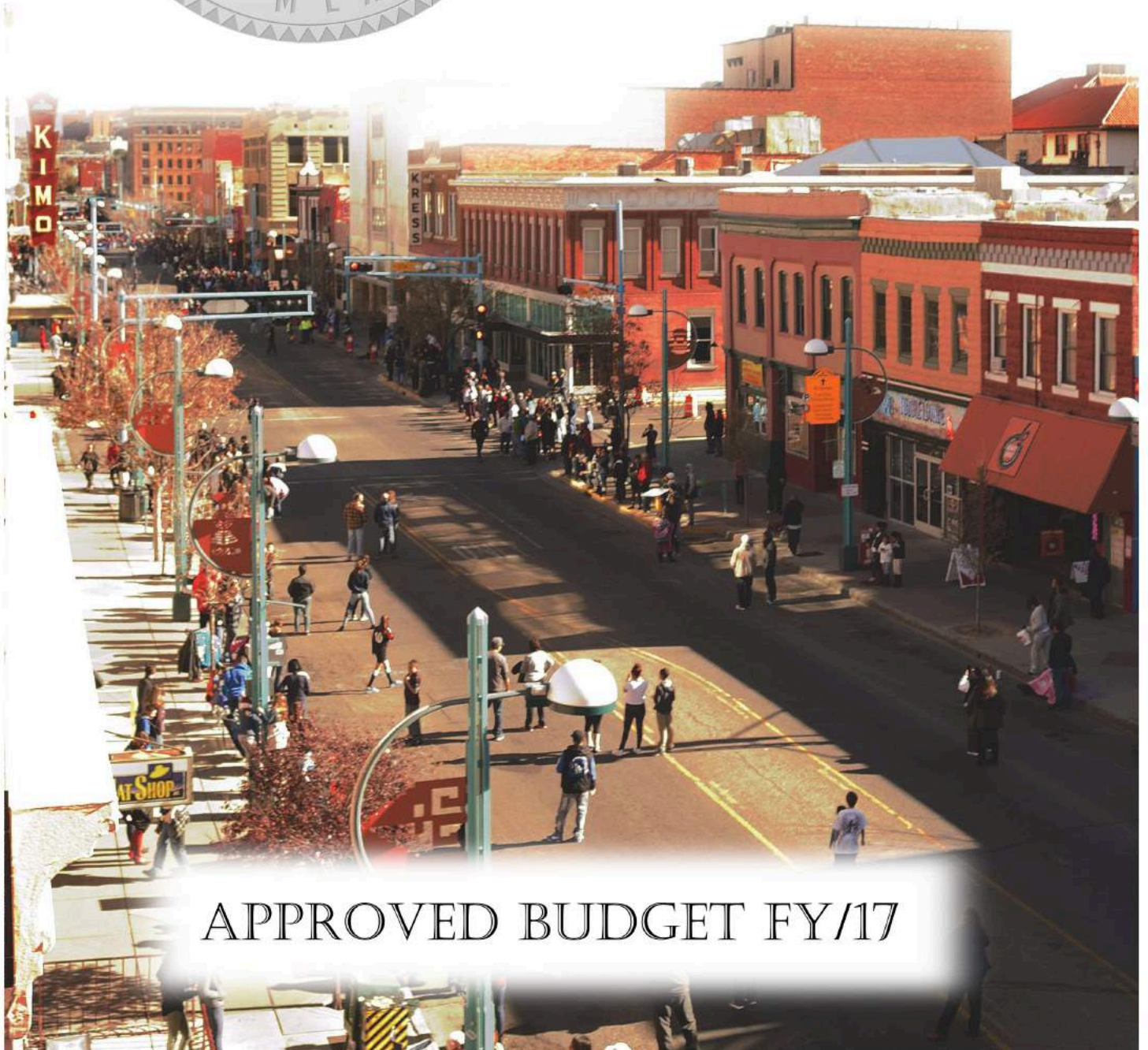


CITY OF ALBUQUERQUE

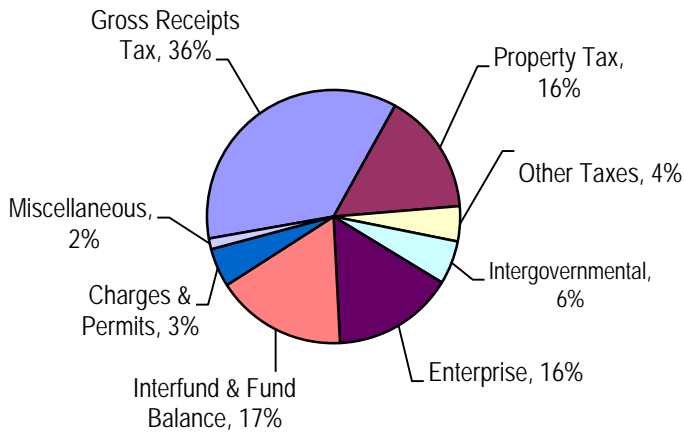
MAYOR RICHARD J. BERRY



APPROVED BUDGET FY/17

Where the money comes from:

FY/17 RESOURCES ALL FUNDS

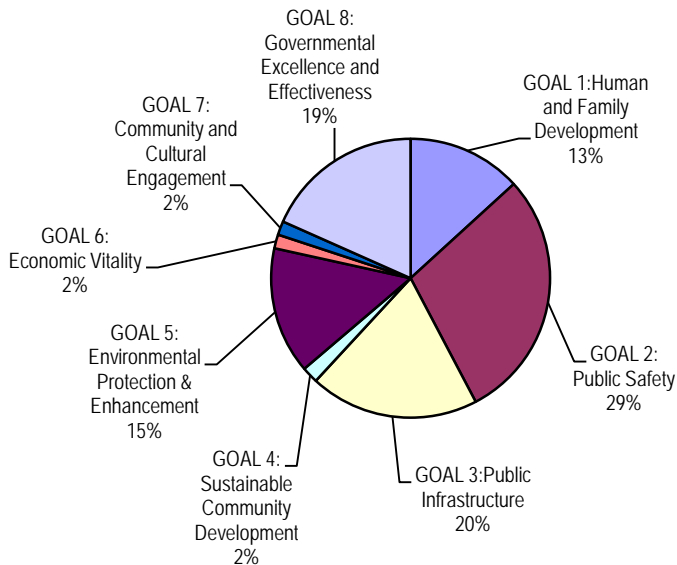


Combined Revenues by Source
(\$000's)

Gross Receipts Tax	\$	332,011
Property Tax	\$	144,561
Other Taxes	\$	41,646
Intergovernmental	\$	51,204
Enterprise	\$	143,674
Interfund, Fund Balance/Adjustments	\$	154,891
Charges & Permits	\$	45,664
Miscellaneous	\$	12,737
Total Revenue	\$	926,388

And, where the money goes:

FY/17 APPROVED BUDGET



Appropriations by Goal
(\$000's)

GOAL 1: Human & Family Development	\$	122,584
GOAL 2: Public Safety	\$	269,192
GOAL 3: Public Infrastructure	\$	181,459
GOAL 4: Sustainable Community Development	\$	17,450
GOAL 5: Environmental Protection & Enhancement	\$	136,100
GOAL 6: Economic Vitality	\$	14,879
GOAL 7: Community & Cultural Engagement	\$	14,844
GOAL 8: Governmental Excellence & Effectiveness	\$	169,880
Total Appropriations	\$	926,388

**CITY OF ALBUQUERQUE
FISCAL YEAR 2017
APPROVED BUDGET**



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City of Albuquerque

Office of the Mayor

Richard J. Berry, Mayor

Interoffice Memorandum

July 1, 2016

To: Dan Lewis, President, City Council

From: Richard J. Berry, Mayor *RJB*

Subject: FY/17 APPROVED OPERATING BUDGET

I am pleased to present to you the Approved Operating Budget for the fiscal year beginning July 1, 2016. This is my seventh budget since taking office in December 2009. Working together, we have made the tough decisions required to put the City on solid fiscal ground and we have weathered one of the worst national recessions since the great depression. Through pragmatic decision making we have managed to avoid layoffs while providing great services for our community and the people of Albuquerque. The Albuquerque economy continues to improve despite some strong headwinds from the state's economy, and there is reason for an optimistic outlook as we move forward.

This budget is grounded on the principal of fiscal integrity; it is prudent, balanced, and builds up our reserves. I continue my commitment to allocate money to capital infrastructure by adding \$1.5 million to pay debt service on \$20.3 million in new revenue bonds for improvements throughout the City. This budget includes sufficient resources to continue providing services our community has grown to expect while allowing for pay raises for city employees and funding for innovative programs that have gained national recognition for our city. Highlights of the Fiscal Year 2017 Approved Budget include:

Basic Services:

- The equivalent of a 3% pay increase for union police officers and a 2% across the board pay increase all other City employees
- \$1 million for replacement of police vehicles
- Nearly \$1 million for special events that highlight and celebrate our rich culture and diversity
- \$700 thousand for increased water costs in Parks & Recreation
- \$368 thousand for Animal Welfare to continue the Trap Neuter Release Program and staffing for two Animal Behavior Specialists, one Animal Control Officer, and one half-time Volunteer Coordinator
- \$500 thousand for the PC Refresh Project to enhance employee productivity
- \$94 thousand for continued operation of the Esperanza Bike Shop
- \$670 thousand in additional funding for social service programs

New or expanded initiatives:

- \$1.5 million for debt service on \$20.3 million in new revenue bonds for various capital projects, including completion of the west side ball fields
- \$1.2 million in operating costs for capital coming-on-line including expanded facilities, streets, traffic signals, and storm drainage
- \$1 million for a bolstered Clean City Initiative (detailed below)
- \$360 thousand to contract with Block by Block to keep Downtown clean and safe
- \$660 thousand in new positions at Planning to accommodate growth in our economy
- \$226 thousand for security and night patrolling of city parks to keep our youth and citizens safe
- \$250 thousand in APD Communications (911) to address critical staffing needs
- \$414 thousand to contract work at APD Academy so more officers can be re-assigned to neighborhoods
- \$105 thousand for enhanced Summerfest and cultural events and promotion of the local music and arts scene
- \$1 million for continued efforts in Economic Development and business recruitment and retention
- \$175 thousand for small business assistance related to Albuquerque Rapid Transit construction along Central Avenue

Additional Reserves:

- \$200 thousand in additional supplemental reserves to maintain our high bond ratings
- \$236 thousand for the hosting of the Senior Games event to be held in Summer 2019

Public Safety will always be a top priority for my administration. This budget includes \$4.5 million to continue our efforts to implement reforms and support for our officers in compliance with the U.S. Department of Justice Settlement Agreement. It contains funding for 1,000 police officers, which includes the equivalent of a 3% pay increase and additional funding for each officer to have an on-body camera. The budget includes \$414 thousand in additional funding for the APD Academy to provide essential training while allowing more officers to handle calls for service throughout the city and \$250 thousand in APD Communications (911) to address critical staffing needs. This budget also includes \$1 million for the purchase of replacement vehicles for our officers.

A clean and well-kept city is vital to our quality of life, public safety and economic opportunities. To make our city and neighborhoods safer and more attractive, the budget includes \$1 million in new resources for an increased Clean City Initiative. This increased funding will add new anti-graffiti efforts, a doubling of our anti-panhandling/weed and litter program known as “There’s a Better Way” from two to four days per week and a robust concentration on our city streets that will target abandoned and unsightly buildings and vacant lots, street and right of way cleaning, new striping and signage. I fully expect by the end of next fiscal year, the taxpayers of this community will notice significant improvements in the way our city looks and feels through this expanded effort. Those willing to make investments needed to create jobs will also notice a more welcoming local environment.

I want to highlight Albuquerque’s “There’s a Better Way” because it is a relatively low cost initiative that came from efforts to deal with the growing panhandling problem we were seeing in Albuquerque. The concept is twofold: 1) offer panhandlers day labor for cash as an alternative to panhandling; and 2) clean

up city right-of-way and property in our neighborhoods. Partnering with St. Martin's Hospitality Center, the program was launched mid-year with a used van and \$85 thousand in funding. The program was met with skepticism yet it has turned out to be a remarkable success. Complaints of panhandling are down, homeless individuals now have the dignity of work, and weeds and litter throughout our city are getting cleaned up. The interest generated by the Better Way Program is phenomenal – so much so that the program is now being replicated across the country, and has generated interest in other countries. It has cast Albuquerque in a very good light. Over 10 million people worldwide have seen the Better Way video online and those in our community who need help are being connected to the services they need to improve their lives.

When I took office six years ago we began several efforts aimed at making local government more efficient by lowering recurring costs. We are now reaping the benefits of those efforts. We allocated more resources toward previously neglected central services like accounting and technology that have resulted in more timely submissions of our audited financial statements, fewer audit findings, and have improved the accuracy and accessibility of city data. For the City this means high bond ratings and a stable outlook from bond rating agencies. For the taxpayer this translates to lower interest rates when we borrow, more access to federal grant dollars, and more prudent decisions from our managers. In general, it means we have a much more efficient and productive local government that is better equipped to serve the people of Albuquerque.

We also developed a 5-year wellness strategy for city employees focusing on better nutrition, increased physical activity, and smoking cessation, all with the goal of lowering our biggest medical cost drivers. We worked with our insurance carrier to provide a mobile health clinic that includes a clinical support team to help employees with chronic conditions better manage their disease. These efforts have led to a second straight year of near zero percent increase in medical costs and have made our workforce more productive while saving millions in healthcare premiums. A special thanks to our city employees who have taken a proactive approach to their health and wellness through these initiatives.

We have stepped up our workers compensation claims administration and loss prevention efforts resulting in a 76% reduction in the number of workers compensation claims since fiscal year 2010. Both efforts are saving taxpayers millions of dollars annually. And we are not done yet. This year we implemented a new internet based phone system called VoIP that once paid off, will save taxpayers \$1.5 million annually. The savings from all these initiatives are now being used to provide other critical services to the people of Albuquerque.

We live in a great city that is worth the investment. If our families and economy are going to prosper, they need Albuquerque to be a place that is safe, that provides world class services and opportunities and that invests back in our people, our place and our future. This budget does all of this, in fiscally responsible and innovative ways.



City of Albuquerque

The People of
Albuquerque

Mayor
Richard J. Berry

City Council
Director of Council Services
Jon Zaman

DST. 1 Ken Sanchez
DST. 2 Isaac Benton
DST. 3 Klarissa Peña
DST. 4 Brad Winter
DST. 5 Dan Lewis
DST. 6 Pat Davis
DST. 7 Diane Gibson
DST. 8 Trudy Jones
DST. 9 Don Harris

City Clerk
Natalie Y. Howard

Administrative Hearing
Stanley Harada

Office of Inspector General
Peter Pacheco
Acting

Office of Internal Audit
Debra Yoshimura
Director

Chief Administrative Officer
Robert J. Perry

Chief of Staff / Deputy Chief
Administrative Officer
Gilbert A. Montañó

Chief Operations Officer
Michael J. Riordan, P.E.

Police
Gordon E. Eden, Jr.

Emergency Preparedness
Roger Ebner

Fire
David Downey

Legal
Jessica M. Hernandez

Human Resources
Mary Scott

Economic Development
Gary Oppedahl

Finance & Administrative
Services
Lou Hoffman

Mayor's Office

Communications Office

Department of Technology
& Innovation
Peter Ambs

Innovation Delivery Team

Legislative Services &
Grant Administration

Internal Government Affairs

Intergovernmental Affairs

Education Coordinator

Mayor's Designee to selected
Boards & Commissions

Planning/Development

Animal Welfare
Paul Caster
Acting

Aviation
James Hinde

Cultural Services
Dana Feldman

Municipal Development
Melissa Lozoya, PE
Acting

Environmental Health
Mary Lou Leonard

Family & Community Services
Doug Chaplin

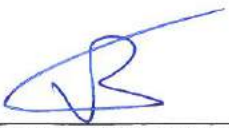
Parks & Recreation
Barbara Taylor

Planning
Suzie Lubar

Senior Affairs
Jorja Armijo-Brasher

Solid Waste
John Soladay

Transit
Bruce Rizzieri

Signature: 
Robert J. Perry, Chief Administrative Officer

Updated January 12, 2016

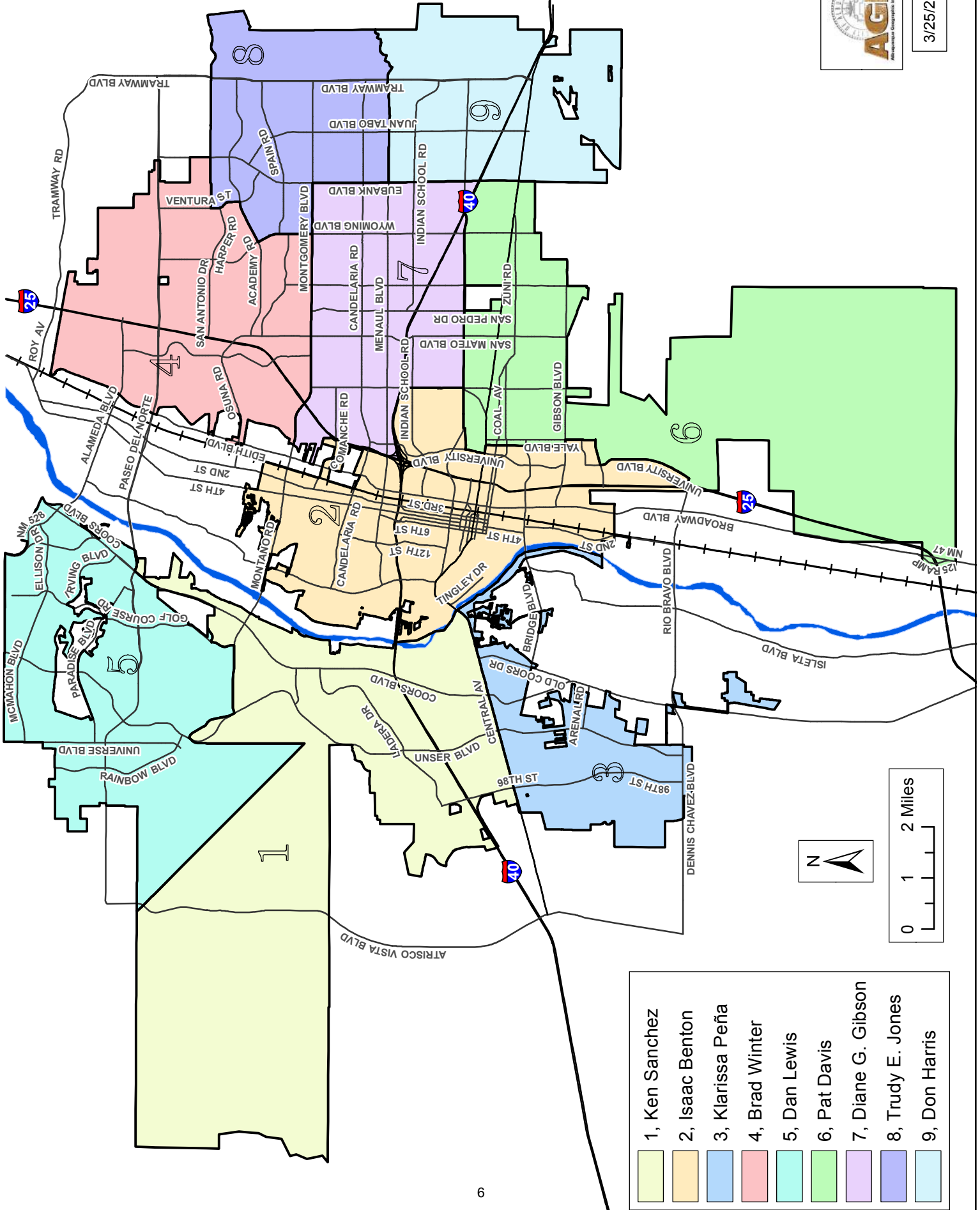
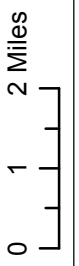



Richard J. Berry, Mayor



*Robert J. Perry
Chief Administrative Officer*

*Gilbert Montano, Deputy CAO/Chief of Staff
Michael Riordan, Chief Operations Officer*



CITY OF ALBUQUERQUE

CITY COUNCILORS



Councilor's listed from left to right top to bottom:

Ken Sanchez - District 1, Trudy Jones - District 8, Brad Winter - District 4, Don Harris - District 9, Diane G. Gibson - District 7, Isaac Benton - District 2, Pat Davis - District 6, Dan Lewis, President - District 5, Klarissa J. Pena, Vice President - District 3



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Albuquerque
New Mexico**

For the Fiscal Year Beginning

July 1, 2015

A handwritten signature in black ink, reading 'Jeffrey R. Enos', is positioned below the date.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Albuquerque, New Mexico** for its annual budget for the fiscal year beginning **July 1, 2015**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

FINANCE & ADMINISTRATIVE SERVICES

OFFICE OF MANAGEMENT & BUDGET

Budget Officer

Gerald E. Romero

City Economist

Jacques Blair, Ph.D.

Executive Budget Analyst Department Assignments

Jayne Aranda

CITY SUPPORT, FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES, TECHNOLOGY AND INNOVATION, TRANSIT

Linda Cutler-Padilla

POLICE, SOLID WASTE

Stephanie Manzanares

ANIMAL WELFARE, CULTURAL SERVICES, MUNICIPAL DEVELOPMENT

Gladys Norton

ECONOMIC DEVELOPMENT, ENVIRONMENTAL HEALTH, FIRE, OFFICE OF INTERNAL AUDIT, OFFICE OF INSPECTOR GENERAL,
SENIOR AFFAIRS

Patsy Pino

MAYOR, CHIEF ADMINISTRATIVE OFFICE, CITY COUNCIL, CIVILIAN POLICE OVERSIGHT AGENCY, LEGAL, OFFICE OF THE CITY CLERK,
PARKS AND RECREATION

Lorraine Turrietta

AVIATION, FAMILY AND COMMUNITY SERVICES, PLANNING

Special Thanks to:

Joaquin Romero, ©Cover & Photo

**The Budget is available Online at
<http://www.cabq.gov/budget>**

EXECUTIVE SUMMARY

ALBUQUERQUE: THE COMMUNITY

Physical Geography & Climate. The City of Albuquerque is located in north central New Mexico. It is nestled against the Sandia and Manzano Mountains to the east and is bisected north to south by the Rio Grande River. The Rio Grande River is the largest river in New Mexico and the 17th largest in the world. The river is home to many species of flora and fauna including: Sandhill Cranes, geese, beavers' cottonwood trees, wild petunia, and much more.

The elevation ranges from 4,500 feet in the Rio Grande Valley to 10,678 feet at the crest of the Sandia. The mountains, rising 5,000 feet above the City provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. The City on average enjoys 310 sunny days, with the July high being about 92°F, and the January low being about 23°F. Albuquerque enjoys four distinct seasons, while experiencing low humidity and sunny weather year round. The average year round weather is 70°F. The climate is arid, and the city averages only nine inches of precipitation a year.



Statistics/Demographics. The Albuquerque metropolitan area is comprised of four counties: Bernalillo, Sandoval, Torrance, and Valencia. In the 2013 census, the Albuquerque Metropolitan Statistical Area (MSA) had a population of 902,797. Albuquerque, with 556,495 residents, is the largest city in New Mexico and the 32nd largest city in the country. The City is culturally diverse: about 46.7% of the residents are Hispanic; 42.1% non-Hispanic white; 3.8% Native American; 2.7% African American; 2.5% Asian American; and 2.1% other. The median household

income per the 2010 census for the MSA is \$46,824. This is 93% of the U.S. average and compares favorably with other cities in the region. The median population age is 35.8 years; the median family income is \$59,846. Cultural diversity is recognized, encouraged and celebrated throughout the City particularly with Summerfest events held across the City. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Sixty percent of city residents own their homes. Additional information such as per capita income and largest employers is contained in the Statistical Information Section in the back of this document.

History. The area's first permanent residents were Ancestral Pueblo Indians who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the City's Old Town was established and named after the Duke of Albuquerque, Viceroy of New Spain. The City still bears the 'Duke City' nickname.

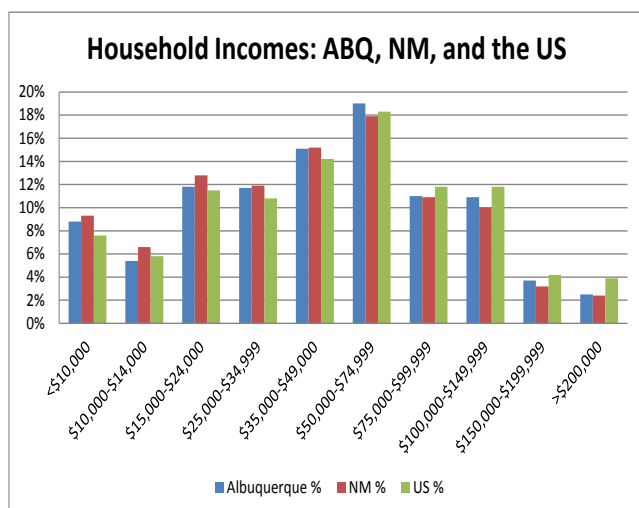
During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the

Ten Largest Employers in MSA – 2014

<u>Employer</u>	<u>Employees</u>	<u>Rank</u>
University of New Mexico	14,850	1
Albuquerque Public Schools	14,000	2
Sandia National Labs	8,930	3
Presbyterian	8,822	4
UNM Hospital	6,116	5
Kirtland Air Force Base (Civilian)	6,095	6
City of Albuquerque	5,839	7
State of New Mexico	4,839	9
Kirtland Air Force Base (Military)	4,500	8
Intel Corporation	3,300	10

coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century, growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government. In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized under territorial laws as a city. The City Charter under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City Charter is to provide for maximum local self-government. The City Charter was amended in 1974 to move the City from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a “home rule city” under the New Mexico Constitution meaning the City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.



Economy. Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. The City is well situated to benefit from its proximity to Mexico – situated only 300 miles from the border. Trade and services are the largest economic sectors and provide over half the jobs in the Albuquerque area. Government provides close to 20% of non-agriculture employment and accounts for six of the ten largest employers in the MSA. A report by UNM's Bureau of Business and Economic Research shows the state relies extensively on federal transfers and excels in areas of technology and gas and oil production.

Cultural & Recreational Opportunities. Outdoor enthusiasts have no shortage of things to keep them occupied in the metro area. The City manages more than 29,000 acres of open space land in and around Albuquerque, including hiking trails, the Petroglyph National Monument, and a 16 mile paved multi-use trail, uninterrupted by roadways, that parallels the Rio Grande River through the Bosque. The City also boasts having the longest single span aerial tramway in the US that takes riders from the northeast edge of the City to the crest line of the Sandia Mountains. Albuquerque is also recognized as the hot air balloon capital of the world, playing host to an annual balloon fiesta that draws entries from all around the world. Over 750 hot air balloons color the sky for nine days each fall. The City hosts the New Mexico State Fair each September and operates a major convention center hosting a number of national events annually. Albuquerque also operates the ABQ BioPark (Zoo, Botanic Garden, Aquarium and Tingley



Beach) the top tourist destination in New Mexico and a leader in education and conservation; the Albuquerque Museum which protects and displays the artwork and historical items of the middle Rio Grande valley and brings world-renowned traveling exhibits to the City; the Albuquerque Balloon Museum dedicated to sharing the history, science, and art of lighter-than-air flight; 18 branches of the Public Library of Albuquerque and Bernalillo County; Community Events, which operates the 90-year old KiMo Theatre, the South Broadway Cultural Center, the rental management of The Yards and hosts dozens of events each year throughout the city; Public Art Enhancement Program, which manages the city's 1% for Art Program and the Urban Enhancement Trust Fund; and Strategic Support, which includes the operation of GOV-TV, the local government access channel. The Cultural Services Department also has a public-private partnership with Explora, an award-winning, hands-on science center.



FINANCIAL POLICIES

Operating Budget

Type of Budgeting: The City of Albuquerque has a well developed system of program budgeting. Programs are developed to identify distinct services provided by the City. The legal authority to spend is made through an appropriation at the program level. Each program is a collection of specific department id's that are monitored for financial and performance management. All programs and department id's are constructed with line-item detail.

Budget data is prepared consistent with the City's basis of accounting used in our audited financial statements. *Governmental funds utilize the modified accrual basis of accounting, while proprietary funds (enterprise and internal service) and agency funds are accounted for on a full-accrual basis.* Modified accrual accounting recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred. Full-accrual accounting recognizes both revenue and expense transactions in the periods in which they are incurred rather than when the cash is received or paid.

Revenue Projections: The City has a multi-year Forecasting Advisory Committee made up of members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies. The Committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April 1st of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the upcoming budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges

anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- operating costs for capital projects;
- inflation factors;
- baseline, optimistic, and pessimistic scenarios;
- updated fund balances;
- growth factors;
- estimates of reversions, reappropriated encumbrances and reserves;
- recurring and non-recurring revenues and expenditures; and
- a four-year projection of expenditures and revenues, including actuals for the previous fiscal year.

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by the Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO and COO. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff as requested to facilitate and assist in budget development.

The Mayor's Proposed Budget document is submitted to the City Council by April 1st. By ordinance, the Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds at least three public hearings. By ordinance, Council may amend the budget proposal at any time prior to May 31. If City Council fails to pass a budget by May 31, the Mayor's Proposed Budget is deemed approved.

Amending the Budget: Appropriations are at a program level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program appropriations by up to five percent or \$100 thousand, whichever is lower, provided the fund appropriation does not change. Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered by fiscal year-end.

Upon its own initiative or by request of the Mayor, the Council may amend the budget during the fiscal year - subject to executive approval. Budget amendments vetoed by the executive branch may be overridden by a vote of six of the nine City Councilors.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits an approved or proposed budget with expenditures in excess of anticipated resources. Additionally, budget amendments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. One-time and unpredictable revenue as well as estimated reversions is identified and are used to support one-time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. The City has the authority to impose 2.4375% of Local Option Gross Receipts Taxes. It has imposed 1.1875%, leaving an additional 1.2500% available. These taxes can be imposed for various purposes, some but not all are subject to referendum. The appendix provides detail on the taxing authority available to the City. The City is granted the authority to impose an operation levy of property tax up to 7.65 mills. The City has imposed 6.54 mills of

operating tax. Debt service property tax levies to meet the debt service on General Obligation (G.O.) bonds must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding G.O. bond debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over \$100,000 on the tax rolls. The City may impose up to two cents of gasoline tax, but has not exercised this authority. The City has used its full authority with a Lodgers' Tax of 5% and a Hospitality Fee of 1%. The City also imposes franchise fees on utilities for use of the City right-of-way.

Reserves: It is the policy of the City to hold a reserve of 8.33% or 1/12th of the budgeted expenditure level for the City's General Fund. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so by administrative instruction. In FY/12, the City began adding \$200 thousand per year in additional reserves for financial prudence. That amount has grown to \$1.2 million in FY/17.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque has an excellent bond rating despite the relatively small total reserve held, in part because of its strong financial management practices. Management has a history of active routine monitoring and intervention when unexpected events adversely affect revenue or expenditure levels. The City has shown that it will intervene to reduce expenditures and/or increase revenue levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality/Vehicle Pollution, Parking and Aviation. Other operations such as Transit, Golf, and Isotopes Stadium generate fee revenue, but still require subsidies to cover 100% of the operating costs. Select General Fund programs charge fees for services such as building permit review or admission to venues like the BioPark. Revenue from these fees helps defray operating costs in the General Fund. With few exceptions, fee revenue is not necessarily earmarked to the program where it is generated.

Compliance and Monitoring: As part of an active financial management policy, the City prepares quarterly expenditure projections by program to ensure departments are spending within their appropriations. These reports are provided to all

departments, the City administration and the City Council. Since it is not sufficient to simply monitor expenditures to assure that programs are spending within their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Finally, performance measures are reported annually and departments are required to submit a status report of priority objectives at mid-year and year-end.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by the Council, as long as the program has reverted sufficient funding. A report of the amounts and individual purchase orders are reported to the City Council by October 1 of the following year.

Reversions: Reversions feed fund balance and amounts in excess of the required balance are treated as available for one-time appropriations in the subsequent fiscal year, subject to Council approval.

Over Expenditures: The City has adopted the practice of generally not “cleaning-up” program over expenditures, but rather reporting them in the Comprehensive Annual Financial Report (CAFR) as overspent. This practice provides necessary information for future budget cycles and brings attention to the reasons for the over expenditures. However, the City does generally “clean-up” at the fund level in the event that the fund is overspent. In most cases, when funds require “clean-up” there is sufficient revenue or fund balance to cover the additional appropriation.

Capital Budget

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public improvements, the City acquires, constructs, replaces, upgrades and rehabilitates existing infrastructure, roadways, buildings and various other city owned property.

By November 21st of each even numbered year the Mayor submits the proposed CIP to the Environmental Planning Commission. The Commission conducts at least one public hearing and submits its recommendation to the Mayor by December 1st. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3rd. As a general rule, capital improvement appropriations for enterprise funds including Air Quality, Aviation, Parking, Solid Waste, and Golf are developed in conjunction with the annual operating budget and submitted to the Council no later than April 1st of each year. The Council must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period begins on the date of introduction of the CIP bill

at a City Council meeting. The Council holds at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: In October 2013, the City Council adopted an updated debt policy for the City of Albuquerque. The new policy sets forth the parameters for issuing debt and for managing the outstanding debt portfolio. It also provides guidance to decision makers regarding the types and amounts of permissible debt, the timing and method of sale that may be used, and the structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index, such as the federal funds rate. Finally, diversification (safety) is accomplished through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

Goals, Objectives, and Performance Measures

Goals and Objectives: The City charter requires that five year goals and one year objectives be adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and legislation consistent with these goals and objectives.

Long-Term Goals (Five Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five year goals. This framework calls for:

- developing goals with extensive public involvement;
- measuring progress made in reaching goals;
- connecting City services to goal achievement;
- determining the effectiveness of those services in improving related community and customer conditions.

Performance Measures: Performance measures are established for programs allowing a comparison to be made between the levels of appropriation and performance. The measures

are developed by the departments with input from the Office of Management and Budget. These measures are updated and reported annually and are included in the Department Budget Highlights.

Short-Term Organization Wide One Year Objectives: The City budget is increasing the use of one year objectives to drive performance and results. One year objectives are adopted in separate legislation and included in the Appropriation Legislation Section at the end of this document. These well-defined short term objectives generally require reporting by the department. Progress on all objectives is reported to the Mayor and City Council on an annual basis.

The chart on the next page summarizes the most recently adopted Goals and Desired Community Conditions for the City. It is followed by a graphic that highlights the City's performance in meeting its goals and desired conditions by measuring key indicators and comparing them over time and against peer cities.

City of Albuquerque Vision, Goal Areas, Goal Statements and Desired Community or Customer Conditions

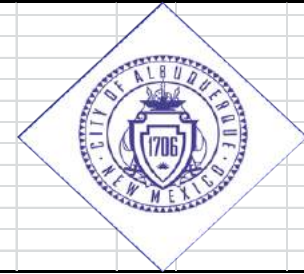
NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.

VISION: Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.

Goal Area	Goal Statement	Desired Community or Customer Conditions
HUMAN AND FAMILY DEVELOPMENT	People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.	<ul style="list-style-type: none"> 1. Residents are literate and educated. 2. All students graduate and are ready for work, life or school. 3. Residents are active and healthy. 4. Residents have access to health care services. 5. Families are secure and economically stable. 6. Affordable housing is available. 7. Senior citizens live and function in optimal environments. 8. Residents are protected from public health risks.
PUBLIC SAFETY	The public is safe and secure, and shares responsibility for maintaining a safe environment.	<ul style="list-style-type: none"> 9. The public is safe. 10. The public feels safe. 11. Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve. 12. The community works together for safety. 13. Domestic and wild animals are appropriately managed and cared for. 14. The community is prepared to respond to emergencies.
PUBLIC INFRASTRUCTURE	The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.	<ul style="list-style-type: none"> 15. The water and wastewater system is reliable and meets quality standards. 16. The storm water system protects the lives, property, and the environment. 17. High speed Internet is accessible and affordable throughout the community. 18. Integrated transportation options meet the public's needs. 19. The street system is well designed and maintained. 20. Sustainable energy sources are available.
SUSTAINABLE COMMUNITY DEVELOPMENT	Communities throughout Albuquerque are livable, sustainable and vital.	<ul style="list-style-type: none"> 21. Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained. 22. A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque. 23. The downtown area is vital, active, and accessible. 24. Mixed-use areas with housing, employment, recreation, and entertainment exist throughout Albuquerque.
ENVIRONMENTAL PROTECTION	Protect Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.	<ul style="list-style-type: none"> 25. Air, water, and land are protected from pollution. 26. Water resources are sustainably managed and conserved to provide a long-term supply and drought reserve. 27. Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal. 28. Open Space, Bosque, the River, and Mountains are preserved and protected. 29. Residents participate and are educated in protecting the environment and sustaining energy and natural resources.
ECONOMIC VITALITY	The community supports a vital, diverse and sustainable economy.	<ul style="list-style-type: none"> 30. The economy is diverse. 31. The economy is vital, prosperous, sustainable, and strategic, based on local resources. 32. There are abundant, competitive employment opportunities. 33. Entrepreneurs and businesses of all sizes develop and prosper.
COMMUNITY AND CULTURAL ENGAGEMENT	Residents are engaged in Albuquerque's community and culture.	<ul style="list-style-type: none"> 34. Residents participate in civic activities and community improvement. 35. Residents participate in community activities and events. 36. Residents participate in Albuquerque's arts and cultures. 37. Relations among Albuquerque's cultures and races are positive and respectful
GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS	Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.	<ul style="list-style-type: none"> 38. All city employees and officials behave ethically. 39. City of Albuquerque participates in mutually beneficial cooperative relationships with other governments. 40. City government and its leaders are responsive to Albuquerque's citizens. 41. Government protects the civil and constitutional rights of citizens. 42. Customers conveniently access city services, officials, public records, and information. 43. Financial and capital assets are maximized and protected and reported accurately and timely. 44. City employees are competent and well-trained to deliver city services efficiently and effectively. 45. The work environment for employees is healthy, safe, and productive.

Vision: Albuquerque is an active, thriving, culturally rich, sustainable, high desert community.

The 2014 Albuquerque Progress Report is a two-year report published by the Indicators Progress Commission showing the progress toward reaching a set of long-term goals, established with the input of its residents. Since 1995, our residents have convened every four years to determine and define Albuquerque's goals. The goals are categorized into eight areas, and each goal is further clarified through positive statements called desired community conditions. The report can be found at www.abqprogress.com.



Green = In Focus: Status is desirable relative to peers and/or U.S.
 Yellow = Improving: Status is undesirable relative to peer and/or U.S., but is improving
 Purple = Needs focus: Status undesirable relative to peer and/or U.S.

How is Albuquerque as a Community Doing in each of 8 Goals?

Goal	Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank	U.S.	Status	Trend
Human & Family Development	Good Public Health	Obesity in population	22%	2nd of 6	27%	Desirable	Stable
	Access to Health Care Services	Population with health insurance coverage	85%	3rd of 6	85%	Desirable	Stable
	Educated Literate Residents	State high school graduation rate ²⁰¹³	70%	6th of 6	76%	Undesirable	Improving
	Secure/Stable Families	Families living in poverty	22%	2nd of 6	19%	Undesirable	Stable
Public Safety	The Public Feels Safe	Residents feel safe outside during day (survey results)	94%	NA	NA	Desirable	Stable
	The Public is Safe	Average time, EMS calls dispatched (minutes)	1.87	N/A	N/A	Desirable	Stable
	Trust in Public Safety Agencies	Residents feel APD is respectful to citizens (survey results)	40%	N/A	N/A	Undesirable	Improving
	The Public is Safe	Property crimes per 100,000 population ²⁰¹³	4484*	5th of 5	2859	Undesirable	Stable
	The Public is Safe	Violent crimes per 100,000 population ²⁰¹³	742*	5th of 5	387	Undesirable	Stable
*The violent and property crime rates cover the 4-county Albuquerque metropolitan area							
Public Infrastructure	Integrated Transportation	Public transportation riders per 1,000 persons	22.4	3rd of 6	33	Desirable	Stable
	Viable Street System	Commuter travel time delay (annual hours delay)	29	2nd of 6	38	Desirable	Improving
	Quality Water/Wastewater System	EPA compliance rate (peer average)	97%	100%	100%	Desirable	Improving
	High Speed Internet Access	Average internet download speed	22.6	4th of 5	19%	N/A	Improving
Sustainable Community Development	Mixed-use Areas Exist	ew construction permits in major activity centers & corrido	41%	N/A	N/A	Desirable	Stable
	Low & High Density Living	Housing units per square mile	1226	1st of 6	N/A	Desirable	Stable
	Available, Accessible Parks	Park land as percent of city area	24%	1st of 5	N/A	Desirable	Stable
	Vital, Active Downtown	Downtown office vacancy rate	29%	2nd of 3	11%	Undesirable	Improving
Environmental Protection & Enhancement	Sustainable Water Supply	Gallons per capita per day	136	166	140	Desirable	Stable
	Safe Air, Land & Water	EPA Air Quality Index (US standard ceiling is a 100)	19	1st of 6	N/A	Desirable	Stable
	Preserved Open Space	Open space from total city acreage	24%	1st of 6	8%	Desirable	Stable
	Active Citizen Conservation	Residential recycling rate	18%	N/A	N/A	Undesirable	Improving
Economic Vitality	Job Creation	Annual job growth ^{2013*}	0.6%	6th of 6	-0.1%	Undesirable	Improving
	Job Creation	Unemployment rate (NSA) ²⁰¹⁴	6.4%	3rd of 6	5.5%	Desirable	Stable
	Diverse Economy	Employment in government as % total ²⁰¹³	22%	5th of 6	17%	Undesirable	Stable
	Economic Mobility	Average annual growth in per capita income ²⁰¹³	0.3%	4th of 6	1.1%	Undesirable	Stable
*The growth rate turned positive in 2014, at 0.7%, and has continued to be positive to date.							
Community & Cultural Engagement	Foster Art & Culture	Arts & culture events attended per 1,000 residents	2.06	2nd of 3	N/A	Desirable	Stable
	Community Engagement	Donations as a percent of median income	4%	3rd of 5	5%	Desirable	Stable
	Well Informed Residents	Newspaper circulation per 10,000 residents	1264	2nd of 6	N/A	Desirable	Improving
	Civic Participation	Voting participation rate (peer rank by state)	55%	3rd of 6	N/A	Desirable	Improving
Governmental Excellence & Effectiveness	Financial Assets Protected	General obligation S&P bond rating	AAA	1 of 6	N/A	Desirable	Stable
	City Responsiveness	311 call quality average	96%	N/A	88%	Desirable	Stable
	City Responsiveness	City responsive to needs (survey results, scale 1 to 5)	3.2	N/A	N/A	Desirable	Improving

The color coding in the scorecards shows how we are doing using comparisons based on: 4 year ABQ trend, where we rank among peer cities, and the United States. The five cities are: Colorado Springs (CO), El Paso (TX), Oklahoma City (OK), Salt Lake City (UT), and Tucson (AZ). A rank of 1st or 2nd is more favorable than a rank of 5th or 6th.

FY/17 BUDGET SYNOPSIS

FY/17 Operating Budget

Resources

Total available resources for FY/17 of \$926.4 million are \$11 million higher than the FY/16 original budget of \$915.3 million.

Gross Receipts Tax (GRT) is the City's major source of funding and makes up 36% of total resources for FY/17. Enterprise revenues are another major source of revenue. The various enterprises the City operates generate 16% of total revenue in FY/17. The City operates solid waste collection and disposal, a transit system, parking lots and parking structures, four golf courses, an international airport and a small airport as enterprise funds. Further information

can be found in the Department Budget Highlights Section for these departments. Interfund transfers and property taxes make up the next two largest categories of revenue at 16% each.

GRT, enterprise revenues and property taxes together make up about 68% of total revenues. Other revenue sources include intergovernmental revenues such as grants, interfund transfers, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspections, permits, etc.

OPERATING BUDGET TOTAL RESOURCES (\$000's)

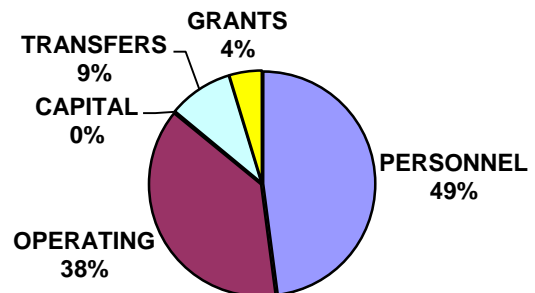
	Actual FY/15	% of Total	Approved FY/16	% of Total	Revised FY/16	% of Total	Estimated FY/16	% of Total	Approved FY/17	% of Total
Gross Receipts Tax	316,540	35%	319,993	35%	323,754	35%	322,554	34%	332,011	36%
Property Tax	140,002	16%	142,462	16%	145,183	16%	153,726	16%	144,561	16%
Other Taxes	40,112	4%	41,102	4%	40,320	4%	41,027	4%	41,646	4%
Intergovernmental	53,211	6%	51,370	6%	51,370	6%	52,448	6%	51,204	6%
Enterprise	148,998	17%	143,466	16%	143,466	15%	145,591	16%	143,674	16%
Interfund	143,392	16%	147,596	16%	146,183	16%	145,602	16%	145,485	16%
Charges & Permits	42,058	5%	35,682	4%	36,197	4%	42,464	5%	44,804	5%
Miscellaneous	16,692	2%	19,060	2%	19,060	2%	13,360	1%	13,597	1%
Fund Balance & Adj.	851	0%	14,595	2%	26,869	3%	20,653	2%	9,406	1%
Total Revenue	901,857	100%	915,327	100%	932,402	100%	937,426	100%	926,388	100%

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue without GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

Appropriations by Spending Category

Total City appropriations for FY/17 are \$926.4 million. This is an increase of \$11 million from last year, due in part to wage increases being included in department appropriations for FY/17 as compared to wage increases being only reserved in the original approved FY/16 budget. Personnel costs continue to drive most of the City operating budget expenses, making up 49% of appropriations. Wage increases averaging 2% are included in FY/17. The fringe component of wages is about one third of personnel costs. Operating expenses comprise 38% of the operating budget. Transfers and grants make up the remaining 13%.

FY/17 APPROVED BUDGET



Appropriations by Department

By department, Police and City Support, make up the majority of the City operating appropriations. The budget for the Police Department is largely driven by personnel expenses. City Support has no employees but contains the budgets that benefit all departments such as debt service on revenue and GO bonds, early retirement, and the transfer program that funds City match and IDOH for various operating grants. Other departments such as Family &

Community Services, Finance and Administrative Services, Human Resources, Solid Waste and Aviation have large appropriations because of the number and type of funds housed in their departments, including grant funds, debt service funds, risk, and health insurance funds. The following table shows total operating appropriations after interfund eliminations by department in alphabetical order.

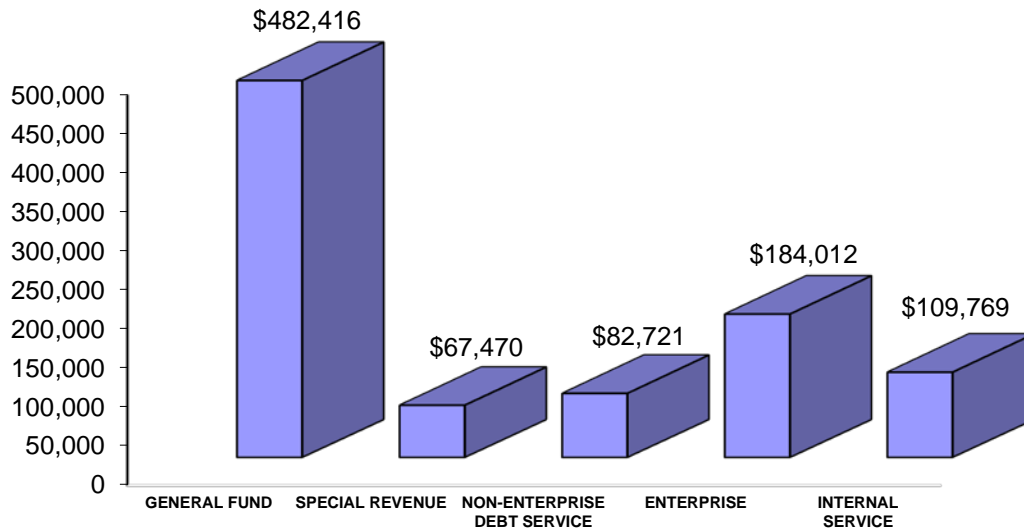
DEPARTMENT APPROVED BUDGETS FY/17 After Interfund Eliminations (\$000's)	
	Total
Animal Welfare	11,244
Aviation	60,090
Chief Administrative Office	1,731
City Support	91,129
Civilian Police Oversight	984
Council Services	4,051
Cultural Services	40,692
Economic Development	4,761
Environmental Health	7,899
Family and Community Services	68,493
Finance and Administrative Svc	62,354
Fire	78,985
Human Resources	63,455
Legal	6,008
Mayor's Office Department	1,007
Municipal Development	54,615
Office of Inspector General	344
Office of Internal Audit	830
Office of the City Clerk	1,482
Parks and Recreation	35,181
Planning	16,295
Police	170,733
Senior Affairs	15,225
Solid Waste	67,425
Technology and Innovation	17,610
Transit	43,765
Grand Total	926,388

Appropriations by Fund Type

The City operating budget includes the General Fund which is the largest fund, individually and by type. Other funds include a total of 16 Special Revenue Funds, 13 of which are included in the legislation accompanying this document. Three Special Revenue Funds are reflected in this document but are appropriated under separate legislation. They are referred to as "Not Included" in the following tables and graphs. Special Revenue Funds account for revenue received that has restrictions on its use. Three non-enterprise debt service funds, 14

enterprise funds and five internal service funds are also appropriated and referenced throughout this document. This budget document presents fund tables and highlights, organized in the categories graphed below. The following graph titled "FY/17 Net Appropriations by Fund Type" demonstrates the relative size of total appropriations by type of fund. It is followed by a table that summarizes the FY/17 Operating Budget by Fund, by Department, and by City Goal. It should be noted that these totals reflect appropriations after interfund eliminations in order to avoid double counting.

**FY/17 Net Appropriations by Fund Type in (\$000's)
(net of Interfund Transfers)**



FY/17 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND (\$000's)

	% of Total	General Fund	Special Funds Included In General Approp Act	Special Funds Not Included In General Approp Act	Debt Service Funds	Enterprise Funds	Internal Service Funds	Interfund Elimination	Total
1 - Human and Family Development									
CS-Cultural Services Dept		12,088	0	0	0	0	0	0	12,088
FC-Family Community Svcs Dept		32,675	0	26,016	0	4,290	0	(894)	62,087
SA-Senior Affairs Department		7,089	7,522	988	0	0	0	(374)	15,225
PR-Parks and Recreation Dept		26,937	0	0	0	4,946	0	(1,235)	30,648
EH-Environmental Health Dept		1,775	760	0	0	0	0	0	2,535
Sub Total	13.2	80,564	8,282	27,004	0	9,236	0	(2,503)	122,584
2 - Public Safety									
AW-Animal Welfare Department		11,170	79	0	0	0	0	(5)	11,244
CP-Civilian Police OS Dept		984	0	0	0	0	0	0	984
FD-Fire Department		76,713	1,883	437	102	0	0	(150)	78,985
FC-Family Community Svcs Dept		6,406	0	0	0	0	0	0	6,406
TI-Technology and Innovation		840	0	0	0	0	0	0	840
PD-Police Department		164,833	1,820	5,078	0	0	0	(998)	170,733
Sub Total	29.1	260,946	3,782	5,515	102	0	0	(1,153)	269,192
3 - Public Infrastructure									
AV-Aviation Department		0	0	0	0	72,358	0	(12,268)	60,090
MD-Municipal Development Dept		32,399	5,581	0	0	1,968	0	(1,198)	38,750
City Support Department		11,742	0	0	82,619	0	0	(11,742)	82,619
Sub Total	19.6	44,141	5,581	0	82,619	74,326	0	(25,208)	181,459
4 - Sustainable Community Development									
MD-Municipal Development Dept		447	0	0	0	0	0	0	447
PR-Parks and Recreation Dept		708	0	0	0	0	0	0	708
PL-Planning Department		16,295	0	0	0	0	0	0	16,295
Sub Total	1.9	17,450	0	0	0	0	0	0	17,450
5 - Environmental Protection									
CS-Cultural Services Dept		13,222	2,500	0	0	0	0	0	15,722
PR-Parks and Recreation Dept		3,825	0	0	0	0	0	0	3,825
SW-Solid Waste Department		0	0	84	0	72,513	0	(5,172)	67,425
EH-Environmental Health Dept		1,312	2,519	1,990	0	0	0	(457)	5,364
TR-Transit		21,957	0	890	0	48,241	0	(27,323)	43,765
City Support Department		384	0	0	0	0	0	(384)	0
Sub Total	14.7	40,700	5,019	2,964	0	120,754	0	(33,336)	136,101
6 - Economic Vitality									
ED-Economic Development Dept		4,761	0	0	0	0	0	0	4,761
MD-Municipal Development Dept		19	0	0	0	5,167	0	(1,724)	3,462
FA-Finance and Admin Svc Dept		0	14,850	0	0	0	0	(8,194)	6,656
Sub Total	1.6	4,780	14,850	0	0	5,167	0	(9,918)	14,879
7 - Community and Cultural Engagement									
CC-Office of the City Clerk DP		1,078	0	0	0	0	0	0	1,078
CS-Cultural Services Dept		11,498	1,444	73	0	0	0	(133)	12,882
City Support Department		884	0	0	0	0	0	0	884
Sub Total	1.6	13,460	1,444	73	0	0	0	(133)	14,844
8 - Government Excellence and Effectiveness									
CC-Office of the City Clerk DP		404	0	0	0	0	0	0	404
CL-Council Services		4,051	0	0	0	0	0	0	4,051
MD-Municipal Development Dept		10,952	3,337	0	0	0	0	(2,333)	11,956
FA-Finance and Admin Svc Dept		12,569	500	0	0	0	44,317	(1,688)	55,698
LG-Legal Department		6,008	0	0	0	0	0	0	6,008
TI-Technology and Innovation		10,473	0	0	0	0	7,960	(1,663)	16,770
MA-Mayor's Office Department		1,007	0	0	0	0	0	0	1,007
CA-Chief Administrative Office		1,731	0	0	0	0	0	0	1,731
IA-Internal Audit Department		830	0	0	0	0	0	0	830
IG-Office of Inspector GenDept		344	0	0	0	0	0	0	344
HR-Human Resources Department		2,612	0	0	0	0	60,924	(81)	63,455
City Support Department		13,376	0	0	0	0	0	(5,750)	7,626
Sub Total	18.3	64,357	3,837	0	0	0	113,201	(11,515)	169,880
Grand Total	100.0	526,398	42,795	35,556	82,721	209,483	113,201	(83,766)	926,388

GENERAL FUND FY/17 OPERATING BUDGET

The approved General Fund budget for FY/17 is \$526.4 million which reflects a 4.3% increase over the original FY/16 budget of \$504.5 million but a 2.1% increase over the revised budget that included mid-year appropriations of reserves for wage increases. The FY/17 budget includes \$13.5 million in non-recurring appropriations, made up mostly of reverted dollars from the prior year. Significant non-recurring appropriations are included in Municipal Development, Economic Development, and Family and Community Services. Additional use of non-recurring money includes special event contracts in Cultural Services and replacement vehicles for Police. A detailed list of non-recurring appropriations is provided later in this section.

Notable recurring cost increases for FY/17 include wage increases averaging 2% for most city employees, subject to negotiations with the unions. This budget includes \$1.5 million in additional transfers to debt service for \$20 million in new bonds, \$660 thousand for new development related positions in Planning, \$700 thousand for increased costs of water in Parks, \$414 thousand for training of officers at the Police Academy, \$250 thousand for enhanced recruitment and retention of 911 operators, \$670 thousand representing the General Fund piece of an expanded and enhanced Clean Cities initiative, \$550 thousand for traffic signs, markings, and control systems coming-on-line, and \$175 thousand for small business assistance resulting from construction during the ART project.

The budget includes \$910 thousand of non-recurring funding in the Economic Development Department for job creation efforts that began in FY/15. Initiatives include development of the Innovation Central District (including the City's partnership with UNM at Innovate ABQ, the

former First Baptist Church Site at Broadway and Central), collaboration with Sandia Laboratories, the Air Force Research Laboratory, and UNM on commercialization of technology for job creation, expansion of international trade efforts, acceleration and development of creative industries, education and mentorship of small businesses, broadened deployment of the TalentABQ workforce development program, as well as marketing Albuquerque as a place to start, move or expand businesses.

Other significant non-recurring appropriations include \$3.4 million in APD for continued compliance efforts related to the USDOJ Settlement Agreement, \$3.1 million in transfers to the Risk Fund for recovery efforts, \$1 million for replacement vehicles at Police, \$338 thousand to keep Alamosa Library open through FY/17, \$380 thousand to begin compliance efforts in storm drainage operations, \$226 thousand for security and night patrolling in parks, \$360 thousand for contracting services for keeping downtown clean and safe, and \$2.4 million for social services and cultural events throughout our community.

Previous year's budgets have included sizable increases in the cost of risk (tort and workers' compensation) and health care for employees. This is not the case for FY/17 as both expense categories were held fairly flat, amounting to millions of dollars in avoided costs. Finally, the City has entered into a fuel hedge agreement for FY/17 locking in 1.4 million gallons of unleaded at \$1.44/gallon and 1.8 million gallons of diesel at \$1.45/gallon. The hedge was entered into much later in the fiscal year than previously, allowing nearly \$1 million in FY/17 appropriations to be re-allocated for various recurring initiatives throughout the City.

REVENUE AND EXPENDITURE AGGREGATES

The FY/17 General Fund budget reflects a 3.2% increase in revenue as compared to the original FY/16 budget and 2.4% increase as compared to the revised estimate for FY/16. Appropriations for the General Fund are 4.4% higher for FY/17 as compared to the original FY/16 budget, mostly the reflection of money

appropriated mid-year from reserve for wage increases. The fact that appropriations grew in FY/16 as the year progressed is not unusual. The Council appropriates funds for various initiatives as resources are identified from either increased revenues or reversions made known as the prior year's numbers are finally audited.

GENERAL FUND (\$000's)							
	Original Budget FY/16	Estimated Actual FY/16	Change Original FY/15 & Est. FY/16	% Change Est. FY/16 to Original FY/16	Approved Budget FY/17	% Change Original FY/16 & Appvd. FY/17	% Change Est. FY/16 & Appvd. FY/17
Revenue:							
Recurring	\$495,332	\$499,200	\$3,868	0.78%	\$512,950	3.56%	2.75%
Non-recurring	\$4,005	\$4,210	\$205	5.12%	\$2,431	-39.30%	-42.26%
TOTAL	<u>\$499,337</u>	<u>\$503,410</u>	<u>\$4,073</u>	<u>0.82%</u>	<u>\$515,381</u>	<u>3.21%</u>	<u>2.38%</u>
Appropriations:							
Recurring	\$493,635	\$493,430	(\$205)	-0.04%	\$512,929	3.91%	3.95%
Non-recurring	\$10,843	\$16,928	\$6,085	56.12%	\$13,469	24.22%	-20.43%
TOTAL	<u>\$504,478</u>	<u>\$510,358</u>	<u>\$5,880</u>	<u>1.17%</u>	<u>\$526,398</u>	<u>4.35%</u>	<u>3.14%</u>
Recurring Balance	\$1,697	\$5,770			\$21		

For the non-general funds which include enterprise operations, a comparison of estimated revenues and appropriations is summarized in the following table. For FY/17, both revenue and appropriations are lower when

compared to the original FY/16 levels reflecting the elimination of the Open Space Management Fund. However, the cost increases are relatively flat when compared to the revised estimates for FY/16.

ALL OTHER FUNDS (after interfund eliminations) (\$000's)							
	Original Budget FY/16	Estimated Actual FY/16	Change Original FY/16 & Est. FY/16	% Change Est. FY/16 to Original FY/16	Approved Budget FY/17	% Change Original FY/16 & Apprvd FY/17	% Change Est. FY/16 & Apprvd FY/17
Revenue	\$418,797	\$430,743	\$11,946	2.85%	\$419,653	0.20%	-2.57%
Appropriations	\$454,204	\$472,056	\$17,852	3.93%	\$443,972	-2.25%	-5.95%

NON-RECURRING APPROPRIATIONS

General Fund non-recurring appropriations total \$13.5 million and are listed in the following table by department. The non-recurring money is made up of a combination of additional revenue and unspent appropriations from prior years. Highlights include \$3.4 million for compliance efforts at APD related to the US DOJ Settlement Agreement, \$3.1 million for

the Risk Recovery effort, \$1 million for police vehicles, and \$910 thousand for initiatives within Economic Development aimed at job creation in our community. More details on these items can be found in the Department Budget Highlights section of this document.

Non-Recurring Items for FY17 (\$000's)		
Department	Purpose	Amount
Animal Welfare	Behavior Specialists & Supplies	152
	Trap Neuter, Release	200
City Clerk	Finance Election Workers and Audit	30
City Support	Downtown Clean and Safe	360
	Transfer to Solid Waste for Median Maintenance	384
Civilian Police Oversight	Contract Services and Training	100
Council Services	We are this City Initiative	22
Cultural Services	516 Arts, ABQ Poet Laureate, ABQ ToDo	155
	Alamosa Library	312
	Albuquerque Film Media Experience, Olga Kern Piano Competition	45
	Black History Month, Center for SW Culture, Cesar Chavez	23
	Ensemble Chatter, Flamenco, Fusion, Globaquerque, Hispanic Heritage	95
	Hispanic Heritage, International Festival, Keshet	83
	Mariachi Spectacular , NM Black Expo, NM Philharmonic	135
	Outpost and Outpost Summerfest	95
	Railyards - Market and Railyard Operations	130
	Tricklock, Zoo Music Summerfest	130
Economic Development	Barelas Mainstreet, Cesar Chavez Celebration	45
	Downtown Arts & Cultural District, Downtown Mainstreet	110
	New ED Investment	910
	Nob Hill Mainstreet & Parking Incentive	110
	Small Business Assistance	175
	STEPS, Summerfest Route 66, Think Big	60
Family & Comm. Services	Amigos y Amigas, APS Title 1 Services for Homeless Children	100
	Coordination of Mental Health Services	75
	Heading Home	500
	Healing Addiction in our Community (Heroin Awareness Campaign)	25
	Heroin Awareness Campaign	75
	Hideout, Homeless Court Program	230
	Homework Diner/Community Schools	100
	LifeQuest, People Helping People	60
Legal	EPC Contract Attorney	75
Municipal Development	Storm Drainage Operations - EPA Compliance	380
Parks and Recreation	Bike Recycling Program	6
	NM Games	30
	Park Security	226
Planning	Transfer to Metro Redvt Fund 275 for Repairs and Maintenance at Railyards	25
	Transfer to Metro Redvt Fund 275 for prior year property taxes	200
Police	DOJ Compliance with Settlement Agreement	3,350
	Replacement Vehicles	1,000
Senior Affairs	Tarde de Oro	15
Various Departments	Risk Fund 705 Recovery	3,136
		TOTAL 13,469

NON-RECURRING REVENUE

General Fund non-recurring revenue is listed in the following table. Prior to FY/16, the City received a food and medical "hold harmless" distribution from the State of about \$35 million per year. During the 2013 Legislative Session, House Bill 641 was

passed which among other things, approved a 15-year phase-out of that distribution beginning in FY/16 and ending in FY/30. The reduction for FY/18 is estimated at \$2.4 million and is included as non-recurring revenue in FY/17.

FY/17 Non-Recurring Revenues (\$000's)	
General Fund - 110	
FY/18 Reduction of Food & Medical Hold Harmless Distribution	\$ 2,431

FISCAL YEAR 2016 ADJUSTMENTS INCLUDED IN LEGISLATION

The FY/17 appropriation legislation also contains a section which adjusts appropriations for FY/16. Some of the larger appropriations include money to

pay debt service on revenue and general obligation bonds sold or re-financed mid-year.

FY/16 Adjustments (\$000's)	
General Fund - 110	
City Support	
Downtown Clean & Safe	60
Transfer to Operating Grants Fund (265)	60
Transfer to Capital Acquisition (305)	246
Council Services	(225)
Family & Community Services	
Homeless Support Services	70
Mental Health Contracts	(70)
Public Education Partner	(60)
Parks and Recreation Department	
Transfer to Golf Operating Fund	850
Police	
Neighborhood Policing	843
City Housing Fund - 240	
City Housing	156
Barelas Housing Project Down Payment Asstnc.	50
CCC Inventory Expansion	38
Bell Trading Development	15
Senior Services Provider Fund - 250	
Senior Affairs AAA	277
Operating Grants Fund - 265	
Running Start for Careers	60
DFAS Customer Services Training	15
Parks AMPA Wide Youth Bicycle Safety	203
Housing & Neighborhood Economic Development Fund- 277	
Housing Development Plan Contracts	21
General Obligation Bond Debt Service Fund - 415	
GO Bond Debt Service	2,721
Aviation Fund - 611	
Operations, Maintenance, and Security	102

CAPITAL APPROPRIATIONS

The appropriating legislation contains a section related to capital projects and purchases. For the General Fund, capital appropriations are normally made through a transfer to the Capital Acquisition Fund where the funds can be

expended without the time constraints associated with operating funds. Also listed are significant capital appropriations in internal service and enterprise funds. These capital appropriations are shown in the following table.

Capital Appropriations (\$000's)	
Fiscal Year 2017	
<u>Capital Acquisition Fund 305</u>	
Finance and Administrative Services	116
Park Development/Parks	100
Police - vehicles	1,000
<u>Transportation Tax Road Fund 341</u>	
Traffic Signs and Markings	670
<u>Solid Waste Fund - Transfer from Fund 651 to Fund 653</u>	
Refuse Equipment	9,243
Automated Collection System	700
Disposal Facilities	1,000
Refuse Facility	1,000
Recycling Carts	500
Computer Equipment	350
Alternative Landfill	207
Landfill Environmental Remediation	1,221
Fiscal Year 2016	
<u>Capital Acquisition Fund 305</u>	
Council Projects/Council Services	225
Cultural Services - Code Talkers Memorial	21

COMPENSATION

The following table reflects a ten year history of compensation by bargaining unit. The FY/17 budget includes the equivalent of a 2% pay increase for all full-time employees, subject to negotiations with unions. Bargaining Management was offered the equivalent of a 1.5% pay increase in FY/16 that was recently negotiated to take effect in FY/17. The following table shows the history of pay adjustments by

union group. The percentages in the table represent averages for all employees represented in that pay group and they include all compensation – hourly pay, longevity, and benefit adjustments such as additional contributions made by the City toward employees' share of PERA (retirement pension) increases.

COMPENSATION BY BARGAINING UNIT											
UNION	2017 ^a	2016 ^a	2015	2014 ^c	2013 ^d	2012 ^d	2011	2010	2009	2008	Total
CPI Urban	2.20%	0.80%	0.70%	1.60%	1.70%	2.90%	2.00%	1.00%	1.40%	3.7%	18.0%
Blue Collar - Local 624 - AFSCME, AFL-CIO	2.00%	1.5%	3.0%	0.0%	0.0%	0.0%	-1.77%	3.0%	3.0%	3.5%	14.2%
Clerical and Technical - AFSCME 2962	2.00%	1.5%	3.0%	0.0%	0.0%	0.0%	-1.21%	3.0%	3.0%	3.5%	14.8%
Fire Firefighters Union	2.00%	1.3%	1.3%	3.8%	0.0%	0.0%	-2.47%	5.0%	5.0%	4.5%	20.3%
J Series - Security Staff	2.00%	4.0%	3.0%	0.0%	0.0%	0.0%	-1.17%	3.0%	3.0%	3.5%	17.3%
Bargaining Management	3.50%	0.0%	3.0%	1.0%	1.0%	0.0%	-2.29%	3.0%	3.0%	3.5%	15.7%
Non-Bargaining Management	2.00%	1.5%	3.0%	1.0%	1.0%	1.0%	-2.79%	3.0%	3.0%	3.5%	16.2%
Albuq. Police Officers Assoc.	2.00%	4.4%	5.0%	0.0%	0.0%	0.0%	-2.41%	9.1%	11.4%	4.5%	34.0%
Transit - Local 624 - AFSCME	2.00%	4.0%	3.0%	0.0%	0.0%	0.0%	-0.48%	3.0%	3.0%	3.5%	18.0%

a) Percentages for FY/17 reflect what is available, subject to negotiation for CBA's; Bargaining Management reflects the 2% available in FY/17 and the negotiated 1.5% in note "b" below.
b) Bargaining Management was offered a 1.5% wage increase in FY/16 but negotiated the increase in FY/17 to begin July 9, 2016.
c) The equivalent of a 1% wage increase was reserved for all employees in FY/14. This column reflects those that were either not represented by a union or those that reached agreement on their contracts.
d) The 2013 and 2012 budgets reserved the equivalent of one percent for employees earning under \$50 thousand.

CHANGES IN EMPLOYMENT

Staffing levels increase by 37 full-time equivalent positions in FY/17 which is less than one percent higher than the original budget for FY/16. Most of the increase is the addition of positions in Planning hired to help with inspections, plan reviews, and other development related issues. Other additions include a hand full of positions added in Cultural Services, Municipal Development, Technology and Innovation, Solid Waste, and civilian positions at Police. Note that historically, FY/15 reflects a major decrease due to the separation of the Albuquerque Housing Authority (AHA) from the City which resulted in a reduction of 74 positions. For FY/17, the General Fund shows a net increase of 61 positions, with 33 of those

positions inherited from the now closed Open Space Management Fund. Enterprise funds reflect a net increase of 5 positions – most of them in Solid Waste Management related to the enhanced Clean City Initiative. Other funds show a decrease of 30 positions, all related to the transfer of positions to the General Fund and the closing of the Open Space Management Fund. Prior to FY16, grant funds were on a steady decline of positions; however, they seem to have leveled in FY/17. Details of changes in the level of employment are included in the respective department budget highlights and the schedule of personnel complement by department and program contained in the Appendix.

CHANGES IN EMPLOYMENT									
	Original Budget FY/11	Original Budget FY/12	Original Budget FY/13	Original Budget FY/14	Original Budget FY/15	Original Budget FY/16	Approved Budget FY/17	Change Original FY/16 Approved FY/17	% Change Original FY/16 Approved FY/17
General Fund	4,052	3,956	4,017	3,989	3,945	3,978	4,039	61	1.5%
Enterprise Funds	1,300	1,300	1,314	1,311	1,345	1,356	1,361	5	0.4%
Other Funds	268	258	251	243	295	295	265	(30)	-10.2%
Grant Funds	306	308	298	296	166	159	160	1	0.6%
TOTAL	5,926	5,822	5,880	5,839	5,751	5,788	5,825	37	0.6%

HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations has historically exceeded this benchmark by a substantial margin. In FY/02 growth began slowing and further declined with the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority, which is now a separate entity. FY/16 marks the lowest total real per capita expense in the period since 1985. Much of this can be attributed to the weakness in the economy and the tightening in City budgets. In FY/05 through FY/07, the addition of the Public Safety Quarter Cent Tax and strong economic growth allowed for an increase of City expenditures and the expenditure growth exceeded the inflation rate and population growth. From FY/07 to FY/16 real per capita General Fund expenditures declined 16%.

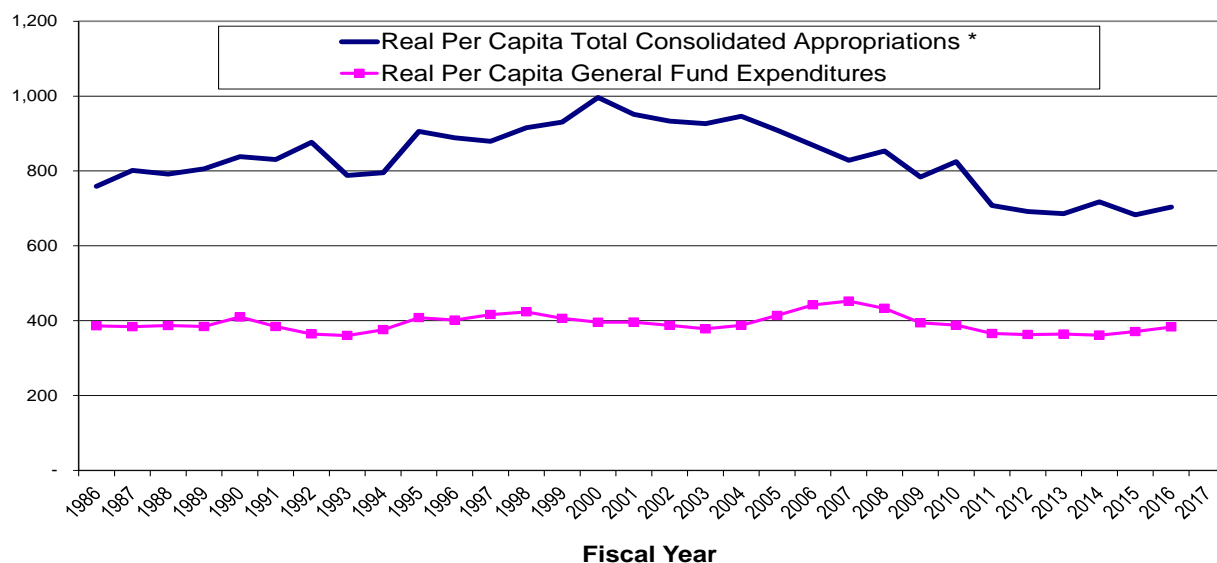
The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures. Real consolidated total appropriations include appropriations from all funds (general, enterprise, special revenue, debt service and internal service) after interfund eliminations.

For the 23 year period from FY/97 to FY/17, inflation as measured by the Consumer Price

Index, increased 52% for an average of approximately 2.1% a year. In the same period of time, population within the City of Albuquerque increased by 28%, for an annual average increase of 1.1%.

Real per capita consolidated total appropriations (after accounting for inflation and population growth) decreased 21% from FY/97 to FY/17 for an average annual rate of decline of 1.16%. The decrease occurs in part due to the exclusion of the Water Utility Authority beginning in FY/05, the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07 and separation of the Housing Authority in FY/11. General Fund real per capita expenditures were relatively flat, an annual decline of 0.23%, over the entire period from FY/97 to FY/17. There was an increase in FY/04 with a shift of one-mill in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. Two 1/8th cent reductions in GRT in January of 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. Weaknesses in the economy slowed the General Fund's ability to increase despite the shift of 2 mills of property tax from debt service to the General Fund. Real per capita General Fund expenditures have still not recovered to the FY/07 level. FY/14 decline 0.8%, FY/15 increased 5% and the FY/16 budget declines 0.5%.

Real Per Capita Total Consolidated Appropriations and General Fund Expenditures



*Consolidated appropriations are appropriations from all funds after interfund eliminations
2016 represents the estimated actual and 2017 the approved budget.

LONG RANGE FORECAST

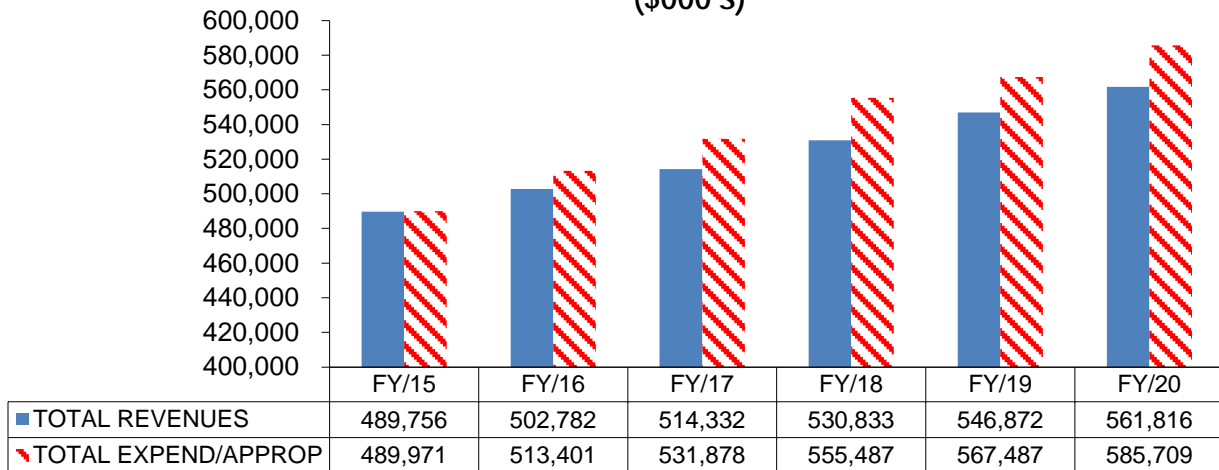
In December of each year, the City prepares a five year forecast to estimate future revenues and expenditures for the General Fund and subsidized funds. The forecast period begins with the current fiscal year and extends through the next four fiscal years. The purpose of the forecast is to identify key trends in revenues and expenditures and to provide perspective about the financial challenges anticipated over the next few years. The forecast is based on the best data available in November. The revenue portion of the forecast is discussed in more detail in the Economic Outlook and Revenue Sections of the document.

To forecast expenses, known costs such as labor, contract escalators, medical and pension contributions, new or deleted positions, utility increases, and special elections are added into the base. Beyond that, inflationary factors are

applied to grow line item expenses for the out years. The forecast traditionally shows expenses exceeding revenues because revenues are projected conservatively while expenses projections include cost escalators and other factors added such as capital projects coming-on-line. This provides management and elected officials an opportunity to prioritize needs and make decisions early. Under state law, the final budget is required to be balanced, bringing expenses in line with available resources. The entire forecast is available at cabq.gov/budget.

The graph below summarizes the December 2015 forecast for revenues and expenditures in the General Fund. ***Note that the numbers reflect the information known at the time and differ from the adopted budget presented in this document.***

Five-Year Forecast Total Revenue and Expenditure Estimates
(\$000's)



Significant financial issues that will need to be addressed in the out years include:

- Cumulative GRT loss due to phase out of food and medical hold harmless of \$4.6, \$7.0, \$9.5, and \$12.2 million in FY/17, FY/18, FY/19 and FY/20 respectively;
- Cumulative GRT loss due to growth in TIDDs of \$1.7, \$2.9, \$3.1, and \$3.4 million in FY/17, FY/18, FY/19 and FY/20 respectively;
- Cumulative GRT loss due to state legislature approved tax deductions for manufacturing consumables \$1.0, \$1.4, \$1.5, \$1.5 million FY/17, FY/18, FY/19, and FY/20 respectively.

BUDGET HIGHLIGHTS BY FUND

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will all be based on the total revenue and total appropriation in the particular fund.

GENERAL FUND

The purpose of the General Fund is to budget and account for resources traditionally associated with governments which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

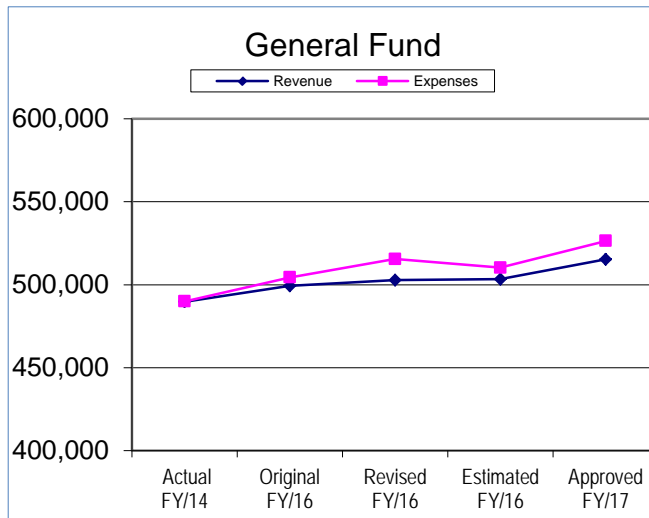
The City of Albuquerque maintains 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. An additional \$1.2 million dollars is reserved in an effort to strengthen future funding. If it is necessary to use some portion of that reserve in any given year, the budget for the following year re-establishes the appropriate reserve amount.

General Fund Resources, Appropriations, and Fund Balances Over Time

Fiscal Year (\$000's)	Beginning Balances	Total Current Revenues	Total Appropriations	Total Adjustments	Total Reserves	Available Balances
FY/15 Actual	63,444	489,836	489,971	(3,470)	42,842	16,997
FY/16 Original	51,013	499,337	504,478	(72)	45,207	593
FY/16 Revised	63,309	502,782	515,510	(35)	44,724	5,822
FY/16 Estimated	63,309	503,410	510,358	(35)	43,881	12,445
FY/17 Budget	56,360	515,381	526,398	(35)	45,303	6

GENERAL FUND- 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



➤ Revenues for FY/17 are budgeted at \$515.4 million, \$16 million or 3.2% above the FY/16 original budget of \$499.3 million. The increase is due primarily to anticipated growth in the Gross Receipt Tax.

➤ The FY/17 General Fund operating budget is \$526.4 million, \$21.9 million above the FY/16 original budget of \$504.5 million, an increase of 4.3%.

➤ Significant recurring cost increases include wage increases averaging 2% for most City employees, subject to negotiations with the unions. The budget includes \$1.5 million in additional transfers to debt service for \$20.3 million in new bonds, \$660 thousand for new development related positions in Planning, \$700 thousand for increased costs of water in Parks, \$414 thousand for training of officers at the Police Academy, \$250 thousand for enhanced recruitment and retention of 911 operators, \$670 thousand for an expanded Clean Cities initiative, \$550 thousand for traffic

signs, markings, and control systems coming-on-line, and \$175 thousand for small business assistance resulting from construction during the ART project.

➤ Non-recurring increases include special events contracts in Cultural Services, social service contracts in Family and Community Services, and replacement vehicles for Police.

The following pages contain highlights of changes in both appropriations and revenues for the General Fund.

	FY15 ACTUAL	FY16 ORIGINAL	FY16 REVISED	FY16 EST. ACTUAL	FY17 APPROVED	CURRENT YR/ ORIGINAL
(\$000's)	EXPENSES	BUDGET	BUDGET	EXPENSES	BUDGET	CHG
RESOURCES:						
RECURRING REVENUES	484,921	495,332	498,777	499,200	512,950	17,618
NON-RECURRING REVENUES	4,915	4,005	4,005	4,210	2,431	(1,574)
TOTAL REVENUES	489,836	499,337	502,782	503,410	515,381	16,044
BEGINNING FUND BALANCE	63,444	51,013	63,309	63,309	56,360	5,347
TOTAL RESOURCES	553,279	550,350	566,091	566,719	571,741	21,391
APPROPRIATIONS:						
RECURRING EXPEND/APPROPRIATIONS	465,657	493,635	498,581	493,430	512,929	19,293
NON-RECURRING EXPEND/APPROP	24,314	10,843	16,929	16,929	13,469	2,627
TOTAL APPROPRIATIONS	489,971	504,478	515,510	510,358	526,398	21,920
FUND BALANCE PER CAFR	63,309	45,872	50,581	56,360	45,343	(529)
ADJUSTMENTS TO FUND BALANCE	(3,470)	(72)	(35)	(35)	(35)	37
TOTAL RESERVES	42,842	45,207	44,724	43,881	45,303	96
AVAILABLE FUND BALANCE	16,997	593	5,822	12,445	6	(587)

GENERAL FUND FY/17 APPROPRIATIONS

The General Fund budget can be examined by Department. While there are some significant changes in funding levels between FY/16 and FY/17, some can be explained by reorganizations. A major reorganization includes a program change between funds with the move of the Open Space program from the Open Space Fund to the General Fund. In addition, seven positions are moved from

DFAS to Planning. In the Office of the City Clerk, the large decrease is due to one-time funding for the municipal election held in FY/16. In City Support, the increase includes funding for new debt, an increase in early retirement and funding to assist in keeping the downtown area clean. The increase in Police reflects the costs of personnel and a capital transfer for police vehicles.

General Fund Appropriations by Department (\$000's)						
Expenditures by Department	Approved Budget FY16	Approved Budget FY17	\$ Change	% Change	% Share	
					FY/16	FY/17
Animal Welfare	11,029	11,170	141	1.28%	2.19%	2.12%
Chief Administrative Officer	1,598	1,731	133	8.32%	0.32%	0.33%
City Support	23,220	26,386	3,166	13.63%	4.60%	5.01%
Civilian Police Oversight	1,005	984	(21)	-2.09%	0.20%	0.19%
Council Services	3,545	4,051	506	14.27%	0.70%	0.77%
Cultural Services	35,495	36,808	1,313	3.70%	7.04%	6.99%
Economic Development	4,469	4,761	292	6.53%	0.89%	0.90%
Environmental Health	2,986	3,087	101	3.38%	0.59%	0.59%
Family and Community Services	38,199	39,081	882	2.31%	7.57%	7.42%
Finance & Administrative Services	12,550	12,569	19	0.15%	2.49%	2.39%
Fire	74,761	76,713	1,952	2.61%	14.82%	14.57%
Human Resources	2,615	2,612	(3)	-0.11%	0.52%	0.50%
Legal	5,670	6,008	338	5.96%	1.12%	1.14%
Mayor	993	1,007	14	1.41%	0.20%	0.19%
Municipal Development	41,891	43,817	1,926	4.60%	8.30%	8.32%
Office of Inspector General	339	344	5	1.47%	0.07%	0.07%
Office of Internal Audit	808	830	22	2.72%	0.16%	0.16%
Office of the City Clerk	2,218	1,482	(736)	-33.18%	0.44%	0.28%
Parks & Recreation	29,019	31,470	2,451	8.45%	5.75%	5.98%
Planning	14,913	16,295	1,382	9.27%	2.96%	3.10%
Police	158,203	164,833	6,630	4.19%	31.36%	31.31%
Senior Affairs	6,762	7,089	327	4.84%	1.34%	1.35%
Technology and Innovation	10,549	11,313	764	7.24%	2.09%	2.15%
Transit (Operating Subsidy)	21,641	21,957	316	1.46%	4.29%	4.17%
TOTAL	504,478	526,398	21,920	4.35%	100.00%	100.00%

Reserves

Total General Fund reserves are \$45.3 million. The operating reserve is set at \$43.9 million for FY/17 in accordance with city policy which requires the City to maintain an operating reserve equal to one-twelfth of the total appropriation level. This standard is more conservative than the State's standard as it includes

transfers and non-recurring appropriations, but does not include other reserves. Beyond the one-twelfth requirement, \$1.2 million is reserved for fiscal prudence. In addition, \$236 thousand is reserved for hosting of the National Senior Games in summer of 2019.

General Fund Reserves (\$000's)	
TOTAL RESERVES	45,303
1/12 Operating Reserve	43,867
Additional Operating Reserve	1,200
Large Sporting Event	236

GENERAL FUND REVENUE ESTIMATES FOR FY/17

General Fund revenues for FY/17 are expected at \$515.4.3 million or 2.4% above estimated actual FY/16 revenues of \$503.4 million.

Gross Receipts Taxes (GRT) make up 64% of General Fund Revenues. The GRT base is expected to grow \$9.5 million or 2.9% above the recurring re-estimate for FY/16. This growth is limited by deductions to manufacturing and construction GRT, instituted by the State legislature in the 2012 legislative session. There is also a non-recurring amount of \$2.4 million due to the phase out of the food and medical hold harmless payments that began in FY/16.

Local Taxes, which include property taxes, franchise taxes, and PILOT, are \$1.4 million above the estimated FY/16 revenues. Property tax revenues are expected to increase by one million dollars or 1.3%. Property taxes are limited due to low inflation and the impact of yield control as well as distributions in property taxes to Mesa Del Sol, a tax increment district.

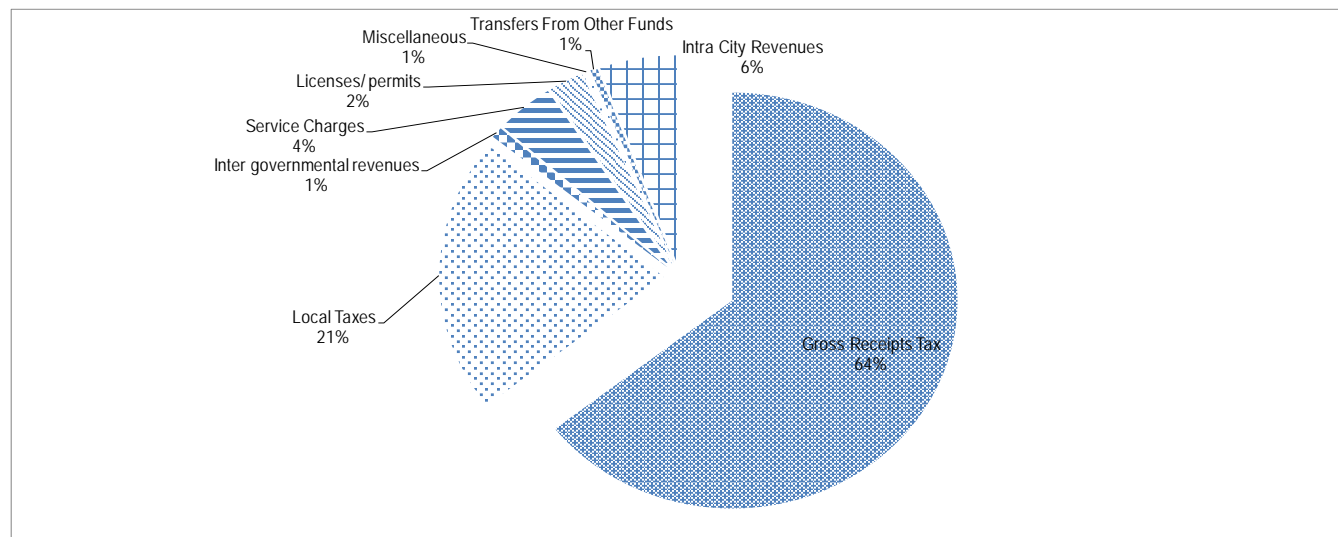
Franchise tax revenues are expected to have limited growth with an increase of \$267 thousand over estimated FY/16. PILOT revenues have a small increase. Intergovernmental revenue other than state-shared GRT revenues is expected to be relatively flat.

Building Permit revenue is up 10% or \$693 thousand, with commercial construction showing the greatest increase in FY/16.

Services Charges are also relatively flat with gains in construction services offset by loss of one time revenues.

Intra-City revenues which include indirect overhead, internal service charges, and revenue for CIP positions, are up \$1.3 million. Much of this is due to increases in CIP funded positions to manage projects including the new BioPark capital improvement project funded by a new GRT 0.125% tax approved by the voters.

