





Chapter 14

IMPLEMENTATION PLAN

Image Credit: City of Albuquerque

14.1 Introduction

14.1.1 A Framework for Implementation

Over time, strategic decisions and the cumulative effects of our actions will move us closer to the Comp Plan vision. It will take our collective action over time to encourage development in Centers and along Corridors and enhance our distinct, vibrant neighborhoods, rural areas, and special places. Working together, we can provide more viable options for people in terms of where and how we live and how we get around our community.



14.1.1.1 STRATEGIC ACTIONS

In addition to actions listed in each Comp Plan element to implement specific policies, we also have the opportunity to take a few, focused strategic actions that can kickstart the changes we want to see over time. Strategic actions that focus on land use planning and development can help us to make tangible progress toward achieving the Comp Plan Vision.

Section 14.2 highlights four strategies meant to guide the next steps of the planning process, help garner interest in the Comp Plan, and gain momentum to achieve the goals it sets out. Strategic actions included for each strategy are meant to be high-priority actions that have the potential for the most impact, progress, and leverage.

Many strategic actions involve land use, since the Comp Plan's power is primarily in the realm of land use decisions. Some strategic actions are specific to the City of Albuquerque and Bernalillo County; others will require collaboration and partnerships between public agencies, community groups, nonprofit organizations, and the private sector. Each action is accompanied by a brief description, proposed timing, and the agencies or staff responsible for coordination and implementation.

Strategic implementation actions primarily impact City and County Planning Departments and should be incorporated into the City and County's work programs.

Progress toward completion of each action should be assessed every two years. The Implementation chapter should be updated every five years as part of the ongoing Comp Plan update cycle.



14.1.1.2 PERFORMANCE MEASURES

Performance measures should be set to establish a baseline and a target for improvement that is quantifiable and can be measured and tracked over time.

Section 14.3 sets out metrics for many of the Comp Plan goals.

Data for all Community Planning Areas (CPAs) should be compiled and analyzed as part of the five-year update to the Comp Plan. Changes to the metrics or to benchmarks should be amended in the Comp Plan at that time.

Baselines should be established for each City CPA as part of the first cycle of CPA Assessments and tracked and compared across CPAs as part of the ongoing cycle of assessments.

The County may be able to track progress and changes in CPAs over time as they are linked to Area, Sector Development, or other planning efforts.

Comp Plan performance measures should be coordinated to the extent possible with measures established and tracked regionally through the Mid-Region Council of Government's (MRCOG) Metropolitan Transportation Plan (MTP). The MTP is updated every five years. MRCOG uses a land use model, a transportation model, and a predictive model for scenario planning. Together, these models are able to track changes in performance measures over time.

Comp Plan performance measures should also be coordinated to the extent possible with measures established and tracked by the City as part of its Progress Indicators Report, updated every two years.



14.1.1.3 POLICY IMPLEMENTATION ACTIONS

Specific actions have been identified to support policies within each Comp Plan Element. These actions are included in **Section 14.4** as a matrix that identifies the timeline (e.g. short-term, medium-term, long-term, or ongoing), lead department(s), and coordinating departments/agencies. Many of these actions involve paradigm shifts that may take years to develop, fund, and implement.

Staff within Council Services will be instrumental in coordinating implementation efforts across multiple departments at the City, as well as with Long-Range staff within the Planning Department, who will be primarily responsible for the CPA assessment process.

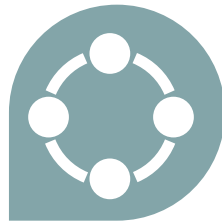
Progress in completing these action items can be tracked through the City's CPA assessment process. The City and County can also track progress during the 5-year update of the Comp Plan.



14.2 Strategic Actions

14.2.1 Implementation Strategies

1. BUILD PUBLIC AWARENESS, ENGAGEMENT, CAPACITY, AND LEADERSHIP.



EDUCATE & ENGAGE

The initial steps toward implementation require educating and engaging the residents, decision-makers, land development professionals, and staff who will be responsible for implementing the Plan.

The planning process can be complex and difficult to understand, even for those who work within it on a daily basis.

The Comp Plan update and other actions are intended to simplify and clarify the planning process, but it is still important to orient people to changes in the system so they can understand what their role is and identify the most effective ways for them to be involved in and make changes they desire.

For the City, a Citizens Academy will help build a common understanding of the Vision for future growth and development, and the development regulations, processes, and tools available to move towards the Vision. This ongoing education will empower community members to take on leadership roles at the local level and advocate for changes to benefit their communities.

For the County, area planning and sector planning efforts can highlight opportunities to implement the Comp Plan and further its goals in specific geographic areas.

2. IMPROVE INTER-GOVERNMENTAL COORDINATION.



COORDINATE

Intergovernmental coordination is one of the most important strategies to ensure the long-term success and implementation of the Comp Plan. Coordination can help ensure that growth and development patterns are consistent with City and County goals, including natural resource conservation, and improve the ability of the City and County to spend public money efficiently to implement the Comp Plan Vision. Achieving the Vision will require better coordination between City and County departments and outside agencies and stakeholders.

3. PROMOTE GROWTH, DEVELOPMENT, AND CONSERVATION THAT FURTHER THE COMP PLAN VISION.

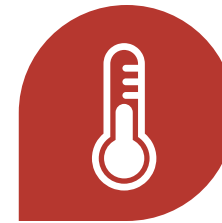


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Regulations and standards need to align with the Comp Plan to help achieve our updated Vision for growth and development. The City should complete the overhaul of its zoning code and modernize its technical standards, and the County should continue amending its code as necessary to further the Vision.

Catalytic development projects are effective to demonstrate what may be possible and build support for desired development (which the market can't always support on its own) by leveraging public-private partnerships. Carefully selected catalytic projects can achieve multiple community goals and create strategic, positive change, spurring additional private-sector investment and development.

4. CREATE AN ONGOING PROCESS FOR MONITORING PROGRESS TOWARD THE COMP PLAN VISION.



MONITOR RESULTS

An important part of effective implementation will be our ability to evaluate our progress and refine our approach going forward. By establishing a set of performance measures, we can examine how well Comp Plan goals are being implemented – in terms of the plan's economic, social, and environmental impacts, as well as through land use, housing targets, public investment, and development trends. In order for the Comp Plan to be effective and truly a "living document," ongoing monitoring and accountability are critical. Monitoring progress allows us to learn what types of policies and investments are effective and how to correct the course when needed.

Strategy 1

Build public awareness, engagement, capacity, and leadership.

Strategic Action 1.1

Initiate area and sector plans in the county and conduct Community Planning Area (CPA) assessments in the city.

Objectives:

- To preserve, enhance, and plan for all neighborhoods.
- To assess the extent of disparities between CPAs in levels of public investment, housing conditions, new development, health outcomes, active transportation, open space, and other measurements related to Comp Plan goals and policies.
- To understand how Comp Plan policies are impacting different geographic areas over time.

Description:

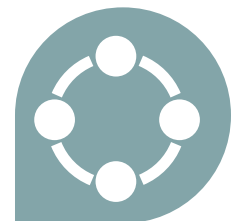
For the County, initiate Area and Sector Development Plan efforts as needed to provide more planning guidance and/or regulatory changes in smaller geographic areas. The County will establish a reasonable time frame for these planning efforts as needs arise.

For the City, prior to each 5-year cycle of CPA assessments and Comp Plan update, the Planning Department will perform an analysis of demographic information, varying levels of policy and regulatory protections for neighborhoods within each CPA, and other factors outlined in **Appendix E** to help identify at-risk and vulnerable communities in need of more immediate planning assistance.

The Planning Department will submit to Council an analysis and a recommended order in which CPA assessments should be done to best address and ameliorate the historic patterns of disinvestment and environmental injustice that disproportionately impact at-risk and vulnerable communities and recommend additional policy or regulatory protections.

The City Council will discuss the order, make adjustments as is prudent, and vote to confirm the order. The Planning Department will then work up a 5-year schedule of assessments and coordinate with the Council Office of Neighborhood Coordination (ONC) to plan the logistics, disseminate information, gather community partners, and perform all 12 City CPA assessments within 4 years. Each assessment report will be presented to the Environmental Planning Commission and the City Council for their discussion and acceptance.

The City's Long Range Planning staff will work as a team and in collaboration with the ONC to perform assessments, create community connections, and build capacity within communities to continue working toward identified priorities. This 5-year cycle of assessments



EDUCATE & ENGAGE

is intended to provide an equitable process for ongoing long-range planning and engagement with all communities in the City.

Timing:

For the City: A five-year cycle of assessments and Comp Plan Updates, as follows:

- Conduct three assessments per year to complete the process for all 12 CPAs within the City in the first four years.
- Compile and analyze information from all CPAs and update the Comp Plan as needed. The fifth year of the Comp Plan update cycle will allow compilation and analysis.

For the County: Initiate and complete updates and/or new planning efforts for Area and/or Sector Development Plans as needed.

Responsibilities:

City and County Planning Departments.

Strategic Action 1.2

Host an annual Citizens Academy

Objective:

To provide a forum for discussion, training, education, and engagement among residents, neighborhood association leaders, decision-makers, land development professionals, and City staff about the City's framework for land use and development and decision-making and processes for providing infrastructure, transportation, community facilities, parks, etc.

Description:

Conduct a Citizen Planning Academy through a set of classes for the community focused on planning topics, such as development processes, land use policy, and regulatory frameworks. It could be a series of six to eight, two- to four-hour classes, at the culmination of which attendees receive a certificate of completion.

Skills training for area leaders and stakeholders should be offered as a component of Citizens Academies to supplement the land use and zoning framework curriculum and help build capacity and knowledge in the community. Local experts will be invited to teach skills related to facilitation, mediation, negotiation, cultural sensitivity, and how to have difficult conversations.

Staff from departments who implement projects (Department of Municipal Development, Parks & Recreation, etc.) will be involved to present updates, recent priorities, and opportunities for engagement.

Facilitated discussion among neighbors, developers, and design professionals will be provided to explore the opportunities and constraints of development and to learn more about best practices for effective collaboration that results in investment in high-quality projects.

Timing:

Short-term (1 year), repeated at least twice annually.

Responsibilities:

City Planning Department, Office of Neighborhood Coordination, and Council Services, with participation by the Office of Diversity and Human Rights and staff from other relevant City Departments.



EDUCATE & ENGAGE

Strategy 2

Improve intergovernmental coordination.

Strategic Action 2.1

Foster coordination between the City and County, across departments, and across agencies.

Objective:

To establish ongoing governmental relationships that improve regional coordination around development, resource conservation, and growth.

Description:

Involve City and County departments in planning efforts, performance tracking, the City's Community Planning Area Assessment process, and the 5-year cycle of Comp Plan Updates.

Use planning resources and expertise of the City's Planning Department staff, particularly Long Range planning for facilitation and land-use assistance, and Albuquerque Geographic Information Systems (AGIS) for mapping and spatial data analysis.

Track the City's ongoing implementation efforts and capital projects and coordinate communication with neighborhood associations and other stakeholders through the Council's Neighborhood Coordination staff. A website that collects, tracks, and disseminates this information on a monthly basis would vastly improve the transparency and celebration of progress toward Comp Plan goals.

To coordinate effectively on regional planning, engage in planning efforts already in place or in process, particularly the following:

- Participate in regional transportation and economic development planning and decision-making through the Mid-Region Council of Governments (MRCOG). Use the Envision Tomorrow tool to supplement land use, transportation, and scenario planning models and coordinate planning and policy changes at the regional and local level.
- Participate in water resource planning in the Albuquerque-Bernalillo County Water Utility Authority's (ABCWUA) 10-year water plan.
- Coordinate with Albuquerque Metropolitan Area Flood Control Authority (AMAFCA) and Middle Rio Grande Conservancy District (MRGCD).
- Coordinate with Albuquerque Public Schools (APS) around school siting, growth trends and school capacity, and joint-use of facilities.
- Coordinate regional housing issues through efforts to update the City's Consolidated Plan for Housing and the County's Affordable Housing Plan.



COORDINATE

- Coordinate regional transit by creating and updating a transit plan with Rio Metro and ABQ RIDE.
- Coordinate progress on City/County goals through the City's Progress Indicators Commission. Convene City departments and agencies every two years to assess the Implementation Plan strategic actions.

Responsibilities:

City and County Planning Departments, Council Services, Family & Community Services, ABQ RIDE, City Department of Municipal Development, and County Public Works.

Strategic Action 2.2

Link the Comp Plan with City and County Capital Implementation/Improvement Program (CIP) processes.

Objective:

To align the CIP with the Comp Plan Vision and Goals to ensure public dollars are spent as efficiently and effectively as possible.

Description:

The CIPs in the City and County prioritize capital projects to be completed in the next five years to improve public facilities and infrastructure assets such as roads, parks, and community facilities. A CIP that is consistent with the Comp Plan's Vision, goals, and policies allows investments to be made where they are needed most, ensuring logical and effective allocation of public funds.

The process for prioritizing and ranking capital projects should include compliance with the Comp Plan as a primary criterion. Project proposals submitted for CIP consideration should demonstrate compliance with the Comp Plan by linking the project to specific goals and/or policies.

The City and County should map and track CIP projects and public investment in Community Planning Areas and in Centers and Corridors.

Timing:

Short-term (1 year), update every two years. CIP planning horizon is six years in the County and ten years in the City.

Responsibilities and Resources:

City and County Planning Departments, County Public Works Department, City Department of Municipal Development, City CIP Selection Advisory Committee, and Council Services.



COORDINATE

Strategy 3

Promote growth, development, and conservation that further the Comp Plan Vision.

Strategic Action 3.1

Adopt an Integrated Development Ordinance (IDO) for the City and implement an annual review and update of zoning standards.

Objective:

To align the City's zoning code with the updated Comp Plan.

Description:

Refine and consolidate the City's zoning code, subdivision ordinance, and planning ordinance into an IDO that:

- **Aligns with the Comp Plan goals and policies;**
- Provides a simple, easy-to-use, well-illustrated tool;
- Establishes appropriate density and design standards;
- Encourages desired development in Centers and Corridors;
- Protects established neighborhoods;

- Promotes water-efficient and sustainable patterns of development;
- Streamlines the City's procedures for reviewing and approving new development;
- Implements an annual cycle of updates to the IDO;
- Implements a 5-year Community Assessment process that culminates in a Comp Plan update.

Timing:

Short-term (1 year) - updates are underway as of this Comp Plan update and are scheduled for adoption in 2017.

Responsibilities:

City Planning Department and Council Services.



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Strategic Action 3.2

Revise technical standards for the City and County and update them on an annual basis.

Objective:

To align technical standards for public rights-of-way and infrastructure associated with development with goals and policies in the Comp Plan and zoning standards.

Description:

For the City: Update the City's Development Process Manual (DPM) to incorporate Comp Plan guidance on transportation, urban design, and low-impact development and green infrastructure into the City's technical standards and to implement the City's Complete Streets Ordinance.

Coordinate with MRCOG, ABQ RIDE, and County Public Works on street and infrastructure standards. Coordinate with ABCWUA on standards for water utility infrastructure. Technical subcommittees are to propose updates, and the DPM Executive Committee will recommend adoption to the City's Chief Executive Officer, who has final sign-off authority.

Assess the City's updated DPM on an annual basis and adjust technical standards as necessary to accommodate unique conditions and/or new issues as identified.

For the County: Review the City's updated DPM standards for adoption in the County. Adjust and/or supplement technical standards as necessary to address rural or other conditions not present in the City.

