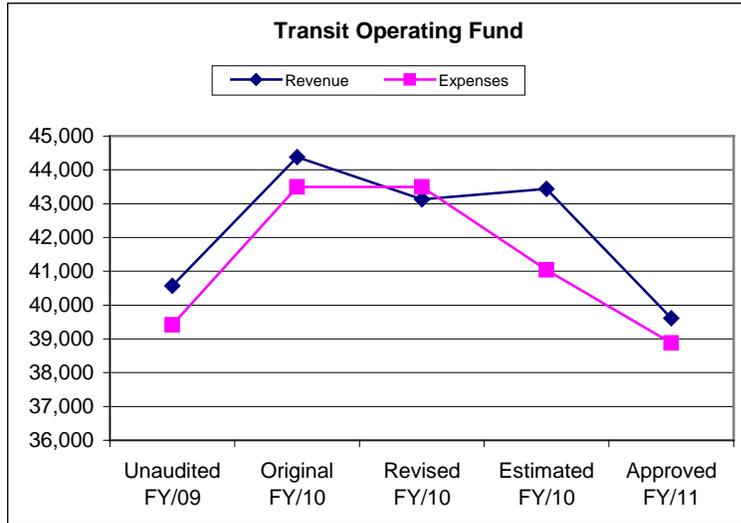
- The transfer received from the operating fund has increased by \$5 thousand from the FY/10 original level due to increased interest payments in FY/11.
- Miscellaneous revenue reflects interest earnings and is conservatively estimated at \$15 thousand.
- Revenues and expenditures will match closely on a year-by-year basis. In years where expenditures exceed revenues, fund balance is used.

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - 655 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	55	30	30	30	15	(15)
Interfund Revenue	5,023	4,999	4,999	4,999	5,004	5
Total Current Resources	5,078	5,029	5,029	5,029	5,019	(10)
Beginning Fund Balance	452	549	549	549	579	30
TOTAL RESOURCES	5,530	5,578	5,578	5,578	5,598	20
APPROPRIATIONS:						
Debt Service	4,981	4,999	4,999	4,999	5,004	5
TOTAL APPROPRIATIONS	4,981	4,999	4,999	4,999	5,004	5
FUND BALANCE PER CAFR	549	579	579	579	594	15
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	549	579	579	579	594	15

TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the City’s public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and thirty-six percent from the Quarter Cent Transportation Infrastructure Tax approved by residents in the Fall of 2009 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The program strategies target a variety of transportation options for commuters including the mobility impaired.



- The FY/11 decrease in total resources and expenditures is a result of the current economic conditions as well as reduced personnel and operating costs.
- The FY/11 estimated transfer from the General Fund is \$16.8 million and the Transportation Infrastructure Tax Fund transfer is estimated at \$11.2 million plus another \$1 million in interest earnings from balances in the fund. The Transportation Infrastructure Tax ended December 31, 2009, but was reapproved by voters in the Fall of 2009 for reinstatement July 1, 2010.
- In years when expenditures exceed revenue, working capital balance is used.

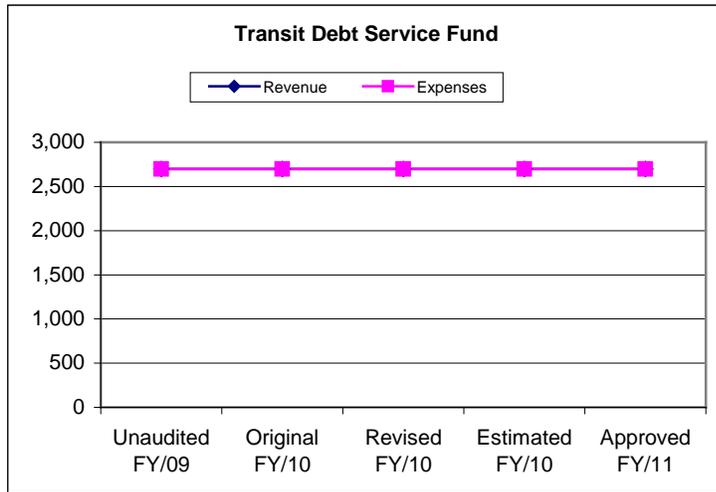
TRANSIT OPERATING FUND - 661 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 10/ EST ACT 09 CHG
RESOURCES:						
Miscellaneous Revenues	40	30	30	65	30	(35)
Intergovernmental Revenue	2,804	2,450	2,450	3,356	3,257	(99)
Transit Operating Revenues	4,807	5,221	5,221	4,903	4,888	(15)
Interfund Revenue	34,040	35,514	34,264	33,953	29,037	(4,916)
Total Current Resources	41,691	43,215	41,965	42,277	37,212	(5,065)
Beginning Working Capital Balance	(1,118)	1,162	1,162	1,162	2,396	1,234
TOTAL RESOURCES	40,573	44,377	43,127	43,439	39,608	(3,831)
APPROPRIATIONS:						
Transit Operations	36,866	40,626	40,626	38,173	36,267	(1,906)
Transfers to Other Funds	2,545	2,870	2,870	2,870	2,610	(260)
TOTAL APPROPRIATIONS	39,411	43,496	43,496	41,043	38,877	(2,166)
TOTAL ADJUST TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,162	881	(369)	2,396	731	(1,665)

TRANSIT DEBT SERVICE FUND – 667

The Transit Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

On July 1, 2006 the City entered into a lease purchase agreement with Bank of Albuquerque for \$20 million in order to finance the purchase of additional buses. In FY/07, the City applied for and was awarded a Section 5307 grant from the Federal Transit Administration (FTA) to be used for the acquisition of revenue vehicles and associated equipment and to repay debt service. The Transit Department will use this grant and future grant awards from the FTA for payment of principal and interest on the lease purchase agreement.



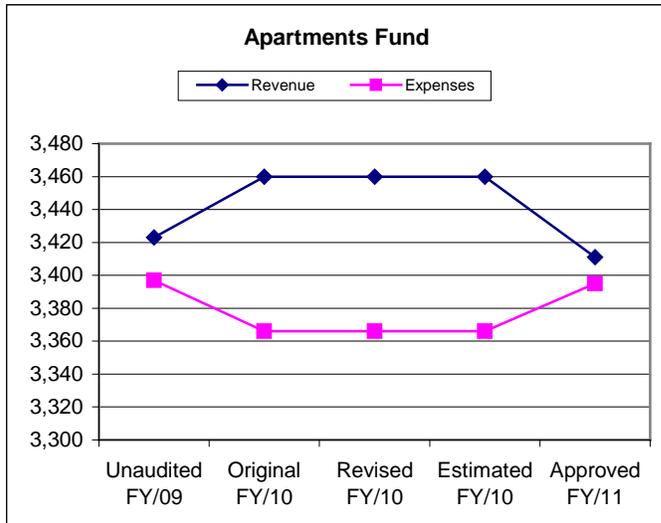
- The FY/11 budget for debt service is \$2.7 million. The fund expends in debt service obligations an amount equal to what it collects in reimbursements from the Section 5307 grant.
- The stated term of the lease purchase agreement is July 1, 2006 through July 1, 2016. Payments of approximately \$1.3 million in principal plus interest are due on January 1st and July 1st of each year.
- The lease purchase agreement may be paid off at any time with a lump sum payment.

TRANSIT DEBT SERVICE FUND 667 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	0	0	0	0	0	0
Interfund Revenue	2,698	2,698	2,698	2,698	2,698	0
Total Current Resources	2,698	2,698	2,698	2,698	2,698	0
Beginning Fund Balance	0	0	0	0	0	0
TOTAL RESOURCES	2,698	2,698	2,698	2,698	2,698	0
APPROPRIATIONS:						
Transit Debt Service	2,698	2,698	2,698	2,698	2,698	0
TOTAL APPROPRIATIONS	2,698	2,698	2,698	2,698	2,698	0
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

APARTMENTS FUND – 671

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the city goal of Human and Family Development. The program strategies primarily target low-income citizens and assist in developing affordable housing.



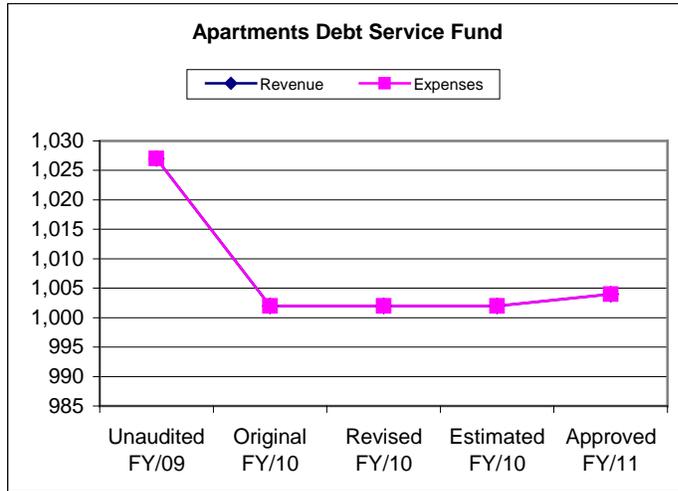
- The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of city owned apartments.
- Funds in the amount of \$3.4 million have been appropriated for FY/11. Enterprise revenues are projected to be \$3.4 million.
- In years where appropriations exceed revenues available fund balance is used.

APARTMENTS FUND 671 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	6	14	14	14	14	0
Enterprise Revenues	3,417	3,446	3,446	3,446	3,397	(49)
Total Current Resources	3,423	3,460	3,460	3,460	3,411	(49)
Beginning Working Capital Balance	795	821	821	821	915	94
TOTAL RESOURCES	4,218	4,281	4,281	4,281	4,326	45
APPROPRIATIONS:						
Housing Operations	2,330	2,324	2,324	2,324	2,351	27
Transfers to Other Funds	1,067	1,042	1,042	1,042	1,044	2
TOTAL APPROPRIATIONS	3,397	3,366	3,366	3,366	3,395	29
ADJUSTMENT TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	821	915	915	915	931	16

APARTMENTS DEBT SERVICE FUND – 675

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



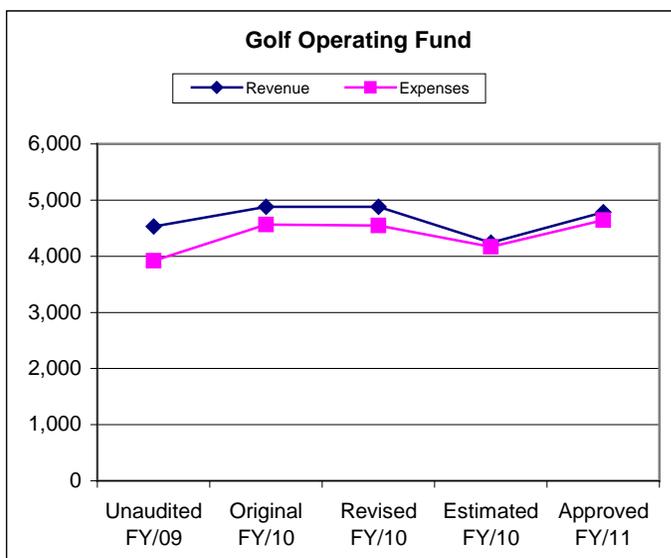
- During FY/09 Fund 675 issued series 2008B bonds for the purpose of refunding all of the City's outstanding Affordable Housing Projects Refunding Revenue Bonds, series 2000 which had a variable rate. The new series 2008B is a fixed rate.
- The budgeted debt service payment for FY/11 is \$1 million.
- This fund accounts for the debt service of city owned apartments.

APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	0	0	0	0	0	0
Interfund Revenue	1,027	1,002	1,002	1,002	1,004	2
Total Current Resources	1,027	1,002	1,002	1,002	1,004	2
Beginning Working Capital Balance	0	43	43	43	43	0
TOTAL RESOURCES	1,027	1,045	1,045	1,045	1,047	2
APPROPRIATIONS:						
Apartment Debt Service	1,027	1,002	1,002	1,002	1,004	2
TOTAL APPROPRIATIONS	1,027	1,002	1,002	1,002	1,004	2
FUND BALANCE PER CAFR	43	43	43	43	43	0
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	43	43	43	43	43	0

GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



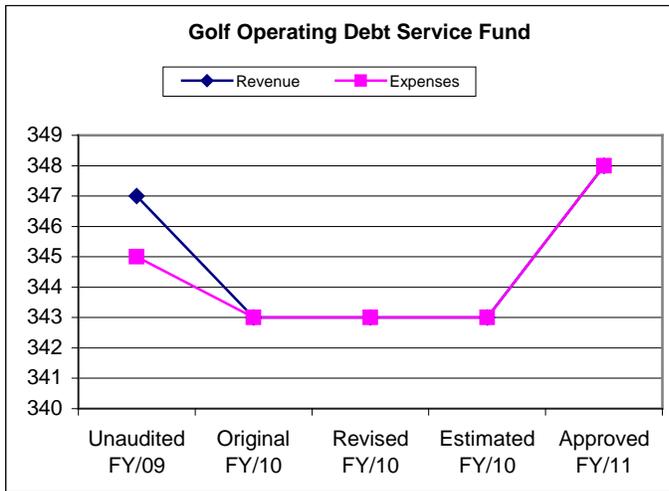
- Estimated actual FY/10 is projecting a positive working capital balance of \$80 thousand.
- A rate increase of \$.50 per round approved in FY/10 was implemented in January 2010.
- The combination of golf fee and concessionaire revenue of \$4.8 million for approved FY/11 is conservative and takes into account the economy.
- The IDOH in FY/11 continues to be 10%.

GOLF OPERATING FUND 681 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	84	53	53	61	106	45
Interfund Revenues	11	0	0	0	0	0
Enterprise Revenues	4,437	4,826	4,826	4,183	4,676	493
Total Current Resources	4,532	4,879	4,879	4,244	4,782	538
Beginning Working Capital Balance	(608)	3	3	3	80	77
TOTAL RESOURCES	3,924	4,882	4,882	4,247	4,862	615
APPROPRIATIONS:						
Golf Operations	3,334	3,956	3,940	3,561	4,034	473
Transfers to Other Funds	587	606	606	606	607	1
TOTAL APPROPRIATIONS	3,921	4,562	4,546	4,167	4,641	474
ADJUSTMENT TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	3	320	336	80	221	141

GOLF OPERATING DEBT SERVICE FUND – 685

The Golf Operating Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds issued to make improvements at the City golf courses.



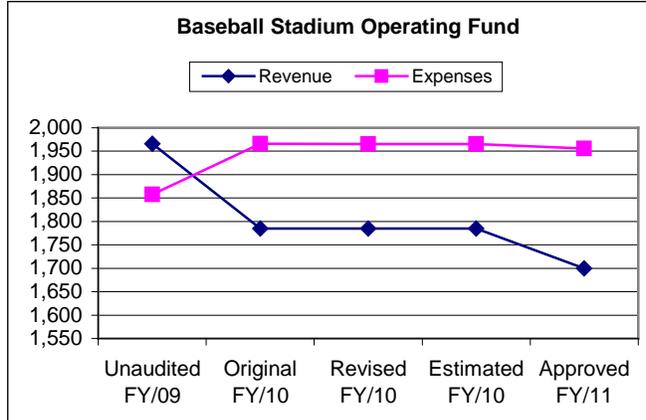
- The transfer from the Golf Operating Fund for FY/11 is \$348 thousand to match the debt service requirement for FY/11.
- In the years where expense exceeds revenue, fund balance is used.

GOLF OPERATING DEBT SERVICE FUND 685 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	1	0	0	0	0	0
Transfers from Other Funds	346	343	343	343	348	5
Total Current Resources	347	343	343	343	348	5
Beginning Fund Balance	34	36	36	36	36	0
TOTAL RESOURCES	381	379	379	379	384	5
APPROPRIATIONS:						
Golf Debt Service	345	343	343	343	348	5
TOTAL APPROPRIATIONS	345	343	343	343	348	5
FUND BALANCE PER CAFR	36	36	36	36	36	0
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	36	36	36	36	36	0

BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharge, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



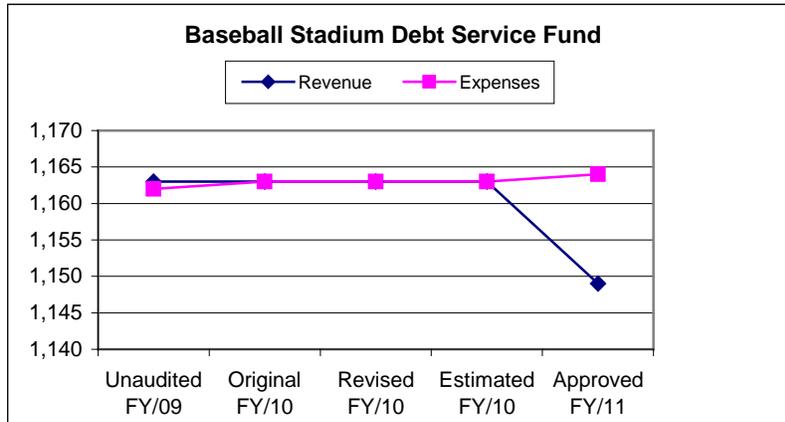
- The FY/11 approved budget is \$2.0 million and includes \$787 thousand for operations and \$1.2 million in transfers for debt service on the baseball stadium and for indirect overhead.
- Revenues for stadium operations are estimated at \$1.7 million.
- In FY/11, available fund balance is utilized as appropriations are in excess of revenues.

BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	15	7	7	7	0	(7)
Transfers from Other Funds	150	112	112	112	0	(112)
Enterprise Revenues	1,801	1,666	1,666	1,666	1,700	34
Total Current Resources	1,966	1,785	1,785	1,785	1,700	(85)
Beginning Working Capital Balance	368	475	475	475	297	(178)
TOTAL RESOURCES	2,334	2,260	2,260	2,260	1,997	(263)
APPROPRIATIONS:						
Stadium Operations	675	783	782	779	787	8
Transfers to Other Funds	1,183	1,183	1,183	1,183	1,169	(14)
TOTAL APPROPRIATIONS	1,858	1,966	1,965	1,962	1,956	(6)
ADJUSTMENT TO WORKING CAPITAL	(1)	(1)	(1)	(1)	(1)	0
ENDING WORKING CAPITAL BALANCE	475	293	294	297	40	(257)

BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.



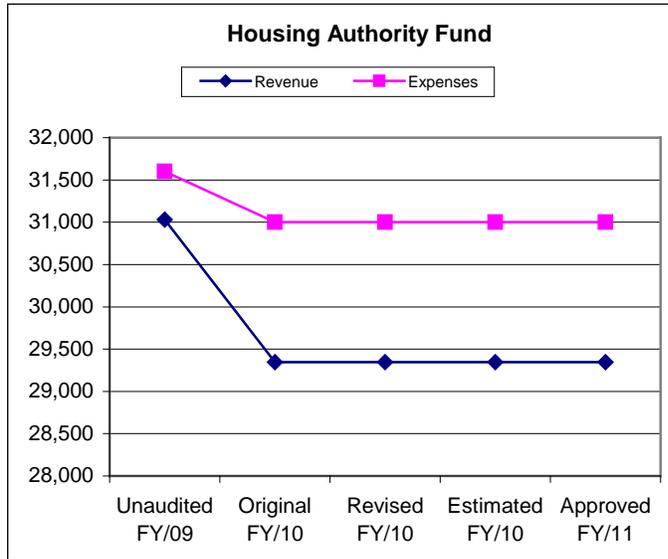
- The scheduled baseball stadium debt service payment for FY/11 is approximately \$1.2 million.
- The transfer from the Stadium Operating Fund is reduced \$14 thousand in FY/11 due to the use of available fund balance in the debt service fund.

STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenues	0	0	0	0	0	0
Interfund Revenue	1,163	1,163	1,163	1,163	1,149	(14)
Total Current Resources	1,163	1,163	1,163	1,163	1,149	(14)
Beginning Fund Balance	39	40	40	40	40	0
TOTAL RESOURCES	1,202	1,203	1,203	1,203	1,189	(14)
APPROPRIATIONS:						
Stadium Debt Service	1,162	1,163	1,163	1,163	1,164	1
TOTAL APPROPRIATIONS	1,162	1,163	1,163	1,163	1,164	1
FUND BALANCE PER CAFR	40	40	40	40	25	(15)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	40	40	40	40	25	(15)

HOUSING AUTHORITY FUND – 805

The Housing Authority is primarily responsible for the Develop Affordable Housing program strategy of the City's Human and Family Development goal. Over 3,500 families, handicapped and elderly citizens are provided housing or rental assistance through the low-income housing programs offered by the Housing Authority. The Housing Authority Fund was established to account for the operations of these housing programs.



- The Housing Authority budget is prepared and maintained in accordance with the U.S. Department of Housing and Urban Development (HUD) regulations. HUD provides over 90% of the funding for the Housing Authority.
- In years where expense exceeds revenue available fund balance is used.
- The two main housing programs operated by the Housing Authority are the city-owned public housing program and the Section 8 rental assistance program. In FY/11, the City-owned public housing program accounts for \$27.2 million of grant funds and \$2.1 million in rent, other service charges and miscellaneous revenue.

HOUSING AUTHORITY FUND - 805 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	250	250	250	250	250	0
Revenue Federal Grants	28,881	27,197	27,197	27,197	27,197	0
Enterprise Revenue	1,900	1,900	1,900	1,900	1,900	0
Total Current Resources	31,031	29,347	29,347	29,347	29,347	0
Beginning Working Capital Balance	16,219	15,650	15,650	15,650	13,997	(1,653)
TOTAL RESOURCES	47,250	44,997	44,997	44,997	43,344	(1,653)
APPROPRIATIONS:						
Housing Enterprise Projects	31,600	31,000	31,000	31,000	31,000	0
TOTAL APPROPRIATIONS	31,600	31,000	31,000	31,000	31,000	0
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	15,650	13,997	13,997	13,997	12,344	(1,653)

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS PROVIDE GOODS AND SERVICES TO OTHER CITY DEPARTMENTS AT THE BEST RATE POSSIBLE. BY CONCENTRATING THE BUYING POWER OF THE CITY IN ONE LOCATION, A BETTER PRICE CAN BE OBTAINED. ADDITIONALLY, CITY EMPLOYEES CAN PERFORM SERVICES THAT WOULD HAVE TO BE PURCHASED OUTSIDE, IF THEY WERE NOT CONCENTRATED, MORE EFFICIENTLY.

INTERNAL SERVICE FUNDS, EXCEPT FOR THE RISK MANAGEMENT FUND, USE A GUIDE OF A 2:1 CURRENT RATIO TO DETERMINE THE DESIRABLE WORKING CAPITAL BALANCE. THE RISK MANAGEMENT FUND'S WORKING CAPITAL BALANCE SHOULD BE MAINTAINED AT THE LEVEL OF AN ACTUARIAL STUDY THAT INCLUDES AN ESTIMATE OF POTENTIAL LOSSES.

705 - RISK MANAGEMENT FUND - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

715 - SUPPLIES INVENTORY MANAGEMENT FUND - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

725 - FLEET MANAGEMENT FUND - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

735 - EMPLOYEE INSURANCE FUND - To account for the costs of providing group health, dental and vision insurance to City employees.

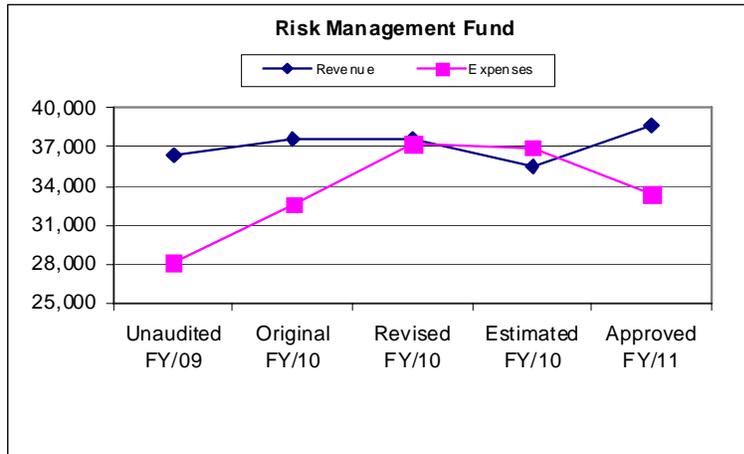
745 - COMMUNICATIONS MANAGEMENT FUND - To account for the costs of providing communication services to City departments.

Internal Service Funds
 FY/11 Revenues, Appropriations and Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Resources	Total Appropriations	Total Adjustments	Ending Balances
Risk Management	29,772	38,691	33,331	(4,500)	30,632
Supplies Inventory Management	913	1,014	1,119	0	808
Fleet Management	1,714	12,793	12,643	0	1,864
Employee Insurance	6,520	56,776	61,166	0	2,130
Communications Management	1,471	7,329	7,368	0	1,432
Total	40,390	116,603	115,627	(4,500)	36,866

RISK MANAGEMENT FUND – 705

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategies address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



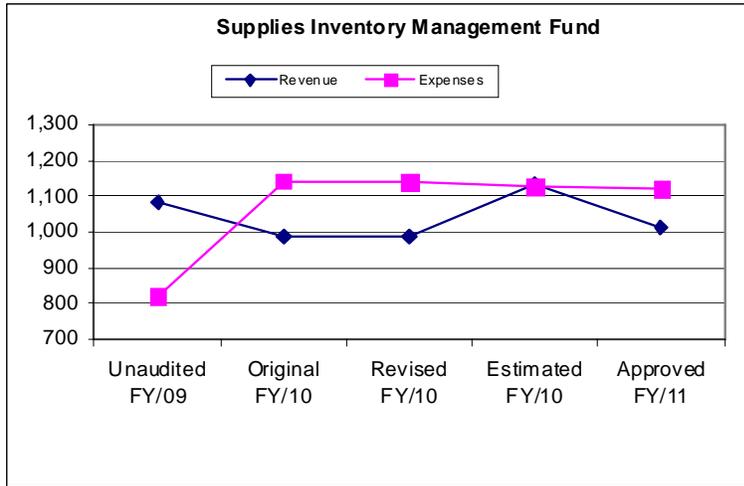
- Risk Management Fund revenues are derived from a cost of risk allocation assessed to each City department. The annual risk allocation process takes into consideration department loss experience as well as exposure to loss.
- The working capital balance reflects a reserve determined by actuarial tables and required by auditors.

RISK MANAGEMENT FUND - 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	2,014	1,800	1,800	900	1,500	600
Internal Service Revenue	34,317	35,733	35,733	34,572	37,191	2,619
Total Current Resources	36,331	37,533	37,533	35,472	38,691	3,219
Beginning Working Capital Balance	41,444	35,729	35,729	35,729	29,772	(5,957)
TOTAL RESOURCES	77,775	73,262	73,262	71,201	68,463	(2,738)
APPROPRIATIONS:						
Internal Service Operations	27,471	31,811	32,224	31,934	32,535	601
Transfer to General Fund - 110	725	777	5,045	5,045	796	(4,249)
TOTAL APPROPRIATIONS	28,196	32,588	37,269	36,979	33,331	(3,648)
ADJUSTMENTS TO WORKING CAPITAL	(13,850)	0	0	(4,450)	(4,500)	(50)
ENDING WORKING CAPITAL BALANCE	35,729	40,674	35,993	29,772	30,632	860

SUPPLIES INVENTORY MANAGEMENT FUND – 715

The Supplies Inventory Management Fund warehouse operation is managed by the purchasing division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This program strategy provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments by adding a 17% service surcharge across the board for warehouse issues, 5% surcharge on JIT supplies issues, and 8% surcharge on JIT pavement marking and sign materials issues and fire station furnishings issues.



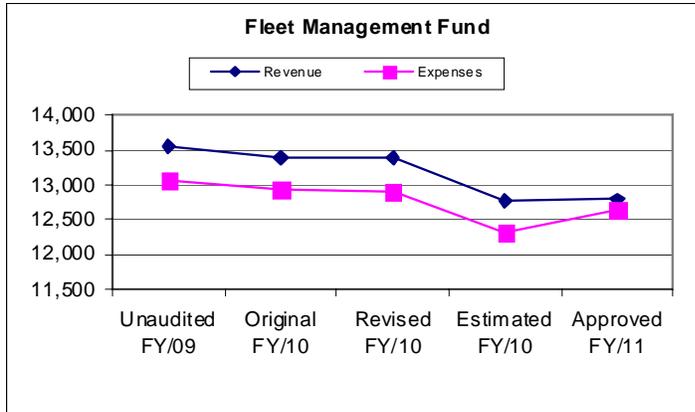
➤ The FY/11 appropriation exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.

SUPPLIES INVENTORY MANAGEMENT FUND - 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	131	185	185	95	134	17
Internal Service Revenue	954	800	800	1,040	880	(160)
Total Current Resources	1,085	985	985	1,135	1,014	(121)
Beginning Working Capital Balance	640	904	904	904	913	9
TOTAL RESOURCES	1,725	1,889	1,889	2,039	1,927	(112)
APPROPRIATIONS:						
Internal Service Operations	649	783	780	766	766	0
Transfer to General Fund - 110	172	360	360	360	353	(7)
TOTAL APPROPRIATIONS	821	1,143	1,140	1,126	1,119	(7)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	904	746	749	913	808	(105)

FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program Strategy.



- The appropriation in FY/11 is \$12.6 million. This includes an increase to the fuel line item of \$545 thousand for estimated cost of fuel.
- Internal service revenues for fuel are estimated at \$2.75 per gallon for FY/11.

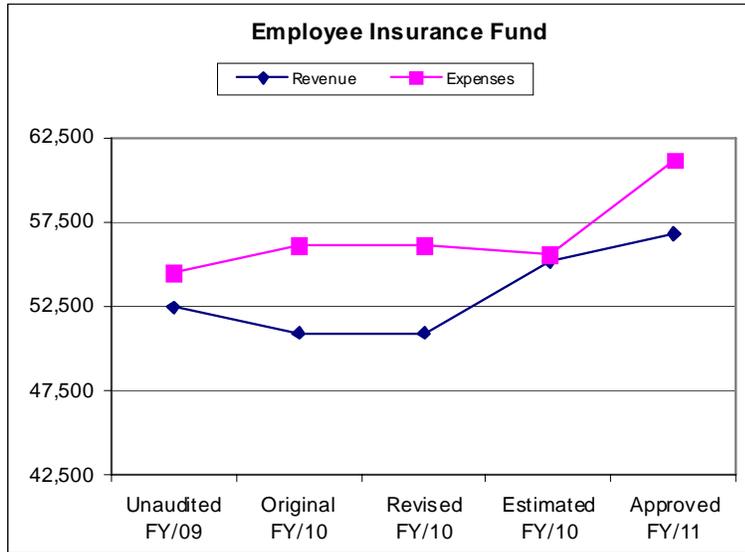
FLEET MANAGEMENT FUND - 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	66	50	50	25	50	25
Charges for Services	7	20	20	28	23	(5)
Internal Service Revenue	13,480	13,329	13,329	12,728	12,720	(8)
Total Current Resources	13,553	13,399	13,399	12,781	12,793	12
Beginning Working Capital Balance	772	1,260	1,260	1,260	1,714	454
TOTAL RESOURCES	14,325	14,659	14,659	14,041	14,507	466
APPROPRIATIONS:						
Fleet Management Operations	12,654	12,407	12,368	11,794	12,174	380
Transfer to General Fund - 110	411	533	533	533	469	(64)
TOTAL APPROPRIATIONS	13,065	12,940	12,901	12,327	12,643	316
ADJUSTMENT TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,260	1,719	1,758	1,714	1,864	150

EMPLOYEE INSURANCE FUND – 735

This fund is part of the Governmental Excellence and Effectiveness Goal, which provides high quality and efficient service to the public and other city agencies.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Health and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.



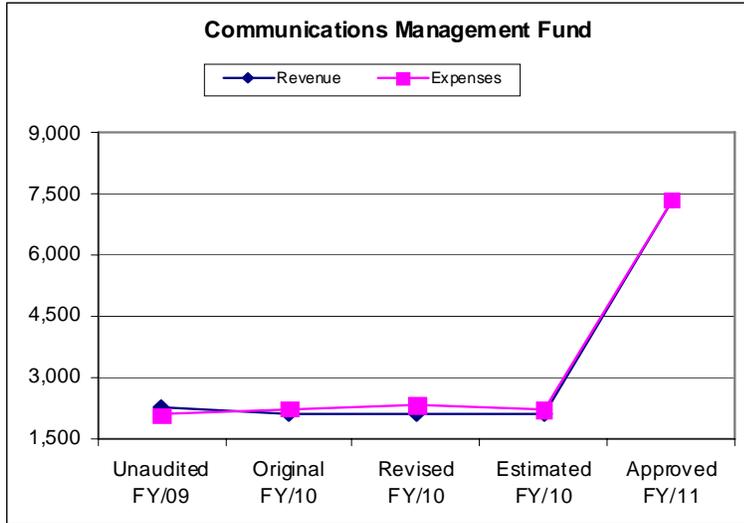
- The benefit rate for FY/11 is 16.12%. Accumulated fund balance will be used to support the insurance costs in FY/11 and to decrease costs to departments.
- An adjustment of \$1.2 million is reflected in estimated actual FY/09 and \$535 thousand in estimated actual FY/10 for a reserve of rebates received the last three years.
- The anticipated cost of health, dental and vision insurance for FY/11 is \$5.5 million more than the original FY/10 budgeted level.
- The City will pay 80% of employee benefits in FY/11.

EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	195	63	63	46	63	17
Intergovernmental Revenue	114	115	115	115	115	0
Contributions & Donations	52,119	50,753	50,753	55,048	56,598	1,550
Total Current Resources	52,428	50,931	50,931	55,209	56,776	1,567
Beginning Working Capital Balance	10,622	7,434	7,434	7,434	6,520	(914)
TOTAL RESOURCES	63,050	58,365	58,365	62,643	63,296	653
APPROPRIATIONS:						
Human Resources Department	54,339	55,960	55,958	55,432	61,019	5,587
Transfer to General Fund - 110	133	156	156	156	147	(9)
TOTAL APPROPRIATIONS	54,472	56,116	56,114	55,588	61,166	5,578
ADJUSTMENTS TO WORKING CAPITAL	(1,144)	0	0	(535)	0	535
ENDING WORKING CAPITAL BALANCE	7,434	2,249	2,251	6,520	2,130	(4,390)

COMMUNICATIONS MANAGEMENT FUND – 745

The Communications Management Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategy is to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs have been added to the fund.



- Radio internal service revenue is generated by recapturing costs based on an 18 month history.
- Network internal service revenue is based on assigned data lines to each department.
- An accounting procedure change has resulted in an increase of \$4.9 million in the fund's estimated revenue and appropriation for telephones.

COMMUNICATIONS MANAGEMENT FUND - 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
RESOURCES:						
Miscellaneous Revenue	31	0	0	0	0	0
Internal Service Revenue	2,246	2,095	2,095	2,095	7,329	5,234
Total Current Resources	2,277	2,095	2,095	2,095	7,329	5,234
Beginning Working Capital Balance	1,576	1,584	1,584	1,584	1,471	(113)
TOTAL RESOURCES	3,853	3,679	3,679	3,679	8,800	5,121
APPROPRIATIONS:						
Internal Service Operations	1,817	1,957	2,022	1,922	7,048	5,126
Transfer to General Fund - 110	257	286	286	286	320	34
TOTAL APPROPRIATIONS	2,074	2,243	2,308	2,208	7,368	5,160
TOTAL ADJUSTMENTS	(195)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,584	1,436	1,371	1,471	1,432	(39)

CAPITAL BUDGET

CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a life beyond a one year budget cycle. Land, equipment, buildings, as well as the services required to build or install may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and non-recurring revenue may be used. Major capital improvements for the City of Albuquerque are funded primarily with general obligation and enterprise fund revenue bonds. In many cases, these bond funds are matched with Federal and/or State contributions and private assessments. Matching funds include those from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program and local special assessment districts. Other sources of revenue that fund capital improvements include: Metropolitan Redevelopment/Tax Increment Funds (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed revenue bonds.

General obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident. Public safety equipment, including police and fire facilities and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; senior and community centers; all these capital facilities and more are funded by general obligation bonds.

Enterprise Fund revenue bonds fund improvements to the Sunport and the Solid Waste Management and Disposal System. Tax Increment Financing (TIF) and Community Development Block Grant funds are generally allocated on a project by project basis depending on need. Needs are determined by the Albuquerque Development Commission through TIF and by an ad hoc community committee of citizens through CDBG. Both the Albuquerque Development Commission and the ad hoc committee solicit and are advised by input from the public. A special, voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway expansions.

Collectively all these sources of revenue are referred to as the Capital Improvements Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City of Albuquerque prepares a ten-year plan for capital improvements and updates that plan every two years. The current 2009-2018 Decade Plan, includes the 2009 General Obligation Bond program that was voted on in the October 6, 2009 election. A summary of the plan is provided in the Capital Appendix. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at: <http://www.cabq.gov/cip/>.

GENERAL OBLIGATION BOND PROGRAM

General obligation bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant for well over a decade and no tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poors	AAA with a stable outlook
Moody's	Aa ₂ with a stable outlook
Fitch	AA with a stable outlook

The City enjoys these high ratings for several reasons. First and most important, the City redeems its G.O. bonds in a relatively short time frame - within ten years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process leading to, a manageable capital plan, and finally, a diverse economy. Due to low interest rates, the cost to the taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of 8 years rather than the usual 10 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose or issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2009 G.O. bond program in May 2009 and to the bond election resolution in June 2009. Ten bond questions were presented to the voters in October 2009 in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section. The voters approved all of these questions.

2009 Bond Question (Purpose)	Amount
Total of all Bond Questions	\$ 159,940,000
Public Safety Bonds	\$ 8,444,000
Senior, Family, Community Center and Community Enhancement Bonds	\$ 22,736,000
Parks & Recreation Bonds (includes Open Space)	\$ 34,405,000
Energy & Water Conservation, Public Facilities, & System Modernization Bonds	\$ 16,257,000
Library Bonds	\$ 5,101,000
Street Bonds	\$ 31,435,000
Public Transportation Bonds	\$ 7,828,000
Storm Sewer System Bonds	\$ 13,837,000
Affordable Housing Bonds	\$ 10,100,000
Zoo, Museum & BioPark Bonds	\$ 9,797,000

G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and the City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2011 criteria resolution, they established the Council-Neighborhood Set-Aside program, which provided that \$1 million would be

set-aside in each Council District for projects recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing. During the 2011 planning cycle, there are several planned meetings: EPC will hold its public hearing in November 2010, and the City Council will hold two public hearings during March and April 2011. In May or June 2011, the City Council should pass the final resolution authorizing the election. The capital planning process is established by ordinance and planning for the G.O. bond programs generally follows the outline described above and the planning calendar below. The products of this process are specific projects, grouped into bond questions that the voters may approve or disapprove.

**CAPITAL BUDGET PLANNING CALENDAR
2011 G.O. BOND PROGRAM / 2011 – 2020 DECADE PLAN**

January 2010	Guidelines/Project Rating Criteria approved by the City Council	November 2010	Public Hearing conducted by EPC and Finding of conformance to criteria forwarded to the Mayor.
April 2010	Project request forms turned into CIP division	January through May 2011	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program.
June 2010	Staff committee begins and compels project rating and ranking process.	June 2011	G.O. Bond election resolution adopted by the City Council
August 2010	Departmental project requests presented to Senior Management Review Committee	October 2011	General Obligation Bond Election, October 6, 2009
August/September 2010	Mayor Review and approval		

MAJOR CAPITAL PROJECTS: For the period 2005 through 2009 major projects for the G.O. bond programs are shown in the chart on the following pages.

Major Projects for GO Bond Program (Grouped by Bond Purpose Questions for 2009 Election)			
Bond Purpose	2005	2007	2009
<u>Street Bonds</u>			
Reconstruct Lead & Coal Avenues		\$4,000,000	\$4,000,000
Major Paving Rehabilitation	\$4,800,000	\$5,500,000	\$325,000
Reconstruct Major Streets	\$1,500,000	\$1,500,000	Trans Tax
Reconstruct Major Intersections	\$1,500,000	\$1,500,000	Trans Tax
Intersection Signalization	\$1,300,000	\$1,500,000	\$1,750,000
Traffic Sign/Pavement Markings/Lighted Signs	\$150,000	\$2,500,000	\$500,000
Unser Blvd	\$1,000,000		\$200,000
NW Arterial Streets	\$1,000,000	\$1,500,000	\$1,000,000
SW Arterial Streets	\$1,000,000	\$1,500,000	\$1,000,000
Coors / I-40 Improvements	\$1,000,000		
East-West River Crossing Study		\$250,000	
Trails & Bikeways	\$1,350,000	\$1,850,000	\$430,000
Median Landscaping/ Sidewalks/Interstate Enhancements	\$9,200,000	\$7,750,000	\$2,250,000
West Side BRT Queue Jumper	\$1,500,000		
Alameda Blvd Widening: San Pedro to Wyoming			\$1,450,000
West Central Metropolitan Redevelopment Area			\$1,500,000
New York Metropolitan Redevelopment Area			\$1,000,000
East Gateway Metropolitan Redevelopment Area			\$1,500,000
Neighborhood / Council Set-Aside	\$4,181,500	\$3,235,000	\$2,800,000
Other General Street Work	\$10,011,015	\$12,608,000	\$11,419,000
Total Streets	\$39,492,515	\$45,193,000	\$31,124,000
<u>Storm Sewer System Bonds</u>			

Major Projects for GO Bond Program
(Grouped by Bond Purpose Questions for 2009 Election)

Bond Purpose	2005	2007	2009
West Mesa Diversion/West Central Storm Drain Rehabilitation	\$445,000		
San Mateo Place Storm Drain North of I-40	\$1,380,000		
San Mateo Storm Drainage Rehabilitation	\$1,065,000		
District 3 Storm Drain Improvements		\$4,000,000	\$3,000,000
Kinley Storm Drain Extension: Broadway to Edith		\$800,000	
Pump Station Rehabilitation		\$1,000,000	\$1,550,000
Coal Storm Drain Rehabilitation & Extension		\$1,100,000	
San Pedro Storm Drain, North of Lomas		\$1,000,000	
Hotel Circle Outfall to I-40	\$1,335,000	\$1,300,000	
Moon Street S.D: Central to I-40			\$2,700,000
Central Storm Drains: California to San Pedro			\$1,400,000
Fortuna Storm Drain			\$1,500,000
Osuna Blvd. Storm Drainage Rehabilitation	\$710,000		
All Other Storm Drain Work	\$3,145,000	\$1,203,000	\$3,550,000
Total Storm Sewer System	\$8,080,000	\$10,403,000	\$13,700,000
<u>Parks and Recreation Bonds</u>			
Roosevelt Park Renovation	\$2,000,000		
Pat Hurley Park		\$2,750,000	\$500,000
Ventana Ranch Regional Park		\$1,500,000	\$6,600,000
North Domingo Baca Park		\$2,750,000	
East Gateway Park (La Luz de Amistad)		\$1,000,000	
Park Renovations / Water Conservation/ Tree & Amenity Replacement	\$1,500,000	\$2,000,000	\$1,750,000
Albuquerque Tennis Complex / Jerry Cline Recreation Center	\$1,300,000	\$1,350,000	\$1,200,000
Balloon Park Development	\$5,900,000		
Balloon Fiesta Land Acquisition		\$3,000,000	
Swimming Pool Renovations	\$2,000,000	\$2,500,000	\$2,000,000
Open Space Facilities, Renovation & Acquisitions	\$3,950,000	\$5,500,000	\$2,935,000
Neighborhood & Community Park Development	\$6,000,000	\$4,250,000	\$4,800,000
Albuquerque Bike Park, Phase II		\$1,000,000	
Neighborhood / Council Set-Aside	\$3,973,500	\$4,810,000	\$3,880,000
All other Parks & Recreation	\$4,053,735	\$5,081,000	\$10,400,000
Total Parks & Recreation	\$30,677,235	\$37,491,000	\$34,065,000
<u>Public Safety Bonds</u>			
Fire Vehicles & Apparatus		\$1,000,000	\$2,000,000
Fire Station 2 Rehabilitation		\$858,000	
Fire Station Rehabilitation		\$750,000	\$500,000
Marked Police Vehicles	\$3,000,000	\$3,000,000	\$2,500,000
Sixth Area Command	\$400,000	\$5,100,000	\$3,200,000
Radio Frequency (RF) Infrastructure for Data	\$2,500,000	\$1,250,000	
Facility Study: Communications Center	\$100,000		
All Other Police	\$565,000	\$226,000	\$160,000
Total Public Safety	\$6,565,000	\$12,184,000	\$8,360,000
<u>Energy & Water Conservation, Public Facilities & System Modernization Bonds</u>			
Constituent Service & Financial Management Systems / Enterprise Resource Planning	\$4,000,000	\$1,000,000	\$1,800,000
Albuquerque Geographic Information System	\$400,000	\$300,000	\$200,000
Renovate Animal Services Facilities	\$400,000	\$5,000,000	\$1,500,000
1% for Energy Conservation / 3% for Energy Conservation	\$1,187,500	\$4,614,000	\$4,746,000
High Flow Fixture Replacement			\$400,000
Facility Renovation, Rehabilitation & Security Improvements	\$1,550,000	\$700,000	\$750,000
Fuel Tank Replacement			\$1,500,000
All Other Facilities, Equipment & Systems Modernization	\$3,649,000	\$2,358,000	\$5,200,000
Total Water & Energy Conservation, Public Facilities & System Modernization	\$11,186,500	\$13,972,000	\$16,096,000
<u>Library Bonds</u>			

Major Projects for GO Bond Program
(Grouped by Bond Purpose Questions for 2009 Election)

Bond Purpose	2005	2007	2009
Books/Media/Automation	\$1,400,000	\$2,000,000	\$2,025,000
Special Collections Library: Renovation/Historic Preservation		\$400,000	
Library Automation		\$500,000	\$650,000
Library Building Renovation	\$1,350,000	\$100,000	\$1,250,000
Public Library @ Unser & Central			\$650,000
All Other Library	\$1,103,150	\$81,000	\$475,000
Total Library	\$3,853,150	\$3,081,000	\$5,050,000
<u>Zoo, BioPark, Museum & Cultural Facility Bonds</u>			
Aquarium Expansion Phase II		\$1,800,000	
Asian Experience	\$1,000,000	\$1,750,000	\$1,000,000
Tingley Beach Renovation		\$975,000	\$500,000
Japanese Garden	\$1,200,000	\$750,000	\$2,300,000
All Other Zoo and BioPark	\$1,789,500	\$500,000	\$1,700,000
Balloon Museum	\$330,000		
KiMo Theater Renovation			\$500,000
Albuquerque Museum Development Phase II	\$500,000	\$200,000	\$3,500,000
Albuquerque Museum Collection Development	\$500,000		\$50,000
Albuquerque Museum History Exhibit Renovation	\$825,000		\$150,000
All Other Museum	\$72,050	\$161,000	
Total Zoo BioPark, Museum & Cultural Facilities	\$6,216,550	\$6,136,000	\$9,700,000
<u>Public Transportation Bonds</u>			
Revenue Vehicle Replacement / Expansion	\$2,500,000	\$2,750,000	\$4,000,000
West Side Transit Facility / Transit Facility Rehabilitation		\$500,000	\$1,500,000
West Side Park & Ride Improvements		\$1,250,000	
Rapid Transit	\$2,550,000		
Park & Ride Facilities			\$500,000
Bus Shelter Rehabilitation / Upgrade		\$2,000,000	\$250,000
All Other Public Transportation	\$1,060,500	\$823,000	\$1,500,000
Total Public Transportation	\$6,110,500	\$7,323,000	\$7,750,000
<u>Senior, Family, Community Center and Community Enhancement Bonds</u>			
Heights Community Center Preservation & Rehabilitation	\$1,000,000		
Mesa Verde: Phase II Additions & Alterations			\$1,000,000
West Mesa Community Center Renovation	\$1,000,000		
Thomas Bell Community Center Improvements	\$2,200,000	\$300,000	
Holiday Park Community Center			\$1,000,000
Westgate Community Center			\$4,000,000
Los Duranes Community Center			\$5,000,000
Pat Hurley Community Center			\$500,000
North Domingo Baca Multigenerational Center		\$6,300,000	\$4,750,000
Downtown Cultural Facility for Teens			\$1,300,000
Multigenerational Center, Council District 8		\$1,000,000	
Jeanne Bellamah Gymnasium		\$1,800,000	
Community Revitalization Set-Aside	\$4,000,000		
General Community & Senior Center Renovations	\$750,000	\$1,250,000	\$600,000
Near Heights Metropolitan Redevelopment Area (Trumbull/La Mesa)	\$1,000,000		
All Other Senior, Family & Community Center	\$1,013,550	\$3,440,000	\$4,360,000
Total Senior, Family & Community Center	\$10,963,550	\$14,090,000	\$22,510,000
Affordable Housing / Land banking		\$10,000,000	\$10,000,000
Total General Obligation Bond Program	\$123,145,000	\$159,873,000	\$158,355,000

Several projects in the G.O. program stand out in size and importance to the community. The City has undertaken a new and very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2005 bond program included \$5 million for that effort and the 2007 program contained a like amount. The 2009 program includes several large median projects totaling \$2.5 million. Over the last two years and continuing until January 2010 the City in partnership with the state of New Mexico has obligated \$12M for landscaping about 100 acres at the interchange of I-25 and I-40, known as the Big I.

In the Cultural area, the Phase I expansion of the Albuquerque Art Museum is complete. This \$8.5 million project added nearly 40,000 square feet of community galleries, meeting space, a gift shop and outdoor sculpture gardens. Phase II, estimated to cost \$3.5 million was funded in the 2009 G.O. Bond Program. The BioPark received funds for an Animals of Asia Exhibit, Japanese gardens, and renovations to the park and the beginnings of a new South Pacific Ocean experience. In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City. The voters approved \$10 million for this program in the 2007 and the 2009 programs.

In the FY/07 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3%. In FY/07, \$4.6 million

was dedicated to energy conservation programs and \$4.7 million in 2009.

Operating and Maintenance Costs of G.O. Program

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental operating funding for capital projects coming-on-line are detailed in the "Budget Highlights" section of each department narrative. For the General Fund, capital projects coming-on-line were not funded resulting in no additional operating costs in FY/10. In FY/11 \$791 thousand of operating costs of projects coming on line were funded.

In FY/12 the costs of projects coming-on-line are estimated at \$6.7 million in operating and maintenance costs. These costs balloon with the addition and expansion of fire stations, funding a full year of the North Domingo Baca Multigenerational Center that opened in FY/11.

GENERAL FUND INCREMENTAL COSTS FOR CIP COMING-ON-LINE		
(\$000's)		
Project Title	FY/11	FY/12
Total Incremental Costs	791	6,734
Animal Welfare		
Customer Service Lobby Expansion	0	329
Cultural and Recreational Services		
Museum Renovation	0	229
Casa San Ysidro	0	131
Tingley Lagoon	0	79
Japanese Garden/Sasebo Experience - BioPark FY/09 Bond	0	202
Asian Experience/Tiger Habitat -BioPark FY/07 Bond	0	237
Renovation & Repair BioPark FY/07 Bond	0	377
Library Automation	0	95

GENERAL FUND INCREMENTAL COSTS FOR CIP COMING-ON-LINE

(\$000's)

Project Title	FY/11	FY/12
Museum History Exhibit	0	15
Balloon Museum Multipurpose (Simulator) Theater	0	386
Family and Community Services		
Westgate Community Center Reconstruction	0	133
Los Duranes Community Center Reconstruction Phase I	0	89
Mesa Verde Community Center	0	14
Pat Hurley Community Center	0	5
Finance and Administrative Services		
NOHD DVD Rack IBM Support	0	1
Blade Center - Buildout, Storage, Energy Consumption Initiative	0	7
ERP Phase 3 Hardware/Software	0	8
Service packs - IBM & Sharepoint Failover	0	8
CRM Middle Tier 2, 2009 CRM 311 Phase 3 & GIS Web server	0	10
Sun Storage	0	15
ERP Storage	0	27
Servers - Global Catalog, Active Directory, Sun Fire (ERP)	0	45
Disaster Recovery Hardware/Software	0	45
Fire Department		
Mesa del Sol Fire Station	0	601
Fire Station 2 Expansion & Renovation	0	484
Municipal Development		
Building Maintenance - Facilities coming on line	0	370
Security Services	0	55
Intersection Signalization	0	48
Maintenance of new lights	0	38
Roadway markings/signings	0	42
Street/Storm coming on line	0	225
Parks and Recreation		
Tennis Operations & Maintenance	0	50
New Park Acreage	0	354
Medians & Streetscapes	109	312
Regional East-West Trail	0	45

GENERAL FUND INCREMENTAL COSTS FOR CIP COMING-ON-LINE

(\$000's)

Project Title	FY/11	FY/12
Trails & Bikeways	0	45
Open Space Projects	0	45
Urban Forest Master Plan	0	114
Urban Forest Management	0	76
Dog Parks	0	76
Restrooms/Drinking Fountains	0	76
Vista Del Norte Community Park	0	114
Planning		
KIVA Case Tracking - Annual Maintenance	0	50
Police		
Radio Frequency Infrastructure, Phase II	0	300
Sixth Area Command Headquarters	0	200
Renovate Old Main Police Building, Phase II	0	100
Seniors		
North Domingo Baca Multigenerational Center	682	487
North Valley Sr. Center Fitness & Classroom Expansion	0	157
John Marshall Kitchen Replacement	0	24
Transit		
Transit Technology Upgrades and Improvements	0	75
Bus Shelter Development	0	134

ENTERPRISE PROGRAM

The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects. Therefore no voter approval is needed. The money for projects is generated by fees paid for the services provided by the enterprise with a pledge against the net revenues of the respective system. As with the G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for the enterprise funds.

As of December 2003, the Water/Wastewater enterprise is a separate entity and no is longer a City entity. The New Mexico State legislature in the 2003 session created the Albuquerque-Bernalillo County Water Utility Authority. The authority is a joint agency of the two governments and reports to the water board made up of four City Councilors, four County commissioners and the Mayor. Beginning FY/2005, the Water Utility Authority began providing separate budgets. More detail and all ten years of the decade plan are available in the Capital Appendix.

Enterprise Capital Programming (\$000's)						
Aviation						
Project Title	2009	2010	2011	2012	2013	2014
Foreign Trade Zone	-	2,000	2,000	2,000	-	-
Sustainability Projects	2,000	2,000	2,000	2,000	2,000	2,000
Terminal & Air Cargo Improvements	11,000	20,100	9,700	10,000	7,700	3,000
Runways/Aprons	24,500	-	6,200	-	-	-
Drainage/Pavement	1,000	1,000	1,000	1,000	-	-
Planning/Land Acquisition	1,000	4,000	1,000	1,000	-	4,000
New Federal Inspection Station	-	-	-	6,000	3,000	-
Double Eagle II Projects	23,666	13,500	10,000	-	-	-
Total Aviation	63,166	42,600	31,900	22,000	12,700	9,000
Solid Waste						
Equipment Replacement	4,434	2,924	2,924	2,924	3,024	3,024
Cerro Colorado New Cell Construction	750	750	500	500	525	525
Landfill Remediation	886	798	808	818	828	838
Automated Collection System	703	500	500	500	550	550
Alternative Landfills	214	210	215	220	225	230
Methane Gas Collection System	277	-	-	1,000	-	-
Integrated Waste Management Plan	160	-	-	-	-	-
Total Solid Waste Management	7,424	5,182	4,947	5,962	5,152	5,167

DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities and public safety

facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of development for infill or other reasons. The fees by area are included in the Capital Appendix. Through FY/08 the program has raised approximately \$23.5 million.

Expenditures to date have been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade plan for the impact fee program.

A one year moratorium to impact fees was passed by City Counsel in September 2009. Fees are not collected for “green” building projects and only collected at ½ the calculated fee for all other projects.

DEVELOPMENT IMPACT FEES COLLECTED IN THOUSANDS

Purpose	FY2006	FY2007	FY2008	FY2009	Total
Roadway	1,972	3,826	6,170	1,601	13,569
Storm Drainage	525	1,033	1,821	1,062	4,441
Public Safety	413	905	1,089	379	2,786
Parks, Open Space and Trails	882	2,447	2,401	825	6,555
Total	3,792	8,211	11,481	3,867	27,351

GROSS RECEIPTS TAX REVENUE BONDS

In FY/00, \$25 million worth of Gross Receipts Tax Revenue Bonds were issued for the construction of parking structures in the downtown area. As a major public/private partnership aimed at revitalizing downtown, the bonds were issued as taxable bonds, since some of the functions are in support of private enterprises and cannot qualify for tax-exempt status. The three major parking structures are the Alvarado Center Movie Complex, the renovation of the Old First National Bank building on Central Avenue, and the Old Albuquerque High School project. The Alvarado Center Movie Complex parking structure was built across from

the Alvarado Transportation Center to provide parking for the downtown movie theater and adjacent retail stores. The Old First National Bank building parking structure was originally going to provide spaces for a new hotel planned in the remodeled bank. Funding for that project fell through and the old bank will now be converted to condominiums and lofts. This is adjacent to La Posada Hotel and the future residents of the condominiums and lofts will use the parking structure. The remodeling of the Old Albuquerque High School is a project receiving partial funding from the GO bond program and was described in that section.

STADIUM BONDS

In May of 2001, the voters approved issuance of \$10 million in General Obligation Taxable Bonds to renovate the existing City baseball park to bring it up to the Pacific Coast League Triple-A standards. The Albuquerque Duke’s, a Triple-A farm club for the Los Angeles Dodgers, played ball in this stadium for 29 years. The team was purchased and moved to Portland, Oregon for the 2001 season. The Calgary Cannons, a Triple-A team in Calgary, signed an agreement to bring the team to play in the renovated sports stadium in 2003. The Isotopes are now the AAA affiliate for the LA Dodgers once again. The expected cost of the renovation was \$25 million.

A \$15 million loan was provided by the New Mexico Finance Authority to make up the shortfall. The loan will be paid off from revenue the City will receive from leasing the stadium and from a surcharge on revenues. To allow the surcharge, the state legislature exempted stadium revenues from the gross receipts tax, allowing the surcharge to replace it. The stadium was built on time and within budget and opened in April 2003 with the new team, the Albuquerque Isotopes. The stadium has been a success and has had strong attendance in its first six and one half years, including hosting the AAA all star game in July 2007.

ECONOMIC OUTLOOK

NATIONAL ECONOMY AND KEY POINTS FROM THE GLOBAL INSIGHT OUTLOOK

It should be noted that, the following is based on the November 2009 forecast, and events have transpired that may or may not support this forecast.

On December 1, 2008 the National Bureau of Economic Research (NBER) declared that the economy has officially been in a recession since December 2007. The national economy has fallen faster and deeper than had been anticipated by Global Insight (GI) and other economists. The third quarter of 2009 was stronger than the second quarter and GI and other economists believe that the recession may now be over. Even so unemployment continues to grow and the national unemployment rate exceeded 10% in October 2009. Additionally, the economy is expected to come back slowly due to the severity of the financial problems and the impacts they have on the remainder of the economy.

In the November 2009 forecast, GI expected moderate growth with year over year growth exceeding zero for the first time in the first quarter of 2010. The whole of FY/10 is expected to be 0.4% above FY/09 which declined by 2.2%. Employment growth is not expected to be positive until FY/11 when it is expected to grow only 0.6%. Total employment is not expected to reach its previous peak, which occurred in the last quarter of 2007, until the first quarter of 2013. Unemployment by FY/14 is projected at 7.7% after its high of 10% for FY/10.

Inflation is one of the few bright spots in the GI forecast. GI expects growth in the Consumer Price Index (CPI) to remain muted; below 2% for most of the forecast. Some of this is due to an expectation of only moderate increases in the price of oil; staying around \$70 per barrel through FY/11 and only gradually increasing to \$89 in FY/14. The primary reason for the expectation of low inflation is the weakness in demand due to the weak labor market.

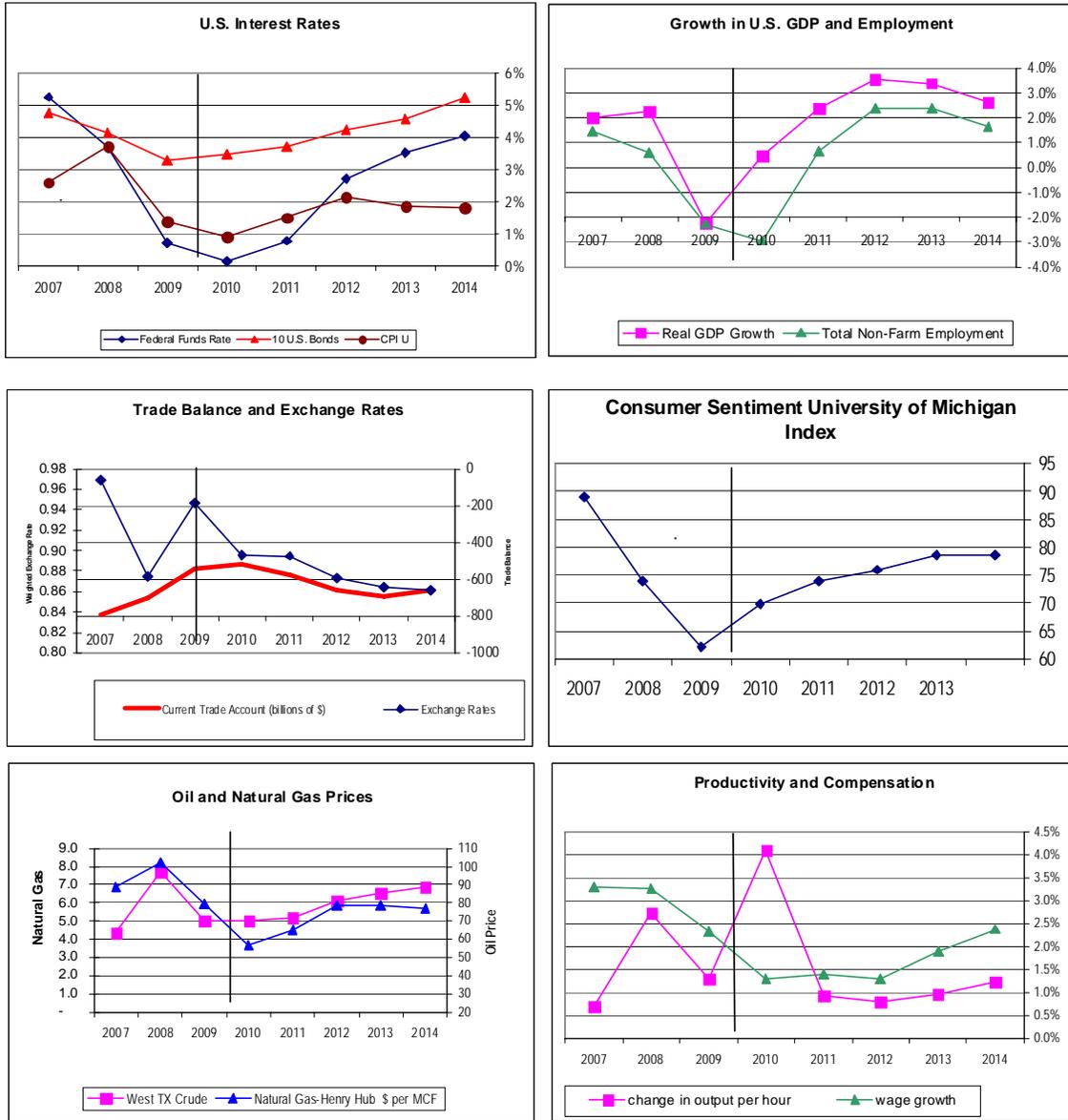
The low inflation expectation also plays into moderate increases in interest rates. GI believes that the Federal Reserve Bank will not raise rates until 2011; reaching 3.5% in 2012.

The alternative forecast gives a 20% probability to a pessimistic scenario and 20% probability to an optimistic scenario. The pessimistic scenario has the economy falling back into recession. The recession in total would last 11 quarters. This is driven by tighter credit both domestically and across the world. The unemployment rate peaks at 11% in 2011 and only declines to 9%. Added to this, increases in the price of commodities push up the CPI to above baseline levels. The optimistic scenario has a quicker recovery. This is driven by the credit markets working better and increases in productivity.

The following charts present a general description of important variables in the GI forecast.

TABLE I

**U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR)
November 2009 Baseline Forecast**



ALBUQUERQUE ECONOMY

The Albuquerque economy is affected by the U.S. and world economies. Housing construction in Albuquerque has slowed dramatically, with single family housing permits falling to a fraction of their peak. As with the national economy, new single family permits seem to have reached bottom and have been increasing. With the slowdown and inability to get loans, firms have closed and construction projects have lingered. Albuquerque still has economic development prospects that are being completed such as Schott Solar and Fidelity at Mesa Del Sol, but the business environment will limit the opportunities for expansion. There are many other projects that have stalled, or just not started due to the economy. The Albuquerque economy is somewhat sheltered from the impact of a national recession by the larger portion of government jobs in Albuquerque.

Employment growth in the Albuquerque economy began slowing in FY/08 and has continued. Benchmarking of the employment numbers also showed that the economy was contracting more rapidly than was thought. Following very strong growth in non-agricultural employment of 3.1% in FY/06, growth slowed to 2.6% in FY/07 followed by only 0.4% in FY/08. In FY/09 growth was down 2.2%, with the forecast for FY/10 being down by 2.6%. It appears that the third quarter of 2009 will show the largest year over year decrease at 5.5%. The slowdown is due in part to housing, and also layoffs at several major firms. Intel announced a cut of 1,000 jobs, Public Service Company of New Mexico (PNM) cut approximately 500 jobs and Eclipse Aviation closure cost about 1,500 jobs. Further declines are expected as GE is closing their plant in 2010. The unemployment rate is expected to increase from 3.5% in FY/08 to 8.2% in FY/10. It remains at this level in FY/11 and declines to 6.7% in FY/14. The pre-recession peak in employment of 390 thousand in 4th quarter 2007 isn't expected to be equaled until the 3rd quarter of 2012.

At the end of this section tables 2 and 3 provide general employment and economic data. Table 4 provides sector employment numbers for FY/05 to FY/14 by the major North American Industrial Classification System (NAICS) categories.

Wholesale and Retail Trade. This sector accounts for about 15% of employment in the Metropolitan Statistical Area (MSA) and has posted slow employment growth. From FY/05 to FY/08 the sector was relatively flat and posted annual growth of 1.3%. In FY/09 employment declined by 4.5% and is expected to decline by 6% in FY/10. In FY/11 employment growth is expected at 1.4% and remains near this for the out years.

Transportation, Warehousing and Utilities. Employment in this sector grew by 0.5% in the period FY/05 to FY/08. This was largely due to the 3% growth posted in FY/07 and 2% in FY/08. The forecast is for reductions in employment of 6.6%, 6.5% and 0.1% in FY/09, FY/10 and FY/11, respectively. This bounces back with growth of 3.9% in FY/12, followed by growth of 3.3% and 2.3% in FY/13 and FY/14.

Manufacturing. This sector accounted for about 6% of employment in the MSA in FY/07 but falls to about 5% in the forecast. The sector lost 5,500 jobs between FY/98 and FY/05, but had strong growth in FY/06 and FY/07 adding nearly 1,400 jobs. Manufacturing, after several years of weakness, had robust growth of 3% in FY/06 and 2.9% in FY/07, but with layoffs it posted negatives of 5.2% for FY/08 and 11.5% for FY/09. In FY/10 growth is expected to decline by 10.9% in part due to the expected closing of the GE plant in Albuquerque. Employment is expected to increase by 3.8% in FY/11, an additional 5.4% in FY/12 and continued expansion of 4% and 2.9% in FY/13 and FY/14. In FY/14 manufacturing employment is still 3,000 jobs below the FY/07 level.

Educational and Health Services. Albuquerque is a major regional medical center. Presbyterian Hospital and its HMO are one of the largest employers in the area. This is also one of the fastest growing categories in the MSA economy. In the period FY/05 to FY/08, the sector increased at an average rate of 3%. In FY/09 the sector grew at 5.5%; making it the only sector outside of government to grow in FY/09. Growth is expected to slow to 3.6% in FY/09 and FY/10. The sector slows ultimately to 2.5% annual growth.

Leisure and Hospitality. This category includes eating and drinking establishments as

well as hotels and other travel related facilities. Growth has been volatile in this sector. In FY/05 to FY/08 growth averaged 3.0% driven by expansion in restaurants and hotels. In FY/08 the growth had slowed to 0.6% and then declined 3.8% in FY/09. In FY/10 growth is expected to decline 1.7%. This is a major component of GRT and Lodgers' Tax and the growth in tax revenues trends with employment in the sector. The forecast shows subdued growth in the sector with a maximum of 2.5% in FY/13.

Financial Activities. This sector includes finance, insurance and real estate including credit intermediation. The employment in this sector had a slight decline between FY/05 and FY/08. Growth in FY/05 and FY/06 was offset by declines in FY/07 and FY/08. In FY/09 employment decreased by 3.3% and is expected to decline another 2.3% in FY/10. Both the financial crisis and the construction decline impact this sector. Not until FY/12 does the sector show growth.

Professional and Business Services. This category includes temporary employment agencies and some of Albuquerque's back-office operations. It also includes Sandia National Labs (SNL). Growth in FY/05 to FY/08 averaged 2.3%. Employment declined by 2.3% in FY/09 and is expected to decline 3% in FY/10. In FY/10, the sector is expected to rebound strongly by 5.1%. Growth slows, but is still relatively strong for the remainder of the forecast.

Information. This sector includes businesses in publishing, broadcasting, telecommunications, and internet service establishments. This sector was very strong in the 1990s but lost over 2,300 jobs from FY/02 to FY/05 including the loss of jobs when the MCI call center closed. In FY/06 the sector grew by only 0.2%, but rebounded in

FY/07 with growth of 4.1% then declined 1.9% in FY/08. FY/09 only had a decline of 0.7%, but FY/10 is expected to decline by 3.7%.

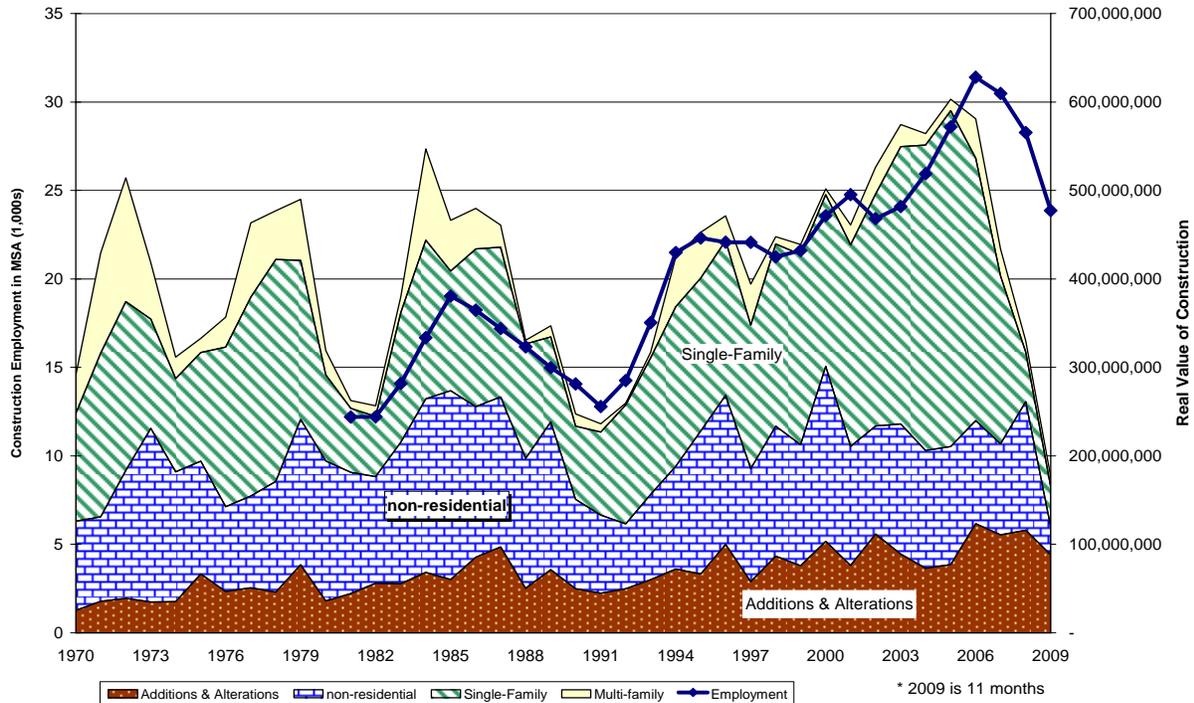
Construction. Construction is typically cyclical, with significant swings in building and employment. The following chart shows the real value of new residential (single-family, multi-family), non-residential (public and private), and additions alterations and repairs from 1970 to through November 2009 and deflated by the CPI. Five distinct peaks occur in 1973, 1979, 1985, 1995 and 2005. The fall in single family housing from 2005 to 2009 is the largest in this time period but apparently reached bottom in the period of August 2008 to February 2009. Construction employment is also decreasing. Commercial construction in real terms has remained relatively flat through 2008 and showed some increase in part due to growth in public construction. Commercial construction in real or nominal terms has slowed substantially in the last year.

Single family construction fell dramatically in 2008. The City issued an average of 27 permits a month in the period August 2008 through February 2009. The average from March to November 2009 is 54 with November at 87 units permitted. In FY/09 only 436 single family permits were issued. This compares to 1,214 in FY/08 and 2,490 in FY/07. The peak occurred in FY/04 and FY/05 with approximately 5,000 permits issued each year.

While there was some strengthening of commercial permitting value in FY/08 and early FY/09, much of this was due to Albuquerque Public Schools construction program. In the first 11 months of 2009 the total value of building permits is 44% below the same period in 2008. Commercial construction was the largest source of this decline with value declining 77%. This was somewhat offset by single family and additions and alterations.

City of Albuquerque Value of Permits Deflated by CPI

Construction Values In City of Albuquerque Deflated by CPI
and Construction Employment in the MSA in Thousands



Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA. As shown in the chart above, construction employment moves similarly to permit values, but differences occur. Growth in employment was very strong in 2000-2002, driven in large part by the Intel project and the Big-I reconstruction project. The Big-I was completed ahead of schedule in June 2002, and the Intel project was also finished in

June of 2002. As these jobs were lost, the City saw a reduction in employment in FY/02 and some additional losses in FY/03; losses of 3.3% and 2.3% respectively. In FY/04, growth was 5.2% and in FY/05 employment exceeded the peak of FY/02, with growth of 9.8% this strong growth continued in FY/06 at a rate of 11.8%. After slowing to growth of 2.4% in FY/07, employment fell 4.9% in FY/08 and 12.7% in FY/09. The slide is expected to continue in FY/10 with a decrease of 9.3%. Employment is expected to grow in FY/11 through FY/14, but with a maximum of only 3.8% in FY/12. Construction employment in FY/14 is still almost 5,000 below the peak in FY/07.

