

# CITY OF ALBUQUERQUE

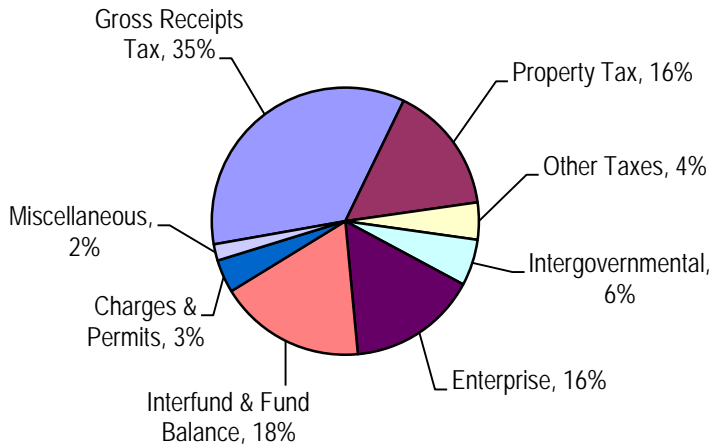
MAYOR RICHARD J. BERRY



FY/16  
APPROVED BUDGET

# Where the money comes from:

## FY/16 RESOURCES ALL FUNDS



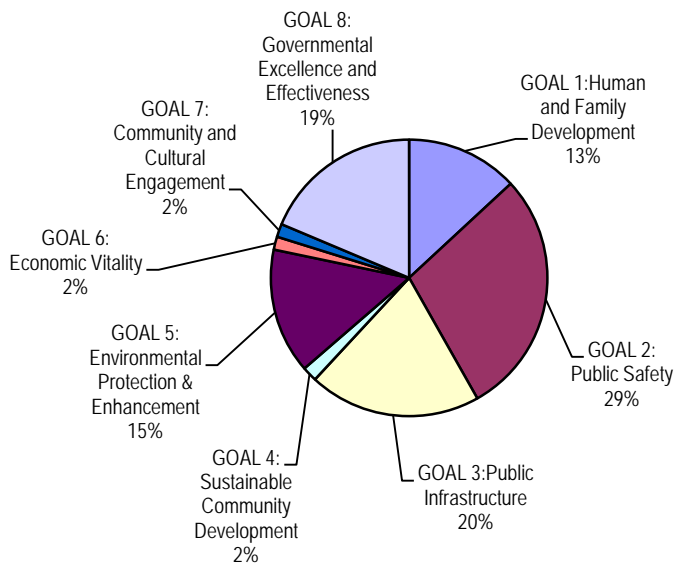
## Combined Revenues by Source

(\$000's)

Gross Receipts Tax	\$	319,993
Property Tax	\$	142,462
Other Taxes	\$	41,102
Intergovernmental	\$	51,220
Enterprise	\$	143,466
Interfund, Fund Balance/Adjustments	\$	162,342
Charges & Permits	\$	36,542
Miscellaneous	\$	18,200
<b>Total Revenue</b>	<b>\$</b>	<b>915,327</b>

# And, where the money goes:

## FY/16 APPROVED BUDGET



## Appropriations by Goal

(\$000's)

GOAL 1: Human & Family Development	\$	119,969
GOAL 2: Public Safety	\$	262,616
GOAL 3: Public Infrastructure	\$	184,054
GOAL 4: Sustainable Community Development	\$	16,023
GOAL 5: Environmental Protection & Enhancement	\$	133,908
GOAL 6: Economic Vitality	\$	13,958
GOAL 7: Community & Cultural Engagement	\$	14,047
GOAL 8: Governmental Excellence & Effectiveness	\$	170,752
<b>Total Appropriations</b>	<b>\$</b>	<b>915,327</b>

**CITY OF ALBUQUERQUE  
FISCAL YEAR 2016  
APPROVED BUDGET**







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# City of Albuquerque


## Office of the Mayor

Richard J. Berry, Mayor

### Interoffice Memorandum

July 1, 2015

**To:** Rey Garduño, President, City Council

**From:** Richard J. Berry, Mayor 

**Subject:** FY/16 APPROVED OPERATING BUDGET

I am submitting to you the Approved Operating Budget for the fiscal year beginning July 1, 2015. This budget reflects the compromise reached between my office and the City Council, demonstrating that elected officials can reach across party lines to come to an agreement when it comes to determining how best to use taxpayer dollars. I extend my appreciation to the entire Council in developing this budget and Councilor Pena for her leadership as chairwoman of the Committee of the Whole. Decisions we have made together since 2011 to reduce vacant positions and reallocate resources have helped place the City in a relatively stable financial position as our economy continues to gain strength. We added 5,100 jobs in the metro area in May 2015 compared to May one year ago, a 1.3% growth rate. This marks the fourteenth consecutive month of job gains and puts our job growth rate much closer to that of our peer cities. Current projections suggest the local economy will continue to have moderate employment growth over the next few years, averaging approximately 1.5 percent annually.

That said, this budget is structurally balanced and continues with our philosophy of using conservative revenue estimates while delivering tremendous taxpayer value and exceptional services to our community. The total approved budget for FY/16 is \$915.3 million with the General Fund portion at \$504.5 million just 2.2% higher than the original FY/15 budget. We have balanced this budget by re-aligning resources and making only minor reductions in areas where they would have the least impact on services.

FY/16 General Fund operating revenues are expected at \$499.3 million reflecting a growth rate of 2.1% over our latest estimates of where we ended fiscal year 2015. Gross Receipts Tax revenue which accounts for nearly 64% of our General Fund revenue is projected at \$320 million or 1.9% over last fiscal year. The recurring portion of that growth was originally projected at 2.3% but was revised to 2.5% late in the budget process by Council. Some of the positive growth in GRT is offset by losses in other revenue such as child care fees, after school care fees, and charges for services to other governmental agencies such as Bernalillo County and the Water Utility Authority.

The FY/16 Proposed Budget is centered on the following priorities: *Public Safety, Critical Infrastructure Improvements, Economic Development/Job Creation, Social Services, and a Fifth Consecutive Year of Appropriations Targeted to Salary Increases for many City Employees.*

**Public Safety:** Public safety remains a top priority. Being a police officer is a challenging and often dangerous job and maintaining the right number of experienced officers continues to be a challenge for police agencies nationwide. This budget contains funding for 1,000 sworn police officers, a number we hope to reach in the near future through stepped up recruiting efforts. In addition, \$4.7 million is included in the Police budget to continue implementing reforms specified in the U.S. Department of Justice Settlement Agreement. In many areas, efforts we are undertaking at APD go above and beyond the requirements of the agreement. Areas of focus include recruitment, crisis intervention, misconduct complaint investigations, training, development of policies and procedures, and community engagement and oversight.

**Critical Infrastructure:** This budget includes funding to pay debt service on \$45 million in new revenue bonds sold to provide incentive money for economic development and to construct several projects including: street improvements for the new Albuquerque Rapid Transit along Central Avenue; a sports complex on the west side; a new library in the International District; a visitors' center on West Central, and other recreational facilities. This money continues a long-range capital investment program meant to restore funding lost during the previous administration through the shift of property tax mills from the capital program to operations. Investing in critical capital infrastructure will spur private investment, increase the quality of life for our residents, enhance economic activity and promote job creation within the metro area. This budget also includes full-year operating funding for the new state-of-the-art library at Central and Unser as well as the new history exhibit at the Albuquerque Museum. In addition, money is added for operating new streetlights, for staffing and securing new facilities, and maintaining new and upgraded software citywide.

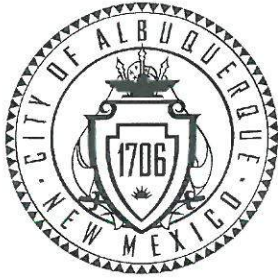
**Economic Development/Job Creation:** My belief is that private sector investments will follow smart public sector investments. Beginning in fiscal year 2015 our Economic Development Department began a number of new initiatives aimed at diversifying and changing the trajectory of our local economy by spurring economic activity, economic mobility, entrepreneurship, job creation and investment. We have seen a tremendous surge in entrepreneurial activity and an increase in positive awareness of our community nationally. These efforts take time and a sustained commitment. With that in mind, this budget includes a second year of \$1 million in funding to be used to continue initiatives such as: the development of the Innovation Central District in partnership with UNM; collaboration with Sandia Laboratories, Kirtland Air Force Research Lab and UNM on commercialization of technology for job creation; expansion of international trade efforts; acceleration and development of our creative industries; and education and mentorship of small business. These initiatives will create a multiplier effect by attracting private investment, job growth and opportunity to Albuquerque.

**Social Services:** This budget includes nearly \$18 million in General Fund money for social service programs aimed at the most at-risk and disadvantaged residents of our community. As in years past, a large portion of that funding is targeted for mental health treatment and supportive services related to mental health. We have learned that it is far less expensive to deal with these issues before they result in a crisis situation and are left to be dealt with by first responders in our public safety area. As you know, Bernalillo County begins collecting a new 3/16<sup>th</sup> cent tax this year, most of which will be targeted at addressing gaps in mental health services within Bernalillo County. In the coming year, the City will work with the County to coordinate our efforts to make sure that local tax dollars spent on mental health and homeless services are used in the most efficient and impactful manner possible.

**Employees:** This budget includes reserved funding for targeted pay increases for most employees of the City. It includes the equivalent of a 1% increase for clerical, blue collar, and transport officers, a 4%

increase for transit drivers and security employees, a 2.5% increase for fire union employees, and a 2.4% increase (on average) for police. Through a bolstered wellness program and negotiations with our healthcare providers, we have managed to hold medical costs flat for fiscal year 2016 saving the City and employees millions of dollars. Our employees continue to have a very generous retirement and health benefit package with no changes in either their contributions or defined benefits for fiscal year 2016.

This budget is intentionally designed to bolster opportunities and quality of life for all our citizens, while making the City of Albuquerque a top notch organization in which to build a successful career in public service. I appreciate the support of all my department directors and staff in preparing this budget and the City Council and their staff for sharing their vision and dedication to the City of Albuquerque. This budget is structurally balanced, bolsters reserves by an additional \$1 million, and addresses the highest priority needs of our community. I commend the Council for the work they have done on amending and adopting the final budget for 2016. I believe this budget contains the elements necessary to continue to make local government more efficient while providing world class services and tremendous value to the taxpayers that we serve.



# City of Albuquerque

The People of  
Albuquerque

Mayor  
Richard J. Berry

City Council  
Director of Council Services  
Jon Zaman

DST. 1 Ken Sanchez  
DST. 2 Isaac Benton  
DST. 3 Klarissa Peña  
DST. 4 Brad Winter  
DST. 5 Dan Lewis  
DST. 6 Rey Garduño  
DST. 7 Diane Gibson  
DST. 8 Trudy Jones  
DST. 9 Don Harris

City Clerk  
Natalie Y. Howard

Administrative Hearing  
Stanley Harada

Office of Inspector General  
Peter Pacheco  
Acting

Office of Internal Audit  
Debra Yoshimura  
Director

Office of Police Oversight  
Robin Hammer

Chief Administrative Officer  
Robert J. Perry

Chief of Staff / Deputy Chief  
Administrative Officer  
Gilbert A. Montañño

Chief Operations Officer  
Michael J. Riordan, P.E.

Police  
Gorden E. Eden, Jr.

Emergency Preparedness  
Roger Ebner

Fire  
David Downey

Legal  
Jessica M. Hernandez

Human Resources  
Mary Scott

Economic Development  
Gary Oppedahl

Finance & Administrative  
Services  
Lou Hoffman

Mayor's Office

Communications Office

Department of Technology  
& Innovation  
Peter Ambs

Innovation Delivery Team

Legislative Services &  
Grant Administration

Internal Government Affairs

Intergovernmental Affairs

Education Coordinator

Mayor's Designee to selected  
Boards & Commissions

Planning/Development

Animal Welfare  
Barbara Bruin

Aviation  
James Hinde

Cultural Services  
Beatriz (Betty) Rivera

Municipal Development  
Wilfred Gallegos

Environmental Health  
Mary Lou Leonard

Family & Community Services  
Doug Chaplin

Parks & Recreation  
Barbara Taylor

Planning  
Suzie Lubar

Senior Affairs  
Jorja Armijo-Brasher

Solid Waste  
John Soladay

Transit  
Bruce Rizzieri

Signature:   
Robert J. Perry, Chief Administrative Officer

Updated June 22, 2015



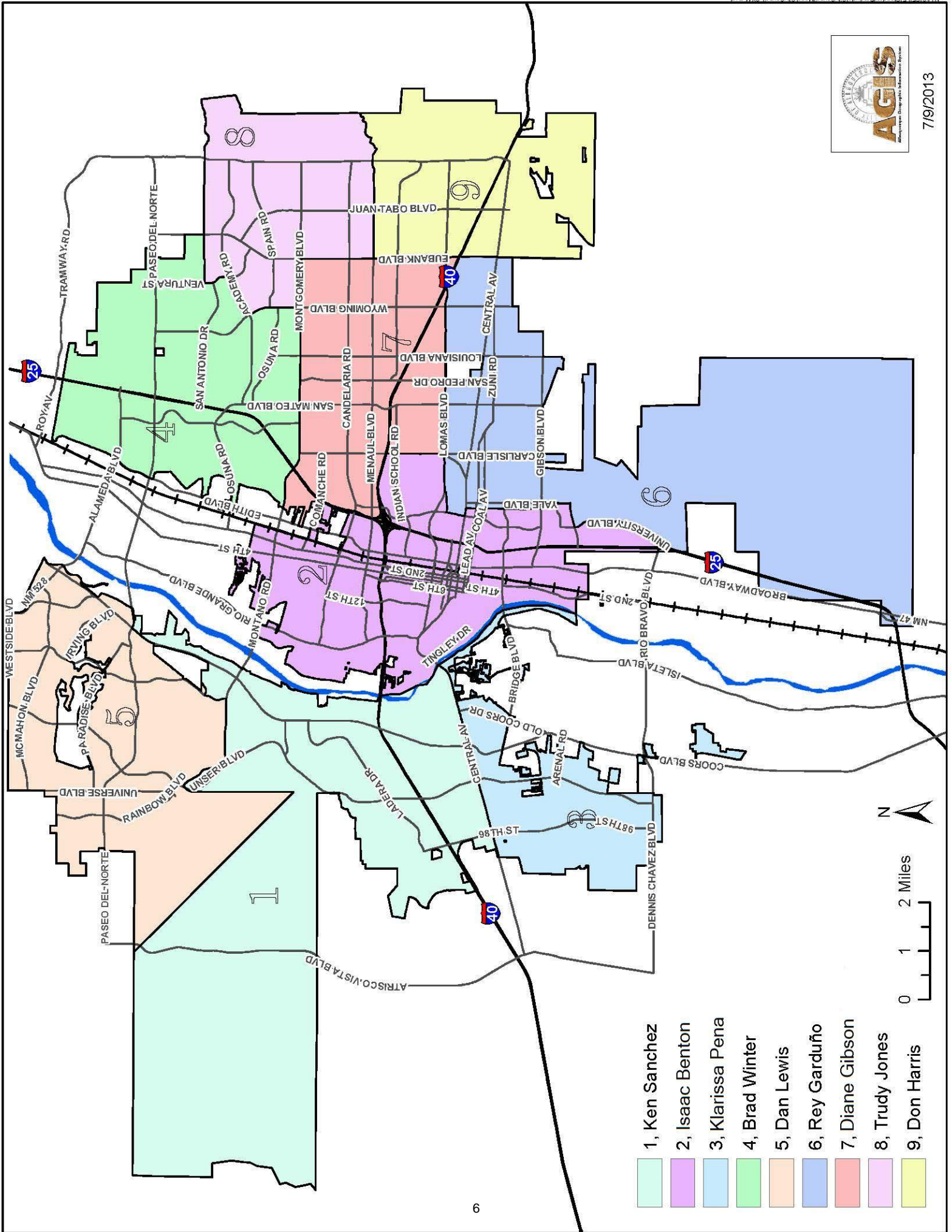


*Richard J. Berry, Mayor*



*Robert J. Perry  
Chief Administrative Officer*

*Gilbert Montano, Deputy CAO/Chief of Staff  
Michael Riordan, Chief Operations Officer*



# **CITY OF ALBUQUERQUE**

## **CITY COUNCILORS**



Councilor's listed from left to right top to bottom:

Isaac Benton - District 2, Klarissa J. Pena - District 3, Ken Sanchez - District 1, Trudy Jones - District 8, Dan Lewis - District 5, Brad Winter, Vice President - District 4, Diane G. Gibson - District 7, Don Harris - District 9, Rey Garduño, President - District 6



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Albuquerque  
New Mexico**

For the Fiscal Year Beginning

**July 1, 2014**

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Albuquerque, New Mexico for its annual budget for the fiscal year beginning July 1, 2014. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

# **FINANCE & ADMINISTRATIVE SERVICES**

## **OFFICE OF MANAGEMENT & BUDGET**

### ***Budget Officer***

*Gerald E. Romero*

### ***City Economist***

*Jacques Blair, Ph.D*

### ***Executive Budget Analyst Department Assignments***

#### ***Jayne Aranda***

CITY SUPPORT, FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES, TECHNOLOGY AND INNOVATION, TRANSIT

#### ***Mark Correa***

AVIATION, ENVIRONMENTAL HEALTH, FIRE, OFFICE OF INTERNAL AUDIT, OFFICE OF INSPECTOR GENERAL, SENIOR AFFAIRS

#### ***Linda Cutler-Padilla***

FAMILY AND COMMUNITY SERVICES, POLICE, SOLID WASTE

#### ***Stephanie Manzanares***

ANIMAL WELFARE, CULTURAL SERVICES, MUNICIPAL DEVELOPMENT

#### ***Patsy Pino***

MAYOR, CHIEF ADMINISTRATIVE OFFICE, CITY COUNCIL, CIVILIAN POLICE OVERSIGHT AGENCY, ECONOMIC DEVELOPMENT, LEGAL, OFFICE OF THE CITY CLERK, PARKS AND RECREATION, PLANNING

#### **Special Thanks to:**

**Joaquin Romero, ©Cover & Photo**

**The Budget is available Online at  
<http://www.cabq.gov/budget>**





## **EXECUTIVE SUMMARY**



## ALBUQUERQUE: THE COMMUNITY

Location and Climate. The City of Albuquerque is located in north central New Mexico. It is nestled against the Sandia and Manzano Mountains to the east and is bisected north to south by the Rio Grande River. The elevation ranges from 4,900 to 6,500 feet. The mountains, rising 5,000 feet above the City provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. Albuquerque enjoys excellent weather year round with four distinct seasons, although all four seasons contain a majority of sunny days. The climate is arid; the City averages only nine inches of precipitation a year.

History. The area's first permanent residents were Ancestral Puebloans who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the City's Old Town, just west of today's downtown, was established and named after the Duke of Alburquerque, Viceroy of New Spain. The City still bears the 'Duke City' nickname.

During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century, growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government. In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized under territorial laws as a city. The City Charter under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City

Charter is to provide for maximum local self-government. The City Charter was amended in 1974 to move the City from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a "home rule city" under the New Mexico Constitution meaning the City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.

Statistics. In the 2010 census the Albuquerque Metropolitan Statistical Area (MSA) had a population of 887,077. Albuquerque, with 545,852 residents, is the largest city in New Mexico and the 32nd largest city in the country. The City is culturally diverse: about 46.7% of the residents are Hispanic; 42.1% non-Hispanic white; 3.8% Native American; 2.7% African American; 2.5% Asian American; and 2.1% other. The median household income per the 2010 census for the Metropolitan Statistical Area (MSA) is \$46,824. This is 93% of the U.S. average and compares favorably with other cities in the region. Cultural diversity is recognized, encouraged and celebrated throughout the City particularly with Summerfest events held across the City. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Sixty percent of city residents own their homes. Additional information such as per capita income and largest employers is contained in the Statistical Information Section in the back of this document.

Economy. Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. The City is well situated to benefit from its proximity to Mexico – situated only 300 miles from the border. Trade and service are the largest economic sectors and provide over half the jobs in the Albuquerque area. Government provides close to 20% of non-agriculture employment and accounts for six of the ten largest employers in the MSA.

#### Ten Largest Employers in MSA – 2014

<u>Employer</u>	<u>Employees</u>	<u>Rank</u>
University of New Mexico	14,850	1
Albuquerque Public Schools	14,000	2
Sandia National Labs	8,930	3
Presbyterian	8,822	4
UNM Hospital	6,116	5
Kirtland Air Force Base (Civilian)	6,095	6
City of Albuquerque	5,839	7
State of New Mexico	4,839	9
Kirtland Air Force Base (Military)	4,500	8
Intel Corporation	3,300	10

Albuquerque is recognized as the hot air balloon capital of the world, playing host to an annual balloon fiesta that draws entries from around the world. Over 750 hot air balloons color the sky for nine days each fall. The City hosts the New Mexico State Fair each September and operates a major convention center hosting a number of national events annually.

The City primarily relies on two types of taxes: gross receipts tax and property tax. The total

Gross Receipts Tax rate in Albuquerque is currently 7.1875%, of which the City receives 2.2875%. This includes a limited ten-year, quarter cent tax to address transportation issues and the permanent Public Safety Quarter Cent Tax. The difference between the total tax and the City's share goes to state and county governments. The largest share of city property taxes is used for operations, with approximately 45% used for debt service on capital improvements.



# FINANCIAL POLICIES

## Operating Budget

Type of Budgeting: The City of Albuquerque has a well developed system of program budgeting. Programs are developed to identify distinct services provided by the City. The legal authority to spend is made through an appropriation at the program level. Each program is a collection of specific department id's that are monitored for financial and performance management. All programs and department id's are constructed with line-item detail.

Budget data is prepared consistent with the City's basis of accounting used in our audited financial statements. *Governmental funds utilize the modified accrual basis of accounting, while proprietary funds (enterprise and internal service) and agency funds are accounted for on a full-accrual basis.* Modified accrual accounting recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred. Full-accrual accounting recognizes both revenue and expense transactions in the periods in which they are incurred rather than when the cash is received or paid.

Revenue Projections: The City has a multi-year Forecasting Advisory Committee made up of members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies. The Committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April 1<sup>st</sup> of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the upcoming budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges

anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- operating costs for capital projects;
- inflation factors;
- baseline, optimistic, and pessimistic scenarios;
- updated fund balances;
- growth factors;
- estimates of reversions, reappropriated encumbrances and reserves;
- recurring and non-recurring revenues and expenditures; and
- a four-year projection of expenditures and revenues, including actuals for the previous fiscal year.

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by the Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO and COO. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff as requested to facilitate and assist in budget development.

The Mayor's Proposed Budget document is submitted to the City Council by April 1<sup>st</sup>. By ordinance, the Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds at least three public hearings. By ordinance, Council may amend the budget proposal at any time prior to May 31. If City Council fails to pass a budget by May 31, the Mayor's budget proposal is deemed approved.

Amending the Budget: Appropriations are at a program level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program appropriations by up to five percent or \$100 thousand, whichever is lower, provided the fund appropriation does not change. Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered by fiscal year-end.

Upon its own initiative or by request of the Mayor, the Council may amend the budget during the fiscal year - subject to executive approval. Budget amendments vetoed by the executive branch may be overridden by a vote of six of the nine City Councilors.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits an approved or proposed budget with expenditures in excess of anticipated resources. Additionally, budget amendments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. One-time and unpredictable revenue as well as estimated reversions is identified and are used to support one-time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. The City has imposed 1.0625% of local taxes. They have authority to impose 2.6875%; an additional 1.625% of Local Option Gross Receipts Taxes. These taxes can be imposed for various purposes, some but not all are subject to referendum. The appendix provides detail on the taxing authority available to the City. The City is granted the authority to impose an operation levy of property tax up to 7.65 mills. The City has imposed 6.54 mills of

operating tax. Debt service property tax levies to meet the debt service on General Obligation (G.O.) bonds must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding G.O. bond debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over \$100,000 on the tax rolls. The City may impose up to two cents of gasoline tax, but has not exercised this authority. The City has used its full authority with a Lodgers' Tax of 5% and a Hospitality Fee of 1%. The City also imposes franchise fees on utilities for use of the City right-of-way.

Reserves: The City General Fund is required to hold a reserve of 8.33% or 1/12<sup>th</sup> of the budgeted expenditure level. The reserve is adjusted as the budget is amended. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so by administrative instruction. In FY/12, the City began adding \$200 thousand per year in additional reserves for financial prudence. That amount has grown to \$1 million in FY/16.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque has an excellent bond rating despite the relatively small total reserve held, in part because of its strong financial management practices. Management has a history of active routine monitoring and intervention when unexpected events adversely affect revenue or expenditure levels. The City has shown that it will intervene to reduce expenditures and/or increase revenue levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality/Vehicle Pollution, Golf, Stadium, Parking and Aviation. While the Transit Fund is technically an enterprise fund, generating significant fee revenue, it still requires a large subsidy to cover operating costs. Select General Fund programs charge fees for services such as building permit review or admission to venues like the BioPark. Revenue from these fees helps defray operating costs in the General Fund. With few exceptions, fee revenue is not necessarily earmarked to the program where it is generated.

Compliance and Monitoring: As part of an active financial management policy, the City prepares quarterly expenditure projections by program to ensure departments are spending within their



appropriations. These reports are provided to all departments, the City administration and the City Council. Since it is not sufficient to simply monitor expenditures to assure that programs are spending within their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Finally, performance measures are reported annually and departments are required to submit a status report of priority objectives at mid-year and year-end.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by the Council, as long as the program has reverted sufficient funding. A report of the amounts and individual purchase orders are

reported to the City Council by October 1 of the following year.

Reversions: Reversions feed fund balance and amounts in excess of the required balance are treated as available for one-time appropriations in the subsequent fiscal year.

Over Expenditures: The City has adopted the practice of generally not “cleaning-up” program over expenditures, but rather reporting them in the Comprehensive Annual Financial Report (CAFR) as overspent. This practice provides necessary information for future budget cycles and brings attention to the reasons for the over expenditures. However, the City does generally “clean-up” at the fund level in the event that the fund is overspent. In most cases, when funds require “clean-up” there is sufficient revenue or fund balance to cover the additional appropriation.

## **Capital Budget**

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public improvements, the City acquires, constructs, replaces, upgrades and rehabilitates existing infrastructure, roadways, buildings and various other city owned property.

By November 21<sup>st</sup> of each even numbered year the Mayor submits the proposed CIP to the Environmental Planning Commission. The Commission conducts at least one public hearing and submits its recommendation to the Mayor by December 1<sup>st</sup>. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3<sup>rd</sup>. As a general rule, capital improvement appropriations for enterprise funds including Air Quality, Aviation, Parking, Solid Waste, and Golf are developed in conjunction with the annual operating budget and submitted to the Council no later than April 1<sup>st</sup> of each year. The Council must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period begins on the date of introduction of the CIP bill

at a City Council meeting. The Council holds at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: In October 2013, the City Council adopted an updated debt policy for the City of Albuquerque. The new policy sets forth the parameters for issuing debt and for managing the outstanding debt portfolio. It also provides guidance to decision makers regarding the types and amounts of permissible debt, the timing and method of sale that may be used, and the structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index, such as the federal funds rate. Finally, diversification (safety) is accomplished through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

## **Goals, Objectives, and Performance Measures**

Goals and Objectives: The City charter requires that five year goals and one year objectives be adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and legislation consistent with these goals and objectives.

Long-Term Goals (Five Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five year goals. This framework calls for:

- developing goals with extensive public involvement;
- measuring progress made in reaching goals;
- connecting City services to goal achievement;
- determining the effectiveness of those services in improving related community and customer conditions.

Performance Measures: Performance measures are established for programs allowing a comparison to be made between the levels of appropriation and performance. The measures are developed by the departments with input

from the Office of Management and Budget. These measures are updated and reported annually and are included in the Department Budget Highlights.

Short-Term Organization Wide One Year Objectives: The City budget is increasing the use of one year objectives to drive performance and results. One year objectives are adopted in separate legislation and included in the Appropriation Legislation Section at the end of this document. These well-defined short term objectives generally require reporting by the department. Progress on all objectives is reported to the Mayor and City Council on an annual basis.

The chart on the next page summarizes the most recently adopted Goals and Desired Community Conditions for the City. It is followed by a graphic that highlights the City's performance in meeting its goals and desired conditions by measuring key indicators and comparing them over time and against peer cities.

## City of Albuquerque Vision, Goal Areas, Goal Statements and Desired Community or Customer Conditions

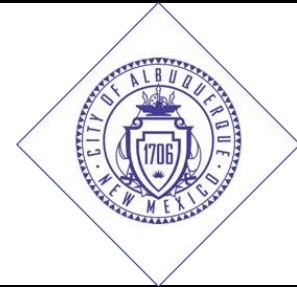
*NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.*

**VISION:** Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.

Goal Area	Goal Statement	Desired Community or Customer Conditions
<b>HUMAN AND FAMILY DEVELOPMENT</b>	<b>People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.</b>	<ol style="list-style-type: none"> <li>1. Residents are literate and educated.</li> <li>2. All students graduate and are ready for work, life or school.</li> <li>3. Residents are active and healthy.</li> <li>4. Residents have access to physical and mental health care.</li> <li>5. Families are secure and stable.</li> <li>6. Affordable housing is available.</li> <li>7. Senior citizens live and function in optimal environments.</li> <li>8. Residents are safe from public health risks.</li> </ol>
<b>PUBLIC SAFETY</b>	<b>The public is safe, secure, and shares responsibility for maintaining a safe environment.</b>	<ol style="list-style-type: none"> <li>9. The public is safe.</li> <li>10. The public feels safe.</li> <li>11. Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve.</li> <li>12. The community works together for safety.</li> <li>13. Domestic and wild animals are appropriately managed and cared for.</li> <li>14. The community is prepared to respond to emergencies.</li> </ol>
<b>PUBLIC INFRASTRUCTURE</b>	<b>The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.</b>	<ol style="list-style-type: none"> <li>15. The water and wastewater system is reliable and meets quality standards.</li> <li>16. A storm water system protects the lives, property and the environment.</li> <li>17. High speed internet is accessible and affordable throughout the community.</li> <li>18. Integrated transportation options meet the public's needs.</li> <li>19. The street system is well designed and maintained.</li> <li>20. Sustainable energy sources are available.</li> </ol>
<b>SUSTAINABLE COMMUNITY DEVELOPMENT</b>	<b>Communities throughout Albuquerque are livable, sustainable and vital.</b>	<ol style="list-style-type: none"> <li>21. Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained.</li> <li>22. A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.</li> <li>23. The downtown area is vital, active, and accessible.</li> <li>24. Mixed-use areas with housing, employment, recreation and entertainment exist throughout Albuquerque.</li> </ol>
<b>ENVIRONMENTAL PROTECTION</b>	<b>Protect Albuquerque's natural environments – its mountains, river, Bosque, volcanoes, arroyos, air, and water.</b>	<ol style="list-style-type: none"> <li>25. Air, water, and land are protected from pollution.</li> <li>26. Water resources are sustainably managed and conserved to provide a long-term supply and drought reserve.</li> <li>27. Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally responsible disposal.</li> <li>28. Open Space, Bosque, the River and Mountains are preserved and protected.</li> <li>29. Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</li> </ol>
<b>ECONOMIC VITALITY</b>	<b>The community supports a vital, diverse, and sustainable economy.</b>	<ol style="list-style-type: none"> <li>30. The economy is diverse.</li> <li>31. The economy is vital, prosperous, sustainable, and strategic based on local resources.</li> <li>32. There are abundant and competitive career oriented employment opportunities.</li> <li>33. Entrepreneurs and businesses of all sizes develop and prosper.</li> </ol>
<b>COMMUNITY AND CULTURAL ENGAGEMENT</b>	<b>Residents are engaged in Albuquerque's community and culture.</b>	<ol style="list-style-type: none"> <li>34. Residents participate in civic activities and community improvement.</li> <li>35. Residents participate in community activities and events.</li> <li>36. Residents participate in Albuquerque's arts and cultures.</li> <li>37. Relations among Albuquerque's cultures and races are positive and respectful.</li> </ol>
<b>GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>	<b>Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.</b>	<ol style="list-style-type: none"> <li>38. All city employees and officials behave ethically.</li> <li>39. City of Albuquerque participates in mutually beneficial cooperative relationships with other governments.</li> <li>40. Government protects the civil and constitutional rights of citizens.</li> <li>41. Customers conveniently access City services, officials, public records, and information.</li> <li>42. Financial and capital assets are maximized and protected, and reported accurately and timely.</li> <li>43. City employees are competent and well-trained to deliver city services efficiently and effectively.</li> <li>44. The work environment for employees is healthy, safe and productive.</li> </ol>

## Vision: Albuquerque is an active, thriving, culturally rich, sustainable, high desert community.

The 2014 Albuquerque Progress Report is a two-year report published by the Indicators Progress Commission showing the progress toward reaching a set of long-term goals, established with the input of its residents. Since 1995, our residents have convened every four years to determine and define Albuquerque's goals. The goals are categorized into eight areas, and each goal is further clarified through positive statements called desired community conditions. The report can be found at [www.abqprogress.com](http://www.abqprogress.com).



Green = In Focus: Status is desirable relative to peers and/or U.S.  
 Yellow = Improving: Status is undesirable relative to peer and/or U.S., but is improving  
 Purple = Needs focus: Status undesirable relative to peer and/or U.S.

### How is Albuquerque as a Community Doing in each of 8 Goals?

Goal	Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank	U.S.	Status	Trend
Human & Family Development	Good Public Health	Obesity in population	22%	2nd of 6	27%	Desirable	Stable
	Access to Health Care Services	Population with health insurance coverage	85%	3rd of 6	85%	Desirable	Stable
	Educated/Literate Residents	State high school graduation rate <sup>2013</sup>	70%	6th of 6	76%	Undesirable	Improving
	Secure/Stable Families	Families living in poverty	22%	2nd of 6	19%	Undesirable	Stable
Public Safety	The Public Feels Safe	Residents feel safe outside during day (survey results)	22%	2nd of 6	27%	Desirable	Stable
	The Public is Safe	Average time, EMS calls dispatched (minutes)	1.87	N/A	N/A	Desirable	Stable
	Trust in Public Safety Agencies	Residents feel APD is respectful to citizens (survey results)	40%	N/A	N/A	Undesirable	Improving
	The Public is Safe	Property crimes per 100,000 population <sup>2013</sup>	4484*	5th of 5	2859	Undesirable	Stable
	The Public is Safe	Violent crimes per 100,000 population <sup>2013</sup>	742*	5th of 5	387	Undesirable	Stable
*The violent and property crime rates cover the 4-county Albuquerque metropolitan area							
Public Infrastructure	Integrated Transportation	Public transportation riders per 1,000 persons	22.4	3rd of 6	33	Desirable	Stable
	Viable Street System	Commuter travel time delay (annual hours delay)	29	2nd of 6	38	Desirable	Improving
	Quality Water/Wastewater System	EPA compliance rate (peer average)	97%	100%	100%	Desirable	Improving
	High Speed Internet Access	Average internet download speed	22.6	4th of 5	19%	N/A	Improving
Sustainable Community Development	Mixed-use Areas Exist	New construction permits in major activity centers & corridors	41%	N/A	N/A	Desirable	Stable
	Low & High Density Living	Housing units per square mile	1226	1st of 6	N/A	Desirable	Stable
	Available, Accessible Parks	Park land as percent of city area	24%	1st of 5	N/A	Desirable	Stable
	Vital, Active Downtown	Downtown office vacancy rate	29%	2nd of 3	11%	Undesirable	Improving
Environmental Protection & Enhancement	Sustainable Water Supply	Gallons per capita per day	136	166	140	Desirable	Stable
	Safe Air, Land & Water	EPA Air Quality Index (US standard ceiling is a 100)	19	1st of 6	N/A	Desirable	Stable
	Preserved Open Space	Open space from total city acreage	24%	1st of 6	8%	Desirable	Stable
	Active Citizen Conservation	Residential recycling rate	18%	N/A	N/A	Undesirable	Improving
Economic Vitality	Job Creation	Annual job growth <sup>2013*</sup>	0.6%	6th of 6	-0.1%	Undesirable	Improving
	Job Creation	Unemployment rate (NSA) <sup>2014</sup>	6%	3rd of 6	85%	Desirable	Stable
	Diverse Economy	Employment in government as % total <sup>2013</sup>	22%	5th of 6	17%	Undesirable	Stable
	Economic Mobility	Average annual growth in per capita income <sup>2013</sup>	0.3%	4th of 6	1.1%	Undesirable	Stable
*The growth rate turned positive in 2014, at 0.7%, and has continued to be positive to date.							
Community & Cultural Engagement	Foster Art & Culture	Arts & culture events attended per 1,000 residents	2.06	2nd of 3	N/A	Desirable	Stable
	Community Engagement	Donations as a percent of median income	4%	3rd of 5	5%	Desirable	Stable
	Well Informed Residents	Newspaper circulation per 10,000 residents	1264	2nd of 6	N/A	Desirable	Improving
	Civic Participation	Voting participation rate (peer rank by state)	55%	3rd of 6	N/A	Desirable	Improving
Governmental Excellence & Effectiveness	Financial Assets Protected	General obligation S&P bond rating	AAA	1 of 6	N/A	Desirable	Stable
	City Responsiveness	311 call quality average	96%	N/A	88%	Desirable	Stable
	City Responsiveness	City responsive to needs (survey results, scale 1 to 5)	3.2	N/A	N/A	Desirable	Improving

The color coding in the scorecards shows how we are doing using comparisons based on: 4 year ABQ trend, where we rank among peer cities, and the United States. The five cities are: Colorado Springs (CO), El Paso (TX), Oklahoma City (OK), Salt Lake City (UT), and Tucson (AZ). A rank of 1st or 2nd is more favorable than a rank of 5th or 6th.