Timing:

Short-term for the City (1-3 years for City DPM updates, which are being drafted concurrent with the IDO standards for adoption in 2017).

Medium-term (3-5 years) for the County. County review can start concurrently with DPM standards as they are developed; updates to be developed and generated thereafter.

Responsibilities:

City Planning Department, City Department of Municipal Development, and County Public Works.



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Strategic Action 3.3

Pursue catalytic demonstration projects in Centers and/or Corridors.

Objective:

To foster coordination across departments and leverage resources and expertise in order to provide an example of high-quality, sustainable development that showcases elements of placemaking recommended by Comp Plan goals and policies and strengthens new and existing community partnerships.

Description:

Develop a strategy to prioritize potential catalytic demonstration projects and identify potential public-private partnerships. Criteria for project selection could include:

- Projects that demonstrate the ability to fulfill multiple community needs (housing, employment, or services) but that the current market doesn't support.
- Projects with the potential to catalyze reinvestment and significant improvements to the built environment.
- Sites already targeted by willing investors.
- Locations where public infrastructure improvements would most cost-effectively achieve the community's vision.

Timing:

Medium-term (3-5 years).

Responsibilities:

City and County Planning Departments, Metropolitan Redevelopment Agency (MRA), City and County Economic Development Staff, City Department of Municipal Development and County Public Works, City Department of Family & Community Services, County Housing Department, ABQ Ride, Rio Metro, Council Services, and City Department of Senior Affairs.



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Strategic Action 3.4

Leverage City and County resources and planning efforts to maintain a high-quality parks and Open Space network.

Objective:

To coordinate land acquisition, facility development, and maintenance efforts for parks and Open Space to keep pace with population growth, address service gaps, and provide an excellent county-wide community green space network that offers the full range of recreational experiences at the local and regional scale.

Description:

The desire for new parks and Open Space will almost certainly always be greater than the existing means to acquire, develop, and manage them. City and County departments struggle to balance the maintenance of existing facilities with needs for new facilities to address service gaps. Particularly at the edges of City/County boundaries, there are opportunities to leverage resources (and the opposite dangers that these areas fall into a no-man's land of gaps in service).

The City and County Parks and Recreation Departments have separate processes for prioritizing spending. Formal and informal coordination should be built into these processes to identify areas with service gaps, constraints, and opportunities for addressing them jointly and sharing resources. The County Parks and Recreation Department has established level of service standards, which could be analyzed and adapted as necessary for use by the City and for easier assessment of joint facilities.

For land acquisition, City and County staff should coordinate to develop at least some shared criteria for prioritizing land and recommending updates to the Comp Plan Community Green Space map as part of the 5-year Comp Plan update. The extent to which particular parcels help meet Comp Plan goals should be incorporated into the evaluation framework for prioritizing acquisition and conservation of new parks and Open Space land.

City and County Parks and Recreation staff should also coordinate as necessary with school districts, Middle Rio Grande Conservancy District, National Park Service, and other regional, state, and federal agencies to explore opportunities for leveraging resources and efforts.

Timing:

Medium Term (3-5 years).

Responsibilities:

City and County Planning Departments, City and County Parks and Recreation Departments, City Open Space Division, Open Space Advisory Board, Metropolitan Parks and Recreation Advisory Board, and Council Services.



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Strategy 4

Create an ongoing process for monitoring progress toward the Comp Plan Vision.

Strategic Action 4.1

Develop and apply a set of performance measures to monitor implementation of the Comp Plan.

Objective:

To establish specific, objective, and quantifiable performance measures to evaluate our progress toward achieving the community's vision.

Description:

Performance measures will be identified, responsibilities for measurement clarified, and a process developed to compile and share results on a regular basis. Measuring progress should also identify a mechanism for long-term accountability. Performance measures should include at a minimum:

- Development within Centers and Corridors and within Areas of Consistency and Change
- Jobs-housing balance
- New infrastructure investment locations

- Building permits
- Transportation (transit ridership, commute mode shares, travel times/volumes)
- Housing (affordability, mix)
- Community participation in planning efforts
- Business growth
- Sustainability (water and energy sources/usage, solid waste, recycling, impervious surface, GHG emissions from transportation and building sectors, and others)

See **Section 14.3** for a full set of performance measures established by the Comp Plan to track progress toward implementation.

The City and County can also research best practices of other jurisdictions to establish and track performance measures over time, including the STAR Community Rating System.

Timing:

Medium-term (3-5 years).

Responsibilities:

City and County Planning Departments, Council Services, and other departments as relevant.



MONITOR RESULTS

Strategic Action 4.2

Evaluate growth and development in Centers and Corridors.

Objective:

Assess Centers and Corridors every five years by tracking new growth and development as part of each Comp Plan update.

Description:

To understand whether policies to implement the Vision are effective, the type and proportion of new development that is occurring within Centers and Corridors relative to other areas should be calculated on a regular basis. Measurements include the type and number of new housing units and jobs, transit ridership, square feet of new retail space, and new community facilities and services added each year. If policies are successful, the proportion should be much greater within Centers and Corridors than in other areas of the City and County.

Work with City and County Geographic Information System (GIS) staff to map and analyze spatial information.

Work with the Mid-Region Council of Governments to analyze and compare data in centers identified in the Metropolitan Transportation Plan to those identified in the ABC Comp Plan, particularly as it relates to transportation mode share on river crossings and the jobs/housing balance on the West Side.

Timing:

Medium-term (5 years).

Responsibilities:

City and County Planning Departments, Albuquerque GIS department (AGIS), County GIS staff.

Strategic Action 4.3

Evaluate growth and development in Community Planning Areas (CPAs).

Objective:

Assess CPAs every five years by tracking new growth and development, capital spending, and health risks.

Description:

To understand whether policies to implement the Vision are effective, the type and proportion of new development that is occurring within CPAs relative to each other, as well as county-wide should be assessed on a regular basis. Measurements include the type and number of new housing units and jobs, transit ridership, square feet of new retail space, and new community facilities and services added each year. If policies are successful, the proportion should be equitable within City areas and within County areas.

Timing:

Medium-term (5 years).

Responsibilities:

City and County Planning Departments, Albuquerque GIS department (AGIS), County GIS staff, and MRCOG.



MONITOR RESULTS



14.3 Performance Measures

14.3.1 Tracking Progress Over Time

As outlined in Strategy 4 above, there are several ongoing opportunities to establish, track, and analyze performance measures over time:

- The City's CPA assessment process,
- The five-year Comp Plan update cycle,
- MRCOG's four-year cycle to update the regional MTP, and
- The City's 2-year cycle to create a Progress Indicators Report.

Performance measures are quantitative metrics (data that can be counted, measured, or calculated) that indicate a community's progress toward a qualitative goal. Outcomes are often reported as trend lines, targets, or thresholds.

There are several national organizations that offer performance measure software, best practices resources, and tracking tools, including ICMA Insights and STAR Community Rating System.

These national rating systems were designed with cities and counties to be effective tools to help local jurisdictions assess sustainability and community health and to become more healthy, inclusive, and prosperous over time. These systems compare planning efforts and progress to other jurisdictions.

Examples of topic areas for assessment used by these national systems include:

- Built environment
- Climate & energy
- Education, arts & community
- Equity & empowerment
- Health & safety

14.3.2 Comp Plan Metrics

These established tools were used to inform the metrics developed to track the progress of the City and County toward the Comp Plan vision over time. Input from City

and County departments, as well as other agencies, was used to refine the proposed metrics and ensure that they are useful and measurable over time.

Table 14-1 contains the proposed metrics, organized by the most relevant Comp Plan Element. A goal, geography, availability, time frame, and information about what departments or agencies will track and analyze data is provided for each metric.

In the Availability column, "N" indicates that there is not currently a mechanism for collecting or analyzing the data, but it is expected to be available within five years. "In progress" in this column indicates that data for the metric is being compiled as of the adoption of the Comp Plan in 2017.

Table 14-1: Comp Plan Metrics

CHAPTER	SECONDARY CHAPTER	METRIC	GOAL	GEOGRAPHY	AVAILABLE?	TIME FRAME	TRACKED BY	ANALYSIS BY
Ch. 4 Community Identity		% of Comp Plan updates completed within 5-year cycle	100%	City / County	N	Annual (show 5 years)	Planning [A]	Planning [A]
Ch. 4 Community Identity		% of CPA Assessments complete within 5 years	100%	City	N	Annual (show 5 years)	Planning [A]	Planning [A]
Ch. 5 Land Use	Ch. 8 Economic Development	% of building permit applications approved	Increase	City / County	Y	Annual (show 5 years)	Planning [ABC]	Planning [A]
Ch. 5 Land Use	Ch. 9 Housing	Housing density within Centers & Corridors	Increase	Centers / Corridors	Y	Snapshot	Census	MRMPO
Ch. 5 Land Use		Ratio of building permits in Areas of Change vs. Consistency	Increase	CPA / City	Y	Annual (show 5 years)	AGIS	AGIS
Ch. 5 Land Use		% of building permits in Centers and Corridors that are single-family residential (includes detached, duplex, and townhomes)	Decrease	Centers / Corridors	Y	Snapshot	AGIS	Planning [A]
Ch. 5 Land Use		% of City and County capital projects within a Center or Corridor	Increase	Centers / Corridors	N	Per funding cycle	CIP [ABC]	AGIS
Ch. 5 Land Use		% of City and County CIP dollars located within a Center and Corridor	Increase	Centers / Corridors	N	Per funding cycle	CIP [ABC]	AGIS
Ch. 5 Land Use		# of days required for building permit approval by project type	Decrease	City / County	Y	Annual (show 5 years)	Planning [A]	Planning [A]
Ch. 5 Land Use		# of days required for building permit approval by zone category	Decrease	City / County	Y	Annual (show 5 years)	Planning [A]	AGIS
Ch. 5 Land Use		# of residents engaged in Citizens Academy	Increase	CPA / City	Y	Annual (show 5 years)	Planning [A]	Planning [A]
Ch. 5 Land Use		% of annual updates to the City zoning code completed on time	100%	City	N	Annual (show 5 years)	Planning [A]	Planning [A]
Ch. 5 Land Use		% of Neighborhood Association leadership that attended a Citizens Academy within 5-year cycle	100%	City	N	Annual (show 5 years)	Planning [A]	Planning [A]
Ch. 5 Land Use		Number of variances / Zone Change requests	Decrease	CPA / City / County	Y	Annual (show 5 years)	AGIS	Planning [A]
Ch. 5 Land Use		Building permits issued in Centers and Corridors by project type	Increase	CPA / City / County	Y	Annual (show 5 years)	Planning [ABC]	AGIS
Ch. 5 Land Use		% of building permits within Metropolitan Redevelopment Areas	Increase	MRA	Y	Annual (show 5 years)	AGIS	Planning [A]

Table continues

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CHAPTER	SECONDARY CHAPTER	METRIC	GOAL	GEOGRAPHY	AVAILABLE?	TIME FRAME	TRACKED BY	ANALYSIS BY
Ch. 6 Transportation	Ch. 10 Parks & Open Space	# of bikeway miles added / # of miles of trails developed or renovated / # of miles of trails maintained	Increase	Centers / CPA / City / County / ABQ Area	Y	Snapshot	DMD/ Public Works	Planning [A]
Ch. 6 Transportation	Ch. 12 ICFS	Crash data - bikes, peds, autos, alcohol-involved	Reduce	Corridors / Centers / CPA / City / County	Y	Point in time capture / aggregate for year	UNM/ NMDOT	MRMPO
Ch. 6 Transportation	Ch. 5 Land Use	Households within 1/4 mile of transit station	Increase	CPA / City / County	Y	Snapshot	ABQ RIDE/ MRMPO	MRMPO
Ch. 6 Transportation	Ch. 5 Land Use	Households within 1/4 mile of transit stop	Increase	CPA / City / County	Y	Snapshot	ABQ RIDE/ MRMPO	MRMPO
Ch. 6 Transportation	Ch. 5 Land Use	Jobs within 1/4 mile of transit station	Increase	CPA / City / County	Y	Snapshot	ABQ RIDE/ MRMPO	MRMPO
Ch. 6 Transportation	Ch. 5 Land Use	Jobs within 1/4 mile of transit stop	Increase	CPA / City / County	Y	Snapshot	ABQ RIDE/ MRMPO	MRMPO
Ch. 6 Transportation	Ch. 7 Urban Design	Average commute time by travel mode	Decrease	CPA / City / County	Y	ACS - 5 year	Census	MRMPO
Ch. 6 Transportation	Ch. 7 Urban Design	Connectivity index	Increase	Centers	Y	Snapshot	MRMPO	MRMPO
Ch. 6 Transportation	Ch. 7 Urban Design	Number of proposed links in LRTS/ Bikeways & Pedestrian plans completed	Increase	CPA / City / County	Y	Snapshot	DMD / Public Works	Planning [A]
Ch. 6 Transportation	Ch. 7 Urban Design	Walk score	Increase	Centers / CPA	Y	Snapshot	Walkscore.com	Planning [A]
Ch. 6 Transportation		Transit ridership in Centers	Increase	Centers	Y	Annual - Jan-Dec	ABQ RIDE	MRMPO
Ch. 6 Transportation		Transit ridership	Increase	Corridors / ABQ Area	Y	Annual - Jan-Dec	ABQ RIDE / Rio Metro	MRMPO
Ch. 6 Transportation		Auto vs. Transit Mode Share by Corridor	Increase transit on Transit Corridors & Multi-modal	Corridors	Y	Snapshot	MRMPO	MRMPO
Ch. 6 Transportation		River crossing trips	Reduce rate of increase W to E peak hour / rate of change over time	River crossings in Comp Plan boundary / by Corridor	Y	Snapshot	MRMPO	MRMPO

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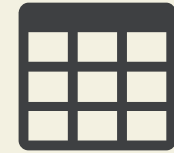
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CHAPTER	SECONDARY CHAPTER	METRIC	GOAL	GEOGRAPHY	AVAILABLE?	TIME FRAME	TRACKED BY	ANALYSIS BY
Ch. 6 Transportation		VTM per capita	Reduce	ABQ Area	Y	Annual (show 5 years)	MRMPO	MRMPO
Ch. 6 Transportation		Commute to Work by mode (bike, SOV, carpool, transit, walking, work at home, other)	Increase non-SOV	CPA / City / County	Y	ACS - 5 year	Census	Planning [A]
Ch. 6 Transportation		Pedestrian facilities (sidewalks)	Reduce gaps / ADA Compliance	Centers / CPA / City / County / ABQ Area	Y [BC] / In progress [A]	Snapshot	DMD/ Public Works	Planning [A]
Ch. 8 Economic Development		Jobs to housing ratio	Approaching 1	CPA / East & West of River	Y	Snapshot	MRMPO	MRMPO
Ch. 8 Economic Development		Business registrations	Increase	CPA / City / County	Y	Annual (show 5 years)	Planning [ABC]	AGIS
Ch. 8 Economic Development		Private vs. Government Employment Change Year over Year	Increase	City	Y	Annual (show 5 years)	U.S. Bureau of Labor Statistics	City DTI / Planning [A]
Ch. 9 Housing	Ch. 5 Land Use	Housing mix vs. demand	Increase variety	CPA / City / County	Y	Snapshot	MRMPO	Planning [A]
Ch. 9 Housing	Ch. 5 Land Use	Low- to moderate-income housing units completed with MFA funds	Increase	CPA / City / County	Y	Annual (show 5 years)	MFA	Planning [A]
Ch. 9 Housing	Ch. 5 Land Use	Mixed-income or affordable housing projects with MFA funds	Increase	CPA / City / County	Y	Annual (show 5 years)	MFA	Planning [A]
Ch. 9 Housing	Ch. 5 Land Use	Ratio of mixed-income or affordable housing projects with MFA funds in vs. out of Areas of Change	Increase	Areas of Change / Consistency	Y	Annual (show 5 years)	MFA	Planning [A]
Ch. 9 Housing		Percentage of households paying >30% of income for housing (owner & renter)	Decrease	CPA / City / County	Y	ACS - 5 year	Census	Planning [A]
Ch. 10 Parks & Open Space		Percent of households within 10 minute walk of park	Increase	CPA / City / County	Y	Annual (show 5 years)	P&R [ABC] / AGIS	MRMPO
Ch. 10 Parks & Open Space		Open Space acreage per capita	Increase	City / County	Y	Annual (show 5 years)	P&R (Open Space) [ABC]	AGIS
Ch. 10 Parks & Open Space		Percent of total area that is park land	Increase	CPA	Y	Annual (show 5 years)	P&R [A]	AGIS
Ch. 10 Parks & Open Space		Park land acreage per capita	Increase	CPA / City / County	Y	Annual (show 5 years)	P&R [ABC]	AGIS