TABLE 2
LOCAL ECONOMIC VARIABLES HISTORY AND FORECAST
 By Fiscal Year BBER FORUNM Baseline November 2009

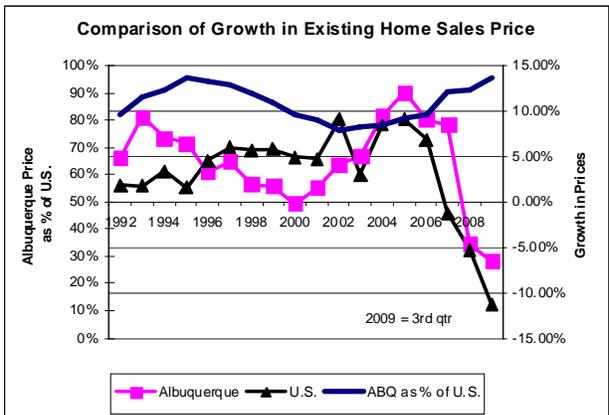
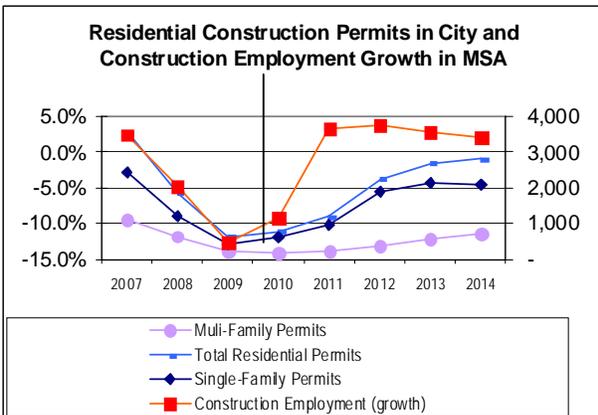
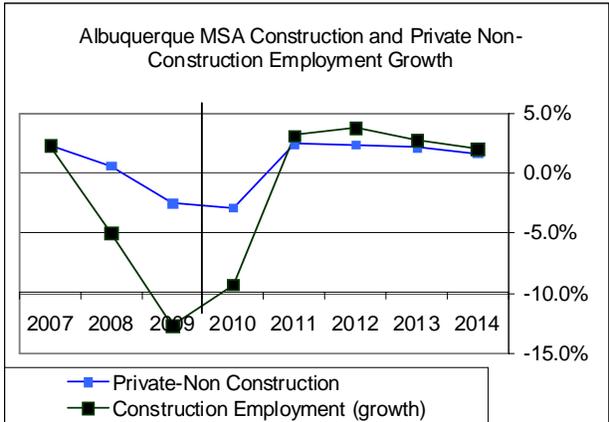
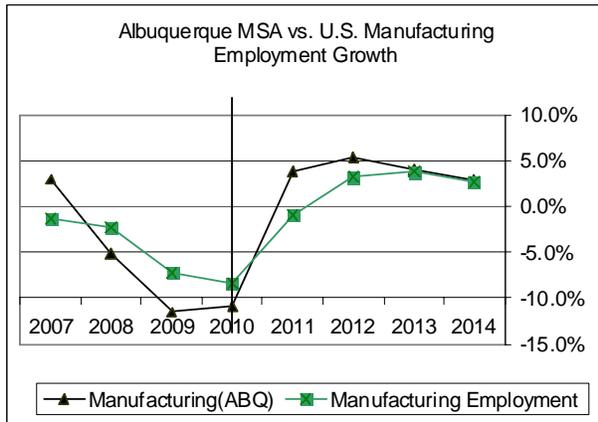
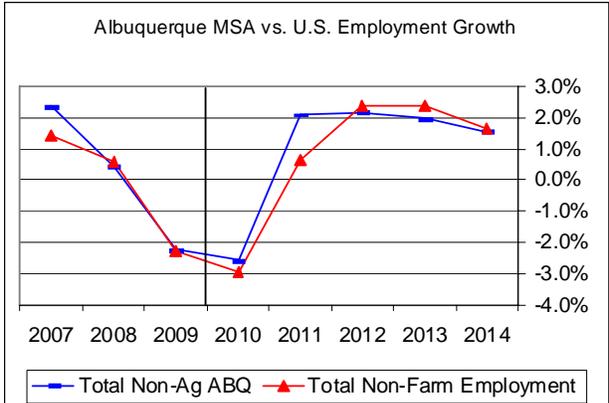
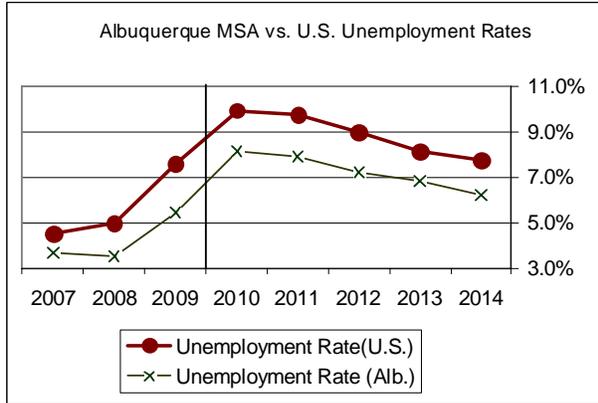


TABLE 3
Economic Variables Underlying the Forecast

	Historical				Forecast			
	2007	2008	2009	2010	2011	2012	2013	2014
National Variables								
Real GDP Growth	2.0%	2.2%	-2.2%	0.4%	2.4%	3.5%	3.4%	2.6%
Federal Funds Rate	5.3%	3.7%	0.7%	0.1%	0.8%	2.7%	3.5%	4.0%
10 U.S. Bonds	4.8%	4.1%	3.3%	3.5%	3.7%	4.2%	4.6%	5.2%
CPI U	2.6%	3.7%	1.4%	0.9%	1.5%	2.1%	1.9%	1.8%
Unemployment Rate(U.S.)	4.5%	5.0%	7.6%	10.0%	9.8%	9.0%	8.2%	7.7%
Total Non-Farm Employment	1.4%	0.6%	-2.3%	-3.0%	0.6%	2.4%	2.4%	1.6%
Manufacturing Employment	-1.2%	-2.3%	-7.2%	-8.4%	-0.9%	3.2%	3.8%	2.7%
Consumer sentiment index--University of Michigan	88.9	73.9	62.2	69.7	73.9	76.0	78.5	78.6
Exchange Rates	1.0	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Current Trade Account (billions of \$)	(792.4)	(704.0)	(542.3)	(521.3)	(576.3)	(662.0)	(688.8)	(663.1)
change in output per hour	0.7%	2.7%	1.3%	4.1%	0.9%	0.8%	0.9%	1.2%
Natural Gas-Henry Hub \$ per MCF	6.9	8.2	6.0	3.7	4.5	5.8	5.9	5.7
West TX Intermediate (dollars per bbl)	63.4	96.8	70.1	70.0	71.8	81.0	85.2	88.6
wage growth	3.3%	3.3%	2.3%	1.3%	1.4%	1.3%	1.9%	2.4%
Albuquerque Variables								
Employment Growth and Unemployment in Albuquerque MSA								
Total Non-Ag ABQ	2.4%	0.4%	-2.2%	-2.6%	2.1%	2.2%	2.0%	1.6%
Private-Non Construction	2.4%	0.7%	-2.4%	-2.8%	2.5%	2.4%	2.2%	1.7%
Construction Employment (growth)	2.4%	-4.9%	-12.7%	-9.3%	3.2%	3.8%	2.8%	2.1%
Manufacturing(ABQ)	3.0%	-5.2%	-11.5%	-10.9%	3.8%	5.4%	4.0%	2.9%
Unemployment Rate (Alb.)	3.7%	3.5%	5.4%	8.1%	7.9%	7.2%	6.8%	6.2%
Construction Units Permitted in City of Albuquerque								
Single-Family Permits	2,443	1,215	435	604	955	1,899	2,135	2092
Multi-Family Permits	1,094	638	204	172	233	351	562	717
Total Residential Permits	3,537	1,853	639	776	1,188	2,250	2,697	2809

Source Global Insight and FOR-UNM November 2009 Baseline Forecasts

Table 4

Albuquerque MSA Employment in Thousands											
	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	
TOTAL NONAGRICULTURAL	373.467	385.200	394.367	396.042	387.188	377.187	385.126	393.558	401.378	407.664	
CONSTRUCTION	27.200	30.417	31.150	29.617	25.856	23.455	24.208	25.139	25.843	26.392	
MANUFACTURING	22.742	23.433	24.133	22.883	20.248	18.032	18.716	19.728	20.522	21.118	
WHOLESALE TRADE	12.808	13.083	13.292	13.367	12.506	11.752	11.980	12.230	12.462	12.648	
RETAIL TRADE	43.225	43.683	44.167	44.833	43.057	40.482	40.989	41.318	42.008	42.647	
TRANSPORTATION, WAREHOUSING, AND UTILITIES	10.392	10.417	10.717	10.933	10.210	9.550	9.538	9.913	10.240	10.477	
INFORMATION	8.992	9.008	9.375	9.200	9.136	8.796	8.909	9.225	9.336	9.478	
FINANCIAL ACTIVITIES	19.192	19.375	19.167	18.983	18.360	17.939	17.753	18.008	18.140	18.116	
PROFESSIONAL AND BUSINESS SERVICES	59.992	61.992	63.492	64.342	62.867	60.950	64.079	66.415	68.051	69.225	
EDUCATIONAL AND HEALTH SERVICES	45.708	47.108	48.542	49.850	52.606	54.475	56.451	58.269	59.734	61.205	
LEISURE AND HOSPITALITY	36.017	37.408	39.158	39.392	37.882	37.240	37.596	37.654	38.585	39.061	
OTHER SERVICES	11.808	11.992	12.183	12.325	12.289	12.070	12.163	12.174	12.210	12.255	
GOVERNMENT	75.392	77.283	78.992	80.317	82.171	82.447	82.744	83.485	84.248	85.040	
LOCAL GOVERNMENT	37.067	38.075	39.067	40.208	41.589	41.548	41.783	42.337	42.934	43.486	
STATE GOVERNMENT	24.258	24.800	25.375	25.625	25.654	25.317	25.325	25.628	25.916	26.203	
FEDERAL GOVERNMENT	14.067	14.408	14.550	14.483	14.927	15.582	15.636	15.520	15.398	15.351	
Private Non-Construction	270.875	277.500	284.225	286.108	279.161	271.285	278.174	284.934	291.287	296.232	
MILITARY EMPLOYMENT, THOUSANDS	6.339	6.124	6.102	5.930	6.321	6.613	6.677	6.645	6.589	6.517	
Growth Rates											
TOTAL NONAGRICULTURAL	2.0%	3.1%	2.4%	0.4%	-2.2%	-2.6%	2.1%	2.2%	2.0%	1.6%	
CONSTRUCTION	9.8%	11.8%	2.4%	-4.9%	-12.7%	-9.3%	3.2%	3.8%	2.8%	2.1%	
MANUFACTURING	-0.2%	3.0%	3.0%	-5.2%	-11.5%	-10.9%	3.8%	5.4%	4.0%	2.9%	
WHOLESALE TRADE	-0.8%	2.1%	1.6%	0.6%	-6.4%	-6.0%	1.9%	2.1%	1.9%	1.5%	
RETAIL TRADE	1.9%	1.1%	1.1%	1.5%	-4.0%	-6.0%	1.3%	0.8%	1.7%	1.5%	
TRANSPORTATION, WAREHOUSING, AND UTILITIES	-1.3%	0.2%	2.9%	2.0%	-6.6%	-6.5%	-0.1%	3.9%	3.3%	2.3%	
INFORMATION	-9.2%	0.2%	4.1%	-1.9%	-0.7%	-3.7%	1.3%	3.5%	1.2%	1.5%	
FINANCIAL ACTIVITIES	1.3%	1.0%	-1.1%	-1.0%	-3.3%	-2.3%	-1.0%	1.4%	0.7%	-0.1%	
PROFESSIONAL AND BUSINESS SERVICES	3.3%	3.3%	2.4%	1.3%	-2.3%	-3.0%	5.1%	3.6%	2.5%	1.7%	
EDUCATIONAL AND HEALTH SERVICES	4.5%	3.1%	3.0%	2.7%	5.5%	3.6%	3.6%	3.2%	2.5%	2.5%	
LEISURE AND HOSPITALITY	-0.5%	3.9%	4.7%	0.6%	-3.8%	-1.7%	1.0%	0.2%	2.5%	1.2%	
OTHER SERVICES	0.6%	1.6%	1.6%	1.2%	-0.3%	-1.8%	0.8%	0.1%	0.3%	0.4%	
GOVERNMENT	1.8%	2.5%	2.2%	1.7%	2.3%	0.3%	0.4%	0.9%	0.9%	0.9%	
LOCAL GOVERNMENT	2.6%	2.7%	2.6%	2.9%	3.4%	-0.1%	0.6%	1.3%	1.4%	1.3%	
STATE GOVERNMENT	1.7%	2.2%	2.3%	1.0%	0.1%	-1.3%	0.0%	1.2%	1.1%	1.1%	
FEDERAL GOVERNMENT	0.2%	2.4%	1.0%	-0.5%	3.1%	4.4%	0.3%	-0.7%	-0.8%	-0.3%	
Private Non-Construction	1.4%	2.4%	2.4%	0.7%	-2.4%	-2.8%	2.5%	2.4%	2.2%	1.7%	
MILITARY EMPLOYMENT, THOUSANDS	-2.0%	-3.4%	-0.4%	-2.8%	6.6%	4.6%	1.0%	-0.5%	-0.8%	-1.1%	

REVENUE ANALYSIS

ESTIMATED FY/10 AND APPROVED FY/11 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/09, the actual unaudited results are reported. FY/10 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast and estimated actuals. FY/11 reports the revenue estimates from the Five-Year Forecast and the approved budget. Many of the revisions to earlier revenue estimates were made in light of changes in actual receipts.

Estimated Actual FY/10 revenue estimates. General Fund revenues for FY/10 are expected to be \$455.5 million or \$16.8 million below the budgeted level. The GRT base is now expected to decline 6.5%, building permit revenues are expected to decline \$2.2 million from the FY/10 approved budget estimate, and interest earnings are expected to be \$550 thousand below the approved budget estimate due to the drop in interest rates to near zero by the Federal Reserve. Property tax was \$1.6 million above the approved budget estimate due to larger than expected growth in the tax base.

Revenue Estimates for Approved FY/11. FY/11 revenues are estimated to be \$455.4 million or \$100 thousand below the estimated actual FY/10 revenues. The change is small due to limited growth in GRT and property taxes and one time revenues used in FY/10 and not available in FY/11.

Gross Receipts Tax revenues. GRT revenues have declined substantially and more than had been anticipated. FY/09 ended with a 5.5% decline in the tax base (as measured by the one-percent distribution) and FY/10 is now expected to decline 6.5%. This is \$22.9 million below the FY/10 budget and \$10.3 million below the estimate in the Five-Year Forecast. The first eight months of revenue from the one-percent distribution are 7.8% below the same period in FY/09. Since revenues have been declining at a slower rate it is expected that revenues will improve enough to reach a decline of 6.5%.

In FY/11 the one-percent distribution is expected to grow 3.5%, but due to changes in how the State pays the food and medical hold harmless

distribution, the increase in the total General Fund GRT revenue is 2.6%.

The decline in GRT in FY/10 and growth in FY/11 growth are based on BBER FOR-UNM forecasts as well as national forecasts. In FY/10 actual receipts through the first eight months of the fiscal year played a big role in lowering the forecast.

The economic models used to forecast GRT use information about the economy from the national Global Insight (GI) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts from all other sources. This is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. FY/10 growth in the property tax base is estimated at 4.2% and reflects the county assessor's reassessments and new additions to the tax base. The total increase in property tax is much higher due to the 2 mills of property tax shifted over from debt service. In FY/11 growth is estimated at 1%. This rate accounts for slow growth and the limitation in yield control that will occur due to the low inflation rate. Yield control should be able to offset any decreases in the property tax base due to tax lightning. The total increase in revenue is \$743 thousand.

Franchise Taxes. Franchise taxes in FY/10 were somewhat weaker than estimated. Most of this weakness is related to the fall in natural gas prices. The natural gas franchise ended FY/09 far lower than anticipated and is expected to be \$1.4 million below the budget. Electricity was somewhat lower as the rate increase granted to PNM included a fuel escalator that was lower than was anticipated. Qwest franchise revenues continue to decline as cellular service continues to erode their base. In FY/11 revenues are expected to be relatively flat as slow growth in housing limits the number of new customers. Also, the expected low revenue from FY/10 is carried over into FY/11.

Payments-In-Lieu-Of-Taxes (PILOT). PILOT revenues for FY/10 are kept at the FY/10 budgeted level. In FY/11 there is a slight increase in revenue due to the approved rate increase in solid waste.

Building Permits. Building permit and inspection revenues have declined steadily since FY/06. In FY/08 revenues declined 26% and in FY/09 they declined an additional 31%. In FY/10 it is expected that there will be a further decline of 15% and that permits will remain at this level in FY/11.

As a note, major construction projects planned by the state or the federal government do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. Gross receipts taxes are paid both by the state and the federal governments on construction projects.

Other Permits. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of City right-of-way, and other miscellaneous fees. In FY/10, revenues are estimated to be \$61 thousand above the budget due to restaurant inspection revenue. Revenues are expected to remain at the FY/10 level in FY/11.

Other Intergovernmental Assistance. Other intergovernmental assistance includes state shared revenues (excluding GRT), grants and county shared revenues. This category has declined in recent years due to changes in state

policy and the manner in which grant revenue is received. In FY/10 revenue is expected to be \$32 thousand below the budgeted estimate mostly due to lower revenue from cigarette taxes and lower receipts of a distribution of a corrections fee from the courts. These reductions are somewhat offset by strong growth in municipal gasoline tax distributions. In FY/11 revenues are lower due to a decrease in one time grants for fire department services.

Municipal gasoline tax is expected to decline somewhat in FY/11.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens. It also includes some revenues for charges to other governmental entities. In FY/10 revenues are estimated to be \$496 thousand above the approved budget. The largest source of the strength is in streets charges such as barricading permits. In addition attendance at the BioPark continues to grow. In FY/11 revenues are expected to increase by \$1.1 million. Most of this increase is due to an increase in the charges for legal services, and the filling of vacant positions in legal. Filling these positions means risk related legal services can be performed in-house creating savings in the risk fund.

General Fund Revenue Changes (\$000's)

Category	Unaudited FY/09	Change FY/08 to FY/09	Estimated Actual FY/10	Change FY/09 to FY/10	Approved FY/11	Change FY/10 to FY/11
One-percent GRT	144,247	1460.6%	134,871	-6.5%	139,592	3.5%
Public Safety GRT	35,584	-3.9%	33,855	-4.9%	34,226	1.1%
Other GRT	118,614	-58.2%	111,358	-6.1%	113,621	2.0%
Total GRT	298,445	-9.6%	280,084	-6.2%	287,439	2.6%
Local Taxes	71,950	19.1%	99,256	38.0%	100,707	1.5%
Licenses/Permits	7,937	-26.3%	7,203	-9.2%	7,203	0.0%
Intergovernmental	6,163	3.8%	5,598	-9.2%	5,518	-1.4%
Charges for Services	18,752	0.3%	18,668	-0.4%	19,802	6.1%
Intra City	22,643	4.4%	25,624	13.2%	25,674	0.2%
Miscellaneous	3,098	-31.1%	4,508	45.5%	2,396	-46.9%
Transfers	9,699	168.3%	14,567	50.2%	6,669	-54.2%
Total General Fund	438,688	-3.8%	455,508	3.8%	455,408	0.0%
Non-recurring Revenue	9,379	-61.5%	11,869	26.5%	2,721	-77.1%
Recurring Revenue	429,309	-0.5%	443,639	3.3%	452,687	2.0%

General Fund Revenue Estimates
(Thousands of Dollars)

	Unaudited Actual FY/09	Approved Budget FY/10	Five-Year Forecast (Revised) FY/10	Estimated Actual FY/10	Five-Year Forecast FY/11	Approved Budget FY/11
One-percent GRT	144,247	145,784	139,920	134,871	144,817	139,592
Public Safety GRT	35,584	36,932	35,081	33,855	35,294	34,226
Other GRT	118,614	120,254	115,388	111,358	117,393	113,621
Total GRT	298,445	302,970	290,389	280,084	297,504	287,439
Property Tax	46,505	72,717	74,300	74,300	75,043	75,043
Telephone Franchise	2,623	2,624	2,443	2,300	2,395	2,300
Electric Franchise	7,040	7,489	7,216	7,200	7,289	7,400
Natural Gas franchise	4,223	5,084	4,223	3,700	4,476	3,996
Cable TV Franchise	3,847	4,016	4,016	4,300	4,276	4,300
Other Franchises	1,159	866	866	866	875	831
Water Authority Franchise	4,999	5,064	5,064	5,064	5,115	5,115
Total Franchise	23,891	25,143	23,828	23,430	24,426	23,942
PILOT	1,554	1,526	1,526	1,526	1,541	1,722
Building Permits	4,830	6,329	4,830	4,114	4,975	4,114
Other Permits	3,107	3,028	3,028	3,089	3,058	3,089
Shared Revenues	6,163	5,630	5,630	5,598	5,657	5,518
Charges for Services	18,752	18,172	18,172	18,668	18,444	19,802
Internal Services	1,568	1,495	1,495	1,454	1,495	1,431
Indirect Overhead	11,723	14,017	13,794	13,197	14,017	12,977
CIP funded Positions	9,352	10,973	10,973	10,973	10,973	11,266
Fines and Penalties	236	120	120	150	121	150
Miscellaneous	1,562	1,030	2,530	3,608	1,055	1,246
Interest Earnings	1,300	1,300	1,000	750	1,500	1,000
Interfund Transfers	9,699	7,822	14,437	14,567	3,615	6,669
Total General Fund	438,688	472,272	466,052	455,508	463,424	455,408
Non-Recurring	9,379	6,232	11,020	11,869	2,027	2,721
Recurring Revenue	429,309	466,040	455,032	443,639	461,397	452,687

Internal Service. Internal service charges have declined as many services provided by the City have been contracted out. In FY/10, revenues are near the budgeted level. In FY/11, revenues decline primarily due to a small decline in revenue in the landscape contract between the Parks and Recreation Department and the Aviation Department.

Indirect Overhead. Indirect overhead revenues for FY/10 are weak due to vacant positions remaining unfilled. In FY/11, indirect overhead is \$220 thousand down due to reductions in the cost of labor.

CIP-Funded Positions. FY/10 revenue from CIP funded positions is kept at the budgeted level. In FY/11, there is an increase of \$293 thousand due to the funding of several additional positions in the Department of Municipal Development.

Fines and Penalties. The FY/10 revenues are expected to be up by \$30 thousand from the budgeted amount. In FY/11, revenues are kept at the FY/10 estimated level.

Interest Earnings. Interest earnings in FY/10 are reduced from the budgeted level as interest rates and fund balances are lower than expected. In FY/11 earnings remain low as the

Federal Reserve continues to holds rates at a low level.

Other Miscellaneous Revenues. Other miscellaneous receipts for FY/10 are up \$2.6 million from the budget due to one-time revenues for an alternative fuel rebate and a payment from Advent Solar as a claw back on their industrial revenue bond. In FY/11, revenues include \$250 thousand for a one time alternative fuel rebate.

Interfund Transfers. In FY/10, the estimated actual is \$6.7 million above the approved budget for a total of \$14.5 million. This is due to a \$4.2 million transfer from risk management and a \$1.5 million transfer from the vehicle replacement fund. In FY/11, transfers decline to \$6.7 million but include a \$2.8 million transfer from the Special Assessments District (SAD) Fund 501. SAD Revenues became available as several of the Districts were closed out and bonds were paid off. There is also a transfer of \$100 thousand from the Ethical Elections Fund.

DEPARTMENT BUDGET HIGHLIGHTS

ANIMAL WELFARE

The Animal Welfare Department provides a leadership role by encouraging the humane and ethical treatment of animals. The Department strives to improve the health and well being of Albuquerque's pet population through a variety of programs and initiatives. These include animal shelters, adoption centers, veterinary facilities, spay and neuter and micro chipping services, a public information initiative and a volunteer program that helps with adoption efforts and in the animal shelters. The Albuquerque Animal Welfare Department also conducts and co-sponsors animal adoption events at various offsite locations in cooperation with other animal rescue groups. A web site contains information on topics such as licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and tips on finding the right pet as well as caring for a pet. The department routinely explores ways of improving conditions and programs for animals, working with animal-protection groups and government entities as well as enforcing statutes, ordinances, and regulations related to the pet population and responding to complaints.



MISSION

The Animal Welfare Department supports responsible ownership of domestic animals; manages care for missing, abused and homeless animals; encourages and celebrates the human/animal bond through quality adoptions and education; and helps assure public health and safety for the community.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	6,426	7,178	7,178	6,865	6,795	(70)
Operating	2,423	2,085	2,201	2,223	1,763	(460)
Capital	137	0	0	6	0	(6)
Transfers	625	709	709	709	962	253
Grants	0	0	0	0	0	0
TOTAL	9,611	9,972	10,088	9,803	9,520	(283)
TOTAL FULL TIME POSITIONS	141	134	135	135	135	0

BUDGET HIGHLIGHTS

General Fund

The FY/11 approved General Fund budget for the Animal Welfare Department is \$9.5 million, a decrease of 4.5% from the original FY/10 budget of \$10 million. This decrease includes \$109 thousand in increased costs for other employee benefits (OEB) and retiree healthcare. Another \$157 thousand funds increases in repairs and maintenance, fuel, and workers compensation.

The department's FY10 original budget had 141 funded positions and added one position during the year, an administrative transfer from another department. For the FY/11 approved budget the department deleted eight positions as a means of providing general fund savings, increased overtime funds, and added funding for the two surgical teams needed to staff the reconstructed Eastside Animal Shelter. All of the deleted positions are vacant: field operations officer, communications center specialist, office assistant, animal handler, animal services officer, a senior office assistant, animal adoption center counselor, and volunteer program coordinator. The department's total approved positions for FY/11 are 135.



The department's reconstructed Eastside Animal Shelter is nearing completion, with an anticipated opening in September 2010. The facility is a cornerstone for reforms in animal care with a high-volume spay/neuter clinic that will help control the pet population and reduce intake, an improved adoption processing area to enhance customer service, modernized animal displays and housing to provide separation of animals and further assist in decreasing disease. In order to staff the facility given the current economic realities, the department will reduce spending by \$194 thousand in contractual services, supplies, and training as well as delete positions noted in the preceding paragraph. This will provide funding

ANIMAL WELFARE

for two veterinarians, two veterinarian techs, and 4 veterinarian assistants. The Lucky Paws Center at Coronado Mall is funded through September 2010, and the staff will be transferred to the eastside shelter when it closes.

Heart Ordinance Fund

In FY/07, the City Council created the HEART Ordinance Fund. This fund provides free micro chipping and free spaying and neutering of companion animals for low or moderate income persons or seniors, and when possible, to the general public. Sixty percent of all net animal license and permit fees will be deposited in this fund and used to provide the previously mentioned services. For FY/11 this revenue amount is estimated to be \$88 thousand.



(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 2: PUBLIC SAFETY						
GENERAL FUND - 110						
Albuquerque Animal Welfare	9,494	9,885	10,001	9,716	9,425	(291)
Trfr from Fund 110 to Fund 243	0	87	87	87	95	8
Total General Fund - 110	9,494	9,972	10,088	9,803	9,520	(283)
HEART ORDINANCE FUND - 243						
HEART Companion Services	103	80	80	80	88	8
Trfr from Fund 243 to Fund 110	14	7	7	7	7	0
Total HEART Ordinance Fund - 243	117	87	87	87	95	8
TOTAL - GOAL 2	9,611	10,059	10,175	9,890	9,615	(275)
TOTAL APPROPRIATIONS	9,611	10,059	10,175	9,890	9,615	(275)
Interdepartmental Adjustments	0	87	87	87	95	8
NET APPROPRIATIONS	9,611	9,972	10,088	9,803	9,520	(283)

REVENUE

The department's revenues are expected to decrease by \$55 thousand in FY/11. Revenues are expected to be at \$1.2 million for the FY/11 approved budget. The majority of the decrease is due to lower anticipated revenues in spay/neuter services. The animal license and permits fees listed below include revenues designated for the HEART Ordinance Fund.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Animal Licenses	251	209	250	250	0
Animal Services	339	149	81	75	(6)
Adoption Fees	0	151	0	0	0
Animal Services - Bernalillo County	0	110	265	265	0
Animal Room and Board	36	30	20	20	0
Animal Permits/Inspection	46	90	92	92	0
Animal Services Admin Fee	36	40	18	18	0
Animal School Fees	(6)	0	6	5	(1)
Microchips	110	110	111	111	0
Penalties/Late Charges/Misc.	39	30	30	36	6
In house spay/neuter/microchips	379	280	280	226	(54)
Contributions and Donations	10	0	0	0	0
Transfer Refuse Disposal Fd 651	132	124	123	123	0

ANIMAL WELFARE

PRIOR YEAR ACCOMPLISHMENTS

- Worked on major construction at the East Side Animal Shelter, including a high-volume spay/neuter clinic, new animal-display areas, expanded customer-service areas and significant improvements to the cattery. The project involves well over \$6 million in city general obligation bond funds, plus additional state grant funds.
- Improved the odds of survival for domestic cats at city shelters, one of the department's most significant challenges. Euthanasia of domestic cats from December through May was 38 percent of intake, compared to 48 percent during the same period of FY/09. Reduced death due to upper respiratory infection, improved sanitation practices in the catteries, and launched a program to vastly improve cat housing.
- Improved the city's effort to help low-income households arrange for spay and neuter of their pets. Created a voucher program that provides sterilization surgeries at private veterinary clinics. Developed a financial plan for staffing the city's high-volume spay/neuter clinic when it is completed, despite substantial budgetary challenges facing the city and the department.
- Increased the number of in-house surgeries by 21.3%; an increase of over 1364 surgeries despite a significant decrease in veterinary staff.
- Participated in a community-wide effort to encourage the Trap Neuter & Return of feral cats. The initiative has improved population management in neighborhoods throughout Albuquerque while saving the lives of 1,700 cats over a 20-month period, compared to the previous rate of killing at city animal shelters.
- Substantially improved the relationship between the department and major community groups such as the Animal Humane Association and New Mexico Animal Friends. Found a creative means of covering substantial surgical expenses at Animal Humane Association without using city funds.



PRIORITY OBJECTIVES

PUBLIC SAFETY GOAL: CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 9. Evaluate various approaches to managing and operating animal licensing. Compare Albuquerque fees and methods to other municipalities. Submit a report with recommendations to the Mayor and City Council by the end of 2nd quarter, FY11
- OBJECTIVE 10. Develop and implement a Department-wide Safety Training Program. Provide a status report to the Mayor and City Council by the end of FY/11.

AVIATION

The Aviation Department operates two municipal airports: Albuquerque International Sunport (Sunport) covers approximately 2,200 acres on Albuquerque's east side and Double Eagle II (DEII) Reliever Airport which covers approximately 4,500 acres on Albuquerque's west side.

The Albuquerque International Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to eight major commercial carriers, five affiliate and commuter airlines, and six freight service providers and affiliates. There are more than 6.0 million origin and destination passengers that utilize the Sunport in a given year. The Sunport offers a consolidated rental car facility located on a 76-acre site approximately one-half mile west of the terminal. Currently, there are seven rental car companies that operate from the rental car facility. The facility is comprised of a customer service building, ready/return parking area, and service center facilities. Approximately 1.6 million passengers rent cars annually at this consolidated facility. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The original terminal is currently leased to the Transportation Security Administration (TSA). The City of Albuquerque Foreign Trade Zone (FTZ) has been relocated to the Sunport due to the synergistic possibilities between the air cargo and FTZ import/export advantages. The Sunport has a taxiway/runway partnership with Kirtland Air Force Base. In addition, the Sunport provides a variety of retail concessions, a diverse food and beverage program, as well as a nationally recognized art collection. The Aviation Department and terminal tenants employ in excess of 3,500 individuals.



Double Eagle II (DEII) is located on Albuquerque's growing west side. Based at this facility are an estimated 220 general aviation aircraft with approximately 70 thousand annual airfield operations comprised of training, military, air ambulance, charter, private, and corporate flights. The construction of the 80-foot Air Traffic Control Tower was completed in the 4th quarter 2007 and was FAA certified in the fall of 2008. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.

MISSION

Provide safe, reliable, and functional facilities for the traveling public, the airlines, airport businesses, and other users of the Sunport and Double Eagle II airports.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	15,395	17,268	17,268	15,807	17,043	1,236
Operating	65,513	42,384	69,537	69,856	40,645	(29,211)
Capital	2	0	0	8	0	(8)
Transfers	15,781	12,940	12,940	12,753	10,114	(2,639)
TOTAL	96,691	72,592	99,745	98,424	67,802	(30,622)
TOTAL FULL TIME POSITIONS	276	276	276	276	276	0

BUDGET HIGHLIGHTS

The approved FY/11 operating budget for the City's two airports including transfers for capital and debt service needs is \$68.4 million which is a decrease of \$4.6 million, or (6.3%), from the original FY/10 budget of \$72.9 million. The transfer for capital is \$7.3 million and the transfer for debt service is \$30.5 million.

AVIATION

The FY/11 approved budget for operations is \$29.2 million, a decrease from the FY/10 original budget of \$29.8 million. The approved FY/11 budget for the department is a relatively flat budget with the decrease of \$559 thousand, the result of the city-wide savings plan.

The transfer to the Aviation capital fund is \$7.3 million in FY/11. Current projects funded in the capital fund include existing Sunport terminal/concourse optimization, sustainability, parking structure enhancements, pavement improvements, elevator/escalator modernization, and general aviation ramp; Double Eagle II includes runway 4-22 and roadway rehabilitation. A review of the department's 5-year capital plan identifies projects such as the Foreign Trade Zone site development, aircraft parking ramp expansion, terminal roof replacement, and federal inspection station. These projects will commence as funding becomes available. Other funding sources into the Aviation Capital Fund include grants-in-aid from the FAA and passenger facility charges.

The FY/11 transfer to the Aviation Debt Service Fund is \$30.5 million, a decrease of \$1.2 million from the original FY/10 budget of \$31.7 million. The approved budget for the Aviation Debt Service Fund is \$29.9 million, a \$1.4 million decrease from the FY/10 budget of \$31.3 million. The decrease in FY/11 is attributed to refunding of the 1998 bonds and the retirement of the Series 2008D bonds.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 3: PUBLIC INFRASTRUCTURE						
<u>AIRPORT OPERATING FUND - 611</u>						
Aviation Management & Professional Support	3,736	3,685	3,683	3,356	3,725	369
Airport Operations, Maintenance & Security	25,198	26,081	25,927	24,933	25,482	549
Trfr from Fund 611 to Fund 613	12,800	10,000	10,000	10,000	7,250	(2,750)
Trfr from Fund 611 to Fund 615	30,000	31,700	31,700	31,700	30,500	(1,200)
Trfr from Fund 611 to Fund 110	1,325	1,460	1,460	1,460	1,406	(54)
Total Airport Operating Fund – 611	73,059	72,926	72,770	71,449	68,363	(3,086)
<u>AIRPORT REVENUE BOND D/S FUND - 615</u>						
Debt Service	53,632	31,366	58,675	58,675	29,939	(28,736)
TOTAL GOAL – 3	126,691	104,292	131,445	130,124	98,302	(31,822)
TOTAL APPROPRIATIONS	126,691	104,292	131,445	130,124	98,302	(31,822)
Interdepartmental Adjustments	30,000	31,700	31,700	31,700	30,500	(1,200)
NET APPROPRIATIONS	96,691	72,592	99,745	98,424	67,802	(30,622)

REVENUE

Overall, revenues for FY/11 are expected to decrease \$194 thousand from the FY/10 estimated level of \$70.1 million. Almost all categories of revenues are expected to decline in FY/11. Contributing factors to this decrease include reduced flights departing and arriving at the Sunport, lower enplanements and deplanements and the economy as a whole. The department continues to closely monitor revenues as the economy continues to affect the airlines and travel in general.

Department Generated Fees for Service (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Airfield	9,264	7,883	7,883	9,030	8,487	(543)
Passenger Facility Charge	7,379	7,266	7,266	7,294	7,441	147
Air Cargo Operations	2,069	1,850	1,850	2,032	1,952	(80)
General Aviation - AIA	3,086	3,015	3,015	2,290	2,175	(115)
General Aviation - DE II	176	177	177	149	175	26
Leased Sites	1,317	1,270	1,270	1,210	1,210	0
Concessions	12,539	11,905	11,905	12,183	12,269	86

AVIATION

Department Generated Fees for Service (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Rent - Airlines	14,630	14,223	14,223	15,968	14,949	(1,019)
Airport Parking	8,144	7,924	7,924	8,060	9,360	1,300
Car Rental Facilities	9,951	9,920	9,920	10,020	10,020	0
U.S. Gov't Agencies	545	559	559	562	562	0
Special Security Service	543	517	517	493	494	1
Miscellaneous Revenue	616	84	84	143	146	3
Government Grants	241	200	200	201	201	0
Interest Earned	600	500	500	500	500	0

PRIOR YEAR ACCOMPLISHMENTS

General Aviation/Projects

- Ongoing construction of the Terminal Optimization Program, which includes restroom renovations, installation of a building automation system, expansion of hold areas and restrooms on the concourse, construction of space for the new food and beverage concessions at the airport, elevator and escalator replacement.
- Completed construction of terminal apron Phase II.
- Began construction of new communication center.
- Began lighting modernization project.
- Completed construction of new access control office.
- Began fire alarm system upgrade.
- Began distribution of shared tenant services network.

Sustainability

- Currently updating the airport system sustainability program.
- Installed motion sensor light switches and watt stoppers in administration offices.
- Purchased janitorial equipment with Active-Ion sanitizer technology.
- Custodial staff received firm certification from the Green Clean Institute.
- Completed photovoltaic array on two canopies at the parking structure.
- Began LED replacement of airfield lighting.
- Installed LED lighting test bed in parking structure.



Double Eagle II

- Completed acquisition of former Eclipse training facility which created a potential revenue generating lease facility.
- Completed construction of the Runway 4/22 and Taxiway A. Both are ARRA stimulus projects.
- Completed installation of security fencing.

Information Technology

- Implementation of the STS (Shared Tenant Services) project providing fiber network infrastructure and internet connectivity to multiple tenants at Sunport was completed.
- Installation and completion of the DEII fiber network and telephony system at the new airfield maintenance building.
- Installation of the CST solar kiosk information network, providing the public with real time data on the energy savings and carbon footprint reduction from the Sunport solar project was completed.
- Remodeled the access control office upgrading the communication lines.
- Upgraded the UPS system for I.T. servers, ensuring system up time is met.
- Upgraded the public Wi-Fi system to accommodate more concurrent users and provide faster Internet access.

AVIATION

Public Information

- Conducted over 25 tours of the Sunport for schools, businesses and community organizations.



- Hosted 13 media events.
- Generated an average of 3 - 5 positive media stories per month.
- Aviation Department staff participated in several volunteer and charity events, including American Airlines Snowball Express, Heart Walk, Make a Difference Day and Job Shadow Day.
- Participated in numerous community outreach events and conferences, such as the State Aviation Conference and QJam, aimed at improving customer service and enhancing the image of the City of Albuquerque Aviation Department.

- Maintained customer service screens on terminal FIDS displays which reflect aviation related messages as well as City of Albuquerque and Aviation Department events.
- Provided "Sunport Serenades" which provide entertainment to travelers and showcase local music talent.
- Celebrated the 70th Anniversary of the Albuquerque International Sunport with a reception and the rededication of the tin work clock.

Finance and Administration

- Successfully amended Passenger Facility Charge #3.
- Maintained the Aa3 and A+ with the rating agencies.
- Successfully reduced operating expenses and lowered rates for airlines.
- Refunded 1998 Bond Series in concert with Treasury. Refunding was a net present value savings equaled to \$2,925,948 for the Aviation Department.

PRIORITY OBJECTIVES

ENVIRONMENTAL PROTECTION and ENHANCEMENT: PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS - ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 1. In support of the Sunport's sustainability management and renewable energy efforts, construct the capability for an additional 350 kilowatts at the Parking Structure canopies. Submit a report to the Mayor and City Council by the end of FY/11.
- OBJECTIVE 2. In support of the Sunport's sustainability management and renewable energy efforts, begin a study on a possible five megawatt photovoltaic array to be constructed on former South Yale landfill area on Sunport property. Submit a report to the Mayor and City Council by the end of FY/11.

ECONOMIC VITALITY GOAL: ACHIEVE A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY IN WHICH BUSINESSES AND RESIDENTS HAVE OPPORTUNITIES FOR SUCCESS.

- OBJECTIVE 1. In collaboration with the Planning and Economic Development Departments, create an action plan for the development of ready certified sites at the Aerospace Technology Park at Double Eagle II and the Foreign Trade Zone at the Sunport so that when the economy improves the plan can be activated with minimal delay. Complete the action plan by the end of FY/11 and submit the plan in a report to the Mayor and City Council by the end of FY/11.

CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	2,765	2,918	2,918	2,683	2,436	(247)
Operating	213	381	381	233	419	186
Capital	0	0	0	0	0	0
Transfers	14	12	12	11	10	(1)
Grants	1,011	1,156	1,156	1,156	1,258	102
TOTAL	4,003	4,467	4,467	4,083	4,123	40
TOTAL FULL TIME POSITIONS	33	33	33	33	33	0

BUDGET HIGHLIGHTS

The FY/11 General Fund budget reflects a decrease of 13.5% or \$446 thousand below the original FY/10 level. The approved budget is \$2.9 million. Technical adjustments include an increase of \$44 thousand for the cost of health care and retiree health care benefits and an increase of \$35 thousand for internal costs associated with risk, fleet and communications. There is also a reduction in the cost of labor for the department of \$57 thousand.

Included in the budget for FY/11 is the transfer of the administrative hearing office from the Finance and Administrative Services department (DFAS). This program includes nine positions from DFAS, one position from the Legal department, and one new position required as a district court appointee. The office of management and budget is transferred out to the Finance and Administrative Services department with a total of 12 positions. In addition, the City Council liaison position is transferred in from the Mayor's Office.

The Office of Emergency Management will continue to administer the Cities Readiness Initiative (CRI) grant in FY/11. Other anticipated grants in FY/11 include funding from Homeland Security as well as continued funding from the New Mexico Department of Public Safety for an Emergency Management Performance Grant.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 2: PUBLIC SAFETY						
OPERATING GRANTS FUND - 265						
Office of Emergency Management Grants	1,011	1,156	1,156	1,156	1,258	102
TOTAL - GOAL 2	1,011	1,156	1,156	1,156	1,258	102
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
GENERAL FUND 110						
Chief Administrative Officer	1,698	1,857	1,857	1,616	1,784	168
Administrative Hearing Office	0	0	0	0	1,081	1,081
Office of Management & Budget	1,294	1,454	1,454	1,311	0	(1,311)
Total General Fund - 110	2,992	3,311	3,311	2,927	2,865	(62)
TOTAL - GOAL 8	2,992	3,311	3,311	2,927	2,865	(62)
TOTAL APPROPRIATIONS	4,003	4,467	4,467	4,083	4,123	40

CHIEF ADMINISTRATIVE OFFICER

PRIOR YEAR ACCOMPLISHMENTS

- Recognized the continued economic downturn early in FY/10 and took steps to reduce spending for an anticipated \$19 million General Fund revenue shortfall in FY/10.
- Balanced the FY/11 General Fund budget by closing the gap of an estimated \$66.6 million deficit resulting from the sluggish economy. This was done without a significant impact on services to the citizens of Albuquerque.
- Developed and implemented a Sharepoint database to store American Recovery Reinvestment Act data elements to provide a single, city wide framework for reporting City of Albuquerque programs and projects to the federal government. Provided an easy way to update the related Albuquerque Recovery Website, and allow managers the ability to easily track progress and report on city projects.
- Worked with departments and administration to manage through the fiscal year's revenue shortfall and developed a financial plan to ensure expenditures were maintained within available resources without an adverse effect on city services.
- Continued to support the community by training an additional 60 Citizen Corps Volunteers to bring the team to 235 members.
- Office of Emergency Management (OEM) continues to ensure that our first responders are receiving Incident Command Training Program for the Police and Fire Departments. OEM continues to conduct First Responder Incident Command training for two Police Academy classes that trained 67 cadets in the FEMA Incident Command System. The Fire Academy trained 18 in their 2009 class.
- In FY/10 OEM was still the host agency for the City Readiness Initiative, a mass prophylaxis program designed for response to a biological attack the Metropolitan Statistical Area. Two functional exercises, a table top and three drills were conducted successfully. Through these exercises OEM has increased its ability to coordinate with more than 72 agencies across four counties and six layers of government.
- OEM continued close coordination efforts with Kirtland Air Force Base and the Department of Defense through joint exercises that test the ability for the agencies to cooperate during radiological or nuclear event. The exercises have successfully instructed each player as to the nature and extent of resources, operational paradigms, and communications.
- The MMRS program developed plans for a respiratory protection program for city hospitals, managing the worried-well, and a system-wide Hazard Vulnerability Assessment; supported planning and response for mass casualty events; upgraded equipment; and facilitated planning, training and exercises for stakeholders. The staff, provided subject matter expertise for stakeholder re-accreditation.
- The OEM staff managed the H1N1 grant and the subsequent Point-of-Distribution materials necessary for mass vaccination clinics.

CITY SUPPORT

City Support is a division of city government that operates as a pseudo-department made up of a number of diverse city-wide financial programs. The department does not have a director or positions although it does contain appropriations in the General Fund for salaries and benefits in the early retirement and compensation in lieu of sick leave program strategies. Appropriations for debt service payments and city match on operating grants are also included here.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	4,753	6,350	6,350	6,000	6,350	350
Operating	86,634	73,628	132,188	132,066	74,171	(57,895)
Capital	0	0	0	0	0	0
Transfers	4,828	7,608	5,885	5,236	4,869	(367)
TOTAL	96,215	87,586	144,423	143,302	85,390	(57,912)

BUDGET HIGHLIGHTS

The approved General Fund FY/11 budget for City Support is \$13 million, a decrease of 18% from the FY/10 original budget of \$16 million.

Technical adjustments include decreases in transfers to the Operating Grants Fund, the Vehicle Replacement Fund and the Sales Tax Refunding Debt Service Fund of \$996 thousand, \$500 thousand and \$97 thousand, respectively. The transfer to the Operating Grants Fund for one time stimulus grants has also been reduced by an additional \$223 thousand. The Open and Ethical Elections Fund transfer has been decreased by \$20 thousand and the appropriation for legislative coordinators is reduced by \$112 thousand. The transfer of one million dollars to Solid Waste has been eliminated for FY/11. Early retirement and compensation in lieu of sick leave remain at original FY/10 budget levels.

FY/11 funding for the Sales Tax Debt Service Fund is \$10.4 million. This is a decrease of \$205 thousand below the FY/10 original budget of \$10.6 million.

Funding for the FY/11 General Obligation Bond Debt Service Fund is \$63.2 million.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 3: PUBLIC INFRASTRUCTURE						
GENERAL FUND - 110						
Trfr from Fund 110 to Fund 405	1,356	1,356	1,187	1,185	1,259	74
Total General Fund - 110	1,356	1,356	1,187	1,185	1,259	74
SALES TAX REFUNDING DEBT SERVICE FUND - 405						
Total Sales Tax Refunding Debt Service Fund - 405	10,472	10,610	53,634	53,634	10,405	(43,229)
GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415						
Total Gen Obligation Bond Debt Service Fund - 415	75,461	62,344	77,880	77,878	63,204	(14,674)
TOTAL - GOAL 3	87,289	74,310	132,701	132,697	74,868	(57,829)

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS

GENERAL FUND - 110

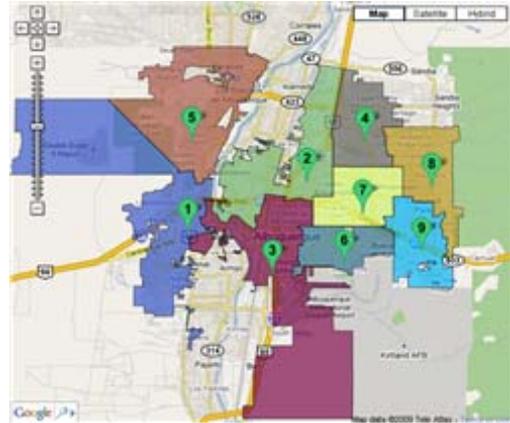
Compensation In Lieu of Sick Leave	251	350	350	0	350	350
Dues and Memberships	415	422	422	422	422	0
Early Retirement	4,502	6,000	6,000	6,000	6,000	0

CITY SUPPORT

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Jt Committee on Intergov & Legislative Relations	198	252	252	132	140	8
CI TRD Audit Gov Gross Receipts	88	0	0	0	0	0
Trfr from Fund 110 to Fund 232	474	475	475	475	455	(20)
Trfr from Fund 110 to Fund 265	2,726	5,633	5,313	4,664	4,414	(250)
Trfr from Fund 110 to Fund 266	0	0	97	97	0	(97)
Trfr from Fund 110 to Fund 305	200	0	0	0	0	0
Trfr from Fund 110 to Fund 651	1,428	1,000	0	0	0	0
Trfr from Fund 110 to Fund 730	0	500	0	0	0	0
Total General Fund - 110	10,282	14,632	12,909	11,790	11,781	(9)
TOTAL - GOAL 8	<u>10,282</u>	<u>14,632</u>	<u>12,909</u>	<u>11,790</u>	<u>11,781</u>	<u>(9)</u>
TOTAL APPROPRIATIONS	97,571	88,942	145,610	144,487	86,649	(57,838)
Interdepartmental Adjustments	<u>1,356</u>	<u>1,356</u>	<u>1,187</u>	<u>1,185</u>	<u>1,259</u>	<u>74</u>
NET APPROPRIATIONS	<u>96,215</u>	<u>87,586</u>	<u>144,423</u>	<u>143,302</u>	<u>85,390</u>	<u>(57,912)</u>

COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councillor elected by district residents. Councillors serve a four-year term and may succeed themselves in office. Each candidate for Councillor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.



The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the city charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	2,285	2,650	2,650	2,271	2,469	198
Operating	1,002	1,042	990	1,177	886	(291)
Capital	39	0	0	7	0	(7)
Transfers	312	100	100	100	59	(41)
TOTAL	3,638	3,792	3,740	3,555	3,414	(141)
TOTAL FULL-TIME POSITIONS	28	28	28	28	26	(2)

BUDGET HIGHLIGHTS

The FY/11 General Fund budget reflects a decrease of 10.0% or \$378 thousand below the original FY/10 level. The approved budget is \$3.4 million. Technical adjustments include an increase of \$51 thousand for the cost of health care and retiree health care benefits and a decrease of \$50 thousand for internal costs associated with risk, fleet and communications.

One time funding of \$700 thousand is reduced to \$300 thousand in FY/11 to continue with neighborhood and planning initiatives. In addition, \$200 thousand is included to fund City Council re-districting in FY/11. In an effort to provide cost savings to the General Fund, two vacant positions are deleted in FY/11. There is also a reduction in the cost of labor for the department of \$66 thousand.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
<u>GENERAL FUND - 110</u>						
Council Services	3,627	3,792	3,740	3,555	3,414	(141)
<u>OPERATING GRANTS FUND - 265</u>						
Council Services Grants	11	0	0	0	0	0
TOTAL GOAL - 8	<u>3,638</u>	<u>3,792</u>	<u>3,740</u>	<u>3,555</u>	<u>3,414</u>	<u>(141)</u>
TOTAL APPROPRIATIONS	<u>3,638</u>	<u>3,792</u>	<u>3,740</u>	<u>3,555</u>	<u>3,414</u>	<u>(141)</u>

COUNCIL SERVICES

PRIOR YEAR ACCOMPLISHMENTS

- Reviewed and passed a \$455 million operating budget for the City for fiscal year 2011.
- Enacted voter approved legislation to extend the ¼ Cent Transportation Infrastructure Tax for an additional 10 years.
- Submitted to voters for their approval proposals to amend the City Charter.
- Authorized the issuance and sale of \$10 million in industrial revenue bonds to support the SUMCO Phoenix Corporation economic development project.
- Appropriated \$400,000 to support the acquisition of open space lands in the Tijeras Arroyo.
- Ensured that funding was available in the FY/11 budget for the mid-year opening of the North Domingo Baca Multi-Generational Center.
- Initiated and funded a comprehensive transportation study which will include the participation of the University of New Mexico, Central New Mexico Community College, the Mid-Region Council of Governments, Bernalillo County and the City of Albuquerque. The study will focus on an improved public transportation system to serve City and County residents and UNM/CNM faculty, employees and students.
- Adopted a revised North-I-25 Sector Development Plan.
- Approved the formation of the Volterra Public Improvement District for the provision of public infrastructure.
- Enacted a one-year, 100% reduction in impact fees for green path developments and a 50% reduction in impact fees for all other types of development.
- Created a community gardens study group to find ways to strengthen, enhance and expand community gardens in Albuquerque.
- Provided funding for a new rescue unit to be located at Fire Station 8.
- Created and provided funding for a Northwest Education Corridor traffic and pedestrian safety project.
- Created a task force to review and recommend policies relating to electronic signs and billboards.
- Provided critical financial assistance for the following cultural events: the Albuquerque International Festival, the Gospel Music Festival, Cesar Chavez Day celebrations, the New Mexico Symphony Guild, and 516 Arts.
- Provided critical funding and support for the South Valley Economic Development Center and the Southeast Team for Entrepreneurial Success.
- Created and provided funding for a Sunset Gardens Road SW road improvement project.
- Created and provided funding for a Southern Boulevard traffic safety, traffic management and streetscape project.
- Created and provided funding for a Mill Pond Road development project.
- Provided \$5 million in funding for the extension of Unser Boulevard from Compass Drive to Lyons Boulevard.
- Approved funding and agreements for the construction and/or rehabilitation of more than 200 units of affordable housing and for down-payment assistance to qualified first-time homebuyers.
- Provided matching funding that led to securing \$6.7 million in federal grant dollars to construct a Rail Runner station on Montano Boulevard.

CULTURAL SERVICES



The Cultural Services Department is comprised of eight divisions. The Albuquerque Biological Park (BioPark) operates the Rio Grande Zoo, the Aquarium, the Botanic Gardens and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of Albuquerque's and New Mexico's cultural life. The museum also brings national and international exhibits to the citizens of Albuquerque. The Explora Science Center and Children's Museum provides interactive displays to educate and intrigue people about science, art, culture, and technology. The Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of ballooning. The Public Art Urban Enhancement manages the 1% for the Arts capital program providing works of art throughout Albuquerque. The Albuquerque/Bernalillo County library system provides reading and

research materials as well as access to electronically transferred information through 17 locations. Access to digital resources is available 24/7 through the library's web page. As part of the community events division, the KiMo Theatre and the South Broadway Cultural Center provide stages for the interaction of performers, artists, and audiences. Community events organize large and small outdoor, multi-cultural gatherings throughout the City. Strategic support provides central services, media resources, including operation of the local government access channel, and promotion/marketing for the department.

MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich city life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	20,941	22,775	22,775	20,866	21,094	228
Operating	13,944	12,942	12,962	14,217	12,573	(1,644)
Capital	26	0	0	0	0	0
Transfers	1,281	1,434	1,434	1,478	1,511	33
Grants	109	38	38	38	59	21
TOTAL	36,301	37,189	37,209	36,599	35,237	(1,362)
TOTAL FULL-TIME POSITIONS	376	349	349	350	337	(13)

BUDGET HIGHLIGHTS

The approved FY/11 General Fund budget reflects a decrease of 5% or \$1.7 million below the original FY/10 level. The approved General Fund budget is \$32.9 million. Technical adjustments of \$271 thousand include an increase for the cost of health care and retiree health care benefits and internal service costs associated with risk, fleet and communications.

During the year, one position was created in biopark, and a vacant position from biopark was moved to strategic support. For FY11, four positions funded by 1% for the arts are moved from the Municipal Development Department to Cultural Services. A new program, public art urban enhancement is created to promote this service to the public. Funding of \$269 thousand in community events is transferred from overtime and contractual services to personnel for six critical vacant positions at biopark, library, museum and community events. This reduction allows special events a new focus and will expand events to new areas of the City, reduce costs by utilizing local talent, and offer more small scale events.



Due to the continued downturn in the economy, 17 full-time positions and six part-time positions will be deleted in FY/11. The positions consist of one from strategic support, one from the balloon museum, two from community events, one from the museum, five from biopark, and seven from public library. The permanent part-time positions deleted consist of one from balloon museum, four from public library, and one from the museum. One time funding of \$200 thousand is approved for contractual labor costs in the public library program. The General Fund subsidy to Explora is reduced by \$200 thousand. There is a reduction in the cost of labor for the department of \$447 thousand.

CULTURAL SERVICES

Funding continues for two project funds established in FY/98. The Culture and Recreation Projects Fund includes appropriations of \$1.1 million designated to the library, museum, community events, balloon museum, and Rosenwald projects, a decrease of \$34 thousand from the FY/10 original budget. Additional funding is included in FY/10 to cover anticipated expense and is funded from additional revenues and fund balance. The Albuquerque BioPark Project Fund will also continue with appropriations for projects of \$1.2 million in FY/11. This is a decrease of \$200 thousand from the FY/10 original budget.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
<u>GENERAL FUND - 110</u>						
CIP Libraries	61	63	63	63	60	(3)
Explora	1,500	1,500	1,500	1,500	1,300	(200)
Public Library	9,815	10,500	10,506	10,328	9,948	(380)
Total General Fund - 110	11,376	12,063	12,069	11,891	11,308	(583)
<u>CULTURE AND RECREATION PROJECTS FUND - 225</u>						
Total Library Projects - 225	1,165	383	383	683	360	(323)
<u>OPERATING GRANTS FUND - 265</u>						
Total Library Grant - 265	109	38	38	38	59	21
TOTAL - GOAL 1	12,650	12,484	12,490	12,612	11,727	(885)
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
<u>GENERAL FUND - 110</u>						
Biological Park	11,871	12,379	12,382	12,176	11,766	(410)
CIP Biological Park	1,772	2,335	2,335	2,335	2,317	(18)
Total General Fund - 110	13,643	14,714	14,717	14,511	14,083	(428)
<u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235</u>						
Bio Park Projects - 235	1,959	1,400	1,400	1,400	1,200	(200)
TOTAL - GOAL 5	15,602	16,114	16,117	15,911	15,283	(628)
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
<u>GENERAL FUND - 110</u>						
Anderson/Abruzzo Balloon Museum	980	933	933	891	873	(18)
Community Events	2,506	2,615	2,626	2,315	2,279	(36)
Museum	2,651	2,925	2,925	2,775	2,782	7
Public Art Urban Enhancement	0	0	0	0	269	269
Strategic Support - CS	1,415	1,406	1,406	1,390	1,323	(67)
Total General Fund - 110	7,552	7,879	7,890	7,371	7,526	155
<u>CULTURE AND RECREATION PROJECTS FUND - 225</u>						
Balloon Center Sponsorships	196	228	228	228	132	(96)
Community Events Sponsorships	103	65	65	65	65	0
Museum Projects	198	407	407	407	499	92
Rosenwald Projects	0	12	12	5	5	0
Total Culture and Recreation Projects Fund - 225	497	712	712	705	701	(4)
TOTAL - GOAL 7	8,049	8,591	8,602	8,076	8,227	151
TOTAL APPROPRIATIONS	36,301	37,189	37,209	36,599	35,237	(1,362)

CULTURAL SERVICES

REVENUE

Cultural Services is a diverse department with revenue generated at various venues. Overall, revenue in FY/11 is expected to remain flat with an exception at the BioPark. During FY/10, attendance at the BioPark continues to increase and is expected to carry forward in FY/11.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Solicitation Permits	9	6	6	6	0
Old Town Vendor	66	65	65	65	0
Silvery Minnow	46	61	61	61	0
County Shared Operations - Media Resources	26	23	22	22	0
Special Events	10	0	7	7	0
Balloon Museum	82	80	79	80	1
Museum	87	120	95	95	0
Casa San Ysidro	4	4	4	4	0
Zoo Education Programs	39	40	40	40	0
Zoo Rental Fees	54	50	50	50	0
BioPark Events	9	11	11	11	0
Zoo Admissions	1,931	2,100	2,100	2,100	0
Aquarium/Botanic Garden Admissions	1,318	1,100	1,400	1,400	0
Facilities Concessions	3	4	0	0	0
Library Services	1,139	1,139	1,139	1,139	0
Cultural Affairs - South Broadway Cultural Center	8	12	5	5	0
Kimo Ticket Sales	8	8	2	2	0
Rental of City Property	35	42	1	1	0
Contributions - Casa San Ysidro	10	20	20	20	0

PRIOR YEAR ACCOMPLISHMENTS

Strategic Services/Media Resources:

- Acquired and implemented a new Serial Digital/High-Definition (SD/HD) broadcast server, a dual-channel SD/HD graphics system and three SD/HD camcorders as part of Phase I of converging GOV TV from analog components to digital signal distribution
- Coordinated with Albuquerque Convention and Visitors Bureau for \$50,000 in "no charge" cooperative advertisement of Cultural Services Department attractions in various regional and national publications

Community Events:

South Broadway Cultural Center

- Increased the number of visitors to the center's art gallery. The FY/10 "Dia de Los Muertos" art exhibit and reception drew more than 600 visitors
- Implemented a successful touring season of four shows with over 1,800 in attendance. In addition, collaborative events with local performing groups "Rock n' Soul Revue" and "Once Upon a Theater" were successful, with over 900 in attendance.
- Increased the visibility of the art gallery among visitors and artists. The Albuquerque Journal named the gallery's "Los Fantásticos" and "Elements" exhibits as two of the top five best art exhibits in the city. "Elements" was part of a citywide exhibit called "Land/Art Project," which was organized by 516 Arts.
- Increased awareness of and participation in the "La Guadalupeana" community art exhibit. In FY/10, the exhibit had enough submissions to necessitate using the entire gallery. In past years, this exhibit only used half of the available space.
- Curated the Out Of Africa to the Americas exhibit, which premiered at the center. After its debut, it was requested by the State Capitol in Santa Fe for exhibition and is now on exhibit at the Roundhouse.



KiMo Theatre

- Increased attendance to just more than 64,000 patrons and continues to be the venue for many of the City's major performing arts organizations.
- Hosted many important city events. Was the primary venue for the first Albuquerque Film Festival in August 2009, with 20 screenings over a four-day period. Festival highlights included the screening of one of Martin Scorsese's

CULTURAL SERVICES

personal prints of The Last Waltz and the presentation of the festival's first Lifetime Achievement Award to Dennis Hopper, followed by a screening of the 1969 classic Easy Rider.

- Expanded the touring season "Live at the KiMo," which included the following presentations:
 - Kathy Mattea - November 2009
 - TEADA - An Irish Christmas in America - December 2009
 - Z Puppets - December 2009
 - The Jinnies- February 2010
 - Eric Bibb and Ruthie Foster - February 2010
 - The Second City Comedy Group - February 2010
 - Keshet Dance Company - Ani Ma'amin - April 2010
- Launched the new KiMo Digital Repertory Series in June 2010 with the Bruce Springsteen HD Benefit Screening of London Calling - Live in Hyde Park.
- Installed a fiber optics line connection into the theater in June 2010. This enhancement provides the base technology for the KiMo Digital Repertory Series and will provide simulcast capability for the City of Albuquerque events and business rentals.
- Installed a new fire alarm system, with help from a State of New Mexico legislative appropriation.

Special Events

- Restructured programming by reducing the number of large-scale events and implementing a higher quantity of smaller community-based events throughout the City
- Implemented more community programs with less. New programs include:
 - Locally Grown Music Series
 - Arts in the Parks (events featured in each of the nine Council districts)
 - Wine Down Thursdays (music presentations held in conjunction with the Hyatt Regency and Downtown Action Team each Thursday during the summer)
- Implemented Summerfest events in business districts, including downtown Central Avenue and Albuquerque Uptown.
- Implemented the Twinkle Light Parade, which was a huge success in FY/10, attracting the largest number of participants and spectators within the last ten years of the event.
- Planned and implemented the New Mexico Municipal League Gala event at Albuquerque Q Studios.



Old Town

- Implemented the patio and block entertainment performances in conjunction with the Founders' Day Fiestas
- Implemented the Fifth Annual "Hot Time in Old Town" Salsa Fiesta with an estimated attendance of 12,000
- Facilitated the "Old Town, New Fun" block and patio parties, which encourages Old Town vendors to remain open into the evening and encourages a variety of audiences to attend the chosen themed event
- Provided economic development in Old Town by adding creative, enjoyable and educational ways of attracting local, regional and international visitors
- Implemented programming five days a week:
 - Wild Card Wednesdays - A Variety of Live Local Music
 - Cultural Sunset Thursdays - Celebrating Albuquerque's cultural diversity
 - First Fridays - A Cocktail of Music and Fine Art
 - Alt. Fridays - from Salsa to Folk, a variety of music performances
 - Saturdays - Entertainment throughout the tucked-away Old Town patios
 - Sundays - Theatrical patio performances and dance demonstrations
- Established the Old Town Portal Advisory board. Its members advise the Portal Manager regarding portal issues, including policy and evaluating conduct of portal vendors
- Old Town – New Fun reaches the public in five primary areas:
 - Local Entertainment
 - Economic Development
 - Gazebo Weddings
 - Vendor Representation
 - Behind the Scenes
- Enhanced the ambiance of Old Town for visitors and citizens. Brought over 300 culturally-diverse local performers and artists to Old Town, including authors, comedians, musicians, dancers and visual artists.
- Enhanced the economic climate by attracting people to Old Town.



CULTURAL SERVICES

- Produced 120 events last year that established for the public a consistent idea that, “something is always happening in Old Town.” Whether it is a hotel concierge, a 311 operator or a neighbor, people in Albuquerque consistently tell visitors to go to Old Town because, “something is always happening.”
- Did more to reach out to wedding parties, visitors and residents by renting the Old Town Gazebo for weddings and other events.
- Worked with the portal vendors to help them develop business and customer relations skills.
- Facilitated “Behind the Scenes” processes. The staff of Old Town – New Fun work with the various parties that have a stake in Old Town: lighting, parking, OTMA, property owners, businesses, events and more.

Museum:

- Organized and presented New Town Albuquerque, an outgrowth of The Alvarado Hotel exhibit focusing on transportation and business in downtown Albuquerque in the early 20th century
 - Organized and presented the exhibition Ghost Ranch and the Faraway Nearby: Photographs by Craig Varjabedian;
 - Organized and presented two exhibitions, Albuquerque Now: Fall & Winter, featuring 161 of the Albuquerque area’s finest artists and documented in a CD published by the museum
 - Organized and presented the exhibition Where’s Albuquerque, from the museum’s collection of historic maps
 - Presented the international exhibition, Turner to Cezanne: Masterpieces from the Davies Collection, National Museum Wales, and developed extensive public programs including lectures, concerts and family activities.
 - Organized and presented three exhibits from the museum’s photo archive, including Border Images, Albuquerque and the Golden Age of Aviation, and The Portrait Tradition (of Albuquerque).
- Upgraded and expanded museum’s audio system in public areas and galleries.
 - Co-published the book LAND/ART New Mexico, documenting the statewide projects from summer 2009.



Anderson/Abruzzo International Balloon Museum:

- Exceeded 70,000 visitors. This is an increase of 13% over last year, and up 88% from the 37,503 visitors during the museum’s first year of operation (FY/06).
- Implemented aggressive changing exhibition schedule of eight new temporary exhibitions and displays, ranging from Fun and Games in Ballooning to the Art of the Airship.
- Developed successful new collaborations with outside organizations, including Join-A-School (APS), the U.S. Southwest Soaring Museum and the New Mexico Quilters Association.
- Set new daily public attendance record (884 visitors) during open house for the new Sky Sailing! Exhibition.
- Designed and installed a low-cost, low-water-usage front entrance landscape in partnership with Albuquerque’s Master Gardeners.
- Received recognition by Albuquerque The Magazine in their Best Museum and Best Story Time categories.



Public Library:

- Conducted 16 Dia de los Ninos events April 2010 with an attendance of 598.
- Hosted 15 events in the city-wide Big Read, featuring Fahrenheit 451 in September and October 2009 with a total attendance of 1,335. 1700 books and readers guides were distributed.
- Conducted 14 “Tellabration – Many Stories, Many Voices” – events in October/November 2009 with an attendance of 598.
- Implemented Floating Collections in May 2010.
- Welcomed the ABQ Coffee Connection to the Main Library in May 2010.
- Initiated feasibility studies for public library service in northwest Albuquerque and in City Council District 6.
- Increased outreach efforts to 9,500 contacts.
- Installed xeric landscaping at the Special Collections Library.



CULTURAL SERVICES

Biological Park:

- Continued to experience an increase in attendance over last year's record.



- Birth of one female asian elephant, three endangered snow leopards, one male siamang, one howler monkey and one female takin.
- Oversaw hatching of the critically-endangered blue sucker, redbfin needle fish and 50,000 silvery minnows.
- Education department and outreach programs interacted with over 160,000 people through the Zoo-To-You van, Bio Van and on-site events throughout New Mexico.
- Diverted more than 250 tons of animal waste and 100 tons of green waste from the landfill to compost.
- Supported the Run for the Zoo, which hosted more than 11,000 participants, a record number.
- Opened the Fantastic World of Bugs at the Botanic Garden.

PRIORITY OBJECTIVES

COMMUNITY AND CULTURAL ENGAGEMENT GOAL: RESIDENTS ARE FULLY AND EFFECTIVELY ENGAGED IN THE LIFE AND DECISIONS OF THE COMMUNITY TO: PROMOTE AND ENHANCE OUR PRIDE, CULTURAL VALUES AND RESOURCES; AND, ENSURE THAT ALBUQUERQUE'S COMMUNITY INSTITUTIONS ARE EFFECTIVE, ACCOUNTABLE AND RESPONSIVE.

- OBJECTIVE 1. Using existing or available resources increase overall attendance at the KiMo Theatre by 15%. Report results in FY 11 Performance Plan, and report the results to the Mayor and Council by the end of FY11.
- OBJECTIVE 2. Using existing or available resources, establish a goal of obtaining and exceeding 500 hours of volunteerism at the KiMo Theatre. Report results in FY 11 Performance Plan, and report the results to the Mayor and Council by the end of FY11.
- OBJECTIVE 3. Contingent on the availability of resources, establish, schedule, and implement several new events in the community to include: 9 Arts In The Parks events, 8 Wine Down Thursday Night events, and several Locally Grown Music Events. Report results in FY 11 Performance Plan, and report the results to the Mayor and Council by the end of second quarter FY11.
- OBJECTIVE 4. With existing resources, implement three Albuquerque Summerfest events in business corridors including Nob Hill, Up Town, and Downtown Central Avenue. Report results, including community engagement, and business participation in FY 11 Performance Plan and report the results to the Mayor and Council by the end of second quarter FY11.
- OBJECTIVE 5. Using the New Mexico Main Street Cultural Plan funding, in partnership with the Downtown Action Team, and other organizations as needed, to conduct a Downtown Arts & Cultural District Culture Plan, including needs/gap assessment, and an economic development strategy relevant growing arts and creative industries in Albuquerque. Expand the needs assessment and economic development consideration city-wide if resources permit. Report to the Mayor and Council by the end of FY11.



ECONOMIC DEVELOPMENT



The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the office of economic development, film, the operation of the Convention Center, and international trade.

Mission

Develop a more diversified and vital economy by the expansion and retention of businesses, develop appropriate industry clusters, recruit appropriate industries, assist start-ups of new businesses, and promote the film industry. Support international trade efforts and increase international business opportunities for Albuquerque companies to increase export of goods and services, create awareness of international trade as a vehicle for market growth, market Albuquerque companies abroad and gain recognition for Albuquerque as an international business destination.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	683	741	741	638	739	101
Operating	570	598	648	585	1,945	1,360
Capital	0	0	0	0	0	0
Grants	0	0	0	0	0	0
Transfers	1,509	1,440	1,240	1,240	1,518	278
TOTAL	2,762	2,779	2,629	2,463	4,202	1,739
TOTAL FULL TIME POSITIONS	11	8	8	8	8	0

BUDGET HIGHLIGHTS

The FY/11 approved budget for the Economic Development Department increased by \$1.4 million from the FY/10 original budget of \$2.7 million. The increase is due to moving the operation of the Convention Center from the Department of Finance and Administrative Services to Economic Development. With this move the department had an increase of one position.

To help with cost saving measures the department decreased operating costs by \$92 thousand. As part of overall General Fund cost saving measures, the vacant assistant to the director in the economic development program was deleted for \$93 thousand in savings and the cost of labor was reduced by \$27 thousand.

Council initiated a cost of labor adjustment for City departments, for Economic Development it netted to zero. Council also provided one time funding of \$43 thousand to support small business development in the Southeast Heights.

The transfer to the Parking Fund as an economic incentive subsidy was decreased by \$19 thousand. The transfer to the Parking Fund is budgeted at \$1.4 million for FY/11 or 34% of the total approved budget.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
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PROGRAM STRATEGY SUMMARY BY GOAL:

GOAL 6: ECONOMIC VITALITY

GENERAL FUND 110

Convention Center	0	0	0	0	1,583	1,583
Economic Development	1,152	1,269	1,319	1,184	1,152	(32)
International Trade	105	75	75	44	51	7
Trfr to Fund - 641 Parking Econ Incentives	1,505	1,435	1,235	1,235	1,416	181

ECONOMIC DEVELOPMENT

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Total General Fund – 110	2,762	2,779	2,629	2,463	4,202	1,739
OPERATING GRANTS FUND - 265						
Economic Development Operating Grants	0	0	0	0	0	0
Total Operating Grants Fund - 265	0	0	0	0	0	0
TOTAL - GOAL 6	<u>2,762</u>	<u>2,779</u>	<u>2,629</u>	<u>2,463</u>	<u>4,202</u>	<u>1,739</u>
TOTAL APPROPRIATIONS	<u>2,762</u>	<u>2,779</u>	<u>2,629</u>	<u>2,463</u>	<u>4,202</u>	<u>1,739</u>

PRIOR YEAR ACCOMPLISHMENTS

- Albuquerque ranked #1 city to live in and make films – *MovieMaker Magazine, January 2010*
- Announced new significant solar energy projects with CFV Solar Test laboratory and Fraunhofer – USA Center for Sustainable Energy Systems.
- Co-sponsored a job fair with 70 companies/organizations participating, representing 2,600 jobs.
- Announced Solar Distinction Inc.'s selection of Albuquerque for new facility with 200-300 jobs.
- Sponsored community-wide response for Google national broadband deployment project.
- The City of Albuquerque was selected for a new office of Outcomes Health Information Solutions, providing clinical auditing services and healthcare data analytics to national clients, bringing 250 new jobs.
- The department supported industrial revenue bond (IRB) applications for SUMCO, a new solar product manufacturing operation.
- Albuquerque ranked a Low Cost Destination for Business Travel – *Business Travel Magazine, 2010*
- Successfully bid on the 2014 NM Municipal League Annual Conference.
- Developed plans, systems, programs, and materials for business resource center.
- Sponsored UNM Anderson School's Business Plan Competition.
- Albuquerque ranked among Top Ten Recovery Cities – *Relocate America, May, 2010.*
- Albuquerque ranked #9 first quarter 2010 in change in gross metropolitan product (GMP) from previous high peak. This measures the extent to which output has recovered from the recession's full impact. – *Brookings Institution, April 2010*
- Met with NEDO and strategic partners to discuss solar energy projects.
- Researched and developed profiles of alternative energy and nanotechnology industries in France.



ECONOMIC DEVELOPMENT

<i>PRIORITY OBJECTIVES</i>

ECONOMIC VITALITY GOAL: ACHIEVE A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY IN WHICH BUSINESSES AND RESIDENTS HAVE OPPORTUNITIES FOR SUCCESS.

- OBJECTIVE 2. Working with community partners, identify priority actions and strategies for the growth of industry clusters in the region, including the high technology cluster, and submit a report to the Mayor and City Council by the end of third quarter, FY/11.
- OBJECTIVE 3. Research strategies and incentives used nationally to grow research and development, and science and technology parks and related employment. Complete the research and submit a report to the Mayor and City Council by the end of the second quarter, FY/11.

ENVIRONMENTAL HEALTH



The Environmental Health Department protects the environment and the health and safety of Albuquerque area citizens through regional air and groundwater monitoring, landfill characterization and remediation, offering safe disposal options for household hazardous waste, and ensuring that city-owned fueling facilities comply with environmental regulations. The department is the health authority for the City of Albuquerque and takes a leadership role in improving the health and well being of the citizens of Albuquerque. These efforts prevent disease and disability through consumer protection programs, such as restaurant inspection, and through a county-wide program to prevent diseases transmitted by insects and rodents. The department also promotes public health by fostering partnerships with citizens, community groups and businesses. To accomplish its mission, the department

conducts activities in public information, planning, plan review, standards and regulation review and development, enforcement, inspection, surveillance, analyses, response to complaints, investigation and environmental remediation.

MISSION

To serve the citizens of Albuquerque and Bernalillo County through programs designed to prevent disease, promote health and protect the environment.

Operating Fund Expenditures by Category (\$000,s)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	4,846	5,117	5,114	3,827	4,365	538
Operating	1,572	1,463	1,527	1,842	1,424	(418)
Capital	78	0	0	189	0	(189)
Transfers	441	505	505	464	548	84
Grants	1,924	1,969	1,969	1,969	1,928	(41)
TOTAL	8,861	9,054	9,115	8,291	8,265	(26)
TOTAL FULL TIME POSITIONS	88	87	87	88	80	(8)

BUDGET HIGHLIGHTS

The FY/11 approved General Fund budget for Environmental Health Department is \$3.6 million, a decrease of \$464 thousand or 11.4% from the FY/10 original budget. The decrease includes an increase in the employee benefit rate (OEB) and retiree healthcare totaling \$39 thousand. Increases funded by the transfer from the Solid Waste Department to the Environmental Health Department's household hazardous waste program and the department's portion of the Solid Waste capital fund were partially used to fund two existing positions previously funded through the General Fund.

The department deleted three vacant positions to provide \$239 thousand in savings for the General Fund. These were a field operations officer in consumer health, an environmental health technician in urban biology, and a deputy director in strategic support. Total FY/11 personnel count for the General Fund portion of the program is 27.

AIR QUALITY FUND

The department's FY/11 approved budget for the Air Quality Fund is \$2.7 million, a decrease of \$272 thousand or 9.2% from the FY/10 original budget. The decrease includes increases in other employee benefits (OEB) and retiree health care totaling \$34 thousand. The fund did not add any midyear positions and the personnel count remains at 32. Three vacant positions were not deleted but will be unfunded in the FY/11 approved budget. These are an environmental health manager and two environmental health specialist II positions.

OPERATING PERMITS

The FY/11 approved budget for Air Quality's operating permits program is \$1.4 million.

VEHICLE POLLUTION

The FY/11 approved budget for the vehicle pollution management program is \$1.3 million.



ENVIRONMENTAL HEALTH

OPERATING GRANTS

For FY/11, Operating Grants in the department total \$1.9 million. These are the air pollution control grant and a state grant of \$18 thousand for arbovirus disease (mosquito) surveillance in the Albuquerque and Bernalillo County area. Three positions were deleted from operating grants in FY/11 for a total of 21 grant funded positions.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
<u>GENERAL FUND - 110</u>						
Consumer Health Protection	1,108	1,162	1,162	1,034	1,070	36
Urban Biology (Vector Borne & Zoonotic Disease)	333	546	546	397	409	12
Total General Fund - 110	1,441	1,708	1,708	1,431	1,479	48
TOTAL - GOAL 1	1,441	1,708	1,708	1,431	1,479	48
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
<u>GENERAL FUND - 110</u>						
Environmental Services	1,325	1,481	1,481	1,357	1,500	143
Strategic Support	972	896	905	887	642	(245)
Total General Fund - 110	2,297	2,377	2,386	2,244	2,142	(102)
<u>AIR QUALITY FUND - 242</u>						
Operating Permits - 242	1,629	1,594	1,647	1,605	1,392	(213)
Vehicle Pollution Management - 242	1,429	1,272	1,271	1,181	1,208	27
Trfr from Fund 242 to Fund 110	141	134	134	134	128	(6)
Total Air Quality Fund - 242	3,199	3,000	3,052	2,920	2,728	(192)
<u>OPERATING GRANTS FUND - 265</u>						
Total Operating Grants Fund - 265	1,924	1,969	1,969	1,969	1,916	(53)
TOTAL - GOAL 5	7,420	7,346	7,407	7,133	6,786	(347)
TOTAL APPROPRIATIONS	8,861	9,054	9,115	8,564	8,265	(299)

REVENUE

General Fund revenues increased for FY/11 when compared with the original FY/10 budget. General Fund revenues are estimated to be \$1.9 million due to anticipated increases in restaurant inspection fees. Air Quality Fund revenues are budgeted to decrease by \$248 thousand from \$2.8 million in FY/10 to \$2.5 million in FY/11.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Restaurant Inspection	656	600	650	1,396	746
Food Processing Inspection	163	163	163	0	(163)
Swimming Pool Inspection	130	123	124	124	0

ENVIRONMENTAL HEALTH

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Body Art Ordinance	9	14	8	8	0
CPO Training Permit	9	8	9	9	0
Air Quality Penalties	235	150	150	150	0
County Shared Operations	165	165	254	249	(5)
Station Permit Fees - 242	29	25	29	29	0
Inspector Certification -242	11	10	12	12	0
Certified Paper - 242	1,214	1,250	1,265	1,265	0
Asbestos Notification - 242	82	95	50	50	0
Dust Permits -242	216	425	240	240	0
Title V Operator Permit Fees - 242	936	970	932	932	0
Transfer fr refuse disposal Fd-651	442	445	444	594	150
Transfer fr refuse disposal Fd-653	58	215	228	345	117

PRIOR YEAR ACCOMPLISHMENTS

Strategic Support Division

- Implemented a low cost electronic content management system for Air Quality, Consumer Health and Finance Program. The system allows divisions to easily scan, store, and search electronic files, reducing paper, saving money and reducing file space by having the ability to share the electronic repository internally and with the public via email and the web.
- Continuing to refine and develop a working relationship between Environmental Health and the Office of Emergency Management for participation in planning and response for public health or biological based emergencies, including the Cities Readiness Initiative and pandemic influenza response.

Consumer Health Protection Division

- Working with stakeholders, the division and City Council staff has drafted proposed revisions to Albuquerque's Food Sanitation Ordinance. The proposal will be introduced to City Council in August 2010.
- Recruited and hosted the National Environmental Health Association (NEHA) Annual Educational Conference in June 2010. The conference brought over 900 environmental health professionals from around the world to Albuquerque to share information on H1N1 response, on-site waste water systems, sustainability, air quality, and food safety.
- Implemented new safety requirements to guard against swimmers being trapped by pool suction as passed by the federal government in 2007. The division has educated all public pool owner/operators on these regulations to ensure appropriate safety measures are taken to protect the public.



Environmental Services Division

- Implemented a new software system called Equis. The system standardized data formats so that groundwater and landfill gas data can be shared with other environmental agencies and consultants. The division is responsible for monitoring regional ground water, as well as seven former City landfills; this system significantly enhances the department's ability to manage and share the data it collects from these sites.

Groundwater Remediation

- Completed 30% of the new groundwater pump & treatment system at the Los Angeles Landfill. The entire piping infrastructure has now been finished. A new building is currently under construction and is anticipated to be complete in August 2010. Actual start up of the system will take place in late August to early September 2010.

ENVIRONMENTAL HEALTH

Household Hazardous Waste Collection

- In calendar year 2009, the household hazardous waste collection center collected over 343,995 pounds of hazardous waste from 9,416 Albuquerque/Bernalillo County residents. Since opening in 1998, the City of Albuquerque's Household Hazardous Waste Collection Center has welcomed 66,671 participants and provided safe disposal for 3,752,021 pounds of hazardous waste from City and County residents. Providing a safe disposal option diverts the hazardous waste from the City's Cerro Colorado landfill and from being dumped where it could find its way to Albuquerque's groundwater or create an exposure risk to our citizens

Urban Biology Division

- The Environmental Health Department completed a re-organization that merged urban wildlife, plague and mosquito programs into one division, so that wildlife and biological staff expertise could be leveraged and shared to improve program efficiency and effectiveness.
- Oversaw the construction of the new Montessa Park Lab Facility. This facility has been in development for several years, and the project is finally complete. The new building provides additional office space, a greatly improved laboratory capacity and a computer lab to accommodate the technological progress the division's programs are making.



Air Quality Division

- The division met all US Environmental Protection Agency Monitoring and Quality Assurance goals and deliverables for federal fiscal year 2009.
- Secured \$650 thousand in grant funds from the State of New Mexico for diesel pollution reduction equipment. The pollution reduction technologies will be added to a total of 60 solid waste trucks. The project will reduce diesel emissions in our community.
- Hosted an open house at the Mountain View air monitoring station in June 2010 where members of the public toured the station and learned about air quality monitoring technology. The event was made possible with the help of the Albuquerque Air Quality Control Board.
- The Vehicle Pollution Management Division completed an equipment enhancement project that improved its data capture rates from 93% to over 99%. The recovered data has proven critical for program enforcement and consumer protection efforts.

PRIORITY OBJECTIVES

HUMAN AND FAMILY DEVELOPMENT GOAL: PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 7.** Revise current Food Sanitation Ordinance to adopt by reference the FDA 2009 Food Code, provide a grading system based on a percentage score, increase fees to cover costs reasonably incurred in administering and enforcing the Food Sanitation Ordinance, and submit to City Council for consideration. Upon adoption, implement the new Food Sanitation Ordinance using existing resources, train health inspection staff and food establishment owner/operators, and hire additional health inspectors, as revenues permit. Submit a progress report to the Mayor and City Council by the end of FY11.

FAMILY AND COMMUNITY SERVICES



The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within program strategies to allow for performance measures and to align specifically to City Goals and Desired Community Conditions.

MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	16,513	17,881	17,881	15,870	15,753	(116)
Operating	21,654	21,820	21,909	21,487	20,808	(679)
Capital	144	0	0	0	0	0
Transfers	1,141	894	894	892	1,142	250
Grants	50,806	51,040	60,206	60,206	51,198	(9,008)
TOTAL	90,258	91,635	100,890	98,455	88,901	(9,554)
TOTAL FULL TIME POSITIONS	416	403	403	402	380	(22)

BUDGET HIGHLIGHTS

The department's approved FY/11 General Fund budget of \$34.3 million is a reduction of \$2.9 million or 7.8% from the original FY/10 budget. During FY/10 one position was administratively transferred to Animal Welfare. The FY/11 approved budget includes \$500 thousand in contracts in partner with public education and prevent and reduce youth gangs programs which were funded in the FY/10 approved budget using federal stimulus and Albuquerque Public Schools (APS) one time funding. Also funded were social service contractual funding for emergency shelter and supportive homeless services of \$52 thousand and \$12 thousand respectively. The categorized one-time funding of \$300 thousand for SAFE House remains and is now recurring.

Reductions in the FY/11 budget include: funding for two social service contracts in affordable housing of \$132 thousand; \$88 thousand for Warehouse 508; \$157 thousand from charter school funding; \$50 thousand in substance abuse; additional one time funding of \$130 thousand for the substance abuse voucher program and the Roadrunner Food Bank; and \$30 thousand was transferred to Parks and Recreation for maintenance of the Veteran's Memorial Park.