FY/17 General Fund Sources of Revenue



SIGNIFICANT REVENUE CHANGES FOR FY/17
As compared to Estimated Actual FY/16
(\$000's)

GROSS RECEIPTS TAX

❖ Increase from FY/16	\$9,457
❖ Loss from Hold Harmless reduction	(\$2,431)

LOCAL TAXES

❖ Increase in franchise revenues	\$267
❖ Growth in property tax base	\$1,045

INTERFUND TRANSFERS

❖ Increase in Indirect Overhead	\$462
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INCREASED PLANNING FEES

❖ Increased rates for inspection and engineering	\$369
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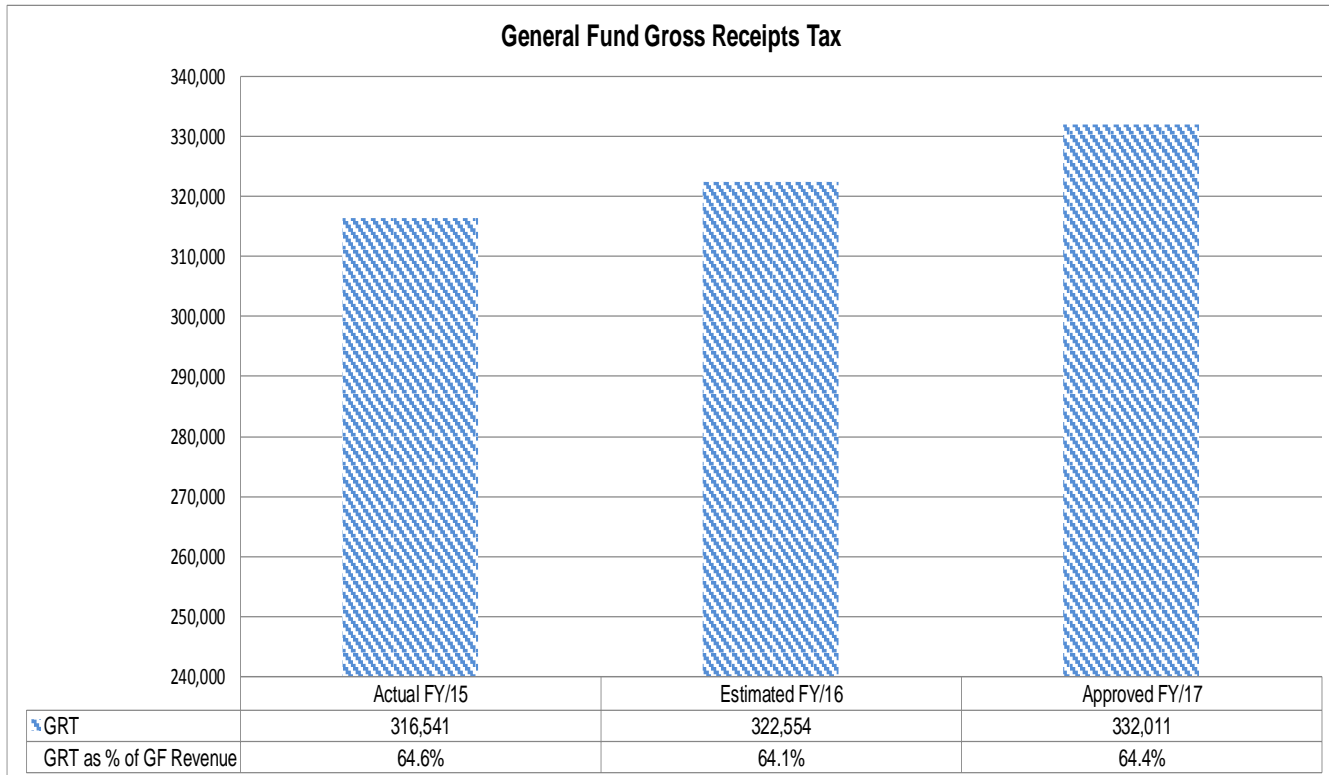
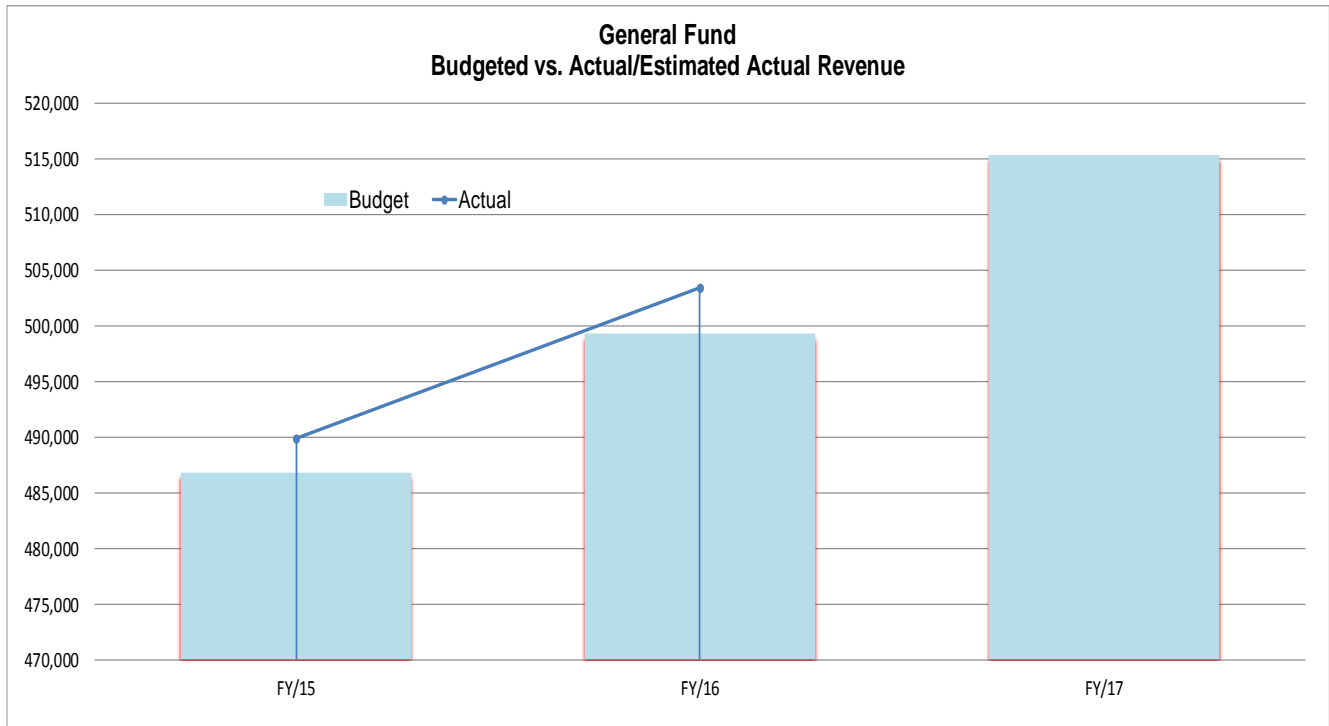
General Fund Revenue by Category
(\$000's)

Category	Actual FY/15	Share of Revenue	Estim. Actual FY/16	Share of Revenue	Approved FY/17	Share of Revenue
Gross Receipts Tax	316,540	64.6%	322,554	64.1%	332,011	64.4%
Local Taxes	107,542	22.0%	109,044	21.7%	110,398	21.4%
Inter governmental revenues	4,327	0.9%	4,411	0.9%	4,392	0.9%
Service Charges	20,841	4.3%	21,682	4.3%	21,768	4.2%
Licenses/ permits	11,307	2.3%	11,973	2.4%	12,897	2.5%
Miscellaneous	1,648	0.3%	2,629	0.5%	2,705	0.5%
Transfers From Other Funds	2,624	0.5%	3,803	0.8%	2,604	0.5%
Intra-City Revenues	25,006	5.1%	27,314	5.4%	28,606	5.6%
Total	489,835	100%	503,410	100%	515,381	100%

PRIOR YEAR REVENUE CHANGES

FY/16 estimated actual revenues are expected to be \$503.4 million or \$4.1 million above the FY/16 original budget. Non-recurring revenue at \$4.2 million is \$210 thousand above the estimate in the budget. Gains were a combination of improved

building permit revenue, various charges for services alternative fuel tax rebates and legal charges to CIP. GRT estimates were increased \$2.6 million above the FY/16 original budget, given increases in receipts over the year.



SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

210 - FIRE FUND - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state. These funds are required to be used for equipment, maintenance of equipment, or training.

220 - LODGERS' TAX FUND - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

221 - HOSPITALITY FEE FUND – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

225 - CULTURAL AND RECREATION PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

242 - AIR QUALITY FUND - To account for the operation of the City's Air Pollution Control Program Strategy, this includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

243 - HEART ORDINANCE FUND - To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006)

250 – SENIOR SERVICES PROVIDER FUND – To account for costs related to the Area Agency on Aging program operations and Community Development Block Grant in the Senior Affairs Department.

280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND – Projects funded by certain State taxes, fees and Federal/State narcotics forfeiture, which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

282 - GAS TAX ROAD FUND - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

290 - CITY/COUNTY FACILITIES FUND - To account for rental income and costs of operating the jointly owned City/County facilities.

730 - VEHICLE/COMPUTER PROJECTS FUND - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

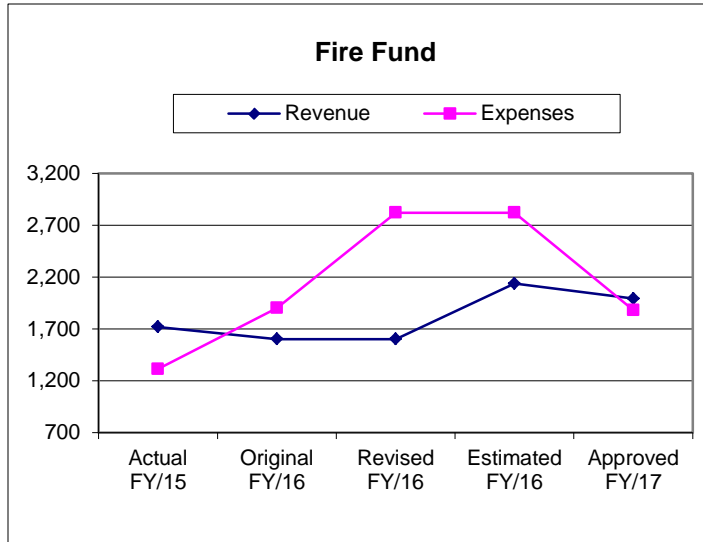
851 - OPEN SPACE EXPENDABLE TRUST FUND - To account for the investment earnings and related expenditures of the Acquisition and Management of Open Space Nonexpendable Trust Fund.

**Special Revenue Funds Included in Budget Legislation
FY/17 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Fire	784	1,993	1,883	0	893
Lodger's Tax	2,127	12,010	12,271	(756)	1,110
Hospitality Fee	442	2,403	2,579	(45)	221
Culture/Recreation Projects	1,484	1,314	1,444	0	1,354
Albuquerque BioPark Projects	405	2,500	2,500	0	405
Air Quality	2,640	3,036	3,279	0	2,397
HEART Ordinance	0	79	79	0	0
Senior Services Provider	250	7,229	7,522	0	(44)
Law Enforcement Projects	1,812	1,820	1,820	0	1,812
Gas Tax Road	433	5,154	5,581	0	6
City/County Facilities	96	3,330	3,337	0	89
Vehicle/Computer Projects	1,761	500	500	(1,432)	330
Open Space Expendable Trust	0	0	0	0	0
Total	12,234	41,367	42,795	(2,233)	8,573

FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training.



➤ This is essentially a “pass-through” fund, and in the years where expense exceeds revenue, available fund balance is used.

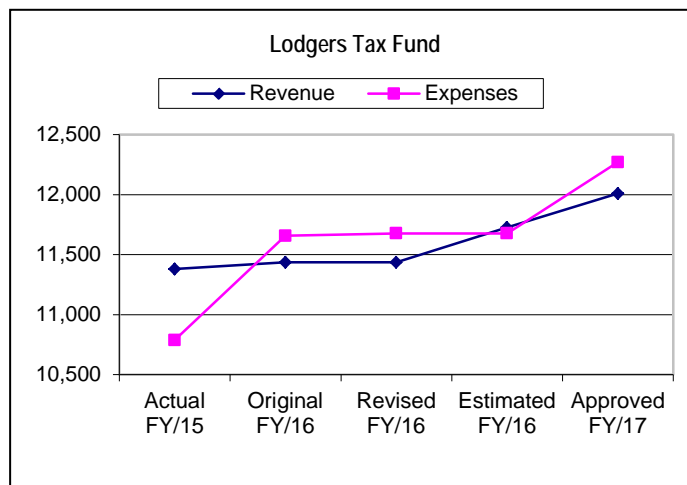
➤ Revenue for FY/16 is estimated to come in slightly higher than expected and is estimated to be slightly lower for FY/17. Funding continues to be provided for debt service to the New Mexico Finance Authority, along with overall general operating and equipment needs including training.

FIRE FUND 210 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	32	5	5	50	5	0
Total Intergovernmental Revenue	1,688	1,598	1,598	2,089	1,988	390
TOTAL REVENUES	1,720	1,603	1,603	2,138	1,993	390
BEGINNING FUND BALANCE	1,062	1,467	1,467	1,467	784	(684)
TOTAL RESOURCES	2,783	3,070	3,070	3,606	2,776	(294)
APPROPRIATIONS:						
State Fire Fund	1,186	1,800	2,720	2,720	1,781	(19)
Total Transfers to Other Funds	130	102	102	102	102	0
TOTAL APPROPRIATIONS	1,315	1,902	2,822	2,822	1,883	(19)
FUND BALANCE PER CAFR	1,467	1,168	248	784	893	(275)
ADJUSTMENTS TO FUND BALANCE	(2)	0	0	0	0	0
AVAILABLE FUND BALANCE	1,466	1,168	248	784	893	(275)

LODGERS TAX FUND – 220

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with the Albuquerque Convention and Visitors Bureau, the Hispano Chamber of Commerce, the Indian Cultural Center, the American Indian Chamber of Commerce and SMG Management for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Lodgers' Tax revenue for FY/17 is estimated to be \$12 million, an increase from original FY/16 of \$574 thousand. A reserve is held in this fund to equal one-twelfth of the budgeted appropriation which is included in the available fund balance.

➤ In FY/17, the transfer to the General Fund is increased by \$15 thousand in additional funding for Cultural Services' ABQ ToDo. There is also a contingency appropriation of \$756 thousand to be held in reserve for the ACVB contractual incentive, promotion of convention center rentals and special events.

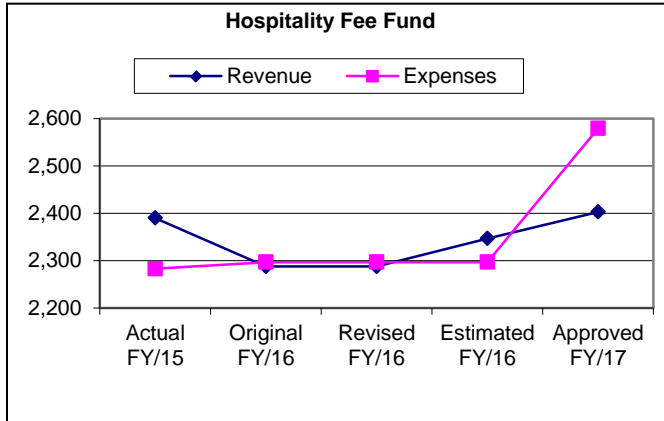
➤ In years where expenditures exceed revenues, available fund balance may be used.

LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	5	1	1	10	1	0
Total Lodgers' Tax	11,375	11,435	11,435	11,716	12,009	574
TOTAL REVENUES	11,380	11,436	11,436	11,726	12,010	574
BEGINNING FUND BALANCE	1,484	2,077	2,077	2,077	2,127	50
TOTAL RESOURCES	12,864	13,513	13,513	13,804	14,137	624
APPROPRIATIONS:						
Operating Appropriations	5,078	5,079	5,099	5,099	5,273	194
Total Transfers to Other Funds	5,709	6,578	6,578	6,578	6,998	420
TOTAL APPROPRIATIONS	10,787	11,657	11,677	11,677	12,271	614
FUND BALANCE PER CAFR	2,077	1,856	1,836	2,127	1,866	10
ADJUSTMENTS TO FUND BALANCE	(1)	(559)	(539)	(539)	(756)	(197)
AVAILABLE FUND BALANCE	2,076	1,297	1,297	1,588	1,110	(187)

HOSPITALITY FEE FUND – 221

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Revenues are estimated at \$2.4 million for FY/17 and are appropriated for promotions and debt service. One-twelfth of the appropriation is held in reserve and is included in the available fund balance.

➤ For FY/17 there is a contingency appropriation of \$45 thousand for the ACVB contractual incentive.

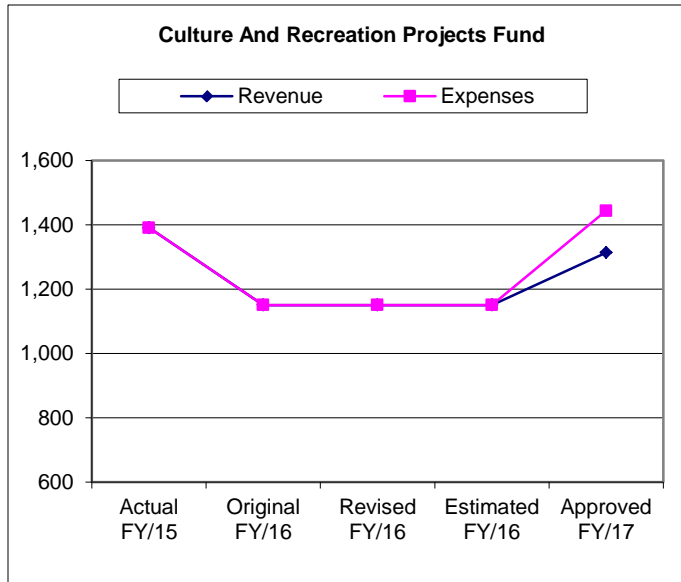
➤ In years where expenditures exceed revenues, available fund balance may be used.

HOSPITALITY FEE FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	2	1	1	4	1	0
Total Hospitality Fee Revenue	2,275	2,287	2,287	2,343	2,402	115
Total Interfund Revenues	113	0	0	0	0	0
TOTAL REVENUES	2,390	2,288	2,288	2,347	2,403	115
BEGINNING FUND BALANCE	286	393	393	393	442	50
TOTAL RESOURCES	2,676	2,681	2,681	2,739	2,845	165
APPROPRIATIONS:						
Operating Appropriation	1,085	1,085	1,085	1,085	1,267	182
Total Transfers to Other Funds	1,198	1,212	1,212	1,212	1,312	100
TOTAL APPROPRIATIONS	2,283	2,297	2,297	2,297	2,579	282
FUND BALANCE PER CAFR	393	384	384	442	266	(117)
ADJUSTMENTS TO FUND BALANCE	0	(127)	(127)	(127)	(45)	82
AVAILABLE FUND BALANCE	393	257	257	315	221	(35)

CULTURE AND RECREATION PROJECTS FUND – 225

The Cultural and Recreation Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the various cultural and recreational functions to allow accumulation of funds for large projects. This fund provides support to the museums, community events, balloon museum, libraries and the Rosenwald building in the following goals: Human and Family Development and Community and Cultural Engagement.



➤ Revenues for the project fund are received from special collections/lost books, photo archives, contributions and donations, ticket sales, rental agreements, interest earnings and a sponsorship management agency contract. The management agency will enhance special events offered to the public by providing both entertainers and a venue for the events in the various community planning districts of the City.

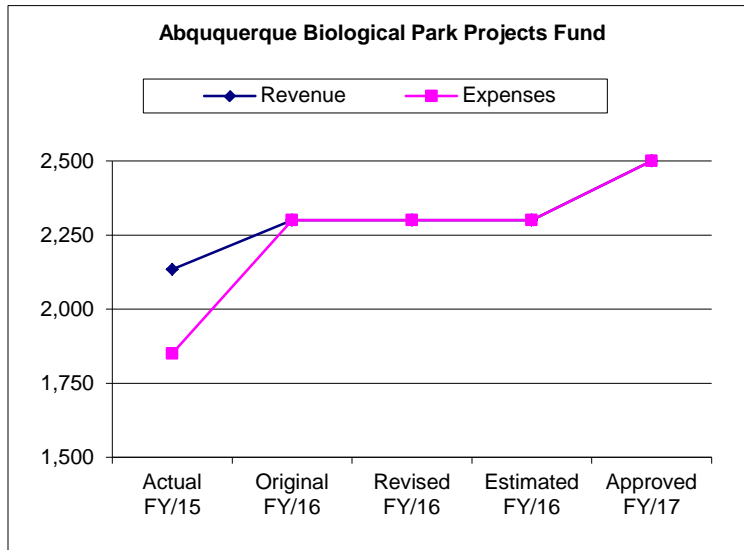
➤ The FY/17 budget of \$1.4 million dollars will be more than the projected revenues with fund balance supplementing a portion of the appropriation. A transfer to the General Fund in the amount of \$130 thousand was included in the FY/17 budget to cover the costs of a position and maintenance at the Balloon Museum. Revenues are projected to increase by \$163 thousand over the FY/16 budget.

CULTURE AND PROJECTS RECREATION FUND 225 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	1,391	1,151	1,151	1,151	1,314	163
TOTAL REVENUES	1,391	1,151	1,151	1,151	1,314	163
BEGINNING FUND BALANCE	1,484	1,484	1,484	1,484	1,484	0
TOTAL RESOURCES	2,875	2,635	2,635	2,635	2,798	163
APPROPRIATIONS:						
Project Appropriations	1,391	1,151	1,151	1,151	1,444	293
TOTAL APPROPRIATIONS	1,391	1,151	1,151	1,151	1,444	293
FUND BALANCE PER CAFR	1,484	1,484	1,484	1,484	1,354	(130)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,484	1,484	1,484	1,484	1,354	(130)

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection Goal through the various organizations that contribute to the three facilities at the BioPark.



➤ Funding supports six BioPark projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.

➤ Revenues for these projects are received from sales of animals and plants, contributions and donations from support organizations, special fund raising efforts and projects.

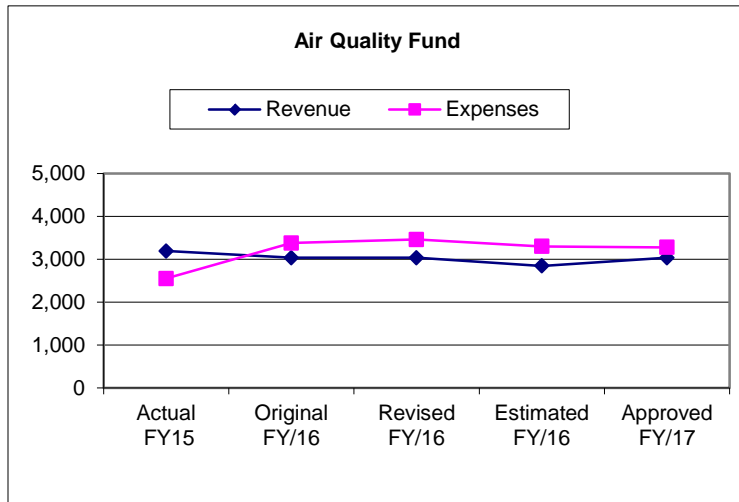
➤ The FY/17 appropriated budget of \$2.5 million is an increase of \$200 thousand over the FY/16 original budget.

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	2,134	2,300	2,300	2,300	2,500	200
TOTAL REVENUES	2,134	2,300	2,300	2,300	2,500	200
BEGINNING FUND BALANCE	122	405	405	405	405	0
TOTAL RESOURCES	2,255	2,705	2,705	2,705	2,905	200
APPROPRIATIONS:						
Biological Park Projects	1,850	2,300	2,300	2,300	2,500	200
TOTAL APPROPRIATIONS	1,850	2,300	2,300	2,300	2,500	200
FUND BALANCE PER CAFR	405	405	405	405	405	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	405	405	405	405	405	0

AIR QUALITY FUND – 242

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The Vehicle Pollution Management Division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these program strategies.



➤ Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.

➤ The FY/17 budget for the Air Quality Fund is \$3.3 million dollars, \$100 thousand less than the FY/16 original budget.

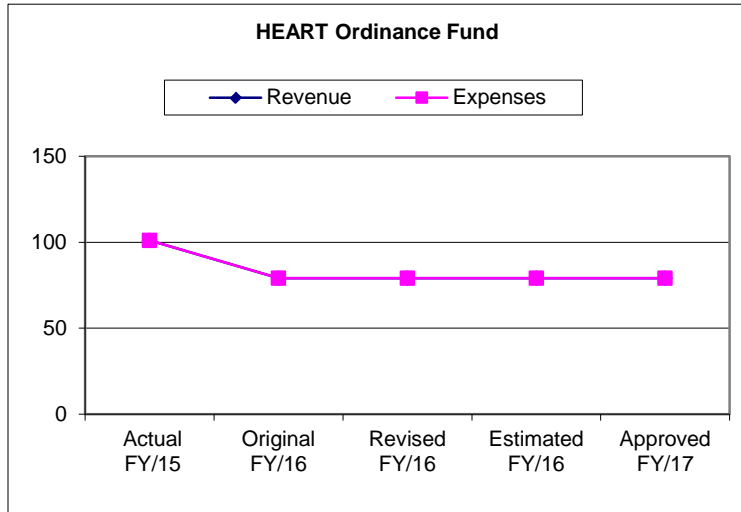
➤ In years when appropriations exceed revenues, fund balance is used.

AIR QUALITY FUND 242 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	30	8	8	29	8	0
Total Vehicle Pollution Management	1,211	1,183	1,183	933	1,183	0
Total Operating Permits	1,950	1,845	1,845	1,885	1,845	0
TOTAL REVENUES	3,191	3,036	3,036	2,847	3,036	0
BEGINNING FUND BALANCE	2,453	3,095	3,095	3,095	2,640	(455)
TOTAL RESOURCES	5,644	6,131	6,131	5,942	5,676	(455)
APPROPRIATIONS:						
Vehicle Pollution Management	1,086	1,313	1,345	1,244	1,325	12
Operating Permits	1,306	1,644	1,693	1,636	1,651	7
Total Transfers to Other Funds	158	422	422	422	303	(119)
TOTAL APPROPRIATIONS	2,549	3,379	3,460	3,302	3,279	(100)
FUND BALANCE PER CAFR	3,095	2,752	2,671	2,640	2,397	(355)
ADJUSTMENTS TO FUND BALANCE	(4)	0	0	0	0	0
AVAILABLE FUND BALANCE	3,091	2,752	2,671	2,640	2,397	(355)

HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated for paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. Revenue for the fund is generated using 60% of all net animal permits and license fees.



➤ FY/17 approved estimated revenues will remain at \$79 thousand, the same as the FY/16 original budget.

➤ The FY/17 approved budget designates five thousand dollars as a transfer to the General Fund for indirect overhead.

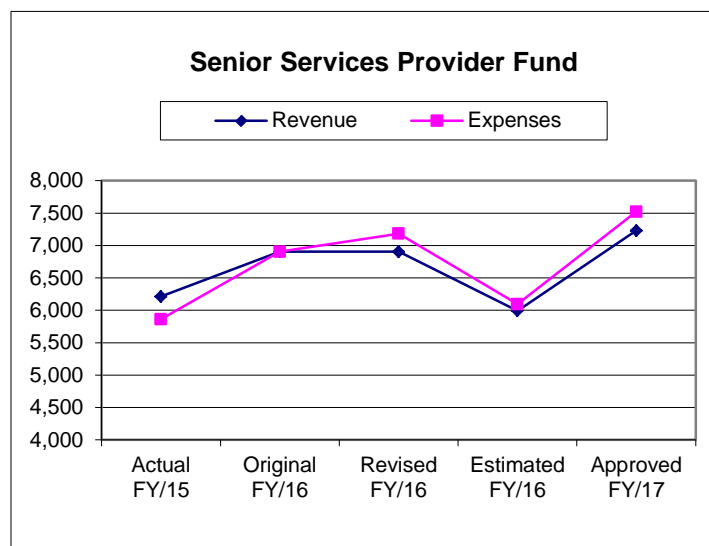
➤ Revenue and expenditures will match closely on a year by year basis.

HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Licences and Permits	101	79	79	79	79	0
TOTAL REVENUES	101	79	79	79	79	0
BEGINNING FUND BALANCE	0	0	0	0	0	0
TOTAL RESOURCES	101	79	79	79	79	0
APPROPRIATIONS:						
Operating Appropriations	96	74	74	74	74	0
Total Transfers to Other Funds	5	5	5	5	5	0
TOTAL APPROPRIATIONS	101	79	79	79	79	0
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

SENIOR SERVICES PROVIDER FUND - 250

This fund was created mid-year FY/15 and prior year appropriations resided in Fund 265. In FY/16 the fund name changed from Senior Affairs AAA Grant Fund to Senior Services Provider Fund. The fund was created in order to give the Department of Senior Affairs the opportunity to use fund balance in the event that revenues surpass expenses. A majority of the funding is from two grants, the Area Agency on Aging, and the Community Development Block Grant (CDBG), both managed by the Family and Community Services Department, and contracted to Senior Affairs. The Department of Senior Affairs is reimbursed based on the number of units that are provided to seniors within the community.



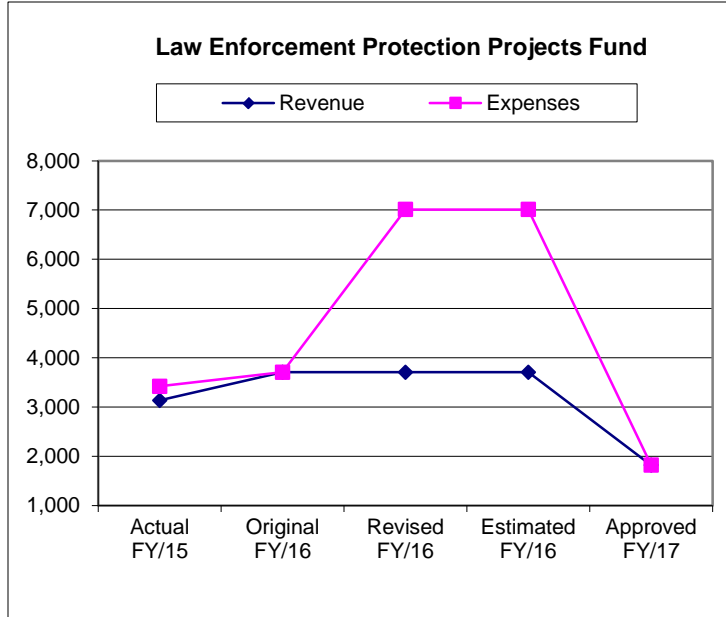
➤ Revenues for FY/16 are estimated to be \$6.3 million and \$7.5 million for FY/17. Expenses for FY/16 are expected to be lower than collected revenues, and the fund will end up with an estimated \$250 thousand balance.

SENIOR SERVICES PROVIDER FUND 250 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	6,013	6,904	6,904	5,992	7,229	325
Total Interfund Revenues	200	0	0	0	0	0
TOTAL REVENUES	6,213	6,904	6,904	5,992	7,229	325
BEGINNING FUND BALANCE	0	351	351	351	250	(101)
TOTAL RESOURCES	6,213	7,255	7,255	6,343	7,478	223
APPROPRIATIONS:						
Total Operating	5,862	6,904	7,183	6,094	7,220	316
Total Transfers to Other Funds	0	0	0	0	302	302
TOTAL APPROPRIATIONS	5,862	6,904	7,183	6,094	7,522	618
FUND BALANCE PER CAFR	351	351	72	250	(44)	(395)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	351	351	72	250	(44)	(395)

LAW ENFORCEMENT PROTECTION PROJECTS FUND – 280

The Law Enforcement Protection Fund (LEPF) accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where the public is safe and secure and shares responsibility for maintaining a safe environment. The fund originated to handle state distributions under the Law Enforcement Protection Act. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included. Also, revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are deposited in the fund, as well as revenues from the seizure of vehicles for repeat DWI offenders.



➤ The funding level for FY/17 had a significant decrease of \$1.9 million from the FY/16 original budget due to the rescission of the federal asset forfeiture program funds.

➤ In FY/16, fund balance was used to transfer \$3.3 million to the capital acquisition fund for an educational building and vehicle purchase.

➤ The various components within LEPF include the law enforcement protection program at \$550 thousand, the DWI Ordinance Enforcement at \$950 thousand, the crime lab at \$120 thousand; and the federal forfeitures program with estimated program income of \$200 thousand.

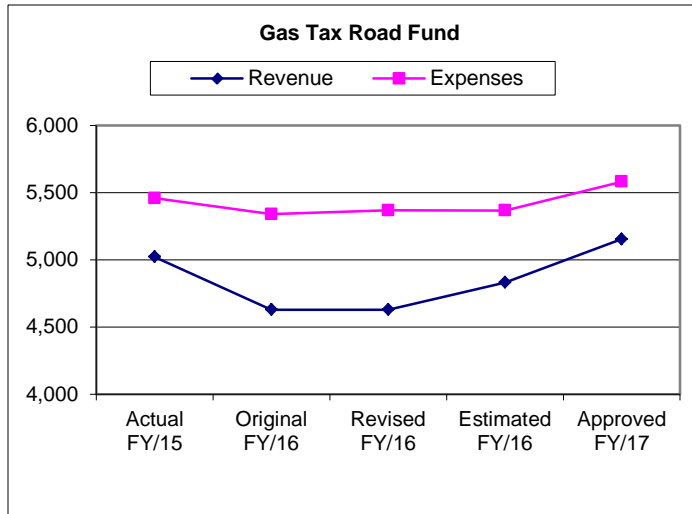
➤ The DWI Ordinance Enforcement includes a transfer to the General Fund of \$499 thousand which funds seven positions; and a transfer to debt service fund 405 of \$227 thousand for principal and interest payments of a new DWI seizure lot.

LAW ENFORCEMENT PROTECTION FUND 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Project Revenues	3,137	3,710	3,710	3,710	1,820	(1,890)
TOTAL REVENUES	3,137	3,710	3,710	3,710	1,820	(1,890)
BEGINNING FUND BALANCE	5,399	5,112	5,112	5,112	1,812	(3,300)
TOTAL RESOURCES	8,536	8,822	8,822	8,822	3,632	(5,190)
APPROPRIATIONS:						
Police Projects	2,942	3,198	3,198	3,177	1,094	(2,104)
Total Transfers to Other Funds	482	512	3,812	3,833	726	214
TOTAL APPROPRIATIONS	3,424	3,710	7,010	7,010	1,820	(1,890)
FUND BALANCE PER CAFR	5,112	5,112	1,812	1,812	1,812	(3,300)
ADJUSTMENTS TO FUND BALANCE	(3,300)	(3,300)	0	0	0	3,300
AVAILABLE FUND BALANCE	1,812	1,812	1,812	1,812	1,812	0

GAS TAX ROAD FUND – 282

State Statute requires that state shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



➤ FY/17 gasoline tax revenues are estimated at \$4.4 million, which is a slight increase over the \$4.3 million for FY/16.

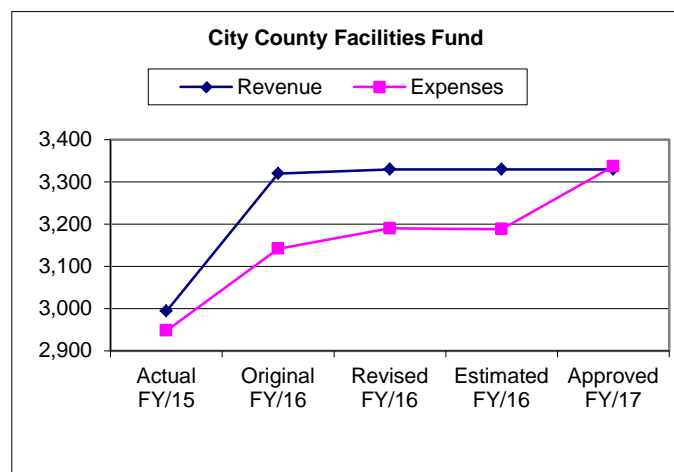
➤ The FY/17 approved budget of \$5.5 million has increased by \$241 thousand from the original FY/16 budget of \$5.3 million.

GAS TAX ROAD FUND 282 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	17	0	0	3	0	0
Gasoline Tax Revenue	4,605	4,250	4,250	4,450	4,450	200
Total Interfund Revenues	400	378	378	378	704	326
TOTAL REVENUES	5,022	4,628	4,628	4,831	5,154	526
BEGINNING FUND BALANCE	1,405	970	970	970	433	(537)
TOTAL RESOURCES	6,427	5,598	5,598	5,800	5,587	(11)
APPROPRIATIONS:						
Total Street Services Operations	5,220	5,091	5,119	5,118	5,333	242
Total Transfers to Other Funds	238	249	249	249	248	(1)
TOTAL APPROPRIATIONS	5,458	5,340	5,368	5,367	5,581	241
FUND BALANCE PER CAFR	970	258	230	433	6	(252)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	970	258	230	433	6	(252)

CITY/COUNTY FACILITIES FUND – 290

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



➤ The allocation of square footage in the Government Center remains at approximately 73% for the City and 27% for the County while the Law Enforcement Center remains at a 50/50 split.

➤ The approved FY/17 budget is \$3.3 million including a transfer to the General Fund for indirect overhead of \$86 thousand. There is an increase to the FY/17 budget to cover the first phase of improvements to the Fire Suppression system in the building in the amount of \$250 thousand.

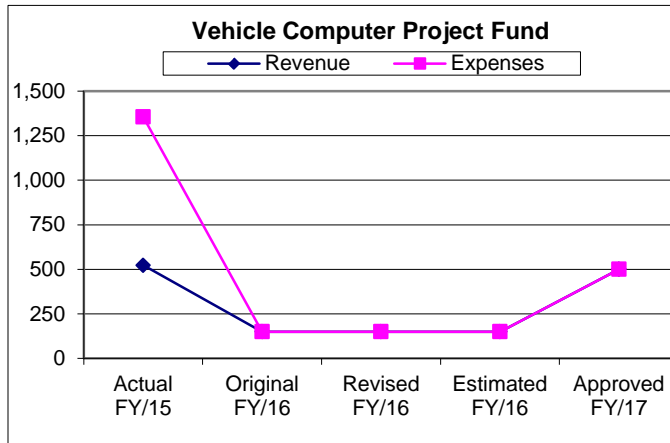
➤ Revenues include rent from Bernalillo County for their share of the occupancy of the building as well as a transfer from the General Fund.

CITY/COUNTY FACILITIES FUND 290 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	1	0	0	0	0	0
Total Intergovernmental Revenue	963	1,016	1,016	1,016	1,083	67
Total Interfund Revenues	2,030	2,304	2,314	2,314	2,247	(57)
TOTAL REVENUES	2,994	3,320	3,330	3,330	3,330	10
BEGINNING FUND BALANCE	(93)	(46)	(46)	(46)	96	142
TOTAL RESOURCES	2,901	3,274	3,284	3,284	3,426	152
APPROPRIATIONS:						
City/County Facilities Operations	2,862	3,056	3,104	3,102	3,251	195
Total Transfers to Other Funds	86	86	86	86	86	0
TOTAL APPROPRIATIONS	2,948	3,142	3,190	3,188	3,337	195
FUND BALANCE PER CAFR	(46)	132	94	96	89	(43)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	(46)	132	94	96	89	(43)

VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



➤ There is a \$500 thousand appropriation in FY/17 for the PC Manage Project funding.

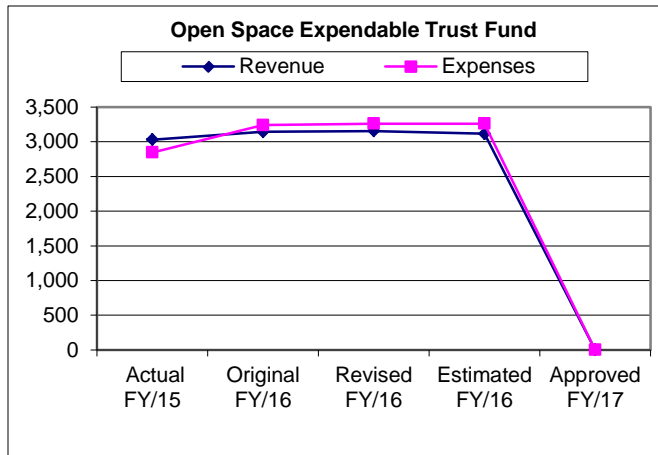
➤ The fund does not have a regular revenue source. Transfers of revenue are made as appropriated.

VEHICLE/COMPUTER PROJECTS FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	23	150	150	150	0	(150)
Total Interfund Revenues	500	0	0	0	500	500
TOTAL REVENUES	523	150	150	150	500	350
BEGINNING FUND BALANCE	2,593	1,761	1,761	1,761	1,761	0
TOTAL RESOURCES	3,117	1,911	1,911	1,911	2,261	350
APPROPRIATIONS:						
Computer Projects	1,355	0	0	0	500	500
Vehicle Projects	0	150	150	150	0	(150)
TOTAL APPROPRIATIONS	1,355	150	150	150	500	350
FUND BALANCE PER CAFR	1,761	1,761	1,761	1,761	1,761	0
ADJUSTMENTS TO FUND BALANCE	(1,432)	(1,432)	(1,432)	(1,432)	(1,432)	0
AVAILABLE FUND BALANCE	330	330	330	330	330	0

OPEN SPACE EXPENDABLE TRUST FUND – 851

The Open Space Expendable Trust Fund accounts for the investment earnings from proceeds of the sale of certain properties, which are then used for operational purposes to manage the City's open space lands. Revenues are dependent on interest rates and sale of those properties that build up cash in the principal of the Permanent Trust Fund. In FY/01 regional parks were moved from the General Fund to the open space strategy. The entire program strategy supports the Environmental Protection Goal.



➤ The primary source of revenue for this fund is interfund revenues which are comprised of interest earnings from the Open Space Permanent Trust Fund and a transfer from the General Fund.

➤ During FY/16, Council changed the Open Space Ordinance to allow interest earnings to remain in the Trust Fund instead of transferring interest earning to the Open Space Management fund for operations. As a result, in FY/17, Open Space is moved to the General Fund and this fund will be closed.

OPEN SPACE EXPENDABLE TRUST FUND 851 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	83	75	75	80	0	(75)
Total Interfund Revenues	2,949	3,068	3,081	3,036	0	(3,068)
TOTAL REVENUES	3,032	3,143	3,156	3,116	0	(3,143)
BEGINNING FUND BALANCE	38	225	225	225	0	(225)
TOTAL RESOURCES	3,071	3,368	3,381	3,341	0	(3,368)
APPROPRIATIONS:						
Total Open Space Operations	2,846	3,240	3,262	3,261	0	(3,240)
TOTAL APPROPRIATIONS	2,846	3,240	3,262	3,261	0	(3,240)
FUND BALANCE PER CAFR	225	128	119	79	0	(128)
ADJUSTMENTS TO FUND BALANCE	0	0	0	(81)	0	0
AVAILABLE FUND BALANCE	225	128	119	(2)	0	(128)

SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

205 - COMMUNITY DEVELOPMENT FUND - To account for the sources and uses of Community Development Block Grants.

265 - OPERATING GRANTS FUND - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

266 – ARRA OPERATING GRANTS FUND - To account for various stimulus grants from Federal and State agencies, which are restricted by the granting agency to expenditures for specified purposes.

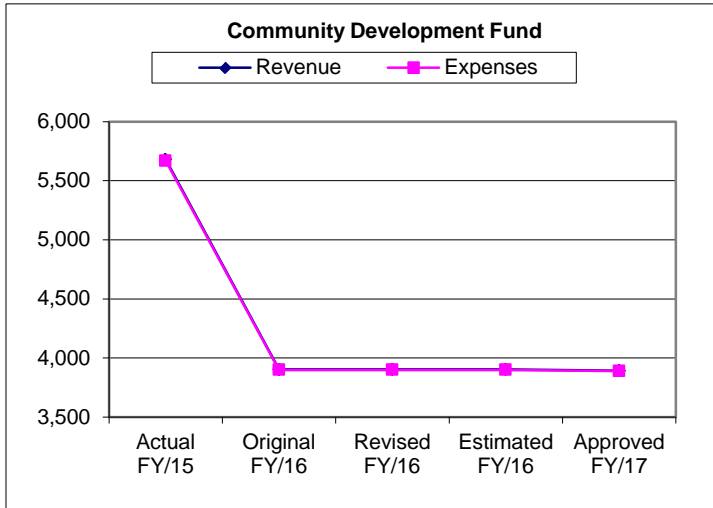
**Special Revenue Funds Excluded from Budget Legislation
FY/17 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Community Development	4	3,888	3,888	0	4
Operating Grants	386	31,668	31,668	0	386
ARRA Operating Grants **	37	0	0	0	37
Total	427	35,556	35,556	0	427

** Fund not included in subsequent pages due to inactivity.

COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program strategies primarily target low-income citizens and assist in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



➤ The FY/17 approved budget for the Community Development Fund is \$3.9 million. Revenue includes program income, entitlement grants, and reprogrammed funds.

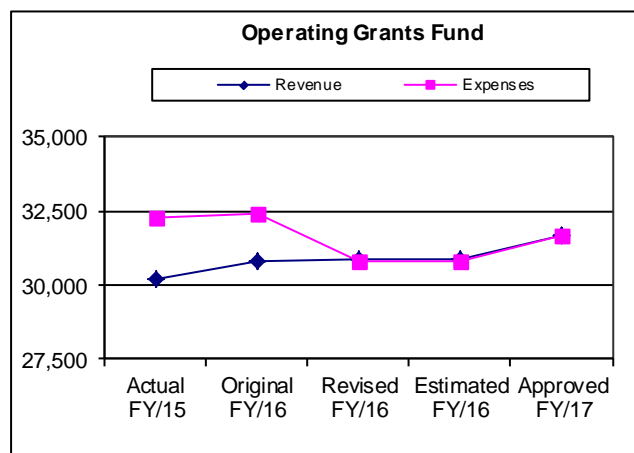
➤ Revenues and expenditures will match closely year by year as expenses are incurred prior to submitting reimbursement requests to HUD.

COMMUNITY DEVELOPMENT FUND 205 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	5,483	3,891	3,891	3,891	3,888	(3)
TOTAL REVENUES	5,483	3,891	3,891	3,891	3,888	(3)
BEGINNING FUND BALANCE	196	11	11	11	4	(7)
TOTAL RESOURCES	5,679	3,902	3,902	3,902	3,892	(10)
APPROPRIATIONS:						
Total Project Expenditures	5,609	3,834	3,834	3,834	3,821	(13)
Total Transfers to Other Funds	59	64	64	64	67	3
TOTAL APPROPRIATIONS	5,668	3,898	3,898	3,898	3,888	(10)
FUND BALANCE PER CAFR	11	4	4	4	4	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	11	4	4	4	4	0

OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget, along with a transfer from the Transit Operating Fund.



- The primary source of revenue for this fund is federal and state revenue estimated at \$26.4 million for FY/17. This is supplemented by \$5.3 million of City Funds from the General Fund.
- FY/17 appropriation is at \$31.7 million, \$762 thousand less than the FY/16 approved budget of \$32.4 million.
- The transfer to General Fund for indirect overhead charges from individual grants is \$718 thousand in FY/17.

OPERATING GRANTS FUND 265 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	657	0	0	0	0	0
Total Intergovernmental Revenue	24,585	25,544	25,544	25,544	26,418	874
Total Interfund Revenues	4,964	5,250	5,310	5,310	5,250	0
TOTAL REVENUES	30,206	30,794	30,854	30,854	31,668	874
BEGINNING FUND BALANCE	2,415	326	326	326	386	60
TOTAL RESOURCES	32,620	31,120	31,180	31,180	32,054	934
APPROPRIATIONS:						
Operating Grants	30,644	31,887	30,251	30,251	30,950	(937)
Total Transfers to Other Funds	1,650	543	543	543	718	175
TOTAL APPROPRIATIONS	32,295	32,430	30,794	30,794	31,668	(762)
FUND BALANCE PER CAFR	326	(1,310)	386	386	386	1,696
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	326	(1,310)	386	386	386	1,696

NON-ENTERPRISE DEBT SERVICE FUNDS

NON-ENTERPRISE DEBT SERVICE FUNDS ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON- ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING. STATE STATUTE REQUIRES THAT DEBT SERVICE FUNDS NOT RETAIN MORE THAN 1/12 OF THE TOTAL APPROPRIATIONS IN FUND BALANCE.

405 - SALES TAX REFUNDING DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

410 – FIRE DEBT SERVICE FUND – To record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7.

415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on all general obligations bonds.

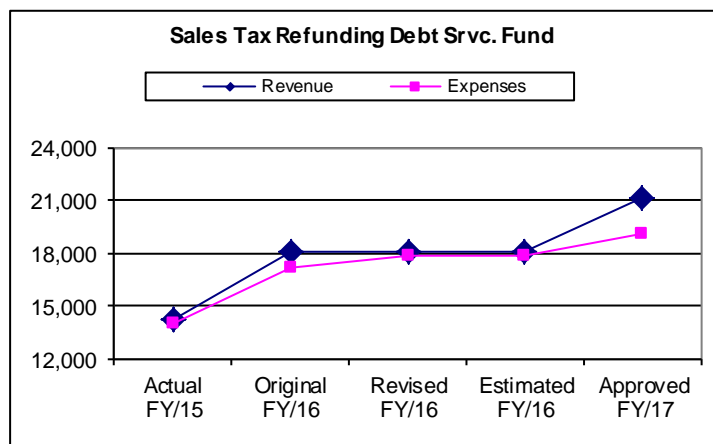
**Non-Enterprise Debt Service
FY/17 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Sales Tax Refunding Debt Service	2,325	21,198	19,060	(2,376)	2,087
Fire Debt Service Fund	2	102	102	0	2
General Obligation Bond Debt Service	17,007	63,420	63,559	0	16,868
Total	19,334	84,720	82,721	(2,376)	18,957

SALES TAX REFUNDING DEBT SERVICE FUND – 405

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to the Harry E. Kinney Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances. Fund balance is held to no more than 1/12 of total undesignated appropriations as specified by State statute.



➤ The FY/17 approved budget is \$19.1 million, \$1.9 million more than the original FY/16 approved budget.

➤ In the years where expense exceeds revenue, fund balance is used.

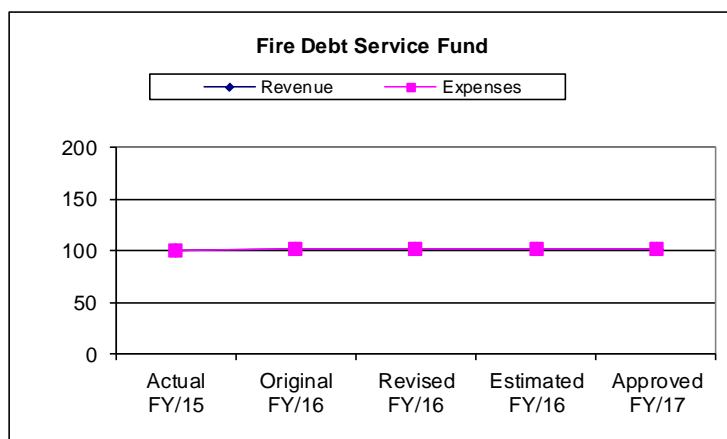
➤ There is \$1.5 million reserved for anticipated new FY/17 debt.

SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	214	25	25	42	25	0
Total Interfund Revenue	14,041	18,017	18,017	18,038	21,173	3,156
TOTAL REVENUES	14,255	18,042	18,042	18,080	21,198	3,156
BEGINNING FUND BALANCE	1,877	2,082	2,082	2,082	2,325	243
TOTAL RESOURCES	16,132	20,124	20,124	20,162	23,523	3,399
APPROPRIATIONS:						
Debt Service	14,050	17,137	17,894	17,837	19,060	1,923
TOTAL APPROPRIATIONS	14,050	17,137	17,894	17,837	19,060	1,923
FUND BALANCE PER CAFR	2,082	2,987	2,230	2,325	4,463	1,476
ADJUSTMENTS TO FUND BALANCE	(11)	(264)	(264)	(264)	(2,376)	(2,111)
AVAILABLE FUND BALANCE	2,071	2,723	1,966	2,060	2,087	(636)

FIRE DEBT SERVICE FUND – 410

The Fire Debt Service Fund was established in FY/11, to record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7. The loan agreement also incorporates an intercept agreement providing for the distributions of Fire Protection Fund revenues to be redirected by the State Treasurer to the New Mexico Finance Authority.



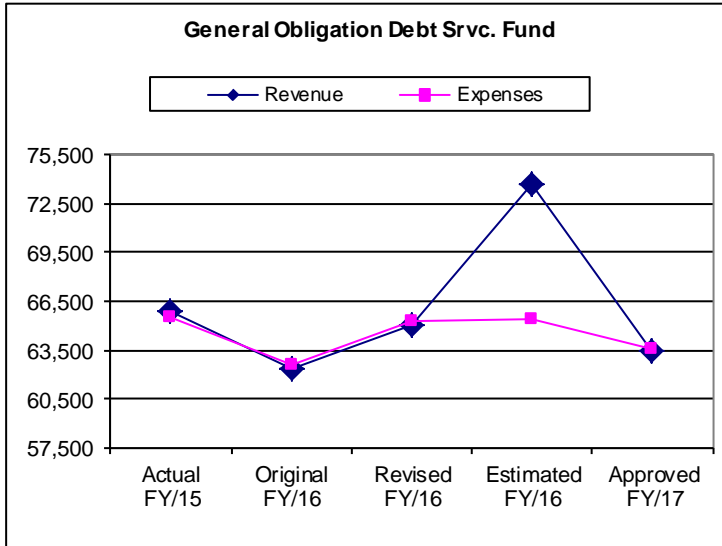
- The Debt Service is anticipated to be a recurring payment through 2031.
- Revenues and expenditures will match closely in this fund.
- The FY/17 transfer from the State Fire Fund is \$102 thousand to match the debt service requirement.

FIRE DEBT SERVICE FUND 410 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Interfund Revenue	102	102	102	102	102	0
TOTAL REVENUES	102	102	102	102	102	0
BEGINNING FUND BALANCE	1	2	2	2	2	0
TOTAL RESOURCES	103	104	104	104	104	0
APPROPRIATIONS:						
Debt Service	101	102	102	102	102	0
TOTAL APPROPRIATIONS	101	102	102	102	102	0
FUND BALANCE PER CAFR	2	2	2	2	2	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	2	2	2	2	2	0

GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



➤ The approved budgeted amount of \$63.6 million in FY/17 has increased by one million from the FY/16 original budgeted level.

➤ In the years where expense exceeds revenue, fund balance is used.

GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	5,152	216	2,937	11,970	219	3
Total Interfund Revenues	60,769	62,142	62,142	61,685	63,201	1,059
TOTAL REVENUES	65,920	62,358	65,079	73,655	63,420	1,062
BEGINNING FUND BALANCE	8,309	8,695	8,695	8,695	17,007	8,312
TOTAL RESOURCES	74,230	71,053	73,774	82,349	80,427	9,374
APPROPRIATIONS:						
Debt Service	65,535	62,532	65,253	65,342	63,559	1,027
TOTAL APPROPRIATIONS	65,535	62,532	65,253	65,342	63,559	1,027
FUND BALANCE PER CAFR	8,695	8,521	8,521	17,007	16,868	8,347
ADJUSTMENTS TO FUND BALANCE	(9)	0	0	0	0	0
AVAILABLE FUND BALANCE	8,686	8,521	8,521	17,007	16,868	8,347

ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. OF THE SEVEN FUNDS, ONLY TRANSIT REQUIRES A SUBSIDY.

THE TARGETED WORKING CAPITAL AND FUND BALANCE VARIES FROM FUND TO FUND BASED ON THE INTERNAL POLICY WITHIN EACH RESPECTIVE DEPARTMENT AND WHETHER OR NOT THE FUND IS SUBSIDIZED.

611 - AVIATION OPERATING FUND - To account for the operations of Albuquerque International Sunport, the State's largest airport.

615 - AIRPORT REVENUE BOND DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

641 - PARKING FACILITIES OPERATING FUND - To account for the operations of the parking facilities owned by the City.

645 - PARKING FACILITIES DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the parking facilities owned by the City.

651 - REFUSE DISPOSAL OPERATING FUND - To account for the general operations of providing refuse removal services in the Albuquerque area.

655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

661 - TRANSIT OPERATING FUND - To account for the operations of Transit, the City's motor coach and para transit system.

667 - TRANSIT DEBT SERVICE FUND - To account for monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

671 - APARTMENTS FUND - To account for the sources and uses of City-owned apartments.

675 - APARTMENTS DEBT SERVICE FUND - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds.

681 - GOLF OPERATING FUND - To account for the operations of the City's four municipal golf courses.

685 - GOLF OPERATING DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the City's golf courses.

691 - BASEBALL STADIUM OPERATING FUND - To account for operations of the baseball stadium.

695 - BASEBALL STADIUM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the baseball stadium.

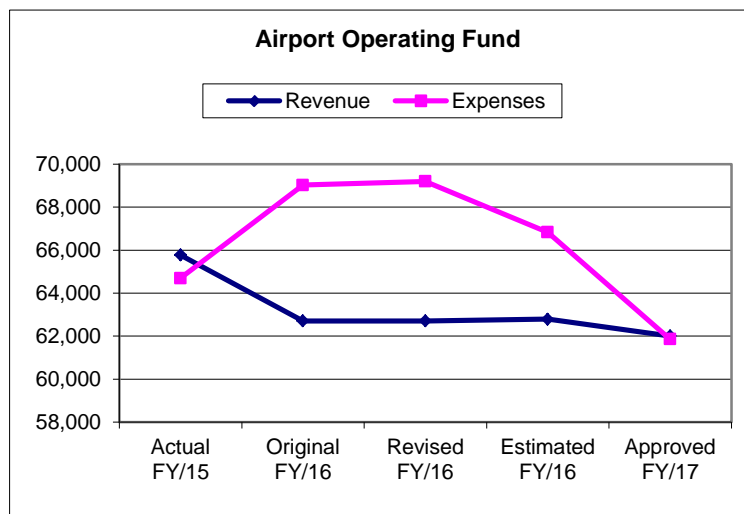
Enterprise Funds
FY/17 Revenues, Appropriations and Fund/Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Aviation Operating	15,686	62,009	61,858	0	15,837
Airport Rev. Bond Debt Service	8,889	10,500	10,500	0	8,889
Parking Facilities Operating	180	4,271	4,142	0	309
Parking Facilities Debt Service **	8	0	0	0	8
Refuse Disposal Operating	13,863	69,558	72,513	0	10,908
Refuse Disposal System Debt Service	808	5	0	0	813
Transit Operating	509	47,959	48,241	0	226
Transit Debt Service	433	0	0	0	433
Apartments Fund	1,772	3,948	3,616	0	2,104
Apartments Debt Service Fund	1,322	674	674	0	1,322
Golf Operating	256	4,718	4,946	0	28
Golf Debt Service **	46	0	0	0	46
Baseball Stadium Operating	78	1,998	1,968	0	108
Baseball Stadium Debt Service	10	1,025	1,025	0	10
Total	39,126	206,664	209,483	0	36,307

** Funds not included in subsequent pages due to inactivity.

AVIATION OPERATING FUND – 611

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



➤ The FY/17 approved operating budget is \$61.9 million, \$7.2 million less than the FY/16 original budget. The Transfer to debt service is budgeted at \$10.5 million and the Transfer to Capital is budgeted at \$17 million.

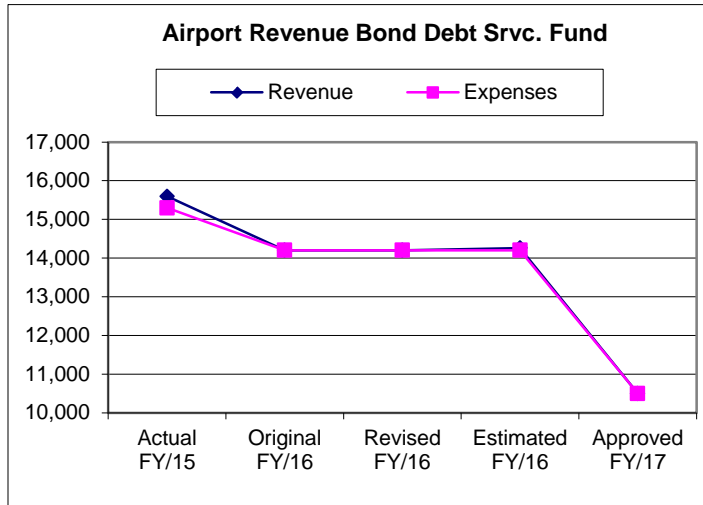
➤ Revenues are estimated at \$62 million in the FY/17 approved budget, a decrease of \$698 thousand from the FY/16 original budget level. Enterprise revenues are declining in the areas of airline rents, car rental, and grants. The decreases are due to airline mergers, the expiration of the Wright Amendment, and the continued decline in airline passenger levels which impact both airline and non-airline revenue. Passenger counts have decreased year over year since 2007.

AVIATION OPERATING FUND 611 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
RESOURCES:						
Total Miscellaneous/Other Revenues	480	337	337	447	360	23
Total Enterprise Revenues	65,296	62,370	62,370	62,341	61,649	(721)
TOTAL REVENUES	65,776	62,707	62,707	62,788	62,009	(698)
BEGINNING WORKING CAPITAL BALANCE	18,873	19,733	19,733	19,733	15,686	(4,047)
TOTAL RESOURCES	84,649	82,440	82,440	82,521	77,695	(4,745)
APPROPRIATIONS:						
Enterprise Operations	27,779	31,910	32,084	29,714	32,590	680
Total Transfers to Other Funds	36,916	37,121	37,121	37,121	29,268	(7,853)
TOTAL APPROPRIATIONS	64,695	69,031	69,205	66,835	61,858	(7,173)
ADJUSTMENTS TO WORKING CAPITAL	(220)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	19,733	13,409	13,235	15,686	15,837	2,428

AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Capital projects being paid for include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



➤ The approved FY/17 Transfer to debt service is budgeted at \$10.5 million, down from \$14.2 million, due to the maturing of bonds, and decreases in principal payments

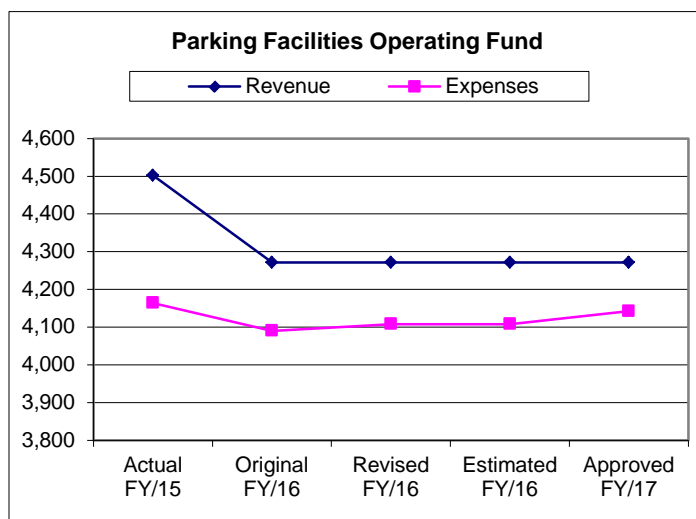
➤ The estimated fund balance at the end of FY/17 is reflecting a slight increase from FY/16 for a total of \$8.9 million.

AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	95	0	0	58	0	0
Total Interfund Revenues	15,500	14,200	14,200	14,200	10,500	(3,700)
TOTAL REVENUES	15,595	14,200	14,200	14,258	10,500	(3,700)
BEGINNING FUND BALANCE	8,532	8,830	8,830	8,830	8,889	58
TOTAL RESOURCES	24,127	23,030	23,030	23,089	19,389	(3,642)
APPROPRIATIONS:						
Airport Debt Service	15,297	14,200	14,200	14,200	10,500	(3,700)
TOTAL APPROPRIATIONS	15,297	14,200	14,200	14,200	10,500	(3,700)
FUND BALANCE PER CAFR	8,830	8,830	8,830	8,889	8,889	58
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	8,830	8,830	8,830	8,889	8,889	58

PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. The program strategy is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



➤ FY/17 enterprise revenues are estimated to remain the same as the FY/16 original budget.

➤ In FY/16 the fund eliminates the FY/15 transfer of \$500 thousand to capital for improvements. The fund will transfer \$129 thousand for PILOT and \$570 thousand for indirect overhead for a total of \$700 thousand.

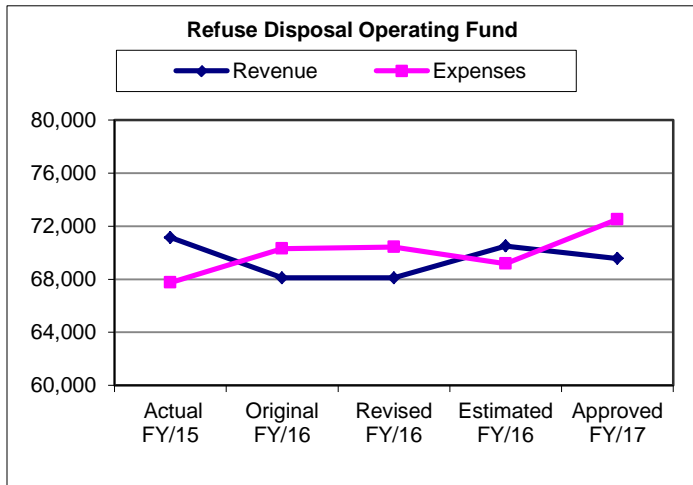
➤ In FY/17 the enterprise revenues are estimated to be sufficient to cover operations without a General Fund subsidy.

PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	760	818	818	490	818	0
Total Enterprise Revenues	3,537	3,453	3,453	3,781	3,453	0
Total Interfund Revenues	205	0	0	0	0	0
TOTAL REVENUES	4,502	4,271	4,271	4,271	4,271	0
BEGINNING WORKING CAPITAL BALANCE	(203)	17	17	17	180	163
TOTAL RESOURCES	4,299	4,288	4,288	4,288	4,451	163
APPROPRIATIONS:						
Parking Operations	3,200	3,291	3,309	3,309	3,443	152
Total Transfers to Other Funds	964	799	799	799	699	(100)
TOTAL APPROPRIATIONS	4,164	4,090	4,108	4,108	4,142	52
ADJUSTMENTS TO WORKING CAPITAL	(118)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	17	198	180	180	309	111

REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, landfill operations, weed and litter, median maintenance and graffiti removal for the City of Albuquerque. All the program strategies support the Environmental Protection Goal.



➤ The department updates the “cost of service” analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/16, the department did not propose a rate adjustment for FY/17.

➤ The planned working capital balance for the fund is 15.8% or \$10.9 million of anticipated revenues, which exceeds the minimum requirement of 7.5%.

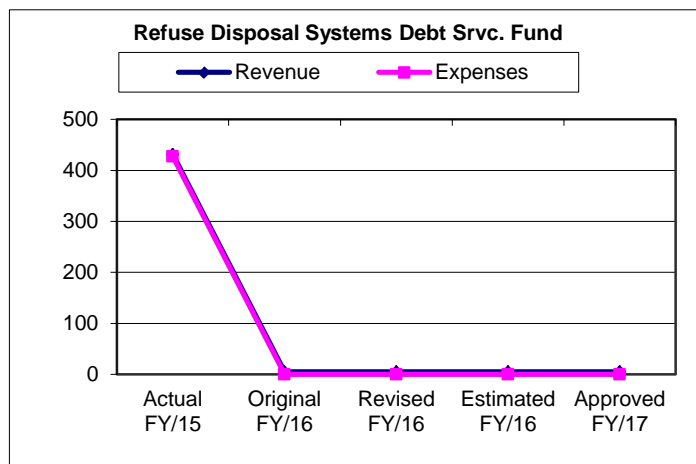
➤ Language is again included in the FY/17 budget resolution to include a contingency appropriation for fuel costing \$2.30 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed.

REFUSE DISPOSAL OPERATING FUND 651 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	760	574	574	634	574	0
Total Enterprise Revenues	70,384	67,531	67,531	69,862	68,984	1,453
TOTAL REVENUES	71,143	68,105	68,105	70,496	69,558	1,453
BEGINNING WORKING CAPITAL BALANCE	9,998	12,545	12,545	12,545	13,863	1,318
TOTAL RESOURCES	81,141	80,650	80,650	83,041	83,421	2,771
APPROPRIATIONS:						
Enterprise Operations	47,016	51,318	51,437	50,186	53,125	1,807
Total Transfers to Other Funds	20,732	18,992	18,992	18,992	19,388	396
TOTAL APPROPRIATIONS	67,748	70,310	70,429	69,178	72,513	2,203
ADJUSTMENTS TO WORKING CAPITAL	(848)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	12,545	10,340	10,221	13,863	10,908	568

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND – 655

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



➤ One of two New Mexico Finance Authority (NMFA) loans was paid off in FY/14, and the second was paid in full during FY/15.

➤ During FY/16, the department did not issue any new debt; therefore no appropriation is included in the FY/17 approved budget.

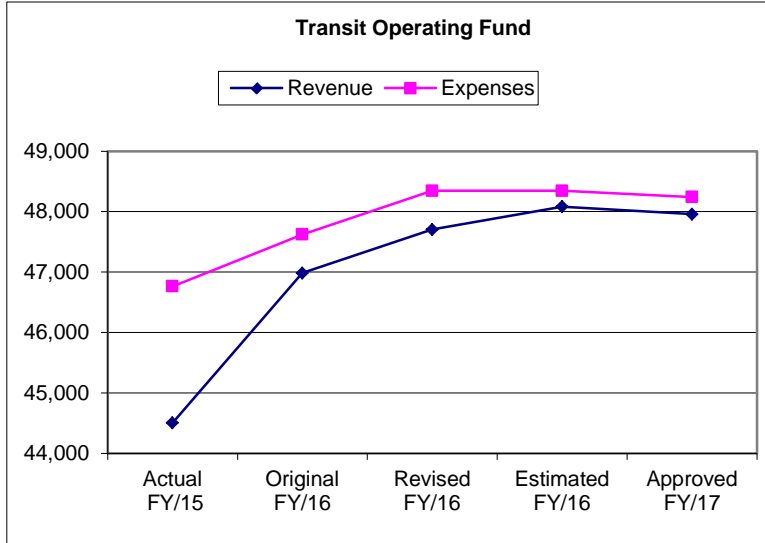
➤ Miscellaneous revenue reflects interest earnings on fund balance and is estimated at five thousand dollars.

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND 655 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	4	5	5	5	5	0
Total Interfund Revenues	427	0	0	0	0	0
TOTAL REVENUES	431	5	5	5	5	0
BEGINNING FUND BALANCE	799	803	803	803	808	5
TOTAL RESOURCES	1,230	808	808	808	813	5
APPROPRIATIONS:						
Debt Service	427	0	0	0	0	0
TOTAL APPROPRIATIONS	427	0	0	0	0	0
FUND BALANCE PER CAFR	803	808	808	808	813	5
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	803	808	808	808	813	5

TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the City's public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and 36% from the Quarter Cent Transportation Infrastructure Tax approved by residents in the Fall of 2009 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The program strategies target a variety of transportation options for commuters including the mobility impaired.



➤ The FY/17 approved budget transfer from the General Fund is \$22 million and the Transportation Infrastructure Tax Fund transfer is estimated at \$14.2 million.

➤ The FY/17 intergovernmental resources remain at the \$7.5 million.

➤ In years when expenditures exceed revenue, working capital balance is used.

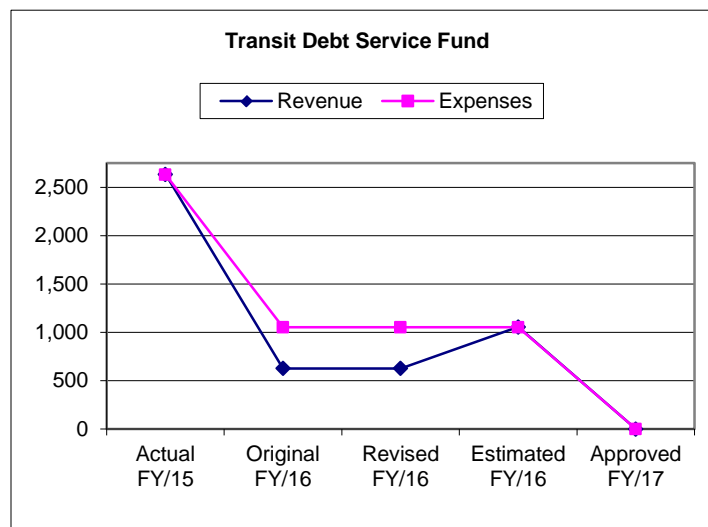
TRANSIT OPERATING FUND 661 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	208	190	190	232	190	0
Total Intergovernmental Revenue	7,234	7,138	7,138	7,483	7,485	347
Total Enterprise Revenues	4,326	4,597	4,597	4,239	4,158	(439)
Total Interfund Revenues	32,739	35,058	35,779	36,128	36,126	1,068
TOTAL REVENUES	44,506	46,983	47,704	48,082	47,959	976
BEGINNING WORKING CAPITAL BALANCE	3,087	772	772	772	509	(263)
TOTAL RESOURCES	47,592	47,754	48,475	48,854	48,467	713
APPROPRIATIONS:						
Transit Operations	41,115	41,746	42,469	42,469	42,436	690
Total Transfers to Other Funds	5,650	5,876	5,876	5,876	5,805	(71)
TOTAL APPROPRIATIONS	46,765	47,622	48,345	48,345	48,241	619
ADJUSTMENTS TO WORKING CAPITAL	(56)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	772	132	130	509	226	94

TRANSIT DEBT SERVICE FUND – 667

The Transit Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

On July 1, 2006 the City entered into a lease purchase agreement with Bank of Albuquerque for \$20 million in order to finance the purchase of additional buses. In FY/07, the City applied for and was awarded a Section 5307 grant from the Federal Transit Administration (FTA) to be used for the acquisition of revenue vehicles and associated equipment and to repay debt service. The Transit Department will use this grant and future grant awards from the FTA for payment of principal and interest on the lease purchase agreement.



➤ The FY/17 budget for debt service is no longer needed as the last payment was made in FY/16.

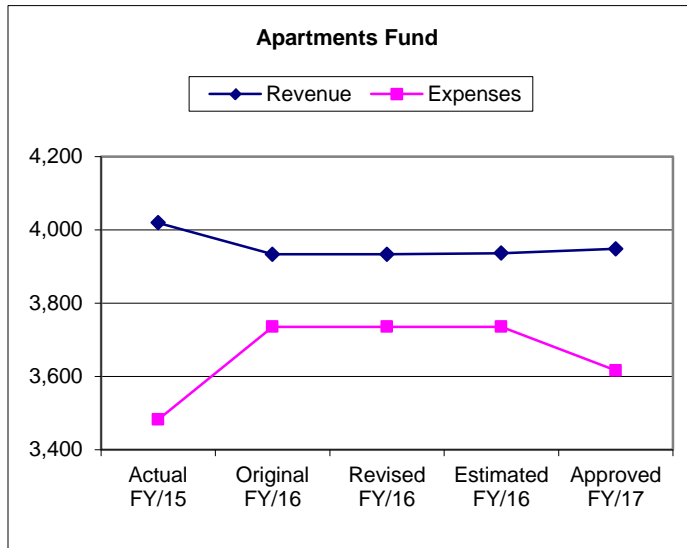
➤ The stated term of the lease purchase agreement was July 1, 2006 through July 1, 2016.

TRANSIT DEBT SERVICE FUND 667 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	3	0	0	4	0	0
Total Interfund Revenues	2,631	627	627	1,052	0	(627)
TOTAL REVENUES	2,634	627	627	1,055	0	(627)
BEGINNING FUND BALANCE	425	430	430	430	433	3
TOTAL RESOURCES	3,060	1,057	1,057	1,485	433	(624)
APPROPRIATIONS:						
Transit Debt Service	2,630	1,052	1,052	1,052	0	(1,052)
Total Transfers to Other Funds	(1)	0	0	0	0	0
TOTAL APPROPRIATIONS	2,630	1,052	1,052	1,052	0	(1,052)
FUND BALANCE PER CAFR	430	5	5	433	433	428
ADJUSTMENTS TO FUND BALANCE	(1)	0	0	0	0	0
AVAILABLE FUND BALANCE	430	5	5	433	433	428

APARTMENTS FUND – 671

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the city goal of Human and Family Development. The program strategies primarily target low-income citizens and assist in developing affordable housing. The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of city owned apartments.



➤ Funds in the amount of \$3.6 million have been appropriated for FY/17. Enterprise revenues are projected to be \$3.9 million.

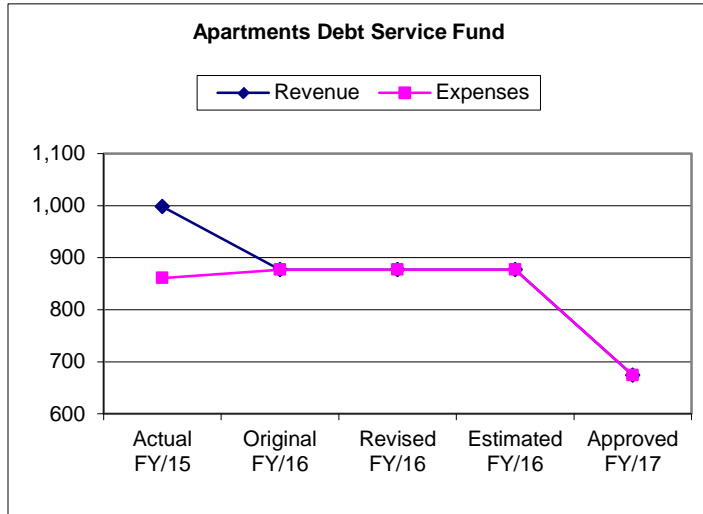
➤ In years where appropriations exceed revenues available fund balance is used.

APARTMENTS OPERATING FUND 671 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	382	2	2	6	2	(1)
Total Enterprise Revenues	3,637	3,930	3,930	3,930	3,946	16
TOTAL REVENUES	4,019	3,933	3,933	3,936	3,948	15
BEGINNING WORKING CAPITAL BALANCE	1,034	1,571	1,571	1,571	1,772	201
TOTAL RESOURCES	5,053	5,504	5,504	5,507	5,720	216
APPROPRIATIONS:						
Housing Operations	2,421	2,799	2,799	2,799	2,883	84
Total Transfers to Other Funds	1,061	936	936	936	733	(203)
TOTAL APPROPRIATIONS	3,482	3,735	3,735	3,735	3,616	(119)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,571	1,769	1,769	1,772	2,104	335

APARTMENTS DEBT SERVICE FUND – 675

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



➤ The budgeted debt service payment for FY/17 is \$674 thousand dollars. The department was able to take advantage of low interest rate by refinancing the housing bond in FY/16 which resulted in a saving of \$203 thousand in the FY/17 budget.

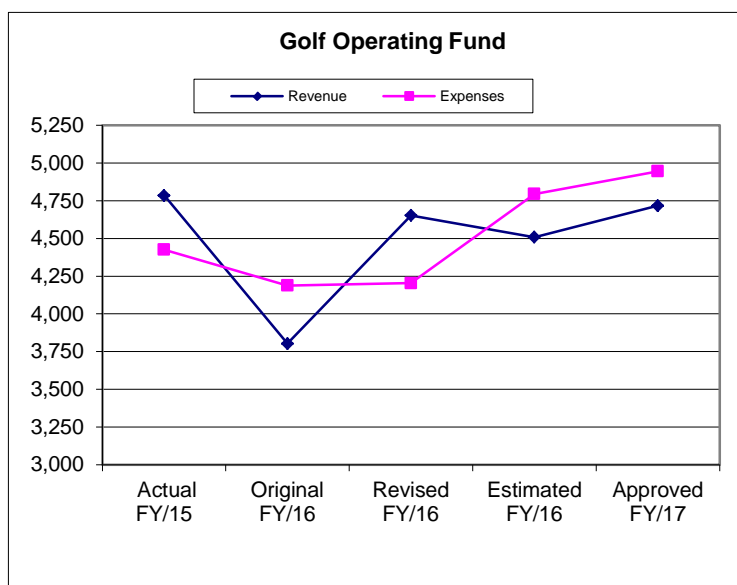
➤ This fund accounts for the debt service of city owned apartments.

APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	(3)	0	0	0	0	0
Total Interfund Revenues	1,001	877	877	877	674	(203)
TOTAL REVENUES	998	877	877	877	674	(203)
BEGINNING FUND BALANCE	1,185	1,322	1,322	1,322	1,322	0
TOTAL RESOURCES	2,183	2,199	2,199	2,199	1,996	(203)
APPROPRIATIONS:						
Apartment Debt Service	861	877	877	877	674	(203)
TOTAL APPROPRIATIONS	861	877	877	877	674	(203)
FUND BALANCE PER CAFR	1,322	1,322	1,322	1,322	1,322	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	1,322	1,322	1,322	1,322	1,322	0

GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



➤ Enterprise revenues continue to decline. The dip in revenue reflected in original FY/16 does not include a subsidy from the General Fund. Play at the City golf courses are down an average of 3% per year. This trend is affecting golf courses nationwide.

➤ Operating expense is higher due to a broken well at Los Altos. Water costs are estimated to be \$700 higher in FY/16 and FY/17.

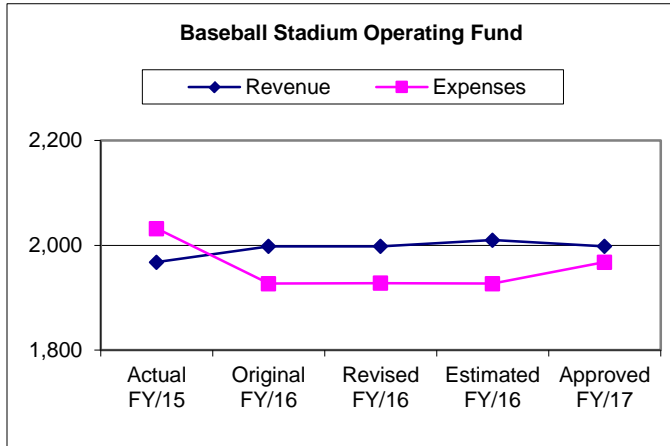
➤ Overall, with the decline in revenue and increase cost in water, the General Fund provides a one-time subsidy of \$850 thousand in revised FY/16 and \$1 million in FY/17 to maintain a positive working capital fund balance.

GOLF OPERATING FUND 681 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	75	88	88	91	88	0
Total Enterprise Revenues	3,660	3,715	3,715	3,567	3,630	(85)
Total Interfund Revenues	1,050	0	850	850	1,000	1,000
TOTAL REVENUES	4,785	3,803	4,653	4,508	4,718	915
BEGINNING WORKING CAPITAL BALANCE	309	544	544	544	256	(288)
TOTAL RESOURCES	5,094	4,347	5,197	5,052	4,974	627
APPROPRIATIONS:						
Golf Operations	4,234	3,955	3,971	4,562	4,711	756
Total Transfers to Other Funds	192	233	233	233	235	2
TOTAL APPROPRIATIONS	4,426	4,188	4,204	4,795	4,946	758
ADJUSTMENTS TO WORKING CAPITAL	(125)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	544	159	993	256	28	(131)

BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharges, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



➤ The FY/17 approved budget is two million dollars and includes \$900 thousand dollars for operations and one million dollars in transfers for both debt service on the baseball stadium and indirect overhead paid to the General Fund.

➤ Revenues for stadium operations are estimated at two million dollars.

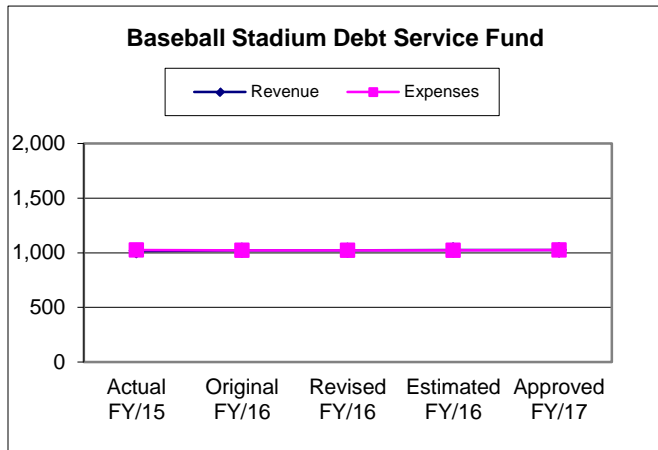
➤ Additional revenues include a transfer from the General Fund for \$198 thousand in FY/17.

BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
RESOURCES:						
Total Miscellaneous/Other Revenues	11	0	0	12	0	0
Total Enterprise Revenues	1,796	1,800	1,800	1,800	1,800	0
Total Interfund Revenues	161	198	198	198	198	0
TOTAL REVENUES	1,968	1,998	1,998	2,010	1,998	0
BEGINNING WORKING CAPITAL BALANCE	60	(4)	(4)	(4)	78	83
TOTAL RESOURCES	2,027	1,994	1,994	2,006	2,076	83
APPROPRIATIONS:						
Stadium Operations	1,012	878	879	878	895	17
Total Transfers to Other Funds	1,019	1,049	1,049	1,049	1,073	24
TOTAL APPROPRIATIONS	2,032	1,927	1,928	1,927	1,968	41
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	(4)	67	66	78	108	42

BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.



➤ The scheduled baseball stadium debt service payment for FY/17 is approximately one million dollars.

➤ The transfer from the Stadium Operating Fund is increased three thousand dollars in FY/17.

STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	3	0	0	2	0	0
Total Interfund Revenues	1,014	1,022	1,022	1,022	1,025	3
TOTAL REVENUES	1,017	1,022	1,022	1,024	1,025	3
BEGINNING FUND BALANCE	15	8	8	8	10	2
TOTAL RESOURCES	1,032	1,030	1,030	1,032	1,035	5
APPROPRIATIONS:						
Stadium Debt Service	1,024	1,022	1,022	1,022	1,025	3
TOTAL APPROPRIATIONS	1,024	1,022	1,022	1,022	1,025	3
FUND BALANCE PER CAFR	8	8	8	10	10	2
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	8	8	8	10	10	2

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS ARE ESTABLISHED TO FINANCE, ADMINISTER, AND ACCOUNT GOODS OR SERVICES PROVIDED TO THE CITY'S OTHER DEPARTMENTS ON A COST-REIMBURSEMENT BASIS.

705 - RISK MANAGEMENT FUND - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

715 - SUPPLIES INVENTORY MANAGEMENT FUND - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

725 - FLEET MANAGEMENT FUND - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

735 - EMPLOYEE INSURANCE FUND - To account for the costs of providing group health, dental and vision insurance to City employees.

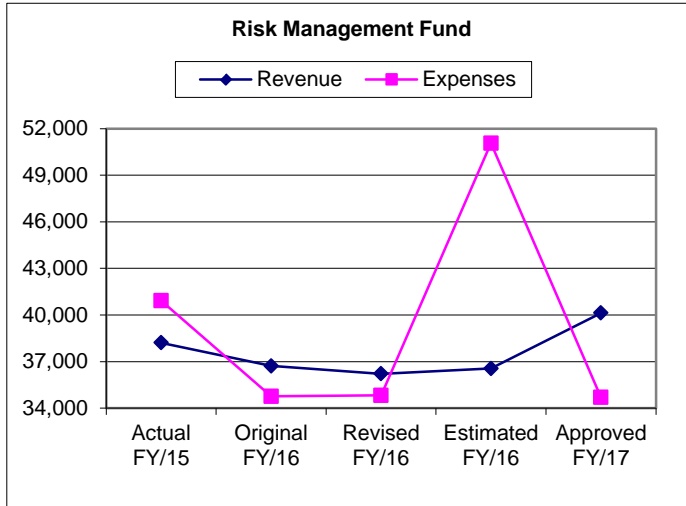
745 - COMMUNICATIONS MANAGEMENT FUND - To account for the costs of providing communication services to City departments.

Internal Service Funds
FY/17 Revenues, Appropriations and Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Risk Management	(31,094)	40,135	34,692	500	(25,151)
Supplies Inventory Management	683	684	899	0	468
Fleet Management	(372)	10,394	9,982	0	40
Employee Insurance	2,691	57,652	59,668	0	675
Communications Management	(171)	8,195	7,960	0	64
Total	(28,263)	117,059	113,201	500	(23,905)

RISK MANAGEMENT FUND – 705

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategies address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



➤ Risk Management Fund revenues are derived from a cost of risk allocation assessed to each City department. The allocation is based on a historical evaluation of a department's experience and exposure.

➤ The FY/17 approved budget of \$34.7 million is \$75 thousand less than the FY/16 original budget.

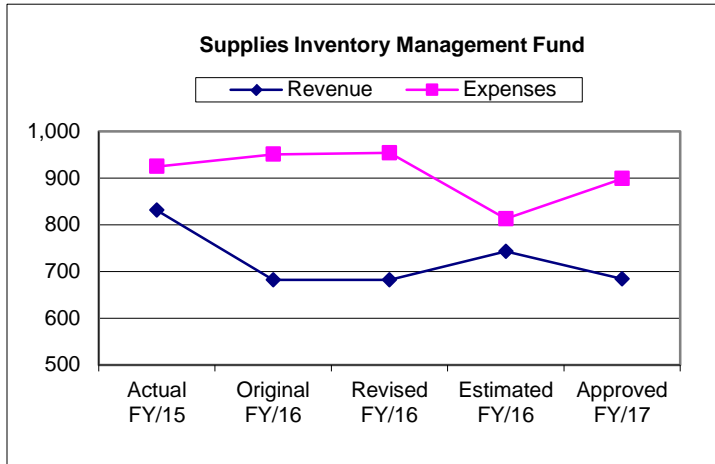
➤ Estimated revenues include \$3.6 million for a risk recovery plan and are to be used to address the negative working capital balance that is a result of the FY/13 reserve adjustment.

RISK MANAGEMENT FUND 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	464	200	200	516	300	100
Total Internal Service Revenues	37,756	36,518	36,018	36,038	39,835	3,317
TOTAL REVENUES	38,220	36,718	36,218	36,554	40,135	3,417
BEGINNING WORKING CAPITAL BALANCE	(33,793)	(26,588)	(26,588)	(26,588)	(31,094)	(4,506)
TOTAL RESOURCES	4,427	10,130	9,630	9,966	9,041	(1,089)
APPROPRIATIONS:						
Internal Service Operations	40,011	33,915	33,972	50,208	33,830	(85)
Total Transfers to General Fund	913	852	852	852	862	10
TOTAL APPROPRIATIONS	40,924	34,767	34,824	51,060	34,692	(75)
ADJUSTMENTS TO WORKING CAPITAL	9,909	150	150	10,000	500	350
ENDING WORKING CAPITAL BALANCE	(26,588)	(24,487)	(25,044)	(31,094)	(25,151)	(664)

SUPPLIES INVENTORY MANAGEMENT FUND – 715

The Supplies Inventory Management Fund warehouse operation is managed by the purchasing division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This program strategy provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments by adding a 17% service surcharge across the board for warehouse issues, 5% surcharge on JIT supplies issues, and 8% surcharge on JIT pavement marking and sign materials issues and fire station furnishings issues.



➤ The FY/17 appropriation of \$899 thousand exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.

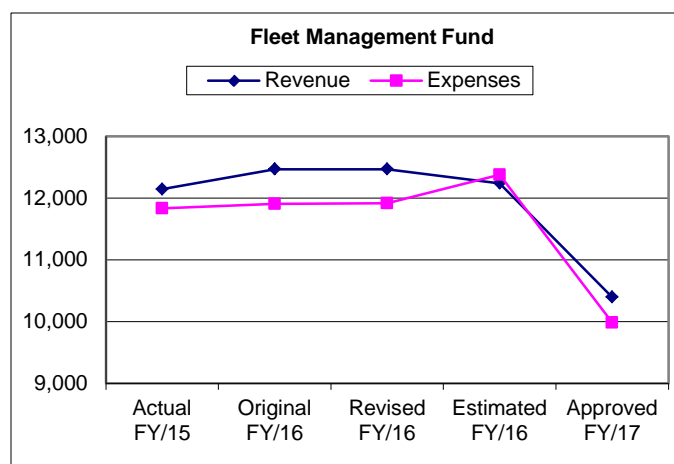
➤ Revenues have fallen in recent years due to the loss of customers like the Albuquerque Bernalillo County Water Utility Authority.