Table continues

IMPLEMENTATION PLAN

CHAPTER	SECONDARY CHAPTER	METRIC	GOAL	GEOGRAPHY	AVAILABLE?	TIME FRAME	TRACKED BY	ANALYSIS BY
Ch. 10 Parks & Open Space		Percent of parks that are ADA-compliant	100%	City / County	Y [BC] / In Progress [A]	Annual (show 5 years)	P&R [ABC]	AGIS
Ch. 11 Heritage Conservation	Ch. 8 Economic Development	Acres of agricultural land	Maintain	City / County	N	Annual (show 5 years)	AGIS	MRMPO
Ch. 11 Heritage Conservation		Attendance at arts & culture event per 1000 population	Increase	City	Y	Annual (show 5 years)	CABQ Cultural Services	Planning [A]
Ch. 12 ICFS	Ch. 13 Resilience & Sustainability	Percent of dwelling units within 30 minute transit trip to health facilities	Increase	CPA / City / County	In progress	Snapshot	MRMPO	MRMPO
Ch. 12 ICFS	Ch. 6 Transportation	Pedestrian & Bike projects and \$ in TIP within City and County boundaries	Increase	City / County	Y	Annual (show 5 years)	MRMPO	MRMPO
Ch. 12 ICFS		Percent of dwelling units within 10 minute walk of a public school	Increase	CPA / City / County	Y	Snapshot	AGIS	MRMPO
Ch. 12 ICFS		Percent of dwelling units within 10 minute walk of community facility	Increase	CPA / City / County	Y	Snapshot	AGIS	MRMPO
Ch. 12 ICFS		Ratio of people to community facilities	Improve LOS	City / County	Y	Snapshot	AGIS	Planning [A]
Ch. 12 ICFS		Percentage of roads with sidewalks on at least one side	Increase	Centers / Corridors / CPA / City / County	N	Annual (show 5 years)	DMD / Public Works	AGIS
Ch. 13 Resilience & Sustainability		Percent of dwelling units within 10 minute walk of full-service grocery	Increase	CPA / City / County	N	Snapshot	MRMPO	MRMPO
Ch. 13 Resilience & Sustainability		Rate of cancer	Decrease	CPA / City / County	Y	Annual (show 5 years)	NM DOH	AGIS
Ch. 13 Resilience & Sustainability		Rate of obesity	Decrease	CPA / City / County	Y	Annual (show 5 years)	NM DOH	AGIS
Ch. 13 Resilience & Sustainability		Rate of respiratory disease	Decrease	CPA / City / County	Y	Annual (show 5 years)	NM DOH	AGIS
Ch. 13 Resilience & Sustainability		EPA-regulated contaminated sites	Decrease	CPA / City / County	Y	Snapshot	U.S. EPA	Planning [A]



14.4 Policy Implementation Action Matrix

The Policy Implementation Action Matrix (**Table 14-3**) is a summary table of the Actions identified in each chapter of the Comp Plan. **Table 14-2** can be used to identify acronyms for departments or agencies used in the **Table 14-3**.

By consolidating the Actions in one location, they will be more easily tracked and monitored. By identifying the lead department responsible for each Action, departments are held accountable for implementing the policies of the Comp Plan.

The rationale for each Action is developed within each chapter in the narrative and policy sections. To understand what each Action intends to achieve, refer to the Action number. The first digit of the Action indicates the relevant chapter. The first two digits refer to the relevant Goal, and the first three digits refer to the most relevant Policy related to each Action.

Each action is assigned a timeframe for completion of short-, medium-, long-term, ongoing, or as needed.

- Short-term – 1-3 years
- Medium-term – 3-5 years
- Long-term – 5+ years

For Actions that apply to both the City and the County, the time frame may be different for each jurisdiction. In this case, there will be two time frames in the table, separated by a "/" with the time frame for the City first.

Some Actions are ongoing or represent a process that happens on an as-needed or case-by-case basis. For these Actions, the time frame column in the matrix will indicate this and whether the Action has been initiated or not.

Progress on these items should be assessed every five years. An associated report should

evaluate the effectiveness of implementation efforts. The report should include the following elements:

- Updates to the progress column on the policy implementation action matrix.
- A summary of obstacles or problems in plan implementation.
- Recommendations for new or modified goals, policies, or actions.

IMPLEMENTATION PLAN

Table 14-2: Acronyms Used in Policy Implementation Action Matrix

ACRONYM	DEPARTMENT OR AGENCY
CITY DEPARTMENTS	
ABQ RIDE	City Transit Department
Admin [A]	City Mayor's Office & Administration
APD	Albuquerque Police Department
Aviation [A]	City Aviation Department
CIP [A]	City Capital Implementation Program, within the Department of Municipal Development
Council Services [A]	City Council Services
Cultural Services [A]	City Cultural Services Department
DFAS [A]	City Department of Finance & Administrative Services
DMD [A]	City Department of Municipal Development
Econ Dev [A]	City Economic Development Department
Enviro Health [A]	City Environmental Health Department
F&CS [A]	City Department of Family & Community Services
HR [A]	City Human Resources Department
MRA [A]	City Metropolitan Redevelopment Agency, section within the Planning Department
ODHR [A]	City Office of Diversity & Human Rights
OEM [A]	City Office of Emergency Management
ONC [A]	City Office of Neighborhood Coordination, an office within Council Services

Table continues

ACRONYM	DEPARTMENT OR AGENCY
OSD [A]	City Open Space, a division of the Parks & Recreation Department
P&R [A]	City Parks & Recreation Department
Planning [A]	City of Albuquerque Planning Department
Risk [A]	City Risk Management, a division of the Department of Finance & Administrative Services
Senior Affairs [A]	City Department of Senior Affairs
Solid Waste [A]	City Solid Waste Management Department
COUNTY DEPARTMENTS	
Admin [BC]	County Administration
BCSO	Bernalillo County Sheriff's Office
CIP [BC]	County Capital Improvement Program
Community Services [BC]	County Community Services Division
County Assessor	County Assessor's Office
County Commission	County Commission
Cultural Services [BC]	County Cultural Services Department, within the Community Services Division
Econ Dev [BC]	County Economic Development Department
Health [BC]	County Health & Social Services, within the Cultural Services Division

Table continues

ACRONYM	DEPARTMENT OR AGENCY
Housing [BC]	County Housing Department, within the Community Services Division
HR [BC]	County Human Resources Department
P&R [BC]	County Parks & Recreation Department, within the Community Services Division
Planning [BC]	County Planning & Development Services Department, within the Community Services Division
Public Safety [BC]	County Public Safety Department
Public Works [BC]	County Public Works Department Division
OTHER AGENCIES	
ABCWUA	Albuquerque Bernalillo County Water Utility Authority
ACE	Army Corps of Engineers
AFRL	Air Force Research Laboratories
AHA	Albuquerque Housing Authority
AMAFCA	Albuquerque Metropolitan Arroyo Flood Control Authority
APS	Albuquerque Public Schools
CNM	Central New Mexico Community College
County Extension	Bernalillo County Cooperative Extension Office (New Mexico State University)
Downtown MainStreet	DowntownABQ MainStreet Initiative

Table continues

ACRONYM	DEPARTMENT OR AGENCY
HUD	U.S. Department of Housing and Urban Development
IPCC	Indian Pueblo Cultural Center
MFA	New Mexico Mortgage Finance Authority
MRGCD	Middle Rio Grande Conservancy District
MRMPO	Mid-Region Metropolitan Planning Organization
NHCC	National Hispanic Cultural Center
NMDOH	New Mexico Department of Health
NMDOT	New Mexico Department of Transportation
NMED	New Mexico Environment Department
NMEDD	New Mexico Economic Development Department
NPS	U.S. National Park Service
PNM	Public Service Company of New Mexico (electric utility)
Reclamation	U.S. Bureau of Reclamation
Rio Metro	Rio Metro Regional Transit District
Sandia	Sandia National Laboratories
SHPO	State Historic Preservation Office
UNM	University of New Mexico
USFS	U.S. Forest Services
WCCNM	Workforce Connection of Central New Mexico
Workforce Solutions	State Department of Workforce Solutions

TIMEFRAME KEY

S	Short-term (1-3 years)
M	Medium-term (3-5 years)
L	Long-term (5+ years)
O	Ongoing
N	As Needed

PROGRESS KEY

				Not started
X				Initiated
X	X			Moderate progress
X	X	X		Significant progress
X	X	X	X	Complete
	O			Initiated & Ongoing

IMPLEMENTATION PLAN

Table 14-3: Policy Implementation Action Matrix

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
CHAPTER 4 - COMMUNITY IDENTITY						
4.1.2.1	Identity and Design	Continue use of Area and Sector Development Plans as a planning tool within unincorporated Bernalillo County. [BC]	Planning [BC]		O	O
4.1.2.2	Identity and Design	Define existing and desired character of areas within each CPA and recommend policy and regulatory changes, capital projects, or partnerships to protect or enhance character as part of the ongoing cycle of assessments. [A]	Planning [A]	Admin [A] / Council Services [A]	M	
4.1.3.1	Placemaking	Provide opportunities for residents, businesses, and other stakeholders to come together to identify special places, catalytic actions, and creative solutions to area issues and prioritize capital projects and beautification opportunities. [ABC]	Planning [ABC]	County Commission / Council Services [A] / DMD [A]	O	
4.1.3.2	Placemaking	Partner with non-profits, neighborhood associations, merchants associations, businesses, and other stakeholders to plan and program special events. [ABC]	Cultural Services [ABC]		O	O
4.1.3.3	Placemaking	Encourage neighborhood clean-up initiatives and ensure that weed, litter, and building safety codes are enforced to maintain property appearance, occupant safety, and property values. [ABC]	Planning [ABC]	Solid Waste [A] / Council Services [A]	O	O
4.1.3.4	Placemaking	Work with communities and key stakeholders to establish recommended plant lists for landscaping in each CPA. [A]	Planning [A]	P&R [A] / ABCWUA	M	
4.1.4.1	Neighborhoods	Provide programs and partner with non-profits to help residents in distressed neighborhoods improve and stabilize their neighborhood. [ABC]	Housing [BC] / F&CS [A]	County Commission / Council Services [A]	O	O
4.1.4.2	Neighborhoods	Work with residents to identify sub-standard houses or nuisances that should trigger assistance. [ABC]	Planning [ABC]	F&CS [A] / Housing [BC]	O	

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS	
4.1.4.3	Neighborhoods	Identify infrastructure needs, such as sidewalk, curb, and gutter improvements, and coordinate implementation with relevant departments and stakeholders. [ABC]	Planning [ABC]		O		
4.2.1.1	Community Planning Areas	Adjust CPA Boundaries to the extent possible to be congruent with New Mexico Department of Health Small Area boundaries to best coordinate health data and reporting. [ABC]	Planning [ABC]		S		
4.2.1.2	Community Planning Areas	Provide a demographic analysis of race/ethnicity and income for each Community Planning Area as part of the five-year Comp Plan update. [A]	Planning [A]	MRCOG	O		
4.2.1.3	Community Planning Areas	Reflect the CPA process and geographies in a revised Planning Ordinance as part of the City's Integrated Development Ordinance. [A]	Planning [A]	Council Services [A]	S	X	X
4.2.2.1	Community Engagement	Engage neighborhoods and area stakeholders in the county through planning efforts to create Area Plans and/or Sector Development Plans to identify appropriate protections for character, guide future development, and plan needed capital projects. [BC]	Planning [BC]		N		O
4.2.2.2	Community Engagement	Engage neighborhoods and area stakeholders in the city through a CPA assessment process to identify contributing elements to distinctive character and identity and recommend needed changes to Comp Plan policies or City zoning standards. [A]	Planning [A]	Council Services [A]	M		
4.2.2.3	Community Engagement	Educate residents, businesses, and community-based organizations about the land use and zoning framework, as well as the planning and development process, through a Citizens Academy training program. [A]	Planning [A]	Council Services [A]	S		
4.2.2.4	Community Engagement	Coordinate between the Planning Department and Council Services staff throughout the CPA assessment process to plan and host the Citizens Academy and to track implementation efforts by various departments over time. [A]	Planning [A]	Council Services [A]	O		
4.2.2.5	Community Engagement	Create an advisory board to develop best practices, training components, and recommendations for administrative procedures for more meaningful and accessible community engagement. [A]	Council Services [A]	ONC [A] / ODHR [A] / Planning [A]	M		

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS	
4.3.1.1	CPA Assessments	Update the Comp Plan to include policies that protect and enhance the character of each CPA and of the neighborhoods within each CPA. [A]	Planning [A]	Council Services [A]	S		
4.3.1.2	CPA Assessments	Evaluate adopted SDPs to update and incorporate narratives, implementation actions, and recommendations into each CPA assessment report. [A]	Planning [A]	Admin [A]	S		
4.3.1.3	CPA Assessments	Develop a list of priority capital projects with the community and key stakeholders as part of each CPA assessment report. [A]	Planning [A]	Admin [A]	S		
4.3.1.4	CPA Assessments	Develop a list of priority programs and events with the community and key stakeholders as part of each CPA assessment report. [A]	Planning [A]	Admin [A]	S		
CHAPTER 5 - LAND USE							
5.1.1.1	Desired Growth	Adjust development standards and ordinances to remove obstacles to achieving the pedestrian- and transit-orientation necessary in appropriate Centers and Corridors. [ABC]	Planning [ABC]	Econ Dev [A]	L/S	X	X
5.1.1.2	Desired Growth	Explore direct (e.g. public investment or partnerships) and indirect (e.g. zoning regulations or incentives such as density bonuses) approaches to promote higher density and infill development in Centers and along Corridors. [ABC]	Planning [ABC]	Econ Dev [ABC]	L/S	X	X
5.1.1.3	Desired Growth	Evaluate existing land uses and development trends to identify opportunities for increased land use intensity to support transit-oriented development within 660 ft. of transit stations along Premium or Major Transit Corridors. [ABC]	ABQ RIDE	Planning [A] / Econ Dev [A]	S	X	
5.1.1.4	Desired Growth	Promote ongoing public-private cooperation necessary to create private market conditions that support intensified development of jobs and housing in Transit Corridors. [ABC]	Econ Dev [A]	Planning [A] / ABQ RIDE	O		O
5.1.1.5	Desired Growth	Identify obstacles to infill development, including infrastructure capacity and public investment priorities. [ABC]	Planning [A] / Public Works [BC]	DMD [A]/ Planning [BC] / PNM / ABCWUA / Econ Dev [ABC] / ABQ RIDE	M	X	