Fourteen vacant positions are approved for deletion in the General Fund for a total of \$774 thousand. Two of these positions are part time from health and social services. The remaining 12 are full-time: two from plan & coordinate; eight from community recreation; one from health and social services; and one from partner with public education. Other cost saving measures include, a reduction in the cost of labor of \$231 thousand and a total of five unfunded positions for FY/11 totaling \$280 thousand. The 5% social service contract reduction for General Fund is \$348 thousand.

Due to the short fall in revenues the department has decided not to renew a lease expiring December 2010. This lease housed several of the department's divisions and will save \$90 thousand. Further savings for the department include unfunding the division manager overseeing early childhood education for \$111 thousand, and classifying summer hires as seasonal, saving \$104 thousand in PERA and RHCA. The department also rearranged \$100 thousand from temporary labor to contracts to help with the increased costs in community recreation.

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The Public Safety Quarter Cent Tax allocation for the department for the FY/11 approved budget is \$8.9 million. This is a decrease of \$600 thousand from the FY/10 allocation of \$9.5 million. Due to poor performance, the Albuquerque Recovery Program, an outpatient substance abuse treatment program treating addiction to methamphetamine and funded by Public Safety Quarter Cent Tax, is not funded. The department has ceased operations of this program and has reallocated resources of \$150 thousand for a social service contract to continue the fight against methamphetamine addiction. This provided operational savings of \$697 thousand due to the deletion of nine positions. A 5% overall reduction for social service contracts was also approved. The Public Safety Quarter Cent Tax portion of the 5% is a reduction of \$410 thousand with additional reductions of \$69 thousand in contracts.

The Apartments Operating Fund FY/11 approved budget is \$3.4 million, an increase of \$29 thousand from the FY/10 original budget of \$3.3 million. Contractual services and the transfer to debt service increased. During FY/09, the Apartments Debt Service Fund 675 issued series 2008B bonds for the purpose of refunding all of the City's outstanding Affordable Housing Projects Refunding Revenue Bonds, series 2000 which had a variable rate. The new series 2008B is a fixed rate. The budgeted debt service payment for FY/11 is \$1.0 million.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY BY GOAL:						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT:						
<u>GENERAL FUND - 110</u>						
Community Recreation	7,900	8,181	8,181	8,090	7,968	(122)
Develop Affordable Housing	67	216	216	216	75	(141)
Early Childhood Education	5,144	5,481	5,481	5,032	5,247	215
Emergency Shelter Services	959	1,032	1,032	1,032	1,032	0
Health and Social Services	3,270	3,529	3,570	3,397	3,129	(268)
Mental Health Services	3,345	3,263	3,304	3,304	3,106	(198)
Partner with Public Education	5,423	5,580	5,580	4,787	5,286	499
Plan and Coordinate	2,068	1,907	1,911	1,561	1,433	(128)
Supportive Services to Homeless	240	231	231	231	230	(1)
Transitional Housing	163	163	163	163	154	(9)
Total General Fund - 110	28,579	29,583	29,669	27,813	27,660	(153)
<u>COMMUNITY DEVELOPMENT FUND - 205</u>						
Develop Affordable Housing	1,083	1,935	1,935	1,935	1,935	0
Health and Social Services	801	506	506	506	506	0
Plan and Coordinate	924	852	852	852	852	0
Provide Early Childhood Education	14	0	0	0	0	0
Provide Emergency Services	186	0	0	0	0	0
Provide Mental Health Services	0	0	0	0	0	0
Provide Community Recreation	138	0	0	0	0	0
Trfr from 205 to Fund 110	59	86	86	86	55	(31)
Total Community Dev. Fund - 205	3,205	3,379	3,379	3,379	3,348	(31)
<u>OPERATING GRANTS FUND - 265</u>						
Community Recreation	1,417	1,687	1,687	1,687	1,792	105
Develop Affordable Housing	1,143	1,817	1,817	1,817	2,025	208
Early Childhood Education	4,952	4,710	4,710	4,710	4,708	(2)
Supportive Services to the Homeless	2,386	2,442	2,442	2,442	2,535	93
Emergency Shelter Services	365	365	365	365	365	0
Health and Social Services	0	30	30	30	0	(30)
Partner with Public Education	89	54	54	54	0	(54)
Train Lower Income Persons	0	0	0	0	0	0
Plan and Coordinate	904	969	969	969	972	3
Supportive Services to the Elderly	2,128	2,280	2,280	2,280	2,146	(134)
Area Plan Grant	5,117	5,290	5,290	5,290	5,790	500
Trfr to DSA & Allocation to Pgms	(5,117)	(5,290)	(5,290)	(5,290)	(5,790)	(500)
Total Operating Grants Fund - 265	13,384	14,354	14,354	14,354	14,543	189

FAMILY AND COMMUNITY SERVICES

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
<u>ARRA GRANTS FUND - 266</u>						
Early Childhood Education	0	0	171	171	0	(171)
Emergency Shelter Services	0	0	1,807	1,807	0	(1,807)
Supportive Services to the Elderly	0	0	188	188	0	(188)
Total ARRA Grants Fund - 266	0	0	2,166	2,166	0	(2,166)
<u>APARTMENTS FUND - 671</u>						
Housing Operations	2,330	2,324	2,324	2,324	2,351	27
Trfr from Fund 671 to Fund 240	40	40	40	40	40	0
Trfr from Fund 671 to Fund 675	1,027	1,002	1,002	1,002	1,004	2
Total Apartments Fund - 671	3,397	3,366	3,366	3,366	3,395	29
<u>APARTMENTS DEBT SERVICE FUND - 675</u>						
Total Debt Service	1,027	1,002	1,002	1,002	1,004	2
<u>HOUSING AUTHORITY FUND - 805</u>						
Total Develop Affordable Housing - 805	31,600	31,000	31,000	31,000	31,000	0
TOTAL - GOAL 1	<u>81,192</u>	<u>82,684</u>	<u>84,936</u>	<u>83,080</u>	<u>80,950</u>	<u>(2,130)</u>
GOAL 2: PUBLIC SAFETY						
<u>GENERAL FUND - 110</u>						
Prevent Neighborhood Deterioration	92	0	0	0	0	0
Reduce Youth Gangs	1,418	1,239	1,239	1,239	1,272	33
Substance Abuse	5,966	6,407	6,410	5,831	5,376	(455)
Total General Fund - 110	7,476	7,646	7,649	7,070	6,648	(422)
<u>OPERATING GRANTS FUND - 265</u>						
Neighborhood Crime Reduction	183	0	0	0	0	0
Substance Abuse	899	0	0	0	0	0
Total Operating Grants Fund - 265	1,082	0	0	0	0	0
TOTAL - GOAL 2	<u>8,558</u>	<u>7,646</u>	<u>7,649</u>	<u>7,070</u>	<u>6,648</u>	<u>(422)</u>
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
<u>COMMUNITY DEVELOPMENT FUND - 205</u>						
Prevent Neighborhood Deterioration - 205	991	1,249	1,249	1,249	1,249	0
Neighborhood Stabilization (NSP)	0	0	7,000	7,000	0	(7,000)
Total Community Dev. Fund - 205	991	1,249	8,249	8,249	1,249	(7,000)
<u>OPERATING GRANTS FUND - 265</u>						
Prevent Neighborhood Deterioration - 265	518	1,035	1,035	1,035	1,035	0
TOTAL - GOAL 4	<u>1,509</u>	<u>2,284</u>	<u>9,284</u>	<u>9,284</u>	<u>2,284</u>	<u>(7,000)</u>

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(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
GOAL 6: ECONOMIC VITALITY						
COMMUNITY DEVELOPMENT FUND - 205						
Total Neighborhood Econ Develop - 205	26	23	23	23	23	0
TOTAL - GOAL 6	26	23	23	23	23	0
TOTAL APPROPRIATIONS	91,285	92,637	101,892	99,457	89,905	(9,552)
Interdepartmental Adjustment	1,027	1,002	1,002	1,002	1,004	2
NET APPROPRIATIONS	90,258	91,635	100,890	98,455	88,901	(9,554)

REVENUE

The FY/11 General Fund and the Apartments Operating Fund revenues are relatively flat over the FY/10 original budget. There is a slight decrease in revenues from the Latch Key program of \$50 thousand less than FY/10 original budget.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Child Care Services	860	800	800	800	0
Community Centers	43	50	50	50	0
Latch Key Program	748	700	650	650	0
Therapeutics Program	47	50	50	50	0
Multi-Service Center Rental	323	278	315	315	0
Misc Grants	40	38	38	38	0
Miscellaneous	23	0	0	0	0
County Shared Operations	17	25	25	25	0
Housing Services - 671	3,423	3,460	3,460	3,411	(49)

PRIOR YEAR ACCOMPLISHMENTS

- Opened the new Office of Neighborhood Revitalization, located in the Barelás neighborhood, which houses the Neighborhood Stabilization and Home Owner Occupied Rehabilitation programs. The Neighborhood Stabilization Program acquires and rehabilitates foreclosed single and multi-family properties and then sells or rents them to income-qualified households. The new Home Owner Rehabilitation Program is currently under design, and once implemented, will serve low-income households by providing loans to make substandard homes safe, decent and sustainable.
- Completed Downtown 700 @ 2nd. Downtown 700 @ 2nd and Lomas is a 72-unit affordable multifamily rental development project. Total development costs for the project are \$11,377,138 including City-owned land valued at \$1,065,000 and a \$2,607,441 construction loan from Workforce Housing Trust funds. The project also furthers City Green objectives by using recycled gray water from showers and sinks for toilets and solar thermal panels for heating water and units.
- Completed Silver Gardens Phase I, an approximately \$13 Million, 66 unit, mixed income, sustainable/Green rental project. Funding included a \$1,150,000 construction loan from the Housing and Neighborhood Economic Development Fund and \$1,898,412 from the Workforce Housing Trust Fund.



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- Implemented the Homeless Prevention and Rapid Re-housing Program utilizing federal stimulus funds. Since it began on September 1, 2009, the HPRP has served 163 households (416 persons) with financial assistance which includes rental assistance (1-12 months), security and utility assistance, and motel/hotel vouchers. An additional 160 households (410 persons) were provided with housing relocation and stabilization services which include case management, outreach and engagement, and housing search and placement.
- Secured stimulus funding through the Area Agency on Aging for both senior congregate meals and senior home delivered meals. Secured \$125,556 for congregate meals to provide an additional 16,370 meals for seniors in FY10. Secured \$61,813 for home delivered meals to provide an additional 10,788 meals for home-bound seniors in FY10. Additionally, by securing these funds, five jobs were retained within the nutrition program that would have been cut without these additional funds due to the economic downturn.
- The City continues to improve, clean and secure the "Rail Yards" site. The Environmental Protection Agency has funded Phase II Environmental Assessments with the northern portion of the 27 acre site completed in FY2010. The City released an RFP for a Master Developer for the site in June 2010.
- The Community Recreation Division completed a restructuring of oversight for improved management at a cluster level where three cluster managers provide oversight of the 26 Community Recreation Centers.
- The Westgate Pool, a joint venture between the Family and Community Services Department and the Parks and Recreation Department and was re-opened in time for the FY10 Summer Recreation Program at a ribbon cutting ceremony on June 14, 2010.
- The Thomas Bell Community Center, constructed in FY09 received a Gold LEED Certificate in FY10.
- The City of Albuquerque won the 2010 National Alliance against Mental Illness (NAMI) Domenici Family Award for developing Albuquerque's Assertive Community Treatment (ACT) teams.
- The Behavioral Health Division has taken the leading role in fostering growth and development of ACT services in New Mexico—now a total of six teams in five cities—including team training and model fidelity review practices.

PRIORITY OBJECTIVES

HUMAN AND FAMILY DEVELOPMENT GOAL: PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 3.** Using current resources and HUD funding, evaluate the Family & Community Services Department / Community Development Division process and opportunities for an electronic data system, including a quarterly reporting system for agencies that contract with the division and a data system to capture contract and performance data. Benefits include improvements to reporting practices to the City and to HUD, timely and accurate data collection, reduction of paper usage and increased staff productivity. Provide a report detailing the cost and features of the system to the Mayor and City Council by the end of FY/11.
- **OBJECTIVE 4.** Using current resources, define a HUD Action Plan Implementation Process to carry out the activities defined in the Community Development Division's HUD annual Action Plan. Provide a report to the Mayor and City Council by the end of FY11.
- **OBJECTIVE 5.** Using current resources and HUD funding, create a Community Resource Information Board at the Downtown (Main) Library to include a map showing homeless providers, with symbols of services available (shelter, jobs, meals, etc.) and brochures in English and Spanish. The brochures and booklets will be made available to branch libraries, Health & Social Service Centers, and other agencies. Provide a report to the Mayor and City Council by the end of FY11.
- **OBJECTIVE 6.** Using existing staff resources, define the purposes of the City of Albuquerque's Community Centers, and develop policies to govern the placement of future Community Centers within the scope of the defined purpose, including community and legislative input. Study Community Center cost cutting measures, including the possibility of fees, and recommend policies. Submit policies to City Council for approval, policies to be submitted by the end of FY11.
- **OBJECTIVE 7.** Using existing staff resources, study and determine the needs of the East Side Health & Social Services Center clients and service providers, and create a comprehensive needs-based strategic plan outlining needed improvements. Consider utilizing available funding to renovate or expand the Center in order to improve the

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quality and efficiency of service delivery. Submit the strategic plan, proposed funding sources, and phased plan for renovation to the Mayor and Council by the end of FY11.

- OBJECTIVE 8. Study the current mix and utilization of funding for affordable housing development for renters and homebuyers provided by the City of Albuquerque, whether direct service provision or contracted service provision, in order to ensure effective service delivery and efficient utilization of existing funding, and to ensure that the City, vendors, and contractors are providing meaningful, effective, and cost-efficient delivery of housing services. Provide a report to the Mayor and Council by the end of FY11.
- OBJECTIVE 9. Study the current mix and utilization of funding for homeless services, including emergency shelter, transitional housing and other homeless services provided by the City of Albuquerque, whether direct service provision or contracted service provision, in order to ensure effective service delivery and efficient utilization of existing funding, and to ensure that the City, vendors, and contractors are providing meaningful, effective, and cost-efficient delivery of housing services. Provide a report to the Mayor and Council by the end of FY11.
- OBJECTIVE 10. Utilizing existing staff and available resources, and partnering with outside as appropriate, conduct a community needs assessment to determine which social services currently provided or contracted by the City are most essential, and which are appropriately provided by municipal government. For each prioritized service, determine the desired outcome of each program designed to address the essential need, and recommend indicators to evaluate the impact of each program upon the desired outcome. Report findings to the Mayor and Council by the end of second quarter FY/11.
- OBJECTIVE 11. Study the current mix of service and utilization of funding for Bernalillo County Seniors. Make recommendations to improve and ensure effective service delivery and efficient utilization of existing funding, coordinate with non-participating entities, and to ensure that the City, vendors, and contractors are providing meaningful, effective, and cost-effective delivery of senior services. Provide a report to the Mayor and Council by the end of FY11.



FINANCE AND ADMINISTRATIVE SERVICES

The Finance and Administrative Services Department provides internal services including accounting, budget, information technology, purchasing, office services, real property, risk management, cash management and investment and citywide fleet services. The department also has a citywide call center service division.

Mission

The Finance and Administrative Services Department seeks to provide timely, accurate and relevant financial information to departments, provide innovative business solutions and protect city resources.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	18,766	21,366	21,300	19,931	21,259	1,328
Operating	49,266	52,750	52,997	51,844	56,190	4,346
Capital	1,250	1,700	0	52	265	213
Transfers	12,523	9,023	14,791	14,044	8,350	(5,694)
TOTAL	81,805	84,839	89,088	85,871	86,064	193
TOTAL FULL TIME POSITIONS	311	300	300	301	295	(6)

BUDGET HIGHLIGHTS

General Fund

The approved FY/11 General Fund appropriation of \$21.3 million is \$738 thousand below the FY/10 original budget level.

During the year, DFAS added two positions to the Administrative Hearing Office and one full-time position in citizen services was converted to two part-time positions. For FY11, the budget includes moves of the Office of Management and Budget from the CAO Department and the real property division from the Legal Department. These transfers increase the FTE count by 20 positions. In addition, the Administrative Hearing Office will move to the CAO Department and tourism to Economic Development. With these moves, 12 positions will transfer out of DFAS. A new program is added for the Enterprise Resource Planning (ERP) project. Twelve existing ISD positions will move along with two positions from citizen services which are converted into a Systems Analyst III. Council also added a help Desk Specialist position in ISD. Nine vacant full-time positions and one part-time position are deleted in the department for a savings of \$517 thousand. They are as follows: one position in ISD, one position in purchasing, one position in ERP and six full-time and one part-time in citizen services. The cost of labor for the general fund divisions was reduced by \$420 thousand. One time funding of \$500 thousand is added in the ERP program for professional services, \$200 thousand is in the ISD program for virtualization, and \$35 thousand and ten thousand is added to professional services in accounting for the fuel rebate audit and the audit of Fund 275, respectively.

The appropriation for property tax administration fees will increase by \$36 thousand due to the increase in property tax revenue. One time funding in the FY/11 approved budget includes \$90 thousand for State Auditor's fees.

Lodgers' Tax Fund

The appropriation for FY/11 in the Lodgers' Tax Fund is \$9.8 million. There is a \$400 thousand increase for Lodgers' Tax revenue over the estimated actual revenue in FY/10. Fifty percent of the revenue is identified for promotions and 50% is identified for debt service in FY/11.

Hospitality Fee Fund

The FY/11 appropriation for the Hospitality Fee Fund is \$1.96 million and is reflective of an \$80 thousand increase in revenue from the FY/10 estimated actual. As in Lodgers', revenue is split 50/50 between promotions and debt service/capital.

Risk Management Fund

The Risk Management Fund is divided between two City departments, DFAS and Human Resources. Workers' compensation, tort and other, safety and the transfer to General Fund reside in DFAS. The FY/11 approved budget increases for the DFAS programs by \$33 thousand from the original FY/10 level. Technical adjustments for OEB, RHCA, indirect overhead and other internal service costs combine for an increase of \$86 thousand. The cost of labor is reduced by \$53 thousand.

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Supplies Inventory Management Fund

The approved budget for the Supplies Inventory Management Fund is decreased by \$24 thousand dollars from the FY/10 original budget level. Technical adjustments for OEB, RHCA, indirect overhead and other internal service costs combine for a decrease of \$14 thousand. The cost of labor is reduced by ten thousand.

Fleet Management Fund

There is an overall decrease for the Fleet Management Fund of \$297 thousand below the FY/10 original budget. Anticipated FY/11 fuel costs increase operating expenses by \$545 thousand. Other technical adjustments for OEB, RHCA, indirect overhead and other internal service costs combine for a decrease of \$81 thousand. The cost of labor is reduced by \$56 thousand. Five vacant positions are deleted and operating dollars are reduced by \$770 thousand due to the loss of revenue from the Water Authority. A total of one time funding of \$65 thousand from fund balance is also added for fencing at Pino Yards and surveillance cameras at the fuel sites.

Communications Management Fund

The Communications Management Fund appropriation is increased by \$5.1 million from the FY/10 original budget. This increase is the result of an accounting procedure change so the fund will operate similar to other internal service funds. Estimated revenues and appropriations will increase by \$4.9 million to reflect the change. Other technical adjustments for OEB, RHCA, indirect overhead, other internal service costs and funding for early retirement combine for an increase of \$294 thousand. The cost of labor is reduced by \$37 thousand.

City/County Projects Fund

The City/County Projects Fund proposes an appropriation of \$23 thousand for mainframe personnel and a transfer of \$32 thousand to the General Fund. This will utilize estimated fund balance and the fund will be closed at the end of FY/11.

Vehicle/Equipment Replacement Fund

There is no proposed appropriation for equipment replacement or vehicles in FY/11.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 2: PUBLIC SAFETY						
<u>GENERAL FUND 110</u>						
Administrative Hearing Office	0	969	969	971	0	(971)
TOTAL - GOAL 2	0	969	969	971	0	(971)
GOAL 6: ECONOMIC VITALITY						
<u>GENERAL FUND 110</u>						
Tourism/Convention Center	1,630	1,558	1,558	1,572	0	(1,572)
<u>LODGER'S TAX FUND - 220</u>						
Lodger's Promotion - 220	5,573	5,324	5,324	4,787	4,900	113
Trfr from Fund 220 to Fund 110	145	0	0	0	0	0
Trfr from Fund 220 to Fund 405	5,725	5,324	5,324	4,787	4,900	113
Total Lodger's Tax Fund - 220	11,443	10,648	10,648	9,574	9,800	226
<u>HOSPITALITY FEE FUND - 221</u>						
Lodger's Promotion - 221	1,145	1,071	1,071	964	980	16
Trfr from Fund 221 to Fund 405	841	841	841	841	841	0
Trfr from Fund 221 to Fund 305	304	230	230	123	139	16
Total Hospitality Fee Fund - 221	2,290	2,142	2,142	1,928	1,960	32
TOTAL - GOAL 6	15,363	14,348	14,348	13,074	11,760	(1,314)

FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
<u>GENERAL FUND - 110</u>						
Accounting	2,893	2,993	3,011	3,011	2,941	(70)
Citizen Services	3,488	4,080	4,080	3,770	3,590	(180)
Citywide Financial Support Services	658	1,020	1,020	1,020	1,056	36
ERP-E Government	0	0	0	0	1,667	1,667
Information Services	8,719	8,727	8,872	8,286	7,520	(766)
Information Services - CIP	0	0	0	0	0	0
Office of Management and Budget	0	0	0	0	1,294	1,294
Purchasing and Office Services	1,084	1,025	1,025	958	927	(31)
Real Property	0	0	0	0	559	559
Strategic Support	351	333	333	345	423	78
Treasury	1,258	1,320	1,320	1,329	1,310	(19)
Total General Fund - 110	18,451	19,498	19,661	18,719	21,287	2,568
<u>RISK MANAGEMENT FUND 705</u>						
Safety Office / Loss Prevention	1,382	1,725	1,725	1,597	1,761	164
Tort and Other Claims	17,035	18,403	18,398	18,276	18,407	131
Workers' Compensation Claims	8,204	10,894	10,894	10,781	10,868	87
Transfer from Fund 705 to Fund 110	725	777	5,045	5,045	796	(4,249)
Total Risk Management Fund - 705	27,346	31,799	36,062	35,699	31,832	(3,867)
<u>SUPPLIES INVENTORY MANAGEMENT FUND 715</u>						
Materials Management	649	783	780	766	766	0
Transfer from Fund 715 to Fund 110	172	360	360	360	353	(7)
Total Supplies Inventory Management Fund - 715	821	1,143	1,140	1,126	1,119	(7)
<u>FLEET MANAGEMENT FUND 725</u>						
Fleet Management	12,654	12,407	12,368	11,794	12,174	380
Transfer from Fund 725 to Fund 110	411	533	533	533	469	(64)
Total Fleet Management Fund - 725	13,065	12,940	12,901	12,327	12,643	316
<u>COMMUNICATIONS MANAGEMENT FUND 745</u>						
City Communications	1,817	1,957	2,022	1,922	7,048	5,126
Transfer from Fund 745 to Fund 110	257	286	286	286	320	34
Total Communications Management Fund - 745	2,074	2,243	2,308	2,208	7,368	5,160
<u>CITY/COUNTY PROJECTS FUND 285</u>						
City/County Projects	36	0	0	48	23	(25)
Transfer from Fund 285 to Fund 110	82	145	145	145	32	(113)
Total City/County Projects Fund - 285	118	145	145	193	55	(138)
<u>VEHICLE/COMPUTER PROJECT FUND 730</u>						
Vehicle/Computer	1,160	1,700	0	0	0	0
Transfer from Fund 730 to Fund 110	3,506	0	1,500	1,500	0	(1,500)
Total Vehicle/Computer Projects - 730	4,666	1,700	1,500	1,500	0	(1,500)
<u>OPERATING GRANTS FUND - 265</u>						
Total Operating Grants Fund - 265	46	54	54	54	0	(54)
TOTAL - GOAL 8	66,587	69,522	73,771	71,826	74,304	2,478

FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
TOTAL APPROPRIATIONS	81,950	84,839	89,088	85,871	86,064	193
Interdepartmental Adjustments	145	0	0	0	0	0
NET APPROPRIATIONS	<u>81,805</u>	<u>84,839</u>	<u>89,088</u>	<u>85,871</u>	<u>86,064</u>	<u>193</u>

REVENUE

There is no significant change in revenue for the General Fund for the department. Significant sources of revenue continue to be from business registrations and record search fees. As stated previously, Lodgers' Tax and Hospitality Fee revenues are estimated to increase by \$400 thousand and \$80 thousand, respectively.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Facilities Concessions	0	0	0	0	0
Business Registration	1,233	1,325	1,235	1,235	0
Records Search Fees	270	325	275	300	25
Office Services	39	45	45	45	0
City County Projects Fund - 285	192	0	29	0	(29)
Lodgers' Tax - 220	10,219	10,763	9,800	10,200	400
Hospitality Fee - 221	2,044	2,153	1,960	2,040	80

PRIOR YEAR ACCOMPLISHMENTS

Accounting Division

- Initiated a CNG Compressed Natural Gas (CNG) fuel rebate contract with an accounting firm that resulted in a \$1.2 million dollar IRS rebate to the City's General Fund for alternative fuel usage.
- Worked with Information Services Department and the Enterprise Resource Planning (ERP) team to improve the accuracy and usefulness of the Cognos Labor Distribution reports.
- Assisted with the implementation of an E-Payable program that allows the City to pay vendors by credit card.
- Accounting staff worked with ERP consultants and ISD staff to fix various problems, including inventory, payroll codes, interest allocations, and reconciliations that were not in effect after ERP go live.
- Contracted with and coordinated the services of an independent accounting firm to perform an audit of the City's impact fees for FY06 through FY09.

311/Citizen Contact Center

- Conducted citizen satisfaction survey: 74% extremely satisfied and 23.4% satisfied rating for Customer Service; 71.2% extremely satisfied and 25.3% satisfied rating for Solution/Answer provided; Awareness of 311: 82.5% knew 311 existed.
- Call quality for the year-to-date is 94.6% and 89.22% first call resolution rate.
- Over 241 customer compliments received and delivered to agents
- Call volume increased 19% over last year.
- 90.29% of the calls were answered within 30 seconds or less.
- Expanded 311's ability to assist citizens through social networking sites by establishing access through Twitter and SeeClickFix.com
- Changed service hours from 24/7/365 days per year to Monday to Saturday 6am to 9pm and Sundays from 9am to 6pm on April 23, 2010, resulting in a savings of approximately half a million dollars, through staffing reductions
- Hosted site tours for both internal departments and various out of state municipalities.

ISD

Customer Relationship Management (CRM) Applications

- Link GIS data to CRM data so citizens' service requests can be mapped by location. Assisted departments with GIS layers, data, and applications.

FINANCE AND ADMINISTRATIVE SERVICES

Business Intelligence/Geographic Information Systems (GIS) Applications

- Implemented a limited Server Virtualization infrastructure to enable the creation of “virtual” servers that reduce the operational costs of supporting many physical servers. Twenty-six servers have been virtualized so far, including adding new servers and eliminating old servers.
- Upgraded and consolidated Oracle databases, eliminating three legacy Sun servers in order to reduce maintenance expenses.

Business Continuity Planning

- Completed server inventory of City facilities
- Identified preliminary back-up sites for over 300 buildings at which City employees work.
- Identified high priority sites that need network connections upgraded to fiber.
- Conducted disaster recovery test during scheduled power outage at City/County Building.
- Identified IT disaster recovery teams and their roles.
- Identified Tier 1 most critical City systems based on input from departments and ISD staff.
- Began work on detailed Exchange disaster recovery plan.

Filenet (Imaging) Applications

- Modified the Filenet web interface to enable users at the District Attorney’s Office, Metropolitan Court and District Court to securely view scanned police reports in a timely manner in an effort to streamline the adjudication process.

Infrastructure

- Expanded the Windows Server Update Services to include City servers to proactively push security patches and report patch compliance in an effort to proactively protect the City IT infrastructure.

Sharepoint Applications

- Re-engineered the enterprise-wide Sharepoint infrastructure to stabilize performance, improve recoverability and establish a disaster recovery environment.

Web Applications

- Migrated the following sites to Plone: Emergency Management Office, Mayor’s Office, Office of Public Safety, Planning Department, Employee of the Week, Office of Veterans' Affairs, Office of Internal Audit and Investigations, Fire, and Cultural Services.

Treasury

Debt Management

- The City saved approximately \$5,400,000 in debt service savings by refunding Airport & Gross Receipt Tax Bonds.
- The City saved approximately \$135,000 in interest expense on the Series 2010A Short-Term General Obligation Bonds. This debt service savings will be utilized for future projects. The bonds were sold to the State Treasurer on June 30, 2010 and paid off on July 1, 2010 providing debt service savings for capital projects.
- City has maintained the following bond ratings on debt backed with General Fund Revenues:
 - GRT Bonds:
 - Standard & Poors – "AAA"; Moody's – "Aa2"; Fitch – "AA+"
 - GO Bonds:
 - Standard & Poors – "AAA"; Moody's – "Aa1"; Fitch – "AA+"

Investment and Treasury Management

- The City/Water Utility Authority pooled investment portfolio (Fund 920) yielded 1.23% for the fiscal year ended June 30, 2010, a spread of 84 basis points over the average benchmark one-year Treasury yield of 0.39% for the same period. The core component, which was actively managed subject to investment policy constraints, yielded 1.78%, contrasted with the average 2-year Treasury note yield of 0.93%. The core component total return for the fiscal year was 1.55%. The liquidity component, managed to optimize yield while maintaining sufficient liquidity to fund daily operations, earned 0.74%, compared with the Fed Funds target rate of 0% to 0.25%.
- The ePayables program to pay participating vendors via credit card for accounts payable invoices was expanded, providing the City with a streamlined payment method offering thousands of dollars in spending rebates from our fiscal agent.
- The City’s merchant service program completed initial requirements for compliance with the card industry’s Payment Card Industry Data Security Standards (PCI DSS). This is intended to reduce the potential for fraudulent card transactions at the merchant’s various card receipt venues.
- The City now accepts the Discover card program at all card receipt venues.

FINANCE AND ADMINISTRATIVE SERVICES

Risk Management

- Installed Automated Electronic Defibrillators (AED's) and trained staff in their use at all of the Senior Centers and the Convention Center.
- Provided First Aid and CPR training for staffs of Transit, Convention Center, BioPark, and Parks Management.
- Performed 27 ergonomic evaluations of employee work stations.
- Conducted OnRoad Driver Safety training for 250 CDL and van-drivers for the City and Water Authority as part of enhanced training for City Operator Permit (COP) qualification.
- Completed draft revision of the City Operator Permit Policy.
- Employee Health Services Division produced eight programs for Gov 16 on the topic of "Mind, Body, Spirit".

Fleet Management

- Added two new fuel locations to Fuel Focus Automated Fuelling System -- Double Eagle II and Cerro Colorado land fill.
- Trained over 200 city personal on Fleet Focus new information center system.
- Converted both Fleet shop locations to real time labor capture.



Communications

Radio

- Replaced all C3 Maestro Dispatch Consoles in AFD Dispatch as well as the Emergency Operations Center (EOC).
- Replaced three microwave links in the County's public safety radio system infrastructure.
- Assisted County communications with the renovation of their 911 Dispatch Center. This effort included setting up temporary dispatch stations, removing the permanent equipment from its location and reinstalling the equipment when the renovation was complete.
- Completed the draft of the Tactical Interoperable Communications Plan required by the Department of Homeland Security. This document identifies communications equipment and procedures throughout New Mexico.

Network

- Replaced the T1 connection at the Cerro Colorado Landfill with wireless bridges. Increased bandwidth to 54mb to support video at the location.
- Replaced outdated (1997) network switches at the Public Safety Communications Center.
- Completed fiber connections from Treatment Plant to Foothills Substation, Foothill Substation to Plaza Del Sol, Pino Yards to EOC.
- Replaced network switches at the Alvarado Transit Center and APD Crime Lab.
- Updated network at the North Valley Senior Center.
- Converted all autonomous wireless access points on the City's Network to a lightweight image.
- Added external wireless access to all APD substations and other select facilities. These connections allow officers to have City internal access while parked in parking lots at the facilities.

Telephone

- Transitioning to voice over IP (VoIP) installations at the following sites: Sixth Area Command, NM Water Utilities West Side office, East Side Animal Control Reconstruction Project, and Transit.
- Developing and implementing migration plan to VoIP for 1100 lines at 274 sites.
- Executed new rate reduction agreements for all digital services leased from Qwest - increased available bandwidth to City sites without an increase to monthly recurring costs.
- Executed new lower rate plan for 285 Qwest flat rate business lines at \$2,000 per month savings.
- Executed new multiyear Verizon wireless cell phone contract with provisions for unlimited text and data services.

PRIORITY OBJECTIVES

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS: GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 5. Examine maintenance operations for Family & Community Services, Cultural Services, Transit, Parks & Recreation, Aviation and the Department of Municipal Development to determine the most cost-effective and efficient approach to maintaining all City of Albuquerque facilities. Submit a report and recommendations to the Mayor and Council by the end of FY11.

FINANCE AND ADMINISTRATIVE SERVICES

- OBJECTIVE 6. Develop an implementation plan for a new eProcurement system to create a paperless environment with greater accessibility for vendors and online bidding by local businesses. Submit a review and recommendations to the Mayor and City Council by the 2nd quarter, FY11.
- OBJECTIVE 7. Evaluate ERP Implementation to date and recommend plan for success to the Mayor and City Council by the end of 1st quarter FY11.
- OBJECTIVE 8. Using existing technological resources, ISD, Treasury, EHD, and Accounting will work together to implement online payment capability for business registrations, liquor licenses, and environmental health permits in order to improve constituents' ability to make payments to the City and receive required services. Submit a status report to the Mayor and City Council at the end of the 2nd and 4th quarters of FY11.
- OBJECTIVE 9. Develop a plan to change the hours of operation for the 311 Citizen Contact Center from a 24/7 schedule to 6 days a week 6am-8pm or 5 days a week (closed holidays) open 6am-8pm. Submit a report to the Mayor and City Council by the end of 1st quarter FY11.
- OBJECTIVE 10. Evaluate the feasibility of replacing the existing Exchange Environment with a hosted Email solution. Submit a review and recommendations to the Mayor and City Council by the end of 2nd quarter, FY/11.
- OBJECTIVE 11. In support of the transparency (open-government) city website, identity initial setup and ongoing staff resources needed to develop this initiative. Submit a recommendation to the Mayor and City Council by the 1st quarter, FY/11.
- OBJECTIVE 12. Conduct a feasibility study for outsourcing the inventory and provide a report to the Mayor and CAO by the end of FY/11.
- OBJECTIVE 13. Improve the process or recording and reporting OSHA injury statistics in order to educate City government about opportunities for employee safety improvements and reduced costs. Make recommendations to the Mayor and CAO by the end of FY/11.
- OBJECTIVE 15. Utilizing existing staff and available resources, conduct a study to determine the advisability of contracting the internal audit function to an outside vendor. Calculate any cost savings, conduct a risk assessment, and examine Government Finance Officer Association (GFOA) best practices and other governmental best practices as appropriate, including relevant academic studies on this issue. Report the advantages and disadvantages of contracting the internal audit function to a private sector auditing and accounting firm. Report study results and recommendations to the Mayor and City Council by the end of second quarter, FY/11.
- OBJECTIVE 16. Utilizing existing staff and available resources, prepare a set of financial statements reflecting committed funds and fund balance for the Metropolitan Redevelopment Fund (Fund 275) as of June 30, 2010. The financial statements should include line item detail for each revenue source and expenditures and encumbrances. Submit the financial statement to the Mayor and City Council by the end of second quarter, FY/11.

FIRE

The Albuquerque Fire Department (AFD) was established as a paid municipal fire department in 1900, and has since evolved into an all-hazard, all-risk-capable public safety entity. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation, and response to and control of all manner of emergency situations.



The Fire Department provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 23 engine companies, 18 rescue companies, six ladder companies, a heavy technical rescue (HTR), two hazardous materials response units, and four brush trucks used as wildland response units.

Mission

The Albuquerque Fire Department will save lives, protect property and the environment ensuring fire fighter safety and survival.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	61,114	63,989	63,989	63,417	63,794	377
Operating	5,923	3,875	4,477	4,179	4,042	(137)
Capital	913	418	418	0	234	234
Transfers	2,099	2,054	2,054	2,144	2,216	72
Grants	148	20	20	20	20	0
TOTAL	70,197	70,356	70,958	69,760	70,306	546
TOTAL FULL TIME POSITIONS	708	707	707	707	696	(11)

BUDGET HIGHLIGHTS

The FY/11 General Fund budget reflects a decrease of 1.3% or \$868 thousand below the original FY/10 level. The approved budget is \$67.6 million. Technical adjustments include an increase of \$1 million for the cost of health care and retiree health care benefits and an increase of \$127 thousand for internal costs associated with risk, fleet and communications.



The savings plan implemented to offset the reductions in revenue has a significant impact on this department. Two vacant civilian positions are to be deleted: one in AFD headquarters and one in the training program. In addition, a one time reduction of \$800 thousand for vehicle maintenance, supplies, and electricity in the Fire department General Fund is transferred to the State Fire Fund. There is also a reduction in the cost of labor for the entire department of \$1.4 million which includes sworn personnel.

The budget contains a total of \$13.4 million in Public Safety Quarter Cent Tax. This includes a total of 93 positions and operating costs of \$959 thousand plus the negotiated pay raise of \$5.1 million funded in both FY/09 and FY/10. The FY/11 budget in the Public Safety Quarter Cent Tax is reduced by \$146 thousand for two vacant civilian positions that are deleted: one in the logistics program and one in the training program. This reduction is part of the savings plan to offset reduced revenue.

Construction of the Mesa del Sol fire station continues to be delayed due the economic downturn. Funding is reduced by \$1.1 million and 15 firefighter positions are deleted in FY/11. Although these positions were funded in FY/10, they were never created or filled and will not affect sworn personnel.

The FY/11 budget includes funding for a new rescue at station 8 located at 1400 Indian View Place NE. The new rescue is funded for \$384 thousand and creates eight new EMS firefighter positions. This rescue is scheduled to open during the second quarter of FY/11.

FIRE

Funding for the State Fire Fund is \$2.2 million for FY/11 which includes the current years allocation of \$1.6 million and available fund balance. This includes one time funding for operating expenses of \$800 thousand moved from the Fire Department General Fund by using available fund balance. During FY/10, additional expense of \$784 thousand is anticipated and available fund balance from increased revenue will be utilized.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 2: PUBLIC SAFETY						
<u>GENERAL FUND - 110</u>						
AFD Headquarters	2,444	2,670	2,672	2,636	2,346	(290)
Dispatch	3,251	3,537	3,537	3,510	3,826	316
Emergency Response	51,646	53,791	53,602	53,324	53,396	72
Fire Prevention/Fire Marshal's Office	3,928	3,905	3,905	3,817	3,888	71
Logistics	4,438	2,144	2,144	1,891	1,710	(181)
Technical Services	689	724	724	691	926	235
Training	2,414	2,183	2,185	2,120	1,994	(126)
Total General Fund - 110	68,810	68,954	68,769	67,989	68,086	97
<u>STATE FIRE FUND - 210</u>						
Total State Fire Fund - 210	1,239	1,382	2,169	1,751	2,200	449
<u>OPERATING GRANTS FUND - 265</u>						
Total Operating Grants Fund - 265	148	20	20	20	20	0
TOTAL - GOAL 2	70,197	70,356	70,958	69,760	70,306	546
TOTAL APPROPRIATIONS	70,197	70,356	70,958	69,760	70,306	546

REVENUE

The Albuquerque Fire Department (AFD) generates revenue primarily by inspecting new and existing buildings for fire code regulations. AFD continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry. Revenue from the movie industry is a component of the fire inspection fees and came in higher than expected in FY/09 and is expected to come in at the budgeted level in FY/10. In addition, revenues are also generated by providing emergency medical support (EMS) staff at large events, training and rental of the training facility to outside agencies.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Federal and State Reimbursement for Fire Services	217	95	0	0	0
EMS Fees	35	23	23	23	0
Fire Inspection Fees	624	550	550	550	0
Misc. Fire Fees and Training	20	25	15	20	5

FIRE

PRIOR YEAR ACCOMPLISHMENTS

- The Albuquerque Fire Department responded to 113,654 requests for service.
- Implemented a \$751,000 Departmental budget reduction to help offset the City budget deficit.
- Secured funding for the re-construction of two fire stations: Station 2 and Station 7.
- The Dispatch Center installed new equipment to enhance emergency dispatch capability.
- The Technical Services office instituted cost savings measures through the installation of power saving devices throughout the Department.
- The Training Academy graduated eighteen cadets (in the 77th Fire Cadet Class), and initiated the hiring and selection process for the 78th Fire Cadet Class. Paramedic training began for ten AFD personnel.
- Behavioral health training was provided to all AFD personnel.
- In cooperation with CNM, AFD delivered six EMT-basic training classes to the public.
- The AFD participated in community H1N1 clinics which decreased the number of potential H1N1 victims in the community.
- The AFD pharmacy role has been expanded to support Pandemic preparedness by allowing the storage of Tami flu within the pharmacy for prophylaxis of essential personnel during a potential pandemic, and has also been expanded to support the postal service by storing anthrax antidote.
- Developed a comprehensive plan for AFD to take the lead on National Disaster Medical System response to Kirtland Air Force Base. Plans include emergency response and detection of potential imminent breaches of City Dams and retention areas.
- The AFD Fire Marshal's Office generated \$39,887 in Fire Service statement billing.
- From January 2010 through present, the FMO identified and collected approximately \$380,000 in unpaid permit and inspection fees.



PRIORITY OBJECTIVES

PUBLIC SAFETY GOAL: CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 3. Utilizing existing and available funding complete the design and construction documents for the reconstruction of Fire Station 2, by the end of 2nd Quarter FY11. Provide a report to the Mayor and City Council by the end of the first quarter of FY11.
- OBJECTIVE 4. Contingent on funding availability, complete the design and construction documents for the reconstruction of Fire Station 7, by the end of FY11. Provide a progress report to the Mayor and City Council by the end of FY11.
- OBJECTIVE 5. Contingent on funding availability, implement a fully functioning Advance Life Support Rescue at Station 8 by the end of the second quarter of FY11. Provide a report to the Mayor and City Council by the end of the second quarter FY11.
- OBJECTIVE 14. Using existing staff and resources, evaluate the feasibility and advisability of AFD's participation and operations under the False Alarm Ordinance. Determine whether the revenue generated would be expected to exceed the costs of participation and program management, evaluated issues including required changes to policies and procedures, the effect on call-volume, potential liability, and expected compliance. Report results of the study and recommendations to the Mayor and Council by the end of second quarter FY11.

HUMAN RESOURCES

The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.

Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	2,603	2,838	2,836	2,383	2,429	46
Operating	54,606	56,046	56,464	56,155	61,929	5,774
Capital	(6)	0	0	0	0	0
Transfers	205	258	258	258	290	32
TOTAL	57,408	59,142	59,558	58,796	64,648	5,852
TOTAL FULL TIME POSITIONS	39	36	36	36	34	(2)

BUDGET HIGHLIGHTS

The FY/11 approved General Fund budget of \$2 million is \$254 thousand less than the original FY/10 level. For FY/11, the human rights division has been transferred from the Legal Department. One permanent position is included with this change. As part of overall General Fund savings measures, there is a \$56 thousand reduction in the cost of labor and an additional reduction of \$184 thousand for the delayed hiring of vacant positions. There are three vacant positions to be deleted and adjustments to operating costs for additional savings of \$279 thousand. The employee relations, employee equity and training departments each lost one position. Contractual services are increased by \$50 thousand to enable the department to process background checks on new hires and volunteers.

The department's portion of the Risk Management Fund is budgeted at \$1.5 million for FY/11. This is an increase of \$710 thousand from the FY/10 original budget. Due to the increase in unemployment claims assessed against the City, claims and judgments are proposed to increase by \$700 thousand. There is a three thousand dollar reduction in the cost of labor.

The Employee Insurance Fund increases by \$5 million from the original FY/10 budget appropriation. For FY/11, there is a \$5.5 million increase in the cost of health, dental and vision insurance. Costs for insurance continue to rise in the industry nationally; however, the City has successfully negotiated lower increases for insurance coverage. Employees will now contribute 20% of the insurance costs and the wellness program is decreased by \$500 thousand dollars. The fund also has a \$19 thousand reduction in personnel for the cost of labor. The transfer to General Fund for indirect overhead decreased by nine thousand.

It should be noted that the Governmental Accounting Standards Board (GASB) now requires the City to report the liability for post employment life insurance benefits. The other employee benefit rate has been increased by 0.48% to contribute to this liability. The annual impact is estimated at \$2.1 million. For FY/11, the City will be collecting approximately half of this amount with the other half held in a trust and agency account.

HUMAN RESOURCES

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY BY GOAL:						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
GENERAL FUND 110						
Total Personnel Services – 110	2,086	2,237	2,237	1,928	1,983	55
RISK MANAGEMENT FUND 705						
Unemployment Compensation	815	695	1,113	1,268	1,398	130
Employee Equity	35	94	94	12	101	89
Total Unemployment Compensation – 705	850	789	1,207	1,280	1,499	219
EMPLOYEE INSURANCE FUND – 735						
Insurances and Administration	54,339	55,960	55,958	55,432	61,019	5,587
Trfr from Fund 735 to Fund 110	133	156	156	156	147	(9)
Total Employee Insurance Fund – 735	54,472	56,116	56,114	55,588	61,166	5,578
TOTAL GOAL – 8	57,408	59,142	59,558	58,796	64,648	5,852
TOTAL APPROPRIATIONS	57,408	59,142	59,558	58,796	64,648	5,852

REVENUE

The employee benefit rate increased to 16.12% for the FY/11 budget. Estimated revenue for insurance is \$56.6 million and accumulated fund balance in the Employee Insurance Fund will be used to support FY/11 insurance costs and decrease costs to city departments. The City of Albuquerque also has agreements with several Inter-Governmental Agencies (IGAs) to provide administrative services for insurance benefits. Each government entity reimburses the City for these services. The IGA group currently consists of Bernalillo County, City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras and the Town of Edgewood. Estimated revenues from IGAs are \$115 thousand. Interest revenue and other miscellaneous income are estimated at \$63 thousand.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Miscellaneous - 735	195	63	46	63	17
Intergovernmental - 735	114	115	115	115	0
Internal Service - 735	52,119	50,753	55,048	56,598	1,550

PRIOR YEAR ACCOMPLISHMENTS

- Initiated a citywide Fair Labor Standards Act review of employee's FLSA status (exempt and non exempt) for grades E-13 through E-16, M-13 through M-16, and I-6 through I-8 to ensure compliance with Fair Labor Standards Act. A final report to the Mayor and City Council will be provided by the end of FY/11.
- Initiated a study of the "Q" positions for placement into either the M series bargaining union or the Executive Series.

HUMAN RESOURCES

- Conducted analysis regarding the impact of moving current pay structures from pay grade and step to pay ranges.
- Began development of a comprehensive compensation analysis and report. This includes a review of salary survey data on benchmark positions throughout the City. Data results will be used to determine market trends, and ensure any revisions to the City's compensation program are appropriate given current and projected financial goals/results, business needs and business expectations.
- Initiated a review of Personnel Rules and Regulations for presentation in late Summer FY/11.
- Initiated Nuvita (corporate wellness program) with over 500 employees actively participating.
- Provided H1N1 flu shots at various City locations with 778 shots given.
- Developed insurance and benefits and wellness pages at www.cabq.gov.
- Doubled health risk assessment employee participation from 409 in FY/09 to 820 completions in FY/10.
- Increased participation in health screenings for blood pressure, BMI & cholesterol over FY/09.
- Successfully completed approximately 30 of the 35 cases backlogged from FY/09 through the Grievance Resolution Committee.
- Developed, validated and administered the 2009 APD Promotional Written Exams and Assessment Centers for the ranks of Sergeant and Lieutenant. Recruited and trained twenty out-of-state police department officials to serve as assessors and ten local law enforcement officials to serve as role players in the assessment of APD candidates. Successfully identified 30 APD officers eligible to be promoted to the rank of Sergeant, and 21 Sergeants eligible to be promoted to the rank of Lieutenant.
- Completed the development, validation and administration of the 2010 AFD Suppression Driver Promotional Exam and 2010 AFD Paramedic and Suppression Lieutenant Promotional Exams. Forty-two AFD fire fighters passed and are eligible for promotion to the rank of suppression driver; 14 AFD Drivers passed and are eligible for promotion to the rank of paramedic lieutenant; and 21 AFD drivers passed and are eligible for promotion to the rank of suppression lieutenant.
- Completed the development and validation of the 2010 Spanish/English Proficiency Exam for the City of Albuquerque customer service clerical employees. Sixty-five percent (65%) of the city clerical employees participated in the job analysis phase of the process.
- Developed, validated and administered the 2010 AFD Cadet Structured Oral Interview Process. The Employment Testing Division selected and trained 24 employees from various City departments to assist in the selection process of the final 109 cadet applicants.
- Moved responsibility for criminal background checks for City employees and volunteers from APD to HRD's Employment Division and significantly reduced turnaround time by using a vendor web-based approach.
- Participated in numerous job fairs throughout the City.
- Scheduled 41 open enrollment meetings with vendors for City employees and 15 participating entities.
- Processed 31 employees who entered into early retirement and 173 employees who retired through 7/1/10.
- Developed a process for PERA audit inquiries for notification, tracking, completing and responding. Processed 224 PERA audit inquiries.
- Continued to streamline the process for identification, notification, billing, and collecting of premiums for employees on "self-pay" premium situations (i.e., Family Medical Leave, Absent without Leave, and Military Leave).

HUMAN RESOURCES

<i>PRIORITY OBJECTIVES</i>

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS: GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 1. Complete a review of all M and E series classifications to ensure compliance with Fair labor Standards Act provisions regarding exempt and nonexempt status. Provide a report to the Mayor and City Council by the end of FY11.
- OBJECTIVE 2. Within existing funds, prepare a comprehensive compensation report that will give a complete review of the City's compensation program. Compensation data will include benefits for City employees utilizing salary surveys of both public and private sector. Submit a report to the mayor and City Council by the end of FY11.
- OBJECTIVE 3. Using existing resources, evaluate the opportunity for cost savings by moving the City's health and dental insurances from a premium based plan to self insured. A cost analysis and an implementation plan will be completed and submitted to the Mayor and City Council by the end of the 3rd quarter of FY11.
- OBJECTIVE 4. To ensure that the personnel practices of the city are contained within the rules and regulations complete a review and revision of the Personnel Rules and regulations to include public hearings. Submit a report to the Mayor and City Council by the end of the 2nd quarter of FY11.

LEGAL

The Legal Department is divided into two programs: legal services, and safe city strike force. City attorneys represent the City's interests before all courts, administrative bodies, tribunals, and legislative bodies in New Mexico, and are responsible for oversight of the civil lawsuits filed against all City departments. In addition to trial work, the legal services division advises clients on "liability avoidance" in all employment matters, protection of environmental resources, the management of risk in the operation of City services, land use and civil rights matters. To improve neighborhood quality of life and public safety, the safe city strike force program targets properties that pose an extreme nuisance to the neighborhoods and surrounding communities, initiates graffiti vandalism lawsuits and DWI vehicle forfeitures. Attorneys assigned to the safe city strike force also oversee the metropolitan traffic court arraignment program, which negates the need for police officers to be present at traffic arraignments.



MISSION

To provide timely and quality legal services at a reasonable cost to the Mayor's Office, City Council and City agencies and to represent the City of Albuquerque in litigation in state and federal courts and administrative hearings.

Operating Fund Expenditures by Category (\$000s)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	6,869	6,530	6,530	6,047	4,911	(1,136)
Operating	2,662	2,014	2,028	1,491	761	(730)
Capital	0	0	0	0	0	0
Transfers	404	272	272	274	340	66
TOTAL	9,935	8,816	8,830	7,812	6,012	(1,800)
TOTAL FULL TIME POSITIONS	106	85	85	85	60	(25)

BUDGET HIGHLIGHTS

The FY/11 approved General Fund budget for the Legal Department is reduced by 27.9% from the original FY/10 budget. The approved budget is \$6.0 million. The reduction is attributed to reorganization by moving the human rights division to the Human Resources Department. This move included one position with an operating budget of \$90 thousand. The other move is with the real property division. They have been moved to the Department of Finance and Administrative Services. Eight positions are moved as well as an operating budget of \$573 thousand. The City Clerk has been established as an independent office, Office of the City Clerk. This includes an operating budget of \$673 thousand and 12 positions.

One time funding for the municipal election of \$733 thousand is removed as well as an intra-year move of one FTE for \$41 thousand to the Administrative Hearing Office.

Approved in this budget is the deletion of three vacant positions. They are a legal secretary, an executive assistant, and an office assistant for a total of \$139 thousand. A reduction in the cost of labor of \$156 thousand and a delay in hiring of \$29 thousand are also approved.

Council approved another cost of labor adjustment for \$1 thousand increase for the Legal Department and delayed the hiring of one position from six months to a full year for a savings of \$29 thousand.

The Open and Ethical Elections Fund 232 is administered by the City Clerk and with the approval of the new office this fund will be discussed in The Office of the City Clerk.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY BY GOAL:						
GOAL 2: PUBLIC SAFETY						
GENERAL FUND 110						
Administrative Hearing Office	988	0	0	0	0	0
Safe City Strike Force	853	846	846	782	822	40
Total General Fund 110	1,841	846	846	782	822	40

LEGAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
TOTAL GOAL - 2	<u>1,841</u>	<u>846</u>	<u>846</u>	<u>782</u>	<u>822</u>	<u>40</u>
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
<u>GENERAL FUND 110</u>						
City Clerk	887	1,525	1,525	1,352	0	(1,352)
<u>OPEN & ETHICAL ELECTIONS PROJECT FUND 232</u>						
Open & Ethical Elections	1,123	438	438	2	0	(2)
Trfr from Fund 232 to Fund 110	<u>37</u>	<u>37</u>	<u>37</u>	<u>37</u>	<u>0</u>	<u>(37)</u>
Total Open & Ethical Elections Fund - 232	1,160	475	475	39	0	(39)
TOTAL GOAL - 7	<u>2,047</u>	<u>2,000</u>	<u>2,000</u>	<u>1,391</u>	<u>0</u>	<u>(1,391)</u>
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENES!						
<u>GENERAL FUND 110</u>						
Legal Services	5,573	5,391	5,405	5,173	5,190	17
Real Property	<u>474</u>	<u>579</u>	<u>579</u>	<u>466</u>	<u>0</u>	<u>(466)</u>
Total General Fund - 110	6,047	5,970	5,984	5,639	5,190	(449)
TOTAL GOAL - 8	<u>6,047</u>	<u>5,970</u>	<u>5,984</u>	<u>5,639</u>	<u>5,190</u>	<u>(449)</u>
TOTAL APPROPRIATIONS	<u>9,935</u>	<u>8,816</u>	<u>8,830</u>	<u>7,812</u>	<u>6,012</u>	<u>(1,800)</u>

REVENUE

General Fund revenues for FY/11 show an increase in Legal Services of \$1 million compared to estimated actual FY/10. The increase is based on filling vacant attorney positions. In FY/11, the Open & Ethical Elections Fund has been moved to the City Clerk and the approved budget reflects zero.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Legal Services	1,690	1,875	1,944	2,994	1,050
Mediation Land Use Fees	13	0	0	0	0
Special Legal Counsel	112	140	131	131	0
Real Property Services	0	40	0	0	0
CIP Funded - 850	55	55	55	55	0
Rental of City Property	39	80	80	80	0
Sales of Real Property	1	0	0	0	0
County Shared Operations	30	30	30	30	0
Hearing Office Misc Admin Fees	0	0	0	0	0
Hearing Examiner Plats/Subdiv	56	0	0	0	0
City Clerk Misc Admin Fees	0	0	0	0	0
City Clerk Photocopying	1	4	4	0	0
Miscellaneous	0	0	0	0	0
Trf Law Enforcement Protection	185	263	263	271	0
Trf Photo Enforcement	812	666	666	753	0
Open & Ethical Elections - 232	<u>885</u>	<u>474</u>	<u>474</u>	<u>0</u>	<u>(474)</u>

LEGAL

PRIOR YEAR ACCOMPLISHMENTS

- Completed Demolitions at:
326 Vassar SE owners financed
3301 Mateo Prado property lien for all cost
4614 9th St. NW owners financed
- The Strike Force has secured 95 structures.
- Closure and displacement of 92 tenants Western Palisades Apartment 1720 Atrisco NW
- 4819 Central NW, assist in the negotiated the demolition of the abandoned hotel with the property owner and legal council.
- Properties and/or Businesses closed due to life, health and safety issues:
517 San Mateo NE
421 San Mateo
4100 Central SE
6001 Central NE
- Nuisance properties inspected by Safe City Strike Force:
700 Griegos Rd. NW
12021 Skyline Rd. SE
13036 Cambridge NE
10518 City Lights Dr. NE
617 San Clemente NW
524 Central SW
1410 Central SW
1717 Muriel NE
- The DWI Seizure Unit reviewed approximately 2060 police reports related to DWI incidents.
- There were 1677 Administrative Hearing settings. The legal department proceeded to forfeiture or negotiated an alternative release at the hearing settings.
- Approximately 470 cases were filed in the District Court. This occurred as a result of the City not releasing the vehicle at the Administrative level and/or the owner of the vehicle never requesting an administrative hearing.
- The City entered into 797 immobilization agreements with owners and 552 release agreements with owners and/or lien holders.
- The DWI Unit generated \$1,803,279.55.
- The RELU division secured a favorable decision from the district and appellate courts in Andaluca v. City upholding impact fees that will result in the collection of approximately \$600 thousand.
- The District Court also affirmed the Council's decision not to rezone certain property for mobile homes on the southwest mesa.
- The division also collected over \$800,000 for treasury, solid waste and cultural services.
- Oversaw the City's library acquisition of a bequest of a significant sum of money.
- City issued a total of \$92.635 million in Recourse Debt:
7/22/09- \$29.6m Series A Gross Receipts Tax Refunding Bonds;
7/22/09- \$12.035m Series B Gross Receipts Tax Refunding Bonds;
11/12/09- \$26m Airport Refunding Revenue Bonds
6/30/10- \$25m Series 2000A & B Short Term General Obligation Bonds
- City issued a total of \$24Million in Non-Recourse Debt:
11/30/09- \$14m City of Albuquerque Industrial Revenue Bond (Hotel Parq Central Project)
2/8/10- \$10m City of Albuquerque Industrial Revenue Bond (SUMCO Project)

LEGAL

- Other Debt Related Issues in which the legal department assisted with are:
8/2009- Formation of the Volterra Public Improvement District occurred (a \$9 million financing)
- Six new SAD foreclosure lawsuits have been filed.
- Appeared and represented the City in 63 administrative STOP hearings.
- Defended five appeals of STOP hearings in district court.
- Drafted changes to the Disabled Parking Ordinance, STOP and the Office of Administrative Hearings Ordinance.
- Litigating an appeal in the Tenth Circuit regarding whether the City has the authority to ban registered sex offenders from City libraries.
- Worked on the PNM Rate Case with litigation division attorney.
- Completed approximately 31 evictions for cause from federally-funded Public Housing units as the result of hearings in the Bernalillo County Metropolitan Court. (Evictions were the result of illegal activities by tenants who disturbed the neighborhood or violated federal housing regulations.)
- Represented Albuquerque Housing Services (AHS) in: several informal administrative Public Housing tenant grievance hearings at AHS, two eviction appeal cases from Metro Court to the NM 2nd Judicial District Court, two cases in the U.S. Bankruptcy Court and two cases in the U. S. District Court for New Mexico.
- Participated in approximately 20 administrative hearings at the City administrative hearings office regarding termination of Section 8 rental assistance benefits to low income households, allowing others on the lengthy waiting list to find housing.
- With RELU attorney, successfully defended two federal court lawsuits filed by T-Mobile alleging the City's refusal to grant several cell tower siting applications violated the Federal Telecommunications Act.
- Monitored the FCC's significant activity this year concerning cell tower sitings and filed objections to its major ruling.
- Negotiated a contract with Quote . . . Unquote, Inc. to provide services to operate the Public Access and Local Origination television channels.
- Handled the termination of the Educational Access TV contract with KNME and the subsequent return of equipment.
- 245,300 pages scanned, indexed and retrieved.
- 966 boxes received & stored for retention.
- 849 boxes destroyed meeting retention.

MAYOR'S OFFICE

The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	623	697	697	665	618	(47)
Operating	215	208	225	146	206	60
Capital	0	0	0	0	0	0
Transfers	127	62	62	72	89	17
TOTAL	965	967	984	883	913	30
TOTAL FULL TIME POSITIONS	7	7	7	7	6	(1)

BUDGET HIGHLIGHTS

The FY/11 General Fund budget reflects a decrease of 5.6% or \$54 thousand below the original FY/10 level. The approved budget is \$913 thousand. Technical adjustments include an increase of \$10 thousand for the cost of health care and retiree health care benefits and an increase of \$25 thousand for internal costs associated with risk, fleet and communications. In FY/11, the City Council liaison position is moved to the Chief Administrative Officer department. There is also a reduction in the cost of labor for the department of \$24 thousand.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
GENERAL FUND - 110						
Mayor's Office	965	967	984	883	913	30
TOTAL - GOAL 8	965	967	984	883	913	30
TOTAL APPROPRIATIONS	965	967	984	883	913	30

MUNICIPAL DEVELOPMENT

The Department of Municipal Development (DMD) was created to assure that capital projects would be completed efficiently and in a timely manner with high quality standards. The Department also oversees the security and maintenance of City facilities, including the operation of Isotopes Stadium. The Parking division maintains parking facilities and meters in the Downtown and Nob Hill areas. DMD provides the operation and maintenance of city streets, storm drains, and traffic signals and the development and design of capital infrastructures for streets and storm drainage.



Program strategies include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; City/County building; Plaza del Sol building; parking services, and stadium operations.

MISSION

The Department of Municipal Development has been organized to assure that capital projects are completed efficiently and timely; and to provide parking management/enforcement, security and maintenance of City facilities.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	26,427	30,754	30,754	29,366	26,998	(2,368)
Operating	13,156	13,714	13,742	13,481	13,668	187
Capital	80	50	50	65	50	(15)
Transfers	13,028	10,751	10,663	10,619	10,193	(426)
TOTAL	52,691	55,269	55,209	53,531	50,909	(2,622)
TOTAL FULL-TIME POSITIONS	526	510	510	511	453	(58)

BUDGET HIGHLIGHTS

General Fund

The DMD FY/11 General Fund approved budget is \$35.8 million. This is a decrease of 10.3%, or \$4.1 million from the FY/10 original budget of \$39.9 million. The decrease is due to the transfer of positions and related operating appropriations to other departments, the deletion of positions, changes in transfers to other funds, other technical adjustments and adjustments to the cost of labor.

One position was created mid-year during FY/10, a CIP recovered principal engineer. The environmental strategic program manager was transferred from the Environmental Health Department. Funding for the director's position is also reduced in FY/11. Four positions in the "1% for Arts" program are transferred to the Cultural Services Department in FY/11. Fourteen positions are deleted in the strategic support (two positions), street services (five positions) and facilities (seven positions) programs in FY/11. Forty positions and related operating appropriations for the CIP parks design and construction program are moved to the Parks & Recreation Department in FY/11. These changes along with a cost of labor adjustment account for a decrease of \$3.8 million to the approved budget.

Transfers for radio, fleet, risk are decreased in FY/11 while the transfers for network and fuel increase slightly. Decreases in the transfers to the Stadium Fund, Plaza del Sol Fund and City/County Building Fund are offset by an increase in the transfer to the Parking Fund. The approved budget is decreased by \$330 thousand with these changes.

Gas Tax Road Fund

The FY/11 approved budget for the Gas Tax Road Fund is \$5.3 million, a 1.9% decrease from the approved FY/10 budget of \$5.4 million. The FY/11 approved budget includes a cost of labor reduction and decreases in the transfers for fleet, fuel and risk. There is no change in the number of full-time positions budgeted in this fund.

City/County Facility Fund

The approved budget for FY/11 for the City/County Facility Fund is \$3.3 million, the equivalent of the FY/10 approved budget. Appropriations in this fund are used to maintain the City/County Building, the Law Enforcement Center and security to those buildings. Expenditures are shared by the City and Bernalillo County for these operations. There is no change from FY/10 in the number of full-time budgeted positions in this fund.

MUNICIPAL DEVELOPMENT

Plaza del Sol Building Fund

A budget of \$1.4 million is approved for FY/11 for the Plaza del Sol Building Fund. This is a decrease of 6.2% or \$90 thousand from the approved FY/10 budget of \$1.5 million. Cost of labor reductions and a decrease in the amount transferred for debt service contribute to the lower appropriation in FY/11. There are six positions budgeted in this fund.

Parking Services Operating and Debt Service Funds

The Parking division's FY/11 approved budget of \$6.9 million reflects an increase of 6.3% from the FY/10 original budget of \$6.5 million. This is attributed mainly to an increase in the transfer to the Parking Debt Service Fund offset by cost of labor adjustments. There is one full-time position deleted in FY/11 resulting in a total of 41 full-time positions and six part-time positions.



In FY/06, the City began tracking the loss of revenue resulting from incentives granted to encourage downtown economic development. In FY/11, it is estimated that the cost of parking validations is approximately \$722 thousand, the cost of monthly rate reductions is \$652 thousand and the cost associated with special events is \$43 thousand. This results in an economic incentive subsidy transfer from the General Fund of approximately \$1.4 million to cover downtown parking economic incentives in FY/11. This transfer is included in the budget of the Office of Economic Development.

The FY/11 debt service payment is \$3.3 million. This payment is funded by a transfer from the Parking Services Operating fund for \$3.1 million and the use of fund balance from the Parking Debt Service Fund. The Parking Debt Service Fund transfers \$3.3 million to the Sales Tax Debt Service Fund for the debt service payment in FY/11. In FY/09, the Series 2000A bonds were refunded by the Series 2008A bonds and converted to a fixed interest rate. This has resulted in some savings for the fund and stabilized the amount payable.

Baseball Stadium Operating and Debt Service Funds

The Baseball Stadium Operating Fund approved budget for FY/11 is \$2.0 million. This is a maintenance-of-effort budget, a change of less than 1% from FY/10, with a slight decrease, less than \$10 thousand, for a cost of labor adjustment. The FY/11 budget for the Baseball Stadium Debt Service Fund is \$1.2 million.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 3: PUBLIC INFRASTRUCTURE						
<u>GENERAL FUND - 110</u>						
Design Recovered Storm Drain & Transport	2,069	2,234	2,234	2,234	2,301	67
Strategic Support	2,115	2,164	2,164	1,977	1,919	(58)
Construction	1,673	1,810	1,812	1,699	1,692	(7)
Street CIP/Trans Infrastructure Tax	2,782	3,208	3,208	3,208	3,267	59
Storm Drainage	2,317	2,718	2,736	2,564	2,698	134
Street Services	10,808	11,890	11,890	11,578	11,137	(441)
Special Events Parking	19	19	19	19	19	0
Trfr from Fund 110 to Fund 305	600	0	0	0	0	0
Trfr from Fund 110 to Fund 282	0	0	0	0	0	0
Trfr from Fund 110 to Fund 641	138	80	0	0	729	729
Trfr from Fund 110 to Fund 691	150	112	112	112	0	(112)
Total General Fund - 110	22,671	24,235	24,175	23,391	23,762	371
<u>GAS TAX ROAD FUND - 282</u>						
Street Services	5,082	5,104	5,076	4,973	5,002	29
Trfr from Fund 282 to Fund 110	1,001	256	256	256	257	1
Total Gas Tax Road Fund - 282	6,083	5,360	5,332	5,229	5,259	30
TOTAL - GOAL 3	28,754	29,595	29,507	28,620	29,021	401

MUNICIPAL DEVELOPMENT

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
GENERAL FUND – 110						
Design Recovered Parks and CIP	2,705	3,643	3,643	3,643	1,008	(2,635)
TOTAL - GOAL 4	<u>2,705</u>	<u>3,643</u>	<u>3,643</u>	<u>3,643</u>	<u>1,008</u>	<u>(2,635)</u>
GOAL 6: ECONOMIC VITALITY						
PARKING FACILITIES OPERATING FUND - 641						
Parking Services	3,221	3,520	3,520	3,283	3,334	51
Trfr from Fund 641 to Fund 110	491	511	511	511	482	(29)
Trfr from Fund 641 to Fund 645	<u>2,860</u>	<u>2,499</u>	<u>2,299</u>	<u>2,299</u>	<u>3,126</u>	<u>827</u>
Total Parking Facilities Operating Fund - 641	6,572	6,530	6,330	6,093	6,942	849
PARKING FACILITIES DEBT SERVICE FUND - 645						
Trfr from Fund 645 to Fund 405	3,259	3,262	3,262	3,262	3,261	(1)
TOTAL - GOAL 6	<u>9,831</u>	<u>9,792</u>	<u>9,592</u>	<u>9,355</u>	<u>10,203</u>	<u>848</u>
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
BASEBALL STADIUM OPERATING FUND 691						
Sports Stadium Operations & Maintenance	675	783	782	779	787	8
Trfr from Fund 691 to Fund 110	20	20	20	20	20	0
Trfr from Fund 691 to Fund 695	<u>1,163</u>	<u>1,163</u>	<u>1,163</u>	<u>1,163</u>	<u>1,149</u>	<u>(14)</u>
Total Baseball Stadium Operating Fund - 691	1,858	1,966	1,965	1,962	1,956	(6)
BASEBALL STADIUM DEBT SERVICE FUND 695						
Baseball Stadium D/S Fund - 695	1,162	1,163	1,163	1,163	1,164	1
TOTAL - GOAL 7	<u>3,020</u>	<u>3,129</u>	<u>3,128</u>	<u>3,125</u>	<u>3,120</u>	<u>(5)</u>
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
GENERAL FUND – 110						
Facilities	7,560	8,232	8,234	7,833	7,897	64
Trfr from Fund 110 to Fund 290	1,927	2,370	2,370	2,370	1,888	(482)
Trfr from Fund 110 to Fund 292	<u>1,413</u>	<u>1,427</u>	<u>1,395</u>	<u>1,395</u>	<u>1,258</u>	<u>(137)</u>
Total General Fund - 110	10,900	12,029	11,999	11,598	11,043	(555)
CITY COUNTY FACILITIES FUND 290						
City/County Building	3,669	3,190	3,169	3,077	3,212	135
Trfr from Fund 290 to Fund 110	86	86	86	86	86	0
Trfr from Fund 290 to Fund 435	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total City County Facilities Fund - 290	3,755	3,276	3,255	3,163	3,298	135
PLAZA DEL SOL BUILDING OPERATING FUND 292						
Plaza del Sol Building 292	805	885	885	827	834	7
Trfr from Fund 292 to Fund 405	<u>572</u>	<u>571</u>	<u>539</u>	<u>539</u>	<u>532</u>	<u>(7)</u>
Total Plaza del Sol Building Fund - 292	1,377	1,456	1,424	1,366	1,366	0

MUNICIPAL DEVELOPMENT

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
TOTAL - GOAL 8	16,032	16,761	16,678	16,127	15,707	(420)
TOTAL APPROPRIATIONS	60,342	62,920	62,548	60,870	59,059	(3,055)
Interdepartmental Adjustments	7,651	7,651	7,339	7,339	8,150	811
NET APPROPRIATIONS	52,691	55,269	55,209	53,531	50,909	(2,622)

REVENUE

Revenue sources for the Department of Municipal Development include parking revenues, baseball stadium revenues, rental of city property and permit and inspection fees. General Fund revenues for various permit, inspection and survey fees are estimated at \$1.6 million for FY/11. Engineering inspections and surveys are estimated to generate \$280 thousand.

Rental income in the City/County Building Fund is estimated at \$948 thousand for FY/11 and is from Bernalillo County for the County's share of the City/County Building maintenance, security, and renovations.

Revenues for the Parking Fund are estimated at \$4.4 million for FY/11 and are in the areas of enforcement, meters and operations. Enforcement revenues are estimated at \$695 thousand, meter revenue at \$1.0 million, and \$2.7 million is estimated for operations.

The Baseball Stadium revenues are budgeted at \$1.7 million. Stadium revenues are generated from lease payments and surcharge revenues.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Barricading Permit	1,273	510	973	950	(23)
Compaction Tests	0	0	0	0	0
Curb and Gutter	17	10	16	16	0
Drive Pad	37	5	29	25	(4)
Engineering Inspection	350	280	289	280	(9)
Engineering Surveying	0	1	0	0	0
Excavation Permit Fees	333	300	300	300	0
Restoration Fees	387	300	291	300	9
Sidewalk	56	50	61	55	(6)
Rental Income - 290	982	1,007	1,091	948	(143)
Parking Enforcement - 641	783	710	710	695	(15)
Parking Meters - 641	994	860	1,110	1,000	(110)
Parking Operations - 641	2,943	2,830	2,808	2,745	(63)
Baseball Stadium Revenue - 691	1,801	1,666	1,666	1,700	34

PRIOR YEAR ACCOMPLISHMENTS

Capital Implementation Program

- Design completed and construction contract for the John Marshall Replacement Kitchen facility awarded; construction to begin July 2010 and be completed summer 2011.
- Completed the construction of Westgate Community Center swimming pool; pool opened on June 15, 2010.
- Installation of a new competition starting gate at the Albuquerque Bicycle Park. Completed installation in May 2010.
- Completed renovation and expansion of the North Valley Senior Center. Certificate of occupancy received January 2010.
- Began construction of the North Domingo Baca Multigenerational Center. Construction is 60% complete.



MUNICIPAL DEVELOPMENT

- Began construction of the new APD 6th Area Command Center. Construction is 45% complete.
- Completed the 4th Street Streetscape improvement project in front of the North Valley Senior Center.
- Completed the Silver Hills neighborhood reforestation master plan.



- Completed construction of the Montessa bio-disease laboratory.
- Median landscaping projects include:
 - Golf Course: Homestead to La Orilla/Taylor Ranch (complete)
 - Lomas: Juan Tabo to Chelwood (complete)
 - Nob Hill: Richmond/Bryn Mawr bulb outs/medians (complete)
 - Academy: McKinney to Truchas (complete)
 - Candelaria: San Mateo to Louisiana (complete)
 - Montano: railroad tracks to 2nd Street (complete)
 - Gonzales: One median west of Old Coors (complete)
 - Planted 990 trees (700 were at the Big I)

- Completed the streetscape along Martin Luther King Jr. Boulevard from Oak to Cedar.
- Big I Segment D (complete).
- 26 Consultants were engaged through the Selection Advisory Committee (SAC).
- Public Art projects include (while within DMD):

- Gordon Church Bench (in fabrication)
- 700 2nd Street Housing (in process)
- Open Space land art project (in process)
- Bear Canyon bridge (in process)
- Greyhound bus station (in fabrication)
- Albuquerque Museum sculpture (complete)
- Special Collections Library (complete)
- Pat Hurley Park handrails (phase II complete)
- Fire Station #5 (in fabrication)
- Fire Station #21 (complete)
- Working classroom (phase I and II complete)
- Fractals on garages (in fabrication)
- Harwood Convention Center (in fabrication)
- Metro Youth (complete)
- MoRo Grove (in fabrication)
- Day in the Life purchases (complete)
- Spirit of Albuquerque (in fabrication)
- Albuquerque limited edition purchases (in fabrication)



- Executed comprehensive professional art conservation contract and conserved more than two dozen works of art, ranging from large outdoor work to small historic indoor murals.
- Dedicated the Cesar Chavez Tribute artwork after approximately 12 years of work and process.
- Facilitated two weekend Arts Board retreats, resulting in program evaluation and a public relations and outreach plan.
- Monitored year one of the FY10/11 UETF contracts (46) with local arts and cultural organizations for arts education and performance services in the amount of approximately \$450 thousand.
- Completed approximately \$120 thousand in on-call landscape construction projects.
- Completed approximately \$3.1 million in on-call construction projects.

Construction Services Division:

Survey Section:

- Maintained and monitored 8 base stations for the ARTGN System.
- Reviewed 149 preliminary and final plats for development actions.
- Published 74 new geodetic values for inclusion in the AGRS.
- Relocated ARTGN base station to the tower at Double Eagle Airport.

MUNICIPAL DEVELOPMENT

Maps & Records Section:

- Maintained daily barricading efforts in GIS.
- Completed scanning and entering all backlog of construction drawings into the electronic image database.
- Updated COA moratorium maps for the state fair, balloon fiesta, and holiday shopping season.
- Improved customer service by completing service requests within 48 hours of submittal.

Construction Management Section:

- Developed and implemented Geographical Information System (GIS) to track construction projects.
- Developed and implemented internal web site data access to construction projects. This is one-stop shop for accessing construction paperwork, additional project info from Planning's database, and retrieving construction drawings.
- Developed and implemented digital archival system for construction paperwork that is accessible to all city staff.
- Completed construction management and inspection services on an estimated value of nearly \$24 million worth of capital improvement projects.



Construction Coordination Section:

- Coordinated and assisted with fieldwork on the following major special events:
 - Holiday strolls
 - Balloon Fiesta
 - Duke City Marathon
 - Luminaria Tour
 - NM State Fair
 - Freedom 4th
 - Twinkle Light Parade
- GIS interactive map of barricaded sites now available on City website
- Some permits are now eligible for submittal via the internet.

Engineering Division:

Transportation Projects



- Started design on the following:
 - Gunnison Place NW
 - Osuna Road widening
 - Wyoming phase II
 - Mill Pond Road
 - One-way connector roadway (Washington to Jefferson)
 - Unser extension phase I (Compass to Paseo Del Norte)
 - Unser widening (I-40 to Ouray)
 - Lead/Coal improvements
 - 2nd Street circulation improvements
 - Candelaria Road medians
 - 12th from I-40 to Menaul
 - 86th St and Sage Rd intersection improvements
 - Central median improvements
 - I-25/Rio Bravo interchange
 - North Diversion Channel trail undercrossings
- Started Construction on the following:
 - Fortuna Rd improvements
 - Snow Vista Boulevard
 - I-40 Trail/Rio Grande crossing
 - McMahan extension
 - Unser Boulevard SW (Senator Dennis Chavez to San Ignacio)

MUNICIPAL DEVELOPMENT



- Completed Construction on the following:
 - Academy bike lanes
 - Coors Boulevard curb & gutter
 - North Diversion Channel trail phase II
 - Central/Rio Grande observation platforms
 - West Central pillars and neon signs
 - Paradise widening
 - Wyoming widening phase I (Academy to San Antonio)
 - 3rd Street circulation improvements
 - Central bridge near Alvarado Transit Center
 - Nob Hill parking improvements
 - Ouray and Ladera West improvements
 - West Mesa traffic mitigation
 - Bikeways and trails master plan update
 - Update Coors corridor plan

Storm Drainage Projects

- Started Design on the following:
 - Replacement of arroyo dip section at Sagebrush Trail
 - District 3 flood protection – 10th and El Bordo siphon reconstruction
 - Bell and Commercial force main replacement started construction
 - District 3 flood protection - Mountain Road storm drain
 - Moon Street storm drain phase I (Los Altos Golf Course)
 - Coal Avenue storm drain
 - San Pedro storm drain (North Albuquerque Acres)
 - NDPES compliance activities in support of the MS4 permit
- Completed Construction on the following:
 - Arroyo Del Oso dam ramps
 - San Mateo Place storm drain
 - District 3 flood Protection – Mid-valley drainage management plan
 - Storm Drainage master plan update (Citywide)
 - Embudo Trail hydraulic analysis and emergency action plan
 - Mariposa Dam hydraulic analysis and emergency action plan

Park Design and Construction Division (while within DMD)

- Completed construction on the following:
 - Bianchetti Park – play equipment replacement
 - Cedar Ridge Pond/Park – recreation field
 - Grecian Park – play area renovation
 - Guadalupe Park – play area
 - Manzano Mesa Park phase 8 - shade structures over play equipment
 - Manzano Mesa Park phase 9 – shade structures and site furnishings
 - Matthew Meadows Park – play area shade sails and north landscaping
 - Mesa Verde Park – lighting
 - Montecito Park
 - Novella Park – play area renovation
 - Pat Hurley Park – hillside development and erosion control
 - Pat Hurley Park – shade structure and landscaping



MUNICIPAL DEVELOPMENT

- Phil Chacon Park phase 8 - NM Veterans Memorial: maintenance yard storage building, south landscape, shade structures, security/access control



- Phil Chacon Park – NM Veterans Memorial: Vietnam War Monument
- Phil Chacon Park – NM Veterans Memorial: NM Fallen in Afghanistan and Iraq
- Robinson Park – site improvements
- Seville Park phase 1 and 2
- Silver Tree Park phase 1 – play area and parking lot
- Snow Heights Park – site landscaping
- Summer Hills Park – play area expansion
- Sundoro Park phase 2 – site furnishings and fencing
- Supper Rock Park – play equipment replacement
- USS Bullhead Memorial Park – play equipment replacement
- Ventana Ranch Community Park phase 2 – lit

irrigated turf grass recreation fields, lit basketball courts, parking lot, waterless restrooms

- Vista Verde Park – play area shade sails
- Wade Circle Park – play area addition
- Washington Middle School/Park – play equipment replacement
- Universe Sport Park – lit, irrigated turf grass recreation fields and waterless restrooms

➤ Started Construction on the following:

- Barstow Park phase 4 – play area
- Black Arroyo Park
- Chantilly Park phase 2 – play area
- Ouray Dog Park
- Rancho Encantado Park
- Silver Tree Park phase 2 – irrigated turf grass, basketball court expansion and site improvements



➤ Started Design on the following:

- El Rancho Grande Park - new park development
- Georgia O’Keeffe Park – renovation
- Grisham Park – shade structure
- Kirtland Park – outdoor Stage
- Landau Dog Park – new park development
- Martineztown Park phase 2 – walkway
- New Day Park – new park development
- USS Bullhead Memorial Park – park renovation
- North Domingo Baca Park phase 7 – east parking lot
- North Domingo Baca Park phase 8 – recreation fields
- Park Hill Park – new park development
- Ridgeview Village Park
- Sandia Vista Park – renovation
- Shawn McWethy Park – new park development
- Ventana Ranch Community Park phase 3 – lit tennis courts and recreation building, play area and shade structures

Street Maintenance Division

- Currently in construction of the 2010A arterial street rehabilitation program.
- Preparing to bid the 2011A residential street rehabilitation program.
- Maintenance completed through FY10:

Residential mill and inlay (2009B)	15.1	lane miles
Residential mill and inlay (2009A)	10.7	lane miles
Cutler CLMRS	18.4	lane miles
Micro surfacing	11.2	lane miles
Slurry seal	<u>68.8</u>	lane miles
Total	<u>124.2</u>	lane miles

MUNICIPAL DEVELOPMENT

- Eight bridges were rehabilitated as per NM Department of Transportation bridge inspection reports as part of the bridge rehabilitation program.