# FY/16 BUDGET SYNOPSIS

## FY/16 OPERATING BUDGET

### Resources

Total available resources for FY/16 of \$915.3 million are \$22.2 million higher than the FY/15 original budget of \$893.1 million.

Gross Receipts Tax (GRT) is the City's major source of funding and makes up 35% of total resources for FY/16. Enterprise revenues are another major source of revenue. The various enterprises the City operates generate 16% of total revenue in FY/16. The City operates solid waste collection and disposal, a transit system, parking lots and parking structures, four golf courses, an international airport and a small airport as enterprise funds. Further information

can be found in the Department Budget Highlights Section for these departments. Interfund transfers and property taxes make up the next two largest categories of revenue at 16% each.

GRT, enterprise revenues and property taxes together make up about 66% of total revenues. Other revenue sources include intergovernmental revenues such as grants, interfund transfers, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspections, permits, etc.

FY/16 OPERATING BUDGET TOTAL RESOURCES (\$000's)

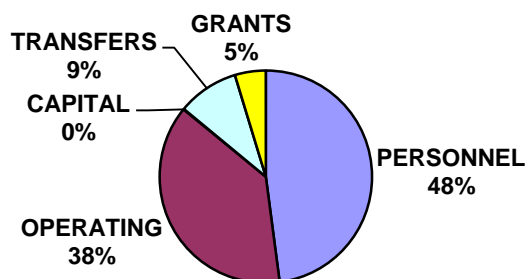
	Actual FY/14	% of Total	Approved FY/15	% of Total	Revised FY/15	% of Total	Estimated FY/15	% of Total	Approved FY/16	% of Total
Gross Receipts Tax	303,554	32%	312,076	35%	311,191	34%	313,889	34%	319,993	35%
Property Tax	137,979	15%	139,169	16%	139,837	15%	140,818	15%	142,462	16%
Other Taxes	38,225	4%	38,822	4%	39,477	4%	40,382	4%	41,102	4%
Intergovernmental	54,503	6%	51,805	6%	51,805	6%	53,545	6%	51,220	6%
Enterprise	147,654	16%	145,252	16%	145,252	16%	147,542	16%	143,466	16%
Interfund	136,406	15%	146,213	16%	146,021	16%	144,842	16%	147,596	16%
Charges & Permits	37,939	4%	37,125	4%	37,387	4%	40,948	4%	35,682	4%
Miscellaneous	82,843	9%	12,381	1%	19,159	2%	11,491	1%	19,060	2%
Fund Balance & adj.	329	0%	10,303	1%	30,681	3%	21,687	2%	14,745	2%
<b>Total Revenue</b>	<b>939,433</b>	<b>100%</b>	<b>893,146</b>	<b>100%</b>	<b>920,811</b>	<b>100%</b>	<b>915,143</b>	<b>100%</b>	<b>915,327</b>	<b>100%</b>

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue without GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

### Appropriations by Spending Category

Total City appropriations for FY/16 are \$915.3 million. This is an increase of \$22.2 million from last year, due in part to the fact that funding designated for wage increases is appropriated in FY/16 but was reserved in the original approved FY/15 budget by comparison. Nearly \$5 million is added to Police for implementing requirements of the DOJ agreement. Personnel costs continue to drive most of the City budget operating expenses, making up 48% of appropriations for FY/16.

FY/16 APPROVED BUDGET



### Appropriations by Department

By department, Police and City Support, make up the majority of the City operating appropriations. Police's budget is largely driven by personnel expenses. City Support has no employees but contains the budgets that benefit all departments such as debt service on revenue and GO bonds, early retirement, and the transfer program that funds subsidies for various operating grants. Other departments such as

Finance and Administrative Services, Human Resources, Solid Waste and Aviation have large appropriations because of the number and type of funds housed in their departments, including debt service funds, risk, and health insurance funds. The following table shows total operating appropriations after interfund eliminations by department.

#### DEPARTMENT APPROVED BUDGETS FY/16

##### After Interfund Eliminations

(in \$000's)

	Total
Animal Welfare	11,103
Aviation	67,410
Chief Administrative Office	1,598
City Support	87,078
Civilian Police Oversight	1,005
Council Services	3,545
Cultural Services	39,035
Economic Development	4,469
Environmental Health	7,899
Family and Community Services	67,841
Finance and Administrative Svc	63,223
Fire	77,267
Human Resources	64,820
Legal	5,670
Mayor's Office Department	993
Municipal Development	52,349
Internal Audit	808
Office of Inspector General	339
Office of the City Clerk	2,218
Parks and Recreation	33,295
Planning Department	14,913
Police	166,143
Senior Affairs	14,654
Solid Waste	65,667
Technology and Innovation	17,792
Transit	44,193
<b>Grand Total</b>	<b>915,327</b>

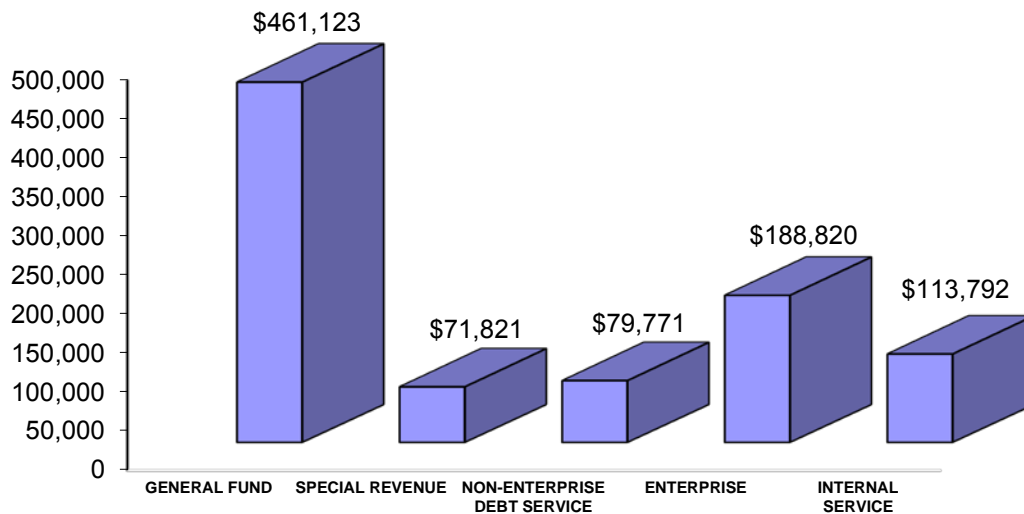
Note: Budgets are reflected after interfund eliminations to avoid double counting of interfund transfers.

### Appropriations by Fund Type

The City operating budget includes the General Fund which is the largest fund, individually and by type. Other funds include a total of 16 Special Revenue Funds, 13 of which are included in the legislation accompanying this document. Three Special Revenue Funds are reflected in this document but are appropriated under separate legislation. They are referred to as "Not Included" in the following tables and graphs. Special Revenue Funds account for revenue received that has restrictions on its use. Three non-enterprise debt service funds, 14

enterprise funds and five internal service funds are also appropriated and referenced throughout this document. This budget document presents fund tables and highlights, organized in the categories graphed below. The following graph titled "FY/16 Net Appropriations by Fund Type" demonstrates the relative size of total appropriations by type of fund. It is followed by a table that summarizes the FY/16 Operating Budget by Fund, by Department, and by City Goal. It should be noted that these totals reflect appropriations after interfund eliminations.

**FY/16 Net Appropriations by Fund Type in (\$000's)  
(net of interfund transfers)**





## FY/16 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND (\$000's)

	% of Total	General Fund	Special Funds in Approp	Special Funds Not in Approp	Debt Service Funds	Enterprise Funds	Internal Service Funds	Interfund Elimination	Total
<b>1 - Human and Family Development</b>									
CS-Cultural Services Dept		11,960	0	0	0	0	0	0	11,960
FC-Family Community Svcs Dept		31,925	0	26,101	0	4,612	0	(1,071)	61,567
SA-Senior Affairs Department		6,762	6,904	1,053	0	0	0	(65)	14,654
PR-Parks and Recreation Dept		25,333	0	108	0	4,188	0	(237)	29,392
EH-Environmental Health Dept		1,660	736	0	0	0	0	0	2,396
Sub Total	13.1	77,640	7,640	27,262	0	8,800	0	(1,373)	119,969
<b>2 - Public Safety</b>									
AW-Animal Welfare Department		11,029	79	0	0	0	0	(5)	11,103
CP-Civilian Police Oversight Dept		1,005	0	0	0	0	0	0	1,005
FD-Fire Department		74,761	1,902	623	102	0	0	-0	77,267
FC-Family Community Svcs Dept		6,274	0	0	0	0	0	0	6,274
TI-Technology and Innovation Dept		824	0	0	0	0	0	0	824
PD-Police Department		158,203	3,710	4,985	0	0	0	(755)	166,143
Sub Total	28.7	252,096	5,691	5,608	102	0	0	(881)	262,616
<b>3 - Public Infrastructure</b>									
AV-Aviation Department		0	0	0	0	83,231	0	(15,821)	67,410
MD-Municipal Development Dept		30,560	5,340	0	0	1,927	0	(852)	36,975
City Support Department		10,177	0	0	79,669	0	0	(10,177)	79,669
Sub Total	20.1	40,737	5,340	0	79,669	85,158	0	(26,850)	184,054
<b>4 - Sustainable Community Development</b>									
MD-Municipal Development Dept		447	0	0	0	0	0	0	447
PR-Parks and Recreation Dept		3,686	0	0	0	0	0	(3,023)	663
PL-Planning Department		14,913	0	0	0	0	0	0	14,913
Sub Total	1.8	19,046	0	0	0	0	0	(3,023)	16,023
<b>5 - Environmental Protection</b>									
CS-Cultural Services Dept		13,005	2,300	0	0	0	0	0	15,305
PR-Parks and Recreation Dept		0	3,240	0	0	0	0	0	3,240
SW-Solid Waste Department		0	0	390	0	70,310	0	(5,033)	65,667
EH-Environmental Health Dept		1,326	2,643	2,015	0	0	0	(481)	5,503
TR-Transit		21,641	0	961	0	48,674	0	(27,083)	44,193
City Support Department		384	0	0	0	0	0	(384)	0
Sub Total	14.6	36,356	8,183	3,366	0	118,984	0	(32,981)	133,908
<b>6 - Economic Vitality</b>									
ED-Economic Development Dept		4,469	0	0	0	0	0	0	4,469
MD-Municipal Development Dept		19	0	0	0	5,112	0	(1,821)	3,310
FA-Finance and Admin Svc Dept		0	13,954	0	0	0	0	(7,775)	6,179
Sub Total	1.5	4,488	13,954	0	0	5,112	0	(9,596)	13,958
<b>7 - Community and Cultural Engagement</b>									
CC-Office of the City Clerk DP		1,772	0	0	0	0	0	0	1,772
CS-Cultural Services Dept		10,530	1,151	92	0	0	0	(3)	11,770
City Support Department		505	0	0	0	0	0	0	505
Sub Total	1.5	12,807	1,151	92	0	0	0	(3)	14,047
<b>8 - Government Excellence and Effectiveness</b>									
CC-Office of the City Clerk DP		446	0	0	0	0	0	0	446
CL-Council Services		3,545	0	0	0	0	0	0	3,545
MD-Municipal Development Dept		10,865	3,142	0	0	0	0	(2,390)	11,617
FA-Finance and Admin Svc Dept		12,550	150	0	0	0	45,983	(1,639)	57,044
LG-Legal Department		5,670	0	0	0	0	0	0	5,670
TI-Technology and Innovation Dept		9,725	0	0	0	0	7,970	-0	16,968
MA-Mayor's Office Department		993	0	0	0	0	0	0	993
CA-Chief Administrative Office		1,598	0	0	0	0	0	0	1,598
IA-Internal Audit Department		808	0	0	0	0	0	0	808
IG-Office of Inspector GenDept		339	0	0	0	0	0	0	339
HR-Human Resources Department		2,615	0	0	0	0	62,290	(85)	64,820
City Support Department		12,154	0	0	0	0	0	(5,250)	6,904
Sub Total	18.7	61,308	3,292	0	0	0	116,243	(10,091)	170,752
<b>Grand Total</b>	<b>100.0</b>	<b>504,478</b>	<b>45,251</b>	<b>36,328</b>	<b>79,771</b>	<b>218,054</b>	<b>116,243</b>	<b>(84,798)</b>	<b>915,327</b>

## **GENERAL FUND FY/16 OPERATING BUDGET**

The approved General Fund budget for FY/16 is \$504.5 million which reflects a 2.2% increase over the original FY/15 budget of \$493.4 million but less than a 1% increase over the revised budget that included mid-year appropriations of reserves for wage increases. The FY/16 budget includes \$10.8 million in non-recurring appropriations, mostly reverted dollars from the prior year.

Significant cost increases include employee pay adjustments targeted by collective bargaining unit, transfers to debt service for new revenue bonds, and professional and contractual services for costs related the agreement between the US Department of Justice and APD.

Few but significant reductions were made in both directly funded capital purchases and transfers to other funds for capital purchases. Health care costs were held flat in part due to a successful wellness program and also due to a second year of Bernalillo County withdrawing from the City's pool of participants. The General Fund will not be subsidizing the Golf or Parking funds in FY/16, saving a few million dollars.

The City successfully entered into another fuel hedge agreement for FY/16. Prices were locked in at \$2.58 per gallon for unleaded and \$2.81 per gallon for diesel, not including taxes. Both of these prices were just pennies lower than the prices set for FY/15. By utilizing this financial tool, the City is able to know with certainty what it will pay for most of its fuel, allowing for available dollars to be re-allocated.

Less than one million was allocated for capital coming-on-line in this budget, primarily in

Cultural Services for facilities being opened and in Municipal Development for new street lighting.

For the second straight year, one million is included in this budget to continue initiatives related to economic development. They include development of the Innovation District, collaboration with Sandia National Laboratories on commercialization of technology for job creation, expansion of international trade efforts, acceleration and development of graphic software businesses, education and mentorship of small business, as well as marketing Albuquerque as a place to move or expand businesses.

Revenues for FY/15 are re-estimated at \$488.9 million, \$2 million or 1% higher than the original FY/15 budget. The estimate for FY/16 is at \$499.4 million, \$10.4 million or 2.1% higher than the estimate for FY/15. GRT Revenue, which makes up 64% of General Fund Revenues, is anticipated to grow at 1.9% overall in FY/16 as compared to the estimated FY/15 amount. A detailed discussion of General Fund revenues is included in the "Revenue Analysis" section of this document.

Total General Fund reserves are at \$45.2 million. \$1.5 million of that is held for employee pay raises subject to negotiations through the collective bargaining process. The base reserve is \$42.1 million, representing 1/12 of appropriations as required by policy and state law. Beyond that, \$1 million is reserved for fiscal prudence. Other reserves include social service contracts and a runoff election at \$403 thousand and \$277 thousand, respectively.

## REVENUE AND EXPENDITURE AGGREGATES

The FY/16 General Fund budget reflects a 2.5% increase in revenue as compared to the original FY/15 budget and 2.1% increase as compared to the revised estimate for FY/15. Appropriations for the General Fund are 2.2% higher for FY/16 as compared to the original FY/15 budget, mostly the reflection of money

appropriated from reserve for wage increases. Those wage increases were appropriated mid-year in FY/15 which is why the percentage increase is only 0.59% when comparing FY/16 to the estimated (revised) FY/15 column in the table below.

GENERAL FUND in (\$000's)							
((\$000's))	Original Budget FY/15	Estimated Actual FY/15	Change Original FY/15 & Est. FY/15	% Change Est. FY/15 to Original FY/15	Approved Budget FY/16	% Change Original FY/15 & Appvd. FY/16	% Change Est. FY/15 & Appvd. FY/16
<b>Revenue:</b>							
Recurring	\$484,643	\$484,496	(\$147)	-0.03%	\$495,332	2.21%	2.24%
Non-recurring	\$2,233	\$4,392	\$2,159	96.69%	\$4,005	79.36%	-8.81%
<b>TOTAL</b>	<u>\$486,876</u>	<u>\$488,888</u>	<u>\$2,012</u>	<u>0.41%</u>	<u>\$499,337</u>	<u>2.56%</u>	<u>2.14%</u>
<b>Appropriations:</b>							
Recurring	\$476,488	\$479,954	\$3,466	0.73%	\$493,635	3.60%	2.85%
Non-recurring	\$16,915	\$21,565	\$4,650	27.49%	\$10,843	-35.90%	-49.72%
<b>TOTAL</b>	<u>\$493,403</u>	<u>\$501,519</u>	<u>\$8,116</u>	<u>1.64%</u>	<u>\$504,478</u>	<u>2.24%</u>	<u>0.59%</u>
Recurring Balance	\$8,155	\$4,542			\$1,697		

For the non-general funds, a comparison of estimated revenues and appropriations is summarized in the following table. For FY/16, both revenue and appropriations are slightly

higher when compared to the original FY/15 levels but relatively flat when compared to the revised estimates for FY/15.

ALL OTHER FUNDS (after interfund eliminations) in (\$000's)							
((\$000's))	Original Budget FY/15	Estimated Actual FY/15	Change Original FY/15 & Est. FY/15	% Change Est. FY/15 to Original FY/15	Approved Budget FY/16	% Change Original FY/15 & Apprvd FY/16	% Change Est. FY/15 & Apprvd FY/16
Revenue	\$412,094	\$420,732	\$8,638	2.10%	\$418,647	1.59%	-0.50%
Appropriations	\$441,748	\$454,204	\$12,456	2.82%	\$454,204	2.82%	0.00%

## **NON-RECURRING APPROPRIATIONS**

General Fund non-recurring appropriations total \$10.8 million and are listed in the following table by department. The non-recurring money is made up of a combination of additional revenue and unspent appropriations from prior years. Highlights include \$826 thousand for the upcoming municipal election, \$910 thousand in thousand for the Heading Home

program, \$4.1 million for costs related to the agreement between APD and the US Department of Justice, and \$1.7 million for the Risk Recovery effort. More details on these items can be found in the Department Budget Highlights section of this document.

Non-Recurring Items for FY/16 (in \$000's)		
Department	Purpose	Amount
Animal Welfare	Trap, Neuter, Release	200
City Clerk	Municipal Election	826
City Support	Transfer to Solid Waste for Median Maintenance	384
Civilian Oversight	Community Outreach	4
	Legal Support and Training	128
Cultural Services	516 Arts	60
	ABQ Poet Laureate	5
	ABQ ToDo	75
	Albuquerque Film Media Experience	20
	Black History Month	10
	Casa Barela	12
	Center of SW Culture	10
	Cesar Chavez Celebration	12
	Chatter Ensemble	10
	Flamenco	30
	Fusion	50
	Globalbuquerque	20
	Hispanic Heritage	20
	International Festival	18
	Keshet	45
	Mariachi Spectacular	50
	Martin Luther King	25
	NM Black Expo	10
	NM Philharmonic	50
	Olga Kern Piano Company	25
	Outpost	35
	Railyards - Promotions	50
	Summerfest - Route 66	15
	Tricklock	25
Economic Development	Local Food Growers Program	25
	Annual NM Municipal League Conference	25
	Nob Hill Mainstreet	60
	New ED Investment	910
	SMG Convention Center Marketing/Promotion	205
	STEPS	25
	Think Big	20
Family & Comm. Services	Anti-Truancy Campaign Matching Funds for APS	50
	Heading Home	500
	Homework Diner/Community Schools	100
	Heroin Awareness Campaign	75
	Coordination of Mental Health Services	75
	Mission Graduate	100
Municipal Development	Electricity Costs	80
Parks and Recreation	Community Bike Program	5
	CC Indoor Track Rental	55
	Transfer to Capital Acquisition Fund 305 for Landfill/Balloon Park	100
	Transfer to Open Space Fund 851 for Bosque Mayor's Summer Youth	80
	Sid Cutter Pilot's Pavillion Operating	50

Non-Recurring Items for FY/16 (in \$000's)		
Department	Purpose	Amount
Planning	Transfer to Metro Redvt Fund 275 for Security, Marketing at Railyards	105
	Transfer to Metro Redvt Fund 275 for prior year property taxes	200
Police	DOJ Compliance with Settlement Agreement	4,110
Senior Affairs	Yoga	5
Various Funds	Risk Fund 705 Recovery	1,659
TOTAL		10,843

### **NON-RECURRING REVENUE**

General Fund non-recurring revenue is listed in the following table. Prior to FY/16, the City received a food and medical "hold harmless" distribution from the State of about \$35 million per year. During the 2013 Legislative Session, House Bill 641 was passed which among other things, approved a 15-year phase-out of that distribution beginning in FY/16 and ending in FY/30. The first year reduction

is estimated to cost the City \$2.2 million. The reduction for FY/17 is estimated at \$2.4 million and is included as non-recurring revenue in FY/16. Other non-recurring revenues include transfers from Special Assessments District Fund with the close out of districts and a transfer from Lodgers Tax for promotions funded in the General Fund.

FY/16 Non-Recurring Revenues (\$000's)	
<b>General Fund - 110</b>	
FY/17 Reduction of Food & Medical Hold Harmless Distribution	\$ 2,385
Closed Special Assessment District Projects	\$ 1,340
Transfer from Lodgers' Tax Fund for SMG marketing and promotions	\$ 205
Transfer from Lodgers' Tax Fund for ABQToDo	\$ 75

### **FISCAL YEAR 2015 ADJUSTMENTS INCLUDED IN LEGISLATION**

The FY/16 appropriation legislation also contains a section which adjusts appropriations for FY/15. Some of the larger appropriations include one million of money held in reserve for expenses in the Police

Department related to the implementation of the agreement with the US Department of Justice and money to pay debt service on revenue and general obligation bonds sold or re-financed mid-year.

FY/15 Adjustments (\$000's)	
<b>General Fund - 110</b>	
<b>Council Services</b>	
Council Services	(200)
<b>Chief Administrative Officer Department</b>	
Chief Administrative Office	20
<b>City Support</b>	
Transfer to Capital Acquisition (305)	200
<b>Municipal Development Department</b>	
Transfer to Parking Facilities Operating Fund (641)	205
<b>Parks and Recreation Department</b>	
Transfer to Open Space Expendable Trust Fund	54
<b>Police</b>	
Neighborhood Policing	1,000
<b>Operating Grants Fund - 265</b>	
City Readiness Initiative (CRI)	54
<b>Sales Tax Refunding Debt Service Fund - 405</b>	
Sales Tax Refunding Debt Service	492
<b>General Obligation Bond Debt Service Fund - 415</b>	
GO Bond Debt Service	4,634
<b>Parking Facilities Fund - 641</b>	
Transfer to Parking Capital Fund (643)	(130)
<b>Employee Insurance Fund - 735</b>	
Transfer to OPEB Fund (810)	198
<b>Open Space Expendable Trust Fund - 851</b>	
Open Space Management	54

## CAPITAL APPROPRIATIONS

The FY/15 legislation contains a section related to capital projects and purchases. For the General Fund, capital appropriations are normally made through a transfer to the Capital Acquisition Fund where the funds can be

expended without the time constraints associated with operating funds. Also listed are significant capital appropriations in internal service and enterprise funds. These capital appropriations are shown in the following table.

Capital Appropriations (\$000's)	
<b>Fiscal Year 2016</b>	
<u>Capital Acquisition Fund 305</u>	
Convention Center Improvements/DFAS	15
Park Development/Parks	100
<u>Transportation Tax Road Fund 341</u>	
Central Avenue Streetscape	1,500
Regional Sports Complex Street Improvements	600
Bikeways and Trails	500
<u>Solid Waste Fund - Transfer from Fund 651 to Fund 653</u>	
Refuse Equipment	9,641
Automated Collection System	600
Disposal Facilities	1,700
Refuse Facility	400
Recycling Carts	150
Computer Equipment	100
Alternative Landfill	200
Landfill Environmental Remediation	1,172
<b>Fiscal Year 2015</b>	
<u>Capital Acquisition Fund 305</u>	
Council Projects/Council Services	200
Senior Center Equipment/Senior Affairs	5
<u>Parking Capital Fund - Transfer from Operating Fund 641</u>	
Parking Equipment	370

## COMPENSATION

The following table reflects the history of compensation by bargaining unit. The FY/16 budget includes a 1% pay increase for blue collar and clerical employees. Transit drivers and security employees will receive a 4% pay increase. Fire negotiated a 2.5% pay increase. The APOA union representing police and

transport officers is currently in negotiations. The following table shows the history of pay adjustments by union group that includes compensation and additional contributions made by the City toward employees' share of PERA (retirement pension) increases.

COMPENSATION BY BARGAINING UNIT											
UNION	2016 <sup>a</sup>	2015	2014 <sup>b</sup>	2013 <sup>c</sup>	2012 <sup>c</sup>	2011	2010	2009	2008	2007	Total
CPI Urban	1.30%	1.60%	1.60%	1.70%	2.90%	2.00%	1.00%	1.40%	3.7%	2.6%	19.8%
Blue Collar - Local 624 - AFSCME, AFL-CIO	1.0%	3.0%	0.0%	0.0%	0.0%	-1.77%	3.0%	3.0%	3.5%	3.5%	15.2%
Clerical and Technical - AFSCME 2962	1.0%	3.0%	0.0%	0.0%	0.0%	-1.21%	3.0%	3.0%	3.5%	3.5%	15.8%
Fire Firefighters Union	2.5%	0.0%	3.8%	0.0%	0.0%	-2.47%	5.0%	5.0%	4.5%	4.5%	22.8%
J Series - Security Staff	4.0%	3.0%	0.0%	0.0%	0.0%	-1.17%	3.0%	3.0%	3.5%	3.5%	18.8%
Bargaining Management	0.0%	3.0%	1.0%	1.0%	0.0%	-2.29%	3.0%	3.0%	3.5%	3.5%	15.7%
Non-Bargaining Management	0.0%	3.0%	1.0%	1.0%	1.0%	-2.79%	3.0%	3.0%	3.5%	3.5%	16.2%
Albuq. Police Officers Assoc.	0.0%	5.0%	0.0%	0.0%	0.0%	-2.41%	9.1%	11.4%	4.5%	4.5%	32.1%
United Transportation - Local 1745	4.0%	3.0%	0.0%	0.0%	0.0%	-0.48%	3.0%	3.0%	3.5%	3.5%	19.5%

<sup>a</sup> Budget includes reserves for the equivalent of a 1% for Transport Officers, subject to negotiation. Police is also pending negotiations.  
<sup>b</sup> The equivalent of a 1% wage increase was reserved for all employees in FY/14. Figures reflect employees that were either not represented by a union or reached agreement on their contracts.  
<sup>c</sup> The 2013 and 2012 budgets reserved the equivalent of 1% percent for employees earning under \$50 thousand.

### CHANGES IN EMPLOYMENT

Staffing levels increase by 37 full-time equivalent positions in FY/16 which is less than one percent higher than the original budget for FY/15. Most of the increase is the addition of civilian positions in Police hired to help with compliance with the DOJ Settlement Agreement. Other additions include positions added in Parks, Human Resources, and Senior Affairs. A few vacant positions are being deleted in this budget, including positions in Fleet Management (as a result of reduced revenue). Note that in FY/15 the major decrease was the result of the separation of the Albuquerque Housing Authority (AHA) from the City which resulted in a

reduction of 74 positions. For FY/16, the General Fund shows a net increase of 33 positions. Enterprise funds reflect a net increase of 11 positions – most of them in Aviation related to the parking operation. Grant funds have been on a steady decline of positions over the past few years; for FY/16 there is a net reduction of 7 positions. Details of changes in the level of employment are included in the respective department budget highlights and the schedule of personnel complement by department and program contained in the Appendix.

CHANGES IN EMPLOYMENT									
	Original Budget FY/10	Original Budget FY/11	Original Budget FY/12	Original Budget FY/13	Original Budget FY/14	Original Budget FY/15	Approved Budget FY/16	Change Original FY/15 Approved FY/16	% Change Original FY/15 Approved FY/16
General Fund	4149	4,052	3,956	4,017	3,989	3,945	3,978	33	0.8%
Enterprise Funds	1348	1,300	1,300	1,314	1,311	1,345	1,356	11	0.8%
Other Funds	275	268	258	251	243	295	295	0	0.0%
Grant Funds	301	306	308	298	296	166	159	(7)	-4.2%
<b>TOTAL</b>	<b>6,073</b>	<b>5,926</b>	<b>5,822</b>	<b>5,880</b>	<b>5,839</b>	<b>5,751</b>	<b>5,788</b>	<b>37</b>	<b>0.6%</b>



## HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations has historically exceeded this benchmark by a substantial margin. In FY/02 growth began slowing and further declined with the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority, which is now a separate entity. FY/16 marks the lowest total real per capita expense in the period since 1985. Much of this can be attributed to the weakness in the economy and the tightening in City budgets. In FY/05 through FY/07, the addition of the Public Safety Quarter Cent Tax and strong economic growth allowed for an increase of City expenditures and the expenditure growth exceeded the inflation rate and population growth. From FY/07 to FY/16 real per capita General Fund expenditures declined 16%.

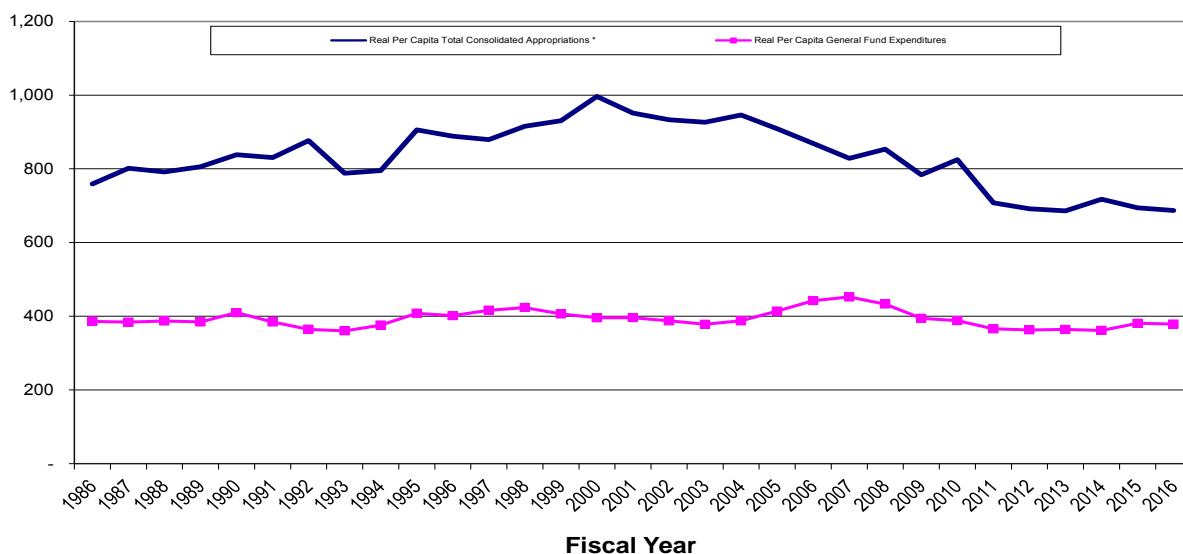
The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures. Real consolidated total appropriations include appropriations from all funds (general, enterprise, special revenue, debt service and internal service) after interfund eliminations.

For the 20 year period from FY/96 to FY/16, inflation as measured by the Consumer Price

Index, increased 54% for an average of approximately 2.2% a year. In the same period of time, population within the City of Albuquerque increased by 28%, for an annual average increase of 1.1%.

Real per capita consolidated total appropriations (after accounting for inflation and population growth) decreased 23% from FY/96 to FY/16 for an average annual rate of decline of 1.3%. The decrease occurs in part due to the exclusion of the Water Utility Authority beginning in FY/05, the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07 and separation of the Housing Authority in FY/11. General Fund real per capita expenditures were relatively flat, an annual decline of 0.3%, over the entire period from FY/96 to FY/16. There was an increase in FY/04 with a shift of one-mill in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. Two 1/8th cent reductions in GRT in January of 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. Weaknesses in the economy slowed the General Fund's ability to increase despite the shift of 2 mills of property tax from debt service to the General Fund. Real per capita General Fund expenditures have still not recovered to the FY/07 level. FY/14 decline 0.8%, FY/15 increased 5% and the FY/16 budget declines 0.5%.

**Real Per Capita Total Consolidated Appropriations and General Fund Expenditures**



\*Consolidated appropriations are appropriations from all funds after interfund eliminations  
2015 represents the estimated actual and 2016 the approved budget.

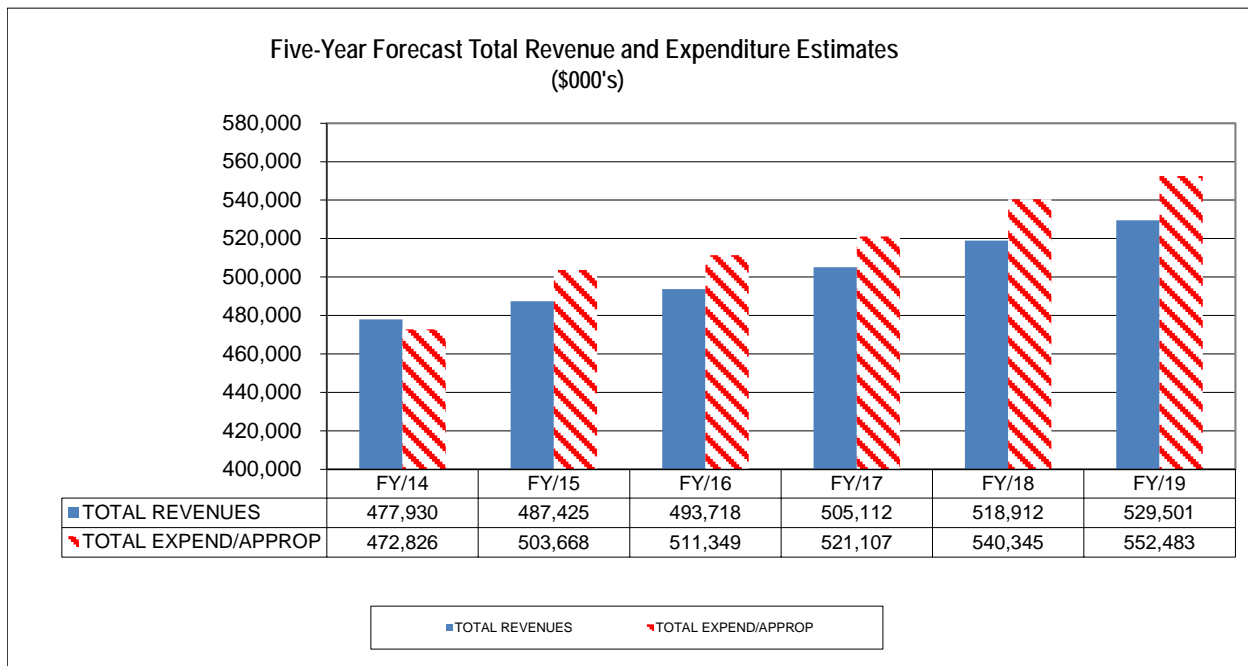
## LONG RANGE FORECAST

In December of each year, the City prepares a five year forecast to estimate future revenues and expenditures for the General Fund and subsidized funds. The forecast period begins with the current fiscal year and extends through the next four fiscal years. The purpose of the forecast is to identify key trends in revenues and expenditures and to provide perspective about the financial challenges anticipated over the next few years. The forecast is based on the best data available in November. The revenue portion of the forecast is discussed in more detail in the Economic Outlook and Revenue Sections of the document.

To forecast expenses, known costs such as labor, contract escalators, medical and pension contributions, new or deleted positions, utility increases, and special elections are added into

the base. Beyond that, inflationary factors are applied to grow line item expenses for the out years. The forecast traditionally shows expenses exceeding revenues because revenues are projected conservatively while expenses often assume the most pessimistic outcome. This provides management and elected officials an opportunity to make decisions early. Under state law, the final budget is required to be balanced, bringing expenses in line with available resources. The entire forecast is available at [cabq.gov/budget](http://cabq.gov/budget).

The graph below summarizes the December 2014 forecast for revenues and expenditures in the General Fund. ***Note that the numbers reflect the information known at the time and differ from the adopted budget presented in this document.***



Significant financial issues that will need to be addressed in the out years include:

- GRT loss due to phase out of food and medical hold harmless of \$2.2, \$4.6, \$7.1, \$9.8 million FY/16, FY/17, FY/18, and FY/19 respectively;
- GRT loss due to growth in TIDDs of \$2.1, \$3.6, \$2.6, \$2.8 million FY/16, FY/17, FY/18, and FY/19 respectively;
- Loss of GRT revenues due to state legislature approved tax deductions for manufacturing consumables \$1.0, \$1.4, \$1.4, \$1.5 million FY/16, FY/17, FY/18, and FY/19 respectively.

## **BUDGET HIGHLIGHTS BY FUND**

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will all be based on the total revenue and total appropriation in the particular fund.