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS		
5.1.1.6	Desired Growth	Work with utilities and transportation representatives to identify infrastructure capacity and possible expansion requirements to adequately serve infill and redevelopment. [ABC]	Planning [A] / Public Works [BC]	DMD [A] / Planning [BC] / PNM / ABCWUA	N	O		
5.1.1.7	Desired Growth	Consider differential taxation of land and improvements to incentivize infill development. [BC]	Planning [BC]	County Assessor	L			
5.1.1.8	Desired Growth	Reassess zoning capacity every five years for at least 20 years of growth within Centers, Corridors, and City Areas of Change. [A]	Planning [A]	MRMPO	M	X	X	X
5.1.1.9	Desired Growth	Update zoning codes to allow the highest-density development in Downtown and Urban Centers. [A]	Planning [A]		S	X	X	X
5.1.1.10	Desired Growth	Structure capital investment and land use regulations in support of creating additional housing and jobs within Transit Corridors. [A]	Planning [A]	Admin [A]	S	X	X	
5.1.1.11	Desired Growth	Adopt zoning and design standards requiring appropriate transitions between development and single-family residential neighborhoods, such as step-backs, setbacks, landscape buffers, etc. [A]	Planning [A]		S	X	X	X
5.1.1.12	Desired Growth	Provide an expedited review and approval process for projects in Centers and Corridors. [A]	Planning [A]		M	X	X	X
5.1.1.13	Desired Growth	Partner with the private sector and neighborhood organizations to redevelop vacant and under-utilized properties and incentivize adaptive reuse of distressed structures. [A]	Planning [A]	F&CS [A] / Econ Dev [A]	O	O		
5.1.1.14	Desired Growth	Incentivize a wide range of housing types and affordability levels in Downtown and Urban Centers. [A]	Planning [A]	F&CS [A]	M	X	X	
5.1.1.15	Desired Growth	Monitor building permits and zone change requests by CPA and by Center and prepare an annual review of development trends. [A]	Planning [A]		S			
5.1.3.1	Downtown	Promote Downtown as a center for arts, cultural, and public facilities/activities while recognizing its importance as the historic center of the City. [A]	Cultural Services [A]	Planning [A]	O	O		
5.1.3.2	Downtown	Develop, maintain, and market Downtown as though it were a single mixed-use project. [A]	Econ Dev [A]	Planning [A]	O	O		
5.1.3.3	Downtown	Support efforts to upgrade neighborhoods surrounding Downtown and create links between residential areas and cultural, arts, and entertainment facilities Downtown. [A]	Planning [A]	Econ Dev [A] / Cultural Services [A]	O	O		

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
5.1.3.4	Downtown	Promote the redevelopment of existing commercial parking lots and restrict all new commercial parking lots in surrounding neighborhoods. [A]	Planning [A]		S	X X
5.1.3.5	Downtown	Work with residents and stakeholders through the CPA assessment process to analyze and recommend adjustments to policy and/or regulatory protections for existing single- and two-family homes within the Downtown Center. [A]	Planning [A]		S	
5.1.3.6	Downtown	Work with residents, stakeholders, and property owners to analyze the boundary for the Downtown Center and modify it as necessary to best match existing and desired future development, promote access and connectivity, ensure appropriate transitions to surrounding neighborhoods, and support economic development efforts. [A]	Planning [A]		M	
5.2.2.1	Planned Communities	Negotiate phasing schedules with Planned Community developers within each master plan for infrastructure costs. [ABC]	Planning [ABC]	DMD [A] / Public Works [BC] / ABCWUA	N	O
5.2.2.2	Planned Communities	Ensure that master plans establish land use mix, quantity, and location of each Planned Community. [ABC]	Planning [ABC]		N	O
5.2.2.3	Planned Communities	Develop mechanisms to ensure that Planned Communities will complement infill in urban areas. [ABC]	Planning [ABC]		N	O
5.2.2.4	Planned Communities	Require environmental, fiscal, and economic analyses that demonstrate development feasibility and plan phasing and plan submittals that establish boundaries for each Planned Community project. [ABC]	Planning [ABC]		N	O
5.2.2.5	Planned Communities	Include performance clauses or conditions of approval within approved Planned Community Master Plans that invalidate Master Plans if construction has not begun within a specified period of time. [ABC]	Planning [ABC]		N	O
5.2.2.6	Planned Communities	Coordinate the phasing of Planned Communities with the County's Capital Improvements Program, Utility Extension policy, and regional economic justification and impacts. [BC]	Planning [BC]		N	O
5.2.2.7	Planned Communities	Coordinate Master Plans in Rural and Reserve Areas for Planned Communities with landowners and implement them through zoning and other local land use regulations and utility policies. [BC]	Planning [BC]		N	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
5.3.4.1	Conservation Development	Provide incentives for cluster housing development that is sensitive to natural constraints and adjacent development and includes open space in perpetuity. [ABC]	Planning [ABC]		M/S	X
5.3.4.2	Conservation Development	Consider adopting standards for homeowner associations, including provisions that would enable the City or County to bill the association for maintenance costs associated with common open space and/or private parks. [ABC]	Planning [BC] / P&R [A]		M	X
5.3.6.1	Reassembly and Replatting	Provide public reassembly assistance, including bringing landholders and private developers together to re-plan and resubdivide problem areas (e.g. title problems, obsolete platting). [ABC]	Planning [ABC]		N	O
5.3.7.1	Locally Unwanted Land Uses	Identify and map objectionable land uses and concentrations of such uses as they are identified through the CPA assessment process. [A]	Planning [A]		S	
5.3.7.2	Locally Unwanted Land Uses	Analyze existing policies, regulations, and processes that address objectionable land uses and recommend changes to mitigate negative impacts on the immediately surrounding area. [A]	Planning [A]		S	X X
5.3.7.3	Locally Unwanted Land Uses	Coordinate with New Mexico Regulation and Licensing Department to include public health criteria in the alcohol licensing process. [A]	Council Services [A]	Planning [A]	M	
5.3.8.1	Solar Protections	Establish setbacks and/or setbacks between structures to protect solar access. [ABC]	Planning [ABC]		S/M	X X
5.4.1.1	Housing near Jobs	Coordinate with MRMPPO to monitor the balance of jobs and housing east and west of the Rio Grande based on population and employment projections and development trends. [ABC]	Planning [ABC]	MRMPPO	M	X X
5.4.1.2	Housing near Jobs	Develop adjustments to land use policies, regulations, and incentives to improve the jobs-housing balance. [ABC]	Planning [ABC]	Council Services [A] / Econ Dev [A]	L	X X
5.5.1.1	Community Green Space	Develop setback standards for and encourage clustering of open space along the irrigation system. [BC]	Planning [BC]	MRGCD / P&R [BC]	L	
5.5.2.1	Reserve Areas	Develop and evaluate additional mechanisms that ensure that the Reserve Area policies are achieved. [BC]	Planning [BC]		L	X
5.5.2.2	Reserve Areas	Zone County Reserve Area land that is not expected to develop from one to twenty acres per dwelling unit based on environmental characteristics. [BC]	Planning [BC]		L	

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
5.5.2.3	Reserve Areas	Zone County Reserve Area land within approved Master Planned Communities with PC (Planned Community Zoning) as specified in the Bernalillo County Zoning Ordinance. [BC]	Planning [BC]		L	
5.5.2.4	Reserve Areas	Continue to coordinate with APS regarding identification of school needs, pertaining to capital investment, within new and proposed Master Planned Communities in accordance with current policies and procedures required for approval of such large-scale development proposals within Bernalillo County. [BC]	Planning [BC]	APS	N	O
5.5.2.5	Reserve Areas	Prepare environmental, fiscal and economic analyses that demonstrate development feasibility and plan phasing. Prepare cost of service studies for water supply and infrastructure service requirements. Establish boundaries by submitting a plan for each planned community project. [BC]	Planning [BC]	ABCWUA	N	O
5.5.2.6	Reserve Areas	Negotiate schedules with Planned Community developers within each master plan for infrastructure costs. [BC]	Planning [BC]		N	O
5.5.3.1	Rural Areas	Develop and adopt County zones that limit development densities to between 1 to 20 acres per dwelling unit based on land carrying capacity. [BC]	Planning [BC]		L	
5.5.3.2	Rural Areas	Amend the County Zoning Ordinance to add cluster principles and to include Cluster Housing as a permissive or conditional use. [BC]	Planning [BC]		L	
5.5.3.3	Rural Areas	Map low density zoning districts in environmentally sensitive areas. [BC]	Planning [BC]		L	
5.5.3.4	Rural Areas	Map agricultural zone districts on land qualifying for greenbelt tax status. [BC]	Planning [BC]		L	
5.5.3.5	Rural Areas	Monitor development and use of agricultural lands through a comprehensive data base and mapping system. [BC]	Planning [BC]	P&R [BC]	L	
5.5.3.6	Rural Areas	Develop mechanisms for agricultural and greenbelt easements, land banks, land trusts, and voluntary agricultural districts. [BC]	Planning [BC]	P&R [BC]	L	
5.5.3.7	Rural Areas	Consider amending the County Zoning Ordinances to require buffering of residences and other sensitive uses in Rural Areas from environmental impacts of commercial and industrial activities. [BC]	Planning [BC]		L	

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS		
5.6.1.1	Community Green Space	Develop setback standards for and encourage clustering of open space along the irrigation system. [A]	Planning [A]	MRGCD / P&R [A]	L			
5.6.2.1	Areas of Change	Provide financial and process incentives for infill and desired growth in Areas of Change. [A]	Planning [A]	Econ Dev [A]	O			
5.6.2.2	Areas of Change	Prioritize Areas of Change for public investment and infrastructure improvements to catalyze desired growth and development. [A]	Planning [A]	DMD [A] / Econ Dev [A]	M			
5.6.2.3	Areas of Change	Update the Change and Consistency Map every five years to reflect development trends and future growth projections. [A]	Planning [A]	MRMPO	M			
5.6.2.4	Areas of Change	Coordinate with utilities to upgrade infrastructure as needed to accommodate and serve additional development. [A]	Planning [A]	DMD [A] / PNM / ABCWUA	N			O
5.6.3.1	Areas of Consistency	Update the City's Zone Map Amendment policies/ criteria to reflect special considerations for zone map amendment requests in Areas of Consistency. [A]	Planning [A]		S		X	X X
5.6.4.1	Appropriate Transitions	Create design and/or use standards for properties in Areas of Change that provide transitions to Areas of Consistency. [A]	Planning [A]		S		X	X X
5.7.1.1	Coordinated Public Investment	Align capital investment to implement the Comp Plan Vision and land use policies. [ABC]	Council Services [A] / County Commission	CIP [ABC] / Planning [ABC]	S			
5.7.1.2	Coordinated Public Investment	Use special assessment districts, issuance of public revenue bonds, tax increment financing, and/or tax incentives for improvements to ensure high-quality development, protect natural resources, and provide amenities. [ABC]	Council Services [A] / County Commission	Econ Dev [ABC] / Planning [ABC]	N			O
5.7.2.1	Regulatory Alignment	Review and revise zoning codes to achieve a mix of land uses and housing options within market constraints. [ABC]	Planning [ABC]		S/L		X	X
5.7.2.2	Regulatory Alignment	Create mixed use zones that allow desired building types to be developed by right in appropriate Centers and Corridors with adequate buffers and transitions to single-family neighborhoods and Open Space areas. [ABC]	Planning [ABC]		S/L		X	X
5.7.2.3	Regulatory Alignment	Adopt a Transfer of Development Rights Ordinance to help protect sensitive areas and Open Space and encourage higher-density and higher-intensity development in appropriate areas. [ABC]	Planning [ABC]	Council Services [A] / County Commission	M/L			

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS		
5.7.2.4	Regulatory Alignment	Update the County Comprehensive Zoning Ordinance and Subdivision Ordinance to guide the location of development, control the intensity of uses, and incorporate detailed performance standards. [BC]	Planning [BC]		L			
5.7.2.5	Regulatory Alignment	Minimize the use of Planned Developments and Special Use Permits by establishing by-right zoning for uses that implement the Centers and Corridors vision, with clear design standards for high-quality development and adequate transitions and buffers between uses of different intensity and scale. [BC]	Planning [BC]		L			
5.7.2.6	Regulatory Alignment	Develop and adopt area and sector development plans to guide development, including the location of non-residential uses, in order to protect local resources and community values. [BC]	Planning [BC]		N		O	
5.7.2.7	Regulatory Alignment	Include language in the Subdivision Ordinance and in sector development plans for the identification and preservation of traditional irrigation systems. [BC]	Planning [BC]	P&R [BC] / MRGCD	S			
5.7.2.8	Regulatory Alignment	Consider a zoning ordinance amendment to specify that carrying capacity studies should accompany development applications in environmentally sensitive areas of County Development Areas. [BC]	Planning [BC]	P&R [BC]	L			
5.7.2.9	Regulatory Alignment	Track acres of agricultural and vacant land that is developed over time. [BC]	Planning [BC]	P&R [BC] / MRGCD	O			
5.7.2.10	Regulatory Alignment	Retain existing County A-1 zoning as the only Rural Agricultural zone intended to provide for agricultural activities and spacious development especially in Semi-Urban and Rural areas where such land is adjacent to irrigation ditches. [BC]	Planning [BC]	MRGCD	O			
5.7.2.11	Regulatory Alignment	Calculate potential number of dwelling units per area based on vacant land and absorption rates, zoning, and applicable Comp Plan policies. [BC]	Planning [BC]		O			
5.7.2.12	Regulatory Alignment	Develop strategies to coordinate compliance between the County Zoning Ordinance and environmental health regulations. [BC]	Planning [BC]		L			
5.7.2.13	Regulatory Alignment	Adopt an Integrated Development Ordinance that updates and consolidates the City's zoning code, subdivision ordinance, and planning ordinance. [A]	Planning [A]	Council Services [A]	S	X	X	X
5.7.2.14	Regulatory Alignment	Simplify the zoning code and review process. [A]	Planning [A]		S	X		

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
5.7.2.15	Regulatory Alignment	Work to remove obstacles to private investment (e.g. obsolete platting, deteriorating building conditions, vacancies, obsolete land uses, and high crime areas) through changes in regulations and/or partnerships. [A]	Planning [A]	Council Services [A] / APD	N	O
5.7.2.16	Regulatory Alignment	Work with property owners to identify mismatches between existing land uses, zoning, and the Comp Plan vision and recommend City-sponsored zone changes for the future. [A]	Planning [A]		M	
5.7.2.17	Regulatory Alignment	Minimize the use of Planned Development zones by encouraging an appropriate mix of permissive land uses in residential, mixed use, and non-residential zones. [A]	Planning [A]	Council Services [A]	S	X X X
5.7.2.18	Regulatory Alignment	Limit the list of uses allowed in the SU-1 zone to those that are unique, infrequently occurring, and not adequately addressed by other zones. [A]	Planning [A]	Council Services [A]	S	X X X
5.7.4.1	Streamlined Development	Analyze the approval timeframes for different development projects, zones, and locations and adjust processes as necessary to ensure timely approvals for projects that meet the intent of the Comp Plan. [ABC]	Planning [ABC]		S/L	X X
5.7.5.1	Public Engagement	Develop and offer a Citizens Academy to explain the City's land use and transportation regulatory framework and the development process. [A]	Planning [A]	Council Services [A]	S	
5.7.5.2	Public Engagement	Engage communities through the CPA assessment process to assess zoning regulations and adopted policies and recommend updates to the IDO or Comp Plan. [A]	Planning [A]	Council Services [A]	S	
5.7.6.1	Development Services	Improve One Stop Shop to provide premium customer service and transparency. [A]	Planning [A]		O	O
5.7.6.2	Development Services	Organize information about development projects, properties, and land use entitlements in an accessible, convenient, and understandable manner. [A]	Planning [A]		O	O
CHAPTER 6 - TRANSPORTATION						
6.1.1.1	Matching Land Use	Update street design standards in the City and County to better integrate with desired land use context, such as through Complete Streets and context-sensitive design solutions. [ABC]	Public Works [BC] / Planning [A]	DMD [A] / ABQ RIDE / MRCOG	S	X X