Traffic Engineering

- Inspection and repair of approximately 72 high mast street lights.
- Inspection and repair of approximately 120 decorative street lights
- Special studies/efforts include:

- State Fair
- Neighborhood Traffic Calming Committee
- Salvage materials process improvement
- Albuquerque International Balloon Fiesta
- Broadcast Center area
- Training program
- Safety program
- EDO parking effort
- Bio-fuels

- Installed 36 illuminated street name signs along Montgomery Blvd.
- 67 traffic signal controller upgrades for ARRA and phase XI signal expansion projects.
- 55 traffic controller cabinet change outs for ARRA and phase XI signal expansion projects.
- 185,700 linear feet of fiber communication cable for ARRA and phase XI signal expansion projects.
- 51,600 linear feet of two and three inch conduit for ARRA and phase XI signal expansion projects.
- Developed, implemented and adjusted the signal timing along 3 major corridors (Gibson, Unser and Paseo Del Norte).
- Installed 24 GPS time clocks for traffic signals that are not currently connected to the CABQ Traffic Operations Center.
- Reconfigured 175 pedestrian modules in order to meet the 2009 MUTCD standards.
- Organized and implemented new salvage and scrap metal procedures to track inventory.
- Developed and implemented the Phase X GIS mapping system to inventory all existing traffic signal and traffic communication infrastructure (approximately 600 intersections total). This includes but is not limited to conduit, cable, j-boxes, poles, service connections and cabinets.



Sign/Striping/Markings Operation

- Developed a five phase roadway striping plan to more efficiently organize, complete and monitor work throughout the City of Albuquerque.
- GIS mapping for all new sign installations and roadway and stencil markings.
- Implemented 130 lane miles of pavement striping on City roadways.
- Implemented 153 signalized intersection legends, symbols, crosswalks and stop bars on City roadways.
- Currently 75% complete with repainting all CABQ median noses (yellow paint) on City roadways.
- Implemented 6000 feet painting curb (linear) on City roadways.

Facilities and Energy Management Division:

FEMD Downtown Facilities Section

- Installed second new chiller City/County Building.
- Began replacement of florescent fixtures in City/County Building to energy efficient T5 fixtures.
- Completed installation of HVAC unit replacement and automated environmental controls at Law Enforcement Center.
- Completed installation of automated energy reduction control system at Plaza Del Sol.

FEMD Outlying Facilities Section

- Installed new 60 mil Thermo Plastic Olefin (TPO) Roof and all HVAC Units replaced at Fire Station 19.
- Installed new 60 mil TPO roof at Records Center.
- Installed new 60 mil TPO roof at Building I Pino.
- Installed new 60 mil TPO roof at Kimo Theatre.
- Replaced 200 gallon boiler at Isotopes Park .

MUNICIPAL DEVELOPMENT

FEMD Energy Management

- Began installation of City-wide motion sensor light switches.
- Planned and coordinated City-wide Watt Stopper power strip energy efficiency project. 2,700 units deployed in FY10.
- Developed project specifications and participated in the RFP process for 3 ARRA projects (cool roofs, thin film PV and solar carport PV) totaling \$5,051,200.
- Partnered with PNM to develop downtown electric grid network to accommodate City solar and net-metering projects.
- Provided specifications and project management for \$250 thousand lighting system upgrade project at the Albuquerque Convention Center.
- Developed a streamlined City utility billing process by partnering with Wasatch/BP and PNM to increase efficiency and accuracy.
- Implemented thirteen (13) 3% for Energy Conservation Projects and expended \$461,850 in 3% funding in FY10.



Parking Division

- Installed a new pay booth and replaced the elevator pump at 5th & Copper.
- Repainted walls and landings on all levels by elevators at 2nd & Gold.
- Repainted all levels of stairways on north and south sides at Acropolis.
- At Civic Center repaired major electrical problem that was attributed to wires shorting out from Tijeras to Marquette; repaired water pumps that failed during a rain storm; replaced the elevator pump on the south side.
- Parking Enforcement Officers certified in basic CPR and first aid.
- Parking Enforcement Officers received traffic control training.
- Increased revenues of monthly parking contracts by \$99 thousand for FY10.

Security Division:

- Continue to upgrade and install 30 new cameras in the City/County campus.
- Upgraded and enhanced video monitoring at 4th Street campus.
- Upgrade and improved door access control systems at City/County campus.
- Trained & certified new officers at the APD Academy.
- Trained and certified 4 Security Supervisors as first aid and CPR instructors.

PRIORITY OBJECTIVES

PUBLIC INFRASTRUCTURE GOAL: ENSURE THAT ALL EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL-PLANNED, COORDINATED, AND MAINTAINED SEWER, STORM, WATER AND ROAD SYSTEMS AND AN INTEGRATED MULTI-MODAL REGIONAL TRANSPORTATION SYSTEM. ENSURE THAT NEW DEVELOPMENT IS EFFICIENTLY INTERGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BLANCED WITH THE REVENUES GENERATED.

- OBJECTIVE 1. Begin installation of Phase I of the federally required regulatory traffic sign upgrade program. Submit a report of the results and status of the overall program to the Mayor and City Council by the end of the 4th quarter FY/11.
- OBJECTIVE 2. Complete Construction of the Fortuna Road Improvements (Coors to 76th Street) by end of the fourth quarter FY11.
- OBJECTIVE 3. Review the NMDOT provided bridge inspection reports and reprioritize the 2009 Bond Program for Bridge Maintenance Program if needed. Report progress to the Mayor and City Council by the end of FY/11.

SUSTAINABLE COMMUNITY DEVELOPMENT: GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY'S ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNITIES THROUGHOUT ABLQUERQUE.

- OBJECTIVE 3. Complete construction of the Albuquerque Police Department 6th Area Command Center. Report progress to the Mayor and City Council by the end of fourth quarter FY/11.

ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL: PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS – ITS MOUNTAINS, RIVER, BOUSQUE, VOLCANOES ARROYOS, AIR, AND WATER.

MUNICIPAL DEVELOPMENT

- OBJECTIVE 3. Champion the expenditure of Energy Conservation Funds to complete energy conservation projects at City owned facilities. Implement \$2 Million in Energy Conservation funded projects by end of FY11. Report progress to the Mayor and City Council by the end of FY/11.



OFFICE OF THE CITY CLERK

The Office of the City Clerk maintains all official records for the City of Albuquerque, conducts municipal elections, accepts bids from the general public for the Purchasing Department and the Department of Municipal Development projects and accepts service of process on behalf of the City of Albuquerque. The City Clerk is also the direct supervisor of the Albuquerque Records Center where records are scanned, processed, stored and disposed of at the end of the retention periods.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	0	0	0	0	667	667
Operating	0	0	0	0	514	514
Capital	0	0	0	0	0	0
Transfers	0	0	0	0	167	167
TOTAL	0	0	0	0	1,348	1,348
TOTAL FULL TIME POSITIONS	0	0	0	0	11	11

BUDGET HIGHLIGHTS

The approved FY/11 budget establishes the Office of the City Clerk. The City Clerk is moved from the Legal Department with a total of 12 positions and an operating budget of \$673 thousand.

The approved budget adds funding for the city clerk of \$154 thousand. The new office also received funding of \$11 thousand for temporary labor to assist with preparation for the FY/12 municipal election.

Approved in this budget is the deletion of two vacant positions a records specialist and a senior document imaging specialist for a total of \$86 thousand. A reduction in the cost of labor of \$22 thousand has also been approved.

Council approved another cost of labor adjustment increasing the budget by \$8 thousand to try a soften wage reductions for City employees.

The Open and Ethical Elections Fund is administered by the Office of the City Clerk and was created by Article XVI, added to the City Charter and passed by the voters in October 2005. This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to insure the citizens that the election process is fair, responsible, and ethical. The FY/11 approved budget for the fund is \$466 thousand of which \$45 thousand is for indirect overhead.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
<u>GENERAL FUND 110</u>						
City Clerk	0	0	0	0	782	782
Total General Fund 110	0	0	0	0	782	782
<u>OPEN & ETHICAL ELECTIONS PROJECT FUND 232</u>						
Open & Ethical Elections	0	0	0	0	421	421
Trfr from Fund 232 to Fund 110	0	0	0	0	145	145
Total Open & Ethical Elections Fund - 232	0	0	0	0	566	1,348
TOTAL GOAL - 7	0	0	0	0	1,348	1,348
TOTAL APPROPRIATIONS	0	0	0	0	1,348	1,348

OFFICE OF THE CITY CLERK

REVENUE

The FY/11 approved revenue budget consists of \$4 thousand in photocopying services and \$455 in the Open & Ethical Elections Fund. The revenue for fund 232 is a transfer from the General Fund and is one-tenth of one percent of the General Fund appropriation.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
City Clerk Misc Admin Fees	0	0	0	0	0
City Clerk Photocopying	0	0	0	4	4
Open & Ethical Elections - 232	0	0	0	455	455

PRIOR YEAR ACCOMPLISHMENTS

- Regarding election issues: worked on changes to the City Charter, the City Clerk's Rules & Regulations and the Election Code; and Conducted the first successful publicly-financed city-wide election; no challenges.
- Drafted Charter Amendments unrelated to election issues.
- Successfully ran the 2009 Mayoral and City Council elections in October which was the first publicly funded election for Albuquerque Mayor, including responding to an unusually large volume of requests for absentee ballots as well as multiple early voting sites.

OFFICE OF INTERNAL AUDIT AND INVESTIGATIONS

The Office of Internal Audit and Investigations was created as an independent office of City Government. The office is not part of the City's executive branch or the City Council. Internal Audit and Investigations performs audits and investigates claims of waste, fraud and mismanagement. The goals of the department are to:

- conduct audits and investigations;
- prevent and detect fraud, waste and abuse in City activities;
- propose ways to increase the City's legal, fiscal and ethical accountability; and
- deter criminal activity.

As specified in the Accountability in Government Ordinance, the Accountability in Government Oversight Committee is comprised of five representatives from the community at large. The Mayor and one Councilor, appointed annually by the Council President, are nonvoting ex-officio members. The Committee reviews and approves all audit and investigatory reports at each meeting.

Mission

To provide independent audits and investigations to promote transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	967	1,198	1,198	925	854	(71)
Operating	127	70	72	71	68	(3)
Capital	0	0	0	0	0	0
Transfers	3	3	3	3	6	3
TOTAL	1,097	1,271	1,273	999	928	(71)
TOTAL FULL TIME POSITIONS	14	12	12	12	12	0

BUDGET HIGHLIGHTS

The FY/11 approved budget for the Office of Internal Audit and Investigations is \$928 thousand, a reduction of \$343 thousand or 27% from the FY/10 original budget of \$1.3 million. As part of the city-wide savings plan, funding for four positions is reduced in the approved budget.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
GENERAL FUND - 110						
Office of Internal Audit	1,097	1,271	1,273	999	928	(71)
TOTAL GOAL - 8	1,097	1,271	1,273	999	928	(71)
TOTAL APPROPRIATIONS	1,097	1,271	1,273	999	928	(71)

PRIOR YEAR ACCOMPLISHMENTS

- Issued 7 audits and 4 investigations of City departments, divisions, processes and contracts.
- Followed up on 6 previously issued audits.
- Hired the Inspector General in February 2010.
- Received approximately 35 requests for assistance.
- Participated on numerous committees and task forces at the request of the City Council and the Administration.

OFFICE OF INTERNAL AUDIT AND INVESTIGATIONS

PRIORITY OBJECTIVES

GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS

- OBJECTIVE 14. Utilizing existing staff resources, partner with APD, the Bernalillo County District Attorney and other appropriate resources to create a work plan for efficient and effective prosecution of criminal cases investigated by the Inspector General. Provide a report to the Mayor and Council by the end of FY11.

PARKS AND RECREATION

The Parks & Recreation Department strives to work as a team to be well prepared and focused to serve the community's needs for health, leisure, culture, and recreation with a high level of customer confidence. The Department's nine divisions work together to:

- Promote and market Albuquerque's recreation programs, parks, golf courses, and open space;
- Develop new strategies to improve Albuquerque leisure, recreation, and sports facilities and programs;
- Conserve and sustain Albuquerque's natural and cultural resources for future generations;
- Meet youth entertainment and sports needs and expectations;
- Maintain harmony with community and neighborhood associations;
- Ensure that every visitor has a quality experience;
- Involve and empower community groups;
- Increase customer confidence;
- Respond to customer needs every day of the week.



MISSION

We, the employees of the City of Albuquerque Parks & Recreation Department, pledge to provide our citizens with courteous, efficient, and timely professional service.

We will work to create a safe, healthy, and sustainable community in which we and our children enjoy a network of well planned, maintained, and operated parks, golf courses, open space, trails, and recreation facilities intended to improve and enhance the quality of life within our city.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	16,921	19,278	19,278	17,602	20,185	2,583
Operating	9,527	10,488	10,549	10,211	10,909	698
Capital	51	0	0	0	19	19
Transfers	3,021	3,633	3,617	3,333	3,410	77
Grants	195	432	432	432	216	(216)
TOTAL	29,715	33,831	33,876	31,578	34,739	3,161
TOTAL FULL TIME POSITIONS	292	282	282	282	312	30

BUDGET HIGHLIGHTS

The approved FY/11 General Fund budget for Parks and Recreation is \$28 million. This is a 3.0% increase over the FY/10 original budget.

It is anticipated that approximately 34 acres of new medians will come on line in FY/11. To help maintain this acreage, \$109 thousand is funded for temporary labor, operating and capital.

As part of the overall General Fund cost saving measures, one part-time and eight full-time positions are deleted for a total of \$527 thousand. Six of these positions are in park management, one in quality recreation, one in strategic support and the part-time position is in aquatics. A reduction in the cost of labor of \$213 thousand is included as well as nine positions that are not funded in FY/11 for \$212 thousand.

After review of classifications for temporary/seasonal employees, it was determined that lifeguards are seasonal and do not receive full benefits. Funding for PERA and retiree health is reduced for \$115 thousand. In addition, \$30 thousand is transferred from Family & Community Services for the maintenance of the Veteran's Memorial.



PARKS AND RECREATION

The FY/11 General Fund budget includes expanding the department's capital improvement program (CIP) by moving parks construction and design from the Municipal Development Department. This program moves a total of 40 positions, 32 from the parks construction CIP activity, one from the recovered storm drain activity, one from the infrastructure tax activity and six from the park design activity for a total operating budget of \$2.3 million.

The General Fund transfer to the Open Space Fund decreased by \$411 thousand for a total transfer of \$858 thousand. This transfer helps to maintain operating functions in open space.



The FY/11 approved budget for the Open Space Expendable Trust Fund has a reduction of 6.5%. Two vacant positions in the open space management program are deleted in FY/11 for a total of \$90 thousand. The approved budget also includes a reduction in the cost of labor of \$43 thousand. Available fund balance was utilized resulting in the decrease in the transfer from the General Fund.

The approved budget for FY/11 in the Golf Fund has a minimal increase of 1.7% over the original FY/10 budget. The Golf Fund is anticipating a positive working capital fund balance of \$80 thousand at the end of FY/10. This is the first time since FY/06 that the fund has seen a positive fund balance. The rate increase of \$0.50 cents approved in FY/10 went into effect in January 2010. Due to the late implementation of golf rates, revenue is projected at \$4.5 million for estimated actual FY/10. In the FY/11 approved budget, early retirement is budgeted for \$23 thousand and a reduction in the cost of labor is \$40 thousand. Funding for indirect overhead continues at the reduced rate of 10%.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
<u>GENERAL FUND - 110</u>						
Trfr from Fund 110 to Fund 681	11	0	0	0	0	0
Aquatics	3,519	4,018	4,018	3,768	3,842	74
Promote Safe Use of Firearms	460	424	424	418	435	17
Provide Quality Recreation	2,437	2,326	2,326	2,326	2,182	(144)
Total General Fund - 110	6,427	6,768	6,768	6,512	6,459	(53)
<u>RECREATION FUND - 215</u>						
Trfr from Fund 215 to Fund 110	200	200	200	200	200	0
<u>GOLF OPERATING FUND - 681</u>						
Affordable and Quality Golf	3,334	3,956	3,940	3,561	4,034	473
Trfr from Fund 681 to Fund 110	241	263	263	263	259	(4)
Trfr from Fund 681 to Fund 683	0	0	0	0	0	0
Trfr from Fund 681 to Fund 685	346	343	343	343	348	5
Total Golf Operating Fund - 681	3,921	4,562	4,546	4,167	4,641	474
<u>GOLF OPERATING DEBT SERVICE FUND - 685</u>						
Golf Debt Service	345	343	343	343	348	5
<u>OPERATING GRANTS FUND - 265</u>						
Total Recreation Grants -265	58	181	181	181	216	35
TOTAL - GOAL 1	10,951	12,054	12,038	11,403	11,864	461

PARKS AND RECREATION

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
GENERAL FUND - 110						
Aviation Landscape Maintenance	656	926	926	751	961	210
Parks Management	14,266	16,505	16,566	15,359	15,763	404
CIP Funded Employees	352	402	402	402	2,872	2,470
Strategic Support - PR	886	998	998	812	773	(39)
Trfr from Fund 110 to Fund 305	170	170	170	170	170	0
Total General Fund - 110	16,330	19,001	19,062	17,494	20,539	3,045
TOTAL - GOAL 4	16,330	19,001	19,062	17,494	20,539	3,045
GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT						
GENERAL FUND - 110						
Urban Forest	106	97	97	98	94	(4)
Trfr from Fund 110 to Fund 851	658	1,269	1,269	1,269	858	(411)
Total General Fund - 110	764	1,366	1,366	1,367	952	(415)
OPEN SPACE EXPENDABLE TRUST FUND - 851						
Total Open Space Management - 851	2,537	2,771	2,771	2,675	2,590	(85)
OPERATING GRANTS FUND - 265						
Total Open Space Grants -265	137	251	251	251	0	(251)
TOTAL - GOAL 5	3,438	4,388	4,388	4,293	3,542	(751)
TOTAL APPROPRIATIONS	30,719	35,443	35,488	33,190	35,945	2,755
Interdepartmental Adjustment	1,004	1,612	1,612	1,612	1,206	(406)
NET APPROPRIATIONS	29,715	33,831	33,876	31,578	34,739	3,161

REVENUE

Ground maintenance has a decrease of \$14 thousand due to an agreement the department has with Aviation to maintain grounds in and around the Sunport, the interior plants, the newly landscaped Sunport Drive and the rental car facility. The revenue received is based on the operational needs of the aviation landscape program. With the 40 positions moving from Municipal Development the budgeted revenue from fund 305 increased by \$2.5 million, which includes the funding for benefits for temporary employees and the recovery of half the salary of one position.

There is not a rate increase in the Golf Enterprise Fund for FY/11. A rate increase of \$0.50 was passed in FY/10 but was not implemented until January 2010. Due to golf rounds being down in FY/10, revenue is budgeted conservatively at \$4.3 million. The economy has impacted the golf concessionaires resulting in a \$44 thousand decrease in FY/11 from original FY/10.

The Open Space Fund stays constant with expected revenue of \$72 thousand for FY/11.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Shooting Range	278	240	243	250	7
Regional Parks	0	0	0	0	0
Tournament/Field Rental	34	21	35	35	0
Sports - Forfeit/Scs. Fee	17	16	10	10	0
Parks Joint Use	203	211	211	203	(8)
Manure Collection	0	0	0	0	0
Ground Maintenance	1,067	989	989	975	(14)

PARKS AND RECREATION

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Aquatics Facilities Concessions	0	0	0	0	0
Swimming Fees	521	650	500	500	0
Sports Teams	427	439	435	435	0
Tennis Charges	149	120	115	120	5
Miscellaneous	2	2	1	1	0
Albuquerque Golf Training Center	200	171	180	180	0
Rental of City Property	62	100	12	20	8
CIP Funded - 305	352	400	400	2,872	2,472
Cigarette Tax - 215	204	200	200	200	0
Golf Green Fees - 681	4,059	4,406	3,878	4,300	422
Golf Concessions - 681	378	420	305	376	71
Open Space Charges for Services - 851	62	75	75	72	(3)

PRIOR YEAR ACCOMPLISHMENTS

- United States Golf Association Tournament was held at Arroyo del Oso Golf Course. This tournament was the last qualifying round for the Ladies Public Links Tour Championship.
- The 2010 Indoor Track and Field season was successfully completed on the Mondo Indoor Track at the Albuquerque Convention Center. The partnership between the Parks and Recreation Department, ACVB, UNM, the Alb. Convention Center, Special Olympics New Mexico and United States Track and Field attracted over 4,200 spectators, was broadcast on ESPN giving Albuquerque National coverage and resulted in direct spending in Albuquerque at a projected level of \$617,000.
- During the spring of 2010, the City hosted the NCAA Division II Rocky Mountain Athletic Conference Tennis Tournament for the first time at the Jerry Cline Tennis Complex. This partnership with Western New Mexico University hosted seven teams from five states. This event provided an opportunity for local junior players from the middle and high schools to be exposed to possible college opportunities.
- The second phase of modifying all City swimming pool drains to comply with the Virginia Graeme Baker Pool and Spa Safety Act (a new federal law intended to reduce the likelihood of entrapment on the suction fittings of swimming pools and spas) was completed.
- The renovation of the Ladera medians was a high priority water conservation project. The renovated medians are a positive addition to the neighborhood and have reduced water consumption by reducing the amount turf, upgrading the irrigation system and adding gravel around the perimeter of the medians.
- Seven acres of turf at the park were renovated spring 2010 at USS Bullhead Park in preparation of the upcoming fall 2010 Young American Football and soccer seasons.
- Replaced an existing greenhouse at Arroyo del Oso Park due to damage by a heavy wind storm, with a new 3,400 SF greenhouse.
- Phase 2 at the Ventana Ranch Community Park was completed June 2010. The new 17 acre Westside Park includes 2 recreation fields, basketball courts, informal gathering places, restrooms and parking.
- The trail crossing over the Rio Grande at the I-40 connecting the Bosque Trail with the Westside of Albuquerque was constructed. The trail is scheduled to be open September 2010.
- With grant funds from the Office of Natural Resources Trustee, a new shallow marsh was constructed at the Open Space Visitor Center.
- In March 2010, Balloon Fiesta Park hosted the national Family Motor Coach event. The park hosted almost 2,000 RVs and generated 1,750 hotel room nights in revenues for the City economy.



PARKS AND RECREATION

<i>PRIORITY OBJECTIVES</i>

HUMAN AND FAMILY DEVELOPMENT GOAL: PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 12. With existing funds, establish a sustainable partnership by the end of FY/11 with local, state and regional organizations to support the Mondo Indoor Track and promote the benefits of track and field. Begin reporting pertinent performance measures in the FY/12 Performance Plan. Submit a report to the Mayor and City Council by the end of FY/11.

SUSTAINABLE COMMUNITY DEVELOPMENT GOAL: GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY'S ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNITIES THROUGHOUT ALBUQUERQUE.

- OBJECTIVE 2. Design, bid and complete construction of Phase 3 of Ventana Ranch Community Park. Report progress to the Mayor and City Council by the end of the fourth quarter FY11.
- OBJECTIVE 4. With existing funds, develop a department-wide program to recruit, recognize, and retain community volunteers to support a wide variety of department programs. Begin reporting pertinent performance measures, including the number of volunteers, hours of service, and incentives/reimbursements provided, in the FY/12 Performance Plan. Establish the program and submit a report to the Mayor and City Council by the end of FY/11.

PLANNING

The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates area development plans to ensure that growth conforms to adopted plans, policies and regulations.



MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	10,806	10,958	10,958	10,627	10,513	(114)
Operating	1,608	871	1,100	940	862	(78)
Capital	0	0	0	0	0	0
Transfers	450	996	996	877	1,262	385
Grants	0	0	0	0	0	0
TOTAL	12,864	12,825	13,054	12,444	12,637	193
TOTAL FULL-TIME POSITIONS	180	156	156	156	154	(2)

BUDGET HIGHLIGHTS

The FY/11 General Fund approved budget for the Planning Department is \$12.6 million, a decrease of 1.5% or \$188 thousand less than the FY/10 original budget level. This includes increases in the cost of other employee benefits (OEB) and retiree health care totaling \$167 thousand.

Four vacant positions were initially proposed to be deleted from the department's personnel complement in FY/11. These are: a housing code inspector, a construction plans examiner, and two administrative assistants. The approved budget adds back one administrative assistant position and creates a new database administrator III position at a cost of \$163 thousand.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY BY GOAL:						
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
<u>GENERAL FUND 110</u>						
Code Enforcement	2,552	2,664	2,664	2,235	3,346	1,111
Community Revitalization	1,848	1,437	1,666	1,589	1,405	(184)
One Stop Shop	6,223	6,205	6,205	6,197	6,004	(193)
Planning & Development Review	1,010	1,497	1,497	1,407	864	(543)
Strategic Support	1,003	1,022	1,022	1,016	1,018	2
Trfr from Fund 110 to Fund 305	0	0	0	0	0	0
Total General Fund - 110	12,636	12,825	13,054	12,444	12,637	193
<u>OPERATING GRANTS FUND - 265</u>						
Total Operating Grants Fund - 265	228	0	0	0	0	0
TOTAL - GOAL 4	12,864	12,825	13,054	12,444	12,637	193
TOTAL APPROPRIATIONS	12,864	12,825	13,054	12,444	12,637	193

PLANNING

REVENUE

Revenues in the Planning Department for FY/11 are expected to drop sharply due to slowdowns in the construction and housing sector. FY/11 revenues are budgeted at \$5.9 million, compared to FY/10 original budget revenues of \$9.5 million.

Department Generated Fees for Service (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Building Permits	5,091	7,640	4,390	4,390	0
Filing of Plats/Subdivision	145	189	87	87	0
Sign fees	84	0	66	66	0
Zoning Code Enforcement	65	95	70	70	0
Engineering Fees	691	950	485	485	0
Miscellaneous	444	32	191	191	0
Transfers	213	609	609	609	0

PRIOR YEAR ACCOMPLISHMENTS

- The North 4th Street Plan was completed by the Planning Department and approved by the City Council.
- Received final approval for the Clayton Heights/Lomas del Cielo MRA, a major gateway to Albuquerque from the International Sunport airport. The area is rich in Albuquerque amenities including the Isotopes Baseball Stadium, Lobo Football Stadium, and The City of Albuquerque BMX /Velodrome.
- Completed the Silver Gardens Multi-Income Housing at Lomas and Second Street NW.
- Received final approval on the Near Heights Redevelopment Expansion plan which encompasses properties along the San Mateo and Gibson Boulevard commercial corridors, as well as the Willow Village Shopping Center on San Pedro.
- Participated in the annual city-wide National Night Out as part of the Neighborhood Watch program. Over 9,000 participants from engaged in events ranging from backyard BBQ's to large coalition events featuring music, food, arts, crafts, games, dog races and the Zoo Bus.
- Updated and published the Weed Identification Booklet to help identify weeds that are regulated in the zoning code.
- Planned the first phase of a pilot Electronic Plan Review process (called "Eplan") to reduce the amount of paper used in the application process, reduce trips to the department, and streamline the comment process for final plans.
- Redesigned the Planning Department web page which is one of the city's most extensive and popular websites.



PRIORITY OBJECTIVES

SUSTAINABLE COMMUNITY DEVELOPMENT: GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNITIES THROUGHOUT ALBUQUERQUE.

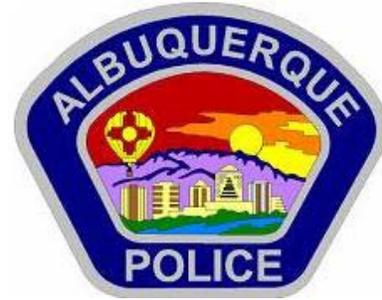
- OBJECTIVE 5. Using dedicated CIP funds, implement the first phase of a pilot Electronic Plan Review process to reduce the amount of paper used in the application process, reduce travel to the department, and streamline the comment resolution process for final plans. Complete Phase 1 and submit a report to the Mayor and City Council by the end of FY/11.
- OBJECTIVE 6. Complete the Volcano Heights Sector Plan and submit it in a report to the Mayor and City Council by the end of FY/11.

PLANNING

- OBJECTIVE 7. Complete the North 4th Street Sector Plan and submit it in a report to the Mayor and City Council by the end of FY/11.
- OBJECTIVE 8. Revise the Downtown Neighborhoods Sector Plan and submit it in a report to the Mayor and City Council by the end of FY/11.
- OBJECTIVE 9. Revise the Los Duranes Sector Plan and submit it in a report to the Mayor and City Council by the end of FY/11.

POLICE

The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.



APD is budgeted in ten operating program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, open space, tactical support, the traffic section and the department's recruiting and training units. The investigative services program strategy consists of three specialized divisions and a mental health intervention team, Crisis Outreach and Support Team (COAST). The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigations division investigates armed robberies, homicide, property crimes and juvenile crimes. The Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The Family Advocacy Center houses the investigative officers of domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The professional standards program strategy is comprised of the inspections and accreditation section, internal affairs and behavioral sciences. The communications and records program strategy supports the Department's technology initiatives, communications, records management and case preparation for the field services bureau. The officer and department support program strategy provides long-range planning, problem solving, administrative, human resources, and fiscal support. The prisoner transport program strategy funds the transport of prisoners to the Metropolitan Detention Center. The false alarm reduction program strategy provides support of the Albuquerque alarm system ordinance in an effort to reduce false alarms. The photo enforcement operation funds the contract and personnel dedicated to operating the program. The final program strategy is off-duty police overtime which provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours.

MISSION

We, the members of the Albuquerque Police Department, believe in the shared responsibility of police personnel, government leaders and citizens to improve Albuquerque's quality of life and to defend our community. We vow to uphold the U.S. Constitution, to fairly enforce the laws of New Mexico and the City of Albuquerque in order to protect life, property and rights. In partnership with the community, we will engage in proactive policing to maintain order, reduce crime and the fear of crime through education, prevention and enforcement.

VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	118,878	126,118	126,833	126,096	127,851	1,755
Operating	17,490	13,264	13,495	13,801	13,272	(529)
Capital	104	1,200	1,700	1,700	0	(1,700)
Transfers	18,548	17,529	24,922	25,699	19,289	(6,410)
Grants/Dedicated Funds	6,758	16,943	12,139	12,139	5,803	(6,336)
TOTAL	161,778	175,054	179,089	179,435	166,215	(13,220)
TOTAL FULL TIME POSITIONS	1,564	1,535	1,535	1,537	1,530	(7)

BUDGET HIGHLIGHTS

The FY/11 General Fund budget is \$152.6 million. This represents an increase of 2.2% or \$3.3 million over the original FY/10 level. Higher employee benefit costs for health insurance and Retiree Health Care Authority contributions as well as increased

POLICE

internal service costs for risk charges, vehicle maintenance and fuels are primarily responsible for the increase. Funding of \$600 thousand continues to be provided for the officer retention and recruitment incentive in the General Fund.

Overall, there is a net reduction of five positions from the FY/10 approved budget within the police department. Within the General Fund, there is a reduction of 13 positions as part of the FY/11 savings plan. This is partially offset with the addition of one position within operating grants and seven positions within stimulus grants. Stimulus grants include the funding of two sworn detective positions for the Southwest Border grant.



One hundred and twenty five sworn officer positions are funded by the Public Safety Quarter Cent Tax as well as a portion of prior year pay raises and an increase in overtime associated with those pay raises. Thirty two prisoner transport personnel, their associated costs and a portion of the costs for the ID technicians are also funded by the Public Safety Tax.

The False Alarm Enforcement Fund is budgeted at \$874 thousand. This includes an operating budget of \$524 thousand, indirect overhead of \$10 thousand and a transfer of \$340 thousand to the Capital Acquisition Fund to be utilized for the purchase of police equipment.

The Photo Enforcement Fund is budgeted at \$7.4 million for FY/11 with \$5 million budgeted to support the photo enforcement contract and part-time personnel associated with the program. Nine hundred and forty-two thousand dollars is budgeted as a transfer to support the costs of permanent full-time positions that remain in the General Fund. This includes a sworn position, financial support and 70% of the Administrative Hearing Office. Also budgeted is \$1.4 million as Remittance to the State. State legislation requires the City to remit to the State half of the revenues less the Redflex contract. The other half is used to operate the program. It should be noted that this budget was built prior to a State decision to disallow photo enforcement cameras on state roads. This decision may have a negative impact on revenues for FY/11.

Funding in the Law Enforcement Protection Fund remains at the FY/09 budgeted level of \$2.8 million. This fund supports the Law Enforcement Protection Fund (LEPF) for \$681 thousand, the Crime Lab project for \$120 thousand, the DWI Enforcement program for \$1.3 million and the Special Investigations Division (SID) program for \$731 thousand. Part of the SID program funding includes a \$431 thousand transfer from the General Fund to support the project. Also, the funding for DWI Enforcement includes a \$407 thousand transfer to the General Fund to pay for staff that support that program.

Grant funding is expected to decrease significantly with no additional federal stimulus funds anticipated for FY/11. The department has three multiyear stimulus grants that were received in FY/10.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 2: PUBLIC SAFETY						
GENERAL FUND -110						
Communications and Records	12,737	13,391	13,395	12,967	12,487	(480)
Family Advocacy Center	5,143	5,237	5,238	8,810	8,700	(110)
Investigative Services	20,526	21,167	21,169	19,301	21,082	1,781
Neighborhood Policing	86,318	88,450	89,381	89,061	88,173	(888)
Off Duty Police Overtime	1,568	1,825	1,825	1,290	1,825	535
Officer and Department Support	15,625	15,699	15,705	15,528	17,300	1,772
Prisoner Transport	1,470	2,076	2,076	1,674	1,828	154
Professional Standards	1,278	996	996	1,434	761	(673)
Trfr from Fund 110 to Fund 280	438	431	431	431	431	0
Trfr from Fund 110 to Fund 288	0	0	0	0	0	0
Trfr from Fund 110 to Fund 305	0	0	0	0	0	0
Total General Fund - 110	145,103	149,272	150,216	150,496	152,587	2,091
FALSE ALARM ENFORCEMENT FUND - 287						
False Alarm Enforcement	386	523	525	525	524	(1)
Trfr from Fund 287 to Fund 305	425	375	375	375	340	(35)
Trfr from Fund 287 to Fund 110	10	10	10	10	10	0
Total False Alarm Enforcement Fund - 287	821	908	910	910	874	(36)

POLICE

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
<u>PHOTO ENFORCEMENT FUND - 288</u>						
Photo Enforcement Operations	4,474	5,008	5,008	4,875	5,032	157
Remittance to the State	4,065	1,306	1,306	1,505	1,408	(97)
Marked Public Safety Vehicle Acquisition/Replacement	0	1,200	1,700	1,700	0	(1,700)
Trfr from Fund 288 to Fund 110	995	848	1,695	1,695	942	(753)
Trfr from Fund 288 to Fund 305	0	0	6,546	6,546	0	(6,546)
Total Photo Enforcement Fund - 288	9,534	8,362	16,255	16,321	7,382	(8,939)
<u>OPERATING GRANTS FUND - 265</u>						
Central Support Services	355	3,574	3,574	3,574	408	(3,166)
Investigative Services	1,370	880	880	880	418	(462)
Neighborhood Policing	2,281	9,737	574	574	2,145	1,571
Total Operating Grant Fund - 265	4,006	14,191	5,028	5,028	2,971	(2,057)
<u>ARRA OPERATING GRANTS FUND - 266</u>						
Neighborhood Policing	0	0	4,359	4,359	0	(4,359)
Total Operating Grant Fund - 266	0	0	4,359	4,359	0	(4,359)
<u>LAW ENFORCEMENT PROTECTION FUND - 280</u>						
Neighborhood Policing	1,021	911	911	911	893	(18)
Central Support Services	601	601	601	601	681	80
Investigative Services	851	851	851	851	851	0
Trfr from Fund 280 to Fund 110	279	389	389	389	407	18
Trfr from Fund 280 to Fund 265	0	0	0	0	0	0
Total Law Enforcement Protection Fund - 280	2,752	2,752	2,752	2,752	2,832	80
TOTAL GOAL - 2	<u>162,216</u>	<u>175,485</u>	<u>179,520</u>	<u>179,866</u>	<u>166,646</u>	<u>(13,220)</u>
TOTAL APPROPRIATIONS	162,216	175,485	179,520	179,866	166,646	(13,220)
Interdepartmental Adjustments	438	431	431	431	431	0
NET APPROPRIATIONS	<u>161,778</u>	<u>175,054</u>	<u>179,089</u>	<u>179,435</u>	<u>166,215</u>	<u>(13,220)</u>

POLICE

REVENUE

The General Fund now includes revenue from the Metropolitan Court for uniformed security services. This program was started mid-year FY/10. Other General Fund revenues have remained relatively flat for FY/09 and FY/10. This trend is anticipated to continue for FY/11. Alarm Ordinance Fees in Fund 287 are conservatively estimated at \$726 thousand for FY/11. Revenues for FY/09 were higher than anticipated at \$842 thousand. Revenues from the Photo Enforcement Fund (288) are budgeted at \$7.1 million for FY/11. This will be closely monitored as a recent State decision to ban photo enforcement cameras on state roads may have an impact on these revenues for FY/11.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Wrecker Fees	77	78	78	78	0
Photocopying/Records	114	50	50	50	0
Off-Duty Police	1,828	1,825	1,825	1,825	0
Police Services/Crime Lab	698	706	706	706	0
Police Services/Federal Reimbursement	2	75	75	75	0
Police Services/Miscellaneous	49	0	0	0	0
Alarm System Ordinance	198	250	200	200	0
Metro Court	0	0	635	800	165
Court Revenues from the State	327	370	320	320	0
Alarm Ordinance Fees - 287	842	726	726	726	0
Photo Enforcement - 288	8,570	5,800	6,905	7,063	158

PRIOR YEAR ACCOMPLISHMENTS

- **Arrest of the Memphis Mob** - In 2009, the Valley Narcotics Unit launched numerous operations against a group of subjects from Memphis, Tennessee. The group was primarily involved in drug dealing and attempted to establish Albuquerque as a new base for their activities because the group thought that Albuquerque's drug laws were lacking. Members of the gang became increasingly violent and were suspected of being involved in multiple murders in the city. The Valley Narcotics Unit compiled information on the subjects from previous investigations, and shared information with other APD units and federal agencies. A Valley Narcotics Unit detective was assigned to specifically monitor and compile statistics from any operations involving the "Memphis Mob." A large number of "Memphis Mob" members were charged with federal drug charges and other violent crimes. The operation culminated in the arrest of 46 individuals, with nine charged in federal court. The federal charges alone resulted in decades of prison time for the gang members.

- **118th Street Investigation** - The seemingly innocent discovery of a bone on the side of a road by a dog led to the location and exhumation of 12 sets of human remains on the City's west mesa. Crime Lab personnel as a whole, and specifically the Criminalistics Section, successfully located, exhumed, and processed physical evidence in the biggest criminal excavation in recent national history. The search for the remains garnered national media attention, and the search and exhumation process required training and coordination by several City departments. The three month process was completed with no injuries and within a responsible budget. APD set up a tip line and has devoted many staff hours attempting to solve the murders.

- **Rebound of APD Evidence** - In 2009, APD's Evidence Unit further cemented its turnaround, gaining strong marks from the Commission for Accreditation of Law Enforcement Agencies (CALEA) accreditation process, a highly successful internal city audit, and thirty flawless APD Inspection Unit destruction audits. The positive internal and external audit results are demonstrated proof that APD has solid evidence management programs in place for the long-term. In addition, the Evidence Unit completed certifications for nine evidence technicians, bringing its total of certified evidence technicians to 12. The International Association of Property and Evidence (IAPE) acclaimed in a 2009 article that "APD has a total of 12 IAPE fully-certified evidence technicians...the most for any department in the United States."



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- START Project - This past summer, the Foothills Area Command implemented a Strategic Targeted Area Response Team (START) project. The Team was formed to address crime-related issues in and around Lauren C. Bolles Park. The Foothills Area Command noticed a correlation between an increase in criminal activity and the lack of organized neighborhood watch groups. APD went door-to-door to talk with residents in the area about their concerns, encourage them to organize neighborhood watch groups and increase neighborhood involvement in order to prevent criminal activity. Foothills Area Command patrol officers, crime prevention specialists, Criminal Nuisance Abatement Unit, Public Safety Partnership, Open Space Unit, Animal Control, Solid Waste and the City's Parks and Recreation Division participated in the project. Contact was made with over 350 residents who completed a survey about community concerns related to crime.

- 2009 CALEA Re-accreditation - The Albuquerque Police Department received its sixth accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA) in Raleigh, North Carolina in March, 2009. The extensive process required APD to develop and maintain a comprehensive, uniform set of written directives. Accreditation is one of the most successful methods for reaching administrative and operational goals, while providing direction to personnel. Accreditation strengthens an agency's accountability, both within the agency and the community, through a continuum of standards that clearly define authority, performance, and responsibilities. APD's sixth accreditation is "meritorious", awarded to agencies that have maintained accredited status for at least 15 continuous years.



- Groundbreaking for the Sixth Area Command Permanent Facility - In one of his first duties in office, new Mayor Richard J. Berry and other City officials broke ground on the permanent Sixth Area Command facility. The new 25,000 square-foot, Leadership in Energy and Environmental Design (LEED)-certified building will be named in honor of Officers Michael R. King and Richard W. Smith, Jr., who were killed in the line of duty August 18, 2005. The new facility is expected to be completed by April, 2011.



- CONNECT Web Site - The Community Oriented Notification Network Enforcement Communication Technology (CONNECT), was developed as an interactive tool which links law enforcement to community partners to communicate about crime and public safety issues. CONNECT operates like a business "crime watch" that allows partners to communicate about criminal activity impacting their businesses on a real-time basis. Community partnerships help police expand their ability to fight crime proactively. With CONNECT, members become additional eyes and ears for crime prevention, helping to minimize crime.
- Safe City Initiative - Safe City is a program launched by Target Corporation in 2004 in Minneapolis, Minnesota to foster partnerships between local police and community members to reduce crime. Over the last five years, Target and local partners have started Safe City projects in more than 20 other cities across the United States. One of the goals of Albuquerque's Safe City Initiative was to reduce calls for service in the area near San Mateo and Central Avenue. Dayshift officers initiated a tactical plan utilizing donated office space that allowed observation of criminal activity from a bird's-eye view.
- 2009 Holiday Mall Tactical Plan - The 2009 Holiday Mall Tactical Plan included all businesses in the Northeast Area Command, divided into six patrol zones. Previous plans focused on just the Coronado Mall, ABQ Uptown, and Winrock Mall. APD expanded the scope of the plan in 2009 to include businesses along Paseo del Norte, Wyoming, Menaul, and Montgomery Boulevards. The Northeast Area Command worked with the managers of ABQ Uptown and Coronado Mall to provide improved service and presence. Uptown area security agencies were brought together to share information on criminal activity by using the Safe City web site and telephone text messages. The expanded tactical plan increased the amount of officers who could respond to shoplifting calls across the area command in a swifter manner. Officers participating in the tactical plan responded to 905 calls for service and made 40 felony arrests, 111 misdemeanor arrests, and recovered \$11,425 in property.
- Decrease in Auto Thefts - In July 2009, APD and the District Attorney's office was successful in urging the New Mexico State Legislature to change state statutes that had classified auto theft as a moving violation offense. The change in classification to a criminal offense added stiffer sentencing of offenders and changed the degree of felony each time an offender is caught. The changes are expected to provide a deterrent to prospective car thieves, especially criminals that have been convicted previously of auto theft. In 2009, the Auto Theft Unit completed several tactical plans, one of which included traveling to the U.S.-Mexican border to assist and train border agents on how to

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identify stolen vehicles. Another tactical plan was initiated during the State Fair and the Balloon Fiesta to deter auto theft and provide a police presence.

- Property Crime Initiative - Mayor Richard J. Berry began to formulate his plan to reduce property crime in late 2009. He pledged to make Albuquerque safer by reducing the incidence of property crimes. The plan focused on using technology, partnering with private industry, and seeking tougher legislation and prosecution for property crime criminals. Mayor Berry's plan included seeking federal prosecution for property crimes involving firearms; fingerprinting everyone who is arrested, no matter how small the crime; dispatching crime scene investigators to every burglary; offering cash incentives for people who turn in property crime offenders; and tracking property crime offenders who are out on probation. The plan urged APD to develop a system that would allow pawn shops to track stolen property; to develop a system that would send emails to the community to inform them about property crime; to use Twitter to broadcast a description of every car that was reported stolen; and to create a public database that could be accessed through smart phones that would provide information on stolen vehicles. The plan also urged APD to pursue a meaningful Three Strikes Law; to create a night detective squad to respond to property crimes in the evening hours; and to advertise wanted property crime offenders on billboards and in the local newspaper. Many aspects of Mayor Berry's plan have already been implemented by APD during his administration. In early March 2010, Mayor Berry announced that the fiftieth property crime offender was arrested as a direct result of the new advertisements in the Albuquerque Journal. The advertisement features the pictures, names, and offenses of wanted property crime offenders.

PRIORITY OBJECTIVES

PUBLIC SAFETY: CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 6. In partnership with the Federal Bureau of Investigations (FBI), open the New Mexico Regional Computer Forensics Laboratory in June, 2010. Submit a status report to the Mayor and City Council by the end of the first quarter of FY/11.
- OBJECTIVE 7. Using existing or available funding, reduce the incidence of property and violent crimes in Albuquerque by 3% by the end of FY11, using the Mayor's plan to target property crime offenders and career burglars. Submit a status report to the Mayor and City Council by the end of the second and fourth quarters FY/11.
- OBJECTIVE 8. Using existing or available funding, investigate national best practices and determine methods for increasing the deployment of police patrols in residential neighborhoods. Establish a process for tracking and reporting the presence of field patrols in neighborhoods as compared to their presence on commercial areas and corridors. Provide a report to the Mayor and City Council by the end of the second quarter of FY/11.
- OBJECTIVE 9. Using existing or available grant funding, staff and equip the Crime Analysis Unit so that they can further develop the problem solving model in order to identify and analyze crime patterns and trends. Submit a report outlining the advances in the problem solving model and analysis to the Mayor and City Council by the end of the fourth quarter FY/11.
- OBJECTIVE 10. Utilizing existing funding, create and implement a Maintenance of Effort (MOE) curriculum that incorporates information about the Commission on Accreditation for Law Enforcement Agencies (CALEA) in order for APD officers to increase their familiarity with the program. Training will be in place by the second quarter of FY11, submit a status report to the Mayor and City Council by the end of the fourth quarter FY/11.
- OBJECTIVE 11. Utilizing existing staff resources, analyze the APD Communications 911 Call Center workflow process in order to reduce the average call handling time from call creation to call dispatch. Submit a report detailing the workflow process and improvements to the Mayor and City Council by the end of the fourth quarter FY/11.
- OBJECTIVE 12. Using federal grant funding, improve APD's wireless network capabilities to include a selected wireless corridor to improve the efficiency of data transfer from APD mobile units, in order to increase the speed with which records are available to the public. Submit a status report detailing the corridor area and improvements to the Mayor and City Council by the end of FY/11.
- OBJECTIVE 13. Using existing staff resources and proper evidence handling procedures, consolidate evidence, reduce needless inventory items and save costs by closing APD's leased First Street Evidence Warehouse by the end of the first quarter FY11. Submit a report detailing the inventory reduction and cost savings to the Mayor and City Council by the end of the second quarter FY/11.

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- OBJECTIVE 15. Using existing resources, prepare a report that examines the existing uses, potential uses, and potential sale of the Police mini-substations in District 3 and District 6. Include all relevant zoning and neighborhood issues with regard to alternative uses or sale of the property. Work with City Real Property to include dollar value of each property through a market analysis. Submit the report to the Administration and Council by end of second quarter, FY11.

- OBJECTIVE 16. Using existing resources, conduct an analysis of the current APD fuel usage, spending, current practices and policies to determine if potential cost savings or efficiencies exist. Examine the locations of APD utilized city fueling stations and travel time from APD Area Commands, vehicle miles per gallon and vehicle maintenance, explore the possibility of using fleet fueling cards at commercial fleet fueling stations for all APD vehicles, and investigate actual fuel usage compared to reported usage. Address ongoing monitoring and oversight of fuel data by vehicle/individual in an effort to pinpoint trends, abuse, or other data that may be used to mitigate costs. Report findings and recommendations for cost savings and efficiencies to the Mayor and Council by the end of 2nd Quarter, FY11.

SENIOR AFFAIRS

The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of the 50+ generation in Albuquerque/Bernalillo County. The department provides services through three program strategies: well being and fitness; access to basic services; and volunteerism. The well being and fitness program strategy provides activities and services for seniors to prevent isolation and includes socialization, nutrition, health and education. Access to basic services supports independent living and provides intervention services for frail low-income elders. Services include information, home delivered meals, transportation, in-home services, and senior center support services.



Volunteerism provides services to promote community involvement, awareness and opportunities for individuals to become engaged in meaningful activities. The department maintains six senior centers, one multigenerational center, one stand-alone fitness center, and 20 meal sites where seniors may gather for organized activities, socializing, meals and social services.

MISSION

Provide opportunities that involve and assist seniors to achieve their potential, live in dignity and share their wisdom. Provide opportunities that involve and assist seniors to maintain their physical and mental health and keep them living in homes for as long as safely possible.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	3,468	3,742	3,742	3,356	3,849	493
Operating	1,437	1,488	1,488	1,506	1,646	140
Capital	0	0	0	0	0	0
Transfers	283	324	324	313	337	24
Grants	6,191	6,756	6,756	6,756	6,752	(4)
TOTAL	11,379	12,310	12,310	11,931	12,584	653
TOTAL FULL TIME POSITIONS	102	102	102	102	111	9

BUDGET HIGHLIGHTS

The FY/11 approved budget for the Department of Senior Affairs includes \$5.8 million in General Fund appropriations and \$6.7 million in operating grants to the Department of Senior Affairs.

The FY/11 approved budget for General Fund is an increase of 5.0%, or \$278 thousand over the FY/10 original budget of \$5.5 million. The North Domingo Baca Multi-Generational Center is scheduled to open during fiscal year 2011 and partial year funding in the amount of \$682 thousand is included in the approved budget. Funding includes 12 full-time positions, six part-time positions and operating funds. As part of the city-wide savings plan, three full-time and four part-time positions are deleted in FY/11 as well as reduced funding for two full-time positions. All deleted positions are in the well-being program.

To align with goals and program strategies, resources provided by the New Mexico Aging and Long Term Service Department (Area Plan Grant) and appropriated to the Family and Community Services Department are again included in the FY/11 budget as pass through grant funds in the amount of \$6.7 million. This provides appropriate levels of funding for delivery of service and effective performance measurement of program strategies and service activities. The Chief Administrative Officer retains the administrative and fiscal responsibilities of the Area Plan program through the staff of Family and Community Services Department.

SENIOR AFFAIRS

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
GENERAL FUND - 110						
Access to Basic Services	127	94	94	11	93	82
Strategic Support	1,441	1,648	1,648	1,434	1,511	77
Well Being	<u>3,620</u>	<u>3,812</u>	<u>3,812</u>	<u>3,730</u>	<u>4,228</u>	<u>498</u>
Total General Fund - 110	5,188	5,554	5,554	5,175	5,832	657
OPERATING GRANTS FUND - 265						
Access to Basic Services	3,115	3,441	3,441	3,441	3,434	(7)
Strategic Support	368	389	389	389	388	(1)
Well Being	<u>1,795</u>	<u>1,972</u>	<u>1,972</u>	<u>1,972</u>	<u>1,968</u>	<u>(4)</u>
Total Operating Grants Fund - 265	5,278	5,802	5,802	5,802	5,790	(12)
TOTAL - GOAL 1	<u>10,466</u>	<u>11,356</u>	<u>11,356</u>	<u>10,977</u>	<u>11,622</u>	<u>645</u>
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
OPERATING GRANTS FUND - 265						
Volunteerism - 265	913	954	954	954	962	8
TOTAL - GOAL 7	<u>913</u>	<u>954</u>	<u>954</u>	<u>954</u>	<u>962</u>	<u>8</u>
TOTAL APPROPRIATIONS	<u>11,379</u>	<u>12,310</u>	<u>12,310</u>	<u>11,931</u>	<u>12,584</u>	<u>653</u>

REVENUE

Service fees are anticipated to be \$393 thousand in FY/11 while other revenues are \$25 thousand. Service fee revenues are anticipated to be lower in FY/11 with a decrease of \$55 thousand from the unaudited actual levels of FY/09 of \$448 thousand and other revenues are lower by \$21 thousand. All categories of revenues are anticipated to remain at the estimated FY/10 levels in FY/11.

Department Generated Revenue (\$000's)	UNAUDITED ACTUAL FY/09	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Meal Programs	169	166	166	166	0
Memberships	194	149	149	149	0
Travel	23	22	22	22	0
Coffee	17	14	14	14	0
Dances	45	42	42	42	0
Other	46	25	25	25	0

PRIOR YEAR ACCOMPLISHMENTS

Capital Improvement Projects

- In collaboration with the Department of Municipal Development, began construction of North Domingo Multigenerational Center in the fall of 2009, with estimated completion of phase one (approximately 12,000 square

SENIOR AFFAIRS

feet) in January 2011 and opening anticipated shortly thereafter. Construction of phase two will begin after January 2011 and is completely funded by state grants and general obligation bonds.

- Funding was secured and a third party contract was finalized for construction of the John Marshall replacement kitchen in the South Broadway Industrial Park. Groundbreaking is expected to occur later in the summer and estimated completion eight months thereafter.
- Working with Integrated Design & Architecture, finished the design phase of the renovation plans for the Barelás and Highland Senior Centers. Plans include rebuilding front desk and lobby areas at both sites as well as bringing restrooms into compliance with ADA regulations, duct work, sky lights and new HVAC systems. Construction is expected to begin in fall 2010.
- Completed phase one of the renovation of the North Valley Senior Center in January 2010. Remodel included reconfiguration of the center to provide private offices, ADA accessible reception desk, new flooring, cabinetry, a new outside building façade with storage and a clock tower, and drought resistant landscaping. Work was also completed on the Fourth Street bus stop/streetscape which was funded by City Councilor Debbie O'Malley. Funding for phase two, to include additional classrooms, has not yet been obtained.



DSA Surpasses Attendance Records and Goals

- Surpassed 1 million in senior center attendance during FY/10. Attendance records include participation at all senior/satellite centers for customers in all socialization, learning, physical fitness and recreational activities.
- Exceeded sports & fitness goals with participation in the local ABQ 50+ Games (formerly Senior Olympics) totaling more than 14,500 contacts, and participation in the winter sports program totaling more than 1,100.
- Delivered in excess of 200,000 home-delivered meals to 1,200 home-bound participants.
- Provided more than 1,700 customers with approximately 24,000 hours of yard clean-up, grab bar and ramp installations, swamp cooler and heater start-ups.
- Assessed more than 1,650 seniors for in-home services including home-delivered meals, homemaker and respite services and senior companion services.
- Educated 478 caregivers on techniques for modifying troublesome behaviors of persons with dementia.
- Provided transportation clients with more than 76,837 one-way trips.
- Provided more than 275,000 volunteer hours to the city of Albuquerque with help in non-profit agencies, schools, hospitals and senior centers.
- Worked with the Department of Senior Affairs Advisory Council to review by-laws, set goals and to begin an education campaign to train members on services to enable them to be community and legislative advocates.
- Began developing community partnerships with numerous for-profit and non-profit agencies to build relationships and better communication for mutual benefit during the economic down-turn. Held three meetings with senior center partners, during January-June, to apprise them and facilitate customer input regarding service delivery changes.
- Re-organized the Department of Senior Affairs to accommodate budget constraints and to insure efficiency and quality of service delivery.
- Collaborated with the county of Bernalillo to insure a smooth transition of the Holy Family meal site to the Larrazola Multi-service Center.
- Collaborated with the RSVP (Retired and Senior Volunteer Program) Advisory Council to provide 240 clients with holiday gift cards.

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- Staffed 22 community education sessions, health fairs, and trade exhibits to provide awareness and outreach regarding available DSA services.
- Trained five neighborhood associations on working with seniors in their neighborhoods to create and sustain livable communities that promote the concept of “Aging in Place.”
- Provided more than 180,000 congregate meals at DSA sites and answered 9,000 inquiries regarding DSA and community services.

Technology Advancement

- Utilizing state grant funding, purchased 67 employee computers to replace out-dated and inefficient work systems. Replaced the wide area network (WAN) T1 network connectivity to the Barelvas Senior Center and DSA administrative offices with high speed, fiber optic network connectivity to enhance employee efficiency and computer reliability.
- Developed a process in FY/10 to assist employees in submitting changes for the DSA website.
- Implemented the City’s “Wattstopper” program, department-wide, to educate employees to conserve energy and assist the City in curtailing energy costs.
- In collaboration with New Mexico Aging and Long Term Services Department (NMAALTS) and the Area Agencies on Aging, the locally hosted SAMS (Social Assistance Management System) was migrated to a consolidated, single state-wide database, easing employee access, and insuring utilization of the most current SAMS software.



PRIORITY OBJECTIVES

HUMAN AND FAMILY DEVELOPMENT GOAL: PROVIDE MULTIPLE SOURCES OF SUPPORT FOR HUMAN GROWTH AND DEVELOPMENT INCLUDING QUALITY EDUCATION, RECREATION, AFFORDABLE HOUSING, AND PROGRAMS FOR PHYSICAL; AND MENTAL HEALTH, TO ENABLE PEOPLE OF ALL AGES TO FULLY PARTICIPATE IN THE ECONOMY AND THE COMMUNITY.

- **OBJECTIVE 1.** In collaboration with the Department of Municipal Development, approve the final drawings, select a contractor, and begin work on capital improvement projects at the Barelvas and Highland Senior Centers by the end of the first quarter, FY/11. Monitor construction to minimize the disruption of services to seniors, and ensure the projects are complete and within budget by the end of FY/11. Submit a status report to the Mayor and City Council by the end of FY/11.
- **OBJECTIVE 2.** Complete the development of recreational, educational, fitness, and volunteer programs for the North Domingo Baca Multigenerational Center by end of the third quarter FY/11 in anticipation of the center opening in the first quarter of FY/12. As funding permits, begin staffing the center during the fourth quarter, FY/11. In collaboration with the Department of Municipal Development, participate in architectural planning and construction meetings to ensure the project is on schedule and within budget. Submit a status report to the Mayor and City Council by the end of FY/11.
- **OBJECTIVE 13.** Conduct a feasibility study for the consolidation of meal sites operated by the Department of Senior Affairs to minimize departmental spending and increase efficiency in the delivery of congregate meals to participants. Establish standards to define optimum operation levels and costs of the meals program; establish systems to ensure participants are registered in SAMS and that nutritional assessments are conducted on an annual basis. Submit a status report to the Mayor and City Council by the end of FY/11.
- **OBJECTIVE 14.** Examine the Department of Senior Affairs transportation program to assess its effectiveness and level of customer satisfaction. Explore possibilities in automating program monitoring and tracking systems and implementing a reservation process responsive to prospective participant needs and allowing for confirmation more than 24 hours in advance. Submit a status report to the Mayor and City Council by the end of FY/11.

SENIOR AFFAIRS

- OBJECTIVE 15. Develop an internal Department of Senior Affairs employee training program that utilizes City/departmental resources on-site for annual SAMS instruction and additional software programs such as: spreadsheets, and graphics; workshops in conflict resolution, team building, customer relations, resume writing, interviewing techniques, self-improvement (physical fitness) and departmental cross-training opportunities. Develop a tracking process that monitors employee participation. Submit a status report to the Mayor and City Council by end of the second quarter, FY/11.

SOLID WASTE MANAGEMENT

Mission

The Solid Waste Management Department team in its commitment and dedication of ensuring a sustainable, vibrant, and beautiful Albuquerque, delivers premier solid waste collection, recycling service, anti-graffiti efforts, weed and litter clean up, and related community outreach programs. These services are united, comprehensive and available to City residents, businesses and other government agencies. In continuing to meet the needs of a growing community, the department is ever expanding its role for a cleaner environment and researching ways to convert waste to a sustainable resource for the benefit of the public.



Vision Statement

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. Municipal waste in the future will be an asset and the community will generate a resource. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	24,027	25,931	25,328	23,634	25,743	2,109
Operating	13,776	12,234	12,234	13,376	14,161	785
Capital	8	0	0	15	0	(15)
Transfers	15,355	17,813	17,813	17,805	24,366	6,561
Grants	525	569	569	569	560	(9)
TOTAL	53,691	56,547	55,944	55,399	64,830	9,431
TOTAL FULL TIME POSITIONS	450	427	427	427	427	0

BUDGET HIGHLIGHTS

The Solid Waste Management Department's approved operating budget is \$64.8 million for FY/11. This includes a rate restructure based on cost of service. For residential customers, there will be a \$2.16 increase in their monthly billing. The fuel surcharge which is currently imposed at \$1.11 will also be raised to \$2.30, thereby including the average cost of fuel in the base rate. The residential increase also encompasses an eight cent increase for the monitoring of landfill methane gas collection systems and a seven cent increase for household hazardous waste. Language is included in the FY/11 budget resolution for a contingency appropriation for fuel costing \$2.31 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed.

Commercial rates are increasing by an average of 38%. The new rate structure reflects the cost of the clean cities program and eliminates the subsidy from the General Fund. A new section in the Solid Waste ordinance requires the department to conduct an annual review of the cost service to be presented to Council as part of the budget process.

The transfer to the capital fund is proposed to increase by a total of \$5.8 million. The portion of capital belonging to the Environmental Health Department increases by \$514 thousand and is a result of the above mentioned rate increase for methane gas. Solid Waste's capital needs have suffered in the last few years since capital funding has been used for operations. This budget increases funding by \$5.3 million and will be used to aggressively begin replacement of equipment and an aging fleet.

SOLID WASTE MANAGEMENT

The cost of labor is reduced by \$501 thousand. Internal telephone, fleet and risk assessments increased by a net total of \$383 thousand. The debt service transfer increased by five thousand dollars. Indirect overhead decreased by \$33 thousand and the transfer for PILOT increased by eight thousand.

The department's debt service fund appropriation increased by five thousand in FY/11 and is \$5 million.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 5: ENVIRONMENTAL PROTECTION ENHANCEMENT						
<u>REFUSE DISPOSAL OPERATING FUND - 651</u>						
Administrative Services	7,299	7,883	7,812	7,697	7,768	71
Clean City	5,340	5,741	5,664	5,036	6,682	1,646
Collections	17,999	17,857	17,494	17,280	18,482	1,202
Disposal	5,731	6,175	6,102	5,583	6,214	631
Recycling	4,018	3,533	3,514	4,445	4,177	(268)
Transfer from Fund 651 to Fund 110	4,014	4,107	4,107	4,107	4,438	331
Transfer from Fund 651 to Fund 621	980	997	997	997	1,032	35
Transfer from Fund 651 to Fund 653	2,804	4,686	4,686	4,686	10,473	5,787
Transfer from Fund 651 to Fund 655	5,023	4,999	4,999	4,999	5,004	5
Total Refuse Disposal Operating Fund - 651	53,208	55,978	55,375	54,830	64,270	9,440
<u>REFUSE DISPOSAL D/S FUND - 655</u>						
Refuse Debt Service - 655	4,981	4,999	4,999	4,999	5,004	5
<u>OPERATING GRANTS FUND - 265</u>						
Operating Grants Fund - 265	525	569	569	569	560	(9)
TOTAL GOAL - 5	58,714	61,546	60,943	60,398	69,834	9,436
TOTAL APPROPRIATIONS	58,714	61,546	60,943	60,398	69,834	9,436
Interdepartmental Adjustments	5,023	4,999	4,999	4,999	5,004	5
NET APPROPRIATIONS	53,691	56,547	55,944	55,399	64,830	9,431

REVENUE

An overall 25% rate increase for FY/11 has been approved based on a "cost of service" study. The FY/11 budget fully funds current operating, disposal, recycling, processing, overhead, equipment replacement, and Clean City. The rate also includes an average fuel price of \$2.30 which reduces fuel surcharge revenue by \$1.7 million. Residential and commercial growth is estimated to remain relatively flat.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Residential Collection - 651	23,067	22,941	23,005	27,523	4,518
Commercial Collection - 651	24,027	23,777	23,918	32,996	9,078
Landfill Fees - 651	4,278	1,971	2,780	2,916	136
Recycling - 651	1,863	1,841	1,381	1,798	417
Fuel Surcharge	4,348	2,389	1,877	165	(1,712)

SOLID WASTE MANAGEMENT

PRIOR YEAR ACCOMPLISHMENTS



- Convened a Recycling Task Force made up of City Council appointees from all districts to evaluate recycling recommendations. Solicited stake-holder involvement and comments through a series of public meetings.
- Completed more than 75,000 cases of graffiti removal for FY/10. Graffiti Removal Services receives approximately 16,000 calls from 311, and the remainder is discovered by patrolling assigned areas.
- Keep Albuquerque Beautiful received the Governor's 2009 Gold Affiliate Recognition Award from NM Clean & Beautiful. Keep Albuquerque Beautiful also received the 2009 Keep America Beautiful President's Circle Award.
- Worked with the State of New Mexico Highway Department to restructure the negotiated cooperative agreement for highway clean up services after it was cancelled mid-year. The original agreement had an estimated revenue impact in the amount of over \$400 thousand. However, due to State budget constraints; it was cancelled and then renegotiated to an amount of \$300 thousand for FY/11.
- Implemented the Herbicide Applicator training program to ensure safe methods and procedures of application of herbicides and compliance with state and federal laws. The department sustained an effective herbicide application program that significantly increased its effectiveness for controlling undesirable growth of right of way vegetation.
- Began selling compost and mulch to the general public at the Montessa Park Convenience Center in June 2009. In the first full year of this program, 86 loads of mulch and 60 loads of compost were sold but resulted in less than a thousand dollars in revenue.
- Continued partnership with Growstone to provide a market for recycled glass. Growstone recently installed a kiln, which is scheduled to be commissioned at the end of June 2010.
- Replaced two pieces of landfill equipment at the Cerro Colorado Landfill--an 836 Cat Landfill Compactor, which is one of the largest compactors in the industry, and a D9 Tract Type Dozer. Both pieces are used in daily operations.
- Worked with Zia Engineering to complete the Integrated Solid Waste Plan, including a cost of service report, which became the basis for a rate adjustment in the FY/11 budget. The cost of service report determined that the current rates caused an unsustainable operation by significantly underfunding equipment/facility replacement, disposal, and Clean City costs.
- Completed the Recycle Bank component of the pilot residential recycling program. Information gathered from this program is beneficial in planning the direction of future recycling programs in the City of Albuquerque.
- Developed and deployed the FY/10 Management Learning System. Fifty plus managers attended approximately 150 hours of management/leadership training during the year to support the deployment of short-term department goals.
- Equipped the department's fleet with GPS. This allows the department to track and analyze field activities as they relate to claims, damages, accidents, theft, misconduct, and work performance.
- Expanded its surveillance program camera network to include the Cerro Colorado landfill site, with 11 cameras positioned at the scalehouse, intermediate processing facility, and maintenance shop.

SOLID WASTE MANAGEMENT

- Fully implemented the IBM Blade Center and upgraded the Windows operating server environment to Microsoft Window server 2008. This project has increased storage, performance, upgraded technology and provides hardware warranty support.

<i>PRIORITY OBJECTIVES</i>

ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL: PROTECT AND ENHANCE ALBUQUERQUE'S PLACES AND NATURAL ENVIRONMENT – IT'S MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, CLEAN AIR AND UNDERGROUND WATER SUPPLY.

- OBJECTIVE 4. Develop and implement a Department wide Management and Safety Training Program. Provide a status report to the Mayor and City Council by the end of FY/11.
- OBJECTIVE 5. Release an RFP for a public/private Materials Recovery Facility (MRF) by the second quarter FY11. Submit a status report to the Mayor and City Council by the end of third quarter FY/11.
- OBJECTIVE 6. Using existing resources complete an analysis of potential SWMD collection efficiencies and recommend ways of reducing the operational costs associated with collection. The analysis should include a comprehensive look at routing for the residential and commercial sectors and replacing the weekly collection of residential recycling with every-other-week collection. Submit the analysis and recommendations to the Mayor and City Council by the end of the third quarter, FY/11.

TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community and Para-Transit service for the mobility impaired population. The department also offers three Rapid Ride routes serving the Central/Uptown and Coors/UNM-UNMH corridors. Rapid Ride is a limited-stop service utilizing powerful diesel-electric hybrid articulated buses, and sophisticated electronic packages to manipulate traffic signals, thereby allowing buses to move through traffic quickly.



The department provides connection routes with the New Mexico Rail Runner throughout the City, to the airport, and to the City of Rio Rancho. Additional services, such as special events park and ride to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the "Strive-Not-To-Drive" and "Clean Air Challenge" campaigns encouraging commuters to use alternative forms of transportation.

MISSION

The City of Albuquerque's Transit Department (ABQ RIDE) provides fixed route bus service and Para-Transit service for mobility impaired citizens throughout the Albuquerque Metropolitan Area.

Operating Fund Expenditures by Category (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	24,337	27,094	27,094	25,863	23,436	(2,427)
Operating	10,315	9,842	9,842	8,597	9,254	657
Capital	0	0	0	0	0	0
Transfers	8,602	9,250	9,250	9,281	8,885	(396)
Grants	380	1,097	1,097	1,089	1,007	(82)
TOTAL	43,634	47,283	47,283	44,830	42,582	(2,248)
TOTAL FULL-TIME POSITIONS	584	596	596	595	550	(46)

BUDGET HIGHLIGHTS

The FY/11 approved operating budget for the Transit Department is \$38.9 million, a decrease of \$4.6 million or 10.6% from the FY/10 original budget. This amount includes a General Fund operating subsidy of \$16.8 million in order to meet the full operational needs of the department as well as ongoing expansion plans. An additional one million in grants, and \$2.7 million for the debt service fund, brings the overall approved FY11 budget to \$42.6 million.

The approved budget includes an increase in other employee benefits (OEB) and retiree healthcare of \$387 thousand. Other labor costs were reduced by \$459 thousand and indirect overhead and pilot were reduced by \$261 thousand. An associate director in the department was not funded for FY/11 but is retained as part of the personnel count. Fuel was reduced by \$560 thousand due to fuel cost savings experienced in FY/10.

To provide savings for the General Fund, the department deleted 47 vacant positions and added one position in the operating grants. These are: a senior labor relations specialist, two transit support services reps, 11 security officers, one security supervisor, 12 motor coach operators, one senior administrative assistant, one lead mechanic, two mechanic II, three mechanic III, two mechanic helpers, one parts worker, four vehicle servicers, one transit supervisor maintenance, one signs and markings worker, one building maintenance manager, one general service worker, one sunvan chauffeur and one assistant transit manager operations. These deletions bring the personnel count in the Transit Department's operating fund to 516 for FY/11. One position was added in the grants.



TRANSIT

The Transit Department has two grant funded programs and 34 funded positions. The grants are: the Transportation Demand Management (TDM) Rideshare grant encourages the use of alternative modes of transportation to improve air quality and decrease traffic congestion; and a planning grant from the Federal Transportation Administration (FTA) which focuses on planning and managing transit systems and technology requirements for previously funded and anticipated transit enhancements. These two grant funds total \$1.5 million which includes matching funds from Transit's operating fund totaling \$433 thousand.

In FY/07 the Transit Debt Service Fund was created to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases. Since inception, the department has acquired over 58 new HYBRID buses and 18 sixty-foot articulated buses with these funds as well as other funds. The approved budget for FY/11 is \$2.7 million.

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 3: PUBLIC INFRASTRUCTURE						
<u>GENERAL FUND - 110</u>						
Trfr from Fund 110 to Fund 661	26,331	24,573	23,323	23,323	16,837	(6,486)
<u>TRANSIT OPERATING FUND 661</u>						
ABQ Ride	25,983	29,612	29,612	27,390	26,435	(955)
Facility Maintenance	2,164	2,025	2,025	2,189	1,866	(323)
Paratransit Services	5,328	5,125	5,125	5,049	5,088	39
Special Events	292	251	251	251	250	(1)
Strategic Support	3,099	3,613	3,613	3,294	2,628	(666)
Trfr from Fund 661 to Fund 110	2,230	2,334	2,334	2,334	2,074	(260)
Trfr from Fund 661 to Fund 663	315	323	323	323	323	0
Trfr from Fund 661 to Fund 265	0	213	213	213	213	0
Total Transit Operating Fund - 661	39,411	43,496	43,496	41,043	38,877	(2,166)
<u>TRANSIT DEBT SERVICE FUND - 667</u>						
Transit Debt Service	2,698	2,698	2,698	2,698	2,698	0
<u>OPERATING GRANTS FUND 265</u>						
Market Develop Rideshare Grant - 265	1,525	1,089	1,089	1,089	1,007	(82)
Congestion Mitigation & Air Quality (CMAQ)	0	0	0	0	0	0
Total Transit Grant Fund - 265	1,525	1,089	1,089	1,089	1,007	(82)
TOTAL - GOAL 3	69,965	71,856	70,606	68,153	59,419	(8,734)
TOTAL APPROPRIATIONS	69,965	71,856	70,606	68,153	59,419	(8,734)
Interdepartmental Adjustments	26,331	24,573	23,323	23,323	16,837	(6,486)
NET APPROPRIATIONS	43,634	47,283	47,283	44,830	42,582	(2,248)

REVENUE

For the FY/11 approved budget, revenues from passenger and other transit fees are estimated at \$8.2 million, an increase of \$518 thousand from the FY/10 original budget. The increase is largely due to revenue of \$3.3 million from inter-governmental sources with whom the City has agreements to provide service.

TRANSIT

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Passenger Fares	4,583	4,769	4,681	4,681	0
Special Events	23	22	22	22	0
County, MRCOG, UNM/CNM Bus Services	2,804	2,450	3,356	3,256	(100)
Advertising and other revenues	200	400	200	200	0
Miscellaneous	6	30	30	30	0

PRIOR YEAR ACCOMPLISHMENTS

- Exceeded 10,000,000 fixed route boardings for a second consecutive year. Experienced, for the first time, two months with over 1,000,000 fixed route boardings per month.
- Added a third Rapid Ride route, #777 Green Line in August 2009. The route runs from the downtown main library to Central and Tramway, extending Rapid Ride coverage beyond Louisiana. The new route overlaps with the Red Line route from Louisiana to Central and 6th street, and the #66 Central Ave route from Tramway to 6th street.
- Completed the Central and Unser Transit Facility with 187 parking spots and three bus bays, serving the #54 and #766 routes. Brings the number of Transit facilities of this type to three including the Northwest Transit Facility and the Uptown Transit Facility.
- Constructed four Rapid Ride shelters increasing the number of shelters to 25. Four more are under construction Completed 48 shelters with American Recovery and Reinvestment Act (ARRA) funds. Another 200 are planned for FY/11.
- Installed twelve "Talking Signs" in Rapid Ride shelters. These signs provide visual and verbal bus arrival information serving all passengers including ADA sight impaired.
- Expanded the department web page and included Facebook and Twitter to provide current technological capabilities for communicating with the public.
- The maintenance division implemented a paperless work order process eliminating "hard copy" work orders and providing enhanced work order tracking.
- Provided increased reliability in route scheduling by installing "Schedule Adherence Data," from the Trapeze Project. The program allows the department to adjust bus routes to adhere to published schedules.
- Provided Luminaria Tour services for 4,000 people from the Convention Center, including free under cover parking, indoor check in and waiting areas, and entertainment while waiting to board.
- Engaged four high schools in the 2010 ABQ Ride Clean Air Challenge campaign. Obtained 6,366 pledges from Albuquerque residents with 4,564 documented boardings resulting in a carbon footprint reduction of 5,978.64 gallons of gas and 49.2 metric tons of carbon dioxide not being released into the atmosphere.



PRIORITY OBJECTIVES

PUBLIC INFRASTRUCTURE GOAL: ENSURE THAT ALL EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL-PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE. ENSURE THAT NEW DEVELOPMENT IS EFFICIENTLY INTEGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BALANCED WITH THE REVENUES GENERATED.

- **OBJECTIVE 4.** Utilizing Congestion Mitigation and Air-Quality (CMAQ) funding, and other additional revenue, if available, install bus information audio announcing systems at all Rapid Ride shelter locations and selected Park & Ride locations. Submit progress reports to the Mayor and City Council by the end of second and fourth quarters, FY11.

TRANSIT

- OBJECTIVE 5. Utilizing existing or available revenue or funding, the results of the Westside Transit Improvement Study, the Uptown Transit Oriented Development Study, the CY 2009 and proposed CY 2011 Capital Implementation Program, and inputs from the Mid Region council of Governments 2035 Metropolitan Transportation Plan, develop updated short and long-range transit strategic plans. These plans will include program maintenance and management plans showing the relationship of the various budget planning and implementation phases, by plan year, to support the program. A phased approach and updated short and long-range plans will be published in July 2010 based on the study, 2009 CIP funding, proposed 2011 CIP requests, and FY11 budget information. Submit progress reports to the Mayor and City Council by the end of second and fourth quarters, FY11.
- OBJECTIVE 6. Evaluate technology solutions, direct human contact solutions and other options to provide fixed-route information about routes and bus position and arrival information to enhance transit passenger use. The Transit Department and the Department of Finance and Administration will work together to define and identify the most efficient and cost-effective solution and provide a status report to the Mayor and City Council by the end of the 2nd quarter of FY/11.
- OBJECTIVE 7. Reclassify the vacant Transit Planner position to a Principal Planner position by the end of the first quarter FY/11. Reclassification will require expertise above that of a Transit Planner including knowledge of transit "Best Practices" in such areas as sustainable communities, Transit Oriented Development (TOD), and working with local and regional authorities on transit and land use planning coordination. Begin advertising the position locally and in national transit trade media by the end of the second quarter, FY/11. Submit a status report on the reclassification and response to the advertisements to the Mayor and City Council by the end of FY/11.
- OBJECTIVE 8. Using existing resources, conduct a study to determine how the salaries, benefits, and turnover and retention rates for Motor coach operators and Suntan chauffeurs in Albuquerque compare with similar positions in comparable cities throughout the southwest region and the country. Report findings of the study to the Mayor and City Council by the end of 2nd Quarter, FY11.

BONDED INDEBTEDNESS

BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and reduced substantially the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In putting together both the CIP program for the 2009 bond election and the Decade Plan, the City assumed a stable mill levy (6.976 mills) approximately equal to annual principal payments and a maximum maturity on the bonds of ten years. A bond election was held in October, 2009, in which voters authorized \$158.4 million in GO Bonds.

The City in FY/10 shifted 2.0 mills from debt service to operations. This decreases the mill rate for debt service from 6.976 mills to 4.976 mills and increases the operating by two mills. The total tax rate (operations and debt service) will remain at the same level for tax payers of approximately 10.946 mills for residential and 11.52 mills for non-residential. The transfer of 2.0 mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$158.4 million bond package that was passed in October 2009. It will have an impact on the 2011 bond election and Decade Plan which is currently in the planning stage. Using a stable mill levy at 4.976 mills and a maximum maturity on the bonds of ten years the voters will be asked to authorize approximately \$120 million of GO Bonds in the October 2011 election.

Utility and enterprise projects are funded directly out

of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the enterprise projects produce minimal coverage or fall short in the start up years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and lodgers' tax bonds that financed the construction of the convention center and a municipal office building, and the acquisition of another office building.