SUPPLIES INVENTORY MANAGEMENT FUND 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	13	7	7	10	9	2
Total Internal Service Revenues	818	675	675	733	675	0
TOTAL REVENUES	831	682	682	743	684	2
BEGINNING WORKING CAPITAL BALANCE	861	752	752	752	683	(70)
TOTAL RESOURCES	1,692	1,434	1,434	1,495	1,367	(68)
APPROPRIATIONS:						
Internal Service Operations	727	741	744	603	668	(73)
Total Transfers to General Fund	198	210	210	210	231	21
TOTAL APPROPRIATIONS	925	951	954	813	899	(52)
ADJUSTMENTS TO WORKING CAPITAL	(15)	0	0	0	0	0
AVAILABLE FUND BALANCE	752	483	480	683	468	(16)

FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program Strategy.



➤ The appropriation in FY/17 is \$10 million and is \$1.9 million less than the original FY/16 budget.

➤ The City entered into another fuel hedge agreement for FY/17 to stabilize fuel prices. The fuel line item appropriation is increased by \$2.2 million. The hedged prices per gallon before taxes are \$1.4425 for gasoline and \$1.452 for diesel.

➤ Efficiency measures continue to be put into place to assist in the solvency of the fund.

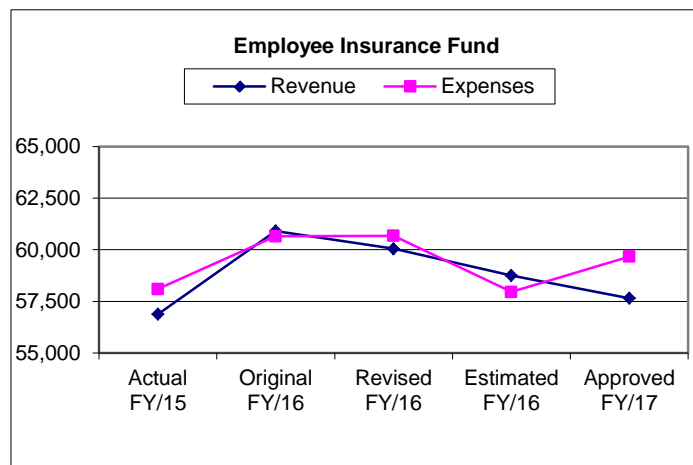
FLEET MANAGEMENT FUND 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	132	144	144	26	20	(123)
Total Internal Service Revenues	12,014	12,325	12,325	12,216	10,373	(1,952)
TOTAL REVENUES	12,146	12,469	12,469	12,242	10,394	(2,075)
BEGINNING WORKING CAPITAL BALANCE	(591)	(236)	(236)	(236)	(372)	(136)
TOTAL RESOURCES	11,555	12,233	12,233	12,006	10,022	(2,211)
APPROPRIATIONS:						
Fleet Management Operations	11,262	11,330	11,341	11,801	9,387	(1,943)
Transfers to Other Funds	573	577	577	577	595	18
TOTAL APPROPRIATIONS	11,835	11,907	11,918	12,378	9,982	(1,925)
ADJUSTMENTS TO WORKING CAPITAL	44	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	(236)	326	315	(372)	40	(286)

EMPLOYEE INSURANCE FUND – 735

The fund accounts for all health and life insurance expenses administered by the City, including those revenues and expenses associated with fifteen (15) partnering agencies such as the City of Belen and the Village of Tijeras.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Health and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.



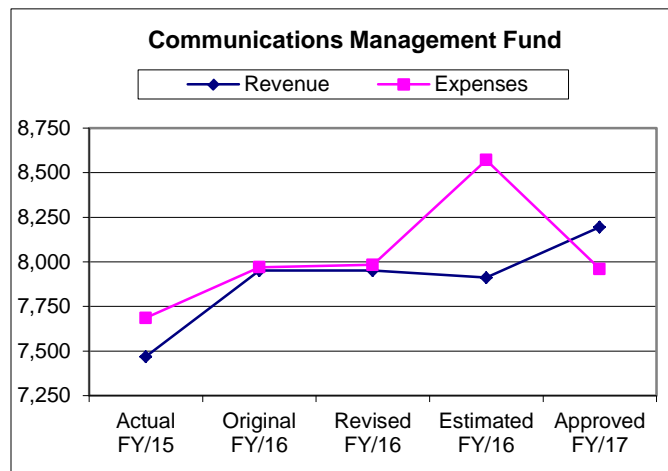
- Accumulated fund balance will be used to support the insurance costs in FY/17 and to stabilize costs.
- The FY/17 appropriation for the cost of health, dental and vision insurance decreases by one million to align budget to expected expenditure.
- Costs and revenue associated with GASB 45 (Retiree Life Insurance) is not included in this fund as an irrevocable trust has been established.
- The City will pay 80% of employee benefits in FY/17.

EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	88	113	113	112	105	(8)
Total Internal Service Revenues	56,788	60,794	59,930	58,643	57,547	(3,247)
TOTAL REVENUES	56,876	60,907	60,043	58,755	57,652	(3,255)
BEGINNING WORKING CAPITAL BALANCE	2,892	1,886	1,886	1,886	2,691	805
TOTAL RESOURCES	59,768	62,793	61,929	60,641	60,343	(2,450)
APPROPRIATIONS:						
Human Resources Department	57,826	60,563	60,585	57,865	59,587	(976)
Transfers to General Fund	265	85	85	85	81	(4)
TOTAL APPROPRIATIONS	58,090	60,648	60,670	57,950	59,668	(980)
ADJUSTMENTS TO WORKING CAPITAL	209	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,886	2,145	1,259	2,691	675	(1,470)

COMMUNICATIONS MANAGEMENT FUND – 745

The Communications Management Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategy is to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs were added to the fund.



➤ The FY/17 approved budget of eight million remains at the same level as FY/16 original budget.

➤ The transfer to the Debt Service Fund is increased by \$960 thousand.

➤ Radio internal service revenue is generated by recapturing costs from users based on an 18 month history.

➤ Telephone and network internal service revenue is based on assigned services for cellular, telephone and data lines within each department.

COMMUNICATIONS MANAGEMENT FUND 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	459	249	249	257	270	21
Total Internal Service Revenues	7,009	7,702	7,702	7,653	7,925	222
TOTAL REVENUES	7,468	7,951	7,951	7,911	8,195	244
BEGINNING WORKING CAPITAL BALANCE	714	490	490	490	(171)	(660)
TOTAL RESOURCES	8,182	8,440	8,440	8,400	8,024	(417)
APPROPRIATIONS:						
Internal Service Operations	7,494	7,243	7,256	7,844	6,297	(946)
Transfers to General Fund	192	192	192	192	168	(24)
Transfers to Other Funds	0	535	535	535	1,495	960
TOTAL APPROPRIATIONS	7,685	7,970	7,983	8,571	7,960	(10)
ADJUSTMENTS TO WORKING CAPITAL	(7)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	490	470	457	(171)	64	(407)

CAPITAL BUDGET

CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a lifespan equal or in excess of the life of the bond. Land, equipment, buildings, as well as the services required to build or install may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and non-recurring revenue may be used. Major capital improvements for the City of Albuquerque are funded primarily with general obligation and enterprise fund revenue bonds. In many cases, these bond funds are matched with Federal and/or State contributions and private assessments. Matching funds include those from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program and local special assessment districts. Other sources of revenue that fund capital improvements include: Impact Fees, Metropolitan Redevelopment / Tax Increment financing (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed revenue bonds.

General obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident. Public safety equipment, including police and fire facilities and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; senior and community centers; all these capital facilities and more are funded by G.O. bonds. Enterprise Fund revenue bonds fund improvements to the Sunport and the Solid Waste Management and

Disposal System. TIF funds and CDBG funds are generally allocated on a project by project basis depending on need. Needs are determined by the Albuquerque Development Commission (ADC) through TIF and by an ad hoc community committee of citizens through CDBG. Both the ADC and the ad hoc committee solicit and are advised by input from the public. A special, voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway improvements and expansions.

Collectively all these sources of revenue are referred to as the Capital Improvement Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City of Albuquerque prepares a ten-year plan for capital improvements and updates that plan every two years.

The current 2015-2024 Decade Plan, includes the 2015 General Obligation Bond program that was approved by the voters in the October 6, 2015 election. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at: <http://www.cabq.gov/dmd>.

A new Decade Plan for 2017 to 2026 will be proposed to City Council in early 2017 and will be voted on by the voters on October 3, 2017. A summary of the plan is provided in the Capital Appendix.

GENERAL OBLIGATION BOND PROGRAM

General obligation bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant, but the portion dedicated to debt service has declined from 7.976 mills in FY/08 to a current mill levy of 4.976. No tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poors	AAA with a stable outlook
Moody's	Aa1 with a stable outlook
Fitch	AA+ with a stable outlook

The City maintains these high ratings for several reasons. First and most importantly, the City redeems its G.O. bonds in a relatively short time frame. When the 2011 bond cycle planning began the City increased the redemption time to thirteen years. In the past the redemption time was 10 years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process leading to, a manageable capital plan, and finally, a diverse economy. Due to low interest rates, the cost to the taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of six to seven years rather than the bond issuance life of 10 to 13 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose or issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2015 G.O. bond program in March 2015 and to the bond election resolution in June 2015. Eleven bond questions were presented to the voters and approved in October 2015 in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section.

2015 Bond Question (Purpose)	Amount
Total of all Bond Questions	\$119,000,000
Public Safety Bonds	\$12,900,000
Senior, Family, Comm. Center and Comm. Enhancement Bonds	\$12,160,000
Parks & Recreation Bonds (includes Open Space)	\$10,710,000
Energy & Water Cons., Public Facilities, & Sys. Modernization Bonds	\$11,375,000
Library Bonds	\$8,685,000
Street Bonds	\$33,675,000
Public Transportation Bonds	\$4,445,000
Storm Sewer System Bonds	\$14,240,000
Museum, Zoo and Biological Park, and Cultural Facility Bonds	\$3,940,000
Affordable Housing Bonds	\$4,495,000
Metropolitan Redevelopment Bonds	\$2,375,000

G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and the City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2015 criteria resolution, they established the Council-Neighborhood Set-Aside program, which provided for a one million dollar set-aside in each Council District for projects recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing. During the 2015 planning cycle, there were several meetings: EPC held its public hearing in November 2014, and the City Council held two public hearings during February and March 2015. In June 2015, the City Council passed the

final resolution authorizing the election. The capital planning process is established by ordinance and planning for the G.O. bond programs generally follows the outline described above and the planning calendar below. The products of this process are specific projects,

grouped into bond questions that the voters may approve or disapprove. The Schedule for the 2015 G.O. bond cycle has been similar to 2013 the program went before the voters and was approved on October 6, 2015. A list of the 2015 projects is included in the Capital Appendix.

**CAPITAL BUDGET PLANNING CALENDAR
2015 G.O. BOND PROGRAM / 2015 – 2024 DECADE PLAN**

January 2014	Guidelines/Project Rating Criteria approved by the City Council	November 2014	Public Hearing conducted by EPC and finding of conformance to criteria forwarded to the Mayor.
May 2014	Project request forms turned into CIP division	January through February 2015	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program.
July 2014	Staff committee begins and completes project rating and ranking process.	June 2015	G.O. Bond election resolution adopted by the City Council
August 2014	Departmental project requests presented to Senior Management Review Committee	October 2015	General Obligation Bond Election, October 6, 2015
August/September 2014	Mayor Review and approval		

Major Projects for GO Bond Program (Grouped by Bond Purpose Questions for 2015 Election)		
Bond Purpose ¹	2013	2015
<u>Street Bonds</u>		
University Boulevard Multi-Model Improvements	\$0	\$2,500,000
Chappell Road	\$0	\$1,500,000
Central Avenue (TSM/ITS) Improvements	\$0	\$500,000
Reconstruct Major Streets	\$2,000,000	\$2,000,000
Reconstruct Major Intersections	\$2,000,000	\$2,000,000
Ladera Road	\$0	\$1,500,000
Major Paving Rehabilitation	\$4,800,000	\$5,300,000
Intersection Signalization	\$2,300,000	\$2,300,000
Traffic Sign/Pavement Markings/Lighted Signs	\$1,000,000	\$100,000
Unser Blvd	\$500,000	\$0
Safety and Intersection Improvements	\$2,000,000	\$2,000,000
Trails & Bikeways	\$1,720,000	\$1,600,000
Median Landscaping/ Sidewalks/Interstate Enhancements	\$2,000,000	\$1,500,000
Albuquerque Traffic Management System / Intelligent Traffic System	\$1,000,000	\$1,000,000
Alameda Blvd Widening	\$700,000	\$0
Mandatory Sign Replacement (Federal Mandate)	\$1,300,000	\$100,000
Neighborhood / Council Set-Aside	\$2,000,000	\$2,615,000
Other General Street Work	\$13,625,000	\$6,825,000
Total Streets	\$36,945,000	\$33,340,000
<u>Storm Sewer System Bonds</u>		
District 3 Storm Drain Improvements/Broadway Pump Station Reconstruction/Martineztown Storm Drain Rehabilitation	\$1,000,000	\$1,000,000
NPDES Storm Water Quality	\$1,500,000	\$2,000,000
North Diversion Channel Indian School Water Quality Pond	\$1,000,000	\$0
Storm Drain and Pump Station Rehab	\$250,000	\$1,500,000
Phoenix NE Storm Drain	\$0	\$1,000,000
Osuna Blvd. Storm Drainage Rehabilitation	\$900,000	\$0
Tower SW Regional Storm Drain	\$800,000	\$0
West Central Storm Drains	\$1,000,000	\$0
Mid-Valley Storm Drainage Improvements	\$1,000,000	\$1,300,000
Loma Hermosa NW Flooding Relief	\$0	\$1,000,000
West I-40 Diversion Channel	\$1,000,000	\$0
Hahn Arroyo Structural Rehab and Water Quality Features	\$0	\$1,000,000
Townsend SW	\$0	\$900,000
All Other Storm Drain Work	\$1,550,000	\$4,400,000
Total Storm Sewer System	\$10,000,000	\$14,100,000
<u>Parks and Recreation Bonds</u>		
Park Renovations / Water Conservation/ Tree & Amenity Replacement	\$1,500,000	\$2,000,000
Regional Sports Complex	\$150,000	\$0
Recreation Facility Renovations	\$0	\$900,000
Balloon Fiesta Park Improvements	\$1,500,000	\$450,000
West Side Parks	\$2,000,000	\$0
Swimming Pool Renovation	\$750,000	\$750,000
Open Space Facilities, Renovation & Acquisitions	\$750,000	\$200,000

Major Projects for GO Bond Program (Grouped by Bond Purpose Questions for 2015 Election)		
Bond Purpose¹	2013	2015
New Park Development and Land Acquisition	\$300,000	\$850,000
North Domingo Baca Swimming Pool	\$0	\$1,000,000
Neighborhood / Council Set-Aside	\$3,100,000	\$2,500,000
All other Parks & Recreation	\$2,370,000	\$1,950,000
Total Parks & Recreation	\$12,420,000	\$10,600,000
<u>Public Safety Bonds</u>		
Fire Vehicles & Apparatus	\$3,295,300	\$2,500,000
Cardiac Monitor Replacement	\$910,000	\$0
Facility Repair, Renovation, and Rehabilitation	\$750,000	\$1,000,000
Fire Station 9 Land Acquisition and Construction	\$800,000	\$2,000,000
Marked Police Vehicles	\$4,200,000	\$4,000,000
Renovation and Repair of APD Facilities	\$0	\$1,000,000
Southeast Area Command	\$0	\$400,000
Fire Station 4 Rescue Vehicles	\$0	\$185,000
Computer and Communications Upgrade	\$544,700	\$0
Expansion of the Emergency Communications Center	\$500,000	\$0
Neighborhood / Council Set-Aside	\$450,000	\$1,685,000
Total Public Safety	\$11,450,000	\$12,770,000
<u>Energy & Water Conservation, Public Facilities & System Modernization Bonds</u>		
Albuquerque Geographic Information System	\$550,000	\$250,000
Electronic Plan Review (E-Plan)	\$225,000	\$100,000
Animal Shelter Rehabilitation and Equipment	\$1,400,000	\$1,000,000
3% for Energy Conservation	\$3,450,000	\$3,570,000
High Flow Fixture Replacement	\$50,000	\$0
Facility Renovation, Rehabilitation & Security Improvements	\$900,000	\$850,000
Plaza del Sol Rehabilitation	\$50,000	\$70,000
All Other Facilities, Equipment & Systems Modernization	\$6,100,000	\$5,420,000
Total Energy & Water Conservation, Public Facilities & System Modernization	\$12,725,000	\$11,260,000
<u>Library Bonds</u>		
Books/Media/Automation	\$3,225,000	\$3,800,000
Library Building Renovation	\$500,000	\$800,000
Northwest Library Design	\$0	\$500,000
International District Library	\$0	\$2,000,000
All Other Library	\$590,000	\$0
Neighborhood / Council Set-Aside	\$1,425,000	\$1,500,000
Total Library	\$5,740,000	\$8,600,000
<u>Museum, Zoo and Biological Park, and Cultural Facility Bonds</u>		
Renovation and Repair (BioPark)	\$3,500,000	\$3,500,000
Balloon Museum	\$250,000	\$200,000
KiMo Theater Renovation	\$100,000	\$0
Albuquerque Museum History Exhibit Renovation	\$1,200,000	\$0
Casa San Ysidro	\$0	\$200,000
Total Museum, Zoo and Biological Park, and Cultural Facility Bonds	\$5,050,000	\$3,900,000

Major Projects for GO Bond Program (Grouped by Bond Purpose Questions for 2015 Election)		
Bond Purpose¹	2013	2015
<u>Public Transportation Bonds</u>		
Revenue and Support Vehicle Replacement / Expansion	\$4,000,000	\$3,790,500
West Side Transit Facility / Transit Facility Rehabilitation	\$350,000	\$125,000
Park & Ride Facilities/Bus Stop Improvements	\$400,000	\$47,000
All Other Public Transportation	\$750,000	\$437,500
Total Public Transportation	\$5,500,000	\$4,400,000
<u>Senior, Family, Community Center and Community Enhancement Bonds</u>		
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$1,500,000	\$2,100,000
Singing Arrow Community Center Renovation	\$1,000,000	\$0
Pat Hurley Community Center	\$250,000	\$1,490,000
Westgate Community Center	\$500,000	\$4,350,000
Dennis Chavez Community Center	\$0	\$1,400,000
All Other Senior, Family & Community Center	\$2,300,000	\$1,600,000
Neighborhood / Council Set-Aside	\$1,925,000	\$1,100,000
Total Senior, Family & Community Center	\$7,475,000	\$12,040,000
<u>Metropolitan Redevelopment Bonds</u>		
Railyards Improvements & Renovations	\$350,000	\$1,500,000
Innovation District/Downtown Improvements	\$0	\$250,000
East Gateway Metropolitan Redevelopment Area	\$800,000	\$100,000
West Central Metropolitan Redevelopment Area	\$500,000	\$100,000
Economic Development/Revitalization	\$2,000,000	\$0
New York Metropolitan Redevelopment Area/El Vado Casa Grande Redevelopment Project	\$450,000	\$0
Comprehensive Community Planning/Revitalization	\$500,000	\$400,000
Total Metropolitan Redevelopment	\$4,600,000	\$2,350,000
<u>Affordable Housing Bonds</u>		
Affordable Housing	\$2,500,000	\$4,300,000
Neighborhood / Council Set-Aside	\$0	\$150,000
Total Affordable Housing Bonds	\$2,500,000	\$4,450,000
<u>Total General Obligation Bond Program</u>	<u>\$114,405,000</u>	<u>\$117,810,000</u>

Note 1: All totals without 1% for Public Art

Several projects in the 2015 G.O. program stand out in size and importance to the community. The City has undertaken a very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2009 bond program included \$2.5 million for that effort and the 2011 program included several large median projects totaling three million dollars. The 2013 bond program included an additional two million dollars and the 2015 bond program included an additional \$1.5 million to continue the effort.

In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City. The voters approved \$10 million for this program in the 2007 and 2009 programs and 2011. In 2013 \$2.5 million was approved and in 2015, \$4.45 million was approved for workforce housing.

In the 2007 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3% for a total of \$4.6 million. \$4.7 million was approved in 2009, \$4.9 million in 2011, \$3.45 million in 2013 and \$3.57 million in 2015.

ABQ: The Plan

In addition to the General Obligation Debt Program presented to the voters in October 2011, voters were asked to approve funding for two projects that were part of ABQ: The Plan – a capital investment plan created to focus on critical capital projects that create opportunities for increased tourism and economic activity and build upon existing city assets and previous planning efforts.

The initial two projects presented to the voters were turned down; however, in November 2012, voters were presented a single \$50 million dollar project - the rebuilding of the Paseo del Norte Interchange at I-25. The question was approved. Adding to the funding, the State legislature in their capital program dedicated \$30 million to the project, Bernalillo County dedicated \$5 million, and federal funding of \$8 million was made available to shore-up the difference. The \$93 million project was managed by the New Mexico Department of Transportation and was completed in early summer of 2015.

Operating and Maintenance Costs of G.O. Program

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental operating funding for capital projects coming-on-line are detailed in the "Budget Highlights" section of each department narrative.

The following table summarizes the incremental operating budget impacts of the capital program based on information provided by departments during the development of the 5-Year Forecast.

<u>Incremental CIP Coming-On-Line Estimates</u>			
Funding Allocation Category <i>Department/Division</i>	FY/17	FY/18	FY/19
<i>Animal Welfare Department</i>			
Kennel D Project Phase II addition Bldg operation costs:utilities & supplies (1872sf)		17,000	17,000
<i>Total Animal Welfare</i>	<i>\$0</i>	<i>\$17,000</i>	<i>\$17,000</i>
<i>Cultural Services</i>			
Museums	-	28,119	212,119
Bio Park Exhibits	350,000	368,613	368,613
Library Automation		21,000	21,000
<i>Total Cultural Services</i>	<i>\$350,000</i>	<i>\$417,732</i>	<i>\$601,732</i>
<i>Family and Community Services</i>			
Pat Hurley Community Center		189,296	
Dennis Chavez Community Center		151,540	
West Gate Community Center		173,169	
Sing Arrow Community Center		108,402	
<i>Total Family and Community Services</i>	<i>\$0</i>	<i>\$622,407</i>	<i>\$0</i>
<i>Fire Department</i>			
Mesa del Sol Fire Station	-	571,561	571,560
<i>Total Fire Department</i>	<i>\$0</i>	<i>\$571,561</i>	<i>\$571,560</i>
<i>DMD/ Traffic Engineering Division</i>			
Intersection Signalization		110,000	110,000
Albuquerque Traffic Management System/Intelligent Traffic Systems	220,000	330,000	360,000
Street Light maintenance & marking/signage	330,000	1,000,000	1,000,000
Increase in electricity costs due to additional equipment and rate increases of 2%		250,000	250,000
New Street lighting staff, equipment and materials		300,000	300,000
Repairs and Maintenance		50,000	50,000
New Expanded Roadways		800,000	800,000
New drainage systems		350,000	350,000
<i>Total DMD</i>	<i>\$550,000</i>	<i>\$3,190,000</i>	<i>\$3,220,000</i>
<i>Parks & Recreation Department</i>			
Bosque Trail Development		50,609	50,609
Balloon Fiesta Park Improvements		15,000	15,000
Open Space Land Acquisition, Fencing & Protection		50,609	50,609
New Park Development & Land Acquisition		338,892	376,392
<i>Total Parks & Recreation Department</i>	<i>\$0</i>	<i>\$455,110</i>	<i>\$492,610</i>

<u>Incremental CIP Coming-On-Line Estimates</u>			
Funding Allocation Category <i>Department/Division</i>	FY/17	FY/18	FY/19
<i>Planning</i>			
Posse Software		10,599	3,831
Route 66 Wayfinding signs		16,000	1,000
Eplan Software License/Maintenance Fees (DRB, DRC, EPC, ZHE, Board of Appeals)		28,144	845
Railyards Utilities Cost	15,000	1,000	1,000
<i>Total Planning Department</i>	<i>\$15,000</i>	<i>\$55,743</i>	<i>\$6,676</i>
<i>Senior Affairs</i>			
1st Street Property(New)- Home Services	32,272		
North West Multigenerational Center		1,037,726	
North Domingo Baca Phase III (Gym)		168,288	
Palo Duro Fitness Addition		29,153	87,458
<i>Total Department of Senior Affairs</i>	<i>\$32,272</i>	<i>\$1,235,167</i>	<i>\$87,458</i>
<i>Infrastructure</i>			
	196,900		
<i>Applications</i>			
	86,300	279,000	279,000
<i>Total Department of Technology and Innovation</i>	<i>\$283,200</i>	<i>\$279,000</i>	<i>\$279,000</i>
Total General Fund Departments CIP Coming-On-Line	<u>\$1,230,472</u>	<u>\$6,843,719</u>	<u>\$5,276,036</u>
<i>Transit Department</i>			
Subsidy to Fund 661 from General Fund (ART and CUTC Platform Project)		2,125,000	2,395,000
<i>Transit Department</i>	<i>\$0</i>	<i>\$2,125,000</i>	<i>\$2,395,000</i>
Total GF Subsidized CIP Coming-On-Line	<u>\$0</u>	<u>\$2,125,000</u>	<u>\$2,395,000</u>
Total CIP Coming-On-Line	<u>\$1,230,472</u>	<u>\$8,968,719</u>	<u>\$7,671,036</u>

ENTERPRISE PROGRAM

The two major enterprise funds for the City are Aviation and Solid Waste. They have substantial capital budgets and both are discussed in this section. The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects; therefore no voter approval is needed. The money for projects is generated by fees paid for the services provided by the enterprise with a pledge against the net revenues of the respective system. As with the

G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for these two enterprise funds.

More detail and all ten years of the decade plan are available in the Capital Appendix.

Enterprise Capital Programing (\$000's)

Solid Waste Management										
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Heavy Equipment	10,220	6,870	6,870	6,870	6,870	6,870	6,870	6,870	6,870	6,870
Refuse Facility Replacement/Repair	400	400	400	400	400	400	400	400	400	400
Computer Equipment	150	100	150	150	150	150	150	150	150	150
Cerro Colorado New Cell Const. & Methane Gas Collection System	700	700	700	700	700	700	700	700	700	700
Landfill Remediation	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270
Automated System (Carts)	600	700	600	600	600	600	600	600	600	600
Commercial Collector Bins	150	100	150	150	150	150	150	150	150	150
Alternative Landfills	219	219	219	219	219	219	219	219	219	219
Special Projects	4,684	1,384	15,634	20,884	4,634	884	1,134	384	634	384
Total Solid Waste	18,393	11,743	25,993	31,243	14,993	11,243	11,493	10,743	10,993	10,743

Aviation										
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Airfield and Terminal Maint. Set Aside	0	0	0	0	0	10,000	10,000	10,000	10,000	10,000
Airport system sustainability projects	500	500	500	500	500	500	500	500	500	500
Aviation Center for Excellence (ACE)	2,060	6,365	0	0	0	0	0	0	0	0
Double Eagle II Projects	3,549	6,765	10,075	0	0	2,000	0	0	0	0
New federal inspection station	0	0	0	6,753	0	0	0	0	0	0
Property acquisition	0	0	0	0	0	0	0	4,000	2,000	2,000
Remediation of financial system	1,030	0	0	0	0	0	0	0	0	0
Roadways Parking and Landscape	8,675	7604	11312	5628	18457	0	0	0	0	0
Runways and Taxiways	10732	10620	12368	12098	0	0	0	0	0	3,200
Sunport lease facility	0	2,122	0	0	0	0	0	0	0	0
Terminal improvements	14,783	9,283	4370	2251	0	0	0	0	0	0
FTZ infrastructure	0	0	7,601	0	0	0	0	0	0	0
Total Aviation	41,329	43,259	46,226	27,230	18,958	12,500	19,500	14,500	12,500	15,700

DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with the full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities and public safety facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of development for infill or other reasons. The fees by area are included in the Capital Appendix. Through FY/15 the program has raised approximately \$36.3 million.

Expenditures to date have been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade plan for the impact fee program.

The Impact Fee Program was revised and updated by the Council in November of 2012. The new ordinance established new fees, new service areas, and an updated CCIP. Fees were set based on a proportion of the consultant's recommendation and phased in over five years. A copy of the updated CCIP and fee schedule is included in the Capital Appendix.

DEVELOPMENT IMPACT FEES COLLECTED
(\$000's)

PURPOSE	FY/06	FY/07	FY/08	FY/09	FY/10	FY/11	FY/12	FY/13	FY/14	FY/15	Total
Roadway	1,972	3,826	6,170	1,601	990	439	622	558	384	654	17,216
Storm Drainage	525	1,033	1,821	1,062	337	214	113	162	138	134	5,538
Public Safety	413	905	1,089	379	452	491	218	210	96	123	4,376
Parks, Open Space and Trails	882	2,447	2,401	825	652	306	538	514	433	646	9,645
Total	3,792	8,211	11,481	3,867	2,431	1,450	1,490	1,445	1,063	1,051	36,281

RECENT GROSS RECEIPTS TAX REVENUE BACKED BONDS

In November 2012 voters approved the issuance of up to \$50 million in Gross Receipts Tax Bonds for the construction of the Paseo del Norte/I-25 Interchange. The bonds were sold in early 2013. Because of the City's high credit ratings and excellent reputation among investors, the City was able to price its bonds at 2.86% which was below existing market levels. The \$46 million of bond proceeds along with the City's cash contributions funded \$50 million of the \$93 million project. Bernalillo County contributed \$5 million, the State contributed \$30 million, and the federal government contributed the final \$8 million. The project managed by the New Mexico Department of Transportation, began in late summer of 2013 and was completed in the spring of 2015. Additional Gross Receipts Tax Bonds were issued in May of 2015. \$42 million of tax exempt bonds were issued in May of 2015 for several projects: a

visitor center, sports complex, public pool, library, sports complex, rapid transit project, broad band phone service (Voice over Internet Protocol), \$10 million of taxable bonds were also issued in support of Local Economic Development Act projects.

In 2016, The City issued \$24 million in revenue bonds backed by Lodgers' and Hospitality fee revenue. Proceeds will be used for a downtown redevelopment project aimed at attracting tourism. The project includes a 429 space parking structure.

The FY/17 budget includes debt service to issue \$20.3 million in GRT revenue bonds to pay for a myriad of capital projects including \$9 million to complete the sports field complex on the Westside.

ECONOMIC OUTLOOK

NATIONAL ECONOMY AND KEY POINTS FROM THE HIS GLOBAL INSIGHT OUTLOOK

The national economy influences the Albuquerque and New Mexico economy in a variety of ways. Interest rates affect purchasing and construction. Federal government spending affects the local economy through spending and employment at the federal agencies, the national labs and military bases. Inflation affects prices of local purchases and wages and salaries of employees.

The following is based on the October 2015 forecasts from IHS Global Insight (IHS). Along with the baseline forecast, alternative forecasts are prepared with pessimistic and optimistic scenarios. The Forecast period is FY/16 to FY/20.

Baseline Scenario

In the baseline forecast, assigned a probability of 65%, IHS expects annual growth of 2.5% in real GDP for FY/16. This is down slightly from the 2.7% growth in FY/15. Growth is expected to increase to 3.1% in FY/17 and remain around 2.5% for the remainder of the forecast period. Much of the limitation is due to ongoing international risks. These risks include: declining European economy, the weakness in the world economy, and the stronger dollar increasing imports. Consumer's confidence is expected to increase in FY/17 and remain near this level until FY/20 when it increases slightly. Real government expenditures are expected to decline slowly through FY/19 and increase in FY/20. Nationally, total employment reached the pre-recession peak in May of 2014. Unemployment reached a peak of 9.9% in the fourth quarter of 2009 declining to 5.7% in FY/15 and remaining near 5% for the forecast period.

Inflation, as measured by the Consumer Price Index (CPI) is expected to be only 0.8% in FY/16, but increase to 2.6% in FY/17 and remain near this level for the remainder of the forecast. The low levels were largely due to the decline in oil prices. Relatively weak wage growth and increases in productivity limit the cost of employment putting little pressure on costs. Oil prices (West Texas Intermediate) decline in FY/16 to \$45.90 per barrel and increase annually to reach \$84.90 in FY/20. The increases in oil price add to the CPI. The CPI excluding food and energy is 1.9% in FY/16 and remains around 2.2% for the forecast near the Federal Reserve Bank (FRB) target of 2%. The moderate inflation expectation also plays into limited increases in interest rates. IHS believes that the FRB will not raise the federal funds rate until December of 2015; reaching 0.4% in FY/16 and 3.9% by FY/20.

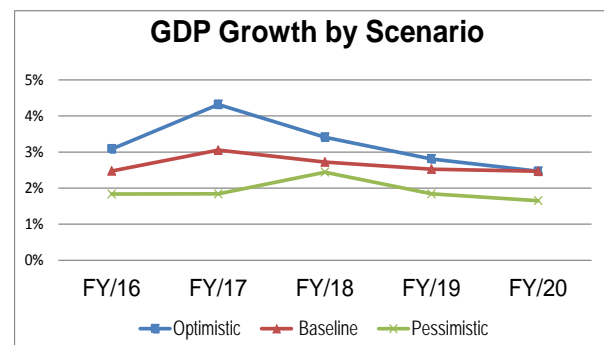
There are a number of risks in the economy. The battle in congress over spending, taxes and extension of the debt ceiling will be faced again. The Eurozone is slowing and may fall into recession. Household formation is low limiting residential construction. The current levels of uncertainty restrain business activity and investment and hiring. Unfortunately, these high levels of uncertainty are likely to remain with us over the next few years. Although IHS discusses the possibility of a government shutdown as a risk they do not include it in any of their scenarios.

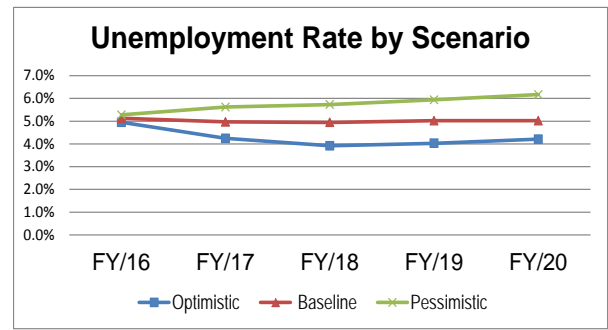
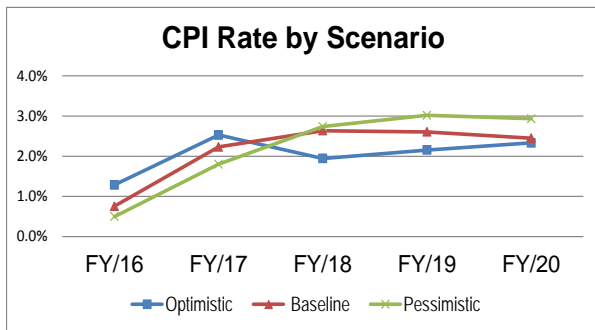
Pessimistic Scenario

The pessimistic scenario is assigned a probability of 20%. In this scenario, the recovery stalls. Much of this is the result of weakness in the international markets, particularly the developing countries and China. Construction is weak in part due to more difficulty in access to credit and a decrease in household formation. Fiscal policy does not respond and government spending contracts. Employment growth stalls and unemployment increases to 6.2% in FY/20, an increase of over one-percent above the baseline level, Inflation is below the baseline in the early years, but exceeds it in the out years in part due to supply constraints that raise the price of oil to \$97 per barrel in FY/20. The FRB doesn't increase rates until the end of FY/18. The federal funds rate then increases rapidly to 3.9% in FY/20 which is above the baseline level.

Optimistic Scenario

The optimistic scenario is assigned a probability of 15%. In this scenario IHS assumes that basically everything goes right. The Eurozone and emerging markets show strong growth helping exports. Inflation is originally above the baseline as strong demand pushes it up. The FRB reacts and starts raising interest rates in FY/15 to limit inflation. Even with higher interest rates housing starts accelerate and unemployment drops to 3.9% in FY/19.

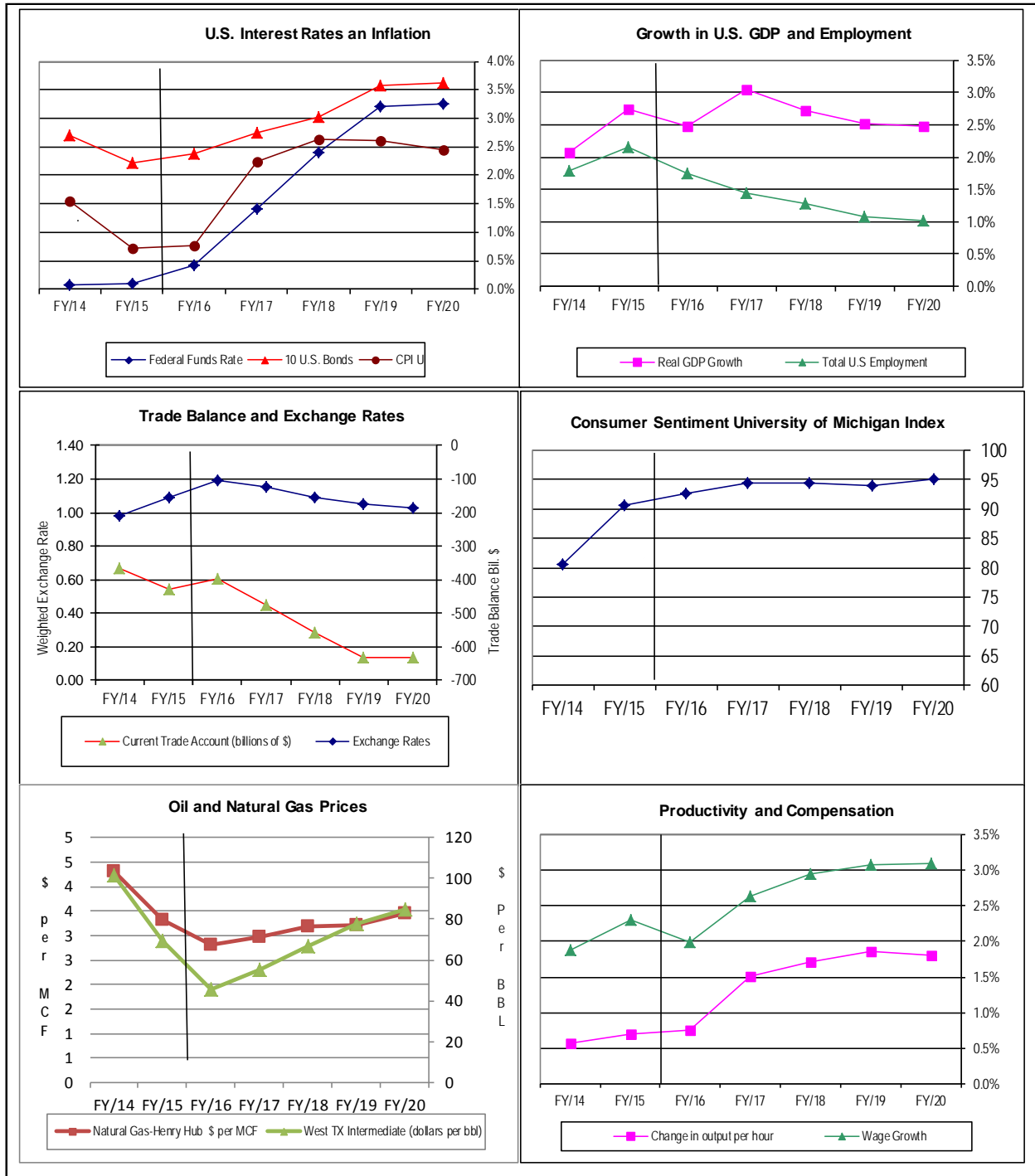




More information is available on the scenarios and a comparison in the section on Alternative Scenarios.

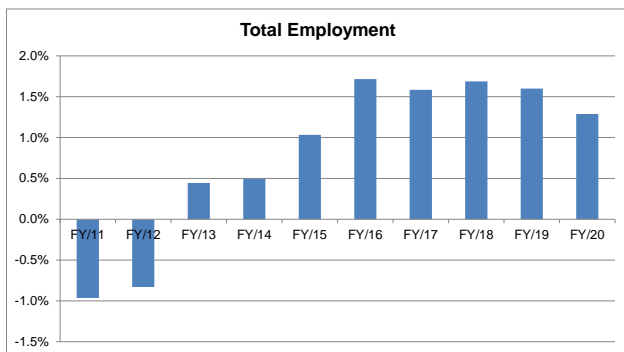
U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR)

October 2015 Baseline Forecast



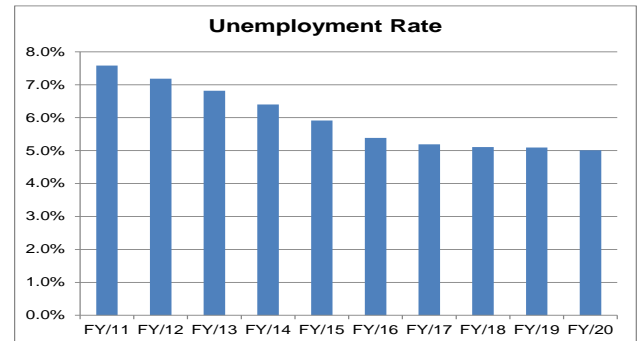
Albuquerque Economy

The outlook for the Albuquerque economy is developed by the Bureau of Business and Economic Research (BBER) at the University of New Mexico. They use national forecasts from IHS and local insights to develop forecasts of the state and local economy. The BBER FOR-UNM forecasting model for October 2015 provides the forecast of the Albuquerque economy that is presented in the following section. The Albuquerque economy declined in sync with the national economy, but has lagged in its recovery. Total employment in the Metropolitan Statistical Area (MSA) increased in the 3rd quarter of 2012 but this gain was due to a change in processing by the department of Workforce Solutions and not in actual employment. The 4th quarter of 2014 and the 1st quarter of 2015 showed increases approaching 1%. The FOR-UNM forecast of employment in October 2015, has positive non-agricultural (non-ag) employment growth beginning in FY/13, though as mentioned above, FY/13 is due only to a technical adjustment. The growth in total employment in FY/14 was 0.4% and FY/15 growth in total employment is expected at 1.0%. This includes one quarter of forecasted employment.



The Albuquerque economy lost over 27 thousand jobs from FY/08 to FY/12 a loss of 7% of total employment. About seven thousand jobs were added in FY/13 to FY/15. In FY/16 employment is expected to increase 1.7%. The period FY/17 to FY/19 increase at a rate of 1.6% to 1.7%, with FY/20 showing a slowdown to 1.3%. This is a muted growth rate for pulling out of a recession. The economy does not approach FY/08 employment levels until FY/19. This puts the Albuquerque recovery over four years behind the national economy in terms of reaching post-recession employment levels. Government employment limits growth, with private sector employment growth exceeding total employment growth from FY/12 through FY/20. Construction has improved and is

now helping the economy. The unemployment rate continues to decline, but some of this is due to discouraged workers leaving the labor force. In calendar year 2015 there is somewhat a reversal of this with a small increase in the unemployment rate caused in part by people re-entering the labor force. The rate is expected to slowly decline to 5.4% in FY/20. This is above the unemployment rate for the U.S. for the entire forecast period.



In addition to the tables embedded in the following section there are a series of charts and tables that provide some comparisons of Albuquerque to the U.S. economy. Additionally, Albuquerque MSA employment numbers are provided for FY/13 to FY/20 by the major North American Industrial Classification System (NAICS) categories.

Retail and Wholesale Trade

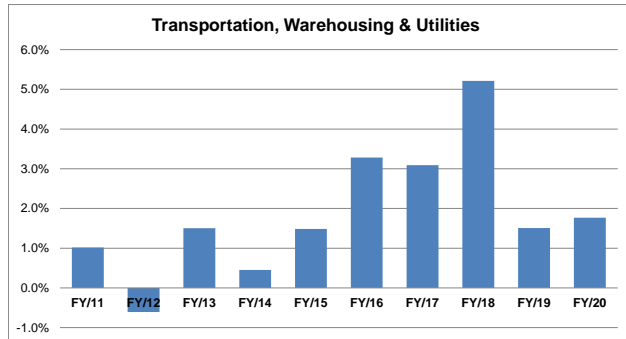
These sectors account for about 15% of employment in the MSA. It is a particularly important sector in terms of the Gross Receipts Tax; making up about 30% of GRT. As the recession hit, the closure of stores and reductions in purchases substantially hit employment and GRT in this sector.



The sector is expected to have employment growth of just over 0.6% in FY/15 and 1.2% in FY/16. Growth remains close to this level for the remainder of the forecast period.

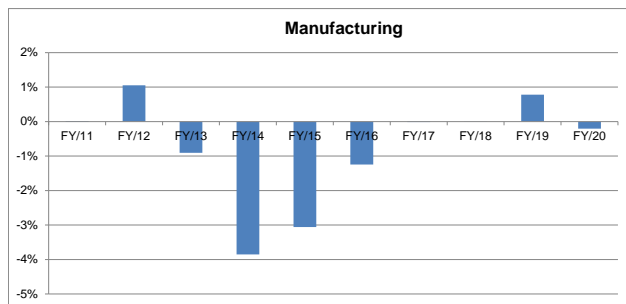
Transportation, Warehousing and Utilities

This sector while important, only accounts for 2.5% of employment. Employment growth in this sector was weak before the recession hit and then declined substantially in FY/09 and FY/10. In FY/11 the sector grew 1.2%, but declined in FY/12. The expectations for the forecast are a robust recovery with growth over 5% in FY/18. With this growth the sector reaches the pre-recession high in FY/18.



Manufacturing

This sector accounts for about 4.5% of employment in the MSA. It is an important sector as it creates relatively high paying jobs that bring revenue from outside the area. It also generates purchases of materials and services in the local economy making this sector's impact greater than its employment share.

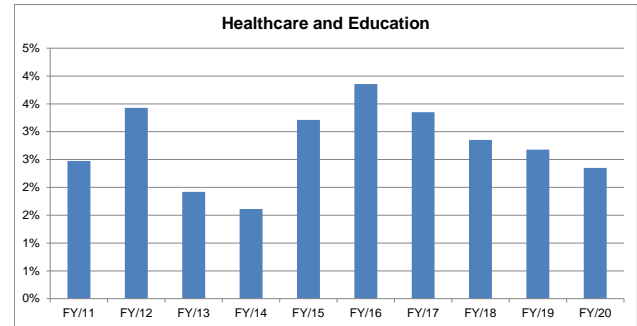


After substantial job losses including closing of Eclipse Aviation and General Electric, the sector posted small gains in FY/11 and FY/12. In FY/13 and FY/14 the sector declined and is expected to decline again in FY/15 and FY/16. Intel has continued to reduce the number of employees. They currently have approximately 2,300 employees down from a high of over 5,000. The sector is expected to show growth only in FY/19. FY/20 employment is only 71% of the employment of FY/08.

Educational and Health Services

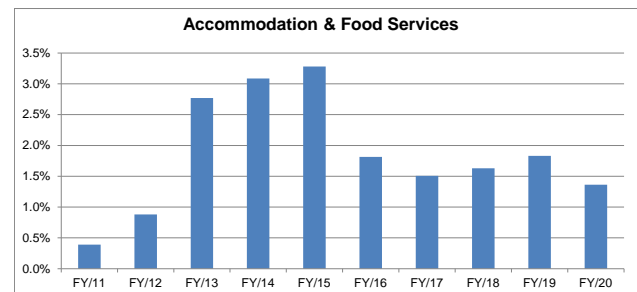
This sector is predominantly health services and accounts for 15.5% of employment. Albuquerque is

a major regional medical center that brings people into the area for services. Presbyterian Hospital and its HMO are one of the largest employers in the area. This was the only sector that increased through the recession and continues to be a primary driver for economic growth. Growth slowed in FY/14 but growth is expected to increase in FY/15. This sector is the largest contributor to employment growth in the forecast period adding about 8,400 jobs (28.5% of total job growth) from FY/15 to FY/20.



Accommodation and Food Services

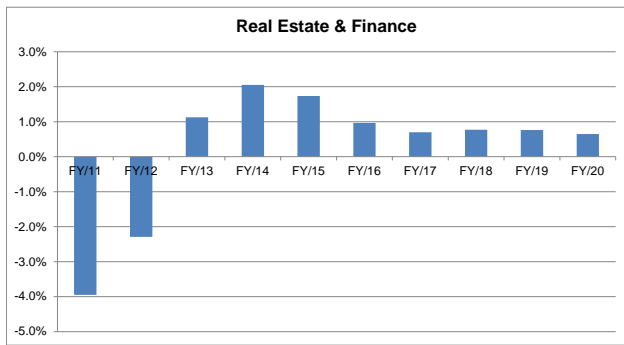
This category includes eating and drinking establishments as well as hotels and other travel related facilities. It accounts for 10% of employment in the MSA. The sector is a major contributor to both GRT and Lodgers' Tax.



FY/14 and FY/15 have growth of over 3%. The sector reached its previous peak of FY/08 in FY/14. The remainder of the forecast is relatively strong with growth around 2%.

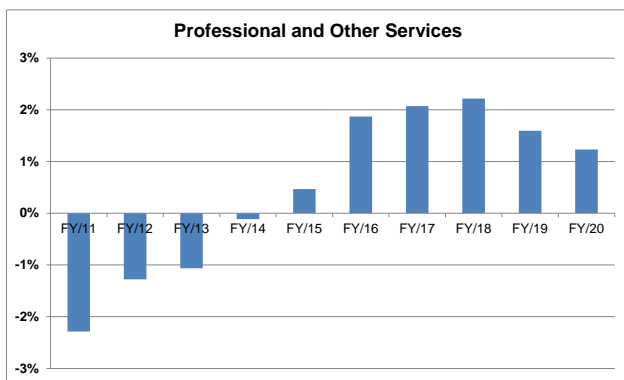
Real Estate & Financial Activities

This is two sectors and includes finance, insurance and real estate including credit intermediation. It accounts for about 4.5% of employment in the MSA. The financial crisis, the consolidation of banking, and the collapse of real estate impacted this sector. FY/13 shows an increase of 1% with FY/14 increasing 1.8%. Growth tapers off through the remainder of the forecast. In FY/20 the sector remains 1,300 jobs below the peak level of FY/06.



Professional and Other Services

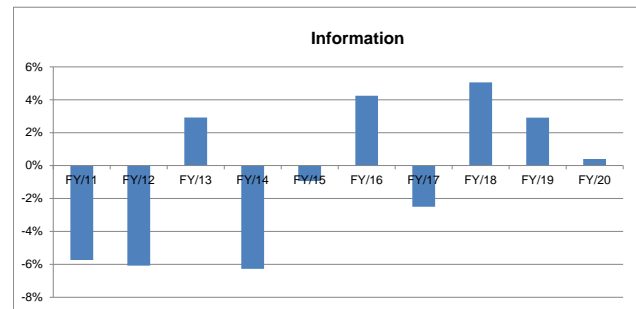
This category is a grouping of four service sectors (Professional and Technical, Management of Companies, Administrative and Waste Services, and Other Services). The category accounts for 18% of the employment in the MSA. It includes temporary employment agencies, some of Albuquerque's back-office operations, and architect and engineering firms that are closely tied to construction. It also includes Sandia National Labs (SNL).



While the national labs gained some positions in FY/11 through FY/14, the sector as a whole was weak. This began to change in FY/15 as construction services (engineering and architecture) began adding jobs. The sector shows growth at about 2% a year from FY/16 to FY/18. In FY/20 it still remains 3,000 jobs below the peak of FY/08.

Information

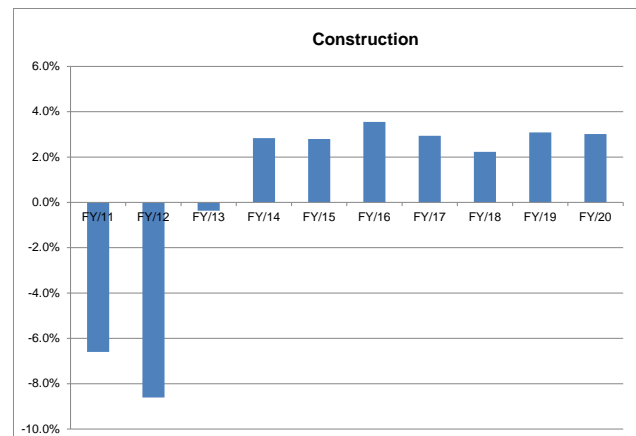
This sector includes businesses in telecommunications, broadcasting, publishing and internet service establishments. It also includes the film studios. It accounts for about 2% of employment in the MSA. FY/13 posted solid growth, but FY/14 showed a substantial decline and FY/15 continues a slight decline. The remainder of the forecast shows the swings in growth as the sector remains relatively unstable.



Construction

Construction is typically cyclical, with significant swings in building and employment. Construction is an important sector and has an impact on the economy larger than its employment share of 5%. This sector lost 12 thousand jobs from FY/07 to FY/13. In FY/07 its employment share was 8%. After falling consistently from FY/07, employment in construction began increasing at the end of FY/13. FY/14 grew 3%, slowing somewhat in FY/15, but picking up in the remainder of the forecast. Even with this growth construction employment is forecasted to be 27% or 8,500 jobs below the FY/07 peak.

Construction permits show the trends in construction and the types of construction. The graph following this section shows the real values of building permits after adjusting by the CPI from 1970 to 2014. Construction is categorized as new construction or additions, alterations, and repairs.



New construction is further separated as residential and commercial. Five distinct peaks occurred in 1973, 1979, 1985, 1995 and 2005. The last cycle was the longest and the fall following 2005 was the largest.

The lowest level of residential construction was reached in the period of August 2008 to February 2009. From this point single family permitting has increased, but it remains subdued and at levels well

below pre-recession permitting. In 2008 much of the decline in residential construction was offset by new commercial, primarily public sector construction. Much of this construction was for new Albuquerque public schools. In 2009 residential housing stabilized, but commercial construction fell making 2009 the worst year as far as percentage decline in new construction. Additions, alterations, and repairs did not drop as significantly as new construction but still showed declines. This category is dominated by commercial and public projects.

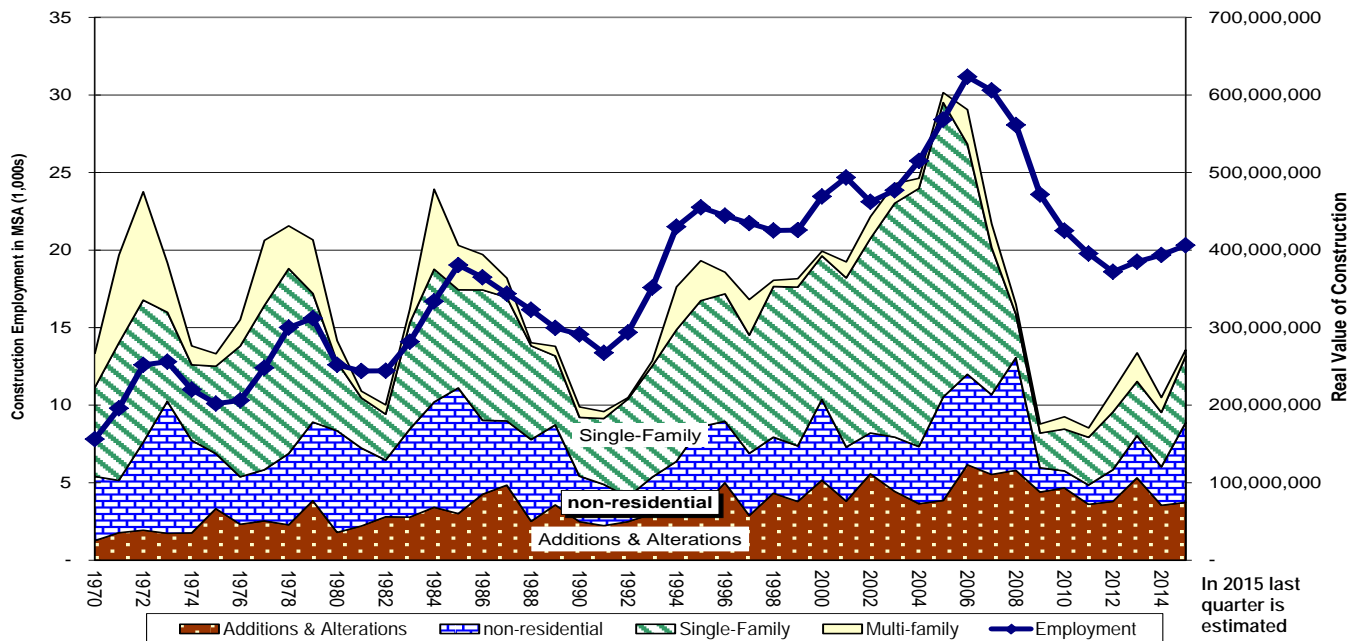
Looking forward, single family permitting is expected to grow relatively slowly. In FY/14 only 814 single family units were permitted, down about 100 units from FY/13. In FY/15 there was a small increase to 902 units. In FY/16 this is expected to increase to 1,200 units. The forecast trends up to 1,900 units by FY/20. These are historically very low numbers; below the early 1990s. Lack of job growth has led to out-migration and very low growth in population. Multi-family construction showed some strength in

FY/13 with 933 units and 760 units in FY/14. These permits fell to only 192 units in FY/15, but are expected to rebound with 626 units in FY/16. This is expected to increase somewhat with 823 units permitted in FY/20.

Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA.

As shown in the chart following this section, construction employment moves similarly to permit values, but differences occur. Some of this is due to projects outside the City as well as non-building projects. Growth in employment was very strong in 2000-2006, driven in large part by the Intel project and the Big-I reconstruction project.

**Construction Values In City of Albuquerque Deflated by CPI
and Construction Employment in the MSA in Thousands**

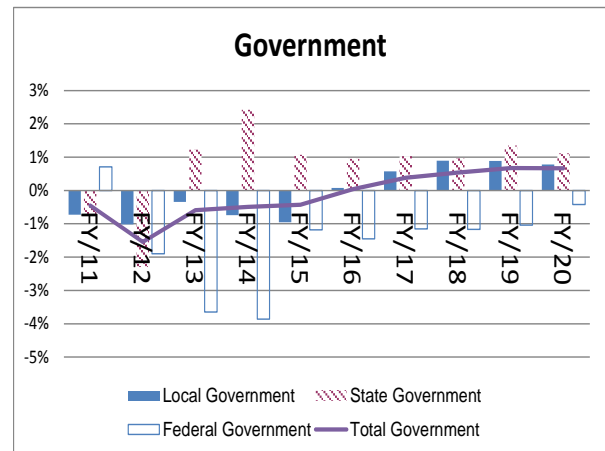


Government

The government sector makes up almost 21% of the Albuquerque MSA employment. The largest part of State and Local government is education. Local Government includes the public schools and State Government includes the University of New Mexico and Central New Mexico Community College. The local sector also includes Indian enterprises. The Federal Government makes up 4.4% of employment; nationally Federal government makes up 3.4% of total employment. This doesn't include military employment which is counted separately.

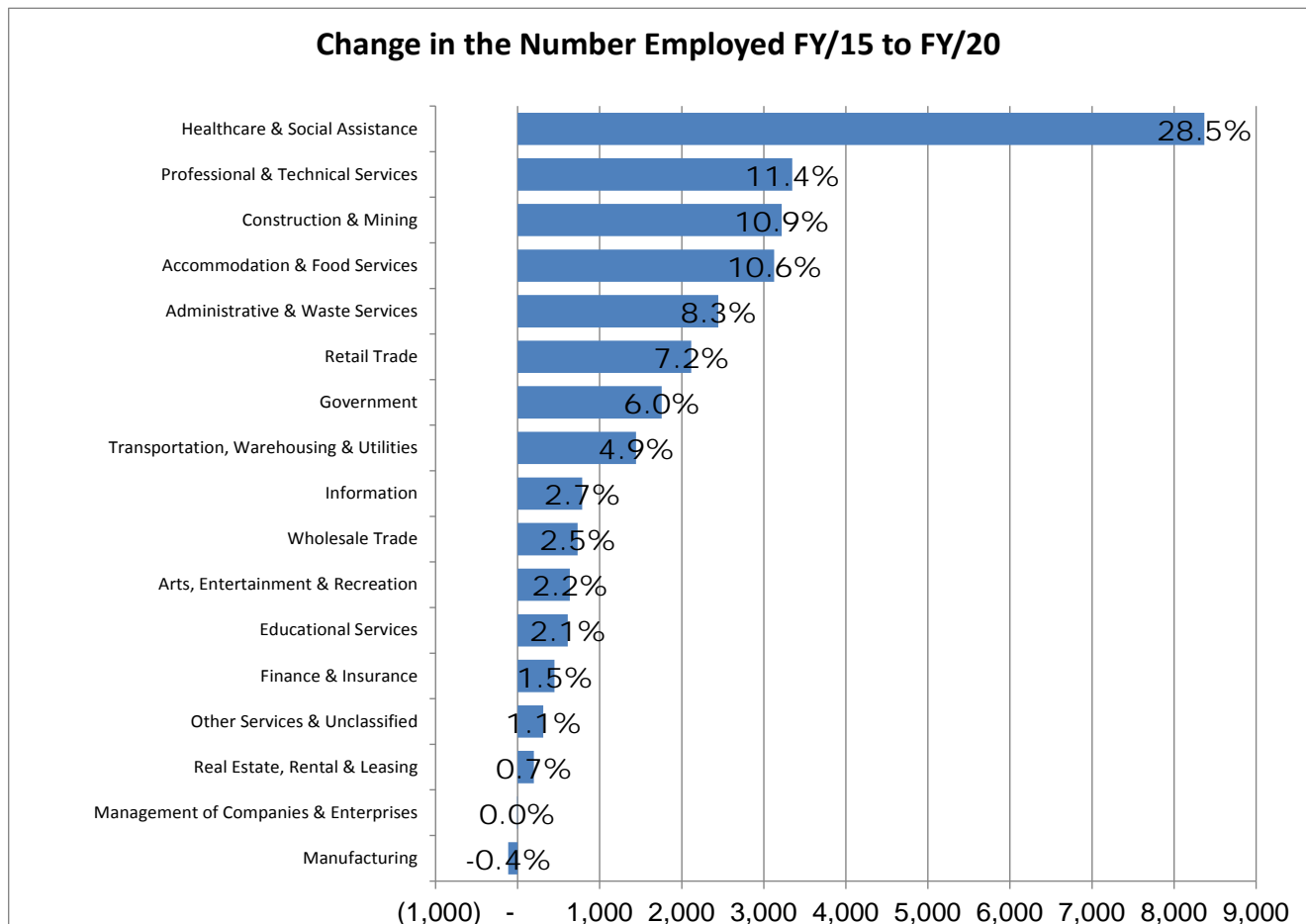
Active military is around 6,000 or about 1.7% of the total non-agricultural employment. Nationally military is 1% of total non-agricultural employment.

Government employment slowed and decreased in FY/11 through FY/15. Local and State employment decreased due to declines in tax revenue and the inability to fund the same level of employees. State and Local are flat in FY/13 and improve in the out years, due to increased tax revenues and the ability to fund state and local government employment.



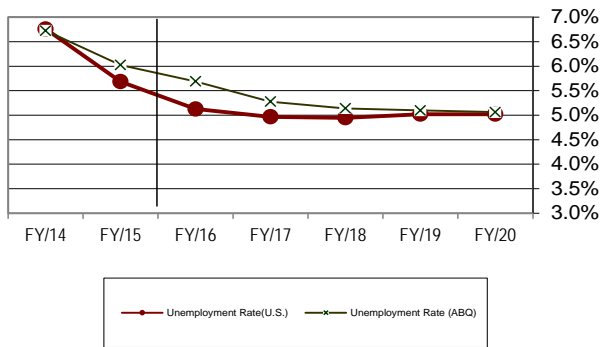
Federal Government after growing strongly in FY/10 showed little growth in FY/11 and declines in FY/12 through the remainder of the forecast. This occurs due to the federal government taking steps to reduce its expenditures. The forecast has continued losses in federal jobs with local government having a bit of a recovery.

The following charts and tables present more information on the Albuquerque economy and its comparison to the U.S.

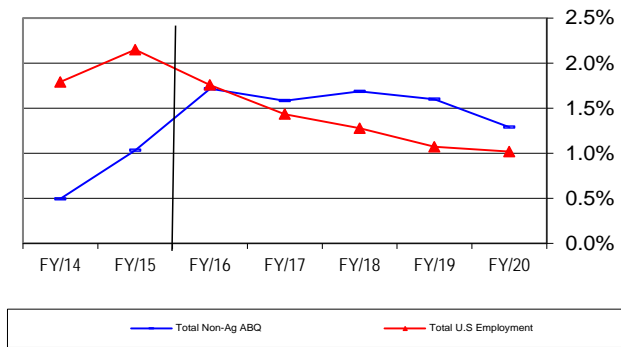


Albuquerque MSA and Comparisons to the U.S -- Fiscal Year October 2015

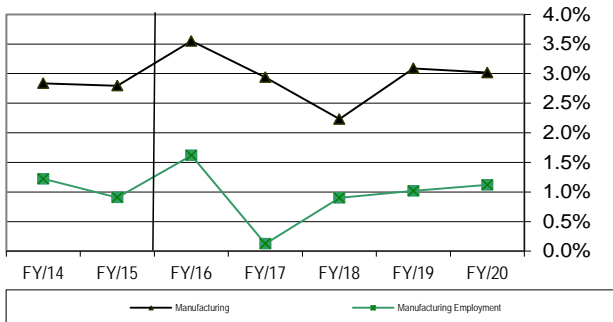
Albuquerque MSA vs. U.S. Unemployment Rates



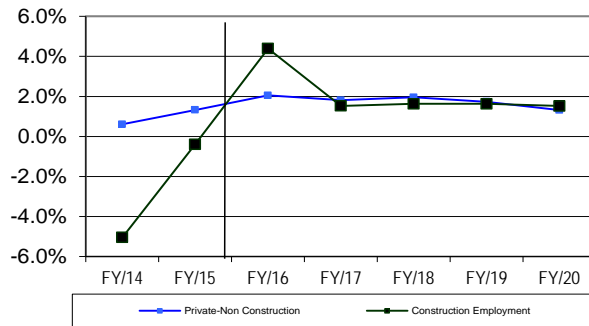
Albuquerque MSA vs. U.S. Employment Growth



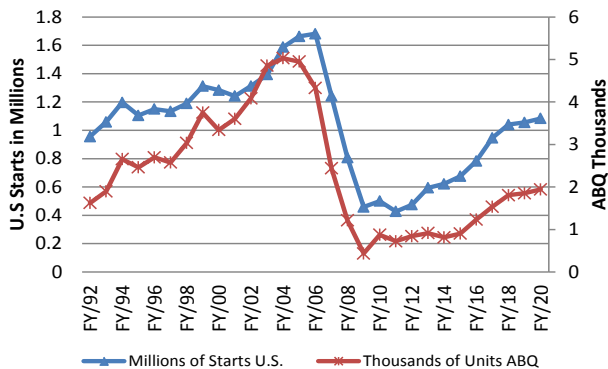
Albuquerque MSA vs. U.S. Manufacturing Employment Growth



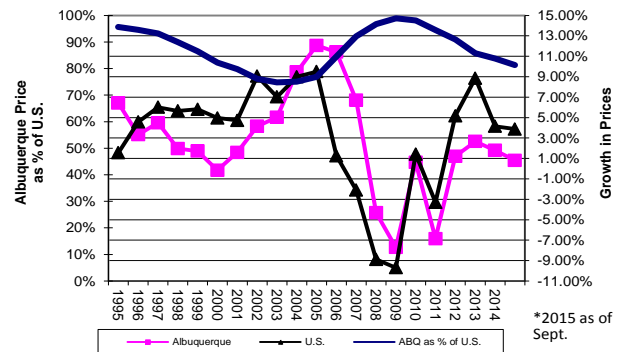
Albuquerque MSA Construction and Private Non-Construction Employment Growth



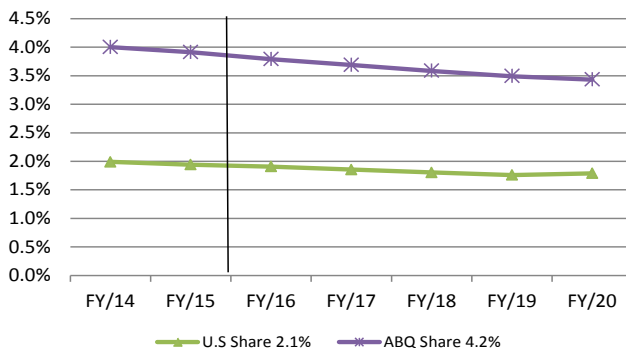
Single Family Construction



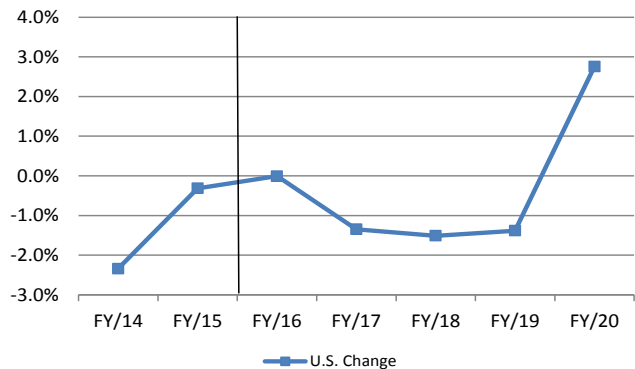
Comparison of Growth in Existing Home Sales Price by Calendar Year



Federal Government Employment as Share of Total Employment



Change in Federal Government Employment



Economic Variables Underlying the Forecast by Fiscal Year

		Historical		Forecast						
		FY/13	FY/14	FY/15	FY/16	FY/17	FY/18	FY/19	FY/20	
National Variables										
Real GDP Growth Federal Funds Rate 10 U.S. Bonds CPI U Unemployment Rate(U.S.) Total U.S Employment Manufacturing Employment Consumer sentiment index--University of Michigan Exchange Rates Current Trade Account (billions of \$) Change in output per hour Natural Gas-Henry Hub \$ per MCF West TX Intermediate (dollars per bbl) Wage Growth	1.4%	2.1%	2.7%	2.5%	3.1%	2.7%	2.5%	2.5%	2.5%	
	0.1%	0.1%	0.1%	0.4%	1.4%	2.4%	3.2%	3.2%	3.3%	
	1.8%	2.7%	2.2%	2.4%	2.7%	3.0%	3.6%	3.6%	3.6%	
	1.7%	1.6%	0.7%	0.8%	2.2%	2.6%	2.6%	2.6%	2.5%	
	7.8%	6.8%	5.7%	5.1%	5.0%	4.9%	5.0%	5.0%	5.0%	
	1.6%	1.8%	2.1%	1.8%	1.4%	1.3%	1.1%	1.1%	1.0%	
	1.2%	0.9%	1.6%	0.1%	0.9%	1.0%	1.1%	1.1%	0.6%	
	78.2	80.6	90.6	92.7	94.3	94.4	94.0	94.0	95.1	
	0.96	0.98	1.09	1.19	1.15	1.09	1.05	1.05	1.03	
	(410.5)	(364.9)	(429.0)	(396.8)	(476.9)	(558.1)	(630.1)	(630.1)	(633.4)	
	0.1%	0.6%	0.7%	0.8%	1.5%	1.7%	1.9%	1.9%	1.8%	
	3.4	4.3	3.3	2.8	3.0	3.2	3.2	3.2	3.5	
	92.3	101.2	69.2	45.9	55.0	66.6	77.7	77.7	84.9	
	1.8%	1.9%	2.3%	2.0%	2.6%	2.9%	3.1%	3.1%	3.1%	
	Albuquerque Variables									
Employment Growth and Unemployment in Albuquerque MSA Total Non-Ag ABQ Private-Non Construction Construction Employment Manufacturing Government Unemployment Rate (ABQ) Construction Units Permitted in City of Albuquerque Single-Family Permits Multi-Family Permits Total Residential Permits	0.4%	0.5%	1.0%	1.7%	1.6%	1.7%	1.6%	1.6%	1.3%	
	0.8%	0.6%	1.3%	2.1%	1.8%	2.0%	1.7%	1.7%	1.3%	
	-0.4%	-5.0%	-0.4%	4.4%	1.5%	1.6%	1.6%	1.6%	1.5%	
	-0.9%	2.8%	2.8%	3.5%	2.9%	2.2%	3.1%	3.1%	3.0%	
	-0.6%	-0.5%	-0.4%	0.0%	0.4%	0.5%	0.7%	0.7%	0.7%	
	6.9%	6.7%	6.0%	5.7%	5.3%	5.1%	5.1%	5.1%	5.1%	
	915	915	902	1,232	1,536	1,805	1,851	1,851	1,942	
	933	933	189	626	737	757	789	789	823	
	1,848	1,848	1,091	1,858	2,273	2,562	2,639	2,639	2,765	
	Source Global Insight and FOR-UNM October 2015 Baseline Forecasts									

Albuquerque MSA Employment in Thousands						
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
Total Employment	356,560	358,320	362,019	368,229	374,060	380,367
Private Employment	280,507	282,641	286,665	292,846	298,386	304,285
Mining & Agriculture	0.754	0.716	0.713	0.745	0.756	0.768
Construction	18,876	19,412	19,954	20,662	21,269	21,744
Manufacturing	17,548	16,871	16,355	16,152	16,150	16,148
Wholesale Trade	11,520	11,459	11,620	11,733	11,881	12,033
Retail Trade	40,830	41,484	41,667	42,210	42,731	42,996
Transportation, Warehousing & Utilities	8,998	9,039	9,173	9,474	9,767	10,275
Information	8,195	7,681	7,609	7,932	7,734	8,124
Finance & Insurance	10,675	11,068	11,392	11,490	11,578	11,666
Real Estate, Rental & Leasing	5,227	5,160	5,117	5,179	5,207	5,249
Professional & Technical Services	28,015	28,182	28,796	29,672	30,492	31,172
Management of Companies & Enterprises	3,298	3,349	3,351	3,330	3,336	3,340
Administrative & Waste Services	24,216	24,146	23,788	24,000	24,511	25,286
Educational Services	4,898	5,024	5,284	5,422	5,538	5,661
Healthcare & Social Assistance	48,551	49,287	50,772	52,795	54,629	56,223
Arts, Entertainment & Recreation	4,291	4,292	4,376	4,520	4,663	4,779
Accommodation & Food Services	34,913	35,990	37,171	37,846	38,416	39,042
Other Services & Unclassified	9,704	9,482	9,528	9,685	9,729	9,780
Government	76,053	75,679	75,354	75,383	75,674	76,082
Local Government	40,446	40,146	39,762	39,793	40,021	40,378
State Government	20,699	21,202	21,429	21,633	21,857	22,069
Federal Government	14,908	14,332	14,163	13,957	13,795	13,634
Military Employment	6,153	6,114	6,141	6,113	6,093	6,081
Growth Rates						
Total Employment	0.4%	0.5%	1.0%	1.7%	1.6%	1.7%
Private Employment	0.7%	0.8%	1.4%	2.2%	1.9%	2.0%
Mining & Agriculture	1.6%	-5.0%	-0.4%	4.4%	1.5%	1.6%
Construction	-0.4%	2.8%	2.8%	3.5%	2.9%	2.2%
Manufacturing	-0.9%	-3.9%	-3.1%	-1.2%	0.0%	0.0%
Wholesale Trade	0.3%	-0.5%	1.4%	1.0%	1.3%	1.3%
Retail Trade	0.2%	1.6%	0.4%	1.3%	1.2%	0.6%
Transportation, Warehousing & Utilities	1.5%	0.5%	1.5%	3.3%	3.1%	5.2%
Information	2.9%	-6.3%	-0.9%	4.2%	-2.5%	5.1%
Finance & Insurance	0.6%	3.7%	2.9%	0.9%	0.8%	0.7%
Real Estate, Rental & Leasing	2.3%	-1.3%	-0.8%	1.2%	0.5%	0.8%
Professional & Technical Services	-1.4%	0.6%	2.2%	3.0%	2.8%	2.2%
Management of Companies & Enterprises	-1.3%	1.5%	0.1%	-0.6%	0.2%	0.1%
Administrative & Waste Services	-0.4%	-0.3%	-1.5%	0.9%	2.1%	3.2%
Educational Services	-0.7%	2.6%	5.2%	2.6%	2.1%	2.2%
Healthcare & Social Assistance	2.2%	1.5%	3.0%	4.0%	3.5%	2.9%
Arts, Entertainment & Recreation	8.8%	0.0%	1.9%	3.3%	3.2%	2.5%
Accommodation & Food Services	2.8%	3.1%	3.3%	1.8%	1.5%	1.6%
Other Services & Unclassified	-1.6%	-2.3%	0.5%	1.7%	0.5%	0.5%
Government	-0.6%	-0.5%	-0.4%	0.0%	0.4%	0.5%
Local Government	-0.3%	-0.7%	-1.0%	0.1%	0.6%	0.9%
State Government	1.2%	2.4%	1.1%	1.0%	1.0%	1.0%
Federal Government	-3.6%	-3.9%	-1.2%	-1.5%	-1.2%	-1.2%
Military Employment	-0.6%	-0.6%	0.4%	-0.5%	-0.3%	-0.2%

REVENUE ANALYSIS

REVISED FY/16 AND APPROVED FY/17 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/15, the actual audited results are reported. FY/16 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast and estimated actuals; the most recent estimate for FY/16 prepared with the proposed FY/17 budget. FY/17 reports revenue estimates from the Five-Year Forecast and the approved budget. Many of the revisions to earlier revenue estimates were made in light of changes in actual receipts.

Revised FY/16 Revenue Estimates. The estimated actual General Fund revenues for FY/16 are \$503.4 million or \$4 million above the FY/16 original budget. This is mostly due to increases in the estimate of GRT and building permit revenue. The one-time revenue includes the loss of FY/17 hold harmless distribution of \$2.4 million and a transfer from the Special Assessments Fund of \$1.3 million. Growth in the recurring one-percent GRT distribution is now expected to be 3.0% in FY/16 somewhat below the estimate of 3.1% from the Five-Year Forecast and an improvement over the estimate of 2.5% in the original budget. Due to weakness in the state shared compensating tax, recurring growth in total GRT is only 2.7%. Property tax revenue remained at the budgeted level and franchise taxes were somewhat weaker than anticipated in the budget. Estimates for building permits are above the budget and the Five-Year Forecast. Miscellaneous revenue increased by \$499 thousand from the budget, led in part by one-time revenue of \$252 for an alternative fuel rebate from the federal government.

The following section on the FY/17 budget includes some detail on FY/16.

Revenue Estimates for Approved FY/17. FY/17 revenues are estimated to be \$515.4 million or 2.4% above the FY/16 estimated actual. This budget also includes \$2.4 million in one-time revenue due to the next increased loss in the hold-harmless in FY/18. The GRT base is expected to increase 2.9%; limited by the reduction in the hold-harmless distribution. Property tax revenue is relatively strong, but somewhat limited due to yield control. Construction related revenues are expected to

grow relatively flat and Increases in most areas are limited due to continued slow growth in the economy.

Gross Receipts Tax Revenues. GRT revenues continue to increase although revenues have been erratic. In the first eight months of FY/16 GRT as measured by the one-percent distribution are 3% above the same period in FY/15, but the monthly year over year growth has varied between -2.7% and 14.4%. The expected growth in the one-percent distribution for FY/16 is 2.9%, though a decline in the local distribution of the compensating tax decreases growth in the overall GRT to 2.6%. In FY/17 the one-percent distribution is expected to grow at 2.9%, limited by the additional reduction in the food and medical hold harmless distribution as well as reductions due to expanded activity at the Tax Increment Development Districts and the manufacturing input GRT deductions.

The economic models used to forecast GRT use information about the economy from the national Global Insight (GI) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts received from all other sources. This is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. The slow growth of the economy continues to limit property tax assessments. The estimated actual property tax revenue for FY/16 is equal to approved budget with the increase in the Bernalillo County Assessors' final tax base being close to the estimate. FY/17 revenues are expected to increase only 1.6% due to the limitation of yield control. The amount of tax is then reduced by \$200 thousand to account for a distribution to the Mesa Del Sol Tax Increment Development District (TIDD). The adjusted growth rate in is 1.4%.

Franchise Taxes. Franchise taxes in FY/16 are expected to be \$412 thousand below the original budget estimate. This reflects lower expected revenues in natural gas and Cable TV franchise that is offset in part by strength in the electric franchise. In FY/17 revenues are expected to show slow growth of only 1.0%. This growth comes from the electric franchise, offset in part by declines in telephone and cable TV franchises. There are no rate increases built into any of the utility franchise estimates.

Payments-In-Lieu-Of-Taxes (PILOT). PILOT revenues in FY/16 are expected to equal the budget. In FY/17 revenues show a 2.7% increase due to increases in revenue.

Building Permits. Building permits and inspections revenues are growing in FY/16 led by commercial construction. The estimated growth in FY/16 is \$691 thousand above the original budget. This is based on assumed growth of 10.4%. Growth is expected to continue at 10% for FY/17.

As a note, major construction projects planned by the state or the federal government, or road projects do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. However, GRT is paid both by the state and the federal governments on construction projects.

Other Permits. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of City right-of-way, and other miscellaneous fees. In FY/16 revenues are slightly below the budgeted level. In FY/17 revenues are expected to increase by \$241 thousand due to increases in fees for funding vacant building registration. Other permits are basically flat.

Other Intergovernmental Assistance. Other intergovernmental assistance includes state shared revenues (excluding GRT), grants and county shared revenues. This category has declined in recent years due to changes in state policy and the manner in which grant revenue is received. In FY/16 revenue is somewhat above the budget estimate. FY/17 is expected to decline by 0.4%.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens. It also includes some revenues for charges to other governmental entities. In FY/16 the estimated revenues are \$841 thousand above the FY/15 actuals. This is due to a number of strengths including legal fees, childcare, latch key fees, and the ambulance service contract with the Fire Department. In FY/17 revenues are expected to increase by \$86 thousand. Construction fees including some increases in planning fees are the primary source of the increase. This is offset by loss of one-time reimbursements and a reduction in restoration fees.

General Fund Revenue Changes (\$000's)

	FY/15 Actual	Percent Chg Previous Year	FY/16 Estimated Actual	Percent Chg Previous Year	FY/17 Approved Budget	Percent Chg Previous Year
GRT/Local	123,821	3.4%	127,522	3.0%	131,263	2.9%
State Shared GRT	185,925	3.2%	191,445	3.0%	197,063	2.9%
Muni Share Comp Tax	2,000	27.4%	1,312	-34.4%	1,378	5.0%
Penalty and Interest	2,300	20.4%	2,275	-1.1%	2,307	1.4%
Recurring GRT	314,046	3.5%	322,554	2.7%	332,011	2.9%
One-time GRT*	2,495	921.5%	0	-100.0%	0	N/A
Total GRT	316,541	4.3%	322,554	1.9%	332,011	2.9%
Local Taxes	107,542	2.2%	109,044	1.4%	110,398	1.2%
Intergovernmental revenues	4,327	-10.0%	4,411	1.9%	4,392	-0.4%
Service Charges	20,841	-6.5%	21,682	4.0%	21,768	0.4%
Licenses/ permits	11,307	-3.4%	11,973	5.9%	12,897	7.7%
Miscellaneous	1,648	-26.2%	2,629	59.5%	2,705	2.9%
Transfers From Other Funds	2,624	-39.2%	3,803	44.9%	2,604	-31.5%
Intra Fund Transfers	25,006	5.4%	27,314	9.2%	28,606	4.7%
TOTAL REVENUE	489,836	2.5%	503,410	2.8%	515,381	2.4%
NON-RECURRING	4,915	110.9%	4,210	-14.3%	2,431	-42.3%
RECURRING REVENUE	484,921	2.0%	499,200	2.9%	512,950	2.8%

* does not include one-time for Hold Harmless reduction; which is included in total non-recurring.

General Fund Revenue Estimates

(\$000's)

	FY/15 Actual	FY/16 Approved Budget	FY/16 Five-Year Forecast	FY/16 Estimated Actual	FY/17 Five-Year Forecast	FY/17 Approved Budget
Gross Receipts Tax						
Municipal (0.5%)	77,481	78,481	79,545	78,963	81,871	81,271
Penalty and Interest (local)	1,305	1,125	1,125	1,078	1,169	1,109
Municipal Infrastructure (0.0625%)	9,237	9,387	9,387	9,871	9,661	10,159
Public Safety (0.25%)	37,606	38,108	38,561	38,518	39,689	39,645
State Shared 1225%	187,091	189,581	191,825	191,615	197,434	197,217
Penalty and Interest (State Shared)	1,460	1,249	1,249	1,197	1,298	1,232
Municipal Share Comp Tax	2,361	2,062	2,062	1,312	2,046	1,378
Total GRT	316,540	319,993	323,754	322,554	333,168	332,011
Property Tax	79,233	80,320	80,320	80,320	81,360	81,360
Franchise Tax-Telephone	1,690	1,703	1,639	1,639	1,590	1,590
Franchise Tax-Electric	9,535	9,344	9,630	9,800	9,786	9,996
Franchise Tax-Gas	3,908	4,367	3,908	3,908	4,068	4,069
Franchise Tax-Cable TV ABQ	4,060	4,362	4,101	4,101	4,142	4,060
Franchise Tax - Water Auth	7,065	7,384	7,100	7,300	7,100	7,300
Franchise Tax-Telecom	204	220	220	220	220	220
Total Franchise	26,462	27,380	26,598	26,968	26,906	27,235
Other Intergovernmental Assistance	4,327	4,367	4,367	4,411	4,389	4,392
Building Permit Revenue	6,186	6,139	6,805	6,830	7,486	7,513
Permit Revenue	5,121	5,175	5,121	5,143	5,172	5,384
Service Charges	20,841	20,938	20,841	21,682	21,249	21,768
Fines & Penalties	121	120	120	120	120	120
Earnings on Investments	398	430	430	430	767	767
Miscellaneous	1,130	1,580	1,580	2,079	1,580	1,818
Enterprise-Aviation	0	0	0	0	0	0
Transfers From Other Funds	2,624	3,803	3,803	3,803	2,511	2,604
Payments In Lieu of Taxes	1,847	1,756	1,756	1,756	1,765	1,803
IDOH	15,085	16,700	16,700	16,700	16,867	17,162
Services Charges-Internal	257	306	257	269	260	269
CIP Funded Positions	9,664	10,330	10,330	10,345	10,733	11,175
TOTAL REVENUE	489,836	499,337	502,782	503,410	514,332	515,381
NON-RECURRING	4,915	4,005	4,005	4,210	2,233	2,431
RECURRING REVENUE	484,921	495,332	498,777	499,200	512,099	512,950

Internal Service Charges. In FY/16 revenues are decreased from the budget due to declines in engineering inspection revenue. Revenue is expected to stay at this level in FY/17.

IDOH. Indirect overhead revenues for FY/16 are kept at the budgeted level. In FY/17 revenues increase by \$462 thousand over the FY/16 estimated actual. This is primarily due to a new indirect plan.

CIP-Funded Positions. FY/16 revenue from CIP funded positions are \$15 thousand above the approved budget. In FY/17 the increase is \$830 thousand for additional positions in the Municipal Development Department and for project managers for the new BioPark Infrastructure tax.

Fines and Penalties. In FY/16 and FY/17 revenues remain at \$121 thousand the amount expected from dust permit fines.

Interest Earnings. Interest earnings in FY/16 are kept at the budgeted level. In FY/17 there is an increase reflecting the Federal Reserve Board's

planned increases in interest rates and improvements in the City's investment procedures.

Other Miscellaneous Revenues. Other miscellaneous receipts for FY/16 are \$499 thousand above the original budget. \$326 thousand of this is from on-time charges for land sales and an alternative fuel rebate from the federal government. In FY/17 revenues are \$261 thousand below the estimated FY/16 revenues due mostly to reductions in one-time revenues mentioned above.

Transfers from Other Funds. FY/16 includes a transfer of by \$1.3 million from the closing of projects in the Special Assessment Districts fund. FY/17 revenues are \$1.3 million below FY/16 due to the loss of the transfer from the Special Assessment District. This is offset in part by a new transfer of \$130 thousand from the Cultural and Recreational Projects fund to help finance Balloon Museum Operations.

DEPARTMENT BUDGET HIGHLIGHTS

ANIMAL WELFARE

The Animal Welfare Department has a leadership role in encouraging the humane and ethical treatment of animals. The Department strives to improve the health and well-being of Albuquerque pets through a variety of programs and initiatives. These include animal shelters, adoption centers, veterinary facilities, spay and neuter and micro-chipping services, a public information initiative and a volunteer program. The Animal Welfare Department also conducts and co-sponsors animal adoption events at various offsite locations in cooperation with other animal rescue groups. A web site contains information on topics such as licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and tips on finding the right pet as well as caring for a pet. The department routinely explores ways of improving conditions and programs for animals, working with animal-protection groups and government entities as well as enforcing statutes, ordinances, and regulations related to the pet population and responding to complaints.



MISSION

The Animal Welfare Department supports responsible ownership of domestic animals; manages care for missing, abused and homeless animals; encourages and celebrates the human/animal bond through quality adoptions and education; and helps assure public health and safety for the community.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	7,287	8,050	8,218	7,709	8,401	351
OPERATING	2,186	1,927	2,029	2,482	1,955	28
CAPITAL	0	0	0	0	0	0
TRANSFERS	994	1,131	1,131	1,126	893	(238)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	10,468	11,108	11,378	11,317	11,249	141
TOTAL FULL-TIME POSITIONS	139	139	141	141	140	1

BUDGET HIGHLIGHTS

General Fund

The FY/17 approved General Fund budget for the Animal Welfare Department is \$11.2 million, an increase of 1.3% or \$141 thousand from the original FY/16 budget of \$11 million.

The department's FY/17 approved budget funds 141 full-time positions, which is an increase of one FTE more than the FY/16 approved budget position count.

The department's reconstructed Eastside Animal Shelter is fully operational and is a cornerstone for transforming animal care in Albuquerque with a high-volume spay/neuter clinic that has had a significant impact on helping to control the pet population and reduce intakes. The department continues to emphasize spay/neuter as a means of reducing the unwanted pet population through high volume spay/neuter procedures. An additional \$200 thousand has been appropriated by Mayor and City Council to continue spay/neuter services and for the trap/neuter & release program for one year. In addition, one-time funding in the amount of \$102 thousand was added to fund two full-time behavior specialists.



HEART Ordinance Fund

In FY/07, the City Council created the HEART Ordinance Fund. This fund provides free micro-chipping and free spaying and neutering of companion animals for low or moderate income persons or seniors, and when possible, to the general public. Sixty percent of all net animal license and permit fees are deposited in this fund and used to provide the previously mentioned services. For FY/17 revenue and appropriation amounts are estimated to remain the same as FY/16 which was \$79 thousand.