## **GENERAL FUND**

The purpose of the General Fund is to budget and account for resources traditionally associated with governments which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

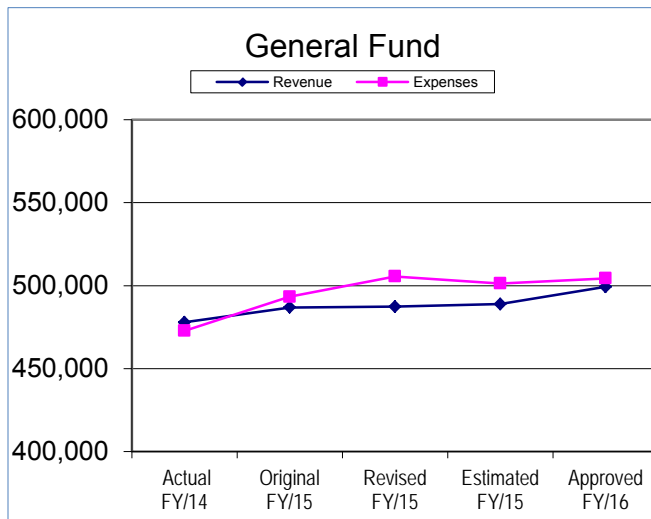
The City of Albuquerque maintains 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. An additional one million dollars is reserved in an effort to strengthen future funding. If it is necessary to use some portion of that reserve in any given year, the budget for the following year re-establishes the appropriate amount.

**General Fund Resources, Appropriations, and Fund Balances Over Time**

<b>Fiscal Year (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Current Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Total Reserves</b>	<b>Available Balances</b>
FY/14 Actual	58,340	477,930	472,826	(3,249)	44,935	15,260
FY/15 Original	58,619	486,876	493,403	(52)	51,294	746
FY/15 Revised	63,444	487,425	505,631	(72)	45,296	(130)
FY/15 Estimated	63,444	488,888	501,319	(72)	42,797	8,144
FY/16 Budget	51,013	499,337	504,478	(72)	45,207	593

## GENERAL FUND- 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



➤ Revenues for FY/16 are budgeted at \$499.3 million, \$12 million or 2.5% above the FY/15 original budget of \$486.9 million. The increase is due primarily to anticipated growth in the Gross Receipts Tax.

➤ The FY/16 General Fund operating budget is \$504.5 million, \$11.1 million above the FY/15 original budget of \$493.4 million, an increase of 2.2%.

➤ Significant cost increases include employee pay adjustments targeted by collective bargaining unit, transfers to debt service for new revenue bonds, and professional and contractual services for costs related the agreement between the US Department of Justice and APD. Some reductions were made in funding for capital in the General Fund and in funding for transfers to other funds for capital purchases. Health care costs were held flat in part due to a successful wellness program and also due to a second year of Bernalillo County withdrawing from the City's pool of participants. In

addition, the General Fund will not be subsidizing the Golf or Parking funds in FY/16, saving a few million dollars.

The following pages contain highlights of changes in both appropriations and revenues for the General Fund.

	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
<b>RESOURCES:</b>						
RECURRING REVENUES	474,731	484,643	483,528	484,496	495,332	10,689
NON-RECURRING REVENUES	3,199	2,233	3,897	4,392	4,005	1,772
<b>TOTAL REVENUES</b>	<b>477,930</b>	<b>486,876</b>	<b>487,425</b>	<b>488,888</b>	<b>499,337</b>	<b>12,461</b>
BEGINNING FUND BALANCE	58,340	58,619	63,444	63,444	51,013	(7,606)
<b>TOTAL RESOURCES</b>	<b>536,270</b>	<b>545,495</b>	<b>550,869</b>	<b>552,332</b>	<b>550,350</b>	<b>4,855</b>
<b>APPROPRIATIONS:</b>						
RECURRING EXPEND/APPROPRIATIONS	455,680	476,488	484,066	479,754	493,635	17,147
NON-RECURRING EXPEND/APPROP	17,146	16,915	21,565	21,565	10,843	(6,072)
<b>TOTAL APPROPRIATIONS</b>	<b>472,826</b>	<b>493,403</b>	<b>505,631</b>	<b>501,319</b>	<b>504,478</b>	<b>11,075</b>
<b>FUND BALANCE PER CAFR</b>	<b>63,444</b>	<b>52,092</b>	<b>45,238</b>	<b>51,013</b>	<b>45,872</b>	<b>(6,220)</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>(3,249)</b>	<b>(52)</b>	<b>(72)</b>	<b>(72)</b>	<b>(72)</b>	<b>(17)</b>
<b>TOTAL RESERVES</b>	<b>44,935</b>	<b>51,294</b>	<b>45,296</b>	<b>42,797</b>	<b>45,207</b>	<b>1,586</b>
<b>AVAILABLE FUND BALANCE</b>	<b>15,260</b>	<b>746</b>	<b>(130)</b>	<b>8,144</b>	<b>593</b>	<b>(7,823)</b>



## GENERAL FUND FY/16 APPROPRIATIONS

The General Fund budget can be examined by Department. While there are some significant changes in funding levels between FY/15 and FY/16, most can be explained by reorganizations. Major reorganizations of programs between departments included the move of the Real Property program from Finance and Administrative Services to Planning and the IT program from Finance and

Administrative Services to its own department, Technology and Innovation. In the Office of the City Clerk, the large increase is due to one-time funding for the October municipal election. The increase in Police reflects the costs of implementing the recommendations of the Settlement Agreement with the US Department of Justice.

General Fund Appropriations by Department (\$000's)						
Expenditures by Department	Approved Budget FY/15	Approved Budget FY/16	\$ Change	% Change	% Share	
					FY/15	FY/16
Animal Welfare	10,592	11,029	437	4.13%	2.15%	2.19%
Chief Administrative Officer	2,154	1,598	(556)	25.81%	0.44%	0.32%
City Support	28,087	23,220	(4,867)	17.33%	5.69%	4.60%
Civilian Police Oversight	-	1,005	1,005	0.00%	0.00%	0.20%
Council Services	3,607	3,545	(62)	-1.72%	0.73%	0.70%
Cultural Services	34,785	35,495	710	2.04%	7.05%	7.04%
Economic Development	4,651	4,469	(182)	-3.91%	0.94%	0.89%
Environmental Health	2,810	2,986	176	6.26%	0.57%	0.59%
Family and Community Services	37,862	38,199	337	0.89%	7.67%	7.57%
Finance & Administrative Services	22,401	12,550	(9,851)	-3.98%	4.54%	2.49%
Fire	73,721	74,761	1,040	1.41%	14.94%	14.82%
Human Resources	2,387	2,615	228	9.55%	0.48%	0.52%
Legal	5,588	5,670	82	1.47%	1.13%	1.12%
Mayor	1,016	993	(23)	-2.26%	0.21%	0.20%
Municipal Development	42,474	41,891	(583)	-1.37%	8.61%	8.30%
Office of Inspector General	337	339	2	0.59%	0.07%	0.07%
Office of Internal Audit	794	808	14	1.76%	0.16%	0.16%
Office of the City Clerk	1,254	2,218	964	76.87%	0.25%	0.44%
Parks & Recreation	29,235	29,019	(216)	-0.74%	5.93%	5.75%
Planning	13,830	14,913	1,083	7.83%	2.80%	2.96%
Police	149,875	158,203	8,328	5.56%	30.38%	31.36%
Senior Affairs	6,528	6,762	234	3.58%	1.32%	1.34%
Technology and Innovation	-	10,549	10,549	0.00%	0.00%	2.09%
Transit (Operating Subsidy)	19,415	21,641	2,226	11.47%	3.93%	4.29%
<b>TOTAL</b>	<b>493,403</b>	<b>504,478</b>	<b>11,075</b>	<b>2.24%</b>	<b>100.00%</b>	<b>100.00%</b>

### Reserves

Total General Fund reserves are \$45.2 million. The operating reserve is set at \$42 million for FY/16 in accordance with city policy which requires the City to maintain an operating reserve equal to one-twelfth of the total appropriation level. This standard is more conservative than the State's standard as it includes transfers and non-recurring appropriations, but does not include other reserves. Beyond the one-twelfth

requirement, one million is reserved for fiscal prudence. Additional reserves include \$1.3 million for pay increases plus \$100 thousand (1/12<sup>th</sup>) should those pay increases get appropriated; \$403 thousand is reserved for social service contracts and \$277 thousand for the 2015 municipal run-off election.

General Fund Reserves (\$000's)	
TOTAL RESERVES	45,207
1/12 Operating Reserve	42,073
Additional Operating Reserve	1,000
Social Service Contracts	403
Runoff Election	277
Wage Increase	1,454

## GENERAL FUND REVENUE ESTIMATES FOR FY/16

General Fund revenues for FY/16 are expected at \$499.3 million or 2.1% above estimated actual FY/15 revenues of \$488.9 million.

Gross Receipts Taxes (GRT) make up 64% of General Fund Revenues. The GRT base is expected to grow \$7.8 million or 2.5% above the recurring re-estimate for FY/15. This growth is limited by deductions to manufacturing and construction GRT, instituted by the State legislature in the 2012 legislative session. There is also a non-recurring amount of \$2.3 million due to the phase out of the food and medical hold harmless payments that begins in FY/16.

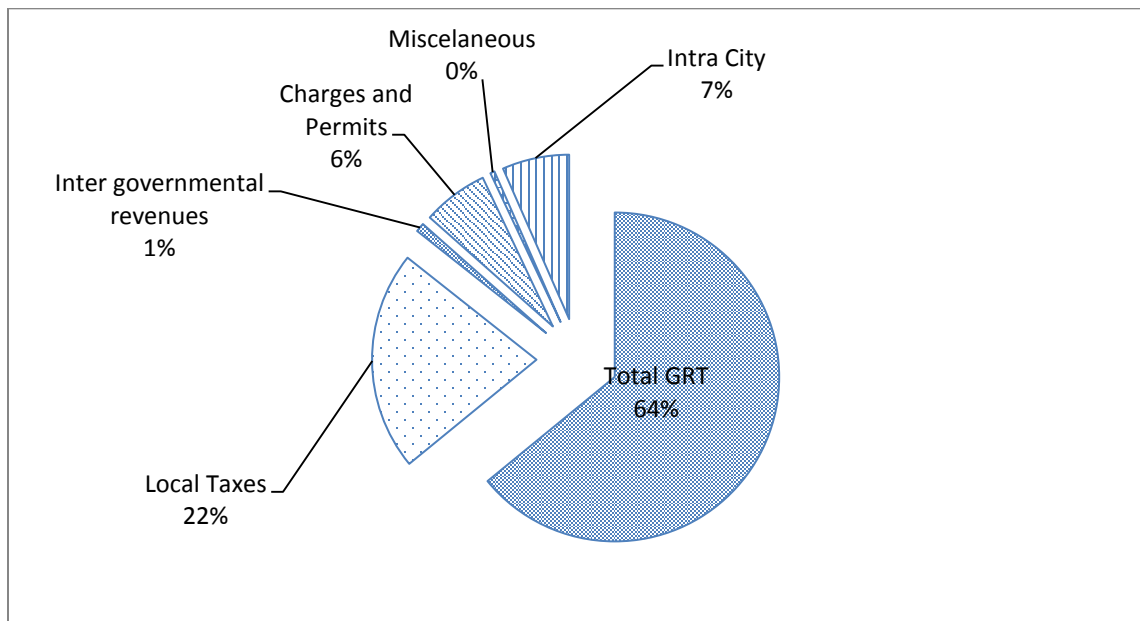
Local Taxes, which include property taxes, franchise taxes, and PILOT, are \$1.3 million above the estimated FY/15 revenues. Property tax revenues are expected to increase by \$945 thousand or 1.2%. Property taxes are limited due to low inflation and the impact of yield control as well as distributions in property taxes to Mesa Del Sol, a tax increment district.

Franchise tax revenues are expected to have limited growth with an increase of \$284 thousand over estimated FY/15. PILOT revenues have a small increase. Intergovernmental revenue other than state-shared GRT revenues is expected to be relatively flat.

Services Charges are also relatively flat with a increase of \$80 thousand Licenses and Permits are largely driven by building permits which are expected to show limited growth of 5.7% based on the growth in construction.

Intra-City revenues which include indirect overhead, internal service charges, and revenue for CIP positions, are up \$2.8 million \$1.6 million is due to one-time transfers from the Special Assessments District fund and an increase of \$946 thousand in indirect overhead charges. Revenue for CIP funded positions remains relatively flat.

## FY/16 General Fund Sources of Revenue



**SIGNIFICANT REVENUE CHANGES FOR FY/16**  
**As compared to Estimated Actual FY/15**  
**(\$000's)**

**GROSS RECEIPTS TAX**

❖ Increase from FY/15 (w/o FY/15 one-time TIDD payment) \$7,768

**LOCAL TAXES**

❖ Increase in franchise revenues \$318  
❖ Growth in property tax base \$945

**INTERFUND TRANSFERS**

❖ Increase in Indirect Overhead \$946

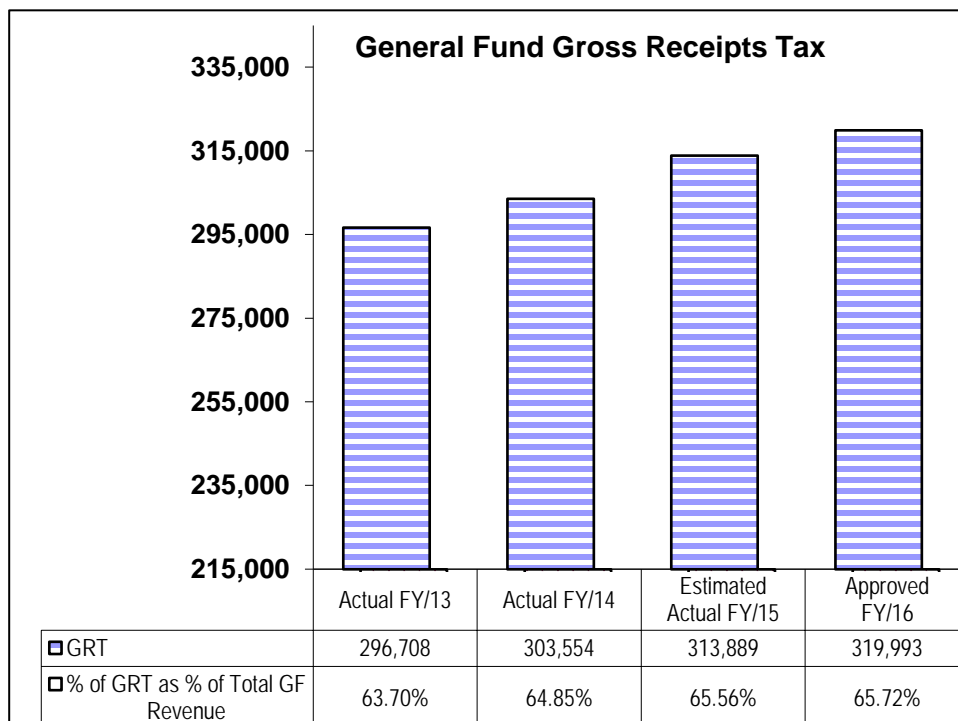
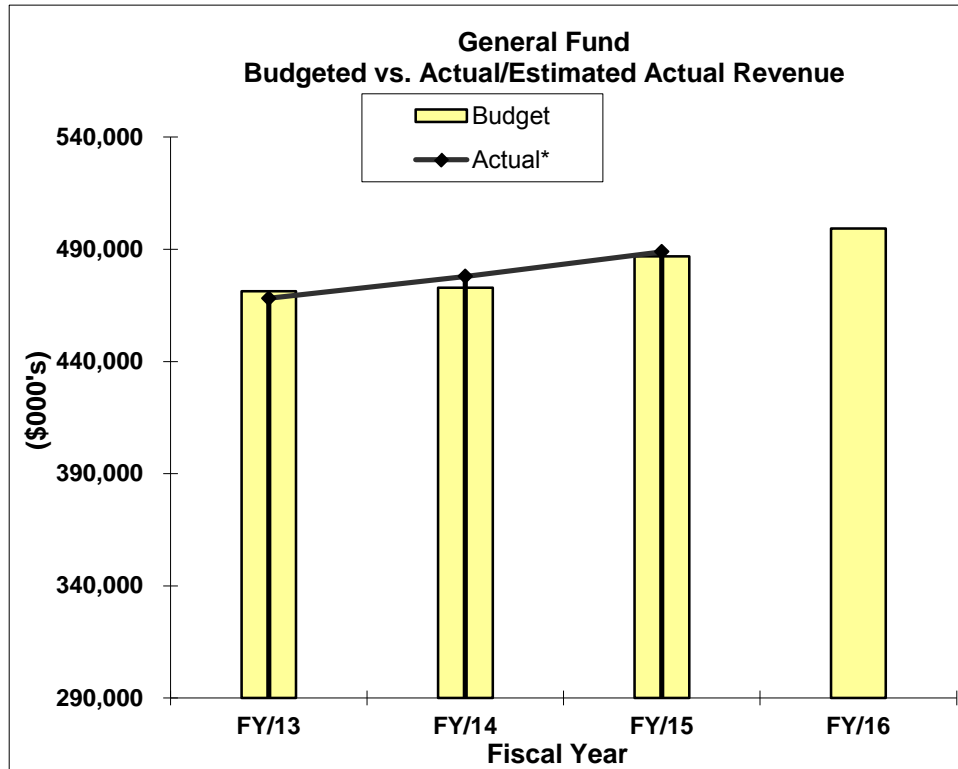
**General Fund Revenue by Category**  
**(\$000's)**

Category	Actual FY/14	Share of Revenue	Estim. Actual FY/15	Share of Revenue	Approved FY/16	Share of Revenue
Gross Receipts Tax	303,554	63.5%	313,889	64.2%	319,993	64.1%
Local Taxes	105,274	22.0%	108,157	22.1%	109,456	21.9%
Inter governmental revenues	4,808	1.0%	4,356	0.9%	4,367	0.9%
Service Charges	22,301	4.7%	20,779	4.3%	20,938	4.2%
Licenses/ permits	11,705	2.4%	10,922	2.2%	11,314	2.3%
Miscellaneous	2,233	0.5%	2,380	0.5%	2,130	0.4%
Transfers From Other Funds	4,319	0.9%	2,094	0.4%	3,803	0.8%
Intra-City Revenues	23,735	5.0%	26,311	5.4%	27,336	5.5%
Total	477,930	100%	488,888	100%	499,337	100%

## PRIOR YEAR REVENUE CHANGES

General Fund revenues for FY/15 were better than expected, but only due to non-recurring revenues. FY/15 estimated actual revenues are expected to be \$488.9 million or \$2 million above the FY/15 original budget. Non-recurring revenue at \$2.1 million exceeded this gain with increase due to one-time

revenues including; a GRT payment from Winrock TIDD adjustments, alternative fuel tax rebates and legal charges to CIP. GRT estimates were increased \$1.8 million above the FY/15 original budget, but \$1.7 million of this was one-time revenue from the Winrock TIDD.





## **SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION**

**SPECIAL REVENUE FUNDS** ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

**210 - FIRE FUND** - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state. These funds are required to be used for equipment, maintenance of equipment, or training.

**220 - LODGERS' TAX FUND** - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

**221 - HOSPITALITY FEE FUND** – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

**225 - CULTURAL AND RECREATION PROJECTS FUND** - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

**235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND** - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

**242 - AIR QUALITY FUND** - To account for the operation of the City's Air Pollution Control Program Strategy, this includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

**243 - HEART ORDINANCE FUND** - To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006)

**250 – SENIOR AFFAIRS AAA FUND** – To account for costs related to the Area Agency on Aging program operations in the Senior Affairs Department.

**280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND** – Projects funded by certain State taxes, fees and Federal/State narcotics forfeiture, which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

**282 - GAS TAX ROAD FUND** - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

**288- PHOTO ENFORCEMENT FUND** - To account for revenues and expenditures associated with the photo enforcement program.

**290 - CITY/COUNTY FACILITIES FUND** - To account for rental income and costs of operating the jointly owned City/County facilities.

**730 - VEHICLE/COMPUTER PROJECTS FUND** - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

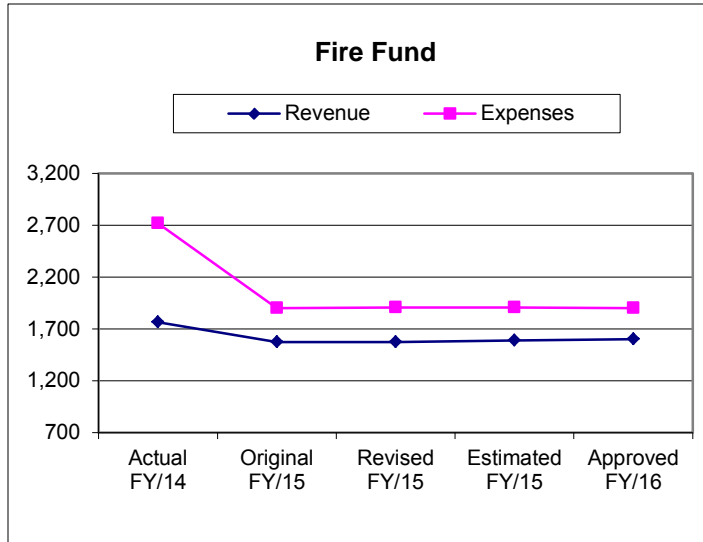
**851 - OPEN SPACE EXPENDABLE TRUST FUND** - To account for the investment earnings and related expenditures of the Acquisition and Management of Open Space Nonexpendable Trust Fund.

**Special Revenue Funds Included in Budget Legislation  
FY/16 Revenues, Appropriations and Fund Balances**

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Fire	744	1,603	1,902	0	445
Lodger's Tax	1,801	11,436	11,657	(559)	1,021
Hospitality Fee	337	2,288	2,297	(127)	201
Culture/Recreation Projects	1,959	1,151	1,151	0	1,959
Albuquerque BioPark Projects	490	2,300	2,300	0	490
Air Quality	2,602	3,036	3,379	0	2,259
HEART Ordinance	0	79	79	0	0
Senior Affairs AAA	83	6,904	6,904	0	83
Law Enforcement Projects	5,351	3,710	3,710	(3,300)	2,051
Gas Tax Road	867	4,628	5,340	0	155
Photo Enforcement	0	0	0	0	0
City/County Facilities	(224)	3,320	3,142	0	(46)
Vehicle/Computer Projects	2,593	0	150	(2,286)	157
Open Space Expendable Trust	198	3,143	3,240	0	101
<b>Total</b>	<b>16,802</b>	<b>43,598</b>	<b>45,251</b>	<b>(6,272)</b>	<b>8,877</b>

## FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training.



➤ This is essentially a “pass-through” fund, and in the years where expense exceeds revenue, available fund balance is used.

➤ Revenue for FY/15 is estimated to come in slightly higher than expected and is estimated to be slightly higher still for FY/16. Funding continues to be provided for debt service to the New Mexico Finance Authority, along with overall general operating and equipment needs including training.

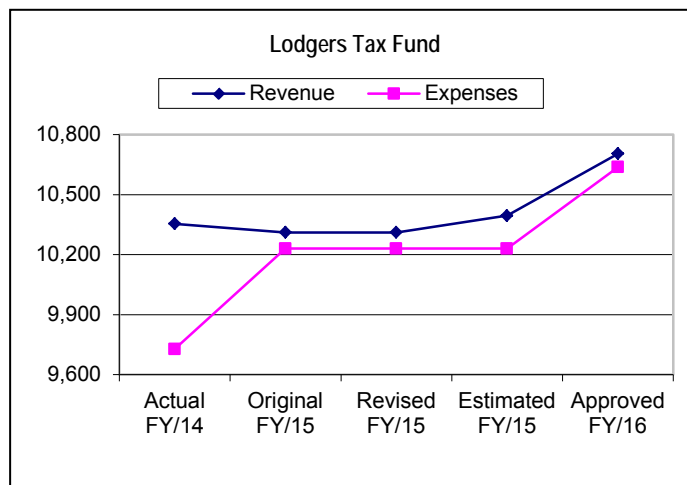
### FIRE FUND 210 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	97	5	5	11	5	0
Total Intergovernmental Revenue	1,670	1,571	1,571	1,580	1,598	27
<b>TOTAL REVENUES</b>	<b>1,767</b>	<b>1,576</b>	<b>1,576</b>	<b>1,590</b>	<b>1,603</b>	<b>27</b>
BEGINNING FUND BALANCE	2,016	1,062	1,062	1,062	744	(319)
<b>TOTAL RESOURCES</b>	<b>3,783</b>	<b>2,638</b>	<b>2,638</b>	<b>2,653</b>	<b>2,347</b>	<b>(292)</b>
<b>APPROPRIATIONS:</b>						
State Fire Fund	2,351	1,800	1,807	1,807	1,800	0
Total Transfers to Other Funds	369	102	102	102	102	0
<b>TOTAL APPROPRIATIONS</b>	<b>2,720</b>	<b>1,902</b>	<b>1,909</b>	<b>1,909</b>	<b>1,902</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,062</b>	<b>736</b>	<b>729</b>	<b>744</b>	<b>445</b>	<b>(292)</b>
ADJUSTMENTS TO FUND BALANCE	(7)	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,055</b>	<b>736</b>	<b>729</b>	<b>744</b>	<b>445</b>	<b>(292)</b>



## LODGERS TAX FUND – 220

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with the Albuquerque Convention and Visitors Bureau, the Hispano Chamber of Commerce, the Indian Cultural Center, the American Indian Chamber of Commerce and SMG Management for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Lodgers' Tax revenue for FY/16 is estimated to be \$11.4 million, an increase from original FY/15 of \$730 thousand. A reserve is held in this fund to equal one-twelfth of the budgeted appropriation which is included in the available fund balance.

➤ In FY/16, the transfer of \$470 thousand to the General Fund is increased by \$280 thousand and continues to be used for advertising and promotion of the Albuquerque Convention Center. There is also a contingency appropriation of \$250 thousand to be held in reserve for promoting convention center rentals and \$309 thousand pending contract negotiations.

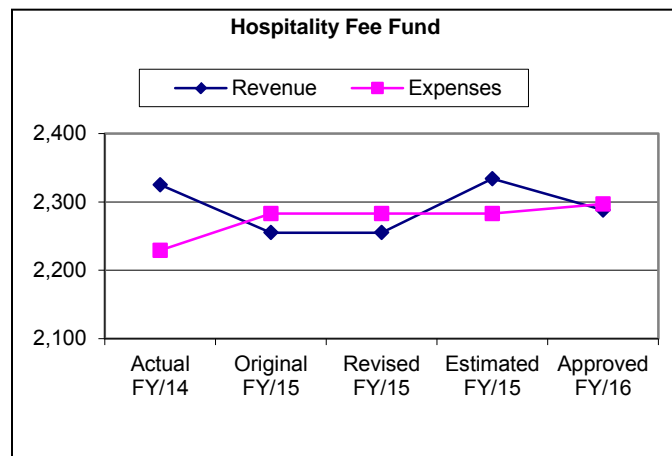
➤ In years where expenditures exceed revenues, available fund balance may be used.

### LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	1	1	5	1	0
Total Lodgers' Tax	10,790	10,705	10,705	11,100	11,435	730
<b>TOTAL REVENUES</b>	<b>10,790</b>	<b>10,706</b>	<b>10,706</b>	<b>11,105</b>	<b>11,436</b>	<b>730</b>
BEGINNING FUND BALANCE	924	1,484	1,484	1,484	1,801	317
<b>TOTAL RESOURCES</b>	<b>11,714</b>	<b>12,190</b>	<b>12,190</b>	<b>12,589</b>	<b>13,237</b>	<b>1,047</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriations	4,925	5,004	5,079	5,079	5,079	75
Total Transfers to Other Funds	5,305	5,634	5,709	5,709	6,578	944
<b>TOTAL APPROPRIATIONS</b>	<b>10,230</b>	<b>10,638</b>	<b>10,788</b>	<b>10,788</b>	<b>11,657</b>	<b>1,019</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,484</b>	<b>1,552</b>	<b>1,402</b>	<b>1,801</b>	<b>1,580</b>	<b>28</b>
ADJUSTMENTS TO FUND BALANCE	0	(250)	(250)	0	(559)	(309)
<b>AVAILABLE FUND BALANCE</b>	<b>1,484</b>	<b>1,302</b>	<b>1,152</b>	<b>1,801</b>	<b>1,021</b>	<b>(281)</b>

## HOSPITALITY FEE FUND – 221

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Revenues are estimated at \$2.3 million for FY/16 and are appropriated for promotions and debt service. One-twelfth of the appropriation is held in reserve and is included in the available fund balance.

➤ For FY/16, the subsidy required in previous years is eliminated for the debt service payment. There is also a contingency appropriation of \$127 thousand pending contract negotiations.

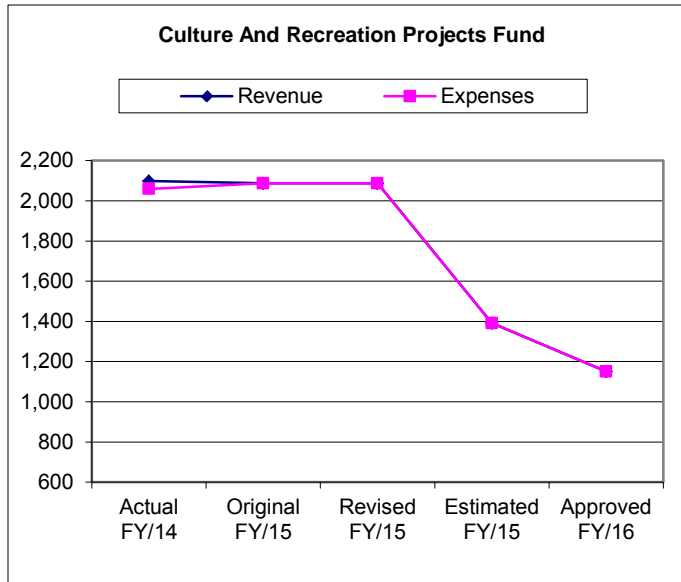
➤ In years where expenditures exceed revenues, available fund balance may be used.

### HOSPITALITY FEE FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	1	1	1	1	0
Total Hospitality Fee Revenue	2,158	2,141	2,141	2,220	2,287	146
Total Interfund Revenues	167	113	113	113	0	(113)
<b>TOTAL REVENUES</b>	<b>2,325</b>	<b>2,255</b>	<b>2,255</b>	<b>2,334</b>	<b>2,288</b>	<b>33</b>
BEGINNING FUND BALANCE	190	286	286	286	337	51
<b>TOTAL RESOURCES</b>	<b>2,515</b>	<b>2,541</b>	<b>2,541</b>	<b>2,620</b>	<b>2,625</b>	<b>84</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriation	1,031	1,085	1,085	1,085	1,085	0
Total Transfers to Other Funds	1,198	1,198	1,198	1,198	1,212	14
<b>TOTAL APPROPRIATIONS</b>	<b>2,229</b>	<b>2,283</b>	<b>2,283</b>	<b>2,283</b>	<b>2,297</b>	<b>14</b>
<b>FUND BALANCE PER CAFR</b>	<b>286</b>	<b>258</b>	<b>258</b>	<b>337</b>	<b>328</b>	<b>70</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	(127)	(127)
<b>AVAILABLE FUND BALANCE</b>	<b>286</b>	<b>258</b>	<b>258</b>	<b>337</b>	<b>201</b>	<b>(57)</b>

## CULTURE AND RECREATION PROJECTS FUND – 225

The Cultural and Recreation Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the various cultural and recreational functions to allow accumulation of funds for large projects. This fund provides support to the museums, community events, balloon museum, libraries and the Rosenwald building in the following goals: Human and Family Development and Community and Cultural Engagement.



➤ Revenues for the project fund are received from special collections/lost books, photo archives, contributions and donations, ticket sales, rental agreements, interest earnings and a sponsorship management agency contract. The management agency will enhance special events offered to the public by providing both entertainers and a venue for the events in the various community planning districts of the City.

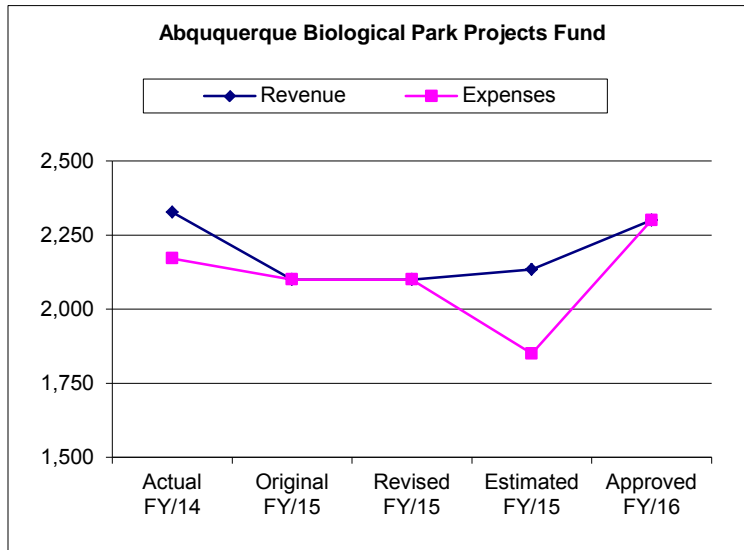
➤ The FY/16 budget of \$1.2 million dollars will be the same as projected revenues. Revenues have decreased due to a reduction of a large contribution for the Libraries that was intended to help with the construction of the library at Central and Unser, which has been completed.

### CULTURE AND PROJECTS RECREATION FUND 225 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Project Revenues	2,098	2,087	2,087	1,391	1,151	(936)
<b>TOTAL REVENUES</b>	<b>2,098</b>	<b>2,087</b>	<b>2,087</b>	<b>1,391</b>	<b>1,151</b>	<b>(936)</b>
BEGINNING FUND BALANCE	1,920	1,959	1,959	1,959	1,959	0
<b>TOTAL RESOURCES</b>	<b>4,018</b>	<b>4,046</b>	<b>4,046</b>	<b>3,350</b>	<b>3,110</b>	<b>(936)</b>
<b>APPROPRIATIONS:</b>						
Project Appropriations	2,059	2,087	2,087	1,391	1,151	(936)
<b>TOTAL APPROPRIATIONS</b>	<b>2,059</b>	<b>2,087</b>	<b>2,087</b>	<b>1,391</b>	<b>1,151</b>	<b>(936)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,959</b>	<b>1,959</b>	<b>1,959</b>	<b>1,959</b>	<b>1,959</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,959</b>	<b>1,959</b>	<b>1,959</b>	<b>1,959</b>	<b>1,959</b>	<b>0</b>

## ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Rio Grande Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection & Enhancement Goal through the various organizations that contribute to the three facilities at the BioPark.



➤ Funding supports six BioPark projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.

➤ Revenues for these projects are received from sales of animals and plants, contributions and donations from support organizations, special fund raising efforts and projects.

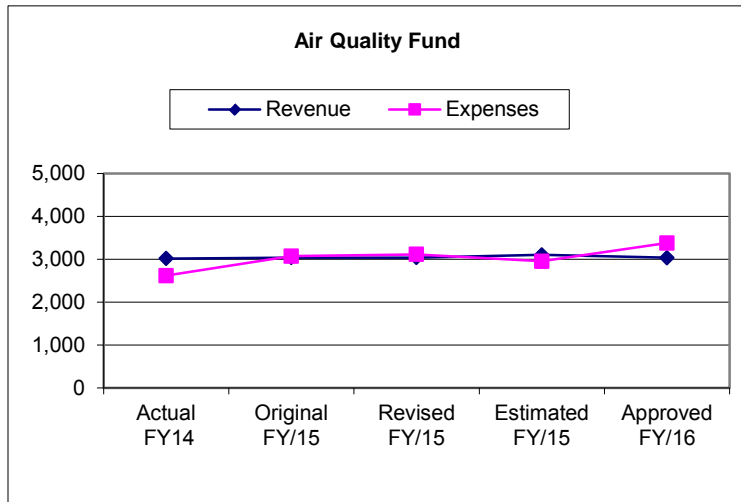
➤ The FY/16 appropriated budget of \$2.3 million is an increase of \$200 thousand over the FY/15 original budget.

### ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Project Revenues	2,327	2,100	2,100	2,134	2,300	200
<b>TOTAL REVENUES</b>	<b>2,327</b>	<b>2,100</b>	<b>2,100</b>	<b>2,134</b>	<b>2,300</b>	<b>200</b>
BEGINNING FUND BALANCE	50	206	206	206	490	284
<b>TOTAL RESOURCES</b>	<b>2,377</b>	<b>2,306</b>	<b>2,306</b>	<b>2,340</b>	<b>2,790</b>	<b>484</b>
<b>APPROPRIATIONS:</b>						
Biological Park Projects	2,171	2,100	2,100	1,850	2,300	200
<b>TOTAL APPROPRIATIONS</b>	<b>2,171</b>	<b>2,100</b>	<b>2,100</b>	<b>1,850</b>	<b>2,300</b>	<b>200</b>
<b>FUND BALANCE PER CAFR</b>	<b>206</b>	<b>206</b>	<b>206</b>	<b>490</b>	<b>490</b>	<b>284</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>206</b>	<b>206</b>	<b>206</b>	<b>490</b>	<b>490</b>	<b>284</b>

## AIR QUALITY FUND – 242

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The vehicle pollution management division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these program strategies.



➤ Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.

➤ The FY16 budget for the Air Quality Fund is \$3.4 million dollars, \$306 thousand more than the FY15 original budget.