Table continues

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
6.1.1.2	Matching Land Use	Design and retrofit residential streets, as well as collectors and arterials where they serve and pass through residential areas, for multiple modes of travel to reduce speed, volume, and auto through-traffic while maintaining safety and enhancing neighborhood character. [ABC]	Public Works [BC] / DMD - Traffic [A]		N	O
6.1.3.1	Auto Demand	Engage stakeholders through the Community Planning Area Assessment process to evaluate the transportation network, the needs for and impacts of developments within the area, and TDM opportunities, such as ridesharing. [A]	Planning [A]	ABQ RIDE / Rio Metro / MRCOG	O	O
6.1.3.2	Auto Demand	Encourage TDM programs that establish rewards or incentives for reducing peak-hour congestion. [A]	ABQ RIDE / DMD [A]	ABQ RIDE / Rio Metro / MRCOG / Econ Dev [A]	O	O
6.2.1.1	Complete Networks	Evaluate demand and capacity of bike, pedestrian, and transit service on a project-by-project basis for roads that experience or are designed to encourage a range of transportation modes. [ABC]	DMD [A] / Public Works [BC]	MRMPO / Planning [A]	O	O
6.2.1.2	Complete Networks	Follow FHWA guidance to identify, analyze, and prioritize opportunities for road diets, lane configuration changes, or other traffic calming projects. [ABC]	DMD [A] / Public Works [BC]	MRMPO	N	O
6.2.1.3	Complete Networks	Revise subdivision standards to encourage and reinforce the complete transportation network and street grid for all travel modes. [A]	Planning [A]		S	X X X
6.2.1.4	Complete Networks	Promote dedicated lanes for buses to reduce travel times. [A]	ABQ RIDE	MRCOG / Rio Metro	L	X
6.2.2.1	Complete Streets	Incorporate pedestrian and bicycle amenities and improvements, transit accommodations, and landscaping when designing and retrofitting arterials. [ABC]	Public Works [BC] / DMD [A]	CIP [ABC] / Solid Waste [A] / P&R [BC]	N	O
6.2.2.2	Complete Streets	Update the DPM to reference current best practice and design guidance to achieve Complete Streets principles. [A]	Planning [A]	DMD [A]	S	X X X
6.2.3.1	Pedestrian and Bicycle Connectivity	As development occurs along Commuter Corridors, consider grade-separated crossings, special signalization, and/or other alternatives that improve access for pedestrians and cyclists and improve safety for all modes of transportation. [ABC]	Public Works [BC] / DMD [A]	Planning [ABC] / P&R [A]	N	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
6.2.3.2	Pedestrian and Bicycle Connectivity	Analyze gaps in connectivity, prioritize improvement projects, and assess progress over time. [ABC]	DMD [A] / P&R [ABC] / Public Works [BC]	Planning [ABC]	O	O
6.2.4.1	Pedestrian Network	Develop and implement sidewalk and street design standards that define pedestrian level of service and improve pedestrian comfort and safety. [ABC]	Public Works [BC] and DMD [A]	DFAS [A] / Planning [A]	L	
6.2.5.1	Bicycle Network	Update design standards to reflect best practices and most recent City, County, and regional bicycle planning efforts. [ABC]	Public Works [BC] / Planning [A]	DMD [A]	N	O
6.2.5.2	Bicycle Network	Add on-street bicycle facilities when existing arterials and collectors are reconstructed, resurfaced, or the median is rebuilt and sufficient right-of-way exists. [ABC]	Public Works [BC] / DMD [A]	P&R [ABC] / MRMPO	O	O
6.2.5.3	Bicycle Network	Support and promote bike share programs in Centers and near transit stations. [A]	DMD [A]	ABQ RIDE	M	X
6.2.7.1	Transit Network	Participate in regional efforts to coordinate transit planning and implementation among agencies and area jurisdictions, including identification of corridors for the MTP's Priority Transit Network. [ABC]	ABQ RIDE / DMD [A] / Public Works [BC]	Rio Metro / MRMPO	M	X X
6.2.7.2	Transit Network	Prioritize investment to achieve regional mode share goals and to enhance service between Comp Plan and MTP Centers. [ABC]	Planning [A]	ABQ RIDE / Rio Metro / DMD [A]		
6.2.7.3	Transit Network	Develop standards for transit-supportive mitigation measures for Transit Corridors as part of a Traffic Impact Study. [A]	Planning [A]	ABQ RIDE / Rio Metro / DMD [A]	S	X X
6.2.7.4	Transit Network	Explore and invest in strategies to add capacity through additional transit service, dedicated lanes, and/or peak-hour directional lane changes. [A]	ABQ RIDE / DMD [A]	Rio Metro / MRMPO	N	O
6.2.10.1	Aviation	Study and plan the future of Double Eagle Airport II, including roadway alignments, interface with the Petroglyph National Monument, economic development impacts, environmental impacts, and selection for other reliever airport sites on a regional basis. [ABC]	Aviation [A]	Admin [A] / Econ Dev [A]	S	X X
6.2.10.2	Aviation	Study and plan the future of the Albuquerque Sunport, including roadway alignments, interface with the Kirtland Air Force Base, economic development impacts, environmental impacts, and selection for other reliever airport sites on a regional basis. [A]	Aviation [A]	Admin [A] / Econ Dev [A]	S	X X

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
6.3.1.1	All Users	Improve roadway and trail safety by reviewing and updating signage and striping. [ABC]	Public Works [BC] / DMD [A]	P&R [ABC]	O	O
6.3.1.2	All Users	Coordinate with APD and/or BCSO on enforcement activities and programs. [ABC]	P&R [A] / DMD [A] / Public Works [BC]	APD / BCSO	O	O
6.3.1.3	All Users	Support and expand bike education programs that encourage safety such as Bike to Work Day or community bicycle education centers. [ABC]	P&R [A] / DMD [A] / Public Works [BC]		O	O
6.3.1.4	All Users	Perform before and after studies for projects involving complete streets improvements, lane reduction, restriping, signalization changes, or safety improvements. [ABC]	DMD [A] / Public Works [BC]	MRMPO	N	O
6.3.1.5	All Users	Maintain an all-weather roadway system, with improvements prioritized to achieve year-round access to existing and planned development in rural areas. [BC]	Public Works [BC]		O	O
6.3.2.1	Pedestrians	Implement FHWA proven safety countermeasures, such as medians and pedestrian crossing islands, at intersections with high auto and pedestrian traffic levels and sufficient right-of-way. [ABC]	DMD [A] / Public Works [BC]	MRMPO	O	O
6.3.2.2	Pedestrians	Coordinate with FHWA and MRMPO on pedestrian road safety assessments and implement recommended improvements at priority intersections. [A]	Planning [A]	MRMPO / DMD [A]	N	O
6.4.1.1	Active Transportation	Continue and expand city and county programs and events that encourage and educate on the use of active transportation and pedestrian and bike safety. [ABC]	Public Works [BC] / P&R [A] / DMD [A]	ABQ RIDE	O	O
6.4.2.1	Air Quality	Incorporate technologies to lower fleet vehicle emissions. [A]	All Depts.	Rio Metro	M	
6.4.2.2	Air Quality	Provide parking incentives for alternative fuel vehicles. [A]	DMD - Parking and Security [A]		S	
6.4.3.1	Noise	Require applicants to analyze noise impact of roadways on proposed noise-sensitive uses (e.g. hospitals, daycares, schools, and residences) adjacent to existing arterial streets. [ABC]	Planning [ABC]		M	
6.4.3.2	Noise	Analyze and mitigate projected traffic and noise impacts of proposed street widening and similar projects upon adjacent neighborhoods and uses. [ABC]	DMD [A] / Public Works [BC]	NMDOT	N	O
6.5.1.1	Equitable Transportation Systems	Assess transportation infrastructure and service within Community Planning Areas and engage communities to identify priorities. [A]	Planning [A]	DMD [A] / ABQ RIDE / P&R [A]	M	

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS		
6.5.1.2	Equitable Transportation Systems	Track transportation investments in Community Planning Areas to ensure equitable public investment. [A]	Planning [A]		M			
6.6.3.1	Freight Movement	Coordinate with other jurisdictions through MRMPo to explore solutions to improve freight access to Activity and Employment Centers on the West Side. [ABC]	Public Works [BC] / DMD [A]	Planning [ABC] / MRCOG	M			
6.6.3.2	Freight Movement	Coordinate public and private efforts to develop regional capabilities to support cargo-oriented and logistics development. [A]	Econ Dev [A]	MRCOG / Aviation [A] / Planning [A] / NMEDD	O			
6.6.3.3	Freight Movement	Work with constituent jurisdictions and the Mid-Region Council of Governments to assess whether there is adequate truck access to serve employment and commercial activities in the Volcano Heights Urban Center. Any proposed changes to truck restrictions should be considered with input from local stakeholders to ensure that such access does not impact adjacent neighborhoods or roadway design regulations. [A]	DMD [A]	Planning [A] / MRCOG / NMDOT	L			
6.7.2.1	Regional Systems	Coordinate with MRMPo and Rio Metro to assess costs and benefits of regional transportation projects and assign cost sharing among affected jurisdictions. [ABC]	Admin [ABC]	MRMPo	M			
6.7.2.2	Regional Systems	Coordinate with MRMPo to forecast travel demand and analyze transportation system capacity for Community Planning Areas to guide future transportation options and investments. [ABC]	Planning [A]	MRMPo	L			
6.7.2.3	Regional Systems	Coordinate with MRMPo to implement the Preferred Scenario through recommended transportation strategies and action items in the MTP. [ABC]	DMD [A] / Public Works [BC]	MRMPo / Planning [ABC]	M		X	
6.7.2.4	Regional Systems	Coordinate with MRMPo to assess needs for and alignments of additional major streets for undeveloped and underserved areas. [ABC]	Public Works [BC] / DMD [A]	MRMPo / Planning [ABC]	M			
6.7.2.5	Regional Systems	Coordinate with Rio Metro to develop a region-wide, long-range transit plan. [A]	ABQ RIDE	Rio Metro / MRMPo	M			
CHAPTER 7 - URBAN DESIGN								
7.1.2.1	Development Form	Update development standards to reflect development form priorities in Centers and at transit stations and major transit stops. [A]	Planning [A]	DMD [A] / ABQ RIDE / Rio Metro	S	X	X	X

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
7.1.3.1	Priority Street Elements	Ensure appropriate development standards to reflect and implement the priority elements for development form in Centers and Corridors. [ABC]	Planning [ABC]		S/L	X
7.1.3.2	Priority Street Elements	Ensure appropriate technical standards to reflect and implement the priority elements for street design. [ABC]	Planning [ABC]	Public Works [BC] / DMD [A] / ABQ RIDE / Rio Metro	S	X X
7.1.3.3	Priority Street Elements	Develop operating rules/methodology for prioritizing appropriate street elements when right-of-way is insufficient or topography or other constraints make it impossible or infeasible to accommodate all priorities. [ABC]	Planning [A] / Public Works [BC]	Planning [BC] /DMD [A] / ABQ RIDE / Rio Metro	S/M	X X
7.2.1.1	Walkability	Develop sidewalk and street design standards that improve pedestrian comfort and safety while maintaining neighborhood character in historic and rural neighborhoods. [ABC]	Planning [A] / Public Works [BC]	Planning [BC] / DMD [A]	S/M	X X
7.2.1.2	Walkability	Identify and prioritize trailhead improvements, trail amenities, and landscaping or trees along existing or proposed trails. [ABC]	P&R [ABC]	Planning [A]	L	
7.2.1.3	Walkability	Align subdivision regulations and site development standards to create high-quality pedestrian environments and development patterns. [ABC]	Planning [ABC]	Public Works [BC] / DMD [A]	S/L	X X
7.3.2.1	Community Character	Develop design standards for lighting, utility enclosures, walls, and landscape design that create a high-quality built environment with lasting character that draws on regional styles and traditions. [A]	Planning [A]		S	X
7.3.2.2	Community Character	Create development guidelines to enhance positive aspects of community character, including distinctive architecture and landscape design. [A]	Planning [A]		S	X
7.3.2.3	Community Character	Establish regulatory protections for single-family residential neighborhoods and historic areas to ensure compatible new development. [A]	Planning [A]		S	X X
7.3.2.4	Community Character	Develop incentives or development bonuses to encourage developers to design, develop, and maintain attractive streetscapes. [A]	Planning [A]		M	X
7.3.3.1	Placemaking	Encourage Business Improvement Districts and member organizations to design, install, and maintain street furniture, bike racks or corrals, parklets/ parklets, and pedestrian amenities such as benches and trash receptacles. [ABC]	Council Services [A] / Community Services [BC]	Planning [A] / Econ Dev [A]	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
7.4.1.1	Parking Strategies	Use residential permits or zone parking permits to prevent the intrusion of outside parking within neighborhoods. [A]	DMD [A]	Planning [A]	N	O
7.4.1.2	Parking Strategies	Support Parking Improvement Districts in pedestrian-oriented Centers and Corridors to encourage shared parking opportunities and high-quality streetscapes with pedestrian amenities. [A]	DMD [A]	Planning [A]	N	O
7.4.2.1	Parking Requirements	Develop a system of parking credits, "in-lieu of" programs, and parking improvement districts. [A]	Planning [A]	DMD [A]	S	X
7.4.2.2	Parking Requirements	Update parking design standards based on best practices. [A]	Planning [A]		S	X X X
7.5.1.1	Landscape Design	Coordinate with implementing departments to establish appropriate plant lists, street tree palette, and maintenance programs for vegetation in the public right-of-way based on native and climate-appropriate species with adequate height, shade, hardiness, and water needs adjusted for different contexts (Centers, Corridors, other arterials, and neighborhoods). [ABC]	Planning [ABC]	P&R [ABC] / Public Works [BC] / DMD [A] / Solid Waste [A]	S	X X X
7.5.1.2	Landscape Design	Develop requirements and technical standards that enhance the ability of street trees and vegetation to contribute to air purification, oxygen regeneration, ground water recharge, stormwater runoff retention, erosion and dust control, and mitigation of urban heat island effects while helping abate air pollution, dust, noise, heat, and glare. [ABC]	Planning [ABC]	P&R [ABC] / Public Works [BC] / DMD [A] / Solid Waste [A]	S	X X X
7.6.1.1	Stormwater Treatments	Develop technical standards that follow best practices for stormwater design and management in each development context. [ABC]	Planning [A] / Public Works [BC]	DMD [A]	S/M	X X
7.6.1.2	Stormwater Treatments	Facilitate coordination with area agencies to develop standards for naturalistic design of drainage improvements, including use of earth tone colors, natural building materials, and vegetative slope coverings. [ABC]	Planning [A] / Public Works [BC]	AMAFCA	M	X
7.6.1.3	Stormwater Treatments	Facilitate coordination with area agencies to secure sufficient funds to implement and maintain naturalistic designs for arroyos and channels. [ABC]	Planning [A] / Public Works [BC]	AMAFCA	M	X