ANIMAL WELFARE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
AW-Animal Care Ctr	10,367	11,029	11,299	11,238	11,170	141
TOTAL GENERAL FUND -110	10,367	11,029	11,299	11,238	11,170	141
HEART ORDINANCE FUND - 243						
AW-Heart Companion Svcs	96	74	74	74	74	0
AW-Trsf to General Fund	5	5	5	5	5	0
TOTAL HEART ORDINANCE FUND - 243	101	79	79	79	79	0
TOTAL APPROPRIATIONS	10,468	11,108	11,378	11,317	11,249	141
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	10,468	11,108	11,378	11,317	11,249	141

REVENUE

The department's revenues are estimated to remain steady at \$1.7 million for the FY/17 approved budget. The animal license and permits fees listed below include revenues designated for the HEART Ordinance Fund.

Department Generated Fees for Services (\$000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Bernalillo Cnty Animal Charge	827	800	800	800	0
General Fund In House Spay And Neuter	301	290	451	290	0
General Fund Animal Control License	234	250	357	250	0
General Fund Microchips	100	100	156	100	0
General Fund Animal Control Chgs	75	70	113	70	0
General Fund Penalties/Late Chgs	57	40	71	40	0
General Fund Permits and Inspections	6	25	54	25	0
General Fund Animal Control Admin Fee	23	19	33	19	0
General Fund Contributions And Donations	23	2	2	2	0
243 - Heart Ordinance Fund Permit Revenue	16	25	25	25	0
243 - Heart Ordinance Fund Charges For Services	85	54	54	54	0

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Domestic and wild animals are appropriately managed and cared for.</i>					
Total animal intake at shelters	19,907	18857	18,850	18,039	18,998
Total adoptions	10,198	9889	9,850	9,653	10,456
Total animals reunited with owners	3,507	3557	3,560	3,830	3,860
Total euthanasia	2,672	2511	2,500	2,072	2,500
Dog intake at shelters	12,761	12255	12,260	12,084	12,452
Dog adoptions	6,537	6121	6,125	6,037	6,000
Dogs reunited with owners	3,181	3231	3,230	3,529	3,550
Dog euthanasia	1,961	1894	1,900	1,616	1,950
Cat intake at shelters	6,306	5972	5,970	5,271	5,846
Cat adoptions	3,459	3456	3,410	3,318	4,148
Cats reunited with owners	306	304	310	262	286
Cat euthanasia	568	568	570	395	478

ANIMAL WELFARE

PRIOR YEAR ACCOMPLISHMENTS

- Reduced Euthanasia to 11.5% from 13.2%.
- Increased Live Release Rate to 86.7% from 85.6%.
- Implemented Behavior Program including new behavior staff positions.
- Initiated targeted spay/neuter to focus on pit bulls and chihuahuas, which are the breeds most at risk for overpopulation.
- A Ringworm Isolation facility was established at the Westside shelter to allow for treatment of the highly contagious disease in order to avoid euthanasia of kittens, puppies, and adult cats, without having to rely on foster program.
- Continued Operation Street Dog which was implemented in 2014. In the past 2 years the department has distributed 500 pounds of food and 75 blankets/leashes/toys/sweaters for the companion pets of our homeless population.
- Participated in 87 off-site adoption events to increase outreach and find homes for animals.
- Hosted 14 adoption events; where over 2,899 animals found homes.
- Started a pilot program called Companion Readers on March 16, 2016. The program will allow children to read to sheltered pets who are waiting to be adopted. Since the program's inception, 50 children have participated.

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY – THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 1. Research best practices, develop a plan, and discuss legal and fiscal ramifications for in-house licensing program. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.
- OBJECTIVE 2. Research best practices and develop a plan for replacing emergency veterinary services with a combination of in-house and very limited outside emergency services. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.
- OBJECTIVE 3. Increase effectiveness of spay neuter program using ASPCA model of targeted spay and neuter of pit bull type terriers and Chihuahua mixes. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.
- OBJECTIVE 4. Increase live release rate while minimizing the accidental release of dangerous animals. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.
- OBJECTIVE 12. Report to the Council on the following issues related to the Animal Welfare Department: 1) the organizational changes made to the department structure previously in place at the beginning of FY/16, with a complete description of the responsibilities and duties of the new Senior Program Manager position, and other key management positions including management of records and adoption/foster care recruitment and placement. 2) Assessment of the staffing and operational needs for full enforcement of the HEART Ordinance and "Angel's Law," long-term fiscal planning, increasing spay/neuter services, opening a second surgical suite at the East Side Shelter (per previous Objective 2 in FY/15). 3) Status of department expenditures as compared to budget, with explanations for recent and expected budget reversions. 4) The status of reconstruction of Kennel D at the East Side Shelter. 5) Proposed strategy to streamline the licensing program and to increase adequate recurring funding for medical supplies and equipment, including the Department's plans for meeting those goals. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.

AVIATION

The Aviation Department operates two municipal airports: The Albuquerque International Sunport (Sunport) covers approximately 2,200 acres on Albuquerque's east side and The Double Eagle II (DEII) Reliever Airport which covers approximately 4,500 acres is located on Albuquerque's west side.



The Albuquerque International Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to five major commercial carriers and their six affiliates, one non-signatory, one commuter, and two major cargo carriers and four affiliate cargo carriers. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building, currently leased to the Transportation Security Administration (TSA), has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The City of

Albuquerque Foreign Trade Zone (FTZ) is located at the Sunport to provide synergistic possibilities between the air cargo and FTZ import/export advantages. The Sunport also has a taxiway/runway partnership with Kirtland Air Force Base.

Double Eagle II (DEII) is located on Albuquerque's growing west side. Based at this facility are an estimated 240 general aviation aircraft with approximately 120 thousand annual airfield operations activities comprised of training, military, air ambulance, charter, private, and corporate flights. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.



MISSION

Plan and deliver premier aviation services that contribute positively to Albuquerque and New Mexico by assuring a safe, pleasurable airport experience for passengers and quality services for our customers.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	15,775	18,505	18,679	16,339	19,097	592
OPERATING	25,899	26,346	26,346	26,348	22,772	(3,574)
CAPITAL	132	0	0	0	0	0
TRANSFERS	22,685	24,180	24,180	24,148	19,989	(4,191)
GRANTS	0	0	0	0	0	0
TOTAL	64,492	69,031	69,205	66,835	61,858	(7,173)
TOTAL FULL-TIME POSITIONS	280	280	280	281	281	1

BUDGET HIGHLIGHTS

The FY/17 approved operating budget for the Aviation Department Fund 611 including transfers for capital and debt service is \$61.9 million, a decrease of \$7 million or 10.4% less than the original FY/16 budget of \$69 million.

The approved budget includes a 2% wage adjustment increase subject to union negotiations. The budget includes funding for contractual services of \$438 thousand which is for replacement of shuttle buses operated by Standard Parking for transporting passengers between the terminal building and the consolidated rental car service area.

The approved FY/17 budget for the debt service fund is \$10.5 million, \$3.7 million less than in the FY/16 original budget. This is the result of the maturing of a bond. The capital projects fund is \$17 million, \$4.3 million less than the FY/16 original budget.

The personnel count for the department in the FY/17 approved budget is 281 full-time positions, an increase of one Sunport marketing assistant which was created mid-year FY/16.

AVIATION

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>AIRPORT OPERATING FUND - 611</u>						
AV-Mgt and Prof Support	3,646	4,144	4,164	3,945	4,748	604
AV-Ops, Maint and Security	24,133	27,766	27,920	25,769	27,842	76
AV-Trsf Cap and Deferred Maint	20,000	21,300	21,300	21,300	17,000	(4,300)
AV-Trsf to Debt Service Fund	15,500	14,200	14,200	14,200	10,500	(3,700)
AV-Trsf to General Fund	1,416	1,621	1,621	1,621	1,768	147
TOTAL AIRPORT OPERATING FUND - 611	64,695	69,031	69,205	66,835	61,858	(7,173)
<u>AIRPORT REVENUE BOND D/S FUND - 615</u>						
AV-Debt Svc	15,297	14,200	14,200	14,200	10,500	(3,700)
TOTAL APPROPRIATIONS	79,992	83,231	83,405	81,035	72,358	(10,873)
Intradepartmental Adjustments	15,500	14,200	14,200	14,200	10,500	(3,700)
NET APPROPRIATIONS	64,492	69,031	69,205	66,835	61,858	(7,173)

REVENUE

Revenues for the FY17 approved budget are \$62 million, a decrease of \$698 thousand from the FY16 original budget.

The Airport Fund is an enterprise fund of the City and is self-sustaining. The revenues are comprised of airline and non-airline revenues. The airline revenues are from the Signatory Airlines, Affiliate Airlines, Commuter Airlines, Air Cargo Airlines, and Non-Signatory Airlines, and the non-airline revenues are from rental agreements, fees, charges, grants, interest and other miscellaneous fees. Major revenues are reflected in the table below.



Department Generated Fees for Services (\$000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
611 - Aviation Operating Concessions	12,786	11,546	12,021	12,251	705
611 - Aviation Operating Airline Rents	11,111	11,714	11,413	10,179	(1,535)
611 - Aviation Operating PFC	8,905	7,800	8,500	8,500	700
611 - Aviation Operating Airport Parking	8,190	7,533	8,335	8,345	812
611 - Aviation Operating Airfield	6,478	6,133	6,305	6,735	602
611 - Aviation Operating Car Rental	8,322	8,800	6,525	6,525	(2,275)
611 - Aviation Operating GA-ABQ	3,623	3,530	3,592	3,597	67
611 - Aviation Operating Air Cargo	2,117	1,947	2,040	1,959	12
611 - Aviation Operating Leased Properties	1,670	1,550	1,700	1,650	100
611 - Aviation Operating GA-DEII	606	589	602	602	13
611 - Aviation Operating Security Services	523	460	525	525	65
611 - Aviation Operating U.S. Govt Agencies	497	485	494	494	9
611 - Aviation Operating Federal Grants	194	202	200	200	(2)
611 - Aviation Operating AV-Miscellaneous	335	150	150	150	0
611 - Aviation Operating Tenant Fees	135	133	140	138	5
611 - Aviation Operating Interest earnings	168	100	100	100	0
611 - Aviation Operating Other Miscellaneous	78	35	75	60	25
611 - Aviation Operating Property sales and recovery	40	0	8	0	0

AVIATION

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
Total revenue generated at DE II airport	\$586,266	\$605,762	\$589,000	\$606,000	\$601,700
Airline revenue per enplaned passenger	\$9.33	\$8.25	\$9.10	\$8.66	\$7.98
Non-airline revenue per enplaned passenger	\$18.97	\$19.35	\$19.80	\$18.80	\$18.30
Landing Fees	\$2.17	\$2.41	\$2.78	\$2.78	\$2.50
Airline costs per enplaned passenger	\$8.79	\$8.30	\$9.60	\$9.60	\$9.20
Electrical costs for the airport system (Sunport and DE II)	\$1.8M	\$1.7M	\$1.7M	\$1.6M	\$1.6M

PRIOR YEAR ACCOMPLISHMENTS

Projects

- Completed construction Phase C of Taxiway A
- Began the Sunport Master Plan update
- Terminal Apron Phase II construction near completion
- Site Plan for sub-division was approved by Environmental Planning Commission (EPC) and City Council for the development of the Aviation Center of Excellence (ACE)
- Continued construction of the Terminal Improvement Program, which includes restroom renovations at the Rental Car Facility, Airfield Snow Barn, renovation of the Aviation Police offices, and Aviation Fitness Center
- Completed renovation of Parking Administration Office, booths, pavement area, and revenue system



Sustainability

- Completed Central Utility Plant (VALE) upgrades
- Parking Structure Lighting Upgrade

Double Eagle II

- Began Double Eagle Airport Master Plan update

Information Technology

- Installation and turn-up of IP Video cameras within the Sunport: parking entrance, exit, and parking administration building; snow barn; airfield maintenance campus; and aviation police suite
- Landside Parking Network Infrastructure upgrade for the administration building and parking structure to support the upgrade of the new parking revenue system and installation of parking level counters
- Upgraded Network Switch and Network Infrastructure for the Aviation Police Suite
- Migration of Aviation Purchasing and Work Order database to IIS (Web) environment



Public Information

- Secured additional air service between Albuquerque, Las Vegas, and Austin on Allegiant Airlines with service beginning June 2016

AVIATION

- Continued to grow the Sunport Ambassador Program, which enhances the customer experience at the airport. The program now consists of nearly 70 ambassadors, 14 of which are canine ambassador teams
- Provided community outreach tours to 28 groups including schools and other community organizations.
- Began a texting program that enables passengers to provide instant feedback on the condition of the restrooms in the terminal. Supervisors are notified in real time and can dispatch custodians to address problems immediately.

Finance

- Maintained A+ and A1 rating with Standard and Poors, Fitch, and Moody's
- Operating expenses lower than budget
- Reduced airline cost per airline passenger

PRIORITY OBJECTIVES

GOAL 3: PUBLIC INFRASTRUCTURE – THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- OBJECTIVE 1. Complete reconstruction of Terminal Apron Phase III. Status update will be provided in SharePoint by end of FY/17.

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS – GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 3. Calculate and tabulate the actual annual cost of airport personnel conducting school tours of the Sunport. Propose a cost-sharing arrangement with Albuquerque Public Schools and individual private or charter schools. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.



CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,929	1,423	1,438	1,473	1,575	152
OPERATING	161	139	139	96	130	(9)
CAPITAL	0	0	0	0	0	0
TRANSFERS	57	36	36	37	26	(10)
GRANTS	181	0	0	0	0	0
TOTAL	2,329	1,598	1,613	1,606	1,731	133
TOTAL FULL-TIME POSITIONS	21	14	14	14	14	0

BUDGET HIGHLIGHTS

The FY/17 approved General Fund budget is \$1.7 million, an increase of 8.3% or \$133 thousand above the FY/16 original budget. Technical adjustments include an increase of \$124 thousand in personnel cost due in part to the wage adjustment in FY/16. In FY/17, a portion of the telephone appropriation was moved to a transfer to debt for the new VoIP telephone system for six thousand dollars resulting in an overall decrease of three thousand. Internal service costs associated with network, risk and fleet decreased by \$16 thousand. Also, funding of \$28 thousand is included for the equivalent of a 2% wage increase for employees, subject to negotiations.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
CA-Chief Admin Officer Program	2,119	1,598	1,613	1,606	1,731	133
TOTAL GENERAL FUND - 110	2,119	1,598	1,613	1,606	1,731	133
OPERATING GRANTS FUND 265						
Office of Emergency Management Grants	210	0	0	0	0	0
TOTAL APPROPRIATIONS	2,329	1,598	1,613	1,606	1,731	133
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	2,329	1,598	1,613	1,606	1,731	133

CITY SUPPORT

City Support functions as a division of City government that operates as a virtual department made up of a number of diverse city-wide financial programs. The department does not have a director or positions, although it does house appropriations in the General Fund for salaries and benefits in the early retirement program strategy. Appropriations for debt service payments and city match funds for operating grants are also included here.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,370	6,300	6,300	7,456	7,000	700
OPERATING	81,551	80,778	84,702	84,742	84,129	3,351
CAPITAL	0	0	0	0	0	0
TRANSFERS	18,767	15,653	17,329	17,329	17,718	2,065
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	104,688	102,731	108,331	109,527	108,847	6,116

BUDGET HIGHLIGHTS

The approved General Fund FY/17 budget for City Support is \$26.4 million, a 13.6% increase from the FY/16 original budget of \$23.2 million.

The FY/17 approved budget for City Support restores the Early Retirement Program to seven million. The transfer to the Sales Tax Refunding Debt Service Fund increases by \$65 thousand for current obligations and \$1.5 million for anticipated debt. An increase in the transfer to the Vehicle/Computer Replacement Fund of \$500 thousand for the annual PC Refresh project is included. There is a budget increment of \$22 thousand dollars to cover the increase in dues and memberships for citywide functions. The transfers to the Operating Grants Fund and the Refuse Disposal Operating Fund remain at the FY/16 original budgeted levels. The Open and Ethical appropriation increases by \$19 thousand to account for the 1% of the General Fund appropriation called for by ordinance. A one-time appropriation of \$360 thousand is to be used for the Downtown Clean and Safe program that will assist in keeping the Albuquerque downtown area clean.

FY/17 approved funding for the Sales Tax Debt Service Fund is \$19 million. This is an increase of \$1.9 million above the FY/16 original budget of \$17.1 million. In addition \$1.5 million is reserved to issue future revenue bonds intended for ball fields and other facility improvements.

Approved funding for the FY/17 General Obligation Bond Debt Service Fund is \$63.6 million.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CI-Downtown ABQ Main Street	0	0	60	60	0	0
CI-Downtown Clean and Safe Svc	43	0	386	386	360	360
CI-Dues and Memberships	445	446	446	454	468	22
CI-Early Retirement Program	4,362	6,300	6,300	7,456	7,000	700
CI-Joint Comm on Intergovt	162	158	158	158	158	0
CI-Mesa Del Sol Program	667	0	0	0	0	0
CI-Open & Ethical Elections	496	505	505	505	524	19
CI-GF Transfer to CIP Fund	5,625	0	1,616	1,616	0	0
CI-GF Trsf to Fleet Management (INACTIVE)	60	0	0	0	0	0
CI-GF Trfr to Lodge/Hospitality	113	0	0	0	0	0
CI-GF Trsf to Op Grants Fund	5,084	5,250	5,310	5,310	5,250	0
CI-GF Trsf to Sales Tax Fund	7,324	10,177	10,177	10,177	11,742	1,565
CI-GF Trsf to Solid Waste Ops	384	384	384	384	384	0
CI-Trsf to Veh/Comp Replace	500	0	0	0	500	500
TOTAL GENERAL FUND - 110	25,265	23,220	25,342	26,506	26,386	3,166
<u>SALES TAX DEBT SERVICE FUND - 405</u>						
CI-Sales Tax Debt Svc	14,050	17,137	17,894	17,837	19,060	1,923

CITY SUPPORT

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<u>GO BOND DEBT SERVICE FUND - 415</u>						
CI-GO Bond Debt Svc	65,535	62,532	65,253	65,342	63,559	1,027
TOTAL APPROPRIATIONS	104,850	102,889	108,489	109,685	109,005	6,116
Intradepartmental Adjustments	<u>162</u>	<u>158</u>	<u>158</u>	<u>158</u>	<u>158</u>	<u>0</u>
NET APPROPRIATIONS	<u>104,688</u>	<u>102,731</u>	<u>108,331</u>	<u>109,527</u>	<u>108,847</u>	<u>6,116</u>

CIVILIAN POLICE OVERSIGHT AGENCY

The Civilian Police Oversight Agency (CPOA) receives and investigates complaints and compliments about the Albuquerque Police Department from community members. The CPOA also reviews APD practices and policies in order to makes policy recommendations to the Chief of Police, the Mayor and City Council. City Ordinance mandates that the CPOA function as independently as possible from City Administration and City Council in order to carry out the Agency's mission free of any perceived or actual bias. The CPOA seeks to foster and perpetuate policing policies and practices that effectively maintain social order and which at the same time foster mutual trust and cooperation between police and community members.

MISSION:

The mission of the Civilian Police Oversight Agency (CPOA) is to provide a means for receiving complaints and compliments about Albuquerque Police Department (APD) employees; to conduct prompt, impartial, and fair investigation of all complaints from the community against APD; and to provide for community participation in setting and reviewing APD policies, practices, and procedures.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	0	701	707	618	686	(15)
OPERATING	0	304	342	276	271	(33)
CAPITAL	0	0	0	0	0	0
TRANSFERS	0	0	0	0	26	26
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	0	1,005	1,049	894	984	(21)
TOTAL FULL-TIME POSITIONS	0	8	8	8	8	0

BUDGET HIGHLIGHTS

The FY/17 approved General Fund budget is \$984 thousand, a decrease of 2.1% or \$21 thousand below the FY/16 original budget. Technical adjustments include reducing one-time funding of \$132 thousand. In FY/17, a portion of the telephone appropriation was moved to a transfer to debt for the new VoIP telephone system resulting in a net increase of \$332 dollars. New internal service costs for risk are assessed at \$25 thousand.

The approved budget includes one-time funding of \$100 thousand for training and outside counsel as required by the DOJ and City ordinance to maintain autonomy and independence from the executive and legislative branch of City government. Also, funding of \$14 thousand is included for the equivalent of a 2% wage increase for employees, subject to negotiations.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
CP-Civilian Police OS Agency	0	1,005	1,049	894	984	(21)
TOTAL APPROPRIATIONS	0	1,005	1,049	894	984	(21)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	0	1,005	1,049	894	984	(21)

COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.



The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	2,371	2,637	2,662	2,526	2,998	362
OPERATING	769	647	699	658	654	7
CAPITAL	18	0	18	0	0	0
TRANSFERS	374	262	262	262	399	137
GRANTS	0	0	0	0	0	0
TOTAL	3,532	3,545	3,640	3,446	4,051	506
TOTAL FULL-TIME POSITIONS	26	26	26	27	27	1

BUDGET HIGHLIGHTS

The FY/17 approved General Fund budget is \$4.1 million, an increase of 14.3% or \$506 thousand above the FY/16 original budget. This includes adding intra-year positions, one full-time and one part-time for a total of \$132 thousand. In FY/17, a portion of the telephone appropriation was moved to a transfer to debt for the new VoIP telephone system for \$10 thousand resulting in a net decrease of five thousand. Internal service costs associated with risk increased by \$139 thousand.

The approved budget includes one-time funding of \$22 thousand for "We Are This City" initiative program that will promote the work of local artists throughout the country. Also, funding of \$52 thousand is included for the equivalent of a 2% wage increase for employees.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
CL-Council Services Program	3,532	3,545	3,640	3,446	4,051	506
TOTAL GENERAL FUND - 110	3,532	3,545	3,640	3,446	4,051	506
TOTAL APPROPRIATIONS	3,532	3,545	3,640	3,446	4,051	506
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	3,532	3,545	3,640	3,446	4,051	506

COUNCIL SERVICES

PRIOR YEAR ACCOMPLISHMENTS

- Provided \$1,750 thousand of Local Economic Development Act (LEDA) funding to Skorpios Technologies, Inc. and Rural Sourcing, Inc. to foster, promote, and enhance local economic development efforts and provide job growth and career opportunities for City residents.
- Amended the Public Purchases Ordinance to require City Council approval of sole-source contracts in excess of \$75 thousand and implemented a 30 day posting/protest period for such contracts.
- Issued \$24 million of New Mexico Gross Receipts Tax/Lodgers' Tax Improvement Revenue Bonds to finance improvements and enhancements to the Convention Center, Civic Plaza and Downtown Parking Structure.
- Amended the Open Space Trust Fund and Land Administration Ordinance to allow the use of fund interest income for the acquisition of open space lands and provided a 2% reserve of the GO Bond/Capital Implementation Program for Open Space land acquisition through the 2035 bond cycle.
- Amended the Police Oversight Ordinance to provide greater protection to police officer Garrity statements subject to review by the Police Oversight Board (POB), and to clarify language regarding serious uses of force to be more consistent with the APD Court Approved Settlement Agreement.
- Issued \$84,893,000 of General Obligation Bonds, as approved by the voters in November 2015, to finance capital projects relating to facilities and equipment for Public Safety, Citizens' Centers, Parks and Recreation, Library, Public Transportation, Zoo/Biopark, Museum, and Metropolitan Redevelopment.
- Confirmed the selection of Mr. Edward Harness as the Executive Director of the Civilian Police Oversight Agency.
- Confirmed the selection of Mr. David Harper as the City's Inspector General.
- Approved a ballot question for the November 8, 2016 General Election seeking to amend the City Charter concerning public financing available to Mayoral candidates.
- Renamed the Community Center at Pat Hurley Park as the "Joan Jones Community Center" in honor of her service as the Pat Hurley Neighborhood Association President and long-time community advocate.
- Named the park currently in development at the corner of Copper Ave. and Wyoming Blvd. as the "Officer Daniel Webster Children's Park" in honor of his distinguished service to the City and residents of the South Los Altos neighborhood.
- Approved the acceptance of a Small Starts grant in the amount of \$69 million from the Federal Transit Administration for the Albuquerque Rapid Transit (ART) project which will run along Central Avenue from Unser Blvd. to Tramway Blvd.
- Established a Central Avenue Business Advisory Board to provide recommendations the Mayor and City Council regarding the construction and operation of transit lines on Central Avenue.
- Established the Public Service Ethics and Code of Conduct Training Program and related policies.
- Created a collaborative process for Behavioral Health Reform with Bernalillo County through the Albuquerque Bernalillo County Government Commission.
- Updated and improved the City's Angel's Law to help protect the community from dangerous dogs by holding dog owners more accountable.



COUNCIL SERVICES

- Established environmental regulations and minimum standards for properties that discharge storm water into the Rio Grande River.
- Reviewed and brought finality to ten complex city zoning appeals.

PRIORITY OBJECTIVES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS – GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- **OBJECTIVE 2.** Review non-recurring cultural, social service and economic stimulus programs included in the approved FY/17 budget to determine whether the resources are being appropriately expended, and to assess whether funding for the programs should be renewed in FY/18. Representatives from each of the following programs shall make a brief presentation to the Council Internal Operations Committee, to include a revenue and expense report for the preceding months, total persons served from within the community or brought to the City as visitors, and other relevant estimations of the benefit provided to the public by the program. The presentation should also discuss other public and private community partners engaged with the project with whom the City's resources are being leveraged: Cultural Services Department- Alamosa Library, Enhanced Summerfest Events, Olga Kern Piano Competition, Ensemble-Chatter, Fusion, Martin Luther King Celebration, Cesar Chavez Celebration, Center for SW Culture, Hispanic Heritage Day; Economic Development Department- Think Big, Downtown Mainstreet, Barelas Mainstreet, Downtown Arts & Cultural District, Family and Community Services Department- Amigos y Amigas, Healing Addiction in Our Community, Hideout, LifeQuest; Parks and Recreation Department- NM Games, Bike Recycling Program. The Internal Operations Committee will provide a status report to the Committee of the Whole by April 1, 2017.



CULTURAL SERVICES



The Cultural Services Department is comprised of eight divisions. The Albuquerque Biological Park (BioPark) operates the Zoo, the Aquarium, the Botanic Gardens and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of the middle Rio Grande valley and brings world renowned traveling exhibits to the City. The City has a public-private partnership with Explora Science Center that provides interactive displays to educate and intrigue people of all ages about science, art, culture, and technology. The Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of lighter-than-air-flight. The Public Library of Albuquerque and Bernalillo County provides reading and research materials as well as access to electronically transferred information through 18 locations. The community events division operates the KiMo Theatre and the South Broadway Cultural Center providing

stages for the interaction of performers, artists, and audiences and organizes large and small outdoor, multi-cultural gatherings throughout the City including Old Town and rental management of The Yards. The Public Art Enhancement Program manages the 1% for Art Program and the Urban Enhancement Trust Fund program. Strategic Support provides central services, including operation of GOV-TV the local government access channel, and promotion/marketing for the department.

MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich city life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	19,819	21,806	21,970	21,251	22,756	950
OPERATING	13,808	12,433	12,522	13,315	12,527	94
CAPITAL	33	0	0	10	0	0
TRANSFERS	1,305	1,259	1,259	1,175	1,658	398
GRANTS/PROJECTS	3,311	3,540	3,525	3,525	3,884	344
TOTAL	38,276	39,038	39,276	39,276	40,825	1,787
TOTAL FULL-TIME POSITIONS	333	333	334	334	338	5

BUDGET HIGHLIGHTS

The FY/17 approved General Fund budget for the Cultural Services Department of \$36.8 million reflects an increase of 3.7%, or \$1.3 million from the FY/16 original budget.

The Alamosa library will remain open in FY/17 and is funded with one-time funding of \$312 thousand. The Balloon Museum will transfer funds annually from the special revenue fund 225 in the amount of \$130 thousand, \$70 thousand of said funding will be utilized to create a full-time museum curator position and the remaining \$60 thousand will be used to supplement the museums repairs and maintenance. Additional one-time funding of \$891 thousand is included for support of various cultural events and facilities across the City.

The Bio Park tax will begin in FY/17 as a result four full-time positions were created and will be funded by this tax. The department realized a total increase of five full-time positions in the FY/17 budget.

Culture and Recreation Projects Fund

The Culture and Recreation Projects Fund includes appropriations of \$1.3 million dollars designated to the library, museum, community events and balloon museum, an increase of \$33 thousand from the FY/16 original budget. A transfer to the General Fund in the amount of \$130 thousand is also included.

The Albuquerque BioPark Project Fund

The Albuquerque BioPark Project Fund is appropriated \$2.5 million for projects in FY/17, which is an increase of \$200 thousand over the FY/16 original budget.

CULTURAL SERVICES

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CS-Strategic Support	1,576	1,644	1,654	1,651	1,654	10
CS-Community Events	3,047	3,080	3,175	3,175	3,363	283
CS-Museum	3,071	3,049	3,063	3,063	3,159	110
CS-Public Library	11,170	11,896	11,971	11,971	12,021	125
CS-CIP Library	64	64	65	65	67	3
CS-Biological Park	13,105	13,005	13,055	13,052	13,222	217
CS-CIP Bio Park	164	90	91	91	516	426
CS-Explora	1,434	1,438	1,438	1,438	1,434	(4)
CS-Museum-Balloon	1,072	952	956	956	1,084	132
CS-Public Arts Urban Enhancement	259	277	280	286	288	11
TOTAL GENERAL FUND - 110	34,962	35,495	35,748	35,748	36,808	1,313
<u>CULTURE AND REC PROJECT FUND - 225</u>						
Project Program (225) - Cultural Svcs	1,391	1,151	1,151	1,151	1,444	293
<u>ALBUQUERQUE BIO PARK PROJ FUND - 235</u>						
Project Program (235) - Cultural Svcs	1,850	2,300	2,300	2,300	2,500	200
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Cultural Svcs	73	92	77	77	73	(19)
TOTAL APPROPRIATIONS	38,276	39,038	39,276	39,276	40,825	1,787
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	38,276	39,038	39,276	39,276	40,825	1,787

REVENUE

Cultural Services is a diverse department with revenue generated at various venues. Overall, revenue in FY17 is expected to remain at the same level as the FY16 budget.

Department Generated Fees for Services (\$000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Zoo Admissions-Taxable	2,582	2,529	2,529	2,529	0
General Fund Admissions - Aquarium & Grdns	1,558	1,661	1,661	1,661	0
General Fund Chgs For Library Svc	1,033	1,493	1,493	1,493	0
General Fund Silvery Minnow-WUA	165	165	165	165	0
General Fund Museum Chgs	130	128	133	133	5
General Fund Contrib- Bernalillo-Shared Ops	61	75	75	75	0
General Fund Old Town Daily Vendor Fee	56	65	65	65	0
General Fund Zoo Rental Fees	54	50	50	50	0
General Fund Zoo Education Programs	91	40	40	40	0
General Fund Rental Of City Property	17	1	1	1	0

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Residents are literate and educated.</i>					
Circulation rate per borrower	12.76	11.44	13.00	12.58	12.50
Circulation rate per capita (Bernalillo County)	6.03	6.10	6.00	6.26	6.00

CULTURAL SERVICES

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
# library visits	2,180,073	2,124,598	2,100,000	2,110,000	2,100,000
Total Circulation of Library Materials	3,996,001	4,038,863	4,000,000	4,150,000	4,100,000
Cost per circulation	\$2.66	\$2.77	\$2.79	\$2.89	\$2.90
# cardholders (as a % of Bernalillo County population)	47%	53%	50%	50%	51%
# people attending all library programs and events	131,263	130,590	110,000	130,000	120,000
# holds filled	512,880	518,199	500,000	530,000	510,000
# total information questions	893,331	873,296	850,000	880,000	875,000
# e-books & e-videos & e-audiobooks downloaded	335,520	437,049	350,000	620,000	575,000
# of volunteer hours	13,485	13,038	13,000	12,000	13,000

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - All students graduate and are ready for work, life or school.</i>					
# people (children & families) enrolled in Summer Reading	16,258	14,706	16,800	16,642	17,000
# early childhood literacy participants (Grant funded)	803	329	1,000	1,288	1,100
# homework database sessions	2,519	2,995	0	2,600	2,700

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - High speed internet is accessible and affordable throughout the community.</i>					
# library website hits					
*website hits includes website catalog hits not available in previous fiscal years	16,463,498	14,427,661	16,000,000	11,000,000	15,500,000
# computer use questions	126,489	121,589	120,000	120,000	120,000
# computer sessions	854,387	801,287	850,000	890,000	750,000
# library information technology devices maintained	2,400	2,475	2,570	2,475	2,500

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible and strategically located, designed, and maintained.</i>					
# developed acres maintained by gardeners at the Botanic Gardens	86	86	86	88	88
# Tingley acres maintained	32	32	32	32	32
# Tingley Beach visitors (estimated)	110,000	300,000	220,000	110,000	250,000

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
BioPark annual attendance	1,210,000	1,213,568	1,230,000	1,235,000	1,230,000
# of animals per zookeeper	30	30	32	30	32
# of animals (amphibians, reptiles, birds, mammals)	1,241	1,000	1,253	1,011	1,160
# students/adults admitted	76,000	81,324	76,000	81,300	76,000
# animals at the Aquarium	13,484	13,388	13,400	13,400	13,400
# animal species at the Aquarium	439	395	445	435	440
# education events at the BioPark	272	268	250	260	260
# education interactions on-site	414,155	415,005	400,000	410,000	420,000
# education interactions off-site (includes Zoo-to-You Van that travels to every County within the State of New Mexico)	63,663	63,972	65,000	64,000	60,000
# volunteers per year	649	649	650	650	650
# volunteer hours per year	30,512	33,998	32,000	34,000	35,000
# Zoo Music & Summer Night Concerts attendance	38,000	32,386	42,000	28,250	40,000
# eggs produced by artificial spawning	200,000	200,000	200,000	200,000	200,000
# fish tagged and released	0	86,000	50,000	97,000	50,000
# fish maintained at BioPark	15,000	15,000	25,000	25,000	25,000

CULTURAL SERVICES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Residents participate in Albuquerque's arts and cultures.</i>					
Total onsite attendance	96,321	114,639	100,00	130,000	125,000
Total student field trip visitors (onsite)	5,000	5,944	6,000	6,536	6,300
KiMo- # of rentals to performing arts agencies	94	115	110	108	115
KiMo- Attendance at rentals	30,260	34,031	40,000	29,514	42,500
KiMo - # of City sponsored KiMo events	55	56	60	54	65
KiMo-# of Cinema at the KiMo events	111	105	110	123	115
KiMo - Attendance at Cinema at the KiMo events	7,456	3,066	10,000	3,944	10,500
KiMo - # of tickets sold to events held at KiMo	35,185	34,962	38,000	21,892	40,000
Old Town- # of Artisans vending 365 days per year	5,400	5,400	5,400	5,400	5,400
South Broadway Cultural Center (SBCC)- # of rentals of auditorium	50	71	70	95	80
South Broadway Cultural Center- # of public entering venue	75,000	92,126	72,000	81,258	80,000
South Broadway Cultural Center- attendance at rentals of auditorium	20,000	10,128	13,000	11,000	15,000
South Broadway Cultural Center- # of events in multi-purpose room	150	175	225	285	250
SBCC- # of visual artists participating in gallery exhibits	300	300	300	300	300
SBCC- # of participants attending art receptions	3,500	4,775	5,000	2,750	5,000
Special Events- # of events implemented	24	20	20	19	18
Special Events- Attendance Summerfest	72,500	82,000	70,000	88,000	80,000
Special Events- Attendance Twinkle Light Parade	45,000	30,000	30,000	30,000	30,000
Special Events- Attendance Memorial Day ceremonies	2,500	2,500	2,500	2,000	2,500
Special Events- Attendance Freedom Fourth	50,000	65,000	60,000	60,000	50,000
Special Events- # of SE permits obtained through one-stop process	200	185	200	200	200
Attendance at The Albuquerque Museum*	112,115	118,685	120,000	122,653	120,000
# of Children visiting The Albuquerque Museum	12,559	8,961	14,000	14,995	11,000
# Seniors visiting The Albuquerque Museum	17,234	21,254	21,000	20,632	24,000
School students in groups visiting The Albuquerque Museum	9,425	9,540	8,250	11,877	7,000
Percentage of visitors from Albuquerque Metro area	62%	66%	63%	55%	65%
Number of service requests to photo archives	274	431	350	229	250
Albuquerque Museum attendance for special events, performances, programs	35,112	36,744	35,000	39,327	36,500
Instructional hours provided for workshops in art and history	540	504	500	482	475
Attendance at Casa San Ysidro	9,433	9,082	9,700	8,165	8,500
# of Public Artworks Initiated (1% for Art)	19	13	10	16	12
# of Public Artworks Completed (1% for Art)	19	10	12	5	18
# of Public Artworks Conserved (1% for Art)	53	24	30	20	25
# of arts organizations funded (UETF)	29	29	36	36	TBD
# of temporary artworks approved (Either/Both)	7	4	7	3	8
# of partnership w/ arts and cultural organizations (Either/Both)	10	5	5	7	6
# of education/outreach activities for public art (i.e. lectures/videos)	16	47	20	25	25
# of artists/art orgs receiving technical training	0	25	25	60	50
# of brochures, flyers, leaflets printed/distributed	100,000	150,000	125,000	130,000	125,000
# of advertisements placed (FY12 includes ads for Centennial)	400	250	250	245	250
# of remote and customized programs produced	175	175	175	175	175
# of hours of staff hours producing programming	1,500	1,500	1,500	1,650	1,500
# of page views on ABQtodo.com	N/A	N/A	N/A	1,388,974	1,375,000
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17

DESIRED COMMUNITY CONDITION - Relations among Albuquerque's cultures and races are positive and respectful.

KiMo - # of collaborative events with cultural entities/organization	30	39	50	26	55
KiMo- attendance at collaborative events with cultural entities/organizations	3,776	6,052	5,000	3,140	5,000
Old Town- # of collaborative events with cultural entities/organizations	90	85	90	85	80
Old Town- # of community sponsored events	14	13	15	13	12

CULTURAL SERVICES

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
Old Town - attendance at collaborative events with cultural entities/organizations	97,500	100,000	100,000	100,000	100,000
SBCC - # of collaborative events with cultural entities/organizations	40	21	35	63	30
SBCC- attendance at collaborative events with cultural entities/organizations	3,000	6,842	11,000	10,299	7,500
Special Events - Attendance at collaborative events with cultural entities/organizations	20,000	15,000	15,000	15,500	14,000

PRIOR YEAR ACCOMPLISHMENTS

Anderson – Abruzzo Albuquerque International Balloon Museum

- In recognition of the Balloon Museum's commitment to serving as a leading educational institution about ballooning and its history, the Fédération Aéronautique Internationale (FAI) awarded the institution the rare title of FAI Recommended Museum.

Albuquerque Museum

- A bold reinstallation of Albuquerque Museum's permanent collection was completed. *Common Ground* celebrates the diverse creativity of artists living in or influenced by our region, including masterworks by artists Georgia O'Keeffe, Ernest Blumenschein, Raymond Jonson, Fritz Scholder, Luis Jimenez, Jaune Quick-to-See Smith, and Diego Romero.
- Opened the exhibition *Route 66: Radiance, Rust and Rival on the Mother Road*, conceived to celebrate the art, history and popular culture of the iconic Mother Road in its 90th anniversary year. Collaborated with the Museum of Nuclear Science and History, which hosted a concurrent exhibition *America's Road: The Journey of Route 66*.



ABQ BioPark

- At the Botanic Garden, the BioPark opened the 3,500 square foot BUGarium complex featuring naturalistic habitats designed to reveal the unseen wonders of “bugs” from around the world. The new facility opened after ten years of preparing for an insect rearing and display facility. It features highly social Leaf Cutter Ants which crawl above guests, Naked Mole Rats, Goliath Birdeater Spiders and many more local and exotic bugs.
- The T. Kevin McNicholas Endangered Species Carousel opened at the Zoo, made possible by a large donation from Systems Services Associates, a company founded by McNicholas.

Public Library - Albuquerque/Bernalillo County

- Total number of items borrowed from the Public Library has increased by 4.5% over last fiscal year.
- Over 16,000 citizens of Bernalillo County participated in the Summer Reading program which helps stop the ‘summer slide’ in school age children.

Community Events

- Westside Summerfest featuring George Clinton and Parliament Funkadelic attracted nearly 15,000 people, the largest Summerfest event after Route 66.

Media Services

- GOV TV produced and premiered an hour-long documentary about the record-breaking balloon flight of Troy Bradley and Leonid Tiukhtyaev, *Two Eagles – Across the Pacific by Balloon*.

CULTURAL SERVICES

PRIORITY OBJECTIVES

GOAL 5: ENVIRONMENTAL PROTECTION – PROTECT ALBUQUERQUE’S NATURAL ENVIRONMENTS-ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 1. Begin and complete the Penguin Chill and River Otters exhibits at the ABQ BioPark. These objectives span FY/17 and FY/18. Submit a status report to the Mayor and City Council by the end of the third quarter FY/18.

GOAL 7: COMMUNITY and CULTURAL ENGAGEMENT – RESIDENTS ARE ENGAGED IN ALBUQUERQUE’S COMMUNITY AND CULTURE.

- OBJECTIVE 1. Add streaming movies to our digital collection by June 2017. Submit a status report to the Mayor and City Council by the end of FY/17.
- OBJECTIVE 2. The Anderson – Abruzzo Albuquerque International Balloon Museum will offer a regular schedule of programming for its new Tim Anderson 4-D Theater, to include science, nature and flight oriented films. Submit a status report to the Mayor and City Council by the end of the third quarter of FY/17.
- OBJECTIVE 3. In 2017, the KiMo Theatre will celebrate the 90th Anniversary of the opening of the theater. The KiMo Theatre celebration will highlight the various art forms performed at the iconic theatre since it opened to the public on September 17, 1927. This objective spans FY/17 and FY/18. Submit a status report to the Mayor and City Council by the end of the third quarter of FY/18.
- OBJECTIVE 4. Upgrade Public Art Collection database by integrating into existing Albuquerque and Balloon Museum Collection database system (TMS). Increase number of trained users throughout the department and provide quarterly public art data sets through the City’s Open Data portal. Submit a status report to the Mayor and City Council by the end of the third quarter FY/17.
- OBJECTIVE 5. In FY/17, the Albuquerque Museum will inaugurate its community history series, focusing on stories developed with community partners. Submit a status report to the Mayor and City Council by the end of FY/17.
- OBJECTIVE 6. During FY/17, relocate the existing graphic designs and other website framework from the Cultural Services’ “ABQ ToDo” web page to that of the Visit Albuquerque website events calendar, and assist Visit Albuquerque in creating a user-friendly website. Arrange for links from the City Council, Economic Development and Cultural Services websites to the Visit Albuquerque “ABQ ToDo” website, and propose a network of other local media sources with which to share this information on a weekly basis. Submit a status report to the Mayor and City Council by the end of third quarter of FY/17.



ECONOMIC DEVELOPMENT

The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the economic development division, the film and music offices, the international trade division, the management of contracts for tourism and the Albuquerque Convention Center, and economic development investments.



Mission

Develop a more diversified and vital economy through the expansion and retention of businesses; develop appropriate industry clusters and recruit target industries; and assist new business start-ups, and promote the film and music industries. The department supports the tourism and hospitality industries through collaboration and oversight of the City's contractors. The department also fosters international trade efforts and increased international business opportunities for Albuquerque companies.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	851	956	967	932	1,089	133
OPERATING	3,077	3,379	4,203	4,195	3,639	260
CAPITAL	98	0	0	0	0	0
TRANSFERS	164	134	134	134	33	(101)
GRANTS	0	0	0	0	0	0
TOTAL	4,190	4,469	5,304	5,262	4,761	292
TOTAL FULL-TIME POSITIONS	9	9	9	9	10	1

BUDGET HIGHLIGHTS

The FY/17 approved budget for the Economic Development Department is \$4.8 million, an increase of 6.5% from the FY/16 original budget. Technical adjustments include a \$116 thousand decrease to Risk-Tort & Other costs mostly due to the transfer of the Convention Center property value to the Department of Municipal Development and an increase of \$133 thousand for personnel expenses. A part of the telephone appropriation was moved to a transfer to debt for VoIP at a net increase of four thousand dollars.

The department's approved FY/17 budget also includes the International Trade MOU increase of \$25 thousand offset with revenue contribution received from the Bernalillo County.



For FY/17, the department's approved budget includes one-time funding of \$910 thousand to continue the initiatives begun in FY/15, \$60 thousand for Nob Hill Mainstreet initiatives, \$25 thousand for STEPS program, \$15 thousand to provide for the Route 66 Summerfest, \$175 thousand for small business assistance resulting from the Albuquerque Rapid Transit (ART) construction project along Central Avenue, \$60 thousand for Downtown Mainstreet, \$45 thousand for Baretas Mainstreet, \$50 thousand for Downtown Arts and Cultural District, \$20 thousand for Think Big, and \$50 thousand for Nob Hill Parking Incentive Project.

The departments total full-time position count for the FY/17 budget is ten, an increase of one full-time communications manager position.

ECONOMIC DEVELOPMENT

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
ED-Economic Development	1,356	1,307	1,877	1,611	1,692	385
ED-International Trade Program	75	55	105	117	80	25
ED-Trsf to Parking Fund	0	0	0	0	0	0
ED-Convention Center	1,900	2,080	2,107	2,080	1,984	(96)
ED-Econ Dev Investment	859	1,027	1,215	1,454	1,005	(22)
ED-TRFR to Transit Grants Fund	0	0	0	0	0	0
TOTAL GENERAL FUND - 110	4,190	4,469	5,304	5,262	4,761	314
TOTAL APPROPRIATIONS	4,190	4,469	5,304	5,262	4,761	292
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	4,190	4,469	5,304	5,262	4,761	292

PERFORMANCE MEASURES

GOAL 6: ECONOMIC VITALITY - The community supports a vital, diverse, and sustainable economy.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The economy is vital, prosperous, and consistent with local and regional resources.</i>					
Quality of Service rating event coordinator above average	100%	95%	90%	96%	90%
Quality of Service rating food and beverage above average	100%	91%	90%	94%	90%
Event evaluation rating overall cooperation as above average	100%	97%	90%	97%	90%
Users rating facility cleanliness above average or excellent	100%	99%	90%	92%	90%
Users rating facility conditions above average or excellent	100%	99%	85%	90%	85%
% of total events booked by contractor	93%	76%	75%	87%	75%
# film leads	487	478	500	263	500
# film festivals and premiers	22	26	15	18	20
# attendees at film festivals and premiers	7,520	9,245	7,500	5,500	7,500
Film and media expenditures in local economy	\$93.5M	\$75M	\$100M	\$110M	\$100M
# Industrial Revenue Bonds applicants supported	1	0	3	0	3
# citizens supported through job resource initiatives	900	0	2,000	4,900	2,500
State job training funds awarded	\$5.6M	\$6.1M	\$1.5M	\$5.2M	\$5.0M
# existing small businesses assisted by AED and EDD	312	282	300	425	300
# of events supported	28	32	15	24	15
# of events/initiatives supported related to developing ABQ's global connectivity NEW	N/A	N/A	N/A	N/A	4
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Entrepreneurs and businesses of all sizes develop and prosper.</i>					
# existing small businesses assisted by AED	239	147	85	129	100
Increase in payroll at businesses assisted	\$13.7M	\$35.07M	\$6M	\$22.5M	\$6M
# economic base business expansions	56	35	14	23	16
# employees at expanded businesses	403	920	300	470	400
# of local companies assisted	N/A	N/A	N/A	N/A	15
# of international business leads generated for local companies NEW					
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The economy is diverse and broad-based.</i>					
# of educational international business events organized or supported NEW	N/A	N/A	N/A	N/A	4
# of inbound and outbound international delegations supported NEW	N/A	N/A	N/A	N/A	4

ECONOMIC DEVELOPMENT

PRIOR YEAR ACCOMPLISHMENTS

- New Mexico Transloading opened a new \$5 million multipurpose transloading facility in southeast Albuquerque.
- National American University chose Albuquerque as a location for its Distance Learning National Operations Center. NAU will hire 30 to 50 workers immediately, and add approximately 50 employees every few months, creating up to 300 new jobs over the next few years.
- Skorpios Technologies Inc., a high-tech manufacturer of photonic integrated circuits, will expand in Albuquerque and create up to 300 jobs over the next few years. These positions include high-tech engineering and manufacturing roles, with an average salary of more than \$60 thousand and ranging all the way up to \$150 thousand.
- Rural Sourcing, Inc. will create 125 new well-paying high-tech jobs with an emphasis in computer programming over the next few years. Rural Sourcing is an Atlanta-based domestic information technology sourcing company opening in Albuquerque its fourth Software Development Center.
- Comcast celebrated the grand opening of the Albuquerque bilingual customer support center. The company will hire 450 people for the facility near Montano and I-25.
- National Marketing RFP- The City of Albuquerque will be dividing a \$1 million pot of money between two media firms — one local — and the other based in Brooklyn, New York. The funds are to be used to blast off a national marketing campaign to promote the metro to businesses and investors as a center for entrepreneurship.
- The Mid-Region Council of Governments (MRCOG) and the City of Albuquerque selected Cambridge Systematics to spearhead an extensive transportation and logistics hub study for the area. The study is to focus on evaluating the metro area's real assets for becoming the country's next big transloading center.
- Innovate ABQ will break ground on its first building in the planned technology research and development hub at Central and Broadway Downtown. The \$35 million, 160 thousand square-foot facility will house the University of New Mexico's tech-transfer office and Innovation Academy, along with startups and partners involved in collective efforts to build a bustling, high-tech business zone in the heart of Albuquerque.
- The White House announced that Albuquerque will receive a \$4 million federal grant to help train people for technology jobs and develop their skills. The money will help expand coding academies and other programs aimed at quickly training employees for high-tech jobs.



PRIORITY OBJECTIVES

GOAL 6: ECONOMIC VITALITY – THE COMMUNITY SUPPORTS A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY.

- OBJECTIVE 1. The International Trade Division will develop and launch a "Foreign Direct Investment Soft Landing Program" with the goal of providing business assistance to foreign startup companies and mature enterprises seeking to enter the U.S. market. Completion date: fourth quarter FY17. Update Sharepoint with status.
- OBJECTIVE 2. Provide support and assistance to the Downtown Arts & Cultural District and the Emerging Barelmas Mainstreet programs. Completion date: fourth quarter FY17. Update Sharepoint with status.
- OBJECTIVE 3. In conjunction with CNM and the Kauffman Foundation, expand "Entrepreneurial Mindset Program" to include Albuquerque Public Schools, additional local companies and partner organizations. The goal is to ultimately have at 1,000 individuals complete the program. Completion date: fourth quarter FY17. Update Sharepoint with status.

ECONOMIC DEVELOPMENT

- OBJECTIVE 4. In conjunction with Transit, deploy a Business Assistance Program for companies affected by the Albuquerque Rapid Transit development. Completion date: second quarter, FY18. Update Sharepoint with status.
- OBJECTIVE 5. In conjunction with Transit and Planning, develop public/private strategies for mixed use developments and employment centers along the Central Avenue Corridor. Completion date: fourth quarter FY17. Update Sharepoint with status.

GOAL 7: COMMUNITY and CULTURAL ENGAGEMENT – RESIDENTS ARE ENGAGED IN ALBUQUERQUE’S COMMUNITY AND CULTURE.

- OBJECTIVE 6. During FY/17, relocate the existing graphic designs and other website framework from the Cultural Services’ “ABQ To Do” webpage to that of the Visit Albuquerque website events calendar, and assist Visit Albuquerque in creating a user-friendly website. Arrange for links from the City Council, Economic Development and Cultural Services websites to the Visit Albuquerque “ABQ To Do” website, and propose a network of other local media sources with which to share this information on a weekly basis. Submit a status report to the Mayor and City Council by the end of the third quarter of FY/17.

ENVIRONMENTAL HEALTH



The Environmental Health Department is the health authority for the City of Albuquerque endeavoring to provide a leadership role in improving the health and well-being of all its citizens through a variety of programs. The consumer health protection program provides services such as restaurant inspections, the environmental services program performs functions that monitor ground water, and the urban biology program works to prevent disease through activities related to mosquito control and other diseases transmitted by insects and rodents. The department also protects the environment and the health and safety of Albuquerque area citizens through regional air and groundwater monitoring, and landfill remediation. In its efforts to promote public health the department cultivates partnerships with citizens, community groups and businesses. To accomplish its mission, the department also conducts activities in public information, planning, plan review, standards, regulation review and development, compliance assistance, enforcement, inspection, surveillance, analysis, response to complaints, investigation and environmental remediation.

MISSION

To responsively and professionally serve the people of Albuquerque by promoting and protecting public health, by preventing disease, and by preserving the integrity and quality of our environment through sustainable resource management and responsible stewardship.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,269	4,770	4,816	4,324	4,952	181
OPERATING	783	971	991	1,318	917	(53)
CAPITAL	31	0	52	58	0	0
TRANSFERS	485	683	683	679	651	(32)
GRANTS	1,802	1,956	1,812	1,812	1,836	(120)
TOTAL	7,369	8,380	8,354	8,190	8,356	(24)
TOTAL FULL-TIME POSITIONS	75	75	75	76	76	1

BUDGET HIGHLIGHTS

General Fund



The FY/17 approved General Fund budget for Environmental Health is \$3 million, an increase of 3.4% from the FY/16 original budget. Personnel adjustments of \$151 thousand include an adjustment for wages from reserve of \$27 thousand. The FY/17 approved General Fund department position count is 30, an increase of one from FY/16. The additional position was a mid-year creation of an epidemiologist funded by offsetting operating expenses.

Technical adjustments include a decrease in net transfers of \$19 thousand, which include the costs of fleet maintenance and fuel, network, and risk assessments. A part of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of one thousand dollars.

Air Quality Fund

The FY/17 approved budget for the Air Quality Fund is \$3.3 million, a decrease of 3% or \$100 thousand below the FY/16 original budget. The FY/17 Air Quality Fund full-time position count is 29.

Technical adjustments for the Air Quality Fund in FY/17 include an increase in personnel adjustments of \$30 thousand. Other technical adjustments include a decrease in net transfers of \$108 thousand, which include the costs of fleet maintenance and fuel, network, and risk assessments. The primary contributor to the decrease for the fund is IDOH decreased by \$119 thousand. The FY/17 indirect overhead rate has decreased it is 15.3% compared to 23.2% in FY/16.

Operating Grants

The department's Operating Grants funding is \$2 million in total. For FY/17 grant funded positions are 17.

ENVIRONMENTAL HEALTH

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
EH-Consumer Health	1,127	1,146	1,157	1,157	1,264	118
EH-Environmental Svcs	585	635	645	639	604	(31)
EH-Urban Biology	524	514	518	518	511	(3)
EH-Strategic Support	635	691	703	703	708	17
TOTAL GENERAL FUND - 110	2,870	2,986	3,023	3,017	3,087	101
AIR QUALITY FUND 242						
EH-Oper Permits Program 242	545	648	672	825	650	2
EH-EPA Title V Div	552	736	759	659	760	24
EH-Dust Permits	208	261	263	151	241	(20)
EH-Vehicle Pollution Management	1,086	1,313	1,345	1,244	1,325	12
EH-Air-Trsf to General Fund	158	422	422	422	303	(119)
TOTAL AIR QUALITY FUND - 242	2,549	3,379	3,460	3,302	3,279	(100)
OPERATING GRANTS FUND - 265						
Project Program (265) - Environmental Health	1,950	2,015	1,871	1,871	1,990	(25)
TOTAL OPERATING GRANTS FUND - 265	1,950	2,015	1,871	1,871	1,990	(25)
TOTAL APPROPRIATIONS	7,369	8,380	8,354	8,190	8,356	(24)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	7,369	8,380	8,354	8,190	8,356	(24)

REVENUE

General Fund revenues are budgeted at \$1.8 million for FY/17, the same as the FY/16 original budget. Air Quality Fund revenues for FY/17 are budgeted at three million dollars, the same level as the FY/16 original budget. A table is included to show the major revenues for both the General Fund and the Air Quality Fund.

Department Generated Fees for Services (\$000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Restaurant Insp Permit	1,204	1,200	1,200	1,200	0
General Fund Food Process Insp Permit	226	226	226	226	0
General Fund Swimming Pool Insp Permit	122	125	125	125	0
General Fund Swimming Pool Cert Training	179	152	141	152	0
General Fund Contrib- Bernalillo-Shared Ops	0	120	120	120	0
General Fund Air Quality Penalties	27	0	0	0	0
242 - Air Quality Fund Author Inspec Station Fee	29	25	25	25	0
242 - Air Quality Fund Certified Emiss Insp Fees	12	12	(238)	12	0
242 - Air Quality Fund Certified Paper Sales	1,170	1,146	1,146	1,146	0
242 - Air Quality Fund Operating Permits Title V	716	800	812	800	0
242 - Air Quality Fund Dust Permits	264	250	255	250	0
242 - Air Quality Fund Air Quality Permit Fees	938	750	772	750	0
242 - Air Quality Fund Asbestos Notification	32	45	45	45	0

ENVIRONMENTAL HEALTH

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT – People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Residents are safe from public health risks.</i>					
Proportion of completed inspections / required inspections	10,699/7,933	10,500/8,355	10,000/8,000	8,386/8,443	10,000/8,500
Number of mosquito control activities performed -- includes site checks, pesticide application for larvae and adult control, outreach & fish delivery	1,042	1,314	2,000	1,122	2,000
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Proportion of complaints addressed (311 or direct contact) including mold, mildew, noise and EPI	1,658/1,658	2,150/2,150	1,400/1,400	1,382/1,382	1,400/1,400
# food- or water-borne health investigations	276	96	125	154	125
Number of human/veterinary cases of vector-borne or zoonotic disease Reported by calendar year in which the Fiscal Year ends (e.g. FY/11 measures are for calendar year 2011)	16	31	0	45	0
Proportion of complaints addressed (311 or direct contact)	1,225/1,225	2,058/2,058	1,500/1,500	1,932/1,932	1,500/1,500

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Air, water, and land are protected from pollution.</i>					
Former City landfills in compliance with New Mexico Environment Department groundwater/solid waste quality standards	Yes	Yes	Yes	Yes	Yes
Number of groundwater samples collected	170	170	150	143	150
# permits issued within required regulatory timetable/#permit applications *Stationary Source Permits only. Total #s need to also include fugitive dust #s.	150/150	164/165	200/200	135/135	200/200
Proportion of criteria pollutants within EPA Allowable Levels	21/21	21/21	21/21	21/21	21/21
# initial vehicle inspections performed (not including retesting)	247,954	254,087	250,000	249,118	250,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
Number of compliance-assistance outreach efforts	N/A	360	100	321	300

PRIOR YEAR ACCOMPLISHMENTS



- Started program to pursue FDA national standards. Developed and scheduled several targeted outreach events to ensure inter-agency cooperation on outbreak response.
- 100% of all air quality permits were issued within regulatory timeframe and 99% of all air quality revenue was collected for fiscal year 2016.
- The Albuquerque / Bernalillo County air quality jurisdiction continues to enjoy good air quality and continues to be in attainment with every national health based air quality standard.

ENVIRONMENTAL HEALTH

- The Environmental Health Department continues to represent the Albuquerque community as stakeholders in the Kirtland Air Force Base bulk fuels facility investigation and remediation process, providing high level technical analysis and review.
- The Environmental Health Department implemented a compliance assistance

<i>PRIORITY OBJECTIVES</i>

GOAL 1: HUMAN AND FAMILY DEVELOPMENT – PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED

- OBJECTIVE 5. Enhance the Consumer Health Protection Division's public health capacity to respond to outbreaks of food and water borne illness and other emerging public health issues. Status update will be provided in SharePoint.

FAMILY AND COMMUNITY SERVICES



The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, mental/behavioral health, homeless services, domestic violence, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within program strategies to allow for performance measures and to align specifically to city goals and desired community conditions.

MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	13,318	16,029	16,107	14,195	16,210	181
OPERATING	23,894	24,731	25,789	26,059	25,364	633
CAPITAL	0	0	0	9	0	0
TRANSFERS	1,868	1,368	1,368	1,323	1,343	(25)
GRANTS/PROJECTS	26,955	25,907	25,607	25,607	25,796	(111)
TOTAL	66,035	68,035	68,871	67,193	68,713	678
 TOTAL FULL-TIME POSITIONS	 285	 285	 285	 289	 289	 4

BUDGET HIGHLIGHTS

The department's approved FY/17 budget including transfers and grants is \$68.7 million less than 1% higher than the original FY/16 budget. The largest factor in the budget increase is the allocation for the social service contracts totaling \$65.5 million of which the Public Safety Quarter Cent Tax increased \$471 thousand, totaling \$9.4 million and General Fund increased \$199 thousand for a total of \$9.7 million. The FY/17 budget includes funding for "Homeless Court", a new initiative in partnership with the Bernalillo County Metro Court and funding to continue the initiative "There's a Better Way" begun in FY/16 which provides work opportunities for the homeless and panhandlers in the metro area. The General Fund budget also includes non-recurring funding of \$1.2 million; allocation detail can be found in the Executive Summary. The table at the end of this narrative provides a listing of the various contracts and their amounts by funding source.

The department's personnel budget for FY/17 reflects a 2% wage adjustment increase. The decrease in the grants/projects budget is primarily attributed to refinancing of the housing bonds in FY/16 resulting in a savings of \$203 thousand in FY/17.

The personnel count for the department in the FY/17 approved budget is 289 full-time positions, of which 96 are grant funded. During FY/16 the department traded temporary wages for creation of four full-time positions and transferred a General Fund position to the Community Development Fund.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
FC-Affordable Housing Contract	1,756	2,043	2,043	1,994	2,292	249
FC-Child Care Contracts Prog	5,178	5,750	5,774	4,838	5,657	(93)
FC-Community Recreation	7,929	8,051	8,098	7,935	8,326	275
FC-Emerg Shelter ContractsProg	1,105	1,097	1,097	1,097	1,097	0
FC-Health and Human Services	3,808	3,484	3,593	3,624	3,540	56
FC-Homeless Support Svcs Prog	725	1,809	2,614	2,614	2,490	681
FC-Mental Health ContractsProg	2,190	2,687	2,639	2,686	2,738	51

FAMILY AND COMMUNITY SERVICES

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
FC-Public Education Partner	4,799	5,666	5,613	5,233	5,278	(388)
FC-Strategic Support	1,262	1,284	1,295	1,295	1,262	(22)
FC-Sub Abuse Contracts Prog	4,389	4,881	4,952	4,712	4,923	42
FC-Transitional Housing Prog	170	167	167	167	167	0
FC-Youth Gang Contracts Prog	1,497	1,280	1,450	1,463	1,311	31
FC-Transfer to Fund 305	200	0	0	0	0	0
TOTAL GENERAL FUND - 110	35,007	38,199	39,335	37,657	39,081	882
COMMUNITY DEVELOPMENT FD - 205						
COMMUNITY DEVELOPMENT GRANT	5,668	3,898	3,898	3,898	3,888	(10)
OPERATING GRANTS FUND - 265						
FAMILY OPERATING GRANTS	22,018	22,203	21,903	21,903	22,128	(75)
APARTMENTS FUND - 671						
FC-Apartments	2,421	2,799	2,799	2,799	2,883	84
FC-Apts Trsf to Debt Svc	1,001	877	877	877	674	(203)
FC-Apts Trsf to Housing F240	60	59	59	59	59	0
TOTAL APARTMENTS FUND - 671	3,482	3,735	3,735	3,735	3,616	(119)
APARTMENTS DEBT SERVICE FD - 675						
FC-Apartments Debt Service	861	877	877	877	674	(203)
TOTAL APPROPRIATIONS	67,036	68,912	69,748	68,070	69,387	475
Intradepartmental Adjustments	1,001	877	877	877	674	(203)
NET APPROPRIATIONS	66,035	68,035	68,871	67,193	68,713	678

REVENUE

FY/17 General Fund revenues are estimated at \$1.9 million, \$145 thousand higher than the FY/16 approved budget. The Apartments Operating Fund revenues are estimated to be \$3.9 million for FY/17. Listed in the table below are major revenues of the department.

Department Generated Fees for Services (000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Latch Key Fees	736	801	858	858	57
General Fund Chgs For Child Care Svcs	559	512	633	633	121
General Fund Multi-Service Ctr Rental	298	354	363	363	9
General Fund Community Ctr Chgs And Fees	61	93	65	65	(28)
General Fund Extended Care Fees	40	50	36	36	(14)
General Fund Other Misc Revenue-Nontax	14	0	0	0	0
671 - Apartments Fund Rent Of City Property	3,637	3,930	3,930	3,946	16

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Residents are literate and educated.					
Participation in programs:					
# of low-income children who receive quality childcare and education services	791	951	914	921	914
# of new children and pregnant mothers receiving initial health screenings through Early Head Start	145	137	70	118	70

FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
Annual parent survey results:					
# of families that have experienced educational, financial, and/or career growth within the year	518	411	525	314	525
Quality of Education:					
# of the 21 Child Development Centers that received a NAEYC (National Association for the Education of Young Children) with a score of 90% or higher on accreditation	21	21	21	21	21

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - All students graduate and are ready for work, life or school.					
Elementary & Mid School Initiatives:					
Total # of Elementary School Students Enrolled	6,623	7,027	5,719	6,398	8,000
Total # of Middle School Students Enrolled	5,166	4,213	3,461	6,786	6,100
Total # of Charter Elementary School Students Enrolled *begins Jan. 2016		76	76	39	80
Total # of Charter Middle School Students Enrolled *begins Jan. 2016	164	288	288	197	300
Total # of Charter K-8 Schools Students Enrolled *begins Jan. 2016	417	141	141	413	150
Drop Out Prevention Program:					
# of Students Participating in Drop Out Prevention Program	941	1,014	1,000	1,168	1,150
High School Job Mentor Program:					
Total # of Students in Program	716	710	350	731	750
# of High School Seniors Enrolled in Program	255	228	270	267	300
Running Start for Careers Program:					
# of High School students served through Running Start for Careers	339	250	350	265	350
# of career disciplines wherein students placed through Running Start	49	40	55	35	45
# of schools participating in Running Start	22	25	25	23	25

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Summer Lunch Program:					
# of meal sites	168	174	180	163	180
Total # of Meals Served	257,652	437,801	505,000	445,400	510,000
Community Center Rental Information:					
Revenue Generated (Rentals, RFI's, etc.)	\$49,574	\$54,519	\$55,000	\$59,108	\$62,000
# of Rentals	210	214	250	259	250
Community Centers:					
Total # of Registered Adults Attending Daily	1,668	1,680	1,700	1,850	2,500
Total # of Youth Registered for the School Year	1,270	1,292	1,400	1,975	2,000
Total # of Youth Registered During the Summer	2,192	2,285	2,500	2,560	2,500
Playground Program:					
# of Youth Registered for the School Year	1,760	1,888	1,750	1,726	1,750
# of Youth Attending Registered During the Summer	1,314	1,028	1,100	958	1,300
Revenue Generated for the Fiscal Year	\$852,755	\$746,479	\$750,000	\$865,000	\$850,000
Therapeutic Recreation Program:					
# of Adults Registered for Services	690	675	700	680	700
# of Youth Registered for Services	400	400	450	475	450
Facilities Maintenance:					
# of Work Orders Completed	784	1,295	1,400	1,918	3,200
# of Facilities Receiving Janitorial Services 5 days-per-week	41	41	41	41	41
# of Facilities Receiving Emergency/On-call Services 24/7	69	69	71	73	74

FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Residents have access to health care services.					
# of homeless provided with dental care services through Albuquerque Health Care for the Homeless	1,650	1,446	975	908	1,500
# of homeless people provided with safe and secure shelter each day	396	390	400	420	400

Measure- HUD Funded Calendar Year Contracts	Actual CY/13	Actual CY/14	Approved CY/15	Actual CY/15	Approved CY/16
DESIRED COMMUNITY CONDITION - Families are secure and economically stable.					
Rehabilitation:					
# of households receiving emergency repairs/retrofit	442	413	225	199	250

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Affordable housing is available.					
# families provided rent assistance	239	298	350	221	300
# families provided utility assistance	238	201	300	174	300
# food boxes provided	4,188	7,484	7,000	11,205	10,000

Measure- HUD Funded Calendar Year Contracts	Actual CY/13	Actual CY/14	Approved CY/15	Actual CY/15	Approved CY/16
# of affordable housing units (New Construction) *Units reported are actually occupied. Remainder of CY15 goal will be reported in CY16, as they are from multi-year projects to be completed and occupied in CY16. Actual- 7 (6 SCLT, 1 GAHP); Proposed CY16- 138 (23 Madera, 55 Cuatro, 60 Imperial)	118	107	83	7	138
# of affordable housing units that were rehabilitated *199 ARC 12 ONR (*Reduction in numbers due to ARC discontinuing program and DSA halting Retrofit program per HUD requirement.	1,585	1,187	1,040	211	1,010
# of vulnerable homeless permanently housed (includes ABQ Heading Home and persons with AIDS)	454	551	514	511	500
% of those who remained in permanent housing after one year	76%	93%	83%	91%	90%
# of evictions prevented - H&SSC Eviction Prevention Program	435	429	450	414	450
% of families still housed 3 months after eviction prevention assistance - H&SSC Eviction Prevention Program	86%	90%	90%	85%	90%

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Senior citizens live and function in optimal environments.					
Report data on direct service provision contracts, other than CABQ Senior Affairs Department:					
# of hours of care provided through Adult Day Care	56,381	58,128	58,128	61,364	58,128
# of hours of services for Homemaker/Personal In-Home Care	15,507	15,303	15,303	13,872	15,303
# of hours of in-home respite care for caregivers	11,780	11,625	11,625	10,520	11,625

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - The community works together for safety					
# of Adults and Adolescents Assessed & Referred for Substance Abuse Treatment by UNM/AMCI	1,575	1,436	1,450	1,320	1,450
# Youth receiving behavioral health/gang prevention services through the UNMH gang prevention program	97	125	100	135	100

FAMILY AND COMMUNITY SERVICES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - City of Albuquerque participates in mutually beneficial cooperative relationships with other governments.</i>					
Total grant funds awarded	\$18.9 M	\$18.5 M	\$26.1 M	\$26.1 M	\$27.3M

PRIOR YEAR ACCOMPLISHMENTS

Administration - Running Start for Careers

- Increased student participation in courses by nearly 30%.
- Enhanced program to include internships.
- Aligned courses and internships to ensure value for all partners.

Child and Family Development Division

- The New Mexico Children, Youth and Family Department (CYFD) awarded a "Certificate of Recognition to the City of Albuquerque for continuous participation in the first ten years of New Mexico Pre-K for years 2005-2015."
- Applied for and was awarded an Early Pre-K grant in the amount of \$176 thousand per year for four years (2016-2019) to serve 44 children at three designated City of Albuquerque Child Development Centers.
- Partnered with New Mexico PBS to implement the Summer Launch to Learn Project at all 21 Preschool/Pre-K centers and the Launch to Learn Summer Resource Guide given to 712 families to participate.
- Partnered with NMPBS to implement a Literacy Project in FY/14 that was started at Alamosa CDC with NMPBS and First Lady Maria Berry. In the summer of FY16, eight additional centers were asked to participate in the summer "Super Why" Literacy Project. The goal is to increase the number of centers participating each year until all 21 centers are participating.
- Provided on-going professional staff development trainings on the topic of Caring Communities that featured children experiencing homelessness and other childhood trauma. This was done in partnership with UNM Family Development Program.
- Provided a variety of socialization workshops for the parents in the Early Head Start Home-based Program to include topics such as Health, Literacy, Budget Planning, Lead-exposure Awareness Training, Effective Parenting and many activities to do at home with their children.



Community Development Division

Increased Affordable Housing for low income and targeted populations:

- Cuatro—received federal funding from the City's HOME grant and an award of Low Income Housing Tax Credits to construct a 56-unit, affordable housing development on North Fourth Street for low-income seniors. Project is underway and nearing completion in summer 2016.
- Imperial Building—located downtown; construction completion is expected by summer 2016, of a mixed-use/income, 74-unit affordable housing development. 54 of the 74 units will be affordable to households at or below 50% area median income. The structure will also contain a grocery store. By combining the Affordable Housing component with the long-awaited downtown grocery store, this development became financially feasible. The City contributed \$3.375 million which was leveraged with other public/private funds for a total development cost of \$16.5 million. A mixed-use development of this size brings affordable housing, construction jobs and activity to the downtown core.
- Madera Crossing- located in the Sawmill neighborhood and is the second phase of the Sawmill Village development. The Project is a mixed-Income, rental housing development where 23 of the 57 total units are affordable. Project is underway and nearing completion in summer 2016.

Public Facilities:

- Completion of Roadrunner Food Bank, a hunger relief organization—funding for a new roof for its food distribution warehouse.

FAMILY AND COMMUNITY SERVICES

- Completion of St. Martin's Hospitality Center, a homeless assistance provider—funding for the expansion and improvement to both its kitchen and dining area for the day shelter.
- First Nations, an urban Native American homeless clinic and community health center—expansion and improvements to its wellness and healing facilities, to be completed in June 2016.

Community Recreation and Educational Initiatives Division

- The Food Service Program served its 15th million meal.
- With collaboration between neighborhood organizations the renovation and construction planning process for the Pat Hurley Community Center and the Dennis Chavez Community Center began.
- Multiple Special Events highlighting the various programs and activities that occur at our community centers were held, increasing community outreach and education. Therapeutic Recreation's annual winter dance served over 500 participants and their families. Re-opened Taylor Ranch Community Center's gymnasium.
- At-Risk Meals expanded from 18 to 24 sites, to provide free hot and nutritious supper meals to 169,581 eligible youth throughout the City of Albuquerque and Bernalillo County.

Fiscal Division

- Completed the first year of billing FCS Grants thru the PeopleSoft Module.
- Staff attended various trainings which included CDBG, Uniform Guidance and CTS.

Health & Social Services Centers

- 2015 Toys for Tots Campaign — Registered 1,900+ families and distributed toys to 3,380 needy children.
- 2015 Operation Christmas Cheer (Kirtland Air Force Base) — Served 500+ children dinner and a toy.
- PNM Energy Assistance Fair – over 1,000 participants were assisted with a variety of services.

Maintenance Division

- Installed curtains in shower and restroom areas to provide privacy to customers of the Albuquerque Rescue Mission winter shelter.
- Implemented a new three tier work order system to track and follow all work orders by date and category received (Emergency, routine and preventive) to the completion.

Office of Homeless Programs and Initiatives

- Began implementation of the City's Coordinated Assessment System using the Vulnerability Index and Service Prioritization Decision Assistance Tool (VI-SPDAT). The coordinated assessment system prioritizes housing and supportive services to the most vulnerable citizens in the Albuquerque community and gets them into housing and services as quickly as possible.
- The Albuquerque Heading Home project provided housing and wraparound services to 124 most medically vulnerable and chronically homeless heads of household and 24 family members, totaling 148 people. Since its inception in February 2011 the initiative has served a total of 547 people. Ninety-one percent have remained in housing for at least 12 months.
- In FY/15, HUD awarded \$3.3 million for its Continuum of Care (CoC) Homeless Program. An additional \$712 thousand was awarded this year, bringing the total award to more than \$5.5 million for the Albuquerque CoC. The additional monies will provide 50 additional housing vouchers and case management services as well as additional CoC administrative funds. Albuquerque serves as the lead collaborative applicant for the Albuquerque CoC.



- The Mayor's initiative "There's a Better Way", provided employment opportunities to 570 panhandlers. 409 out of the 570 served were referred to housing, behavioral health services and other supportive services. 126 out of the 409 referred got housing, behavioral health services and other supportive services. 84 are utilizing behavioral health services; eight are in permanent housing; and 34 have permanent employment.

FAMILY AND COMMUNITY SERVICES

- The Outreach project, in a collaborative effort by homeless providers, APD's COAST and CIT, and Safe City Strike Force provided outreach services to 925 people who have severe mental health issues and do not access services. Six hundred sixty five out of the 925 served were assisted in getting connected to services and housing, including people who had been in several encampments in the City.

PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

- OBJECTIVE 9. Produce, in-house, a written analysis of the present and proposed future ¼ cent for Public Safety tax prevention and support programs, to include the remaining duration of each existing contract under the programs, and the program's relationship to the current joint efforts with Bernalillo County on Behavioral Health. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.
- OBJECTIVE 10. Address and explain the Family and Community Services Department General Fund budget reversions for the last two fiscal years, as well as the department's opinion as to the proper level of additional staffing needed to more efficiently and expeditiously put all available funding out for proposals and implementation. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.

SOCIAL SERVICE CONTRACTS

(Some Contracts are Multi-Year)

Program Strategy	Contractor	Services	FY/17 Approved	Funding Source
Area Agency on Aging				
	Addus Healthcare, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Alzheimer's Association	Caregiver Conference	\$23,000	AAA
	Alzheimer's Association	Savvy Caregiver	\$75,000	AAA
	Bernalillo County Youth and Senior Services	South Valley Project	\$100,000	AAA
	City of Albuquerque / Senior Affairs	Support services to the elderly	\$6,759,044	AAA
	Comfort Keepers, Inc.	Homemaker, Respite and Personal Care East Mountains	\$54,000	AAA
	Cornucopia, Inc.	Adult Day Care Respite	\$66,000	AAA
	Curtis Graf, PH.D.	Professional Group Counseling and Caregiver Support	\$45,000	AAA
	La Vida Felicidad, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Premier Home Healthcare, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Right At Home, Inc.	Medication Management for Seniors	\$22,055	AAA
	Roadrunner Food Bank	Senior Food Boxes	\$90,000	AAA
	Senior Citizens Law Offices	Legal Services	\$472,500	AAA
	Share Your Care, Inc.	Adult Day Care City Sites	\$646,000	AAA
	Share Your Care, Inc.	Respite / Adult Day Care Ponderosa	\$129,000	AAA
	UNM Health Sciences Center	GEHM Clinic	\$67,000	AAA
	Village of Tijeras	Support services to the elderly	\$100,000	AAA
	Total Area Agency on Aging		\$9,278,599	
Community Recreation				
	Rhubarb & Elliott	Evening Meals for At-Risk children attending community centers	\$250,000	CYFD
	Big Brothers / Big Sisters	Mentoring through Community Recreation Activities	\$21,000	GF
	Isshin Ryu	Karate Instruction	\$62,000	GF
	APS - Albuquerque Public Schools	Provide nutritious lunches to low income children during the summer & school breaks	\$1,309,716	SFP
	Total Community Recreation		\$1,642,716	
Affordable Housing Contracts				
	TBD	Public Facilities- to be bid	\$685,744	CDBG
	Wesst Corp	Individual Development Accounts	\$250,000	CDBG
	YDI Youth Development Inc.	Eviction prevention-Fiscal Agent	\$109,400	CDBG
	Law Access New Mexico	Landlord-Tenant hotline	\$75,000	GF
	NM AIDS Services	Housing for people with AIDS	\$27,510	GF
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$195,467	GF

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/17 Approved	Funding Source
	Supportive Housing Coalition	Permanent housing for homeless families	\$130,000	GF
	Barrett Foundation	Permanent housing for women w/children	\$95,984	HESG
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$96,087	HESG
	Albuquerque Housing Authority	Tenant Based Rental Assistance	\$230,000	HOME
	Greater Albuquerque Housing Partnership (GAHP)	CHDO Operating Expenses	\$36,697	HOME
	TBD	Affordable Housing Development	\$1,118,412	HOME
	Sawmill Community Land Trust	CHDO Operating Expenses	\$36,697	HOME
	TBD	Rental Acquisition	\$241,072	HOME
	St. Martin's Hospitality Center	Tenant Based Rental Assistance	\$150,000	HOME
	Supportive Housing Coalition	Tenant Based Rental Assistance	\$230,000	HOME
	Greater Albuquerque Housing partnership (GAHP)	Casa Feliz Construction Loan	\$2,800,000	HOME/240*
	New Life Homes	Gateway 66 Construction Loan	\$1,800,000	HOME/WFH*
	Sawmill Community Land Trust	Madera Crossing Construction Loan	\$4,149,288	HOME/WFH*
	Family Housing Development Corporation	Bell Trading Post Down Payment Assistance	\$405,000	HOME *
	Greater Albuquerque Housing Partnership (GAHP)	Cuatro Construction Loan	\$2,400,000	HOME *
	Sawmill Community Land Trust	Construction loans	\$1,200,000	HOME *
	Sawmill Community Land Trust	Down payment assistance	\$1,243,675	HOME *
	Sawmill Community Land Trust	Phase 2B Down Payment Assistance	\$300,000	HOME *
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$1,715,350	QTR
	Supportive Housing Coalition	Permanent housing for homeless families	\$100,000	QTR
	Greater Albuquerque Housing Partnership (GAHP)	Trumbull Redevelopment Project Construction loan	\$1,000,000	WF HSNB
	New Life Homes	Sundowner Lodge Construction Loan	\$2,200,000	WF HSNB
	Sawmill Community Land Trust	7th and Iron Development Project	\$861,116	WF HSNB
	UR 205 Silver, LLC	Silver 205 Construction Loan	\$3,350,000	WF HSNB
	YES Housing/Romero Rose	Casitas de Colores-Construction Loan	\$2,750,000	WF HSNB
	Catholic Charities	Generations at West Mesa	\$2,000,000	WF HSNB
Total Affordable Housing Contracts			\$31,982,499	
Early Childhood Education				
	Cuidando Los Ninos	Child Care Services	\$9,000	CDBG
	APS - Albuquerque Public Schools	Meals for children in Child Development Programs	\$180,000	CYFD
	Canteen	Meals for children in Child Development Programs	\$300,000	CYFD
	Catholic Charities	Early head start services for immigrant children	\$173,000	EHS
	Cuidando Los Ninos	Early head start services for homeless mothers/children	\$207,000	EHS
	UNM	Early head start services, health screenings	\$133,000	EHS
	Cuidando Los Ninos	Child Care Services	\$20,000	GF
Total Early Childhood Education			\$1,022,000	
Emergency Shelter Contracts				
	Barrett House	Shelter for women/children-motel vouchers	\$10,000	CDBG
	ABQ Heading Home	Interim housing vouchers	\$800	GF
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	\$19,380	GF
	ABQ Rescue Mission - Winter Shelter	Emergency shelter for homeless persons	\$3,200	GF
	Barrett House	Shelter for women/children	\$12,400	GF
	NM Coalition to End Homelessness	Continuum of Care services	\$640	GF
	S.A.F.E. House	Domestic violence shelter	\$271,700	GF
	St. Martin's Hospitality Center	Day shelter services for homeless persons	\$2,880	GF
	St. Martin's Hospitality Center	Displaced tenant services	\$112,200	GF
	St. Martin's Hospitality Center	Motel program, shelter for homeless persons	\$36,800	GF
	ABQ Rescue Mission Shelter	Emergency shelter for homeless persons	\$226,841	HESG
	Barrett House	Shelter for women/children	\$32,000	HESG
	Good Shepherd	Emergency shelter for homeless persons	\$63,000	HESG
	Heading Home (ABQ Opportunity Center)	Emergency shelter for homeless men	\$144,000	HESG
	St. Martin's Hospitality Center	Motel vouchers for homeless persons	\$4,000	HESG
	ABQ Heading Home	Interim housing vouchers	\$36,000	QTR

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/17 Approved	Funding Source
	ABQ Rescue Mission - Winter Shelter	Emergency shelter for homeless persons	\$154,000	QTR
	Heading Home (ABQ Opportunity Center)	Emergency shelter for homeless men	\$106,000	QTR
	NM Coalition to End Homelessness	Continuum of Care services	\$32,000	QTR
	S.A.F.E. House	Domestic violence shelter	\$165,000	QTR
	St. Martin's Hospitality Center	Day shelter services for homeless persons	\$144,000	QTR
	Total Emergency Shelter Contracts		\$1,576,841	
Health & Human Services				
	City of Albuquerque / Senior Affairs	Home Modifications for elderly from CDBG to CSA	\$193,650	CDBG
	City of Albuquerque / Senior Affairs	Nutrition Services	\$125,000	CDBG
	Community Dental Services	Dental services to low income persons	\$193,000	CDBG
	Southwest Creations	Economic development	\$30,000	CDBG
	Human Rights - Fair Housing/EO	Fair Housing -	\$10,000	CDBG
	Public Service - TBD	Balance for Public Services	\$30,246	CDBG
	All Faiths Receiving Home	Services to abused, neglected and abandoned children/youth	\$6,580	GF
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$12,430	GF
	Community Dental Services	Dental services to low income persons	\$47,280	GF
	Enlace Comunitario	Services for Child Witnesses of Domestic Violence	\$124,500	GF
	First Nations	Social & Sub Abuse Counseling Svcs for Urban Native Americans	\$193,800	GF
	NM Asian Family Center	Domestic Violence services for Asian families	\$1,900	GF
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$1,000	GF
	PB & J Family Services	Substance abuse prevention and early intervention services for youth and families	\$1,520	GF
	Domestic Violence Resource Center	Services for Child Witnesses of Domestic Violence	\$147,000	GF
	Roadrunner Food Bank	Food distribution services	\$225,680	GF
	Albuquerque GED	Adult GED preparation and workforce ready	\$76,500	GF
	NM Xtreme Sports Assoc.	Downtown Teen Center	\$219,000	GF
	UNMH Young Children's Health Center	Pediatric health care, immunizations, and case management services	\$161,970	GF
	UNMH Young Children's Health Center	Early Intervention/Prevention	\$21,940	GF
	Amigos y Amigas	Substance abuse prevention	\$20,000	GF
	People Helping People	Prevention Services	\$20,000	GF
	All Faiths Receiving Home	Services to abused, neglected and abandoned children/youth	\$90,250	QTR
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$80,710	QTR
	Enlace Comunitario	Services for Child Witnesses of Domestic Violence	\$85,500	QTR
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$50,000	QTR
	NM Asian Family Center	Domestic Violence services for Asian families	\$95,000	QTR
	PB & J Family Services	Substance abuse prevention and early intervention services for youth and families	\$76,000	QTR
	UNMH Young Children's Health Center	Early Intervention/Prevention	\$119,563	QTR
	YDI Early Youth Intervention	Substance abuse prevention and early intervention services for youth and families	\$127,437	QTR
	Total Health & Human Services		\$2,587,456	
Mental Health Contracts				
	NM Solutions/ACT	Mental health services	\$113,400	GF
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$21,550	GF
	St. Martin's Hospitality Center	Outreach services for homeless mentally ill	\$72,000	GF
	St. Martin's Hospitality Center /ACT	Mental health services	\$178,300	GF
	UNMH/ACT	Mental health services	\$48,300	GF
	Mental Health Coordination	Mental health services	\$75,000	GF
	Mental Health Community Dialogue	Coordinate community meetings re: mental health issues	\$30,000	QTR
	NM Solutions/ACT	Mental health services	\$565,000	QTR
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$295,450	QTR
	St. Martin's Hospitality Center /ACT	Mental health services	\$535,000	QTR
	UNMH/ACT	Mental health services	\$665,000	QTR
	Total Mental Health Contracts		\$2,599,000	

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/17 Approved	Funding Source
Public Education Partner				
	ABC Comm. Schools/Charter EMSI	Before & After-school education programming	\$13,900	GF
	APS / EMSI	Before & After-school education programming	\$547,100	GF
	APS / High School Initiative	Stay-in-school programs	\$179,250	GF
	APS / Job Mentor Program	Job mentoring services to youth	\$158,500	GF
	Excel Educational Enterprises	After-school education programming at John Marshall	\$58,650	GF
	APS/Int Baccalaureate Program	International career-related studies for HS students	\$76,500	GF
	NM National Dance Institute	Dance svcs to youth to promote healthy living	\$76,400	GF
	Running Start	Job training	\$146,500	GF
	YDI / Job Shadow	Job mentoring services to youth	\$170,700	GF
	Homework Diner/Community Schools	Parent After School Community Engagement	\$100,000	GF
	ABC Comm. Schools (County MOU) / Charter EMSI	Before & After-school education programming	\$50,000	QTR
	APS / EMSI	Before & After-school education programming	\$575,000	QTR
	Total Public Education Partner		\$2,152,500	
Prevent Neighborhood Deterioration				
	Office of Neighborhood Revitalization	Design and begin implementation of owner-occupied home rehab program -- over multi-years	\$911,971	CDBG
	Homeowner Repair - Sawmill Com Land Trust	Emergency Minor Home Repair	\$466,100	CDBG
	Total Prevent Neighborhood Deterioration		\$1,378,071	
Youth Gang Contracts				
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$48,030	GF
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	\$50,000	GF
	YDI Youth Development Inc	Gang intervention/prevention services: Hideout	\$25,500	GF
	YDI Youth Development Inc	YDI GED program for youth	\$98,380	GF
	YDI Youth Development Inc	YDI Southwest Mesa Outreach	\$105,060	GF
	YDI Youth Development Inc	Stay-in-school mentoring program	\$8,080	GF
	Lifquest	Mentoring to incarcerated and post incarcerated youth	\$40,000	GF
	Danny Romero Hideout Gym	Gang Prevention through healthy lifestyles	\$40,000	GF
	YDI Youth Development Inc	YDI GED program for youth	\$90,250	QTR
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$134,000	QTR
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	\$500,000	QTR
	YDI Youth Development Inc	Stay-in-school mentoring program	\$119,000	QTR
	YDI Youth Development Inc	Wise Men/Wise Women Youth mentorship services	\$93,140	QTR
	Total Youth Gang Contracts		\$1,351,440	
Substance Abuse Contracts				
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$10,350	GF
	Engender	School based substance abuse treatment services (GUTS)	\$187,500	GF
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$202,000	GF
	New Mexico Solutions/COD	Services for adult substance abuse treatment	\$14,150	GF
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients	\$1,078,031	GF
	UNM/AMCI (Metro Intake)	Substance abuse assessment/referral services, service & outcome reporting	\$1,047,120	GF
	YDI Youth Development Inc - Currently out for RFP	Youth Substance Abuse initiative	\$1,960	GF
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$142,500	QTR
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$50,000	QTR
	New Mexico Solutions/COD	Services for adult substance abuse treatment	\$194,750	QTR
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients	\$1,348,473	QTR
	YDI Youth Development Inc - Currently out for RFP	Youth Substance Abuse initiative	\$98,800	QTR
	Total Substance Abuse Contracts		\$4,375,634	
Homeless Support Services				
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$62,000	CDBG
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$61,114	COC
	NM Coalition to End Homelessness	Homeless Management Information System	\$25,000	COC

FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/17 Approved	Funding Source
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$67,400	GF
	AHCH - ABQ Healthcare for the Homeless	Homeless support services	\$125,000	GF
	AHCH - ABQ Healthcare for the Homeless/Art Street	Art therapy for homeless person	\$38,760	GF
	Heading Home	Homeless support services	\$1,150,000	GF
	NM Coalition to End Homelessness	Coordinate submission of Continuum of Care applications	\$56,100	GF
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$15,300	GF
	Project Share	Meals for homeless and near homeless	\$15,400	GF
	St. Martin's Hospitality Center	Meals for homeless and near homeless	\$43,040	GF
	St. Martin's Hospitality Center	Wells Park and Barelaz cleanup	\$63,000	GF
	St. Martin's Hospitality Center	Panhandling van	\$61,000	GF
	Supportive Housing Coalition	Homeless support services	\$298,000	GF
	Charles Cinello Jail Re-entry Program	Transition coordinator and operations of jail re-entry program	\$77,000	GF
	Tender Love Community Center	Job development for homeless women	\$10,000	GF
	APS - Albuquerque Public Schools	APS Title I Services for Homeless Children	\$80,000	GF
	Bernalillo County - Metro Court	Homeless Court	\$190,000	GF
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$150,000	QTR
	St. Martin's Hospitality Center	Panhandling van	\$50,000	QTR
	Total Homeless Support Services		\$2,638,114	
Transitional Housing Program				
	AHCH - ABQ Healthcare for the Homeless	Housing assistance for homeless & mentally ill persons	\$665,438	COC
	Barrett Foundation/Bridges	Housing assistance for women and children	\$138,476	COC
	Catholic Charities	Housing assistance for homeless persons	\$287,069	COC
	Crossroads for Women/Maya's Place	Transitional housing and supportive social services	\$46,458	COC
	Cuidando Los Ninos	Case management services	\$201,500	COC
	S.A.F.E. House	Housing assistance for victims of domestic violence	\$386,288	COC
	St. Martin's Hospitality Center	Housing assistance for homeless & mentally ill persons	\$590,106	COC
	St. Martin's Hospitality Center	Housing assistance for homeless persons	\$87,978	COC
	Therapeutic Living Services	Housing assistance for homeless & mentally ill persons	\$397,863	COC
	Barrett Foundation / Casa Milagro	Housing assistance for mentally ill women	\$25,000	GF
	Crossroads for Women	Transitional housing and supportive social services	\$142,000	GF
	Total Transitional Housing Program		\$2,968,176	
GRAND TOTAL			\$65,553,046	

FINANCE AND ADMINISTRATIVE SERVICES

The Finance and Administrative Services Department provides internal services including accounting, budget, information technology, purchasing, office services, real property, risk management, cash management and investment and citywide fleet services. The department also has a citywide call center.