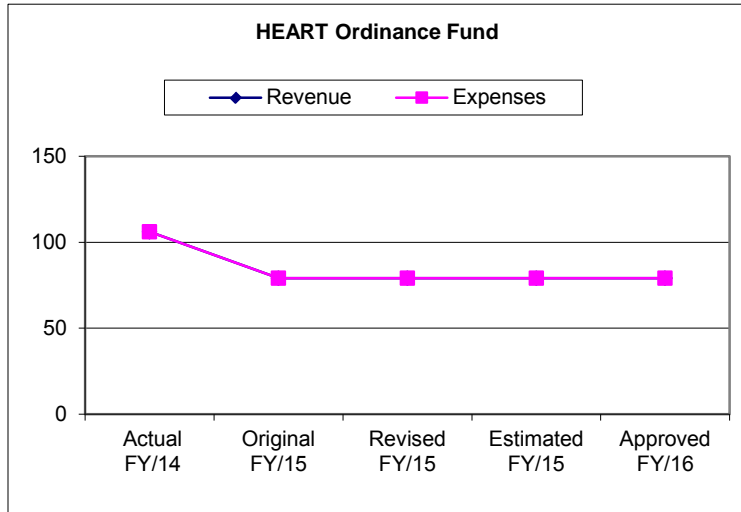
➤ In years when appropriations exceed revenues, fund balance is used.

### AIR QUALITY FUND 242 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	24	8	8	19	8	0
Total Vehicle Pollution Management	1,085	1,186	1,186	1,186	1,183	(3)
Total Operating Permits	1,909	1,845	1,845	1,899	1,845	0
<b>TOTAL REVENUES</b>	<b>3,018</b>	<b>3,039</b>	<b>3,039</b>	<b>3,104</b>	<b>3,036</b>	<b>(3)</b>
BEGINNING FUND BALANCE	2,053	2,453	2,453	2,453	2,602	149
<b>TOTAL RESOURCES</b>	<b>5,071</b>	<b>5,492</b>	<b>5,492</b>	<b>5,557</b>	<b>5,638</b>	<b>146</b>
<b>APPROPRIATIONS:</b>						
Vehicle Pollution Management	1,183	1,323	1,340	1,182	1,313	(10)
Operating Permits	1,225	1,573	1,596	1,596	1,644	71
Total Transfers to Other Funds	209	177	177	177	422	245
<b>TOTAL APPROPRIATIONS</b>	<b>2,617</b>	<b>3,073</b>	<b>3,113</b>	<b>2,955</b>	<b>3,379</b>	<b>306</b>
<b>FUND BALANCE PER CAFR</b>	<b>2,453</b>	<b>2,419</b>	<b>2,379</b>	<b>2,602</b>	<b>2,259</b>	<b>(160)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>2,453</b>	<b>2,419</b>	<b>2,379</b>	<b>2,602</b>	<b>2,259</b>	<b>(160)</b>

## HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated for paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. Revenue for the fund is generated using 60% of all net animal permits and license fees.



➤ FY/16 approved estimated revenues will remain at \$79 thousand, the same as the FY/15 original budget.

➤ The FY/16 approved budget designates five thousand dollars as a transfer to the General Fund for indirect overhead.

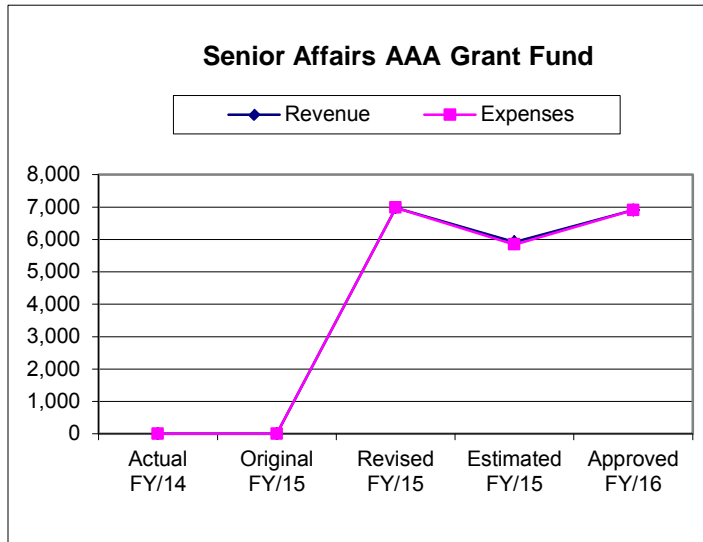
➤ Revenue and expenditures will match closely on a year by year basis.

### HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Licences and Permits	106	79	79	79	79	0
<b>TOTAL REVENUES</b>	<b>106</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>0</b>
BEGINNING FUND BALANCE	0	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>106</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriations	101	74	74	74	74	0
Total Transfers to Other Funds	5	5	5	5	5	0
<b>TOTAL APPROPRIATIONS</b>	<b>106</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## SENIOR AFFAIRS AAA GRANT FUND - 250

This fund was created mid-year FY/15 and prior year appropriations resided in Fund 265. The fund was created in order to give the Department of Senior Affairs the opportunity to use fund balance in the event that revenues surpass expenses. Funding comes from the AAA Grant that resides in the Department of Family and Community Services. The Department of Senior Affairs is reimbursed based on the number of units that are provided to seniors within the community.



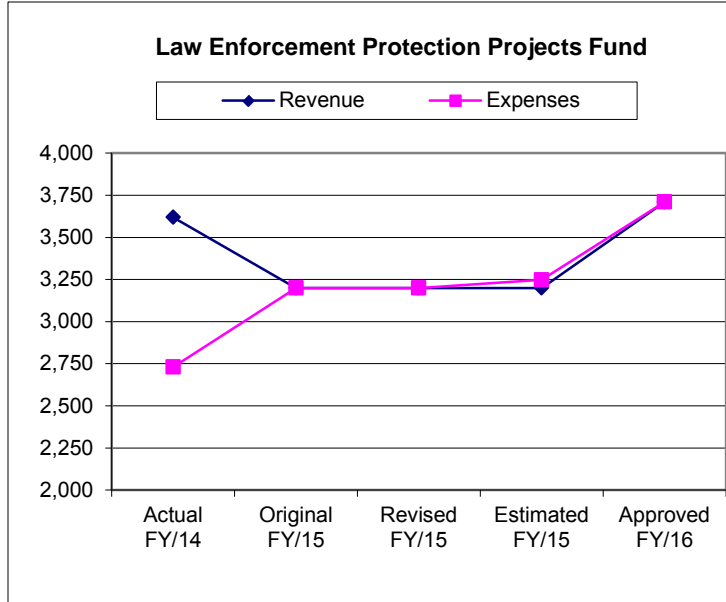
➤ Revenues for FY/15 came in lower than expected and are estimated to be \$6.9 million for FY/16. Expenses for FY/15 are expected to be lower than collected revenues, and the fund will end up with an estimated \$83 thousand dollars in fund balance.

### SENIOR AFFAIRS AAA GRANT FUND 250 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	6,779	5,723	6,904	6,904
Interfund Revenue						
Total Interfund Revenues	0	0	200	200	0	0
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>6,979</b>	<b>5,923</b>	<b>6,904</b>	<b>6,904</b>
BEGINNING FUND BALANCE	0	0	0	0	83	83
<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>6,979</b>	<b>5,923</b>	<b>6,987</b>	<b>6,987</b>
<b>APPROPRIATIONS:</b>						
DSA AAA Grant	0	0	6,979	5,841	6,904	6,904
<b>TOTAL APPROPRIATIONS</b>	<b>0</b>	<b>0</b>	<b>6,979</b>	<b>5,841</b>	<b>6,904</b>	<b>6,904</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>83</b>	<b>83</b>	<b>83</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>83</b>	<b>83</b>	<b>83</b>

## LAW ENFORCEMENT PROTECTION PROJECTS FUND – 280

The Law Enforcement Protection Fund (LEPF) accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where the public is safe and secure and shares responsibility for maintaining a safe environment. The fund originated to handle state distributions under the Law Enforcement Protection Act. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included. Also, revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are deposited in the fund, as well as revenues from the seizure of vehicles for repeat DWI offenders.



➤ The funding level for FY/16 increased slightly to \$3.7 million from the FY/15 original budget. Resources and appropriations match as it is difficult to anticipate what revenues will be received in this fund.

➤ Funding decreased by \$70 thousand for the law enforcement protection program for a total of \$580 thousand. Funding for the DWI Ordinance Enforcement is budgeted at \$1.8 million, of which \$512 thousand is a transfer to the General Fund; the crime lab is \$130 thousand; and federal forfeitures are \$1.3 million, for a total net increase of \$510 thousand from the FY/15 level.

➤ The transfer to the General Fund increases by \$30 thousand due in part to a wage increase in FY/15. Seven positions are funded through this transfer and include two paralegals, two attorneys, two DWI seizure assistants and one DWI seizure coordinator.

➤ The amount of \$3.3 million has been reserved for the purpose of acquiring property for a DWI seizure lot.

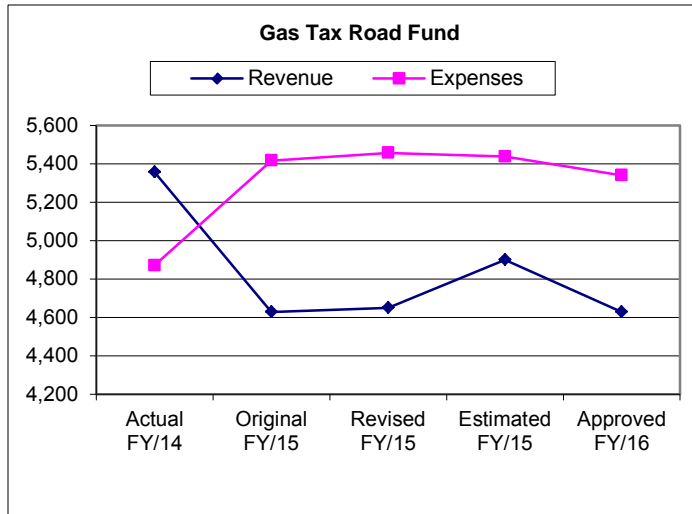
### LAW ENFORCEMENT PROTECTION FUND 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
<b>RESOURCES:</b>						
Total Miscellaneous/Project Revenues	3,619	3,200	3,200	3,200	3,710	510
<b>TOTAL REVENUES</b>	<b>3,619</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>3,710</b>	<b>510</b>
BEGINNING FUND BALANCE	4,512	5,399	5,399	5,399	5,351	(48)
<b>TOTAL RESOURCES</b>	<b>8,131</b>	<b>8,599</b>	<b>8,599</b>	<b>8,599</b>	<b>9,061</b>	<b>462</b>
<b>APPROPRIATIONS:</b>						
Police Projects	2,264	2,718	2,718	2,766	3,198	480
Total Transfers to General Fund - 110	467	482	482	482	512	30
<b>TOTAL APPROPRIATIONS</b>	<b>2,731</b>	<b>3,200</b>	<b>3,200</b>	<b>3,248</b>	<b>3,710</b>	<b>510</b>
<b>FUND BALANCE PER CAFR</b>	<b>5,399</b>	<b>5,399</b>	<b>5,399</b>	<b>5,351</b>	<b>5,351</b>	<b>(48)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	(3,300)	(3,300)	(3,300)	(3,300)
<b>AVAILABLE FUND BALANCE</b>	<b>5,399</b>	<b>5,399</b>	<b>2,099</b>	<b>2,051</b>	<b>2,051</b>	<b>(3,348)</b>



## GAS TAX ROAD FUND – 282

State Statute requires that state shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



➤ FY/16 gasoline tax revenues are estimated at \$4.3 million, which remains the same as the original budget for FY/15.

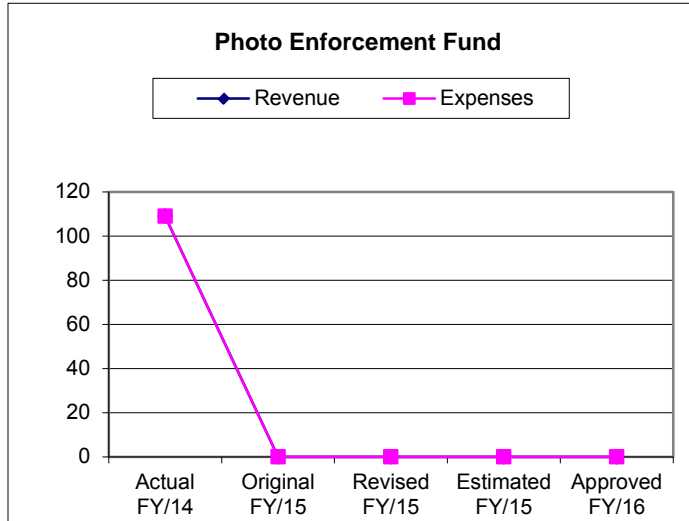
➤ The FY/16 approved budget of \$5.3 million has decreased by \$77 thousand from the original FY/15 budget of \$5.4 million.

### GAS TAX ROAD FUND 282 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	58	0	0	0	0	0
Gasoline Tax Revenue	4,446	4,250	4,250	4,500	4,250	0
Total Interfund Revenues	853	378	400	400	378	0
<b>TOTAL REVENUES</b>	<b>5,357</b>	<b>4,628</b>	<b>4,650</b>	<b>4,900</b>	<b>4,628</b>	<b>0</b>
BEGINNING FUND BALANCE	918	1,405	1,405	1,405	867	(538)
<b>TOTAL RESOURCES</b>	<b>6,275</b>	<b>6,033</b>	<b>6,055</b>	<b>6,305</b>	<b>5,495</b>	<b>(538)</b>
<b>APPROPRIATIONS:</b>						
Total Street Services Operations	4,633	5,181	5,221	5,202	5,091	(90)
Total Transfers to Other Funds	238	236	236	236	249	13
<b>TOTAL APPROPRIATIONS</b>	<b>4,871</b>	<b>5,417</b>	<b>5,457</b>	<b>5,438</b>	<b>5,340</b>	<b>(77)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,405</b>	<b>616</b>	<b>598</b>	<b>867</b>	<b>155</b>	<b>(461)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,405</b>	<b>616</b>	<b>598</b>	<b>867</b>	<b>155</b>	<b>(461)</b>

## PHOTO ENFORCEMENT FUND – 288

The Photo Enforcement Fund was created in fiscal year 2008 to account for revenues and expenditures associated with the photo enforcement program. Revenues came from fines assessed against red light violators and speeders captured either by the stationary cameras or the speed vans. Appropriations supported the staff, contract and state statutory requirements associated with the program. The Safe Traffic Operations (“Red Light”) program suspended operations in December 2011.



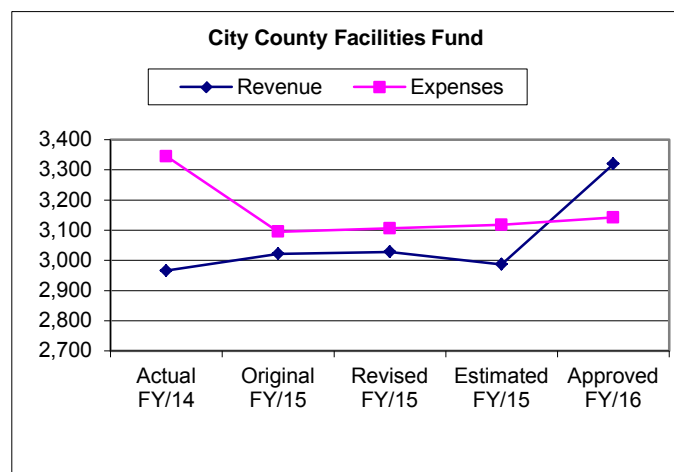
➤ With the suspension of the Safe Traffic Operations program in December 2011, the Photo Enforcement Fund was closed in FY/14 and fund balance was transferred back to the general fund

### PHOTO ENFORCEMENT FUND 288 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
BEGINNING FUND BALANCE	109	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<u>109</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>APPROPRIATIONS:</b>						
Operating Appropriations	109	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<u>109</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>FUND BALANCE PER CAFR</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

## CITY/COUNTY FACILITIES FUND – 290

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



➤ The allocation of square footage in the Government Center remains at approximately 73% for the City and 27% for the County while the Law Enforcement Center remains at a 50/50 split.

➤ The approved FY/16 budget is \$3.1 million including a transfer to the General Fund for indirect overhead of \$86 thousand.

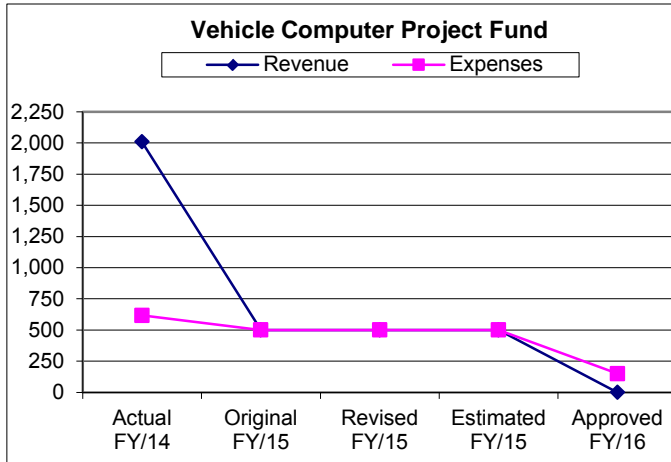
➤ Revenues include rent from Bernalillo County for their share of the occupancy of the building as well as a transfer from the General Fund.

### CITY/COUNTY FACILITIES FUND 290 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	25	0	0	0	0	0
Total Intergovernmental Revenue	917	998	998	957	1,016	18
Total Interfund Revenues	2,024	2,024	2,030	2,030	2,304	280
<b>TOTAL REVENUES</b>	<b>2,966</b>	<b>3,022</b>	<b>3,028</b>	<b>2,987</b>	<b>3,320</b>	<b>298</b>
BEGINNING FUND BALANCE	287	(92)	(92)	(92)	(224)	(131)
<b>TOTAL RESOURCES</b>	<b>3,252</b>	<b>2,930</b>	<b>2,936</b>	<b>2,895</b>	<b>3,096</b>	<b>167</b>
<b>APPROPRIATIONS:</b>						
City/County Facilities Operations	3,259	3,009	3,020	3,032	3,056	47
Total Transfers to Other Funds	86	86	86	86	86	0
<b>TOTAL APPROPRIATIONS</b>	<b>3,345</b>	<b>3,095</b>	<b>3,106</b>	<b>3,118</b>	<b>3,142</b>	<b>47</b>
<b>FUND BALANCE PER CAFR</b>	<b>(92)</b>	<b>(165)</b>	<b>(170)</b>	<b>(224)</b>	<b>(46)</b>	<b>120</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>(92)</b>	<b>(165)</b>	<b>(170)</b>	<b>(224)</b>	<b>(46)</b>	<b>120</b>

## VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



➤ There is a \$150 thousand appropriation in FY/16 for this fund that will be used for vehicles. Fund balance will be used to cover the appropriation.

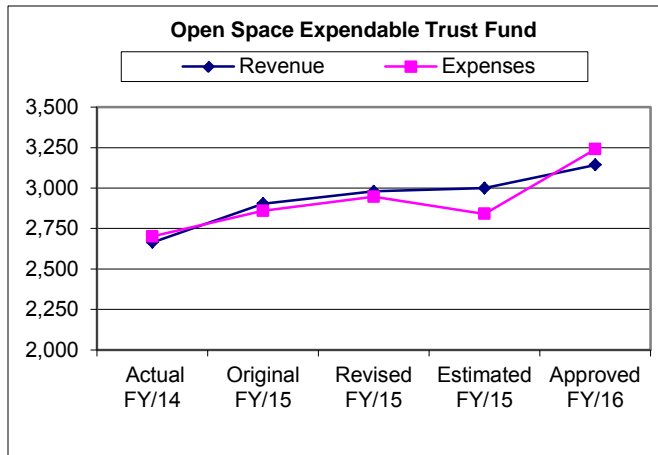
➤ The fund does not have a regular revenue source. Transfers of revenue are made as appropriated.

### VEHICLE/COMPUTER PROJECTS FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	9	0	0	0	0	0
Total Interfund Revenues	2,000	500	500	500	0	(500)
<b>TOTAL REVENUES</b>	<b>2,009</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>(500)</b>
BEGINNING FUND BALANCE	1,201	2,593	2,593	2,593	2,593	0
<b>TOTAL RESOURCES</b>	<b>3,210</b>	<b>3,093</b>	<b>3,093</b>	<b>3,093</b>	<b>2,593</b>	<b>(500)</b>
<b>APPROPRIATIONS:</b>						
Computer Projects	617	500	500	500	150	(350)
<b>TOTAL APPROPRIATIONS</b>	<b>617</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>150</b>	<b>(350)</b>
<b>FUND BALANCE PER CAFR</b>	<b>2,593</b>	<b>2,593</b>	<b>2,593</b>	<b>2,593</b>	<b>2,443</b>	<b>(150)</b>
ADJUSTMENTS TO FUND BALANCE	(2,284)	(2,286)	(2,286)	(2,286)	(2,286)	0
<b>AVAILABLE FUND BALANCE</b>	<b>310</b>	<b>307</b>	<b>307</b>	<b>307</b>	<b>157</b>	<b>(150)</b>

## OPEN SPACE EXPENDABLE TRUST FUND – 851

The Open Space Expendable Trust Fund accounts for the investment earnings from proceeds of the sale of certain properties, which are then used for operational purposes to manage the City's open space lands. Revenues are dependent on interest rates and sale of those properties that build up cash in the principal of the Permanent Trust Fund. In FY/01 regional parks were moved from the General Fund to the open space strategy. The entire program strategy supports the Environmental Protection and Enhancement Goal.



➤ The primary source of revenue for this fund is interfund revenues which are comprised of interest earnings from the Open Space Permanent Trust Fund and a transfer from the General Fund. As the expected transfer from the Open Space Permanent Trust Fund has decreased significantly from \$800 thousand in FY/12 to \$45 thousand, there is a considerable increase in the General Fund subsidy. The subsidy is now \$3 million and is necessary to sustain operations.

➤ Miscellaneous and Other revenues are minimal for FY/16 at \$75 thousand.

### OPEN SPACE EXPENDABLE TRUST FUND 851 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	75	68	68	75	75	7
Total Interfund Revenues	2,588	2,836	2,912	2,924	3,068	232
<b>TOTAL REVENUES</b>	<b>2,664</b>	<b>2,904</b>	<b>2,980</b>	<b>2,999</b>	<b>3,143</b>	<b>239</b>
BEGINNING FUND BALANCE	76	38	38	38	198	160
<b>TOTAL RESOURCES</b>	<b>2,740</b>	<b>2,942</b>	<b>3,018</b>	<b>3,038</b>	<b>3,341</b>	<b>399</b>
<b>APPROPRIATIONS:</b>						
Total Open Space Operations	2,701	2,859	2,946	2,840	3,240	381
<b>TOTAL APPROPRIATIONS</b>	<b>2,701</b>	<b>2,859</b>	<b>2,946</b>	<b>2,840</b>	<b>3,240</b>	<b>381</b>
<b>FUND BALANCE PER CAFR</b>	<b>38</b>	<b>83</b>	<b>72</b>	<b>198</b>	<b>101</b>	<b>18</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>38</b>	<b>83</b>	<b>72</b>	<b>198</b>	<b>101</b>	<b>18</b>

## **SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION**

**SPECIAL REVENUE FUNDS** ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

**205 - COMMUNITY DEVELOPMENT FUND** - To account for the sources and uses of Community Development Block Grants.

**265 - OPERATING GRANTS FUND** - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

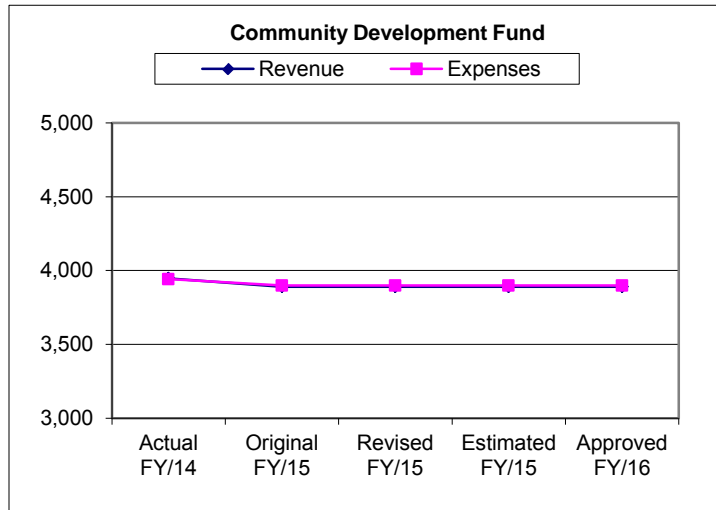
**266 – ARRA OPERATING GRANTS FUND** - To account for various stimulus grants from Federal and State agencies, which are restricted by the granting agency to expenditures for specified purposes.

**Special Revenue Funds Excluded from Budget Legislation  
FY/16 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Community Development	194	3,891	3,898	0	187
Operating Grants	1,437	30,794	32,430	0	(199)
ARRA Operating Grants	37	0	0	0	37
<b>Total</b>	<b>1,668</b>	<b>34,685</b>	<b>36,328</b>	<b>0</b>	<b>25</b>

## COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program strategies primarily target low-income citizens and assist in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



➤ The FY/16 approved budget for the Community Development Fund is \$3.9 million. Revenue includes program income, entitlement grants, and reprogrammed funds.

➤ Revenues and expenditures will match closely year by year as expenses are incurred prior to submitting reimbursement requests to HUD.

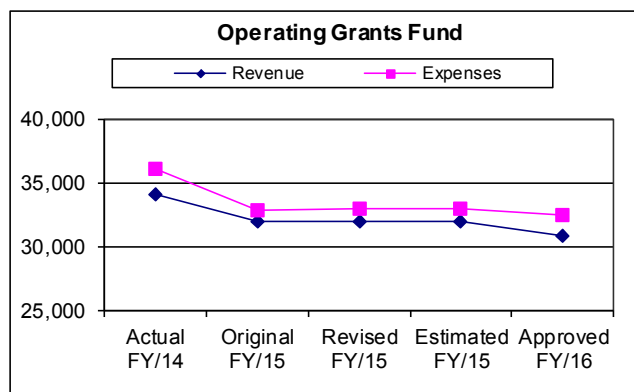
### COMMUNITY DEVELOPMENT FUND 205 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Project Revenues	3,947	3,891	3,891	3,891	3,891	0
<b>TOTAL REVENUES</b>	<b>3,947</b>	<b>3,891</b>	<b>3,891</b>	<b>3,891</b>	<b>3,891</b>	<b>0</b>
BEGINNING FUND BALANCE	196	201	201	201	194	(7)
<b>TOTAL RESOURCES</b>	<b>4,143</b>	<b>4,092</b>	<b>4,092</b>	<b>4,092</b>	<b>4,085</b>	<b>(7)</b>
<b>APPROPRIATIONS:</b>						
Total Project Expenditures	3,892	3,834	3,834	3,834	3,834	0
Total Transfers to Other Funds	50	64	64	64	64	0
<b>TOTAL APPROPRIATIONS</b>	<b>3,942</b>	<b>3,898</b>	<b>3,898</b>	<b>3,898</b>	<b>3,898</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>201</b>	<b>194</b>	<b>194</b>	<b>194</b>	<b>187</b>	<b>(7)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>201</b>	<b>194</b>	<b>194</b>	<b>194</b>	<b>187</b>	<b>(7)</b>



## OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget, along with a transfer from the Transit Operating Fund.



➤ The primary source of revenue for this fund is federal and state revenue estimated at \$25.5 million for FY/16. This is supplemented by \$5.3 million of City Funds from the General Fund and/or other City funds.

➤ FY/16 appropriation is at \$32.4 million, \$350 thousand less than the FY/15 approved budget of \$32.8 million.

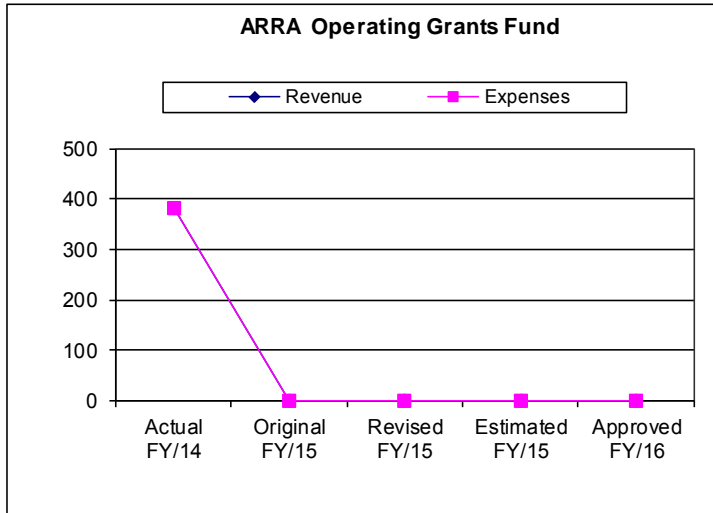
➤ The transfer to General Fund for indirect overhead charges from individual grants is \$543 thousand in FY/16.

### OPERATING GRANTS FUND 265 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	479	0	0	0	0	0
Total Intergovernmental Revenue	27,617	26,603	26,603	26,603	25,544	(1,059)
Total Interfund Revenues	5,944	5,399	5,399	5,399	5,250	(149)
<b>TOTAL REVENUES</b>	<b>34,040</b>	<b>32,002</b>	<b>32,002</b>	<b>32,002</b>	<b>30,794</b>	<b>(1,208)</b>
BEGINNING FUND BALANCE	4,500	2,415	2,415	2,415	1,437	(978)
<b>TOTAL RESOURCES</b>	<b>38,540</b>	<b>34,417</b>	<b>34,417</b>	<b>34,417</b>	<b>32,231</b>	<b>(2,186)</b>
<b>APPROPRIATIONS:</b>						
Operating Grants	35,314	32,103	32,303	32,303	31,887	(216)
Total Transfers to Other Funds	811	677	677	677	543	(134)
<b>TOTAL APPROPRIATIONS</b>	<b>36,125</b>	<b>32,780</b>	<b>32,980</b>	<b>32,980</b>	<b>32,430</b>	<b>(350)</b>
<b>FUND BALANCE PER CAFR</b>	<b>2,415</b>	<b>1,637</b>	<b>1,437</b>	<b>1,437</b>	<b>(199)</b>	<b>(1,836)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>2,415</b>	<b>1,637</b>	<b>1,437</b>	<b>1,437</b>	<b>(199)</b>	<b>(1,836)</b>

## ARRA OPERATING GRANTS FUND – 266

The ARRA Operating Grants Fund was established to account for various stimulus grants from federal and state agencies. ARRA Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An indirect overhead charge for the operating grants is appropriated in the budget.



➤ The amounts for FY/14 actual expenses reflect expenses against grants awarded in FY/10.

### ARRA OPERATING GRANTS FUND 266 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Intergovernmental Revenue	383	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
BEGINNING FUND BALANCE	37	37	37	37	37	0
<b>TOTAL RESOURCES</b>	<b>419</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
ARRA Operating Grants	382	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>382</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>0</b>



## **NON-ENTERPRISE DEBT SERVICE FUNDS**

**NON-ENTERPRISE DEBT SERVICE FUNDS** ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON- ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING. STATE STATUTE REQUIRES THAT DEBT SERVICE FUNDS NOT RETAIN MORE THAN 1/12 OF THE TOTAL APPROPRIATIONS IN FUND BALANCE.

**405 - SALES TAX REFUNDING DEBT SERVICE FUND** - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

**410 – FIRE DEBT SERVICE FUND** – To record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7.

**415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND** - To accumulate monies for payment of principal and interest on all general obligations bonds.

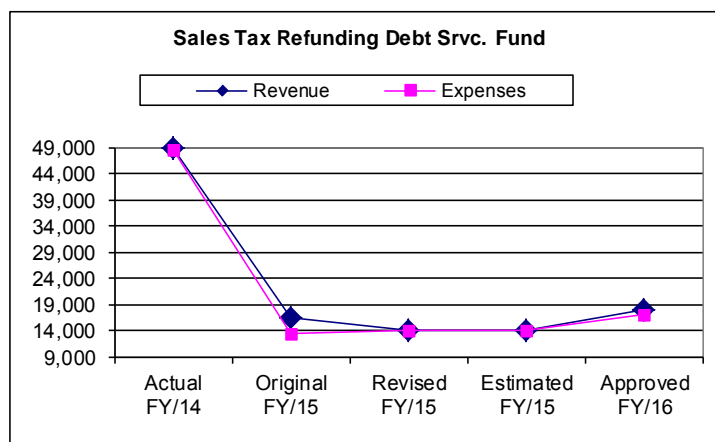
**Non-Enterprise Debt Service**  
**FY/16 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Sales Tax Refunding Debt Service	1,935	18,042	17,137	(1,012)	1,827
Fire Debt Service Fund	1	102	102	0	1
General Obligation Bond Debt Service	5,226	62,358	62,532	0	5,052
<b>Total</b>	<b>7,161</b>	<b>80,502</b>	<b>79,771</b>	<b>(1,012)</b>	<b>6,880</b>

## SALES TAX REFUNDING DEBT SERVICE FUND – 405

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to the Harry E. Kinney Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances. Fund balance is held to no more than 1/12 of total undesignated appropriations as specified by State statute.



➤ The FY/16 approved budget is \$17.1 million, \$3.6 million more than the original FY/15 approved budget.

➤ In the years where expense exceeds revenue, fund balance is used.

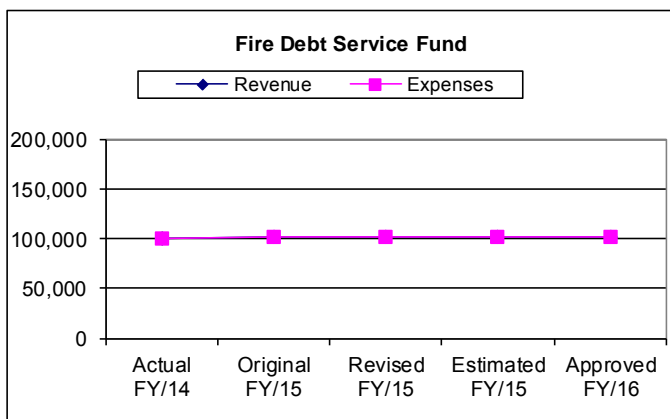
➤ In FY/14, debt was established for the Paseo del Norte project completed in December of 2014.

### SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	34,228	25	25	25	25	0
Total Interfund Revenue	14,738	16,509	14,041	14,041	18,017	1,508
<b>TOTAL REVENUES</b>	<b>48,966</b>	<b>16,534</b>	<b>14,066</b>	<b>14,066</b>	<b>18,042</b>	<b>1,508</b>
BEGINNING FUND BALANCE	1,730	1,877	1,877	1,877	1,935	58
<b>TOTAL RESOURCES</b>	<b>50,696</b>	<b>18,411</b>	<b>15,943</b>	<b>15,943</b>	<b>19,977</b>	<b>1,566</b>
<b>APPROPRIATIONS:</b>						
Debt Service	48,819	13,560	14,052	14,008	17,137	3,577
<b>TOTAL APPROPRIATIONS</b>	<b>48,819</b>	<b>13,560</b>	<b>14,052</b>	<b>14,008</b>	<b>17,137</b>	<b>3,577</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,877</b>	<b>4,851</b>	<b>1,891</b>	<b>1,935</b>	<b>2,840</b>	<b>(2,011)</b>
ADJUSTMENTS TO FUND BALANCE	(73)	(3,021)	(2,078)	0	(1,012)	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,804</b>	<b>1,830</b>	<b>(187)</b>	<b>1,935</b>	<b>1,827</b>	<b>(2,011)</b>

## FIRE DEBT SERVICE FUND – 410

The Fire Debt Service Fund was established in FY/11, to record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7. The loan agreement also incorporates an intercept agreement providing for the distributions of Fire Protection Fund revenues to be redirected by the State Treasurer to the New Mexico Finance Authority.



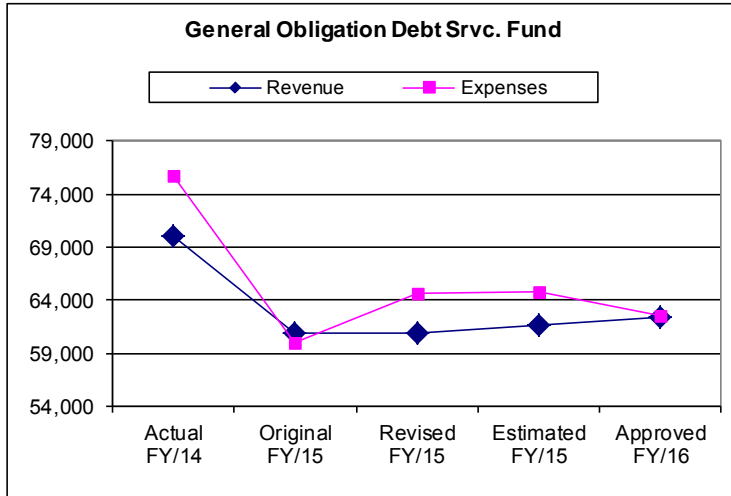
- The Debt Service is anticipated to be a recurring payment through 2031.
- Revenues and expenditures will match closely in this fund.
- The FY/16 transfer from the State Fire Fund is \$102 thousand to match the debt service requirement.

### FIRE DEBT SERVICE FUND 410 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Interfund Revenue	101	102	102	102	102	0
<b>TOTAL REVENUES</b>	<b>101</b>	<b>102</b>	<b>102</b>	<b>102</b>	<b>102</b>	<b>0</b>
BEGINNING FUND BALANCE	0	1	1	1	1	0
<b>TOTAL RESOURCES</b>	<b>102</b>	<b>103</b>	<b>103</b>	<b>103</b>	<b>103</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Debt Service	101	102	102	102	102	0
<b>TOTAL APPROPRIATIONS</b>	<b>101</b>	<b>102</b>	<b>102</b>	<b>102</b>	<b>102</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>

## GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



➤ The approved budgeted amount of \$62.5 million in FY/16 has increased by \$2.5 million from the FY/15 original budgeted level.