Table continues

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
7.6.2.1	Transportation Infrastructure	Amend zoning ordinances to improve lot configuration requirements for sites adjacent to arterial streets to prevent conflicts between private driveways and arterial traffic. [ABC]	Planning [ABC]	Public Works [BC] DMD [A]	S/M	X
7.6.3.1	Utility Infrastructure	Prioritize projects to relocate overhead utilities underground in order to protect scenic views from the public-right-of-way on key corridors with view protection requirements. [ABC]	Planning [ABC]	Public Works [BC] / DMD [A] / CIP [ABC] / PNM / Telecom carriers	L	
7.6.3.2	Utility Infrastructure	Examine the mechanisms available to fund underground installations consistent with the requirements of applicable rules of the electric utility on file with the New Mexico Public Regulation Commission (NMPRC) or successor agency if underground transmission or distribution lines are desired for a particular project or area. [ABC]	Planning [ABC]	Public Works [BC] / DMD [A] / CIP [ABC] / PNM / Telecom carriers	L	
7.6.3.3	Utility Infrastructure	Coordinate with New Mexico Department of Transportation (NMDOT) to encourage the incorporation of attractive and appropriate bridge structures and landscape design for interstate highways and State-controlled corridors. [ABC]	Public Works [BC] / DMD [A]	NMDOT	N	O
CHAPTER 8 - ECONOMIC DEVELOPMENT						
8.1.1.1	Diverse Places	Track rates of investment and population in Centers and Corridors over time. [A]	Planning [A]	Econ Dev [A]	O	O
8.1.1.2	Diverse Places	Work with nonprofits and businesses to market Downtown to attract and maintain a variety of retail and service-related businesses. [A]	Econ Dev [A]	MRCOG / Downtown MainStreet	O	O
8.1.1.3	Diverse Places	Work with State and Federal users to encourage governmental offices downtown. [A]	Econ Dev [A]	MRCOG / Downtown MainStreet	O	O
8.1.3.1	Economic Base	Continue to implement public and private efforts to increase the commercialization of technology from the universities and National Laboratories into businesses in New Mexico. [A]	Econ Dev [A]	UNM / Sandia / AFRL	O	O
8.1.4.1	Leverage Assets	Participate in developing MRCOG's area-wide economic development strategy. [ABC]	Econ Dev [ABC]	MRCOG	O	O
8.1.4.2	Leverage Assets	Develop and target incentive programs to promote beneficial economic development throughout the community. [ABC]	Econ Dev [ABC]	NMEDD	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
8.1.4.3	Leverage Assets	Use forums, events, and printed materials to share success stories of local businesses and public projects and partnerships. [ABC]	Econ Dev [ABC]	Admin [A] / MRCOG	O	O
8.1.4.4	Leverage Assets	Identify special and vibrant places through the CPA assessment process to highlight through interactive maps and walking tours. [A]	Planning [A]	Cultural Services [A] / Community Services [BC] / P&R [ABC]	O	O
8.1.4.5	Leverage Assets	Develop and support convention-related facilities. [A]	Econ Dev [A]		O	O
8.1.5.1	Available Land	Certify and market available industrial and business park locations throughout the city and county. [ABC]	Econ Dev [ABC]	Planning [A] / DMD [A] / Aviation [A] / MRCOG	M	X
8.2.1.1	Local Business	Foster relationships and partnerships with nonprofits, private developers, and lending institutions to implement priority economic development strategies, mixed-use development, and catalytic projects. [ABC]	Econ Dev [ABC]	MRA [A] / MRCOG	O	O
8.2.1.2	Local Business	Partner with tourism organizations to promote entrepreneurship and existing businesses. [ABC]	Econ Dev [ABC]		O	O
8.2.1.3	Local Business	Offer incentives to local employers to expand and diversify the employment base. [ABC]	Econ Dev [ABC]	MRA [A]	O	O
8.2.2.1	Diverse Talent	Utilize resources such as Navigators and the Molino Project to reach further into the community. [ABC]	Econ Dev [ABC]		O	O
8.2.4.1	Public Funds	Provide incentives to prospective employers through municipal industrial revenue bonds, planning activities, tax abatement and credits, and recruitment and training services. [ABC]	Econ Dev [ABC]	NMEDD	O	O
8.2.4.2	Public Funds	Develop programs and spaces designed to support entrepreneurs from a variety of industry backgrounds, including creative, hi-tech, software, hardware, and biology. [ABC]	Econ Dev [ABC]	NMEDD / UNM / CNM	O	O
8.2.5.1	Creative Economy	Promote and participate in recreational, athletic, arts, and cultural programs and events. [ABC]	Cultural Services [ABC] / P&R [ABC]		O	O
8.2.6.1	Job Training	Partner with educational institutions, non-profit organizations, and potential employers to offer adult education, training, and workforce development programs. [ABC]	Econ Dev [ABC]	F&CS [A] / Workforce Solutions / WCCNM / NMEDD / UNM / CNM	O	O
8.2.6.2	Job Training	Leverage programs at libraries and community centers to cultivate skills and train future workers. [ABC]	Cultural Services [ABC]	Workforce Solutions	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
CHAPTER 9 - HOUSING						
9.1.1.1	Housing Options	Maintain a resource list of existing programs and sources of funds for rehabilitation of owner-occupied units and training programs for rental management. [ABC]	F&CS [A] / Housing [BC]	MFA	O	O
9.1.1.2	Housing Options	Work to assemble building sites of adequate size for market rate, affordable, and mixed-income urban housing. [A]	F&CS [A] / Housing [BC]	MRA [A]	N	O
9.1.1.3	Housing Options	Improve the quality of rental property through code enforcement and partnerships with property owners. [A]	Planning [A]		O	O
9.1.1.4	Housing Options	Coordinate with agencies with access to funding sources to provide affordable housing in priority areas and to address housing gaps in affordability at different income levels. [A]	F&CS [A] / Housing [BC]	MFA / HUD	O	O
9.1.2.1	Affordability	Promote rehabilitation projects for lower-income households in neighborhoods with existing moderately-priced homes and areas vulnerable to speculation, redevelopment, and displacement of lower-income residents. [ABC]	F&CS [A] / Housing [BC]	MFA / HUD / AHA	O	O
9.1.2.2	Affordability	Study the benefits, implications, and impacts of accessory dwelling units in some residential areas. [ABC]	Planning [A]		N	O
9.1.2.3	Affordability	Amend zoning codes to ensure single-family zones with smaller minimum lot sizes and multi-family zones that allow higher densities and development by right to improve opportunities for affordability. [ABC]	Planning [ABC]		S/M	X X
9.1.2.4	Affordability	Develop a module on affordable and mixed income housing as part of the City's Citizens Academy. [A]	Planning [A]	F&CS [A] / MFA	S	
9.1.3.1	Fair Housing	Initiate and participate in regional discussions to identify goals and actions to promote fair housing, and to address critical affordable housing and tenant needs. [ABC]	F&CS [A] / Housing [BC]	AHA	O	O
9.1.3.2	Fair Housing	Work with residents and stakeholders, including landlords, neighborhood associations, and relevant trade associations, to help them understand the rights protected by federal, state, and local fair housing laws. [ABC]	F&CS [A] / Housing [BC]	AHA	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
9.1.3.3	Fair Housing	Identify and remove barriers (such as real estate marketing, finance, or insurance practices) that restrict housing choices and opportunities for protected classes and for low- and moderate-income people, older adults, people who are homeless, and people with behavioral, physical, cognitive, and developmental disabilities. [ABC]	F&CS [A] / Housing [BC]	AHA	M	
9.1.3.4	Fair Housing	Identify strategies to mitigate the anticipated impacts and create permanently affordable housing in areas where market pressures will lead to displacement. [ABC]	F&CS [A] / Housing [BC]	Planning [ABC] / AHA	M	
9.1.3.5	Fair Housing	Institutionalize methods for the incorporation of fair housing goals and strategies into local planning processes and across local agencies, informed by the Assessment of Fair Housing and other relevant data and reporting. [ABC]	Housing [BC] / Planning [ABC]	F&CS [A] / AHA	M	X
9.2.3.1	Cluster Housing	Research and implement best practices for innovative housing options, such as clustered housing and tiny house villages. [ABC]	Planning [ABC]	F&CS [A] / Housing [BC]	M	X
9.3.1.1	Centers & Corridors	Perform assessments at least every five years to ensure adequate infrastructure for densities allowed by zone and encouraged by the Comp Plan. [ABC]	Planning [ABC]	MRCOG	O	
9.4.1.1	Best Practices	Explore best practices in other communities, including the Housing First and the Harm Reduction models. [ABC]	F&CS [A] / Housing [BC]	Council Services [A] / County Commission	M	X
9.4.2.1	Services	Coordinate with local, regional, and national efforts to provide human services and ensure that local programs complement those at the state and federal level. [ABC]	F&CS [A] / Housing [BC]	Council Services [A] / County Commission	O	O
9.4.2.2	Services	Build public awareness and engage the community in an informed and collective response by assessing and planning to address human service needs. [ABC]	F&CS [A] / Housing [BC]	Council Services [A] / County Commission	O	O
9.4.3.1	Equitable Distribution	Work with stakeholders to evaluate the distribution of services within the city and county, including connections to transit, number of service providers within a half-mile of each other, and potential impacts on nearby neighborhoods and businesses. [ABC]	F&CS [A] / Housing [BC]	Planning [ABC] / ABQ RIDE / Council Services [A] / County Commission	M	
9.5.1.1	Quality Housing	Compile data on housing and transportation cost burdens for households with the lowest incomes. [ABC]	F&CS [A] / Housing [BC]	Planning [ABC] / MRCOG / MFA	O	O
9.5.2.1	Transitional Services	Coordinate with all jurisdictions in Bernalillo County on the Behavioral Health Initiative. [ABC]	Public Safety [BC]	F&CS [A]	S	X

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
9.5.2.2	Transitional Services	Partner with public and private institutions, schools, human service providers, and other stakeholders to address the needs of children and families. [ABC]	F&CS [A] / Housing [BC]	APS	O	O
9.6.2.1	Incentives	Adjust zoning regulations for appropriate zones and locations to allow more dwellings per acre through smaller lots, higher building heights, and smaller setbacks in areas appropriate for higher-density development. [ABC]	Planning [ABC]		S	X X X
9.6.2.2	Incentives	Establish appropriate flexibility and decision criteria for staff-approved deviations to standards for streets, sidewalks, shared parking, or setbacks, when standards prevent projects that meet the intent of the Comp Plan. [ABC]	Planning [ABC]		S	X X X
9.6.2.3	Incentives	Allow rebates or waivers of impact fees, permitting and inspection fees, or other charges for affordable housing projects. [ABC]	Planning [ABC]	F&CS [A] / Housing [BC] / Council Services [A]	O	O
9.6.2.4	Incentives	Train staff on available incentives to help guide developers and businesses working on infill, redevelopment, public-private partnerships, and/or mixed income and affordable housing projects. [ABC]	Planning [ABC]	F&CS [A] / Econ Dev [A] / Housing [BC] / MFA	S	
9.7.2.1	Metropolitan Redevelopment	Use financial tools enabled by the Metropolitan Redevelopment Agency, such as tax increment financing and public/private partnerships, to make public improvements and incentivize commercial revitalization and mixed income housing. [ABC]	Planning [ABC]	F&CS [A] / Econ Dev [A] / Housing [BC]	O	O
9.7.2.2	Metropolitan Redevelopment	Structure capital expenditures and land use regulations in support of creating additional housing and jobs in distressed neighborhoods. [ABC]	CIP [ABC] / Planning [ABC]	Council Services [A] / County Commission / F&CS [A] / MRA [A]	O	O
CHAPTER 10 - PARKS & OPEN SPACE						
10.1.1.1	Distribution	Monitor levels of service for parks and recreation facilities, including the impact of recent and expected growth. [ABC]	P&R [ABC] / OSD [A]	Planning [ABC] / MRCOG	O	O
10.1.1.2	Distribution	Evaluate costs, benefits, and impacts of new facilities. [ABC]	P&R [ABC] / OSD [A]	Planning [ABC]	N	O
10.1.1.3	Distribution	Work with the private sector to establish motorized recreational vehicle areas separate from the pedestrian, equestrian, and bicycle-oriented trail corridors and MPOS network. [A]	P&R [A] / OSD [A]		N	

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
10.1.2.1	Universal Design	Identify and prioritize projects to address existing ADA deficiencies through coordination among the Bernalillo County Parks & Recreation and Public Works Departments and City of Albuquerque Parks & Recreation and Municipal Development Departments. [ABC]	P&R [ABC]	DMD [A] / Public Works [BC]	M	X X
10.1.2.2	Universal Design	Bring existing facilities into compliance based on the Bernalillo County 2014 Parks and Recreation Access Audit and Transition Plan or the City's parks and trails ADA audit and Transition Plan. [ABC]	P&R [ABC]	DMD [A] / Public Works [BC]	L	X
10.1.2.3	Universal Design	Provide information to the public about parks, Open Space facilities, and trails that are ADA accessible and current efforts to improve accessibility within the system. [ABC]	P&R [ABC]		S	X X
10.1.4.1	Water Conservation	Review and update technical standards that balance water resource management with ecological preservation and recreational purposes. [ABC]	P&R [ABC]	ABCWUA / Planning [ABC]	N	
10.1.4.2	Water Conservation	Improve facilities and neighborhood parks using sustainable and green development practices. [ABC]	P&R [ABC]	ABCWUA / Planning [ABC]	M	X
10.1.4.3	Water Conservation	Coordinate with MRGCD to develop best management practices and to accommodate facilities, such as trails, where appropriate and feasible, within parks and Open Space that do not compromise the function of the irrigation system for its designed purposes and are consistent with the Rio Grande Compact requirements. [ABC]	P&R [ABC]	MRGCD	O	O
10.2.1.1	Park Types	Use CIP, impact fees, and general fund allocations for park acquisition and development and examine alternative methods of financing such as public-private partnerships for parks and park maintenance. [ABC]	P&R [ABC]	CIP [ABC]	O	X X
10.2.1.2	Park Types	Work toward addressing gaps in service. [ABC]	P&R [ABC]	Planning [ABC]	O	O
10.2.3.1	Multi-use Trails	Amend the subdivision ordinance to require dedication of designated trail corridors. [BC]	Planning [BC]	P&R [BC]	M	X X
10.3.1.1	Open Space Acquisition	Prioritize and fund property acquisition consistent with the policies of the Comp Plan. [ABC]	P&R [ABC] / CIP [ABC]	Council Services [A] / County Commission	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
10.3.1.2	Open Space Acquisition	Work with landowners to define how, when, and what amount of proposed open space lands will be transferred into public ownership through coordination with the City of Albuquerque Open Space Division, Open Space Advisory Board, and Bernalillo County Parks and Recreation Department. [ABC]	P&R [ABC] / OSD [A]	Planning - Real Property [A]	O	O
10.3.1.3	Open Space Acquisition	Explore land use tools such as density transfers, cluster development, incentives for providing on-site open space, land trading, optioning land early, and long-term purchase of Open Space. [ABC]	P&R [ABC] / OSD [A]	Planning [ABC]	N	O
10.3.1.4	Open Space Acquisition	Explore funding sources for Open Space acquisition, including local tax initiatives and state and federal appropriations. [ABC]	Council Services [A] / County Commission	P&R [ABC]	N	
10.3.2.1	Preservation	Conduct slope, soil condition, and/or other appropriate surveys to determine Open Space property lines and identify sensitive lands. [ABC]	P&R [ABC] / OSD [A]		N	O
10.3.2.2	Preservation	Develop and implement site management strategies and preservation techniques for protected areas. [ABC]	P&R [ABC]		N	O
10.3.3.1	Use	Analyze resource and use limitations for the Open Space network to identify which parts of the system should be protected and which parts are more suited for public access and passive recreation. [ABC]	P&R [ABC]		O	O
10.3.3.2	Use	Develop standards to minimize impacts and environmental damage on areas suited for public access. [ABC]	P&R [ABC]		M	X X X
10.3.4.1	Bosque and Rio Grande	Update the Bosque Action Plan to reflect documented changes including climate, wildlife, vegetation, recreation use and infrastructure, access, and restored areas. [ABC]	P&R [ABC]	MRGCD / ACE / Bureau of Reclamation	S	
10.3.4.2	Bosque and Rio Grande	Acquire adjacent lands suitable for recreation uses that provide links to the river and Bosque through dedication, easements, leases, or fee simple purchases. [ABC]	P&R [ABC]	MRGCD / Planning - Real Property [A] / Planning [BC] / NM Parks / NM Fish & Wildlife	O	O
10.3.4.3	Bosque and Rio Grande	Evaluate the feasibility of a multi-use trail along the west side of the Rio Grande to enhance public access while protecting habitat and the ecological functions of the Bosque. [ABC]	P&R [ABC]	MRGCD / ACE	M	
10.3.6.1	Escarpments	Preserve the ceja from Central Avenue south to the Bernalillo County limits as Open Space. [ABC]	P&R [ABC]	Planning [ABC]	L	