MISSION

We strive to provide quality and trustworthy service with a focus on our customers and continuous improvement.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	22,578	15,116	15,236	14,357	15,437	321
OPERATING	63,159	47,165	47,208	64,817	45,795	(1,370)
CAPITAL	99	230	232	271	0	(230)
TRANSFERS	9,489	9,976	9,976	9,980	10,504	528
GRANTS	1,355	150	150	150	500	350
TOTAL	96,680	72,637	72,802	89,575	72,236	(401)
 TOTAL FULL-TIME POSITIONS	 300	 208	 208	 201	 201	 (7)

BUDGET HIGHLIGHTS

General Fund

The approved FY/17 General Fund appropriation of \$12.6 million is increased by \$19 thousand from the FY/16 original budget level.

Personnel adjustments of \$240 thousand include an adjustment for wages from reserve of \$86 thousand in FY/16. The \$33 thousand extra day salary accrual is eliminated and the net decrease for changes to dental premiums, the insurance admin fee and retiree life is \$48 thousand. In FY/17, seven full-time positions and corresponding operating costs are moved from the treasury division to the Planning Department for a decrease of \$418 thousand in funding. Also, transferred from treasury to the Environmental Health Department is \$23 thousand in operating costs to cover functions previously done in DFAS. There is \$184 thousand included in personnel costs for the equivalent of a 2% wage adjustment for permanent employees pending contract negotiations. Other operating expense adjustments include \$11 thousand for the estimated increase in property tax administration fees and four thousand dollars for new and existing annual maintenance contracts. With an offset to interest revenue, an increase of \$75 thousand to the treasury division budget will cover the anticipated increased cost of an investment advisor contract. A portion of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of \$11 thousand dollars. Other technical adjustments account for a net decrease of \$65 thousand for internal services transfers.



Lodgers' Tax Fund

There is a \$614 thousand appropriation increase approved in the Lodgers' Tax Fund. The FY/17 budget of \$12.3 million represents a 5.3% increase over the FY/16 approved budget of \$11.7 million. After calculation of a 1/12th reserve, 50% percent of the estimated total resources are identified for promotions and 50% is identified for debt service. There is an increase of \$15 thousand to the transfer to General Fund to support the ABQ ToDo program in the Cultural Services Department. From the promotions allocation, a combined contingency appropriation of \$756 thousand will be held in reserve. Of this reserve, \$226 thousand is held for ACVB's year-end contractual incentive, \$230 thousand will be held for commitments of large convention bookings offered under a special promotional program done in FY/15 and \$300 thousand is for the promotion of special events.

Hospitality Fee Fund

There is a \$282 thousand increase in the Hospitality Fee Fund for an approved budget of \$2.6 million. As in the Lodgers' Tax Fund, 50% of resources are identified for promotions and 50% is identified for debt service/capital in FY/17. The promotion appropriation is approved to increase by \$182 thousand. The transfer to the Sales Tax Fund decreases by one thousand dollars while the

FINANCE AND ADMINISTRATIVE SERVICES

transfer to the Capital Implementation Fund for tourism related capital needs in City facilities increases by \$101 thousand. A contingency reserve of \$45 thousand is held for ACVB's year-end contractual incentive.

Risk Management Fund

The Risk Management Fund is divided between two City departments, DFAS and Human Resources. Workers' compensation, tort and other, safety, risk fund administration, and the transfer to General Fund reside in DFAS. In DFAS, the FY/17 approved budget increases by \$311 thousand from the original FY/16 level. FY/16 wage adjustments account for an increase of \$113 thousand with employee benefits and the elimination of the extra day salary accrual decreasing personnel by \$19 thousand. There is \$52 thousand included in personnel costs for the equivalent of a 2% wage adjustment for permanent employees pending contract negotiations. An FY/16 capital appropriation of \$230 thousand is eliminated and the funding is transferred to tort claims expense. Operational costs are increased by a total of \$161 thousand with \$300 thousand being added for workers' compensation claims. This is partially offset by \$139 thousand deleted within other line items. A portion of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of two thousand dollars. Indirect overhead increases by ten thousand and internal service costs combine for a decrease of \$14 thousand. For FY/17, it is approved to reflect the fund's WC and Tort claims expense in its own program.

Supplies Inventory Management Fund

The approved budget of \$899 thousand for the Supplies Inventory Management Fund decreases by \$52 thousand from the FY/16 original budget level of \$951 thousand. Personnel costs are approved to increase by \$19 thousand and include the FY/16 wage adjustment along with an FY/17 wage adjustment equivalent to 2% for permanent employees. Operational expense is decreased by \$82 thousand due to a process change for two of the warehouse's contracts. A portion of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of \$368 dollars. Indirect overhead increases by \$21 thousand. Technical adjustments for other internal service costs account for a net decrease of \$10 thousand dollars.

Fleet Management Fund

The FY/17 approved budget of \$10 million for the Fleet Management Fund is \$1.9 million below the FY/16 original budget. Personnel costs are approved to increase by \$74 thousand and include the FY/16 wage adjustment and the FY/17 2% wage adjustment equivalent for permanent employees. Anticipated FY/17 fuel cost decreases the fuel appropriation by \$2.2 million and the supplies line item is increased by \$200 thousand based on historical expenditure. A portion of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of four thousand dollars. Indirect overhead increases by \$18 thousand. Other internal service costs combine for a net decrease of \$19 thousand.



Vehicle/Equipment Replacement Fund

There is an approved appropriation of \$500 thousand for this fund in FY/17, to be used for funding the annual PC Refresh project that replaces 20% of the City's personal computers and laptops.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FA-Accounting	3,451	3,738	3,764	3,699	3,797	59
FA-Citizen Svcs	3,443	3,647	3,689	3,466	3,644	(3)
FA-ERP E-Government Division (INACTIVE)	2,722	0	0	0	0	0
FA-Financial Support Services	974	1,109	1,109	1,141	1,108	(1)
FA-IT Services Management (INACTIVE)	6,488	0	0	0	0	0
FA-Office of Mgmt and Budget	977	1,088	1,097	1,090	1,114	26
FA-Purchasing Program	1,140	1,292	1,303	1,340	1,496	204
FA-Real Property Division (INACTIVE)	633	0	0	0	0	0
FA-Strategic Support - DFAS	381	386	390	414	403	17
FA-Treasury Svcs Program	1,120	1,290	1,298	1,301	1,007	(283)
TOTAL GENERAL FUND - 110	21,328	12,550	12,650	12,451	12,569	19

FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<u>LODGER'S TAX FUND 220</u>						
FA-Lodgers Promotion 220	5,078	5,079	5,099	5,099	5,273	194
FA-Trsf to Gen Fund	190	470	470	470	485	15
FA-Trsf Sales Tax DS Fd-F220	5,519	6,108	6,108	6,108	6,513	405
TOTAL LODGER'S TAX FUND - 220	10,787	11,657	11,677	11,677	12,271	614
-						
<u>HOSPITALITY FEE FUND - 221</u>						
FA-Lodgers Promo 221	1,085	1,085	1,085	1,085	1,267	182
FA-Trsf to CIP Fund	0	15	15	15	116	101
FA-Trsf Sales Tax DS Fd-F221	1,198	1,197	1,197	1,197	1,196	(1)
TOTAL HOSPITALITY FUND - 221	2,283	2,297	2,297	2,297	2,579	282
-						
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - DFA	108	0	0	0	0	0
-						
<u>RISK MANAGEMENT FUND - 705</u>						
FA-Risk Fund Administration	1,003	1,519	1,521	1,490	1,067	(452)
FA-Risk - Safety Office	1,458	1,847	1,863	1,836	1,876	29
FA-Risk - Tort and Other	28,492	20,150	20,159	35,395	1,718	(18,432)
FA-Risk - Workers Comp	8,506	8,757	8,761	10,237	2,019	(6,738)
FA-WC/Tort and Other Claims Program	0	0	0	0	25,894	25,894
FA-Risk Trsf to Gen Fund	913	852	852	852	862	10
TOTAL RISK MANAGEMENT FUND - 705	40,373	33,125	33,156	49,810	33,436	311
-						
<u>SUPPLIES INVENTORY MANAGEMENT FUND - 715</u>						
FA-Materials Management Prog	727	741	744	603	668	(73)
FA-Inv Trsf to Gen Fund	198	210	210	210	231	21
TOTAL SUPPLIES INV. MGMT FUND - 715	925	951	954	813	899	(52)
-						
<u>FLEET MANAGEMENT FUND - 725</u>						
FA-Fleet Management	11,262	11,330	11,341	11,801	9,387	(1,943)
FA-Trsf: 725 to 110 Program	573	577	577	577	595	18
TOTAL FLEET MANAGEMENT FUND - 725	11,835	11,907	11,918	12,378	9,982	(1,925)
-						
<u>VEHICLE/COMPUTER PROJECT FUND - 730</u>						
Project Program (730) - DFA	1,355	150	150	150	500	350
-						
<u>COMMUNICATIONS MANAGEMENT FUND - 745</u>						
FA-City Communications (INACTIVE)	7,494	0	0	0	0	0
FA-Comm Trsf to Gen Fund (INACTIVE)	192	0	0	0	0	0
TOTAL COMMUNICATIONS MGMT FUND - 745	7,685	0	0	0	0	0
-						
TOTAL APPROPRIATIONS	96,680	72,637	72,802	89,575	72,236	(401)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	96,680	72,637	72,802	89,575	72,236	(401)

REVENUE

In FY17, there is a \$30 thousand decrease in the General Fund estimated revenue for the department. Revenue for the department from records search fees is estimated to increase by \$45 thousand. Miscellaneous and WUA admin Fees combine for a decrease of \$75 thousand dollars. Lodgers' Tax and Hospitality Fee revenues are estimated to increase by \$574 thousand and \$115 thousand, respectively, from the FY16 original budget.

FINANCE AND ADMINISTRATIVE SERVICES

Department Generated Fees For Services (\$000's)		FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Business Registration Fee	1,123	1,235	1,235	1,235	0
General Fund	Property Rental Fees - WUA	494	482	482	482	0
General Fund	Liquor License	0	215	215	215	0
General Fund	Records Search Fees	205	165	210	210	45
General Fund	P-card Rebates	55	70	70	70	0
General Fund	Admin Fees - Misc	59	114	60	60	(54)
General Fund	Admin Fee - MRCOG	0	34	34	34	0
General Fund	Admin Fee - WUA	6	21	0	0	(21)
General Fund	Chgs And Reimbursement	49	0	0	0	0
General Fund	Rental Of City Property	25	0	0	0	0
General Fund	Real Property Sales	48	0	0	0	0
220 - Lodgers Tax Fund	Lodgers/Hospitality	11,375	11,435	11,716	12,009	574
220 - Lodgers Tax Fund	Interest earnings	5	1	10	1	0
221 - Hospitality Tax Fund	Lodgers/Hospitality	2,275	2,287	2,343	2,402	115
221 - Hospitality Tax Fund	Inter-Fund Transfers	113	0	0	0	0

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
# of financial audit findings	21	20	10	18	13
# of financial audit findings cleared from previous year	14	17	2	8	7
On-time CAFR submission for previous FY (due date: 12/15 of each year)	2/2/14	12/15/15	12/15/15	12/15/15	12/15/16
% of departments overspent before year end clean-up - NEW	N/A	N/A	N/A	N/A	5%
Operating reserve fund balance (% of expenditures) - NEW	N/A	N/A	N/A	N/A	12%
General Obligation Bond Rating	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+
Gross Receipts Tax Bond Rating	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+
City investment portfolio liquidity segment net portfolio yield in excess of the benchmark average 90-day Treasury bill yield (bps)	35	17	10	99	10
City investment portfolio core segment total return in excess of the approved benchmark (bps)	25	47	20	(18)	10
Total interest earned on investments - NEW	N/A	N/A	N/A	N/A	\$4,000,000
Percent of accounts receivable over 90 days	11%	27%	10%	15%	15%
# of invoices processed by vendor clerk per day	65	63	75	75	75
Constituent payment transactions/teller/day	82	110	53	50	*N/A
Constituent calls/customer representative/day	32	35	35	32	*N/A
New applications processed /customer representative/day	3.8	3.4	3.5	3.5	*N/A
# of RFP/RFB protests that are adjudicated against the City per year - NEW	N/A	N/A	N/A	N/A	0
Participation of Purchasing staff in local vendor community events - NEW	N/A	N/A	N/A	N/A	6
<i>* Business Registration Functions moved to Planning Department in FY/17</i>					
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Customers conveniently access city services, officials, public records, and information</i>					
DFAS average customer satisfaction score (scale 1 to 5) - NEW	N/A	N/A	N/A	N/A	4.00
# 311 incoming calls	1,536,734	1,370,958	1,525,825	1,208,297	1,316,120
Abandoned 311 call %	10%	8%	10%	10%	10%
# 311 calls handled non-city requests	173,905	139,550	172,723	126,224	133,968
Total 311 inquires, both calls and non-phone	1,551,513	1,388,335	1,548,999	1,228,695	1,339,371
311 call quality average score	96%	95%	85%	97%	85%
% 311 calls answered within 30 seconds	83%	84%	80%	76%	80%
311 public awareness (as measured by annual survey)	81%	86%	80%	84%	87%
% extremely satisfied with solution provided by 311	73%	68%	70%	68%	70%

FINANCE AND ADMINISTRATIVE SERVICES

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive</i>					
# of new workers comp claims - NEW	N/A	N/A	N/A	N/A	800
# of group safety trainings conducted	34	54	38	85	35
Safety inspections conducted	184	47	150	91	250
# of employees enrolled in safety training	5,501	1,160	3,500	2,261	3,000
# of employees enrolled in CPR, AED, and First Aid	1,709	3,066	1,200	1,271	1,200
# enrolled in Employee Health Services training	1,140	1,306	1,200	1,645	1,200

PRIOR YEAR ACCOMPLISHMENTS

Accounting:

- Completed and submitted the FY2015 CAFR on time to the State Auditor's Office. The last time the CAFR was turned in on time was 12 years ago.
- Purchased and began implementation of a financial statement and CAFR reporting software that is anticipated to shorten CAFR preparation time by at least one week.
- Implementation of new PeopleSoft functionality (Journal Vouchers and Adjust Paid Expenditures); mandatory for all grant-related financial adjustments.
- Re-established pre-application conferences resulting in a more timely and efficient grant process.

311/Citizen Contact Center:

- Celebrated the division's 10 year anniversary in July 2015 with an Open House.
- Secured an upgraded Service Cloud Customer Relationship Management (CRM) System for more efficient routing of 311 calls.
- Handled over 8,000 calls and provided citizens with assistance for the "There's a better way" Initiative.



Fleet Management:

- Recertified as an ASE Blue Seal Facility which entailed meeting criteria of 75% of the technicians employed must be ASE certified by the National Institute for Automotive Service Excellence and all areas of automotive repair must be covered by at least one ASE certified technician.
- Consolidated 6th street facility into Pino yards decreasing overhead while maintaining same service levels. This also allowed the consolidation of the parts facilities and resulted in the removal of \$50 thousand in duplicate inventory, sales of obsolete inventory, implementation of an internal parts catalog cutting parts ordering in half and the ability for automatic parts replenishment.
- Implemented automated service requests for more efficient customer service by providing service desk kiosks.
- Re-vamped the City Hall Motor pool with new vehicles and lower rates providing better customer value.

Purchasing:

- Updated procurement contract template into a Word document for ease of reading and editing. This improvement allows for PDF conversion that can be disseminated electronically to all required parties, eliminating paper and postage costs, reducing the amount of labor involved in the distribution of the document, expediting the delivery of the document to the supplier/vendor and providing an audit trail of the distribution of the document.
- Updated the Purchase Order Terms and Conditions to include new federal requirements and internal process changes.
- Incorporated the use of electronic signature into internal approvals and internal/external signature of procurement contracts for ease of processing.

FINANCE AND ADMINISTRATIVE SERVICES

- Made available all competitive solicitations (Quick Quotes, Requests for Bid and Requests for Proposal) for public viewing on the City's Transparency website at <https://basec.sicomm.net/CABQ/> so it is no longer necessary to register with the City's external e-procurement system to view solicitations issued by the Purchasing Division.

Office of Management and Budget:

- Successfully negotiated several outdated Memorandums of Understanding between the City and Bernalillo County to better align service expectations with revenue billed.

Treasury:

- Successfully implemented Treasury Remediation Project Release 1, 2 & 3 in March 2016. This effort has provided greater efficiencies in accounting for city taxpayer dollars.
- Implemented an Electronic Funds Transfer Policy in January 1, 2016 ensuring the use of Electronic Fund Transfers and receipts are initiated, executed and approved in a secure manner for protection of city taxpayer dollars.
- Saved \$1.05 million on a net present value basis in bond refunding transactions minimizing risk and cost.

Warehouse:

- Addressed audit concerns by removing a total of 232 obsolete items from inventory.
- Increased sales thru public surplus by 75%. Sales were \$1.6 million surpassing the previous highest level of \$900 thousand.

PRIORITY OBJECTIVES

GOAL 5: ENVIRONMENTAL PROTECTION – PROTECT ALBUQUERQUE'S NATURAL ENVIRONMENTS – ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYO, AIR AND WATER.

- OBJECTIVE 4. Assess the cost-effectiveness, air quality, and carbon footprint effects of using compressed natural gas (CNG) in lieu of gasoline, hybrid or diesel fuel to power the City's light duty fleet vehicles. Submit a status report to the Mayor and City Council by the end of the first quarter of FY/17.

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS – GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 4. Provide recommendations as to how the City's purchasing practices and regulations, contract approval processes and other regulations might be streamlined so as to remove unnecessary impediments to utilizing public funding responsibly, expeditiously and transparently. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.



FIRE



The Albuquerque Fire Department (AFD) was established as a paid municipal fire department in 1900, and has since evolved into an all-hazard, all-risk-capable public safety agency. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation, and response to and control of all manner of emergency situations.

The Fire Department provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 22 engine companies, 20 rescue companies, seven ladder companies, a heavy technical rescue (HTR), two hazardous materials response units, and when needed, four brush trucks used as wildland response units.

Mission

The Albuquerque Fire Department serves the community by providing all hazards planning, prevention and response that promotes public safety and trust while ensuring the safety and well-being of its firefighters.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	66,179	68,779	69,697	68,420	70,697	1,919
OPERATING	5,265	3,936	4,600	5,713	3,793	(143)
CAPITAL	105	570	845	845	570	0
TRANSFERS	3,205	3,397	3,397	3,450	3,584	187
GRANTS/PROJECTS	440	604	454	454	389	(215)
TOTAL	75,195	77,286	78,993	78,883	79,033	1,747
TOTAL FULL-TIME POSITIONS	702	702	702	699	699	(3)

BUDGET HIGHLIGHTS

General Fund

The approved FY/17 General Fund budget for the Fire department is \$76.7 million, an overall increase of 2.6% or two million above the FY/16 original budget.

Technical adjustments in FY/17 include a net increase of five thousand for the new internal service debt VoIP which was offset by a decrease to the telephone operating cost. In addition, internal service costs associated with risk, fleet, radio and network communications increased by \$66 thousand.

The department's FY/17 full-time position count in the General Fund is 699. This is a decrease of three from the FY/16 count. The main driver for the reduction was a reorganization completed in FY/16. The reorganization consisted of: renaming the four Deputy Chief positions to Assistant Fire Chief, adding three new unclassified positions titled Deputy Chief that report to the Assistant Fire Chiefs, adding one Captain position, and deleting seven Driver positions. Overall funding is reduced by \$17 thousand.



Fire Fund

Funding for the State Fire Fund is \$1.8 million for FY/17 a 1% decrease from FY/16. This is due to the funding of \$20 thousand for the Kronos software being transferred to the Department of Technology and Innovations for FY/17.

Fire Debt Service Fund

The FY/17 approved budget for debt service is \$102 thousand with funding from the State Fire Fund (210).

FIRE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FD-Headquarters	2,249	2,687	2,707	2,628	2,762	75
FD-Dispatch	4,081	3,998	4,038	4,242	4,734	736
FD-Emergency Response	58,405	58,974	59,758	59,737	61,672	2,698
FD-Fire Prevention	3,929	4,305	4,349	4,047	3,379	(926)
FD-Logistics	1,824	1,860	1,878	2,192	1,761	(99)
FD-Tech Services	638	648	656	554	0	(648)
FD-Training	2,304	2,289	2,312	2,188	2,405	116
TOTAL GENERAL FUND - 110	73,430	74,761	75,698	75,588	76,713	1,952
<u>STATE FIRE FUND - 210</u>						
FD-Fire Fund	1,186	1,800	2,720	2,720	1,781	(19)
FD-Transfer to D/S Fund 410	102	102	102	102	102	0
FD-Trsf to Op Grants Fund	28	0	0	0	0	0
TOTAL FIRE FUND - 210	1,315	1,902	2,822	2,822	1,883	(19)
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Fire	450	623	473	473	437	(186)
<u>FIRE DEBT SERVICE FUND - 410</u>						
FD-Fire Debt Service Fund	101	102	102	102	102	0
TOTAL APPROPRIATIONS	75,297	77,388	79,095	78,985	79,135	1,747
Intradepartmental Adjustments	102	102	102	102	102	0
NET APPROPRIATIONS	75,195	77,286	78,993	78,883	79,033	1,747

REVENUE

The Albuquerque Fire Department (AFD) generates revenue primarily by charging for inspecting new and existing buildings for fire code regulations. AFD continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry; the revenue is a component of the fire inspection fees. Inspection fees are projected to come in at \$500 thousand in FY/16 and are estimated at \$500 thousand for FY/17. Revenues are also generated by providing emergency medical support (EMS) staff at large events as well as training and rental of the training facility to outside agencies.

	Department Generated Fees for Services (\$000's)	FY15 ACTUAL REVENUES	FY16 APPROVED BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR ORIGINAL CHG
General Fund	Reimbursement for Ambulance	219	200	360	528	168
General Fund	Fire Inspec Fee-Nontax	565	792	500	500	0
General Fund	Chgs And Reimbursement	36	153	282	153	(129)
General Fund	FMO Movie Prod Sidby Nontax	4	0	92	75	(17)
General Fund	Emergency Medical Services	69	40	40	60	20
General Fund	AFD Training Fees	26	20	20	20	0
General Fund	City Participation Rev	16	0	17	17	0

FIRE

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe, secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies.</i>					
Total # of calls received	151,438	112,050	160,000	144,726	150,000
# of hazardous condition calls (other than hazardous materials incidents)	847	500	850	1270	1300
# false alarms & other false calls	2,842	3086	3,000	3,193	4,000
# of other emergency calls	13,787	7,442	14,500	8,365	14,500
# of other (non-emergency) calls	69,669	41,431	70,000	46,543	50,000
Total # of calls dispatched	81,769	88,372	87,000	98,183	97,000
# residential fires	152	131	120	167	140
# non-residential structural fires	113	104	104	46	100
# hazardous materials incidents	354	555	800	646	700
# wildland fires	20	7	5	21	15
# medical first responder calls (Basic Life Support)	38,989	49,525	50,000	58,950	60,000
# Advanced Life Support Calls	24,612	27,111	26,000	34,257	40,000
# of Firefighters trained in Wildland Task Force	95	105	120	135	180
# of Firefighters Trained as Hazardous Materials Technicians	115	100	115	108	120
# of Firefighters Trained as Technical Rescue Technicians	75	64	75	59	65
# of Citizens Trained in the Community Training Center	3200	8650	2000	11050	12000
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
Avg response time to emergency incidents from Fire's receipt of call to arrival	7:31	7:40	7:30	7:28	7:30
# heavy technical rescue calls	53	67	80	136	95
# of community involvement calls	541	543	546	615	550
# arson cases cleared	15	18	20	16	18
# fire related injuries	5	16	5	12	10
# citizens trained in prevention techniques	12,000	7,352	15,000	12,983	15,000
# of children educated	25,000	17,029	25,000	16,097	20,000
Total # of plans reviewed	3,000	3,030	3,000	3,293	3,500
# of initial inspections	5,500	4,672	5,500	4,940	5,500
Develop reports presenting statistical information, analyzing trends and measuring performance.	243	251	250	630	750
# of Fire reports reviewed for accuracy and completeness	712	562	700	6,648	7,000
# of EMS Reports reviewed for accuracy and completeness	50,210	32,500	40,000	92,646	100,000
# of Fire Records released to the public	1125	440	600	1382	1500
# of EMS Reports released to the public	1278	1242	1,200	1354	1500
# of Cadets Graduating from Academy	45	28	40	52	50
# of Trained Paramedics	230	212	230	202	230
# of Firefighters Trained in Professional Development Program	300	86	200	98	100
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The community works together for safety.</i>					
# requests for tapes and CAD reports.	181	123	90	226	250
City maps are expedited to frontline units, upon request or needed updates. (Average days until receipt)	3	2	3	2	2
Premise, Hazard, and Compromised Structure information is entered into CAD system promptly. (Days from receipt of new information to entry)	2	2	3	2	2
% of time technical support, for AFD, is achieved within a 24 hour period.	95%	92%	90%	93%	95%

FIRE

PRIOR YEAR ACCOMPLISHMENTS



- Achieved Insurance Services Office Public Protection Classification Rating of one.
 - Issuance of Ambulance Service Certificate from Public Regulations Commission.
 - New contract with Albuquerque Ambulance Service for emergency medical transport.
 - Reorganization of department management structure.
 - Apparatus replacement included four engines, six rescues (two of which provide bariatric lift capability), one ladder, one brush truck, and 35 sedans.
-
- Crisis Intervention Training provided to all EMTs, paramedics, and cadets.
 - Over 80 firefighters trained through professional development program.
 - Trained 15 new paramedics and 52 cadet personnel.
 - Improvements to firefighter safety equipment included distribution of thermal imaging cameras to all engines and radio equipment to all apparatus.
 - Over 15,000 people trained in hands-only CPR.

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE, SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 5. Finalize the AFD "Direct Threat/Active Shooter" Guideline initiated in 2015. Comply with dates and timelines of the SHSGP Grant and coordinate with APD to complete phase 4 and 5 of this objective to include a full scale Homeland Security Exercise and Evaluation Program (HSEEP) compliant training exercise. Status will be updated in SharePoint.
- OBJECTIVE 6. Complete the process for updating and adopting the 2015 fire code (NFPA 101 and 2015 International Fire Code). Have a draft prepared for presentation to Council for review by late 2016.
- OBJECTIVE 7. Fire Department has started the process for accreditation by the Commission on Fire Accreditation International (CFAI). There are four steps to accreditation: 1) becoming a registered agency, 2) becoming an applicant agency, 3) becoming an agency candidate, and 4) a commission assessment. Key documents required for the assessment are a strategic plan, a comprehensive self-assessment and standard of cover by the fourth quarter of FY/17. Status will be updated in SharePoint.
- OBJECTIVE 13. Put Rescue 4 into operation by the end of calendar year 2016, to include two (2) Paramedics on the new rescue vehicle. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.
- OBJECTIVE 14. Provide an analysis of the staffing changes to include a salary analysis needed in the Fire Alarm Room to improve response times and effectiveness. Submit a status report to the Mayor and City Council by the end of the first quarter of FY/17.

HUMAN RESOURCES

The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.



Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	2,688	3,020	3,072	2,919	3,098	78
OPERATING	57,696	61,522	61,535	58,536	60,151	(1,371)
CAPITAL	0	0	0	0	0	0
TRANSFERS	523	363	363	363	287	(76)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	60,907	64,905	64,970	61,818	63,536	(1,369)
TOTAL FULL-TIME POSITIONS	34	34	34	36	36	2

BUDGET HIGHLIGHTS

General Fund

The FY/17 approved General Fund budget of \$2.6 million is a maintenance-of-effort budget that only decreases by three thousand dollars from the FY/16 original level. During FY/16, the department re-classed a part-time position to full-time at an increased cost of two thousand dollars. FY/16 wage adjustments account for an increase of \$17 thousand with an additional \$34 thousand budgeted in personnel costs for the equivalent of a 2% wage adjustment for permanent employees pending contract negotiations. Combined funding for changes to dental premiums, the insurance admin fee, retiree life and the deletion of the extra day's salary accrual decreases the budget by \$15 thousand. An approved increase of \$20 thousand in contractual services will cover the anticipated increase for background check services. A portion of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of two thousand dollars. The allocation for risk assessments decreases by \$83 thousand and other internal service charges increase by three thousand.

Risk Management Fund

The department's portion of the Risk Management Fund is budgeted at \$1.3 million for FY/17. Personnel costs increase by eight thousand due to the FY/16 wage adjustment and the FY/17 equivalent of a 2% wage adjustment for permanent employees pending contract negotiations. Funding is decreased for Unemployment Compensation payments made to NM Workforce Solutions by \$390 thousand.

Employee Insurance Fund

The Employee Insurance Fund budget of \$59.7 million is approved to decrease by 1.6% below the original FY/16 original appropriation of \$60.6 million. During FY/16, the department re-classed a position from part-time status to full-time for an increased cost of nine thousand dollars. Personnel increases by \$25 thousand for the FY/16 wage adjustment and the FY/17 equivalent of a 2% wage adjustment for permanent employees pending contract negotiations. Other changes including dental premiums, insurance admin fee and retiree life and the FY/16 extra day's salary accrual account for a seven thousand dollar decrease in personnel. Approved appropriations for medical, dental, vision and active life premiums combine for a net decrease of \$992 thousand. The transfer for indirect overhead decreases by four thousand and other technical adjustments

HUMAN RESOURCES

account for a decrease of ten thousand dollars. The City continues to contribute 80% towards employee insurance costs. The wellness program remains at the FY/16 level of \$464 thousand.

It should be noted that the Governmental Accounting Standards Board (GASB) requires the City to report the liability for post-employment life insurance benefits. The City collects and transfers this amount to be held in an irrevocable trust account.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
HR-Personnel Svcs	2,229	2,484	2,501	2,487	2,481	(3)
HR-B/C/J/Q Union Time Program	36	131	131	131	131	0
TOTAL GENERAL FUND - 110	2,265	2,615	2,632	2,618	2,612	(3)
RISK MANAGEMENT FUND - 705						
HR-Unemployment Comp	439	1,506	1,508	1,112	1,117	(389)
HR-Employee Equity	112	136	160	138	139	3
TOTAL RISK MANAGEMENT - 705	551	1,642	1,668	1,250	1,256	(386)
EMPLOYEE INSURANCE FUND - 735						
HR-Insurance Adm	57,826	60,563	60,585	57,865	59,587	(976)
HR-Ins Trsf to General Fund	67	85	85	85	81	(4)
HR-Ins Trsf to OPEB Fund	198	0	0	0	0	0
Total Employee Insurance Fund - 735	58,090	60,648	60,670	57,950	59,668	(980)
TOTAL APPROPRIATIONS	60,907	64,905	64,970	61,818	63,536	(1,369)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	60,907	64,905	64,970	61,818	63,536	(1,369)

REVENUE

For FY/17, estimated revenue for insurance is \$57.5 million, a 5.3% decrease from the FY/16 original budget. Realignment of appropriation based on historical actuals was done since there were not contractual increases for medical and vision premiums. The City of Albuquerque's other Inter-Governmental Agreements (IGAs) provide administrative services for insurance benefits. Each governmental entity reimburses the City for these services. The IGA group currently consists of the Albuquerque Bernalillo County Water Utility Authority (WUA), City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras and the Town of Edgewood. Estimated revenues from IGAs are \$45 thousand. Service charge revenue and other miscellaneous income are estimated at \$35 thousand.

Department Generated Fees For Services (\$000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
735 - Employee Insurance Internal Svcs - Insurance	56,788	60,794	58,643	57,547	(3,247)
735 - Employee Insurance Other Grants	50	45	45	45	0
735 - Employee Insurance Charges For Services	29	30	29	30	0
735 - Employee Insurance Other Miscellaneous	0	13	13	5	(8)

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - All city employees and officials behave ethically.</i>					
\$ value of potential liability from Unemployment Claims ('000s)	1,724	1,053	1,188	784	1,188

HUMAN RESOURCES

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
\$ savings achieved from favorable decisions on Unemployment Claims ('000s)	506	312	322	203	322

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
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DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.

Total Unemployment Claims	294	257	236	187	236
# of protestable unemployment claims	117	87	113	57	113
# of non-protestable unemployment claims	177	170	147	130	180
# of protestable unemployment claims ruled favorably	66	57	51	41	51
# of protestable unemployment claims ruled unfavorably	27	18	19	8	19
% of new hire turnover within the 1st year of employment	11%	17%	15%	17%	14%
# candidates participating in entry-level and public safety promotional testing programs.	1,010	1,434	890	1,283	880
# public safety officials utilized and trained as Subject-Matter Experts (SMEs) to validate exams.	18	18	20	32	18
Public safety candidates' level of satisfaction with overall quality of promotional exams (5-pt Likert scale).	4.1	4.3	4.1	4.3	4.1
Subject-matter experts' level of confidence in job-relatedness of promotional exams developed (5-pt Likert scale).	4.3	4.5	4.2	4.5	4.2

Average time to offer

Average Time from Advertisement Expiration Date to Offer	72	57	60	53	56
Average Time from Request Date to Offer	75	91*	70	82	68
# of employees participating in city sponsored training	1,103	2,335	2,000	9,187	2,000
% new supervisors enrolled in new supervisory development within 30 days of hire/promotion	17%	40%	35%	27%	35%

*The time increase from requested date to offer is due to multiple occurrences of vacancies being filled over time from one posting and extended processes on some hires.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
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DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected, and reported accurately and timely.

% of employees participating in Medical	91.7%	91.0%	91.0%	90.0%	91.0%
% of employees participating in Dental	93.0%	92.5%	92.0%	91.4%	92.0%
% of employees participating in Vision	85.0%	85.3%	85.0%	84.9%	85.0%
Average dollars of wellness cost per employee (actual)	\$63.74	\$50.73	\$89.64	\$79.59	\$82.99
<u>Average dollars of cost per employee</u>					
Medical	\$10,266.45	\$10,152.46	\$10,321.90	\$10,069.78	\$10,420.39
Dental	\$752.09	\$774.94	\$778.36	\$768.09	\$805.28
Vision	\$130.91	\$128.40	\$128.76	\$127.38	\$129.95
Average compensation per Full-time Employee (FTE) (Pay + Benefit Rate)	\$28.73	\$31.51	\$32.26	\$32.24	\$32.36
% of PPC complaints filed against the City ruled favorably	100%	94%	85%	100%	85%
% of Grievances filed against the City ruled favorably	87%	96%	90%	95%	90%

PRIOR YEAR ACCOMPLISHMENTS

- Piloted the Entrepreneurial Mindset Program, in conjunction with CNM, for 100 employees and implemented on-going Entrepreneurial Mindset Program training for all COA employees.
- For the second (2nd) consecutive year, the City of Albuquerque has not had to increase medical insurance premiums. This is due in large part to the success of the Better Health wellness program, clinical performance measures added to our contract with Presbyterian and new education campaigns to employees and dependents about managing chronic illness and what is quality healthcare (i.e. Choosing Wisely program).



HUMAN RESOURCES

- Completed implementation of Department Initiated Human Resources Actions (DiHRT) - Human Resources collaborated with department human resource coordinators and ERP personnel to develop and implement PeopleSoft enhancements which allow department human resource coordinators to initiate employee changes and electronically route for approval. These enhancements streamline the approval process between the departments, budget, HR and the CAO and provide date and time stamps to assist in status tracking.
- Enhanced Employee Self Service (ESS) to include Qualifying Life Events. This enhancement allows employees to make benefit elections from their home or work location.
- Selected twenty-three (23) wellness champions to promote and implement wellness initiatives at their work locations.
- Piloted successfully the use of Johnny Boards at Pino Yard restroom facilities to promote wellness initiatives.
- Collaborated with AFD and the Legal Department to incorporate changes to the AFD Promotional Procedures. A public hearing was conducted and the revised AFD Promotional Procedures were approved by the City's Chief Administrative Officer (CAO) on March 10, 2016.
- Collaborated with three (3) assigned APD Training Academy Subject-Matter Experts to revise the APD Cadet Entrance Exam which was developed in-house. The revisions included the development of a computerized APD cadet practice exam and an APD Cadet Entrance Exam Candidate Study Guide.
- Partnered with ERP in the design and development of the PeopleSoft Talent Management module which consists of Profile Management and Performance Management. Approximately 830 job descriptions were analyzed to determine the appropriate requirements for the job profile tables and the City's current performance evaluation forms were redesigned to facilitate career development and to showcase employees' education, work experience, military experience, licenses, certifications, professional memberships and more.



- Established a new career progression structure for APD Forensic Scientific Evidence Division. New job descriptions were created mirroring the criteria. The career ladder allows for movement and promotional opportunity as new skills, knowledge, and experience requirements are met. The individualized discipline specifications solicit potential candidates for the specific disciplines needs such as DNA, Firearms, Fingerprint, Alcohol, and Drug Chemist and the requirements for the positions align with Crime Lab industry standards.

PRIORITY OBJECTIVES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- **OBJECTIVE 1.** Human Resource Coordinator training development and implementation. Continued development and implementation of content and delivery for all HR Coordinators. Update and provide a status in SharePoint by June 30, 2017.

LEGAL

The Legal Department represents the City's interests in all courts in New Mexico, before administrative and legislative bodies, and is responsible for handling and oversight of civil lawsuits filed against the City, its officials, and its departments. In addition to trial work in a broad range of areas, the department advises clients in labor and employment matters, contract issues, protection of environmental resources, the management of risk in the operation of City services, and land use and planning issues. Additionally, the Legal Department administers DWI vehicle seizures and forfeitures hearings as well as oversees the Metropolitan Court Traffic Arraignment Program, enforcement of the City's Minimum Wage Ordinance, Notices, and Rules and counsels the Office of the City Clerk in legal matters related to elections and to public records requests made pursuant to Inspection of Public Records Act. The Diversity and Human Rights section of the Legal Department offers numerous services and resources to the city employees and residents in civil rights matters as well as alternative dispute resolutions.



MISSION

To provide timely and quality legal advice to the Mayor's Office, City Council, and City departments and to effectively represent the City of Albuquerque in litigation in state and federal courts and administrative hearings at a reasonable cost.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,002	4,768	4,811	4,263	4,999	231
OPERATING	965	820	884	1,228	883	63
CAPITAL	0	0	0	0	0	0
TRANSFERS	139	83	83	82	126	43
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	5,105	5,670	5,777	5,573	6,008	338
TOTAL FULL-TIME POSITIONS	59	58	58	58	59	1

BUDGET HIGHLIGHTS

The approved FY/17 General Fund budget is six million, an increase of 6% or \$338 thousand above the FY/16 original budget. Technical adjustments include an increase of three thousand in personnel cost due in part to the wage adjustment in FY/16. In FY/17, a portion of the telephone appropriation was moved to a transfer to debt for the new VoIP telephone system resulting in a net increase of four thousand. Internal service costs associated with risk and fleet increased by \$27 thousand.

The approved budget includes one-time funding of \$75 thousand for an Environmental Planning Commission (EPC) contract attorney. Funding for a new deputy city attorney is added in FY/17 for \$185 thousand to assist with the Department of Justice (DOJ) contract and litigation. Also, funding of \$44 thousand is included for the equivalent of a 2% wage adjustment for employees.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
LG-Safe City Strike Force (INACTIVE)	634	0	0	0	0	0
LG-Legal Services	4,471	5,670	5,777	5,573	6,008	338
TOTAL GENERAL FUND - 110	5,105	5,670	5,777	5,573	6,008	338
TOTAL APPROPRIATIONS	5,105	5,670	5,777	5,573	6,008	338
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	5,105	5,670	5,777	5,573	6,008	338

LEGAL

REVENUE

Charges for risk legal services revenue are estimated to be \$200 thousand above the original budget. Revenue from CIP for FY/14 is included in the actual for FY/15 of \$397 thousand. FY/17 CIP revenue is estimated to be at the same level as the original FY/16 budget. The Water Authority (WUA) uses legal services on an as needed basis and in FY/17 revenue is estimated to be ten thousand.

Department Generated Fees for Service (\$000's)		FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY17 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Chgs for Risk Mgt Legal Svcs	2615	2,200	2,400	2,400	200
General Fund	Chgs for CIP Legal Svcs	397	80	80	80	0
General Fund	Contrib- Bernalillo-Shared Ops	0	30	60	30	0
General Fund	Land Use Mediation Chgs	40	15	15	15	0
General Fund	Chgs for WUA Legal Svcs	11	10	10	10	0

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
# Lawsuits received	169	124	200	116	200
# active cases	424	310	350	295	350
# cases closed	160	114	100	169	100
# of Traffic Cases going to Arraignment	24,600	39,541	50,000	34,077	50,000
% of approx 40,000 Pleds resolved	70%	50%	70%	59%	70%
# Federal Court, District Court or Metro Court land use proceedings or administrative appeals and other land use actions	109	226	100	173	100
# DWI Seizure Reports reviewed	1,301	1,229	1,500	1,300	1,500
# of Vehicle Forfeiture actions	112	124	200	150	200
# vehicles booted	520	398	600	450	450
# vehicles released on agreement	270	383	350	300	350
# vehicle seizure hearings	1,054	969	1,200	1,000	200
# vehicles auctioned	576	570	625	575	550
\$ from auctions (000's)	694	474	615	480	500
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.</i>					
# ADR mediation referrals	1,183	844	950	847	900
# of mediations/facilitations	108	96	125	126	85
% ADR mediations successfully resolved	96%	89%	90%	83%	90%

LEGAL

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
# ADA cases closed	58	81	60	84	70
# Employment cases closed	63	49	60	36	50
# Housing cases closed	61	44	40	44	50
# Other cases closed	90	75	90	272	100
Referral (passed to more appropriate agency after intake)	136	114	130	101	130
Brief (provided answer/solution to standard problem)	68	84	60	303	125
Extended (research, visited site, more complex issue)	54	44	50	30	40
Investigation (report or formal document for intake)	14	7	10	2	5

PRIOR YEAR ACCOMPLISHMENTS

- Obtained judgments in favor of the City of Albuquerque in whole or in part in twenty (20) cases.
- Obtained voluntary dismissals in five (5) cases after motions were filed on behalf of the defense without exchange of any monetary settlement.
- Provided training and implementation to department record custodians city-wide on Next Request tracking software to streamline and improve the response to IPRA requests.
- Successfully defended the DWI Vehicle Forfeiture Ordinance against claims of preemption by the NM Forfeiture Act.
- Partnered with Albuquerque Police Department in completion of primary phase of reform efforts: policy development and implementation.
- Assisted various departments with over \$300 thousand of collections.
- Proactively protected the City by updating hundreds of templates and forms.
- The Office of Diversity and Human Rights (ODHR) closed 293 cases for FY/16. The cases were distributed among our priorities in the following way: 18% housing, 26% accommodation, 12% employment and 44% other.
- Thirty-three (33) certificates were issued to bidders meeting the 10% or less threshold of disparity of pay for men and women in equivalent categories under the Pay Equity Program.
- Land Use Facilitation conducted 32 sessions, serving at least 70 different neighborhood associations and 24 businesses in the Albuquerque metro area, with 80% resolution rate after 3 months.

MAYOR'S OFFICE

The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	525	692	698	657	697	6
OPERATING	175	196	198	192	190	(6)
CAPITAL	50	0	0	0	0	0
TRANSFERS	210	105	105	107	120	15
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	960	993	1,001	956	1,007	14
TOTAL FULL-TIME POSITIONS	6	6	6	6	6	0

BUDGET HIGHLIGHTS

The approved FY/17 General Fund budget is one million dollars, an increase of 1.4% or \$14 thousand dollars above the FY/16 original budget. Technical adjustments include a portion of the telephone appropriation moved to a transfer to debt for the new VoIP telephone system for a net decrease of two thousand dollars. Internal service costs associated with risk and fleet increased by \$10 thousand. The approved budget includes \$12 thousand for the equivalent of a 2% wage adjustment for employees. The Mayor has elected not to receive this salary increase, consistent with previous years.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
MA-Mayors Office Program	960	993	1,001	956	1,007	14
TOTAL APPROPRIATIONS	960	993	1,001	956	1,007	14
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	960	993	1,001	956	1,007	14

MUNICIPAL DEVELOPMENT

The Department of Municipal Development (DMD) has two primary roles: implement public infrastructure and oversee the security and maintenance of City facilities, including parking. DMD provides the operation and maintenance of city streets, storm drains, traffic signals, lighting in conjunction with PNM, parking facilities and maintenance of City facilities, and the development and design of capital infrastructures for streets and storm drainage and public buildings.

Program strategies include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; City/County building; Plaza del Sol building; parking services; and stadium operations.

MISSION

The Department of Municipal Development is organized to assure that capital projects are completed efficiently and timely; and to provide parking management/enforcement, security and maintenance of City facilities.



Operating Fund Expenditures by Category (000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	21,997	30,053	30,313	28,906	31,052	999
OPERATING	17,084	15,211	15,283	16,049	15,631	420
CAPITAL	260	50	406	400	440	390
TRANSFERS	14,224	8,555	8,555	8,716	9,258	703
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	53,565	53,869	54,557	54,071	56,381	2,512
TOTAL FULL-TIME POSITIONS	462	462	462	462	467	5

BUDGET HIGHLIGHTS

General Fund

Municipal Development's FY/17 approved General Fund budget is \$43.8 million. This is an increase of \$1.9 million, or 4.6%, from the FY/16 original budget of \$41.9 million. Traffic signs and markings and traffic control systems realized an increase of \$550 thousand. The FY/17 approved General Fund budget funds a total of 352 positions, which is an increase of five full-time positions from the FY/16 approved budget, four of these positions are for the compliance with the EPA storm water quality permit program and one position is a new real property agent III.

The transfer to the City/County Facilities Fund decreased by \$57 thousand. The transfer to the Gas Tax Fund increased by \$326 thousand in FY/17.

Gas Tax Road Fund

The FY/17 Gasoline Tax appropriation is \$5.6 million, an increase of \$241 thousand over the FY/16 appropriation. A subsidy of \$704 thousand will be transferred into this fund from the General Fund. The approved budget includes a transfer to the General Fund in the amount of \$248 thousand for indirect overhead and funds a total of 59 full-time positions.

City/County Facilities Fund

The FY/17 approved budget for the City/County Facilities Fund, which includes the City/County Building and the Law Enforcement Center, is \$3.3 million. The number of positions in the approved FY/17 budget remained the same at 16 FTE. The approved budget is \$195 thousand above the FY/16 original budget due to an increase for the first phase of upgrades to the buildings fire suppression system in the amount of \$250 thousand.

Revenues for the City/County Facilities Fund include rent collected from Bernalillo County based upon various percentages of the total budget. The City is currently working with the County on an MOU for FY/17 and the City will contribute \$2.2 million dollars towards the operations and maintenance of the facilities.

Parking Operating and Debt Service Funds

In FY/17 parking enterprise revenues are estimated at approximately \$4.2 million. The FY/17 approved budget is \$4.1 million which reflects an increase of \$52 thousand or 1.3% from the FY/16 original budget. The approved FY/17 budget funds 38 full-time positions which will remain the same as FY/16.

MUNICIPAL DEVELOPMENT

Baseball Stadium Operating and Debt Service Funds

The Baseball Stadium Operating Fund approved budget for FY/17 is \$1.9 million which is an increase of 2.1%, or \$41 thousand over the original FY/16 budget. The transfer to the baseball stadium debt service fund has been increased by three thousand dollars.

The transfer from the General Fund remains at \$198 thousand in FY/17. The FY/17 approved budget for the Baseball Stadium Debt Service Fund is one million dollars.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
MD-Strategic Support	2,536	2,367	2,410	2,264	2,546	179
MD-Design Recovered Storm	1,645	2,061	2,079	2,079	2,555	494
MD-Construction	1,864	1,771	1,780	1,685	1,755	(16)
MD-Streets	4,182	4,213	4,240	4,240	4,427	214
MD-Storm Drainage	2,854	2,508	2,871	2,859	2,583	75
MD-Street Svcs-F110	12,685	13,517	13,532	13,349	13,731	214
MD-Trsf to Gas Tax Road Fund	400	378	378	378	704	326
MD-Special Events Parking Prog	19	19	19	19	19	0
MD-Trsf to Parking Ops Fund	205	0	0	0	0	0
MD-Trsf to Stadium Ops Fund	161	198	198	198	198	0
MD-Design Recovered CIP	3,711	3,994	4,016	4,016	4,347	353
MD-City Bldgs	9,447	8,561	8,657	8,610	8,705	144
MD-Trsf to C/C Bldg Fund	2,030	2,304	2,314	2,314	2,247	(57)
TOTAL GENERAL FUND - 110	41,739	41,891	42,494	42,010	43,817	1,926
GAS TAX ROAD FUND - 282						
MD-Street Svcs-F282	5,220	5,091	5,119	5,118	5,333	242
MD-Trsf to Gen Fund	238	249	249	249	248	(1)
TOTAL GAS TAX ROAD FUND - 282	5,458	5,340	5,368	5,367	5,581	241
CITY COUNTY FACILITIES FUND - 290						
MD-C/C Bldg	2,862	3,056	3,104	3,102	3,251	195
MD-C/C Trsf to Gen Fund	86	86	86	86	86	0
TOTAL CITY COUNTY FACILITIES FD-290	2,948	3,142	3,190	3,188	3,337	195
PARKING FACILITIES OPERATING FUND - 641						
MD-Parking Program	3,200	3,291	3,309	3,309	3,443	152
MD-Parking Trsf to Gen Fund	594	799	799	799	699	(100)
MD-Trsf to Parking Capital Fd	370	0	0	0	0	0
TOTAL PARKING FUND - 641	4,164	4,090	4,108	4,108	4,142	52
BASEBALL STADIUM OPERATING FUND - 691						
MD-Stadium Operations	1,012	878	879	878	895	17
MD-Stadium IDOH	5	27	27	27	48	21
MD-Stadium Trsf to Debt Svc	1,014	1,022	1,022	1,022	1,025	3
TOTAL BASEBALL STADIUM FUND - 691	2,032	1,927	1,928	1,927	1,968	41
BASEBALL STADIUM DEBT SERVICE FUND - 695						
MD-Stadium Debt Svc	1,024	1,022	1,022	1,022	1,025	3
TOTAL APPROPRIATIONS	57,364	57,412	58,110	57,624	59,870	2,458
Intradepartmental Adjustments	3,799	3,543	3,553	3,553	3,489	(54)
NET APPROPRIATIONS	53,565	53,869	54,557	54,071	56,381	2,512

MUNICIPAL DEVELOPMENT

REVENUE

General Fund revenues for FY/17 are estimated at \$1.6 million. This includes fees collected from barricading permits, excavation permits, restoration fees, sidewalk services, state fair charges, curb and gutter services, rental of City property and loading zone permits.

FY/17 gasoline tax revenues are estimated at \$4.4 million, an increase of \$200 thousand. Revenues from the City/County Facilities Fund are estimated to increase by \$67 thousand. Parking Facilities Operating Fund revenues are estimated to remain at \$4.2 million for FY/17. Baseball Stadium Operating Fund revenues are estimated to decrease by \$12 thousand for FY/17.

Department Generated Fees for Services (\$000's)		FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Barricading Permits	1,253	1,200	1,200	1,200	0
General Fund	Excavation Permits	363	250	250	250	0
General Fund	Restoration Fees	117	230	230	86	(144)
General Fund	Sidewalk	64	60	60	60	0
General Fund	Rental Of City Property	53	18	18	30	12
General Fund	Curb And Gutter	15	14	14	14	0
General Fund	Loading Zone Permit	11	12	12	12	0
General Fund	Contributions/Aid - Construct	36	0	0	0	0
General Fund	Other Property Sales-Nontax	100	0	0	0	0
General Fund	Collections-City Prpty Damage	15	0	0	0	0
282 - Gas Tax Road Fund	State Shared Revenue	4,605	4,250	4,450	4,450	200
282 - Gas Tax Road Fund	Property sales and recovery	10	0	0	0	0
290 - City/County Bldg Ops Fund	Rent Of City Property	963	1,016	1,016	1,083	67
641 - Parking Facilities Operating	Charges For Services	13	28	8	28	0
641 - Parking Facilities Operating	Fines and Penalties	699	740	450	740	0
641 - Parking Facilities Operating	Property sales and recovery	13	0	0	0	0
641 - Parking Facilities Operating	Parking Meters	955	887	602	887	0
641 - Parking Facilities Operating	Parking Operations	2,582	2,560	3,079	2,560	0
641 - Parking Facilities Operating	Misc parking	0	0	94	0	0
691 - Sports Stadium Operating	Rent Of City Property	12	0	12	0	0
691 - Sports Stadium Operating	Stadium lease	1,796	1,800	1,800	1,800	0

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - A storm water system protects lives, property, and the environment.</i>					
# arroyo miles maintained	154.5	216	150	162.5	150
# dams/basins maintained	96	165	100	76	100
* Lineal feet of storm drainage facilities installed or upgraded	10,985	19,023	3,600	6,097	6,249
Number of Storm Water Samples Taken	14	15	10	10	5
* Includes Planning Developer Additions to the System (3862 of lineal feet of storm drainage facilities installed or upgraded)					
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The street system is well designed and maintained</i>					
# curb miles swept	42,731	41,258	40,000	40,326	40,000
# potholes filled	7,276	12,586	7,500	7,724	7,500
# lane miles maintained (inlay, micro, slurry)	155.5	184	135	122	135
* # traffic engineering studies	2,613	2,770	2,900	2,966	3,764
* # signals maintained (urgent & non-urgent)	5,895	5,141	5,700	5,163	5,564
* # signs maintained (urgent & non-urgent)	3,715	3,511	3,400	3,074	2,780
* Mid-year FY17 this data will change due to reporting from COGNOS to Vue Works					

MUNICIPAL DEVELOPMENT

Street Conditions:	Excellent	Fair	Poor	Very Poor	Data Process Maturity
1999 Surface Defect Index (SDI)	11.0%	35.4%	29.3%	2.7%	Validated
2007 Surface Defect Index (SDI)	36.1%	14.6%	12.7%	2.6%	
2007 Pavement Quality Index (PQI)	13.5%	27.2%	21.8%	7.8%	
2012 Pavement Quality Index (PQI)	2.3%	43.2%	14.5%	0.9%	

* # of lane miles added

* Includes Planning Developer Additions to the System (5.6 lane miles added)

	17	2.5	2	7.1	2.2
# of excavation and barricading permits issued	10,393	9,932	6,000	6,704	7,000
# of barricade inspections	8,623	9,078	9,000	10,621	6,400
Actual sidewalk inspections, tripping concerns	5,299	6,058	5,000	636	500 ***
Average days assigned 311 calls are open for construction	2	3.8	2.5	2.6	2.5

* Changed to actual SW inspections due to tripping concerns

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
# City operated parking spaces	4,359	4,089	4,359	4,359	4,400
# of bikeway miles added	9	5.2	5	6.5	2.2

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The downtown area is vital, active, and accessible.</i>					
# acres of medians landscaped	8.42	4	3	4	3
# of new city buildings construction projects initiated	7	7	6	12	11
Square footage of new city buildings constructed	33,250	29,950	24,500	38,900	79,200
# of city building renovation/rehabilitated projects initiated	20	79	10	123	50
Square footage of city buildings renovated/rehabilitated	78,900	162,700	30,000	231,686	100,000
Time (in months) to select consultant from advertisement to executed contract.	6	6	6.0	6.0	6

GOAL 6: ECONOMIC VITALITY - The community supports a vital, diverse, and sustainable economy.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The economy is diverse.</i>					
# parking citations issued	46,717	43,506	45,000	36,512	40,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.</i>					
Square foot maintained per maintenance staff person (000's)	125	114	128	138	112
* Facility area maintained (million sq. ft.)	3.86	3.78	3.86	3.86	3.8
* Increase is due to the inclusion of Wyoming Yard and newly constructed facilities (based on 28 FTE mid-year FY15 and 30 FTE in FY16)					
# security calls for service	2,249	2,187	2,000	2,082	2,000
# city buildings secured	14	14	14	14	14
Area secured/patrolled (000's sq. ft.)	2,980	2,980	2,980	2,980	2,980
Area secured/patrolled per officer (000's sq. ft.)	30	30	30	30	30
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
Dollars implemented with "3% for Energy" projects (\$000's)	3,605	1,180	1,800	1,739	1,200
Total kWh of electricity usage (millions)	102	101	105	101	105
Operational savings (\$000's) from 3% projects implemented	258	235	480	514	350

MUNICIPAL DEVELOPMENT

PRIOR YEAR ACCOMPLISHMENTS

Capital Implementation Program:

- Design and Bidding of Kennel D Animal Welfare Reconstruction.
- Completion of Bio Park “Bugarium”.

Traffic Engineering Division:

- Implemented the new Neighborhood Traffic Management Program.
- Upgraded the underground wiring on 21 intersections.

Facilities:

- APD main building re-roofing project.
- Implemented City-Wide Conservation Measure.

Engineering Division:

- Completed Indian School and Chelwood Park improvements.

Parking Division:

- Installed 117 credit card accepting single-head meters in the Downtown Corridor. The meters replaced outdated multi-space pay stations. The new meters will allow the Parking Division to effectively track the revenue collected and quickly address maintenance issues.

Security Division:

- Continued to install cameras and door control to City Facilities.
- Developed Active Shooter training for new and existing City employees. The training is presented at NEO and to Departments upon request.



PRIORITY OBJECTIVES

GOAL 3: PUBLIC INFRASTRUCTURE – THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- OBJECTIVE 2. Review the NMDOT provided bridge inspection reports and reprioritize the 2017 Bond Program for the bridge maintenance program if needed. Status update will be provided in SharePoint.
- OBJECTIVE 3. Complete construction of Osuna Phase I. Status update will be provided in SharePoint.
- OBJECTIVE 4. Complete construction of Martin Luther King. Status update will be provided in SharePoint.
- OBJECTIVE 5. Report to the Council on the Municipal Development Department's proposed source of recurring Neighborhood Traffic Management Program (NTMP) funding, including a discussion of which senior position in the Department is currently responsible for the management of NTMP project applications and implementation. Report and make recommendations upon the possible use of a 2 cent increase in the City's gas tax to fund the program and other street modernization programs. Submit a status report to the Mayor and Council by the end of the first quarter of FY/17.
- OBJECTIVE 6. Provide an assessment of methods to accelerate the process of street reconstruction and rehabilitation design and implementation, particularly with regard to smaller special projects initiated by the City Council. Assess the possibility of accomplishing more design and project management “in-house” for projects of \$100,000 estimated construction cost or less. Analyze the Department's current system of geographic allocation of street reconstruction and maintenance funds by Council district as opposed to the age and condition of existing roadway. Tabulate the original and current age of the infrastructure of each project reconstructed/maintained since FY/11, the source of its funding (1/4 cent, CIP, CCIP, Federal, State), the fiscal year, and the Council district(s) in which the project was located. Submit a status report to the Mayor and Council by the end of the second quarter of FY/17.

OFFICE OF THE CITY CLERK

The Office of the City Clerk maintains all official records for the City of Albuquerque, conducts municipal elections, accepts bids from the general public, as well as accepts service of process for summons, subpoenas and tort claims on behalf of the City of Albuquerque. The City Clerk is the chief records custodian for the City of Albuquerque and processes requests for public records pursuant to the New Mexico Inspection of Public Records Act (IRPA). The Office of the City Clerk also manages the Office of Administrative Hearings and is responsible for conducting all hearings specifically assigned by City of Albuquerque ordinance, including vehicle seizures, animal appeals, handicap parking and personnel matters. The Clerk and her staff are honored to assist citizens and fellow public servants in all aspects of the office.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	936	1,284	1,294	1,213	1,135	(148)
OPERATING	234	820	822	769	282	(539)
CAPITAL	15	0	0	0	0	0
TRANSFERS	66	114	114	114	65	(49)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	1,251	2,218	2,230	2,096	1,482	(736)
TOTAL FULL-TIME POSITIONS	17	17	17	17	17	0

BUDGET HIGHLIGHTS

The approved FY/17 General Fund budget for the Office of the City Clerk is \$1.5 million, an overall decrease of 33.2% below the FY/16 original budget. This includes reducing one-time funding of \$846 thousand for the 2015 municipal election. Technical adjustments include an increase of \$61 thousand in personnel cost due in part to the wage adjustment in FY/16. In FY/17, a portion of the telephone appropriation was moved to a transfer to debt for the new VoIP telephone system. Internal service costs associated with risk and fleet decreased by \$58 thousand.

The approved budget includes funding for software maintenance of \$24 thousand for the campaign finance system and \$31 thousand for IPRA tracking software. One-time funding of \$30 thousand is included for two part-time election finance workers and an audit. Also, funding of \$22 thousand is included for the equivalent of a 2% wage increase for employees.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
CC-Office of the City Clerk	831	1,772	1,778	1,672	1,078	(694)
CC-Administrative Hearing Off	420	446	452	424	404	(42)
TOTAL GENERAL FUND - 110	1,251	2,218	2,230	2,096	1,482	(736)
TOTAL APPROPRIATIONS	1,251	2,218	2,230	2,096	1,482	(736)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	1,251	2,218	2,230	2,096	1,482	(736)

OFFICE OF THE CITY CLERK

PERFORMANCE MEASURES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Residents participate in civic activities and community improvement.</i>					
% of voter turnout in the Municipal Election	20%	0%	30%	8%	0%
# of registered voters in City of Albuquerque	360,697	349,706	380,000	350,119	350,120
# of votes cast in Regular Municipal Election	71,091	0	80,000	28,408	0
# of Petitions processed (verified and rejected)	0	0	20,000	20,759	50,000
# of Poll sites operated	102	0	102	54	0
Funds provided to participating candidates	\$3,200	\$123,023	\$0	\$0	\$1,400,000
# of qualifying contributions and signatures processed	0	0	8,000	4,954	8,000
# of applicant candidates for public financing	17	3	0	0	20
# of votes in Runoff Election	13,637	0	12,000	0	0
# of votes in Special Elections	87,323	0	0	0	0
# of Measure Finance Committees registered	22	0	4	1	20
# of Complaints and Petitions managed for Board of Ethics	18	0	5	2	20
# of public records requests	4,000	*4,354	6,000	*2,997	3,000
*Estimated **Records Request Tracking System pilot program implemented 8/15					

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
Labor Board Hearings	27	21	30	0	30
Personnel Appeal Hearings	31	9	40	22	20
Animal Appeal Hearings	29	40	30	44	60
Other Appeal Hearings	19	10	15	11	15
Vehicle Seizures Hearings	1,059	1,021	1,100	685	680
# of disabled parking hearings	128	288	450	68	75

PRIOR YEAR ACCOMPLISHMENTS

- Conducted Completed Phase I of the implementation of ABQ Records (Public Records Request and Tracking System). Phase I included utilizing the system internally to record and track records requests, establishing work processes and procedures, and establishing reports.
- Established Hearing Monitor Standard Operating Procedures for Disabled Parking Hearings, Labor Board Hearings and Personnel Board Hearings.
- Established a Boards and Commissions webpage with links to membership information and board minutes, agendas and schedules.
- Established a safety plan and improved facility to address safety and security concerns.
- Provided a 4 week Professional Development Seminar through Public Service University for all staff focusing on communication, self-assessment, team building and career development.

OFFICE OF INSPECTOR GENERAL

The Office of Inspector General is an independent office of City Government. The office is not part of the City's executive branch or the City Council. The office investigates fraud, waste, and abuse in City Government in an effort to preserve the public trust.

The Office of Inspector General was created mid-year FY/11 by R-2010-147. The Accountability in Government Oversight Committee provides oversight to the Office of Inspector General. The committee reviews and approves all audit and investigatory reports, appoints the Inspector General with City Council approval, recommends a budget to the Mayor and City Council and provides the Inspector General with guidance, priorities and potential areas for investigation.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	210	309	311	211	314	5
OPERATING	11	28	28	25	28	(0)
CAPITAL	11	0	11	0	0	0
TRANSFERS	2	1	1	1	2	0
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	234	339	352	238	344	5
TOTAL FULL-TIME POSITIONS	3	3	3	3	3	0

BUDGET HIGHLIGHTS

The approved FY/17 budget of \$344 thousand is five thousand more than the FY/16 original budget of \$339 thousand. The approved budget includes an increase for personnel adjustments of five thousand dollars.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
IG-Office of Inspector General	234	339	352	238	344	5
TOTAL APPROPRIATIONS	234	339	352	238	344	5
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	234	339	352	238	344	5

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected, and reported accurately and timely.</i>					
# of investigations conducted	7	6	8	7	10
# of recommendations made	12	33	30	20	40
# of investigative reports issued/published	4	4	5	4	7

OFFICE OF INTERNAL AUDIT

The Office of Internal Audit is an independent office of City Government. The office is not part of the City's executive branch or the City Council.

The goals of the department are to:

- Conduct audits, special projects, and follow-up on previously issued audits; and
- Propose ways to increase the City's legal, fiscal and ethical accountability.

The Accountability in Government Oversight Committee provides oversight to the Office of Internal Audit. The Committee reviews and approves all audit reports, appoints the director of the Office of Internal Audit, recommends a budget to the Mayor and City Council and provides the director with guidance, priorities and potential areas for audit.

Mission

To provide independent audits that promote transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	722	749	757	704	771	22
OPERATING	39	54	54	39	53	(1)
TRANSFERS	5	4	4	4	6	1
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	766	808	816	747	830	22
TOTAL FULL-TIME POSITIONS	7	7	7	7	7	0

BUDGET HIGHLIGHTS

The FY/17 approved budget for the Office of Internal Audit is \$830 thousand. This is an increase of 2.7% from the original FY/16 budget of \$808 thousand and is due to technical adjustments for personnel costs. The staffing level remains at seven positions in the FY/17 approved budget.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
IA-Internal Audit	766	808	816	747	830	22
TOTAL APPROPRIATIONS	766	808	816	747	830	22
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	766	808	816	747	830	22

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected, and reported accurately and timely.</i>					
# of audit reports issued	5	8	15	13	15
# of follow ups and special projects completed	16	20	6	16	10
# of requests for assistance (outside of audits)	39	63	35	42	35
Cost savings as a % of annual budget	364%	208%	100%	26%	100%
Survey rating on value added recommendations (5 pt. scale)	4.2	4.4	4.5	4.8	4.5

OFFICE OF INTERNAL AUDIT

<i>PRIOR YEAR ACCOMPLISHMENTS</i>

- Completed thirteen audit reports
- Completed ten special projects
- Performed the first follow-up on five previously completed audits
- Performed a second follow-up on twenty-five recommendations, from eight audits, that were not fully implemented at the time of the first follow-up
- Responded to forty-two requests for assistance
- Supported the Cable Franchise Working Group by managing a Citizen Input Survey

PARKS AND RECREATION

The Parks and Recreation Department serves the recreational needs of the residents of Albuquerque and the surrounding metropolitan areas. The department is organized into the following divisions: park management, recreation services, aquatics, open space, golf, parks design and planning.

MISSION

QUALITY PARKS & RECREATION FOR A QUALITY LIFE!

In order to achieve this, the department will:

- Develop, protect, plan, enhance, and maintain Parks, major public Open Space and Trails System that gives Albuquerque its sense of place.
- Promote economic development and tourism by continuing to provide quality affordable facilities and programs (e.g. Golf, Recreation, Swimming Pools, Parks, Open Space, Balloon Fiesta Park, Shooting Range and Sporting Events).
- Assure quality educational programs for youth to encourage positive behavior towards a conservation ethic and therefore combat "Nature Deficit Disorder".
- Provide quality recreation programs to encourage healthy active lifestyles for all ages.
- Encourage and develop a healthy and safe work environment, ethical management practices and a spirit of teamwork for all Parks & Recreation employees.



Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	16,030	19,365	19,456	17,005	19,698	334
OPERATING	12,882	10,734	10,795	15,062	12,183	1,449
CAPITAL	508	0	60	92	67	67
TRANSFERS	3,284	3,329	3,329	3,263	3,468	139
GRANTS/PROJECTS	334	104	104	104	0	(104)
TOTAL	33,038	33,532	33,743	35,526	35,416	1,884
TOTAL FULL-TIME POSITIONS	268	269	269	269	269	0

BUDGET HIGHLIGHTS

General Fund

The approved FY/17 General Fund budget is \$31.5 million, an increase of 8.4% or \$2.5 million above the FY/16 original budget. Technical adjustments include a portion of the telephone appropriation moved to a transfer to debt for the new VoIP telephone system for a net decrease of \$31 thousand. One-time funding of five thousand is reduced for the community bike program. Internal service costs associated with network, radio, risk and fleet is decreased by \$37 thousand. The City locked in to a fuel hedge for FY/17 and reduced the fuel budget by \$32 thousand. Also, funding of \$238 thousand is included for the equivalent of a 2% wage increase for employees, subject to negotiation.

During FY/16, City Council changed the Open Space Ordinance to allow interest earnings to remain in the Trust Fund instead of transferring interest earning to the Open Space Management fund for operations. As a result, in FY/17, Open Space is moved to the General Fund in a new program along with funding of \$3.2 million and 33 full-time positions. In addition, the shooting range is moved from the fire arm safety program along with funding of \$593 thousand, seven full-time positions and is included in this program.

The FY/17 approved budget includes a restructure plan to increase efficiency and productivity of aquatics, recreation and open space. The restructure plan will not increase the budget in FY/17.

Funding of \$94 thousand is approved in FY/17 for the Esperanza Bike Shop. This includes funding for one position and general operating needs. Previously the bike shop operation was funded through operating grants. The City was notified that the grant would no longer fund the adult program and funding for the youth program would be reduced in FY/17. In addition, one-time funding is approved for six thousand to have a bicycle recycle program, and \$30 thousand for the NM Games.



PARKS AND RECREATION

The approved budget also includes funding for a parks security program in park management. This initiative will patrol parks during hours when the parks are closed to reduce vandalism, crime and prevent illicit camping. Security cameras linked to APD Real Live Crime Center will be purchased and rotated through the parks. One-time funding of \$226 thousand is provided for contract security, two vehicles, radios and vehicle fuel and maintenance.

Changes for FY/17 include the transfer of \$30 thousand to Cultural Services for the Veterans Memorial. Also, annualized funding of \$54 thousand is added to open space for the Bosque summer youth program for a total of \$134 thousand.

During FY/16, it was noted that water costs and fees were substantially increased at city parks. The City is currently reviewing billings from the Water Authority to fully understand the reasons behind the increase and is trying to resolve and reduce the fees. As a result of the increased cost of water, funding of \$700 thousand is added to park management for FY/17. In addition, the transfer to Golf Operating fund includes a one-time subsidy of \$850 thousand in FY/16 and one million in FY/17 to cover increased water costs at golf resulting from a broken well at Los Altos.

Golf Operating Fund

The FY/17 approved budget for the Golf Operating Fund is \$4.9 million, an 18.1% increase above the FY/16 original budget. Technical adjustments include a portion of the telephone appropriation moved to a transfer to debt for the new VoIP telephone system for a net increase of \$5 thousand. Internal service costs associated with risk, fleet and communications increased by one thousand. Also, funding of \$38 thousand is included for the equivalent of a 2% wage increase for employees, subject to negotiation.

Water costs have also increased at golf in FY/16 primarily due to a broken well at the Los Altos golf course. The FY/17 approved budget includes \$700 thousand to cover anticipated water costs until the well can be replaced.

A subsidy transfer from the General Fund is in part due to the water issues at golf. It is also needed to cover basic operating costs due to reduced revenues overall. Play at the City golf courses are down an average of 3% per year. This trend is affecting golf courses nationwide.

Open Space Expendable Trust Fund

In FY/17, funding for Open Space management is moved to the General Fund along with 33 full-time positions and will remain in the Parks and Recreation department.



(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
PR-Aquatic Services	4,175	4,434	4,451	4,399	4,468	34
PR-CIP Funded Employees	530	563	569	569	608	45
PR-Firearm Safety	574	593	601	666	0	(593)
PR-Open Space Mgmt	0	0	0	0	3,825	3,825
PR-Parks Management	16,738	16,606	16,725	17,937	17,612	1,006
PR-Recreation	2,372	2,646	2,659	2,594	2,755	109
PR-Strategic Support Program	932	1,054	1,064	1,097	1,102	48
PR-Trsf to CIP Fund	100	100	100	100	100	0
PR-Trsf to Golf Ops Fund	1,050	0	850	850	1,000	1,000
PR-Trsf to Open Space Trust	2,879	3,023	3,036	3,036	0	(3,023)
TOTAL GENERAL FUND - 110	29,350	29,019	30,055	31,247	31,470	2,451
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Parks and Rec	345	108	108	108	0	(108)

PARKS AND RECREATION

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
GOLF OPERATING FUND - 681						
PR-Golf	4,234	3,955	3,971	4,562	4,711	756
PR-Golf Trsf to Gen Fund	192	233	233	233	235	2
TOTAL GOLF OPERATING FUND - 681	4,426	4,188	4,204	4,795	4,946	758
OPEN SPACE EXPENDABLE TRUST FUND - 851						
PR-Open Space Management	2,846	3,240	3,262	3,261	0	(3,240)
TOTAL APPROPRIATIONS	36,967	36,555	37,629	39,412	36,416	(139)
Intradepartmental Adjustments	3,929	3,023	3,886	3,886	1,000	(2,023)
NET APPROPRIATIONS	33,038	33,532	33,743	35,526	35,416	1,884

REVENUE



General Fund revenues include fees for pool admissions, sports programs and lessons, shooting range and use of city parks. FY/17 revenue is estimated to increase by \$80 thousand primarily in property rental and regional park fees due to the transfer of Open Space. Total General Fund revenue is estimated at \$2.2 million. Revenues for FY/17 in the Golf Operating Fund are down by \$85 thousand from the FY/16 original budget. Revenue for the Open Space fund is included in the General Fund for FY/17.

Department Generated Fees for Services (\$000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Swimming Pool Chgs-Taxable	694	698	681	698	0
General Fund Sports Program Chgs-Taxable	338	331	331	331	0
General Fund Shooting Range Fees-Taxable	266	260	256	260	0
General Fund Rental Of City Property	180	241	241	256	15
General Fund Parks Joint Use Revenues	203	203	203	203	0
General Fund Tennis Lesson Fees-Taxable	137	142	142	142	0
General Fund Facilities Concessions	89	135	135	135	0
General Fund Tourn/Field Rental	52	46	46	46	0
General Fund Regional Park Fees	0	0	0	45	45
General Fund Special Event Fees	20	30	30	30	0
General Fund Other Misc Revenue-Taxable	1	23	23	23	0
General Fund Regional Park Fees – Taxable	0	0	0	20	20
General Fund Outdoor Rec Fee-Taxable	10	0	0	0	0
General Fund Other Property Sales-Nontax	33	0	24	0	0
General Fund Other Misc Revenue-Nontax	28	0	0	0	0
681 - Golf Operating Rent Of City Property	24	28	28	28	0
681 - Golf Operating Enterprise-Golf-Green Fees	3,192	3,400	3,123	3,190	(210)
681 - Golf Operating Enterprise-Golf- Concessions	468	315	444	440	125
851 - Open Space Charges For Services	66	55	63	0	(55)
851 - Open Space Rent Of City Property	15	20	17	0	(20)

PARKS AND RECREATION

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Total # of pool visits by customers	529,277	431,101	500,000	437,333	475,000
Rounds of golf played	226,549	196,051	235,000	211,500	200,000
Avg. rate to play 18 holes	\$22.29	\$22.29	\$22.29	\$22.29	\$22.29
Avg. rate to play 18 holes (non-municipal courses)	\$47.00	\$47.00	\$47.00	\$47.00	\$47.00
# of visitors to Shooting Range facilities.	70,340	70,175	76,500	43,263	45,000
Organize leagues for tennis (added for FY15)adult softball, baseball, flag football, and basketball (total # teams)	1,225	2,623	1,300	2,894	1,350
Provide an Indoor Track Venue (number of events)			10	10	10
Operate Albuquerque Balloon Fiesta Park, Total Revenue (changed from Golf Training Center to all of Balloon Fiesta Park in FY15)	\$135,125	\$299,700	\$250,000	\$557,610	\$300,000
# youth participants in recreation (0-19 yrs.)	911,229	557,204	1,000,000	715,320	800,000

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - All students graduate and are ready for work, life or school.					
# of students using pools for activities and competitions	39,999	38,352	42,000	42,765	40,000
# of swimming lesson courses sold (Note: most swimming lessons occur in the end of the fiscal year)	82,707	70,249	85,000	69,176	85,000
# pool visits by youth customers (0-19)	369,140	259,731	350,000	299,532	350,000
Jr. Golf Rounds (up to 17 years old)	6,978	7,618	9,000	6,800	9,000
Sr. Golf Rounds (over 55 years old)	73,007	66,680	75,000	80,600	75,000
Percentage of Total Rounds (Jr. Golf)	3.1%	3.8%	3.8%	3.2%	4.0%
Percentage of Total Rounds (Sr. Golf)	32.0%	31.9%	31.9%	38.1%	33.3%
Water acre/ feet Used for Irrigation	2,048	578	1,800	1,944	1,652
Provide outdoor recreation for youth	18,263	22,072	19,000	17,438	22,000
# bike education sessions	230	206	300	406	330
# bike education participants	11,183	10,007	12,500	10,678	12,500

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.					
# of planning projects for new or renovated parks	6	8	8	9	9
# of acres of new parkland acquired	71	9	8	0	3
# of miles of trails developed or renovated	3.5	6.7	7.0	9.3	5.0
# of parks renovated	17	11	11	13	6
# of new park acres developed	32	30	12	15	8
Total acreage of Parks and trails maintained	3,423	2,790	2,797	2,791	2,800
New acreage (development) of parks and trails brought on current fiscal year.	41	36	15	16	8
Total number of trees, new as well as replaced for fiscal year past.	110	174	150	642	100
# of volunteers	706	655	700	849	600
# of volunteer hours worked yearly	17,816	8,173	15,000	4,956	12,000
# neighborhood, community, and regional parks	297	298	301	288	288

PARKS AND RECREATION

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
# acres maintained by department	32,620	31,911	31,888	31,890	31,910
# miles of trails maintained	147	152	155	153	155
# park acres per 1,000 city residents (includes trails and medians)	6	6	6	6	6
# Open Space acres per 1,000 city residents	54	54	53	53	53
# of Youth served (Aquatics, Golf & Recreation Services)	1,253,207	824,553	1,000,000	1,021,652	800,000

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Open Space, Bosque, the River, and Mountains are preserved and protected</i>					
# of acres owned or managed as Major Public Open Space.	29,092	29,125	29,099	29,099	29,110
# of visitors at staffed Open Space facilities.	216,000	220,000	225,000	239,770	225,000
# of volunteers yearly.	2,130	4,148	2,000	4,804	2,000
# of volunteer hours worked yearly	7,340	22,592	17,500	28,867	17,500
# of new trees planted	600	784	750	663	600
# of new willow whips planted	1,100	998	1,250	861	-

PRIOR YEAR ACCOMPLISHMENTS

Aquatics:

- Completed circulation upgrades and make-up-tank expansion at the Montgomery Pool. This allowed the pool to exceptionally exceed circulation standards and continue to modernize the pool.
- Installed an 8ft water slide at the Wilson Pool. This is the first water slide installed in SE Albuquerque, and has been a great new attraction for the site.
- Completed circulation plumbing repairs to address a water leak at the West Mesa Olympic Pool. A new 75ft run of 8" cpvc was installed to address the water leak, and prevent any future leaks on the pipe run.
- Awarded architectural design and services contract for planned renovation at Los Altos Pool.



Recreation:

- Successfully operated the new Sid Cutter Pilots Pavilion. Since opening for Balloon Fiesta in 2015, the Sid Cutter Pilots' Pavilion has hosted a wide variety of events from weddings, to graduations and high school proms. Proving to be an instant success, the pavilion will host 30 events and over 8,000 attendees, while generating over \$25 thousand in revenue, in its first year.
- Camp Gallagher. Successful partnership with APS to provide recreation opportunities for Albuquerque youth in the Jemez Mountains.
- Partnered with the Veterans Administration to offer group sports activities to veterans at little or no cost. Programs include: tennis, golf, cycling, hiking, badminton, pickleball, horsemanship, swimming, mountain biking, skiing and snowshoeing.



PARKS AND RECREATION

Golf:

- Successfully advertised an RFP and issued a new contract for the management of the Ladera Golf Course.

Park Planning and Design:

- Completed the construction of Sid Cutter Pilots Pavilion.
- Bid awarded to Lee Landscapes for the Daniel Webster Children's Park.

Park Management:

- Implemented the Yardi work order system which will allow for better tracking of work and more specifically costs associated with work at the individual parks.



PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 1. Complete the design for Los Altos Pool. Update SharePoint with the results by the end of FY/17.
- OBJECTIVE 2. Implement the Master Maintenance Plan for Park Management in YARDI. Update SharePoint with the progress by the end of the second quarter of FY/17.
- OBJECTIVE 3. Complete Manzano Mesa Community Park Pickleball Complex. Update SharePoint with progress by the end of the third quarter of FY/17.
- OBJECTIVE 4. Complete the Trail and Bridge Evaluation Study for trails maintained by the Parks and Recreation Department. Update SharePoint with progress by the end of the third quarter of FY/17.
- OBJECTIVE 11. Propose and present a plan outlining scenarios for complete enterprise fund cost recovery for operation of City golf courses and other golf facilities, including a proposal of rate increases as necessary. If the rate increases cannot cover the costs of City General Fund subsidies to the Golf Operating Fund, propose facility closures, dispositions or other changes in ownership and management of the facilities as required. Solicit input on the plan from the Golf Advisory Board. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.

PLANNING

The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates development plans and strategies to ensure that growth conforms to adopted plans, policies and regulations. Albuquerque Geographic Information Systems (AGIS) provides up to date and innovative online mapping capabilities and information concerning property within the City of Albuquerque. The Planning Department also includes the Metropolitan Redevelopment Agency, which works with City Council to identify slum or blighted areas and develop plans to prevent or remove blight and create catalytic projects to promote economic development, housing opportunities and to promote the health, safety, welfare, convenience and prosperity of designated areas.

MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque, and enforce regulations to promote the health, safety, and welfare of the public.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	9,865	12,149	12,250	11,365	13,404	1,255
OPERATING	1,022	1,488	1,666	2,137	1,555	67
CAPITAL	177	0	331	429	0	0
TRANSFERS	1,394	1,276	1,276	1,369	1,336	60
GRANTS/PROJECTS	31	0	0	0	0	0
TOTAL	12,489	14,913	15,523	15,300	16,295	1,382
TOTAL FULL-TIME POSITIONS	155	163	163	160	177	14

BUDGET HIGHLIGHTS

The FY/17 General Fund approved budget for the Planning Department is \$16.3 million, an overall increase of \$1.4 million or 9.3% from the FY/16 original budget. The department's personnel and operating budget increase entails a 2% wage adjustment, the re-organization of seven positions and associated operating allocation from DFAS/Treasury and the creation of seven full-time positions of which two are funded with new fees and increases to some existing fees.

The Transfer to the Metropolitan Redevelopment Fund of \$470 thousand includes one-time funding of \$25 thousand to provide repairs and maintenance at the Railyards, and \$200 thousand to catch up on the property tax allocation repayments to the fund for prior years.

The department position count for the FY/17 approved budget is 177, an increase of 14 from the FY/16 original budget.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
PL-Code Enforcement	3,103	3,763	4,093	4,067	4,270	507
PL-One Stop Shop	5,506	6,229	6,353	6,192	6,692	463
PL-Real Property Program	0	815	821	785	839	24
PL-Strategic Support	1,404	1,718	1,748	1,737	2,014	296
PL-Urban Design and Devel Prog	1,791	1,853	1,973	1,985	2,010	157
PL-Transfer to MRA Fund 275	655	535	535	535	470	(65)
TOTAL GENERAL FUND - 110	12,458	14,913	15,523	15,300	16,295	1,382
OPERATING GRANTS FUND 265						
Project Program (265) - Planning	31	0	0	0	0	0
TOTAL APPROPRIATIONS	12,489	14,913	15,523	15,300	16,295	1,382
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	12,489	14,913	15,523	15,300	16,295	1,382

PLANNING

REVENUE

Revenues in the Planning Department for the FY/17 approved budget are \$9.7 million; \$2 million higher than the FY/16 original budget revenues of \$7.7 million. Most revenue from services are projected to increase in FY/17 as development activity picks up. Listed below are major revenue sources for the Planning Department.

One of the department's objectives was to complete a cost of service analysis; this was completed in FY/16. The study evaluated 116 different fees for service and of that 92% were determined to be below the cost to the City to perform the service. The department was granted approval to implement some new fees for the placing and releasing of liens on vacant property and to increase certain existing fees for subdivision plats, clean-up and/or boarding of structures, and Design Review Committee (DRC) engineering evaluations. The additional revenue estimated from these fees is \$369 thousand.

	Department Generated Fees for Services (\$000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Building Permits	2,442	2,356	2,686	2,955	599
General Fund	Plan Check Permits	1,467	1,487	1,614	1,775	288
General Fund	Plumbing And Mech Permits	866	815	953	1,048	233
General Fund	Electrical Permits	636	619	699	769	150
General Fund	Engineering Fees	693	680	680	753	73
General Fund	Fast Trax Fee	564	656	656	722	66
General Fund	Other Licenses And Permits	33	34	34	254	220
General Fund	Right Of Way Usage Permits	154	214	214	235	21
General Fund	Filing Of Plats And Subdiv	199	215	196	232	17
General Fund	Lien - Contractor Fee	203	25	95	166	141
General Fund	Chgs For Planning Svcs	158	142	142	154	12
General Fund	Flood Plain Certification	134	130	138	151	21
General Fund	Zoning Plan Check	96	95	109	120	25
General Fund	Sign Fees	99	94	94	104	10
General Fund	Reroofing Permits	77	76	84	93	17
General Fund	Rental Of City Property	0	0	38	38	38
General Fund	Real Property Sales	0	30	85	30	0
General Fund	Other Misc Revenue-Nontax	0	26	26	26	0
General Fund	Electronic Sign Fee	0	50	25	25	(25)
General Fund	Small Loan Business Fees	0	0	25	25	25
General Fund	Lien - Interest	34	5	20	21	16

PERFORMANCE MEASURES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable, and vital.

	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.</i>					
# of subdivision plat updates to GIS database	132	192	175	214	230
# of zoning updates to GIS database	64	88	82	86	90
# of code enforcement inspections	41,733	41,792	40,207	46,897	42,600
# of notices of violation issued	30,102	29,654	30,698	31,325	32,200
# of code enforcement re-inspections	32,011	30,465	26,568	27,653	27,900
% of cases voluntarily into compliance after first written notice	51%	58%	60%	59%	62%
Average no. of days from case initiation to voluntary compliance	40	39	38	37	39
# of new construction permits in the 1960 City Boundary	115	170	150	165	180
# of plans reviewed	3,440	3,279	3,337	4,362	3,670
Average turnaround time for residential plan review in days	8	6	8	5	7
Average turnaround time for commercial plan review in weeks	4	3	4	2	4
# of building inspections	38,370	38,848	37,050	36,952	40,755
# of electrical inspections	19,126	20,185	19,142	21,607	21,056
# of plumbing/mechanical inspections	30,650	30,780	30,969	31,813	34,066
Ratio of "Green Path" new construction bldg. permits to traditional bldg. permits	19%	11%	15%	9%	11%

PLANNING

	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
# of Fastrax plans submitted	208	174	203	163	200
# of days to review Fastrax plans	5	7	5	7	6
# of Impact fee applications	979	1,017	1,010	1,114	1,100
Impact fee collections (\$000's)	\$1,107	\$1,463	\$1,300	\$1,900	\$1,600
Engineering fees collected for private development projects (\$000's)	\$488	\$564	\$680	\$490	\$587
# of Administrative Approvals (EPC and LUCC)	146	189	160	180	185

PRIOR YEAR ACCOMPLISHMENTS

- The average building plan review time for commercial projects was reduced from three weeks to two weeks, and residential plan review was reduced from six days to just five days.
- Electronic building plan reviews (ePlan) increased to 40% of all submittals over the last year, with review cycle times for ePlan projects taking just over one-half of the review cycle time for paper submittals.
- Building Safety saw a marked increase in the number of applications for solar permits. Approximately eighteen hundred solar permits were reviewed, approved, issued, and inspected by their division.
- After holding 100+ public meetings and presentations over a sixteen month period, the Planning Department submitted the draft update of the Albuquerque/Bernalillo County Comprehensive Plan to the Environmental Planning Commission for their review and recommendation to the City Council as part of the ABC-Z project, which is updating and consolidating all planning and land use documents for development within the City.
- In an effort to create an Integrated Development Ordinance (IDO), which is also part of the ABC-Z project, the Planning Department worked with its consultants to create Module 1 (which addresses zoning and allowed uses on private property) and Module 2 (which defines the design criteria and standards for development), and released both to the public for review and comment.

The Metropolitan Redevelopment Agency (MRA) advanced several significant projects in areas deemed to be blighted by entering into public/private partnerships with developers able to contribute their expertise and financial wherewithal to the revitalization and promotion of economic development in key areas of the City. These projects include the following:

- A Development Agreement has been negotiated and drafted for the El Vado/Casa Grande located at Rio Grande Blvd. and Central Avenue, and was executed on June 30th. This mixed-use development will include a boutique motel, food pods, a tap room, retail, and mixed income housing.
- The Imperial Building on Silver Avenue between 2nd and 3rd Street received its Certificate of Occupancy and tenants have begun to move into this Downtown mixed-use development (74 dwelling units above a grocery store, tap room, restaurants, retail & office spaces). The grand opening is expected to take place on August 4th, 2016.



- A Development Agreement was executed for an exciting project next to Innovate ABQ. This project includes at least 60 units of market rate housing above an entertainment hub at 1st Street and Central Avenue. This project will be accompanied by a parking garage with 429 spaces.



- The MRA and the developer of the De Anza Motel located at Washington Street and Central Avenue have entered into a long-term lease, which is anticipated to be signed by the CAO by the first month of FY17. This project will include extended stay hospitality, a very small boutique motel, and restaurant/retail uses.

POLICE



The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.

APD is budgeted in six program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, as well as open space, tactical support, the traffic section and the APD Academy. Investigative services consist of three specialized divisions: The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigation division investigates armed robberies, homicide, property crimes and juvenile crimes. This division also includes the mental health intervention team named the Crisis Outreach and Support Team (COAST) and the Family Advocacy Center which investigates domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The real time crime center assists police officers in tracking and responding to crime in the city. The professional accountability program strategy is comprised of chief's administration, internal affairs, Department of Justice (DOJ) policy and training, communications, and behavioral sciences. The administrative support program strategy provides long-range planning, problem solving, records management, human resources, and fiscal support. The off-duty police overtime program strategy provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours. The final program is the prisoner transport program strategy which funds the transport of prisoners to the Metropolitan Detention Center.