➤ In the years where expense exceeds revenue, fund balance is used.

### GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	18,399	494	494	745	216	(278)
Total Interfund Revenues	59,696	60,462	60,462	60,943	62,142	1,680
<b>TOTAL REVENUES</b>	<b>78,095</b>	<b>60,956</b>	<b>60,956</b>	<b>61,688</b>	<b>62,358</b>	<b>1,402</b>
BEGINNING FUND BALANCE	5,941	8,309	8,309	8,309	5,226	(3,084)
<b>TOTAL RESOURCES</b>	<b>84,036</b>	<b>69,265</b>	<b>69,265</b>	<b>69,997</b>	<b>67,584</b>	<b>(1,682)</b>
<b>APPROPRIATIONS:</b>						
Debt Service	75,727	60,004	64,638	64,771	62,532	2,528
<b>TOTAL APPROPRIATIONS</b>	<b>75,727</b>	<b>60,004</b>	<b>64,638</b>	<b>64,771</b>	<b>62,532</b>	<b>2,528</b>
<b>FUND BALANCE PER CAFR</b>	<b>8,309</b>	<b>9,261</b>	<b>4,627</b>	<b>5,226</b>	<b>5,052</b>	<b>(4,210)</b>
ADJUSTMENTS TO FUND BALANCE	(10)	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>8,299</b>	<b>9,261</b>	<b>4,627</b>	<b>5,226</b>	<b>5,052</b>	<b>(4,210)</b>





## ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. OF THE SEVEN FUNDS, ONLY TRANSIT REQUIRES A SUBSIDY.

THE TARGETED WORKING CAPITAL AND FUND BALANCE VARIES FROM FUND TO FUND BASED ON THE INTERNAL POLICY WITHIN EACH RESPECTIVE DEPARTMENT AND WHETHER OR NOT THE FUND IS SUBSIDIZED.

**611 - AVIATION OPERATING FUND** - To account for the operations of Albuquerque International Sunport, the State's largest airport.

**615 - AIRPORT REVENUE BOND DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

**641 - PARKING FACILITIES OPERATING FUND** - To account for the operations of the parking facilities owned by the City.

**645 - PARKING FACILITIES DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the parking facilities owned by the City.

**651 - REFUSE DISPOSAL OPERATING FUND** - To account for the general operations of providing refuse removal services in the Albuquerque area.

**655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

**661 - TRANSIT OPERATING FUND** - To account for the operations of ABQ Ride, the City's bus transit system.

**667 - TRANSIT DEBT SERVICE FUND** - To account for monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

**671 - APARTMENTS FUND** - To account for the sources and uses of City-owned apartments.

**675 - APARTMENTS DEBT SERVICE FUND** - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds, Series 2000.

**681 - GOLF OPERATING FUND** - To account for the operations of the City's four municipal golf courses.

**685 - GOLF OPERATING DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the City's golf courses.

**691 - BASEBALL STADIUM OPERATING FUND** - To account for operations of the baseball stadium.

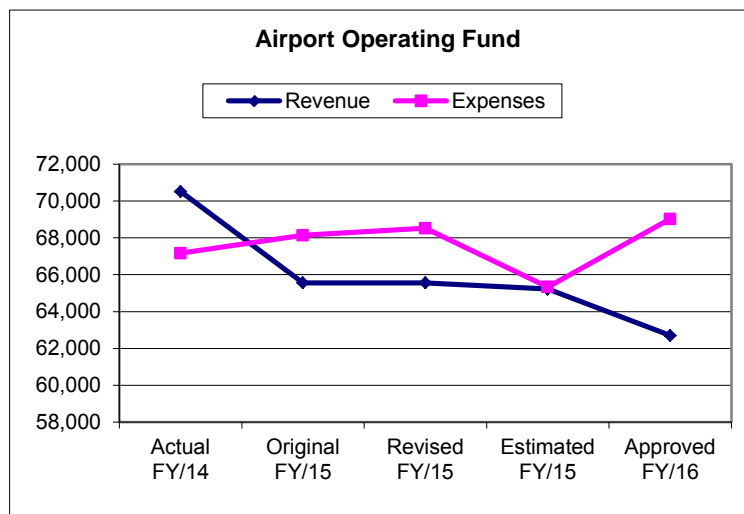
**695 - BASEBALL STADIUM DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the baseball stadium.

**Enterprise Funds**  
**FY/16 Revenues, Appropriations and Fund/Working Capital Balances**

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Aviation Operating	18,702	62,707	69,031	0	12,378
Airport Rev. Bond Debt Service	3,844	14,200	14,200	0	3,844
Parking Facilities Operating	8	4,271	4,090	0	189
Parking Facilities Debt Service	8	0	0	0	8
Refuse Disposal Operating	10,030	68,105	70,310	0	7,825
Refuse Disposal System Debt Service	812	5	0	0	817
Transit Operating	673	46,983	47,622	0	33
Transit Debt Service	428	627	1,052	0	3
Apartments Fund	985	3,933	3,735	0	1,183
Apartments Debt Service Fund	1,185	877	877	0	1,185
Golf Operating	716	3,803	4,188	0	331
Golf Debt Service	3	0	0	0	3
Baseball Stadium Operating	(81)	1,998	1,927	0	(10)
Baseball Stadium Debt Service	6	1,022	1,022	0	6
<b>Total</b>	<b>37,318</b>	<b>208,531</b>	<b>218,054</b>	<b>0</b>	<b>27,795</b>

## AVIATION OPERATING FUND – 611

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



➤ The FY/16 approved operating budget is \$69 million, \$891 thousand more than the FY/15 original budget. Transfer to debt service is budgeted at \$14.2 million in FY/16, down from \$15.5 million, due to the maturing of bonds, decreases in principal payments, and the refunding of bonds in FY/14.

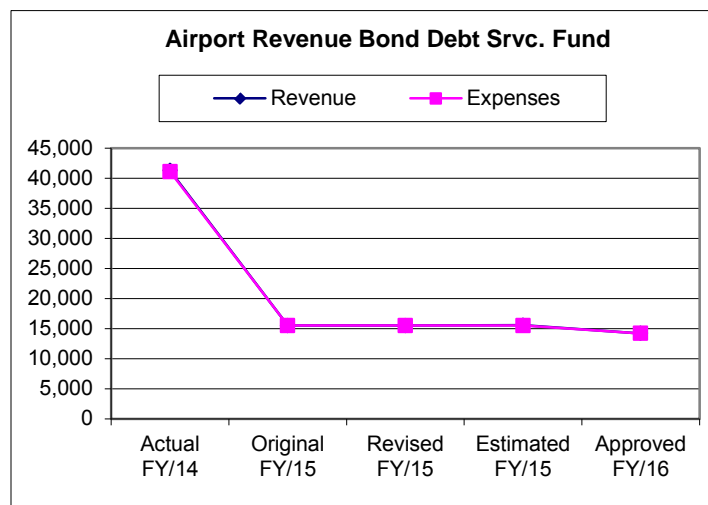
➤ Revenues are estimated at \$62.7 million in the FY/16 approved budget, a decrease of \$2.8 million from the FY/15 original budget level. Enterprise revenues are declining in the areas of airline rents, airport parking, car rental, and passenger facility charges. The decreases are due to airline mergers, the expiration of the Wright Amendment, and the continued decline in airline passenger levels which impact both airline and non-airline revenue. Passenger counts have decreased year over year since 2007.

### AVIATION OPERATING FUND 611 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
	(\$000's)					
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	430	343	343	420	337	(6)
Total Enterprise Revenues	70,093	65,218	65,218	64,804	62,370	(2,848)
<b>TOTAL REVENUES</b>	<b>70,523</b>	<b>65,560</b>	<b>65,560</b>	<b>65,224</b>	<b>62,707</b>	<b>(2,853)</b>
BEGINNING WORKING CAPITAL BALANCE	15,185	18,814	18,814	18,814	18,702	(112)
<b>TOTAL RESOURCES</b>	<b>85,708</b>	<b>84,375</b>	<b>84,375</b>	<b>84,038</b>	<b>81,409</b>	<b>(2,965)</b>
<b>APPROPRIATIONS:</b>						
Enterprise Operations	28,457	31,086	31,466	28,282	31,910	824
Total Transfers to Other Funds	38,711	37,054	37,054	37,054	37,121	67
<b>TOTAL APPROPRIATIONS</b>	<b>67,168</b>	<b>68,140</b>	<b>68,520</b>	<b>65,336</b>	<b>69,031</b>	<b>891</b>
ADJUSTMENTS TO WORKING CAPITAL	275	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>18,814</b>	<b>16,235</b>	<b>15,855</b>	<b>18,702</b>	<b>12,378</b>	<b>(3,856)</b>

## AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Capital projects being paid for include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



➤ The approved FY/16 appropriation is \$14.2 million a \$1.3 million decrease from the FY/15 budgeted level.

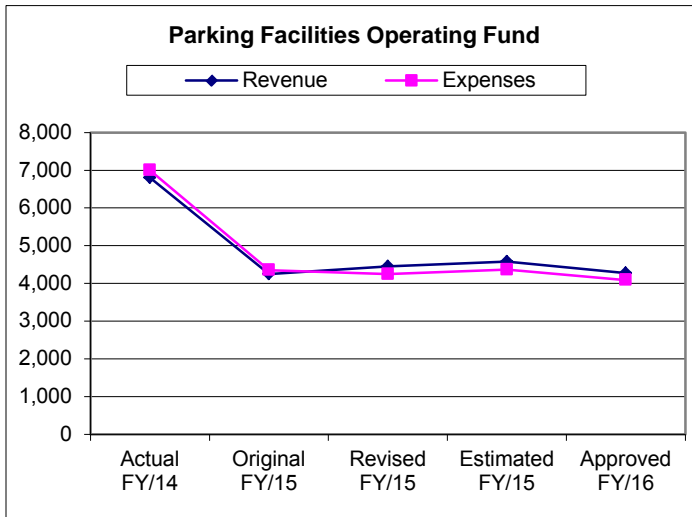
➤ The estimated fund balance at the end of FY/16 is \$3.8 million.

### AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	16,872	0	0	47	0	0
Total Interfund Revenues	<u>24,401</u>	<u>15,500</u>	<u>15,500</u>	<u>15,500</u>	<u>14,200</u>	<u>(1,300)</u>
<b>TOTAL REVENUES</b>	<b>41,273</b>	<b>15,500</b>	<b>15,500</b>	<b>15,547</b>	<b>14,200</b>	<b>(1,300)</b>
BEGINNING FUND BALANCE	<u>3,613</u>	<u>3,798</u>	<u>3,798</u>	<u>3,798</u>	<u>3,844</u>	<u>47</u>
<b>TOTAL RESOURCES</b>	<u><b>44,886</b></u>	<u><b>19,298</b></u>	<u><b>19,298</b></u>	<u><b>19,344</b></u>	<u><b>18,044</b></u>	<u><b>(1,253)</b></u>
<b>APPROPRIATIONS:</b>						
Airport Debt Service	<u>41,089</u>	<u>15,500</u>	<u>15,500</u>	<u>15,500</u>	<u>14,200</u>	<u>(1,300)</u>
<b>TOTAL APPROPRIATIONS</b>	<u><b>41,089</b></u>	<u><b>15,500</b></u>	<u><b>15,500</b></u>	<u><b>15,500</b></u>	<u><b>14,200</b></u>	<u><b>(1,300)</b></u>
<b>FUND BALANCE PER CAFR</b>	<u><b>3,798</b></u>	<u><b>3,798</b></u>	<u><b>3,798</b></u>	<u><b>3,844</b></u>	<u><b>3,844</b></u>	<u><b>47</b></u>
ADJUSTMENTS TO FUND BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>AVAILABLE FUND BALANCE</b>	<u><b>3,798</b></u>	<u><b>3,798</b></u>	<u><b>3,798</b></u>	<u><b>3,844</b></u>	<u><b>3,844</b></u>	<u><b>47</b></u>

## PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. The program strategy is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



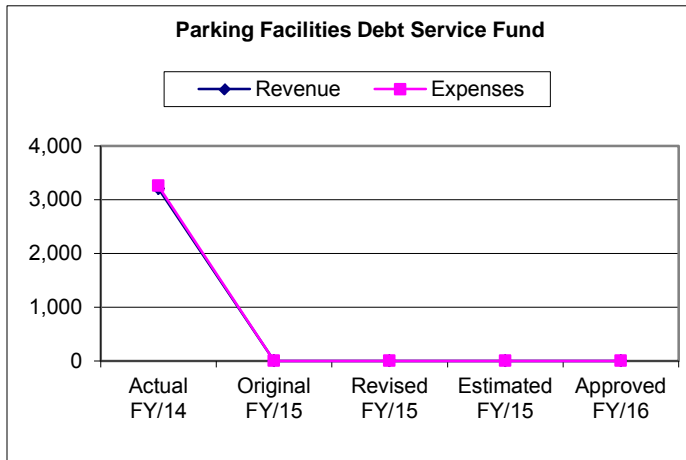
- FY/16 enterprise revenues are estimated to increase by \$26 thousand over the FY/15 original budget.
- In FY/16 the General Fund transfer is eliminated.
- In FY/16 the fund eliminates the FY/15 transfer of \$500 thousand to capital for improvements. The fund will transfer \$121 thousand for PILOT and \$678 thousand for indirect overhead for a total of \$800 thousand.
- In FY/16 the enterprise revenues are estimated to be sufficient to cover operations without a General Fund subsidy.

### PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	624	529	529	814	818	289
Total Enterprise Revenues	3,504	3,716	3,716	3,556	3,453	(263)
Total Interfund Revenues	2,673	0	205	205	0	0
<b>TOTAL REVENUES</b>	<b>6,801</b>	<b>4,245</b>	<b>4,450</b>	<b>4,575</b>	<b>4,271</b>	<b>26</b>
BEGINNING WORKING CAPITAL BALANCE	105	(203)	(203)	(203)	8	210
<b>TOTAL RESOURCES</b>	<b>6,907</b>	<b>4,042</b>	<b>4,247</b>	<b>4,373</b>	<b>4,279</b>	<b>237</b>
<b>APPROPRIATIONS:</b>						
Parking Operations	3,373	3,245	3,268	3,393	3,291	46
Total Transfers to Other Funds	3,627	1,108	978	972	799	(309)
<b>TOTAL APPROPRIATIONS</b>	<b>7,000</b>	<b>4,353</b>	<b>4,246</b>	<b>4,365</b>	<b>4,090</b>	<b>(263)</b>
ADJUSTMENTS TO WORKING CAPITAL	(109)	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>(203)</b>	<b>(311)</b>	<b>1</b>	<b>8</b>	<b>189</b>	<b>500</b>

## PARKING FACILITIES DEBT SERVICE FUND – 645

The Parking Facilities Debt Service Fund transfers monies to the Sales Tax Debt Service Fund to pay debt on parking structures owned by the City. Series 2008A Bonds were issued in the principal amount of \$16.6 million for refunding the Series 2000A bonds. The final debt service payment for the Series 2008A bonds is scheduled in FY/14.



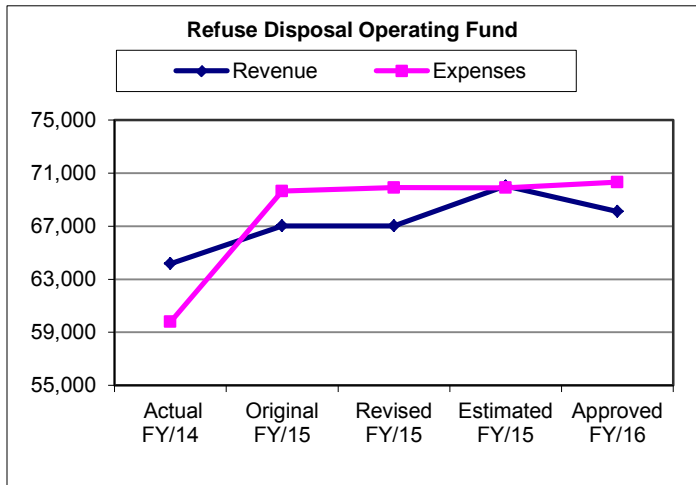
➤ The transfer from the Parking Facilities Operating Fund has been eliminated. Debt was paid off in FY/14.

### PARKING FACILITIES DEBT SERVICE FUND 645 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Interfund Revenues	3,210	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>3,210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
BEGINNING FUND BALANCE	57	8	8	8	8	0
<b>TOTAL RESOURCES</b>	<b>3,268</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Total Transfers to Other Funds	3,260	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>3,260</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>

## REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, weed, litter and graffiti removal for the City of Albuquerque. All the program strategies support the Environmental Protection and Enhancement Goal.



- The department updates the “cost of service” analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/15, the department did not propose a rate adjustment for FY/16.
- The planned working capital balance for the fund is 11.6% or \$7.8 million of anticipated revenues, which exceeds the minimum requirement of 7.5%.
- Language is again included in the FY/16 budget resolution to include a contingency appropriation for fuel costing \$2.30 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed.

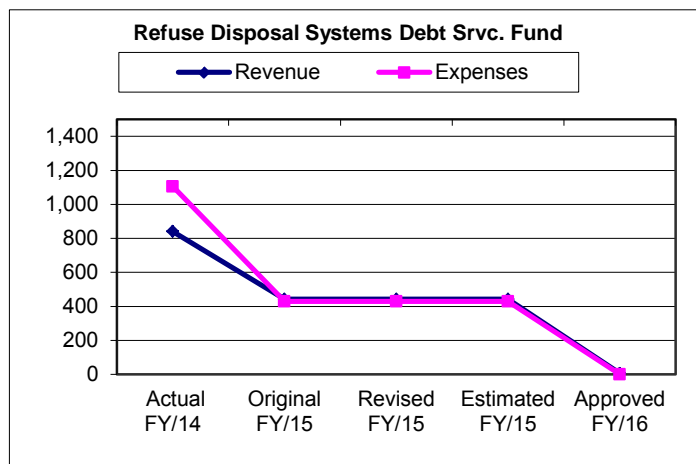
### REFUSE DISPOSAL OPERATING FUND 651 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	367	574	574	660	574	0
Total Enterprise Revenues	63,811	66,447	66,447	69,353	67,531	1,084
<b>TOTAL REVENUES</b>	<b>64,179</b>	<b>67,021</b>	<b>67,021</b>	<b>70,013</b>	<b>68,105</b>	<b>1,084</b>
BEGINNING WORKING CAPITAL BALANCE	6,161	9,998	9,998	9,998	10,030	32
<b>TOTAL RESOURCES</b>	<b>70,340</b>	<b>77,018</b>	<b>77,018</b>	<b>80,011</b>	<b>78,135</b>	<b>1,116</b>
<b>APPROPRIATIONS:</b>						
Enterprise Operations	44,312	48,933	49,192	49,278	51,318	2,385
Total Transfers to Other Funds	15,479	20,703	20,703	20,703	18,992	(1,711)
<b>TOTAL APPROPRIATIONS</b>	<b>59,791</b>	<b>69,636</b>	<b>69,895</b>	<b>69,981</b>	<b>70,310</b>	<b>674</b>
ADJUSTMENTS TO WORKING CAPITAL	(552)	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>9,998</b>	<b>7,382</b>	<b>7,123</b>	<b>10,030</b>	<b>7,825</b>	<b>442</b>



## REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND – 655

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



➤ One of two New Mexico Finance Authority (NMFA) loans was paid off in FY/14, and the second was paid in full during FY/15 so there is no appropriation in the approved FY/16 budget.

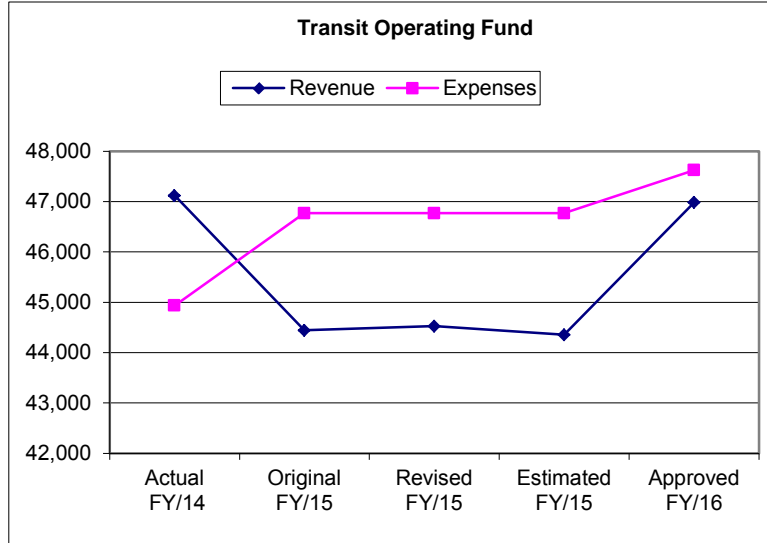
➤ Miscellaneous revenue reflects interest earnings on fund balance and is estimated at five thousand dollars.

### REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND 655 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>(\$000's)</b>						
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	5	15	15	15	5	(10)
Total Interfund Revenues	835	427	427	427	0	(427)
<b>TOTAL REVENUES</b>	<b>840</b>	<b>442</b>	<b>442</b>	<b>442</b>	<b>5</b>	<b>(437)</b>
BEGINNING FUND BALANCE	1,064	799	799	799	812	13
<b>TOTAL RESOURCES</b>	<b>1,903</b>	<b>1,241</b>	<b>1,241</b>	<b>1,241</b>	<b>817</b>	<b>(424)</b>
<b>APPROPRIATIONS:</b>						
Debt Service	1,105	429	429	429	0	(429)
<b>TOTAL APPROPRIATIONS</b>	<b>1,105</b>	<b>429</b>	<b>429</b>	<b>429</b>	<b>0</b>	<b>(429)</b>
<b>FUND BALANCE PER CAFR</b>	<b>799</b>	<b>812</b>	<b>812</b>	<b>812</b>	<b>817</b>	<b>5</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>799</b>	<b>812</b>	<b>812</b>	<b>812</b>	<b>817</b>	<b>5</b>

## TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the City's public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and 36% percent from the Quarter Cent Transportation Infrastructure Tax approved by residents in the Fall of 2009 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The program strategies target a variety of transportation options for commuters including the mobility impaired.



➤ The FY/16 approved budget transfer from the General Fund is \$21.6 million and the Transportation Infrastructure Tax Fund transfer is estimated at \$13.4 million.

➤ The FY/16 intergovernmental resources remain at the \$7.1 million.

➤ In years when expenditures exceed revenue, working capital balance is used.

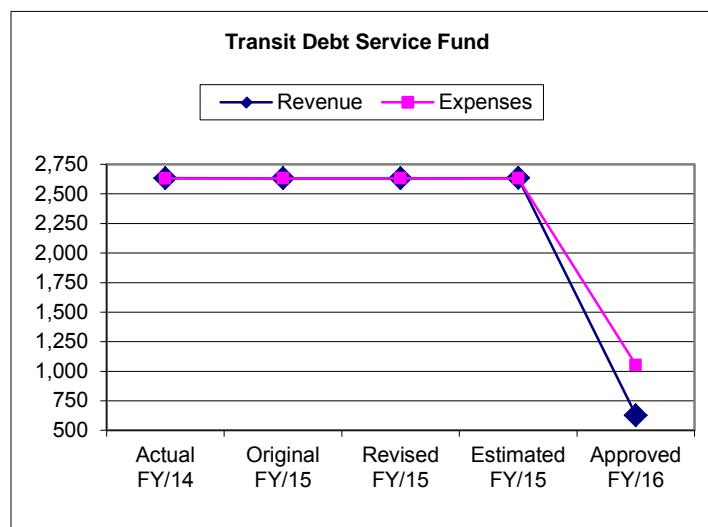
### TRANSIT OPERATING FUND 661 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	187	175	175	211	190	15
Total Intergovernmental Revenue	7,119	7,091	7,091	7,211	7,138	47
Total Enterprise Revenues	4,691	4,622	4,622	4,314	4,597	(25)
Total Interfund Revenues	35,122	32,554	32,638	32,618	35,058	2,504
<b>TOTAL REVENUES</b>	<b>47,118</b>	<b>44,442</b>	<b>44,526</b>	<b>44,354</b>	<b>46,983</b>	<b>2,541</b>
BEGINNING WORKING CAPITAL BALANCE	820	3,087	3,087	3,087	673	(2,414)
<b>TOTAL RESOURCES</b>	<b>47,938</b>	<b>47,528</b>	<b>47,612</b>	<b>47,441</b>	<b>47,655</b>	<b>127</b>
<b>APPROPRIATIONS:</b>						
Transit Operations	39,775	40,665	40,930	40,930	41,746	1,081
Total Transfers to Other Funds	5,161	6,105	5,838	5,838	5,876	(229)
<b>TOTAL APPROPRIATIONS</b>	<b>44,936</b>	<b>46,770</b>	<b>46,768</b>	<b>46,768</b>	<b>47,622</b>	<b>852</b>
ADJUSTMENTS TO WORKING CAPITAL	85	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>3,087</b>	<b>758</b>	<b>844</b>	<b>673</b>	<b>33</b>	<b>(725)</b>

## TRANSIT DEBT SERVICE FUND – 667

The Transit Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

On July 1, 2006 the City entered into a lease purchase agreement with Bank of Albuquerque for \$20 million in order to finance the purchase of additional buses. In FY/07, the City applied for and was awarded a Section 5307 grant from the Federal Transit Administration (FTA) to be used for the acquisition of revenue vehicles and associated equipment and to repay debt service. The Transit Department will use this grant and future grant awards from the FTA for payment of principal and interest on the lease purchase agreement.



➤ The FY/16 budget for debt service decreases to \$1.1 million and will be the last payment for this debt series. In addition to the transfer from the Section 5307 grant, fund balance will be used to cover the appropriation.

➤ The stated term of the lease purchase agreement is July 1, 2006 through July 1, 2016.

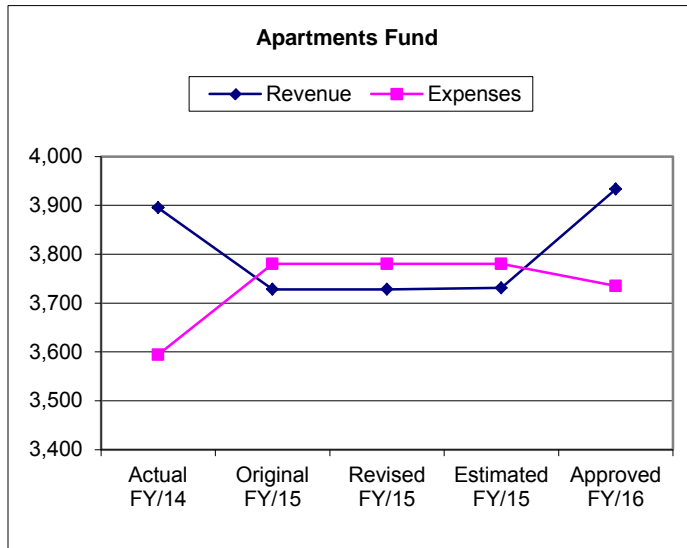
➤ The lease purchase agreement could have been paid off at any time with a lump sum payment.

### TRANSIT DEBT SERVICE FUND 667 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	3	0	0	3	0	0
Total Interfund Revenues	2,630	2,631	2,631	2,631	627	(2,004)
<b>TOTAL REVENUES</b>	<b>2,633</b>	<b>2,631</b>	<b>2,631</b>	<b>2,634</b>	<b>627</b>	<b>(2,004)</b>
BEGINNING FUND BALANCE	423	425	425	425	428	3
<b>TOTAL RESOURCES</b>	<b>3,056</b>	<b>3,056</b>	<b>3,056</b>	<b>3,059</b>	<b>1,055</b>	<b>(2,001)</b>
<b>APPROPRIATIONS:</b>						
Transit Debt Service	2,630	2,631	2,631	2,631	1,052	(1,579)
Total Transfers to Other Funds	0	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>2,630</b>	<b>2,631</b>	<b>2,631</b>	<b>2,631</b>	<b>1,052</b>	<b>(1,579)</b>
<b>FUND BALANCE PER CAFR</b>	<b>425</b>	<b>425</b>	<b>425</b>	<b>428</b>	<b>3</b>	<b>(422)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>425</b>	<b>425</b>	<b>425</b>	<b>428</b>	<b>3</b>	<b>(422)</b>

## APARTMENTS FUND – 671

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the city goal of Human and Family Development. The program strategies primarily target low-income citizens and assist in developing affordable housing. The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of city owned apartments.



➤ Funds in the amount of \$3.7 million have been appropriated for FY/16. Enterprise revenues are projected to be \$3.9 million.

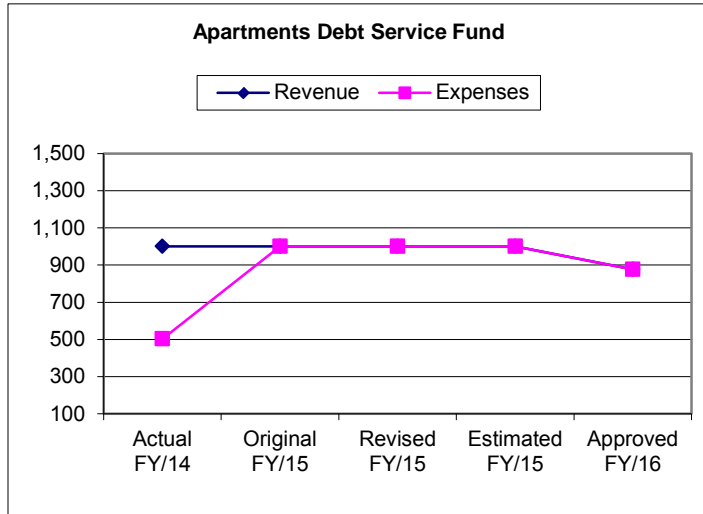
➤ In years where appropriations exceed revenues available fund balance is used.

### APARTMENTS OPERATING FUND 671 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	367	2	2	5	2	0
Total Enterprise Revenues	3,528	3,726	3,726	3,726	3,930	204
<b>TOTAL REVENUES</b>	<b>3,895</b>	<b>3,728</b>	<b>3,728</b>	<b>3,731</b>	<b>3,933</b>	<b>205</b>
BEGINNING WORKING CAPITAL BALANCE	734	1,034	1,034	1,034	985	(49)
<b>TOTAL RESOURCES</b>	<b>4,628</b>	<b>4,763</b>	<b>4,763</b>	<b>4,765</b>	<b>4,918</b>	<b>156</b>
<b>APPROPRIATIONS:</b>						
Housing Operations	2,535	2,722	2,722	2,722	2,799	77
Total Transfers to Other Funds	1,059	1,058	1,058	1,058	936	(122)
<b>TOTAL APPROPRIATIONS</b>	<b>3,594</b>	<b>3,780</b>	<b>3,780</b>	<b>3,780</b>	<b>3,735</b>	<b>(45)</b>
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>1,034</b>	<b>983</b>	<b>983</b>	<b>985</b>	<b>1,183</b>	<b>201</b>

## APARTMENTS DEBT SERVICE FUND – 675

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



➤ The budgeted debt service payment for FY/16 is \$877 thousand dollars.

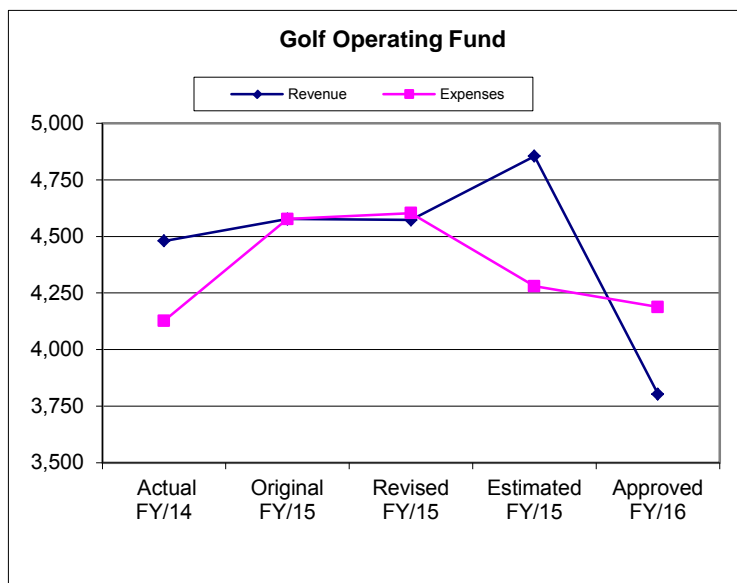
➤ This fund accounts for the debt service of city owned apartments.

### APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>(\$000's)</b>						
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Interfund Revenues	1,001	1,001	1,001	1,001	877	(124)
<b>TOTAL REVENUES</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>877</b>	<b>(124)</b>
BEGINNING FUND BALANCE	688	1,185	1,185	1,185	1,185	0
<b>TOTAL RESOURCES</b>	<b>1,689</b>	<b>2,186</b>	<b>2,186</b>	<b>2,186</b>	<b>2,062</b>	<b>(124)</b>
<b>APPROPRIATIONS:</b>						
Apartment Debt Service	504	1,001	1,001	1,001	877	(124)
<b>TOTAL APPROPRIATIONS</b>	<b>504</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>877</b>	<b>(124)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,185</b>	<b>1,185</b>	<b>1,185</b>	<b>1,185</b>	<b>1,185</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,185</b>	<b>1,185</b>	<b>1,185</b>	<b>1,185</b>	<b>1,185</b>	<b>0</b>

## GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



➤ Transfers to other funds (IDOH) were reduced in FY/14 in order to help offset lost revenue; however they are increased to the appropriate levels in FY/15 and FY/16.

➤ Enterprise revenues for FY/14 and FY/15 were estimated to be lower than anticipated due in part to construction at the Ladera golf course. As a result, the General Fund provided a one-time subsidy of \$600 thousand in FY/14 and \$1 million in FY/15 to cover improvement costs at the Ladera golf course and improve the working capital fund balance.

➤ Overall FY/16 enterprise revenues appear to have stabilized and operating expense is slightly lower due to employee retirements.

### GOLF OPERATING FUND 681 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	88	77	73	90	88	11
Total Enterprise Revenues	3,793	3,450	3,450	3,715	3,715	265
Total Interfund Revenues	600	1,050	1,050	1,050	0	(1,050)
<b>TOTAL REVENUES</b>	<b>4,480</b>	<b>4,577</b>	<b>4,573</b>	<b>4,855</b>	<b>3,803</b>	<b>(774)</b>
BEGINNING WORKING CAPITAL BALANCE	(2)	193	193	193	716	523
<b>TOTAL RESOURCES</b>	<b>4,479</b>	<b>4,770</b>	<b>4,766</b>	<b>5,048</b>	<b>4,519</b>	<b>(251)</b>
<b>APPROPRIATIONS:</b>						
Golf Operations	4,049	4,345	4,371	4,048	3,955	(390)
Total Transfers to Other Funds	78	232	232	232	233	1
<b>TOTAL APPROPRIATIONS</b>	<b>4,127</b>	<b>4,577</b>	<b>4,603</b>	<b>4,280</b>	<b>4,188</b>	<b>(389)</b>
ADJUSTMENTS TO WORKING CAPITAL	(159)	0	0	(53)	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>193</b>	<b>193</b>	<b>163</b>	<b>716</b>	<b>331</b>	<b>138</b>

## GOLF OPERATING DEBT SERVICE FUND – 685

**The Golf Operating Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds issued to make improvements at the City golf courses.**

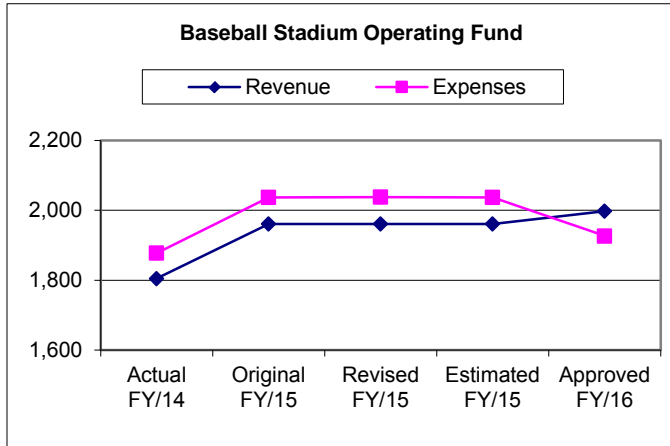
- The final payment of debt service was made in FY/11 which left an available Fund Balance of three thousand.
- The table below is included for information purposes only.

### GOLF OPERATING DEBT SERVICE FUND 685 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
<b>TOTAL REVENUES</b>	0	0	0	0	0	0
BEGINNING FUND BALANCE	3	3	3	3	3	0
<b>TOTAL RESOURCES</b>	3	3	3	3	3	0
<b>APPROPRIATIONS:</b>						
Debt Service	0	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	0	0	0	0	0	0
<b>FUND BALANCE PER CAFR</b>	3	3	3	3	3	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	3	3	3	3	3	0

## BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharges, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



➤ The FY/16 approved budget is two million dollars and includes \$900 thousand dollars for operations and one million dollars in transfers for both debt service on the baseball stadium and indirect overhead paid to the General Fund.