The total outstanding general obligation indebtedness of the City as of July 1, 2010 is \$188.8 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of January 1, 2010, the 4% statutory limit is \$491.963 million versus outstanding general purpose debt of \$185.432 million, leaving \$306.531 million available for future issues. In the regular municipal election held on October 6, 2009, the voters approved the issuance of \$146.103 million of general purpose general obligation bonds and \$13.837 million of storm sewer system general obligation bonds. The City will be issuing \$24.94 million on June 30, 2010 and the remainder \$135.0 million in September 2010 for a total \$159.940 million.

The Albuquerque Metropolitan Arroyo Flood Control Authority (AMAFCA) is a special purpose district that overlaps Albuquerque. The amount of debt it can issue is limited by state statute. AMAFCA is authorized \$80 million of which \$32.1 million is issued and outstanding as of January 1, 2010 with \$27.7 million payable from taxable property within the City.

The Albuquerque Bernalillo Water Utility Authority (ABWUA) was created in 2003, by the New Mexico Legislature adopted Laws 2003, Chapter 437 (Section 72-1-10, NMSA 1978). The legislation also provides that the debts of the City payable from net revenues of the Water/Sewer System shall be debts of the Authority and that the Authority shall not impair the rights of holders of outstanding debts of the Water/Sewer System. This debt is no longer part of the City's debt obligation and is not included in the following table.

**CITY OF ALBUQUERQUE, NM
SCHEDULE OF BONDED INDEBTEDNESS**

July 1, 2010

	<u>RATINGS/CR. ENH.</u> (Moody's/S&P/Fitch)	<u>FINAL MATURITY</u>	<u>ORIGINAL AMT ISSUED</u>	<u>AMOUNT RETIRED</u>	<u>AMOUNT OUTSTANDING</u>	<u>INTEREST RATES</u>
GENERAL OBLIGATION BONDS:						
	Aa2/AAA/AA					
SEP '01 STORM SEWER		07/01/11	4,510,000	200,000	4,310,000	4.375%
FEB '02 STORM SEWER		07/01/11	5,600,000	2,900,000	2,700,000	4.50-4.50%
JUL '03 GENERAL PURPOSE		07/01/12	81,805,000	69,240,000	12,565,000	2.50%-5.00%
JUL '03 STORM SEWER		07/01/13	9,440,000		9,440,000	3.00%-4.50%
JUN '05 GENERAL PURPOSE		07/01/13	90,595,000	56,765,000	33,830,000	4.0-5.00%
JUN '05 STORM SEWER		07/01/14	11,575,000		11,575,000	4.00-4.25%
SEP '07 GENERAL PURPOSE		07/01/16	43,045,000	16,050,000	26,995,000	4.5%-5.0%
SEPT '07 STORM SEWER		07/01/16	5,080,000		5,080,000	4.25%-5.0%
JUNE '08 GENERAL PURPOSE Series A		07/01/17	39,000,000	9,550,000	29,450,000	3.25%-4.0%
JUNE '08 STORM SEWER Series B		07/01/17	4,000,000		4,000,000	4.50%
JUNE '09 GENERAL PURPOSE		07/01/18	54,970,000	6,110,000	48,860,000	2.25%
SUBTOTAL - GENERAL OBLIGATION BONDS			\$349,620,000	\$160,815,000	\$188,805,000	

* Subject to 4% constitutional limit on general obligation debt.
Storm & Sewer (constitutional unlimited)

\$145,397,000
43,408,000

REVENUE BONDS:

AIRPORT						
APR '97 AIRPORT REFDG REVENUE	Aa3/A+/A+	07/01/18	33,310,000	29,570,000	3,740,000	6.25-6.75%
AUG '01 AIRPORT REFDG REVENUE		07/01/16	42,550,000	23,540,000	19,010,000	2.9%-5.375%
MAR '04 AIRPORT REFDG REVENUE		07/01/18	20,610,000	6,495,000	14,115,000	1.63%-5.11%
MAR '04 AIRPORT REVENUE		07/01/24	30,000,000	6,680,000	23,320,000	2.0%-4.5%
MAR '08 AIRPORT FUNDING REVENUE		07/01/18	13,640,000	650,000	12,990,000	3.0%-5.0%
MAY '08 AIRPORT FUNDING REVENUE B-Taxable		07/01/15	16,120,000	4,650,000	11,470,000	3.33%-4.905%
MAY '08 AIRPORT FUNDING REVENUE C-Tax-Exempt		07/01/20	5,170,000	765,000	4,405,000	3.5%-4.375%
NOV '08 AIRPORT FUNDING REVENUE E-Tax-Exempt		07/01/14	26,680,000	2,305,000	24,375,000	3.5%-5.0%
APR '09 COMMERCIAL PAPER NOTE	Aa2/P-1; AWA-1+; AA/F1+	10/06/10	14,960,000	5,777,000	9,183,000	0.42%
DEC '09 AIRPORT FUNDING - NMFA		06/01/19	26,080,000	1,700,833	24,379,167	3.0% to 4.5%
SUBTOTAL - AIRPORT			\$229,120,000	\$82,132,833	\$146,987,167	

**CITY OF ALBUQUERQUE, NM
SCHEDULE OF BONDED INDEBTEDNESS**

July 1, 2010

GROSS RECEIPT TAX (1.225% STATESHARED)									
NOV'96 REFUNDING	07/01/11	Aa3/AAA/AA	18,315,000	17,540,000	775,000				4.5-5%
FEB'01 TAXABLE GOLF REVENUE/GRT BOND SERIES 2001	07/01/11		2,420,000	2,095,000	325,000				5.7-6.7%
OCT.02 NMF Stadium Lease Loan	07/01/26		6,000,000	1,110,398	4,889,602				2.4%-6.18%
DEC.02 NMF Stadium Surcharge Loan	07/01/26		9,000,000	1,835,413	7,164,587				1.97% to 5.13%
JUN08 REFUNDING REVENUE	07/01/14		16,655,000	5,060,000	11,595,000				3.74%-4.99%
DEC08 REFUNDING REVENUE/Housing	07/01/30		11,275,000	490,000	10,785,000				4.0%-5.375%
JUL09 GRT REFUNDING 2009A	07/01/22		28,305,000	440,000	27,865,000				3.0%-5.0%
SUBTOTAL -GRT(1.225% STATESHARED)			\$91,970,000	\$28,570,811	\$63,399,189				
GROSS RECEIPTS/LODGERS TAX									
NOV'91 SERIES 1991B	07/01/19	Aa3/AAA/AA	20,095,587		3,970,000				5.1-7.1%(CABS)
SEPT2004A TAX-EXEMPT REFDG	07/01/37		31,965,000	0	31,965,000				4.70-5.00%
SEPT2004B TAXABLE REFDG	07/01/36		28,915,000	1,160,000	27,755,000				2.39-5.54%
JUL2009B TAX-EXEMPT REFDG	07/01/25		10,535,000		10,535,000				3.0-5.0%
HOSPITALITY FEETAX	07/01/14		5,700,000	2,995,000	2,705,000				1.26-3.67%
SUBTOTAL-			\$97,210,587	\$4,155,000	\$76,930,000				
GROSS REC/LODGERS TAX AND HOSPITALITY FEETAX									
(1) Amount outstanding represents the accreted value of the Capital Appreciation Bonds (CAB) as of 7/1/10									
REFUSEREMOVAL AND DISPOSAL									
JAN'98	07/01/13	A1/AA-7AA AAA(AMBAC)	10,170,000	7,570,000	2,600,000				3.75%-4.625%
MAY01B REFUNDING	07/01/12	AAA(AMBAC)	10,820,000	5,385,000	5,435,000				3.625-5.25%
MAY04 NMF A Loan	07/01/14	AAA(AMBAC)	5,800,000	3,304,048	2,495,952				1.26-3.67%
MAR08 NMF A Loan	07/01/15		2,600,000	679,674	1,920,326				3.2-3.44%
SUBTOTAL -REFUSE			\$58,895,000	\$46,443,722	\$12,451,278				
TRANSIT									
AUG'06 TRANSIT BUS EQUIPMENT LEASE			\$20,000,000	\$5,845,412	\$14,154,588				4.25%
SUBTOTAL -REVENUE BONDS			\$477,195,587	\$161,302,366	\$313,922,222				
SPECIAL ASSESSMENT DISTRICT BONDS									
GRAND TOTAL -GENERAL OBLIGATION & REVENUE BONDS			0		\$502,727,222				

FINANCIAL CONSOLIDATIONS

FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget appropriates monies in 44 funds divided into six types. In addition, estimated information on grant funds is provided although not appropriated. Appropriation bills for grants are introduced to Council as grants arise.

Individual funds are established for specific purposes and operate as separate entities. However, there are large numbers of financial transactions between these funds. Some transactions are arms length, such as the payment in lieu of taxes (PILOT) and indirect overhead, which the enterprise funds pay to the General Fund. Enterprises are expected to function like a private business requiring payment of taxes. In addition, central services such as purchasing, payroll, accounting, and computer access are provided by the General Fund to all other funds in the City. These costs are charged to the enterprise through indirect overhead.

City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by General Obligation Bonds are funded in the General Fund and the capital program remits payment to the General Fund.

Transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for grant funds is transferred from the General Fund. Transfers are recorded to cover subsidies for those funds that require a subsidy from the General Fund to continue operations such as Transit, Parking and Open Space. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than

one fund, they are counted twice inflating the total expenses and revenues of the City. Just as the expenses are counted twice, so also are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

There are three types of tables, (1) combined revenues by fund group, (2) combined appropriations by fund group and department, and (3) consolidated revenues, appropriations and fund balances.

The consolidations in the following pages prevent the distortion by eliminating interfund transactions. The first two sets of tables deal with the total city budget. The first column is the combined city total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total as appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from those agencies.

Individual fund tables that support these financial consolidations are located in the department budget highlights section in this document.

COMBINED REVENUES BY FUND GROUP AND SOURCE - APPROVED BUDGET FY/11
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP. ACT	SPECIAL REV FUNDS NOT IN GEN APPROP. ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	136,658	0	136,658	75,043	0	0	61,615	0	0
GROSS RECEIPTS	113,775	0	113,775	113,775	0	0	0	0	0
OTHER	41,182	0	41,182	23,942	17,240	0	0	0	0
TOTAL TAXES	291,615	0	291,615	212,760	17,240	0	61,615	0	0
LICENSES & PERMITS	10,457	0	10,457	7,203	3,254	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	49,141	0	49,141	38	0	21,906	0	27,197	0
COUNTY	4,551	0	4,551	326	948	0	0	3,162	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	173,664	0	173,664	173,664	0	0	0	0	0
CIGARETTE	600	0	600	400	200	0	0	0	0
OTHER SHARED REVENUE	6,556	0	6,556	4,693	0	1,768	0	95	0
STATE GRANTS	8,190	0	8,190	61	1,666	6,463	0	0	0
TOTAL STATE SHARED	189,010	0	189,010	178,818	1,866	8,231	0	95	0
TOTAL INTERGOVERNMENTAL	242,702	0	242,702	179,182	2,814	30,137	0	30,454	115
CHARGES FOR SERVICES	20,525	0	20,525	19,802	700	0	0	0	23
FINES AND FORFEITS	8,513	0	8,513	150	7,063	1,300	0	0	0
MISCELLANEOUS	7,548	0	7,548	2,246	1,775	300	325	1,155	1,747
ENTERPRISE REVENUES:									
AVIATION	69,441	0	69,441	0	0	0	0	69,441	0
APARTMENTS	3,397	0	3,397	0	0	0	0	3,397	0
STADIUM	1,700	0	1,700	0	0	0	0	1,700	0
PARKING FACILITIES	4,415	0	4,415	0	0	0	0	4,415	0
REFUSE DISPOSAL	65,233	0	65,233	0	0	0	0	65,233	0
TRANSIT	4,888	0	4,888	0	0	0	0	4,888	0
GOLF	4,676	0	4,676	0	0	0	0	4,676	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	155,650	0	155,650	0	0	0	0	155,650	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	116,149	0	116,149	1,431	0	0	0	0	114,718
ADMINISTRATIVE O/H (a)	15,434	(8,809)	24,243	24,243	0	0	0	0	0
TRANSFERS (a)	19,159	(42,595)	61,754	6,669	5,354	5,058	10,793	33,880	0
PILOT	0	(1,722)	1,722	1,722	0	0	0	0	0
TOTAL INTREDF/INT SERV	150,742	(53,126)	203,868	34,065	5,354	5,058	10,793	33,880	114,718
TOTAL CURRENT RESOURCES	887,752	(53,126)	940,878	455,408	38,200	36,795	72,733	221,139	116,603
APPROPRIATED FUND BALANCE	55,449	0	55,449	38,706	4,350	994	3,845	4,030	3,524
ADJUSTMENTS TO FUNDS	(51,403)	0	(51,403)	(38,580)	(1,916)	0	(2,969)	(3,438)	(4,500)
GRAND TOTAL	891,798	(53,126)	944,924	455,534	40,634	37,789	73,609	221,731	115,627

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, APPROVED BUDGET FY/11
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,513	(102)	9,615	9,520	95	0	0	0	0
AVIATION	66,396	(31,906)	98,302	0	0	0	0	98,302	0
CHIEF ADMINISTRATIVE OFFICE	4,123	0	4,123	2,865	0	1,258	0	0	0
CITY SUPPORT	80,521	(6,128)	86,649	13,040	0	0	73,609	0	0
COUNCIL SERVICES	3,414	0	3,414	3,414	0	0	0	0	0
CULTURAL SERVICES	35,237	0	35,237	32,917	2,261	59	0	0	0
ECONOMIC DEVELOPMENT	2,786	(1,416)	4,202	4,202	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,137	(128)	8,265	3,621	2,728	1,916	0	0	0
FAMILY AND COMMUNITY SERVICES	88,846	(1,059)	89,905	34,308	0	20,198	0	0	0
FINANCE AND ADMINISTRATIVE SERVICES	78,353	(7,711)	86,064	21,287	11,815	0	0	35,399	52,962
FIRE	70,306	0	70,306	68,086	2,200	20	0	0	0
HUMAN RESOURCES	64,501	(147)	64,648	1,983	0	0	0	0	62,665
LEGAL	6,012	0	6,012	6,012	0	0	0	0	0
MAYOR	913	0	913	913	0	0	0	0	0
MUNICIPAL DEVELOPMENT	46,271	(12,788)	59,059	35,813	9,923	0	0	13,323	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	928	0	928	928	0	0	0	0	0
OFFICE OF THE CITY CLERK	1,203	(145)	1,348	782	566	0	0	0	0
PARKS AND RECREATION	34,280	(1,665)	35,945	27,950	2,790	216	0	4,989	0
PLANNING	12,637	0	12,637	12,637	0	0	0	0	0
POLICE	164,856	(1,790)	166,646	152,587	8,256	5,803	0	0	0
SENIOR AFFAIRS	12,584	0	12,584	5,832	0	6,752	0	0	0
SOLID WASTE MANAGEMENT	60,392	(9,442)	69,834	0	0	560	0	69,274	0
TRANSIT	40,295	(19,124)	59,419	16,837	0	1,007	0	41,575	0
INDIRECT O/H ON OPERATING GRANTS	(706)	(706)	0	0	0	0	0	0	0
TOTALS	891,798	(94,257)	986,055	455,534	40,634	37,789	73,609	262,862	115,627
ENTERPRISE INTERFUND/DEBT SERVICE	0	41,131	(41,131)	0	0	0	0	(41,131)	0
GRAND TOTAL	891,798	(53,126)	944,924	455,534	40,634	37,789	73,609	221,731	115,627

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, APPROVED BUDGET FY/11
(\$'000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2010	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2011
			a	b					
GENERAL	110	GENERAL	38,805	441,669	425,894	(15,901)	(38,580)	(38,706)	99
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210	FIRE RECREATION	1,072	1,681	2,200	0	(2)	(521)	551
	215	RECREATION	37	200	0	(200)	0	0	37
	220	LODGER'S TAX	395	10,225	4,900	(4,900)	0	425	820
	221	HOSPITALITY FEE	82	2,045	1,119	(841)	0	85	167
	225	CULTURE/REC SPECIAL PROJECTS	1,463	1,036	1,061	0	(5)	(30)	1,433
	232	OPEN & ETHICAL ELECTIONS PROJECT	1,055	0	421	310	0	(111)	944
	235	ALB BIOPARK PROJECTS	251	1,215	1,200	0	0	15	266
	242	AIR QUALITY	289	2,578	2,600	(128)	0	(150)	139
	243	HEART ORDINANCE	0	0	88	88	0	0	0
	282	GAS TAX ROAD FUND	452	5,000	5,002	(257)	(2)	(261)	191
	285	CITY/COUNTY PROJECTS	55	0	23	(32)	0	(55)	0
	287	FALSE ALARM ENFORCEMENT & EDUCATION	442	731	864	(10)	0	(143)	299
	288	PHOTO ENFORCEMENT FUND	987	7,088	6,440	(942)	0	(294)	693
	290	CITY/COUNTY FACILITIES	645	948	3,212	1,802	2	(460)	185
	292	PLAZA DEL SOL BUILDING	167	17	834	726	0	(91)	76
	730	VEHICLE/COMPUTER PROJECTS	1,923	0	0	0	(1,909)	(1,909)	14
	851	OPEN SPACE EXPENDABLE TRUST	979	882	2,590	858	0	(850)	129
		SUBTOTAL	10,294	33,646	32,554	(3,526)	(1,916)	(4,350)	5,944
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205	COMMUNITY DEVELOPMENT (b)	(2)	4,618	4,565	(55)	0	(2)	(4)
	265	OPERATING GRANTS (b)	1,631	24,718	29,631	3,921	0	(992)	639
	266	ARRA OPERATING GRANT (b)	97	0	0	0	0	0	97
	280	LAW ENFORCEMENT PROJECTS (b)	973	2,401	2,425	24	0	0	973
		SUBTOTAL	2,699	31,737	36,621	3,890	0	(994)	1,705
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	3,010	100	10,405	10,793	(2,969)	(2,481)	529
	415	GENERAL OBLIGATION BOND DEBT SERV	6,407	61,840	63,204	0	0	(1,364)	5,043
		SUBTOTAL	9,417	61,940	73,609	10,793	(2,969)	(3,845)	5,572
ENTERPRISE FUNDS	611	AVIATION OPERATING	9,348	69,997	36,457	(31,906)	0	1,634	10,982
	615	AIRPORT REVENUE BOND DEBT SERVICE	24,251	0	29,939	30,500	(3,437)	(2,876)	21,375
	641	PARKING FACILITIES OPERATING	467	4,434	3,334	(1,463)	0	(363)	104
	645	PARKING FACILITIES DEBT SERVICE	161	0	0	(135)	0	(135)	26
	651	REFUSE DISPOSAL OPERATING	7,786	65,398	54,828	(9,442)	0	1,128	8,914
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	579	15	5,004	5,004	0	15	594
	661	TRANSIT OPERATING	2,396	20,375	36,590	14,550	0	(1,665)	731
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	915	3,411	2,391	(1,004)	0	16	931
	675	APARTMENTS DEBT SERVICE FUND	43	0	1,004	1,004	0	0	43
	681	GOLF OPERATING FUND	80	4,782	4,034	(607)	0	141	221
	685	GOLF OPERATING DEBT SERVICE	36	0	348	348	0	0	36
	691	STADIUM OPERATING FUND	297	1,700	787	(1,169)	(1)	(257)	40
	695	STADIUM OPERATING DEBT SERVICE FUND	40	0	1,164	1,149	0	(15)	25
	805	HOUSING AUTHORITY (b)	13,997	29,347	31,000	0	0	(1,653)	12,344
		SUBTOTAL	60,396	202,157	209,578	6,829	(3,438)	(4,030)	56,366
INTERNAL SERVICE	705	RISK MANAGEMENT	29,772	38,691	32,535	(796)	(4,500)	860	30,632
	715	MATERIALS/SUPPLIES INV MANAGEMENT	913	1,014	766	(353)	0	(105)	808
	725	FLEET MANAGEMENT	1,714	12,793	12,174	(469)	0	150	1,864
	735	EMPLOYEE INSURANCE	6,520	56,776	61,019	(147)	0	(4,390)	2,130
	745	COMMUNICATIONS MANAGEMENT	1,471	7,329	7,048	(320)	0	(39)	1,432
		SUBTOTAL	40,390	116,603	113,542	(2,085)	(4,500)	(3,524)	36,866
		TOTAL ALL FUNDS	162,001	887,752	891,798	0	(51,403)	(55,449)	106,552

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

COMBINED REVENUES BY FUND GROUP AND SOURCE - ESTIMATED ACTUAL FY/10
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROPACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	135,857	0	135,857	74,300	0	0	61,557	0	0
GROSS RECEIPTS	112,285	0	112,285	112,285	0	0	0	0	0
OTHER	40,307	0	40,307	23,430	16,877	0	0	0	0
TOTAL TAXES	288,449	0	288,449	210,015	16,877	0	61,557	0	0
LICENSES & PERMITS	10,457	0	10,457	7,203	3,254	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	64,147	0	64,147	38	0	36,912	0	27,197	0
COUNTY	4,798	0	4,798	331	1,091	0	0	3,261	115
STATE SHARED REVENUE:	167,799	0	167,799	167,799	0	0	0	0	0
GROSS RECEIPTS	600	0	600	400	200	0	0	0	0
CIGARETTE	6,620	0	6,620	4,768	0	1,757	0	95	0
OTHER SHARED REVENUE	8,842	0	8,842	61	1,666	7,115	0	0	0
STATE GRANTS									
TOTAL STATE SHARED	183,861	0	183,861	173,028	1,866	8,872	0	95	0
TOTAL INTERGOVERNMENTAL	252,806	0	252,806	173,397	2,957	45,784	0	30,553	115
CHARGES FOR SERVICES	19,730	0	19,730	18,668	1,034	0	0	0	28
FINES AND FORFEITS	8,355	0	8,355	150	6,905	1,300	0	0	0
MISCELLANEOUS	80,212	0	80,212	4,358	2,272	300	41,758	30,458	1,066
ENTERPRISE REVENUES:									
AVIATION	69,635	0	69,635	0	0	0	0	69,635	0
APARTMENTS	3,446	0	3,446	0	0	0	0	3,446	0
STADIUM	1,666	0	1,666	0	0	0	0	1,666	0
PARKING FACILITIES	4,461	0	4,461	0	0	0	0	4,461	0
REFUSE DISPOSAL	51,084	0	51,084	0	0	0	0	51,084	0
TRANSIT	4,903	0	4,903	0	0	0	0	4,903	0
GOLF	4,183	0	4,183	0	0	0	0	4,183	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	141,278	0	141,278	0	0	0	0	141,278	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	106,937	0	106,937	1,454	0	0	0	0	105,483
ADMINISTRATIVE O/H (a)	14,817	(9,353)	5,464	24,170	0	0	0	0	0
TRANSFERS (a)	19,333	(55,847)	(36,514)	14,567	6,396	5,405	10,614	38,198	0
PILOT	0	(1,526)	(1,526)	1,526	0	0	0	0	0
TOTAL INTREDF/INT SERV	141,087	(66,726)	207,813	41,717	6,396	5,405	10,614	38,198	105,483
TOTAL CURRENT RESOURCES	942,374	(66,726)	1,009,100	455,508	39,695	52,789	113,929	240,487	106,692
APPROPRIATED FUND BALANCE	90,655	0	90,655	43,356	12,592	639	20,050	7,497	6,521
ADJUSTMENTS TO FUNDS	(51,339)	0	(51,339)	(38,533)	(1,916)	0	(2,467)	(3,438)	(4,985)
GRAND TOTAL	981,690	(66,726)	1,048,416	460,331	50,371	53,428	131,512	244,546	108,228

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ESTIMATED ACTUAL FY10
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,796	(94)	9,890	9,803	87	0	0	0	0
AVIATION	96,964	(33,160)	130,124	0	0	0	0	130,124	0
CHIEF ADMINISTRATIVE OFFICE	4,083	0	4,083	2,927	0	1,156	0	0	0
CITY SUPPORT	138,066	(6,421)	144,487	12,975	0	0	131,512	0	0
COUNCIL SERVICES	3,555	0	3,555	3,555	0	0	0	0	0
CULTURAL SERVICES	36,599	0	36,599	33,773	2,788	38	0	0	0
ECONOMIC DEVELOPMENT	1,228	(1,235)	2,463	2,463	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,157	(134)	8,291	3,675	2,647	1,969	0	0	0
FAMILY AND COMMUNITY SERVICES	98,369	(1,088)	99,457	34,883	0	29,206	0	35,368	0
FINANCE AND ADMINISTRATIVE SERVICES	72,374	(13,497)	85,871	21,262	13,195	54	0	0	51,360
FIRE	69,760	0	69,760	67,989	1,751	20	0	0	0
HUMAN RESOURCES	58,640	(156)	58,796	1,928	0	0	0	0	56,868
LEGAL	7,775	(37)	7,812	7,773	39	0	0	0	0
MAYOR	883	0	883	883	0	0	0	0	0
MUNICIPAL DEVELOPMENT	48,857	(12,013)	60,870	38,632	9,758	0	0	12,480	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	999	0	999	999	0	0	0	0	0
OFFICE OF THE CITY CLERK	0	0	0	0	0	0	0	0	0
PARKS AND RECREATION	31,115	(2,075)	33,190	25,373	2,875	432	0	4,510	0
PLANNING	12,444	0	12,444	12,444	0	0	0	0	0
POLICE	177,341	(2,525)	179,866	150,496	17,231	12,139	0	0	0
SENIOR AFFAIRS	11,931	0	11,931	5,175	0	6,756	0	0	0
SOLID WASTE MANAGEMENT	51,292	(9,106)	60,398	0	0	569	0	59,829	0
TRANSIT	42,283	(25,870)	68,153	23,323	0	1,089	0	43,741	0
INDIRECT O/H ON OPERATING GRANTS	(821)	(821)	0	0	0	0	0	0	0
TOTALS	981,690	(108,232)	1,089,922	460,331	50,371	53,428	131,512	286,052	108,228
ENTERPRISE INTERFUND DEBT SERVICE	0	41,506	(41,506)	0	0	0	0	(41,506)	0
GRAND TOTAL	981,690	(66,726)	1,048,416	460,331	50,371	53,428	131,512	244,546	108,228

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ESTIMATED ACTUAL FY/10
(\$'000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2009	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2010
			a	b					
GENERAL	110	GENERAL	43,628	435,067	423,688	(16,202)	(38,533)	(43,356)	272
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210-255	FIRE RECREATION LODGER'S TAX HOSPITALITY FEE CULTURE/REC SPECIAL PROJECTS OPEN & ETHICAL ELECTIONS PROJECT ALB BIOPARK PROJECTS AIR QUALITY HEART ORDINANCE GAS TAX ROAD FUND CITY/COUNTY PROJECTS FALSE ALARM ENFORCEMENT & EDUCATION PHOTO ENFORCEMENT FUND CITY/COUNTY FACILITIES PLAZA DEL SOL BUILDING VEHICLE/COMPUTER PROJECTS OPEN SPACE EXPENDABLE TRUST	1,140 37 144 45 1,821 619 236 358 0 564 219 616 10,103 347 121 3,105 1,495	1,683 200 9,825 1,965 1,030 0 1,415 2,578 0 5,117 29 736 7,205 1,091 17 318 890	1,751 0 4,787 1,087 1,388 2 1,400 2,513 80 4,973 48 900 14,626 3,077 827 0 2,675	0 (200) (4,787) (841) 0 438 0 (134) 80 (256) (145) (10) (1,695) 2,284 856 (1,500) 1,269	(2) 0 0 (5) 0 0 0 0 (2) 0 0 0 2 0 (1,909) 0	(70) 0 251 37 (363) 436 15 (69) 0 (114) (164) (174) (9,116) 300 46 (3,091) (516)	1,070 37 395 82 1,458 1,055 251 289 0 450 55 442 987 647 167 14 979
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205-280	COMMUNITY DEVELOPMENT (b) OPERATING GRANTS (b) ARRA OPERATING GRANT (b) LAW ENFORCEMENT PROJECTS (b)	(2) 2,367 0 973	11,651 26,887 6,525 2,321	11,565 31,776 6,428 2,363	(86) 4,153 0 42	0 0 0 0	0 (736) 0 0	(2) 1,631 97 973
NON-ENTERPRISE DEBT SERVICE	405-415	SALES TAX DEBT SERVICE GENERAL OBLIGATION BOND DEBT SERV	4,656 22,344	41,374 61,941	53,634 77,878	10,614 0	(2,467) 0	(4,113) (15,937)	543 6,407
ENTERPRISE FUNDS	611-685	AVIATION OPERATING AIRPORT REVENUE BOND DEBT SERVICE PARKING FACILITIES OPERATING PARKING FACILITIES DEBT SERVICE REFUSE DISPOSAL OPERATING REFUSE DISPOSAL SYSTEM DEBT SERV TRANSIT OPERATING TRANSIT DEBT SERVICE APARTMENTS OPERATING FUND APARTMENTS DEBT SERVICE FUND GOLF OPERATING FUND GOLF OPERATING DEBT SERVICE STADIUM OPERATING FUND STADIUM OPERATING DEBT SERVICE HOUSING AUTHORITY (b)	10,606 23,647 845 924 9,655 549 1,162 0 821 43 3 36 475 40 15,650	70,191 27,579 4,480 200 52,961 30 18,954 2,698 3,460 4,244 0 1,673 0 29,347	38,289 58,675 3,283 0 45,724 4,999 38,496 2,698 2,364 1,002 3,561 343 779 1,163 31,000	(33,160) 31,700 (1,575) 0 (9,106) 4,999 20,776 0 (1,002) 606 343 (1,071) 1,163 0	0 (3,437) 0 0 0 0 0 0 0 0 0 (1) 0 0 0	(1,258) 2,833 (378) 161 (1,869) 30 1,234 0 94 77 (178) 0 (1,653) (7,497) (6,521)	9,348 20,814 467 1786 579 2,396 0 915 80 36 297 40 13,997 56,959
INTERNAL SERVICE	705-745	RISK MANAGEMENT MATERIALS/SUPPLIES INV MANAGEMENT FLEET MANAGEMENT EMPLOYEE INSURANCE COMMUNICATIONS MANAGEMENT	35,729 904 1,260 7,434 1,584	35,472 1,135 12,781 55,209 2,095	31,934 766 11,794 55,432 1,922	(5,045) (360) (533) (156) (286)	(4,450) 0 0 (635) 0	(6,957) 9 454 (914) (113)	29,772 913 1,714 6,520 1,471
		SUBTOTAL	64,456	215,817	232,376	12,500	(3,438)	(7,497)	56,959
		SUBTOTAL	46,911	106,692	101,848	(6,380)	(4,985)	(6,521)	40,390
		TOTAL ALL FUNDS	206,303	942,374	981,690	0	(51,339)	(90,655)	115,648

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

COMBINED REVENUES BY FUND GROUP AND SOURCE - REVISED BUDGET FY/10
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	134,762	0	134,762	74,300	0	0	60,462	0	0
GROSS RECEIPTS	116,487	0	116,487	116,487	0	0	0	0	0
OTHER	41,944	0	41,944	23,828	18,116	0	0	0	0
TOTAL TAXES	293,193	0	293,193	214,615	18,116	0	60,462	0	0
LICENSES & PERMITS	11,244	0	11,244	7,858	3,386	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	64,147	0	64,147	38	0	36,912	0	27,197	0
COUNTY	3,760	0	3,760	283	1,007	0	0	2,355	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	173,902	0	173,902	173,902	0	0	0	0	0
CIGARETTE	660	0	660	460	200	0	0	0	0
OTHER SHARED REVENUE	6,545	0	6,545	4,693	0	1,757	0	95	0
STATE GRANTS	8,653	0	8,653	156	1,382	7,115	0	0	0
TOTAL STATE SHARED	189,760	0	189,760	179,211	1,582	8,872	0	95	0
TOTAL INTERGOVERNMENTAL	257,667	0	257,667	179,532	2,589	45,784	0	29,647	115
CHARGES FOR SERVICES	19,197	0	19,197	18,172	1,005	0	0	0	20
FINES AND FORFEITS	7,220	0	7,220	120	5,800	1,300	0	0	0
MISCELLANEOUS	79,693	0	79,693	3,530	1,984	300	41,836	29,945	2,098
ENTERPRISE REVENUES:									
AVIATION	66,793	0	66,793	0	0	0	0	66,793	0
APARTMENTS	3,446	0	3,446	0	0	0	0	3,446	0
STADIUM	1,666	0	1,666	0	0	0	0	1,666	0
PARKING FACILITIES	4,461	0	4,461	0	0	0	0	4,461	0
REFUSE DISPOSAL	50,530	0	50,530	0	0	0	0	50,530	0
TRANSIT	5,221	0	5,221	0	0	0	0	5,221	0
GOLF	4,826	0	4,826	0	0	0	0	4,826	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	138,843	0	138,843	0	0	0	0	138,843	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	104,205	0	104,205	1,495	0	0	0	0	102,710
ADMINISTRATIVE O/H (a)	15,414	(9,353)	24,767	24,767	0	0	0	0	0
TRANSFERS (a)	19,514	(57,035)	76,549	14,437	6,396	6,054	11,153	38,509	0
PILOT	0	(1,526)	1,526	1,526	0	0	0	0	0
TOTAL INTRFD/INT SERV	139,133	(67,914)	207,047	42,225	6,396	6,054	11,153	38,509	102,710
TOTAL CURRENT RESOURCES	946,190	(67,914)	1,014,104	466,052	39,276	53,438	113,451	236,944	104,943
APPROPRIATED FUND BALANCE	104,428	0	104,428	46,311	13,591	(10)	20,530	19,217	4,789
ADJUSTMENTS TO FUNDS	(48,596)	0	(48,596)	(39,445)	(7)	0	(2,467)	(6,677)	0
GRAND TOTAL	1,002,022	(67,914)	1,069,936	472,918	52,860	53,428	131,514	249,484	109,732

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, REVISED BUDGET FY/10
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	10,081	(94)	10,175	10,088	87	0	0	0	0
AVIATION	98,285	(33,160)	131,445	0	0	0	0	131,445	0
CHIEF ADMINISTRATIVE OFFICE	4,467	0	4,467	3,311	0	1,156	0	0	0
CITY SUPPORT	138,538	(7,072)	145,610	14,096	0	0	131,514	0	0
COUNCIL SERVICES	3,740	0	3,740	3,740	0	0	0	0	0
CULTURAL SERVICES	37,209	0	37,209	34,676	2,495	38	0	0	0
ECONOMIC DEVELOPMENT	8,981	(1,235)	2,629	2,629	0	0	0	0	0
ENVIRONMENTAL HEALTH	1,394	(134)	9,115	4,094	3,052	1,969	0	0	0
FAMILY AND COMMUNITY SERVICES	100,804	(1,088)	101,892	37,318	0	29,206	0	35,368	0
FINANCE AND ADMINISTRATIVE SERVICES	75,054	(14,034)	89,088	22,188	14,435	54	0	0	52,411
FIRE	70,958	0	70,958	68,769	2,169	20	0	0	0
HUMAN RESOURCES	59,402	(156)	59,558	2,237	0	0	0	0	57,321
LEGAL	8,793	(37)	8,830	8,355	475	0	0	0	0
MAYOR	984	0	984	984	0	0	0	0	0
MUNICIPAL DEVELOPMENT	50,535	(12,013)	62,548	39,817	10,011	0	0	12,720	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	1,273	0	1,273	1,273	0	0	0	0	0
OFFICE OF THE CITY CLERK	0	0	0	0	0	0	0	0	0
PARKS AND RECREATION	33,413	(2,075)	35,488	27,196	2,971	432	0	4,889	0
PLANNING	13,054	0	13,054	13,054	0	0	0	0	0
POLICE	176,995	(2,525)	179,520	150,216	17,165	12,139	0	0	0
SENIOR AFFAIRS	12,310	0	12,310	5,554	0	6,756	0	0	0
SOLID WASTE MANAGEMENT	51,837	(9,106)	60,943	0	0	569	0	60,374	0
TRANSIT	44,736	(25,870)	70,606	23,323	0	1,089	0	46,194	0
INDIRECT O/H ON OPERATING GRANTS	(821)	(821)	0	0	0	0	0	0	0
TOTALS	1,002,022	(109,420)	1,111,442	472,918	52,860	53,428	131,514	290,990	109,732
ENTERPRISE INTERFUND DEBT SERVICE	0	41,506	(41,506)	0	0	0	0	(41,506)	0
GRAND TOTAL	1,002,022	(67,914)	1,069,936	472,918	52,860	53,428	131,514	249,484	109,732

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, REVISED BUDGET FY/10
(\$'000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2009	ESTIMATED REVENUE	APPRO- PRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2010
			a	b					
GENERAL	110	GENERAL	43,628	445,611	435,624	(16,853)	(39,445)	(46,311)	(2,683)
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210-222	FIRE RECREATION LODGER'S TAX HOSPITALITY FEE CULTURE/REC SPECIAL PROJECTS OPEN & ETHICAL ELECTIONS PROJECT ALB BIOPARK PROJECTS AIR QUALITY HEART ORDINANCE GAS TAX ROAD FUND CITY/COUNTY PROJECTS FALSE ALARM ENFORCEMENT & EDUCATION PHOTO ENFORCEMENT FUND CITY/COUNTY FACILITIES PLAZA DEL SOL BUILDING VEHICLE/COMPUTER PROJECTS OPEN SPACE EXPENDABLE TRUST	1,140 37 144 45 1,821 619 236 358 0 564 219 616 10,103 347 121 3,105 1,495	1,399 200 10,873 2,163 1,030 0 1,415 2,710 0 5,200 0 736 6,100 1,007 17 0 890	2,169 0 5,324 1,301 1,095 438 1,400 2,918 80 5,076 0 900 14,560 3,169 885 0 2,771	0 (200) (5,324) (841) 0 438 0 (134) 80 (256) (145) (10) (1,695) 2,284 856 (1,500) 1,269	(2) 0 0 165 21 (70) 0 15 (342) 0 (134) (145) (174) (10,155) 124 (12) (1,500) (612)	368 37 309 66 1,751 619 251 16 0 430 74 442 (52) 471 109 1,605 883	
		SUBTOTAL	20,970	33,680	42,086	(5,178)	(7)	(13,591)	7,379
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205-280	COMMUNITY DEVELOPMENT (b) OPERATING GRANTS (b) ARRA OPERATING GRANT (b) LAW ENFORCEMENT PROJECTS (b)	(2) 2,367 0 973	11,651 26,887 6,525 2,321	11,565 31,776 6,428 2,363	(86) 4,802 0 42	0 0 0 0	0 (87) 97 0	(2) 2,280 97 973
		SUBTOTAL	3,338	47,384	52,132	4,758	0	10	3,348
NON-ENTERPRISE DEBT SERVICE	405-415	SALES TAX DEBT SERVICE GENERAL OBLIGATION BOND DEBT SERV	4,656 22,344	41,374 60,924	53,634 77,880	11,153 0	(2,467) 0	(3,574) (16,956)	1,082 5,388
		SUBTOTAL	27,000	102,298	131,514	11,153	(2,467)	(20,530)	6,470
ENTERPRISE FUNDS	611-805	AVIATION OPERATING AIRPORT REVENUE BOND DEBT SERVICE PARKING FACILITIES OPERATING PARKING FACILITIES DEBT SERVICE REFUSE DISPOSAL OPERATING REFUSE DISPOSAL SYSTEM DEBT SERV TRANSIT OPERATING TRANSIT DEBT SERVICE APARTMENTS OPERATING FUND APARTMENTS DEBT SERVICE FUND GOLF OPERATING FUND GOLF OPERATING DEBT SERVICE STADIUM OPERATING FUND STADIUM OPERATING DEBT SERVICE HOUSING AUTHORITY (b)	10,606 23,647 845 924 9,655 549 1,162 0 821 43 3 36 475 15,650	67,349 27,579 4,498 200 51,919 30 18,642 2,698 3,460 4,879 0 0 1,673 29,347	39,610 58,675 3,520 0 46,269 4,999 40,949 2,698 1,002 3,940 343 782 31,000	(33,160) 31,700 (1,575) (963) (9,106) 4,999 20,776 0 (1,002) 6,066 343 (1,071) 1,163 0	0 (6,676) 0 (763) 0 (3,456) 30 (1,531) 0 94 0 333 0 (181) (1,653)	5,185 17,575 248 161 6,199 (369) 0 915 43 336 36 294 40 13,997	
		SUBTOTAL	64,456	212,274	237,314	12,500	(6,677)	(19,217)	45,239
INTERNAL SERVICE	705-745	RISK MANAGEMENT MATERIALS/SUPPLIES INV MANAGEMENT FLEET MANAGEMENT EMPLOYEE INSURANCE COMMUNICATIONS MANAGEMENT	35,729 904 1,260 7,434 1,584	37,533 985 13,399 50,931 2,095	32,224 780 12,368 55,958 2,022	(5,045) (360) (533) (156) (286)	0 0 0 0 0	264 (155) 498 (5,183) (213)	35,993 749 1,758 2,251 1,371
		SUBTOTAL	46,911	104,943	103,352	(6,380)	0	(4,789)	42,122
		TOTAL ALL FUNDS	206,303	946,190	1,002,022	0	(48,596)	(104,428)	101,875

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

COMBINED REVENUES BY FUND GROUP AND SOURCE - ORIGINAL BUDGET FY/10
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	133,179	0	133,179	72,717	0	0	60,462	0	0
GROSS RECEIPTS	123,232	0	123,232	123,232	0	0	0	0	0
OTHER	43,259	0	43,259	25,143	18,116	0	0	0	0
TOTAL TAXES	299,670	0	299,670	221,092	18,116	0	60,462	0	0
LICENSES & PERMITS	12,743	0	12,743	9,357	3,386	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	59,576	0	59,576	38	0	32,341	0	27,197	0
COUNTY	3,760	0	3,760	283	1,007	0	0	2,355	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	179,738	0	179,738	179,738	0	0	0	0	0
CIGARETTE	660	0	660	460	200	0	0	0	0
OTHER SHARED REVENUE	6,545	0	6,545	4,693	0	1,757	0	0	0
STATE GRANTS	8,629	0	8,629	156	1,382	7,091	0	95	0
TOTAL STATE SHARED	195,572	0	195,572	185,047	1,582	8,848	0	95	0
TOTAL INTERGOVERNMENTAL	258,908	0	258,908	185,368	2,589	41,189	0	29,647	115
CHARGES FOR SERVICES	19,195	0	19,195	18,172	1,003	0	0	0	20
FINES AND FORFEITS	7,220	0	7,220	120	5,800	1,300	0	0	0
MISCELLANEOUS	9,910	0	9,910	2,330	1,984	300	562	2,636	2,098
ENTERPRISE REVENUES:									
AVIATION	66,793	0	66,793	0	0	0	0	66,793	0
APARTMENTS	3,446	0	3,446	0	0	0	0	3,446	0
STADIUM	1,666	0	1,666	0	0	0	0	1,666	0
PARKING FACILITIES	4,461	0	4,461	0	0	0	0	4,461	0
REFUSE DISPOSAL	50,530	0	50,530	0	0	0	0	50,530	0
TRANSIT	5,221	0	5,221	0	0	0	0	5,221	0
GOLF	4,826	0	4,826	0	0	0	0	4,826	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	138,843	0	138,843	0	0	0	0	138,843	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	104,205	0	104,205	1,495	0	0	0	0	102,710
ADMINISTRATIVE O/H (a)	15,414	(9,576)	24,990	24,990	0	0	0	0	0
TRANSFERS (a)	19,314	(53,906)	73,220	7,822	6,277	6,277	11,354	40,839	0
PILOT	0	(1,526)	1,526	1,526	0	0	0	0	0
TOTAL INTRE/DINT SERV	138,933	(65,008)	203,941	35,833	6,928	6,277	11,354	40,839	102,710
TOTAL CURRENT RESOURCES	885,422	(65,008)	950,430	472,272	39,806	49,066	72,378	211,965	104,943
APPROPRIATED FUND BALANCE	72,245	0	72,245	45,085	4,617	0	4,793	17,663	87
ADJUSTMENTS TO FUNDS	(53,394)	0	(53,394)	(42,484)	(16)	0	(4,217)	(6,677)	0
GRAND TOTAL	904,273	(65,008)	969,281	474,873	44,407	49,066	72,954	222,951	105,030

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ORIGINAL BUDGET FY10
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,965	(94)	10,059	9,972	87	0	0	0	0
AVIATION	71,132	(33,160)	104,292	0	0	0	0	104,292	0
CHIEF ADMINISTRATIVE OFFICE	4,467	0	4,467	3,311	0	1,156	0	0	0
CITY SUPPORT	79,978	(8,964)	88,942	15,988	0	0	72,954	0	0
COUNCIL SERVICES	3,792	0	3,792	3,792	0	0	0	0	0
CULTURAL SERVICES	37,189	0	37,189	34,656	2,495	38	0	0	0
ECONOMIC DEVELOPMENT	1,344	(1,435)	2,779	2,779	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,920	(134)	9,054	4,085	3,000	1,969	0	0	0
FAMILY AND COMMUNITY SERVICES	91,549	(1,088)	92,637	37,229	0	20,040	0	35,368	0
FINANCE AND ADMINISTRATIVE SERVICES	76,573	(8,266)	84,839	22,025	14,635	54	0	0	48,125
FIRE	70,356	0	70,356	68,954	1,382	20	0	0	0
HUMAN RESOURCES	58,986	(156)	59,142	2,237	0	0	0	0	56,905
LEGAL	8,779	(37)	8,816	8,341	475	0	0	0	0
MAYOR	967	0	967	967	0	0	0	0	0
MUNICIPAL DEVELOPMENT	50,563	(12,357)	62,920	39,907	10,092	0	0	12,921	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	1,271	0	1,271	1,271	0	0	0	0	0
PARKS AND RECREATION	33,368	(2,075)	35,443	27,135	2,971	432	0	4,905	0
PLANNING	12,825	0	12,825	12,825	0	0	0	0	0
POLICE	173,807	(1,678)	175,485	149,272	9,270	16,943	0	0	0
SENIOR AFFAIRS	12,310	0	12,310	5,554	0	6,756	0	0	0
SOLID WASTE MANAGEMENT	52,440	(9,106)	61,546	0	0	569	0	60,977	0
TRANSIT	44,736	(27,120)	71,856	24,573	0	1,089	0	46,194	0
INDIRECT O/H ON OPERATING GRANTS	(1,044)	(1,044)	0	0	0	0	0	0	0
TOTALS	904,273	(106,714)	1,010,987	474,873	44,407	49,066	72,954	264,657	105,030
ENTERPRISE INTERFUND DEBT SERVICE	0	41,706	(41,706)	0	0	0	0	(41,706)	0
GRAND TOTAL	904,273	(65,008)	969,281	474,873	44,407	49,066	72,954	222,951	105,030

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ORIGINAL BUDGET FY10
(\$'000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2009	ESTIMATED REVENUE	APPRO- PRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2010
			a	b					
GENERAL	110	GENERAL	43,628	458,223	434,125	(26,699)	(42,484)	(45,085)	(1,457)
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210	FIRE RECREATION	1,140	1,397	1,382	0	(5)	10	1,150
	215	LODGERS TAX	37	200	0	(200)	0	0	37
	220	HOSPITALITY FEE	144	10,873	5,324	(5,324)	0	165	309
	221	CULTURE/REC SPECIAL PROJECTS	45	2,163	(841)	(841)	0	21	66
	225	OPEN & ETHICAL ELECTIONS PROJECT	1,821	1,030	1,095	0	(5)	(70)	1,751
	232	ALB BIOPARK PROJECTS	619	0	438	438	0	0	619
	235	AIR QUALITY	236	1,415	1,400	0	0	15	251
	242	HEART ORDINANCE	358	2,710	2,866	(134)	0	(290)	68
	243	GAS TAX ROAD FUND	0	0	80	80	0	0	0
	282	CITY/COUNTY PROJECTS	564	5,200	5,104	(256)	(2)	(162)	402
	285	FALSE ALARM ENFORCEMENT & EDUCATION	219	0	0	(145)	0	(145)	74
	287	PHOTO ENFORCEMENT FUND	616	736	898	(10)	0	(172)	444
	288	CITY/COUNTY FACILITIES	10,103	6,100	7,514	(848)	0	(2,262)	7,841
	290	PLAZA DEL SOL BUILDING	347	1,007	3,190	2,284	(4)	97	444
	292	VEHICLE/COMPUTER PROJECTS	121	17	885	856	0	(12)	109
	730	OPEN SPACE EXPENDABLE TRUST	3,105	890	1,700	500	0	(1,200)	1,905
	851		1,495		2,771	1,269	0	(612)	883
		SUBTOTAL	20,970	33,678	35,948	(2,331)	(16)	(4,617)	16,353
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205	COMMUNITY DEVELOPMENT (b)	(2)	4,651	4,565	(86)	0	0	(2)
	265	OPERATING GRANTS (b)	2,367	35,817	40,619	4,802	0	0	2,367
	280	LAW ENFORCEMENT PROJECTS (b)	973	2,321	2,363	42	0	0	973
		SUBTOTAL	3,338	42,789	47,547	4,758	0	0	3,338
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	4,656	100	10,610	11,354	(4,217)	(3,373)	1,283
	415	GENERAL OBLIGATION BOND DEBT SERV	22,344	60,924	62,344	0	0	(1,420)	20,924
		SUBTOTAL	27,000	61,024	72,954	11,354	(4,217)	(4,793)	22,207
ENTERPRISE FUNDS	611	AVIATION OPERATING	10,606	67,349	39,766	(33,160)	0	(5,577)	5,029
	615	AIRPORT REVENUE BOND DEBT SERVICE	23,647	270	31,366	31,700	(6,676)	(6,072)	17,575
	641	PARKING FACILITIES OPERATING	845	4,498	3,520	(1,495)	0	(517)	328
	645	PARKING FACILITIES DEBT SERVICE	924	0	0	(763)	0	(763)	161
	651	REFUSE DISPOSAL OPERATING	9,655	51,919	46,872	(8,106)	0	(3,059)	6,596
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	549	30	4,999	4,999	0	30	579
	661	TRANSIT OPERATING	1,162	18,642	40,949	22,026	0	(281)	881
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	821	3,460	2,364	(1,002)	0	94	915
	675	APARTMENTS DEBT SERVICE FUND	43	0	1,002	1,002	0	0	43
	681	GOLF OPERATING FUND	3	4,879	3,956	(606)	0	317	320
	685	GOLF OPERATING DEBT SERVICE	36	0	343	343	0	0	36
	691	STADIUM OPERATING FUND	475	1,673	783	(1,071)	(1)	(182)	293
	695	STADIUM OPERATING DEBT SERVICE FUND	40	0	1,163	1,163	0	0	40
	805	HOUSING AUTHORITY (b)	15,650	29,347	31,000	0	0	(1,653)	13,997
		SUBTOTAL	64,456	184,765	210,781	15,030	(6,677)	(17,663)	46,793
INTERNAL SERVICE	705	RISK MANAGEMENT	35,729	37,533	31,811	(777)	0	4,945	40,674
	715	MATERIALS/SUPPLIES INV MANAGEMENT	904	985	783	(360)	0	(158)	746
	725	FLEET MANAGEMENT	1,260	13,399	12,407	(533)	0	459	1,719
	735	EMPLOYEE INSURANCE	7,434	50,931	55,960	(156)	0	(5,185)	2,249
	745	COMMUNICATIONS MANAGEMENT	1,584	2,095	1,957	(286)	0	(148)	1,436
		SUBTOTAL	46,911	104,943	102,918	(2,112)	0	(87)	46,824
		TOTAL ALL FUNDS	206,303	885,422	904,273	0	(53,394)	(72,245)	134,058

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.
(b) These funds are appropriated by separate resolutions.

COMBINED REVENUES BY FUND GROUP AND SOURCE - UNDAUDITED ACTUAL FY/09
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES:									
PROPERTY	126,298	0	126,298	46,505	0	0	79,793	0	0
GROSS RECEIPTS	120,048	0	120,048	120,048	0	0	0	0	0
OTHER	41,332	0	41,332	23,891	17,441	0	0	0	0
TOTAL TAXES	287,678	0	287,678	190,444	17,441	0	79,793	0	0
LICENSES & PERMITS	11,384	0	11,384	7,937	3,447	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	51,697	0	51,697	573	0	22,243	0	28,881	0
COUNTY	4,059	0	4,059	263	982	0	0	2,700	114
STATE SHARED REVENUE:									
GROSS RECEIPTS	178,397	0	178,397	178,397	0	0	0	0	0
CIGARETTE	608	0	608	405	203	0	0	0	0
OTHER SHARED REVENUE	5,903	0	5,903	4,661	0	1,138	0	104	0
STATE GRANTS	6,417	0	6,417	262	1,382	4,773	0	0	0
TOTAL STATE SHARED	191,325	0	191,325	183,725	1,585	5,911	0	104	0
TOTAL INTERGOVERNMENTAL	247,081	0	247,081	184,561	2,567	28,154	0	31,685	114
CHARGES FOR SERVICES	19,636	0	19,636	18,752	877	0	0	0	7
FINES AND FORFEITS	10,106	0	10,106	236	8,570	1,300	0	0	0
MISCELLANEOUS	52,554	0	52,554	2,862	2,977	1,274	3,687	39,317	2,437
ENTERPRISE REVENUES:									
AVIATION	70,500	0	70,500	0	0	0	0	70,500	0
APARTMENTS	3,417	0	3,417	0	0	0	0	3,417	0
STADIUM	1,801	0	1,801	0	0	0	0	1,801	0
PARKING FACILITIES	4,722	0	4,722	0	0	0	0	4,722	0
REFUSE DISPOSAL	53,235	0	53,235	0	0	0	0	53,235	0
TRANSIT	4,807	0	4,807	0	0	0	0	4,807	0
GOLF	4,437	0	4,437	0	0	0	0	4,437	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
TOTAL ENTERPRISE	144,819	0	144,819	0	0	0	0	144,819	0
INTERFUND/INTERNAL SERVICE:									
INTERNAL SERVICE	104,684	0	104,684	1,568	0	0	0	0	103,116
ADMINISTRATIVE O/H (a)	12,874	(8,201)	21,075	21,075	0	0	0	0	0
TRANSFERS (a)	14,479	(56,277)	70,756	9,699	5,870	3,164	11,753	40,270	0
PILOT	10	(1,544)	1,554	1,554	0	0	0	0	0
TOTAL INTREDF/INT SERV	132,047	(66,022)	198,069	33,896	5,870	3,164	11,753	40,270	103,116
TOTAL CURRENT RESOURCES	905,305	(66,022)	971,327	438,688	41,749	33,892	95,233	256,091	105,674
APPROPRIATED FUND BALANCE	65,118	0	65,118	54,668	12,336	5,236	(6,310)	(8,955)	8,143
ADJUSTMENTS TO FUNDS	(68,390)	0	(68,390)	(39,610)	(1,925)	(1,251)	(2,990)	(7,425)	(15,189)
GRAND TOTAL	902,033	(66,022)	968,055	453,746	52,160	37,877	85,933	239,711	98,628

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, UNAUDITED ACTUAL FY/09
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,597	(14)	9,611	9,494	117	0	0	0	0
AVIATION	95,366	(31,325)	126,691	0	0	0	0	126,691	0
CHIEF ADMINISTRATIVE OFFICE	4,003	0	4,003	2,992	0	1,011	0	0	0
CITY SUPPORT	91,587	(5,984)	97,571	11,638	0	0	85,933	0	0
COUNCIL SERVICES	3,638	0	3,638	3,627	0	11	0	0	0
CULTURAL SERVICES	36,301	0	36,301	32,571	3,621	109	0	0	0
ECONOMIC DEVELOPMENT	1,257	(1,505)	2,762	2,762	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,720	(141)	8,861	3,738	3,199	1,924	0	0	0
FAMILY AND COMMUNITY SERVICES	90,199	(1,086)	91,285	36,055	0	19,206	0	36,024	0
FINANCE AND ADMINISTRATIVE SERVICES	70,086	(11,864)	81,950	20,081	18,517	46	0	0	43,306
FIRE	70,197	0	70,197	68,810	1,239	148	0	0	0
HUMAN RESOURCES	57,275	(133)	57,408	2,086	0	0	0	0	55,322
LEGAL	9,898	(37)	9,935	8,775	1,160	0	0	0	0
MAYOR	965	0	965	965	0	0	0	0	0
MUNICIPAL DEVELOPMENT	47,262	(13,080)	60,342	36,276	11,215	0	0	12,851	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	1,097	0	1,097	1,097	0	0	0	0	0
PARKS AND RECREATION	29,263	(1,456)	30,719	23,521	2,737	195	0	4,266	0
PLANNING	12,864	0	12,864	12,636	0	228	0	0	0
POLICE	160,494	(1,722)	162,216	145,103	10,355	6,758	0	0	0
SENIOR AFFAIRS	11,379	0	11,379	5,188	0	6,191	0	0	0
SOLID WASTE MANAGEMENT	49,677	(9,037)	58,714	0	0	525	0	58,189	0
TRANSIT	41,404	(28,561)	69,965	26,331	0	1,525	0	42,109	0
INDIRECT O/H ON OPERATING GRANTS	(496)	(496)	0	0	0	0	0	0	0
TOTALS	902,033	(106,441)	1,008,474	453,746	52,160	37,877	85,933	280,130	98,628
ENTERPRISE INTERFUND DEBT SERVICE	0	40,419	(40,419)	0	0	0	0	(40,419)	0
GRAND TOTAL	902,033	(66,022)	968,055	453,746	52,160	37,877	85,933	239,711	98,628

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, UNAUDITED ACTUAL FY/09
(\$'000's)

FUND GROUP	FUND NO	FUND	BALANCE JUN.30,2008	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN.30, 2009
			a	b					
GENERAL	110	GENERAL	58,686	421,618	415,191	(21,485)	(39,610)	(54,668)	4,018
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210-243	FIRE RECREATION LODGERS TAX HOSPITALITY FEE CULTURE/REC SPECIAL PROJECTS OPEN & ETHICAL ELECTIONS PROJECT ALB BIOPARK PROJECTS AIR QUALITY HEART ORDINANCE GAS TAX ROAD FUND CITY/COUNTY PROJECTS FALSE ALARM ENFORCEMENT & EDUCATION PHOTO ENFORCEMENT FUND CITY/COUNTY FACILITIES PLAZA DEL SOL BUILDING VEHICLE/COMPUTER PROJECTS OPEN SPACE EXPENDABLE TRUST	949 33 1,360 286 2,546 1,173 312 1,043 0 1,469 142 589 848 10,935 1,188 67 7,404 1,885	1,430 204 10,227 2,049 937 132 1,883 2,514 117 5,178 195 811 8702 987 18 367 1,489	1,239 0 5,573 1,449 1,662 1,123 1,959 3,058 103 5,082 36 811 8,539 3,669 841 1,160 2,537	0 (200) (5,870) (841) 0 437 0 (14) (14) (1,001) (82) (10) (995) 1,841 841 (3,506) 658	(5) 0 0 0 (5) 0 0 0 (2) 0 0 0 0 (4) (1,909) 0	186 4 (1,216) (241) (730) (554) (76) (665) 0 (907) 77 27 (832) (845) 54 (6,208) (590)	1,135 37 144 45 1,816 619 236 358 0 562 219 616 10,103 343 121 1,196 1,495
		SUBTOTAL	31,381	37,277	38,805	(8,883)	(1,925)	(12,336)	19,045
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205-280	COMMUNITY DEVELOPMENT (b) OPERATING GRANTS (b) LAW ENFORCEMENT PROJECTS (b)	1 6,356 2,217	4,219 24,188 2,321	4,163 30,407 2,473	(59) 2,230 159	0 (1,251)	(3) (3,989) (1,244)	(2) 2,367 973
		SUBTOTAL	8,574	30,728	37,043	2,330	(1,251)	(5,236)	3,338
NON-ENTERPRISE DEBT SERVICE	405-415	SALES TAX DEBT SERVICE GENERAL OBLIGATION BOND DEBT SERV	3,142 14,558	233 83,247	10,472 75,461	11,753 0	(2,990)	(1,476) 7,786	1,666 22,344
		SUBTOTAL	17,700	83,480	85,933	11,753	(2,990)	6,310	24,010
ENTERPRISE FUNDS	611-685	AVIATION OPERATING AIRPORT REVENUE BOND DEBT SERVICE PARKING FACILITIES OPERATING PARKING FACILITIES DEBT SERVICE REFUSE DISPOSAL OPERATING REFUSE DISPOSAL SYSTEM DEBT SERV TRANSIT OPERATING TRANSIT DEBT SERVICE APARTMENTS OPERATING FUND APARTMENTS DEBT SERVICE FUND GOLF OPERATING FUND GOLF OPERATING DEBT SERVICE STADIUM OPERATING FUND STADIUM OPERATING DEBT SERVICE FUND HOUSING AUTHORITY (b)	13,003 12,048 1,047 1,023 5,480 452 (1,118) 0 795 43 (608) 34 368 39 16,219	71,156 35,231 4,781 300 56,155 4,981 15,360 2,698 3,423 0 4,521 1 1,816 0 31,031	41,734 53,632 3,221 0 44,171 5,023 37,181 2,698 1,027 1,027 3,334 345 675 1,162 31,600	(31,325) 30,000 (1,708) (399) (7,609) 5,023 24,101 0 (1,027) 1,027 (576) 346 (1,033) 1,163 0	(494) (6,676) (54) 0 (200) 0 0 0 0 0 0 0 0 (1) 0 0	(2,397) 4,923 (202) (99) 4,175 97 2,280 0 26 0 611 2 107 1 (569)	10,606 16,971 845 924 9,655 549 1,162 0 821 43 3 36 475 40 15,650
		SUBTOTAL	48,825	226,528	228,131	17,983	(7,425)	8,955	57,780
INTERNAL SERVICE	705-745	RISK MANAGEMENT MATERIALS/SUPPLIES INV MANAGEMENT FLEET MANAGEMENT EMPLOYEE INSURANCE COMMUNICATIONS MANAGEMENT	41,444 640 772 10,622 1,576	36,331 1,085 13,553 52,428 2,277	27,471 649 12,654 54,339 1,817	(725) (172) (411) (133) (257)	(13,850) 0 (1,144) (195)	(5,715) 264 488 (3,188) 8	35,729 904 1,260 7,434 1,584
		SUBTOTAL	55,054	105,674	96,930	(1,698)	(15,189)	(8,143)	46,911
		TOTAL ALL FUNDS	220,220	905,305	902,033	0	(68,390)	(65,118)	155,102

(b) These funds are appropriated by separate resolutions.

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

APPENDIX

FISCAL YEAR 2011 BUDGET CALENDAR OF EVENTS

Jan 13	Budget Call - message and instructions to departments
Feb 11	FIVE YEAR FORECAST Introduced to Council
Dec – Jan	Departmental preparation of FY/11 budget request. Meetings between Budget staff and department staff to answer questions on instructions and procedures Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by February 1 Departmental entries to Budpro must cease after budgets are submitted
Feb 16 – March 2	CAO Budget Hearings
Feb - Mar	Preparation of Proposed Budget Document
Apr 1	Proposed Budget Document Submitted to Council
Apr - May	City Council Committee of the Whole meetings to consider the Budget Proposal
May 24	City Council passes legislation, as amended
June 3	Signed by Mayor

ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

Numerical Rounding

Budgets were developed using whole numbers. When program strategies were summarized, each was rounded down to the nearest one thousand. Rounding makes for ease of reading when reviewing the document.

Salaries

- The wage and salary base was established for each filled or authorized-to-be-filled position.
- This base is increased or decreased for all wage adjustments for FY/11 so as to incorporate anticipated contractual adjustments.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.01% for bus drivers, security and animal control officers, blue, white collar and management/professional, 33.4% for fire, 30.73% for police, 25.4% for prisoner transport officers and 7.00% for temporary employees and some seasonal employees. Other employee benefits (group life, health insurance, unemployment compensation insurance and employee bus passes) – 16.12%; retiree health insurance is 1.667% for all employees, except Police and Fire which are at 2.084%.
- A vacancy savings rate of 3.5% for city departments is calculated into employee salaries with the exception of smaller city departments and the public safety departments. These departments remain at 1.0%.

Operating Expenses

Department managers were required to provide detailed information supporting FY/11 budget requests for professional services, contract services and repairs and maintenance. Other FY/11 operating expenses were equal to FY/10 appropriated amounts. One time appropriations for FY/10 were deleted.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- For FY/11, utilities (gas, electricity, water) are budgeted based on historical expenditures and anticipated needs.
- Beyond those stated above, line item increases needing special justifications include either extraordinary price increases, increased workload, or a special need not previously funded.

Capital Expenditures

New and replacement property items are included in the appropriate program appropriations within each of the funds.

Transfers

- Workers' Compensation and tort and other transfers are treated as direct transfers to the Risk Management Fund in each program for FY/11. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.
- Vehicle maintenance charges are estimated for FY/11 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs as determined by those checks.
- Radio maintenance costs are based on historical average prices during an 18-month period ending December 2009.
- Fuel costs are estimated using 12 months of actual cost and trending through FY/11. Estimated gallon usage for FY/11 is 2.8 million. The associated cost for fuel is \$7.6 million. The average cost per gallon is \$2.75. Transit Department fuels are calculated separately.
- Beginning in FY/11, network costs become a separate transfer. separately.

REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right of way use, police services etc. For enterprise and other funds, this includes fees charged for golf; refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal licenses, business registrations, restaurant and food processing inspection permits etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and inter department/intra department transfers.
- Other Miscellaneous Charges - Interest earnings is the main source for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

General Fund

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The Forecast Advisory Committee is made up of city staff, and an outside expert in revenue estimation and tax policy.

The estimates for GRT revenue stream in Fiscal Year 2011 are estimated to be 63.1% of the general fund budget and estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecast tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the telephone utilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction and these estimates are tied to forecasts of construction activity, provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Forecasts of charges for service are usually based on trend analysis, any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Internal revenues are based on budget estimates of expenses for other funds and estimates of inflation from the national economic forecast for out years.

The largest source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates, from the national economic forecasts and the size of interest earning balances.

Other Funds

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB fiscal analysts.

Enterprise Revenues

Enterprise revenues are prepared by the departments based on trend analysis of growth and the rate structure that is in place and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and budget analysts from the Office of Management and Budget.

Lodger's Tax and Hospitality Fee

Estimates of these taxes are based on trend analysis. As these revenues are quite volatile and there are no prospective measures of tourism and business travel for Albuquerque, the forecasts are always quite conservative.

CITY OF ALBUQUERQUE TAX IMPOSITIONS (millions of dollars) (As of July 1, 2010)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/11 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.2875	2.2875%		\$330.744
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	1.2250%	1.2250%	Pledged to outstanding bonds	\$177.401
Municipal Share Compensating Tax	Share based on imposed local option				
Municipal GRT	Imposed in increments of 0.25%; subject to 3% state admin. fee on all local option revenues imposed above the initial 0.5% tax levied:	1.5000%	1.0000%		\$143.029
Public Safety	Positive referendum 10/28/2003	0.2500%	0.2500%	Public Safety	
Basic Services	No referendum required	0%	0%		
General Purposes	No referendum required	0.5000%	0.5000%		
Transportation	Positive referendum imposes on 7/1/2010 for 10 year tax for transportation	0.2500%	0.2500%	Roads, transit, trails	
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.250%	0.0625%		\$8.769
General Purpose	Not subject to referendum unless used for economic development	0.1250%	0.0625%	Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Economic development; regional transit systems; infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted by statute to water, sewer, solid waste	
Municipal capital outlay tax	Referendum required. Cannot be imposed until all Municipal GRT and Municipal infrastructure GRT have been imposed	0.250%	0.0000%	Restricted to infrastructure and bonds to pay for infrastructure	
Gasoline Taxes 2 Cent Gasoline Tax	Imposed in one cent increments	\$ 0.02	\$ 0.00	Restricted by statute to roads and transit	\$0.0
Property Taxes Operating Levy	Positive Referendum Required	7.65 mills	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$74.100
Debt Service	Positive referendum by G.O bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$56.860

TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/11

LOCAL OPTION GROSS RECEIPTS TAX

The Municipal GRT authority is 1.5 cents and the tax may be imposed in 1/4 or 1/8 cent increments by positive referendum or by the governing body subject to a negative referendum. The City uses 1/2 cent to fund general government. The voters in the October 2009 election passed a 1/4 cent transportation tax to that went into effect July 1, 2010. This is a re-imposition of a tax that was in effect from January 1, 2000 through December 2009. A 1/4 cent public safety tax was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/8 cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with 1/2 cent available (in four 1/8th cent increments). Additional revenues will not include the medical hold harmless distribution.

Revenue available **\$69,248,000**

The City has imposed a 1/16th cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16th cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16th cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8th cent (two 1/16th cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available **\$25,572,000**

Albuquerque has authority for a 1/16th cent Environmental Gross Receipts Tax but has not exercised that authority. Purposes are limited to those defined by statute.

Revenue available **\$8,523,000**

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16th. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum.

Revenue available **\$34,095,000**

PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, beginning with the FY/10 approved budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Administration (DFA) and are subject to statutory yield control provisions.

Revenue available **\$13,000,000**

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. This levy was lowered from 6.976 to 4.976 shifting two mills to operations in FY/10.

GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and the tax must be approved by the voters.

Revenue available **\$4,700,000**

FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utilities. Current fees are 2% of specified electric revenues, 5% for Cable TV and 3% for local exchange telecommunications franchises. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date of July 1, 2028.

TOTAL UNUSED TAX AUTHORITY AVAILABLE **\$ 155,138,000**

ACRONYMS

AACC – Albuquerque Animal Care Centers

ABCWUA – Albuquerque/Bernalillo County Water Utility Authority

ACT - Albuquerque Clean Team

ACVB - Albuquerque Convention and Visitors Bureau

ADA - Americans with Disabilities Act

ADR - Alternative Dispute Resolution

AFD - Albuquerque Fire Department

AGIS - Albuquerque Geographic Information System

AGTC – Albuquerque Golf Training Center

AHCC - Albuquerque Hispano Chamber of Commerce

AHO – Administrative Hearing Office

AMAFCA – Albuquerque Metropolitan Arroyo Flood Control Authority

APD - Albuquerque Police Department

APS - Albuquerque Public Schools

ARRA – American Recovery and Reinvestment Act

ARP – Albuquerque Recovery Program

ATC – Alvarado Transportation Center

AWD – Animal Welfare Department

BEA – Bureau of Economic Analysis

BBER - University of New Mexico, Bureau of Business and Economic Research

BioPark - Albuquerque Biological Park

BRTS – Bus Rapid Transit System

CAO - Chief Administrative Officer

CBO - Community Based Organization

CIP - Capital Improvements or Implementation Program

CMAQ – Congestion Mitigation & Air Quality

CNMCC – Central New Mexico Community College

COAST – Crisis Outreach and Support Team

COLA - Cost-of-Living Adjustment

COP - Community Oriented Policing

CPI-U - Consumer Price Index for all Urban Consumers

CPTED – Crime Prevention through Environmental design

DFA – Department of Finance and Administration

DMD – Department of Municipal Development

DOE – U.S. Dept of Energy

DOL – U.S. Dept of Labor

DRB – Development Review Board

D/S - Debt Service

EHD – Environmental Health Department

EPA - Environmental Protection Agency

ERP – Enterprise Resource Planning

EPC - Environmental Planning Commission

FAC – Family Advocacy Center

FD - Fund

FLSA - Fair Labor Standards Act

FCS – Family and Community Services Department

FRB – Federal Reserve Board

FTA - Federal Transit Administration

FTE - Full-time Equivalent Position

FTZ – Free Trade Zone

FY - Fiscal Year

GASB - General Accounting Standards Board

GDP – Gross Domestic Product

GFOA – Government Finance Officers Association

GI – Global Insight economic forecasting, formerly Data Resources Wharton Econometric Forecasting Associates International

GO BONDS - General Obligation Bonds

GPPAP – Groundwater Protection Policy and Action Plan

GRT – Gross Receipts Tax

HEART – Humane and Ethical Animal Rules and Treatment

HOV - High Occupancy Vehicle

HR – Human Resources

HSUS – Humane Society of the United States

HTR – Heavy Technical Rescue

HUD - U.S. Department of Housing and Urban Development

HVAC - Heating Ventilation Air Conditioning

IA – Internal Audit

IDOH – Indirect Overhead

IPF – Intermediate Processing Facility

IRB - Industrial Revenue Bond

ISD - Information Services Division (division of Department of Finance and Administrative Services)

IRDC - International Research Development Council

IPC – Indicators Progress Commission

LUCC – Landmarks & Urban Conservation Commission
MDC – Metropolitan Detention Center

MHz - Megahertz

MSA - Metropolitan Statistical Area

MRCOG - Mid Region Council of Governments

MOU – Memorandum of Understanding

NAICS – North American Industrial Classification System

NMFA – New Mexico Finance Authority

OED - Office of Economic Development

OMB - Office of Management and Budget

OPO - Office of Police Oversight

OSHA - Occupational Safety and Health Administration

PERA - Public Employees Retirement Association

PILOT - Payment in Lieu of Taxes

POP - Problem Oriented Policing

PR – Parks and Recreation Department

RFP - Request for Proposal(s)

RHCA – Retiree Health Care Authority

RMRDT – Rio Metro Regional Transportation District

RO - Revised Ordinances (City of Albuquerque)

SAD - Special Assessment District

SID - Special Investigations Division

SOV - Single Occupancy Vehicle

SRTP – Short Range Transit Plan

STOP – Safe Traffic Operations Program (Red Light)

SW – Solid Waste Department

T & A - Trust and Agency

TDM - Transportation Demand Management

TOD – Transit Oriented Development

TRFR - Transfer

TRU - Telephone Report Unit

UEC - Utility Expansion Charge

UETF - Urban Enhancement Trust Fund

UNC - Unclassified Position

UNM - University of New Mexico

VIR - Vehicle Inspection Report

YR – Year

GLOSSARY OF TERMS

ACCRUED EXPENSES: Expenses incurred but not due until a later date

ADJUSTMENTS FOR POLICY DIRECTION CHANGES: Proposed adjustment to the maintenance of effort budget both positive and negative which are considered major policy issues

ANNUALIZED COSTS: Costs to provide full year funding for services initiated and partially funded in the prior year

APPROPRIATION: Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits

APPROPRIATIONS RESOLUTION: Legal means to enact an appropriation request, e.g., annual operating budget

AUDIT: Official examination of financial transactions and records to determine results of operations and establish the City's financial condition

BASE BUDGET: Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes

BONDED INDEBTEDNESS/BONDED DEBT: That portion of indebtedness represented by outstanding general obligation or revenue bonds

CAPITAL BUDGET: Plan of proposed capital outlays and the means of financing them

CHARETTE: A collaborative session in which a group drafts a solution to a design problem

COMMUNITY POLICING: A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration

DEBT SERVICE FUND: Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt

DESIRED COMMUNITY CONDITION: A condition

that describes in detail what future achievement of a particular Five-Year-Goal would look like

ENCUMBRANCES: Commitments of appropriated monies for goods and services to be delivered in the future

ENTERPRISE FUND: Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges

FINANCIAL PLAN: See Operating Budget.

FISCAL YEAR: In Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period

FUND: Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters

FUND BALANCE: The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals Fund Balance. Fund balance includes beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

GENERAL FUND: Fund which accounts for resources traditionally associated with governments which are not required to be accounted for in another fund

GENERAL OBLIGATION BONDS: Bonds with payment pledged on full faith and credit of issuing government

GOALS: General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City

IMPACT FEES: Assessed by the city to compensate for additional costs associated with the type and location of new development

INDIRECT OVERHEAD: Cost of central services allocated back to a department through a cost allocation plan

GLOSSARY OF TERMS

INTERFUND TRANSFER: Legally authorized transfers from one fund to another fund

INTERGOVERNMENTAL REVENUES: Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

MAINTENANCE OF EFFORT: Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases

NON-RECURRING EXPENDITURE: Expenditure occurring only once, or within a limited time frame

NON-RECURRING REVENUES: Revenues generated only once

OBJECTIVES: Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

OPERATING: Term that applies to all outlays other than capital outlays

OPERATING BUDGET: Financial plan for future operations based on estimated revenues and expenditures for a specific period

OPERATING REVENUES: Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services

PAYMENT IN LIEU OF TAXES (PILOT): Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds

PERFORMANCE PLAN: Part of the annual budget that aligns city services (via Program Strategies) to Goals, reports on major services, delivered impacts on Goals and provides performance measurement

PROGRAM STRATEGY: The unit of appropriations and expenditure that ties related service activities together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals

PUBLIC SAFETY QUARTER CENT TAX: A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

RECURRING EXPENDITURES: Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future

RECURRING REVENUES: Revenues generated each and every year.

RESERVE: Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

RETAINED EARNINGS: Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year

REVENUES: Amounts received from taxes and other sources during the fiscal year

SERVICE ACTIVITY: A set of related functions that are managed below the Program Strategy level and are the smallest unit of budgetary accountability and control

TRANSPORTATION INFRASTRUCTURE TAX
A tax designated to fund improvements of transportation systems for the benefit of the City.

UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE: Fund equity of governmental funds and trust funds not set aside for any specific purpose

WORKING CAPITAL: The excess of current assets over current liabilities at any time

NUMERIC LIST OF FUND NAMES BY CATEGORY

GENERAL FUNDS:

110 General

SPECIAL REVENUE/GRANT/PROJECT FUNDS:

205 Community Development Block Grants
225 Culture and Recreation Projects
235 Albuquerque BioPark Projects
265 Operating Grants
266 ARAA Operating Grant Fund
280 Law Enforcement Protection Projects
285 City/County Projects
730 Vehicle/Computer Projects

SPECIAL REVENUE FUNDS:

210 Fire
215 Recreation
220 Lodgers' Tax
221 Hospitality Fee
232 Open and Ethical Elections
242 Air Quality
243 Heart Ordinance
282 Gas Tax Road
287 Alarm Ordinance
288 Photo Enforcement
290 City/County Facilities
292 Plaza del Sol Building

NON-ENTERPRISE DEBT SERVICE FUNDS:

405 Sales Tax Refunding Debt Service
415 General Obligation Bond Debt Service

ENTERPRISE FUNDS:

611 Aviation Operating
615 Airport Revenue Bond Debt Service
641 Parking Facilities Operating
645 Parking Facilities Revenue Bond Debt Service
651 Refuse Disposal Operating
655 Refuse Disposal System Debt Service
661 Transit Operating
667 Transit Debt Service Fund
671 Apartments Operating
675 Apartments Debt Service
681 Golf Courses Operating
685 Golf Courses Debt Service
691 Baseball Stadium Operating
695 Baseball Stadium Debt Service
805 Housing Authority

INTERNAL SERVICE FUNDS:

705 Risk Management
715 Supplies Inventory Management
725 Fleet Management
735 Employee Insurance
745 Communications Management

TRUST AND AGENCY FUND:

851 Open Space Expendable Trust

FUNDS REFERENCED:

240 Housing Bond
275 Metropolitan Redevelopment
305 Capital Acquisition
306 ARRA Capital Fund
335 Quality of Life
340 Infrastructure Tax
345 Impact Fees Construction Fund
613 Airport Capital and Deferred Maintenance
621 Joint Water and Sewer Operating
622 Sustainable Water Supply Operating
623 Treatment Plant Improvement Capital
628 Joint Water and Sewer Rehab
629 Joint Water and Sewer Capital
631 Joint Water and Sewer Revenue Bond Debt Service
653 Refuse Disposal Capital
663 Transit Grants
665 Transit Capital Grants
683 Golf Courses Capital
820 Trust & Agency
850 Acquisition and Management of Open Space - Principal
861 Urban Enhancement Expendable Trust

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

HUMAN AND FAMILY DEVELOPMENT GOAL 1

Cultural Services:

CIP Libraries
Explora
Public Library

Partner with Public Education
Plan and Coordinate
Supportive Services to Homeless
Transitional Housing

Environmental Health:

Consumer Health Protection
Urban Biology

Parks and Recreation:

Promote Safe Use of Firearms
Provide Quality Recreation
Aquatics

Family and Community Services:

Community Recreation
Develop Affordable Housing
Early Childhood Education
Emergency Shelter Services
Health and Social Services
Mental Health Services

Senior Affairs:

Access to Basic Services
Strategic Support
Well Being

PUBLIC SAFETY GOAL 2

Animal Welfare:

Albuquerque Animal Care Center
Transfer to HEART Ordinance Fund

Legal:

Safe City Strike Force

Family and Community Services:

Reduce Youth Gangs
Substance Abuse

Police:

Communications and Records
Family Advocacy Center
Investigative Services
Neighborhood Policing
Off Duty Police Overtime
Officer and Department Support
Prisoner Transport
Professional Standards
Transfer to Fund 280
Transfer to Fund 305

Fire:

AFD Headquarters
Dispatch
Emergency Response
Fire Prevention/Fire Marshal's Office
Logistics
Technical Services
Training

PUBLIC INFRASTRUCTURE GOAL 3

City Support Function:

Transfer to Fund 405

Strategic Support

Street and CIP/Transfer Infrastructure Tax
Street Services

Municipal Development:

Construction
Design Recovered Storm Drain and Transport
Special Events Parking
Storm Drainage

Transfer to Fund 282
Transfer to Fund 305
Transfer to Fund 641
Transfer to Fund 691

Transit:

Transfer to Fund 661

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

SUSTAINABLE COMMUNITY DEVELOPMENT GOAL 4

Parks and Recreation:

Aviation Landscape Maintenance
Parks Management
Strategic Support
Transfer to Capital Acquisition Fund
CIP Funded Employees

Planning:

Code Enforcement
Community Revitalization
One Stop Shop
Planning and Development
Strategic Support

Municipal Development:

Design Recovered Parks and CIP

Transit:

Strategic Support

ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL 5

Cultural Services:

Biological Park
CIP Biological Park

Parks and Recreation:

Transfer to Fund 851
Urban Forest Management

Environmental Health:

Environmental Services
Strategic Support

ECONOMIC VITALITY GOAL 6

Economic Development:

Economic Development
International Trade
Transfer to Parking Fund for Economic Incentive
Tourism/Convention Center

Family and Community Services:

Train Lower Income Persons

COMMUNITY AND CULTURAL ENGAGEMENT GOAL 7

Cultural Services:

Anderson/Abruzzo Balloon Museum
Community Events
Museum
Strategic Support
Public Art Urban Enhancement

Office of The City Clerk:

City Clerk

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS GOAL 8

Chief Administrative Officer:

Chief Administrative Officer
Administrative Hearing Office

City Support Functions:

Compensation In Lieu of Sick Leave
Dues and Memberships
Early Retirement
Jt Committee on Intergov. Legislative Relations
Risk Recovery
Transfer to Fund 232
Transfer to Fund 265
Transfer to Fund 305
Transfer to Fund 651
Transfer to Fund 730
Transfer to Fund 266

Council Services:

Council Services

Municipal Development Department:

Facilities
Transfer to Fund 290
Transfer to Fund 292

Office of Internal Audit and Investigations:

Office of Internal Audit

Finance and Administrative Services:

Accounting
Citizen Services
Citywide Financial Support Services
Enterprise Resource Planning
Information Services
Office of Management & Budget
Purchasing and Office Services
Real Property
Strategic Support
Treasury

Human Resources:

Personnel Services

Legal:

Legal Services

Mayor's Office:

Mayor's Office

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11
ANIMAL WELFARE DEPARTMENT					
Albuquerque Animal Care Center	141	134	135	135	135
TOTAL FULL TIME POSITIONS	141	134	135	135	135
AVIATION ENTERPRISE FUND					
Aviation Management & Professional Support - 611	29	29	29	29	29
Airport Operations, Maintenance, Security - 611	247	247	247	247	247
TOTAL FULL TIME POSITIONS	276	276	276	276	276
CHIEF ADMINISTRATIVE OFFICER DEPARTMENT					
Chief Administrative Officer	14	14	14	14	16
Administrative Hearing Officer	0	0	0	0	11
Office of Management & Budget	13	13	13	13	0
Office of Emergency Management - 265	6	6	6	6	6
TOTAL FULL TIME POSITIONS	33	33	33	33	33
COUNCIL SERVICES					
Council Services	28	28	28	28	26
TOTAL FULL TIME POSITIONS	28	28	28	28	26
CULTURAL SERVICES					
Anderson/Abruzzo Balloon Museum	10	8	8	8	7
Biological Park	138	128	128	128	124
Biological Park - CIP	24	24	24	24	24
Public Library	140	127	127	127	119
Public Library - CIP	1	1	1	1	1
Public Art Urban Enhancement	0	0	0	0	4
Strategic Support - CS	13	13	13	13	13
Community Events	18	16	16	16	14
Museum	32	32	32	32	31
TOTAL FULL TIME POSITIONS	376	349	349	349	337
ECONOMIC DEVELOPMENT DEPARTMENT					
Convention Center	0	0	0	0	1
Economic Development	9	8	8	8	7
International Trade	2	0	0	0	0
TOTAL FULL TIME POSITIONS	11	8	8	8	8
ENVIRONMENTAL HEALTH					
Consumer Health Protection	13	13	13	13	12
Environmental Services	5	5	5	5	5
Urban Biology	3	3	3	4	3
Strategic Support	11	10	10	10	7
Operating Permits - 242	17	18	18	18	18
Vehicle Pollution Management - 242	14	14	14	14	14
Operating Grants Fund - 265	25	24	24	24	21
TOTAL FULL TIME POSITIONS	88	87	87	88	80
FAMILY AND COMMUNITY SERVICES					
Provide Community Recreation	66	63	63	63	58
Early Childhood Education	101	98	98	98	98
Health and Social Services	19	17	17	17	15
Mental Health Services	3	3	3	3	3
Partner with Public Education	13	11	11	11	8
Plan and Coordinate	24	21	21	21	19
Substance Abuse Prevention	15	15	15	14	5
Plan and Coordinate - 205	14	14	14	14	5

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11
Develop Affordable Housing - 205	0	0	0	0	15
Prevent Neighborhood Deterioration - 205	9	9	9	9	0
Housing Bond Fund - 240	1	1	1	1	1
Community Recreation - 265	0	0	0	0	2
Early Childhood Education - 265	58	58	58	58	61
Plan and Coordinate - 265	11	11	11	11	9
Develop Affordable Housing - 265	2	2	2	2	2
Develop Affordable Housing - 277	1	1	1	1	1
Develop Affordable Housing - 805	79	79	79	79	78
TOTAL FULL TIME POSITIONS	416	403	403	402	380
FINANCE AND ADMINISTRATIVE SERVICES					
Administrative Hearing Officer	0	8	8	11	0
Accounting	35	35	35	34	34
ERP - E Government	0	0	0	0	12
Information Services	59	54	54	54	42
Office of Management and Budget	0	0	0	0	12
Purchasing and Office Services	16	11	11	11	10
Real Property	0	0	0	0	8
Strategic Support	4	4	4	4	4
Treasury	21	18	18	18	18
Tourism/Convention Center	2	1	1	1	0
Citizen Services	66	66	66	65	57
Safety Office / Loss Prevention - 705	12	12	12	12	12
Tort & Other Claims - 705	11	11	11	11	11
Workers' Compensation - 705	9	9	9	9	9
Materials Management - 715	9	9	9	9	9
Fleet Management - 725	49	44	44	44	39
City Communications - 745	18	18	18	18	18
TOTAL FULL TIME POSITIONS	311	300	300	301	295
FIRE					
AFD Headquarters	27	26	26	26	23
Dispatch	29	31	31	31	33
Emergency Response	574	575	575	575	566
Fire Marshal's Office	40	39	39	39	39
Logistics	10	10	10	10	10
Technical Services	7	8	8	8	9
Training	21	18	18	18	16
TOTAL FULL TIME POSITIONS	708	707	707	707	696
HUMAN RESOURCES					
Personnel Services	26	23	23	23	21
Unemployment Compensation Risk Fund - 705	2	2	2	2	2
Employee Insurance Fund - 735	11	11	11	11	11
TOTAL FULL TIME POSITIONS	39	36	36	36	34
LEGAL					
Safe City Strike Force	15	13	13	13	13
Legal Services	58	52	52	52	47
Real Property	8	8	8	8	0
Administrative Hearing Office	11	0	0	0	0
City Clerk	14	12	12	12	0
TOTAL FULL TIME POSITIONS	106	85	85	85	60
MAYOR DEPARTMENT					
Mayor's Office	7	7	7	7	6
TOTAL FULL TIME POSITIONS	7	7	7	7	6

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11
MUNICIPAL DEVELOPMENT					
Design Recovered	24	24	24	24	24
Facilities	119	118	118	118	113
Strategic Support	30	27	27	28	25
Construction	20	19	19	18	18
Design Recovered CIP	54	53	53	53	10
Street CIP/Trans Infrastructure Tax	49	50	50	51	52
Storm Drainage	21	20	20	20	20
Street Services	76	69	69	69	62
Gas Tax Road Fund - 282	60	60	60	60	60
City/County Building Fund - 290	20	20	20	20	20
Plaza del Sol Fund - 292	7	6	6	6	6
Parking Services - 641	44	42	42	42	41
Baseball Stadium Fund - 691	2	2	2	2	2
TOTAL FULL TIME POSITIONS	526	510	510	511	453
OFFICE OF THE CITY CLERK					
City Clerk	0	0	0	0	11
TOTAL FULL TIME POSITIONS	0	0	0	0	11
OFFICE OF INTERNAL AUDIT AND INVESTIGATIONS					
Internal Audit	12	12	12	12	12
Inspector General	2	0	0	0	0
TOTAL FULL TIME POSITIONS	14	12	12	12	12
PARKS AND RECREATION					
Promote Safe Use of Firearms	6	5	5	5	5
Provide Quality Recreation	21	20	20	20	19
Aquatics	16	11	11	11	11
Parks Management	154	154	154	154	148
Aviation Landscape Maintenance	7	7	7	7	7
Urban Forest Management	2	1	1	1	1
Strategic Support - PR	11	11	11	11	10
CIP Funded Employees	0	0	0	0	40
Affordable and Quality Golf - 681	38	38	38	38	38
Open Space Management - 851	37	35	35	35	33
TOTAL FULL TIME POSITIONS	292	282	282	282	312
PLANNING					
Code Enforcement	43	37	37	37	35
Community Revitalization	20	19	19	19	19
One Stop	88	79	79	79	78
Planning and Development Review	17	11	11	11	10
Strategic Support	12	10	10	10	12
TOTAL FULL TIME POSITIONS	180	156	156	156	154
POLICE					
Officer and Department Support					
- Civilian	35	30	30	30	28
- Sworn	8	9	9	9	9
Communications and Records					
- Civilian	228	206	206	206	206
- Sworn	6	4	4	4	4
Family Advocacy Center					
- Civilian	4	2	2	2	2
- Sworn	56	51	51	51	88
Investigative Services					
- Civilian	90	86	86	86	83
- Sworn	179	156	156	156	157

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11
Neighborhood Policing					
- Civilian	60	58	58	58	53
- Sworn	838	874	874	874	836
Prisoner Transport					
- Civilian	33	34	34	34	32
- Sworn	1	0	0	0	0
Professional Standards					
- Civilian	5	5	5	5	4
- Sworn	12	6	6	6	6
False Alarm Enforcement and Education Fund - 287					
- Civilian	5	5	5	5	5
Officer and Department Support - 265					
- Civilian	1	3	3	3	1
Communications and Records - 265					
- Civilian	0	1	1	1	1
Investigative Services - 265					
- Civilian	3	5	5	5	3
Neighborhood Policing - 265					
- Civilian	0	0	0	0	3
- Sworn	0	0	0	2	2
Neighborhood Policing - 266					
- Civilian	0	0	0	0	7
Total Civilian Full Time	464	435	435	435	428
Total Sworn and Cadets at Fiscal Year End	1,100	1,100	1,100	1,102	1,102
TOTAL FULL TIME POSITIONS	1,564	1,535	1,535	1,537	1,530
SENIOR AFFAIRS					
Well Being	38	38	38	38	47
Strategic Support	9	9	9	9	9
Access to Basic Services - 265	33	33	33	33	33
Well Being - 265	6	6	6	6	6
Strategic Support - 265	8	8	8	8	8
Volunteerism - 265	7	7	7	7	7
Community Development Fund - 205	1	1	1	1	1
TOTAL FULL TIME POSITIONS	102	102	102	102	111
SOLID WASTE					
Administrative Services - 651	101	100	100	100	101
Clean City Division - 651	64	57	57	57	56
Collections - 651	165	155	155	155	154
Disposal - 651	75	72	72	72	72
Recycling - 651	45	43	43	43	44
TOTAL FULL TIME POSITIONS	450	427	427	427	427
TRANSIT					
ABQ Ride -661	364	386	386	386	357
Facility Maintenance - 661	17	17	17	17	15
Paratransit Services - 661	95	95	95	95	96
Strategic Support -661	65	65	65	64	48
Operating Grants Fund - 265	21	11	11	11	11
Operating Grants Fund - 663	22	22	22	22	23
TOTAL FULL TIME POSITIONS	584	596	596	595	550
TOTAL FULL TIME POSITIONS:	6,252	6,073	6,074	6,077	5,926

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
GOAL 1: HUMAN AND FAMILY DEVELOPMENT						
GENERAL FUND - 110						
CIP Libraries - CR	61	63	63	63	60	(3)
Explora - CR	1,500	1,500	1,500	1,500	1,300	(200)
Public Library - CR	9,815	10,500	10,506	10,328	9,948	(380)
Consumer Health Protection - EH	1,108	1,162	1,162	1,034	1,070	36
Urban Biology (Vector Borne & Zoonotic Disease) - EH	333	546	546	397	409	12
Community Recreation - FC	7,900	8,181	8,181	8,090	7,968	(122)
Develop Affordable Housing - FC	67	216	216	216	75	(141)
Early Childhood Education - FC	5,144	5,481	5,481	5,032	5,247	215
Emergency Shelter Services - FC	959	1,032	1,032	1,032	1,032	0
Health and Social Services - FC	3,270	3,529	3,570	3,397	3,129	(268)
Mental Health Services - FC	3,345	3,263	3,304	3,304	3,106	(198)
Partner with Public Education - FC	5,423	5,580	5,580	4,787	5,286	499
Plan and Coordinate -FC	2,068	1,907	1,911	1,561	1,433	(128)
Supportive Services to Homeless - FC	240	231	231	231	230	(1)
Transitional Housing -FC	163	163	163	163	154	(9)
Trfr from Fund 110 to Fund 681 - PR	11	0	0	0	0	0
Aquatics - PR	3,519	4,018	4,018	3,768	3,842	74
Promote Safe Use of Firearms - PR	460	424	424	418	435	17
Provide Quality Recreation - PR	2,437	2,326	2,326	2,326	2,182	(144)
Access to Basic Services - SA	127	94	94	11	93	82
Strategic Support - SA	1,441	1,648	1,648	1,434	1,511	77
Well Being - SA	3,620	3,812	3,812	3,730	4,228	498
Total GENERAL FUND - 110	53,011	55,676	55,768	52,822	52,738	(84)
COMMUNITY DEVELOPMENT FUND - 205						
Develop Affordable Housing - FC	1,083	1,935	1,935	1,935	1,935	0
Health and Social Services - FC	801	506	506	506	506	0
Plan and Coordinate - FC	924	852	852	852	852	0
Provide Early Childhood Education - FC	14	0	0	0	0	0
Provide Emergency Services - FC	186	0	0	0	0	0
Provide Community Recreation - FC	138	0	0	0	0	0
Trfr from 205 to Fund 110 - FC	59	86	86	86	55	(31)
Total COMMUNITY DEVELOPMENT - 205	3,205	3,379	3,379	3,379	3,348	(31)
RECREATION FUND - 215						
Trfr from Fund 215 to Fund 110 - PR	200	200	200	200	200	0
CULTURE AND RECREATION PROJECTS FUND - 225						
Total Library Projects - 225 - CR	1,165	383	383	683	360	(323)
OPERATING GRANTS FUND - 265						
Total Library Grant - 265 - CR	109	38	38	38	59	21
Community Recreation - FC	1,417	1,687	1,687	1,687	1,792	105
Develop Affordable Housing - FC	1,143	1,817	1,817	1,817	2,025	208
Early Childhood Education - FC	4,952	4,710	4,710	4,710	4,708	(2)
Supportive Services to the Homeless - FC	2,386	2,442	2,442	2,442	2,535	93
Emergency Shelter Services - FC	365	365	365	365	365	0
Health and Social Services - FC	0	30	30	30	0	(30)
Partner with Public Education - FC	89	54	54	54	0	(54)
Plan and Coordinate - FC	904	969	969	969	972	3
Supportive Services to the Elderly - FC	2,128	2,280	2,280	2,280	2,146	(134)
Area Plan Grant - FC	5,117	5,290	5,290	5,290	5,790	500
Trfr to DSA & Allocation to Pgms - FC	(5,117)	(5,290)	(5,290)	(5,290)	(5,790)	(500)
Total Recreation Grants -265 - PR	58	181	181	181	216	35
Access to Basic Services - SA	3,115	3,441	3,441	3,441	3,434	(7)

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Strategic Support - SA	368	389	389	389	388	(1)
Well Being- SA	1,795	1,972	1,972	1,972	1,968	(4)
Total OPERATING GRANTS - 265	18,829	20,375	20,375	20,375	20,608	233
ARRA GRANTS FUND - 266						
Early Childhood Education - FC	0	0	171	171	0	(171)
Emergency Shelter Services - FC	0	0	1,807	1,807	0	(1,807)
Supportive Services to the Elderly - FC	0	0	188	188	0	(188)
Total ARRA GRANTS - 266	0	0	2,166	2,166	0	(2,166)
APARTMENTS FUND - 671						
Housing Operations - FC	2,330	2,324	2,324	2,324	2,351	27
Trfr from Fund 671 to Fund 240 - FC	40	40	40	40	40	0
Trfr from Fund 671 to Fund 675 - FC	1,027	1,002	1,002	1,002	1,004	2
Total APARTMENTS FUND - 671	3,397	3,366	3,366	3,366	3,395	29
APARTMENTS DEBT SERVICE FUND - 675						
Total Debt Service - FC	1,027	1,002	1,002	1,002	1,004	2
GOLF OPERATING FUND - 681						
Affordable and Quality Golf - PR	3,334	3,956	3,940	3,561	4,034	473
Trfr from Fund 681 to Fund 110 - PR	241	263	263	263	259	(4)
Trfr from Fund 681 to Fund 685 - PR	346	343	343	343	348	5
Total GOLF OPERATING FUND - 681	3,921	4,562	4,546	4,167	4,641	474
GOLF OPERATING DEBT SERVICE FUND - 685						
Golf Debt Service - PR	345	343	343	343	348	5
HOUSING AUTHORITY FUND - 805						
Total Develop Affordable Housing - 805	31,600	31,000	31,000	31,000	31,000	0
TOTAL GOAL 1	116,700	120,286	122,528	119,503	117,642	(1,861)
GOAL 2: PUBLIC SAFETY						
GENERAL FUND - 110						
Albuquerque Animal Welfare - AW	9,494	9,885	10,001	9,716	9,425	(291)
Trfr from Fund 110 to Fund 243 - AW	0	87	87	87	95	8
Prevent Neighborhood Deterioration - FC	92	0	0	0	0	0
Reduce Youth Gangs - FC	1,418	1,239	1,239	1,239	1,272	33
Substance Abuse - FC	5,966	6,407	6,410	5,831	5,376	(455)
Administrative Hearing Office - FM	0	969	969	971	0	(971)
AFD Headquarters - FR	2,444	2,670	2,672	2,636	2,346	(290)
Dispatch - FR	3,251	3,537	3,537	3,510	3,826	316
Emergency Response - FR	51,646	53,791	53,602	53,324	53,396	72
Fire Prevention/Fire Marshal's Office - FR	3,928	3,905	3,905	3,817	3,888	71
Logistics - FR	4,438	2,144	2,144	1,891	1,710	(181)
Technical Services - FR	689	724	724	691	926	235
Training - FR	2,414	2,183	2,185	2,120	1,994	(126)
Administrative Hearing Office - LG	988	0	0	0	0	0
Safe City Strike Force - LG	853	846	846	782	822	40
Communications and Records - PO	12,737	13,391	13,395	12,967	12,487	(480)
Family Advocacy Center - PO	5,143	5,237	5,238	8,810	8,700	(110)
Investigative Services - PO	20,526	21,167	21,169	19,301	21,082	1,781

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Neighborhood Policing - PO	86,318	88,450	89,381	89,061	88,173	(888)
Off Duty Police Overtime - PO	1,568	1,825	1,825	1,290	1,825	535
Officer and Department Support - PO	15,625	15,699	15,705	15,528	17,300	1,772
Prisoner Transport - PO	1,470	2,076	2,076	1,674	1,828	154
Professional Standards - PO	1,278	996	996	1,434	761	(673)
Trfr from Fund 110 to Fund 280 -PO	438	431	431	431	431	0
Total GENERAL FUND - 110	232,724	237,659	238,537	237,111	237,663	552
STATE FIRE FUND - 210						
Total State Fire Fund - 210 - FR	1,239	1,382	2,169	1,751	2,200	449
HEART ORDINANCE FUND - 243						
HEART Companion Services - AW	103	80	80	80	88	8
Trfr from Fund 243 to Fund 110 - AW	14	7	7	7	7	0
Total HEART ORDINANCE FUND - 243	117	87	87	87	95	8
OPERATING GRANTS FUND - 265						
Office of Emergency Management Grants - CAO	1,011	1,156	1,156	1,156	1,258	102
Neighborhood Crime Reduction - FC	183	0	0	0	0	0
Substance Abuse - FC	899	0	0	0	0	0
Total Operating Grants Fund - 265 - FR	148	20	20	20	20	0
Central Support Services - PO	355	3,574	3,574	3,574	408	(3,166)
Investigative Services - PO	1,370	880	880	880	418	(462)
Neighborhood Policing - PO	2,281	9,737	574	574	2,145	1,571
Total OPERATING GRANTS FUND - 265	6,247	15,367	6,204	6,204	4,249	(1,955)
ARRA GRANTS FUND - 266						
Neighborhood Policing - PO	0	0	4,359	4,359	0	(4,359)
LAW ENFORCEMENT PROTECTION FUND - 280						
Neighborhood Policing - PO	1,021	911	911	911	893	(18)
Central Support Services - PO	601	601	601	601	681	80
Investigative Services - PO	851	851	851	851	851	0
Trfr from Fund 280 to Fund 110 - PO	279	389	389	389	407	18
Total LAW ENFORCEMENT PROTECTION - 280	2,752	2,752	2,752	2,752	2,832	80
FALSE ALARM ENFORCEMENT FUND - 287						
False Alarm Enforcement - PO	386	523	525	525	524	(1)
Trfr from Fund 287 to Fund 305 - PO	425	375	375	375	340	(35)
Trfr from Fund 287 to Fund 110 - PO	10	10	10	10	10	0
Total FALSE ALARM ENFORCEMENT FUND - 287	821	908	910	910	874	(36)
PHOTO ENFORCEMENT FUND - 288						
Photo Enforcement Operations - PO	4,474	5,008	5,008	4,875	5,032	157
Remittance to the State - PO	4,065	1,306	1,306	1,505	1,408	(97)
Marked Public Safety Vehicle Acquisition/Replacement - PO	0	1,200	1,700	1,700	0	(1,700)
Trfr from Fund 288 to Fund 110 - PO	995	848	1,695	1,695	942	(753)
Trfr from Fund 288 to Fund 305 - PO	0	0	6,546	6,546	0	(6,546)
Total PHOTO ENFORCEMENT FUND - 288	9,534	8,362	16,255	16,321	7,382	(8,939)
TOTAL GOAL 2	253,434	266,517	271,273	269,495	255,295	(14,200)

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
GOAL 3: PUBLIC INFRASTRUCTURE						
GENERAL FUND - 110						
Trfr from Fund 110 to Fund 405 - CS	1,356	1,356	1,187	1,185	1,259	74
Design Recovered Storm Drain & Transport - DM	2,069	2,234	2,234	2,234	2,301	67
Strategic Support - DM	2,115	2,164	2,164	1,977	1,919	(58)
Construction - DM	1,673	1,810	1,812	1,699	1,692	(7)
Street CIP/Trans Infrastructure Tax - DM	2,782	3,208	3,208	3,208	3,267	59
Storm Drainage - DM	2,317	2,718	2,736	2,564	2,698	134
Street Services - DM	10,808	11,890	11,890	11,578	11,137	(441)
Special Events Parking - DM	19	19	19	19	19	0
Trfr from Fund 110 to Fund 305 - DM	600	0	0	0	0	0
Trfr from Fund 110 to Fund 641 - DM	138	80	0	0	729	729
Trfr from Fund 110 to Fund 691 - DM	150	112	112	112	0	(112)
Trfr from Fund 110 to Fund 661 - TR	26,331	24,573	23,323	23,323	16,837	(6,486)
Total GENERAL FUND - 110	50,358	50,164	48,685	47,899	41,858	(6,041)
OPERATING GRANTS FUND - 265						
Market Develop Rideshare Grant - 265 - TR	1,525	1,089	1,089	1,089	1,007	(82)
GAS TAX ROAD FUND - 282						
Street Services - DM	5,082	5,104	5,076	4,973	5,002	29
Trfr from Fund 282 to Fund 110 - DM	1,001	256	256	256	257	1
Total GAS TAX ROAD FUND - 282	6,083	5,360	5,332	5,229	5,259	30
SALES TAX REFUNDING DEBT SERVICE FUND - 405						
Total Sales Tax Refunding Debt Service Fund - 405 - CS	10,472	10,610	53,634	53,634	10,405	(43,229)
GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415						
Total Gen Obligation Bond Debt Service Fund - 415 - CS	75,461	62,344	77,880	77,878	63,204	(14,674)
AIRPORT OPERATING FUND - 611						
Aviation Management & Professional Support - AV	3,736	3,685	3,683	3,356	3,725	369
Airport Operations, Maintenance & Security - AV	25,198	26,081	25,927	24,933	25,482	549
Trfr from Fund 611 to Fund 613 - AV	12,800	10,000	10,000	10,000	7,250	(2,750)
Trfr from Fund 611 to Fund 615 - AV	30,000	31,700	31,700	31,700	30,500	(1,200)
Trfr from Fund 611 to Fund 110 - AV	1,325	1,460	1,460	1,460	1,406	(54)
Total AIRPORT OPERATING FUND - 611	73,059	72,926	72,770	71,449	68,363	(3,086)
AIRPORT REVENUE BOND D/S FUND - 615						
Debt Service - AV	53,632	31,366	58,675	58,675	29,939	(28,736)
TRANSIT OPERATING FUND 661						
ABQ Ride - TR	25,983	29,612	29,612	27,390	26,435	(955)
Facility Maintenance - TR	2,164	2,025	2,025	2,189	1,866	(323)
Paratransit Services - TR	5,328	5,125	5,125	5,049	5,088	39
Special Events - TR	292	251	251	251	250	(1)
Strategic Support - TR	3,099	3,613	3,613	3,294	2,628	(666)
Trfr from Fund 661 to Fund 110 - TR	2,230	2,334	2,334	2,334	2,074	(260)
Trfr from Fund 661 to Fund 663 - TR	315	323	323	323	323	0
Trfr from Fund 661 to Fund 265 - TR	0	213	213	213	213	0
Total TRANSIT OPERATING FUND 661	39,411	43,496	43,496	41,043	38,877	(2,166)

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
TRANSIT DEBT SERVICE FUND - 667						
Transit Debt Service - TR	2,698	2,698	2,698	2,698	2,698	0
TOTAL GOAL 3	312,699	280,053	364,259	359,594	261,610	(97,984)
GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT						
GENERAL FUND 110						
Design Recovered Parks and CIP - DM	2,705	3,643	3,643	3,643	1,008	(2,635)
Aviation Landscape Maintenance - PR	656	926	926	751	961	210
Parks Management - PR	14,266	16,505	16,566	15,359	15,763	404
CIP Funded Employees - PR	352	402	402	402	2,872	2,470
Strategic Support - PR	886	998	998	812	773	(39)
Trfr from Fund 110 to Fund 305 - PR	170	170	170	170	170	0
Code Enforcement - PL	2,552	2,664	2,664	2,235	3,346	1,111
Community Revitalization - PL	1,848	1,437	1,666	1,589	1,405	(184)
One Stop Shop - PL	6,223	6,205	6,205	6,197	6,004	(193)
Planning & Development Review - PL	1,010	1,497	1,497	1,407	864	(543)
Strategic Support - PL	1,003	1,022	1,022	1,016	1,018	2
Total GENERAL FUND 110	31,671	35,469	35,759	33,581	34,184	603
COMMUNITY DEVELOPMENT FUND - 205						
Prevent Neighborhood Deterioration - 205 - FC	991	1,249	1,249	1,249	1,249	0
Neighborhood Stabilization (NSP) - FC	0	0	7,000	7,000	0	(7,000)
Total COMMUNITY DEVELOPMENT FUND - 205	991	1,249	8,249	8,249	1,249	(7,000)
OPERATING GRANTS FUND - 265						
Prevent Neighborhood Deterioration - 265 - FC	518	1,035	1,035	1,035	1,035	0
Total Operating Grants Fund - 265 - PL	228	0	0	0	0	0
Total OPERATING GRANTS FUND - 265	746	1,035	1,035	1,035	1,035	0
TOTAL GOAL 4	33,408	37,753	45,043	42,865	36,468	(6,397)
GOAL 5: ENVIRONMENTAL PROTECTION & ENHANCEMENT						
GENERAL FUND - 110						
Biological Park - CR	11,871	12,379	12,382	12,176	11,766	(410)
CIP Biological Park - CR	1,772	2,335	2,335	2,335	2,317	(18)
Environmental Services - EH	1,325	1,481	1,481	1,357	1,500	143
Strategic Support - EH	972	896	905	887	642	(245)
Urban Forest - PR	106	97	97	98	94	(4)
Trfr from Fund 110 to Fund 851 - PR	658	1,269	1,269	1,269	858	(411)
Total GENERAL FUND 110	16,704	18,457	18,469	18,122	17,177	(945)
ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235						
Bio Park Projects - 235 - CR	1,959	1,400	1,400	1,400	1,200	(200)
AIR QUALITY FUND - 242						
Operating Permits - 242 - EH	1,629	1,594	1,647	1,242	1,392	150
Vehicle Pollution Management - 242 - EH	1,429	1,272	1,271	1,271	1,208	(63)
Trfr from Fund 242 to Fund 110 - EH	141	134	134	134	128	(6)
Total AIR QUALITY FUND - 242	3,199	3,000	3,052	2,647	2,728	81

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
OPERATING GRANTS FUND - 265						
Total Operating Grants Fund - 265 - EH	1,924	1,969	1,969	1,969	1,916	150
Total Open Space Grants -265 - PR	137	251	251	251	0	(63)
Operating Grants Fund - 265 - SW	525	569	569	569	560	(6)
Total OPERATING GRANTS FUND - 265	2,586	2,789	2,789	2,789	2,476	81
REFUSE DISPOSAL OPERATING FUND - 651						
Administrative Services - SW	7,299	7,883	7,812	7,697	7,768	71
Clean City - SW	5,340	5,741	5,664	5,036	6,682	1,646
Collections - SW	17,999	17,857	17,494	17,280	18,482	1,202
Disposal - SW	5,731	6,175	6,102	5,583	6,214	631
Recycling - SW	4,018	3,533	3,514	4,445	4,177	(268)
Transfer from Fund 651 to Fund 110 - SW	4,014	4,107	4,107	4,107	4,438	331
Transfer from Fund 651 to Fund 621 - SW	980	997	997	997	1,032	35
Transfer from Fund 651 to Fund 653 - SW	2,804	4,686	4,686	4,686	10,473	5,787
Transfer from Fund 651 to Fund 655 - SW	5,023	4,999	4,999	4,999	5,004	5
Total REFUSE DISPOSAL OPERATING FUND - 651	53,208	55,978	55,375	54,830	64,270	9,440
REFUSE DISPOSAL D/S FUND - 655						
Refuse Debt Service - 655- SW	4,981	4,999	4,999	4,999	5,004	5
OPEN SPACE EXPENDABLE TRUST FUND - 851						
Total Open Space Management - 851 - PR	2,537	2,771	2,771	2,675	2,590	(85)
TOTAL GOAL 5	85,174	89,394	88,855	87,462	95,445	8,377
GOAL 6: ECONOMIC VITALITY						
GENERAL FUND 110						
Convention Center - ED	0	0	0	0	1,583	1,583
Economic Development - ED	1,152	1,269	1,319	1,184	1,152	(32)
International Trade - ED	105	75	75	44	51	7
Trfr to Fund - 641 Parking Econ Incentives - ED	1,505	1,435	1,235	1,235	1,416	181
Tourism/Convention Center- FM	1,630	1,558	1,558	1,572	0	(1,572)
Total GENERAL FUND 110	4,392	4,337	4,187	4,035	4,202	167
COMMUNITY DEVELOPMENT FUND - 205						
Total Neighborhood Econ Develop - 205 - FC	26	23	23	23	23	0
LODGER'S TAX FUND - 220						
Lodger's Promotion - 220 - FM	5,573	5,324	5,324	4,787	4,900	113
Trfr from Fund 220 to Fund 110 - FM	145	0	0	0	0	0
Trfr from Fund 220 to Fund 405 - FM	5,725	5,324	5,324	4,787	4,900	113
Total LODGER'S TAX FUND - 220	11,443	10,648	10,648	9,574	9,800	226
HOSPITALITY FEE FUND - 221						
Lodger's Promotion - 221 - FM	1,145	1,071	1,071	964	980	16
Trfr from Fund 221 to Fund 405 - FM	841	841	841	841	841	0
Trfr from Fund 221 to Fund 305 - FM	304	230	230	123	139	16
Total HOSPITALITY FEE FUND - 221	2,290	2,142	2,142	1,928	1,960	32

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PARKING FACILITIES OPERATING FUND - 641						
Parking Services - DM	3,221	3,520	3,520	3,283	3,334	51
Trfr from Fund 641 to Fund 110 - DM	491	511	511	511	482	(29)
Trfr from Fund 641 to Fund 645 - DM	2,860	2,499	2,299	2,299	3,126	827
Total PARKING FACILITIES OPERATING FUND - 641	6,572	6,530	6,330	6,093	6,942	849
PARKING FACILITIES DEBT SERVICE FUND - 645						
Trfr from Fund 645 to Fund 405	3,259	3,262	3,262	3,262	3,261	(1)
TOTAL GOAL 6	27,982	26,942	26,592	24,915	26,188	1,273
GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT						
GENERAL FUND 110						
Anderson/Abruzzo Balloon Museum - CR	980	933	933	891	873	(18)
Community Events - CR	2,506	2,615	2,626	2,315	2,279	(36)
Museum - CR	2,651	2,925	2,925	2,775	2,782	7
Public Art Urban Enhancement - CR	0	0	0	0	269	269
Strategic Support - CR	1,415	1,406	1,406	1,390	1,323	(67)
City Clerk - LG	887	1,525	1,525	1,352	0	(1,352)
City Clerk - CK	0	0	0	0	782	782
Total GENERAL FUND 110	8,439	9,404	9,415	8,723	8,308	(415)
CULTURE AND RECREATION PROJECTS FUND - 225						
Balloon Center Sponsorships - CR	196	228	228	228	132	(96)
Community Events Sponsorships - CR	103	65	65	65	65	0
Museum Projects - CR	198	407	407	407	499	92
Rosenwald Projects - CR	0	12	12	5	5	0
Total CULTURE AND RECREATION PROJECTS FUND - 225	497	712	712	705	701	(4)
OPEN & ETHICAL ELECTIONS PROJECT FUND - 232						
Open & Ethical Elections - LG	1,123	438	438	2	0	(2)
Trfr from Fund 232 to Fund 110 - LG	37	37	37	37	0	(37)
Open & Ethical Elections - CK	0	0	0	0	421	421
Trfr from Fund 232 to Fund 110 - CK	0	0	0	0	145	145
Total OPEN & ETHICAL ELECTIONS PROJECT FUND - 232	1,160	475	475	39	566	527
OPERATING GRANTS FUND - 265						
Volunteerism - 265 - SA	913	954	954	954	962	8
BASEBALL STADIUM OPERATING FUND - 691						
Sports Stadium Operations & Maintenance - DM	675	783	782	779	787	8
Trfr from Fund 691 to Fund 110 - DM	20	20	20	20	20	0
Trfr from Fund 691 to Fund 695 - DM	1,163	1,163	1,163	1,163	1,149	(14)
Total BASEBALL STADIUM OPERATING FUND - 691	1,858	1,966	1,965	1,962	1,956	(6)
BASEBALL STADIUM DEBT SERVICE FUND - 695						
Baseball Stadium D/S Fund - 695 - DM	1,162	1,163	1,163	1,163	1,164	1
TOTAL GOAL 7	14,029	14,674	14,684	13,546	13,657	111

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
GENERAL FUND 110						
Chief Administrative Officer - CAO	1,698	1,857	1,857	1,616	1,784	168
Administrative Hearing Office - CAO	0	0	0	0	1,081	1,081
Office of Management & Budget - CAO	1,294	1,454	1,454	1,311	0	(1,311)
Compensation In Lieu of Sick Leave - CS	251	350	350	0	350	350
Dues and Memberships - CS	415	422	422	422	422	0
Early Retirement - CS	4,502	6,000	6,000	6,000	6,000	0
Jt Committee on Intergov & Legislative Relations - CS	198	252	252	132	140	8
CI TRD Audit Gov Gross Receipts - CS	88	0	0	0	0	0
Trfr from Fund 110 to Fund 232 - CS	474	475	475	475	455	(20)
Trfr from Fund 110 to Fund 265 - CS	2,726	5,633	5,313	4,664	4,414	(250)
Trfr from Fund 110 to Fund 266 - CS	0	0	97	97	0	(97)
Trfr from Fund 110 to Fund 305 - CS	200	0	0	0	0	0
Trfr from Fund 110 to Fund 651 - CS	1,428	1,000	0	0	0	0
Trfr from Fund 110 to Fund 730 - CS	0	500	0	0	0	0
Council Services - CC	3,627	3,792	3,740	3,555	3,414	(141)
Facilities - DM	7,560	8,232	8,234	7,833	7,897	64
Trfr from Fund 110 to Fund 290 - DM	1,927	2,370	2,370	2,370	1,888	(482)
Trfr from Fund 110 to Fund 292 - DM	1,413	1,427	1,395	1,395	1,258	(137)
Accounting - FM	2,893	2,993	3,011	3,011	2,941	(70)
Citizen Services - FM	3,488	4,080	4,080	3,770	3,590	(180)
Citywide Financial Support Services - FM	658	1,020	1,020	1,020	1,056	36
ERP-E Government - FM	0	0	0	0	1,667	1,667
Information Services - FM	8,719	8,727	8,872	8,286	7,520	(766)
Office of Management and Budget - FM	0	0	0	0	1,294	1,294
Purchasing and Office Services - FM	1,084	1,025	1,025	958	927	(31)
Real Property - FM	0	0	0	0	559	559
Strategic Support - FM	351	333	333	345	423	78
Treasury - FM	1,258	1,320	1,320	1,329	1,310	(19)
Total Personnel Services - 110 - HR	2,086	2,237	2,237	1,928	1,983	55
Legal Services - LG	5,573	5,391	5,405	5,173	5,190	17
Real Property - LG	474	579	579	466	0	(466)
Mayor's Office - MY	965	967	984	883	913	30
Office of Internal Audit - IA	1,097	1,271	1,273	999	928	(71)
Total GENERAL FUND 110	56,447	63,707	62,098	58,038	59,404	1,366
CITY/COUNTY PROJECTS FUND 285						
City/County Projects - FM	36	0	0	48	23	(25)
Transfer from Fund 285 to Fund 110 - FM	82	145	145	145	32	(113)
Total CITY/COUNTY PROJECTS FUND 285	118	145	145	193	55	(138)
CITY COUNTY FACILITIES FUND 290						
City/County Building - DM	3,669	3,190	3,169	3,077	3,212	135
Trfr from Fund 290 to Fund 110 - DM	86	86	86	86	86	0
Total CITY COUNTY FACILITIES FUND 290	3,755	3,276	3,255	3,163	3,298	135
PLAZA DEL SOL BUILDING OPERATING FUND 292						
Plaza del Sol Building 292 - DM	805	885	885	827	834	7
Trfr from Fund 292 to Fund 405 - DM	572	571	539	539	532	(7)
Total PLAZA DEL SOL BLDG OPERATING 292	1,377	1,456	1,424	1,366	1,366	0
OPERATING GRANTS FUND - 265						
Council Services Grants - CC	11	0	0	0	0	0
Total Operating Grants Fund - 265 - FM	46	54	54	54	0	(54)

PROGRAM STRATEGIES BY GOAL

(\$000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Total OPERATING GRANTS FUND - 265	57	54	54	54	0	(54)
RISK MANAGEMENT FUND 705						
Safety Office / Loss Prevention - FM	1,382	1,725	1,725	1,597	1,761	164
Tort and Other Claims - FM	17,035	18,403	18,398	18,276	18,407	131
Workers' Compensation Claims - FM	8,204	10,894	10,894	10,781	10,868	87
Transfer from Fund 705 to Fund 110 - FM	725	777	5,045	5,045	796	(4,249)
Unemployment Compensation - HR	815	695	1,113	1,268	1,398	130
Employee Equity - HR	35	94	94	12	101	89
Total RISK MANAGEMENT FUND 705	28,196	32,588	37,269	36,979	33,331	(3,648)
SUPPLIES INVENTORY MANAGEMENT FUND 715						
Materials Management - FM	649	783	780	766	766	0
Transfer from Fund 715 to Fund 110 - FM	172	360	360	360	353	(7)
Total SUPPLIES INVENTORY MANAGEMENT FUND 715	821	1,143	1,140	1,126	1,119	(7)
FLEET MANAGEMENT FUND - 725						
Fleet Management - FM	12,654	12,407	12,368	11,794	12,174	380
Transfer from Fund 725 to Fund 110 - FM	411	533	533	533	469	(64)
Total FLEET MANAGEMENT FUND - 725	13,065	12,940	12,901	12,327	12,643	316
VEHICLE/COMPUTER PROJECT FUND 730						
Vehicle/Computer - FM	1,160	1,700	0	0	0	0
Transfer from Fund 730 to Fund 110 - FM	3,506	0	1,500	1,500	0	(1,500)
Total VEHICLE/COMPUTER PROJ FUND 730	4,666	1,700	1,500	1,500	0	(1,500)
EMPLOYEE INSURANCE FUND - 735						
Insurances and Administration - HR	54,339	55,960	55,958	55,432	61,019	5,587
Trfr from Fund 735 to Fund 110 - HR	133	156	156	156	147	(9)
Total EMPLOYEE INSURANCE FUND - 735	54,472	56,116	56,114	55,588	61,166	5,578
COMMUNICATIONS MANAGEMENT FUND 745						
City Communications - FM	1,817	1,957	2,022	1,922	7,048	5,126
Transfer from Fund 745 to Fund 110 - FM	257	286	286	286	320	34
Total COMMUNICATIONS MANAGEMENT FUND - 745	2,074	2,243	2,308	2,208	7,368	5,160
TOTAL GOAL 8	165,048	175,368	178,208	172,542	179,750	7,208
AW - Animal Welfare	DM - Municipal Development			LG - Legal		
AV - Aviation	ED - Economic Development			MY - Mayor		
CAO - CAO	EH - Environmental Health			PL - Planning		
CC - Council Services	FC - Family & Community			PO - Police		
CD - Metropolitan Detention Center	FM - Finance & Administration			PR - Parks and Recreation		
CK - Office of the City Clerk	FR - Fire			SA - Senior Affairs		
CR - Cultural Services	HR - Human Resources			SW - Solid Waste		
CS - City Support	IA - Office of Internal Audit and Investigations			TR - Transit		

CAPITAL APPENDIX

**2009 ELECTION
AND
DECADE PLAN**

2009 General Obligation Bond Program by Purpose

Public Safety Bonds

Shall the City of Albuquerque issue \$8,444,000 of its general obligation bonds to design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land and buildings, vehicles, apparatus, and equipment for, police and fire department facilities?

Apparatus Replacement	\$2,000,000
Fire Station Rehabilitation	\$500,000
Sixth Area Command, Phase II	\$3,200,000
Marked Police Vehicles	\$2,500,000
District 1, Shawn McWethy Substation	\$10,000
District 7, APD Facilities Renovation / Upgrade	\$150,000
1% for Public Art	\$84,000
TOTAL	<u>\$8,444,000</u>

Senior, Family, Community Center, and Community Enhancement Project Bonds

Shall the City of Albuquerque issue \$22,736,000 of its general obligation bonds to design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire land for, City-owned community centers including those for families, youth, senior citizens, and economic development; and for community enhancement projects?

Renovations, Additions and Security Improvements: Existing FCSD Facilities	\$600,000
Holiday Park Community Center	\$1,000,000
Westgate CC Reconstruction	\$4,000,000
Los Duranes CC Reconstruction, Phase I	\$5,000,000
Mesa Verde Community Center	\$1,000,000
Pat Hurley Community Center	\$500,000
Storehouse Facility	\$1,000,000
Renovation of Downtown Cultural Facility for Teens, Phase II	\$1,300,000
Senior Center Rehabilitation	\$500,000
Bear Canyon Senior Center	\$1,000,000
North Domingo Baca Multigenerational Facility	\$4,000,000
District 1, Community / Senior Center / Neighborhood Enhancements	\$390,000
District 2, Public Facilities	\$300,000

District 2, Economic Development	\$100,000
District 3, Community / Senior Center / Neighborhood Enhancements	\$100,000
District 4, North Domingo Baca Multigenerational Center	\$750,000
District 6, Community / Senior Center / Neighborhood Enhancements	\$100,000
District 7, Community / Senior Center / Neighborhood Enhancements	\$20,000
District 8, Community / Senior Center / Neighborhood Enhancements	\$600,000
District 9, Community / Senior Center / Neighborhood Enhancements	\$250,000
1% for Public Art	\$226,000
TOTAL	<u>\$22,736,000</u>

Parks and Recreation Bonds

Shall the City of Albuquerque issue \$34,405,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, landscape, protect, enhance and otherwise improve, and to acquire land, vehicles and equipment for, park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways, bosque lands, and trails?

Recreation Fields - Vista del Norte & Osuna	\$3,400,000
New Community Park Development	\$2,300,000
New Neighborhood Park Development	\$2,500,000
Pat Hurley Park	\$500,000
Martineztown Park, Phases II & III	\$300,000
Ventana Ranch Community Park	\$6,600,000
Bullhead Park	\$1,500,000
Sandia Vista Park	\$1,000,000
City Wide Forestry	\$500,000
Park, Park Management Facilities & Park Amenity Renovation	\$1,750,000
Swimming Pool Renovation & Development	\$2,000,000
Recreation Facility Development & Renovation	\$1,500,000
Ladera Golf Course Irrigation Improvements	\$1,500,000
Jerry Cline Recreation Center	\$1,200,000
Open Space Facility Renovation	\$500,000
Bosque Restoration & Revitalization	\$200,000
Open Space Land Acquisition, Fencing, & Protection	\$2,935,000
District 1, Park Improvements and Amenities	\$400,000
District 2, Park Improvements and Amenities	\$300,000
District 3, Park Improvements and Amenities	\$100,000

District 4, Playground Equipment	\$100,000
District 5, Rancho Encantado Park	\$450,000
District 5, Seville Park	\$450,000
District 5, Chantilly Park	\$50,000
District 5, Park Hill Park	\$50,000
District 6, Park Improvements and Amenities	\$500,000
District 7, Parks Improvements and Amenities	\$330,000
District 8, Park Improvements and Amenities	\$400,000
District 9, Park Improvements and Amenities	\$750,000
1% for Public Art	\$340,000
TOTAL	<u>\$34,405,000</u>

Energy and Water Conservation, Public Facilities, and System Modernization Bonds

Shall the City of Albuquerque issue \$16,257,000 of its general obligation bonds to modernize, make energy- and water-efficient, upgrade, equip, improve, acquire, design, survey, develop, construct, rehabilitate, renovate, maintain, expand, furnish, equip, enhance, and otherwise improve, and to acquire land, vehicles and equipment for, public buildings, facilities, and systems?

Vehicle Set-Aside	\$500,000
Vehicle & Equipment Set Aside	\$1,000,000
Kennel Renovation	\$1,500,000
Media Resources / GOV -TV Facility Upgrades and Replacements	\$300,000
Replacement Vehicles (DMD)	\$100,000
City Building Improvement and Rehabilitation	\$750,000
High Flow Fixture Replacement	\$400,000
Roof Repairs for City Facilities	\$500,000
Security Improvements and Rehabilitation	\$150,000
Parking Facilities Rehabilitation & Upgrade	\$150,000
Los Angeles Landfill Remediation	\$750,000
Environmental Equipment Improvements and Rehabilitation	\$500,000
Montessa Park Gambusia Pond Renovation	\$200,000
Vehicle Replacement: FCSD	\$100,000
Citizen Relationship Management (CRM) / 311, Phase 3	\$300,000
Enterprise Resource Planning (ERP), Phase 3	\$1,800,000
3% for Energy Conservation (F/S O-06-34)	\$4,746,000
Fuel Tank Replacement	\$1,500,000
Electronic Plan Review	\$400,000

KIVA, Phase III	\$250,000
Albuquerque Geographic Information System	\$200,000
1% for Public Art	\$161,000
TOTAL	<u>\$16,257,000</u>

Library Bonds

Shall the City of Albuquerque issue \$5,101,000 of its general obligation bonds to study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries?

Library Materials	\$2,000,000
Library Materials - International District Library	\$250,000
Library Automation	\$650,000
Main Library Roof Repair	\$1,100,000
Library Building Renovation	\$150,000
Feasibility Study - Northwest Library	\$100,000
Feasibility Study - Council District 6 Library	\$100,000
Public Library at Central & Unser	\$650,000
District 7, Libraries	\$50,000
1% for Public Art	\$51,000
TOTAL	<u>\$5,101,000</u>

Street Bonds

Shall the City of Albuquerque issue \$31,435,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, and bridges?

Reconstruction of Lead and Coal Avenues	\$4,000,000
Advance Trans. Planning & Eng. (Streets)	\$250,000
Advance Right-of-Way Acquisition (Streets)	\$750,000
Major Paving Rehabilitation	\$325,000
Intersection Signalization	\$1,750,000
Safety & Intersection Improvements	\$1,500,000
Bridge Repair	\$1,000,000
NW Arterial Roadway Improvements	\$1,000,000
SW Arterial Roadway Improvements	\$1,000,000
Traffic Sign Replacement / Lighted Street Signs / Pavement Markings	\$500,000
Sidewalk Improvements	\$750,000
Street Lighting	\$500,000
Public Works Funding (Streets)	\$735,000
Albuquerque Traffic Management System	\$1,000,000
Atrisco Drive, SW	\$1,000,000
Neighborhood Traffic Improvements	\$225,000
Median, Streetscape & Off Street Trail Renovation	\$750,000
Median Landscaping - Candelaria / San Mateo to Eubank	\$1,000,000
Median Landscaping - Eubank / Constitution to Montgomery	\$1,250,000
Intersection Level of Service (LOS) Project Implementation	\$500,000
Trails and Bikeways	\$430,000
Singer Bridge Widening	\$300,000
Unser Boulevard Reconstruction	\$200,000
Alameda Boulevard Widening	\$250,000
Alameda Boulevard Widening - San Pedro to Wyoming	\$1,450,000
Barelas Pedestrian & Traffic Calming Improvements	\$250,000
1% for Impact Fees	\$1,584,000
West Central Metropolitan Redevelopment Area	\$1,500,000
New York Metropolitan Redevelopment Area	\$1,000,000
East Gateway Metropolitan Redevelopment Area / Sector Plan	\$1,500,000
Menaul Boulevard Corridor Plan	\$75,000

North Fourth Street Corridor Improvements	\$500,000
District 1, Street Projects	\$200,000
District 2, Street Projects	\$300,000
District 3, Street Projects	\$800,000
District 4, Street Projects	\$150,000
District 6, Alley and Pathway Beautification	\$250,000
District 6, International District Improvement	\$150,000
District 7, Street Projects	\$450,000
1% for Public Art	\$311,000
TOTAL	<u>\$31,435,000</u>

Public Transportation Bonds

Shall the City of Albuquerque issue \$7,828,000 of its general obligation bonds to design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire land, vehicles, and equipment for public transportation facilities?

Revenue Vehicles Replacement / Expansion	\$4,000,000
Park and Ride Development, Rehabilitation, and Equipment	\$500,000
Bus Shelter Development	\$250,000
Transit Technology Upgrades and Improvements	\$500,000
Transit Facility Rehabilitation	\$1,500,000
Maintenance Equipment Upgrades and Improvements	\$500,000
Transit Security Equipment Upgrades and Improvements	\$500,000
1% for Public Art	\$78,000
TOTAL	<u>\$7,828,000</u>

Storm Sewer System Bonds

Shall the City of Albuquerque issue \$13,837,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire land and equipment for the storm sewer system?

NPDES Storm Water Quality	\$500,000
District 3 Storm Drain Improvements	\$3,000,000
Emergency Action Plans	\$300,000
Pump Station Rehabilitation	\$1,550,000
Moon Street S.D., Central to I-40, Phase II	\$2,700,000
Storm Drainage Rehabilitation	\$500,000

Update Storm Drainage Master Plan	\$200,000
Coal Storm Drain Rehabilitation and Extension	\$500,000
Central Storm Drains from California to San Pedro	\$1,400,000
Replacement of Arroyo Dip Crossings	\$300,000
Advanced Planning and Engineering (Hydrology)	\$350,000
Fortuna Storm Drain	\$1,500,000
South Broadway	\$900,000
1% for Public Art	\$137,000
TOTAL	<u>\$13,837,000</u>

Zoo, Biological Park, Museum, and Cultural Facility Bonds

Shall the City of Albuquerque issue \$9,797,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance and otherwise improve, and to acquire artifacts, exhibits, furnishings and equipment for, the municipal zoo, botanic garden, aquarium, and City-owned museums and cultural facilities?

Tingley Beach	\$500,000
Renovation & Repair (BioPark)	\$950,000
Asia / Tigers	\$1,000,000
Insectarium, Phase II	\$750,000
Japanese Garden / Sasebo Exhibit	\$2,300,000
KiMo Theatre HVAC Replacement and Exterior Rehabilitation	\$500,000
Albuquerque Museum Development, Phase 2	\$3,500,000
Albuquerque Museum Collection Development	\$50,000
Albuquerque Museum History Exhibit Renovation, Phase 1	\$150,000
1% for Public Art	\$97,000
TOTAL	<u>\$9,797,000</u>

Affordable Housing Bonds

Shall the City of Albuquerque issue \$10,100,000 of its general obligation bonds in support of the Workforce Housing Act to provide resources towards the construction and rehabilitation of high quality, permanently affordable housing for low to moderate working families, including affordable senior rental?

Affordable Housing	\$10,000,000
1% for Public Art	\$100,000
TOTAL	<u>\$10,100,000</u>

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
DMD / Streets	\$23,499,000	\$68,250,000	\$70,200,000	\$67,600,000	\$62,700,000	\$292,249,000
DMD / Streets Total	\$23,499,000	\$68,250,000	\$70,200,000	\$67,600,000	\$62,700,000	\$292,249,000
DMD / Storm Drainage	\$13,700,000	\$20,025,000	\$17,500,000	\$17,100,000	\$16,850,000	\$85,175,000
DMD / Storm Drainage Total	\$13,700,000	\$20,025,000	\$17,500,000	\$17,100,000	\$16,850,000	\$85,175,000
DMD / Park Design & Construction	\$18,600,000	\$22,100,000	\$20,350,000	\$16,450,000	\$12,750,000	\$90,250,000
DMD / Park Design & Total	\$18,600,000	\$22,100,000	\$20,350,000	\$16,450,000	\$12,750,000	\$90,250,000
Parks & Recreation Services	\$13,835,000	\$29,000,000	\$31,000,000	\$32,000,000	\$32,000,000	\$137,835,000
Parks & Recreation Services Total	\$13,835,000	\$29,000,000	\$31,000,000	\$32,000,000	\$32,000,000	\$137,835,000
Public Safety						
Fire	\$2,500,000	\$4,800,000	\$5,000,000	\$5,050,000	\$5,550,000	\$22,900,000
Police	\$5,700,000	\$8,800,000	\$12,800,000	\$6,000,000	\$6,000,000	\$39,300,000
Public Safety Total	\$8,200,000	\$13,600,000	\$17,800,000	\$11,050,000	\$11,550,000	\$62,200,000
ABQ Ride / Transit	\$7,750,000	\$11,500,000	\$12,500,000	\$13,500,000	\$18,000,000	\$63,250,000
ABQ Ride / Transit Total	\$7,750,000	\$11,500,000	\$12,500,000	\$13,500,000	\$18,000,000	\$63,250,000
Community Facilities						
Affordable Housing	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$50,000,000
Animal Welfare	\$1,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,500,000
Cultural Services	\$15,000,000	\$24,575,000	\$15,750,000	\$21,925,000	\$15,875,000	\$93,125,000
DMD: CIP, Facilities & Parking	\$2,050,000	\$4,050,000	\$6,200,000	\$5,450,000	\$5,400,000	\$23,150,000
Environmental Health	\$1,450,000	\$2,000,000	\$2,100,000	\$2,200,000	\$2,400,000	\$10,150,000
Family & Community Services	\$14,500,000	\$8,800,000	\$5,100,000	\$600,000	\$1,100,000	\$30,100,000
Finance & Administration	\$8,346,000	\$11,250,000	\$10,300,000	\$7,700,000	\$6,450,000	\$44,046,000
Planning	\$5,425,000	\$5,250,000	\$4,800,000	\$4,550,000	\$2,650,000	\$22,675,000
Senior Affairs	\$5,500,000	\$8,000,000	\$3,250,000	\$750,000	\$750,000	\$18,250,000
Community Facilities Total	\$63,771,000	\$74,925,000	\$58,500,000	\$54,175,000	\$45,625,000	\$296,996,000

G.O. Bond Summary Totals

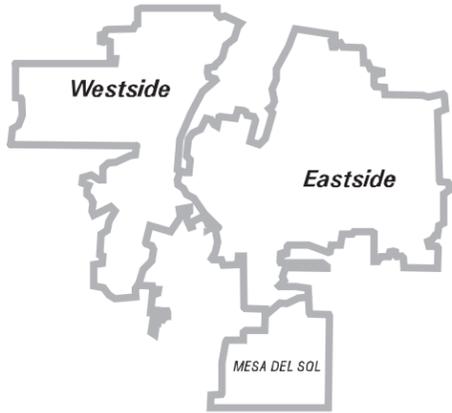
<u>Department / Division</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Council - Neighborhood Set-Aside	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
Council - Neighborhood Total	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
1% for Public Art	\$1,585,000	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000	\$7,985,000
1% for Public Art Total	\$1,585,000	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000	\$7,985,000
GRAND TOTALS	\$159,940,000	\$250,000,000	\$238,450,000	\$222,475,000	\$210,075,000	\$1,080,940,000

**IMPACT FEES
AND
CAPITAL COMPONENT IMPLEMENTATION PLAN (CCIP)**

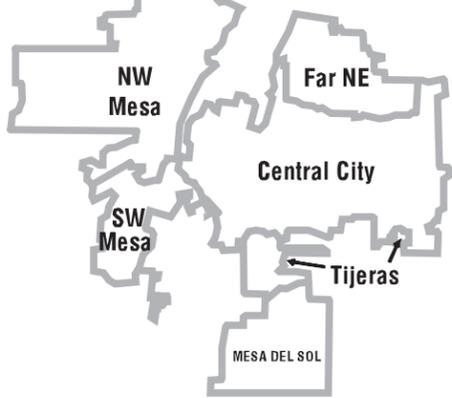
City of Albuquerque Impact Fees

Service Areas

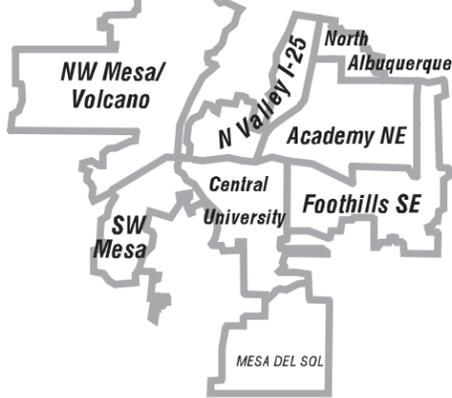
PUBLIC SAFETY FACILITIES TWO SERVICE AREAS



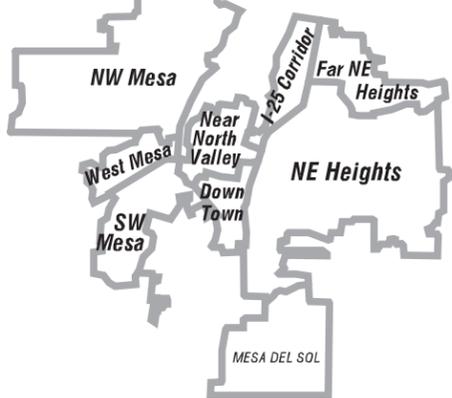
DRAINAGE FACILITIES FIVE SERVICE AREAS



PARK, RECREATION, TRAILS, & OPEN SPACE FACILITIES SEVEN SERVICE AREAS

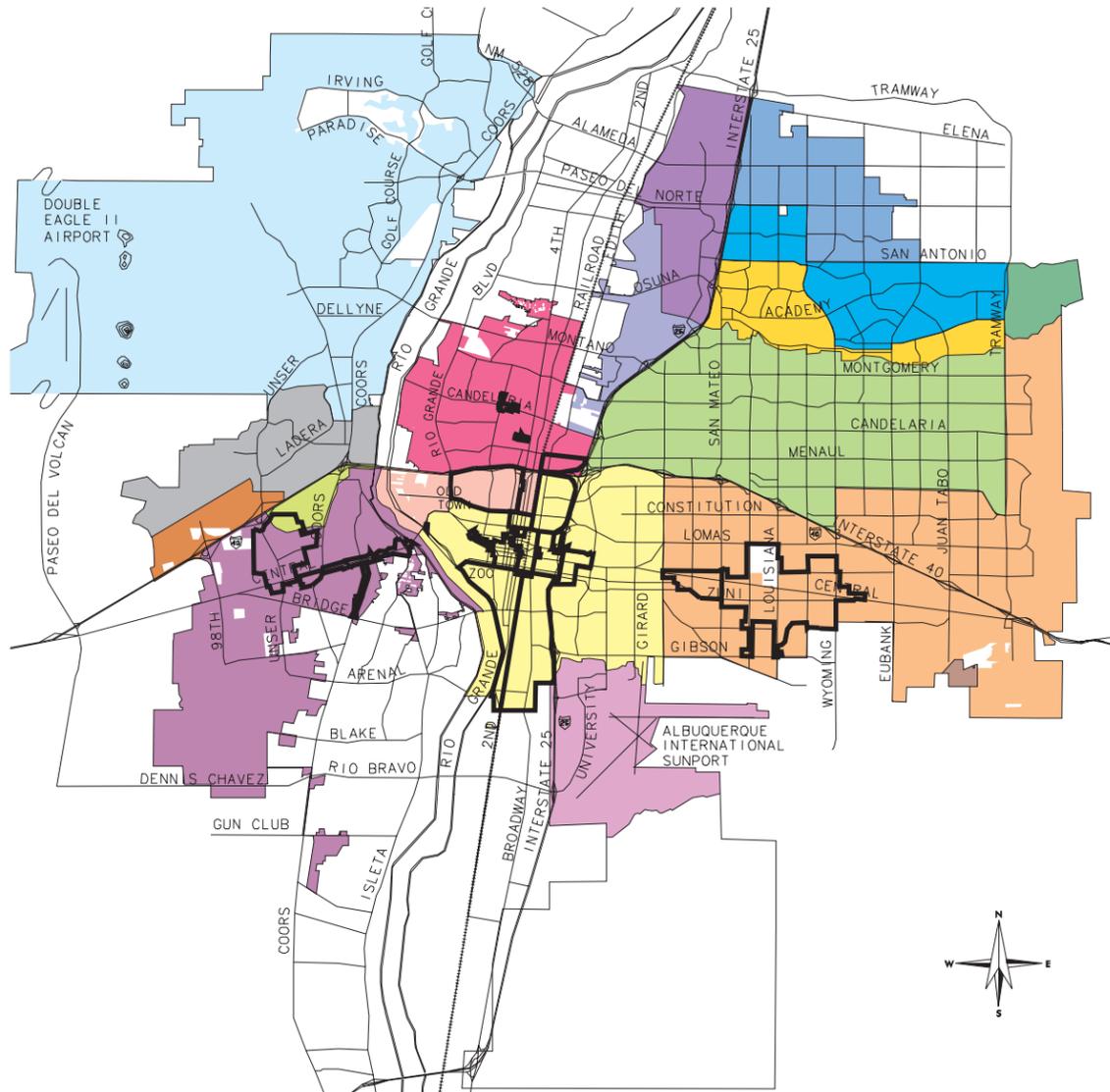


ROADWAY FACILITIES EIGHT SERVICE AREAS



Service Areas Composite Map

SERVICE AREA OVERLAYS SHOWING THE SUM OF ALL FOUR IMPACT FEES



EXAMPLES OF IMPACT FEES WITH REDUCTIONS

Total Impact Fees for a New Building							
	2,000 SF RESIDENTIAL	ALL OWNED AFFD HOUSING IN MRAs*	ALL OWNED AFFD HOUSING IN NEW ZONES**	20,000 SF RETAIL	20,000 SF OFFICE	20,000 SF INDUSTRIAL	ALL NON-RESIDENTIAL IN MRAs*
Yellow	\$1,332	\$0	\$0	\$9,096	\$1,994	\$2,228	\$0
Orange	\$1,332	\$0	\$0	\$9,096	\$1,994	\$10,128	\$0
Light Orange	\$1,592	\$0	\$0	\$9,096	\$1,994	\$2,228	\$0
Pink	\$2,794	\$0	\$0	\$29,828	\$17,676	\$15,252	
Light Green	\$2,812	\$0	\$0	\$9,096	\$1,994	\$2,228	
Brown	\$3,054	\$0	\$0	\$29,828	\$17,676	\$15,252	
Green	\$3,177	\$0	\$0	\$13,096	\$43,514	\$45,968	
Pink	\$3,812	\$0	\$0	\$9,096	\$1,994	\$10,128	\$0
Yellow	\$3,935	\$0	\$0	\$24,389	\$14,038	\$12,231	
Blue	\$5,520	\$0	\$0	\$28,389	\$55,558	\$55,971	
Dark Blue	\$6,360	\$0	\$0	\$28,389	\$55,558	\$55,971	
Purple	\$6,972	\$0	\$0	\$64,296	\$90,234	\$63,528	
Light Blue	\$8,041	\$0	\$0	\$78,810	\$69,644	\$35,510	
Dark Purple	\$8,095	\$0	\$0	\$79,589	\$102,278	\$73,531	
Light Purple	\$8,211	\$0	\$0	\$84,947	\$73,378	\$34,783	\$0
Light Green	\$8,395	\$0	\$0	\$87,546	\$75,344	\$36,416	\$0
Orange	\$8,567	\$0	\$0	\$92,353	\$78,208	\$36,253	
Grey	\$8,751	\$0	\$0	\$94,952	\$80,174	\$37,886	

* MRAs - Metropolitan Redevelopment Areas
** New Zones - Planned Village Development Zone and Infill Development Zone

REDUCTIONS

JOBS-HOUSING BALANCE

- There shall be lower or reduced impact fees for service areas: "SW MESA", "W MESA" and "NW MESA".
- Adjustment. For every new building housing the following uses, the Roadway Facilities Impact Fee will be reduced as follows:
 - Industrial or Manufacturing.....70% reduction
 - Institutional.....60% reduction
 - Office.....50% reduction
 - Lodging, Retail, or Quality Restaurant...30% reduction

METROPOLITAN REDEVELOPMENT AREAS

No impact fees shall be charged for non-residential development within Metropolitan Redevelopment Areas that conforms to the MRA Plan. Impact fees for all owner-occupied housing affordable to households in these areas shall be waived.

IMPACT FEE WAIVERS FOR ECONOMIC BASED DEVELOPMENT PROJECTS

Impact fees may be waived for development that is subject to Industrial Revenue Bonds, Metropolitan Redevelopment Bonds or the Local Economic Development Act (Section 5010-1 et seq. NMSA 1978) and that has a positive economic impact on the City.

AFFORDABLE HOUSING

Impact fees for all owner-occupied housing within Planned Village Development Zones and Infill Development Zones shall be completely waived.

CAPITAL IMPROVEMENT: Any of the following facilities that have a life expectancy of ten or more years and are owned and operated by or on behalf of a municipality or county.

- Drainage Facilities
- Park, Recreation, Trails and Open Space Facilities
- Public Safety Facilities
- Roadway Facilities

IMPACT FEE: A one time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to the new development.

- Money must be spent in the service area in which it is collected.
- Impact fees are restricted to capital investments.

SERVICE AREA: The area within the corporate boundaries or extraterritorial jurisdiction of a municipality or the boundaries of a county to be served by the capital improvements or facility expansions specified in the capital improvements plan designated on the basis of sound planning and engineering standards.

(The information above is drawn from the New Mexico Development Fees Act)

CITY of ALBUQUERQUE

EIGHTEENTH COUNCIL

COUNCIL BILL NO. R-09-213 ENACTMENT NO. _____

SPONSORED BY: Michael Cadigan

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RESOLUTION

APPROVING THE PROGRAMMING OF FUNDS AND PROJECTS FOR THE 2005
– 2017 COMPONENT CAPITAL IMPROVEMENT PLAN (CCIP).

WHEREAS, the CCIP is a component of the local infrastructure capital
improvement plan (CIP) and lists the growth-supporting projects that will be
supported by impact fees.

BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
ALBUQUERQUE:

Section 1. The program of projects and scheduled expenditures for the
2005 through 2017 CCIP is attached to this Resolution as Exhibit A and is
hereby approved.

[Bracketed/Underscored Material] - New
[Bracketed/Strikethrough Material] - Deletion

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Municipal Development								
<i>Park Design</i>								
Academy Service Area Park Development								
Arroyo Del Oso Park		\$500,000			\$600,000		\$400,000	\$1,500,000
Lafayette Park		\$350,000	\$100,000					\$450,000
New Park Development			\$70,000		\$100,000		\$100,000	\$270,000
Sub Totals		\$850,000	\$170,000		\$700,000		\$500,000	\$2,220,000
Foothills SE Service Area Park Development								
Juan Tabo Hills Park			\$300,000					\$300,000
Manzano Mesa Community Park				\$275,000				\$275,000
New Park Development					\$50,000	\$50,000		\$100,000
Sub Totals			\$300,000	\$275,000	\$50,000	\$50,000		\$675,000
North Albuquerque Service Area Park Development								
North Domingo Baca Community Park		\$1,000,000		\$800,000			\$1,000,000	\$2,800,000
Sub Totals		\$1,000,000		\$800,000			\$1,000,000	\$2,800,000
North Valley I-25 Service Area Park Development								
Land Acquisition		\$300,000						\$300,000
Paseo de Estrella Park			\$1,000,000					\$1,000,000
New Park Development				\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Sub Totals		\$300,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,300,000
SW Mesa Service Area Park Development								
Tower Pond Community Park		\$1,000,000	\$500,000				\$2,200,000	\$3,700,000
Westgate Community Park		\$500,000				\$1,000,000	\$500,000	\$2,000,000
Eldorado Park			\$900,000					\$900,000
Silver Tree Park			\$500,000	\$500,000				\$1,000,000
El Rancho Grande 1				\$800,000				\$800,000
New Park Development						\$50,000	\$50,000	\$100,000
Sub Totals		\$1,500,000	\$1,900,000	\$1,300,000		\$1,050,000	\$2,750,000	\$8,500,000

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Volcano NW Service Area Park Development								
Black Arroyo Park		\$300,000						\$300,000
Trails Parks 1 and 2		\$1,100,000						\$1,100,000
Ventana Ranch Community Park		\$2,700,000	\$1,000,000		\$1,000,000		\$1,000,000	\$5,700,000
Andalucia Park			\$250,000	\$250,000				\$500,000
Creighton Park			\$1,000,000					\$1,000,000
New Park Development							\$500,000	\$500,000
Sundoro South Park			\$250,000	\$250,000				\$500,000
Seville Park				\$1,000,000				\$1,000,000
Rancho Encantado Park					\$700,000			\$700,000
Ridgeview Village Park						\$800,000		\$800,000
The Crossing Park					\$1,000,000		\$500,000	\$1,500,000
Tuscany Park							\$1,000,000	\$1,000,000
Sub Totals	\$4,100,000	\$2,500,000	\$1,500,000	\$2,700,000	\$800,000	\$3,000,000	\$14,600,000	
Totals	\$7,750,000	\$5,870,000	\$4,375,000	\$3,950,000	\$2,400,000	\$7,750,000	\$32,095,000	

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Parks & Recreation								
<i>Open Space</i>								
City Wide Open Space Facilities								
Atrisco Terrace Trails / Parking				\$50,000			\$60,000	\$110,000
Bosque Trails / Parking		\$30,000	\$40,000		\$50,000		\$50,000	\$170,000
Candelaria Farm			\$50,000		\$60,000			\$110,000
Elena Gallegos / Foothills				\$60,000	\$50,000	\$100,000		\$210,000
Equestrian Complex				\$50,000		\$60,000		\$110,000
Fencing / Protection / Access Control		\$30,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$430,000
Hubbell Farm				\$50,000		\$60,000		\$110,000
Land designated for Major Public Open Space in the Volcano Heights Sector Plan	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,500,000
Manzano / Four Hills				\$50,000	\$60,000			\$110,000
Montessa Park			\$50,000		\$60,000			\$110,000
North Geol Window - Land	\$1,000,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$400,000	\$2,400,000
Northern Sand Dunes - Land		\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$400,000	\$1,400,000
Petroglyph / West Mesa Trails / Parking	\$30,000	\$50,000			\$40,000		\$50,000	\$170,000
Poblanos Fields	\$30,000	\$50,000			\$30,000	\$50,000	\$50,000	\$210,000
Shooting Range							\$100,000	\$100,000
Tijeras Arroyo Facilities				\$50,000		\$50,000	\$50,000	\$150,000
Tijeras Arroyo - Land		\$100,000	\$100,000	\$100,000	\$200,000	\$250,000	\$250,000	\$900,000
Visitor Center	\$100,000	\$200,000	\$150,000	\$200,000	\$200,000	\$50,000	\$50,000	\$750,000
Calabacillas Arroyo Facilities					\$60,000		\$60,000	\$120,000
North Dunes Trails / Parking Facilities					\$60,000		\$60,000	\$120,000
North Rio Puerco - Land		\$100,000	\$130,000	\$100,000	\$100,000	\$250,000	\$250,000	\$830,000
Calabacillas Arroyo - Land				309		\$250,000	\$250,000	\$500,000

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Southwest Mesa / "Ceja" - Land				\$120,000	\$200,000	\$250,000	\$250,000	\$820,000
Sub Totals	\$1,720,000	\$2,220,000	\$2,390,000	\$2,750,000	\$2,950,000	\$3,410,000	\$15,440,000	
Totals	\$1,720,000	\$2,220,000	\$2,390,000	\$2,750,000	\$2,950,000	\$3,410,000	\$15,440,000	
Recreational Services								
City-Wide Trail Facilities								
Skyview Trail	\$300,000							\$300,000
98th Street Trail (Part of I-40 Trail System)				\$400,000				\$400,000
Unser Boulevard Trail					\$200,000			\$200,000
Sub Totals	\$300,000		\$400,000	\$200,000				\$900,000
Totals	\$300,000		\$400,000	\$200,000				\$900,000

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Public Safety								
<i>Fire</i>								
East Side								
Huning Highlands Fire Station Expansion		\$800,000		\$700,000	\$500,000			\$2,000,000
Juan Tabo Hills Fire Station				\$500,000	\$800,000	\$600,000	\$400,000	\$2,300,000
Sub Totals		\$800,000		\$1,200,000	\$1,300,000	\$600,000	\$400,000	\$4,300,000
West Side								
47th Street Fire Station Expansion			\$800,000	\$400,000		\$400,000		\$1,600,000
Ventana Ranch Fire Station					\$400,000		\$400,000	\$800,000
Sub Totals			\$800,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,400,000
Totals		\$800,000	\$800,000	\$1,600,000	\$1,700,000	\$1,000,000	\$800,000	\$6,700,000
<i>Police</i>								
Citywide								
DNA Analyzer		\$100,000						\$100,000
Film Processing Equipment		\$100,000						\$100,000
Firearms Comparison Microscope		\$100,000						\$100,000
Gas Chromatograph Mass Spectrometer (2)		\$100,000						\$100,000
Mobile Command Post		\$270,000						\$270,000
Mobile Crime Lab		\$270,000						\$270,000
Bat mobiles (2)			\$270,000		\$270,000			\$540,000
Mobile SWAT Unit			\$270,000					\$270,000
Prisoner Transport Vehicle					\$100,000			\$100,000
Radio Equipment				\$270,000	\$1,066,000	\$1,066,000	\$1,066,000	\$3,468,000
Raid Vans (2)					\$100,000			\$100,000
Sub Totals		\$940,000	\$540,000	\$270,000	\$1,536,000	\$1,066,000	\$1,066,000	\$5,418,000
East Side								
7th Area Command			311		\$900,000			\$900,000
Sub Totals					\$900,000			\$900,000

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
West Side								
6th Command		\$1,300,000						\$1,300,000
Sub Totals		\$1,300,000						\$1,300,000
Totals	\$2,240,000	\$540,000	\$270,000	\$2,436,000	\$1,066,000	\$1,066,000		\$7,618,000

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Municipal Development								
<i>Roadway Facilities</i>								
Far Northeast Service Area								
Alameda Boulevard From San Pedro to Louisiana, 4 lanes, .5 mile			\$600,000	\$700,000				\$1,300,000
Intersection Improvements / Advance ROW Acquisition	\$100,000	\$100,000	\$100,000			\$100,000	\$100,000	\$500,000
Wyoming Boulevard From Burlison to Paseo del Norte, 2 lanes, 1.5 miles				\$700,000				\$700,000
Sub Totals	\$100,000	\$100,000	\$700,000	\$1,400,000		\$100,000	\$100,000	\$2,500,000
I-25 Corridor Service Area								
Intersection Improvements / Advance ROW Acquisition			\$300,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000
Channel Arterial Roadway Alameda Blvd. to Osuna Road, 2 lanes, 2 miles			\$1,000,000					\$1,000,000
Sub Totals			\$1,300,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,700,000
Northwest Mesa								
Intersection Improvements / Advance ROW Acquisition	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000			\$500,000
Unser Boulevard From Atrisco to Paradise, 2 lanes, 2.3 miles	\$900,000	\$3,500,000	\$3,000,000	\$1,600,000				\$9,000,000
Coors Boulevard From Sequoia to NM 528, 2 lanes, 7.5 miles						\$3,900,000	\$5,500,000	\$9,400,000
Paseo del Norte Universe to Ventana Parkway, 2 lanes, 1.2 miles				\$1,500,000	\$1,600,000			\$3,100,000
Sub Totals	\$1,000,000	\$3,600,000	\$3,100,000	\$3,200,000	\$1,700,000	\$3,900,000	\$5,500,000	\$22,000,000
Southwest Mesa Service Area								
98th Street From Sage to Gibson West, 4 lanes, 0.8 mile	\$600,000	\$5,600,000						\$6,200,000
Intersection Improvements / Advance ROW Acquisition	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000			\$500,000
Unser Boulevard From Gibson West to Dennis Chavez, 2 lanes, 1.0 mile		\$400,000	\$3,600,000					\$4,000,000

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
98th Street From Gibson West to Dennis Chavez, 4 lanes, 0.9 mile				\$3,000,000	\$2,000,000	\$2,000,000		\$7,000,000
Tower Road From Unser to Coors, 4 lanes, 0.8 mile (ROW not included in cost)							\$2,000,000	\$2,000,000
Unser Boulevard From Central to I-40, 2 lanes, 1.0 mile (ROW not included in cost)							\$610,000	\$610,000
Unser Boulevard From Sage to Gibson West, 2 lanes, 1.0 mile							\$3,220,000	\$3,220,000
Sub Totals	\$700,000	\$6,100,000	\$3,700,000	\$3,100,000	\$2,100,000	\$2,000,000	\$5,830,000	\$23,530,000
West Mesa Service Area								
Unser Boulevard From I-40 to Ouray Road, 2 lanes, 1.5 miles (ROW not included in cost)	\$400,000	\$3,500,000						\$3,900,000
Coors Boulevard From I-40 to Sequoia Road, Advance ROW purchase		\$1,500,000	\$3,000,000	\$1,500,000	\$1,000,000			\$7,000,000
Unser and Ladera Intersection Advance ROW purchase				\$1,000,000	\$2,000,000	\$2,000,000		\$5,000,000
Intersection Improvements / Advance ROW Acquisition		\$100,000	\$100,000	\$100,000	\$100,000			\$400,000
Sub Totals	\$400,000	\$5,100,000	\$3,100,000	\$2,600,000	\$3,100,000	\$2,000,000		\$16,300,000
Totals	\$2,200,000	\$14,900,000	\$11,900,000	\$10,400,000	\$7,000,000	\$8,100,000	\$11,530,000	\$66,030,000

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Municipal Development								
<i>Drainage Facilities</i>								
Far Northeast Service Area								
Advance ROW Acquisition		\$100,000	\$100,000	\$100,000	\$100,000			\$400,000
North and South La Cueva and El Camino Trunk Line		\$1,600,000	\$1,300,000	\$1,000,000	\$1,000,000			\$4,900,000
Diversions Channel and Municipal limits to the east								
Sub Totals		\$1,700,000	\$1,400,000	\$1,100,000	\$1,100,000			\$5,300,000
Northwest Service Area								
Advance ROW Acquisition		\$600,000	\$340,000	\$340,000	\$340,000	\$340,000	\$340,000	\$2,300,000
Boca Negra / Mariposa Trunk Line and Associated Detention Ponds		\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000			\$9,600,000
Phased improvements to the trunk and associated detention ponds								
Piedras Marcadas Trunk and Diversion Line		\$1,300,000			\$1,500,000	\$1,800,000	\$1,800,000	\$6,400,000
Diversion of the Piedras Marcadas to the Calabacillas Arroyo								
Storm Drainage Trunk Lines northwest of Mirehaven		\$1,900,000		\$1,900,000				\$3,800,000
Northwest of Mirehaven diversion and associated detention ponds								
Sub Totals		\$6,200,000	\$2,740,000	\$4,640,000	\$4,240,000	\$2,140,000	\$2,140,000	\$22,100,000
Southwest Service Area								
Advance ROW Acquisition		\$400,000		\$300,000	\$300,000		\$300,000	\$1,300,000
Snow Vista Trunk Line		\$2,900,000		\$1,500,000				\$4,400,000
Between the Amole Basin and the existing improvements								
South Powerline Channel and Detention Basin		\$900,000	\$400,000					\$1,300,000
Phased improvements within the municipal limits								
West Bluff Trunk Line				\$1,100,000	\$1,100,000	\$1,100,000		\$3,300,000
Diversion west of Unser and associated detention ponds within the municipal limits								

Exhibit A

2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Storm Drainage Trunk Line Upstream Sage / Tower Road Pond						\$600,000	\$1,200,000	\$1,800,000
Phased improvements								
Sub Totals	\$4,200,000	\$400,000	\$2,900,000	\$1,400,000	\$1,700,000	\$1,500,000	\$12,100,000	
Tijeras Service Area								
Advance ROW Acquisition	\$100,000							\$100,000
Tijeras Arroyo Trunk Line	\$600,000	\$300,000						\$900,000
Phased improvements between KAFB and Four Hills Road, within the municipal limits								
Sub Totals	\$700,000	\$300,000						\$1,000,000
Totals	\$12,800,000	\$4,840,000	\$8,640,000	\$6,740,000	\$3,840,000	\$3,640,000	\$40,500,000	

ENTERPRISE FUNDS

Enterprise Fund Summary

Aviation	2009	2010	2011	2012	2013	2014
South General Aviation Apron Rehab	\$10,000,000					
Foreign Trade Zone		\$2,000,000	\$2,000,000	\$2,000,000		
Terminal 1, 2 & CC	\$7,000,000	\$4,000,000	\$4,000,000			
Terminal Curbs Modernization					\$6,700,000	
Mechanical System			\$2,000,000			
Electrical System			\$2,000,000			
Terminal Fire Alarm	\$2,000,000					
IT Security Strategic Plan/Improvements	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	
Elevator/Escalator Systems	\$1,000,000	\$1,000,000	\$1,000,000			
New Airfield Maintenance Complex				\$5,000,000		
New Belly Freight		\$5,000,000				
Air Cargo/Apron Extension South		\$9,100,000				
Terminal Apron	\$12,500,000					
Runway 17-35 Closure Costs	\$2,000,000		\$3,000,000			
Air Cargo Building			\$3,700,000			
Property Acquisition		\$4,000,000	\$1,000,000	\$1,000,000		\$4,000,000
Terminal Area Plan	\$1,000,000					
Runway 3-21 Extension			\$3,200,000			
Second Terminal						\$2,000,000
Second Terminal Parking Structure						\$1,000,000
New Federal Inspection Station				\$6,000,000	\$3,000,000	
Airport System Sustainability Projects	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Sunport Storm Drainage Improvements	\$500,000	\$500,000	\$500,000	\$500,000		
Sunport Pavement Improvements	\$500,000	\$500,000	\$500,000	\$500,000		
DEII - Environment Assessment	\$500,000					
DEII Aerospace Technology Park Utility Dist.	\$4,000,000					
DEII Storm Drainage Improvements		\$3,000,000				
DEII Roadway and Interchange Improvements	\$12,000,000					
DEII CNM Aerospace Training Facility				\$4,000,000		
DEII - Reconstruct Runway 4-22	\$316,000	\$6,000,000				
DEII Taxiway B Extension at ATP	\$850,000					
DEII GA Midfield Expansion - Ph. 2			\$4,000,000			
DEII Reconfigure Access Road	\$1,000,000					
DEII Security Improvements		\$1,000,000	\$2,000,000			
DEII Administrative Complex	\$5,000,000					
DEII Firestation		\$3,500,000				
Total	\$63,166,000	\$42,600,000	\$31,900,000	\$22,000,000	\$12,700,000	\$9,000,000

Enterprise Fund Summary

Aviation	2015	2016	2017	2018	Totals
South General Aviation Apron Rehab					\$10,000,000
Foreign Trade Zone					\$6,000,000
Terminal 1, 2 & CC					\$15,000,000
Terminal Curbs Modernization					\$6,700,000
Mechanical System					\$2,000,000
Electrical System					\$2,000,000
Terminal Fire Alarm					\$2,000,000
IT Security Strategic Plan/Improvements					\$5,000,000
Elevator/Escalator Systems					\$3,000,000
New Airfield Maintenance Complex					\$5,000,000
New Belly Freight					\$5,000,000
Air Cargo/Apron Extension South					\$9,100,000
Terminal Apron					\$12,500,000
Runway 17-35 Closure Costs					\$5,000,000
Air Cargo Building					\$3,700,000
Property Acquisition					\$10,000,000
Terminal Area Plan					\$1,000,000
Runway 3-21 Extension					\$3,200,000
Second Terminal	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Second Terminal Parking Structure	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
New Federal Inspection Station					\$9,000,000
Airport System Sustainability Projects					\$12,000,000
Sunport Storm Drainage Improvements					\$2,000,000
Sunport Pavement Improvements					\$2,000,000
DEII - Environment Assessment					\$500,000
DEII Aerospace Technology Park Utility Dist.					\$4,000,000
DEII Storm Drainage Improvements					\$3,000,000
DEII Roadway and Interchange Improvements					\$12,000,000
DEII CNM Aerospace Training Facility					\$4,000,000
DEII - Reconstruct Runway 4-22					\$6,316,000
DEII Taxiway B Extension at ATP					\$850,000
DEII GA Midfield Expansion - Ph. 2					\$4,000,000
DEII Reconfigure Access Road					\$1,000,000
DEII Security Improvements					\$3,000,000
DEII Administrative Complex					\$5,000,000
DEII Firestation					\$3,500,000
Total	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$193,366,000

Enterprise Fund Summary

Solid Waste Management	2009	2010	2011	2012	2013	2014
Equipment Replacement	\$4,434,000	\$2,924,000	\$2,924,000	\$2,924,000	\$3,024,000	\$3,024,000
Cerro Colorado New Cell Construction	\$750,000	\$750,000	\$500,000	\$500,000	\$525,000	\$525,000
Landfill Remediation	\$886,000	\$798,000	\$808,000	\$818,000	\$828,000	\$838,000
Automated Collection System	\$703,000	\$500,000	\$500,000	\$500,000	\$550,000	\$550,000
Alternative Landfills	\$214,000	\$210,000	\$215,000	\$220,000	\$225,000	\$230,000
Methane Gas Collection System	\$277,000			\$1,000,000		
Integrated Waste Management Plan	\$160,000					
Total	\$7,424,000	\$5,182,000	\$4,947,000	\$5,962,000	\$5,152,000	\$5,167,000

Enterprise Fund Summary

Solid Waste Management	2015	2016	2017	2018	Totals
Equipment Replacement	\$3,024,000	\$3,124,000	\$3,124,000	\$3,124,000	\$31,650,000
Cerro Colorado New Cell Construction	\$525,000	\$550,000	\$550,000	\$550,000	\$5,725,000
Landfill Remediation	\$848,000	\$858,000	\$868,000	\$878,000	\$8,428,000
Automated Collection System	\$550,000	\$600,000	\$600,000	\$600,000	\$5,653,000
Alternative Landfills	\$235,000	\$240,000	\$245,000	\$250,000	\$2,284,000
Methane Gas Collection System	\$1,000,000			\$1,000,000	\$2,277,000
Integrated Waste Management Plan					
<i>Integrated Waste Management Plan - Implementation*</i>					
Total	\$6,182,000	\$5,372,000	\$5,387,000	\$6,402,000	\$56,017,000

* The Department is studying the feasibility of modifying operations for more efficient use of existing resources (personnel, land, equipment, facilities, sites) directed toward diversion without large allocations of money & time, combined with taking initial steps to meet substantial infrastructure investment required to have expansion of handling capacity for refuse & recyclables. The study is in the early stage of phase 1, and the capital forecast needed to carry out this initiative is unknown at this time.