MISSION

We, the members of the Albuquerque Police Department, believe in the shared responsibility of police personnel, government leaders and citizens to improve Albuquerque's quality of life and to defend our community. We vow to uphold the U.S. Constitution, to fairly enforce the laws of New Mexico and the City of Albuquerque in order to protect life, property and rights. In partnership with the community, we will engage in proactive policing to maintain order, reduce crime and the fear of crime through education, prevention and enforcement.

VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	119,971	125,619	126,722	120,811	127,792	2,173
OPERATING	13,161	11,860	12,462	14,333	13,272	1,412
CAPITAL	1,253	0	26	1,138	0	0
TRANSFERS	23,176	21,480	24,780	24,596	24,768	3,288
GRANTS/PROJECTS	6,497	7,940	7,040	7,019	5,900	(2,040)
TOTAL	164,058	166,898	171,029	167,896	171,731	4,833
TOTAL FULL-TIME POSITIONS	1,466	1,463	1,463	1,466	1,465	2

BUDGET HIGHLIGHTS

The FY/17 approved General Fund budget is \$164.8 million, which represents an increase of 4.2% or \$6.6 million above the original FY/16 level. Overall, personnel costs grew by a net of \$2.1 million. During FY/16, APOA union members negotiated and received an average wage increase of 4.4%. Personnel adjustments include a net decrease of \$460 thousand for changes to dental, insurance admin fee and retiree life as well as the elimination of the one day salary accrual for \$445 thousand. An increase of \$265 thousand was added to temporary wages to bring the budget in line with actual expenditures. A significant driving factor in the Police budget is the increase in risk assessments of \$3.1 million. However, internal services costs associated with network, radio, vehicle maintenance and fuel decreased by \$1.3 million and a portion of the telephone appropriation was moved to a transfer to debt for the new VoIP system at a net cost of \$87 thousand.

POLICE

The department added four full-time positions mid-year at a total cost including benefits of \$359 thousand. Two positions, a database architect and a records specialist, were created to assist with the United States Department of Justice (USDOJ) requirements and two Forensic Scientist positions were created to assist in meeting the New Mexico Supreme Court rule requirements.

The FY/17 approved budget includes personnel funding of \$2.35 million, intended for a retention/longevity program for APOA sworn personnel and is equivalent to a 3% wage increase. Non-union sworn and civilian wages are budgeted to provide a 2% wage increase.

With the purpose of addressing staffing concerns at the 911 communications center, an additional \$250 thousand is included to negotiate a higher wage for telecommunication operators. Funding of \$55 thousand in criminal investigations will fund the reclassification of the APD psychiatrist to the director of behavioral sciences. Additionally, funding of \$185 thousand was reallocated from neighborhood policing to legal services in order to add an Associate City Attorney to assist in the implementation of the US DOJ CASA (Court Approved Settlement Agreement).

Through a combination of additional salary savings and \$414 thousand, the department will hire contract staff to back-fill training positions at the APD Academy allowing more officers to answer calls for service. Also included is contractual funding of \$352 thousand to equip the remaining officers with on-body cameras and service.

A one-time appropriation of one million dollars will be transferred in FY/17 to the Capital Acquisition Fund for the purchase of marked/unmarked police vehicles.

The approved General Fund civilian count is 455 and sworn count is 1,000 for a total of 1,455 full-time positions.



Funding resources in the Law Enforcement Protection Fund (LEPF) are \$1.9 million below the original FY/16 level of \$3.7 million. The significant decrease is due to the rescission of the federal asset forfeiture program funds. The FY/17 approved budget is \$1.8 million and is comprised of four components: the law enforcement protection project for \$550 thousand; the crime lab project for \$120 thousand; the DWI enforcement project for \$950 thousand; and estimated program income of the federal forfeiture project for \$200 thousand. Funding for DWI enforcement includes a \$449 thousand transfer to the General Fund to pay for four positions in the Legal Department and three positions in the Police Department associated with the enforcement of the DWI seizure program; and a \$227 thousand transfer to Debt Service Fund 405 for principal and interest payments of a new DWI seizure lot.

FY/17 funding in operating grants remains relatively flat from the FY/16 original budget and is projected at \$5 million. The department's omnibus bill, which sets the budget for more than 30 of APD's grants, increased by \$93 thousand from the FY/16 original budget level. Ten full-time civilian positions are funded with operating grants.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
PD-Administrative Support	17,186	16,818	17,049	16,412	16,055	(763)
PD-Communications and Records	14,634	0	0	0	0	0
PD-Family Advocacy Ctr Program (INACTIVE)	7,960	0	0	0	0	0
PD-Investigative Services	18,040	30,888	30,991	27,989	29,950	(938)
PD-Neighborhood Policing	92,792	87,436	88,501	88,909	93,870	6,434
PD-Off Duty Police OT Program	1,548	1,825	1,825	1,619	1,800	(25)
PD-Prisoner Transport Program	1,843	1,951	1,966	1,957	1,850	(101)

POLICE

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PD-Professional Accountability	1,900	19,285	19,602	19,916	20,308	1,023
PD-Trsf to CIP Fund	1,000	0	0	0	1,000	1,000
TOTAL GENERAL FUND - 110	156,903	158,203	159,934	156,802	164,833	6,630
OPERATING GRANTS FUND 265						
Project Program (265) - Police	3,730	4,985	4,085	4,085	5,078	93
LAW ENFORCEMENT PROTECTION FUND - 280						
Project Program (280) - Police	3,424	3,710	7,010	7,010	1,820	(1,890)
TOTAL APPROPRIATIONS	164,058	166,898	171,029	167,897	171,731	4,833
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	164,058	166,898	171,029	167,896	171,731	4,833

REVENUE

Revenues for FY/17 are slightly higher compared with the FY/16 original budget level, attributable to a net increase projected in alarm fees and fines. Off Duty Police revenue is the leading driver of police revenues, providing requested police support to various groups and organizations within Albuquerque. Police officers perform this function during off duty work hours.

Department Generated Fees for Services (\$000's)		FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Off Duty Police	1,515	1,700	1,800	1,800	100
General Fund	Police Services	1,352	1,474	1,473	1,473	(1)
General Fund	Alarm Ordinance Fees	871	0	900	900	900
General Fund	Alarm Ordinance Fines	237	900	250	250	(650)
General Fund	Photocopying	170	155	135	135	(20)
General Fund	Wrecker Fees	74	77	70	70	(7)
General Fund	Other Property Sales-Taxable	18	0	0	0	0

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - The public is safe.					
# calls for service	518,553	518,751	525,000	546,987	534,550
# felony arrests	9,507	9,049	9,000	8,744	9,000
# misdemeanor arrests	27,125	22,639	23,000	19,857	23,000
# DWI arrests	2,704	2,213	2,300	1,720	1,800
# of domestic violence arrests	2,632	2,552	2,500	2,462	2,500
Average response time for Priority 1 calls (minutes)	10:34	10:57	10:43	11:35	11:24
% of service calls that resulted in use of force	N/A	N/A	.01:100	.03:100	.03:100
% Homicide clearance rate (UCR definable)	83%	79%	80%	80%	80%
# APD vehicles over 5 years/total vehicles	698/1061	693/1050	700/1000	522/957	700/1000
# alcohol involved accident investigations	660	687	660	623	500
# of tactical calls for service	7138	2781	N/A	N/A	N/A
SWAT Activations	N/A	N/A	N/A	44	50
Bomb Activations	N/A	N/A	N/A	129	130
K9 Activations (Building and Area Searches)	N/A	N/A	N/A	819	800
# cadet graduates	31	32	60	52	71
# of sworn officers	913	879	1,000	833	1,000

POLICE

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - The public feels safe.					
# of 911 calls received	319,306	363,842	375,000	404,656	425,000
% of 911 calls answered within 10 seconds (National standard is 90%)	93.10%	91.56%	92.00%	87.11%	90.00%
# of 242-COPS calls received (non-emergency)	515,213	520,003	530,000	590,880	575,000
# of calls in which the Real Time Crime Center was utilized	12,171	26,000	26,000	28,695	30,000
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve.					
# of DOJ Settlement Agreement directives submitted for compliance review (out of 283)	N/A	16	283	14	283
% of DOJ Settlement Agreement directives approved by Monitor (Primary-policies and procedures are in place to facilitate implementation of Settlement Agreement)	N/A	N/A	75%	0%	100%
% of DOJ Settlement Agreement directives approved by Monitor (Secondary-compliance is validated through assessment, audit and/or inspection)	N/A	N/A	50%	0%	100%
# of reports taken by the Telephone Reporting Unit	11,432	13,909	14,000	11,323	14,000
# calls received by the Telephone Reporting Unit	38,629	40,067	41,000	35,945	50,000
# of DNA samples analyzed	1,853	3,756	4,000	3,041	3,600
Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - The community works together for safety					
\$ of active grants	\$13,200,625	\$10,565,477	\$8,000,000	\$9,613,149	\$10,000,000
# of individuals assisted through the Crisis Outreach and Support Team	2,976	2,689	3,300	880	1,200
# persons assisted at the Family Advocacy Center (FAC)	3,728	3,447	4,500	3,158	2,500

PRIOR YEAR ACCOMPLISHMENTS

- APD is a year and a half into the implementation of the Settlement Agreement negotiated with the United States Department of Justice (USDOJ). All 37 policies related to the Settlement Agreement including core policies such as use of force, on-body cameras, and electronic control weapons have been approved by the parties and the independent monitor. All training required by the Settlement Agreement by the June 2, 2016 deadline was developed and completed by sworn and civilian staff. APD continues to innovate to meet the needs of fulfilling the requirements of the Settlement Agreement by developing data collection systems, advancing data analysis methods, improving employee development and assessment; and hiring staff to fill critical roles. APD has enhanced its community outreach through the further development of Community Policing Councils, the Office of Policy Analysis, and a closer partnership with the Police Oversight Board and the Civilian Police Oversight Agency.
- APD's Planning Division completed the renovation of a 10,490 square foot facility to house the department's tactical unit. The renovation consisted of upgrading restrooms; providing office space, briefing area, and conference room; upgrading the existing HVAC system, telecommunications, and security and fire alarm systems; and ensured that the building met all ADA requirements.
- The Department of Technology and Innovation, Internal Affairs (IA) and the Civilian Police Oversight Agency (CPOA) successfully implemented both IAPro and Blue Team. IAPro is now used to coordinate and monitor all police complaints. BlueTeam is currently in use in the field by the Northeast Area Command as a pilot, ahead of full rollout. This is to ensure that training and configuration will scale across the field.



POLICE

- The Northeast Area Command established a Bait Program, purchasing and operating its own mobile surveillance tower that is tied directly into the Real Time Crime Center. This initiative proved to be valuable in combating crime such as auto burglaries and addressing community concerns at local parks, neighborhoods and public areas.
- APD's Valley Area Command increased its number of Community Response officers from six to eight. These officers continued to provide a strong presence in the downtown area addressing issues surrounding the downtown district and strengthening community relationships with business owners and citizens who frequent the downtown district. They made hundreds of business contacts throughout the downtown district and on a weekly basis, these officers assist with the Homeless Outreach Project. In addition, the Community Response officers have been pivotal in reducing crime around the Alvarado Transportation Center.
- APD 911 Operator Michelle Nunez was recognized as the NM Telecommunicator of the Year by the state chapters of the Association of Public Safety Communications Officials (APCO) and National Emergency Number Association (NENA) - two international 911 organizations.



- The Emergency Communications Center (ECC) was presented with an "Above and Beyond Employer" Award by the Department of Defense for the ongoing and continual support of the men and women of the National Guard who work in the ECC.
- The development of an Internet Sales Exchange Zone was piloted by the Northwest Area Command. The project's goal was to provide a safe area for the public to use for the exchange of property. In light of so many on-line commerce crimes, this gave people the opportunity to conduct these types of sales transactions in the safety of the Northwest Area Command's parking lot. The Mayor highlighted the Northwest in a press conference.
- The Organized Retail Crime Unit assisted the Connect Partnership in hosting the 2015 Southwest Organized Retail Crime Conference. This one day event was attended by over 300 people from the business community and local, county, state and federal law enforcement agencies. The business partnerships included members the retail (ARAPA), financial (FISOA), construction (CICA), Lenders Exchange (LE) and hospitality (HOSP) industries. National recognized speakers presented at the conference. Other presenters included personnel from the local office of the Department of Homeland Security, New Mexico Attorney General's Office and Albuquerque Police Department. The event was also attended by law enforcement agencies from neighboring states to learn from the success of our Connect Partnership. This community oriented policing event was successful in bringing multiple levels of law enforcement together with community business leaders to promote greater communication and cooperation with the joint mission to deter crime.

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- **OBJECTIVE 8.** To improve efficiencies and increase functionality, APD will terminate its current lease that houses its DWI seizure lot and during FY/17, the Department will complete the purchase of a suitable parcel of property and relocate the DWI seizure unit. A status report will be submitted bi-annually.
- **OBJECTIVE 9.** By November 2016, APD will be in full compliance with the Settlement Agreement between the City of Albuquerque and the Department of Justice. Produce a written description and graphic chart explaining and depicting the actual and most current schedule for completion of the process of department policy and practice reform pursuant to the court approved settlement agreement with the Department of Justice. List and evaluate any obstacles to completion on schedule, and present to the City Council by October 31, 2016. If necessary, propose an adjusted, realistic schedule of completion in lieu of the previously agreed-upon completion schedule of 4 years (with approximately 3 years remaining). Report to the City Council at least semi-monthly including schedule adherence and other progress in meeting the requirements of the settlement agreement.
- **OBJECTIVE 10.** In FY/17, APD will install and up fit a modular building at the Southeast Area Command that will serve as a temporary location for substation operations until a newly constructed facility can be built. A status report will be submitted bi-annually.

POLICE

- OBJECTIVE 11. In FY/17, APD will complete a pilot program called Police and Communities Together (PACT) in the Northeast Area Command. This program will consist of one sergeant and six officers and the focus of the pilot is to implement a neighborhood policing approach that emphasizes a local approach to policing that is accessible to the public and responsive to the needs and priorities of neighborhoods. A status report will be submitted bi-annually.
- OBJECTIVE 12. Provide an analysis of the general purpose police patrol vehicles currently available on the market, to include reporting on the highest-purchased and highest rated current new vehicles in use by departments nationwide, and police consumer reviews of the top 3 vehicles. Include a description of the process that was used in the previous decision to purchase the current Dodge vehicles. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/17.



SENIOR AFFAIRS



The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of the 50+ generation in the City of Albuquerque and Bernalillo County. The department provides services through three program strategies: well being and fitness, access to basic services, and volunteerism. The well being and fitness program strategy provides activities and services for seniors to prevent isolation and includes socialization, nutrition, health and education. Access to basic services supports independent living and provides intervention services for frail low-income elders. Services include information, home delivered meals, transportation and in-home services. Volunteerism provides services to promote community involvement, awareness and opportunities for individuals to become engaged in meaningful activities. The department maintains six senior centers, two multigenerational centers, two stand-alone fitness centers, a home services facility and 23 meal sites where seniors may gather for organized activities, socializing, meals and social services.

MISSION

The Department of Senior Affairs is a community leader, who in partnership with others, involves seniors and people of all ages in creating a community that enhances everyone's quality of life by providing opportunities to achieve their potential, share their wisdom, maintain their independence and live in dignity.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	7,851	9,451	9,478	8,511	9,774	322
OPERATING	3,556	3,327	3,764	3,430	3,357	30
CAPITAL	0	0	0	100	250	250
TRANSFERS	1,109	953	953	1,004	1,302	349
GRANTS/PROJECTS	1,703	988	988	988	916	(72)
TOTAL	14,218	14,719	15,182	14,033	15,599	880
TOTAL FULL-TIME POSITIONS	115	115	115	115	116	1

BUDGET HIGHLIGHTS

General Fund

The FY/17 approved budget includes a \$7.1 million appropriation in the General Fund. The FY/17 General Fund budget reflects an increase of 4.8% or \$327 thousand from the FY/16 original budget. Overall adjustments include a 2% wage adjustment subject to union negotiations, and funding to move some drivers from part-time to full-time. A part of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of \$15 thousand. Fleet maintenance and fuel decreased by \$18 thousand. Costs associated with risk decreased by \$31 thousand.

There are a total of 55 full-time positions in the FY/17 approved budget.



Senior Services Provider Fund

Fund 250 was created in FY/15, in FY/16 the fund name changed from AAA Fund to Senior Services Provider. The two main sources of funding are the New Mexico Aging and Long Term Service Department (Area Plan Grant), and Community Development Block Grant (CDBG), both managed by the Family and Community Services Department, and contracted to Senior Affairs.

The FY/17 approved budget is \$7.5 million, an 8.3% increase over the FY/16 original budget. The increase includes \$250 thousand for the Cibola Loop land purchase, and \$58 thousand for risk. Also part of the increase is \$302 thousand for IDOH cost, at a rate of 9.2%, which will be assessed for the first time in FY/17.

Fund 250 funds 52 full-time positions. Grant Fund 265 funds nine full-time positions, an increase of one from FY/16.

SENIOR AFFAIRS

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
SA-Well Being	4,428	4,760	4,926	4,878	4,923	163
SA-Basic Svcs	90	92	102	93	106	14
SA-Strategic Support Program	1,852	1,910	1,918	1,915	2,060	150
TOTAL GENERAL FUND - 110	6,370	6,762	6,946	6,886	7,089	327
<u>SENIOR SERVICES PROVIDER FUND 250</u>						
SA-Senior Affairs AAA Program	5,862	6,904	7,183	6,094	6,897	(7)
SA-CDBG Services	0	0	0	0	323	323
Trfr to General Fund	0	0	0	0	302	302
TOTAL SENIOR SERVICES PROVIDER FUND - 250	5,862	6,904	7,183	6,094	7,522	618
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Senior Affairs	1,986	1,053	1,053	1,053	988	(65)
TOTAL APPROPRIATIONS	14,218	14,719	15,182	14,033	15,599	880
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	14,218	14,719	15,182	14,033	15,599	880

REVENUE

Revenues for the Department of Senior Affairs' General Fund come primarily from service fees and are estimated at \$552 thousand in the approved FY/17 budget, \$36 thousand less than the original budget for FY/16. Listed in the table below are the major revenue categories of the department.

Revenues for Fund 250 mostly come from the AAA grant and CDBG which flows through the Department of Family and Community Services to the Department of Senior Affairs. Revenues for FY/17 are estimated at \$7.2 million, and depend upon the number of units the department provides to recipients throughout the year.

Department Generated Fees for Services (\$000's)		FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
General Fund	Memberships	227	272	239	235	(37)
General Fund	Meal Programs	195	144	190	155	11
General Fund	Rental Of City Property	47	68	62	58	(10)
General Fund	Dances	45	35	35	35	0
General Fund	Ceramics	17	24	24	24	0
General Fund	Chgs And Reimbursement	20	20	20	20	0
General Fund	Travel-Revenue	17	13	13	13	0
General Fund	Coffee	20	12	12	12	0
General Fund	Other Property Sales-Nontax	15	0	11	0	0
General Fund	Other Property Sales-Taxable	2	0	14	0	0
General Fund	Other Misc Revenue-Nontax	48	0	0	0	0
250 - Senior Services Provider Fund	Charges for DSA AAA Services	5,789	0	5,724	6,583	6,583
250 - Senior Services Provider Fund	Charges for DSA CDBG Services	0	0	0	325	325
250 - Senior Services Provider Fund	Other Misc Revenue-Nontax	229	6,904	268	321	(6,583)

SENIOR AFFAIRS

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Senior citizens live and function in optimal environments.					
# of home delivered meals	174,530	159,126	184,730	149,961	175,494
# of home delivered meals unduplicated clients	1,002	924	1,300	923	1,300
# of hours of service in care coordination/case management	6,302	5,929	6,480	5,430	6,480
# of care coordination/case management unduplicated clients	1,674	1,573	1,564	1,747	1,564
# of hours of service in home services	15,256	14,935	28,000	14,788	23,800
# of home services unduplicated clients	2,474	2,102	2,065	2,349	2,065
# of information & assistance contacts	5,316	4,953	10,486	8,297	8,389
# of socialization sessions offered throughout the department	157,176	161,303	157,000	168,216	161,000
# of unduplicated registered members (senior/multigenerational/sports & fitness centers)	28,115	26,214	30,000	26,188	30,000
# of duplicated attendance at sports & fitness facilities	160,583	155,121	160,000	157,733	150,000
# breakfasts served at the senior and multigenerational centers	72,330	85,199	62,000	99,757	83,520
# lunches served at the senior centers, multigenerational centers, and meal sites	189,186	195,060	194,435	192,085	190,922
DESIRED COMMUNITY CONDITION - Residents have access to health care services.					
# of unduplicated seniors served for transportation	1,552	2,008	1,700	1,966	1,700
# of one-way transportation trips provided	74,151	70,535	78,413	68,425	74,492
Cost per one-way trip	\$12.14	\$13.25	\$12.46	\$15.05	\$13.21

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
DESIRED COMMUNITY CONDITION - Residents participate in civic activities and community improvement.					
# of unduplicated senior volunteers (RSVP, SCP, & FGP) recruited, trained, and recognized	1,198	1,169	1,168	995	911
# of volunteer hours performed	239,720	228,996	256,203	234,364	245,763
Return on investment = National value of volunteer hour x total hours/budget=total ratio	\$4.89:1	\$4.69:1	\$5.16:1	\$5.63:1	\$5.13:1
Cost per volunteer hour	\$3.54	\$3.78	\$3.83	\$3.54	\$3.92
% of volunteers reporting they remain actively involved by participating in DSA volunteer programs (Survey completed at the end of the yr.)	91%	99%	99%	99%	95%
% of volunteers reporting they are contributing positively to the community by participating in DSA volunteer programs	91%	87%	98%	98%	90%

PRIOR YEAR ACCOMPLISHMENTS



- Foster Grandparent Program – honored over 99 Foster Grandparents who provided one-to-one daily attention to children who are “at-risk” or have “special needs”. Foster Grandparents provided more than 98,000 hours to 185 children in 46 Stations located in APS elementary schools, Community Development Centers and YDI.
- Home Services provided over 14,800 hours of in-home services to approximately 2,440 seniors; services include yard work, installation of smoke detectors, turning on/off swamp coolers, weatherization, repairing broken windows, minor plumbing, installing grab bars and hand held showers and building ramps.
- The department purchased 10 new vans (ADA-accessible) that will allow for more transportation options for seniors with disabilities.

SENIOR AFFAIRS

- The Retired Senior Volunteer Program (RSVP), Foster Grandparent Program (FGP) and Senior Companion Program (SCP) Volunteer Programs partnered with AmeriCorps members, nex+Gen Academy National Honor Society, and other community volunteers to host the third annual senior food pantry shopping experience at the Barelas Senior Center to honor Dr. Martin Luther King's legacy. A total of 83 volunteers contributed 335 hours equating to \$6,743. Close to 3,100 pounds of food, including fresh produce, eggs, and tortillas were donated benefitting 210 individuals.
- In partnership with the Department of Family and Community Services and the Parks and Recreation Department, hosted the 2nd Annual Barelas Fall Fiesta. This event also featured the 1st Annual Parenting the Second Time Around Workshop for grandparents raising grandchildren.
- Home Services partnered with Local Pipefitters Union 412 in the annual Project HEATS On, a partnership that has existed for over 20 years. This partnership resulted in turning the heaters on for 48 elderly residents.
- The department's Advisory Council partnered with Ambercare, the Cleanery, and Moves Made EZ to provide seniors the opportunity to shop for a free coat for the winter season. Over 150 seniors participated and received a free coat.
- During Stop Senior Hunger month, the Department partnered with the Transit Department, Comfort Keepers, and Silver Horizons to help end senior hunger by hosting a "Stuff a Bus" event on a Saturday at two locations in the City.
- In partnership with the Cultural Services Department, the Department of Senior Affairs hosted the 4th Annual Tarde de Oro performance at the KIMO Theater. This event features dance performances from members of senior and multigenerational centers.
- The department purchased over \$100,000 of new kitchen equipment. This purchase replaced broken and inefficient equipment at numerous senior center kitchens throughout Albuquerque.

PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - ALL RESIDENTS HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 6. Identify and establish vehicle management software to monitor the use and assignment of department transportation vehicles. Submit a status report to the Mayor and City Council by second quarter FY/17.
- OBJECTIVE 7. Purchase, install and implement a remote scanning system that communicates with the new membership card system. The remote scanning system will be used to keep track of attendance in the centers, maintain detailed logs of activity attendance and to generate facility usage reports. Submit a status report to the Mayor and City Council by third quarter FY/17.
- OBJECTIVE 8. Collaborate with the Family and Community Services Department to implement the revised eligibility requirements for the Community Development Block Grant that provides Home Retrofit Services to elderly and disabled residents within the City of Albuquerque. Submit status report to the Mayor and City Council by the second quarter of FY17.

SOLID WASTE MANAGEMENT

The Solid Waste Management Department provides residential and commercial trash collection, disposal, and the collection of residential recycling. The department oversees large-item disposal, graffiti removal, weed and litter abatement, median maintenance, convenience centers, and neighborhood cleanup support. Other services include operating the City landfill in compliance with State and Federal regulations and educating the public about recycling and responsible waste disposal.

Mission

The mission of the City of Albuquerque Solid Waste Management Department is to develop and implement an integrated plan to manage waste disposal, recycling services, weed and litter, and anti-graffiti efforts. In keeping with this mission, each program or activity conducted by this department will strive to direct our human and financial resources to those areas where our goals and objectives can be achieved - guided by common sense, accountability and compassion to assist residents, and businesses of the City of Albuquerque to improve the environment and our quality of life.

Vision

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.



Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	25,721	29,158	29,277	27,120	29,741	584
OPERATING	18,308	18,839	18,839	19,330	19,794	955
CAPITAL	120	0	0	336	0	0
TRANSFERS	23,610	22,317	22,317	22,396	22,983	665
GRANTS/PROJECTS	368	386	386	386	79	(307)
TOTAL	68,128	70,700	70,819	69,568	72,597	1,897
TOTAL FULL-TIME POSITIONS	457	457	458	458	461	4

BUDGET HIGHLIGHTS

The Solid Waste Management Department's FY/17 approved operating budget is \$72.6 million, an increase of 3.1% or \$2.2 million above the FY/16 original budget level. Technical adjustments in personnel include a net decrease of \$110 thousand for dental, insurance administrative fee and retiree life as well as the elimination of the one day salary accrual for \$96 thousand. The department's risk assessments for workers compensation and tort, increased by \$211 thousand, while internal service costs associated with fleet maintenance and fuel, network and radio had a minimal decrease. A portion of the telephone appropriation was moved to a transfer to debt for the new VoIP system at a net cost of \$15 thousand.

To consolidate and align field operations, the recycling program strategy was deleted in FY/17 and the activities within that program were moved to current programs where they are a better fit organizationally.

Intra-year FY/16 personnel changes include the addition of a full-time business tech specialist, at a cost of \$79 thousand, to assist in implementing and supporting the dispatch and route management software system. The FY/17 operating budget includes three additional graffiti removal tech I positions at a cost of \$149 thousand, including salary and benefits. This will enable the department to increase the number of crews responding to and removing graffiti tags throughout the metro area resulting in a cleaner city. Additionally personnel costs include an equivalent of a 2% wage adjustment for permanent employees pending contract negotiations.

SOLID WASTE MANAGEMENT



An increase to contractual services of \$207 thousand is included in the FY/17 budget to be used for the following: to continue the initiative "There's a Better Way" which provides work opportunities for homeless and panhandlers in the metro area; to lease compactors as required in the service agreement with the NM State Fair; and to cover the additional expense for ABCWUA billing services.

During FY/16 the department converted their cashiers from a 10-hour day to an 8-hour day schedule. In order to provide suitable coverage and fill in the gaps of the new schedule, \$100 thousand is appropriated from fund balance and will be used to hire part-time temporary agency workers. Additionally, in median maintenance fund balance was used to provide additional appropriation of \$570 thousand in the water line-item, \$100 thousand in the supply line-item and \$21 thousand in contractual services. This increase in appropriation will cover the costs associated with maintaining the current medians as well as medians coming off warranty.

The transfer from the General Fund for \$384 thousand remains the same as FY/17 and will continue to be used for median landscape contracting.

Indirect overhead and PILOT combine for an increase of \$129 thousand whereas the transfer to other funds increased by a net amount of \$267 thousand.

Previous debt was paid in full during FY/15 and no new debt was issued in FY/16 so there is no appropriation in the FY/17 budget.

The FY/17 budget resolution again includes language for a contingency appropriation for the cost of fuel when it exceeds \$2.30 per gallon. This will allow the department to appropriate funding in the fuel line when and as it is needed. The department updates the "cost of service" analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/16, the department did not propose a rate adjustment for FY/17.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Solid Waste	380	390	390	390	84	(306)
<u>REFUSE DISPOSAL OPERATING FUND - 651</u>						
SW-Adm Svcs	6,220	6,422	6,455	6,361	6,655	233
SW-Clean City	7,595	8,428	8,444	8,930	9,716	1,288
SW-Collections	17,595	19,150	19,181	18,249	23,496	4,346
SW-Disposal	5,527	6,785	6,800	6,071	8,143	1,358
SW-Maintenance - Support Svcs	4,826	5,055	5,072	5,036	5,115	60
SW-Recycling	5,253	5,478	5,485	5,539	0	(5,478)
SW-Trsf to General Fund	4,596	5,029	5,029	5,029	5,167	138
SW-Trsf to Capital Fund	15,709	13,963	13,963	13,963	14,221	258
SW-Trsf to Debt Svc Fund	427	0	0	0	0	0
TOTAL REFUSE DISPOSAL OPER. FUND - 651	67,748	70,310	70,429	69,178	72,513	2,203
<u>REFUSE DISPOSAL D/S FUND - 655</u>						
SW-Debt Service	427	0	0	0	0	0
TOTAL APPROPRIATIONS	68,555	70,700	70,819	69,568	72,597	1,897
Intradepartmental Adjustments	427	0	0	0	0	0
NET APPROPRIATIONS	68,128	70,700	70,819	69,568	72,597	1,897

REVENUE

Total miscellaneous and enterprise revenue for FY/17 are projected to be \$69.6 million for the Solid Waste Management Department, an increase of 2.1% or \$1.5 million from original FY/16 budget level. The FY/17 amount consists of a \$300 thousand reimbursement through a cooperative agreement with the NM State Highway and Transportation Department which

SOLID WASTE MANAGEMENT

was originally managed in Fund 265 but moved to Fund 651 in FY16. Due to current low gas prices, fuel surcharge revenue is not budgeted. The surcharge is based on fuel prices being above \$2.30 per gallon and will be monitored throughout the year and adjusted if fuel prices exceed the \$2.30 per gallon.

Department Generated Fees for Services (\$000's)		FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
651 - Refuse Disposal Operating	Residential Collections	32,767	32,033	32,978	32,590	557
651 - Refuse Disposal Operating	Commercial Collections	31,545	30,873	31,811	31,409	536
651 - Refuse Disposal Operating	Landfill Revenue	3,779	3,250	3,412	3,332	81
651 - Refuse Disposal Operating	Recycling	1,524	1,375	1,360	1,353	(22)
651 - Refuse Disposal Operating	Inter-Fund Transfers	384	384	384	384	0
651 - Refuse Disposal Operating	SW-Miscellaneous	0	0	300	300	300
651 - Refuse Disposal Operating	Shared/Contributions local Ope	108	108	108	108	0
651 - Refuse Disposal Operating	Other Miscellaneous	167	50	99	50	0
651 - Refuse Disposal Operating	Interest earnings	98	32	32	32	0
651 - Refuse Disposal Operating	SW Fuel Surcharge	769	0	0	0	0

PERFORMANCE MEASURES

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
# of neighborhood cleanups	34	26	30	21	25
Residential Large Item locations serviced	25,110	30,736	30,000	33,825	39,000
Commercial Large Items locations serviced	2,095	2,005	2,200	2,535	2,200
Citizen generated graffiti sites cleaned	17,410	19,277	15,000	17,335	21,000
Employee/blitz generated graffiti sites cleaned	43,475	39,961	42,000	55,400	42,000
Total tons recycling processed and sold	12,930	38,815	37,200	40,171	40,100

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal.</i>					
Waste tons collected commercial	202,963	203,727	206,000	209,419	215,000
Waste tons collected residential	164,448	155,220	150,000	163,864	172,500
Residential pounds collected per account per day	5.02	5.00	4.5	5.18	5.1
Percent of residential account missed pick-up calls to total pick-ups	0.25%	0.22%	0.20%	0.15%	0.15%
Percent of residential waste diverted from the landfill	7%	25%	25%	24%	25%
Commercial Recycle Tons/Drop-Off Lift Bins (Department switched from counting open tops to lift bin tons)	188	805	850	4,438	4,300
Percent of time Solid Waste makes roll-out	99%	99%	99%	99%	99%
Tons of waste landfilled	478,095	500,430	500,000	509,488	536,088
Utilization of airspace (pounds per cubic yard)	1,193	1,113	1,250	1,433	N/A
Percent of volume of landfill used cumulative	27.40%	28.50%	30.50%	30.20%	29.75%
# of Uptown and Downtown receptacles annual pick-ups	17,600	17,638	26,500	28,130	27,000
# of illegal dump sites cleaned	250	174	150	134	190
# of liened properties cleaned	50	127	110	230	150
Curbed miles cleaned of weed and litter	22,800	38,522	39,000	38,400	52,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
Debt Service Coverage	20.02	36.57	N/A	N/A	N/A
Working Capital as percent of Operating Income (7.5% Required)	15.70%	15.31%	15.14%	18.20%	14.34%
Operating Ratio (Total Income/Total Operating Expenses)	1.07	0.98	0.97	1.00	0.96

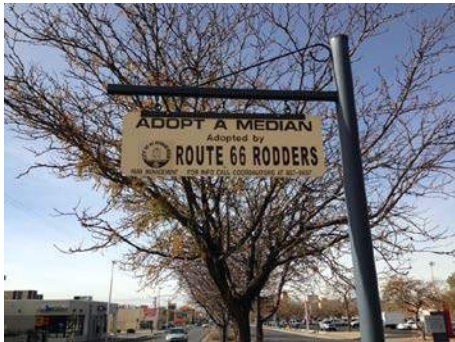
SOLID WASTE MANAGEMENT

PRIOR YEAR ACCOMPLISHMENTS

- The department expanded the commercial recycling program from 37 businesses to more than 314, which has increased the monthly commercial recycling tonnage to more than 400 tons.
- Purchased dispatch software via formal bid process. Three of six phases have been installed. The system includes on board computers installed in collection vehicles which provide tools to increase the efficiency of collection operations. The system functions include GPS tracking, turn by turn voice guided directions for drivers, Radio Frequency Identification Readers providing proof of container service, digital cameras to document issues on the routes and advanced messaging and voice communications to improve service delivery.



- The department updated the security systems in the cash booths at the three convenience centers and at the Cerro Colorado Landfill scale house. The cash sites now utilize "key card" entrance into the facilities that monitors who enters and at what time entrance is made. Each employee has a unique key card identification number that allows entrance only during specific hours of the day. The key cards also identify who arms and disarms the security alarms at the sites.
- Established a median maintenance program to secure the long term sustainability of Urban Green Spaces within the public right-of-ways that assures the landscape within the public medians and parkways are managed at the highest standard, while providing quicker response time and improved customer service.
- Implemented Water Conservation and Management Strategy to establish a central control water management system. Compatible computerized irrigation controllers and flowmeters are now linked to 76% of the departments irrigated sites to ensure constant, reliable and accurate water management and provide sustainable landscapes.



- Completed series of public meetings to enlist design ideas from local neighborhood groups for a centrally located transfer station. In three meetings, we had 346 participants and a design alternative was selected and design progressed past 60%.
- The department placed 82 pieces of new capital equipment in service this year. This reduces the backlog of overage equipment to 18%, the lowest level in more than 10 years, and has resulted in higher employee morale and lower operating costs across the organization.
- Completion of the newly developed entrance road into the Cerro Colorado Landfill has been opened and is being used to

access the landfill from the north side of the landfill site. This newly developed entrance is engineered to access the landfill at a higher elevation making it easier for the Solid Waste vehicles and commercial customers to enter and exit as the cells are filled.

PRIORITY OBJECTIVES

GOAL 5: ENVIRONMENTAL PROTECTION - PROTECT ALBUQUERQUE'S NATURAL ENVIRONMENTS-ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- **OBJECTIVE 3.** Assess the cost-effectiveness, air quality, and carbon footprint effects of using compressed natural gas (CNG) in lieu of diesel fuel for all SWD vehicles. Submit a status report to the Mayor and City Council by the end of the first quarter of FY/17.

TECHNOLOGY AND INNOVATION

The Department of Technology and Innovation provides the technology resources and services to support all City departments and employees with network (voice and data), 800 MHz Land Mobile Radio systems, applications, infrastructure and service desk capabilities.

Mission

To engage constituents with digital services through the smart use of technology which will improve and facilitate citizen interaction and engagement through a more efficient, effective and transparent government.



Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	0	8,765	8,852	8,561	9,269	504
OPERATING	0	8,850	8,914	9,579	8,102	(748)
CAPITAL	0	0	0	0	0	0
TRANSFERS	0	904	904	901	1,902	998
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	0	18,519	18,670	19,041	19,273	754
TOTAL FULL-TIME POSITIONS	0	87	87	88	89	2

BUDGET HIGHLIGHTS

General Fund

The FY17 approved General Fund budget is \$11.3 million, \$764 thousand more than the original FY16 budgeted level of \$10.5 million. During FY16, one support staff position costing \$69 thousand was created and is fully funded in FY17. One systems administrator position costing \$101 thousand will be funded in the department for support of the Animal Welfare Department. There is \$144 thousand included in personnel costs to include the FY16 wage adjustment and the FY17 equivalent of a 2% wage adjustment for permanent employees pending contract negotiations. Adjustments made for changes to dental premiums, the insurance admin fee and retiree life decrease personnel costs by \$24 thousand. Also the deletion of FY16's extra day salary accrual accounts for an additional \$26 thousand decrease. Help desk positions are approved to move from an unclassified status to classified status by deleting operational funding. A consolidation of contract funding from other General Fund departments increases operational expenses by \$102 thousand. A portion of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of ten thousand dollars. Other technical adjustments for internal services account for an additional eight thousand dollars. There is funding provided for an additional \$283 thousand to cover CIP coming-on-line annual maintenance contracts and a contract for a supplier network hub.

Communications Management Fund

The Communications Management Fund budget is eight million dollars for FY17 and only ten thousand lower than from the FY16 original budget level. The personnel category increases by a net of \$111 thousand and includes the FY16 wage adjustment and the FY17 equivalent of a 2% wage adjustment for permanent employees pending contract negotiations. Funding of \$960 thousand is moved from operational expense to the transfer to debt service to cover the VoIP project debt of \$1.5 million. IDOH decreases by \$24 thousand while other technical adjustments for internal services increase funding by \$16 thousand.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
TI-Information Services	0	9,725	9,855	9,718	10,473	748
TI-Data Management for APD	0	824	832	752	840	16
TOTAL GENERAL FUND - 110	0	10,549	10,687	10,470	11,313	764

TECHNOLOGY AND INNOVATION

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
COMMUNICATIONS MANAGEMENT FUND - 745						
TI-City Communications	0	7,243	7,256	7,844	6,297	(946)
TI-Comm Trsf to Gen Fund	0	192	192	192	168	(24)
TI-Comm Mgmt Trsfr: 745 to 405	0	535	535	535	1,495	960
Total Communications Mgmt Fund - 745	0	7,970	7,983	8,571	7,960	(10)
TOTAL APPROPRIATIONS	0	18,519	18,670	19,041	19,273	754
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	0	18,519	18,670	19,041	19,273	754

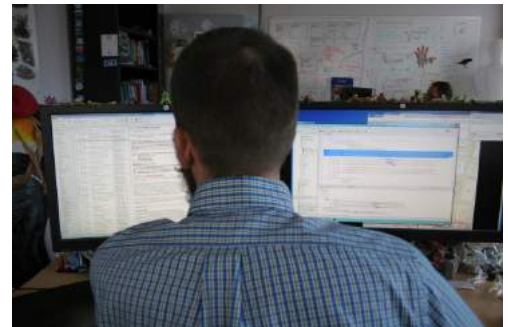
PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/14	Actual FY15	Approved FY16	Est. Actual FY16	Approved FY17
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
% Public Safety radio system availability	98%	99%	100%	100%	100%
% same day turnout radio service	50%	55%	50%	55%	50%
# of City-owned cell phones	1,481	1,524	1,400	1,474	1,400
% voice/data wireless network availability	97%	99%	100%	100%	100%
% voice/data fiber network availability	98%	99%	100%	100%	100%
% Core Network Availability	99%	99%	100%	100%	100%
% Email uptime	97%	98%	99%	99%	99%
% Help Desk first call resolution	60%	80%	80%	85%	80%
# of Help Desk calls processed by technician (365 days, 24/7 operation)	14,500	16,500	15,000	17,500	17,500
Average number of business days to setup and deliver a PC	3	2	2	2	2
% uptime per production server	99%	100%	99%	99%	99%
# of online payment applications	8	10	10	10	10
# of public Web applications	42	44	44	45	44
Site visits to the Internet (1,000s)	6,210	6,000	6,200	5,700	6,200
# of Web contributors trained	140	140	140	141	140

PRIOR YEAR ACCOMPLISHMENTS

- Named 2015's 7th Best Digital City in US by the Center for Digital Government.
- In conjunction with the Human Resources Department, completed the Department Initiated HR Transactions (DiHRT) project so HR coordinators are able to initiate various HR actions in PeopleSoft and workflow will route for approvals prior to finalization by HR.
- Completed Profile Management implementation within the Talent Management module. Job profiles have been created for most City positions to include responsibilities, education, licenses, certifications, work experience, languages, testing and exams. Personnel profiles are available to all City employees to include licenses, certifications, degrees, languages, and more.
- Completed Performance Management implementation within the Talent Management module. This allows managers/supervisors to set annual goals with their employees and conduct performance evaluations using PeopleSoft on the employee's anniversary date. Checkpoints can be conducted with employees over the performance evaluation period to ensure the employee is on track to meeting goals and employees can conduct a self-evaluation that can be reviewed by managers prior to finalization of the performance evaluation.



TECHNOLOGY AND INNOVATION

- Completed Treasury and Bank Reconciliation project. Departments are now entering bank deposits within PeopleSoft and the goal is to have deposits recorded within 24 hours. Treasury is performing an automatic bank reconciliation process where this semi-automated process is used to manage exceptions until all entries are reconciled to the daily bank statement. Accounting is performing a reconciliation process within the General Ledger until all entries are reconciled. Treasury and Accounting are in the process of reconciling all transactions from point of startup with Wells Fargo (August 2015).
- Completed Kronos and TeleStaff projects enabling employee automated time collection and reporting in place for all City employees. APD and Fire are using TeleStaff in a single instance.
- Completed phase one of the Voice over Internet Protocol (VoIP) project by upgrading over 2,400 of the City's phones to the Cisco VoIP system.
- Completed the development and implementation of Next Request, the online tracking program for IPRA requests in conjunction with the City Clerk's Office.
- Completed implementation of On Base document management program and migrated City Clerk Records Center, Human Resources and APD Payroll to the new, modernized document management system.
- Upgraded the City's Point of Sale (POS) and cashiering systems to maintain current level of security currency while adding functionality for services (i.e., Senior Affairs memberships).

PRIORITY OBJECTIVES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT – RESIDENTS ARE ENGAGED IN ALBUQUERQUE'S COMMUNITY AND CULTURE.

- OBJECTIVE 6. During FY/17, relocate the existing graphic designs and other website framework from the Cultural Services' "ABQ To Do" web page to that of the Visit Albuquerque website events calendar, and assist Visit Albuquerque in creating a user-friendly website. Arrange for links from the City Council, Economic Development and Cultural Services websites to the Visit Albuquerque "ABQ To Do" website, and propose a network of other local media sources with which to share this information on a weekly basis. Provide Submit a status report to the Mayor and City Council by the end of the third quarter of FY/17.

TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community and Para-Transit service for the mobility impaired population. The department also offers three Rapid Ride routes serving the Central/Uptown and Coors/UNM-UNMH corridors.

The department provides connection routes with the New Mexico Rail Runner commuter train throughout the City, to the airport, and to the city of Rio Rancho. Additional services, such as special events park and ride to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.



Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the "Strive-Not-To-Drive" and "Clean Air Challenge" campaigns encouraging commuters to use alternative forms of transportation, and the "Central After Dark" promotion providing late night weekend service along Central Avenue during the summer months.

MISSION

Be the first choice in transportation service for the Albuquerque metropolitan area.

Operating Fund Expenditures by Category (\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	26,545	28,069	28,790	27,714	29,115	1,046
OPERATING	13,802	11,231	11,233	12,309	9,507	(1,724)
CAPITAL	70	0	0	0	0	0
TRANSFERS	9,175	9,390	9,390	9,390	9,630	240
GRANTS/PROJECTS	816	945	818	818	879	(66)
TOTAL	50,409	49,635	50,231	50,231	49,131	(504)
TOTAL FULL-TIME POSITIONS	567	569	569	569	569	0

BUDGET HIGHLIGHTS

The FY/17 approved budget for the Transit Department Operating Fund is \$48.2 million, an increase of \$619 thousand dollars or 1.3% above the FY/16 original approved budget.

There is one million added in personnel costs to include the FY/16 wage adjustment and the FY/17 equivalent of a 2% wage adjustment for permanent employees pending contract negotiations. Changes to dental premiums, the insurance admin fee and retiree life decrease personnel by \$110 thousand while the deletion of the FY/16 extra day salary accrual accounts for an additional \$90 thousand decrease. Overtime is increased by \$177 thousand due to the timing of the Christmas and New Year's holidays during FY/17. Operational expenses are approved to decrease by \$1.9 million in the fuel line-item with a \$1.3 million increase to the repairs and maintenance line-item. A portion of the telephone appropriation was moved to a transfer to debt for VoIP at a net cost of \$12 thousand. Indirect overhead and PILOT combine for a decrease of \$71 thousand. Risk assessments combine for an increase of \$228 thousand. Network and radio combine to increase funding by \$41 thousand. The transfer to the Transit Grant Fund remains at the FY/16 level of \$450 thousand.

The General Fund subsidy for the FY/17 budget increases 1.5% to \$22 million from the FY/16 original budget of \$21.6 million.

For the FY/17 approved budget, the Planning Grant Fund 663 is budgeted for a \$450 thousand transfer from the Transit Operating Fund. There are 28 full-time grant funded positions in the department.

Beginning in FY/07, proceeds from Transit's debt service fund were used to purchase new buses. Since the inception of this fund, the department has acquired 58 new 40-foot hybrid buses. A budget for a transfer to debt service is no longer required as the debt was paid off in FY/16.

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						

TRANSIT

(\$000's)	FY15 ACTUAL EXPENSES	FY16 ORIGINAL BUDGET	FY16 REVISED BUDGET	FY16 EST. ACTUAL EXPENSES	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
GENERAL FUND - 110						
TR-Gen Trsf to Transit Ops	19,499	21,641	22,362	22,362	21,957	316
OPERATING GRANTS FUND 265						
Project Program (265) - Transit	1,014	961	834	834	890	(71)
TRANSIT OPERATING FUND - 661						
TR-ABQ Ride	28,487	29,320	29,841	30,253	30,016	696
TR-Facility Maintenance	3,188	2,357	2,360	2,414	2,442	85
TR-Paratransit Svcs	5,351	6,005	6,167	5,600	5,948	(57)
TR-Special Events Program	232	250	250	250	250	0
TR-Strategic Support	3,857	3,814	3,851	3,951	3,780	(34)
TR-Trsf to General Fund	4,998	5,426	5,426	5,426	5,355	(71)
TR-Trsf to Ops Grants Fund	14	0	0	0	0	0
TR-Trsf to TR Grants Fund	639	450	450	450	450	0
TOTAL TRANSIT OPERATING FUND - 661	46,765	47,622	48,345	48,345	48,241	619
TRANSIT DEBT SERVICE FUND - 667						
TR-Debt Service Program	2,630	1,052	1,052	1,052	0	(1,052)
TOTAL APPROPRIATIONS	69,908	71,276	72,593	72,593	71,088	(188)
Intradepartmental Adjustments	19,499	21,641	22,362	22,362	21,957	316
NET APPROPRIATIONS	50,409	49,635	50,231	50,231	49,131	(504)

REVENUE

For FY17 total revenues are projected at \$48.4 million. This amount consists of \$4.2 million in enterprise revenues, \$14.2 million in Transportation Infrastructure Tax, \$7.7 million from inter-governmental sources and the \$22 million General Fund subsidy. Major enterprise and inter-governmental sources are reflected below and consist of \$4.2 million in fares and advertising revenues and \$7.5 million from other entities. For FY17 total estimated revenues are projected at \$48 million and all revenue categories are reflected on the fund table in the Budget Highlights by Fund section.

Department Generated Fees For Services (\$000's)	FY15 ACTUAL REVENUES	FY16 ORIGINAL BUDGET	FY16 ESTIMATED ACTUAL	FY17 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
661 - Transit Operating Shared/Contributions local Ope	7,234	7,138	7,483	7,485	347
661 - Transit Operating Transit Fares	3,895	4,266	3,844	3,777	(489)
661 - Transit Operating Transit-Advertising	392	325	380	375	50
661 - Transit Operating State Grants	190	190	190	190	0
661 - Transit Operating Property sales and recovery	11	0	46	0	0

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE – The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY14	Actual FY15	Approved FY16	Est. Actual FY16	Approved FY17
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
ABQ Fixed Route Boardings (All Routes)	13,009,047	12,360,445	12,800,000	11,600,000	11,700,000
Rapid Ride Boardings - #766 Red Line (Dec 2004)	1,449,807	1,292,016	1,328,000	1,165,000	1,177,000
Rapid Ride Boardings - # 777 Green Line (Aug 2009)	1,113,280	1,015,051	1,070,000	950,000	960,000
Rapid Ride Boardings - #790 Blue Line (Jul 2007)	472,472	415,771	443,000	387,000	391,000
Revenue Miles (All Routes)	5,427,924	5,436,447	5,428,000	5,460,000	5,460,000
Revenue Hours (All Routes)	400,419	401,311	400,600	403,000	402,500
Boardings Per Revenue Hour (All Routes)	32.5	30.8	32.2	28.7	28.7
# Rapid Ride Shelters	29	29	29	29	12

TRANSIT

Measure	Actual FY/14	Actual FY/15	Approved FY/16	Est. Actual FY/16	Approved FY/17
# Bus Stops With Shelters Except Rapid Ride and ARRA	192	191	195	192	193
# ARRA Shelters	419	419	419	419	419
# of Bus Stops With No Shelter	2,134	2,123	2,135	2,123	2,123
Total Para-Transit Passenger Boardings (Pax+Att+Comp.)	244,645	251,234	251,984	257,000	264,000
Para-Transit Vehicle Revenue Miles	1,849,228	1,962,614	1,970,000	2,009,000	2,056,000
Para-Transit Vehicle Revenue Hour	112,228	115,558	115,500	116,000	116,500
Para-Transit Passengers Per Revenue Hour	2.2	2.2	2.2	2.2	2.2
On-Time Arrival (Monthly Average)	88.3	88.1	88.1	85.6	88.0
4th of July Fire Works Boardings (July Only)	17,552	17,572	18,000	13,450	16,000
Total Para-Transit Trips	213,486	220,748	221,900	226,000	231,000
Rider Trip Cancellations as a % of Total Para-Transit Trips	22.30%	19.00%	21.00%	20.80%	21.00%
Rider No Shows as a % of Total Para-Transit Trips	4.90%	4.50%	4.70%	3.60%	4.25%
311 Citizen Contact Center Calls - Transit	711,750	622,914	664,261	489,851	510,000
311 Citizen Contact Center Transit Calls as % of Total 311 Calls	50.2%	48.3%	44.3%	43.5%	45.0%

PRIOR YEAR ACCOMPLISHMENTS

- Completed paving and drainage improvements at Yale. The department replaced failing asphalt with concrete paving in the bus staging and fueling area at the Yale Transit Facility, upgraded lighting throughout the bus circulation areas, and upgraded the drainage system to reduce on-site water ponding and improve the quality of water entering the city's storm water drainage system. The project also added a 15 thousand gallon unleaded fuel tank to allow Sun Vans and non-revenue vehicles to fuel at the facility making it possible to base some Sun Vans at the facility in the future to improve the efficiency of operations.
- Added a traffic signal at the entrance to the Montañito Transit Center, making ingress and egress safer and more convenient for users as well as making it possible for buses to enter and exit the facility on the Route 157. The signal required extensive coordination and cooperation between the Transit and Municipal Development Departments as well as the NM Department of Transportation and Rio Metro Regional Transit District. The signal involved the City's first railroad preemption system and a secondary "queue-cutter" signal to prevent traffic from backing onto the railroad tracks.
- Submitted the Albuquerque Rapid Transit Small Starts application to the Federal Transit Administration and was recommended for Small Starts funding in the President's FY/17 budget and received approval from City Council to receive those funds. Six public meetings were held, as well as numerous small group meetings, and hundreds of one-on-one meetings, including personally contacting all businesses in the corridor with the exception of a small percentage who have not responded to communication attempts.
- Completed the purchase of twenty 40 foot buses, fueled by Compressed Natural Gas, made possible by a Federal Transit Administration grant matched with City funds. The Xcelsior® buses feature an "all-electric" ThermoKing air conditioning system that provides for quieter operation and a more stable passenger compartment temperature.
- Completed the purchase of forty 24 foot paratransit vans. This increased passenger seating and changed the fueling type from diesel to unleaded gasoline, decreasing the fuel cost. The vans feature the new bright paint scheme with homage to local landmarks highlighted with the ABQ RIDE logo.



PRIORITY OBJECTIVES

GOAL 7: ENVIRONMENTAL PROTECTION – PROTECT ALBUQUERQUE'S NATURAL ENVIRONMENTS – ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR AND WATER.

- **OBJECTIVE 2.** Assess the cost-effectiveness, air quality, and carbon footprint effects of using compressed natural gas (CNG) compared to diesel fuel, hybrid or electric motive power for all city transit vehicles, including ART, Rapid Ride, fixed route service, and paratransit. Submit a status report to the Mayor and City Council by the end of the first quarter of FY/17.

BONDED INDEBTEDNESS

BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and substantially reduced the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In FY/10 the City shifted two mills from debt service to operations. This decreased the mill rate for debt service from 6.976 mills to 4.976 mills and increased the operating levy by two mills. The total tax rate (operations and debt service) will remain at the same level for taxpayers at approximately 11.52 mills for residential and non-residential taxpayers. The transfer of two mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$158.4 million bond package that was passed in October 2009, but it had an impact on the October 2011 bond election and Decade Plan. The impact to the program was limited by extending bond life to 13 years. Using a stable mill levy at 4.976 mills and a maximum maturity on the bonds of 13 years the voters approved approximately \$164 million of GO Bonds in the October 2011 election, \$115.6 million of GO Bonds in the October 2013 election and \$119 million of GO Bonds in the October 2015 election.

Enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the enterprise projects produce minimal coverage or fall short in the startup years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and lodgers' tax bonds that financed the construction of the convention center, a municipal office building and the acquisition of another office building. Recently, the City issued GRT bonds for the I-25/Paseo Del Norte Interchange project that was funded in conjunction with the State and County and completed in spring of 2015. Bonds were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, sports complex, rapid transit project, broadband phone service (Voice over Internet Protocol), and taxable bonds in support of Local Economic Development Act projects. In 2016 GRT/Lodger's Tax Bonds were issued for purchasing a parking structure for the Entertainment District, improvements for the Convention Center, Civic Plaza & City Parking Structures.

The total outstanding general obligation indebtedness of the City as of July 1, 2016 is \$373.9 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of July 1, 2016, the 4% statutory limit is \$496.6 million with outstanding general purpose debt of \$340.4 million. This leaves \$156.2 million available for future issues. In the regular municipal election held in October 2015, the voters approved the issuance of \$104.8 million of general purpose general obligation bonds and \$14.24 million of storm sewer system general obligation bonds. The City issued \$84.9 million of general obligation bonds on February 17, 2016 and will issue the remaining \$34.1 million in early 2017.

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
July 1, 2016

	<u>RATINGS/CR. ENH.</u> (Moody's/S&P/Fitch)	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>RETIRED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
GENERAL OBLIGATIONS BONDS:						
	Aa1/AAA/AA+					
SEPT 2007 GENERAL PURPOSE SERIES B		07/01/16	43,045,000	43,045,000	0	4.5% - 5.0%
SEPT 2007 STORM SEWER SERIES C		07/01/16	5,080,000	5,080,000	0	4.25% - 5.0%
JUNE 2008 GENERAL PURPOSE SERIES A		07/01/17	39,000,000	38,200,000	800,000	3.25% - 4.0%
JUNE 2008 STORM SEWER SERIES B		07/01/17	4,000,000		4,000,000	
JUNE 2009 GENERAL PURPOSE SERIES A		07/01/18	54,970,000	42,770,000	12,200,000	2.25%
JAN 2011 GENERAL PURPOSE SERIES A		07/01/23	135,000,000	60,100,000	74,900,000	.33 to 4.28%
MAY 2012 GENERAL PURPOSE SERIES A		07/01/24	61,760,000	18,415,000	43,345,000	2.0 - 5.0%
MAY 2012 STORM SEWER SERIES B		07/01/25	8,035,000		8,035,000	3.0 - 4.0%
APR 2013 GENERAL PURPOSE SERIES A		07/01/26	70,040,000	14,575,000	55,465,000	2.0 - 4.0%
APR 2013 STORM SEWER SERIES B		07/01/26	4,980,000		4,980,000	3.00%
MAY 2014 GENERAL PURPOSE SERIES A		07/01/27	57,060,000	9,610,000	47,450,000	2.25 - 5.00%
MAY 2014 STORM SEWER SERIES B		07/01/27	5,375,000		5,375,000	3.5-3.75%
MAY 2015 GENERAL PURPOSE SERIES A		07/01/28	37,970,000	3,280,000	34,690,000	2.75-5.00%
MAY 2015 STORM SEWER SERIES B		07/01/28	4,726,000		4,726,000	3.00-3.5%
MAR 2016 GENERAL PURPOSE SERIES A		07/01/29	71,523,000		71,523,000	2.5-5.0%
MAR 2016 STORM SEWER SERIES B		07/01/29	6,500,000		6,500,000	3.0%
SUBTOTAL - GENERAL OBLIGATION BONDS			\$ 616,589,000	\$ 242,600,000	\$ 373,989,000	
* Subject to 4% constitutional limit on general obligation debt.						
Storm & Sewer (constitutional unlimited)						
REVENUE BONDS:						
AIRPORT						
	A1/A+/A+					
MAR 2004 AIRPORT REFDG REVENUE		07/01/18	20,610,000	16,840,000	3,770,000	1.63% - 5.11%
MAR 2008 AIRPORT REFUNDING REVENUE A		07/01/18	13,640,000	9,150,000	4,490,000	3.0% - 5.0%
MAY 2008 AIRPORT REFUNDING REVENUE C - Tax-Exempt		07/01/20	5,170,000	3,300,000	1,870,000	3.5% - 4.375%
DEC 2009 AIRPORT REFUNDING - NMFA		06/01/19	26,080,000	17,095,000	8,985,000	3.0% to 4.5%
MAY 2011 AIRPORT REFUNDING - NMFA		06/01/16	15,375,000	15,375,000	0	2.0 to 4.0%
APR 2014 AIRPORT REFUNDING - BANK OF ALBUQUERQUE		07/01/24	16,795,000	3,595,000	13,200,000	4.0-5.00%
SUBTOTAL - AIRPORT REVENUE BONDS			\$97,670,000	\$65,355,000	\$32,315,000	
GROSS RECEIPTS TAX (1.225% STATE SHARED)						
DEC 2008 REFUNDING REVENUE/HOUSING		07/01/30	11,275,000	10,385,000	890,000	4.0% - 5.375%
JUL 2009 GRT REFUNDING 2009 B		07/01/22	28,305,000	8,480,000	19,825,000	3.0% - 5.0%
SEPT 2011 B GRT TAXABLE REFUNDING - NMFA B		07/01/26	11,650,000	3,375,000	8,275,000	2.0% - 4.0%
MAR 2013 GRT TAXEMEMPT - PASEO DEL NORTE		07/01/35	42,030,000	3,675,000	38,355,000	2.0% - 5.0%
MAY 2015 GRT TAXEMEMPT - SERIES A		07/01/38	39,085,000	265,000	38,820,000	2.0% - 5.0%
MAY 2015 GRT TAXABLE - SERIES B		07/01/23	10,110,000	1,120,000	8,990,000	.55-2.95%
DEC 2015 GRT TAXEMEMPT - SERIES C		07/01/26	2,080,000		2,080,000	1.75%
APR 2016 GRT REFUNDING REVENUE HOUSING			8,430,000		8,430,000	
SUBTOTAL - GROSS RECEIPTS TAX REVENUE BONDS			\$152,965,000	\$27,300,000	\$125,665,000	

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
July 1, 2016

	<u>RATINGS/CR. ENH.</u> (Moody's/S&P/Fitch)	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>RETIRED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
GROSS RECEIPTS/LODGERS' TAX						
SEPT 2004 B TAXABLE REFDG		07/01/36	28,915,000	2,600,000	26,315,000	2.39-5.54%
JUL 2009 A TAX-EXEMPT REFUNDG		07/01/25	10,535,000	715,000	9,820,000	3.0 - 5.0%
SEPT 2011 A GRT TAXEXEMPT REFUNDING & NEW MONEY LODGER'S TAX/HOSPITALITY FF		07/01/26	22,660,000	8,900,000	13,760,000	2.0% - 4.0 %
JUN 2014 A TAX-EXEMPT NEW MONEY		07/01/37	36,960,000	315,000	36,645,000	2.0-4.0%
FEB 2016 A TAXABLE NEW MONEY		07/01/38	24,000,000		24,000,000	3.0-3.90%
SUBTOTAL - GRT/LODGER'S TAX/HOSPITALITY			123,070,000	12,530,000	110,540,000	
FIRE NMFA Loan						
		07/01/31	1,441,625	288,968	1,152,657	.58% - 4.02%
SPECIAL ASSESSMENT DISTRICT BONDS						
OCT 2012 SAD 228 Tax-Exempt NMFA Loan			22,743,479	2,997,198	19,746,281	3.00%
SUBTOTAL - SAD BONDS			22,743,479	2,997,198	19,746,281	
SUBTOTAL - REVENUE BONDS			397,890,104	108,471,166	289,418,938	
GRAND TOTAL - GENERAL OBLIGATION & REVENUE BONDS			\$1,014,479,104	\$351,071,166	\$663,407,938	

FINANCIAL CONSOLIDATIONS

FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget includes a total of 39 funds divided into six category types. Individual funds are established for specific purposes and operate as separate accounting entities. However, there are large numbers of financial transactions between these funds.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than one fund, they are counted twice inflating the total expenses and revenues of the City. Just as the expenses are counted twice, so also are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

Some transactions are at arm's length, such as payment in lieu of taxes (PILOT) and indirect overhead, which enterprise funds and grants pay to the General Fund as costs of doing business.

Other transactions are more obvious such as reimbursement of CIP funded employees. City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by General Obligation Bonds are expensed in the General Fund and then reimbursed through the capital program with a transfer.

Finally, transactions in the form of direct transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for a grant is budgeted in the General Fund as a transfer to the operating grant fund. Some operations such as Transit and Open Space require a subsidy from the General Fund done in the form of a transfer as well. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund.

The consolidation tables in the following pages prevent the distortion by eliminating interfund transactions.

Consolidations are shown on the following pages for the current fiscal year as well as the preceding fiscal years – estimated actual, revised and original budget. There are three types of consolidation tables for each: (1) combined revenues by fund group; (2) combined appropriations by fund group and department; and (3) consolidated revenues, appropriations and fund balances.

The first two sets of tables deal with the total City budget. The first column is the combined city total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from those agencies.

Individual fund tables that support these financial consolidations are located in the budget highlights by fund section in this document.

COMBINED REVENUES BY FUND GROUP AND SOURCE, APPROVED BUDGET FY17
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY ⁽¹⁾	144,561	0	144,561	81,360	0	0	63,201	0	0
GROSS RECEIPTS	132,184	0	132,184	132,184	0	0	0	0	0
OTHER	41,646	0	41,646	27,235	14,411	0	0	0	0
TOTAL TAXES	318,391	0	318,391	240,779	14,411	0	63,201	0	0
LICENSES & PERMITS	15,950	0	15,950	12,897	3,053	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	17,063	0	17,063	0	1,820	15,043	0	200	0
COUNTY	8,181	0	8,181	282	0	85	0	7,593	221
STATE SHARED REVENUE	199,827	0	199,827	199,827	0	0	0	0	0
GROSS RECEIPTS	10,803	0	10,803	4,110	6,438	210	0	0	45
OTHER SHARED REVENUE	15,158	0	15,158	0	0	14,968	0	190	0
STATE GRANTS	225,788	0	225,788	203,937	6,438	15,178	0	190	45
TOTAL STATE SHARED	251,031	0	251,031	204,219	8,258	30,306	0	7,983	266
TOTAL INTERGOVERNMENTAL	28,854	0	28,854	21,768	6,962	0	0	28	97
CHARGES FOR SERVICES	860	0	860	120	0	0	0	740	0
FINES AND FORFEITS	12,737	0	12,737	2,585	5,233	0	244	4,333	342
MISCELLANEOUS	61,649	0	61,649	0	0	0	0	61,649	0
ENTERPRISE REVENUES	1,800	0	1,800	0	0	0	0	0	0
AVIATION	3,453	0	3,453	0	0	0	0	1,800	0
APARTMENTS	68,984	0	68,984	0	0	0	0	3,453	0
STADIUM	4,158	0	4,158	0	0	0	0	68,984	0
PARKING FACILITIES	3,630	0	3,630	0	0	0	0	4,158	0
REFUSE DISPOSAL	143,674	0	143,674	0	0	0	0	3,630	0
TRANSIT	116,624	0	116,624	269	0	0	0	143,674	0
GOLF	14,253	(14,084)	169	28,337	0	0	0	0	116,355
TOTAL ENTERPRISE	14,608	(55,680)	(41,072)	2,604	3,451	5,250	21,275	37,708	0
INTERFUND/INTERNAL SERVICE	0	(1,803)	(1,803)	1,803	0	0	0	0	0
INTERNAL SERVICE	145,485	(71,567)	73,918	33,013	3,451	5,250	21,275	37,708	116,355
ADMINISTRATIVE O/H	916,982	(71,567)	845,415	515,381	41,367	35,556	84,720	194,465	117,059
TRANSFERS	59,466	0	59,466	56,969	3,660	0	377	2,819	(4,358)
PILOT	(50,060)	0	(50,060)	(45,952)	(2,233)	0	(2,376)	0	500
TOTAL INTRD/INT SERV	926,388	(71,567)	854,821	526,398	42,795	35,556	82,721	197,284	113,201
TOTAL CURRENT RESOURCES									
APPROPRIATED FUND BALANCE									
ADJUSTMENTS TO FUNDS									
GRAND TOTAL									

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, APPROVED BUDGET FY17
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,244	(5)	11,249	11,170	79	0	0	0	0
AV-Aviation Department	60,090	(12,268)	72,358	0	0	0	0	72,358	0
CA-Chief Administrative Office	1,731	0	1,731	1,731	0	0	0	0	0
City Support Department	91,129	(17,876)	109,005	26,386	0	0	82,619	0	0
CP-Civilian Police OS Dept	984	0	984	984	0	0	0	0	0
CL-Council Services	4,051	0	4,051	4,051	0	0	0	0	0
CS-Cultural Services Dept	40,692	(133)	40,825	36,808	3,944	73	0	0	0
ED-Economic Development Dept	4,761	0	4,761	4,761	0	0	0	0	0
EH-Environmental Health Dept	7,899	(457)	8,356	3,087	3,279	1,990	0	0	0
FC-Family Community Svcs Dept	68,493	(894)	69,387	39,081	0	26,016	0	4,290	0
FA-Finance and Admin Svc Dept	62,354	(9,882)	72,236	12,569	15,350	0	0	0	44,317
FD-Fire Department	78,985	(150)	79,135	76,713	1,883	437	102	0	0
HR-Human Resources Department	63,455	(81)	63,536	2,612	0	0	0	0	60,924
LG-Legal Department	6,008	0	6,008	6,008	0	0	0	0	0
MA-Mayor's Office Department	1,007	0	1,007	1,007	0	0	0	0	0
MD-Municipal Development Dept	54,615	(5,255)	59,870	43,817	8,918	0	0	7,135	0
IA-Internal Audit Department	830	0	830	830	0	0	0	0	0
IG-Office of Inspector GenDept	344	0	344	344	0	0	0	0	0
CC-Office of the City Clerk DP	1,482	0	1,482	1,482	0	0	0	0	0
PR-Parks and Recreation Dept	35,181	(1,235)	36,416	31,470	0	0	0	4,946	0
PL-Planning Department	16,295	0	16,295	16,295	0	0	0	0	0
PD-Police Department	170,733	(998)	171,731	164,833	1,820	5,078	0	0	0
SA-Senior Affairs Department	15,225	(374)	15,599	7,089	7,522	988	0	0	0
SW-Solid Waste Department	67,425	(5,172)	72,597	0	0	84	0	72,513	0
TI-Technology and Innovation	17,610	(1,663)	19,273	11,313	0	0	0	0	7,960
TR-Transit	43,765	(27,323)	71,088	21,957	0	890	0	48,241	0
Totals:	926,388	(83,766)	1,010,154	526,398	42,795	35,556	82,721	209,483	113,201
Enterprise Interfund Debt Service	0	12,199	(12,199)	0	0	0	0	(12,199)	0
Grand Total	926,388	(71,567)	997,955	526,398	42,795	35,556	82,721	197,284	113,201

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, APPROVED BUDGET FY17
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	56,360	497,329	482,416	(25,930)	(45,952)	(56,969)	(608)
210 - Fire Fund	784	1,993	1,781	(102)	0	110	893
220 - Lodgers Tax Fund	2,127	12,010	5,273	(6,998)	(756)	(1,017)	1,110
221 - Hospitality Tax Fund	442	2,403	1,383	(1,196)	(45)	(221)	221
225 - Cultural And Recreational Proj	1,484	1,314	1,314	(130)	0	(130)	1,354
235 - Albuquerque Bio Park Fund	405	2,500	2,500	0	0	0	405
242 - Air Quality Fund	2,640	3,036	2,976	(303)	0	(243)	2,397
243 - Heart Ordinance Fund	0	79	74	(5)	0	0	0
250 - Senior Services Provider	250	7,229	7,220	(302)	0	(293)	(44)
280 - Law Enforcement Protection	1,812	1,820	1,094	(726)	0	0	1,812
282 - Gas Tax Road Fund	433	4,450	5,333	456	0	(427)	6
290 - City/County Bldg Ops Fund	96	1,083	3,251	2,161	0	(7)	89
730 - Vehicle/Equipment Replacement	1,761	0	500	500	(1,432)	(1,432)	330
851 - Open Space Acq And Mgt Income	0	0	0	0	0	0	0
Special Funds Included in General Appropriation Subtotal:	12,234	37,916	32,699	(6,645)	(2,233)	(3,660)	8,573
205 - Community Development Fund	4	3,888	3,821	(67)	0	0	4
265 - Operating Grants	386	26,418	30,950	4,532	0	0	386
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	427	30,306	34,771	4,465	0	0	427
405 - Sales Tax Refunding Debt Svc	2,325	25	19,060	21,173	(2,376)	(238)	2,087
410 - Fire Debt Service Fund	2	0	102	102	0	0	2
415 - GO Bond Int And Sinking Fund	17,007	63,420	63,559	0	0	(139)	16,868
Non-Enterprise Debt Service Subtotal	19,334	63,445	82,721	21,275	(2,376)	(377)	18,957
611 - Aviation Operating	15,686	62,009	49,590	(12,268)	0	151	15,837
615 - Aviation Debt Svc	4,154	0	10,500	10,500	0	0	4,154
641 - Parking Facilities Operating	180	4,271	3,443	(699)	0	129	309
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	13,863	69,174	67,346	(4,783)	0	(2,955)	10,908
655 - Refuse Disposal Debt Svc	808	5	0	0	0	5	813
661 - Transit Operating	509	26,002	42,886	16,602	0	(282)	226
667 - Transit Debt Svc	433	0	0	0	0	0	433
671 - Apartments Fund	1,772	3,948	2,942	(674)	0	332	2,104
675 - Apartments Debt Svc Fund	1,322	0	674	674	0	1,322	0
681 - Golf Operating	256	3,718	4,711	765	0	(228)	28
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	78	1,800	895	(875)	0	30	108
695 - Sports Stadium Debt Svc	10	0	1,025	1,025	0	0	10
Enterprise Funds Subtotal	39,126	170,926	184,012	10,267	0	(2,819)	36,307
705 - Risk Management Fund	(31,094)	40,135	33,830	(862)	500	5,943	(25,151)
715 - Supplies Inventory Management	683	684	668	(231)	0	(215)	468
725 - Fleet Management	(372)	10,394	9,387	(595)	0	412	40
735 - Employee Insurance	2,691	57,652	59,587	(81)	0	(2,016)	675
745 - Communications Fund	(171)	8,195	6,297	(1,663)	0	235	64
Internal Service Subtotal	(28,263)	117,059	109,769	(3,432)	500	4,358	(23,905)
Total All Funds	99,217	916,982	926,388	0	(50,060)	(59,466)	39,751

COMBINED REVENUES BY FUND GROUP AND SOURCE, ESTIMATED ACTUAL FY16
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY ¹	153,726	0	153,726	80,320	0	0	73,406	0	0
GROSS RECEIPTS	128,430	0	128,430	128,430	0	0	0	0	0
OTHER	41,027	0	41,027	26,968	14,059	0	0	0	0
TOTAL TAXES	323,183	0	323,183	235,718	14,059	0	73,406	0	0
LICENSES & PERMITS	14,816	0	14,816	11,973	2,843	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	27,414	0	27,414	0	3,860	23,354	0	200	0
COUNTY	8,069	0	8,069	301	0	0	0	7,591	177
STATE SHARED REVENUE	194,124	0	194,124	194,124	0	0	0	0	0
GROSS RECEIPTS	10,996	0	10,996	4,110	6,539	302	0	0	45
OTHER SHARED REVENUE	5,969	0	5,969	0	0	5,779	0	190	0
STATE GRANTS	211,089	0	211,089	198,234	6,539	6,081	0	190	45
TOTAL STATE SHARED	246,572	0	246,572	198,535	10,399	29,435	0	7,981	222
TOTAL INTERGOVERNMENTAL	27,648	0	27,648	21,682	5,842	0	0	8	116
CHARGES FOR SERVICES	570	0	570	120	0	0	0	450	0
FINES AND FORFEITS	12,790	0	12,790	2,509	4,847	0	291	4,560	583
MISCELLANEOUS	62,341	0	62,341	0	0	0	0	62,341	0
ENTERPRISE REVENUES	1,800	0	1,800	0	0	0	0	1,800	0
AVIATION	3,782	0	3,782	0	0	0	0	3,781	0
APARTMENTS	69,862	0	69,862	0	0	0	0	69,862	0
STADIUM	4,239	0	4,239	0	0	0	0	4,239	0
PARKING FACILITIES	3,567	0	3,567	0	0	0	0	3,567	0
REFUSE DISPOSAL	145,591	0	145,591	0	0	0	0	145,591	0
TRANSIT	115,561	0	115,561	269	0	0	0	9	115,283
GOLF	13,423	(13,622)	27,045	27,045	0	0	0	0	0
	16,597	(54,996)	71,593	3,803	5,728	5,310	18,140	38,612	0
	0	(1,756)	1,756	1,756	0	0	0	0	0
TOTAL ENTERPRISE	145,581	(70,374)	215,955	32,873	5,728	5,310	18,140	38,621	115,283
INTERFUND/INTERNAL SERVICE	916,751	(70,374)	987,125	503,410	43,718	34,745	91,837	197,212	116,204
INTERNAL SERVICE	56,796	0	56,796	50,795	7,158	(53)	(8,291)	2,817	4,370
ADMINISTRATIVE O/H	(36,142)	0	(36,142)	(43,846)	(2,177)	0	(264)	(63)	10,198
TRANSFERS	937,405	(70,374)	1,007,779	510,358	48,698	34,692	83,281	199,977	130,772
PILOT									
TOTAL INTRFD/INT SERV	145,581	(70,374)	215,955	32,873	5,728	5,310	18,140	38,621	115,283
TOTAL CURRENT RESOURCES	916,751	(70,374)	987,125	503,410	43,718	34,745	91,837	197,212	116,204
APPROPRIATED FUND BALANCE	56,796	0	56,796	50,795	7,158	(53)	(8,291)	2,817	4,370
ADJUSTMENTS TO FUNDS	(36,142)	0	(36,142)	(43,846)	(2,177)	0	(264)	(63)	10,198
GRAND TOTAL	937,405	(70,374)	1,007,779	510,358	48,698	34,692	83,281	199,977	130,772

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ESTIMATED ACTUAL FY16
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,312	(5)	11,317	11,238	79	0	0	0	0
AV-Aviation Department	65,214	(15,821)	81,035	0	0	0	0	81,035	0
CA-Chief Administrative Office	1,606	0	1,606	1,606	0	0	0	0	0
City Support Department	93,814	(15,871)	109,685	26,506	0	0	83,179	0	0
CP-Civilian Police OS Dept	922	0	922	922	0	0	0	0	0
CL-Council Services	3,446	0	3,446	3,446	0	0	0	0	0
CS-Cultural Services Dept	39,273	(3)	39,276	35,748	3,451	77	0	0	0
ED-Economic Development Dept	5,262	0	5,262	5,262	0	0	0	0	0
EH-Environmental Health Dept	7,709	(481)	8,190	3,017	3,302	1,871	0	0	0
FC-Family Community Svcs Dept	66,999	(1,071)	68,070	37,657	0	25,801	0	4,612	0
FA-Finance and Admin Svc Dept	80,161	(9,414)	89,575	12,451	14,124	0	0	0	63,001
FD-Fire Department	78,864	(121)	78,985	75,588	2,822	473	102	0	0
HR-Human Resources Department	61,733	(85)	61,818	2,618	0	0	0	0	59,200
LG-Legal Department	5,573	0	5,573	5,573	0	0	0	0	0
MA-Mayor's Office Department	956	0	956	956	0	0	0	0	0
MD-Municipal Development Dept	52,551	(5,073)	57,624	42,010	8,556	0	0	7,058	0
IA-Internal Audit Department	747	0	747	747	0	0	0	0	0
IG-Office of Inspector GenDept	238	0	238	238	0	0	0	0	0
CC-Office of the City Clerk DP	2,096	0	2,096	2,096	0	0	0	0	0
PR-Parks and Recreation Dept	35,289	(4,123)	39,412	31,247	3,261	108	0	4,795	0
PL-Planning Department	14,911	0	14,911	14,911	0	0	0	0	0
PD-Police Department	167,121	(776)	167,897	156,802	7,010	4,085	0	0	0
SA-Senior Affairs Department	13,968	(65)	14,033	6,886	6,094	1,053	0	0	0
SW-Solid Waste Department	64,535	(5,033)	69,568	0	0	390	0	69,178	0
TI-Technology and Innovation	18,314	(727)	19,041	10,470	0	0	0	0	8,571
TR-Transit	44,789	(27,804)	72,593	22,362	0	834	0	49,397	0
Totals:	937,405	(86,473)	1,023,878	510,358	48,698	34,692	83,281	216,076	130,772
Enterprise Interfund Debt Service	0	16,099	(16,099)	0	0	0	0	(16,099)	0
Grand Total	937,405	(70,374)	1,007,779	510,358	48,698	34,692	83,281	199,977	130,772

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ESTIMATED ACTUAL FY/16
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	63,309	486,008	465,349	(27,607)	(43,846)	(50,795)	12,514
210 - Fire Fund	1,467	2,138	2,720	(102)	0	(684)	784
220 - Lodgers Tax Fund	2,077	11,726	5,099	(6,578)	(539)	(489)	1,588
221 - Hospitality Tax Fund	393	2,347	1,100	(1,197)	(127)	(77)	315
225 - Cultural And Recreational Proj	1,484	1,151	1,151	0	0	0	1,484
235 - Albuquerque Bio Park Fund	405	2,300	2,300	0	0	0	405
242 - Air Quality Fund	3,095	2,847	2,880	(422)	0	(455)	2,640
243 - Heart Ordinance Fund	0	79	74	(5)	0	0	0
250 - Senior Services Provider	351	5,992	6,094	0	0	(101)	250
280 - Law Enforcement Protection	5,112	3,710	6,477	(533)	0	(3,300)	1,812
282 - Gas Tax Road Fund	970	4,453	5,118	129	0	(537)	433
290 - City/County Bldg Ops Fund	(46)	1,016	3,102	2,228	0	142	96
730 - Vehicle/Equipment Replacement	1,761	150	150	0	(1,432)	(1,432)	330
851 - Open Space Acq And Mgt Income	225	80	3,261	3,036	(79)	(225)	0
Special Funds Included in General Appropriation Subtotal	17,294	37,990	39,526	(3,444)	(2,177)	(7,158)	10,136
205 - Community Development Fund	11	3,891	3,834	(64)	0	(7)	4
265 - Operating Grants	326	25,544	30,251	4,767	0	60	386
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	374	29,435	34,085	4,703	0	53	427
405 - Sales Tax Refunding Debt Svc	2,082	42	17,837	18,038	(264)	(22)	2,060
410 - Fire Debt Service Fund	2	0	102	102	0	0	2
415 - GO Bond Int And Sinking Fund	8,695	73,655	65,342	0	0	8,312	17,007
Non-Enterprise Debt Service Subtotal	10,779	73,697	83,281	18,140	(264)	8,291	19,070
611 - Aviation Operating	19,733	62,788	51,014	(15,821)	0	(4,047)	15,686
615 - Aviation Debt Svc	4,096	58	14,200	14,200	0	58	4,154
641 - Parking Facilities Operating	17	4,271	3,309	(799)	0	163	180
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	12,545	70,112	64,149	(4,645)	0	1,318	13,863
655 - Refuse Disposal Debt Svc	803	5	0	0	0	5	808
661 - Transit Operating	772	25,720	42,919	16,936	0	(263)	509
667 - Transit Debt Svc	430	1,055	1,052	0	0	3	433
671 - Apartments Fund	1,571	3,936	2,858	(877)	0	201	1,772
675 - Apartments Debt Svc Fund	1,322	0	877	877	0	1,322	0
681 - Golf Operating	544	3,658	4,562	617	(53)	(340)	204
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	(4)	1,812	878	(851)	0	83	78
695 - Sports Stadium Debt Svc	8	2	1,022	1,022	0	2	10
Enterprise Funds Subtotal	41,890	173,418	186,842	10,659	(53)	(2,817)	39,073
705 - Risk Management Fund	(26,588)	36,554	50,208	(852)	10,000	(4,506)	(31,094)
715 - Supplies Inventory Management	752	743	603	(210)	0	(70)	683
725 - Fleet Management	(236)	12,242	11,801	(577)	0	(136)	(372)
735 - Employee Insurance	1,886	58,755	57,865	(85)	198	1,002	2,889
745 - Communications Fund	490	7,911	7,844	(727)	0	(660)	(171)
Internal Service Subtotal	(23,695)	116,204	128,321	(2,451)	10,198	(4,370)	(28,065)
Total All Funds	109,950	916,751	937,405	0	(36,142)	(56,796)	53,154

COMBINED REVENUES BY FUND GROUP AND SOURCE, REVISED BUDGET FY16

(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY ¹	145,183	0	145,183	80,320	0	0	64,863	0	0
GROSS RECEIPTS	128,618	0	128,618	128,618	0	0	0	0	0
OTHER	40,320	0	40,320	26,598	13,722	0	0	0	0
TOTAL TAXES	314,121	0	314,121	235,536	13,722	0	64,863	0	0
LICENSES & PERMITS	14,979	0	14,979	11,926	3,053	0	0	0	0
INTERGOVERNMENTAL REVENUES:									
FEDERAL GRANTS	27,416	0	27,416	0	3,860	23,354	0	202	0
COUNTY	7,680	0	7,680	257	0	0	0	7,246	177
STATE SHARED REVENUE	195,136	0	195,136	195,136	0	0	0	0	0
GROSS RECEIPTS	10,305	0	10,305	4,110	5,848	302	0	0	45
OTHER SHARED REVENUE	5,969	0	5,969	0	5,779	0	0	190	0
STATE GRANTS	211,410	0	211,410	199,246	5,848	6,081	0	190	45
TOTAL STATE SHARED	246,506	0	246,506	199,503	9,708	29,435	0	7,638	222
TOTAL INTERGOVERNMENTAL	21,218	0	21,218	20,841	109	0	0	28	240
CHARGES FOR SERVICES	860	0	860	120	0	0	0	740	0
FINES AND FORFEITS	18,200	0	18,200	2,010	11,406	0	241	4,293	250
MISCELLANEOUS	62,370	0	62,370	0	0	0	0	62,370	0
ENTERPRISE REVENUES	1,800	0	1,800	0	0	0	0	1,800	0
AVIATION	3,453	0	3,453	0	0	0	0	3,453	0
APARTMENTS	67,531	0	67,531	0	0	0	0	67,531	0
STADIUM	4,597	0	4,597	0	0	0	0	4,597	0
PARKING FACILITIES	3,715	0	3,715	0	0	0	0	3,715	0
REFUSE DISPOSAL	143,466	0	143,466	0	0	0	0	143,466	0
TRANSIT	116,907	0	116,907	257	0	0	0	0	116,650
GOLF	13,408	(13,622)	27,030	27,030	0	0	0	0	0
TOTAL ENTERPRISE	15,868	(54,975)	70,843	3,803	5,773	5,310	18,119	37,838	0
INTERFUND/INTERNAL SERVICE	0	(1,756)	1,756	1,756	0	0	0	0	0
INTERNAL SERVICE	146,183	(70,353)	216,536	32,846	5,773	5,310	18,119	37,838	116,650
ADMINISTRATIVE O/H	905,534	(70,353)	975,887	502,792	43,771	34,745	83,223	194,003	117,363
TRANSFERS	73,839	0	73,839	57,487	8,276	(53)	290	9,003	(1,164)
PILOT	(46,970)	0	(46,970)	(44,759)	(2,096)	0	(264)	0	150
TOTAL INTRFD/INT SERV	932,402	(70,353)	1,002,755	515,510	49,949	34,692	83,249	203,006	116,349
TOTAL CURRENT RESOURCES									
APPROPRIATED FUND BALANCE									
ADJUSTMENTS TO FUNDS									
GRAND TOTAL									

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, REVISED BUDGET FY16
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,373	(5)	11,378	11,299	79	0	0	0	0
AV-Aviation Department	67,584	(15,821)	83,405	0	0	0	0	83,405	0
CP-Civilian Police OS Dept	1,049	0	1,049	1,049	0	0	0	0	0
CA-Chief Administrative Office	1,613	0	1,613	1,613	0	0	0	0	0
City Support Department	92,618	(15,871)	108,489	25,342	0	0	83,147	0	0
CL-Council Services	3,640	0	3,640	3,640	0	0	0	0	0
CS-Cultural Services Dept	39,273	(3)	39,276	35,748	3,451	77	0	0	0
ED-Economic Development Dept	5,304	0	5,304	5,304	0	0	0	0	0
EH-Environmental Health Dept	7,873	(481)	8,354	3,023	3,460	1,871	0	0	0
FC-Family Community Svcs Dept	68,677	(1,071)	69,748	39,335	0	25,801	0	4,612	0
FA-Finance and Admin Svc Dept	63,388	(9,414)	72,802	12,650	14,124	0	0	0	46,028
FD-Fire Department	78,974	(121)	79,095	75,698	2,822	473	102	0	0
TI-Technology and Innovation	17,943	(727)	18,670	10,687	0	0	0	0	7,983
HR-Human Resources Department	64,885	(85)	64,970	2,632	0	0	0	0	62,338
LG-Legal Department	5,777	0	5,777	5,777	0	0	0	0	0
MA-Mayor's Office Department	1,001	0	1,001	1,001	0	0	0	0	0
MD-Municipal Development Dept	53,037	(5,073)	58,110	42,494	8,558	0	0	7,058	0
IA-Internal Audit Department	816	0	816	816	0	0	0	0	0
IG-Office of Inspector GenDept	352	0	352	352	0	0	0	0	0
CC-Office of the City Clerk DP	2,230	0	2,230	2,230	0	0	0	0	0
PR-Parks and Recreation Dept	33,506	(4,123)	37,629	30,055	3,262	108	0	4,204	0
PL-Planning Department	15,523	0	15,523	15,523	0	0	0	0	0
PD-Police Department	170,274	(755)	171,029	159,934	7,010	4,085	0	0	0
SA-Senior Affairs Department	15,117	(65)	15,182	6,946	7,183	1,053	0	0	0
SW-Solid Waste Department	65,786	(5,033)	70,819	0	0	390	0	70,429	0
TR-Transit	44,789	(27,804)	72,593	22,362	0	834	0	49,397	0
Totals:	932,402	(86,452)	1,018,854	515,510	49,949	34,692	83,249	219,105	116,349
Enterprise Interfund Debt Service	0	16,099	(16,099)	0	0	0	0	(16,099)	0
Grand Total	932,402	(70,353)	1,002,755	515,510	49,949	34,692	83,249	203,006	116,349