➤ Revenues for stadium operations are estimated at two million dollars.

➤ Additional revenues include a transfer from the General Fund for \$198 thousand in FY/16.

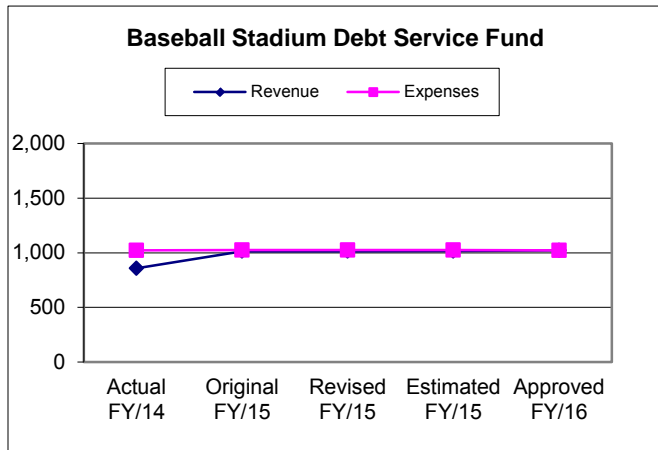
### BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
RESOURCES:						
Total Miscellaneous/Other Revenues	12	0	0	0	0	0
Total Enterprise Revenues	1,763	1,800	1,800	1,800	1,800	0
Total Interfund Revenues	31	161	161	161	198	37
TOTAL REVENUES	1,805	1,961	1,961	1,961	1,998	37
BEGINNING WORKING CAPITAL BALANCE	67	(5)	(5)	(5)	(81)	(76)
TOTAL RESOURCES	1,872	1,956	1,956	1,956	1,917	(39)
APPROPRIATIONS:						
Stadium Operations	1,016	1,014	1,015	1,014	878	(136)
Total Transfers to Other Funds	861	1,023	1,023	1,023	1,049	26
TOTAL APPROPRIATIONS	1,878	2,037	2,038	2,037	1,927	(110)
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	(5)	(81)	(82)	(81)	(10)	71



## BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.



➤ The scheduled baseball stadium debt service payment for FY/16 is approximately one million dollars.

➤ The transfer from the Stadium Operating Fund is increased eight thousand dollars in FY/16.

### STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	3	0	0	1	0	0
Total Interfund Revenues	854	1,014	1,014	1,014	1,022	8
<b>TOTAL REVENUES</b>	<b>857</b>	<b>1,014</b>	<b>1,014</b>	<b>1,015</b>	<b>1,022</b>	<b>8</b>
BEGINNING FUND BALANCE	180	15	15	15	6	(9)
<b>TOTAL RESOURCES</b>	<b>1,037</b>	<b>1,029</b>	<b>1,029</b>	<b>1,030</b>	<b>1,028</b>	<b>(1)</b>
<b>APPROPRIATIONS:</b>						
Stadium Debt Service	1,022	1,024	1,024	1,024	1,022	(2)
<b>TOTAL APPROPRIATIONS</b>	<b>1,022</b>	<b>1,024</b>	<b>1,024</b>	<b>1,024</b>	<b>1,022</b>	<b>(2)</b>
<b>FUND BALANCE PER CAFR</b>	<b>15</b>	<b>5</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>1</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>15</b>	<b>5</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>1</b>

## **INTERNAL SERVICE FUNDS**

**INTERNAL SERVICE FUNDS ARE ESTABLISHED TO FINANCE, ADMINISTER, AND ACCOUNT GOODS OR SERVICES PROVIDED TO THE CITY'S OTHER DEPARTMENTS ON A COST-REIMBURSEMENT BASIS.**

**705 - RISK MANAGEMENT FUND** - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

**715 - SUPPLIES INVENTORY MANAGEMENT FUND** - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

**725 - FLEET MANAGEMENT FUND** - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

**735 - EMPLOYEE INSURANCE FUND** - To account for the costs of providing group health, dental and vision insurance to City employees.

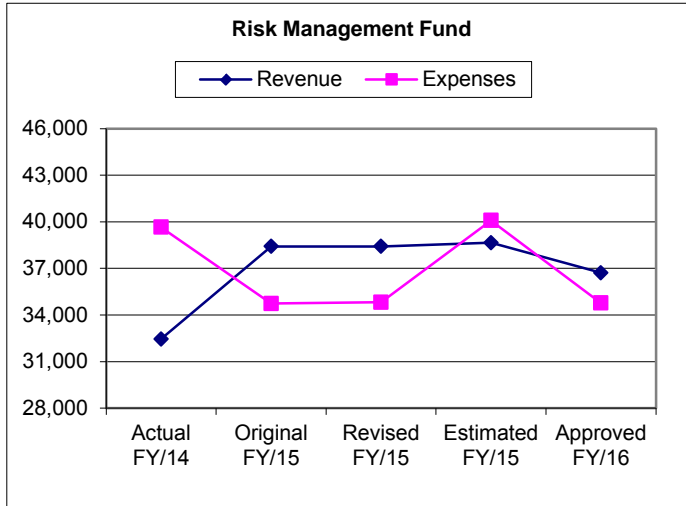
**745 - COMMUNICATIONS MANAGEMENT FUND** - To account for the costs of providing communication services to City departments.

**Internal Service Funds**  
**FY/16 Revenues, Appropriations and Working Capital Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Risk Management	(35,069)	36,718	34,767	150	(32,968)
Supplies Inventory Management	658	682	951	0	389
Fleet Management	(520)	12,469	11,907	0	41
Employee Insurance	1,541	60,907	60,648	0	1,800
Communications Management	347	7,951	7,970	0	328
<b>Total</b>	<b>(33,044)</b>	<b>118,727</b>	<b>116,243</b>	<b>150</b>	<b>(30,410)</b>

## RISK MANAGEMENT FUND – 705

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategies address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



➤ Risk Management Fund revenues are derived from a cost of risk allocation assessed to each City department. The allocation is based on a historical evaluation of a department's experience and exposure.

➤ The FY/16 approved budget of \$34.8 million is \$31 thousand more than the FY/15 original budget.

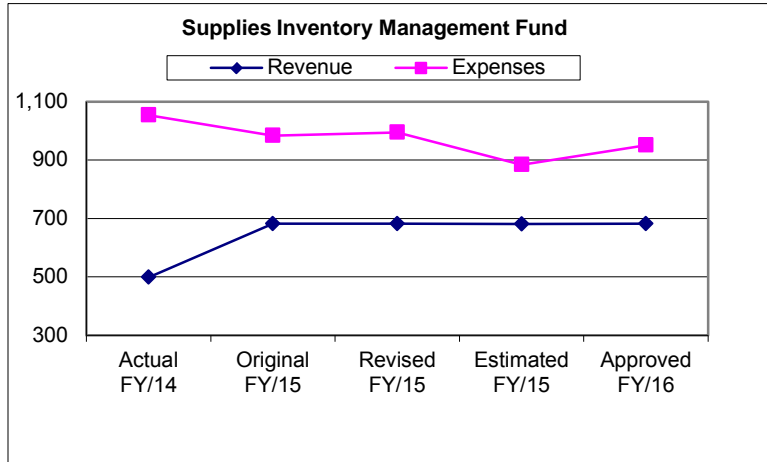
➤ Estimated revenues include \$2.6 million for a risk recovery plan and are to be used to address the negative working capital balance that is a result of the FY/13 reserve adjustment.

### RISK MANAGEMENT FUND 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	316	200	200	458	200	0
Total Internal Service Revenues	32,137	38,218	38,218	38,195	36,518	(1,700)
<b>TOTAL REVENUES</b>	<b>32,453</b>	<b>38,418</b>	<b>38,418</b>	<b>38,653</b>	<b>36,718</b>	<b>(1,700)</b>
BEGINNING WORKING CAPITAL BALANCE	(36,978)	(33,793)	(33,793)	(33,793)	(35,069)	(1,276)
<b>TOTAL RESOURCES</b>	<b>(4,525)</b>	<b>4,625</b>	<b>4,625</b>	<b>4,860</b>	<b>1,649</b>	<b>(2,976)</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	38,989	33,830	33,889	39,152	33,915	85
Total Transfers to General Fund	662	906	927	927	852	(54)
<b>TOTAL APPROPRIATIONS</b>	<b>39,650</b>	<b>34,736</b>	<b>34,816</b>	<b>40,079</b>	<b>34,767</b>	<b>31</b>
ADJUSTMENTS TO WORKING CAPITAL	10,382	150	150	150	150	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>(33,793)</b>	<b>(29,961)</b>	<b>(30,041)</b>	<b>(35,069)</b>	<b>(32,968)</b>	<b>(3,007)</b>

## SUPPLIES INVENTORY MANAGEMENT FUND – 715

The Supplies Inventory Management Fund warehouse operation is managed by the purchasing division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This program strategy provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments by adding a 17% service surcharge across the board for warehouse issues, 5% surcharge on JIT supplies issues, and 8% surcharge on JIT pavement marking and sign materials issues and fire station furnishings issues.



➤ The FY/16 appropriation of \$951 thousand exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.

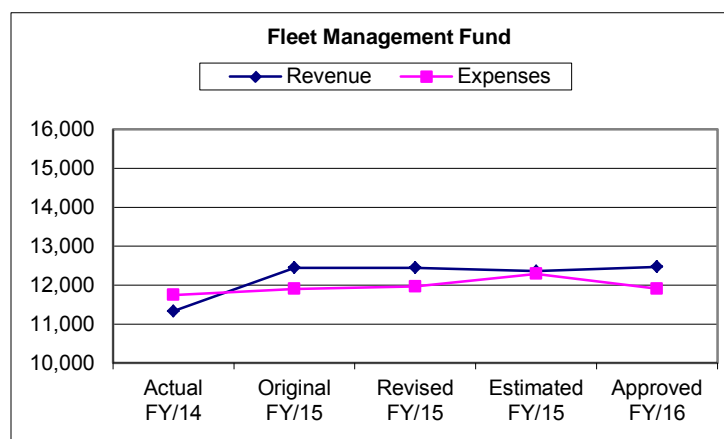
➤ Revenues have fallen in recent years due to the loss of customers like the Albuquerque Bernalillo County Water Utility Authority.

### SUPPLIES INVENTORY MANAGEMENT FUND 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	9	7	7	11	7	0
Total Internal Service Revenues	489	675	675	670	675	0
<b>TOTAL REVENUES</b>	<b>498</b>	<b>682</b>	<b>682</b>	<b>681</b>	<b>682</b>	<b>0</b>
BEGINNING WORKING CAPITAL BALANCE	1,651	861	861	861	658	(203)
<b>TOTAL RESOURCES</b>	<b>2,150</b>	<b>1,543</b>	<b>1,543</b>	<b>1,542</b>	<b>1,340</b>	<b>(203)</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	724	746	753	642	741	(5)
Total Transfers to General Fund	330	238	242	242	210	(28)
<b>TOTAL APPROPRIATIONS</b>	<b>1,054</b>	<b>984</b>	<b>995</b>	<b>884</b>	<b>951</b>	<b>(33)</b>
ADJUSTMENTS TO WORKING CAPITAL	(235)	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>861</b>	<b>559</b>	<b>548</b>	<b>658</b>	<b>389</b>	<b>(170)</b>

## FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program Strategy.



➤ The appropriation in FY/16 is \$11.9 million and remains at the FY/15 level.

➤ The City entered into another fuel hedge agreement for FY/16 to stabilize fuel prices. The fuel line item appropriation is slightly increased by \$172 thousand. The hedged prices per gallon before taxes are \$2.58 for gasoline and \$2.82 for diesel.

➤ Funding for four positions has been eliminated in an effort to address the negative working capital balance of the fund. Other efficiency measures will be put into place to assist in the solvency of the fund.

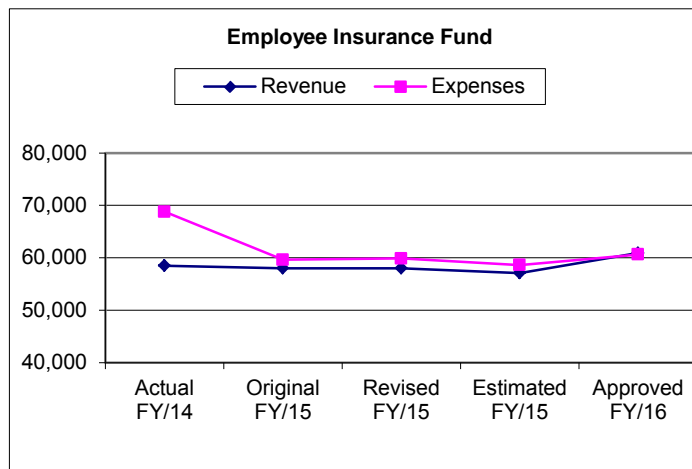
### FLEET MANAGEMENT FUND 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	7	65	65	137	144	79
Total Internal Service Revenues	11,326	12,381	12,381	12,224	12,325	(56)
<b>TOTAL REVENUES</b>	<b>11,332</b>	<b>12,446</b>	<b>12,446</b>	<b>12,361</b>	<b>12,469</b>	<b>22</b>
BEGINNING WORKING CAPITAL BALANCE	(237)	(591)	(591)	(591)	(520)	70
<b>TOTAL RESOURCES</b>	<b>11,096</b>	<b>11,856</b>	<b>11,856</b>	<b>11,771</b>	<b>11,948</b>	<b>93</b>
<b>APPROPRIATIONS:</b>						
Fleet Management Operations	10,931	11,268	11,322	11,648	11,330	62
Transfers to Other Funds	815	637	643	643	577	(60)
<b>TOTAL APPROPRIATIONS</b>	<b>11,746</b>	<b>11,905</b>	<b>11,965</b>	<b>12,291</b>	<b>11,907</b>	<b>2</b>
ADJUSTMENTS TO WORKING CAPITAL	60	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>(591)</b>	<b>(49)</b>	<b>(109)</b>	<b>(520)</b>	<b>41</b>	<b>91</b>

## EMPLOYEE INSURANCE FUND – 735

This fund is part of the Governmental Excellence and Effectiveness Goal, which provides high quality and efficient service to the public and other city agencies.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Health and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.



➤ Accumulated fund balance will be used to support the insurance costs in FY/16 and to stabilize costs.

➤ The appropriation for the cost of health, dental and vision insurance remains flat for FY/16.

➤ Estimated revenue and an appropriation of \$988 thousand for Basic Life insurance coverage for current employees is added to the fund in FY/16. Costs and revenue associated with GASB 45 (Retiree Life Insurance) is not included in this fund as an irrevocable trust has been established.

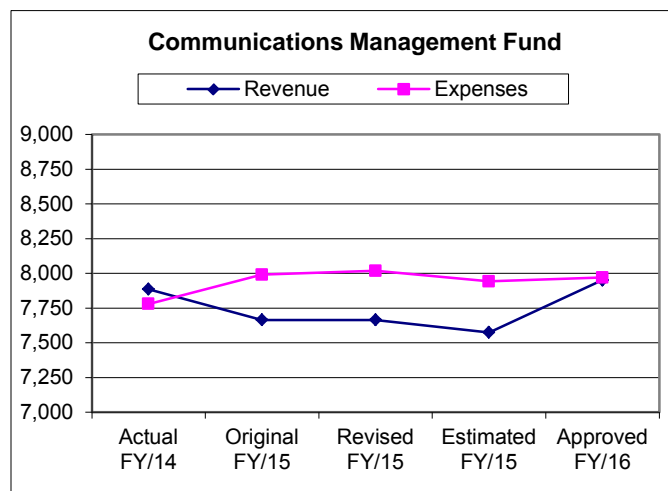
➤ The City will pay 80% of employee benefits in FY/16.

### EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	1,064	83	83	106	113	30
Total Internal Service Revenues	57,435	57,937	57,937	56,973	60,794	2,857
<b>TOTAL REVENUES</b>	<b>58,500</b>	<b>58,020</b>	<b>58,020</b>	<b>57,078</b>	<b>60,907</b>	<b>2,887</b>
BEGINNING WORKING CAPITAL BALANCE	3,895	2,892	2,892	2,892	1,541	(1,351)
<b>TOTAL RESOURCES</b>	<b>62,394</b>	<b>60,912</b>	<b>60,912</b>	<b>59,970</b>	<b>62,448</b>	<b>1,536</b>
<b>APPROPRIATIONS:</b>						
Human Resources Department	58,808	59,569	59,592	58,356	60,563	994
Transfers to General Fund	9,972	71	271	271	85	14
<b>TOTAL APPROPRIATIONS</b>	<b>68,779</b>	<b>59,640</b>	<b>59,863</b>	<b>58,626</b>	<b>60,648</b>	<b>1,008</b>
ADJUSTMENTS TO WORKING CAPITAL	9,276	0	0	198	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>2,892</b>	<b>1,272</b>	<b>1,049</b>	<b>1,541</b>	<b>1,800</b>	<b>528</b>

## COMMUNICATIONS MANAGEMENT FUND – 745

The Communications Management Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategy is to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs were added to the fund.



➤ The FY/16 approved budget of eight million remains at the same level as FY/15 original budget.

➤ A new transfer of \$535 thousand to the Debt Service Fund is for funding established to cover infrastructure and related costs stemming from the transition to VoIP.

➤ Radio internal service revenue is generated by recapturing costs from users based on an 18 month history.

➤ Telephone and network internal service revenue is based on assigned services for cellular, telephone and data lines within each department.

### COMMUNICATIONS MANAGEMENT FUND 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	593	661	661	551	249	(412)
Total Internal Service Revenues	7,293	7,004	7,004	7,024	7,702	699
<b>TOTAL REVENUES</b>	<b>7,886</b>	<b>7,664</b>	<b>7,664</b>	<b>7,575</b>	<b>7,951</b>	<b>287</b>
BEGINNING WORKING CAPITAL BALANCE	1,195	714	714	714	347	(367)
<b>TOTAL RESOURCES</b>	<b>9,081</b>	<b>8,378</b>	<b>8,378</b>	<b>8,289</b>	<b>8,298</b>	<b>(80)</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	7,584	7,801	7,825	7,749	7,243	(558)
Transfers to General Fund	196	189	193	193	192	3
Transfers to Other Funds	0	0	0	0	535	535
<b>TOTAL APPROPRIATIONS</b>	<b>7,780</b>	<b>7,990</b>	<b>8,018</b>	<b>7,942</b>	<b>7,970</b>	<b>(20)</b>
ADJUSTMENTS TO WORKING CAPITAL	(5)	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>1,296</b>	<b>388</b>	<b>360</b>	<b>347</b>	<b>328</b>	<b>(60)</b>





## **CAPITAL BUDGET**



## CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a lifespan equal or in excess of the life of the bond. Land, equipment, buildings, as well as the services required to build or install may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and non-recurring revenue may be used. Major capital improvements for the City of Albuquerque are funded primarily with general obligation and enterprise fund revenue bonds. In many cases, these bond funds are matched with Federal and/or State contributions and private assessments. Matching funds include those from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program and local special assessment districts. Other sources of revenue that fund capital improvements include: Impact Fees; Metropolitan Redevelopment / Tax Incremental funds (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed revenue bonds.

General obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident. Public safety equipment, including police and fire facilities and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; senior and community centers; all these capital facilities and more are funded by general obligation bonds. Enterprise Fund revenue bonds fund improvements to the Sunport and the Solid Waste Management and Disposal System. Tax

Increment Financing (TIF) and Community Development Block Grant funds are generally allocated on a project by project basis depending on need. Needs are determined by the Albuquerque Development Commission through TIF and by an ad hoc community committee of citizens through CDBG. Both the Albuquerque Development Commission and the ad hoc committee solicit and are advised by input from the public. A special, voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway improvements and expansions.

Collectively all these sources of revenue are referred to as the Capital Improvement Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City of Albuquerque prepares a ten-year plan for capital improvements and updates that plan every two years.

The current 2015-2024 Decade Plan, includes the 2015 General Obligation Bond program that will be voted on in the October 6, 2015 election. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at: <http://www.cabq.gov/dmd>.

A new Decade Plan for 2017 to 2026 will be proposed to City Council in early 2016 and will be voted on by the voters on October 3, 2017. A summary of the plan is provided in the Capital Appendix.

## GENERAL OBLIGATION BOND PROGRAM

General obligation bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant, but the portion dedicated to debt service has declined from 7.976 mills in FY/08 to a current mill levy of 4.976. No tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poors	AAA with a stable outlook
Moody's	Aa1 with a stable outlook
Fitch	AA+ with a stable outlook

The City maintains these high ratings for several reasons. First and most importantly, the City redeems its G.O. bonds in a relatively short time frame. When the 2011 bond cycle planning began the City increased the redemption time to thirteen years. In the past the redemption time was 10 years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process leading to, a manageable capital plan, and finally, a diverse economy. Due to low interest rates, the cost to the taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of 6 to 7 years rather than the bond issuance life of 10 to 13 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose or issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2015 G.O. bond program in March 2015 and to the bond election resolution in June 2015. Eleven bond questions will be presented to the voters in October 2015 in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section.

2015 Bond Question (Purpose)	Amount
<b>Total of all Bond Questions</b>	<b>\$119,000,000</b>
Public Safety Bonds	\$12,900,000
Senior, Family, Comm. Center and Comm. Enhancement Bonds	\$12,160,000
Parks & Recreation Bonds (includes Open Space)	\$10,710,000
Energy & Water Cons., Public Facilities, & Sys. Modernization Bonds	\$11,375,000
Library Bonds	\$8,685,000
Street Bonds	\$33,675,000
Public Transportation Bonds	\$4,445,000
Storm Sewer System Bonds	\$14,240,000
Museum, Zoo and Biological Park, and Cultural Facility Bonds	\$3,940,000
Affordable Housing Bonds	\$4,495,000
Metropolitan Redevelopment Bonds	\$2,375,000

## G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and the City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2015 criteria resolution, they established the Council-Neighborhood Set-Aside program, which provided for a one million dollar set-aside in each Council District for projects recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing. During the 2015 planning cycle, there were several meetings: EPC held its public hearing in November 2014, and the City Council held two public hearings during February and March 2015. In June 2015, the City Council passed the

final resolution authorizing the election. The capital planning process is established by ordinance and planning for the G.O. bond programs generally follows the outline described above and the planning calendar below. The products of this process are specific projects, grouped into bond questions that the voters may approve or disapprove.

The Schedule for the 2015 G.O. bond cycle has been similar to 2013 and the City Council is expected to approve the program of capital improvements. The program will then go before the voters for approval on October 6, 2015. A list of the 2015 projects is included in the Capital Appendix.

**CAPITAL BUDGET PLANNING CALENDAR  
2015 G.O. BOND PROGRAM / 2015 – 2024 DECADE PLAN**

<b>January 2014</b>	Guidelines/Project Rating Criteria approved by the City Council	<b>November 2014</b>	Public Hearing conducted by EPC and finding of conformance to criteria forwarded to the Mayor.
<b>May 2014</b>	Project request forms turned into CIP division	<b>January through February 2015</b>	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program.
<b>July 2014</b>	Staff committee begins and completes project rating and ranking process.	<b>June 2015</b>	G.O. Bond election resolution adopted by the City Council
<b>August 2014</b>	Departmental project requests presented to Senior Management Review Committee	<b>October 2015</b>	General Obligation Bond Election, October 6, 2015
<b>August/September 2014</b>	Mayor Review and approval		

<u>Major Projects for GO Bond Program</u> (Grouped by Bond Purpose Questions for 2015 Election)		
Bond Purpose <sup>1</sup>	2013	2015
<b><u>Street Bonds</u></b>		
University Boulevard Multi-Model Improvements	\$0	\$2,500,000
Chappell Road	\$0	\$1,500,000
Central Avenue (TSM/ITS) Improvements	\$0	\$500,000
Reconstruct Major Streets	\$2,000,000	\$2,000,000
Reconstruct Major Intersections	\$2,000,000	\$2,000,000
Ladera Road	\$0	\$1,500,000
Major Paving Rehabilitation	\$4,800,000	\$5,300,000
Intersection Signalization	\$2,300,000	\$2,300,000
Traffic Sign/Pavement Markings/Lighted Signs	\$1,000,000	\$100,000
Unser Blvd	\$500,000	\$0
Safety and Intersection Improvements	\$2,000,000	\$2,000,000
Trails & Bikeways	\$1,720,000	\$1,600,000
Median Landscaping/ Sidewalks/Interstate Enhancements	\$2,000,000	\$1,500,000
Albuquerque Traffic Management System / Intelligent Traffic System	\$1,000,000	\$1,000,000
Alameda Blvd Widening	\$700,000	\$0
Mandatory Sign Replacement (Federal Mandate)	\$1,300,000	\$100,000
Neighborhood / Council Set-Aside	\$2,000,000	\$2,615,000
Other General Street Work	\$13,625,000	\$6,825,000
<b>Total Streets</b>	<b>\$36,945,000</b>	<b>\$33,340,000</b>
<b><u>Storm Sewer System Bonds</u></b>		
District 3 Storm Drain Improvements/Broadway Pump Station Reconstruction/Martineztown Storm Drain Rehabilitation	\$1,000,000	\$1,000,000
NPDES Storm Water Quality	\$1,500,000	\$2,000,000
North Diversion Channel Indian School Water Quality Pond	\$1,000,000	\$0
Storm Drain and Pump Station Rehab	\$250,000	\$1,500,000
Phoenix NE Storm Drain	\$0	\$1,000,000
Osuna Blvd. Storm Drainage Rehabilitation	\$900,000	\$0
Tower SW Regional Storm Drain	\$800,000	\$0
West Central Storm Drains	\$1,000,000	\$0
Mid-Valley Storm Drainage Improvements	\$1,000,000	\$1,300,000
Loma Hermosa NW Flooding Relief	\$0	\$1,000,000
West I-40 Diversion Channel	\$1,000,000	\$0
Hahn Arroyo Structural Rehab and Water Quality Features	\$0	\$1,000,000
Townsend SW	\$0	\$900,000
All Other Storm Drain Work	\$1,550,000	\$4,400,000
<b>Total Storm Sewer System</b>	<b>\$10,000,000</b>	<b>\$14,100,000</b>
<b><u>Parks and Recreation Bonds</u></b>		
Park Renovations / Water Conservation/ Tree & Amenity Replacement	\$1,500,000	\$2,000,000
Regional Sports Complex	\$150,000	\$0
Recreation Facility Renovations	\$0	\$900,000
Balloon Fiesta Park Improvements	\$1,500,000	\$450,000
West Side Parks	\$2,000,000	\$0
Swimming Pool Renovation	\$750,000	\$750,000
Open Space Facilities, Renovation & Acquisitions	\$750,000	\$200,000

<b>Major Projects for GO Bond Program</b> (Grouped by Bond Purpose Questions for 2015 Election)		
<b>Bond Purpose<sup>1</sup></b>	<b>2013</b>	<b>2015</b>
New Park Development and Land Acquisition	\$300,000	\$850,000
North Domingo Baca Swimming Pool	\$0	\$1,000,000
Neighborhood / Council Set-Aside	\$3,100,000	\$2,500,000
All other Parks & Recreation	\$2,370,000	\$1,950,000
<b>Total Parks &amp; Recreation</b>	<b>\$12,420,000</b>	<b>\$10,600,000</b>
<b><u>Public Safety Bonds</u></b>		
Fire Vehicles & Apparatus	\$3,295,300	\$2,500,000
Cardiac Monitor Replacement	\$910,000	\$0
Facility Repair, Renovation, and Rehabilitation	\$750,000	\$1,000,000
Fire Station 9 Land Acquisition and Construction	\$800,000	\$2,000,000
Marked Police Vehicles	\$4,200,000	\$4,000,000
Renovation and Repair of APD Facilities	\$0	\$1,000,000
Southeast Area Command	\$0	\$400,000
Fire Station 4 Rescue Vehicles	\$0	\$185,000
Computer and Communications Upgrade	\$544,700	\$0
Expansion of the Emergency Communications Center	\$500,000	\$0
Neighborhood / Council Set-Aside	\$450,000	\$1,685,000
<b>Total Public Safety</b>	<b>\$11,450,000</b>	<b>\$12,770,000</b>
<b><u>Energy &amp; Water Conservation, Public Facilities &amp; System Modernization Bonds</u></b>		
Albuquerque Geographic Information System	\$550,000	\$250,000
Electronic Plan Review (E-Plan)	\$225,000	\$100,000
Animal Shelter Rehabilitation and Equipment	\$1,400,000	\$1,000,000
3% for Energy Conservation	\$3,450,000	\$3,570,000
High Flow Fixture Replacement	\$50,000	\$0
Facility Renovation, Rehabilitation & Security Improvements	\$900,000	\$850,000
Plaza del Sol Rehabilitation	\$50,000	\$70,000
All Other Facilities, Equipment & Systems Modernization	\$6,100,000	\$5,420,000
<b>Total Energy &amp; Water Conservation, Public Facilities &amp; System Modernization</b>	<b>\$12,725,000</b>	<b>\$11,260,000</b>
<b><u>Library Bonds</u></b>		
Books/Media/Automation	\$3,225,000	\$3,800,000
Library Building Renovation	\$500,000	\$800,000
Northwest Library Design	\$0	\$500,000
International District Library	\$0	\$2,000,000
All Other Library	\$590,000	\$0
Neighborhood / Council Set-Aside	\$1,425,000	\$1,500,000
<b>Total Library</b>	<b>\$5,740,000</b>	<b>\$8,600,000</b>
<b><u>Museum, Zoo and Biological Park, and Cultural Facility Bonds</u></b>		
Renovation and Repair (BioPark)	\$3,500,000	\$3,500,000
Balloon Museum	\$250,000	\$200,000
KiMo Theater Renovation	\$100,000	\$0
Albuquerque Museum History Exhibit Renovation	\$1,200,000	\$0
Casa San Ysidro	\$0	\$200,000
<b>Total Museum, Zoo and Biological Park, and Cultural Facility Bonds</b>	<b>\$5,050,000</b>	<b>\$3,900,000</b>



<b>Major Projects for GO Bond Program</b> (Grouped by Bond Purpose Questions for 2015 Election)		
<b>Bond Purpose<sup>1</sup></b>	<b>2013</b>	<b>2015</b>
<b><u>Public Transportation Bonds</u></b>		
Revenue and Support Vehicle Replacement / Expansion	\$4,000,000	\$3,790,500
West Side Transit Facility / Transit Facility Rehabilitation	\$350,000	\$125,000
Park & Ride Facilities/Bus Stop Improvements	\$400,000	\$47,000
All Other Public Transportation	\$750,000	\$437,500
<b>Total Public Transportation</b>	<b>\$5,500,000</b>	<b>\$4,400,000</b>
<b><u>Senior, Family, Community Center and Community Enhancement Bonds</u></b>		
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$1,500,000	\$2,100,000
Singing Arrow Community Center Renovation	\$1,000,000	\$0
Pat Hurley Community Center	\$250,000	\$1,490,000
Westgate Community Center	\$500,000	\$4,350,000
Dennis Chavez Community Center	\$0	\$1,400,000
All Other Senior, Family & Community Center	\$2,300,000	\$1,600,000
Neighborhood / Council Set-Aside	\$1,925,000	\$1,100,000
<b>Total Senior, Family &amp; Community Center</b>	<b>\$7,475,000</b>	<b>\$12,040,000</b>
<b><u>Metropolitan Redevelopment Bonds</u></b>		
Railyards Improvements & Renovations	\$350,000	\$1,500,000
Innovation District/Downtown Improvements	\$0	\$250,000
East Gateway Metropolitan Redevelopment Area	\$800,000	\$100,000
West Central Metropolitan Redevelopment Area	\$500,000	\$100,000
Economic Development/Revitalization	\$2,000,000	\$0
New York Metropolitan Redevelopment Area/EI Vado Casa Grande Redevelopment Project	\$450,000	\$0
Comprehensive Community Planning/Revitalization	\$500,000	\$400,000
<b>Total Metropolitan Redevelopment</b>	<b>\$4,600,000</b>	<b>\$2,350,000</b>
<b><u>Affordable Housing Bonds</u></b>		
Affordable Housing	\$2,500,000	\$4,300,000
Neighborhood / Council Set-Aside	\$0	\$150,000
<b>Total Affordable Housing Bonds</b>	<b>\$2,500,000</b>	<b>\$4,450,000</b>
<b><u>Total General Obligation Bond Program</u></b>	<b><u>\$114,405,000</u></b>	<b><u>\$117,810,000</u></b>

*Note 1: All totals without 1% for Public Art*

Several projects in the 2015 G.O. program stand out in size and importance to the community. The City has undertaken a very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2009 bond program included \$2.5 million for that effort and the 2011 program included several large median projects totaling three million dollars. The 2013 bond program includes an additional two million dollars. The 2015 bond program includes an additional \$1.5 million to continue the effort.

In the Cultural area, the Phase I expansion of the Albuquerque Art Museum is complete. This \$8.5 million project added nearly 40,000 square feet of community galleries, meeting space, a gift shop and outdoor sculpture gardens. Phase II, was completed with 2011 bond funding. The BioPark received funds for an Animals of Asia Exhibit, Japanese gardens, and renovations to the park and the beginnings of a new South Pacific Ocean experience.

In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City. The voters approved \$10 million for this program in the 2007 and 2009 programs and 2011. In 2013 \$2.5 million was approved for workforce housing. In 2015 \$4.45 million was approved for workforce housing.

In the 2007 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3% for a total of \$4.6 million. \$4.7 million was approved in 2009, \$4.9 million in 2011, \$3.45 million in 2013 and \$3.57 million in 2015.

#### **ABQ: The Plan**

In addition to the General Obligation Debt Program presented to the voters in October

2011, voters were asked to approve funding for two projects that were part of ABQ: The Plan – a capital investment plan created to focus on critical capital projects that create opportunities for increased tourism and economic activity and build upon existing city assets and previous planning efforts.

The initial two projects presented to the voters were turned down; however, in November 2012, voters were presented a single \$50 million dollar project - the rebuilding of the Paseo del Norte Interchange at I-25. The question was approved. Adding to the funding, the State legislature in their capital program dedicated \$30 million to the project, Bernalillo County dedicated \$5 million, and federal funding of \$8 million was made available to shore-up the difference. The \$93 million project is being managed by the New Mexico Department of Transportation and was completed in early summer of 2015.

#### **Operating and Maintenance Costs of G.O. Program**

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental operating funding for capital projects coming-on-line are detailed in the “Budget Highlights” section of each department narrative.

The following table summarizes the operating budget impacts of the capital program.

Incremental Costs of CIP Coming-on-Line			
Funding Allocation Category			
Department	FY 16	FY 17	FY 18
<b>Cultural Services</b>			
Albuquerque Museum History Exhibit Renov.	\$30,000		
Albuquerque BioPark Otters		\$137,098	\$126,373
Library Automation	\$0	\$21,000	\$21,000
Central & Unser Library	\$87,621		
<b>Total Cultural Services</b>	<b>\$117,621</b>	<b>\$158,098</b>	<b>\$147,373</b>
<b>Fire Department</b>			
Mesa del Sol Fire Station	\$0	\$0	\$1,583,296
<b>Total Fire Department</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,583,296</b>
<b>Municipal Development Department</b>			
Signilization, Traffic Mangement & Lighting		\$580,000	\$650,000
Electricity	\$180,000	\$190,000	\$200,000
Facilities and Security	\$80,000	\$50,000	\$50,000
New Expanded Roadways		\$600,000	\$600,000
New drainage systems		\$350,000	\$350,000
<b>Total Municipal Development</b>	<b>\$260,000</b>	<b>\$1,770,000</b>	<b>\$1,850,000</b>
<b>Parks &amp; Recreation Department</b>			
River amenities, Enhancements & Bosque Restoration		\$101,220	
Bosque Trail Development		\$50,609	
Balloon Fiesta Park Improvements	\$209,608	\$50,814	\$101,627
Open Space Land Acquisition, Fencing & Protection		\$164,183	\$98,366
New Park Development & Land Acquisition		\$54,892	\$109,892
Median\Interstate Landscaping		\$159,619	\$164,407
<b>Total Parks &amp; Recreation Department</b>	<b>\$209,608</b>	<b>\$581,337</b>	<b>\$474,292</b>
<b>Planning</b>			
Posse Software		\$72,500	
<b>Total Planning Department</b>	<b>\$0</b>	<b>\$72,500</b>	<b>\$0</b>
<b>Senior Affairs</b>			
North Domingo Baca Phase III (Gym)		\$104,215	
North West Multigenerational Center			\$500,000
North Valley Fitness Center - Addition		\$48,935	
1st Street Property(New)- Home Services		\$32,272	
<b>Total Department of Senior Affairs</b>	<b>\$0</b>	<b>\$185,422</b>	<b>\$500,000</b>
<b>Department of Technology and Inovation</b>			
Business Application Technology	\$58,000	\$100,000	\$100,000
IT Infrastructure & Software Upgrade		\$172,000	\$80,000
Central Avenue Broadband/WiFi, Phase I		\$150,000	
<b>Total Department of Technology and Inovation</b>	<b>\$58,000</b>	<b>\$422,000</b>	<b>\$180,000</b>
<b>Total CIP Coming-On-Line</b>	<b>\$645,229</b>	<b>\$3,189,357</b>	<b>\$4,734,961</b>

## ENTERPRISE PROGRAM

The two major enterprise funds for the City are Aviation and Solid Waste. They have substantial capital budgets and both are discussed in this section. The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects; therefore no voter approval is needed. The money for projects is generated by fees paid for the services provided by the enterprise with a pledge against the net revenues of the respective system. As with the G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for these two enterprise funds.