STATISTICAL INFORMATION

Employment and Income for Albuquerque and Similar Size MSAs in the Southwestern U.S.

		Employment in Thousands by Industry in 2009								
		Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.			
Total Nonfarm		379.1	248.4	272.1	179.1	361.9	130920			
Construction & Mining		24.1	13.7	15.3	11.4	18.2	6737			
Manufacturing		18.2	13.4	17.3	16.8	25.1	11883			
Trade, Transportation, and Utilities		63.3	38	55	30.2	58.2	24949			
Retail Trade		41.7	28	33	22.8	40.7	14527.8			
Transportation and Utilities		9.7	4.7	12.6	2.2	8.9	4796.4			
Wholesale Trade		11.9	5.4	9.4	5.2	8.5	5625.3			
Information		9	6.9	5.1	7.8	4.8	2807			
Financial Activities		18.1	15.8	12	6.5	17.4	7758			
Professional and Business Services		60.6	40.2	30	21.7	47.3	16580			
Education and Health Services		53.8	28.2	34.8	40	58.6	19191			
Leisure and Hospitality		37.6	29.6	27.1	13.7	38.7	13102			
Other Services		11.9	14.7	9	4.2	14.7	5364			
Government		82.6	47.9	66.5	26.8	78.9	22549			
Share of Employment lby Industry										
Construction & Mining		6.4%	5.5%	5.6%	6.4%	5.0%	5.1%			
Manufacturing		4.8%	5.4%	6.4%	9.4%	6.9%	9.1%			
Trade, Transportation, and Utilities		16.7%	15.3%	20.2%	16.9%	16.1%	19.1%			
Retail Trade		11.0%	11.3%	12.1%	12.7%	11.2%	11.1%			
Transportation and Utilities		2.6%	1.9%	4.6%	1.2%	2.5%	3.7%			
Wholesale Trade		3.1%	2.2%	3.5%	2.9%	2.3%	4.3%			
Information		2.4%	2.8%	1.9%	4.4%	1.3%	2.1%			
Financial Activities		4.8%	6.4%	4.4%	3.6%	4.8%	5.9%			
Professional and Business Services		16.0%	16.2%	11.0%	12.1%	13.1%	12.7%			
Education and Health Services		14.2%	11.4%	12.8%	22.3%	16.2%	14.7%			
Leisure and Hospitality		9.9%	11.9%	10.0%	7.6%	10.7%	10.0%			
Other Services		3.1%	5.9%	3.3%	2.3%	4.1%	4.1%			
Government		21.8%	19.3%	24.4%	15.0%	21.8%	17.2%			
Unemployment Rates										
		Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.			
May-07		3.2	3.8	5.6	2.3	3	4.4			
May-08		4.2	5.1	5.7	3.3	4.8	5.4			
May-09		7.0	8.6	8.7	6.2	8.0	9.4			
May-10		8.2	8.3	9.3	7.3	8.5	9.7			
Incomes Average 2006 to 2008 American Community Survey										
Median Household Income		47,418.00	57,782.00	35,637.00	58,124.00	46,229.00	52,175.00			
Household Share of U.S.		91%	111%	68%	111%	89%	100%			
Median Family Income		59,021.00	69,620.00	39,512.00	64,130.00	57,972.00	63,211.00			
Family Share of U.S.		93%	110%	63%	101%	92%	100%			

City of Albuquerque, New Mexico
 Net Assets by Component
 Last Six Fiscal Years
 (accrual basis of accounting)

Schedule 1

	Fiscal Years					
	2003	2004	2005	2006	2007	2008
Governmental activities						
Invested in capital assets, net of related debt	\$ 504,054,856	\$ 557,927,627	\$ 2,411,458,952	\$ 2,634,062,347	\$ 2,624,259,680	\$ 2,653,410,465
Restricted	192,032,124	211,593,171	181,042,023	166,750,878	172,430,062	254,250,734
Unrestricted	50,236,928	76,175,065	103,128,677	33,578,099	187,943,375	205,403,368
Total governmental activities net assets	<u>\$ 746,323,908</u>	<u>\$ 845,695,863</u>	<u>\$ 2,695,629,652</u>	<u>\$ 2,834,391,324</u>	<u>\$ 2,984,633,117</u>	<u>\$ 3,113,064,567</u>
Business-type activities						
Invested in capital assets, net of related debt	\$ 651,138,659	\$ 197,589,791	\$ 237,142,685	\$ 296,141,191	\$ 297,136,715	\$ 319,277,730
Restricted	76,854,521	77,463,968	82,966,714	71,543,791	70,846,509	99,633,119
Unrestricted	87,987,411	36,600,635	35,122,994	25,461,317	45,545,113	27,456,585
Total business-type activities net assets	<u>\$ 815,980,591</u>	<u>\$ 311,654,394</u>	<u>\$ 355,232,393</u>	<u>\$ 393,146,299</u>	<u>\$ 413,528,337</u>	<u>\$ 446,367,434</u>
Primary government						
Invested in capital assets, net of related debt	\$ 1,155,193,515	\$ 755,517,418	\$ 2,648,601,637	\$ 2,930,203,538	\$ 2,921,396,395	\$ 2,972,688,195
Restricted	268,886,645	289,057,139	264,008,737	238,294,669	243,276,571	353,883,853
Unrestricted	138,224,339	112,775,700	138,251,671	59,039,416	233,488,488	232,859,953
Total primary government net assets	<u>\$ 1,562,304,499</u>	<u>\$ 1,157,350,257</u>	<u>\$ 3,050,862,045</u>	<u>\$ 3,227,537,623</u>	<u>\$ 3,398,161,454</u>	<u>\$ 3,559,432,001</u>

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
 Changes in Net Assets
 Last Seven Fiscal Years
 (accrual basis of accounting)

	Fiscal Years						
	2002	2003	2004	2005	2006	2007	2008
Expenses							
Governmental activities:							
General government	\$ 52,802,606	\$ 53,021,966	\$ 65,199,614	\$ 67,551,970	\$ 77,107,681	\$ 83,362,320	\$ 88,046,445
Public Safety	180,520,033	186,205,866	196,502,048	209,967,573	233,410,622	213,014,961	231,394,560
Culture and recreation	64,806,137	71,782,754	66,765,905	82,108,879	77,297,628	83,397,788	101,823,409
Public works/Municipal Development	27,869,181	9,857,177	15,949,001	13,680,172	37,768,785	41,735,871	45,546,687
Health and human services	62,055,477	61,943,139	59,675,888	63,942,585	63,902,932	70,592,142	75,159,649
Housing and community development	2,248,822	3,994,279	3,394,615	6,198,786	3,071,733	5,330,345	6,284,061
Highways and street	27,146,590	22,197,881	18,252,379	11,985,023	22,803,534	23,875,925	37,234,930
Interest on long-term debt	16,796,249	15,275,693	15,949,492	13,815,019	18,970,735	17,329,247	17,504,836
Total governmental activities expenses	434,245,095	424,278,755	441,688,942	469,250,007	534,333,650	538,638,599	602,994,577
Business-type activities:							
Airport	60,524,079	60,643,039	60,846,366	54,644,728	59,904,463	62,265,198	63,872,083
Refuse disposal	35,836,803	37,131,656	39,444,987	41,369,980	45,080,158	47,897,085	53,557,483
Housing Authority	-	25,796,567	-	-	-	-	30,591,486
Transit	30,622,700	-	31,401,160	37,958,533	40,960,678	47,972,405	49,530,565
Joint water and sewer (1)	106,949,587	109,545,515	-	-	-	-	-
Other non-major business-type activities	32,389,529	44,107,381	40,724,540	41,878,871	42,721,505	43,868,850	16,104,553
Total business-type activities expenses	266,322,698	277,224,158	172,417,053	175,852,112	188,666,804	202,003,538	213,656,170
Total primary government expenses	\$ 700,567,793	\$ 701,502,913	\$ 614,105,995	\$ 645,102,119	\$ 723,000,454	\$ 740,642,137	\$ 816,650,747
Program Revenues							
Governmental activities:							
Charges for services							
General government	\$ 31,209,841	\$ 35,131,516	\$ 42,675,819	\$ 42,536,261	\$ 42,539,075	\$ 39,930,676	\$ 35,997,143
Public Safety	5,105,798	26,358,911	25,956,317	29,652,627	29,001,098	5,356,710 (2)	17,633,271
Other	26,395,321	14,291,111	15,229,558	14,921,613	15,040,659	22,251,900	14,531,275
Operating grants and contributions	47,497,821	28,728,252	32,925,778	29,915,795	37,115,148	32,039,118	33,841,812
Capital grants and contributions	5,392,337	9,930,175	2,381,212	1,026,552	1,097,787	216,178	8,603,682
Total governmental activities program revenues	115,601,118	114,439,965	119,168,684	118,052,848	124,793,767	99,794,582	110,607,183
Business-type activities:							
Charges for services							
Airport	57,549,154	59,325,022	60,664,848	64,046,597	68,416,707	68,214,647	74,229,742
Refuse	39,174,156	41,182,770	44,248,388	45,551,715	46,541,085	50,430,182	52,489,420
Other	140,012,282	154,697,701	20,084,614	19,498,189	18,744,313	19,621,912	21,211,082
Operating grants and contributions	21,969,722	24,770,592	25,249,911	24,750,772	24,348,775	26,027,625	29,081,729
Capital grants and contributions	24,539,129	38,909,321	12,802,142	29,891,981	30,407,851	20,552,706	25,520,864
Total business-type activities program revenues	283,244,443	318,885,406	163,049,903	183,739,254	188,458,731	184,847,072	202,532,837
Total primary government program revenues	\$ 398,845,561	\$ 433,325,371	\$ 282,218,587	\$ 301,792,102	\$ 313,252,498	\$ 284,641,654	\$ 313,140,020

City of Albuquerque, New Mexico
Changes in Net Assets
Last Seven Fiscal Years
(accrual basis of accounting)

	Fiscal Years						
	2002	2003	2004	2005	2006	2007	2008
Net (Expense)/Revenue							
Governmental activities	\$ (318,643,977)	\$ (309,838,790)	\$ (322,520,258)	\$ (351,197,159)	\$ (409,539,883)	\$ (438,844,017)	\$ (492,387,394)
Business-type activities	16,921,745	41,661,248	(9,367,150)	7,887,142	(208,073)	(17,156,466)	(11,123,333)
	<u>\$ (301,722,232)</u>	<u>\$ (268,177,542)</u>	<u>\$ (331,887,408)</u>	<u>\$ (343,310,017)</u>	<u>\$ (409,747,956)</u>	<u>\$ (456,000,483)</u>	<u>\$ (503,510,727)</u>
Total primary government net (expense)/revenue							
General Revenues and Other Changes in Net Assets							
Governmental activities:							
Taxes							
Property taxes	\$ 72,151,496	\$ 86,393,546	\$ 88,253,706	\$ 92,546,664	\$ 101,600,383	\$ 108,690,517	\$ 122,348,148
Franchise taxes	15,368,751	18,119,767	18,449,049	20,138,467	19,290,495	19,439,256	20,035,776
Sales taxes	116,252,287	121,984,293	132,257,178	163,250,264	187,323,240	187,007,560	179,652,214
Other taxes	8,319,032	8,326,069	8,730,347	9,019,206	11,991,553	12,959,738	13,802,819
Unrestricted NM shared taxes and fees	146,338,236	152,505,829	161,755,908	167,875,410	180,991,062	197,343,767	198,743,231
Unrestricted grants and contributions	12,346,808	11,471,037	15,281,939	29,230,347	34,041,732	38,863,931	45,241,380
Payments in lieu of taxes	-	-	5,110,928	4,769,764	5,202,860	5,111,853	5,018,751
Investment earnings	11,324,332	8,594,542	4,253,858	12,469,788	14,039,015	19,994,223	20,565,992
Miscellaneous	5,179,315	15,559,876	13,917,869	15,759,659	27,167,544	30,737,892	50,543,429
Transfers between gov't and business type	(21,184,079)	(15,943,671)	(25,625,107)	(25,933,600)	(33,346,329)	(31,062,927)	(35,132,896)
Gain(loss) on disposition of capital assets	-	-	-	(45,363,094)	-	-	-
Total governmental activities	366,096,178	407,011,288	422,385,675	443,762,875	548,301,555	589,085,810	620,818,844
Business-type activities:							
Investment earnings	4,531,263	2,506,826	124,945	1,697,541	3,051,453	4,022,531	3,937,365
Miscellaneous	-	-	-	-	1,724,197	2,453,046	4,892,169
Transfers between gov't and business type	21,184,079	15,943,671	25,625,107	25,933,600	33,346,329	31,062,927	35,132,896
Gain(loss) on disposition of capital assets	-	-	(538,744,820)	(1,267,740)	-	-	-
Total business-type activities	25,715,342	18,450,497	(512,994,768)	26,363,401	38,121,979	37,538,504	43,962,430
Total primary government	<u>\$ 391,811,520</u>	<u>\$ 425,461,785</u>	<u>\$ (90,609,093)</u>	<u>\$ 470,126,276</u>	<u>\$ 586,423,534</u>	<u>\$ 626,624,314</u>	<u>\$ 664,781,274</u>
Changes in Net Assets							
Governmental activities	47,452,201	97,172,498	99,865,417	92,565,716	138,761,672	150,241,793	128,431,450
Business-type activities	42,637,087	60,111,745	(522,361,918)	34,250,543	37,913,906	20,382,038	32,839,097
Total primary government	<u>\$ 90,089,288</u>	<u>\$ 157,284,243</u>	<u>\$ (422,496,501)</u>	<u>\$ 126,816,259</u>	<u>\$ 176,675,578</u>	<u>\$ 170,623,831</u>	<u>\$ 161,270,547</u>

(1) In Fiscal Year 2004 Joint Water and Sewer became the Albuquerque Bernalillo County Water Utility Authority a Component Unit of the City.

(2) In Fiscal Year 2007 the City turned over operation of the Metropolitan Detention Center to Bernalillo County.

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
Governmental Activities Tax Revenues By Source
Last Ten Fiscal Years
 (accrual basis of accounting)

Fiscal Year	State Shared	Gasoline	State Shared	State Shared	Local Option	Property	Franchise	Hospitality	Lodgers'	Total
	Gross Receipt Tax	Tax	Cigarette Tax	Motor Vehicle Tax	Gross Receipt Tax	Tax	Tax	Tax	Tax	
2008	\$188,764,768	\$7,808,161	\$471,844	\$1,698,458	\$179,652,214	\$122,348,148	\$20,035,776	\$2,300,469	\$11,502,350	\$534,582,188
2007	187,215,960	8,150,721	453,447	1,523,639	187,007,560	108,690,517	19,439,256	2,162,060	10,797,678	525,440,838
2006	176,647,546	7,274,479	504,955	1,397,094	184,643,805	101,600,383	19,290,495	1,995,823	9,995,729	503,350,309
2005	162,685,510	7,024,191	542,098	1,426,523	163,250,264	92,546,664	18,353,990	1,784,477	9,019,206	456,632,923
2004	156,188,748	6,761,988	604,817	1,267,037	132,257,178	88,253,706	18,449,049	-	8,730,347	412,512,870
2003	143,950,677	6,744,579	587,209	1,106,151	121,984,293	86,393,546	18,119,767	-	8,326,069	387,212,291
2002	137,385,362	6,933,815	590,261	1,371,390	116,252,287	72,151,496	15,368,751	-	8,319,032	358,372,394
2001	135,830,834	6,998,370	607,493	967,264	114,839,392	79,102,344	15,625,873	-	8,488,118	362,459,688
2000	130,281,585	6,899,766	680,669	1,246,228	96,367,231	72,961,680	13,581,230	-	8,394,740	330,413,129
1999	125,538,540	6,957,554	668,494	1,219,314	104,853,765	63,661,977	14,161,396	-	8,091,811	325,152,851

City of Albuquerque, New Mexico
Fund Balances of Governmental Funds
Last Ten Fiscal Years
 (modified accrual basis of accounting)

	Fiscal Years				
	1999	2000	2001	2002	2003
General Fund					
Reserved	\$ 19,476,022	\$ 18,948,761	\$ 18,829,144	\$ 16,781,809	\$ 28,163,764
Unreserved	24,665,504	24,454,124	21,353,520	19,817,655	14,961,437
Total general fund	<u>\$ 44,141,526</u>	<u>\$ 43,402,885</u>	<u>\$ 40,182,664</u>	<u>\$ 36,599,464</u>	<u>\$ 43,125,201</u>
All Other Governmental Funds					
Reserved	\$ 51,804,175	\$ 106,269,951	\$ 81,007,719	\$ 64,982,499	\$ 62,655,779
Unreserved reported in:					
Special revenue funds	\$ 19,175,941	\$ 8,764,539	\$ 3,913,646	\$ 19,120,526	\$ 21,466,100
Debt service funds	18,505,932	29,663,267	15,998,712	5,013,003	4,042,465
Capital projects funds	123,374,805	50,000,403	67,295,182	16,991,567	27,703,336
Total all other governmental funds	<u>\$ 212,860,853</u>	<u>\$ 194,698,160</u>	<u>\$ 168,215,259</u>	<u>\$ 106,107,595</u>	<u>\$ 115,867,680</u>
General Fund					
Reserved	\$ 30,741,358	\$ 42,706,312	\$ 5,644,988	\$ 8,402,072	\$ 4,696,560
Unreserved	33,737,288	42,717,703	81,705,583	76,244,763	53,989,007
Total general fund	<u>\$ 64,478,646</u>	<u>\$ 85,424,015</u>	<u>\$ 87,350,571</u>	<u>\$ 84,646,835</u>	<u>\$ 58,685,567</u>
All Other Governmental Funds					
Reserved	\$ 55,841,404	\$ 54,530,026	\$ 63,006,291	\$ 57,381,957	\$ 78,199,524
Unreserved reported in:					
Special revenue funds	\$ 25,522,271	\$ 22,674,822	\$ 26,911,919	\$ 38,795,673	\$ 42,728,336
Debt service funds	3,406,977	3,992,483	-	-	-
Capital projects funds	32,575,154	26,749,226	151,940,533	149,976,227	256,465,833
Total all other governmental funds	<u>\$ 117,345,806</u>	<u>\$ 107,946,557</u>	<u>\$ 241,858,743</u>	<u>\$ 246,153,857</u>	<u>\$ 377,393,693</u>

City of Albuquerque, New Mexico
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting, in thousands of dollars)

Schedule 5

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>
Revenues				
Taxes	\$ 195,694	\$ 201,300	\$ 228,910	\$ 218,303
Licenses, fees and permits	9,537	9,542	10,275	10,396
Fines and penalties	1,035	352	458	669
Charges for services	42,499	40,903	44,132	43,745
Municipal development	1,251	3,412	4,823	10,277
Intergovernmental	214,533	195,209	209,617	209,422
Interest earnings	12,047	13,573	20,504	10,411
Other revenues	14,601	12,023	11,592	11,520
Total revenues	<u>491,197</u>	<u>476,314</u>	<u>530,311</u>	<u>514,743</u>
Expenditures				
General government	49,917	51,967	52,359	53,055
Public safety	144,965	154,464	165,804	172,368
Cultural and recreation	50,152	50,533	54,248	53,316
Public works/Municipal development	18,967	17,261	15,385	11,277
Housing and community development	37,321	17,523	21,352	21,463
Health and human services	57,344	61,025	62,654	60,943
Capital outlay	81,323	103,225	140,853	110,038
Debt service				
Principal	65,182	60,023	95,325	60,058
Interest				14,829
Fees and other charges				2,764
Total expenditures	<u>505,171</u>	<u>516,021</u>	<u>607,980</u>	<u>560,111</u>
Excess of revenues under expenditures	(13,974)	(39,707)	(77,669)	(45,368)
Other Financing Sources/(Uses)				
Proceeds from borrowing	26,940	49,708	68,008	99,103
Proceeds from refunding	77,601	-	-	-
Payments to escrow agent	(76,691)	-	-	-
Transfers in	38,839	38,672	43,465	47,096
Transfers out	(53,859)	(52,766)	(63,334)	(68,011)
Total other financing sources/(uses)	<u>12,830</u>	<u>35,614</u>	<u>48,139</u>	<u>78,188</u>
Net change in fund balances	<u>\$ (1,144)</u>	<u>\$ (4,093)</u>	<u>\$ (29,530)</u>	<u>\$ 32,820</u>
Debt service as a percentage of noncapital expenditures	15.38%	14.54%	20.41%	17.25%

Note: Prior to 2002 debt service expenditures were not reported as principal or interest, therefore a breakdown is not available.

Note: Expenditures in FY2006 and FY2007 were changed to agree to the final Statement of Revenues, Expenditures, and Changes in Fund Balance C

City of Albuquerque, New Mexico
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting, in thousands of dollars)

Schedule 5

Fiscal Years						
2003	2004	2005	2006	2007	2008	
\$ 232,317	\$ 252,644	\$ 289,570	\$ 323,403	\$ 336,354	\$ 339,487	
14,436	16,026	17,801	17,768	16,027	13,455	
715	901	1,157	1,374	10,719	13,341	
45,683	51,428	51,414	54,219	47,381	47,932	
7,163	5,871	5,148	3,818	2,429	1,926	
216,174	229,799	251,326	272,027	269,415	277,794	
7,946	4,082	12,297	10,390	15,667	15,940	
15,709	15,056	11,263	23,757	28,612	25,777	
<u>540,143</u>	<u>575,807</u>	<u>639,976</u>	<u>706,756</u>	<u>726,604</u>	<u>735,652</u>	
54,193	67,988	68,849	71,552	97,887	90,803	
178,933	191,486	216,212	228,853	189,609	214,301	
52,891	8,208	63,385	68,451	68,479	71,449	
6,385	54,925	9,190	30,817	34,230	36,831	
22,074	17,292	21,765	3,074	5,330	6,366	
61,230	59,237	65,940	65,971	69,390	71,627	
112,738	132,615	174,569	181,778	168,185	139,951	
44,764	67,896	95,492	84,621	80,400	78,752	
13,582	14,781	13,907	17,744	15,785	15,796	
1,427	2,085	2,306	889	924	1,335	
<u>548,217</u>	<u>616,513</u>	<u>731,615</u>	<u>753,750</u>	<u>730,219</u>	<u>727,211</u>	
(8,074)	(40,706)	(91,639)	(46,994)	(3,615)	8,441	
16,522	149,719	133,350	37,000	36,000	131,249	
-	-	61,147	-	-	16,655	
-	-	(61,023)	-	-	(16,183)	
51,176	48,713	54,088	60,167	50,785	49,658	
<u>(66,850)</u>	<u>(74,143)</u>	<u>(79,753)</u>	<u>(93,244)</u>	<u>(81,579)</u>	<u>(84,541)</u>	
<u>848</u>	<u>124,289</u>	<u>107,809</u>	<u>3,923</u>	<u>5,206</u>	<u>96,838</u>	
\$ <u>(7,226)</u>	\$ <u>83,583</u>	\$ <u>16,170</u>	\$ <u>(43,071)</u>	\$ <u>1,591</u>	\$ <u>105,279</u>	
13.73%	17.52%	20.05%	18.05%	17.28%	16.33%	

Government Fund

City of Albuquerque, New Mexico
Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year Ended June 30,	Real Property		Other Property		Exemptions		Total Taxable Assessed Value	Total Direct Tax Rate (1)	Estimated Actual Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property	Centrally Assessed	Personal/Livestock	Residential Property (2)	Commercial Property (3)				
1999	3,935,196,924	2,036,146,299	263,165,055	394,438,139	(222,877,796)	(749,174,066)	5,656,894,555	11.357	19,906,745,997	28.42%
2000	4,770,611,719	2,777,089,571	281,059,652	392,176,789	(230,337,445)	(1,134,317,568)	6,856,282,718	11.080	24,687,500,694	27.77%
2001	4,889,334,382	2,656,130,415	310,904,220	403,869,906	(232,987,561)	(1,126,355,395)	6,900,895,967	11.166	24,805,522,291	27.82%
2002	5,268,673,417	2,732,952,651	347,857,674	413,820,240	(241,603,430)	(1,102,570,602)	7,419,129,950	11.161	26,316,228,174	28.19%
2003	5,527,990,929	2,679,078,770	361,189,032	378,159,626	(249,209,374)	(1,077,788,203)	7,619,420,780	11.153	26,866,121,192	28.36%
2004	5,779,478,341	2,764,775,655	332,740,564	419,066,231	(290,547,121)	(1,121,680,068)	7,883,833,602	11.154	27,916,098,471	28.24%
2005	6,182,702,442	2,883,665,171	314,998,373	387,884,498	(324,693,906)	(1,159,063,422)	8,285,493,156	11.149	29,337,088,541	28.24%
2006	6,645,055,388	3,490,233,530	324,655,661	380,585,156	(354,473,556)	(1,178,475,587)	9,307,580,592	11.080	32,554,143,348	28.59%
2007	7,269,163,333	3,455,322,706	342,401,308	382,554,459	(375,626,598)	(1,215,646,430)	9,858,168,778	11.148	34,382,708,126	28.67%
2008	8,015,865,525	4,041,061,548	367,219,331	434,366,502	(392,119,005)	(1,516,627,863)	10,949,766,038	11.113	38,614,152,871	28.36%

Source: Bernalillo County Abstract of Property Reported For Taxation

Note: Bernalillo County assesses property at 33.3% of assessed valuation in accordance with Sections 7-37-7 and 7-37-7.1 NMSA 1978. Estimated actual value is calculated by dividing assessed value by those percentages. Tax rates are per \$1,000 of assessed value.

- (1) Weighted average of residential rate and non-residential (commercial) rate based on percentage of each type to total assessed value.
- (2) Residential exemptions are Head of Household (\$2,000) and Veteran (\$4,000) and low income/age (65 years old with less than \$18,500 in income).
- (3) Non-residential exemptions are granted for agriculture property and for Industrial and Municipal Revenue Bonds.

**City of Albuquerque, New Mexico
Property Tax Levies and Collections
Last Ten Fiscal Years**

Fiscal Year Ended June 30,	Collected within the Fiscal Year of the Levy			Total Collections to Date	
	Taxes Levied for the Fiscal Year	Amount	Percentage of Levy	Amount	Percentage of Levy (1)
1999	64,063,064	59,698,737	93.19%	(2)	(2)
2000	73,991,401	59,460,369	80.36%	\$14,405,844	99.83%
2001	76,698,781	70,662,827	92.13%	5,766,474	99.65%
2002	81,970,773	78,096,507	95.27%	3,575,227	99.64%
2003	85,059,627	81,327,454	95.61%	3,378,905	99.58%
2004	87,872,587	84,534,872	96.20%	2,910,509	99.51%
2005	92,507,491	89,148,702	96.37%	2,340,605	98.90%
2006	102,290,447	99,100,903	96.88%	3,210,398	100.02%
2007	109,792,820	106,845,546	97.32%	2,374,766	99.48%
2008	121,750,532	117,075,560	96.16%	4,107,019	99.53%

Source: Bernalillo County Treasurer's Reports for the Year ended June 30 and Bernalillo County Tax Calculation Certification by tax year.

(1) Percentage of Levy collected to date is based on the revised taxes levied for each fiscal year based on adjustments made to the property tax rolls by the Bernalillo County Assessor's Office.

(2) In fiscal year 2000, Bernalillo County implemented a new property tax assessment and collection software system. Current total collections to date information is not available by tax year for fiscal year 1999.

**City of Albuquerque, New Mexico
Taxable Sales by Category
Current Year and Nine Years Ago**

Tax Remitter	1999			2008		
	Tax Liability	Rank	Percentage of Total	Tax Liability	Rank	Percentage of Total
All Other Sectors	\$ 3,968,833,492	1	39.38%	\$ 5,897,260,474	2	38.92%
Retail Trade	3,963,137,971	2	39.32%	6,348,565,375	1	41.89%
Construction	1,001,379,561	3	9.93%	1,563,993,363	3	10.32%
Wholesale Trade	535,577,392	4	5.31%	664,259,249	4	4.38%
Manufacturing	324,194,181	5	3.22%	311,803,301	6	2.06%
Finances, Insurance and Real Estate	286,259,751	6	2.84%	368,778,970	5	2.43%
Total Taxable Gross Receipts	\$ 10,079,382,348		100%	\$ 15,154,660,732		100%

City of Albuquerque, New Mexico
Property Tax Rates
Direct and Overlapping Governments
Last Ten Fiscal Years

Fiscal Year	Total Tax Levy(1)	Bernalillo County		State of New Mexico		Schools		Central NM Community College(2)		Flood Control Authority		Hospital		Conservancy District	
		City	County	New Mexico	New Mexico	Schools	College(2)	College(2)	College(2)	Authority	Hospital	District			
1999	48.132	11.362	9.070	1.347	1.347	11.888	2.935	2.935	1.050	4.565	5.915				
2000	46.752	11.357	9.066	1.438	1.438	11.013	2.945	2.945	1.050	4.103	5.780				
2001	42.499	11.080	8.270	1.482	1.482	8.505	2.578	2.578	0.939	4.016	5.629				
2002	43.701	11.166	8.558	1.529	1.529	8.527	3.179	3.179	0.962	4.184	5.596				
2003	45.571	11.161	8.635	1.765	1.765	8.503	2.628	2.628	0.943	6.500	5.436				
2004	44.701	11.153	8.532	1.123	1.123	7.883	3.174	3.174	0.937	6.500	5.399				
2005	46.668	11.154	9.549	1.520	1.520	8.497	3.175	3.175	0.936	6.500	5.337				
2006	46.160	11.149	9.536	1.028	1.028	8.493	3.174	3.174	0.934	6.500	5.346				
2007	44.367	11.080	8.369	1.234	1.234	8.415	3.069	3.069	0.920	6.317	4.963				
2008	44.766	11.148	8.575	1.291	1.291	8.489	3.184	3.184	0.936	6.487	4.655				

Source: Bernalillo County Treasurer's Office

(1) Weighted average residential and non-residential property.

(2) Previously Technical Vocational Institute

City of Albuquerque, New Mexico
Direct and Overlapping Gross Receipts (Sales) Tax Rates
Last Ten Fiscal Years

Schedule 10

Fiscal Year	Tax Rate Imposed on City Residents by:				Total Rate in City	Effective City Rate ³
	State	Less: State Credit	City	County		
1999						
7/1/98-12/31/98	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/99-6/30/99	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2000						
7/1/99-12/31/99	5.0000	(0.5000)	0.8125	0.2500	5.5625	2.0375
1/1/00-6/30/00	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2001						
7/1/00-12/31/00	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/01-6/30/01	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2002						
7/1/01-12/31/01	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/02-6/30/02	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2003						
7/1/02-12/31/02	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/03-6/30/03	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2004						
7/1/03-12/31/03	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/04-6/30/04	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
2005						
7/1/04-12/31/04	5.0000	(0.5000)	1.3125	0.2500	6.0625	2.5375
1/1/05-6/30/05	5.0000	--	1.3125	0.4375	6.7500	2.5375
2006						
7/1/05-12/31/05	5.0000	--	1.3125	0.4375	6.7500	2.5375
1/1/06-6/30/06	5.0000	--	1.3125	0.4375	6.7500	2.5375
2007						
7/1/06-12/31/06	5.0000	--	1.3125	0.5625	6.8750	2.5375
1/1/07-6/30/07	5.0000	--	1.1875	0.6875	6.8750	2.4125
2008						
7/1/07-12/31/07	5.0000	--	1.1875	0.6875	6.8750	2.4125
1/1/08-6/30/08	5.0000	--	1.1875	0.6875	6.8750	2.4125

Source: New Mexico Taxation & Revenue Department

Notes:

1. City and County local option gross receipts tax rates can be changed only on January 1 and July 1 each year.
2. Some County local option gross receipts tax rates can be imposed County-wide within the City limits.
3. From the state rate, 1.225% of the taxable gross receipts within a municipality is distributed to the municipality.

City of Albuquerque, New Mexico
Principal Property Tax Payers
Current Year and Seven Years Ago

Name of Taxpayer	2008			2001		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Valuation	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Valuation
Qwest (US West)	\$ 97,062,812	1	0.886%	\$ 92,792,984	1	1.34%
PNM Electric	91,937,229	2	0.840%	65,419,389	2	0.95%
Southwest Airlines	20,191,079	3	0.184%	20,125,475	4	0.29%
PNM Gas Services	20,176,901	4	0.184%	20,081,828	5	0.29%
Simon Property Group Ltd (Cottonwood Mall)	16,041,762	5	0.147%	17,689,498	7	0.26%
Comcast Cablevision of New Mexico	15,805,635	6	0.144%	-	-	-
Heitman Properties of NM (part of Coronado Shopping Mall)	14,771,490	7	0.135%	18,497,917	6	0.27%
HUB Albuquerque LLC/HRPT Properties	14,261,640	8	0.130%	-	-	-
T-Mobile Texas LP	13,881,352	9	0.127%	-	-	-
Verizon Wireless (VAW) LLC	12,775,431	10	0.117%	-	-	-
AHS Albuquerque Regional Medical Center	12,049,903	11	0.110%	-	-	-
GEB Lobos LLC	10,904,680	12	0.100%	-	-	-
Skywest Airlines, Inc.	10,780,249	13	0.098%	-	-	-
Albuquerque Plaza Office Investment LLC	10,029,330	14	0.092%	-	-	-
Albuquerque Plaza Associates	9,407,793	15	0.086%	-	-	-
Crescent Real Estate (Hyatt Hotel)	-	-	-	20,904,443	3	0.30%
AT&T Communications	-	-	-	15,518,310	8	0.22%
Southwestco Wireless	-	-	-	12,808,309	9	0.19%
Winrock Property (Winrock Mall)	-	-	-	12,406,360	10	0.18%
Total	\$ 370,077,286		3.380%	\$ 296,244,513		4.29%
Total taxable valuation	10,949,766,038			6,900,895,967		4.29%

Sources: Bernalillo County Treasurer's Office

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
Ratios of Outstanding Debt of the
Primary Government to Personal Income and Population
Last Seven Fiscal Years

Fiscal Year	<u>Governmental Activities</u>				<u>Business Type Activities</u>			
	General Obligation Bonds	Sales Tax Bonds	Special Assessment Bonds	Airport Revenue Bonds	Refuse Revenue Bonds/Notes	Transit Loan	Non-Major Bonds/Notes	
2002	\$ 160,055,000	\$ 140,580,349	\$ 18,051,511	\$ 225,335,000	\$ 33,635,000	\$ -	\$ 27,895,000	
2003	160,055,000	156,478,688	13,421,510	211,750,000	33,635,000	-	55,975,000	
2004	262,605,000	153,172,800	16,680,492	233,660,000	30,795,000	-	54,675,000	
2005	296,560,917	147,252,116	12,655,943	226,030,000	27,820,000	-	53,504,263	
2006	276,205,000	141,556,299	7,674,819	216,220,000	24,710,000	-	50,417,914	
2007	235,765,000	137,405,000	5,413,784	205,070,000	26,180,627	20,000,000	49,199,311	
2008	292,620,000	130,900,000	3,738,005	210,865,000	24,822,636	19,076,252	44,403,086	

Fiscal Year	Total Primary Government	Percentage of Personal Income (1)	Per Capita (1)	Population (2)	Personal Income (3)
					(in billions)
2002	\$ 605,551,860	2.91%	1,298	466,419	\$20,793,000,000
2003	631,315,198	2.96%	1,328	475,447	21,311,000,000
2004	751,588,292	3.37%	1,544	486,676	22,279,000,000
2005	763,823,239	3.20%	1,532	498,716	23,857,000,000
2006	716,784,032	2.78%	1,407	509,621	25,814,000,000
2007	679,033,722	2.45%	1,310	518,271	27,679,000,000
2008	726,424,979	2.49%	1,378	527,082	29,188,000,000

(1) Population and personal income data used to calculate Per Capita and % of Personal Income are from Bureau of Business & Economic Research, UNM (BBER).
 (2) 2007 Population is an estimate based on a BBER projected annual growth rate of 1.2%.
 (3) FY 2006 and FY 2007 personal income amount is from BBER forecast for the Albuquerque MSA.

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
Ratios of General Bonded Debt Outstanding
to Taxable Value of Property and Population
Last Ten Fiscal Years

Schedule 13

<u>Fiscal Year</u>	<u>General Obligation Bonds Outstanding</u>	<u>Actual Taxable Value</u>	<u>Percentage of Actual Taxable Value of Property to Bonds Outstanding</u>	<u>G.O. Bonds Per Capita</u>	<u>Population (1)</u>
1999	\$ 152,825,000	\$ 5,656,894,555	2.70%	\$ 362.67	421,384
2000	144,144,636	6,856,282,717	2.10%	320.06	450,372
2001	117,440,000	6,900,700,986	1.70%	257.63	455,848
2002	209,865,000	7,419,129,910	2.83%	449.95	466,419
2003	160,055,000	7,619,420,780	2.10%	336.64	475,447
2004	262,605,000	7,883,833,602	3.33%	539.59	486,676
2005	296,555,000	8,285,493,156	3.58%	594.64	498,716
2006	276,205,000	9,307,580,592	2.97%	541.98	509,621
2007	235,765,000	9,858,168,778	2.39%	454.91	518,271
2008	292,620,000	10,949,766,038	2.67%	555.17	527,082

(1) Population data used to calculate Per Capita is from Bureau of Business & Economic Research, UNM (BBER).

City of Albuquerque, New Mexico
Direct and Overlapping Governmental Activities Debt
As of June 30, 2008

Governmental Agency	G.O. Debt	Tax Year 2007 Assessed Valuation	Percent Applicable to City	Net Overlapping
City of Albuquerque	\$205,054,417	\$10,949,766,038	100.00%	\$205,054,417
Albuquerque Public Schools	238,180,000	13,182,532,511	83.06%	197,838,714
Albuquerque Metropolitan Arroyo Flood Control Authority	32,000,000	12,672,275,357	86.41%	27,650,324
Central New Mexico Community College	29,050,000	13,115,229,736	83.49%	24,253,537
Bernalillo County	98,835,000	13,191,112,431	83.01%	82,041,612
State of New Mexico	309,900,000	46,914,958,823	23.34%	72,329,436
Total Direct & Overlapping General Obligation (G.O.) Bond Debt				\$609,168,040
Gross G.O. Bonded Debt (includes general purpose & water, sewer, & stormsewer)				\$292,620,000
Less G.O. Sinking Fund June 30, 2008 Balance				(87,565,583)
Net G.O. Bonded Debt				\$205,054,417

City of Albuquerque, New Mexico
 Legal Debt Margin
 Last Ten Fiscal Years

	Fiscal Years				
	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>
Debt Limit	\$ 226,276,000	\$ 274,251,000	\$ 276,026,000	\$ 296,765,196	\$ 304,953,000
Total net debt applicable to limit	123,476,000	179,481,000	205,241,000	127,140,000	112,885,000
Legal Debt Margin	\$ 102,800,000	\$ 94,770,000	\$ 70,785,000	\$ 169,625,196	\$ 192,068,000

Total net debt applicable to the
 limite as a percentage of debt limit 55% 65% 74% 43% 37%

	Fiscal Years				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Debt Limit	\$ 315,502,000	\$ 331,571,000	\$ 372,303,224	\$ 394,326,751	\$ 437,990,642
Total net debt applicable to limit	214,995,000	238,375,917	223,770,000	266,936,751	246,435,000
Legal Debt Margin	\$ 100,507,000	\$ 93,195,083	\$ 148,533,224	\$ 127,390,000	\$ 191,555,642

Total net debt applicable to the
 limite as a percentage of debt limit 68% 72% 60% 68% 56%

Legal Debt Margin Calculation for Fiscal Year 2008:

Assessed Value	\$ 10,949,766,038
Debt Limit (1)	437,990,642
Debt applicable to limit: General Obligation Bonds - General Purpose Only	246,435,000
Legal debt margin	\$ 191,555,642

(1) The State of New Mexico limits the amount of general purpose obligation indebtedness of the City to 4% of the assessed value of taxable property within the City.

City of Albuquerque, New Mexico
 Pledged-Revenue Coverage
 Last Ten Fiscal Years
 (amounts expressed in thousands)

Fiscal Year	<u>Airport Bonds</u>				<u>Refuse Bonds</u>				
	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage
1999	54,827	16,109	38,718	17,799	33,960	26,262	7,698	3,917	1.97
2000	55,439	17,036	38,403	17,244	35,943	27,090	8,853	3,910	2.26
2001	58,011	20,136	37,875	21,261	38,997	28,465	10,532	3,913	2.69
2002	59,494	21,437	38,057	14,840	39,191	29,638	9,553	4,496	2.12
2003	59,604	22,059	37,545	18,940	41,001	31,166	9,835	4,326	2.27
2004	60,891	24,288	36,603	16,091	43,521	33,263	10,258	4,390	2.34
2005	64,287	24,616	39,671	18,750	44,888	34,227	10,661	5,122	2.08
2006	66,397	25,600	40,797	21,166	48,144	28,805	19,339	5,134	3.77
2007	67,969	27,618	40,351	25,257	54,143	42,013	12,130	5,131	2.36
2008	75,256	29,846	45,410	25,875	57,088	46,595	10,493	5,090	2.06

Fiscal Year	<u>Sales Tax Revenue Bonds</u>				<u>Golf Course Revenue Bonds</u>				
	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage
1999	154,817		154,817	14,625	NA	NA	NA	NA	NA
2000	161,941		161,941	9,883	NA	NA	NA	NA	NA
2001	168,269		168,269	10,226	NA	NA	NA	NA	NA
2002	169,909		169,909	8,920	\$4,111	\$3,621	\$490	\$343	1.43
2003	177,634		177,634	9,802	3,980	3,435	545	347	1.57
2004	193,783		193,783	9,549	3,820	3,594	226	345	0.66
2005	201,610		201,610	10,658	3,938	3,499	439	348	1.26
2006	216,205		216,205	11,764	4,234	3,485	749	348	2.15
2007	234,161		234,161	13,105	3,979	4,001	(22)	344	(0.06)
2008	234,503		234,503	10,226	4,285	4,143	142	343	0.41

The City has issued the above revenue bonds in the past, where the City pledges income derived from certain assets or operating income to pay debt service.

City of Albuquerque, New Mexico
Principal Employers
Current Year and Nine Years Ago

	2008				1999			
	Employees	Rank	Percentage of Total Albuquerque MSA Employment	Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment	
University of New Mexico	15,435	1	3.80%	Albuquerque Public Schools	17,500	1	5.42%	
Albuquerque Public Schools	14,000	2	3.45%	University of New Mexico	7,207	2	2.23%	
Kirtland Air Force Base (Civilian)	8,640	3	2.13%	Sandia National Laboratories	6,600	3	2.04%	
Sandia National Labs	7,720	4	1.90%	City of Albuquerque	6,553	4	2.03%	
Presbyterian	7,315	5	1.80%	Presbyterian Health Care Services	5,800	5	1.80%	
City of Albuquerque	6,342	6	1.56%	Kirtland Air Force Base (Military)	5,468	6	1.69%	
State of New Mexico	5,490	7	1.35%	Intel	5,200	7	1.61%	
Kirtland Air Force Base (Military Active Duty)	5,100	9	1.26%	Kirtland Air Force Base (Civilian)	4,139	8	1.28%	
Lovelace	3,400	8	0.84%	State of New Mexico	3,600	9	1.11%	
Intel Corporation	3,300	10	0.81%	Lovelace Medical Center	3,225	10	1.00%	
Total	76,742		18.90%		65,292		20.21%	

Source: Albuquerque Economic Development, Sandia National Labs, City of Albuquerque Annual Information Statement 1998, and NM Department of Labor

City of Albuquerque, New Mexico
Economic Statistics
Last Ten Fiscal Years

(1)

Fiscal Year	City of Albuquerque	Metropolitan Statistical Area						Average	Unemployment Rate*
	Population	MSA Population	Personal Income Billions \$(3)	Per Capita Personal Income(2)	Civilian Labor Force	Civilian Employment	Wage/Salary Per Job		
1999	421,384	706,262	17.336	24,546	371,115	354,894	28,432	4.4%	
2000	450,372	731,717	18.264	24,960	372,306	357,484	29,836	4.0%	
2001	455,848	739,593	19.909	26,919	374,600	359,375	31,088	4.1%	
2002	466,419	753,834	20.793	27,583	375,725	357,817	31,989	4.8%	
2003	475,447	766,268	21.311	27,811	378,128	358,021	33,024	5.3%	
2004	486,676	780,937	22.279	28,529	381,897	360,884	34,163	5.5%	
2005	498,716	798,558	23.857	29,875	389,003	368,649	35,425	5.2%	
2006	509,621	817,794	25.814	31,565	397,947	380,099	36,712	4.5%	
2007	518,271	835,120	(1)	33,144	405,756	390,917	NA	3.7%	
2008	527,082	857,668	(1)	34,032	408,867	394,423	NA	3.5%	

Sources:

Income and wage/salary from Bureau of Economic Analysis-except where noted
Population from Census Bureau
Average Wage/Salary per Job- from Bureau of Business and Economic Research University of New Mexico, BBER.

* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.
(1) Based on growth in Fiscal Year 2007 of 1.7% for the City and 2.7% for the MSA

(2) Calculated: Personal income divided by MSA population.

(3) Personal Income for Fiscal Years 2007 and 2008 is estimated by BBER

NA - Not Available

**City of Albuquerque, New Mexico
Demographic Statistics**

Schedule 19

	<u>Number</u>	<u>Percent</u>
<u>Education (1)</u>		
Adequate Yearly Progress and Designations Under No Child Left Behind		
Total number of schools that made Adequate Yearly Progress	808	100.0%
Elementary Schools (includes K-5, K-6, K-8)	262	32.4%
Middle Schools	45	5.6%
High Schools	61	7.5%
Total number of schools that did not make Adequate Yearly Progress		
Elementary Schools (includes K-5, K-6, K-8)	201	24.9%
Middle Schools	120	14.9%
High Schools	119	14.7%

	<u>Enrollment</u>	
<u>School Enrollment (1)</u>		
Person enrolled in school	159,463	100.00%
Elementary schools (including Kindergarten)	46,680	29.27%
Mid-high schools	21,013	13.18%
High schools	28,272	17.73%
Private, alternative, and parochial schools	14,015	8.79%
Community College of New Mexico	23,607	14.80%
University of New Mexico	25,876	16.23%
Percent completed High School	4,477	85.57%

<u>Household by Type (3)</u>		
Total households	183,236	100.0%
Family households	112,623	61.5%
with children under 18 years	55,400	30.2%
Married-couple family	79,915	43.6%
with children under 18 years	35,480	19.4%
Female householder, no husband present	23,626	12.9%
with children under 18 years	14,709	8.0%
Nonfamily households	70,613	38.5%
Average household size	2.40	
Average family size	3.02	

<u>Housing Characteristics (2)</u>		
Total housing units	224,495	
Occupied housing units	207,017	92.2%
Owner-occupied housing units	126,854	61.3%
Renter-occupied housing units	80,163	38.7%
Vacant housing units	17,478	7.8%

<u>Medians (2)</u>		
Population age	35.3	
Family income	\$55,295	
Monthly housing cost - mortgage	\$1,218	
Monthly housing cost - renting	\$639	

	<u>National Rank</u>	
<u>National Comparison of Selected Characteristics (2)</u>		
Population living below the poverty level	4	18.5%
Children under 18 years below poverty level	4	25.6%
Households with one or more people under 18	14	34.6%
Population 18 years and older who are veterans	17	12.3%
Population 25 years and older who have completed high school	41	81.5%
Population 25 years and over how have completed a Bachelor's degree	29	25.3%
Percent of People 25 Years and Over Who Have Completed an Advanced Degree	12	10.9%

(1) New Mexico Department of Education

(2) American Community Survey Profile 2006 (U.S. Census Bureau)

(3) U.S. Census Bureau, Census 2000

City of Albuquerque, New Mexico
Full-time Equivalent City Employees by Function/Program
Last Seven Fiscal Years

Schedule 20

<u>Function/Program</u>	<u>Full-time Equivalent Employees as of June 30</u>						
	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Animal Welfare	0	0	0	0	0	0	142 (14)
Aviation	254	254	261	260	262	269	275
Chief Administrative Officer Department	78	47	55	57	59	40	35
Convention Center	50	46	37	0 (2)	0	0	0
Council Services	18	18	18	21	21	27	27
Cultural Services	378	375	322	362	390	400	411
Economic Development	0	0	0	0	0	10 (7)	11
Environmental Health	174	171	163	185	196	237	96
Family and Community Services	429	379	369	416	429	428	444
Finance and Administrative Services	330	306	190 (1)	230	328 (4)	343 (8)	343
Fire	602	602	604	665	675	692 (9)	692
Human Resources	42	42	41	41	42	45	45
Legal	71	63	73	77	80	107 (10)	110
Mayor Department	9	9	7	7	7	7	7
Metropolitan Detention Center	494	485	495	510	503	0 (11)	0
Municipal Development	0	0	201 (5)	278	524 (5)	543	541
Office of Internal Audit	11	11	11	12	14	14	14
Parks and Recreation	305	300	285	273	264	296 (12)	297
Planning	143	161	168	182	182	191	191
Police	1,308	1,311	1,330	1,363	1,488	1,566	1,566
Public Works	968	841	792	282 (3)	0 (6)	0	0
Senior Affairs	107	92	92	93	95	99	99
Solid Waste	409	403	405	414	418	432	445
Transit Operations	536	512	476	528	531	589 (13)	591
Total	<u>6,716</u>	<u>6,428</u>	<u>6,395</u>	<u>6,256</u>	<u>6,508</u>	<u>6,335</u>	<u>6,382</u>

- (1) Twenty-nine Capital Implementation Program FTEs, 62 Buildings FTEs, and 20 City/County Building FTEs were transferred to the Municipal Development Category.
- (2) Effective February 1, 2004 management of the Convention Center was awarded to an individual firm and the oversight of the management contract was transferred to the Department of Finance and Administrative Services.
- (3) The New Mexico Legislature adopted legislation creating the Albuquerque Bernalillo County Water Utility Authority (ABWUA). In FY 2005 the City transferred all functions, appropriations, money, records, equipment, property, and personnel to the ABWUA.
- (4) Twenty-nine FTEs were added for the new City 311 call center and 54 Fleet management FTEs were transferred from Public Works to DFAS.
- (5) The Department of Municipal Development was created by the passage of R-03-304 to assure that capital projects would be completed efficiently and in a timely manner.
- (6) The remaining functions of the Public Works Department was transferred to the Municipal Development Department. Public Works is no longer a City Department.
- (7) Economic Development is new department
- (8) Fifteen Finance & Administrative Services FTEs were added for the implementation of the Enterprise Resource Planning (ERP)/E-government system.
- (9) Seventeen Finance & Administrative Services FTEs were added for the implementation of the Enterprise Resource Planning (ERP)/E-government system.
- (10) Ten FTEs from the City Clerk Division moved from CAO's office to Legal
- (11) The operations of the Metropolitan Detention Center were transferred to Bernalillo County
- (12) Parks & Recreation was approved and budgeted additional FTE for new park acreage and medians coming on line, for the new median activity, Abq Golf Training Center that was purchased in FY/07, and for dog parks.
- (13) Fifty-eight FTEs increase expanded Rapid Ride motorcoach and security personnel
- (14) Creation of Animal Welfare Department

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
Operating Indicators by Function/Program
Last Seven Fiscal Years

Schedule 21

Function/Program	Fiscal Years						
	2002	2003	2004	2005	2006	2007	2008
Aviation							
Passengers enplaned/deplaned	6,311,000	6,007,000	6,228,000	6,466,435	6,563,579	6,489,548	6,600,000
Number of flights	122,096	130,475	121,511	124,465	120,150	115,749	130,000
Cultural and Recreation							
Library materials in collection	1,326,008	1,378,532	1,304,108	1,326,486	1,341,547	1,391,687	1,300,000
Library materials borrowed	3,150,628	3,404,772	3,620,494	4,178,204	4,326,904	4,422,245	4,990,000
Library visits	1,587,510	1,767,502	1,705,622	2,089,730	2,154,040	2,324,698	2,590,000
BioPark annual attendance	953,585	957,321	973,407	1,039,513	1,111,893	1,048,067	1,123,000
Explora annual attendance	47,000	60,820	219,378	214,977	190,485	205,055	195,700
Albuquerque Museum attendance	102,460	104,595	170,072	99,473	147,159	112,359	140,000
Park acres maintained	2,359	2,408	2,468	2,514	2,661	2,722	2,776
Open space acres	31,515	26,786	27,513	28,056	28,223	28,373	28,486
Municipal Development							
Street miles maintained	4,058	4,141	4,102	4,118	4,318	4,437	4,450
Street miles resurfaced/crack-seal	300	297	248	303	291	385	285
Potholes repaired	3,000	1,280	2,741	3,528	5,889	3,499	3,500
Curb miles swept	36,000	51,925	19,764	58,471	49,616	51,823	50,000
Facility maintained	128	130	133	145	145	168	172
Facility sq. ft. area maintained (mil.)	1.90	1.94	1.98	2.00	2.00	2.23	2.32
Planning							
Inspections -code compliance	31,165	37,758	35,973	63,933	51,566	52,511	70,000
Inspections - permits	164,079	192,020	201,932	236,052	244,117	182,438	211,140
Business registrations	6,831	6,501	6,683	7,495	5,862	6,979	6,500
Plans reviewed	10,220	11,492	11,803	9,370	7,707	7,416	7,500
Public Safety - Fire							
Emergency responses	65,387	69,170	68,271	69,877	73,242	76,171	76,171
Fires extinguished (residential)	*	*	201	99	136	138	128
Fires extinguished (non-residential)	*	*	191	114	127	115	114
Fires extinguished (wildland)	*	*	36	11	21	6	2
Hazardous materials incidents	863	1,496	1,002	884	952	1,071	1,184
Rescue calls	*	68	43	46	69	74	70
Code enforcement inspections	10,837	11,027	11,135	11,200	11,500	3,662	4,200
Public Safety - Police							
Offense reports processed	124,040	79,009	94,406	111,796	120,565	101,560	102,000
Accident reports processed	31,270	25,736	29,330	33,892	32,556	30,556	32,000
Calls received	*	1,284,531	1,176,022	1,156,696	1,130,979	911,071	1,157,416
Felony arrests	*	*	8,216	10,451	10,501	11,326	10,794
Misdemeanor arrests	*	*	12,195	24,379	19,773	24,179	22,778
Solid Waste							
Refuse collected (tons)	381,548	406,827	423,640	440,541	439,359	452,097	484,964
Recyclables collected (tons)	7,348	12,392	7,046	7,367	9,161	9,750	11,152
Miles litter/weeds cleaned	16,718	17,665	20,014	72,507	80,657	75,317	75,000
Graffiti sites cleaned	19,142	33,367	30,939	33,424	38,230	41,588	40,051
Transit - Bus							
Passenger miles	*	19,621,375	19,631,700	25,046,000	28,300,000	31,163,000	32,000,000
ABQRide ridership	7,435,000	6,834,508	6,863,216	7,249,621	8,450,000	9,386,450	9,500,000

Source: City of Albuquerque Annual Performance Plan.

Note: Some data are based estimated, projected, or preliminary information

* Data not available or information was not captured or recorded in a comparable format.

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico
Schedule of Capital Assets by Function/Program
 Last Seven Fiscal Years

Schedule 22

<u>Function/Program</u>	<u>Fiscal Years</u>						
	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
General Government:							
Bus Lines-minibuses	140	140	151	151	144	144	160
Landfill	1	1	1	1	1	1	1
Refuse Convenience Centers	3	3	3	3	3	3	3
Storm sewers (miles)	555	580	610	611	611	612	615
Public Safety:							
Law Enforcement Center	1	1	1	1	1	1	1
Police Area Command Centers	5	5	5	5	5	5	6
Police Substations	11	12	12	12	12	12	12
Fire Stations	23	23	23	23	23	23	23
Higways and Streets:							
Streets maintained (miles)	3,890	4,141	4,102	4,118	4,264	4,437	4,470
ROW acres	*	*	*	*	7,383	7,383	7,383
Bridges (railroad, river, roads)	31	31	31	31	31	31	150
Urban trails (miles)	54	55	59	60	66	126	128
Traffic signals	533	557	565	571	573	586	593
School flashing beacons	112	112	112	112	117	117	278
Storm lift stations	13	14	14	14	14	14	14
Storm drainage bridges	182	192	193	193	193	193	41
Dams/Dentention basin	14	14	14	14	14	14	110
Cultural and Recreation:							
Open space acreage	*	26,786	27,513	28,056	28,223	28,326	28,786
Park acres	*	2,408	2,468	2,514	2,661	2,769	2,776
Playgrounds	*	138	140	143	145	145	171
Baseball/softball parks	7	7	7	7	6	6	6
Golf courses	4	4	4	4	4	4	4
Swimming pools	12	12	12	12	12	12	14
Tennis courts	32	32	32	32	32	36	136
Community centers	24	24	24	24	24	24	24
Museums/Zoos/Cultural Centers	10	10	10	10	10	10	10
Libraries	17	17	17	17	17	17	17

Source: City of Albuquerque Annual Performance Plan, department records and Infrastructure records.

Note: Some data are based on estimated, projected, or preliminary information

* Data not available or information was not captured or was not recorded in a comparable format.

APPROPRIATIONS LEGISLATION

1 Section 4. That the following amounts are hereby appropriated to the
2 following program strategies for operating City government during Fiscal Year
3 2011:

4 GOAL 1 - HUMAN & FAMILY DEVELOPMENT - People of all ages have the
5 opportunity to participate in the community and economy and are well sheltered,
6 safe, healthy, and educated.

7 **GENERAL FUND – 110**

8 **Cultural Services Department**

9 CIP Libraries 60,000

10 Explora 1,300,000

11 Public Library 9,948,000

12 **Environmental Health Department**

13 Consumer Health Protection 1,070,000

14 Contingent upon approval of the new food inspection program an additional
15 \$309,000 is appropriated from the additional revenue generated from fee
16 increases to Consumer Health Protection. This includes three new food
17 inspectors and one time costs for vehicles and office equipment.

18 Urban Biology 409,000

19 **Family and Community Services Department**

20 Community Recreation 7,968,000

21 Develop Affordable Housing 75,000

22 Early Childhood Education 5,247,000

23 Emergency Shelter Services 1,031,600

24 Health and Social Services 3,129,000

25 Mental Health Services 3,106,000

26 Partner with Public Education 5,286,000

27 Plan and Coordinate 1,433,000

28 Supportive Services to Homeless 230,550

29 Transitional Housing 154,000

30 **Parks and Recreation Department**

31 Aquatics 3,842,000

32 Promote Safe Use of Firearms 435,000

1	Provide Quality Recreation	2,182,000
2	Senior Affairs Department	
3	Access to Basic Services	93,000
4	Strategic Support	1,511,000
5	Well Being	4,228,000
6	<u>RECREATION FUND – 215</u>	
7	Parks and Recreation Department	
8	Transfer to General Fund (110)	200,000
9	<u>CULTURE AND RECREATION PROJECTS FUND –225</u>	
10	Cultural Services Department	
11	Library Projects	360,000
12	<u>CITY HOUSING FUND – 240</u>	
13	Family and Community Services Department	
14	City Housing	40,000
15	<u>APARTMENTS OPERATING FUND – 671</u>	
16	Family and Community Services Department	
17	Housing Operations	2,351,000
18	Transfer to Other Funds:	
19	City Housing (240)	40,000
20	Apartments D/S (675)	1,004,000
21	<u>APARTMENTS DEBT SERVICE FUND – 675</u>	
22	Family and Community Service Department	
23	Debt Service	1,004,000
24	<u>GOLF COURSES OPERATING FUND – 681</u>	
25	Parks and Recreation Department	
26	Affordable and Quality Golf	4,034,000
27	Transfer to Other Funds:	
28	General (110)	259,000
29	Golf Courses D/S (685)	348,000
30	<u>GOLF COURSES DEBT SERVICE FUND - 685</u>	
31	Parks and Recreation Department	
32	Debt Service	348,000

1 GOAL 2 - PUBLIC SAFETY - Citizens are safe, feel safe and secure, and have trust
2 and shared responsibility for maintaining a safe environment.

3 GENERAL FUND - 110

4 Animal Welfare Department

5 Animal Welfare 9,425,000

6 Transfer to Heart Ordinance Fund (243) 95,000

7 Family and Community Services Department

8 Reduce Youth Gangs 1,272,000

9 Substance Abuse 5,376,000

10 Fire Department

11 AFD Headquarters 2,346,000

12 Dispatch 3,826,000

13 Emergency Response 53,396,000

14 Fire Prevention/Fire Marshal's Office 3,888,000

15 Logistics 1,710,000

16 Technical Services 926,000

17 Training 1,994,000

18 Legal Department

19 Safe City Strike Force 822,000

20 Police Department

21 Communications and Records 12,487,000

22 Family Advocacy 8,700,000

23 Investigative Services 21,082,000

24 Neighborhood Policing 88,173,000

25 Off-Duty Police Overtime 1,825,000

26 Officer and Department Support 17,300,000

27 Prisoner Transport 1,828,000

28 Professional Standards 761,000

29 Transfer to Law Enforcement Fund (280) 431,000

30 STATE FIRE FUND – 210

31 Fire Department

32 State Fire Fund 2,200,000

1	<u>HEART ORDINANCE FUND – 243</u>	
2	Animal Welfare Department	
3	Heart Companion Services	88,000
4	Transfer to General Fund (110)	7,000
5	<u>OPERATING GRANTS FUND – 265</u>	
6	Chief Administrative Officer Department	
7	Emergency Management	338,000
8	City Readiness Initiative (CRI)	204,000
9	The above appropriation includes indirect overhead charges of \$16,000 and	
10	\$221,000 in matching funds available in the Transfer to Operating Grants Fund	
11	(265) program in the General Fund.	
12	<u>LAW ENFORCEMENT PROTECTION FUND - 280</u>	
13	Police Department	
14	Crime Lab Project	120,000
15	DWI Ordinance Enforcement	893,000
16	Law Enforcement Protection Act	681,000
17	SID/Federal Forfeitures	731,000
18	Transfer to General Fund (110)	407,000
19	<u>FALSE ALARM ENFORCEMENT AND EDUCATION FUND – 287</u>	
20	Police Department	
21	False Alarm Enforcement	524,000
22	Transfer to Other Funds:	
23	Capital Acquisition (305)	340,000
24	General (110)	10,000
25	<u>PHOTO ENFORCEMENT FUND – 288</u>	
26	Police Department	
27	Photo Enforcement Operations	5,032,000
28	Remittance to the State	1,408,000
29	Transfer to General Fund (110)	942,000
30	GOAL 3 - PUBLIC INFRASTRUCTURE - Ensure that all existing communities are	
31	adequately and efficiently served with well planned, coordinated, and maintained	
32	sewer, storm, water and road systems and an integrated multi-modal regional	

1 transportation system. Ensure that new development is efficiently integrated into
 2 existing infrastructures and that the costs are balanced with the revenues
 3 generated.

4 **GENERAL FUND - 110**

5 **City Support Functions**

6 **Transfer to Sales Tax Refunding D/S Fund (405) 1,259,000**

7 **Municipal Development Department**

8 **Construction 1,692,000**

9 **Design Recovered Storm Drain and Transport 2,301,000**

10 **Special Events Parking 19,000**

11 **Storm Drainage 2,698,000**

12 **Strategic Support 1,919,000**

13 **Street CIP/Trans Infrastructure Tax 3,267,000**

14 **Street Services 11,137,000**

15 **Transfer to Parking Operating (641) 729,000**

16 **Transit Department**

17 **Transfer to Transit Operating Fund (661) 16,837,000**

18 **GAS TAX ROAD FUND - 282**

19 **Municipal Development Department**

20 **Street Services 5,002,000**

21 **Transfer to General Fund (110) 257,000**

22 **SALES TAX REFUNDING DEBT SERVICE FUND - 405**

23 **City Support Functions**

24 **Sales Tax Refunding Debt Service 10,405,000**

25 **GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415**

26 **City Support Functions**

27 **General Obligation Bond Debt Service 63,204,000**

28 **AVIATION OPERATING FUND – 611**

29 **Aviation Department**

30 **Aviation Management & Professional Support 3,725,000**

31 **Airport Operations, Maintenance, Security 25,482,000**

32 **Transfers to Other Funds:**

1	General (110)	1,406,000
2	Airport Capital and Deferred Maintenance (613)	7,250,000
3	Airport Revenue Bond D/S (615)	30,500,000
4	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u>	
5	Aviation Department	
6	Debt Service	29,939,000
7	<u>TRANSIT OPERATING FUND – 661</u>	
8	Transit Department	
9	ABQ Ride	26,435,000
10	Facility Maintenance	1,866,000
11	Paratransit	5,088,000
12	Special Events	250,000
13	Strategic Support	2,628,000
14	Transfer to Other Funds:	
15	General (110)	2,074,000
16	Transit Grants (663)	323,000
17	Operating Grants (265)	213,000
18	<u>TRANSIT DEBT SERVICE FUND – 667</u>	
19	Transit Department	
20	Debt Service	2,698,000
21	GOAL 4 - SUSTAINABLE COMMUNITY DEVELOPMENT - Guide growth to protect	
22	the environment and the community’s economic vitality and create a variety of	
23	livable, sustainable communities throughout Albuquerque.	
24	<u>GENERAL FUND – 110</u>	
25	Municipal Development Department	
26	Design Recovered CIP	1,008,000
27	Parks and Recreation Department	
28	Aviation Landscape Maintenance	961,000
29	CIP Funded Employees	2,872,000
30	Parks Management	15,763,000
31	Strategic Support	773,000
32	Transfer to Capital Acquisition Fund (305)	170,000

1	Planning Department	
2	Code Enforcement	3,346,000
3	\$44,000 is added to the Code Enforcement appropriation to pay for an	
4	Administrative Assistant position.	
5	Community Revitalization	1,405,000
6	One Stop Shop	6,004,000
7	\$118,000 is added to the One Stop Shop program strategy to pay for a Database	
8	Administrator III position.	
9	Planning and Development Review	864,000
10	Strategic Support	1,018,000
11	<u>METROPOLITAN REDEVELOPMENT FUND – 275</u>	
12	Planning Department	
13	Transfer to General Fund (110)	238,000
14	GOAL 5 - ENVIRONMENTAL PROTECTION AND ENHANCEMENT - Protect and	
15	enhance Albuquerque's places and natural environment — its mountains, river,	
16	Bosque, volcanoes, arroyos, clean air and underground water supply.	
17	<u>GENERAL FUND – 110</u>	
18	Cultural Services Department	
19	Biological Park	11,766,000
20	CIP Biological Park	2,317,000
21	Environmental Health Department	
22	Environmental Services	1,500,000
23	Strategic Support	642,000
24	Parks and Recreation Department	
25	Urban Forest Management	94,000
26	Transfer to Open Space Expendable Trust Fund (851)	858,000
27	<u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235</u>	
28	Cultural Services Department	
29	BioPark Projects	1,200,000
30	<u>AIR QUALITY FUND - 242</u>	
31	Environmental Health Department	
32	Operating Permits	1,392,000

1	Vehicle Pollution Management	1,208,000
2	Transfer to General Fund (110)	128,000
3	<u>REFUSE DISPOSAL OPERATING FUND – 651</u>	
4	Solid Waste Management Department	
5	Administrative Services	7,768,000
6	Clean City Section	6,682,000
7	Collections	18,482,000
8	Disposal	6,214,000
9	Recycling	4,177,000
10	Transfers to Other Funds:	
11	General (110)	4,438,000
12	Joint Water and Sewer Operating (621)	1,032,000
13	Refuse Disposal Capital (653)	10,473,000
14	Refuse Disposal Revenue Bond D/S (655)	5,004,000
15	A contingent appropriation is made based upon the cost of fuel exceeding \$2.31	
16	and fuel surcharge revenue received in excess of \$1,802,000 during FY/11 in the	
17	Refuse Disposal Operating Fund (651). Fuel appropriations for Administrative	
18	Services, Clean City Section, Collections, Disposal and Recycling program	
19	strategies will be increased up to the additional fuel surcharge revenue received	
20	at fiscal year end.	
21	<u>REFUSE DISPOSAL REVENUE BOND DEBT SERVICE FUND - 655</u>	
22	Solid Waste Management	
23	Debt Service	5,004,000
24	<u>OPEN SPACE EXPENDABLE TRUST FUND – 851</u>	
25	Parks and Recreation Department	
26	Open Space Management	2,590,000
27	GOAL 6 - ECONOMIC VITALITY – Achieve a vital, diverse, and sustainable	
28	economy in which businesses and residents have opportunities for success.	
29	<u>GENERAL FUND – 110</u>	
30	Economic Development Department	
31	Convention Center	1,583,000
32	Economic Development	1,152,000

1	International Trade	51,000
2	Transfer to Parking Operating Fund (641)	1,416,000
3	<u>LODGERS' TAX FUND - 220</u>	
4	Finance and Administrative Services Department	
5	Lodgers' Promotion	4,900,000
6	Transfer to Sales Tax Refunding D/S Fund (405)	4,900,000
7	<u>HOSPITALITY FEE FUND – 221</u>	
8	Finance and Administrative Services Department	
9	Lodgers' Promotion	980,000
10	Transfer to Other Funds:	
11	Sales Tax Refunding D/S (405)	841,000
12	Capital Acquisition (305)	139,000
13	<u>PARKING FACILITIES OPERATING FUND – 641</u>	
14	Municipal Development Department	
15	Parking Services	3,334,000
16	Transfers to Other Funds:	
17	General (110)	482,000
18	Parking Facilities Revenue Bond D/S (645)	3,126,000
19	<u>PARKING FACILITIES REVENUE BOND DEBT SERVICE FUND - 645</u>	
20	Municipal Development Department	
21	Transfer to Sales Tax Refunding D/S Fund (405)	3,261,000
22	GOAL 7 – COMMUNITY AND CULTURAL ENGAGEMENT – Residents are fully and	
23	effectively engaged in the life and decisions of the community to promote and	
24	enhance our pride, cultural values and resources; and, ensure that Albuquerque's	
25	community institutions are effective, accountable and responsive.	
26	<u>GENERAL FUND – 110</u>	
27	Cultural Services Department	
28	Anderson/Abruzzo Balloon Museum	873,000
29	Community Events	2,279,000
30	Museum	2,782,000
31	Public Art Urban Enhancement	269,000
32	Strategic Support	1,323,000

1	Office of the City Clerk	
2	City Clerk	782,000
3	<u>CULTURE AND RECREATION PROJECTS FUND - 225</u>	
4	Cultural Services Department	
5	Balloon Center Projects	132,000
6	Community Events Projects	65,000
7	Museum Projects	499,000
8	Rosenwald Projects	5,000
9	<u>OPEN & ETHICAL ELECTIONS FUND – 232</u>	
10	Office of the City Clerk	
11	Open & Ethical Elections	421,000
12	Transfer to General Fund (110)	145,000
13	<u>BASEBALL STADIUM OPERATING FUND – 691</u>	
14	Municipal Development Department	
15	Stadium Operations	787,000
16	Transfer to Other Funds:	
17	General (110)	20,000
18	Baseball Stadium D/S (695)	1,149,000
19	<u>BASEBALL STADIUM DEBT SERVICE FUND – 695</u>	
20	Municipal Development Department	
21	Debt Service	1,164,000
22	GOAL 8 – GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government	
23	is ethical and accountable; every element of government contributes effectively	
24	to meeting public needs.	
25	<u>GENERAL FUND – 110</u>	
26	Chief Administrative Officer Department	
27	Chief Administrative Officer	1,784,000
28	Administrative Hearing Office	1,081,000
29	City Support Functions	
30	Compensation in Lieu of Sick Leave	350,000
31	Dues and Memberships	422,000
32	Early Retirement	6,000,000

1	Joint Committee on Intergovernmental Legislative	
2	Relations	140,000
3	Transfer to Other Funds:	
4	Open and Ethical Elections (232)	455,000
5	Operating Grants (265)	4,414,000
6	Council Services Department	
7	Council Services	3,414,000
8	\$35,000 is added to the contractual services line item within the Council Services	
9	to pay for a legally required review of the Police Oversight Commission.	
10	Finance and Administrative Services Department	
11	Accounting	2,941,000
12	\$10,000 is added to the contractual services line item in the Accounting program	
13	strategy to pay for the development of financial statements for Fund 275, the	
14	Metropolitan Redevelopment Fund.	
15	Citizen Services	3,590,000
16	Citywide Financial Support Services	1,056,000
17	ERP-E Government	1,667,000
18	Information Services	7,520,000
19	\$52,000 is added to the Information Services program strategy to pay for a Help	
20	Desk Specialist.	
21	Office of Management & Budget	1,294,000
22	Purchasing	927,000
23	Real Property	559,000
24	Strategic Support	423,000
25	Treasury	1,310,000
26	Human Resources Department	
27	Personnel Services	1,983,000
28	Office of Internal Audit and Investigations	
29	Office of Internal Audit	928,000
30	Legal Department	
31	Legal Services	5,190,000
32	Mayor's Office	

1	Mayor's Office	913,000
2	Municipal Development Department	
3	Facilities	7,897,000
4	Transfer to Other Funds:	
5	City/County Facilities (290)	1,888,000
6	Plaza Del Sol Building (292)	1,258,000
7	<u>CITY/COUNTY PROJECT FUND – 285</u>	
8	Finance and Administrative Services Department	
9	City/County Projects	23,000
10	Transfer to General Fund (110)	32,000
11	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
12	Municipal Development Department	
13	City/County Building	3,212,000
14	Transfer to General Fund (110)	86,000
15	<u>PLAZA DEL SOL BUILDING FUND – 292</u>	
16	Municipal Development Department	
17	Plaza del Sol Building	834,000
18	Transfer to Sales Tax Refunding D/S Fund (405)	532,000
19	<u>RISK MANAGEMENT FUND – 705</u>	
20	Finance and Administrative Services Department	
21	Safety Office/Loss Prevention	1,761,000
22	Tort and Other Claims	18,407,000
23	Workers' Comp Claims	10,868,000
24	Transfer to General Fund (110)	796,000
25	Human Resources Department	
26	Unemployment Compensation	1,398,000
27	Employee Equity	101,000
28	<u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u>	
29	Finance and Administrative Services Department	
30	Materials Management	766,000
31	Transfer to General Fund (110)	353,000
32	<u>FLEET MANAGEMENT FUND - 725</u>	

1	Finance and Administrative Services Department	
2	Fleet Management	12,174,000
3	Transfer to General Fund (110)	469,000
4	<u>EMPLOYEE INSURANCE FUND - 735</u>	
5	Human Resources Department	
6	Insurance and Administration	61,019,000
7	Transfer to General Fund (110)	147,000
8	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	
9	Finance and Administrative Services Department	
10	City Communications	7,048,000
11	Transfer to General Fund (110)	320,000
12	Section 5. The following appropriations are hereby adjusted to the	
13	following program strategies and funds from fund balance and/or revenue for	
14	operating City government in fiscal year 2010:	
15	GOAL 2 - PUBLIC SAFETY - Citizens are safe, feel safe and secure, and have trust	
16	and shared responsibility for maintaining a safe environment.	
17	<u>STATE FIRE FUND – 210</u>	
18	Fire Department	
19	State Fire Fund	784,000
20	GOAL 3 - PUBLIC INFRASTRUCTURE - Ensure that all existing communities are	
21	adequately and efficiently served with well planned, coordinated, and maintained	
22	sewer, storm, water and road systems and an integrated multi-modal regional	
23	transportation system. Ensure that new development is efficiently integrated into	
24	existing infrastructures and that the costs are balanced with the revenues	
25	generated.	
26	<u>GENERAL FUND - 110</u>	
27	Municipal Development Department	
28	Transfer to Parking Operating Fund (641)	(80,000)
29	Transit Department	
30	Transfer to Transit Operating Fund (661)	(750,000)
31	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND – 415</u>	
32	City Support Functions	

1	General Obligation Bond Debt Service	15,536,000
2	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u>	
3	Aviation Department	
4	Debt Service	27,309,000

5 GOAL 6 - ECONOMIC VITALITY – Achieve a vital, diverse, and sustainable
6 economy in which businesses and residents have opportunities for success.