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, REVISED BUDGET FY16
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	63,309	485,380	470,501	(27,607)	(44,759)	(57,487)	5,822
210 - Fire Fund	1,467	1,603	2,720	(102)	0	(1,219)	248
220 - Lodgers Tax Fund	2,077	11,436	5,099	(6,578)	(539)	(780)	1,297
221 - Hospitality Tax Fund	393	2,288	1,100	(1,197)	(127)	(136)	257
225 - Cultural And Recreational Proj	1,484	1,151	1,151	0	0	0	1,484
235 - Albuquerque Bio Park Fund	405	2,300	2,300	0	0	0	405
242 - Air Quality Fund	3,095	3,036	3,038	(422)	0	(424)	2,671
243 - Heart Ordinance Fund	0	79	74	(5)	0	0	0
250 - Senior Services Provider	351	6,904	7,183	0	0	(279)	72
280 - Law Enforcement Protection	5,112	3,710	6,498	(512)	0	(3,300)	1,812
282 - Gas Tax Road Fund	970	4,250	5,119	129	0	(740)	230
290 - City/County Bldg Ops Fund	(46)	1,016	3,104	2,228	0	140	94
730 - Vehicle/Equipment Replacement	1,761	150	150	0	(1,432)	(1,432)	330
851 - Open Space Acq And Mgt Income	225	120	3,262	3,036	0	(106)	119
Special Funds Included in General Appropriation Subtotal	17,294	38,043	40,798	(3,423)	(2,098)	(8,276)	9,018
205 - Community Development Fund	11	3,891	3,834	(64)	0	(7)	4
265 - Operating Grants	326	25,544	30,251	4,767	0	60	386
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	374	29,435	34,085	4,703	0	53	427
405 - Sales Tax Refunding Debt Svc	2,082	25	17,894	18,017	(264)	(116)	1,966
410 - Fire Debt Service Fund	2	0	102	102	0	0	2
415 - GO Bond Int And Sinking Fund	8,695	65,079	65,253	0	0	(174)	8,521
Non-Enterprise Debt Service Subtotal	10,779	65,104	83,249	18,119	(264)	(290)	10,488
611 - Aviation Operating	19,733	62,707	53,384	(15,821)	0	(6,498)	13,235
615 - Aviation Debt Svc	4,096	0	14,200	14,200	0	0	4,096
641 - Parking Facilities Operating	17	4,271	3,309	(799)	0	163	180
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	12,545	67,721	65,400	(4,645)	0	(2,324)	10,221
655 - Refuse Disposal Debt Svc	803	5	0	0	0	5	808
661 - Transit Operating	772	25,342	42,919	16,936	0	(641)	130
667 - Transit Debt Svc	430	627	1,052	0	0	(425)	5
671 - Apartments Fund	1,571	3,933	2,858	(877)	0	198	1,769
675 - Apartments Debt Svc Fund	1,322	0	877	877	0	0	1,322
681 - Golf Operating	544	3,803	3,971	617	0	449	993
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	(4)	1,800	879	(851)	0	70	66
695 - Sports Stadium Debt Svc	8	0	1,022	1,022	0	0	8
Enterprise Funds Subtotal	41,890	170,209	189,871	10,659	0	(9,003)	32,887
705 - Risk Management Fund	(26,588)	36,218	33,972	(852)	150	1,544	(25,044)
715 - Supplies Inventory Management	752	682	744	(210)	0	(272)	480
725 - Fleet Management	(236)	12,469	11,341	(577)	0	551	315
735 - Employee Insurance	1,886	60,043	60,585	(85)	0	(627)	1,259
745 - Communications Fund	490	7,951	7,256	(727)	0	(32)	457
Internal Service Subtotal	(23,695)	117,363	113,898	(2,451)	150	1,164	(22,531)
Total All Funds	109,950	905,534	932,402	0	(46,970)	(73,839)	36,111

COMBINED REVENUES BY FUND GROUP AND SOURCE, ORIGINAL BUDGET FY/16

(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY ⁽¹⁾	142,462	0	142,462	80,320	0	0	62,142	0	0
GROSS RECEIPTS	127,101	0	127,101	127,101	0	0	0	0	0
OTHER	41,102	0	41,102	27,380	13,722	0	0	0	0
TOTAL TAXES	310,665	0	310,665	234,801	13,722	0	62,142	0	0
LICENSES & PERMITS	14,367	0	14,367	11,314	3,053	0	0	0	0
INTERGOVERNMENTAL REVENUES⁽¹⁾									
FEDERAL GRANTS	27,416	0	27,416	0	3,860	23,354	0	202	0
COUNTY	7,680	0	7,680	257	0	0	0	7,246	177
STATE SHARED REVENUE	192,892	0	192,892	192,892	0	0	0	0	0
GROSS RECEIPTS	10,305	0	10,305	4,110	5,848	302	0	0	45
OTHER SHARED REVENUE	5,969	0	5,969	0	5,779	0	0	190	0
STATE GRANTS	209,166	0	209,166	197,002	5,848	6,081	0	190	45
TOTAL STATE SHARED	244,262	0	244,262	197,259	9,708	29,435	0	7,638	222
TOTAL INTERGOVERNMENTAL	21,315	0	21,315	20,938	109	0	0	28	240
CHARGES FOR SERVICES	860	0	860	120	0	0	0	740	0
FINES AND FORFEITS	18,200	0	18,200	2,010	11,406	0	241	4,293	250
MISCELLANEOUS	62,370	0	62,370	0	0	0	0	62,370	0
ENTERPRISE REVENUES	1,800	0	1,800	0	0	0	0	1,800	0
AVIATION	3,453	0	3,453	0	0	0	0	3,453	0
APARTMENTS	67,531	0	67,531	0	0	0	0	67,531	0
STADIUM	4,597	0	4,597	0	0	0	0	4,597	0
PARKING FACILITIES	3,715	0	3,715	0	0	0	0	3,715	0
REFUSE DISPOSAL	143,466	0	143,466	0	0	0	0	143,466	0
TRANSIT	118,320	0	118,320	306	0	0	0	0	118,014
GOLF	13,408	(13,622)	27,030	27,030	0	0	0	0	0
TOTAL ENTERPRISE	15,868	(53,321)	69,189	3,803	5,750	5,250	18,119	36,267	0
INTERFUND/INTERNAL SERVICE	0	(1,756)	1,756	1,756	0	0	0	0	0
INTERNAL SERVICE	147,596	(68,699)	216,295	32,895	5,750	5,250	18,119	36,267	118,014
ADMINISTRATIVE O/H	900,732	(68,699)	969,431	499,337	43,748	34,685	80,502	192,432	118,727
TRANSFERS	62,106	0	62,106	50,420	3,621	1,643	(467)	9,523	(2,634)
PILOT	(47,511)	0	(47,511)	(45,279)	(2,118)	0	(264)	0	150
TOTAL INTRFUND/INT SERV	915,327	(68,699)	984,026	504,478	45,251	36,328	79,771	201,955	116,243
TOTAL CURRENT RESOURCES									
APPROPRIATED FUND BALANCE									
ADJUSTMENTS TO FUNDS									
GRAND TOTAL	915,327	(68,699)	984,026	504,478	45,251	36,328	79,771	201,955	116,243

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ORIGINAL BUDGET FY16
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,103	(5)	11,108	11,029	79	0	0	0	0
AV-Aviation Department	67,410	(15,821)	83,231	0	0	0	0	83,231	0
CA-Chief Administrative Office	1,598	0	1,598	1,598	0	0	0	0	0
City Support Department	87,078	(15,811)	102,889	23,220	0	0	79,669	0	0
CP-Civilian Police OS Dept	1,005	0	1,005	1,005	0	0	0	0	0
CL-Council Services	3,545	0	3,545	3,545	0	0	0	0	0
CS-Cultural Services Dept	39,035	(3)	39,038	35,495	3,451	92	0	0	0
ED-Economic Development Dept	4,469	0	4,469	4,469	0	0	0	0	0
EH-Environmental Health Dept	7,899	(481)	8,380	2,986	3,379	2,015	0	0	0
FC-Family Community Svcs Dept	67,841	(1,071)	68,912	38,199	0	26,101	0	4,612	0
FA-Finance and Admin Svc Dept	63,223	(9,414)	72,637	12,550	14,104	0	0	0	45,983
FD-Fire Department	77,267	(121)	77,388	74,761	1,902	623	102	0	0
HR-Human Resources Department	64,820	(85)	64,905	2,615	0	0	0	0	62,290
LG-Legal Department	5,670	0	5,670	5,670	0	0	0	0	0
MA-Mayor's Office Department	993	0	993	993	0	0	0	0	0
MD-Municipal Development Dept	52,349	(5,063)	57,412	41,891	8,482	0	0	7,039	0
IA-Internal Audit Department	808	0	808	808	0	0	0	0	0
IG-Office of Inspector GenDept	339	0	339	339	0	0	0	0	0
CC-Office of the City Clerk DP	2,218	0	2,218	2,218	0	0	0	0	0
PR-Parks and Recreation Dept	33,295	(3,260)	36,555	29,019	3,240	108	0	4,188	0
PL-Planning Department	14,913	0	14,913	14,913	0	0	0	0	0
PD-Police Department	166,143	(755)	166,898	158,203	3,710	4,985	0	0	0
SA-Senior Affairs Department	14,654	(65)	14,719	6,762	6,904	1,053	0	0	0
SW-Solid Waste Department	65,667	(5,033)	70,700	0	0	390	0	70,310	0
TI-Technology and Innovation	17,792	(727)	18,519	10,549	0	0	0	0	7,970
TR-Transit	44,193	(27,083)	71,276	21,641	0	961	0	48,674	0
Totals:	915,327	(84,798)	1,000,125	504,478	45,251	36,328	79,771	218,054	116,243
Enterprise Interfund Debt Service	0	16,099	(16,099)	0	0	0	0	(16,099)	0
Grand Total	915,327	(68,699)	984,026	504,478	45,251	36,328	79,771	201,955	116,243

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ORIGINAL BUDGET FY16

(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	51,013	481,935	461,123	(25,953)	(45,279)	(50,420)	593
210 - Fire Fund	1,467	1,603	1,800	(102)	0	(299)	1,168
220 - Lodgers Tax Fund	2,077	11,436	5,079	(6,578)	(559)	(780)	1,297
221 - Hospitality Tax Fund	393	2,288	1,100	(1,197)	(127)	(136)	257
225 - Cultural And Recreational Proj	1,484	1,151	1,151	0	0	0	1,484
235 - Albuquerque Bio Park Fund	405	2,300	2,300	0	0	0	405
242 - Air Quality Fund	3,095	3,036	2,957	(422)	0	(343)	2,752
243 - Heart Ordinance Fund	0	79	74	(5)	0	0	0
250 - Senior Services Provider	351	6,904	6,904	0	0	0	351
280 - Law Enforcement Protection	5,112	3,710	3,198	(512)	(3,300)	(3,300)	1,812
282 - Gas Tax Road Fund	970	4,250	5,091	129	0	(712)	258
290 - City/County Bldg Ops Fund	(46)	1,016	3,056	2,218	0	178	132
730 - Vehicle/Equipment Replacement	1,761	150	150	0	(1,432)	(1,432)	330
851 - Open Space Acq And Mgt Income	225	120	3,240	3,023	0	(97)	128
Special Funds Included in General Appropriation Subtotal:	17,294	38,043	36,100	(3,446)	(5,418)	(6,921)	10,373
205 - Community Development Fund	11	3,891	3,834	(64)	0	(7)	4
265 - Operating Grants	326	25,544	31,887	4,707	0	(1,636)	(1,310)
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	374	29,435	35,721	4,643	0	(1,643)	(1,269)
405 - Sales Tax Refunding Debt Svc	2,082	25	17,137	18,017	(264)	641	2,723
410 - Fire Debt Service Fund	2	0	102	102	0	0	2
415 - GO Bond Int And Sinking Fund	8,695	62,358	62,532	0	0	(174)	8,521
Non-Enterprise Debt Service Subtotal	10,779	62,383	79,771	18,119	(264)	467	11,245
611 - Aviation Operating	19,733	62,707	53,210	(15,821)	0	(6,324)	13,409
615 - Aviation Debt Svc	4,096	0	14,200	14,200	0	0	4,096
641 - Parking Facilities Operating	17	4,271	3,291	(799)	0	181	198
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	12,545	67,721	65,281	(4,645)	0	(2,205)	10,340
655 - Refuse Disposal Debt Svc	803	5	0	0	0	5	808
661 - Transit Operating	772	25,342	42,196	16,215	0	(639)	132
667 - Transit Debt Svc	430	627	1,052	0	0	(425)	5
671 - Apartments Fund	1,571	3,933	2,858	(877)	0	198	1,769
675 - Apartments Debt Svc Fund	1,322	0	877	877	0	0	1,322
681 - Golf Operating	544	3,803	3,955	(233)	0	(385)	159
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	(4)	1,800	878	(851)	0	71	67
695 - Sports Stadium Debt Svc	8	0	1,022	1,022	0	0	8
Enterprise Funds Subtotal	41,890	170,209	188,820	9,088	0	(9,523)	32,367
705 - Risk Management Fund	(26,588)	36,718	33,915	(852)	150	2,101	(24,487)
715 - Supplies Inventory Management	752	682	741	(210)	0	(269)	483
725 - Fleet Management	(236)	12,469	11,330	(577)	0	562	326
735 - Employee Insurance	1,886	60,907	60,563	(85)	0	259	2,145
745 - Communications Fund	490	7,951	7,243	(727)	0	(19)	470
Internal Service Subtotal	(23,695)	118,727	113,792	(2,451)	150	2,634	(21,061)
Total All Funds	97,654	900,732	915,327	0	(50,811)	(65,406)	32,248

COMBINED REVENUES BY FUND GROUP AND SOURCE, ACTUAL FY/15
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY ¹	140,002	0	140,002	79,233	0	0	60,769	0	0
GROSS RECEIPTS	125,628	0	125,628	125,628	0	0	0	0	0
OTHER	40,112	0	40,112	26,462	13,650	0	0	0	0
TOTAL TAXES	305,742	0	305,742	231,323	13,650	0	60,769	0	0
LICENSES & PERMITS	14,484	0	14,484	11,307	3,177	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	21,139	0	21,139	0	4,591	16,354	0	194	0
COUNTY	7,829	0	7,829	264	0	67	0	7,342	156
STATE SHARED REVENUE									
GROSS RECEIPTS	190,912	0	190,912	190,912	0	0	0	0	0
OTHER SHARED REVENUE	10,769	0	10,769	4,062	6,293	363	0	0	50
STATE GRANTS	13,475	0	13,475	0	0	13,285	0	190	0
TOTAL STATE SHARED	215,156	0	215,156	194,975	6,293	13,648	0	190	50
TOTAL INTERGOVERNMENTAL	244,123	0	244,123	195,239	10,884	30,068	0	7,726	206
CHARGES FOR SERVICES	27,574	0	27,574	20,841	5,941	0	0	392	400
FINES AND FORFEITS	971	0	971	121	0	152	0	699	0
MISCELLANEOUS	15,721	0	15,721	1,527	3,384	505	5,366	4,449	490
ENTERPRISE REVENUES									
AVIATION	65,296	0	65,296	0	0	0	0	65,296	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,796	0	1,796	0	0	0	0	1,796	0
PARKING FACILITIES	3,537	0	3,537	0	0	0	0	3,537	0
REFUSE DISPOSAL	70,384	0	70,384	0	0	0	0	70,384	0
TRANSIT	4,326	0	4,326	0	0	0	0	4,326	0
GOLF	3,660	0	3,660	0	0	0	0	3,660	0
TOTAL ENTERPRISE	148,998	0	148,998	0	0	0	0	148,998	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	114,643	0	114,643	257	0	0	0	0	114,386
ADMINISTRATIVE O/H	12,406	(12,343)	24,749	24,749	0	0	0	0	0
TRANSFERS	16,327	(48,825)	65,152	2,624	6,192	4,964	14,143	37,170	60
PILOT	16	(1,831)	1,847	1,847	0	0	0	0	0
TOTAL INTFRD/INT SERV	143,392	(62,999)	206,392	29,477	6,192	4,964	14,143	37,170	114,446
TOTAL CURRENT RESOURCES	901,006	(62,999)	964,005	489,836	43,228	35,689	80,277	199,434	115,542
APPROPRIATED FUND BALANCE	43,148	0	43,148	46,447	3,680	2,274	(572)	(2,459)	(6,222)
ADJUSTMENTS TO FUNDS	(42,298)	0	(42,298)	(46,312)	(4,739)	0	(20)	(1,367)	10,140
GRAND TOTAL	901,857	(62,999)	964,856	489,971	42,169	37,963	79,686	195,608	119,460

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ACTUAL FY/15
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	10,463	(5)	10,468	10,367	101	0	0	0	0
AV-Aviation Department	63,076	(16,916)	79,992	0	0	0	0	79,992	0
CA-Chief Administrative Office	2,301	(28)	2,329	2,119	0	210	0	0	0
City Support Department	91,546	(13,304)	104,850	25,265	0	0	79,585	0	0
CL-Council Services	3,532	0	3,532	3,532	0	0	0	0	0
CS-Cultural Services Dept	38,273	(3)	38,276	34,962	3,241	73	0	0	0
ED-Economic Development Dept	4,190	0	4,190	4,190	0	0	0	0	0
EH-Environmental Health Dept	7,064	(306)	7,369	2,870	2,549	1,950	0	0	0
FC-Family Community Svcs Dept	65,304	(1,732)	67,036	35,007	0	27,686	0	4,343	0
FA-Finance and Admin Svc Dept	87,788	(8,891)	96,680	21,328	14,425	108	0	0	60,818
FD-Fire Department	75,157	(140)	75,297	73,430	1,315	450	101	0	0
HR-Human Resources Department	60,840	(67)	60,907	2,265	0	0	0	0	58,642
LG-Legal Department	5,105	0	5,105	5,105	0	0	0	0	0
MA-Mayor's Office Department	960	0	960	960	0	0	0	0	0
MD-Municipal Development Dept	52,630	(4,734)	57,364	41,739	8,405	0	0	7,220	0
IA-Internal Audit Department	766	0	766	766	0	0	0	0	0
IG-Office of Inspector GenDept	234	0	234	234	0	0	0	0	0
CC-Office of the City Clerk DP	1,251	0	1,251	1,251	0	0	0	0	0
PR-Parks and Recreation Dept	32,835	(4,132)	36,967	29,350	2,846	345	0	4,426	0
PL-Planning Department	12,489	0	12,489	12,458	0	31	0	0	0
PD-Police Department	163,400	(658)	164,058	156,903	3,424	3,730	0	0	0
SA-Senior Affairs Department	13,935	(283)	14,218	6,370	5,862	1,986	0	0	0
SW-Solid Waste Department	63,519	(5,035)	68,555	0	0	380	0	68,175	0
TR-Transit	45,200	(24,708)	69,908	19,499	0	1,014	0	49,395	0
Totals	901,857	(80,941)	982,798	489,971	42,169	37,963	79,686	213,550	119,460
Enterprise Interfund Debt Service	0	17,942	(17,942)	0	0	0	0	(17,942)	0
Grand Total	901,857	(62,999)	964,856	489,971	42,169	37,963	79,686	195,608	119,460

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ACTUAL FY/15
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	63,444	473,424	450,443	(23,116)	(46,312)	(46,447)	16,997
210 - Fire Fund	1,062	1,720	1,186	(130)	(2)	403	1,466
220 - Lodgers Tax Fund	1,484	11,380	5,078	(5,709)	(1)	592	2,076
221 - Hospitality Tax Fund	286	2,277	1,085	(1,085)	(0)	106	393
225 - Cultural And Recreational Proj	1,484	1,391	1,391	0	0	0	1,484
235 - Albuquerque Bio Park Fund	122	2,134	1,850	0	0	284	405
242 - Air Quality Fund	2,453	3,191	2,392	(158)	(4)	637	3,091
243 - Heart Ordinance Fund	0	101	96	(5)	0	(0)	0
250 - Senior Services Provider	0	6,013	5,862	200	0	351	351
280 - Law Enforcement Protection	5,399	3,137	2,942	(482)	(3,300)	(3,587)	1,812
282 - Gas Tax Road Fund	1,405	4,622	0	162	0	(435)	970
290 - City/County Bldg Ops Fund	(93)	964	2,862	1,944	0	47	(46)
730 - Vehicle/Equipment Replacement	2,593	23	1,355	500	(1,432)	(2,264)	330
851 - Open Space Acq And Mgt Income	38	153	2,846	2,879	0	186	225
Special Funds Included in General Appropriation Subtotal	16,235	37,106	34,164	(1,883)	(4,739)	(3,680)	12,555
205 - Community Development Fund	196	5,483	5,609	(59)	0	(185)	11
265 - Operating Grants	2,415	25,242	30,644	3,313	0	(2,089)	326
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	2,648	30,725	36,254	3,255	0	(2,274)	374
405 - Sales Tax Refunding Debt Svc	1,877	214	14,050	14,041	(11)	194	2,071
410 - Fire Debt Service Fund	1	0	101	102	(0)	1	2
415 - GO Bond Int And Sinking Fund	8,309	65,920	65,535	0	(9)	376	8,686
Non-Enterprise Debt Service Subtotal	10,187	66,134	79,686	14,143	(20)	572	10,759
611 - Aviation Operating	18,873	65,776	47,779	(16,916)	(220)	861	19,733
615 - Aviation Debt Svc	3,798	95	15,297	15,500	0	298	4,096
641 - Parking Facilities Operating	(203)	4,297	3,570	(389)	(118)	220	17
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	9,998	70,759	62,725	(4,639)	(848)	2,548	12,545
655 - Refuse Disposal Debt Svc	799	4	427	427	0	4	803
661 - Transit Operating	3,087	25,007	41,754	14,488	(56)	(2,315)	772
667 - Transit Debt Svc	425	2,634	2,630	0	(1)	4	429
671 - Apartments Fund	1,034	4,019	2,481	(1,001)	0	537	1,571
675 - Apartments Debt Svc Fund	1,185	(3)	861	1,001	0	137	1,322
681 - Golf Operating	309	3,735	4,234	858	(125)	235	544
685 - Golf Debt Svc	46	0	0	0	0	0	46
691 - Sports Stadium Operating	60	1,807	1,012	(858)	0	(64)	(4)
695 - Sports Stadium Debt Svc	15	3	1,024	1,014	0	(7)	8
Enterprise Funds Subtotal	39,431	178,135	183,793	9,485	(1,367)	2,459	41,890
705 - Risk Management Fund	(33,793)	38,220	40,011	(913)	9,909	7,205	(26,588)
715 - Supplies Inventory Management	861	831	727	(198)	(15)	(109)	752
725 - Fleet Management	(591)	12,086	11,262	(513)	44	355	(236)
735 - Employee Insurance	2,892	56,876	58,023	(67)	209	(1,005)	1,886
745 - Communications Fund	714	7,468	7,494	(192)	(7)	(224)	490
Internal Service Subtotal	(29,917)	115,482	117,517	(1,883)	10,140	6,222	(23,695)
Total All Funds	102,027	901,006	901,857	0	(42,298)	(43,148)	58,879

APPENDIX

FISCAL YEAR 2017 BUDGET CALENDAR OF EVENTS

Dec 18	Budget Call - message and instructions to departments
Jan 21	FIVE-YEAR FORECAST Introduced to Council
Dec – Jan	Departmental preparation of FY/17 budget request. Meetings between budget staff and department staff to answer questions on instructions and procedures Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by January 20
Feb 1 – Mar 2	CAO Budget Hearings
Feb - Mar	Preparation of Proposed Budget Document
Apr 1	Proposed Budget Document Submitted to Council
Apr - May	City Council Committee of the Whole meetings to consider the Budget Proposal
By May 31	City Council passes legislation, as amended
May 31, 2016	Signed by Mayor

ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

Numerical Rounding

Budgets are developed using whole numbers. When program strategies are summarized, each is rounded down to the nearest thousand. Rounding makes for ease of reading when reviewing the document.

Salaries

- The wage and salary base is established for each filled or authorized-to-be-filled position.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.41% for bus drivers, security and animal control officers, blue and white collar and professional, 20.54% management, 33.8% for fire, 31.13% for police, 27.91% for transport officers and 7.00% for temporary employees and some seasonal employees. Other employee benefits (group life, unemployment compensation insurance, and administrative fee) – 1.30%; retiree health insurance is 2.0% for all employees, except sworn police, transport officers and fire which are at 2.5%.
- The City's contribution for medical, dental, and vision insurance premiums are loaded initially at FY/16 levels - based on what coverage level an employee elects. For FY/17, premiums for medical and vision coverage did not change. Dental premiums increased by 3.0%.
- An average vacancy savings rate of 3.5% for city departments is calculated into employee salaries. There is no vacancy savings rate calculated for CIP recovered positions.

Operating Expenses

Department managers were required to provide detailed information supporting FY/17 budget requests for professional services, contractual services and repairs and maintenance. Other FY/17 operating expenses were budgeted equal to FY/16 appropriated amounts. The majority of FY/16 one-time appropriations continued as one-time for FY/17.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- For FY/17, utilities (gas, electricity, water, refuse) are budgeted based on historical expenditures and anticipated needs.
- Capital coming-on-line such as streets, facilities and computer software are funded based on an annualized cost.
- Beyond those stated above, line item increases needing special justification include extraordinary price increases, increased workload, or a special need not previously funded.

Capital Expenditures

New and replacement property items are included in the appropriate program appropriations within each of the funds.

Transfers

- Workers' compensation, tort and other and risk recovery transfers are treated as direct transfers to the Risk Management Fund in each program for FY/17. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.
- Outside of Solid Waste, cost estimates for fuel are based on a combination of gallons and price. Gallons are estimated using 12-months of historical data then grown by 2%. For FY/17, 85% of the fuel is locked in at prices determined through a fuel hedge agreement. Prices on the remaining 15% are based on recent trends in prices paid at the pump. The FY/17 budget assumes usage of 3.7 million gallons at an average price of \$1.87 per gallon for Transit and \$1.96 per gallon for most remaining departments, after including taxes and mark-up. For the Solid Waste Management budget, the legislation includes a contingent appropriation for fuel exceeding \$2.30 per gallon. When fuel costs go above \$2.30 per gallon, a fuel surcharge is billed to customers.
- Vehicle maintenance charges are estimated for FY/17 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs.
- Communication transfers for FY/17 include radio maintenance costs which are based on historical average prices during an 18-month period ending December 2015; network costs which are based on actual data ports in each City department; and telephone costs associated with the newly installed VoIP system.

REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right-of-way use, police services, etc. For enterprise and other funds, this includes fees charged for golf, refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal licenses, business registrations, restaurant and food processing inspection permits etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and interdepartment/intradepartment transfers.
- Other Miscellaneous Charges – Interest earnings is the main source of revenue for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

General Fund

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The City has a multi-year committee with members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies.

The FY/17 revenue stream for GRT is estimated to be 64% of the General Fund budget. These estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecasted tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the land based telephone utilities.

Forecasts of charges for service are usually based on trend analysis, any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction and these estimates are tied to forecasts of construction activity, provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Internal revenues are based on budget estimates of expenses for other funds and estimates of inflation from the National Economic Forecast for out years.

The largest source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates, from the National Economic Forecasts and the size of interest earning balances.

Other Funds

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB budget analysts.

REVENUE FORECASTING METHODOLOGIES

Enterprise Revenues

Enterprise revenues are prepared by the departments based on trend analysis of growth and the rate structure that is in place and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and budget analysts from the Office of Management and Budget.

Lodger's Tax and Hospitality Fee

Estimates of these taxes are based on trend analysis. These revenues are quite volatile and there are no prospective measures for tourism and business travel to Albuquerque, therefore the forecasts are always quite conservative.

CITY OF ALBUQUERQUE TAX IMPOSITIONS
(millions of dollars)
(As of July 1, 2016)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/17 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.9125%	2.4125%		\$383.00
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions				
Municipal Share Compensating Tax	Share based on imposed local option	1.2250%	1.2250%	Pledged to outstanding bonds	\$195.78
Municipal GRT	Imposed in increments of either .125% or .25% subject to positive or negative referendum	1.5000%	1.0000%		\$159.40
Public Safety	Positive referendum 10/28/2003		0.2500%	Public Safety	
General Purposes	No referendum required		0.5000%		
Transportation	Positive referendum imposes 7/1/2010 imposed 10 year tax for transportation		0.2500%	Roads, transit, trails	
Municipal Hold Harmless GRT (for food & medical)	No referendum required	0.3750%	0.0000%		
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.2500%	0.0625%		\$10.08
General Purpose	Not subject to referendum unless used for economic development	0.1250%	0.0625%	Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Economic development; regional transit systems; Infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted by statute to water, sewer, solid waste	
Municipal Capital Outlay Tax	Referendum required	0.2500%	0.1250%	Restricted to infrastructure and bonds to pay for infrastructure	\$17.75
BioPark Infrastructure Tax	Effective July 1, 2016 with sunset of 15 years, June 30, 2031		0.1250%	BioPark	
Quality of Life GRT	Referendum required. Limited to 10 years	0.2500%	0.0000%	Restricted to Cultural "improvements"	
Gasoline Taxes	Imposed in one cent increments	\$0.02	\$0.00	Restricted by statute to roads and transit	\$0.00
2 Cent Gasoline Tax	Positive Referendum Required	(in mills)	(in mills)		
Property Taxes		7.65	6.54		\$80.320
Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I			Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	
Debt Service	Positive referendum by G.O bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$61.382
Note: All local options & municipal Infrastructure GRT are subject to a 3.25% administrative fee. Hold harmless distributions are subject to a 3.25% fee for all distributions					

TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/17

LOCAL OPTION GROSS RECEIPTS TAX (Including Municipal Hold Harmless GRT)

The Municipal GRT authority is 1.875 cents and the tax may be imposed in 1/4 or 1/8TH cent increments by positive referendum or by the governing body subject to a negative referendum. An additional 3/8TH cent capacity was added by the State legislature in 2013. The City has imposed one cent of this capacity. Imposed are: a 1/2 cent to fund general government; a 1/4 cent transportation tax that was passed in the October 2009 election and became effective July 1, 2010; and a 1/4 cent public safety tax that was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/8TH cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with .875 cents available (in seven 1/8TH cent increments). Additional revenues will not include the food and medical hold harmless distribution. All taxes are also reduced by a 3.25% administrative fee paid to the State. In January 2013 the State passed legislation that phases out of the hold harmless distribution from FY/16 to FY/29. This will not affect the estimates listed below. In FY/15, the hold harmless distribution to all City funds was approximately \$37 million.

Revenue available **\$124,250,000**

The City has imposed a 1/16TH cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16TH cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16TH cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8TH cent (two 1/16TH cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3.25% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available **\$26,625,000**

Albuquerque has authority for a 1/16TH cent Environmental Gross Receipts Tax but has not exercised this authority. Purposes are limited to those defined by statute.

Revenue available **\$8,875,000**

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16TH but has not exercised this authority. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum. A BioPark Infrastructure tax of 0.125% was passed by the voters in October 2015. It becomes effective July 1, 2016 and has a sunset date of June 30, 2031.

Revenue available **\$17,750,000**

GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and must be approved by the voters.

Revenue available **\$4,700,000**

PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this approved budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Administration and are subject to statutory yield control provisions.

Revenue available **\$13,000,000**

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. In FY/10 this levy was lowered from 6.976 to 4.976 shifting two mills to operations.

FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utility companies. Current fees are 2% of specified electric revenues, 5% for Cable TV, 3% for local exchange telecommunications franchises and 3% for the natural gas franchise. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date July 1, 2028.

TOTAL UNUSED TAX AUTHORITY AVAILABLE **\$ 195,200,000**

ACRONYMS AND ABBREVIATIONS

AAA – Area Agency on Aging	CABQ – City of Albuquerque	Agency
ABCWUA – Albuquerque/Bernalillo County Water Utility Authority	CAO – Chief Administrative Officer	EPC – Environmental Planning Commission
ACVB – Albuquerque Convention and Visitors Bureau	CASA – Court Approved Settlement Agreement	ERP – Enterprise Resource Planning
ACT – Assertive Community Treatment	CBO – Community Based Organization	FAST – Family Assault and Stalking Team
ADA – Americans with Disabilities Act	CDBG – Community Development Block Grant	FD – Fund
AED – Albuquerque Economic Development	COA – City of Albuquerque	FCS – Family and Community Services Department
AFD – Albuquerque Fire Department	COC – Continuum of Care	FTA – Federal Transit Administration
AFRL – Air Force Research Laboratory	COO – Chief Operating Officer	FTE – Full-time Equivalent
AFSCME – American Federation of State, County and Municipal Employees union	CIP – Capital Improvements or Implementation Program	FY – Fiscal Year
AGIS – Albuquerque Geographic Information System	CMAQ – Congestion Mitigation & Air Quality	GAHP – Greater Albuquerque Housing Partnership
AHCC – Albuquerque Hispano Chamber of Commerce	COAST – Crisis Outreach and Support Team	GASB – General Accounting Standards Board
AHCH – Albuquerque Healthcare for the Homeless	COLA – Cost-of-Living Adjustment	GDP – Gross Domestic Product
AHO – Administrative Hearing Office	COP – Community Oriented Policing	GIS – Geographic Information System
AMAFCA – Albuquerque Metropolitan Arroyo Flood Control Authority	CPI-U – Consumer Price Index for all Urban Consumers	GO BONDS – General Obligation Bonds
APD – Albuquerque Police Department	CPOA – Civilian Police Oversight Agency	GPPAP – Groundwater Protection Policy and Action Plan
APOA – Albuquerque Police Officers Association union	CYFD – Children Youth and Families Department	GRT – Gross Receipts Tax
APS – Albuquerque Public Schools	DEII – Double Eagle II – Aviation department reliever airport facility	HEART – Humane and Ethical Animal Rules and Treatment
ARRA – American Recovery and Reinvestment Act	DFA – Department of Finance and Administration	HESG – Hearth Emergency Solutions Grant
ATC – Alvarado Transportation Center	DMD – Department of Municipal Development	HR – Human Resources
AV – Aviation Department	DOJ – Department of Justice	HUD – U.S. Department of Housing and Urban Development
BEA – Bureau of Economic Analysis	DRB – Development Review Board	HVAC – Heating Ventilation and Air Conditioning
BBER – University of New Mexico, Bureau of Business and Economic Research	D/S – Debt Service	IA – Internal Audit
BioPark – Albuquerque Biological Park	DSA – Department of Senior Affairs	IDOH – Indirect Overhead
	DTI – Department of Technology and Innovation	IG – Inspector General
	EDD – Economic Development Department	IAFF – International Association of Fire Fighters union
	EHS – Early Head Start	IHS – HIS Global Insight Economic Forecasting
	EPA – Environmental Protection	

ACRONYMS AND ABBREVIATIONS

IPRA – Inspection of Public Records Act

IRDC – International Research Development Council

JAG – Judge Advocate General

LUCC – Landmarks & Urban Conservation Commission

MHz – Megahertz

MSA – Metropolitan Statistical Area

MRCOG – Mid Region Council of Governments

MOU – Memorandum of Understanding

NAEYC – National Association for the Education of Young Children

NMFA – NM Finance Authority

NSP – Neighborhood Stabilization Program

OMB – Office of Management and Budget

OSHA – Occupational Safety and Health Administration

PERA – Public Employees Retirement Association

PILOT – Payment in Lieu of Taxes

PR – Parks and Recreation Department

QTR – Quarter

RFB – Request for Bid(s)

RFP – Request for Proposal(s)

RHCA – Retiree Health Care Authority

RO – Revised Ordinances (City of Albuquerque)

RTCC – Real Time Crime Center

SAD – Special Assessment District

SBCC – South Broadway Cultural Center

SFP – Summer Food Program

SHSGP – State Homeland Security Grant Program

SID – Special Investigations Division

SOBO – Sexually Oriented Business Ordinance

SW – Solid Waste Management Department

T & A – Trust and Agency

TRFR – Transfer

UETF – Urban Enhancement Trust Fund

UNC – Unclassified Position

UNM – University of New Mexico

UNMH – University of New Mexico Hospital

USDOJ – United States Department of Justice

VoIP – Voice over Internet Protocol

WF HSNG – Workforce Housing

YDI – Youth Development Inc.

YR – Year

GLOSSARY OF TERMS

ACCRUED EXPENSES: Expenses incurred, but not yet paid for.

ADJUSTMENTS FOR POLICY DIRECTION CHANGES: Proposed adjustment to the maintenance-of-effort budget both positive and negative which is considered major policy issues.

ANNUALIZED COSTS: Costs to provide full-year funding for services initiated and partially funded in the prior year.

APPROPRIATION: Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits.

APPROPRIATIONS RESOLUTION: Legal means to enact an appropriation request, e.g., annual operating budget.

AUDIT: Official examination of financial transactions and records to determine results of operations and establish the City's financial condition.

BASE BUDGET: Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes.

BONDED INDEBTEDNESS / BONDED DEBT: That portion of indebtedness represented by outstanding general obligation or revenue bonds.

CAPITAL BUDGET: Plan of proposed capital outlays and the means of financing them.

COMMUNITY POLICING: A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration.

DEBT SERVICE FUND: Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt.

DEPARTMENT ID: A PeopleSoft term for a cost center. The DeptID is required on all transactions to identify a responsible entity. DeptIDs are managed below the program strategy level and are the smallest cost center for budgetary accountability and control.

DESIRED COMMUNITY CONDITION: A condition that describes in detail what future achievement of a particular Five-Year Goal would look like.

ENCUMBRANCES: Commitments of appropriated monies for goods and services to be delivered in the future.

ENTERPRISE FUND: Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges.

FISCAL YEAR: In Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period.

FUND: Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters.

FUND BALANCE: The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals fund balance. Fund balance is affected by beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

GENERAL FUND: Fund which accounts for all assets and liabilities associated with operating city government which are not required to be accounted for in other funds.

GENERAL OBLIGATION BONDS: Bonds with payment pledged on full faith and credit of issuing government.

GOALS: General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City.

IMPACT FEES: Fees assessed by the city to compensate for additional costs associated with the type and location of new development.

INDIRECT OVERHEAD: Cost of central services allocated back to a fund through a cost allocation plan.

INTERFUND TRANSFER: Legally authorized transfers from one fund to another fund.

INTERGOVERNMENTAL REVENUES: Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

MAINTENANCE-OF-EFFORT: Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases.

NON-RECURRING: Expenditure or revenue occurring only once, or within a limited time frame.

OBJECTIVES: Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

OPERATING BUDGET: The annual budget of an entity stated in terms of classification, functional categories, and accounts. It contains estimates of the total value of resources required for the performance of the operation and is used to keep track of day to day expenditures.

OPERATING REVENUES: Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services.

GLOSSARY OF TERMS

PAYMENT IN LIEU OF TAXES (PILOT): Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds.

PERFORMANCE MEASURES: A means of assessing progress toward achieving predetermined goals and quantifying the effectiveness of department activities.

PROGRAM STRATEGY: The unit of appropriations and expenditure that ties related department ID's together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals.

PUBLIC SAFETY QUARTER CENT TAX: A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

RECURRING EXPENDITURES: Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future.

RECURRING REVENUES: Revenues generated each and every year.

RESERVE: Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

RETAINED EARNINGS: Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year.

REVENUES: Amounts received from taxes, fees, and other sources during the fiscal year.

REVERSIONS: The return of the unused portion of an appropriation to the fund from which the appropriation was made, normally after the last day of an appropriation's availability period.

SAFER: American Society for the Prevention of Cruelty to Animals (ASPCA) developed training course which is used to determine the aggressiveness of canines.

TRANSPORTATION INFRASTRUCTURE TAX: A quarter cent gross receipts tax designated to fund improvements of transportation systems for the benefit of the City.

UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE: Fund equity of governmental funds and trust funds not set aside for any specific purpose.

VOICE OVER INTERNET PROTOCOL (VoIP): A form of technology that allows for speech communication via the Internet.

WORKING CAPITAL: The excess of current assets over current liabilities at any time.

NUMERIC LIST OF FUND NAMES BY CATEGORY

GENERAL FUNDS:

110 General

SPECIAL REVENUE/GRANT/PROJECT FUNDS:

205 Community Development Block Grants
225 Culture and Recreation Projects
235 Albuquerque Biological Park Projects
265 Operating Grants
266 ARRA Operating Grant Fund
280 Law Enforcement Protection Projects
730 Vehicle/Computer Projects

SPECIAL REVENUE FUNDS:

210 Fire
220 Lodgers' Tax
221 Hospitality Fee
242 Air Quality
243 Heart Ordinance
250 Senior Services Provider
282 Gas Tax Road
290 City/County Facilities

NON-ENTERPRISE DEBT SERVICE FUNDS:

405 Sales Tax Refunding Debt Service
410 Fire Debt Service Fund
415 General Obligation Bond Debt Service

ENTERPRISE FUNDS:

611 Aviation Operating
615 Airport Revenue Bond Debt Service
641 Parking Facilities Operating
645 Parking Facilities Debt Service
651 Refuse Disposal Operating
655 Refuse Disposal System Debt Service
661 Transit Operating
667 Transit Debt Service Fund
671 Apartments
675 Apartments Debt Service
681 Golf Operating
685 Golf Debt Service
691 Baseball Stadium Operating
695 Baseball Stadium Debt Service

INTERNAL SERVICE FUNDS:

705 Risk Management
715 Supplies Inventory Management
725 Fleet Management
735 Employee Insurance
745 Communications Management

TRUST AND AGENCY FUND:

851 Open Space Expendable Trust (Inactive FY/17)

FUNDS REFERENCED:

240 City Housing
275 Metropolitan Redevelopment
305 Capital Acquisition
306 ARRA Capital Fund
335 Quality of Life
336 BioPark Tax
340/341 Infrastructure Tax
345 Impact Fees Construction
501 Special Assessment Debt Service
613 Airport Capital and Deferred Maintenance
643 Parking Capital Fund
653 Refuse Disposal Capital
663 Transit Grants
665 Transit Capital Grants
683 Golf Course Capital
820 Trust & Agency
850 Acquisition and Management of Open Space -
Principal
861 Urban Enhancement Expendable Trust

GENERAL FUND PROGRAM STRATEGY

BREAK DOWN BY GOAL

HUMAN AND FAMILY DEVELOPMENT GOAL 1

Cultural Services:

CIP Libraries
Explora
Public Library

Public Education Partner
Homeless Supportive Services
Transitional Housing
Strategic Support

Environmental Health:

Consumer Health Protection
Urban Biology

Parks and Recreation:

Recreation
Aquatics

Family and Community Services:

Affordable Housing
Community Recreation
Early Childhood Education
Emergency Shelter Services
Health and Human Services
Mental Health Services

Senior Affairs:

Basic Services
Strategic Support
Well Being

PUBLIC SAFETY GOAL 2

Animal Welfare:

Albuquerque Animal Care Center

Fire Prevention/Fire Marshal's Office
Logistics
Technical Services
Training

Civilian Police Oversight Agency:

Civilian Police Oversight

Police:

Administrative Support
Investigative Services
Neighborhood Policing
Prisoner Transport
Professional Accountability
Off Duty Police Overtime
Transfer to Capital Acquisition Fund 305

Family and Community Services:

Youth Gang Contracts
Substance Abuse

Fire:

AFD Headquarters
Dispatch
Emergency Response

PUBLIC INFRASTRUCTURE GOAL 3

City Support Functions:

Transfer to Sales Tax Refunding D/S Fund 405

Strategic Support

Streets
Street Services
Transfer to Gas Tax Road Fund 282
Transfer to Stadium Operations Fund 691

Municipal Development:

Construction
Design Recovered Storm Drain and Transport
Special Events Parking
Storm Drainage

Transit:

Transfer to Transit Operating Fund 661

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

SUSTAINABLE COMMUNITY DEVELOPMENT GOAL 4

Municipal Development:

Design Recovered Parks and CIP

Parks and Recreation:

Parks Management
Strategic Support
CIP Funded Employees
Transfer to Capital Acquisition Fund 305

Planning:

Code Enforcement
One Stop Shop
Urban Design and Development
Strategic Support
Real Property

ENVIRONMENTAL PROTECTION GOAL 5

Cultural Services:

Biological Park
CIP Biological Park

Parks and Recreation:

Open Space Management

Environmental Health:

Environmental Services
Strategic Support

ECONOMIC VITALITY GOAL 6

Economic Development:

Convention Center
Economic Development
Economic Development Investments
International Trade

COMMUNITY AND CULTURAL ENGAGEMENT GOAL 7

Cultural Services:

Anderson/Abruzzo Balloon Museum
Community Events
Museum
Public Art Urban Enhancement
Strategic Support - CS

City Support Functions:

Downtown Clean and Safe
Downtown ABQ Main Street

Office of the City Clerk:

Office of the City Clerk

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS GOAL 8

Chief Administrative Officer:

Chief Administrative Officer

City Support Functions:

Dues and Memberships

Early Retirement

Jt Committee on Intergov. Legislative Relations

Open and Ethical Elections

Transfer to Hospitality Fee Fund 221

Transfer to Operating Grants Fund 265

Transfer to Capital Acquisition Fund 305

Transfer to Refuse Disposal Fund 651

Transfer to Fleet Management Fund 725

Transfer to Vehicle/Comp.Replacement Fund 730

Council Services:

Council Services

Finance and Administrative Services:

Accounting

Citizen Services

Financial Support Services

Office of Management & Budget

Purchasing

Strategic Support - DFAS

Treasury Services

Human Resources:

Personnel Services

Legal:

Legal Services

Mayor's Office:

Mayor's Office

Municipal Development Department:

City Buildings

Transfer to City/County Facilities Fund 290

Office of the City Clerk:

Administrative Hearing Office

Office of Internal Audit and Investigations:

Office of Internal Audit

Office of the Inspector General:

Inspector General

Technology and Innovation:

Information Services

Data Management for APD

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

The tables below reflect all budgeted permanent FTE's for FY/15-FY/17, first by fund, then by department. Temporary and seasonal employees are not included as those are budgeted as fixed dollar amounts managed by departments. Position changes by department are included in the individual department narratives.

	ACTUAL FY/15	ORIGINAL BUDGET FY/16	REVISED BUDGET FY/16	ESTIMATED ACTUAL FY/16	APPROVED BUDGET FY/17
TOTAL EMPLOYMENT:	5,785	5,788	5,793	5,801	5,825
Numerical Change from Prior Yr	34	3	5	8	24
Percentage Change from Prior Yr	0.6%	0.1%	0.1%	0.1%	0.4%
COMPONENTS:					
General Fund	3,973	3,976	3,979	3,985	4,039
Enterprise Funds					
Aviation Fund - 611	280	280	280	281	281
Parking Facilities Fund - 641	38	38	38	38	38
Refuse Disposal Fund - 651	457	457	458	458	461
Transit - 661	539	541	541	541	541
Golf Fund - 681	38	38	38	38	38
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,354	1,356	1,357	1,358	1,361
Other Funds					
Air Quality Fund - 242	29	29	29	29	29
Senior Services Provider - 250	52	52	52	52	52
Gas Tax Road Fund - 282	57	59	59	59	59
City/County Building Operations - 290	16	16	16	16	16
Risk Management - 705	35	35	35	35	35
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	39	35	35	35	35
Employee Insurance - 735	11	11	11	12	12
Communications Mgmt - 745	18	18	18	18	18
Open Space - 851	33	33	33	33	0
Total Other Funds	299	297	297	298	265
Grant Funds					
Community Development - 205	21	21	21	21	18
Housing Bond - 240	1	1	1	1	0
Operating Grants - 265	116	116	117	117	121
Transit Operating Grant - 663	21	21	21	21	21
Total Grant Funds	159	159	160	160	160
TOTAL EMPLOYMENT	5,785	5,788	5,793	5,801	5,825

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/15	ORIGINAL BUDGET FY/16	REVISED BUDGET FY/16	ESTIMATED ACTUAL FY/16	APPROVED BUDGET FY/17
ANIMAL WELFARE DEPARTMENT					
Albuquerque Animal Care Center	139	139	141	141	141
TOTAL FULL-TIME POSITIONS	139	139	141	141	141
AVIATION ENTERPRISE FUND					
Aviation Management & Professional Support - 611	30	30	30	31	31
Airport Operations, Maintenance, Security - 611	250	250	250	250	250
TOTAL FULL-TIME POSITIONS	280	280	280	281	281
CHIEF ADMINISTRATIVE OFFICER DEPARTMENT					
Chief Administrative Officer	21	14	14	14	14
TOTAL FULL-TIME POSITIONS	21	14	14	14	14
CIVILIAN POLICE OVERSIGHT AGENCY					
Civilian Police Oversight	0	8	8	8	8
TOTAL FULL-TIME POSITIONS	0	8	8	8	8
COUNCIL SERVICES					
Council Services	26	26	26	27	27
TOTAL FULL-TIME POSITIONS	26	26	26	27	27
CULTURAL SERVICES					
Anderson/Abruzzo Balloon Museum	7	7	7	7	8
Biological Park	129	129	129	129	129
Biological Park - CIP	1	1	1	2	5
Community Events	15	15	15	15	15
Museum	30	30	30	30	30
Public Art Urban Enhancement	4	4	4	4	4
Public Library	131	131	131	131	131
Public Library - CIP	1	1	1	1	1
Strategic Support - CS	15	15	15	15	15
TOTAL FULL-TIME POSITIONS	333	333	334	334	338
ECONOMIC DEVELOPMENT DEPARTMENT					
Convention Center	1	1	1	1	1
Economic Development	8	8	8	8	8
Economic Development Investment	0	0	0	0	1
TOTAL FULL-TIME POSITIONS	9	9	9	9	10

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/15	ORIGINAL BUDGET FY/16	REVISED BUDGET FY/16	ESTIMATED ACTUAL FY/16	APPROVED BUDGET FY/17
ENVIRONMENTAL HEALTH					
Consumer Health Protection	14	14	14	15	15
Environmental Services	5	5	5	5	5
Urban Biology	4	4	4	4	4
Strategic Support	6	6	6	6	6
Operating Permits - 242	16	16	16	16	16
Vehicle Pollution Management - 242	13	13	13	13	13
Operating Grants Fund - 265	17	17	17	17	17
TOTAL FULL-TIME POSITIONS	75	75	75	76	76
FAMILY AND COMMUNITY SERVICES					
Provide Community Recreation	53	53	53	54	54
Early Childhood Education	95	95	95	95	95
Health and Social Services	12	12	12	12	12
Mental Health Services	2	2	2	2	2
Partner with Public Education	8	8	8	11	11
Strategic Support	16	16	16	16	15
Substance Abuse Treatment & Prevention	4	4	4	4	4
Strategic Support - 205	5	5	5	5	3
Develop Affordable Housing - 205	15	15	15	15	15
Prevent Neighborhood Deterioration - 205	1	1	1	1	0
Housing Bond Fund - 240	1	1	1	1	0
Community Recreation - 265	1	1	1	1	1
Early Childhood Education - 265	63	63	63	63	63
Strategic Support - 265	4	4	4	4	8
Area Agency on Aging - 265	5	5	5	5	6
TOTAL FULL-TIME POSITIONS	285	285	285	289	289
FINANCE AND ADMINISTRATIVE SERVICES					
Accounting	39	39	39	39	39
Citizen Services	52	52	52	51	51
ERP- E Government	19	0	0	0	0
Information Services	43	0	0	0	0
Office of Management and Budget	8	8	8	8	8
Purchasing and Office Services	13	14	14	15	15
Real Property	9	0	0	0	0
Strategic Support	3	3	3	3	3
Treasury	15	15	15	15	8
Risk - Administration - 705	9	9	9	9	9
Safety Office / Loss Prevention - 705	14	14	14	14	14
Tort & Other Claims - 705	4	4	4	4	4
Workers' Compensation - 705	6	6	6	6	6
Materials Management - 715	9	9	9	9	9
Fleet Management - 725	39	35	35	35	35
City Communications - 745	18	0	0	0	0
TOTAL FULL-TIME POSITIONS	300	208	208	208	201

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/15	ORIGINAL BUDGET FY/16	REVISED BUDGET FY/16	ESTIMATED ACTUAL FY/16	APPROVED BUDGET FY/17
FIRE					
AFD Headquarters	20	20	20	20	20
Dispatch	31	31	31	38	38
Emergency Response	580	580	580	585	585
Fire Marshal's Office	37	37	37	29	29
Logistics	11	11	11	12	12
Technical Services	6	6	6	0	0
Training	17	17	17	15	15
TOTAL FULL-TIME POSITIONS	702	702	702	699	699
HUMAN RESOURCES					
Personnel Services	21	21	21	22	22
Unemployment Compensation Risk Fund - 705	2	2	2	2	2
Employee Insurance Fund - 735	11	11	11	12	12
TOTAL FULL-TIME POSITIONS	34	34	34	36	36
LEGAL					
Safe City Strike Force	12	0	0	0	0
Legal Services	46	58	58	58	59
TOTAL FULL-TIME POSITIONS	58	58	58	58	59
MAYOR DEPARTMENT					
Mayor's Office	6	6	6	6	6
TOTAL FULL-TIME POSITIONS	6	6	6	6	6
MUNICIPAL DEVELOPMENT					
Design Recovered	24	23	23	22	23
Facilities	107	109	109	108	108
Strategic Support	24	24	24	25	25
Construction	18	18	18	16	16
Design Recovered Parks and CIP	50	50	50	49	49
Street CIP/Trans Infrastructure Tax	59	58	58	61	61
Storm Drainage	18	18	18	19	23
Street Services	49	47	47	47	47
Gas Tax Road Fund - 282	57	59	59	59	59
City/County Building Fund - 290	16	16	16	16	16
Parking Services - 641	38	38	38	38	38
Baseball Stadium Fund - 691	2	2	2	2	2
TOTAL FULL-TIME POSITIONS	462	462	462	462	467

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/15	ORIGINAL BUDGET FY/16	REVISED BUDGET FY/16	ESTIMATED ACTUAL FY/16	APPROVED BUDGET FY/17
OFFICE OF INTERNAL AUDIT					
Internal Audit	7	7	7	7	7
TOTAL FULL-TIME POSITIONS	7	7	7	7	7
OFFICE OF INSPECTOR GENERAL					
Inspector General	3	3	3	3	3
TOTAL FULL-TIME POSITIONS	3	3	3	3	3
OFFICE OF THE CITY CLERK					
Administrative Hearing Officer	5	5	5	5	5
City Clerk	12	12	12	12	12
TOTAL FULL-TIME POSITIONS	17	17	17	17	17
PARKS AND RECREATION					
Firearms Safe	7	7	7	7	0
Recreation	18	18	18	18	19
Aquatics	19	19	19	19	19
Parks Management	134	134	134	134	134
Strategic Support - PR	11	11	11	11	11
CIP Funded Employees	8	8	8	8	8
Open Space	0	0	0	0	40
Bicycle Education Grant - 265	0	0	1	1	0
Affordable and Quality Golf - 681	38	38	38	38	38
Open Space Management - 851	33	33	33	33	0
TOTAL FULL-TIME POSITIONS	268	268	269	269	269
PLANNING					
Code Enforcement	41	41	41	38	44
Urban Design and Development	22	22	22	22	23
One Stop	75	75	75	75	80
Strategic Support	17	16	16	16	21
Real Property	0	9	9	9	9
TOTAL FULL-TIME POSITIONS	155	163	163	160	177
POLICE					
Administrative Support					
- Civilian	39	88	88	87	87
- Sworn	16	6	6	4	4
Communications and Records					
- Civilian	207	0	0	0	0
- Sworn	11	0	0	0	0
Family Advocacy Center					
- Civilian	6	0	0	0	0
- Sworn	80	0	0	0	0
Investigative Services					

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/15	ORIGINAL BUDGET FY/16	REVISED BUDGET FY/16	ESTIMATED ACTUAL FY/16	APPROVED BUDGET FY/17
- Civilian	97	116	116	119	119
- Sworn	132	213	213	197	197
Neighborhood Policing					
- Civilian	77	56	56	55	55
- Sworn	749	744	744	762	761
Prisoner Transport					
- Civilian	26	26	26	26	26
- Sworn	0	0	0	0	0
Professional Accountability					
- Civilian	3	166	166	168	168
- Sworn	12	37	37	38	38
Family Advocacy Center - 265					
- Civilian	1	0	0	0	0
Investigative Services - 265					
- Civilian	3	4	4	4	4
Office of Emergency Management - 265					
- Civilian	4	4	4	4	4
Neighborhood Policing - 265					
- Civilian	3	3	3	2	2
Total Civilian Full Time	466	463	463	465	465
Total Sworn Full Time	1,000	1,000	1,000	1,001	1,000
TOTAL FULL-TIME POSITIONS	1,466	1,463	1,463	1,466	1,465
SENIOR AFFAIRS					
Well Being	47	47	47	47	47
Strategic Support	8	8	8	8	8
Volunteerism - 265	8	8	8	9	9
Senior Services Provider - 250	52	52	52	52	52
TOTAL FULL-TIME POSITIONS	115	115	115	116	116
SOLID WASTE					
Administrative Services - 651	61	63	63	64	63
Clean City Division - 651	79	76	76	76	80
Collections - 651	147	154	154	153	184
Disposal - 651	63	63	63	63	67
Maintenance-Support Svc - 651	68	66	67	67	67
Recycling - 651	39	35	35	35	0
TOTAL FULL-TIME POSITIONS	457	457	458	458	461
TECHNOLOGY AND INNOVATION					
Information Services	0	61	61	62	63
Data Management for APD	0	8	8	8	8
City Communications - 745	0	18	18	18	18
TOTAL FULL-TIME POSITIONS	0	87	87	88	89

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/15	ORIGINAL BUDGET FY/16	REVISED BUDGET FY/16	ESTIMATED ACTUAL FY/16	APPROVED BUDGET FY/17
TRANSIT					
ABQ Ride -661	378	378	378	378	378
Facility Maintenance - 661	14	14	14	14	14
Paratransit Services - 661	99	99	99	99	99
Strategic Support -661	48	50	50	50	50
Operating Grants Fund - 265	7	7	7	7	7
Operating Grants Fund - 663	21	21	21	21	21
TOTAL FULL-TIME POSITIONS	567	569	569	569	569
TOTAL FULL-TIME POSITIONS:	5,785	5,788	5,793	5,801	5,825

CAPITAL APPENDIX

2015 ELECTION BOND QUESTIONS

Approved October 6, 2015

Election Bond Questions

Public Safety Bonds

Shall the City of Albuquerque issue \$12,900,000 of its general obligation bonds to design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire department facilities?

Senior, Family, Community Center, and Community Enhancement Bonds

Shall the City of Albuquerque issue \$12,160,000 of its general obligation bonds to plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire property for, city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects?

Parks and Recreation Bonds

Shall the City of Albuquerque issue \$10,710,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance, otherwise improve and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands, and trails?

Energy and Water Conservation, Public Facilities, and System Modernization Bonds

Shall the City of Albuquerque issue \$11,375,000 of its general obligation bonds to modernize, make energy and/or water-efficient, upgrade, equip, improve, acquire, design, survey, develop, construct, rehabilitate, renovate, maintain, expand, furnish, enhance, and otherwise improve, and to acquire property, vehicles and equipment for, public buildings, facilities, and systems?

Library Bonds

Shall the City of Albuquerque issue \$8,685,000 of its general obligation bonds to acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries?

Street Bonds

Shall the City of Albuquerque issue \$33,675,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, and bridges?

Election Bond Questions

Public Transportation Bonds

Shall the City of Albuquerque issue \$4,445,000 of its general obligation bonds to design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire property, vehicles, and equipment for public transportation facilities?

Storm Sewer System Bonds

Shall the City of Albuquerque issue \$14,240,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire property and equipment for the storm sewer system?

Museum, Zoo and Biological Park, and Cultural Facility Bonds

Shall the City of Albuquerque issue \$3,940,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance, landscape and otherwise improve, and to acquire artifacts, exhibits, animals, plant material, furnishings and equipment for City-owned museums, and cultural facilities or the Zoo, Aquarium and Botanic Garden?

Affordable Housing Bonds

Shall the City of Albuquerque issue \$4,495,000 of its general obligation bonds in support of the Workforce Housing Act to provide resources towards the construction and rehabilitation of high quality, permanently affordable housing for low to moderate working families, including affordable senior rental?

Metropolitan Redevelopment Bonds

Shall the City of Albuquerque issue \$2,375,000 of its general obligation bonds to plan, design, study, construct, develop, demolish, reconstruct, rehabilitate, renovate, modernize, preserve, secure, expand, equip, landscape, streetscape, repair, enhance, acquire or otherwise improve non-right of way and right of way land, property, facilities or infrastructure owned by the City of Albuquerque for Metropolitan Redevelopment Projects within adopted Metropolitan Redevelopment Areas in order to implement the objectives of the New Mexico Metropolitan Redevelopment Code?

**DECADE PLAN
2015-2023**

(Subject to Voter Approval
Every Two Years)

**G.O. BOND SUMMARY
SCOPE OF PROJECTS**

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
DMD/Streets						
	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000
DMD/Streets Total	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000
DMD/Storm Drainage						
	\$14,100,000	\$14,600,000	\$14,600,000	\$14,600,000	\$18,350,000	\$76,250,000
DMD/Storm Drainage Total	\$14,100,000	\$14,600,000	\$14,600,000	\$14,600,000	\$18,350,000	\$76,250,000
Parks & Recreation						
	\$8,650,000	\$12,000,000	\$11,500,000	\$11,000,000	\$14,000,000	\$57,150,000
Parks & Recreation Total	\$8,650,000	\$12,000,000	\$11,500,000	\$11,000,000	\$14,000,000	\$57,150,000
Public Safety						
Fire	\$5,685,000	\$6,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$25,685,000
Police	\$5,400,000	\$10,000,000	\$9,500,000	\$6,500,000	\$6,500,000	\$37,900,000
Public Safety Total	\$11,085,000	\$16,500,000	\$14,000,000	\$11,000,000	\$11,000,000	\$63,585,000
ABQ Ride/Transit						
	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000
ABQ Ride/Transit Total	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000
Community Facilities						
Animal Welfare	\$1,240,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,740,000
Cultural Services	\$11,000,000	\$22,550,000	\$20,050,000	\$18,650,000	\$18,050,000	\$90,300,000
DMD - Facilities, Energy, Security & Parking	\$1,500,000	\$4,800,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,800,000
Environmental Health	\$1,200,000	\$2,640,000	\$2,640,000	\$2,660,000	\$2,660,000	\$11,800,000
Family & Community Services	\$13,840,000	\$8,200,000	\$8,150,000	\$5,650,000	\$1,000,000	\$36,840,000
Finance & Administrative Services	\$6,570,000	\$7,800,000	\$8,150,000	\$8,150,000	\$8,150,000	\$38,820,000
Planning	\$2,900,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,400,000	\$17,800,000
Senior Affairs	\$1,600,000	\$3,500,000	\$5,000,000	\$5,000,000	\$1,000,000	\$16,100,000
Community Facilities Total	\$39,850,000	\$53,490,000	\$51,490,000	\$47,610,000	\$39,760,000	\$232,200,000

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Mandated Program/Set-Aside						
Council-Neighborhood Set-Aside	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
1% for each Bond Purpose-Public Art	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000
Mandated Program/Set-Aside Total	\$10,190,000	\$10,000,000	\$10,200,000	\$10,200,000	\$10,200,000	\$50,790,000
TOTALS	\$119,000,000	\$145,755,000	\$140,955,000	\$133,575,000	\$144,387,000	\$683,672,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
DMD/Streets						
University Boulevard Multi-Modal Improvements	\$2,500,000					\$2,500,000
Chappell Road	\$1,500,000					\$1,500,000
Central Avenue (TSM/ITS) Improvements	\$500,000	\$500,000	\$500,000			\$1,500,000
Reconstruct Major Streets	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Reconstruct Major Intersections	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Neighborhood Traffic Manag. and Advance Transportation Planning and Engineering (Streets)	\$700,000	\$800,000	\$800,000	\$800,000	\$950,000	\$4,050,000
Advance Right-of-Way Acquisition (Streets)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Ladera Road	\$1,500,000	\$2,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,000,000
Major Paving Rehabilitation	\$5,300,000	\$4,800,000	\$4,800,000	\$4,800,000	\$4,800,000	\$24,500,000
Intersection Signalization	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$11,500,000
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Bridge Repair	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,500,000
Mandatory Traffic Sign Replacement/Pavement Markings (Federal Mandate)	\$100,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$9,300,000
Safety and Intersection Improvements	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Public Works Funding (Streets)	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,400,000
Replace Street Maintenance Equipment	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$7,000,000
Street Lighting	\$500,000	\$425,000	\$425,000	\$425,000	\$425,000	\$2,200,000
Median and Interstate Landscaping	\$1,500,000	\$2,000,000	\$1,500,000	\$1,500,000	\$2,000,000	\$8,500,000
Trails and Bikeways (5% Mandate)	\$1,600,000	\$1,740,000	\$1,740,000	\$1,740,000	\$2,262,000	\$9,082,000
District 1 Medians	\$100,000					\$100,000
Downtown Walkability Improvements	\$900,000					\$900,000
Mile Hi District Lighting	\$300,000					\$300,000
Uptown Walkability Improvements	\$325,000					\$325,000
1st Street and Central Avenue Pedestrian Crossing	\$400,000					\$400,000
Alameda Boulevard Widening		\$1,500,000	\$2,000,000			\$3,500,000
Intersection Level of Service (LOS) Project		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Irving Boulevard Widening		\$1,000,000	\$1,000,000			\$2,000,000
Osuna Road Widening		\$2,200,000	\$2,500,000	\$2,500,000	\$2,500,000	\$9,700,000
Unser Improvements (Central to I-40)		\$1,000,000	\$1,200,000	\$1,200,000		\$3,400,000
Paseo del Norte			\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000
Central and Yucca Drive Street Realignment				\$500,000	\$3,000,000	\$3,500,000
San Pedro and Constitution Intersection				\$500,000		\$500,000
Westside Boulevard				\$2,500,000	\$5,000,000	\$7,500,000
90th and 106th Street Grade Separations					\$500,000	\$500,000
Central and Juan Tabo Intersection					\$500,000	\$500,000
Fourth Street Corridor Enhancements					\$1,500,000	\$1,500,000
Paradise Boulevard Widening					\$3,500,000	\$3,500,000
Totals	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000

DMD/Streets

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
University Boulevard Multi-Modal Improvements	\$2,500,000	Plan, design, acquire property, construct, and otherwise make improvements to University Boulevard between Rio Bravo and Lomas. These improvements may include but not be limited to bicycle lanes, pedestrian improvements, lighting, landscaping, queue jumpers, and geometric improvements.
Chappell Road	\$1,500,000	Plan, design, acquire property, construct, and otherwise make roadway and related improvements to the intersection of Chappell and Osuna, and Chappell Road between Renaissance and Osuna.
Central Avenue (TSM/ITS) Improvements	\$500,000	Plan, design, acquire property, construct, and otherwise make improvements to Central Avenue between 98th Street and Rio Grande. Analysis and design activities will consider a full range of travel modes, including but not limited to roadway, transit, lighting, landscaping, bikeway, and pedestrian enhancements.
Reconstruct Major Streets	\$2,000,000	Plan, design, acquire property, construct and otherwise make improvements to major arterial roadways throughout the City, to include, but not limited to lighting, landscaping, and purchase service vehicles.
Reconstruct Major Intersections	\$2,000,000	Plan, design, acquire property, construct, purchase equipment, and otherwise make improvements to major intersections throughout the City, to include, but not limited to lighting and landscaping.
Neighborhood Traffic Manag. and Advance Transportation Planning and Engineering (Streets)	\$700,000	Conduct transportation planning, environmental and engineering evaluations which may include but is not necessarily limited to data research, traffic needs analysis, traffic calming, preliminary plan layout, aerial mapping and design and/or construction activities and other activities as required. Staff completes traffic calming efforts in conjunction with the City's Traffic Calming Policy -- Streets Traffic Enhancement Program (STEP). The majority of this work will support improvements on streets and/or activity centers.

DMD/Streets

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Advance Right-of-Way Acquisition (Streets)	\$1,000,000	Purchase rights-of-way for arterial and collector roadways, as designated in the approved Long Range Major Street Plan, where the early purchase is economically prudent, or where the preservation of right-of-way for completion of arterial and collector roadways is necessary to ensure development of the major street system.
Ladera Road	\$1,500,000	Plan, design, acquire property, construct and otherwise make improvements to Ladera Road between Gavin and Coors. This is a phased project with the first phase of construction starting in 2015.
Major Paving Rehabilitation	\$5,300,000	Plan, design, and repave streets that are at or near the end of their expected life span; plan, design, and reconstruct bridges and major intersections; and, purchase related equipment and service vehicles to support these activities. This is an ongoing project. Based on the service life of asphalt pavement of 20 years and an inventory of over 4,600 lane miles of roads.
Intersection Signalization	\$2,300,000	Construct, install, modify, upgrade and otherwise improve existing traffic signals/intersection control. Purchase related equipment, service vehicles and computer systems required for the operation of the intersection signalization. 100% of this work will support improvements on corridors and/or in activity centers.
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)	\$1,000,000	Plan, design, construct, replace, expand, upgrade and otherwise improve the Albuquerque Traffic Management System/Intelligent Traffic System (ITS). Purchase related equipment, service vehicles and computer systems required for the operation of ITS. 100% of these funds will support improvements on corridors and/or in activity centers.
Bridge Repair	\$900,000	Plan, design, purchase right-of-way, construct, repair, rehab, and reconstruct bridge facilities throughout the City and purchase related equipment. NMDOT provides bridge inspections for the City. Annual inspections are used to determine program needs.

DMD/Streets

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Mandatory Traffic Sign Replacement/Pavement Markings (Federal Mandate)	\$100,000	Plan, design, inventory, and replace regulatory and informational street signs to meet current Federal requirements. Purchase related equipment service vehicles and computer systems required to implement the new sign requirements. In 2009 the FHWA required that all signs meet new sign standards. This 10 year program is the only alternative to meet the new requirements.
Safety and Intersection Improvements	\$2,000,000	Plan, design, purchase right-of-way, construct, and otherwise improve and install safety and intersection improvements. Purchase related equipment, service vehicles and computer systems required for the safe operation of the street system. The majority of this work will support improvements on corridors and/or activity centers.
Public Works Funding (Streets)	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements to streets, which may include but is not limited to the purchase of vehicles and equipment.
Replace Street Maintenance Equipment	\$1,400,000	Replace equipment associated with street sweeping for air quality and NPDES compliance; unpaved road maintenance including surfacing of dirt roads and repairs due to storm and shoulder maintenance; concrete repairs including request for installation of American's with Disabilities Act (ADA) facilities; pavement maintenance including pothole repairs; and preparation work for contract maintenance.
Street Lighting	\$500,000	Rehabilitate and/or replace arterial and residential street lighting throughout the City.
Median and Interstate Landscaping	\$1,500,000	Plan, design, and construct landscaping and aesthetic improvements on city streets and interstate facilities. This project is expected to continue in subsequent years until all City medians are landscaped. Funding for interstate landscaping leverages 2.5 percent of State DOT roadway projects within the City limits.
Trails and Bikeways (5% Mandate)	\$1,600,000	Plan, design, acquire property, construct, and otherwise make improvements to trails and bikeways throughout the City.
District 1 Medians	\$100,000	Plan, design, and construct landscaping and aesthetic improvements to District 1 medians.

DMD/Streets

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Downtown Walkability Improvements	\$900,000	Plan, design, acquire property, equip and construct pedestrian improvements to the Downtown area, including but not limited to the improvements recommended in the Downtown Walkability Study completed by Jeff Speck.
Mile Hi District Lighting	\$300,000	Plan, design, equip, install and construct street lighting improvements in the Mile Hi District.
Uptown Walkability Improvements	\$325,000	Plan, design, acquire property, equip and construct pedestrian improvements to the Uptown Area.
1st Street and Central Avenue Pedestrian Crossing	\$400,000	DMD, in cooperation with Transit and MRA/Planning, to plan, design, acquire property, equip, construct, and install improvements to the 1st Street and Central Avenue Rail Pedestrian Crossing, including but not limited to changes to elevation of sidewalks; pedestrian improvements and connections to the Alvarado Transit Center, the Albuquerque Convention Center, the Innovate ABQ site on the northeast side of the crossing, the City Redevelopment site on the northwest side of the crossing and the Bernalillo County property on the southeast side of the crossing; streetscape rail road track improvements; and modifications at the crossing of the rail road tracks.
Total	\$30,725,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
DMD/Storm Drainage						
NPDES Stormwater Quality MS4 Permit Compliance	\$2,000,000	\$2,200,000	\$2,500,000	\$3,000,000	\$3,500,000	\$13,200,000
Martineztown Storm Drain Rehabilitation	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Storm Drain and Pump Station Rehab	\$1,500,000	\$1,900,000	\$2,000,000	\$2,600,000	\$3,100,000	\$11,100,000
Emergency Action Plans and Rehabilitation for City Dams	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
Advanced Planning and Engineering	\$200,000	\$200,000	\$200,000	\$200,000	\$350,000	\$1,150,000
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,500,000	\$5,500,000
Mid-Valley Storm Drainage Improvements	\$1,300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,300,000
South Broadway Master Plan Drainage Improvements	\$1,000,000	\$1,300,000	\$1,000,000	\$1,000,000		\$4,300,000
Loma Hermosa NW Flooding Relief	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Arroyo Flash Flood Indication System	\$300,000	\$250,000				\$550,000
Phoenix NE Storm Drain	\$1,000,000	\$1,000,000				\$2,000,000
Kirtland Airforce Base South Detention Basin	\$50,000	\$700,000				\$750,000
Gibson-San Mateo Flood Plain Mitigation	\$50,000				\$3,000,000	\$3,050,000
Hahn Arroyo Structural Rehab and Water Quality Features	\$1,000,000					\$1,000,000
McKnight and Mary Ellen Storm Drains	\$400,000					\$400,000
Townsend SW	\$900,000					\$900,000
Montgomery NE Storm Drain	\$700,000					\$700,000
Quaker Heights Storm Sewer Improvements	\$300,000					\$300,000
Bear Canyon Arroyo Channel Stabilization		\$800,000				\$800,000
Dallas NE Storm Drain		\$550,000	\$2,500,000	\$1,400,000		\$4,450,000
Southern Blvd SE Storm Drain		\$1,300,000				\$1,300,000
La Charles/Georgene SD System (a.k. a. Phoenix SD)			\$2,000,000			\$2,000,000
Morris NE Storm Drain System				\$2,000,000		\$2,000,000
Chelwood Park NE Storm Drain					\$3,500,000	\$3,500,000
Totals	\$14,100,000	\$14,600,000	\$14,600,000	\$14,600,000	\$18,350,000	\$76,250,000

DMD/Storm Drainage

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
NPDES Stormwater Quality MS4 Permit Compliance	\$2,000,000	Plan, design, acquire property, purchase related equipment, construct and otherwise make improvements necessary to ensure compliance with the EPA MS4 Permit. Actions to ensure compliance may include, but are not necessarily limited to: public education programs, stormwater monitoring and/or design and construction of storm facilities.
Martineztown Storm Drain Rehabilitation	\$1,000,000	Plan, design, acquire property, construct, and purchase equipment and service vehicles necessary for storm drain rehabilitation activities including pump stations in Martineztown and other City projects.
Storm Drain and Pump Station Rehab	\$1,500,000	Plan, design, acquire property, construct, and purchase equipment and service vehicles necessary for storm drain and pump station rehabilitation activities.
Emergency Action Plans and Rehabilitation for City Dams	\$400,000	Plan, design, acquire property, construct, and purchase related equipment required to develop Emergency Action Plans for City-owned, non-jurisdictional dams, and developing inundation mapping and evacuation mapping.
Advanced Planning and Engineering	\$200,000	Long-term planning, engineering, and drainage management studies to help provide a logical and meaningful Storm Drainage Program. Activities are used to fund the planning, design, land acquisition, and construction of individual projects as necessary.
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$1,000,000	Plan, design and construct Best Management Practice facilities and related improvements to improve stormwater quality. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Mid-Valley Storm Drainage Improvements	\$1,300,000	Plan, design, and construct storm drain improvements in the Broadway, Santa Barbara-Martinez area, Downtown and Barelás Neighborhood area as per the Mid-Valley Drainage Master Plan. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.

DMD/Storm Drainage

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
South Broadway Master Plan Drainage Improvements	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to implement the recommended improvements in the South Broadway Drainage Master Plan. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Loma Hermosa NW Flooding Relief	\$1,000,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement new storm drain improvements on Loma Hermosa between Hanover NW and Atrisco NW.
Arroyo Flash Flood Indication System	\$300,000	Plan, design, and install the Arroyo Flash Flood Indication System for the Embudo Arroyo to warn the general public of potential storm conditions that may exist within the arroyo system. Project is a joint effort between the City and AMAFCA.
Phoenix NE Storm Drain	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to implement channel stabilization.
Kirtland Airforce Base South Detention Basin	\$50,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to provide detention, water quality, and flood control for runoff. Project is a joint effort between the City and AMAFCA.
Gibson-San Mateo Flood Plain Mitigation	\$50,000	Study, plan, design, acquire property, construct, and otherwise make improvements to install new storm drain system, including but not limited to inlets, manholes, and pipes.
Hahn Arroyo Structural Rehab and Water Quality Features	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to rehabilitate drainage infrastructure.
McKnight and Mary Ellen Storm Drains	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to install new storm drainage system, including but not limited to inlets, manholes, and pipes. Actions will eliminate an existing 100-year flood plain in the neighborhood.
Townsend SW	\$900,000	Plan, design, acquire property, construct, and otherwise install and improve storm drainage system, including but not limited to inlets, manholes, and pipes.

DMD/Storm Drainage

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Montgomery NE Storm Drain	\$700,000	Plan, design, acquire property, construct, and otherwise install and improve storm drainage system, including but not limited to inlets, manholes, and pipes.
Quaker Heights Storm Sewer Improvements	\$300,000	Plan, design, acquire property, construct and otherwise install waterline service for the purpose of installing fire hydrants and associated appurtenances for the Quaker Heights subdivision.
Total	\$14,100,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Parks & Recreation						
Park Renovation	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Recreation Facility Renovations	\$900,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,900,000
Swimming Pool Renovation	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,750,000
Open Space Land Acquisition and Facility Improvements	\$200,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,200,000
Balloon Fiesta Park Improvements	\$450,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,450,000
New Park Development and Land Acquisition	\$850,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,850,000
North Domingo Baca Swimming Pool	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$2,000,000	\$6,000,000
Vehicle and Equipment	\$800,000					\$800,000
Alamosa Skate Park Improvements	\$300,000					\$300,000
Los Altos Pool / Park	\$700,000	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000	\$6,700,000
Coronado Park Improvements	\$200,000					\$200,000
District 5 Park Improvements	\$500,000					\$500,000
118th St. Regional Sports Complex		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Park Development at the New Westgate Center Site		\$1,000,000	\$500,000			\$1,500,000
Totals	\$8,650,000	\$12,000,000	\$11,500,000	\$11,000,000	\$14,000,000	\$57,150,000

Parks & Recreation

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Park Renovation	\$2,000,000	Plan, design, construct, renovate and otherwise improve Parks.
Recreation Facility Renovations	\$900,000	Plan, design, construct, equip and otherwise improve existing recreation facilities to include but not limited to softball fields, tennis courts, buildings and the Mondo track.
Swimming Pool Renovation	\$750,000	Plan design, construct, equip and otherwise improve the 15 aquatic facilities run by Parks and Recreation.
Open Space Land Acquisition and Facility Improvements	\$200,000	Purchase, fence, and protect properties for the Open Space program. Plan, design, construct Open Space Properties for renovation purposes.
Balloon Fiesta Park Improvements	\$450,000	Plan, design, construct, equip and otherwise improve Balloon Fiesta Park.
New Park Development and Land Acquisition	\$850,000	To purchase land for new parks. To plan, design, construct and otherwise improve undeveloped land for park purposes.
North Domingo Baca Swimming Pool	\$1,000,000	To plan, design, construct and equip an aquatics facility at North Domingo Baca Park.
Vehicle and Equipment	\$800,000	To replace maintenance vehicles and equipment for the Parks and Recreation fleet.
Alamosa Skate Park Improvements	\$300,000	Plan, design, construct and equip improvements to the Alamosa Skate Park.
Los Altos Pool / Park	\$700,000	Plan, design, renovate, construct, equip and otherwise improve to the Los Altos Pool and Park.
Coronado Park Improvements	\$200,000	Plan, design, renovate, construct and otherwise make improvements to Coronado Park.
District 5 Park Improvements	\$500,000	Plan, design, construct, renovate and otherwise improve Parks within City Council District 5.
Total	\$8,650,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Public Safety						
<i>Fire</i>						
Apparatus Replacement	\$2,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,500,000
Facility Repair, Renovation, and Rehabilitation	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Construction of Fire Station 9	\$2,000,000	\$2,000,000				\$4,000,000
Fire Station 4 Rescue Vehicle	\$185,000					\$185,000
Totals	\$5,685,000	\$6,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$25,685,000

Public Safety

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Fire</i>
Apparatus Replacement	\$2,500,000	To purchase and replace emergency response apparatus and support vehicles, including but not limited to Fire Engines, Ladder Trucks, EMS Rescue Trucks, HazMat Rescue Vehicles, Heavy Technical Rescue Vehicles, Wildland Brush Trucks, light Pickups, and Sedans.
Facility Repair, Renovation, and Rehabilitation	\$1,000,000	To plan, design, construct, repair, renovate, equip, and otherwise improve Albuquerque Fire Department facilities.
Construction of Fire Station 9	\$2,000,000	To acquire the funds necessary to plan, design, construct, landscape, furnish, and equip a new fire station to replace current Fire Station 9, in phase one of a two-phase capital acquisition program.
Fire Station 4 Rescue Vehicle	\$185,000	Purchase a rescue vehicle for Fire Station 4.
Total	\$5,685,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Public Safety						
<i>Police</i>						
Marked Police Vehicles	\$4,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$16,000,000
Renovation and Repair of APD Facilities	\$1,000,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$3,500,000
Southeast Area Command	\$400,000	\$3,000,000	\$3,000,000			\$6,400,000
APD Radio Communication Upgrade		\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,000,000
Totals	\$5,400,000	\$10,000,000	\$9,500,000	\$6,500,000	\$6,500,000	\$37,900,000

Public Safety

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Police</i>
Marked Police Vehicles	\$4,000,000	Funding will be used to purchase marked and unmarked vehicles that meet obsolescence standards or that are damaged due to accidents.
Renovation and Repair of APD Facilities	\$1,000,000	Renovate, repair, construct, and equip APD facilities.
Southeast Area Command	\$400,000	Plan, design, construct, and otherwise improve the Southeast Area Command.
Total	\$5,400,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
ABQ Ride/Transit						
Revenue and Support Vehicle Replacement / Expansion	\$3,790,500	\$4,080,000	\$4,080,000	\$4,080,000	\$4,800,000	\$20,830,500
Transit Facility Rehabilitation	\$125,000	\$300,000	\$150,000	\$150,000	\$300,000	\$1,025,000
Bus Stop Improvements	\$47,000	\$120,000	\$120,000	\$120,000	\$600,000	\$1,007,000
Transit Security Upgrades and Improvements	\$62,500	\$150,000	\$300,000	\$300,000	\$300,000	\$1,112,500
Transit Technology	\$375,000	\$150,000	\$150,000	\$150,000	\$240,000	\$1,065,000
Totals	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000

ABQ Ride/Transit

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Revenue and Support Vehicle Replacement / Expansion	\$3,790,500	Purchase revenue and support vehicles and acquire associated equipment. These local GO Bond funds are required to obtain federal funds and provide sufficient combined funding for revenues and associated equipment. (Approximately 1 to 4 ratio i.e., one (1) local dollar can release up to four (4) federal dollars.
Transit Facility Rehabilitation	\$125,000	Plan, design, rehabilitate/remodel, renovate and purchase related equipment for Transit facilities to maintain the maximum facility life cycle. This includes Yale Facility EPA-SWPPD permit.
Bus Stop Improvements	\$47,000	Rehabilitate, repair, bus shelters and purchase associated equipment to maintain and enhance shelters. These funds may be used to leverage as matching funds for federal funds or private contributions for bus shelter upgrades.
Transit Security Upgrades and Improvements	\$62,500	Acquire required security related equipment and services to maintain existing equipment, purchase new and improved equipment and related services as required. In addition, the City is required to spend 1% of our 5307 FTA funds on Security related projects and this will meet the criteria of the matching funds to fulfill this obligation.
Transit Technology	\$375,000	Acquire equipment to upgrade and replace the existing technology equipment and make required improvements to the systems that keep the transit technology up-to-date and relevant. These funds may be used for the City's required matching funds on order to release federal funding.
Total	\$4,400,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Animal Welfare</i>						
Animal Shelter Rehabilitation and Equipment	\$1,000,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,500,000
Eastside Shelter Kennel D Renovations	\$240,000					\$240,000
Totals	\$1,240,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,740,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Animal Welfare</i>		
Animal Shelter Rehabilitation and Equipment	\$1,000,000	Plan, design, renovate, construct, otherwise improve, and purchase equipment and vehicles for city animal shelters and related operations, including mobile and off-site adoption programs.
Eastside Shelter Kennel D Renovations	\$240,000	Plan, design, renovate, construct and otherwise improve Kennel D at the Eastside Animal Shelter.
Total	\$1,240,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Cultural Services - Albuquerque Biological Park</i>						
Renovation & Repair (BioPark)	\$3,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$21,500,000
Africa Phase II		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Cats/Carnivores		\$1,000,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Crocodiles		\$3,000,000				\$3,000,000
Otters		\$750,000				\$750,000
Pheasantry Remodel			\$2,000,000			\$2,000,000
Sub-Totals	\$3,500,000	\$9,750,000	\$7,500,000	\$5,500,000	\$5,500,000	\$31,750,000
<i>Cultural Services - Balloon Museum</i>						
Balloon Museum Exhibit Development	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,200,000
Sub-Totals	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,200,000
<i>Cultural Services - Community Events</i>						
KiMo Theatre Renovation		\$250,000	\$150,000	\$150,000	\$150,000	\$700,000
South Broadway Cultural Center Renovation		\$250,000				\$250,000
Sub-Totals		\$500,000	\$150,000	\$150,000	\$150,000	\$950,000
<i>Cultural Services - Library</i>						
Library Materials	\$3,000,000	\$3,500,000	\$4,000,000	\$4,500,000	\$5,000,000	\$20,000,000
Library Automation	\$800,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,800,000
Library Building Renovations	\$800,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,800,000
Northwest Library Design	\$500,000				\$2,000,000	\$2,500,000
International District Library	\$2,000,000	\$2,000,000	\$2,000,000	\$1,000,000		\$7,000,000
Ernie Pyle Library Renovation		\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
Sub-Totals	\$7,100,000	\$8,700,000	\$9,200,000	\$8,700,000	\$10,200,000	\$43,900,000
<i>Cultural Services - Museum</i>						
Casa San Ysidro	\$200,000	\$500,000	\$1,250,000	\$1,250,000		\$3,200,000
Albuquerque Museum Collection Development		\$500,000	\$500,000	\$1,000,000	\$750,000	\$2,750,000
Albuquerque Museum, Phase 3		\$2,000,000	\$1,000,000	\$1,600,000	\$1,000,000	\$5,600,000
History Exhibit Renovation		\$100,000				\$100,000
Repairs and Renovations (Albuquerque Museum)		\$250,000	\$200,000	\$200,000	\$200,000	\$850,000
Sub-Totals	\$200,000	\$3,350,000	\$2,950,000	\$4,050,000	\$1,950,000	\$12,500,000
Totals	\$11,000,000	\$22,550,000	\$20,050,000	\$18,650,000	\$18,050,000	\$90,300,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Cultural Services - Albuquerque Biological Park</i>		
Renovation & Repair (BioPark)	\$3,500,000	Plan, design, construct, equip, furnish and renovate outdated facilities to include utilities, life support, animal enclosures, public amenities, electronic equipment and landscaping. Remodel existing outdated facilities at the BioPark Facilities include Zoo, Aquarium, Botanic Garden and Tingley Beach.
Sub-Total	\$3,500,000	
<i>Cultural Services - Balloon Museum</i>		
Balloon Museum Exhibit Development	\$200,000	Plan, design, modify and install exhibits that inform the public of lighter-than-air flight. This request allows for the acquisition of equipment, furniture, fixtures and display objects that will be integrated into exhibits aligned with the Balloon Museum's educational mission. There will be a specific focus on planning, development and acquisition of fun, interactive displays that engage visitors and encourage repeat visits. Ongoing exhibit development through October 2017.
Sub-Total	\$200,000	
<i>Cultural Services - Library</i>		
Library Materials	\$3,000,000	Purchase library materials such as books, periodicals, media, electronic resources, and other needed materials to meet customer demand for new information; replace outdated material, and provide educational and recreational materials for all libraries. On-going funding for Library Materials through December 2017.
Library Automation	\$800,000	Purchase and install updated automation equipment, including but not limited to: public PCs, network equipment, Wi Fi routers, servers, and software to maintain network services, automated systems, and other equipment. On-going funding for Library Automation through December 2017.