As of December 2003, the Water/Wastewater enterprise is a separate entity and is no longer a City entity. The New Mexico State legislature in the 2003 session created the Albuquerque-Bernalillo County Water Utility Authority. The authority is a joint agency of the two governments and reports to the water board made up of four City Councilors, four County commissioners and the Mayor. Beginning in FY/05, the Water Utility Authority began preparing separate budgets. More detail and all ten years of the decade plan are available in the Capital Appendix.

### Enterprise Capital Programing (\$000's)

Solid Waste Management										
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Heavy Equipment	10,220	6,870	6,870	6,870	6,870	6,870	6,870	6,870	6,870	6,870
Refuse Facility Replacement/Repair	400	400	400	400	400	400	400	400	400	400
Computer Equipment	150	100	150	150	150	150	150	150	150	150
Cerro Colorado New Cell Const. & Methane Gas Collection System	700	700	700	700	700	700	700	700	700	700
Landfill Remediation	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270
Automated System (Carts)	600	700	600	600	600	600	600	600	600	600
Commercial Collector Bins	150	100	150	150	150	150	150	150	150	150
Alternative Landfills	219	219	219	219	219	219	219	219	219	219
Special Projects	4,684	1,384	15,634	20,884	4,634	884	1,134	384	634	384
<b>Total Solid Waste</b>	<b>18,393</b>	<b>11,743</b>	<b>25,993</b>	<b>31,243</b>	<b>14,993</b>	<b>11,243</b>	<b>11,493</b>	<b>10,743</b>	<b>10,993</b>	<b>10,743</b>

Aviation										
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Airfield and Terminal Maint. Set Aside	0	0	0	0	0	10,000	10,000	10,000	10,000	10,000
Airport system sustainability projects	500	500	500	500	500	500	500	500	500	500
Aviation Center for Excellence (ACE)	2,060	6,365	0	0	0	0	0	0	0	0
Double Eagle II Projects	3,549	6,765	10,075	0	0	2,000	0	0	0	0
New federal inspection station	0	0	0	6,753	0	0	0	0	0	0
Property acquisition	0	0	0	0	0	0	0	4,000	2,000	2,000
Remediation of financial system	1,030	0	0	0	0	0	0	0	0	0
Roadways Parking and Landscape	8,675	7604	11312	5628	18457	0	0	0	0	0
Runways and Taxiways	10732	10620	12368	12098	0	0	0	0	0	3,200
Sunport lease facility	0	2,122	0	0	0	0	0	0	0	0
Terminal improvements	14,783	9,283	4370	2251	0	0	0	0	0	0
FTZ infrastructure	0	0	7,601	0	0	0	0	0	0	0
<b>Total Aviation</b>	<b>41,329</b>	<b>43,259</b>	<b>46,226</b>	<b>27,230</b>	<b>18,958</b>	<b>12,500</b>	<b>19,500</b>	<b>14,500</b>	<b>12,500</b>	<b>15,700</b>

## DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with the full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities and public safety facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of development for infill or other reasons. The fees by area are included in the Capital Appendix. Through FY/08 the program has raised approximately \$23.5 million.

Expenditures to date have been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade plan for the impact fee program.

The Impact Fee Program was revised and updated by the Council in November of 2012. The new ordinance established new fees, new service areas, and an updated CCIP. Fees were set based on a proportion of the consultant's recommendation and phased in over five years. A copy of the updated CCIP and fee schedule is included in the Capital Appendix.

### DEVELOPMENT IMPACT FEES COLLECTED IN THOUSANDS

PURPOSE	FY/06	FY/07	FY/08	FY/09	FY/10	FY/11	FY/12	FY/13	FY/14	Total
Roadway	1,972	3,826	6,170	1,601	990	439	622	558	422	16,600
Storm Drainage	525	1,033	1,821	1,062	337	214	113	162	109	5,376
Public Safety	413	905	1,089	379	452	491	218	210	437	4,594
Parks, Open Space and Trails	882	2,447	2,401	825	652	306	538	514	94	8,659
<b>Total</b>	<b>3,792</b>	<b>8,211</b>	<b>11,481</b>	<b>3,867</b>	<b>2,431</b>	<b>1,450</b>	<b>1,490</b>	<b>1,445</b>	<b>1,063</b>	<b>35,230</b>

## GROSS RECEIPTS TAX REVENUE BONDS

In November 2012 voters approved the issuance of up to \$50 million in Gross Receipts Tax Bonds for the construction of the Paseo del Norte/I-25 Interchange. The bonds were sold in early 2013. Because of the City's high credit ratings and excellent reputation among investors, the City was able to price its bonds at 2.86% which was below existing market levels. The \$46 million of bond proceeds along with the City's cash contributions funded \$50 million of the \$93 million project. Bernalillo County contributed \$5 million, the State contributed \$30 million, and the federal government contributed

the final \$8 million. The project managed by the New Mexico Department of Transportation, began in late summer of 2013 and was completed in the spring of 2015. Additional Gross Receipts Tax Bonds were issued in May of 2015. \$42 million of tax exempt bonds were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, sports complex, rapid transit project, broad band phone service (Voice over Internet Protocol), \$10 million of taxable bonds were also issued in support of Local Economic Development Act projects.

## **ECONOMIC OUTLOOK**



## NATIONAL ECONOMY AND KEY POINTS FROM THE GLOBAL INSIGHT OUTLOOK

The national economy influences the Albuquerque and New Mexico economy in a variety of ways. Interest rates affect purchasing and construction. Federal government spending affects the local economy through spending and employment at the federal agencies, the national labs and military bases. Inflation affects prices of local purchases and wages and salaries of employees.

The following is based on the October 2014 forecasts from IHS Global Insight (IHS). Along with the baseline forecast, alternative forecasts are prepared with pessimistic and optimistic scenarios.

### Baseline Scenario

In the baseline forecast, assigned a probability of 70%, IHS Global Insight (IHS) expects annual growth of 2.7% in real GDP for FY/15. This is up slightly from the 2.5% growth in FY/14. Growth is more robust than in the past several years even with the ongoing international risks. These risks include; declining European economy, the weakness in the world economy, and the stronger dollar increasing imports. Consumer's confidence is slowly picking up after it fell to an all-time low during the October 2013 shut down of the federal government. IHS assumes that federal government fiscal policy will avoid stalemates that could cause default or a shutdown of the government. Real government expenditures are expected to decline slowly through FY/19 and beyond. Nationally, total employment reached the pre-recession peak in May of 2014. Unemployment reached a peak of 9.9% in the fourth quarter of 2009 and by FY/19 declines to 5.2%.

Inflation remains muted in the IHS forecast. Relatively weak wage growth and increases in productivity limit the cost of employment putting little pressure on costs. Inflation is expected to remain below 2% from FY/15 through FY/19. Oil prices decline in FY/15 and remain under \$100 per barrel until FY/19. IHS expects growth in the Consumer Price Index (CPI) to remain muted, around 1.6% in FY/14 and FY/15 declining to 1.3% in FY/16 and slowly increasing to 2.1% in FY/19. The low inflation expectation also plays into moderate increases in interest rates. IHS believes that the Federal Reserve Bank (FRB) will not raise rates until FY/16; reaching 0.9% in FY/16 and 3.8% by FY/19.

There are a number of risks in the economy. The battle in congress over spending, taxes and extension of the debt ceiling will be faced again.

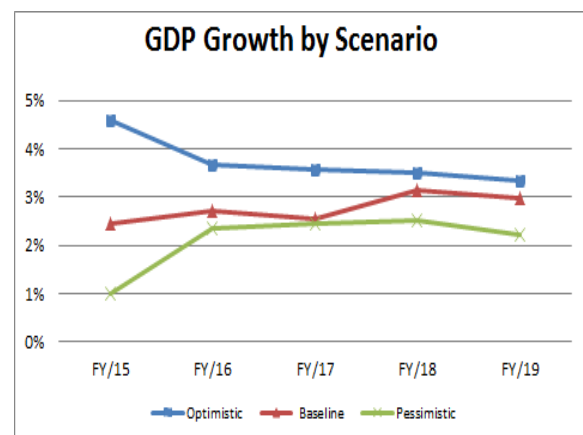
The Eurozone is slowing and may fall into recession. Household formation is low limiting residential construction. The current levels of uncertainty restrain business activity and investment and hiring. Unfortunately, these high levels of uncertainty are likely to remain with us over the next few years.

### Pessimistic Scenario

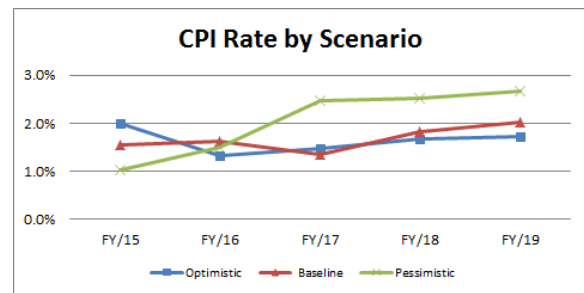
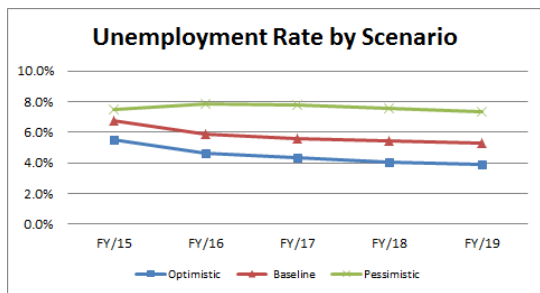
The pessimistic scenario is assigned a probability of 15%. In this scenario, the recovery stalls. Construction is weak in part due to more difficulty in access to credit and a decrease in household formation. Fiscal policy does not respond and government spending contracts. Employment growth stalls and unemployment basically remains at a high level, only decreasing to 7.4% by FY/19. Inflation is below the baseline in the early years, but exceeds it in the out years in part due to supply constraints that raise the price of oil to \$116 per barrel. Internationally the Eurozone falls back into recession and emerging markets are weak. The FRB doesn't increase rates until FY/18 as it attempts to continue to stimulate the economy.

### Optimistic Scenario

The optimistic scenario is assigned a probability of 15%. In this scenario IHS assumes that basically everything goes right. A tax and spending compromise is reached, the Eurozone and emerging markets show strong growth helping exports. Inflation is originally above the baseline as strong demand pushes it up. The FRB reacts and starts raising interest rates in FY/15 to limit inflation. Even with higher interest rates housing starts accelerate and unemployment drops to 3.9% in FY/19.

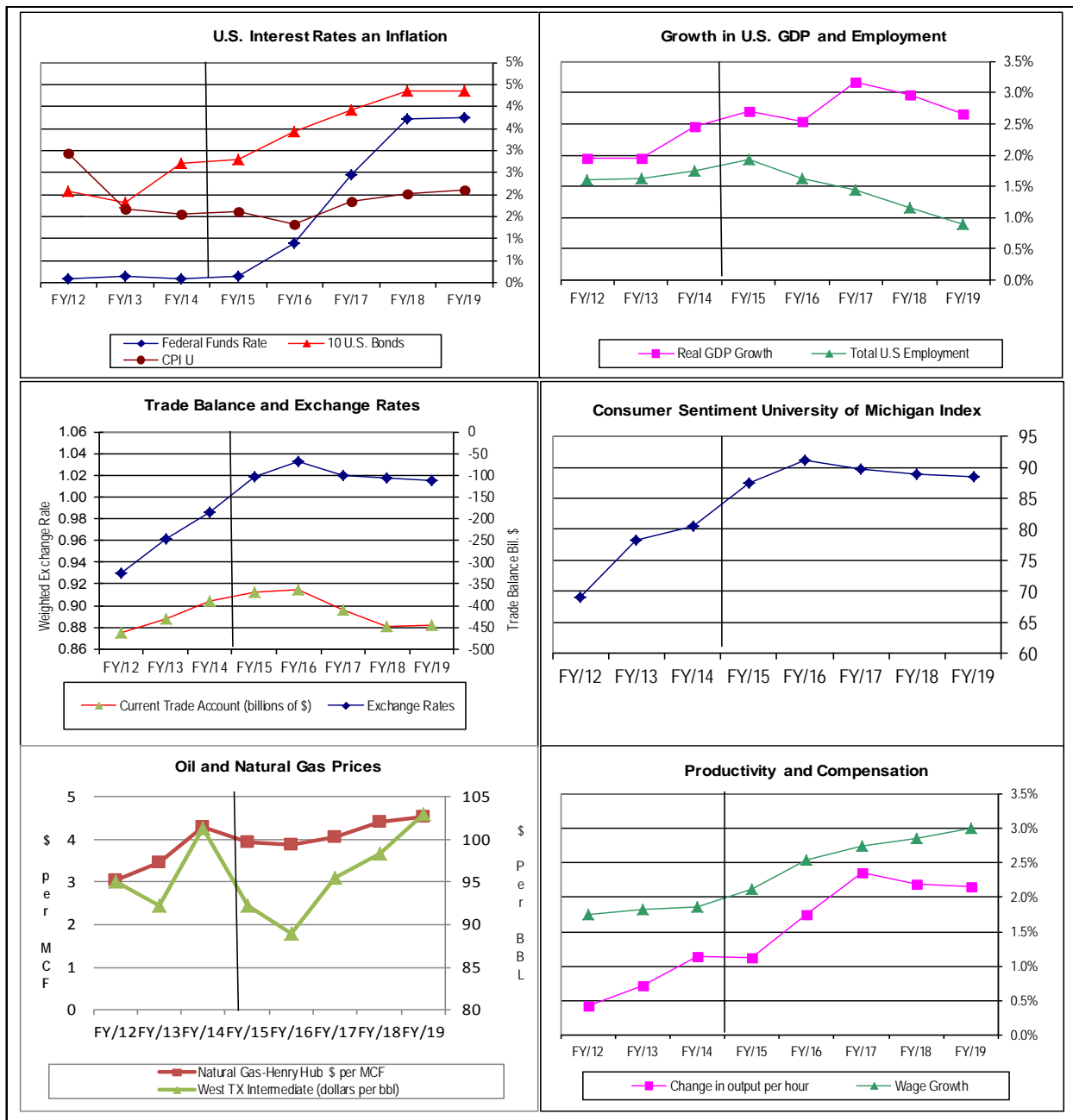






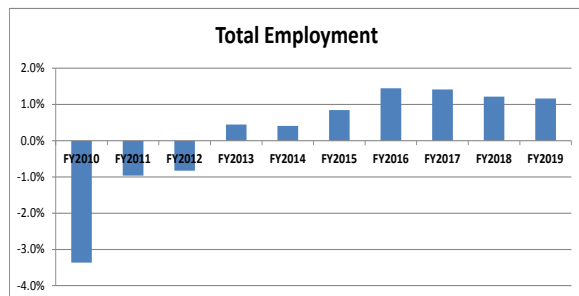
The following charts provide information on some of the key measures in the forecast.

## U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR) October 2014 Baseline Forecast

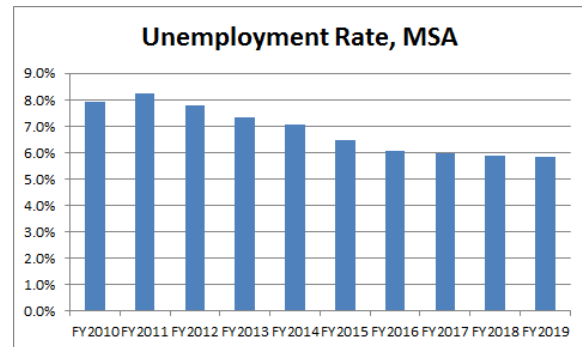


## ALBUQUERQUE ECONOMY

The outlook for the Albuquerque economy is developed by the Bureau of Business and Economic Research (BBER) at the University of New Mexico. They use national forecasts from IHS and local insights to develop forecasts of the state and local economy. The BBER FOR-UNM forecasting model for October 2014 provides the forecast of the Albuquerque economy that is presented in the following section. The Albuquerque economy declined in sync with the national economy, but has lagged in its recovery. Total employment in the MSA increased in the third quarter of 2012 but this gain was due to a change in processing by the department of Workforce Solutions and not in actual employment. The 4th quarter of 2013 and the 1<sup>st</sup> quarter of 2014 showed small increases. The FOR-UNM forecast of employment in October 2014, has positive non-agricultural (non-ag) employment growth beginning in FY/13, though as mentioned above, FY/13 is due only to a technical adjustment. The growth in FY/13 and FY/14 in total employment is 0.4% in each year. FY/15 is expected to grow 0.8%.

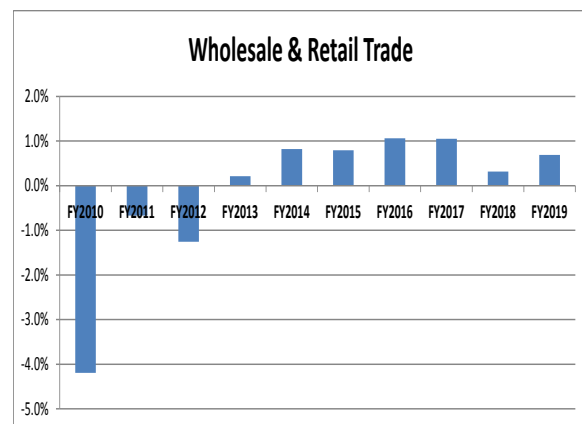


The Albuquerque economy lost over 27 thousand jobs from FY/08 to FY/12 a loss of 7% of total employment. Growth for FY/16 is expected at 1.4% with FY/17 increasing at the same rate. This is a muted growth rate for pulling out of a recession. The economy does not approach FY/08 employment levels until FY/19. This puts the Albuquerque recovery over four years behind the national. While the federal government limits the growth somewhat, State and Local employment offset this and private employment has somewhat slower growth than total employment. Construction has improved and is now helping the economy. The unemployment rate continues to decline, but some of this is due to discouraged workers leaving the labor force. The rate is expected to slowly decline to 5.8% in FY/19.



In addition to the tables embedded in the following section there are a series of charts and tables that provide some comparisons of Albuquerque to the U.S. economy. Additionally, Albuquerque MSA employment numbers are provided for FY/13 to FY/19 by the major North American Industrial Classification System (NAICS) categories.

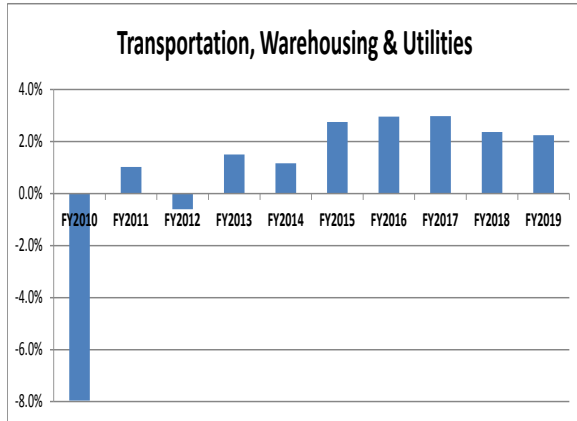
**Retail and Wholesale Trade.** These sectors account for about 15% of employment in the Metropolitan Statistical Area (MSA). It is a particularly important sector in terms of the Gross Receipts Tax; making up about 30% of GRT. As the recession hit, the closure of stores and reductions in purchases substantially hit employment and GRT in this sector.



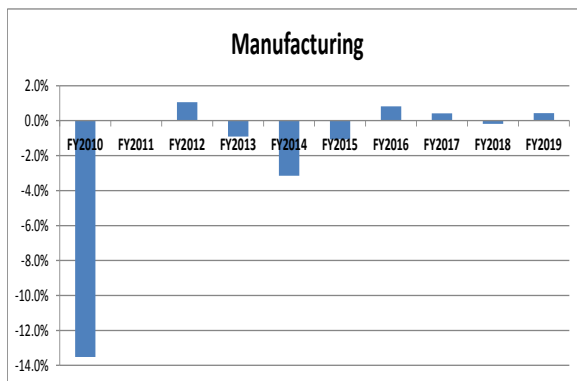
The sector is expected to have employment growth of just over 0.8% in FY/14 and in FY/15. Growth remains close to this level for the remainder of the forecast period.

**Transportation, Warehousing and Utilities.** This sector while important, only accounts for 2.5% of employment. Employment growth in this sector was weak before the recession hit and then declined substantially in FY/09 and FY/10. In FY/11 the sector grew 1.2%, but declined in FY/12. The expectations for the forecast are a robust recovery with growth approaching 3% in FY/14. Even with this growth

the sector remains below the levels of FY/07 and FY/08.

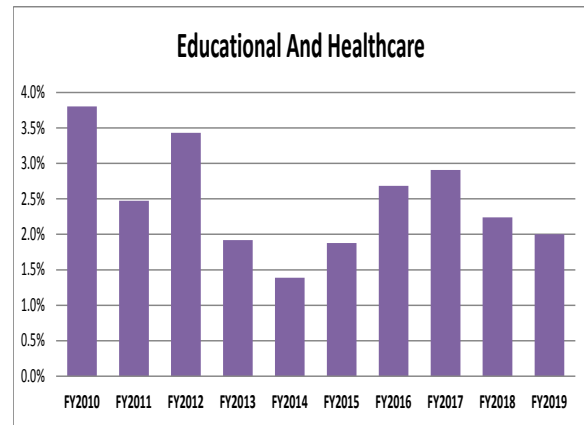


**Manufacturing.** This sector accounted for about 5% of employment in the MSA. It is an important sector as it creates relatively high paying jobs that bring revenue from outside the area. It also generates purchases of materials and services in the local economy making this sector's impact greater than its employment share.



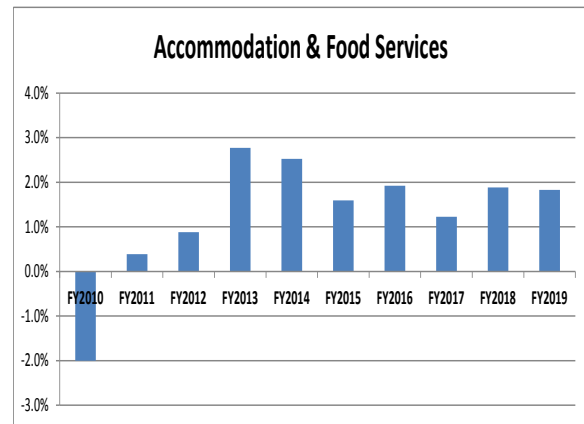
After substantial job losses including closing of Eclipse Aviation and GE, the sector posted small gains in FY11 and FY12. In FY13 the sector declined and FY14 is expected to increase despite job losses at Intel. The sector is expected to grow slowly in the remainder of the forecast. However, FY19 employment is less than 80% of the employment of FY08.

**Educational and Health Services.** This sector is predominantly health services and accounts for 15% of employment. Albuquerque is a major regional medical center that brings people into the area for services. Presbyterian Hospital and its HMO are one of the largest employers in the area.



This was the only sector that increased through the recession and continues to be a primary driver for economic growth. Growth slowed in FY14 but growth is expected to increase in FY15. This sector is the biggest contributor to employment growth in the economy in the forecast period.

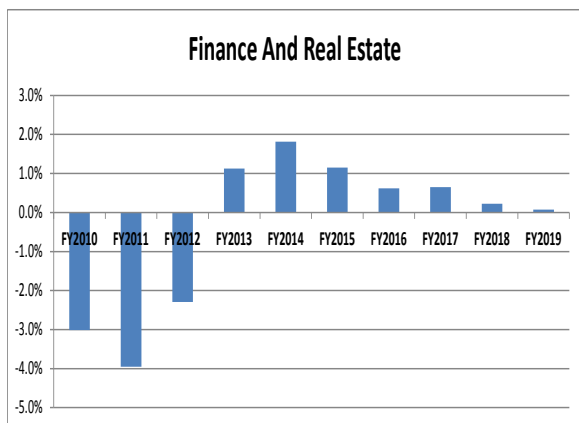
**Accommodation and Food Services.** This category includes eating and drinking establishments as well as hotels and other travel related facilities. It accounts for 10% of employment in the MSA. The sector is a major contributor to both GRT and Lodgers' Tax.



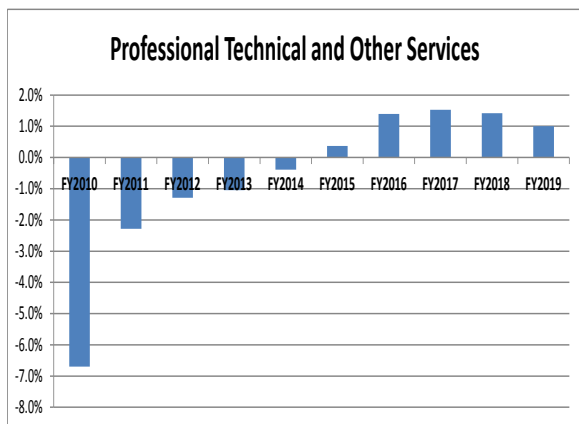
FY13 showed strong growth of 2.8% and FY14 has expected growth of 2.5%. The sector reaches its previous peak of FY08 in FY14. The remainder of the forecast is relatively strong with growth approaching 2% in FY16, FY18, and FY19.

**Real Estate & Financial Activities.** This is two sectors and includes finance, insurance and real estate including credit intermediation. It accounts for about 4.5% of employment in the MSA. The financial crisis, the consolidation of banking, and the collapse of real estate impacted this sector. FY13 shows an increase of 1% with FY14 increasing 1.8%. Growth tapers off through the remainder of the forecast.

The sector remains 1,600 jobs below the peak level of FY/06.



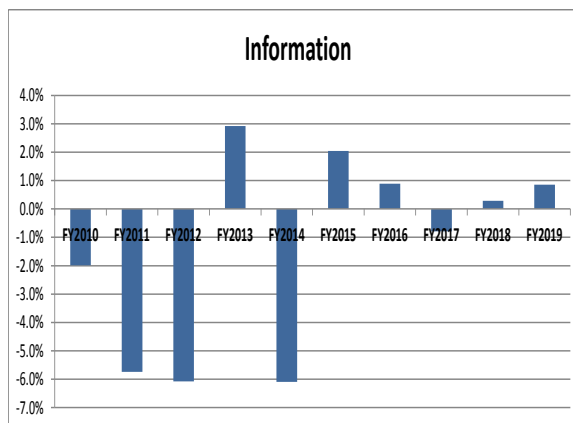
**Professional and Other Services.** This category is a grouping of four service sectors (Professional and Technical, Management of Companies, Administrative and Waste Services, and Other Services). The category accounts for 18% of the employment in the MSA. It includes temporary employment agencies, some of Albuquerque's back-office operations, and architect and engineering firms that are closely tied to construction. It also includes Sandia National Labs (SNL).



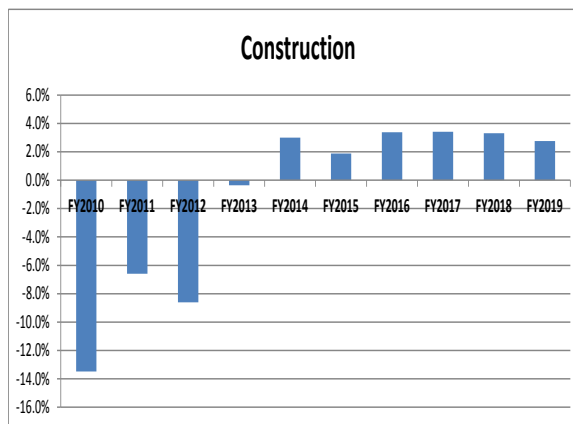
While the national labs have gained some positions the rest of the sector has been very weak. Federal government budget problems and sequestration are creating risks in spending reductions and the loss of jobs both at the labs and contractors hired by the labs. Following a small decrease in FY/14 the category is expected to grow by 0.4% in FY/15 and grow at relatively subdued rates in the remainder of the forecast. In FY/19 it still remains 5,800 jobs below the peak of FY/08.

**Information.** This sector includes businesses in publishing, broadcasting, telecommunications, and internet service establishments. It also includes the film studios. It accounts for about

2% of employment in the MSA. FY/13 posted solid growth, but FY/14 is expected to show a substantial decline. FY/15 is expected to grow about 2%, but the remainder of the forecast is relatively weak.



**Construction.** Construction is typically cyclical, with significant swings in building and employment. Construction is an important sector and has an impact on the economy larger than its employment share of 5%. This sector lost 12 thousand jobs from FY/07 to FY/13. In FY/07 its employment share was 8%. After falling consistently from FY/07, employment in construction began increasing at the end of FY/13. FY/14 is expected to grow 3%, slowing somewhat in FY/15, but picking up in the remainder of the forecast. Even with this growth construction employment is forecasted to be 27% or 8,500 jobs below the FY/07 peak.



Construction permits show the trends in construction and the types of construction. The graph following this section shows the real values of building permits after adjusting by the CPI from 1970 to 2014 (December of 2014 was estimated). Construction is categorized as new construction or additions, alterations, and repairs. New construction is further separated as residential and commercial. Five distinct peaks occurred in 1973, 1979, 1985, 1995 and 2005.

The last cycle was the longest and the fall following 2005 was the largest.

The lowest level of residential construction was reached in the period of August 2008 to February 2009. From this point single family permitting has increased, but it remains subdued and at levels below any other in the chart. In 2008 much of the decline in residential construction was offset by new commercial, primarily public sector construction. Much of this construction was for new Albuquerque public schools. In 2009 residential housing stabilized, but commercial construction fell making 2009 the worst year as far as percentage decline in new construction. Additions, alterations, and repairs did not drop as significantly as new construction but still showed declines. This category is dominated by commercial and public projects.

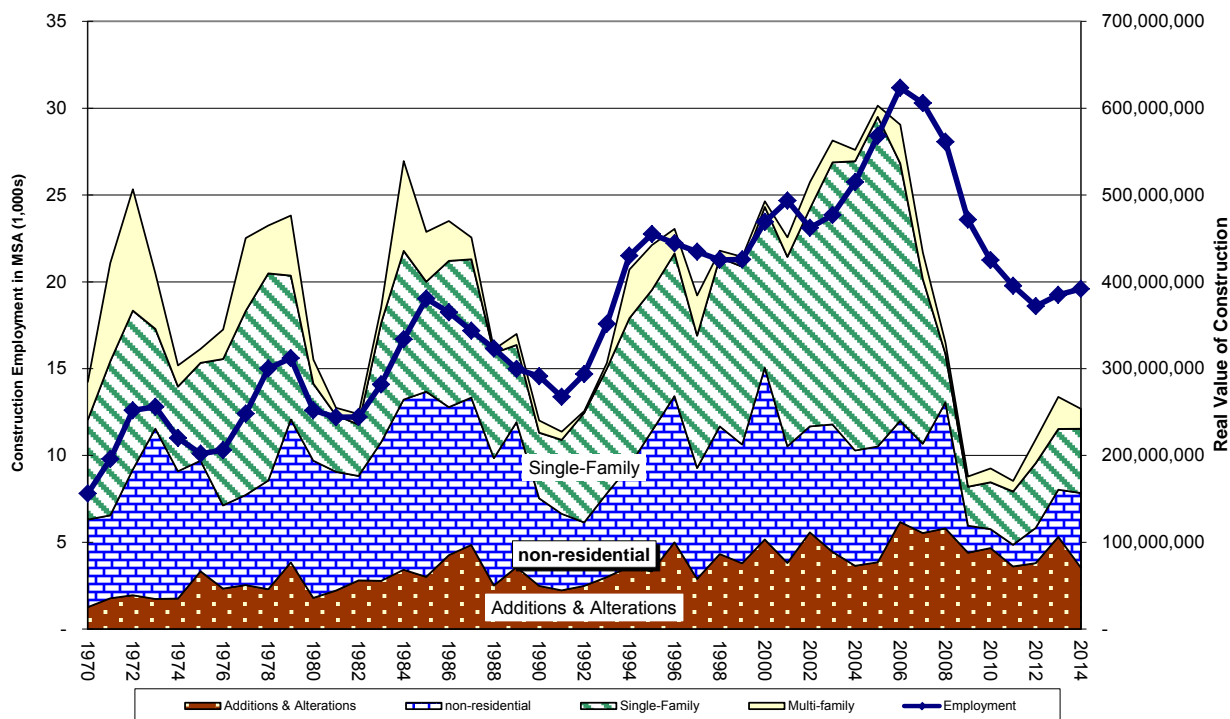
Looking forward, single family permitting is expected to grow relatively slowly. In FY/14 only 814 single family units were permitted, down about 100 units from FY/13. In FY/15 only an additional 50 units are expected with increases

to 1,500 units in FY/18 and FY/19. These are historically very low numbers; below the early 1990s. Lack of job growth has led to out-migration and very low growth in population. Multi-family construction is expected to show some recovery and produce around 1,000 units per year.

Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA.

As shown in the chart following this section, construction employment moves similarly to permit values, but differences occur. Some of this is due to projects outside the City as well as non-building projects. Growth in employment was very strong in 2000-2006, driven in large part by the Intel project and the Big-I reconstruction project.

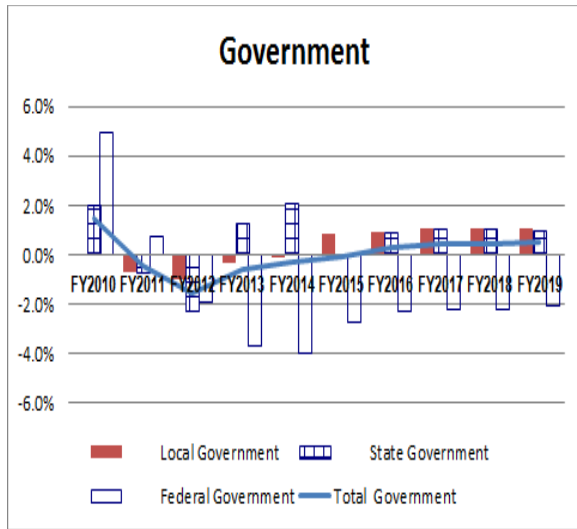
**Construction Values In City of Albuquerque Deflated by CPI  
and Construction Employment in the MSA in Thousands**



**Government.** The government sector makes up almost 21% of the Albuquerque MSA employment. The largest part of State and Local government is education. Local Government includes the public schools and State Government includes the University of New Mexico and Central New Mexico Community College. The local sector also includes Indian enterprises. The Federal Government makes up 4.4% of employment; nationally Federal government makes up 3.4% of total employment. This doesn't include military employment which is counted separately. Active military is around 6,000 or about 1.7% of the total non-agricultural employment. Nationally military is 1% of total non-ag employment.

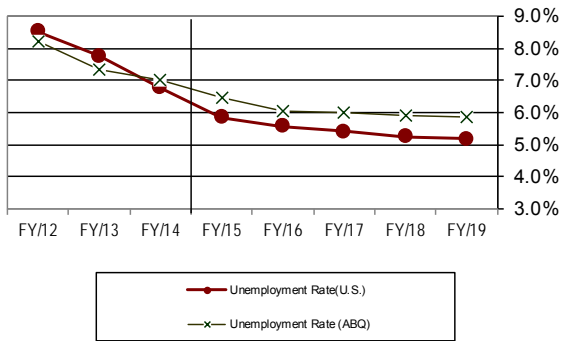
Government employment slowed and decreased in FY/11 through FY/15. Local and State employment decreased due to declines in tax revenue and the inability to fund the same level of employees. State and Local are flat in FY/13 and improve in the out years, due to increased tax revenues and the ability to fund state and local government employment. Federal Government after growing strongly in FY/10 showed little growth in FY/11 and declines in FY/12 through the remainder of the forecast. This occurs due to the federal government taking steps to reduce its expenditures.

The following Charts and tables present more information on the Albuquerque economy and its comparison to the U.S.