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
10.4.2.1	System Planning	Identify, prioritize, and address gaps in service in City and County facilities through coordination among the City and County Parks & Recreation Departments, County Public Works, and the City Department of Municipal Development. [ABC]	P&R [ABC]	DMD [A] / Public Works [BC]	O	X
10.4.2.2	System Planning	Partner with non-profit recreation providers, volunteer groups, schools, and parent organizations to enhance access to recreational and environmental programs across the city and county. [ABC]	P&R [ABC]	APS / NPS	O	O
10.4.2.3	System Planning	Coordinate with the U.S. Forest Service in their updates to the Cibola National Forest and Cibola Wilderness Forest Plans. [ABC]	P&R [ABC]	USFS	S	X X
10.4.2.4	System Planning	Prepare a strategy to address funding gaps for needed parks, MPOS, and recreational facilities. [A]	P&R [A]	CIP [A]	S	X X
10.4.3.1	Co-located Facilities	Coordinate siting of new public, joint-use facilities with other agencies, such as AMAFCA and APS. [ABC]	P&R [ABC]	AMAFCA / APS	N	O
10.4.3.2	Co-located Facilities	Explore the feasibility of co-location early in the project development phase by evaluating potential site or project constraints. [ABC]	P&R [ABC]	AMAFCA / APS	N	O
10.4.4.1	Arroyos and Drainage	Ensure adequate right-of-way for multiple-use of designated arroyos and coordinate design between the public and private sectors through subdivision and site planning. [ABC]	Planning [ABC]	P&R [ABC] / AMAFCA	N	O
10.4.4.2	Arroyos and Drainage	Coordinate multi-use trail planning with property owners adjacent to the irrigation ditch system and MRGCD facilities. [ABC]	P&R [ABC]	MRGCD / Planning [ABC]	M	X
10.4.4.3	Arroyos and Drainage	Plan and construct pedestrian, equestrian, and bicycle crossings where designated arroyos and ditches intersect major streets and highways as a component of transportation projects. [ABC]	DMD [A] / Public Works [BC]	Planning [ABC] / P&R [ABC] / MRGCD / MRCOG / NMDOT / AMAFCA	N	O
10.4.4.4	Arroyos and Drainage	Work with MRCOG, all public agencies, and the New Mexico State Legislature to ensure that vacated irrigation ditch rights-of-way or easements are retained as part of the Open Space network, where appropriate and supported by the community. [BC]	P&R [BC]	MRGCD / Village of Los Ranchos	N	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
CHAPTER 11 - HERITAGE CONSERVATION						
11.1.1.1	Agricultural Preservation	Promote incentives to preserve farmland and open space and to maintain ditches and acequias for agricultural and low-impact recreational purposes. [ABC]	P&R [ABC]	Planning [ABC] / MRGCD	O	O
11.1.1.2	Agricultural Preservation	Create incentives and promote community and family gardens, farms, locally grown produce, and continued livestock raising. [ABC]	P&R [ABC]	Planning [ABC] / Econ Dev [BC] / MRCOG / County Extension	S	X
11.1.1.3	Agricultural Preservation	Support farmers markets for local growers. [ABC]	P&R [ABC]	Cultural Services [ABC] / MRCOG	O	O
11.1.1.4	Agricultural Preservation	Foster educational and recreational programs and signs highlighting rural and agricultural heritage. [ABC]	Cultural Services [BC] / OSD [A]	P&R [BC]	L	X
11.2.2.1	Historic Registration	Research, evaluate, and protect historical and cultural properties. [ABC]	Planning [ABC]		O	O
11.2.2.2	Historic Registration	Promote incentives for the protection of significant districts and buildings. [ABC]	Planning [ABC]	SHPO	O	O
11.2.2.3	Historic Registration	Increase public and inter-agency awareness of historic resources and preservation concerns. [ABC]	Planning [ABC]		O	O
11.2.2.4	Historic Registration	Support property owners in pursuing designation for buildings with potential for historic registration. [A]	Planning [A]	SHPO	O	O
11.2.2.5	Historic Registration	Support the efforts of residents to pursue historic district designations for areas with potential for historic registration. [A]	Planning [A]		O	O
11.2.3.1	Distinct Built Environments	Identify areas having a distinctive historic character for potential historic district designation. [ABC]	Planning [ABC]		O	O
11.2.3.2	Distinct Built Environments	Encourage collaboration among jurisdictions, businesses, and residents along El Camino Real to provide neighborhood gateways, interpretive signage, public art, and educational opportunities for residents and visitors. [ABC]	Cultural Services [ABC]	Planning [ABC] / Council Services [A] / DMD [A] / Public Works [BC]	L	
11.2.3.3	Distinct Built Environments	Investigate methods of funding revitalization of rural settlements. [BC]	Planning [BC]		M	
11.2.3.3	Distinct Built Environments	Encourage programs to develop building skills and use local materials as part of economic revitalization of historic villages in mountain and valley areas. [BC]	Planning [BC]		M	

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IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
11.3.1.1	Natural and Cultural Features	Adopt site development standards and/or view protection overlays for orientation of new streets, building and wall height and placement, massing, frontage, color, signs, utilities, and/or tree preservation as needed to protect cultural landscapes and significant views from the public right-of-way along key corridors. [ABC]	Planning [ABC]	P&R [A]	N	O
11.3.1.2	Natural and Cultural Features	Create standardized signage in the unincorporated areas of Bernalillo County to identify cultural assets, including historic buildings and properties, cultural and historic corridors, and historic infrastructure such as acequias and bridges. [BC]	Community Services [BC]		S	
11.3.1.3	Natural and Cultural Features	Adopt design guidelines with color and reflectivity restrictions to minimize the visual impact of development on the West Mesa. [A]	Planning [A]		S	X X
11.3.1.4	Natural and Cultural Features	Establish regulations for sensitive edge treatment and transition from development to Major Public Open Space and Petroglyph National Monument to address shared usable open space, scenic corridors, single-loaded streets, and rainwater mitigation. [A]	Planning [A]	OSD [A]	S	X
11.3.3.1	Bosque	Encourage dedication or secure easements or leases to ensure public access on private lands adjacent to the Bosque. [ABC]	Planning [ABC]	OSD [A] / P&R [BC] / MRGCD	O	O
11.3.3.2	Bosque	Develop and implement design standards for edge treatments to ensure contextual development adjacent to the Rio Grande Valley State Park. [ABC]	Planning [ABC]	OSD [A] / P&R [BC] / MRGCD	S	X X
11.3.4.1	Petroglyph National Monument	Confirm that all property identified for acquisition abutting the Monument or Escarpment has been purchased by City Open Space or protect the remainder through development standards. [A]	Planning [A]	OSD [A] / NPS	S	X X
11.3.4.2	Petroglyph National Monument	Work with NPS to provide educational, research, and recreational opportunities that leverage the physical and historical connection from the mesa to the valley through the Major Public Open Space network. [A]	OSD [A]	NPS	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
11.3.4.3	Petroglyph National Monument	Create a procedure and submittal requirements for development projects within a quarter mile of the Monument, abutting archaeological sites, or adjacent to Major Public Open Space to ensure that project applicants provide information to demonstrate compliance with design regulations and enable effective monitoring, implementation, and oversight of construction activities. [A]	Planning [A]	OSD [A]	S	X
11.3.4.4	Petroglyph National Monument	Establish permit parking systems for neighborhoods adjacent to the Monument as necessary to control non-resident parking. [A]	DMD [A]	OSD [A] / Planning [A] / NPS	N	
11.3.4.5	Petroglyph National Monument	Work with AMAFCA and NPS to develop standards to mitigate the impact of stormwater run-off onto the Monument and limit and control flows from development onto the Monument. [A]	Planning [A]	DMD [A] / AMAFCA / NPS	M	X
11.3.5.1	Sandia Mountains	Develop standards to protect views from strategic locations used by the public, such as open space, parks, and City facilities. [A]	Planning [A]	P&R [A]	N	
11.3.6.1	Volcano Mesa	Trade City-owned land for private properties abutting the Monument or bordering Major Public Open Space as single-loaded streets are platted. [A]	Planning - Real Property [A]	OSD [A]	N	
11.3.6.1	Volcano Mesa	Encourage public access to rock outcroppings via nearby sidewalks and pedestrian walkways, granted in perpetuity through a public access easement that remains with the property. [A]	Planning [A]	OSD [A]	O	O
11.4.1.1	Archaeological Setting	Allocate adequate funds for management and maintenance to protect archaeological resources in perpetuity and meet our stewardship responsibilities. [A]	Council Services [A]	OSD [A]	O	
11.4.1.2	Archaeological Setting	Determine areas and sites appropriate for encouraging public access and interpretation; prioritize areas within these sites that should be preserved. [A]	OSD [A]		M	X X
11.4.1.3	Archaeological Setting	Identify areas and sites where public access should be discouraged for protection and to minimize negative impact. [A]	OSD [A]		M	X X
11.4.2.1	Proactive Protection	Determine appropriate treatment of significant sites and remedies for those that cannot be preserved on a case-by-case basis. [ABC]	OSD [A]	Planning [A] / DMD [A]	N	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
11.4.2.2	Proactive Protection	Coordinate with the State Historic Preservation Office to obtain clearance and guidance prior to developing any project within an identified archeological site. [A]	OSD [A]	SHPO	N	O
11.4.3.1	Archaeological Education	Provide interpretive signage and guided tours in appropriate significant sites. [ABC]	OSD [A]	NPS	O	O
11.4.3.2	Archaeological Education	Provide digital access and interpretive information online for education, tourism, and scientific purposes. [ABC]	OSD [A]	NPS	O	O
11.4.4.1	Archaeological Ordinance	Coordinate to adopt a jointly-administered Archaeological Ordinance. [ABC]	P&R [ABC]	Council Services [A] / County Commission	L	
11.4.4.2	Archaeological Ordinance	Develop a process requiring survey and mitigation of damage to archaeological sites before development is initiated. [BC]	Planning [BC]	P&R [BC]	L	
11.4.4.3	Archaeological Ordinance	Create a County landmarks commission to designate and protect historic and prehistoric features. [BC]	Planning [BC]	P&R [BC] / County Commission	M	
11.4.4.4	Archaeological Ordinance	Consider creating a public-private task force or advisory group to administer the Archaeological Ordinance. [BC]	Planning [BC]	P&R [BC]	L	
11.4.5.1	Private Protections	Adopt a private open space zone to allow permanent designation of private open space. [A]	Planning [A]	P&R [A]	S	X X
11.4.5.2	Private Protections	Support state tax benefits associated with conservation easements and share information about them with property owners. [A]	Planning [A]	P&R [A]	N	O
11.4.5.3	Private Protections	Identify incentives, such as height and/or density bonuses, as well as regulations, such as allowing rock outcroppings to count as double their square footage to satisfy usable or detached open space requirements, to help protect and preserve rock outcroppings and archaeological resources. [A]	Planning [A]	P&R [A]	S	X X
11.4.5.4	Private Protections	Work with private owners of properties with archaeological and/or historic resources to obtain access rights or easements to allow for interpretation of those properties. [A]	Planning [A]	P&R [A]	N	O
11.5.1.1	Arts Promotion	Partner with non-profit organizations and working artists to identify and prioritize strategic initiatives to leverage resources, coordinate activities, and raise the profile of the communities' vast arts assets into the mainstream of community identity and economic development efforts. [ABC]	Cultural Services [ABC]	Econ Dev [ABC]	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
11.5.1.2	Arts Promotion	Encourage art and farmers markets and dedicated spaces for local artists to promote their work. [ABC]	Cultural Services [ABC]		O	O
11.5.1.3	Arts Promotion	Maintain a mapped inventory of public art and other cultural assets and work with residents, communities, and non-profit organizations to develop promotional materials, walking tours, etc. [A]	Cultural Services [A]	Planning [A]	O	O
11.5.1.4	Arts Promotion	Explore opportunities to protect cultural and historic resources through partnerships with Cultural Services, the City's Historic Preservation planners, and the Metropolitan Redevelopment Agency. [A]	Planning [A]	Cultural Services [A]	N	O
11.5.1.5	Arts Promotion	Consider a Quality of Life sales tax to provide ongoing, sustainable funding for the arts. [A]	Cultural Services [A]	Council Services [A]	M	X
11.5.1.6	Arts Promotion	Provide incentives and organizational support to create and promote arts districts and live/work areas. [A]	Cultural Services [A]	Planning [A] / Econ Dev [A] / MainStreet Organizations	M	X
11.5.1.7	Arts Promotion	Add culturally and historically relevant artwork in and near public facilities, civic spaces, and neighborhoods. [A]	Cultural Services [A]	Relevant Departments	N	O
11.5.2.1	Cultural Facilities	Establish level of service standards to ensure an equitable distribution of public arts and cultural facilities throughout the community. [ABC]	Cultural Services [ABC]	Planning [ABC]	M	
11.5.2.2	Cultural Facilities	Promote existing and new arts, entertainment, and cultural facilities in the Downtown Arts and Culture District, including the KiMo Theatre, Kiva Auditorium, Civic Plaza, and Main Library Auditorium. [A]	Cultural Services [A]	Downtown MainStreet	O	O
11.5.3.1	Cultural Programs	Promote museum exhibits in community facilities, such as local community centers and libraries. [ABC]	Cultural Services [ABC]	F&CS [A] / P&R [BC]	O	O
11.5.3.2	Cultural Programs	Develop programs and interpretive information in significant historical sites and buildings. [ABC]	Cultural Services [ABC]	Planning [ABC]	N	O
11.5.3.3	Cultural Programs	Coordinate tours in historic and cultural districts. [ABC]	Cultural Services [ABC]	Planning [ABC]	N	O
11.5.3.4	Cultural Programs	Assess the annual calendar of events and programs to help ensure robust representation of cultures and histories. [ABC]	Cultural Services [ABC]		O	
11.5.3.5	Cultural Programs	Promote cultural events in communities, such as festivals, parades, markets, and traditional community observances, throughout the City and County. [ABC]	Cultural Services [ABC]		O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
11.5.3.6	Cultural Programs	Work with communities to develop a detailed list of cultural assets and strategies to protect and leverage them for placemaking and appropriate, desirable development. [A]	Planning [A]	Cultural Services [A]	O	
11.5.3.7	Cultural Programs	Coordinate with arts and cultural organizations on events that highlight our rich and diverse cultural heritage, including the Indian Pueblo Cultural Center, National Hispanic Cultural Center, Flamenco Institute, Creative Places, International District Healthy Communities Coalition, etc. [A]	Cultural Services [A]	IPCC / NHCC	O	O
11.5.3.8	Cultural Programs	Determine the needs and criteria for portable, performing arts staging that can be used throughout the community, coordinate with arts organizations to fund the purchase, and provide a rental program. [A]	Cultural Services [A]		M	X
11.5.4.1	Connecting Cultural Centers	Explore the feasibility of a para-transit-type circulator that would allow tickets to be purchased online and at the Sunport, perhaps as a week-long pass. [A]	Cultural Services [A]	ABQ RIDE	M	X
11.5.4.2	Connecting Cultural Centers	Coordinate bike share stations with the cultural centers and districts. [A]	Cultural Services [A]	MRMPO	S	
11.5.4.3	Connecting Cultural Centers	Coordinate transportation and passes with the New Mexico Rail Runner Express. [A]	Cultural Services [A]	RioMetro / ABQ RIDE	M	
11.5.4.4	Connecting Cultural Centers	Encourage collaboration among jurisdictions, businesses, and residents along El Camino Real to create a common theme and shared designs for markers, signage, landscaping, and connections between the cultural centers. [A]	Cultural Services [A]	Planning [A] / Econ Dev [ABC] / DMD [A] / Public Works [BC] / IPCC / NHCC / Downtown MainStreet	L	
CHAPTER 12 - INFRASTRUCTURE, COMMUNITY FACILITIES & SERVICES						
12.1.2.1	Water and Wastewater Utility	Encourage and support development of community water and waste systems consistent with protecting the resource base and water quality. [ABC]	DMD [A] / Public Works [BC]	ABCWUA / MRGCD	O	O
12.1.3.1	Small-scale Water Systems	Review and update County standards for wastewater treatment and water supply to take landforms and natural features into consideration and include low-impact solutions, including constructed wetlands. [BC]	Public Works [BC]	Planning [BC]	M	