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Library Building Renovations	\$800,000	To design, construct, equip, furnish, and renovate current outdated library facilities which may include, but is not necessarily limited to , HVAC unit upgrade, carpet and furniture replacement, public amenities, and landscaping. On-going funding for Library Building Renovations through December 2017.
Northwest Library Design	\$500,000	Plan, design and acquire property for a library facility within City Council District 5.
International District Library	\$2,000,000	Plan, design, acquire property, construct, furnish and equip a library facility within City Council District 6.
Sub-Total	\$7,100,000	

Cultural Services - Museum

Casa San Ysidro	\$200,000	Plan, design, & construct a visitor's center, plaza, & parking lot at Casa San Ysidro, on the State's Historic Register, & purchase related equipment. Correct ADA deficiencies & provide a facility that meets standards for accreditation. Provides for rehabilitation of visitor restrooms, staff offices (to be removed from the Historic house), school tour orientation/exhibition gallery, collection storage, parking, & plaza area for educational events while preserving the historic facility & artifacts. Final project completion is expected by 2022, contingent on future funding.
Sub-Total	\$200,000	
Total	\$11,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>DMD - CIP Division</i>						
Replacement Vehicles (DMD)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
CIP Parks Construction Heavy Equipment	\$300,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,300,000
Sub-Totals	\$400,000	\$600,000	\$600,000	\$600,000	\$600,000	\$2,800,000
<i>DMD - Facilities, Energy, Security & Parking</i>						
City Building Improvement and Rehabilitation	\$850,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,850,000
Roof Repairs for City Facilities	\$100,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,100,000
Parking Facilities Rehabilitation and Upgrade	\$100,000	\$1,500,000	\$200,000	\$200,000	\$200,000	\$2,200,000
Security Improvements and Rehabilitation	\$50,000	\$200,000	\$200,000	\$200,000	\$200,000	\$850,000
Sub-Totals	\$1,100,000	\$4,200,000	\$2,900,000	\$2,900,000	\$2,900,000	\$14,000,000
Totals	\$1,500,000	\$4,800,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,800,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>DMD - CIP Division</i>		
Replacement Vehicles (DMD)	\$100,000	Replace aging vehicles needed by the Department of Municipal Development to adequately and efficiently implement department projects.
CIP Parks Construction Heavy Equipment	\$300,000	Purchase heavy equipment and vehicles for park construction projects.
Sub-Total	\$400,000	
<i>DMD - Facilities, Energy, Security & Parking</i>		
City Building Improvement and Rehabilitation	\$850,000	Plan, design, engineer, renovate, construct, secure, automate and otherwise improve, and purchase related furnishings, equipment, computer software and hardware and/or service vehicles to protect, secure and maintain City Facilities, to ensure their structural integrity and asset value, and to improve energy efficiency.
Roof Repairs for City Facilities	\$100,000	Plan, design, construct, rehabilitate and otherwise improve, and purchase related equipment for roofs at City facilities in order to maintain the integrity of the building envelope and improve energy efficiency.
Parking Facilities Rehabilitation and Upgrade	\$100,000	Plan, design, engineer, renovate, construct, secure, automate and otherwise improve, and purchase related furnishings, equipment, computer software and hardware to protect, secure and maintain Parking facilities, to ensure their structural integrity and asset value, and to improve energy efficiency.
Security Improvements and Rehabilitation	\$50,000	Design, construct, rehabilitate and purchase equipment related to upgrading security monitoring, safety, camera and communication systems for various City owned facilities.
Sub-Total	\$1,100,000	
Total	\$1,500,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Environmental Health</i>						
Health and Safety Equipment, Vehicles and Facilities	\$600,000	\$840,000	\$840,000	\$860,000	\$860,000	\$4,000,000
Los Angeles Landfill Remediation	\$250,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,050,000
EPA Ozone Mandate	\$100,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,100,000
Environmental Health Satellite Facility Rehabilitation	\$250,000	\$100,000	\$100,000	\$100,000	\$100,000	\$650,000
Totals	\$1,200,000	\$2,640,000	\$2,640,000	\$2,660,000	\$2,660,000	\$11,800,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Environmental Health</i>		
Health and Safety Equipment, Vehicles and Facilities	\$600,000	Plan, design, test, purchase and outfit necessary equipment and service vehicles, and otherwise improve, furnish and/or rehabilitate and purchase software and training materials for Environmental Health Department facilities associated with City managed and/or regulated environmental health programs through maintenance and/or construction.
Los Angeles Landfill Remediation	\$250,000	Design and construct improvements at the former Los Angeles Landfill. Improvements may include but are not limited to, grading and drainage required by subsidence of the landfill from deteriorated municipal solid wastes; utilities which require replacement due to subsidence; improvements to the landfill gas extraction/flare system; soil vapor extraction and ground water remediation system; improvements to the drainage inlet at the North Diversion Channel; and any other action required to protect the health and safety of the public.
EPA Ozone Mandate	\$100,000	Plan, design and purchase emissions inventory collection and reporting system, air quality monitoring equipment and professional modeling services to respond to unfunded EPA-mandated reporting of large source air emissions and anticipated reduction of ozone concentration.
Environmental Health Satellite Facility Rehabilitation	\$250,000	Plan, design, construct and/or rehabilitate existing Environmental Health Department satellite facilities and components to extend serviceable life and increase energy efficiency. Purchase related equipment, lighting and furnishings.
Total	\$1,200,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Family & Community Services</i>						
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$2,100,000	\$1,500,000	\$1,000,000	\$1,500,000	\$1,000,000	\$7,100,000
Pat Hurley Community Center	\$1,490,000					\$1,490,000
Dennis Chavez Community Center	\$1,400,000	\$1,000,000				\$2,400,000
Westgate Community Center	\$4,350,000	\$1,000,000	\$1,500,000			\$6,850,000
Vehicle and Equipment Replacement: FCS	\$200,000	\$200,000	\$150,000	\$150,000		\$700,000
Affordable Housing	\$4,300,000	\$2,000,000	\$3,000,000	\$4,000,000		\$13,300,000
Jack Candelaria Community Center		\$1,000,000	\$1,000,000			\$2,000,000
Loma Linda Community Center		\$1,000,000	\$1,000,000			\$2,000,000
Snow Park Community Center		\$500,000	\$500,000			\$1,000,000
Totals	\$13,840,000	\$8,200,000	\$8,150,000	\$5,650,000	\$1,000,000	\$36,840,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Family & Community Services</i>		
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$2,100,000	Plan, design, renovate, demolish, construct, equip, furnish, purchase/replace playground equipment, provide new security systems or upgrades and technology upgrades (including computer equipment) and otherwise make improvements to existing FCS facilities: to include Community Centers, Child Development Centers, Health and Social Service Centers and related FCS facilities. Purchase related equipment (including computer equipment) and/or furnishings necessary for the operation of FCS Community Centers, Child Development Centers, Health and Social Service Centers and related FCS facilities.
Pat Hurley Community Center	\$1,490,000	Plan, design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Pat Hurley Community Center.
Dennis Chavez Community Center	\$1,400,000	Plan, design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Dennis Chavez Community Center.
Westgate Community Center	\$4,350,000	To design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the Westgate Community Center.
Vehicle and Equipment Replacement: FCS	\$200,000	Replace aging FCS vehicles and purchase equipment needed by the FCS maintenance division. All community centers use vans to transport participants.
Affordable Housing	\$4,300,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8.
Total	\$13,840,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Finance & Administrative Services</i>						
IT Infrastructure Upgrade	\$1,000,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$8,000,000
Network Equipment Upgrade	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,750,000
Cyber Security	\$250,000	\$500,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Business Application Technology	\$1,000,000	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$7,200,000
3% for Energy Conservation Program	\$3,570,000	\$3,000,000	\$3,600,000	\$3,600,000	\$3,600,000	\$17,370,000
Totals	\$6,570,000	\$7,800,000	\$8,150,000	\$8,150,000	\$8,150,000	\$38,820,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Finance & Administrative Services</i>		
IT Infrastructure Upgrade	\$1,000,000	Plan, design, purchase, renovate, upgrade, replace, and otherwise improve City IT hardware, software, and computer rooms. Within scope is Disaster Recovery, Virtual Desktop, and other infrastructure components to include software applications. May include training/travel on implementation and support of associated new components.
Network Equipment Upgrade	\$750,000	Replace end of life network equipment with current technology, improved network connectivity and services to City sites. May include training/travel on implementation and support of associated new components.
Cyber Security	\$250,000	Plan, improve, and implement the City wide Cyber Security Program to include penetration testing and port scanning. May include training/travel on implementation and support of associated new components.
Business Application Technology	\$1,000,000	Plan, design, develop, test, obtain, and implement software including PeopleSoft ERP, hardware, professional services, and train (with travel) staff to replace, upgrade, and/or expand functionality of business-aligned systems to improve business processes and operations.
3% for Energy Conservation Program	\$3,570,000	Design and construct energy conservation and renewable energy projects as mandated and described in F/S O-06-34; Enactment O-2006-035.
Total	\$6,570,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
<i>Planning - Administration</i>						
Electronic Plan Review (ePlan)	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Albuquerque Geographic Information System (AGIS)	\$250,000	\$225,000	\$275,000	\$325,000	\$325,000	\$1,400,000
Planning Hardware and Software Upgrades	\$50,000	\$50,000	\$125,000	\$150,000	\$100,000	\$475,000
Plaza del Sol Rehabilitation	\$70,000	\$100,000	\$65,000			\$235,000
Planning Department Vehicles	\$80,000	\$75,000	\$75,000	\$75,000	\$75,000	\$380,000
Comprehensive Community Planning/Revitalization	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,400,000
Sub-Totals	\$950,000	\$1,000,000	\$1,090,000	\$1,100,000	\$1,050,000	\$5,190,000
<i>Planning - MRA</i>						
Rail Yards	\$1,500,000	\$1,000,000	\$1,000,000	\$700,000	\$700,000	\$4,900,000
Innovation District/Downtown Improvements	\$250,000	\$700,000	\$500,000	\$500,000	\$500,000	\$2,450,000
East Gateway Metropolitan Redevelopment Area	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
West Central Metropolitan Redevelopment Area	\$100,000	\$100,000	\$100,000	\$100,000	\$200,000	\$600,000
Bus Rapid Transit (BRT) Development Fund		\$600,000	\$710,000	\$1,000,000	\$1,850,000	\$4,160,000
Sub-Totals	\$1,950,000	\$2,500,000	\$2,410,000	\$2,400,000	\$3,350,000	\$12,610,000
Totals	\$2,900,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,400,000	\$17,800,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Planning - Administration</i>		
Electronic Plan Review (ePlan)	\$100,000	Design, plan, purchase, construct, deploy and otherwise improve Electronic Plan Review (ePlan) equipment, software, and peripherals and provide for associated facilities and improvements, and data for the electronic acceptance and review of development, building and construction plans.
Albuquerque Geographic Information System (AGIS)	\$250,000	Plan, design, purchase, upgrade, expand and otherwise improve computerized maps and associated geographic information for use by all City departments and the public. This scope may include, but is not limited to, hardware, software, data, training and technical assistance.
Planning Hardware and Software Upgrades	\$50,000	Plan, design, purchase, replace, expand and otherwise improve Planning Department electronic equipment, hardware, software, data, and training to support Planning Department business lines and improve efficiencies.
Plaza del Sol Rehabilitation	\$70,000	Plan, design, demolish and reconstruct the customer service area and other areas of the one-stop shop of the Planning Department to improve service delivery of the one-stop shop process, to increase the efficiency of code enforcement and permit review for all divisions and agencies, and enhance customer service when addressing community questions and concerns.
Planning Department Vehicles	\$80,000	Purchase vehicles for field inspectors to replace salvaged or aging inventory due to mileage, years of operation, maintenance/cost history, and suitability of assignment to ensure health, safety and general welfare of the public.
Comprehensive Community Planning/Revitalization	\$400,000	Plan, study, design and construct improvements city-wide which will enrich the cultural, recreational, educational, civic and entertainment environment, and encourage economic development.
Sub-Total	\$950,000	

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Planning - MRA</i>
Rail Yards	\$1,500,000	Plan, design, demolish, construct, renovate, abate environmental contamination, prevent deterioration, implement structural and safety improvements, finance and otherwise support development, implement site and public improvements, construct site accessibility improvements and/or otherwise support the redevelopment of the Albuquerque Rail Yards site in Barelás and the buildings on the site.
Innovation District/Downtown Improvements	\$250,000	Acquire land, plan, design, demolish, construct, renovate facilities and infrastructure, finance and otherwise support development, provide improvements and/or otherwise support redevelopment in Metropolitan Redevelopment Areas in the Downtown Albuquerque area and/or the planned Innovation District.
East Gateway Metropolitan Redevelopment Area	\$100,000	Acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, as well as renovate and implement improvements, finance development and/or otherwise support private sector redevelopment in the East Gateway Metropolitan Redevelopment Area, which will enrich the cultural, recreational, educational, civic and entertainment environment and encourage economic development.
West Central Metropolitan Redevelopment Area	\$100,000	Acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, as well as renovate and implement improvements, finance development and/or otherwise support private sector redevelopment in the West Central Metropolitan Redevelopment Area, which will enrich the cultural, recreational, educational, civic and entertainment environment and encourage economic development.
Sub-Total	\$1,950,000	
Total	\$2,900,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Community Facilities						
Senior Affairs						
Senior Affairs Facility Renovation / Rehabilitation	\$1,200,000	\$1,000,000	\$5,000,000	\$5,000,000	\$1,000,000	\$13,200,000
Northwest Multigenerational Center Design	\$400,000					\$400,000
North Domingo Baca Multigenerational Center Gymnasium		\$2,500,000				\$2,500,000
Totals	\$1,600,000	\$3,500,000	\$5,000,000	\$5,000,000	\$1,000,000	\$16,100,000

Community Facilities

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Senior Affairs</i>		
Senior Affairs Facility Renovation / Rehabilitation	\$1,200,000	Plan, design, construct, rehabilitate and purchase equipment, software and hardware for senior centers, multigenerational centers, fitness centers and other senior program facilities to improve, maintain, and otherwise enhance and extend the life of the City's facilities and grounds.
Northwest Multigenerational Center Design	\$400,000	Plan, design, and acquire property for a multigenerational center within City Council District 5.
Total	\$1,600,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>
Council District 1	
Public Safety Projects - Council District 1	\$50,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 1	\$400,000
Parks & Recreation Projects - Council District 1	\$200,000
Library Projects - Council District 1	\$50,000
Street Projects - Council District 1	\$300,000
Sub-total	\$1,000,000
Council District 2	
Parks & Recreation Projects - Council District 2	\$200,000
Library Projects - Council District 2	\$150,000
Street Projects - Council District 2	\$650,000
Sub-total	\$1,000,000
Council District 3	
Senior, Family, Community Center and Community Enhancement Projects - Council District 3	\$400,000
Parks & Recreation Projects - Council District 3	\$200,000
Library Projects - Council District 3	\$150,000
Street Projects - Council District 3	\$250,000
Sub-total	\$1,000,000
Council District 4	
Public Safety Projects - Council District 4	\$410,000
Parks & Recreation Projects - Council District 4	\$50,000
Library Projects - Council District 4	\$400,000
Street Projects - Council District 4	\$90,000
Affordable Housing Projects - Council District 4	\$50,000
Sub-total	\$1,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>
Council District 5	
Public Safety Projects - Council District 5	\$300,000
Parks & Recreation Projects - Council District 5	\$400,000
Street Projects - Council District 5	\$300,000
Sub-total	\$1,000,000
Council District 6	
Public Safety Projects - Council District 6	\$100,000
Parks & Recreation Projects - Council District 6	\$250,000
Library Projects - Council District 6	\$400,000
Street Projects - Council District 6	\$150,000
Affordable Housing Projects - Council District 6	\$100,000
Sub-total	\$1,000,000
Council District 7	
Public Safety Projects - Council District 7	\$75,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 7	\$50,000
Parks & Recreation Projects - Council District 7	\$475,000
Library Projects - Council District 7	\$100,000
Street Projects - Council District 7	\$300,000
Sub-total	\$1,000,000
Council District 8	
Public Safety Projects - Council District 8	\$650,000
Parks & Recreation Projects - Council District 8	\$75,000
Library Projects - Council District 8	\$200,000
Street Projects - Council District 8	\$75,000
Sub-total	\$1,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>
Council District 9	
Public Safety Projects - Council District 9	\$100,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 9	\$250,000
Parks & Recreation Projects - Council District 9	\$100,000
Library Projects - Council District 9	\$50,000
Street Projects - Council District 9	\$500,000
Sub-total	\$1,000,000
Total	\$9,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 1</i>		
Public Safety Projects - Council District 1	\$50,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 1.
Senior, Family, Community Center and Community Enhancement Projects - Council District 1	\$400,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 1.
Parks & Recreation Projects - Council District 1	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 1.
Library Projects - Council District 1	\$50,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 1.
Street Projects - Council District 1	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 1.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 2</i>		
Parks & Recreation Projects - Council District 2	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 2.
Library Projects - Council District 2	\$150,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 2.
Street Projects - Council District 2	\$650,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 2.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 3</i>		
Senior, Family, Community Center and Community Enhancement Projects - Council District 3	\$400,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 3.
Parks & Recreation Projects - Council District 3	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 3.
Library Projects - Council District 3	\$150,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 3.
Street Projects - Council District 3	\$250,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 3.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 4</i>		
Public Safety Projects - Council District 4	\$410,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 4. Of this allocation, \$400,000 is designated for the APD NE Area Command and \$10,000 is designated for the APD Valley Substation.
Parks & Recreation Projects - Council District 4	\$50,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, and equipment for North Domingo Baca Park, including public facilities, swimming pools, tennis courts, sports fields and other recreational facilities, bikeways, and trails.
Library Projects - Council District 4	\$400,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, equip, landscape and otherwise improve the Cherry Hills Library.
Street Projects - Council District 4	\$90,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 4.
Affordable Housing Projects - Council District 4	\$50,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8, that benefit District 4.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 5</i>		
Public Safety Projects - Council District 5	\$300,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 5.
Parks & Recreation Projects - Council District 5	\$400,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 5.
Street Projects - Council District 5	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 5.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 6</i>		
Public Safety Projects - Council District 6	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 6.
Parks & Recreation Projects - Council District 6	\$250,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 6.
Library Projects - Council District 6	\$400,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 6.
Street Projects - Council District 6	\$150,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 6.
Affordable Housing Projects - Council District 6	\$100,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8, that benefit District 6.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 7</i>		
Public Safety Projects - Council District 7	\$75,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 7.
Senior, Family, Community Center and Community Enhancement Projects - Council District 7	\$50,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 7.
Parks & Recreation Projects - Council District 7	\$475,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 7.
Library Projects - Council District 7	\$100,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 7.
Street Projects - Council District 7	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 7.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 8</i>		
Public Safety Projects - Council District 8	\$650,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 8.
Parks & Recreation Projects - Council District 8	\$75,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 8.
Library Projects - Council District 8	\$200,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 8.
Street Projects - Council District 8	\$75,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 8.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 9</i>		
Public Safety Projects - Council District 9	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 9.
Senior, Family, Community Center and Community Enhancement Projects - Council District 9	\$250,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 9.
Parks & Recreation Projects - Council District 9	\$100,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 9.
Library Projects - Council District 9	\$50,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 9.
Street Projects - Council District 9	\$500,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 9.
Total	\$1,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Mandated Program/Set-Aside						
<i>1% for each Bond Purpose-Public Art</i>						
1% for each Bond Purpose-Public Art	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000
Totals	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000

Mandated Program/Set-Aside

<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>1% for each Bond Purpose-Public Art</i>
1% for each Bond Purpose-Public Art	\$1,190,000	As provided in the City's "Art in Municipal Places" ordinance, one percent of each bond purpose shall be provided for Public Art.
Total	\$1,190,000	

CAPITAL PLAN

**COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP)
CONSOLIDATED PLAN
ENTERPRISE FUNDS**

Component Capital Improvement Plan (CCIP)

The Component Capital Improvement Plan (CCIP) is the capital program financed with revenues from impact fees. An impact fee is a one-time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to new development. Impact fees may not be charged retroactively and may not be used for maintenance or repair.

The City Council adopted revised impact fees for four infrastructure types on November 19, 2012:

- Roadway Facilities
- Storm Drain Facilities
- Parks, Recreation, Trails and Open Space Facilities
- Public Safety Facilities

The impact fee planning process took approximately one year. The fees were developed by a consulting team and were reviewed by a citizen committee that included developers, neighborhood association representatives and members of civic organizations.

The CCIP plan reflects the projects that will be built with impact fees as revenues are collected over the next 10-years. It should be noted that impact fees are not the only funding sources needed to complete the described projects.

Component Capital Improvement Plan (CCIP)

2012 through 2022

Roadway Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
	98th Street, Colobell-Blake	\$3,200,000	
	Irving Blvd Widening, Unser-Rio Los Pinos	\$4,500,000	
	Paseo Del Norte Widening (II), Golf Course-Universe	\$9,300,000	
	St Joseph s, Coors-Atrisco	\$1,300,000	
	Tower Road, Unser-Coors	\$600,000	
	Universe Blvd, Paseo-Unser	\$5,000,000	
	Unser Blvd Widening (III), Paseo del Norte-Paradise	\$6,300,000	
	Blake/98th Intersection	\$1,000,000	
	Unser and Central Intersections	\$5,000,000	
	Alameda Blvd Widening, San Pedro to Louisiana	\$2,100,000	
	Alameda/Louisiana Intersection	\$500,000	
	Carmel/Holly and Barstow Intersection	\$400,000	
	Lomas/Louisiana Intersection	\$300,000	
	Menaul/Wyoming Intersection	\$300,000	
TOTAL ROADWAY FACILITIES		\$39,800,000	\$35,546,283
Storm Drain Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Far Northeast Service Area	La Cueva Channel Improvements (MAAMPD-C-4), Barstow-Ventura	\$1,000,000	
	Sub-Total: Far Northeast Service Area	\$1,000,000	
Northwest Service Area	Paseo Del Norte Storm Drain Improvements (PMDMP-B and C), Unser-escarpment	\$3,000,000	
	Unser Storm Drain Improvements, Rainbow-Paseo	\$2,000,000	
	Unser Storm Drain Improvements (PMDMP-A), Paseo-Paradise	\$2,000,000	
	Boca Negra Dam	\$2,500,000	
	Sub-Total: Northwest Service Area	\$9,500,000	
Southwest Service Area	Tower Road Storm Drain, Unser-Coors	\$1,000,000	
	Sub-Total: Southwest Service Area	\$1,000,000	
Tijeras Service Area	Bank Stabilization on the Tijeras Arroyo within the City Limits (TDMP-3A and 7)	\$1,000,000	
	Sub-Total: Tijeras Service Area	\$1,000,000	
TOTAL STORM DRAIN FACILITIES		\$12,500,000	\$6,929,582

Component Capital Improvement Plan (CCIP)

2012 through 2022

Park Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Southeast Service Area	Four Hills Park	\$525,000	
	Los Altos Swimming Pool Expansion	\$3,000,000	
	Manzano Mesa Park	\$1,020,000	
	New Day Park	\$500,000	
	Phil Chacon Park	\$500,000	
	Sunport Park	\$250,000	
	Korean War Veterans Park	\$500,000	
	Land Acquisition	\$500,000	
	New Park Development	\$3,000,000	
	Balduini Park	\$400,000	
	Crestview Heights Park	\$700,000	
	Veloport/BMX facility	\$250,000	
	Sub-Total: Southeast Service Area	\$11,145,000	\$3,430,184
Northeast Service Area	North Domingo Baca Park	\$2,500,000	
	Lafayette Park	\$175,000	
	Arroyo del Oso Park	\$1,000,000	
	Comanche North Park	\$1,000,000	
	San Antonio Corridor Park	\$500,000	
	Tanoan Corridor Park	\$700,000	
	Land Acquisition	\$200,000	
	Sub-Total: Northeast Service Area	\$6,075,000	\$375,504
Southwest Service Area	Silver Tree Park	\$1,400,000	
	El Rancho Grande Park	\$875,000	
	El Rancho Grande Unit 17 Park	\$2,500,000	
	Anderson Heights Park	\$700,000	
	Sunrise Terrace Park	\$861,000	
	Tower Pond Park	\$500,000	
	Westgate Community Park	\$1,000,000	
	Land Acquisition	\$500,000	
	New Park Development	\$1,000,000	
	Sub-Total: Southwest Service Area	\$9,336,000	\$2,428,272
Northwest Service Area	Ridgeview Village	\$700,000	
	Andalucia Park	\$850,000	
	Shawn McWethy Park	\$1,800,000	
	Creighton Park	\$2,300,000	
	Piedras Marcadas Dam Park	\$350,000	
	Vista Alegre Park	\$3,000,000	
	Ventana Ranch Community Park	\$1,000,000	
	Vista del Norte Park	\$5,000,000	
	Land Acquisition	\$1,000,000	
	New Park Development	\$2,000,000	
	Country Meadows Park	\$1,500,000	
	Ouray Off Leash Dog Area/Ladera Pond	\$800,000	
	Paradise Skies Park	\$1,000,000	
	Tuscany Park	\$1,000,000	
	Tres Placitas Park	\$600,000	
	East Atrisco Park	\$900,000	
	Sub-Total: Northwest Service Area	\$23,800,000	\$6,164,912
	TOTAL PARK FACILITIES	\$50,356,000	\$12,398,872

Component Capital Improvement Plan (CCIP)

2012 through 2022

Open Space Land and Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Land: Calabacillas Arroyo	\$1,500,000	
	Land: North Geologic Window	\$3,500,000	
	Land: Northern Sand Dunes	\$2,000,000	
	Land: North Rio Puerco Escarpment	\$23,000,000	
	Land: Volcano Cliffs/Volcano Heights Master Plan	\$3,750,000	
	Land: Cerro Colorado Volcano	\$2,250,000	
	Land: Southwest Mesa / Ceja	\$17,500,000	
	Land: South Rio Puerco Escarpment	\$5,850,000	
	Land: Southern Sand Dunes	\$1,350,000	
	Land: Tijeras Arroyo	\$3,750,000	
	Land: Tijeras Canyon	\$1,250,000	
	Fencing/Protection/Access Control	\$1,500,000	
	Atrisco Terrace Trails & Parking	\$250,000	
	Calabacillas Arroyo Facilities	\$200,000	
	Candelaria Farm	\$200,000	
	Equestrian Complex	\$250,000	
	Maloof Airfield	\$250,000	
	Northern Sand Dunes Trails & Parking	\$350,000	
	Petroglyph / West Mesa Trails & Parking	\$500,000	
	Piedras Marcadas Pueblo	\$1,000,000	
	Poblanos Fields	\$250,000	
	Shooting Range	\$1,000,000	
	Visitor Center	\$1,000,000	
	Hubbell Farm	\$200,000	
	Southwest Mesa / Ceja - Trails & Parking	\$200,000	
	Rio Grande Valley State Park Improvements	\$2,000,000	
	Elena Gallegos / Foothills	\$500,000	
	Tijeras Arroyo/Canyon Facilities	\$250,000	
	Manzano / Four Hills	\$250,000	
	Montessa Park	\$200,000	
	Tres Pistolas/ East Mountains Facilities	\$200,000	
TOTAL OPEN SPACE LAND & FACILITIES		\$76,250,000	\$6,168,547
Trail Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Central/Unser Gap	\$100,000	
	Unser Trail (Montano Dellyne)	\$125,000	
	Unser Trail (McMahon City Limits, Rio Rancho)	\$75,000	
	Unser Trail (McMahon Bandelier)	\$100,000	
	Boca Negra Dam Trail (Around Dam)	\$187,500	
	Piedras Marcadas Trail	\$300,000	
	MRGCD Drain from PDN along Coors to Eagle Ranch Rd	\$300,000	
	I-40 West Trail Continue La Presa Dam to 98th St.	\$260,000	
	University Blvd Trail from Gibson to Rio Bravo	\$800,000	
	East I-40 Trail from 6th St. to University	\$500,000	
	Balloon Museum Dr. to Jefferson	\$100,000	
	North Diversion Channel Trail @ Paseo del Norte to Edith Conn	\$200,000	
	98th Tt. Gibson to Dennis Chavez	\$350,000	
	Skyview Trail	\$250,000	
	Ventana Ranch Community Park Trail (Around Dam)	\$300,000	
TOTAL TRAIL FACILITIES		\$3,947,500	\$675,549

Consolidated Plan

2013-2017 Consolidated Plan Description, Objectives, and Budget

The Consolidated Plan establishes Albuquerque's five-year programming and funding strategies for addressing the identified housing, public service, public facility, public improvement, economic development needs of some of the City's most vulnerable populations. The 2013-2017 Consolidated Plan consists of a Housing Needs assessment including an assessment of the housing needs of the City's homeless population and a discussion of the City's Public Housing Inventory, a Housing Market Analysis, as well as discussions and analysis of the City's Fair Housing issues, analysis of the housing and community development needs of the City's "Special Needs" populations, an Anti-poverty strategy, and a discussion of the Community Development Division's geographic priorities.

Also included in the 2013-2017 Consolidated Plan is a five year Budget for the planned expenditure of the City's HUD Entitlement grants including monies from the HOME Investment Partnerships Grant Program (HOME), the Community Development Block Grant Program (CDBG) and the Emergency Solutions Grant Program (HESG). The Plan also includes how the Division plans to spend the City's Workforce Housing Trust Fund (WFHTF) bond monies as well as a portion of the City's general Fund.

Objective Summary

Objective 1: Increase Affordable Housing opportunities for low to moderate income households through the following Program Interventions:

New Construction Rental Program: 350 Household Housing Unit
Rental Acquisition/Rehabilitation Program: 100 units rehabilitated
Tenant-based Rental Assistance Program/Rapid Re-housing Program: 215 Households Assisted
Emergency Intervention Program: 1,000 Overnight/Emergency Shelter/Transitional Housing Beds
Homeless Prevention Program: 90 Persons assisted
Housing for Homeless added: 250 Household Housing Unit

Objective 2: Increase revitalization activities in Target Low Income Neighborhoods through the following Program Interventions:

Public Improvement Program: 25 Facade treatment/business building rehabilitation
New Construction Rental Program: 350 Household Housing Unit
Rental Acquisition/Rehabilitation Program: 100 units rehabilitated
Homeowner Rehabilitation Program: 40 Household Housing Unit
Spot Blight and Clearance Project: 250 Household Housing Unit

Objective 3: Increase Sustainable Housing Opportunities for low to moderate income households through the following Program interventions:

Public Service Program activities other than Low/Moderate Income Housing Benefit: 250 Persons Assisted
Public Service Program activities for Low/Moderate Income Housing Benefit: 1,000 Households
Assisted Homeowner Housing Repair Program: 6,250 Household Housing Units
Networking and Coordination Project: 100 agencies

Consolidated Plan

Objective 4: Increase Employment Opportunities for low to moderate income City residents through the following Program Interventions:

Jobs created/retained through Small Business Loan Program: 60 Jobs

Businesses assisted through Small Business Loan Program: 25 Businesses Assisted

Objective 5: Increase Services for At-Risk Populations

Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit:

2,000 Persons Assisted

Public Service Program activities other than Low/Moderate Income Housing Benefit:

5,000 Persons Assisted

Homeless Person Overnight Shelter: 12,500 Persons Assisted

Homelessness Prevention: 1,000 Persons Assisted

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Increase Affordable Housing opportunities	2013	2017	Affordable Housing Homeless Non-Homeless Special Needs	Alta Monte Barelas Neighborhood Downtown Santa Barbara Martineztown San Jose Sawmill Trumbull West Mesa	Rental Acquisition/Rehabilitation Program Rental New Construction HOME Tenant Based Rental Assistance Homeowner Loan Program Homeowner New construction Homeless Intervention	CDBG: \$2,475,000 HOME: \$12,426,345 ESG: \$1,120,435 Continuum of Care: \$24,000,000 Workforce Housing Trust Fund: \$4,000,000	Rental units constructed: 350 Household Housing Unit Rental units rehabilitated: 100 Household Housing Unit Tenant-based rental assistance/Rapid Rehousing: 215 Households Overnight/Emergency Shelter/Transitional Housing Beds added: 1,000 Beds Homelessness Prevention: 90 Persons Assisted Jobs created/retained: 60 Jobs Housing for Homeless added: 250 Household Housing Unit
Revitalize Target Neighborhoods	2013	2017	Affordable Housing Non-Housing Community Development	Alta Monte Neighborhood Barelas Neighborhood Santa Barbara Martineztown San Jose Trumbull West Mesa	Rental Acquisition/Rehabilitation Program Rental New Construction Home Owner Repair Program Homeowner Loan Program Homeowner New construction Public Improvements	CDBG: \$5,725,000 HOME: \$13,417,450 WFHTF: \$4,000,000	Public Facility or infrastructure Activities other than Low/Moderate income Housing Benefit: 500 Persons Assisted Facade treatment/business building rehabilitation: 25 Business Rental units constructed: 350 Household Housing Unit Rental units rehabilitated: 100 Household Housing Unit Homeowner Housing Rehabilitated: 40 Household Housing Unit Jobs created/retained: 60 Jobs Housing Code Enforcement/Foreclosed Property Care: 250 Household Housing Unit

Consolidated Plan

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Increase Sustainable Housing Opportunities	2013	2017	Affordable Housing Homeless Non-Homeless Special Needs Fair Housing		Home Owner Repair Program COA Public Services Program COA Fair Housing	CDBG: \$9,022,000	Public service activities other than Low/Moderate Income Housing Benefit: 250 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 1,000 Households Assisted Homeowner Housing Rehabilitated 6,250 Household Housing Units
Increase Employment Opportunities	2014	2017	Economic Development		Small Business Loan Program/Section 108	CDBG: \$230,000	Jobs created/retained: 50 Jobs Businesses assisted: 25 Businesses Assisted
Increase Services for At-Risk Populations	2013	2017	Homeless Non-Homeless Special Needs Non-Housing Community Development		COA Public Services Program Public Facilities Homeless Intervention	CDBG: \$2,135,000 ESG: \$2,603,530 General Fund: \$15,630,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2,000 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 5,000 Persons Assisted Homeless Person Overnight Shelter: 12,500 Persons Assisted Homelessness Prevention: 1,000 Persons Assisted

Enterprise Fund Summary

Albuquerque International Sunport	2015	2016	2017	2018	2019
Runway 3-21 high-speed turnout			\$4,152,000		
Taxiway A reconstruction	\$10,732,000	\$2,643,000			
Taxiway B reconstruction				\$12,098,000	
Taxiway E reconstruction		\$7,977,000	\$8,216,000		
Perimeter road reconstruction	\$258,000	\$2,122,000	\$2,185,000		
Sunport master plan update	\$1,178,000				
Purchase of new fire/rescue equipment	\$3,605,000				
North vault expansion project	\$93,000				
NW terminal apron reconstruction				\$5,628,000	\$5,796,000
Commuter apron reconstruction			\$8,034,000		
Pad 35 and RON ramp					\$12,662,000
Mechanical upgrades	\$1,545,000	\$530,000			
Electrical upgrades		\$2,122,000			
Fire alarm upgrade	\$515,000				
Core terminal building improvements		\$2,122,000	\$2,185,000	\$2,251,000	
Operations and ramp level remodeling	\$1,053,000				
Admin lobby and press room remodeling	\$464,000				
Police office renovation	\$824,000				
Restroom renovations	\$544,000				
Gym facility	\$258,000				
Sunport concourse lighting replacement	\$229,000				
Terminal building reroof	\$26,000				
Access control improvements		\$2,122,000	\$2,185,000		
New federal inspection station				\$6,753,000	
Terminal elevator rehabilitation	\$412,000				
Central utility plant upgrades	\$942,000				
Common use systems	\$155,000				
Access control office expansion	\$622,000				
Spirit Drive rehabilitation	\$1,030,000				
Roadways signage replacement	\$515,000	\$2,652,000			
Parking structure lightning protection	\$1,030,000				
Space locators			\$1,093,000		
Parking elevator rehabilitation	\$464,000				
Parking structure LED lighting	\$2,974,000				
Employee parking lot upgrade	\$1,030,000	\$1,061,000			
Parking revenue control system	\$515,000				
West Area improvements	\$2,318,000	\$2,387,000			
FTZ infrastructure			\$7,601,000		
Airport system sustainability projects	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
South GA auto parking	\$687,000	\$1,415,000			
South GA landscaping	\$172,000	\$354,000			
Sunport lease facility (Stir Weld)		\$2,122,000			
Aviation Center for Excellence (ACE)	\$2,060,000	\$6,365,000			
Remediation of financial system	\$1,030,000				
Plans for 3-21 runway extension					
Southside road extension					
Property acquisition					
Airfield maintenance set aside					
Terminal maintenance set aside					
<u>Double Eagle II Airport</u>					
Aircraft parking apron and bypass taxiway	\$1,959,000				
Taxiway A1 reconstruction	\$164,000				
Taxiway B extension to Tech Park	\$561,000				
Master plan update	\$515,000	\$530,000			
Runway 17-35 and Taxiway B extension			\$7,551,000		
Runway 17-35 ILS upgrades			\$2,251,000		
Runway 4-22 rehabilitation			\$273,000		
Airfield lighting upgrade	\$247,000				
North access road rehabilitation		\$3,583,000			
Hangar lease facility		\$2,652,000			
Gate at Tech Park	\$103,000				
DEII security improvements					
Total	\$41,329,000	\$43,259,000	\$46,226,000	\$27,230,000	\$18,958,000

Enterprise Fund Summary

Albuquerque International Sunport	2020	2021	2022	2023	2024
Runway 3-21 high-speed turnout					
Taxiway A reconstruction					
Taxiway B reconstruction					
Taxiway E reconstruction					
Perimeter road reconstruction					
Sunport master plan update					
Purchase of new fire/rescue equipment					
North vault expansion project					
NW terminal apron reconstruction					
Commuter apron reconstruction					
Pad 35 and RON ramp					
Mechanical upgrades					
Electrical upgrades					
Fire alarm upgrade					
Core terminal building improvements					
Operations and ramp level remodeling					
Admin lobby and press room remodeling					
Police office renovation					
Restroom renovations					
Gym facility					
Sunport concourse lighting replacement					
Terminal building reroof					
Access control improvements					
New federal inspection station					
Terminal elevator rehabilitation					
Central utility plant upgrades					
Common use systems					
Access control office expansion					
Spirit Drive rehabilitation					
Roadways signage replacement					
Parking structure lightning protection					
Space locators					
Parking elevator rehabilitation					
Parking structure LED lighting					
Employee parking lot upgrade					
Parking revenue control system					
West Area improvements					
FTZ infrastructure					
Airport system sustainability projects	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
South GA auto parking					
South GA landscaping					
Sunport lease facility (Stir Weld)					
Aviation Center for Excellence (ACE)					
Remediation of financial system					
Plans for 3-21 runway extension					\$3,200,000
Southside road extension		\$9,000,000			
Property acquisition			\$4,000,000	\$2,000,000	\$2,000,000
Airfield maintenance set aside	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Terminal maintenance set aside	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
<u>Double Eagle II Airport</u>					
Aircraft parking apron and bypass taxiway					
Taxiway A1 reconstruction					
Taxiway B extension to Tech Park					
Master plan update					
Runway 17-35 and Taxiway B extension					
Runway 17-35 ILS upgrades					
Runway 4-22 rehabilitation					
Airfield lighting upgrade					
North access road rehabilitation					
Hangar lease facility					
Gate at Tech Park					
DEII security improvements	\$2,000,000				
Total	\$12,500,000	\$19,500,000	\$14,500,000	\$12,500,000	\$15,700,000

Enterprise Fund Summary

Solid Waste Management	2015	2016	2017	2018	2019
Heavy Equipment	10,220,000	6,870,000	6,870,000	6,870,000	6,870,000
Refuse Facility Replacement/Repair	400,000	400,000	400,000	400,000	400,000
Computer Equipment	150,000	100,000	150,000	150,000	150,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	700,000	700,000	700,000	700,000	700,000
Landfill Remediation (EH)	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000
Automated Collection System (Carts)	600,000	700,000	600,000	600,000	600,000
Collection Bins (Commercial)	150,000	100,000	150,000	150,000	150,000
Alternative Landfills	219,000	219,000	219,000	219,000	219,000
<u>Special Projects</u>					
Transfer Station (Planning and Design)	3,300,000				
Transfer Station			15,000,000	20,000,000	3,000,000
Pay As You Throw					500,000
Subscription Green Waste Collection				500,000	500,000
Route Management Implementation	1,000,000	1,000,000			
Median Maintenance-Contracts	384,000	384,000	384,000	384,000	384,000
Median Refurbishment-CIP			250,000		250,000
<u>Total</u>	<u>18,393,000</u>	<u>11,743,000</u>	<u>25,993,000</u>	<u>31,243,000</u>	<u>14,993,000</u>

Enterprise Fund Summary

Solid Waste Management	2020	2021	2022	2023	2024
Heavy Equipment	6,870,000	6,870,000	6,870,000	6,870,000	6,870,000
Refuse Facility Replacement/Repair	400,000	400,000	400,000	400,000	400,000
Computer Equipment	150,000	150,000	150,000	150,000	150,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	700,000	700,000	700,000	700,000	700,000
Landfill Remediation (EH)	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000
Automated Collection System (Carts)	600,000	600,000	600,000	600,000	600,000
Collection Bins (Commercial)	150,000	150,000	150,000	150,000	150,000
Alternative Landfills	219,000	219,000	219,000	219,000	219,000
<u>Special Projects</u>					
Transfer Station (Planning and Design)					
Transfer Station					
Pay As You Throw	500,000	500,000			
Subscription Green Waste Collection					
Route Management Implementation					
Median Maintenance-Contracts	384,000	384,000	384,000	384,000	384,000
Median Refurbishment-CIP		250,000		250,000	
Total	11,243,000	11,493,000	10,743,000	10,993,000	10,743,000

STATISTICAL INFORMATION

City of Albuquerque, New Mexico
Principal Employers
Current Year and Ten Years Ago

Schedule 17

	2015				2005			
	Percentage of Total Albuquerque MSA		Employment		Percentage of Total Albuquerque MSA		Employment	
Employer	Employees	Rank	Employment	Employer	Employees	Rank	Employment	Percentage of Total Albuquerque MSA
University of New Mexico	16,046	1	4.22%	Kirtland Air Force Base (Civilian)	17,125	1	4.32%	
Albuquerque Public Schools	15,463	2	4.07%	University of New Mexico	15,560	2	3.93%	
Presbyterian	9,372	3	2.46%	Albuquerque Public Schools	11,500	3	2.90%	
Sandia National Labs	9,746	4	2.56%	Sandia National Labs	7,800	4	1.97%	
Kirtland Air Force Base (Civilian)	7,686	5	2.02%	City of Albuquerque	7,035	5	1.78%	
UNM Hospital	6,825	6	1.79%	Kirtland Air Force Base (Military)	6,750	6	1.70%	
City of Albuquerque	5,742	7	1.51%	State of New Mexico	6,300	8	1.59%	
State of New Mexico	4,875	8	1.28%	Presbyterian	5,800	7	1.46%	
Kirtland Air Force Base (Military)	4,184	9	1.10%	Lovelace Sandia Health Systems	5,500	9	1.39%	
Central New Mexico Community College	3,324	10	0.87%	Intel Corporation	5,300	10	1.34%	
Total	83,263		21.90%		88,670		22.39%	

Source: Albuquerque Economic Development, and listed Employers

City of Albuquerque, New Mexico
Economic Statistics
Last Ten Fiscal Years

Schedule 18

Fiscal Year	City of Albuquerque Population(1)	Metropolitan Statistical Area						
		MSA Population(1)	Personal Income Billions \$	Per Capita Personal Income	Civilian Labor Force	Civilian Employment	Average Wage/Salary Per Job	Unemployment Rate*
2006	508,486	831,252	27.6	33,154	398,512	381,462	36,525	4.3%
2007	517,162	849,641	28.9	34,072	403,694	388,349	37,449	3.8%
2008	523,240	863,383	30.2	34,957	405,568	389,723	38,805	3.9%
2009	529,219	876,448	29.9	34,145	407,287	381,530	39,625	6.3%
2010	545,852	887,077	30.4	34,158	413,500	380,448	40,456	8.0%
2011	551,742	897,091	31.8	35,493	422,314	389,558	41,086	7.8%
2012	554,621	901,016	32.8	36,409	418,739	387,222	42,208	7.5%
2013	556,495	903,348	32.8	36,287	416,842	387,925	41,937	6.9%
2014	557,169	904,587	NA	NA	413,153	385,339	42,207	6.7%
2015	NA	NA	NA	NA	415,250	390,306	43,361	6.0%

Sources:

Income and wage/salary from Bureau of Economic Analysis-except where noted- based on calendar year

Population from Census Bureau

Average Wage/Salary per Job- from Bureau of Labor Statistics Fiscal Year 2015 is based on 3 quarters of data

Labor Force Employment and Unemployment from Bureau of Labor Statistics

* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.

(1) US Census 2014 estimate

NA - Not Available

City of Albuquerque, New Mexico
Demographic Statistics

Schedule 19

<u>Education (1) -</u>	<u>Number</u>	<u>Percent</u>
Adequate Yearly Progress and Designations Under No Child Left Behind - 2011		
<u>Statewide</u>		
Total Schools received AYP status and designation	831	100%
Total number of schools that made Adequate Yearly Progress	113	13.6%
Elementary Schools (includes K-5, K-6, K-8)	25	3.0%
Middle Schools	7	0.8%
High Schools	30	3.6%
Alternative Schools	51	6.1%
Total number of schools that did not make Adequate Yearly Progress	718	86.4%
Elementary Schools (includes K-5, K-6, K-8)	280	33.7%
Middle Schools	104	12.5%
High Schools	133	16.0%
Alternative Schools	201	24.2%

<u>School Enrollment (1)</u>	<u>Enrollment</u>	
<u>Albuquerque School District</u>		
Person enrolled in school	162,080	100.00%
Elementary schools (including Kindergarten)	45,888	28.31%
Mid-high schools	20,348	12.55%
High schools	27,231	16.80%
Private, alternative, and parochial schools	13,953	8.61%
Community College of New Mexico - Central NM Community College	26,771	16.52%
University of New Mexico - Albuquerque Campus	27,889	17.21%
Percent completed High School	62.7%	

<u>Household by Type (2)</u>		
<u>Albuquerque City</u>		
Total households	219,867	100.0%
Family households	132,290	60.2%
with children under 18 years	60,354	27.5%
Married-couple family	84,658	38.5%
with children under 18 years	34,003	15.5%
Female householder, no husband present	34,036	15.5%
with children under 18 years	19,627	8.9%
Nonfamily households	87,577	39.8%
Average household size	2.51	
Average family size	3.23	

<u>Housing Characteristics (2)</u>		
<u>Albuquerque City</u>		
Total housing units	240,461	100.0%
Occupied housing units	219,867	91.4%
Owner-occupied housing units	127,142	52.9%
Renter-occupied housing units	92,725	38.6%
Vacant housing units	20,594	8.6%

<u>Medians (2)</u>	
<u>Albuquerque City</u>	
Population age	35.7
Family income	\$59,536
Monthly housing cost - mortgage	\$1,286
Monthly housing cost - renting	\$804

<u>National Comparison of Selected Characteristics (3)</u>	<u>National Rank</u>	<u>Poverty Rate</u>
<u>Statewide comparing to nationwide</u>		
Population living below the poverty level	2	21.4%
Children under 18 years below poverty level	2	30.1%
		<u>Percent</u>
Households with one or more people under 18 (2)	24	31.3%
Population 18 years and older who are veterans	13	9.6%
Population 25 years and older who have completed high school	47	84.2%
Population 25 years and over how have completed a Bachelor's degree	39	26.4%
Percent of People 25 Years and Over Who Have Completed an Advanced Degree	18	11.4%

* School AYP and enrollment on Private, alternative, and parochia schools are based on 2011 number.

(1) New Mexico Department of Education

(2) 2014 American Community Survey 1-Year Estimates (U.S. Census Bureau)

(3) 2013 SAIPE estimates

Employment and Income for Albuquerque and Similar Size MSAs							
Employment in Thousands by Industry in 2015							
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.	
Total	380.5	271.5	302.4	224.8	368.1	141,865	
Construction & Mining	20.4	15.1	13.9	19.1	16.9	7,266	
Education and Health Services	61.7	35.4	43.0	47.8	63.0	22,055	
Financial Activities	18.0	16.8	12.1	7.3	17.6	8,124	
Information	8.2	6.5	5.9	11.1	4.5	2,750	
Leisure and Hospitality	41.7	35.1	33.6	18.2	43.0	15,128	
Manufacturing	16.4	11.8	17.0	18.4	22.6	12,318	
Other Services	11.6	16.3	9.9	5.0	12.9	5,625	
Professional and Business Services	57.1	42.9	32.2	29.8	50.8	19,672	
Trade, Transportation, and Utilities	64.0	41.8	65.2	38.3	60.6	26,920	
Government	81.3	49.7	69.5	30.0	76.3	22,007	
Share of Employment by Industry							
Total Nonfarm	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Construction & Mining	5.4%	5.6%	4.6%	8.5%	4.6%	5.1%	
Manufacturing	16.2%	13.0%	14.2%	21.3%	17.1%	15.5%	
Trade, Transportation, and Utilities	4.7%	6.2%	4.0%	3.2%	4.8%	5.7%	
Information	2.2%	2.4%	2.0%	4.9%	1.2%	1.9%	
Financial Activities	11.0%	12.9%	11.1%	8.1%	11.7%	10.7%	
Professional and Business Services	4.3%	4.3%	5.6%	8.2%	6.1%	8.7%	
Education and Health Services	3.0%	6.0%	3.3%	2.2%	3.5%	4.0%	
Leisure and Hospitality	15.0%	15.8%	10.6%	13.3%	13.8%	13.9%	
Other Services	16.8%	15.4%	21.6%	17.0%	16.5%	19.0%	
Government	21.4%	18.3%	23.0%	13.3%	20.7%	15.5%	
Unemployment Rates							
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.	
May-09	7.8	7.4	8.6	6.8	8.4	9.4	
May-10	7.9	9.0	8.6	7.6	8.9	9.6	
May-11	7	9	9.3	6.5	7.9	9	
May-12	6.7	8.6	8.5	4.9	7.2	8.2	
May-13	6.4	7.7	7.9	4.3	6.4	7.5	
May-14	6.4	5.7	6.3	3.4	5.8	6.3	
May-15	6	4.6	5.1	3.3	5.3	5.5	
May-16	5.4	4	4.5	3.5	5	4.7	
Incomes From 2013 American Community Survey (5 year estimate)							
Median Household Income	\$48,875	\$57,735	\$40,699	\$60,647	\$46,233	\$53,482	
Household Share of U.S.	91%	108%	76%	113%	86%	100%	
Median Family Income	\$60,359	\$71,239	\$44,794	\$65,846	\$58,113	\$65,443	
Family Share of U.S.	92%	109%	68%	101%	89%	100%	

APPROVED LEGISLATION

CITY of ALBUQUERQUE

TWENTY-SECOND COUNCIL

COUNCIL BILL NO. C/S R-16-39

ENACTMENT NO. R-2016-041

SPONSORED BY: Isaac Benton

1 RESOLUTION

2 APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY
3 OF ALBUQUERQUE FOR FISCAL YEAR 2017, BEGINNING JULY 1, 2016 AND
4 ENDING JUNE 30, 2017; ADJUSTING FISCAL YEAR 2016 APPROPRIATIONS;
5 AND APPROPRIATING CAPITAL FUNDS.

6 WHEREAS, the Charter of the City of Albuquerque requires the Mayor to
7 formulate the annual operating budget for the City of Albuquerque; and

8 WHEREAS, the Charter of the City of Albuquerque requires the Council to
9 approve or amend and approve the Mayor's budget; and

10 WHEREAS, appropriations for the operation of the City government must
11 be approved by the Council.

12 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
13 ALBUQUERQUE:

14 Section 1. That the amount of \$45,067,000 is hereby reserved as the
15 Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2017. This
16 amount includes an additional \$1,200,000 to build-up the operating reserve
17 above 1/12th in order to plan for future economic downturns and maintain
18 current bond ratings. In addition, the amount of \$236,000 is reserved for a large
19 sporting event to induce tourism.

20 Section 2. That the following amounts are hereby appropriated to the
21 following programs for operating City government during Fiscal Year 2017:

22 GENERAL FUND – 110

23 Animal Welfare Department

24 Animal Care Center 11,170,000

25 Chief Administrative Officer Department

26 Chief Administrative Office 1,731,000

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1	City Support Functions	
2	Downtown Clean and Safe	360,000
3	Dues and Memberships	468,000
4	Early Retirement	7,000,000
5	Joint Committee on Intergovernmental Legislative	
6	Relations	158,000
7	Open and Ethical Elections	524,000
8	Transfer to Other Funds:	
9	Operating Grants Fund (265)	5,250,000
10	Sales Tax Refunding D/S Fund (405)	11,742,000
11	Refuse Disposal Operating Fund (651)	384,000
12	Vehicle/Equipment Replacement Fund (730)	500,000
13	Civilian Police Oversight Agency	
14	Civilian Police Oversight Agency	984,000
15	Council Services Department	
16	Council Services	4,051,000
17	Cultural Services Department	
18	Biological Park	13,222,000
19	CIP Bio Park	516,000
20	CIP Library	67,000
21	Community Events	3,363,000
22	The appropriation for Community Events includes funding of \$12,000 for the	
23	Cesar Chavez Celebration, and \$40,000 for the Barelás Mainstreet program.	
24	Explora	1,434,000
25	Museum	3,159,000
26	Museum-Balloon	1,084,000
27	Public Arts and Urban Enhancement	288,000
28	Public Library	12,021,000
29	Strategic Support	1,654,000
30	Economic Development Department	
31	Convention Center	1,984,000
32	Economic Development	1,692,000
33	Economic Development Investment	1,005,000

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1	International Trade	80,000
2	Environmental Health Department	
3	Consumer Health	1,264,000
4	Environmental Services	604,000
5	Strategic Support	708,000
6	Urban Biology	511,000
7	Family and Community Services Department	
8	Affordable Housing Contract	2,292,000
9	Community Recreation	8,326,000
10	Child Care Contracts	5,657,000
11	Emergency Shelter Contracts	1,097,000
12	Health and Human Services	3,540,000
13	Homeless Support Services	2,490,000
14	Mental Health Contracts	2,738,000
15	Public Education Partner	5,278,000
16	Strategic Support	1,262,000
17	Substance Abuse Contracts	4,923,000
18	Transitional Housing	167,000
19	Youth Gang Contracts	1,311,000
20	Finance and Administrative Department	
21	Accounting	3,797,000
22	Citizen Services	3,644,000
23	Financial Support Services	1,108,000
24	Office of Management and Budget	1,114,000
25	Purchasing	1,496,000
26	Strategic Support	403,000
27	Treasury	1,007,000
28	Fire Department	
29	Dispatch	4,734,000
30	Emergency Response	61,672,000
31	Fire Prevention	3,379,000
32	Headquarters	2,762,000
33	Logistics	1,761,000

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1	Training	2,405,000
2	Human Resources Department	
3	B/C/J/Q Union Time	131,000
4	Personnel Services	2,481,000
5	Legal Department	
6	Legal Services	6,008,000
7	Mayor's Office	
8	Mayor's Office	1,007,000
9	Municipal Development Department	
10	City Buildings	8,705,000
11	Construction	1,755,000
12	Design Recovered CIP	4,347,000
13	Design Recovered Storm	2,555,000
14	Special Events Parking	19,000
15	Storm Drainage	2,583,000
16	Strategic Support	2,546,000
17	Streets	4,427,000
18	Street Services	13,731,000
19	Transfer to Other Funds:	
20	Gas Tax Road Fund (282)	704,000
21	City/County Facilities Fund (290)	2,247,000
22	Stadium Operations Fund (691)	198,000
23	Office of the City Clerk	
24	Administrative Hearing Office	404,000
25	Office of the City Clerk	1,078,000
26	Office of Inspector General	
27	Office of Inspector General	344,000
28	Office of Internal Audit and Investigations	
29	Internal Audit	830,000
30	Parks and Recreation Department	
31	Aquatic Services	4,468,000
32	CIP Funded Employees	608,000
33	Open Space Management	3,825,000

1	Parks Management	17,612,000
2	Recreation	2,755,000
3	Strategic Support	1,102,000
4	Transfer to Other Funds:	
5	Capital Acquisition Fund (305)	100,000
6	Golf Operating Fund (681)	1,000,000
7	Planning Department	
8	Code Enforcement	4,270,000
9	One Stop Shop	6,692,000
10	Real Property	839,000
11	Strategic Support	2,014,000
12	Urban Design and Development	2,010,000
13	Transfer to Other Funds:	
14	Metro Redevelopment (275)	470,000
15	Police Department	
16	Administrative Support	16,055,000
17	Investigative Services	29,950,000
18	Neighborhood Policing	93,870,000
19	Note: \$154,000 from Investigative Services and \$640,000 from	
20	Neighborhood Policing represents a 1% increase in assumed salary (vacancy)	
21	savings and is intended for a retention/longevity program for officers having 18	
22	years or more with the City. These dollars are subject to contract negotiations	
23	with APOA and any negotiated amount shall not exceed \$10,000 per officer per	
24	year including benefits.	
25	Off-Duty Police Overtime	1,800,000
26	Prisoner Transport	1,850,000
27	Professional Standards	20,308,000
28	Note: \$250,000 in funding provided for PD Communications Services	
29	in the proposed budget, together with the additional wage increase funding for	
30	PD Communications Services provided in this bill, is sufficient to provide for a	
31	5% increase for 911 Operators, a 7% increase for 911 Dispatchers, and a 2%	
32	increase for 911 Supervisors, subject to collective bargaining.	
33	Transfer to Other Funds:	

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1	Capital Acquisition Fund (305)	1,000,000
2	Senior Affairs Department	
3	Basic Services	106,000
4	Strategic Support	2,060,000
5	Well Being	4,923,000
6	Technology and Innovation Department	
7	Information Services	10,473,000
8	Data Management for APD	840,000
9	Transit Department	
10	Transfer to Transit Operating Fund (661)	21,957,000
11	<u>STATE FIRE FUND – 210</u>	
12	Fire Department	
13	State Fire Fund	1,781,000
14	Transfer to Other Funds:	
15	Fire Debt Service Fund (410)	102,000
16	<u>LODGERS' TAX FUND - 220</u>	
17	Finance and Administrative Services Department	
18	Lodgers' Promotion	5,273,000
19	Transfer to Other Funds:	
20	General Fund (110)	485,000
21	Sales Tax Refunding D/S Fund (405)	6,513,000
22	A contingent appropriation is hereby reserved in the amount of \$756,000 and	
23	shall be unreserved and appropriated to the Lodger's Promotion Program	
24	should contractual incentives be met or special events occur.	
25	<u>HOSPITALITY FEE FUND - 221</u>	
26	Finance and Administrative Services Department	
27	Lodgers' Promotion	1,267,000
28	Transfer to Other Funds:	
29	Sales Tax Refunding D/S Fund (405)	1,196,000
30	Capital Acquisition Fund (305)	116,000
31	A contingent appropriation is hereby reserved in the amount of \$45,000 and	
32	shall be unreserved and appropriated to the Hospitality Promotion Program	
33	should contractual incentives be met.	

1 CULTURE AND RECREATION PROJECTS FUND –225

2 Cultural Services Department

3	Balloon Center Projects	200,000
4	Community Events Projects	440,000
5	Library Projects	250,000
6	Museum Projects	424,000
7	Transfer to the General Fund (110)	130,000

8 ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

9 Cultural Services Department

10	BioPark Projects	2,500,000
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11 CITY HOUSING FUND - 240

12 Family and Community Services Department

13	City Housing	59,000
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14 AIR QUALITY FUND - 242

15 Environmental Health Department

16	Operating Permits	1,651,000
17	Vehicle Pollution Management	1,325,000

18 Transfer to Other Funds:

19	General Fund (110)	303,000
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20 HEART ORDINANCE FUND – 243

21 Animal Welfare Department

22	Heart Companion Services	74,000
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23 Transfer to Other Funds:

24	General Fund (110)	5,000
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25 SENIOR SERVICE PROVIDER FUND – 250

26 Senior Affairs Department

27	Senior Affairs AAA	6,897,000
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28	CDBG Services	323,000
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29 Transfer to Other Funds:

30	General Fund (110)	302,000
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31 The Senior Affairs AAA Fund (250) was established in FY/15 and henceforth will
32 be named the Senior Services Provider Fund (250) due to varying resources
33 used to operate the fund.

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1 METROPOLITAN REDEVELOPMENT FUND – 275

1	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
2	City Support Functions	
3	General Obligation Bond Debt Service	63,559,000
4	<u>AVIATION OPERATING FUND – 611</u>	
5	Aviation Department	
6	Management & Professional Support	4,748,000
7	Operations, Maintenance and Security	27,842,000
8	Transfers to Other Funds:	
9	General Fund (110)	1,768,000
10	Airport Capital and Deferred Maintenance Fund (613)	17,000,000
11	Airport Revenue Bond D/S Fund (615)	10,500,000
12	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u>	
13	Aviation Department	
14	Debt Service	10,500,000
15	<u>PARKING FACILITIES OPERATING FUND – 641</u>	
16	Municipal Development Department	
17	Parking Services	3,443,000
18	Transfers to Other Funds:	
19	General Fund (110)	699,000
20	<u>REFUSE DISPOSAL OPERATING FUND – 651</u>	
21	Solid Waste Management Department	
22	Administrative Services	6,655,000
23	Clean City Section	9,716,000
24	Collections	23,496,000
25	Disposal	8,143,000
26	Maintenance - Support Services	5,115,000
27	Transfers to Other Funds:	
28	General Fund (110)	5,167,000
29	Refuse Disposal Capital Fund (653)	14,221,000
30	A contingent appropriation is made based upon the cost of fuel exceeding \$2.30	
31	per gallon during FY/17 in the Refuse Disposal Operating Fund (651). Fuel	
32	appropriations for Administrative Services, Clean City Section, Collections,	
33	Disposal, and Maintenance - Support Services program strategies will be	

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1 increased up to the additional fuel surcharge revenue received at fiscal year-
2 end.

3 **TRANSIT OPERATING FUND – 661**

4 **Transit Department**

5	ABQ Ride	30,016,000
6	Facility Maintenance	2,442,000
7	Paratransit Services	5,948,000
8	Special Events	250,000
9	Strategic Support	3,780,000
10	Transfer to Other Funds:	
11	General Fund (110)	5,355,000
12	Transit Grants Fund (663)	450,000

13 **APARTMENTS OPERATING FUND – 671**

14 **Family and Community Services Department**

15	Apartments	2,883,000
16	Transfer to Other Funds:	
17	Housing Fund (240)	59,000
18	Apartments D/S Fund (675)	674,000

19 **APARTMENTS DEBT SERVICE FUND – 675**

20 **Family and Community Services Department**

21	Apartments Debt Service	674,000
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22 **GOLF COURSES OPERATING FUND – 681**

23 **Parks and Recreation Department**

24	Golf	4,711,000
25	Transfer to Other Funds:	
26	General Fund (110)	235,000

27 **BASEBALL STADIUM OPERATING FUND – 691**

28 **Municipal Development Department**

29	Stadium Operations	895,000
30	Transfer to Other Funds:	
31	General Fund (110)	48,000
32	Sports Stadium D/S Fund (695)	1,025,000

33 **BASEBALL STADIUM DEBT SERVICE FUND – 695**

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1	Municipal Development Department	
2	Stadium Debt Service	1,025,000
3	<u>RISK MANAGEMENT FUND – 705</u>	
4	Finance and Administrative Services Department	
5	Risk - Fund Administration	1,067,000
6	Risk - Safety Office	1,876,000
7	Risk - Tort and Other	1,718,000
8	Risk - Workers' Comp	2,019,000
9	WC/Tort and Other Claims	25,894,000
10	Transfers to Other Funds:	
11	General Fund (110)	862,000
12	Human Resources Department	
13	Unemployment Compensation	1,117,000
14	Employee Equity	139,000
15	<u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u>	
16	Finance and Administrative Services Department	
17	Materials Management	668,000
18	Transfers to Other Funds:	
19	General Fund (110)	231,000
20	<u>FLEET MANAGEMENT FUND - 725</u>	
21	Finance and Administrative Services Department	
22	Fleet Management	9,387,000
23	Transfer to Other Funds:	
24	General Fund (110)	595,000
25	<u>VEHICLE/EQUIPMENT REPLACEMENT FUND – 730</u>	
26	Finance and Administrative Services Department	
27	Computers	500,000
28	<u>EMPLOYEE INSURANCE FUND - 735</u>	
29	Human Resources Department	
30	Insurance and Administration	59,587,000
31	Transfer to Other Funds:	
32	General Fund (110)	81,000
33	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	

1	Technology and Innovation Department	
2	City Communications	6,297,000
3	Transfer to Other Funds:	
4	Transfer to General Fund (110)	168,000
5	Sales Tax Refunding D/S Fund (405)	1,495,000
6	Section 3. The reserve of \$843,000 in R-15-276, R-2015-115 for officer	
7	salary increases is hereby unreserved. That the following appropriations are	
8	hereby adjusted to the following programs from fund balance and/or revenue for	
9	operating City government in Fiscal Year 2016:	
10	<u>GENERAL FUND – 110</u>	
11	City Support Functions	
12	Downtown Clean and Safe	60,000
13	Transfer to Other Funds:	
14	Operating Grants Fund (265)	60,000
15	Capital Acquisition Fund 305	246,000
16	Council Services	(225,000)
17	Family and Community Services Department	
18	Homeless Support Services	70,000
19	Mental Health Contracts	(70,000)
20	Public Education Partner	(60,000)
21	Parks and Recreation Department	
22	Transfer to Other Funds:	
23	Golf Operating Fund (681)	850,000
24	Police Department	
25	Neighborhood Policing	843,000
26	<u>CITY HOUSING FUND - 240</u>	
27	Family and Community Services Department	
28	City Housing	156,000
29	Barelas Housing Project DwnPyntAsst	50,000
30	CCA Inventory Expansion	37,500
31	Bell Trading Development	15,211
32	<u>SENIOR SERVICE PROVIDER FUND – 250</u>	
33	Senior Affairs Department	

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1	Senior Affairs AAA	277,278
2	<u>OPERATING GRANTS FUND – 265</u>	
3	Family and Community Services Department	
4	Running Start for Careers	60,000
5	The above appropriation is from the Transfer to Operating Grants Fund (265)	
6	program in the General Fund.	
7	Family and Community Services Department	
8	Correct language in Resolution R-15-273, R-2015-117, Section 6, Lines 11	
9	and 12. Change “the Community Development Fund (205)” to “the Operating	
10	Grants Fund (265)”.	
11	Finance and Administrative Services Department	
12	Customer Service Training	14,678
13	The above appropriation includes \$12,264 from the State. The indirect overhead	
14	charges of \$2,414 are available in the Transfer to Operating Grants Fund (265)	
15	program in the General Fund.	
16	Parks and Recreation Department	
17	AMPA Wide Youth Bicycle/Pedestrian Safety Education Grant	202,940
18	The above appropriation includes \$170,880 from the State. The city match of	
19	\$29,120 and indirect overhead charges of \$2,940 are available in the Transfer to	
20	Operating Grants Fund (265) program in the General Fund.	
21	<u>HOUSING AND NEIGHBORHOOD ECONOMIC DEVELOPMENT FUND - 277</u>	
22	Family and Community Services Department	
23	Housing Development Plan Contracts	21,000
24	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
25	City Support Functions	
26	General Obligation Bond Debt Service	2,721,000
27	<u>AVIATION OPERATING FUND – 611</u>	
28	Aviation Department	
29	Operations, Maintenance and Security	102,000
30	Section 4. That the following appropriations are hereby made to the Capital	
31	Program to the specific funds and projects as indicated below for Fiscal Year	
32	2017:	
33	<u>Department/Fund</u>	<u>Source</u>
		<u>Amount</u>

1 Finance and Administrative/Fund 305

2 Convention Center Improvements Transfer from Fund 221 116,000

3 Parks & Recreation/Fund 305

4 Park Development/Parks Transfer from Fund 110 100,000

5 Police/Fund 305

6 Public Safety/Vehicles & Equipment Transfer from Fund 110 1,000,000

7 Municipal Development/Fund 341

8 Traffic Sign & Road Marking Revenue Fund 341 670,000

9 Maintenance

10 Scope: Plan, design, install, repair, and purchase related equipment and
11 materials to replace existing street signs. Plan, design, install, repair and
12 purchase related equipment and materials for pavement markings. Hot/cold
13 plastic striping will be used for crosswalks, lane symbols and markings in high
14 traffic areas (e.g. turn lane arrows, school/trail crossing, bicycle lane symbols).

15 Solid Waste/Fund 653

16 Refuse Equipment Transfer from Fund 651 9,243,000

17 Automated Collection System Transfer from Fund 651 700,000

18 Disposal Facilities Transfer from Fund 651 1,000,000

19 Refuse Facility Transfer from Fund 651 1,000,000

20 Recycling Carts Transfer from Fund 651 500,000

21 Computer Equipment Transfer from Fund 651 350,000

22 Alternative Landfill Transfer from Fund 651 207,000

23 Landfill Environmental Remediation Transfer from Fund 651 1,221,000

24 Section 5. That the following appropriations are hereby made to the Capital
25 Program to the specific funds and projects as indicated below for Fiscal Year
26 2016:

27 <u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
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28 Cultural Services/Fund 305

29 Code Talkers Memorial	Transfer from Fund 110	21,000
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30 The scope of the project is to develop, construct, install and maintain a
31 Code Talkers Memorial bronze sculpture and plaque at the New Mexico
32 Veteran's Memorial.

33 Municipal Development/Fund 305

1 Council Projects Transfer from Fund 110 225,000
2 Section 6. In the event that there is additional available fund balance in the
3 General Fund for Fiscal Year 2017, it shall be the policy of the Council to
4 appropriate an additional \$145,000 to the Family and Community Services
5 Department, Youth Gang Contracts program strategy, to supplement the YDI
6 Gang Intervention program contract.

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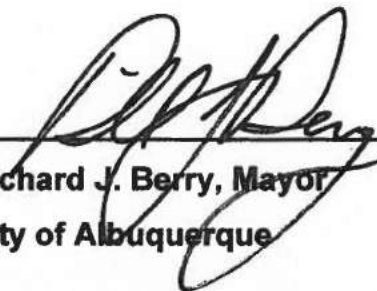
1 PASSED AND ADOPTED THIS 16th DAY OF May, 2016
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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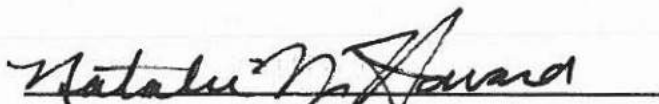
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9 Dan Lewis, President
10 City Council

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13 APPROVED THIS 31ST DAY OF May, 2016

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16 Bill No. C/S R-16-39

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20 Richard J. Berry, Mayor
21 City of Albuquerque

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24 ATTEST:

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26 
27 Natalie Y. Howard, City Clerk

CITY of ALBUQUERQUE

TWENTY-SECOND COUNCIL

COUNCIL BILL NO. F/S R-16-40 ENACTMENT NO. R-2016-043

SPONSORED BY: Isaac Benton

RESOLUTION

ESTABLISHING ONE-YEAR OBJECTIVES FOR THE CITY OF ALBUQUERQUE
IN FISCAL YEAR 2017; TO MEET FIVE-YEAR GOALS.

WHEREAS, Section 4-10(b) of the City Charter specifies that the Council
shall annually review and adopt one-year objectives related to the five-year
goals for the City, which goals and objectives are to serve as a basis for
budget formulation and other policies and legislation; and

WHEREAS, on August 1, 1994 the Council adopted what became
Ordinance Enactment 35-1994 revising the goals and objectives process, and
on August 19, 1994 the Mayor approved it; and

WHEREAS, on October 20, 1997 the Council amended Enactment 35-1994,
revising the goals and objectives process (Enactment Number 39-1997), and
on November 10, 1997, the Mayor approved it; and

WHEREAS, on April 25, 2001 the Council repealed Chapter 14, Article 13,
Part 3 and amended Chapter 2, Article 11 of ROA 1994, adapting the process
for the establishment of Five Year Goals and Annual Objectives, as part of the
annual budget process; and

WHEREAS, the Mayor and Council adopted five-year goals for the City (R-
15-151; Enactment Number R-2015-005), and are prepared to adopt one-year
objectives for the City for Fiscal Year 2017 (FY/17).

BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
ALBUQUERQUE:

Section 1. That the City of Albuquerque adopts the following one-year
objectives for FY/17, grouped under the eight five-year goals of the City.
HUMAN AND FAMILY DEVELOPMENT GOAL: People of all ages have the

1 opportunity to participate in the community and economy, and are well
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. Complete the design for Los Altos Pool. Update
4 SharePoint with the results by the end of FY/17. (Parks & Recreation)

5 OBJECTIVE 2. Implement the Master Maintenance Plan for Park
6 Management in YARDI. Update SharePoint with the progress by the end of the
7 second quarter of FY/17. (Parks & Recreation)

8 OBJECTIVE 3. Complete Manzano Mesa Community Park Pickle Ball
9 Complex. Update SharePoint with progress by the end of the third quarter of
10 FY/17. (Parks & Recreation)

11 OBJECTIVE 4. Complete the Trail and Bridge Evaluation Study for
12 trails maintained by the Parks and Recreation Department. Update SharePoint
13 with progress by the end of the third quarter of FY/17. (Parks & Recreation)

14 OBJECTIVE 5. Enhance the Consumer Health Protection Division's
15 public health capacity to respond to outbreaks of food and water borne illness
16 and other emerging public health issues. Status update will be provided in
17 SharePoint. (Environmental Health)

18 OBJECTIVE 6. Identify and establish vehicle management software
19 to monitor the use and assignment of department transportation vehicles.
20 Submit a status report to the Mayor and City Council by second quarter FY/17.
21 (Senior Affairs)

22 OBJECTIVE 7. Purchase, install and implement a remote scanning
23 system that communicates with the new membership card system. The
24 remote scanning system will be used to keep track of attendance in the
25 centers, maintain detailed logs of activity attendance and to generate facility
26 usage reports. Submit a status report to the Mayor and City Council by third
27 quarter FY/17. (Senior Affairs)

28 OBJECTIVE 8. Collaborate with the Family and Community Services
29 Department to implement the revised eligibility requirements for the
30 Community Development Block Grant that provides Home Retrofit Services to
31 elderly and disabled residents within the City of Albuquerque. Submit status
32 report to the Mayor and City Council by the second quarter of FY/17. (Senior
33 Affairs)

1 **OBJECTIVE 9. Produce, in-house, a written analysis of the present**
2 **and proposed future ¼ cent for Public Safety tax prevention and support**
3 **programs, to include the remaining duration of each existing contract under**
4 **the programs, and the program's relationship to the current joint efforts with**
5 **Bernalillo County on Behavioral Health. Submit a status report to the Mayor**
6 **and City Council by the end of the second quarter of FY/17. (Family and**
7 **Community Services)**

8 **OBJECTIVE 10. Address and explain the Family and Community**
9 **Services Department General Fund budget reversions for the last two fiscal**
10 **years, as well as the department's opinion as to the proper level of additional**
11 **staffing needed to more efficiently and expeditiously put all available funding**
12 **out for proposals and implementation. Submit a status report to the Mayor and**
13 **City Council by the end of the second quarter of FY/17. (Family and**
14 **Community Services)**

15 **OBJECTIVE 11. Propose and present a plan outlining scenarios for**
16 **complete enterprise fund cost recovery for operation of City golf courses and**
17 **other golf facilities, including a proposal of rate increases as necessary. If the**
18 **rate increases cannot cover the costs of City General Fund subsidies to the**
19 **Golf Operating Fund, propose facility closures, dispositions or other changes**
20 **in ownership and management of the facilities as required. Solicit input on the**
21 **plan from the Golf Advisory Board. Submit a status report to the Mayor and**
22 **City Council by the end of the second quarter of FY/17. (Parks & Recreation)**
23 **PUBLIC SAFETY GOAL: The public is safe, secure, and shares responsibility**
24 **for maintaining a safe environment.**

25 **OBJECTIVE 1. Research best practices, develop a plan, and discuss**
26 **legal and fiscal ramifications for in-house licensing program. Submit a status**
27 **report to the Mayor and City Council by the end of the second quarter of**
28 **FY/17. (Animal Welfare)**

29 **OBJECTIVE 2. Research best practices and develop a plan for**
30 **replacing emergency veterinary services with a combination of in-house and**
31 **very limited outside emergency services. Submit a status report to the Mayor**
32 **and City Council by the end of the second quarter of FY/17. (Animal Welfare)**

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1 **OBJECTIVE 3. Increase effectiveness of spay neuter program using**
2 **ASPCA model of targeted spay and neuter of pit bull type terriers and**
3 **chihuahua mixes. Submit a status report to the Mayor and City Council by the**
4 **end of the second quarter of FY/17. (Animal Welfare)**

5 **OBJECTIVE 4. Increase live release rate while minimizing the**
6 **accidental release of dangerous animals. Submit a status report to the Mayor**
7 **and City Council by the end of the second quarter of FY/17. (Animal Welfare)**

8 **OBJECTIVE 5. Finalize the AFD "Direct Threat/Active Shooter"**
9 **Guideline initiated in 2015. Comply with dates and timelines of the SHSGP**
10 **grant and coordinate with APD to complete phase 4 and 5 of this objective to**
11 **include a full scale Homeland Security Exercise and Evaluation Program**
12 **(HSEEP) compliant training exercise. Status will be updated in SharePoint.**
13 **(Fire Department)**

14 **OBJECTIVE 6. Complete the process for updating and adopting the**
15 **2015 fire code (NFPA 101 and 2015 International Fire Code). Have a draft**
16 **prepared for presentation to Council for review by late 2016. (Fire Department)**

17 **OBJECTIVE 7. Fire Department has started the process for**
18 **accreditation by the Commission on Fire Accreditation International (CFAI).**
19 **There are four steps to accreditation: 1) becoming a registered agency, 2)**
20 **becoming an applicant agency, 3) becoming an agency candidate, and 4) a**
21 **commission assessment. Key documents required for the assessment are a**
22 **strategic plan, a comprehensive self-assessment, an annual report, and a**
23 **standard of cover. Fire will complete the self-assessment and standard of**
24 **cover by the fourth quarter of FY/17. Status will be updated in SharePoint.**
25 **(Fire Department)**

26 **OBJECTIVE 8. To improve efficiencies and increase functionality,**
27 **APD will terminate its current lease that houses its DWI seizure lot and during**
28 **FY/17, the Department will complete the purchase of a suitable parcel of**
29 **property and relocate the DWI seizure unit. A status report will be submitted**
30 **bi-annually. (APD-Administrative Support)**

31 **OBJECTIVE 9. By November 2016, APD will be in full compliance**
32 **with the Settlement Agreement between the City of Albuquerque and the**
33 **Department of Justice. Produce a written description and graphic chart**

1 explaining and depicting the actual and most current schedule for completion
2 of the process of department policy and practice reform pursuant to the court
3 approved settlement agreement with the Department of Justice. List and
4 evaluate any obstacles to completion on schedule, and present to the City
5 Council by October 31, 2016. If necessary, propose an adjusted, realistic
6 schedule of completion in lieu of the previously agreed-upon completion
7 schedule of 4 years (with approximately 3 years remaining). Report to the City
8 Council at least semi-monthly including schedule adherence and other
9 progress in meeting the requirements of the settlement agreement. (APD-
10 Professional Accountability)

11 OBJECTIVE 10. In FY/17, APD will install and up fit a modular
12 building at the Southeast Area Command that will serve as a temporary
13 location for substation operations until a newly constructed facility can be
14 built. A status report will be submitted bi-annually. (APD-Neighborhood
15 Policing)

16 OBJECTIVE 11. In FY/17, APD will complete a pilot program called
17 Police and Communities Together (PACT) in the Northeast Area Command.
18 This program will consist of one sergeant and six officers and the focus of the
19 pilot is to implement a neighborhood policing approach that emphasizes a
20 local approach to policing that is accessible to the public and responsive to
21 the needs and priorities of neighborhoods. A status report will be submitted
22 bi-annually. (APD-Neighborhood Policing)

23 OBJECTIVE 12. Report to the Council on the following issues related
24 to the Animal Welfare Department: 1) the organizational changes made to the
25 department structure previously in place at the beginning of FY/16, with a
26 complete description of the responsibilities and duties of the new Senior
27 Program Manager position, and other key management positions including
28 management of records and adoption/foster care recruitment and placement.
29 2) Assessment of the staffing and operational needs for full enforcement of
30 the HEART Ordinance and "Angel's Law", long-term fiscal planning,
31 increasing spay/neuter services, opening a second surgical suite at the East
32 Side Shelter (per previous Objective 2 in FY/15) 3) Status of department
33 expenditures as compared to budget, with explanations for recent and

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1 expected budget reversions. 4) The status of reconstruction of Kennel D at
2 the East Side Shelter. 5) Proposed strategy to streamline the licensing
3 program and to increase adequate recurring funding for medical supplies and
4 equipment, including the Department's plans for meeting those goals. Submit
5 a status report to the Mayor and City Council by the end of the second quarter
6 of FY/17. (Animal Welfare)

7 OBJECTIVE 13. Put Rescue 4 into operation by the end of calendar
8 year 2016, to include two (2) Paramedics on the new rescue vehicle. Submit a
9 status report to the Mayor and City Council by the end of the second quarter
10 of FY/17. (Fire)

11 OBJECTIVE 14. Provide an analysis of the staffing changes to
12 include a salary analysis needed in the Fire Alarm Room to improve response
13 times and effectiveness. Submit a status report to the Mayor and City Council
14 by the end of the first quarter of FY/17. (Fire)

15 OBJECTIVE 15. Provide an analysis of the general purpose police
16 patrol vehicles currently available on the market, to include reporting on the
17 highest-purchased and highest rated current new vehicles in use by
18 departments nationwide, and police consumer reviews of the top 3 vehicles.
19 Include a description of the process that was used in the previous decision to
20 purchase the current Dodge vehicles. Submit a status report to the Mayor and
21 City Council by the end of the second quarter of FY/17. (APD)

22 PUBLIC INFRASTRUCTURE. The community is adequately and efficiently
23 served with well planned, coordinated, and maintained infrastructure.

24 OBJECTIVE 1. Complete reconstruction of Terminal Apron Phase III.
25 Status update will be provided in SharePoint by end of FY/17. (Aviation
26 Department)

27 OBJECTIVE 2. Review the NMDOT provided bridge inspection
28 reports and reprioritize the 2017 Bond Program for the bridge maintenance
29 program if needed. Status update will be provided in SharePoint. (Municipal
30 Development)

31 OBJECTIVE 3. Complete construction of Osuna Phase I. Status
32 update will be provided in SharePoint. (Municipal Development)

33 OBJECTIVE 4. Complete construction of Martin Luther King. Status

1 update will be provided in SharePoint. (Municipal Development)

2 OBJECTIVE 5. Report to the Council on the Municipal Development
3 Department's proposed source of recurring Neighborhood Traffic
4 Management Program (NTMP) funding, including a discussion of which senior
5 position in the Department is currently responsible for the management of
6 NTMP project applications and implementation. Report and make
7 recommendations upon the possible use of a 2 cent increase in the City's gas
8 tax to fund the program and other street modernization programs. Submit a
9 status report the Mayor and Council by the end of the first quarter of FY/17.
10 (Municipal Development)

11 OBJECTIVE 6. Provide an assessment of methods to accelerate the
12 process of street reconstruction and rehabilitation design and implementation,
13 particularly with regard to smaller special projects initiated by the City
14 Council. Assess the possibility of accomplishing more design and project
15 management "in-house" for projects of \$100,000 estimated construction cost
16 or less. Analyze the Department's current system of geographic allocation of
17 street reconstruction and maintenance funds by Council district as opposed
18 to the age and condition of existing roadway. Tabulate the original and
19 current age of the infrastructure of each project reconstructed /maintained
20 since FY/11, the source of its funding (1/4 cent, CIP, CCIP, Federal, State), the
21 fiscal year, and the Council district(s) in which the project was located.
22 Submit a status report to the Mayor and Council by the end of the second
23 quarter of FY/17. (Municipal Development)

24 ENVIRONMENTAL PROTECTION. Protect Albuquerque's natural
25 environments – its mountains, river, bosque, volcanoes, arroyos, air and
26 water.

27 OBJECTIVE 1. Begin and complete the Penguin Chill and River
28 Otters exhibits at the ABQ BioPark. These objectives span FY/17 and FY/18.
29 Submit a status report to the Mayor and City Council by the end of the third
30 quarter FY/18. (Cultural Services-BioPark)

31 OBJECTIVE 2. Assess the cost-effectiveness, air quality, and carbon
32 footprint effects of using compressed natural gas (CNG) compared to diesel
33 fuel, hybrid or electric motive power for all city transit vehicles, including ART,

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1 Rapid Ride, fixed route service, and paratransit. Submit a status report to the
2 Mayor and City Council by the end of the first quarter of FY/17. (Transit)

3 OBJECTIVE 3. Assess the cost-effectiveness, air quality, and carbon
4 footprint effects of using compressed natural gas (CNG) in lieu of diesel fuel
5 for all SWD vehicles. Submit a status report to the Mayor and City Council by
6 the end of the first quarter of FY/17. (Solid Waste Department)

7 OBJECTIVE 4. Assess the cost-effectiveness, air quality, and carbon
8 footprint effects of using compressed natural gas (CNG) in lieu of gasoline,
9 hybrid or diesel fuel to power the City's light duty fleet vehicles. Submit a
10 status report to the Mayor and City Council by the end of the first quarter of
11 FY/17. (Department of Finance & Administrative Services- Fleet Division)

12 ECONOMIC VITALITY. The community supports a vital, diverse, and
13 sustainable economy.

14 OBJECTIVE 1. The International Trade Division will develop and
15 launch a "Foreign Direct Investment Soft Landing Program" with the goal of
16 providing business assistance to foreign startup companies and mature
17 enterprises seeking to enter the U.S. market. Completion date: fourth quarter
18 FY/17. Update SharePoint with status. (Economic Development)

19 OBJECTIVE 2. Provide support and assistance to the Downtown
20 Arts & Cultural District and the Emerging Barelbas Mainstreet programs.
21 Completion date: fourth quarter FY/17. Update SharePoint with status.
22 (Economic Development)

23 OBJECTIVE 3. In conjunction with CNM and the Kauffman
24 Foundation, expand "Entrepreneurial Mindset Program" to include
25 Albuquerque Public Schools, additional local companies and partner
26 organizations. The goal is to ultimately have 1,000 individuals complete the
27 program. Completion date: fourth quarter FY/17. Update SharePoint with
28 status. (Economic Development)

29 OBJECTIVE 4. In conjunction with Transit, deploy a Business
30 Assistance Program for companies affected by the Albuquerque Rapid Transit
31 development. Completion date: second quarter, FY/18. Update SharePoint
32 with status. (Economic Development)

33 OBJECTIVE 5. In conjunction with Transit and Planning, develop

1 public/private strategies for mixed use developments and employment centers
2 along the Central Avenue Corridor. Completion date: fourth quarter FY/17.
3 Update SharePoint with status. (Economic Development)

4 **COMMUNITY AND CULTURAL ENGAGEMENT.** Residents are engaged in
5 Albuquerque's community and culture.

6 **OBJECTIVE 1.** Add streaming movies to our digital collection by
7 June 2017. Submit a status report to the Mayor and City Council by the end of
8 FY/17. (Cultural Services-Library)

9 **OBJECTIVE 2.** The Anderson – Abruzzo Albuquerque International
10 Balloon Museum will offer a regular schedule of programming for its new Tim
11 Anderson 4-D Theater, to include science, nature, and flight oriented films.
12 Submit a status report to the Mayor and City Council by the end of the third
13 quarter of FY/17. (Cultural Services – Museum-Balloon)

14 **OBJECTIVE 3.** In 2017, the KiMo Theatre will celebrate the 90th
15 Anniversary of the opening of the theater. The KiMo Theatre celebration will
16 highlight the various art forms performed at the iconic theatre since it opened
17 to the public on September 17, 1927. This objective spans FY/17 and FY/18.
18 Submit a status report to the Mayor and City Council by the end of the third
19 quarter of FY/18. (Cultural Services)

20 **OBJECTIVE 4.** Upgrade Public Art Collection database by integrating
21 into existing Albuquerque and Balloon Museum Collection database system
22 (TMS). Increase number of trained users throughout the department and
23 provide quarterly public art data sets through the City's Open Data portal.
24 Submit a status report to the Mayor and City Council by the end of the third
25 quarter FY/17. (Cultural Services – Balloon Museum)

26 **OBJECTIVE 5.** In FY/17, the Albuquerque Museum will inaugurate its
27 community history series, focusing on stories developed with community
28 partners. Submit a status report to the Mayor and City Council by the end of
29 FY/17. (Cultural Services - Museum)

30 **OBJECTIVE 6.** During FY/17, relocate the existing graphic designs
31 and other website framework from the Cultural Services' "ABQ To Do" web
32 page to that of the Visit Albuquerque website events calendar, and assist Visit
33 Albuquerque in creating a user-friendly website. Arrange for links from the

1 City Council, Economic Development and Cultural Services websites to the
2 Visit Albuquerque "ABQ To Do" website, and propose a network of other local
3 media sources with which to share this information on a weekly basis. Submit
4 a status report to the Mayor and City Council by the end of the third quarter of
5 FY/17. (Cultural Services, Economic Development, Department of Technology
6 and Innovation)

7 GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is
8 ethical, transparent, and responsive to its citizens. Every element of
9 government contributes effectively to meeting public needs.

10 OBJECTIVE 1. Human Resource Coordinator training development
11 and implementation. Continued development and implementation of content
12 and delivery for all HR Coordinators. Update and provide a status in
13 SharePoint by June 30, 2017. (Human Resources- Training)

14 OBJECTIVE 2. Review non-recurring cultural, social service and
15 economic stimulus programs included in the approved FY/17 budget to
16 determine whether the resources are being appropriately expended, and to
17 assess whether funding for the programs should be renewed in FY/18.

18 Representatives from each of the following programs shall make a brief
19 presentation to the Council Internal Operations Committee, to include a
20 revenue and expense report for the preceding 24 months, total persons served
21 from within the community or brought to the City as visitors, and other
22 relevant estimations of the benefit provided to the public by the program. The
23 presentation should also discuss other public and private community partners
24 engaged with the project with whom the City's resources are being leveraged:
25 *Cultural Services Department-* Alamosa Library, Enhanced Summerfest
26 Events, Olga Kern Piano Competition, Ensemble-Chatter, Fusion, Martin
27 Luther King Celebration, Cesar Chavez Celebration, Center for SW Culture,
28 Hispanic Heritage Day; *Economic Development Department-* Think Big,
29 Downtown Mainstreet, Barelás Mainstreet, Downtown Arts & Cultural District,
30 *Family and Community Services Department-* Amigos y Amigas, Healing
31 Addiction in Our Community, Hideout, LifeQuest; *Parks and Recreation*
32 *Department-* NM Games, Bike Recycling Program. The Internal Operations
33 Committee will provide a status report to the Committee of the Whole by April

1 1, 2017. (Council Services)

2 OBJECTIVE 3. Calculate and tabulate the actual annual cost of
3 airport personnel conducting school tours of the Sunport. Propose a cost-
4 sharing arrangement with Albuquerque Public Schools and individual private
5 or charter schools. Submit a status report to the Mayor and City Council by
6 the end of the second quarter of FY/17. (Aviation)

7 OBJECTIVE 4. Provide recommendations as to how the City's
8 purchasing practices and regulations, contract approval processes and other
9 regulations might be streamlined so as to remove unnecessary impediments
10 to utilizing public funding responsibly, expeditiously and transparently.
11 Submit a status report to the Mayor and City Council by the end of the second
12 quarter of FY/17. (Department of Finance & Administration- Purchasing
13 Division)

14 Section 2. That the Mayor shall submit a report by Goal to the City
15 Council at least semi-annually summarizing the progress made toward
16 implementation of all the one-year objectives and that any report called for in
17 this resolution shall be in the form of an Executive Communication from the
18 Mayor to the City Council, unless otherwise specifically noted.

[+Bracketed/Underscored Material+] - New
[-Bracketed/Strikethrough Material-] - Deletion

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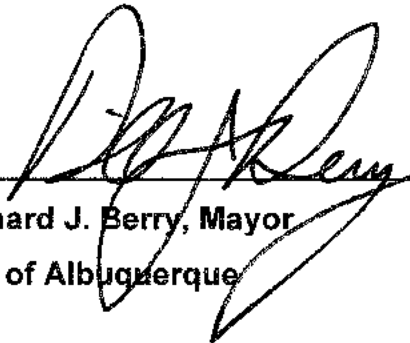
1 PASSED AND ADOPTED THIS 6th DAY OF June, 2016
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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8 Dan Lewis, President
9 City Council

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13 APPROVED THIS 22nd DAY OF June, 2016

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18 Bill No. F/S R-16-40

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22 Richard J. Berry, Mayor
23 City of Albuquerque

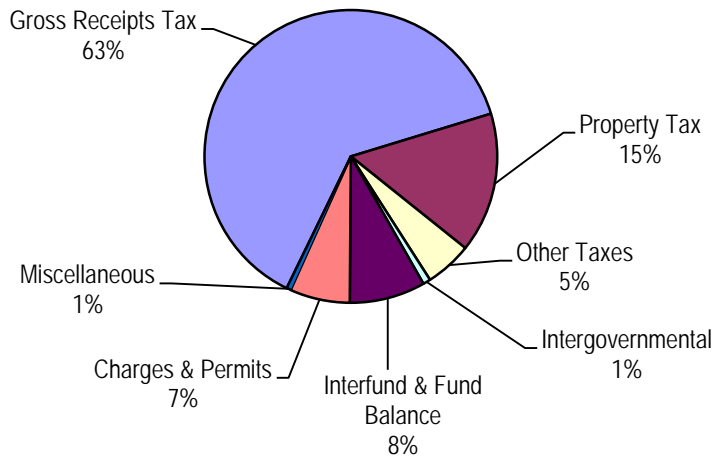
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26 ATTEST:

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29 Natalie Y. Howard, City Clerk

Where the General Fund money comes from:

FY/17 GENERAL FUND RESOURCES

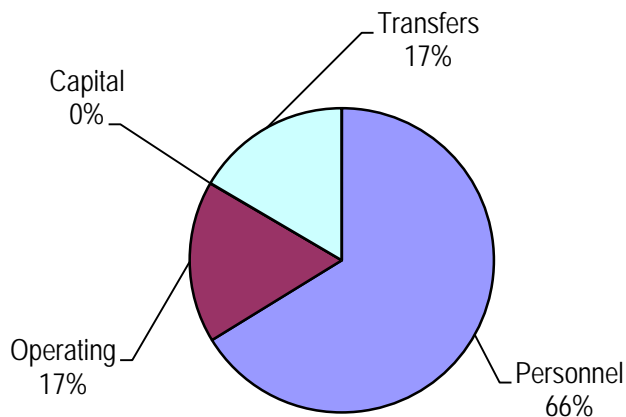


General Fund Resources
(\$000's)

Gross Receipts Tax	\$	332,011
Property Tax	\$	81,360
Other Taxes	\$	27,235
Intergovernmental	\$	4,392
Interfund, Fund Balance/Adjustments	\$	44,030
Charges & Permits	\$	34,785
Miscellaneous	\$	2,585
Total Revenue	\$	526,398

And, where the money goes:

FY/17 GENERAL FUND APPROPRIATIONS
BY CATEGORY



General Fund Appropriations
(\$000's)

Personnel	\$	348,595
Operating	\$	90,519
Capital	\$	207
Transfers	\$	87,077
Total Appropriations	\$	526,398