7 **GENERAL FUND - 110**

8 Economic Development

9	Transfer to Parking Operating Fund (641)	(200,000)
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10 **PARKING FACILITIES OPERATING FUND – 641**

11 Municipal Development Department

12	Transfer to Parking Facilities Revenue Bond D/S (645)	(200,000)
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13 GOAL 8 – GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government
14 is ethical and accountable; every element of government contributes effectively
15 to meeting public needs.

16 **GENERAL FUND - 110**

17 Council Services Department

18	Council Services	(150,000)
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19 Section 6. That the amount of \$39,326,000 reserved as the Operating
20 Reserve Fund for the City of Albuquerque for Fiscal Year 2010 in R-09-16, R-2010-
21 028 is hereby changed to \$38,414,000 to correspond with estimated actual year
22 end expenditures.

23 Section 7. Various Special Assessment Districts have been completed and
24 should now be closed. That the following appropriations in the Special
25 Assessment Debt Service Fund 501 are hereby made and that these amounts are
26 hereby transferred to the General Fund 110 operating budget in fiscal year 2010.

27 <u>Project</u>	<u>Amount</u>
28 Special Assessment	2,871,000

29 Section 8. In response to the additional decline in fiscal year 2010 Gross
30 Receipts Tax (GRT) revenues, unreserved fund balance in the Risk Management
31 fund of \$6 million will be redirected to the appropriate funds. The following
32 appropriations are hereby adjusted to the following program strategies and funds

1	from fund balance and/or revenue for operating City government in fiscal year	
2	2010:	
3	<u>AIR QUALITY FUND - 242</u>	
4	Environmental Health Department	
5	Operating Permits	(2,000)
6	Vehicle Pollution Management	(1,000)
7	<u>GAS TAX ROAD FUND - 282</u>	
8	Municipal Development Department	
9	Street Services	(28,000)
10	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
11	Municipal Development Department	
12	City/County Building	(27,000)
13	<u>AVIATION OPERATING FUND – 611</u>	
14	Aviation Department	
15	Aviation Management & Professional Support	(2,000)
16	Airport Operations, Maintenance & Security	(187,000)
17	<u>GOLF COURSES OPERATING FUND-681</u>	
18	Parks & Recreation Department	
19	Affordable and Quality Golf	(16,000)
20	<u>REFUSE DISPOSAL OPERATING FUND – 651</u>	
21	Solid Waste Management Department	
22	Administrative Services	(71,000)
23	Clean City Section	(77,000)
24	Collections	(363,000)
25	Disposal	(73,000)
26	Recycling	(19,000)
27	<u>BASEBALL STADIUM OPERATING FUND – 691</u>	
28	Municipal Development Department	
29	Stadium Operations	(1,000)
30	<u>RISK MANAGEMENT FUND – 705</u>	
31	Finance and Administrative Services Department	
32	Tort and Other Claims	(5,000)

1	Transfer to General Fund (110)		4,268,000
2	<u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u>		
3	Finance and Administrative Services Department		
4	Materials Management		(3,000)
5	<u>FLEET MANAGEMENT FUND - 725</u>		
6	Finance and Administrative Services Department		
7	Fleet Management		(39,000)
8	<u>EMPLOYEE INSURANCE FUND - 735</u>		
9	Human Resources Department		
10	Insurance and Administration		(2,000)
11	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>		
12	Finance and Administrative Services Department		
13	City Communications		(19,000)
14	Section 9. That the following interest in the Parking Capital fund is hereby		
15	appropriated to the Parking Debt Service fund for Fiscal Year 2010:		
16	<u>DMD/Parking</u>		
17	Parking	Interest	(200,000)
18	Transfer to Fund 645	Interest	200,000
19	Section 10. That the following appropriations, deappropriations and		
20	reserves are hereby made to the Capital Program to the specific funds and		
21	projects as indicated below for Fiscal Year 2011:		
22	<u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
23	Family and Community Services/Fund 305		
24	Renovate Downtown Cultural Facility for Teens		(1,300,000)
25	<u>Finance & Management/ Fund 305</u>		
26	Convention Center Improvements	Transfer from Fund 221	139,000
27	<u>Parks & Recreation/Fund 305</u>		
28	Park Development/Parks	Transfer from Fund 110	100,000
29	Sunport Landscape Equipment	Transfer from Fund 110	70,000
30	<u>Police/Fund 305</u>		
31	Public Safety/Vehicles & Equipment	Transfer from Fund 287	340,000
32	<u>Solid Waste/Fund 653</u>		

1	Refuse Equipment	Transfer from Fund 651	6,846,000
2	Automatic Collection System	Transfer from Fund 651	448,000
3	Disposal Facilities	Transfer from Fund 651	650,000
4	Facility Maintenance	Transfer from Fund 651	600,000
5	Bins	Transfer from Fund 651	100,000
6	Computer Equipment	Transfer from Fund 651	200,000
7	Alternative Landfill	Transfer from Fund 651	247,000
8	Landfill Environmental Remediation	Transfer from Fund 651	1,382,000

9 That the appropriations stated in this section are contingent upon the
10 operating transfers being approved in the operating budget and may be adjusted
11 to reflect approved amounts.

12 Section 11. That the following appropriation from fiscal year 2011 interest
13 earnings is hereby made in the Transportation Infrastructure Tax Fund 340 to the
14 specific project as indicated below:

15	<u>Department</u>	<u>Source</u>	<u>Amount</u>
16	<u>Transit</u>		
17	Transfer to other Funds	Transp. Infrastructure Tax	1,000,000

18 Section 12. That the following appropriation adjustment is hereby made from
19 Fiscal Year 2009 appropriations in the Vehicle/Equipment Acquisition Fund:

20	<u>VEHICLE/EQUIPMENT ACQUISITION FUND – 730</u>	
21	Finance and Administrative Services Department	
22	Computer Projects	600,000
23	Vehicle Projects	(600,000)

24 The amount of \$200,000 in Computer Projects is to be used as a cash match for
25 an expected federal grant to replace computers in all of the City libraries. The
26 amount of \$400,000 in Computer Projects is to be used for the replacement of
27 aging computers and equipment.

28 Section 13. STATEMENT OF CITY COUNCIL DESIRE. The amounts
29 appropriated in Section 4 of this resolution for operating City government during
30 Fiscal Year 2011 incorporate a wage decrease framework for all City employees
31 according to the following schedule:

32	<u>Employee Base Salary</u>	<u>Proposed Pay Cut</u>	<u>Unpaid Holidays</u>	<u>Effective Cut</u>
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1	\$0 to \$30,000	No cut	None	0.00%
2	\$30,001 to \$60,000	1.5% pay cut	2	2.27%
3	\$60,001 to \$75,000	1.5% pay cut	4	3.04%
4	\$75,001 to \$100,000	1.5% pay cut	5	3.43%
5	\$100,001 and up	1.5% pay cut	6	3.81%

6 It is the desire of the City Council that these wage decreases,
7 including unpaid holidays, shall remain in effect and recur annually until such
8 time as the City’s revenues and expenditures shall allow some or all of these cuts
9 to be restored to City employees. It is the desire of the City Council that recurring
10 revenues and recurring operational expenses in the General Fund will be
11 reexamined on a quarterly basis in order to determine if the City’s financial
12 situation has improved to the point where some or all of these wage decreases
13 may be restored.

14 It is further the desire of the City Council that, to the extent possible, the
15 wage decreases for public safety employees be realized through unpaid holidays
16 either through contract negotiations or a memorandum of understanding with the
17 respective unions. The City Council understands that under the City’s Labor-
18 Management Relations Act the final form of these wage decreases shall be
19 determined solely through the collective bargaining process or a memorandum of
20 understanding, and nothing in this bill is intended to interfere with the normal
21 course of those processes.

22 It is the desire of the Council that the Mayor and City Councilors shall
23 receive a 5% pay decrease.

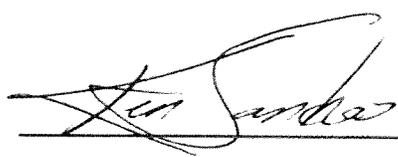
24 Section 14. Notwithstanding the Performance Plan, the attached Exhibit A
25 represents the social service contracts, service providers and contractual
26 amounts approved by the City Council for the Fiscal Year 2011.

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1 PASSED AND ADOPTED THIS 24th DAY OF May, 2010
2 BY A VOTE OF: 6 FOR 3 AGAINST.

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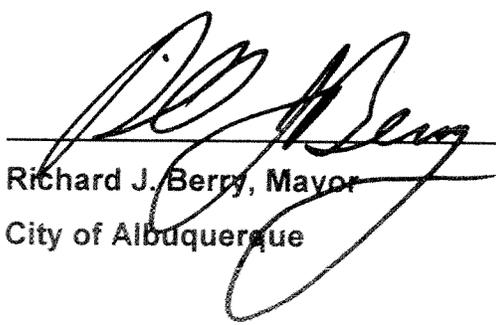
Against: Cook, Lewis, Winter



Ken Sanchez, President
City Council

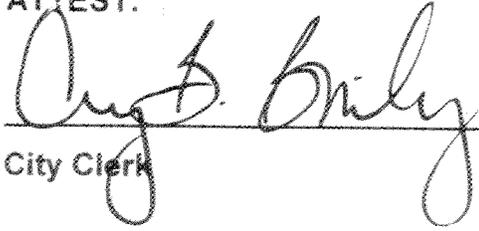
APPROVED THIS 3 DAY OF June, 2010

Bill No. F/S R-10-58



Richard J. Berry, Mayor
City of Albuquerque

ATTEST:



City Clerk

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**CITY of ALBUQUERQUE
NINETEENTH COUNCIL**

COUNCIL BILL NO. R-10-59 ENACTMENT NO. R-2010-061

SPONSORED BY: Don Harris, by request

RESOLUTION

ESTABLISHING ONE-YEAR OBJECTIVES FOR THE CITY OF ALBUQUERQUE
IN FISCAL YEAR 2011; TO MEET FIVE-YEAR GOALS.

WHEREAS, Section 4-10(b) of the City Charter specifies that the Council shall annually review and adopt one-year objectives related to the five year goals for the City, which goals and objectives are to serve as a basis for budget formulation and other policies and legislation; and

WHEREAS, on August 1, 1994 the Council adopted what became Ordinance Enactment 35-1994 revising the goals and objectives process, and on August 19, 1994 the Mayor approved it; and

WHEREAS, on October 20, 1997 the Council amended Enactment 35-1994, revising the goals and objectives process (Enactment Number 39-1997), and on November 10, 1997, the Mayor approved it; and

WHEREAS, on April 25, 2001 the Council repealed Chapter 14, Article 13, Part 3 and amended Chapter 2, Article 11 of ROA 1994, adapting the process for the establishment of Five Year Goals and Annual Objectives, as part of the annual budget process; and

WHEREAS, the Mayor and Council adopted five-year goals for the City (R-06-137; Enactment Number 122-2006), and are prepared to adopt one-year objectives for the City for Fiscal Year 2011 (FY/11).

BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF ALBUQUERQUE:

Section 1. That the City of Albuquerque adopts the following one-year objectives for FY/11, grouped under the eight five-year goals of the City.

HUMAN AND FAMILY DEVELOPMENT GOAL: People of all ages have the

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1 opportunity to participate in the community and economy and are well
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. In collaboration with the Department of Municipal
4 Development, approve the final drawings, select a contractor, and begin work
5 on capital improvement projects at the Barelas and Highland Senior Centers
6 by the end of the first quarter, FY/11. Monitor construction to minimize the
7 disruption of services to seniors, and ensure the projects are complete and
8 within budget by the end of FY/11. Submit a status report to the Mayor and
9 City Council by the end of FY/11. (DSA/Senior Well Being.)

10 OBJECTIVE 2. Complete the development of recreational,
11 educational, fitness, and volunteer programs for the North Domingo Baca
12 Multigenerational Center by end of the third quarter FY/11 in anticipation of the
13 center opening in the first quarter of FY/12. As funding permits, begin staffing
14 the center during the fourth quarter, FY/11. In collaboration with the
15 Department of Municipal Development, participate in architectural planning
16 and construction meetings to ensure the project is on schedule and within
17 budget. Submit a status report to the Mayor and City Council by the end of
18 FY/11. (DSA/Senior Well Being)

19 OBJECTIVE 3. Using current resources and HUD funding, evaluate
20 the Family & Community Services Department / Community Development
21 Division process and opportunities for an electronic data system, including a
22 quarterly reporting system for agencies that contract with the division and a
23 data system to capture contract and performance data. Benefits include
24 improvements to reporting practices to the City and to HUD, timely and
25 accurate data collection, reduction of paper usage and increased staff
26 productivity. Provide a report detailing the cost and features of the system to
27 the Mayor and City Council by the end of FY11 (FCS/Plan & Coordinate).

28 OBJECTIVE 4. Using current resources, define a HUD Action Plan
29 Implementation Process to carry out the activities defined in the Community
30 Development Division's HUD annual Action Plan. Provide a report to the
31 Mayor and City Council by the end of FY11 (FCS/Plan & Coordinate).

32 OBJECTIVE 5. Using current resources and HUD funding, create a
33 Community Resource Information Board at the Downtown (Main) Library to

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1 include a map showing homeless providers, with symbols of services
2 available (shelter, jobs, meals, etc.) and brochures in English and Spanish.
3 The brochures and booklets will be made available to branch libraries, Health
4 & Social Service Centers, and other agencies. Provide a report to the Mayor
5 and City Council by the end of FY11 (FCS/ Supportive Services to the
6 Homeless).

7 OBJECTIVE 6. Using existing staff resources, define the purposes
8 of the City of Albuquerque's Community Centers, and develop policies to
9 govern the placement of future Community Centers within the scope of the
10 defined purpose, including community and legislative input. Study
11 Community Center cost cutting measures, including the possibility of fees,
12 and recommend policies. Submit policies to City Council for approval,
13 policies to be submitted by the end of FY11 (FCS/Plan & Coordinate).

14 OBJECTIVE 7. Using existing staff resources, study and determine
15 the needs of the East Side Health & Social Services Center clients and service
16 providers, and create a comprehensive needs-based strategic plan outlining
17 needed improvements. Consider utilizing available funding to renovate or
18 expand the Center in order to improve the quality and efficiency of service
19 delivery. Submit the strategic plan, proposed funding sources, and phased
20 plan for renovation to the Mayor and Council by the end of FY11. (FCS/Plan &
21 Coordinate)

22 OBJECTIVE 8. Study the current mix and utilization of funding for
23 affordable housing development for renters and homebuyers provided by the
24 City of Albuquerque, whether direct service provision or contracted service
25 provision, in order to ensure effective service delivery and efficient utilization
26 of existing funding, and to ensure that the City, vendors, and contractors are
27 providing meaningful, effective, and cost-efficient delivery of housing
28 services. Provide a report to the Mayor and Council by the end of FY11.
29 (FCS/Plan & Coordinate)

30 OBJECTIVE 9. Study the current mix and utilization of funding for
31 homeless services, including emergency shelter, transitional housing and
32 other homeless services provided by the City of Albuquerque, whether direct
33 service provision or contracted service provision, in order to ensure effective

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1 service delivery and efficient utilization of existing funding, and to ensure that
2 the City, vendors, and contractors are providing meaningful, effective, and
3 cost-efficient delivery of housing services. Provide a report to the Mayor and
4 Council by the end of FY11. (FCS/Plan & Coordinate)

5 OBJECTIVE 10. Utilizing existing staff and available resources, and
6 partnering with outside agencies as appropriate, conduct a community needs
7 assessment to determine which social services currently provided or
8 contracted by the City are most essential, and which are appropriately
9 provided by municipal government. For each prioritized service, determine
10 the desired outcome of each program designed to address the essential need,
11 and recommend indicators to evaluate the impact of each program upon the
12 desired outcome. Report findings to the Mayor and Council by the end of the
13 Second Quarter FY/11. (FCS/Plan & Coordinate)

14 OBJECTIVE 11. Study the current mix of service and utilization of
15 funding for Bernalillo County Seniors. Make recommendations to improve and
16 ensure effective service delivery and efficient utilization of existing funding,
17 coordinate with non-participating entities, and to ensure that the City,
18 vendors, and contractors are providing meaningful, effective, and cost-
19 effective delivery of senior services. Provide a report to the Mayor and
20 Council by the end of FY11 (FCS/Support Services to the Elderly)

21 OBJECTIVE 12. With existing funds, establish a sustainable
22 partnership by the end of FY/11 with local, state and regional organizations to
23 support the Mondo Indoor Track and promote the benefits of track and
24 field. Begin reporting pertinent performance measures in the FY/12
25 Performance Plan. Submit a report to the Mayor and City Council by the end
26 of FY/11. (Parks and Recreation/Provide Quality Recreation)

27 OBJECTIVE 13. Conduct a feasibility study for the consolidation of
28 meal sites operated by the Department of Senior Affairs to minimize
29 departmental spending and raise efficiency in the delivery of congregate
30 meals to participants. Establish standards to define optimum operation levels
31 and costs of the meals program; establish systems to ensure participants are
32 registered in SAMS and that nutritional assessments are conducted on an
33 annual basis. Submit status report to the Mayor and City Council by the end

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1 of FY/11. (DSA/Senior Well Being)

2 OBJECTIVE 14. Examine the Department of Senior Affairs
3 Transportation program to assess its effectiveness and level of customer
4 satisfaction. Explore possibilities in automating program monitoring and
5 tracking systems and implementing a reservation process responsive to
6 prospective participant needs and allowing for confirmation more than 24
7 hours in advance. Submit status report to the Mayor and City Council by the
8 end of FY/11 (DSA/Senior Well Being).

9 OBJECTIVE 15. Develop an internal Department of Senior Affairs
10 employee training program that utilizes City/departmental resources on-site
11 for annual SAMS instruction and additional software programs such as:
12 spreadsheets, and graphics; workshops in conflict resolution, team building,
13 customer relations, resume writing, interviewing techniques, self-improvement
14 (physical fitness) and departmental cross-training opportunities. Develop a
15 tracking process that monitors employee participation. Submit status report
16 to the Mayor and City Council by end of the second quarter, FY/11 (DSA/Senior
17 Well Being).

18 OBJECTIVE 16. Revise current Food Sanitation Ordinance to adopt
19 by reference the FDA 2009 Food Code, provide a grading system based on a
20 percentage score, increase fees to cover costs reasonably incurred in
21 administering and enforcing the Food Sanitation Ordinance, and submit to
22 City Council for consideration. Upon adoption, implement the new Food
23 Sanitation Ordinance using existing resources, train health inspection staff
24 and food establishment owner/operators, and hire additional health
25 inspectors, as revenues permit. Submit a progress report to the Mayor and
26 City Council by the end of FY11. (EHD/Consumer Health)

27 PUBLIC SAFETY GOAL: Citizens are safe, feel safe and secure, and have trust
28 and shared responsibility for maintaining a safe environment.

29 OBJECTIVE 1. Evaluate various approaches to managing and
30 operating animal licensing. Compare Albuquerque fees and methods to other
31 municipalities. Submit a report with recommendations to the Mayor and City
32 Council by the end of 2nd quarter, FY11. (AWD/Animal Welfare)

33 OBJECTIVE 2. Develop and implement a Department-wide Safety

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1 Training Program. Provide a status report to the Mayor and City Council by
2 the end of FY/11. (AWD/Animal Welfare)

3 OBJECTIVE 3. Utilizing existing and available funding complete the
4 design and construction documents for the reconstruction of Fire Station 2, by
5 the end of 2nd Quarter FY11. Provide a report to the Mayor and City Council
6 by the end of the first quarter of FY11. (AFD/AFD Headquarters)

7 OBJECTIVE 4. Contingent on funding availability, complete the
8 design and construction documents for the reconstruction of Fire Station 7, by
9 the end of FY11. Provide a progress report to the Mayor and City Council by
10 the end of FY11. (AFD/AFD Headquarters)

11 OBJECTIVE 5. Contingent on funding availability, implement a fully
12 functioning Advance Life Support Rescue at Station 8 by the end of the
13 second quarter of FY11. Provide a report to the Mayor and City Council by the
14 end of the second quarter FY11. (AFD/Fire and Emergency Response)

15 OBJECTIVE 6. In partnership with the Federal Bureau of
16 Investigations (FBI), open the New Mexico Regional Computer Forensics
17 Laboratory in June, 2010. Submit a status report to the Mayor and City Council
18 by the end of the first quarter of FY/11. (APD/Investigative Services)

19 OBJECTIVE 7. Using existing or available funding, reduce the
20 incidence of property and violent crimes in Albuquerque by 3% by the end of
21 FY11, using the Mayor's plan to target property crime offenders and career
22 burglars. Submit a status report to the Mayor and City Council by the end of
23 the second and fourth quarters FY/11. (APD/Investigative Services)

24 OBJECTIVE 8. Using existing or available funding, investigate national
25 best practices and determine methods for increasing the deployment of police
26 patrols in residential neighborhoods. Establish a process for tracking and
27 reporting the presence of field patrols in neighborhoods as compared to their
28 presence on commercial areas and corridors. Provide a report to the Mayor
29 and City Council by the end of the second quarter of FY11. (APD)

30 OBJECTIVE 9. Using existing or available grant funding, staff and
31 equip the Crime Analysis Unit so that they can further develop the problem
32 solving model in order to identify and analyze crime patterns and trends.
33 Submit a report outlining the advances in the problem solving model and

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1 analysis to the Mayor and City Council by the end of the fourth quarter FY/11.
2 (APD/Investigative Services)

3 OBJECTIVE 10. Utilizing existing funding, create and implement a
4 Maintenance of Effort (MOE) curriculum that incorporates information about
5 the Commission on Accreditation for Law Enforcement Agencies (CALEA) in
6 order for APD officers to increase their familiarity with the program. Training
7 will be in place by the second quarter of FY11, submit a status report to the
8 Mayor and City Council by the end of the fourth quarter FY/11. (APD/
9 Neighborhood Policing)

10 OBJECTIVE 11. Utilizing existing staff resources, analyze the APD
11 Communications 911 Call Center workflow process in order to reduce the
12 average call handling time from call creation to call dispatch. Submit a report
13 detailing the workflow process and improvements to the Mayor and City
14 Council by the end of the fourth quarter FY/11. (APD/Communications and
15 Records)

16 OBJECTIVE 12. Using federal grant funding, improve APD's wireless
17 network capabilities to include a selected wireless corridor to improve the
18 efficiency of data transfer from APD mobile units, in order to increase the
19 speed with which records are available to the public. Submit a status report
20 detailing the corridor area and improvements to the Mayor and City Council by
21 the end of FY/11. (APD/Communications and Records)

22 OBJECTIVE 13. Using existing staff resources and proper evidence
23 handling procedures, consolidate evidence, reduce needless inventory items
24 and save costs by closing APD's leased First Street Evidence Warehouse by
25 the end of the first quarter FY11. Submit a report detailing the inventory
26 reduction and cost savings to the Mayor and City Council by the end of the
27 second quarter FY/11. (APD/Investigative Services)

28 OBJECTIVE 14. Using existing staff and resources, evaluate the
29 feasibility and advisability of AFD's participation and operations under the
30 False Alarm Ordinance. Determine whether the revenue generated would be
31 expected to exceed the costs of participation and program management,
32 evaluate issues including required changes to policies and procedures, the
33 effect on call-volume, potential liability, and expected compliance. Report

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1 results of the study and recommendations to the Mayor and Council by the
2 end of second quarter FY11. (AFD/Headquarters)

3 OBJECTIVE 15. Using existing resources, prepare a report that
4 examines the existing uses, potential improved uses, and potential sale of the
5 Police Mini Substations in Districts 3 and District 6. Include all relevant data
6 regarding number of visits, hours of operation, staffing, budgets, etc. Include
7 all relevant zoning and neighborhood issues with regard to alternative uses or
8 sale of the property. Work with City Real Property to include dollar value of
9 each property through a market analysis. Submit the report to the
10 Administration and Council by December 31, 2010. (APD/DFA-Real Property)

11 OBJECTIVE 16. Using existing resources, conduct an analysis of the
12 current APD fuel usage, spending, current practices and policies to determine
13 if potential cost savings or efficiencies exist. Examine the locations of APD
14 utilized city fueling stations and travel time from APD Area Commands,
15 vehicle miles per gallon and vehicle maintenance, explore the possibility of
16 using fleet fueling cards at commercial fleet fueling stations for all APD
17 vehicles, and investigate actual fuel usage compared to reported usage.
18 Address ongoing monitoring and oversight of fuel data by vehicle/individual in
19 an effort to pinpoint trends, abuse, or other data that may be used to mitigate
20 costs. Report findings and recommendations for cost savings and
21 efficiencies to the Mayor and Council by the end of 2nd Quarter, FY11.
22 (APD/Officer & Department Support)

23 PUBLIC INFRASTRUCTURE. Ensure that all existing communities are
24 adequately and efficiently served with well planned, coordinated, and
25 maintained infrastructure. Ensure that new development is efficiently
26 integrated into existing infrastructures and that the costs are balanced with
27 the revenues generated.

28 OBJECTIVE 1. Begin installation of Phase I of the federally required
29 regulatory traffic sign upgrade program. Submit a report of the results and
30 status of the overall program to the Mayor and City Council by the end of the
31 4th quarter FY/11. (DMD/Street Services)

32 OBJECTIVE 2. Complete Construction of the Fortuna Road
33 Improvements (Coors to 76th Street) by end of the fourth quarter FY11.

1 (DMD/Design Recovered Storm Drainage and Transportation)

2 OBJECTIVE 3. Review the NMDOT provided bridge inspection
3 reports and reprioritize the 2009 Bond Program for Bridge Maintenance
4 Program if needed. Report progress to the Mayor and City Council by the end
5 of FY/11. (DMD/Street Services)

6 OBJECTIVE 4. Utilizing Congestion Mitigation and Air-Quality
7 (CMAQ) funding, and other additional revenue, if available, install bus
8 information audio announcing systems at all Rapid Ride shelter locations and
9 selected Park & Ride locations. Submit progress reports to the Mayor and
10 City Council by the end of second and fourth quarters, FY11. (TRANSIT/ABQ
11 Ride)

12 OBJECTIVE 5. Utilizing existing or available revenue or funding, the
13 results of the Westside Transit Improvement Study, the Uptown Transit
14 Oriented Development Study, the CY 2009 and proposed CY 2011 Capital
15 Implementation Program, and inputs from the Mid Region council of
16 Governments 2035 Metropolitan Transportation Plan, develop updated short
17 and long-range transit strategic plans. These plans will include program
18 maintenance and management plans showing the relationship of the various
19 budget planning and implementation phases, by plan year, to support the
20 program. A phased approach and updated short and long-range plans will be
21 published in July 2010 based on the study, 2009 CIP funding, proposed 2011
22 CIP requests, and FY11 budget information. Submit progress reports to the
23 Mayor and City Council by the end of second and fourth quarters, FY11.
24 (TRANSIT/ABQ Ride)

25 OBJECTIVE 6. Evaluate technology solutions, direct human contact
26 solutions and other options to provide fixed-route information about routes
27 and bus position and arrival information to enhance transit passenger use.
28 The Transit Department and the Department of Finance and Administration will
29 work together to define and identify the most efficient and cost-effective
30 solution and provide a status report to the Mayor and City Council by the end
31 of the 2nd quarter of FY/11. (TRANSIT/ABQ Ride, DFAS/Citizen Services)

32 OBJECTIVE 7. Reclassify the vacant Transit Planner position to a
33 Principal Planner position by the end of the first quarter FY/11.

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1 **Reclassification will require expertise above that of a Transit Planner including**
2 **knowledge of transit “Best Practices” in such areas as sustainable**
3 **communities, Transit Oriented Development (TOD), and working with local and**
4 **regional authorities on transit and land use planning coordination. Begin**
5 **advertising the position locally and in national transit trade media by the end**
6 **of the second quarter, FY/11. Submit a status report on the reclassification**
7 **and response to the advertisements to the Mayor and City Council by the end**
8 **of FY/11. (TRANSIT/Strategic Support)**

9 **OBJECTIVE 8. Using existing resources, conduct a study to**
10 **determine how the salaries, benefits, and turnover and retention rates for**
11 **Motorcoach operators and Sunvan chauffeurs in Albuquerque compare with**
12 **similar positions in comparable cities throughout the southwest region and**
13 **the country. Report findings of the study to the Mayor and City Council by the**
14 **end of 2nd Quarter, FY11. (TRANSIT/ABQ Ride)**

15 **SUSTAINABLE COMMUNITY DEVELOPMENT. Guide growth to protect the**
16 **environment and the community's economic vitality and create a variety of**
17 **livable, sustainable communities throughout Albuquerque.**

18 **OBJECTIVE 1. Complete interstate landscaping along I-40 from**
19 **Carlisle to San Mateo. Report progress to the Mayor and City Council by the**
20 **end of second quarter FY/11. (Parks and Recreation/CIP Funded Employees)**

21 **OBJECTIVE 2. Design, bid and complete construction of Phase 3 of**
22 **Ventana Ranch Community Park. Report progress to the Mayor and City**
23 **Council by the end of the fourth quarter FY11. (Parks and Recreation/CIP**
24 **Funded Employees)**

25 **OBJECTIVE 3. Complete construction of the Albuquerque Police**
26 **Department 6th Area Command Center. Report progress to the Mayor and**
27 **City Council by the end of fourth quarter FY/11. (DMD/Design Recovered Parks**
28 **and CIP)**

29 **OBJECTIVE 4. With existing funds, develop a department-wide**
30 **program to recruit, recognize, and retain community volunteers to support a**
31 **wide variety of department programs. Begin reporting pertinent performance**
32 **measures, including the number of volunteers, hours of service, and**
33 **incentives/reimbursements provided, in the FY/12 Performance Plan.**

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1 Establish the program and submit a report to the Mayor and City Council by
2 the end of FY/11. (Parks and Recreation/Parks and Recreation Strategic
3 Support)

4 OBJECTIVE 5. Using dedicated CIP funds, implement the first phase
5 of a pilot Electronic Plan Review process to reduce the amount of paper used
6 in the application process, reduce travel to the department, and streamline the
7 comment resolution process for final plans. Complete Phase 1 and submit a
8 report to the Mayor and City Council by the end of FY/11. (Planning/One Stop
9 Shop)

10 OBJECTIVE 6. Complete the Volcano Heights Sector Plan and submit
11 it in a report to the Mayor and City Council by the end of FY/11.
12 (Planning/Community Revitalization)

13 OBJECTIVE 7. Complete the North 4th Street Sector Plan and submit
14 it in a report to the Mayor and City Council by the end of FY/11.
15 (Planning/Community Revitalization)

16 OBJECTIVE 8. Revise the Downtown Neighborhoods Sector Plan and
17 submit it in a report to the Mayor and City Council by the end of FY/11.
18 (Planning/Community Revitalization)

19 OBJECTIVE 9. Revise the Los Duranes Sector Plan and submit it in a
20 report to the Mayor and City Council by the end of FY/11.
21 (Planning/Community Revitalization)

22 ENVIRONMENTAL PROTECTION and ENHANCEMENT. Protect and enhance
23 Albuquerque's natural environments - its mountains, river, bosque, volcanoes,
24 arroyos, air, and water.

25 OBJECTIVE 1. In support of the Sunport's sustainability
26 management and renewable energy efforts, construct the capability for an
27 additional 350 kilowatts at the Parking Structure canopies. Submit a report to
28 the Mayor and City Council by the end of FY/11. (Aviation/Aviation Operations,
29 Maintenance, and Security)

30 OBJECTIVE 2. In support of the Sunport's sustainability
31 management and renewable energy efforts, begin a study on a possible five
32 megawatt photovoltaic array to be constructed on former South Yale landfill

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- 1 area on Sunport property. Submit a report to the Mayor and City Council by
- 2 the end of FY/11. (Aviation/Aviation Operations, Maintenance, and Security)
- 3 **OBJECTIVE 3. Champion the expenditure of Energy Conservation**
- 4 **Funds to complete energy conservation projects at City owned facilities.**
- 5 **Implement \$2 Million in Energy Conservation funded projects by end of FY11.**
- 6 **Report progress to the Mayor and City Council by the end of FY/11. (DMD/City**
- 7 **Buildings)**
- 8 **OBJECTIVE 4. Develop and implement a Department wide**
- 9 **Management and Safety Training Program. Provide a status report to the**
- 10 **Mayor and City Council by the end of FY/11. (SWMD/Administrative Support)**
- 11 **OBJECTIVE 5. Release an RFP for a public/private Materials**
- 12 **Recovery Facility (MRF) by the second quarter FY11. Submit a status report to**
- 13 **the Mayor and City Council by the end of third quarter FY/11.**
- 14 **(SWMD/Recycling)**
- 15 **OBJECTIVE 6. Using existing resources complete an analysis of**
- 16 **potential SWMD collection efficiencies and recommend ways of reducing the**
- 17 **operational costs associated with collection. The analysis should include a**
- 18 **comprehensive look at routing for the residential and commercial sectors and**
- 19 **replacing the weekly collection of residential recycling with every-other-week**
- 20 **collection. Submit the analysis and recommendations to the Mayor and City**
- 21 **Council by the end of the third quarter, FY/11.**
- 22 **ECONOMIC VITALITY. Achieve a vital, diverse, and sustainable economy in**
- 23 **which businesses and residents have opportunities for success.**
- 24 **OBJECTIVE 1. In collaboration with the Planning and Economic**
- 25 **Development Departments, create an action plan for the development of ready**
- 26 **certified sites at the Aerospace Technology Park at Double Eagle II and the**
- 27 **Foreign Trade Zone at the Sunport so that when the economy improves the**
- 28 **plan can be activated with minimal delay. Complete the action plan by the end**
- 29 **of FY/11 and submit the plan in a report to the Mayor and City Council by the**
- 30 **end of FY/11. (Aviation/Management & Professional Support)**
- 31 **OBJECTIVE 2. Working with community partners, identify priority**
- 32 **actions and strategies for the growth of industry clusters in the region,**
- 33 **including the high technology cluster, and submit a report to the Mayor and**

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1 City Council by the end of third quarter, FY/11. (EDD/Economic Development)
2 OBJECTIVE 3. Research strategies and incentives used nationally to
3 grow research and development, and science and technology parks and
4 related employment. Complete the research and submit a report to the Mayor
5 and City Council by the end of the second quarter, FY/11. (EDD/Economic
6 Development)
7 COMMUNITY and CULTURAL ENGAGEMENT. Residents are fully and
8 effectively engaged in the life and decisions of the community to promote and
9 enhance our pride, cultural values, and resources and ensure that
10 Albuquerque's community institutions are effective, accountable, and
11 responsive.
12 OBJECTIVE 1. Using existing or available resources increase overall
13 attendance at the KiMo Theatre by 15%. Report results in FY 11 Performance
14 Plan, and report the results to the Mayor and Council by the end of FY11.
15 (CSD/Community Events)
16 OBJECTIVE 2. Using existing or available resources, establish a goal
17 of obtaining and exceeding 500 hours of volunteerism at the KiMo Theatre.
18 Report results in FY 11 Performance Plan, and report the results to the Mayor
19 and Council by the end of FY11. (CSD/Community Events)
20 OBJECTIVE 3. Contingent on the availability of resources, establish,
21 schedule, and implement several new events in the community to include: 9
22 Arts In The Parks events, 8 Wine Down Thursday Night events, and several
23 Locally Grown Music Events. Report results in FY 11 Performance Plan, and
24 report the results to the Mayor and Council by the end of second quarter FY11.
25 (CSD/Community Events)
26 OBJECTIVE 4. With existing resources, implement three
27 Albuquerque Summerfest events in business corridors including Nob Hill, Up
28 Town, and Downtown Central Avenue. Report results, including community
29 engagement, and business participation in FY 11 Performance Plan and report
30 the results to the Mayor and Council by the end of second quarter FY11.
31 (CSD/Community Events)
32 OBJECTIVE 5. Using the New Mexico MainStreet Cultural Plan
33 funding, in partnership with the Downtown Action Team, and other

1 organizations as needed, to conduct a Downtown Arts & Cultural District
2 Culture Plan, including needs/gap assessment, and an economic development
3 strategy relevant growing arts and creative industries in Albuquerque.
4 Expand the needs assessment and economic development consideration city-
5 wide if resources permit. Report to the Mayor and Council by the end of FY11.
6 (CSD/Public Art Urban Enhancement Program)
7 **GOVERNMENTAL EXCELLENCE and EFFECTIVENESS.** Government is ethical
8 and accountable; every element of government contributes effectively to
9 meeting public needs.

10 **OBJECTIVE 1.** Complete a review of all M and E series
11 classifications to ensure compliance with Fair labor Standards Act provisions
12 regarding exempt and nonexempt status. Provide a report to the Mayor and
13 City Council by the end of FY11 (HR/Personnel Services).

14 **OBJECTIVE 2.** Within existing funds, prepare a comprehensive
15 compensation report that will give a complete review of the City's
16 compensation program. Compensation data will include benefits for City
17 employees utilizing salary surveys of both public and private sector. Submit a
18 report to the mayor and City Council by the end of FY11 (HR/Personnel
19 Services).

20 **OBJECTIVE 3.** Using existing resources, evaluate the opportunity
21 for cost savings by moving the City's health and dental insurances from a
22 premium based plan to self insured. A cost analysis and an implementation
23 plan will be completed and submitted to the Mayor and City Council by the end
24 of the 3rd quarter of FY11 (HR/Insurance and Benefits).

25 **OBJECTIVE 4.** To ensure that the personnel practices of the city are
26 contained within the rules and regulations complete a review and revision of
27 the Personnel Rules and regulations to include public hearings. Submit a
28 report to the Mayor and City Council by the end of the 2nd quarter of FY11
29 (HR/Personnel Services).

30 **OBJECTIVE 5.** Examine maintenance operations for Family &
31 Community Services, Cultural Services, Transit, Parks & Recreation, Aviation
32 and the Department of Municipal Development to determine the most cost-
33 effective and efficient approach to maintaining all City of Albuquerque

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1 facilities. Submit a report and recommendations to the Mayor and Council by
2 the end of FY11. (DFAS/OMB)

3 OBJECTIVE 6. Develop an implementation plan for a new
4 eProcurement system to create a paperless environment with greater
5 accessibility for vendors and online bidding by local businesses. Submit a
6 review and recommendations to the Mayor and City Council by the 2nd
7 quarter, FY11. (DFAS/Purchasing)

8 OBJECTIVE 7. Evaluate ERP Implementation to date and recommend
9 plan for success to the Mayor and City Council by the end of 1st quarter FY11.
10 (DFAS/Information Services Division)

11 OBJECTIVE 8. Using existing technological resources, ISD, Treasury,
12 EHD, and Accounting will work together to implement online payment
13 capability for business registrations, liquor licenses, and environmental health
14 permits in order to improve constituents' ability to make payments to the City
15 and receive required services. Submit a status report to the Mayor and City
16 Council at the end of the 2nd and 4th quarters of FY11. (DFAS/Treasury)

17 OBJECTIVE 9. Develop a plan to change the hours of operation for
18 the 311 Citizen Contact Center from a 24/7 schedule to 6 days a week 6am-8pm
19 or 5 days a week (closed holidays) open 6am-8pm. Submit a report to the
20 Mayor and City Council by the end of 1st quarter FY11. (DFAS/Citizen
21 Services)

22 OBJECTIVE 10. Evaluate the feasibility of replacing the existing
23 Exchange Environment with a hosted Email solution. Submit a review and
24 recommendations to the Mayor and City Council by the end of 2nd quarter,
25 FY/11. (DFAS/Information Services Division)

26 OBJECTIVE 11. In support of the transparency (open-government)
27 city website, identify initial setup and ongoing staff resources needed to
28 develop this initiative. Submit a recommendation to the Mayor and City
29 Council by the 1st quarter, FY/11. (DFAS/Strategic Support)

30 OBJECTIVE 12. Conduct a feasibility study for outsourcing the
31 inventory and provide a report to the Mayor and CAO by the end of FY/11.
32 (DFAS/Strategic Support)

33 OBJECTIVE 13. Improve the process or recording and reporting

1 OSHA injury statistics in order to educate City government about
2 opportunities for employee safety improvements and reduced costs. Make
3 recommendations to the Mayor and CAO by the end of FY/11. (DFAS/Safety,
4 Loss Prevention)

5 OBJECTIVE 14. Utilizing existing staff resources, partner with APD,
6 the Bernalillo County District Attorney and other appropriate resources to
7 create a work plan for efficient and effective prosecution of criminal cases
8 investigated by the Inspector General. Provide a report to the Mayor and
9 Council by the end of FY11. (OIA/Inspector General)

10 OBJECTIVE 15. Utilizing existing staff and available resources,
11 conduct a study to determine the advisability of contracting the internal audit
12 function to an outside vendor. Calculate any cost savings, conduct a risk
13 assessment, and examine Government Finance Officer Association (GFOA)
14 best practices and other governmental best practices as appropriate,
15 including relevant academic studies on this issue. Report the advantages and
16 disadvantages of contracting the internal audit function to a private sector
17 auditing and accounting firm. Report study results and recommendations to
18 the Mayor and City Council by the end of second quarter, FY/11. (DFAS/OMB)

19 OBJECTIVE 16. Utilizing existing staff and available resources,
20 prepare a set of financial statements reflecting committed funds and fund
21 balance for the Metropolitan Redevelopment Fund (Fund 275) as of June 30,
22 2010. The financial statements should include line item detail for each
23 revenue source and expenditures and encumbrances. Submit the financial
24 statement to the Mayor and City Council by the end of second quarter, FY/11
25 (DFAS/Planning)

26 Section 2. That the Mayor shall submit a report by Goal to the City Council
27 at least semi-annually summarizing the progress made toward implementation
28 of all the one-year objectives and that any report called for in this resolution
29 shall be in the form of an Executive Communication from the Mayor to the City
30 Council, unless otherwise specifically noted.

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1 PASSED AND ADOPTED THIS 24th DAY OF May, 2010
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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Ken Sanchez, President
City Council

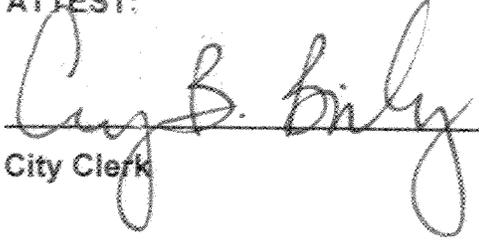
APPROVED THIS 2 DAY OF June, 2010

Bill No. R-10-59



Richard J. Berry, Mayor
City of Albuquerque

ATTEST:


City Clerk

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CITY of ALBUQUERQUE
NINETEENTH COUNCIL

COUNCIL BILL NO. O-10-3 ENACTMENT NO. O-2010-006

SPONSORED BY: Don Harris by request

ORDINANCE

1
2 AMENDING SECTIONS 9-10-1-8(F), AMENDING SECTIONS 9-10-1-11(A), 9-10-1-
3 11(B), 9-10-1-11(I), 9-10-1-11(K), AND ADDING SECTION 9-10-1-11(L).
4 AMENDING ROA 1994 OF THE MUNICIPAL REFUSE COLLECTION SERVICE
5 ORDINANCE; INCREASING AUTOMATED COLLECTION CART CHARGES,
6 RESIDENTIAL BASIC SERVICES CHARGE, AND RECYCLING FEE; REVISING
7 THE FUEL SURCHARGE THRESHOLD; ADDING A PROVISION TO PROVIDE
8 FOR ANNUAL CALCULATIONS OF THE COST TO PROVIDE CURRENT SOLID
9 WASTE LEVELS OF SERVICE; AMENDING COLLECTION AND DISPOSAL
10 RATES APPENDIX; REPEALING THE EXISTING APPENDIX.

11 BE IT ORDAINED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
12 ALBUQUERQUE:

13 SECTION 1. Section 9-10-1-8(F) ROA 1994 is hereby amended to read:

14 "(F) *Automated Collection Cart Charges*. One automated collection cart
15 will be provided without cost to each residence. Thereafter, if the cart is lost
16 or stolen, a charge to cover the replacement cost of the container will be
17 assessed. The city shall confiscate all carts that have not been assigned to a
18 residence.

19 (1) A fee of \$4.79 per cart per month will be implemented for the
20 use of each additional, ninety-five gallon, automated collection cart. The new
21 charge is effective June 30, 2010.

22 (2) A charge of \$48.67 will be implemented for the use of a ninety-
23 five gallon, automated collection cart on all new construction residential
24 dwellings. The new charge is effective May 31, 2006."

25 SECTION 2. Section 9-10-1-11(A) ROA 1994 is amended to read:

26 "(A) *Residential Collection*

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- 1 (1) A residential basic services charge of \$12.08 monthly effective
2 June 30, 2010 plus applicable gross receipts and local option taxes shall be
3 applied as follows:
- 4 (a) \$8.18 for bags or carts, collection, and disposal of
5 refuse created by residential use of the premises;
 - 6 (b) \$1.95 for collection and processing of recyclables;
 - 7 (c) \$1.95 for residential large item pickup and graffiti, weed
8 and litter removal (Clean Cities Program); and
- 9 (2) A residential environmental needs charge of \$.83 effective June
10 30, 2010 shall be applied as follows:
- 11 (a) \$.32 for a collection and disposal program for
12 household hazardous wastes which will be administered by the Environmental
13 Health Department and unclaimed dead animal removal which will be
14 administered by the Animal Welfare Department.
 - 15 (b) \$.24 for landfill monitoring, investigation and
16 remediation of former city landfills. Such charges shall not be construed to
17 prevent the Mayor from imposing reasonable extra charges for special
18 inspection work or the removal of excessive amounts of refuse.
 - 19 (c) \$.17 to monitor the landfill methane gas collection
20 systems at Cerro Colorado and South Broadway Landfills.
 - 21 (d) \$.10 to address reclamation issues associated with old
22 city landfills including the use of alternative methodologies, which could
23 include the removal of waste in place by collecting and transporting wastes to
24 the Cerro Colorado Landfill.
- 25 (3) The cost of large item pick-up is included in the monthly
26 residential collection rates. There shall be no additional charge to collect
27 large items such as air conditioners, stoves, dishwashers, washing machines,
28 clothes dryers, water heaters, lawn mowers, doors, sinks, toilets, mattresses,
29 furniture and televisions.
- 30 (4) Except as approved by the Mayor or his designee, multiple
31 dwelling units containing seven or fewer dwelling units shall be subject to
32 residential rates in the amount of \$12.91 per unit effective June 30, 2010.

1 Except as approved by the Mayor or his designee, multiple dwelling units with
2 eight or more dwelling units shall be subject to commercial rates.

3 (5) If further provided that a low income credit of \$2.00 per month
4 shall apply to owner occupied residences who qualify under the current
5 United States Office of Management and Budget income guidelines. The
6 Mayor shall establish procedures regarding certification for the above
7 mentioned credit and shall periodically make administrative changes to the
8 income guidelines, as circumstances require.”

9 SECTION 3. Section 9-10-1-11(B) ROA 1994 is amended to read:

10 “(B) *Commercial Collection.* Hotels, restaurants, other establishments
11 and businesses, institutions, and multiple-unit dwellings receiving commercial
12 type service shall have fees based on the type and frequency of service and
13 the volume of the refuse container required to collect such refuse. The fees
14 are set where applicable, as set forth in the Collection and Disposal Rates
15 Appendix at the end of this Part I. Effective June 30, 2010, these fees shall
16 reflect the actual cost of service from the level in effect immediately prior to
17 that date.”

18 SECTION 4. Section 9-10-1-11(I) ROA 1994 is amended to read:

19 “(I) *Use of City Sanitary Landfill and Convenience Centers.*

20 (1) City Sanitary Landfill.

21 (a) The City Sanitary Landfill will accept solid waste from
22 licensed, authorized commercial haulers of two ton and over size vehicles and
23 city collection vehicles only. Solid waste will not be accepted from the
24 residential customers.

25 (b) The City Sanitary Landfill will not accept hazardous
26 wastes, untreated medical wastes, demolition debris or construction material.

27 (c) The fee for disposal in the city sanitary landfill after
28 June 30, 2010 shall reflect competitive market value and are set at: \$7.50 per
29 0-500 pounds; \$14.99 per 501-1000 pounds; \$22.48 per 1001-1500 pounds;
30 \$30.00 per 1501-2000 pounds or any part thereof plus applicable gross
31 receipts and local option taxes.

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1 (d) The fee for Landfill Tire Disposal in the City Sanitary
2 Landfill effective June 30, 2010 shall be \$116.48 per ton plus applicable gross
3 receipts and local option taxes.

4 (2) City Convenience Centers.

5 (a) Any residential producer of refuse, to include county
6 residents, may dispose of same at any City Convenience Center at a charge of
7 \$5.00 per each individual load plus applicable gross receipts and local option
8 taxes. Any uncovered and/or unsecured load will be charged an additional
9 \$5.54 per individual load plus applicable gross receipts and local option taxes.

10 A load is equivalent to 64 cubic feet (4'X8'X2'). Any vehicle that is loaded
11 and pulling a trailer will be considered as two separate loads. The rate change
12 is effective June 30, 2010.

13 (b) Any business or institution may dispose of commercial
14 refuse, except demolition and construction material, at any City Convenience
15 Center at a charge of \$5.00 per each individual load plus applicable gross
16 receipts and local option taxes. Any uncovered and/or unsecured load will be
17 charged an additional \$5.54 per individual load plus applicable gross receipts
18 and local option taxes. A load is equivalent to 64 cubic feet (4'X8'X2'). Any
19 vehicle that is loaded and pulling a trailer will be considered as two separate
20 loads. The rate change is effective June 30, 2010.

21 (c) Any vehicle transporting material to any City
22 convenience Center is limited to a rated capacity of under two tons.

23 (d) Salvaging and scavenging is prohibited at the city
24 landfill, transfer stations, recycle drop-off locations and convenience centers
25 at all times without the written permission of the Mayor."

26 SECTION 5. Section 9-10-1-11(K) ROA 1994 is amended to read:

27 "A fuel surcharge may be assessed each month to all refuse customers
28 when the purchase price of diesel fuel exceeds \$2.30 per gallon effective June
29 30, 2010."

30 SECTION 6. Section 9-10-1-11(L) ROA 1994 will read:

31 "The costs to provide current levels of service will be calculated each year
32 and presented to City Council as a part of the budget process. Service rate

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1 adjustments may be recommended annually, based on controllable and
2 uncontrollable expenses, and must be approved by the City Council.”

3 SECTION 7. SEVERABILITY CLAUSE. If any section, paragraph, sentence,
4 clause, word or phrase of this ordinance is for any reason held to be invalid or
5 unenforceable by any court of competent jurisdiction, such decision shall not
6 affect the validity of the remaining provisions of this ordinance. The Council
7 hereby declares that it would have passed this ordinance and each section,
8 paragraph, sentence, clause, word or phrase thereof irrespective of any
9 provision being declared unconstitutional or otherwise invalid.

10 SECTION 8. COMPILATION. This ordinance shall be incorporated in and
11 made part of the Revised Ordinances of Albuquerque, New Mexico, 1994.

12 SECTION 9. EFFECTIVE DATE. This ordinance shall take effect five days
13 after publication in full.

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1 PASSED AND ADOPTED THIS 24th DAY OF May 2010
2 BY A VOTE OF: 6 FOR 3 AGAINST.

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4 For: 6
5 Against: Cook, Lewis, Winter
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10 Ken Sanchez, President
11 City Council

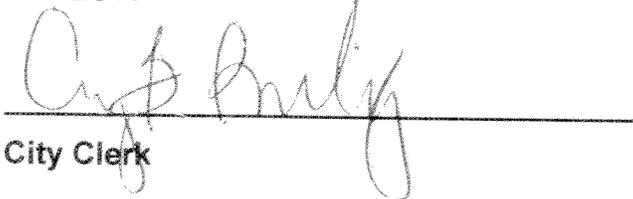
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13 APPROVED THIS 4 DAY OF June, 2010
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17 Bill No. O-10-3

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20 _____
21 Richard J. Berry, Mayor
22 City of Albuquerque
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26 ATTEST:

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28 _____
29 City Clerk
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APPENDIX: COLLECTION AND DISPOSAL RATES

Table 1			
Refuse Collection Codes and Rates			
Account Type	Code	Monthly Charge	Bag Coupons
Vacant premises	00	\$0.00	0
Single-family residential	01		2
Basic Service		\$8.18	1 refuse
Recycling Service		\$1.95	1 recycling
Clean Cities Program		\$1.95	
Environmental		\$0.83	
Multi-family residential, Mobile Home Parks & Condominiums	03		Number of units
Basic Service		\$8.18	
Recycling Service		\$1.95	
Clean Cities Program		\$1.95	
Environmental		\$0.83	
Residential automated carts	A1		1
Basic Service		\$8.18	
Recycling Service		\$1.95	1 recycling
Clean Cities Program		\$1.95	
Environmental		\$0.83	
Landfill accounts	10	* (22-28-XXXX)	
Fireline	11	* (22-50/22-53/XXXX)	
County account	12	* (23-XX-XXXX)	
"Special, dead animals, etc."	16	\$5.00 per Dead animal	
Special billings by arrangement	18	By arrangement	
Self service	19	By arrangement	
Galvanized cans	2X	See Class 2	
Shares Swanson bin	40	Billed to another account	
Swanson bin	4X	See Class 4	
Shares lift-bin (2-man crew)	50	Billed to another account	
Lift-bins (2-man crew)	5X	See Class 5	
Shares lift-bin compactor	60	Billed to another account	
Lift-bin compactor	6X	See Class 6	
Shares city roll-off	70	Billed to another account	
City roll-off	7X	See Class 7	
City roll-off on call	78	See Class 7	
Shares private roll-off	80	Billed to another account	
Private roll-off	8X	See Class 8	
Private roll-off on call	88	See Class 8	
Shares lift-bin (1-man crew)	90	Billed to another account	
Lift Bin	9X	See Class 9	

* Permit plus tonnage

(1) Fireline Meter used for watering only. No refuse service.

(2) The monthly charge is \$11.25 or the total tonnage fees, whichever is greater.

(3) Commercial account with multiple type containers billed according to type of service and frequency of each.

(4) Residential Rate includes \$8.18 residential collection and disposal; \$1.95 recycling collection and processing; \$1.95 for residential large item collection, graffiti, weed and litter removal; \$.83 environmental needs change.

SUPPLEMENTAL FEES AND DISPOSAL FEES

A. SUPPLEMENTAL FEES

Locked access See rate schedule for each individual class.

Special service For customers with accounts. See rate schedule for each individual class.

Equipment Charges

Automated Side Load Truck	\$29.20 per hour
Bus (40 passenger)	\$6.40 per hour
Dump Truck (2.5 Ton)	\$2.44 per hour
Front Load Truck	\$27.66 per hour
Rear Load Truck	\$22.65 per hour
Riding Mower	\$1.50 per hour
Roll-off Truck	\$21.55 per hour
Street Sweeper	\$19.99 per hour
Tandem Truck (2.5 Ton)	\$6.40 per hour
Tractor (Medium & Heavy Duty)	\$5.14 per hour
Van (15 passenger):	\$4.11 per hour

City Staff Charges	Clean City Operator	\$26.22 per hour
	Commercial Collection Driver	\$27.80 per hour
	Contract Temporary Worker	\$10.44 per hour
	Welder	\$29.61 per hour

Relocation of bin \$27.73 (flat rate per bin)

Open-top roll-off container Rental per day - \$2.27
Pick-up and delivery - \$74.50
Service fee - see rate schedule

Container Supplies	Lid	\$21.90 per lid for 2 yard \$25.99 per lid for 4/6/8 yard
	Caster	\$14.16 per caster

Note:

- A. Schedule for regular truck route if possible.
- B. Relocation of bin and open-top pick up and delivery fees include staff charges.
- C. See rate book for charge according to bin size.
- D. City Staff Charges will be added to equipment charges and container supplies.

B. DISPOSAL FEES

Landfill tipping fee:

0 - 500 lbs = \$7.50
501 - 1,000 lbs = \$14.99
1,001 - 1,500 lbs = \$22.48
1,501 - 2,000 lbs = \$30.00

Landfill special burial: \$39.86 per ton.

Landfill contaminated soils:

Total Petroleum hydrocarbon of 1,000 ppm or less: \$26.25 per ton.
Total Petroleum hydrocarbon of 15,000 ppm or less: \$31.50 per ton.
Total Petroleum hydrocarbon of 15,000 ppm or more: \$47.25 per ton.

Landfill tire disposal: \$116.48 per ton.

Convenience center commercial: \$5.00 per load (plus tax).

Convenience center residential: \$5.00 per load (plus tax) per each individual.

Residential uncovered and/or unsecured load: An additional \$5.54 per vehicle.

Commercial uncovered and/or unsecured load: An additional \$5.54 per vehicle.

Service Class: 20 Bag Service- 30-gallon bags

Weekly Frequency

Yards	1	2	3	4	5	Specials
1	\$ 23.41	\$ 46.81	\$ 70.22	\$ 93.63	\$ 117.04	\$ 23.54
2	\$ 24.68	\$ 49.37	\$ 74.05	\$ 98.73	\$ 123.41	\$ 26.49
3	\$ 25.96	\$ 51.92	\$ 77.87	\$ 103.83	\$ 129.79	\$ 29.43
4	\$ 27.23	\$ 54.47	\$ 81.70	\$ 108.93	\$ 136.16	\$ 32.37
5	\$ 28.51	\$ 57.02	\$ 85.52	\$ 114.03	\$ 142.54	\$ 35.32
6	\$ 29.78	\$ 59.57	\$ 89.35	\$ 119.13	\$ 148.92	\$ 38.26
7	\$ 31.06	\$ 62.12	\$ 93.18	\$ 124.23	\$ 155.29	\$ 41.20
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 2.50

1. Special charge is for each time the container is emptied.
2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.
3. 8 bags or more computation: Add \$1.28 to the 7 cart/bags charge for each additional cart/bag.

NOTE: Add \$11.11 customer charge per premise for above scheduled rates.

Service Class: 30 Compactor Lift Bins Customer Owned Hazardous Route
 Weekly Frequency

Yards	1	2	3	4	5	6	Special
1	\$ 65.17	\$ 130.34	\$ 195.50	\$ 260.67	\$ 325.84	\$ 391.01	\$ 40.46
2	\$ 85.83	\$ 171.66	\$ 257.49	\$ 343.32	\$ 429.15	\$ 514.98	\$ 45.23
3	\$ 106.49	\$ 212.98	\$ 319.47	\$ 425.97	\$ 532.46	\$ 638.95	\$ 50.00
4	\$ 127.15	\$ 254.31	\$ 381.46	\$ 508.61	\$ 635.76	\$ 762.92	\$ 54.77
5	\$ 147.81	\$ 295.63	\$ 443.44	\$ 591.26	\$ 739.07	\$ 886.89	\$ 59.54
6	\$ 168.48	\$ 336.95	\$ 505.43	\$ 673.90	\$ 842.38	\$ 1,010.86	\$ 69.07
8	\$ 209.80	\$ 419.60	\$ 629.40	\$ 839.20	\$ 1,048.99	\$ 1,258.79	\$ 68.69

1. Special charge is for each time the container is emptied.
 2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.
 3. Installation of a 5-cubic yard (or larger) compactor is not permitted without prior approval of the Commercial Superintendent.
 4. Gross weight of container (empty weight of container plus contents) must not exceed 41,000 lbs.
- NOTE: Add \$11.11 customer charge per premise for above scheduled rates.**

Service Class: 40 Rear-Load and Front Load City Owned - Non-Hazardous Route

Weekly Frequency

Yards	1	2	3	4	5	6	Specials
1	\$ 47.88	\$ 94.11	\$ 138.29	\$ 182.48	\$ 226.66	\$ 270.85	\$ 26.96
2	\$ 67.92	\$ 128.64	\$ 189.36	\$ 250.08	\$ 310.81	\$ 371.53	\$ 30.78
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 2.50

Service Class: 40 Rear-Load and Front Load Customer Owned - Non-Hazardous Route

Weekly Frequency

Yards	1	2	3	4	5	6	Specials
1	\$ 44.19	\$ 88.37	\$ 132.56	\$ 176.74	\$ 220.93	\$ 265.11	\$ 26.96
2	\$ 60.72	\$ 121.44	\$ 182.17	\$ 242.89	\$ 303.61	\$ 364.33	\$ 30.78
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 2.50

1. Special charge is for each time the container is emptied.
2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.
3. Rental fee applies to city-owned containers used for specials only, without weekly service. This is a monthly fee, and will not be pro-rated.

NOTE: Add \$11.11 customer charge per premise for above scheduled rates.

Service Class: 50 Rear-Load and Front Load City Owned - Hazardous Route
Weekly Frequency

Yards	1	2	3	4	5	6	Specials
1	\$ 49.92	\$ 94.11	\$ 138.29	\$ 182.48	\$ 226.66	\$ 270.85	\$ 26.96
2	\$ 66.46	\$ 127.18	\$ 187.90	\$ 248.62	\$ 309.35	\$ 370.07	\$ 30.78
3	\$ 83.83	\$ 161.09	\$ 238.35	\$ 315.61	\$ 392.87	\$ 470.13	\$ 34.60
4	\$ 100.36	\$ 194.16	\$ 287.96	\$ 381.75	\$ 475.55	\$ 569.35	\$ 38.41
5	\$ 119.30	\$ 229.63	\$ 339.97	\$ 450.30	\$ 560.63	\$ 670.97	\$ 42.23
6	\$ 135.84	\$ 262.71	\$ 389.58	\$ 516.45	\$ 643.32	\$ 770.19	\$ 46.04
8	\$ 175.58	\$ 335.53	\$ 495.47	\$ 655.42	\$ 815.36	\$ 975.30	\$ 53.68
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 2.50

Service Class: 50 Rear-Load and Front Load Customer Owned - Hazardous Route
Weekly Frequency

Yards	1	2	3	4	5	6	Specials
1	\$ 44.19	\$ 88.37	\$ 132.56	\$ 176.74	\$ 220.93	\$ 265.11	\$ 26.96
2	\$ 60.72	\$ 121.44	\$ 182.17	\$ 242.89	\$ 303.61	\$ 364.33	\$ 30.78
3	\$ 77.26	\$ 154.52	\$ 231.78	\$ 309.04	\$ 386.30	\$ 463.56	\$ 34.60
4	\$ 93.80	\$ 187.59	\$ 281.39	\$ 375.19	\$ 468.98	\$ 562.78	\$ 38.41
5	\$ 110.33	\$ 220.67	\$ 331.00	\$ 441.33	\$ 551.67	\$ 662.00	\$ 42.23
6	\$ 126.87	\$ 253.74	\$ 380.61	\$ 507.48	\$ 634.35	\$ 761.22	\$ 46.04
8	\$ 159.94	\$ 319.89	\$ 479.83	\$ 639.78	\$ 799.72	\$ 959.67	\$ 53.68
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 2.50

1. Special charge is for each time the container is emptied.
 2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.
 3. Rental fee applies to city-owned containers used for specials only, without weekly service. This is a monthly fee, and will not be pro-rated.
- NOTE: Add \$11.11 customer charge per premise for above scheduled rates.**

Service Class: 60 Compactor Lift Bins Customer Owned Non-Hazardous
 Weekly Frequency

Yards	1	2	3	4	5	6	Specials
1	\$ 51.56	\$ 103.12	\$ 154.68	\$ 206.24	\$ 257.80	\$ 309.36	\$ 30.33
2	\$ 68.27	\$ 136.54	\$ 204.81	\$ 273.07	\$ 341.34	\$ 409.61	\$ 34.18
3	\$ 84.98	\$ 169.95	\$ 254.93	\$ 339.90	\$ 424.88	\$ 509.86	\$ 38.04
4	\$ 101.68	\$ 203.37	\$ 305.05	\$ 406.74	\$ 508.42	\$ 610.10	\$ 41.90
5	\$ 118.39	\$ 236.78	\$ 355.17	\$ 473.57	\$ 591.96	\$ 710.35	\$ 45.75
6	\$ 135.10	\$ 270.20	\$ 405.30	\$ 540.40	\$ 675.50	\$ 810.60	\$ 49.61
8	\$ 168.51	\$ 337.03	\$ 505.54	\$ 674.06	\$ 842.57	\$ 1,011.09	\$ 57.32
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 2.50

1. Special charge is for each time the container is emptied.
 2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.
 3. Installation of a 5-cubic yard (or larger) compactor is not permitted without prior approval of the Commercial Superintendent.
 4. Gross weight of container (empty weight of container plus contents) must not exceed 41,000 lbs.
- NOTE: Add \$11.11 customer charge per premise for above scheduled rates.**

Service Class: 70 Open Top Drop Box City-Owned Hauled to Landfill

Weekly Frequency									
Yards	1	2	3	4	5	6	Every Other Week	Specials	Monthly Rental Fee
30	1070.75	2070.61	3070.46	4070.31	5070.17	6070.02	570.82	313.21	\$ 68.00
Locked									
Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 5.00	\$ 2.50	

Service Class: 70 Open Top Drop Box Customer-Owned Hauled to Landfill

Weekly Frequency									
Yards	1	2	3	4	5	6	Every Other Week	Specials	Monthly Rental Fee
20	\$ 884.94	\$ 1,769.87	\$ 2,654.81	\$ 3,539.74	\$ 4,424.68	\$ 5,309.62	\$ 442.47	\$ 215.80	
22	\$ 907.92	\$ 1,815.84	\$ 2,723.76	\$ 3,631.68	\$ 4,539.60	\$ 5,447.52	\$ 453.96	\$ 221.10	
24	\$ 930.90	\$ 1,861.81	\$ 2,792.71	\$ 3,723.61	\$ 4,654.52	\$ 5,585.42	\$ 465.45	\$ 226.40	
26	\$ 953.89	\$ 1,907.77	\$ 2,861.66	\$ 3,815.55	\$ 4,769.43	\$ 5,723.32	\$ 476.94	\$ 231.71	
28	\$ 976.87	\$ 1,953.74	\$ 2,930.61	\$ 3,907.48	\$ 4,884.35	\$ 5,861.22	\$ 488.44	\$ 237.01	
30	\$ 999.85	\$ 1,999.71	\$ 2,999.56	\$ 3,999.42	\$ 4,999.27	\$ 5,999.12	\$ 499.93	\$ 242.32	
32	\$ 1,022.84	\$ 2,045.68	\$ 3,068.51	\$ 4,091.35	\$ 5,114.19	\$ 6,137.03	\$ 511.42	\$ 247.62	
34	\$ 1,045.82	\$ 2,091.64	\$ 3,137.46	\$ 4,183.29	\$ 5,229.11	\$ 6,274.93	\$ 522.91	\$ 252.92	
36	\$ 1,068.80	\$ 2,137.61	\$ 3,206.41	\$ 4,275.22	\$ 5,344.02	\$ 6,412.83	\$ 534.40	\$ 258.23	
38	\$ 1,091.79	\$ 2,183.58	\$ 3,275.37	\$ 4,367.15	\$ 5,458.94	\$ 6,550.73	\$ 545.89	\$ 263.53	
40	\$ 1,114.77	\$ 2,229.54	\$ 3,344.32	\$ 4,459.09	\$ 5,573.86	\$ 6,688.63	\$ 557.39	\$ 268.84	
42	\$ 1,137.76	\$ 2,275.51	\$ 3,413.27	\$ 4,551.02	\$ 5,688.78	\$ 6,826.53	\$ 568.88	\$ 274.14	
Locked									
Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 5.00	\$ 2.50	

1. Special charge is for each time the container is emptied.
 2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is
 3. Rental fee applies to city-owned containers used for specials only, without weekly or every-other-week service. This is a monthly fee, and will not be pro-rated.
- NOTE: Add \$11.11 customer charge per premise for above scheduled rates.**

Service Class: 70 Open Top Drop Box City-Owned Not Hauled to Landfill

Weekly Frequency

Yards	1	2	3	4	5	6	Every Other Week	Specials	Monthly Rental Fee
30	726.00	1381.10	2036.20	2691.30	3346.40	4001.50	398.45	233.65	\$ 68.00
Locked									
Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 5.00	\$ 2.50	

Service Class: 70 Open Top Drop Box Customer-Owned Not Hauled to Landfill

Weekly Frequency

Yards	1	2	3	4	5	6	Every Other Week	Specials
20-50	\$ 655.10	\$ 1,310.20	\$ 1,965.30	\$ 2,620.40	\$ 3,275.50	\$ 3,930.60	\$ 327.55	\$ 162.76
Locked								
Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 5.00	\$ 2.50

1. Special charge is for each time the container is emptied.
 2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.
 3. Rental fee applies to city-owned containers used for specials only, without weekly or every-other-week service. This is a monthly fee, and will not be pro-rated.
- NOTE: Add \$11.11 customer charge per premise for above scheduled rates.**

Service Class: 80 Roll Off Compactor Customer Owned Hauled to Landfill

Weekly Frequency

Yards	1	2	3	4	5	6	Every Other Week	Specials
17	\$ 978.86	\$ 1,957.73	\$ 2,936.59	\$ 3,915.46	\$ 4,894.32	\$ 5,873.18	\$ 489.43	\$ 237.47
20	\$ 1,035.73	\$ 2,071.46	\$ 3,107.19	\$ 4,142.92	\$ 5,178.65	\$ 6,214.38	\$ 517.86	\$ 250.59
22	\$ 1,073.64	\$ 2,147.28	\$ 3,220.92	\$ 4,294.56	\$ 5,368.20	\$ 6,441.84	\$ 536.82	\$ 259.34
24	\$ 1,111.55	\$ 2,223.10	\$ 3,334.65	\$ 4,446.21	\$ 5,557.76	\$ 6,669.31	\$ 555.78	\$ 268.09
26	\$ 1,149.46	\$ 2,298.92	\$ 3,448.39	\$ 4,597.85	\$ 5,747.31	\$ 6,896.77	\$ 574.73	\$ 276.84
28	\$ 1,187.37	\$ 2,374.75	\$ 3,562.12	\$ 4,749.49	\$ 5,936.87	\$ 7,124.24	\$ 593.69	\$ 285.59
30	\$ 1,225.28	\$ 2,450.57	\$ 3,675.85	\$ 4,901.14	\$ 6,126.42	\$ 7,351.70	\$ 612.64	\$ 294.34
32	\$ 1,263.19	\$ 2,526.39	\$ 3,789.58	\$ 5,052.78	\$ 6,315.97	\$ 7,579.17	\$ 631.60	\$ 303.09
34	\$ 1,301.11	\$ 2,602.21	\$ 3,903.32	\$ 5,204.42	\$ 6,505.53	\$ 7,806.63	\$ 650.55	\$ 311.84
36	\$ 1,339.02	\$ 2,678.03	\$ 4,017.05	\$ 5,356.06	\$ 6,695.08	\$ 8,034.10	\$ 669.51	\$ 320.58
38	\$ 1,376.93	\$ 2,753.85	\$ 4,130.78	\$ 5,507.71	\$ 6,884.63	\$ 8,261.56	\$ 688.46	\$ 329.33
40	\$ 1,414.84	\$ 2,829.68	\$ 4,244.51	\$ 5,659.35	\$ 7,074.19	\$ 8,489.03	\$ 707.42	\$ 338.08
42	\$ 1,452.75	\$ 2,905.50	\$ 4,358.25	\$ 5,810.99	\$ 7,263.74	\$ 8,716.49	\$ 726.37	\$ 346.83
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 5.00	\$ 2.50

1. Special charge is for each time the container is emptied.

2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.

3. Gross weight of container (empty weight of container plus contents) must not exceed 41,000 lbs.

NOTE: Add \$11.11 customer charge per premise for above scheduled rates.

Service Class: 80 Roll Off Compactor Customer Owned Not Hauled to Landfill

Weekly Frequency

	1	2	3	4	5	6	Every Other Week	Specials
Yards								
20-50	\$ 656.62	\$ 1,313.24	\$ 1,969.87	\$ 2,626.49	\$ 3,283.11	\$ 3,939.73	\$ 328.31	\$ 163.11
Locked								
Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 5.00	\$ 2.50

1. Special charge is for each time the container is emptied.
 2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.
 3. Gross weight of container (empty weight of container plus contents) must not exceed 41,000 lbs.
- NOTE: Add \$11.11 customer charge per premise for above scheduled rates.**

Service Class: 90 City Owned Lift-Bin
Weekly Frequency

Yds	1	2	3	4	5	6	Specials
1	\$ 40.62	\$ 75.50	\$ 110.39	\$ 145.27	\$ 180.16	\$ 215.04	\$ 23.54
2	\$ 53.37	\$ 101.01	\$ 148.64	\$ 196.28	\$ 243.92	\$ 291.55	\$ 26.49
3	\$ 66.96	\$ 127.35	\$ 187.74	\$ 248.12	\$ 308.51	\$ 368.90	\$ 29.43
4	\$ 79.71	\$ 152.85	\$ 225.99	\$ 299.13	\$ 372.27	\$ 445.42	\$ 32.37
5	\$ 94.86	\$ 180.75	\$ 266.65	\$ 352.54	\$ 438.43	\$ 524.33	\$ 35.32
6	\$ 107.61	\$ 206.26	\$ 304.90	\$ 403.55	\$ 502.20	\$ 600.84	\$ 38.26
8	\$ 139.79	\$ 263.94	\$ 388.09	\$ 512.24	\$ 636.39	\$ 760.54	\$ 44.14
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 2.50

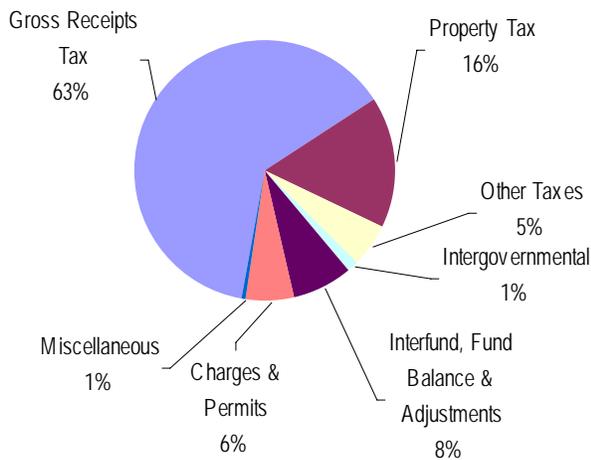
Service Class: 90 Customer Owned Lift-Bin
Weekly Frequency

Yds	1	2	3	4	5	6	Specials
1	\$ 34.88	\$ 69.77	\$ 104.65	\$ 139.54	\$ 174.42	\$ 209.31	\$ 23.54
2	\$ 47.64	\$ 95.27	\$ 142.91	\$ 190.55	\$ 238.18	\$ 285.82	\$ 26.49
3	\$ 60.39	\$ 120.78	\$ 181.17	\$ 241.56	\$ 301.94	\$ 362.33	\$ 29.43
4	\$ 73.14	\$ 146.28	\$ 219.42	\$ 292.56	\$ 365.71	\$ 438.85	\$ 32.37
5	\$ 85.89	\$ 171.79	\$ 257.68	\$ 343.57	\$ 429.47	\$ 515.36	\$ 35.32
6	\$ 98.65	\$ 197.29	\$ 295.94	\$ 394.58	\$ 493.23	\$ 591.87	\$ 38.26
8	\$ 124.15	\$ 248.30	\$ 372.45	\$ 496.60	\$ 620.75	\$ 744.90	\$ 44.14
Locked Access	\$ 10.00	\$ 20.00	\$ 30.00	\$ 40.00	\$ 50.00	\$ 60.00	\$ 2.50

1. Special charge is for each time the container is emptied.
 2. Locked access fee is for each time the container is emptied. On a special service fee, the fee is charged only once.
 3. Rental fee applies to city-owned containers used for specials only, without weekly service. This is a monthly fee, and will not be pro-rated.
- NOTE: Add \$11.11 customer charge per premise for above scheduled rates.**

Where the General Fund money comes from:

FY/11 GENERAL FUND RESOURCES

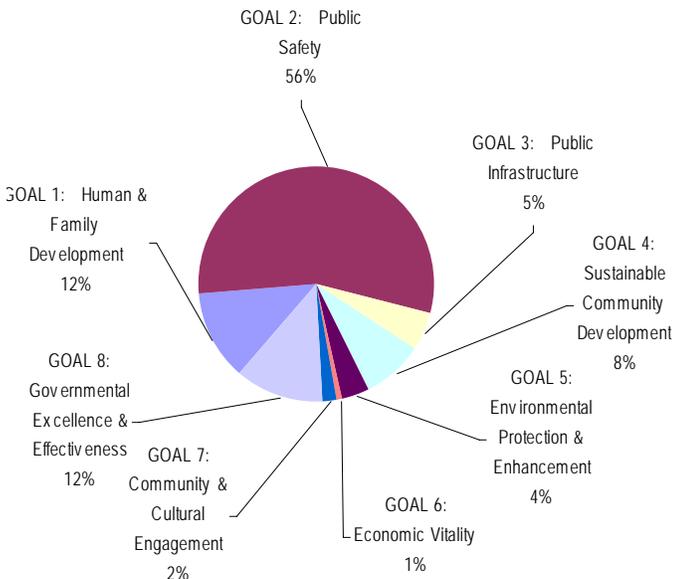


FY/11 GENERAL FUND RESOURCES

(\$000's)	
Gross Receipts Tax	\$ 287,439
Property Tax	\$ 75,043
Other Taxes	\$ 23,942
Intergovernmental	\$ 5,518
Interfund, Fund Balance & Adjustments	\$ 34,191
Charges & Permits	\$ 27,005
Miscellaneous	\$ 2,396
Total Revenue	\$ 455,534

And, where the money goes:

FY/11 GENERAL FUND APPROPRIATION BY GOAL



FY/11 GENERAL FUND APPROPRIATIONS

(\$000's)	
GOAL 1: Human & Family Development	\$ 52,738
GOAL 2: Public Safety	\$ 237,137
GOAL 3: Public Infrastructure	\$ 23,033
GOAL 4: Sustainable Community Development	\$ 34,184
GOAL 5: Environmental Protection & Enhancement	\$ 16,319
GOAL 6: Economic Vitality	\$ 2,786
GOAL 7: Community & Cultural Engagement	\$ 8,308
GOAL 8: Governmental Excellence & Effectiveness	\$ 51,389
Total	\$ 425,894

THE CITY OF ALBUQUERQUE
 ACKNOWLEDGES IT'S CONTINUING COMMITMENT
 TO PROTECTING INDIVIDUAL RIGHTS AND PRIVILEGES.
 IN ACCORDANCE WITH THIS COMMITMENT, THE CITY PROHIBITS
 DISCRIMINATION IN THE OPERATION OF GOVERNMENT ON THE BASIS OF
 RACE, COLOR, RELIGION, NATIONAL ORIGIN OR ANCESTRY, DISABILITY, AGE GENDER,
 VIETNAM ERA OR DISABLED VETERAN STATUS, SEXUAL ORIENTATION OR MEDICAL CONDITION

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