Table continues

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ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
12.1.4.1	Drainage and Flood Control	Encourage rainwater catchment systems on developed sites to mitigate or minimize any developed flows onto Major Public Open Space or Petroglyph National Monument, and to supplement the water supply for onsite irrigation and, in commercial and industrial buildings, for indoor needs such as toilet flushing. [A]	Planning [A]	P&R [A] / ABCWUA / AMAFCA	O	O
12.2.1.1	Prioritization Process	Monitor levels of service for community facilities, including the impact of recent and expected growth. [ABC]	Planning [ABC]	F&CS [A] / Senior Affairs [A] / P&R [ABC]	O	O
12.2.1.2	Prioritization Process	Evaluate services on a regular basis and engage residents in needs assessments to meet programing needs. [ABC]	F&CS [A], Senior Affairs [A] / P&R [ABC] / Cultural Services [A] / Community Services [BC]	Planning [A]	N	O
12.2.1.3	Prioritization Process	Provide activities and opportunities at Senior and Multigenerational Centers to promote active and healthy aging. [ABC]	Senior Affairs [A] / P&R [BC]	F&CS [A] / Cultural Services [A] / P&R [A]	O	O
12.2.1.4	Prioritization Process	Coordinate between Parks & Recreation Department and Department of Health and Social Services, where appropriate, to increase opportunities for programming and other facility uses at senior meal sites owned by the County. [BC]	P&R [BC]	Health & Social Services [BC]	O	
12.2.2.1	Existing Facilities	Promote and disseminate information about available services. [ABC]	F&CS [A] / Senior Affairs [A] / P&R [ABC] / Cultural Services [A] / Community Services [BC]		O	O
12.2.3.1	New Facilities	Jointly develop and implement a process for departments to identify and pursue opportunities for co-location as part of their facility planning. [ABC]	Admin [A] / P&R [BC]	F&CS [A] / Senior Affairs [A] / P&R [A] / DMD [A] / Cultural Services [A] / County Community Services [BC]	S	
12.3.1.1	Access to Public Services	Coordinate with shelters and service providers, adjacent neighborhood associations, and residents to find ways to mitigate the negative impacts of services on the neighborhood. [A]	F&CS [A] / Housing [BC]	Planning [ABC] / Council Services [A] / Senior Affairs [A] / OEM [A] / County Commission	N	O
12.3.4.1	Police and Sheriff	Educate property owners and design professionals on Crime Prevention through Environmental Design (CPTED) to identify and improve physical conditions that may contribute to crime. [ABC]	APD / BCSO	Planning [ABC] / F&CS [A] / Housing [BC]	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
12.3.4.2	Police and Sheriff	Promote participation in Crime Free Multi-Housing program for rental property. [ABC]	APD / BCSO	Planning [ABC] / AHA / Housing [BC]	O	O
12.3.4.3	Police and Sheriff	Promote Neighborhood Crime Watch Program. [ABC]	APD / BCSO	ONC [A] / Community Services [BC]	O	O
12.3.6.1	Emergency Management	Implement the Multi-Jurisdictional Hazard Mitigation Plan. [ABC]	OEM [A] / Public Works [BC]		O	
12.3.9.1	Behavioral Health Services	Develop and implement strategies to reduce gang activity and other social problems in affected areas, in coordination with local non-profits, schools, neighborhood associations, and businesses. [ABC]	APD / BCSO	F&CS [A] / ONC [A] / Community Services [BC] / APS	O	O
12.4.1.1	Collaborative Strategies	Work with stakeholders to identify infrastructure, community facility, and service needs in each CPA. [ABC]	Planning [ABC]	DMD [A] / Public Works [BC] / P&R [ABC] / Cultural Services [A] / Senior Services [A] / ABQ RIDE [A] / Rio Metro / ABCWUA / AMAFCA / PNM	O	
12.4.2.1	ADA	Train staff in ADA compliance and ensure that staff has the tools and training necessary to audit and monitor facilities for compliance. [ABC]	ODHR [A] / Public Works [BC]	F&CS [A] / Senior Affairs [A] / P&R [ABC] / DMD [A] / Cultural Services [A] / Risk [A] / HR [ABC]	M	X
12.4.2.2	ADA	Coordinate between City and County departments to identify, prioritize, fund, and address deficiencies in ADA compliance. [ABC]	ODHR [A] / Public Works [BC]	F&CS [A] / Senior Affairs [A] / P&R [ABC] / Risk [A]	M	X
12.4.2.3	ADA	Develop and implement an ADA Transition Plan. [ABC]	DMD [A] / Public Works [BC]	ODHR [A] / F&CS [A] / Cultural Services [A] / Senior Affairs [A] / P&R [ABC]	S	X
12.4.3.1	Information Sharing	Work with APS to address operational issues; align capital investment planning cycles; and develop a strategy for coordinated use or co-location of facilities, cost-sharing, and joint funding requests to the State. [ABC]	CIP [ABC]	APS / P&R [ABC] / Planning [ABC] / Senior Affairs [A] / F&CS [A]	O	O
12.4.3.2	Information Sharing	Work with APS to coordinate improvements to local schools that reflect the character of the surrounding community and optimize opportunities to address programming and facility gaps on school sites. [A]	Planning [A] / P&R [A]	APS / Senior Affairs [A] / F&CS [A]	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
12.4.4.1	Joint Use	Work with post-secondary institutions to maximize joint-use of facilities. [ABC]	Senior Affairs [A] / P&R [ABC]	UNM / CNM	O	O
12.4.4.2	Joint Use	Formalize agreements with APS about joint-use of school and community facilities through memoranda of understanding, joint-powers agreements, etc. [ABC]	CIP [ABC]	APS / P&R [ABC] / Planning [ABC] / Senior Affairs [A] / F&CS [A]	O	O
12.4.5.1	Facility Plans	Regularly update and implement the County's Rank 2 PROS Plan and the City's Rank 2 MPOS Facility Plan to reflect and address Open Space acquisition and management issues consistent with established procedures. [ABC]	P&R [ABC]	Planning [ABC]	O	O
12.4.5.2	Facility Plans	Amend the Rank 2 Facility Plan for Arroyos to incorporate the recommended character and features of each major arroyo in future design and development projects, including Amole Arroyo, Bear Canyon Arroyo, Boca Negra Arroyo, Calabacillas Arroyo, Piedras Marcadas Arroyo, and Tijeras Arroyo. [ABC]	P&R [ABC]	AMAFCA / Planning [ABC]	M	X
12.4.5.3	Facility Plans	Implement and update the County's Pedestrian & Bicycle Safety Action Plan: www.bernco.gov/public-works/pedestrian-bicycle-safety-study-action-plan.aspx . [BC]	Public Works [BC]	P&R [BC]	O	O
12.4.5.4	Facility Plans	Implement and update the City's Rank 2 Bikeways & Trails Facility Plan: www.cabq.gov/planning/bikeways-trails-facility-plan . [A]	Planning [A]	P&R [A]	O	O
12.4.5.5	Facility Plans	Consolidate arroyo policies from Rank 3 Arroyo Corridor Plans into the Rank 2 Facility Plan for Arroyos and arroyo regulations into the City's Integrated Development Ordinance. [A]	OSD [A]	Planning [A]	S	X
12.5.3.1	Funding Strategy	Coordinate new or upgraded utility facilities to serve and support development in Centers and Corridors. [ABC]	Planning [ABC]	Public Works [BC] / DMD [A]	N	O
12.5.3.2	Funding Strategy	Use financial tools available in areas designated as Metropolitan Redevelopment Areas, such as tax increment financing and public-private partnerships to accomplish the goals of the Comp Plan, including public improvements, affordable housing, and commercial revitalization. [A]	Planning [A]	Council Services [A]	N	O
12.5.5.1	Staff Capacity	Establish a regular cycle of appropriate training for all employees to ensure a quality work environment, good customer service, and cultural sensitivity. [A]	HR [A]	ODHR [A]	O	O

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
12.5.5.2	Staff Capacity	Analyze the need for language interpretation and/or translation within departments and divisions. [A]	HR [A]	ODHR [A]	S	X
12.5.5.3	Staff Capacity	Identify and provide adequate staffing and/or funding to provide language interpretation and translation services. [A]	HR [A] / ODHR [A]	ONC [A]	O	O
CHAPTER 13 - RESILIENCE & SUSTAINABILITY						
13.1.2.1	Greenhouse Gas Mitigation	Prioritize implementation of policies and programs in MRCOG's 2015 Integration Plan (resulting from the Central NM Climate Change Scenario Planning project). [ABC]	Planning [ABC]	DMD [A] / OEM [A] / Public Works [BC] / MRCOG	S	
13.1.3.1	Public Infrastructure and Facilities	Embed stress and strain sensors in pavement and bridges and use heat-resilient pavement materials on a project-by-project basis. [ABC]	DMD [A] / Public Works [BC]	NMDOT	N	
13.2.1.1	Water Supply	Represent the interests of city and county water users on local, regional, and state water boards. [ABC]	Council Services [A] / County Commission	ABCWUA	O	O
13.2.2.1	Water Conservation	Develop and implement innovative demonstration projects and disseminate the results to the development community and the public. [ABC]	DMD [A] / P&R [A] / Public Works [BC]	ABCWUA / AMAFCA	M	
13.2.2.2	Water Conservation	Develop education and training programs on the water-related impacts of development for the Citizens Academy. [A]	Planning [A]	ABCWUA	S	
13.2.3.1	Water Quality	Coordinate with the appropriate governmental agencies to enforce policies adopted in the Water Quality Protection Policy and Action Plan. [ABC]	Planning [A] / Public Works [BC]	ABCWUA / DMD [A] / Planning [BC] / MRGCD	M	
13.2.3.2	Water Quality	Continue testing and monitoring stormwater for contaminants and implement management programs to reduce pollutants that exceed acceptable levels per state or federal guidelines. [ABC]	DMD [A] / Public Works [BC]	Planning [A]	O	O
13.3.1.1	Resilient Infrastructure and Structures	Adopt current building codes, as recommended in the 2015 Multi-Jurisdictional Hazard Mitigation Plan. [BC]	Planning [BC]	County Commission	S	
13.3.2.1	Flood Mitigation	Consider additional floodplain management actions to continually improve the City and County's FEMA Community Rating System (https://www.fema.gov/community-rating-system) scores in order to benefit individual property-owners and the community at large. [ABC]	Planning [A] / Public Works [BC]	DMD [A] / Planning [BC]	M	

Table continues

IMPLEMENTATION PLAN

ACTION NO.	POLICY	ACTION	LEAD RESPONSIBILITY	COORDINATING DEPARTMENTS / AGENCIES	TIME FRAME FOR COMPLETION	PROGRESS
13.4.1.1	Air Quality	Maintain the air quality monitoring network to determine if standards are being attained and provide data to help assess growth impacts on air quality. [ABC]	Enviro Health [A]	Planning [ABC] / MRCOG	O	O
13.4.1.2	Air Quality	Follow U.S. EPA regulatory requirements for addressing the potential impacts of multiple sources of emissions. [ABC]	Enviro Health [A]	EPA	O	
13.5.1.1	Land Use Impacts	Reduce the risk of disease caused by insects and/or rodents in site design by considering public health factors in land use policies and development regulations, such as those related to green infrastructure for stormwater management. [ABC]	Planning [A] / Public Works [BC]	DMD [A] / Planning [BC] / Enviro Health [A]	M	X
13.5.2.1	Healthful Development	Replace and replant unhealthy and dying trees in public streetscapes. [ABC]	Solid Waste [A] / Public Works [BC]		O	O
13.5.4.1	Environmental Justice	Analyze demographics and health statistics for each Community Planning Area. [ABC]	Planning [ABC]	MRMPO	M	
13.5.4.2	Environmental Justice	Monitor health metrics by Community Planning Area to track changes over time and inform policy and regulatory decision-making. [ABC]	Planning [ABC]	Enviro Health [A] / DMD [A] / P&R [ABC] / NMDOH / MRCOG / ABCWUA / NMED	O	
13.5.4.3	Environmental Justice	Coordinate with State Department of Health, UNM, MRCOG, and medical service providers on public health and environmental justice issues related to land use. [ABC]	Planning [ABC]	NMDOH / UNM / MRCOG	O	
13.5.4.4	Environmental Justice	Gather public health information, perform analysis, and recommend policy and regulatory changes with stakeholders, including UNM students from multiple programs and service providers in neighborhoods. [ABC]	Planning [ABC]	UNM	O	
13.5.4.5	Environmental Justice	Engage communities in health assessments and education about land use processes, conflicts, stakeholder roles and responsibilities, and regulatory powers and constraints. [ABC]	Planning [ABC]		O	