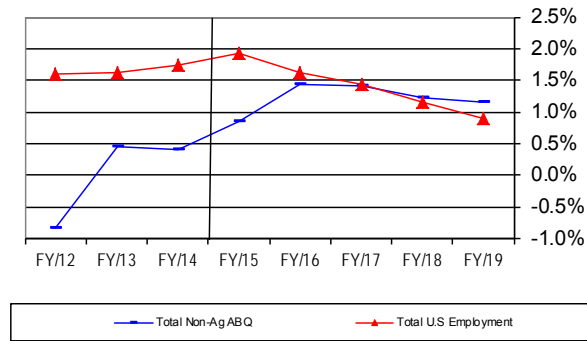


# Albuquerque MSA and Comparisons to the U.S By Fiscal Year

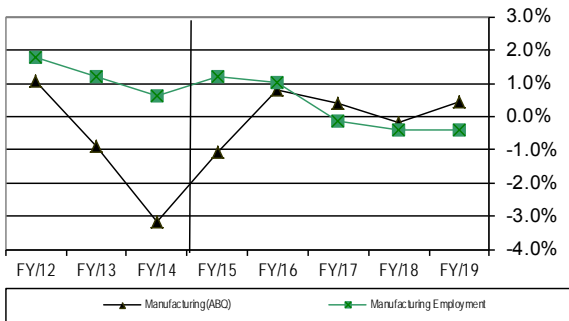
Albuquerque MSA vs. U.S. Unemployment Rates



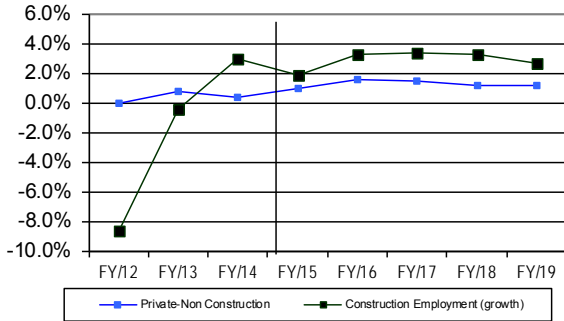
Albuquerque MSA vs. U.S. Employment Growth



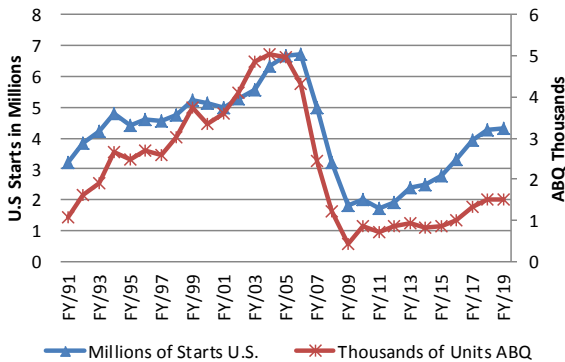
Albuquerque MSA vs. U.S. Manufacturing Employment Growth



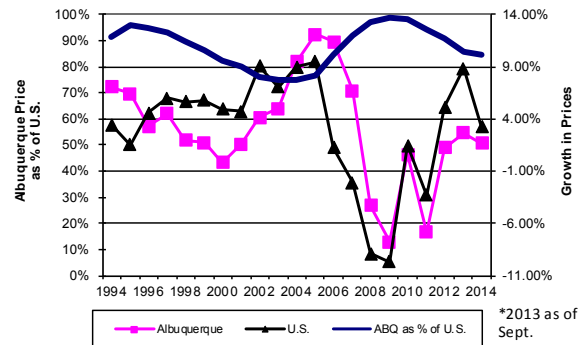
Albuquerque MSA Construction and Private Non-Construction Employment Growth



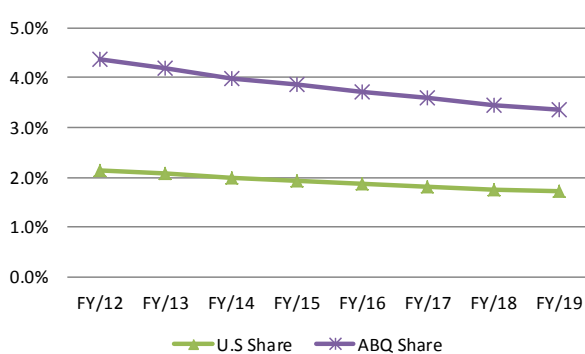
Single Family Construction



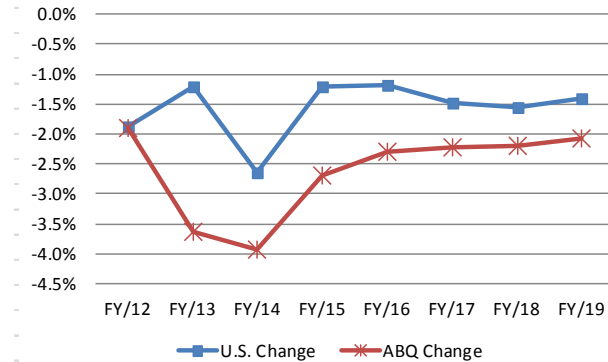
Comparison of Growth in Existing Home Sales Price by Calendar Year



Federal Government Employment as Share of Total Employment



Change in Federal Government Employment



### Economic Variables Underlying the Forecast by Fiscal Year

	Historical			Forecast				
	FY/12	FY/13	FY/14	FY/15	FY/16	FY/17	FY/18	FY/19
<b>National Variables</b>								
Real GDP Growth	2.0%	2.0%	2.5%	2.7%	2.5%	3.2%	3.0%	2.7%
Federal Funds Rate	0.1%	0.1%	0.1%	0.1%	0.9%	2.5%	3.7%	3.8%
10 U.S. Bonds	2.1%	1.8%	2.7%	2.8%	3.4%	3.9%	4.3%	4.4%
CPI U	2.9%	1.7%	1.6%	1.6%	1.3%	1.8%	2.0%	2.1%
Unemployment Rate(U.S.)	8.5%	7.8%	6.8%	5.8%	5.6%	5.4%	5.3%	5.2%
Total U.S Employment	1.6%	1.6%	1.7%	1.9%	1.6%	1.4%	1.2%	0.9%
Manufacturing Employment	1.8%	1.2%	0.6%	1.2%	1.0%	-0.1%	-0.4%	-0.4%
Consumer sentiment index--University of Michigan	69.1	78.2	80.6	87.5	91.1	89.6	89.0	88.5
Exchange Rates	0.93	0.96	0.99	1.02	1.03	1.02	1.02	1.01
Current Trade Account (billions of \$)	(463.0)	(429.5)	(389.2)	(368.3)	(363.2)	(408.4)	(446.9)	(444.8)
Change in output per hour	0.4%	0.7%	1.1%	1.1%	1.7%	2.4%	2.2%	2.2%
Natural Gas-Henry Hub \$ per MCF	3.0	3.4	4.3	3.9	3.9	4.1	4.4	4.5
West TX Intermediate (dollars per bbl)	95.0	92.3	101.2	92.3	89.0	95.5	98.3	103.0
Wage Growth	1.7%	1.8%	1.9%	2.1%	2.5%	2.7%	2.9%	3.0%
<b>Albuquerque Variables</b>								
Employment Growth and Unemployment in Albuquerque MSA								
Total Non-Ag ABQ	-0.8%	0.4%	0.4%	0.8%	1.4%	1.4%	1.2%	1.2%
Private-Non Construction	0.0%	0.8%	0.4%	1.0%	1.6%	1.5%	1.3%	1.2%
Construction Employment (growth)	-8.6%	-0.4%	3.0%	1.9%	3.4%	3.4%	3.3%	2.8%
Manufacturing(ABQ)	1.1%	-0.9%	-3.1%	-1.1%	0.8%	0.4%	-0.2%	0.4%
Unemployment Rate (ABQ)	8.2%	7.3%	7.0%	6.5%	6.1%	6.0%	5.9%	5.8%
Construction Units Permitted in City of Albuquerque								
Single-Family Permits	723	915	814	864	1,012	1,319	1,515	1,520
Muli-Family Permits	262	933	760	929	841	951	1,007	1,032
Total Residential Permits	985	1,848	1,574	1,793	1,853	2,269	2,521	2,552
Source Global Insight and FOR-UNM October 2014 Baseline Forecasts								



### Albuquerque MSA Employment in Thousands

	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
Total Employment	354.986	356.560	358.011	361.024	366.238	371.411	375.925	380.294
Private Employment	278.480	280.507	282.179	285.248	290.217	295.050	299.200	303.173
Mining & Agriculture	0.742	0.754	0.733	0.760	0.770	0.782	0.793	0.805
Construction	18.946	18.876	19.444	19.810	20.479	21.178	21.880	22.485
Manufacturing	17.708	17.548	16.996	16.814	16.952	17.023	16.993	17.066
Wholesale Trade	11.484	11.520	11.368	11.441	11.536	11.638	11.628	11.669
Retail Trade	40.755	40.830	41.411	41.757	42.227	42.687	42.869	43.204
Transportation, Warehousing & Utilities	8.865	8.998	9.102	9.352	9.628	9.915	10.149	10.377
Information	7.963	8.195	7.696	7.853	7.923	7.860	7.883	7.950
Finance & Insurance	10.615	10.675	10.988	11.084	11.144	11.204	11.264	11.324
Real Estate, Rental & Leasing	5.109	5.227	5.202	5.293	5.334	5.381	5.358	5.311
Professional & Technical Services	28.420	28.015	28.077	28.371	28.822	29.337	29.879	30.363
Management of Companies & Enterprises	3.340	3.298	3.361	3.341	3.351	3.358	3.362	3.364
Administrative & Waste Services	24.311	24.216	24.166	24.218	24.586	25.029	25.411	25.576
Educational Services	4.933	4.898	4.947	4.956	4.992	5.060	5.122	5.166
Healthcare & Social Assistance	47.509	48.551	49.245	50.253	51.698	53.278	54.523	55.672
Arts, Entertainment & Recreation	3.946	4.291	4.273	4.289	4.338	4.382	4.417	4.442
Accommodation & Food Services	33.971	34.913	35.794	36.364	37.063	37.517	38.222	38.922
Other Services & Unclassified	9.853	9.704	9.377	9.292	9.375	9.419	9.446	9.477
Government	76.506	76.053	75.833	75.775	76.021	76.361	76.725	77.122
Local Government	40.587	40.446	40.388	40.718	41.094	41.521	41.960	42.420
State Government	20.447	20.699	21.124	21.124	21.313	21.529	21.745	21.952
Federal Government	15.472	14.908	14.320	13.934	13.614	13.312	13.019	12.749
Military Employment	6.177	6.171	6.149	6.149	6.102	6.085	6.081	6.083
Growth Rates								
Total Employment	-0.8%	0.4%	0.4%	0.8%	1.4%	1.4%	1.2%	1.2%
Private Employment	-0.6%	0.7%	0.6%	1.1%	1.7%	1.7%	1.4%	1.3%
Mining & Agriculture	-8.9%	1.6%	-2.8%	3.7%	1.4%	1.5%	1.5%	1.5%
Construction	-8.6%	-0.4%	3.0%	1.9%	3.4%	3.4%	3.3%	2.8%
Manufacturing	1.1%	-0.9%	-3.1%	-1.1%	0.8%	0.4%	-0.2%	0.4%
Wholesale Trade	-3.7%	0.3%	-1.3%	0.6%	0.8%	0.9%	-0.1%	0.4%
Retail Trade	-0.5%	0.2%	1.4%	0.8%	1.1%	1.1%	0.4%	0.8%
Transportation, Warehousing & Utilities	-0.6%	1.5%	1.2%	2.7%	3.0%	3.0%	2.4%	2.2%
Information	-6.1%	2.9%	-6.1%	2.0%	0.9%	-0.8%	0.3%	0.9%
Finance & Insurance	-3.8%	0.6%	2.9%	0.9%	0.5%	0.5%	0.5%	0.5%
Real Estate, Rental & Leasing	1.0%	2.3%	-0.5%	1.7%	0.8%	0.9%	-0.4%	-0.9%
Professional & Technical Services	-1.0%	-1.4%	0.2%	1.0%	1.6%	1.8%	1.8%	1.6%
Management of Companies & Enterprises	1.3%	-1.3%	1.9%	-0.6%	0.3%	0.2%	0.1%	0.1%
Administrative & Waste Services	-2.5%	-0.4%	-0.2%	0.2%	1.5%	1.8%	1.5%	0.6%
Educational Services	5.2%	-0.7%	1.0%	0.2%	0.7%	1.4%	1.2%	0.9%
Healthcare & Social Assistance	3.3%	2.2%	1.4%	2.0%	2.9%	3.1%	2.3%	2.1%
Arts, Entertainment & Recreation	8.8%	8.8%	-0.4%	0.4%	1.1%	1.0%	0.8%	0.6%
Accommodation & Food Services	0.9%	2.8%	2.5%	1.6%	1.9%	1.2%	1.9%	1.8%
Other Services & Unclassified	0.0%	-1.5%	-3.4%	-0.9%	0.9%	0.5%	0.3%	0.3%
Government	-1.5%	-0.6%	-0.3%	-0.1%	0.3%	0.4%	0.5%	0.5%
Local Government	-1.0%	-0.3%	-0.1%	0.8%	0.9%	1.0%	1.1%	1.1%
State Government	-2.3%	1.2%	2.1%	0.0%	0.9%	1.0%	1.0%	1.0%
Federal Government	-1.9%	-3.6%	-3.9%	-2.7%	-2.3%	-2.2%	-2.2%	-2.1%
Military Employment	1.4%	-0.1%	-0.4%	0.0%	-0.8%	-0.3%	-0.1%	0.0%

## REVENUE ANALYSIS



## REVISED FY/15 AND APPROVED FY/16 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/14, the actual audited results are reported. FY/15 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast and estimated actuals, the most recent estimate for FY/15. FY/16 reports revenue estimates from the Five-Year Forecast and the approved budget. Many of the revisions to earlier revenue estimates were made in light of changes in actual receipts.

Revised FY/15 Revenue Estimates. The estimated actual General Fund revenues for FY/15 are \$2 million above the FY/15 original budget. This is mostly due to one-time revenues. Recurring revenues are \$147 thousand below the approved FY/15 budget. The one-time revenues include \$1.7 million in GRT revenue that was received due to past over payments to the Winrock TIDD and \$2.2 million GRT classified as one-time due to the loss of hold harmless payments beginning in FY/16. The GRT base is now expected to grow 2.7%, somewhat above the original budget estimate of 2.6% and an improvement over the estimate of 2% in the Five-Year Forecast. Due to strong growth in penalty and interest and the state shared compensating tax, growth in total GRT is 2.9%. Property taxes and franchise taxes were also stronger than anticipated in the budget. Estimates for building permits declined from the budget and are near the Five-Year Forecast. The following section on the FY/16 budget includes some detail on FY/15.

Revenue Estimates for Approved FY/16. FY/16 revenues are estimated to be \$499.3 million or 2.1% above the FY/15 estimated actual. Recurring GRT is expected to increase 2.5% and property taxes are increasing at a relatively slow pace. Increases in most other areas are also limited due to slow growth in the economy. (Detail by major category is included in the following sections.)

Gross Receipts Tax Revenues. GRT revenues continue to increase although revenues have been sporadic. In the first ten months of FY/15 GRT as measured by the state shared distribution are 2.5% above the same period in FY/14. In the first quarter of the fiscal year it

increased only 1.1%. Growth is expected to increase in FY/16, but is limited to 2.5% due to reduction in the food and medical hold harmless distribution as well as reductions due to the Tax Increment Development Districts and the manufacturing input GRT deductions.

The economic models used to forecast GRT use information about the economy from the national Global Insight (GI) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts received from all other sources. This is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. The slow growth of the economy continues to limit property tax assessments. The estimated actual property tax revenue for FY/15 is larger than the approved budget due to a larger than expected increase in the Bernalillo County Assessors' final tax base. FY/15 revenues were adjusted up to account for this increase though they are limited by yield control. The amount of tax was then reduced by \$200 thousand to account for a distribution to the Mesa Del Sol Tax Increment Development District (TIDD). The growth rate in FY/15 is 1.4%. In FY/16 the growth rate is limited to 1.2%. The growth rate is lower than FY/15 due to the increased impact of yield control.

Franchise Taxes. Franchise taxes in FY/15 are expected to be \$1.1 million above original budget estimate. This is due primarily to the Water Utility franchise. The Authority passed an unexpected rate increase effective in July 2014. This action primarily increased the monthly fee. This will help increase revenue regardless of conservation efforts or wetter weather. In FY/16 revenues are expected to show slow growth of only 1.2%. This minimal growth comes from the electricity and water franchises.

Payments-In-Lieu-Of-Taxes (PILOT). PILOT revenues in FY/15 are expected to equal the budget. In FY/16 estimated revenues show a 2% increase due to increases in enterprise revenue.

Building Permits. Building permits and inspections revenues after growing strongly in FY/13 have leveled off. The FY/15 budget anticipated \$7 million in revenue but is now estimated at only \$5.8 million. FY/16 is expected to have an increase of 5.7% over

FY/15. This brings revenues only back to the FY/14 level.

As a note, major construction projects planned by the state or the federal government, or road projects do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. However, GRT is paid both by the state and the federal governments on construction projects.

Other Permits. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of City right-of-way, and other miscellaneous fees. In FY/15 revenues declined from FY/14 due to a decline in barricading permits. Revenues in FY/16 are expected to grow by 1.2% above FY/15.

Other Intergovernmental Assistance. Other intergovernmental assistance includes state shared revenues (excluding GRT), grants and county shared revenues. This category has

declined in recent years due to changes in state policy and the manner in which grant revenue is received. In FY/15 revenue is expected to be below the budget estimate due to the loss of \$103 thousand in state grants for the silvery minnow program. In FY/16 revenues are expected to be \$11 thousand above FY/15.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens. It also includes some revenues for charges to other governmental entities. In FY/15 revenues are \$1.5 million below FY/14 actual revenues due to discontinuation of an administrative fee to the Water Utility Authority, reduction in charges for planning services, charges for the crime lab to the county. In FY/16 revenues are expected to increase only \$159 thousand from the FY/15 estimated actual. This is mostly due to increases in charges for service in the Fire Department for the ambulance contract and the charges for overtime for movies. Some of this is offset by declines in childcare and latch key fees.

### General Fund Revenue Changes (\$000's)

Category	FY14 Audited Actual	Percent Chg Previous Year	FY15 Estimated Actual	Percent Chg Previous Year	FY16 Approved Budget	Percent Chg Previous Year
GRT/Local	119,696	2.2%	122,930	2.7%	125,976	2.5%
State Shared GRT	180,132	2.3%	184,995	2.7%	189,581	2.5%
Muni Share Comp Tax	1,570	5.7%	2,000	27.4%	2,062	3.1%
Penalty and Interest	1,910	-7.8%	2,300	20.4%	2,374	3.2%
Recurring GRT	303,310	2.2%	312,225	2.9%	319,993	2.5%
Non-Recurring*	244		1,664		0	
Total GRT	303,554	2.3%	313,889	3.4%	319,993	1.9%
Local Taxes	105,274	0.3%	108,157	2.7%	109,456	1.2%
Inter governmental revenues	4,808	1.2%	4,356	-9.4%	4,367	0.3%
Service Charges	22,301	8.3%	20,779	-6.8%	20,938	0.8%
Licenses/ permits	11,705	3.2%	10,922	-6.7%	11,314	3.6%
Miscellaneous	2,233	-20.9%	2,380	6.6%	2,130	-10.5%
Transfers From Other Funds	4,319	26.7%	2,094	-51.5%	3,803	81.6%
Intra Fund Transfers	23,735	1.1%	26,311	10.9%	27,336	3.9%
TOTAL REVENUE	477,930	2.1%	488,888	2.3%	499,337	2.1%
NON-RECURRING**	2,330	22.7%	4,392	0.9%	4,005	-0.1%
RECURRING REVENUE	475,600	2.3%	484,496	1.9%	495,332	2.2%

\*The GRT non-recurring only includes one-time TIDD adjustments in FY/14 and FY/15.

\*\*Total non-recurring adjusts for the non-recurring due to the ongoing reductions in the Hold Harmless distribution- \$2.2 million in FY/15 and \$2.4 million in FY/16.

**General Fund Revenue Estimates**  
(\$000's)

Category	FY14 Audited Actual	FY15 Approved Budget	FY15 Five-Year Forecast	FY15 Estimated Actual	FY16 Five-Year Forecast	FY16 Approved Budget
GRT						
State Shared	180,279	185,253	184,376	185,995	186,416	189,581
Municipal Share Comp Tax	1,570	1,382	2,000	2,000	2,062	2,062
Public Safety .25%	36,239	37,295	37,065	37,388	37,472	38,108
Other General Fund	83,555	85,971	85,450	86,206	86,401	87,868
Penalty and Interest	1,910	2,175	2,300	2,300	2,374	2,374
Total (includes non-recurring)	303,553	312,076	311,191	313,889	314,725	319,993
Property Tax	78,282	78,707	79,375	79,375	80,320	80,320
Franchise Tax-Telephone	1,994	1,703	1,703	1,703	1,652	1,703
Franchise Tax-Electric	9,021	9,169	9,078	9,310	9,169	9,344
Franchise Tax-Gas	4,398	4,367	4,367	4,367	4,411	4,367
Franchise Tax-Cable TV ABQ	4,122	4,362	4,163	4,362	4,205	4,362
Franchise Tax - Water Auth	5,513	6,136	7,100	7,100	7,384	7,384
Franchise Tax-Telecom	230	239	220	220	220	220
Total Franchise	25,278	25,976	26,631	27,062	27,040	27,380
Other Intergovernmental Assistance	4,808	4,451	4,451	4,356	4,473	4,367
Building Permit Revenue	6,290	7,048	5,976	5,809	6,173	6,139
Permit Revenue	5,415	5,229	5,415	5,113	5,469	5,175
Service Charges	22,301	21,149	22,301	20,779	22,724	20,938
Fines & Penalties	540	120	120	120	120	120
Earnings on Investments	213	330	330	330	766	430
Miscellaneous	1,481	1,468	1,468	1,930	1,468	1,580
Transfers From Other Funds	4,319	2,047	2,047	2,094	2,047	3,803
Payments In Lieu of Taxes	1,714	1,720	1,720	1,720	1,729	1,756
IDOH	13,819	15,872	15,717	15,754	15,874	16,700
Services Charges-Internal	1,032	315	315	276	318	306
Transfers For CIP Positions	8,884	10,368	10,368	10,281	10,472	10,330
TOTAL REVENUE	477,930	486,876	487,425	488,888	493,716	499,337
NON-RECURRING	2,330	2,233	3,897	4,392	2,233	4,005
RECURRING REVENUE	475,600	484,643	483,528	484,496	491,483	495,332

Internal Service Charges. In FY/15 revenues declined by \$1.1 million due to the Aviation Department's privatization of landscape maintenance. This reduction in revenue was offset by a reduction in expenses in the Parks Department. In FY/16 revenues are essentially flat.

IDOH. Indirect overhead revenues for FY/15 are \$118 thousand below the budgeted level. In FY/16 revenues increase by \$946 thousand over the FY/15 estimated actual. This is primarily due to a new indirect plan.

CIP-Funded Positions. FY/15 revenue from CIP funded positions was \$87 thousand below the approved budget. In FY/16 the increase for FY/15 is less than 1%.

Fines and Penalties. In FY/15 and FY/16 revenues remain at \$120 thousand the amount expected from dust permit fines.

Interest Earnings. Interest earnings in FY/15 are kept at the budgeted level as interest rates and fund balances remain at low levels. In FY/16 there is an increase reflecting the Federal Reserve Board's planned increases in interest rates.

Other Miscellaneous Revenues. Other miscellaneous receipts for FY/15 are \$462 thousand above the original budget. Most of this increase is \$415 thousand in one-time rebates

for alternative fuel use. In FY/16 revenues decline by \$350 thousand due to the one-time nature of the alternative fuel rebates, partially offset by sales of property and increased rental of space at the golf academy.

Transfers from Other Funds. In FY/15 interfund transfers are increased \$47 thousand from the original budget. This is due to increases in a transfer from Solid Waste to increase funding in the Environmental Health Department for landfill remediation. In FY/16 revenues increase by \$1.7 million from the FY/15 estimated actual level. Most of this is one-time revenue; \$1.3 million from the closing of projects in the Special Assessment Districts fund and \$280 thousand from the Lodgers' Tax fund to increase marketing and advertising efforts for City venues.

## **DEPARTMENT BUDGET HIGHLIGHTS**





## ANIMAL WELFARE



The Animal Welfare Department has a leadership role in encouraging the humane and ethical treatment of animals. The Department strives to improve the health and well-being of Albuquerque pets through a variety of programs and initiatives. These include animal shelters, adoption centers, veterinary facilities, spay and neuter and micro-chipping services, a public information initiative and a volunteer program. The Animal Welfare Department also conducts and co-sponsors animal adoption events at various offsite locations in cooperation with other animal rescue groups. A web site contains information on topics such as licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and tips on finding the right pet as well as caring for a pet. The department routinely explores ways of improving conditions and programs for animals, working with animal-protection groups and government entities as well as enforcing statutes, ordinances, and regulations related to the pet population and responding to complaints.

### MISSION

The Animal Welfare Department supports responsible ownership of domestic animals; manages care for missing, abused and homeless animals; encourages and celebrates the human/animal bond through quality adoptions and education; and helps assure public health and safety for the community.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	7,256	7,847	7,941	7,490	8,050	203
OPERATING	2,504	1,812	1,812	2,400	1,927	115
CAPITAL	0	0	0	0	0	0
TRANSFERS	704	1,012	1,012	977	1,131	119
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>10,465</b>	<b>10,671</b>	<b>10,765</b>	<b>10,868</b>	<b>11,108</b>	<b>437</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>137</b>	<b>139</b>	<b>139</b>	<b>139</b>	<b>139</b>	<b>0</b>

### **BUDGET HIGHLIGHTS**

#### General Fund

The FY/16 approved General Fund budget for the Animal Welfare Department is \$11 million, an increase of 4.1% or \$437 thousand from the original FY/15 budget of \$10.7 million.

The department's FY/16 approved budget funds 139 full-time positions, which is the same as the FY/15 approved budget position count.

The department's reconstructed Eastside Animal Shelter is fully operational and is a cornerstone for transforming animal care in Albuquerque with a high-volume spay/neuter clinic that has had a significant impact on helping to control the pet population and reduce intakes. The department continues to emphasize spay/neuter as a means of reducing the unwanted pet population through high volume spay/neuter procedures. An additional \$200,000 has also been appropriated by Mayor and City Council for the Animal Welfare Department to continue spay/neuter services and for the trap/neuter & release program for one year.

#### HEART Ordinance Fund

In FY/07, the City Council created the HEART Ordinance Fund. This fund provides free micro-chipping and free spaying and neutering of companion animals for low or moderate income persons or seniors, and when possible, to the general public. Sixty percent of all net animal license and permit fees are deposited in this fund and used to provide the previously mentioned services. For FY/16 revenue and appropriation amounts are estimated to remain the same as FY/15 which was \$79 thousand.



## ANIMAL WELFARE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
AW-Animal Care Ctr	10,358	10,592	10,686	10,789	11,029	437
<b>TOTAL GENERAL FUND - 110</b>	<b>10,358</b>	<b>10,592</b>	<b>10,686</b>	<b>10,789</b>	<b>11,029</b>	<b>437</b>
<b>HEART ORDINANCE FUND - 243</b>						
AW-Heart Companion Svcs	101	74	74	74	74	0
AW-Trsf to General Fund	5	5	5	5	5	0
<b>TOTAL HEART ORDINANCE FUND - 243</b>	<b>106</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>0</b>
<b>TOTAL APPROPRIATIONS</b>	<b>10,465</b>	<b>10,671</b>	<b>10,765</b>	<b>10,868</b>	<b>11,108</b>	<b>437</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>10,465</b>	<b>10,671</b>	<b>10,765</b>	<b>10,868</b>	<b>11,108</b>	<b>437</b>

### REVENUE

The department's revenues are estimated to remain steady at \$1.7 million for the FY/16 approved budget. The animal license and permits fees listed below include revenues designated for the HEART Ordinance Fund.

Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund      Bernalillo Cnty Animal Charge	871	800	800	800	0
General Fund      In House Spay And Neuter	314	275	433	290	15
General Fund      Animal Control License	266	250	366	250	0
General Fund      Microchips	107	120	173	100	(20)
General Fund      Animal Control Chgs	73	70	108	70	0
General Fund      Penalties/Late Chgs	52	40	67	40	0
General Fund      Permits and Inspections	30	36	78	25	(11)
General Fund      Animal Control Admin Fee	22	19	30	19	0
General Fund      Contributions And Donations	27	2	23	2	0
243 - Heart Ordinance Fund      Permit Revenue	21	25	25	25	0
243 - Heart Ordinance Fund      Charges For Services	86	54	54	54	0

### PERFORMANCE MEASURES

**GOAL 2: PUBLIC SAFETY** - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Domestic animals are responsibly cared for and provided safe and healthy home environments.</i>					
Total animal intake at shelters	23,239	19,907	19,742	18,850	18,850
Total adoptions	12,338	10,198	10,220	9,850	9,850
Total animals reunited with owners	3,437	3,507	3,525	3,560	3,560
Total euthanasia	3,953	2,672	2,607	2,500	2,500
Dog intake at shelters	14,696	12,761	12,799	12,260	12,260
Dog adoptions	7,911	6,537	6,603	6,125	6,125
Dogs reunited with owners	3,101	3,181	3,206	3,230	3,230
Dog euthanasia	2,677	1,961	1,930	1,900	1,900
Cat intake at shelters	7,609	6,306	6,145	5,970	5,970

## ANIMAL WELFARE

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
Cat adoptions	4,084	3,459	3,415	3,410	3,410
Cats reunited with owners	310	306	298	310	310
Cat euthanasia	1,105	568	544	570	570

### PRIOR YEAR ACCOMPLISHMENTS

- Euthanasia reached its lowest level in the past 10 years: approximately 2,500 procedures were done, compared to 11,200 only six years earlier.
- Conducted approximately 12,500 spay/neuter surgeries at our in-house veterinary clinics.
- Vigorous efforts saved approximately 2,500 dogs and cats by transferring them to rescue groups, including nearly 500 who went out-of-state.
- A Behavior Modification program, play groups for shelter dogs, a “Shy Dog” program and other efforts helped make animals more adoptable, while free dog training and a behavior help-line, answering questions about pet behavior issues, assisted owners in keeping their pets.
- Approximately 1,300 cats and 450 dogs were sent from the City’s shelters into foster care.
- About 435 volunteers, including 80 very active volunteers who work at least eight hours per month, helped the animals and shelter system.
- A voluntary waiting list helped control the intake of animals at the shelters, without banning any animals from necessary shelter care.
- Participated in 86 off-site adoption events, sometimes lasting as much as three days, to increase outreach and find homes for animals.
- The partnership with Best Friends Animal Society attracted national attention as work continued on the sterilization of street cats.
- The partnership with the national ASPCA and Animal Humane New Mexico continues to increase the live exit of animals from shelters in Albuquerque.

### PRIORITY OBJECTIVES

**GOAL 2: PUBLIC SAFETY** – THE PUBLIC IS SAFE, SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- **OBJECTIVE 14.** Conduct an analysis regarding the feasibility of providing all labor, tools, hardware and software administration, supervision and supplies necessary to manage and operate the City’s animal licensing program in-house. Provide an estimate of costs vs. potential savings and any other relevant data pertaining to transitioning the pet licensing services from an outside contractor to an in-house process. Report back to the Mayor and the City Council by the end of the first quarter of FY/16.

## AVIATION



The Aviation Department operates two municipal airports: the Albuquerque International Sunport (Sunport) covers approximately 2,200 acres on Albuquerque's east side and Double Eagle II (DEII) Reliever Airport which covers approximately 4,500 acres on Albuquerque's west side.

The Albuquerque International Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to six major commercial carriers and their five affiliates, two non-signatory, one commuter, and two major cargo carriers and four affiliate cargo carriers. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building, currently leased to

the Transportation Security Administration (TSA), has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The City of Albuquerque Foreign Trade Zone (FTZ) is located at the Sunport to provide synergistic possibilities between the air cargo and FTZ import/export advantages. The Sunport also has a taxiway/runway partnership with Kirtland Air Force Base.

Double Eagle II (DEII) is located on Albuquerque's growing west side. Based at this facility are an estimated 150 general aviation aircraft with approximately 68 thousand annual airfield operations activities comprised of training, military, air ambulance, charter, private, and corporate flights. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.

### MISSION

Plan and deliver premier aviation services that contribute positively to Albuquerque and New Mexico by assuring a safe, pleasurable airport experience for passengers and quality services for our customers.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	15,537	17,848	18,228	16,430	18,505	657
OPERATING	52,798	27,477	27,477	27,071	26,346	(1,132)
CAPITAL	19	0	0	0	0	0
TRANSFERS	15,502	22,814	22,814	22,815	24,180	1,366
GRANTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>83,856</b>	<b>68,140</b>	<b>68,520</b>	<b>66,316</b>	<b>69,031</b>	<b>891</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>272</b>	<b>272</b>	<b>272</b>	<b>280</b>	<b>280</b>	<b>8</b>

### BUDGET HIGHLIGHTS

The FY/16 approved operating budget for the Aviation Department Fund 611 including transfers for capital and debt service is \$69 million, an increase of \$891 thousand or 1.3% from the original FY/15 budget of \$68.1 million.

The approved budget contains a total of \$18.5 million for personnel, \$12.1 million for operations, and \$38.4 million in transfers for fleet fuel, maintenance, indirect overhead, debt service, risk assessments, and the transfer to the capital fund.

Eight part-time parking attendant positions were reclassified to full-time positions to assist with compliance issues with the Affordable Care Act. The increase was \$48 thousand for these positions. The personnel count for the department in the FY/16 approved budget is 280 full-time positions.

Decreases in the department's operating budget include a reduction in repairs and maintenance of \$50 thousand to offset the reclass of two parking attendants to construction worker III, and a reduction in telephone expense of \$104 thousand.

## AVIATION

The department's approved FY/16 budget for the debt service fund is \$14.2 million, \$1.3 million less than in the FY/15 original budget. The decrease is due primarily to the maturing of the 2008B bond. This was offset by an increase in the department's budget for capital projects of \$1.3 million for a total transfer to capital projects of \$21.3 million in FY/16.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>AIRPORT OPERATING FUND - 611</u></b>						
AV-Mgt and Prof Support	4,165	4,252	4,289	4,071	4,144	(108)
AV-Ops, Maint and Security	24,292	26,834	27,177	25,191	27,766	932
AV-Trsf Cap and Deferred Maint	13,000	20,000	20,000	20,000	21,300	1,300
AV-Trsf to Debt Service Fund	24,401	15,500	15,500	15,500	14,200	(1,300)
AV-Trsf to General Fund	1,310	1,554	1,554	1,554	1,621	67
<b>TOTAL AIRPORT OPERATING FUND - 611</b>	<b>67,168</b>	<b>68,140</b>	<b>68,520</b>	<b>66,316</b>	<b>69,031</b>	<b>891</b>
<b><u>AIRPORT REVENUE BOND D/S FUND - 615</u></b>						
AV-Debt Svc	41,089	15,500	15,500	15,500	14,200	(1,300)
<b>TOTAL APPROPRIATIONS</b>	<b>108,257</b>	<b>83,640</b>	<b>84,020</b>	<b>81,816</b>	<b>83,231</b>	<b>(409)</b>
Intradepartmental Adjustments	24,401	15,500	15,500	15,500	14,200	(1,300)
<b>NET APPROPRIATIONS</b>	<b>83,856</b>	<b>68,140</b>	<b>68,520</b>	<b>66,316</b>	<b>69,031</b>	<b>891</b>

### REVENUE

Revenues for the FY/16 approved budget, including interest, miscellaneous revenue and grants are \$62.7 million. Enterprise revenues are \$62.4 million, a decrease of \$2.9 million from the FY/15 original budget. Enterprise revenues are declining in the areas of leased properties, airfield, airport parking, car rental, and passenger facility charges. The decreases are due to airline mergers, the expiration of the Wright Amendment, and the continued decline in airline passenger levels which impact both airline and non-airline revenue. Passenger counts have decreased year over year since 2007. The decrease continues the trend of diminishing revenues after FY/14 when actual enterprise revenues were \$70.1 million. The department mitigates the impact of declining revenues with proactive measures such as the reduction in debt service, careful monitoring of operating expenses, solar power and other initiatives. These non-airline revenues continue to be a larger percentage of total revenues.



Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
611 - Aviation Operating Airline Rents	14,265	11,468	11,487	11,714	247
611 - Aviation Operating Concessions	12,975	12,686	12,292	11,546	(1,140)
611 - Aviation Operating Car Rental	9,286	9,300	9,100	8,800	(500)
611 - Aviation Operating PFC	9,227	8,900	8,500	7,800	(1,100)
611 - Aviation Operating Airport Parking	8,163	7,838	8,047	7,533	(305)
611 - Aviation Operating Airfield	7,011	6,262	6,263	6,133	(129)
611 - Aviation Operating GA-ABQ	3,599	3,560	3,590	3,530	(30)
611 - Aviation Operating Air Cargo	2,020	1,835	1,913	1,947	113
611 - Aviation Operating Leased Properties	1,686	1,600	1,700	1,550	(50)
611 - Aviation Operating GA-DEII	586	603	594	589	(14)
611 - Aviation Operating U.S. Govt Agencies	482	479	485	485	6
611 - Aviation Operating Security Services	522	470	500	460	(10)
611 - Aviation Operating Federal Grants	264	243	202	202	(41)
611 - Aviation Operating AV-Miscellaneous	151	100	200	150	50
611 - Aviation Operating Tenant Fees	119	118	133	133	15

# AVIATION

Department Generated Fees for Services (\$000's)		FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
611 - Aviation Operating	Interest earnings	109	65	100	100	35
611 - Aviation Operating	Other Miscellaneous	57	35	68	35	0
611 - Aviation Operating	Charges For Services	0	0	0	0	0
611 - Aviation Operating	Property sales and recovery	1	0	0	0	0

## PERFORMANCE MEASURES

**GOAL 3: PUBLIC INFRASTRUCTURE** - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
Total revenue generated at DE II airport	\$ 583,015	\$ 586,266	\$ 603,000	\$ 605,438	\$ 589,000
Airline revenue per enplaned passenger	\$ 9.12	\$ 9.33	\$ 8.30	\$ 8.29	\$ 9.10
Non-airline revenue per enplaned passenger	\$ 19.00	\$ 18.97	\$ 19.59	\$ 19.41	\$ 19.80
Landing Fees	\$ 2.03	\$ 2.17	\$ 2.41	\$ 2.41	\$ 2.78
Airline costs per enplaned passenger	\$ 8.40	\$ 8.79	\$ 8.30	\$ 8.30	\$ 9.60
Electrical costs for the airport system ( Sunport and DE II)	\$ 1.9M	\$ 1.8M	\$ 1.8M	\$ 1.8M	\$ 1.7M

## PRIOR YEAR ACCOMPLISHMENTS

### Projects

- Completed construction of first phase for Taxiway A and began Phase C
- Continued design and approval processes for development of the Aviation Center of Excellence (ACE)
- Continued construction of the Terminal Improvement Program, which includes restroom renovations, remodeling the Sunport Incident Command Center, renovation of the Aviation Police offices, renovation of tenant operations areas, renovation Aviation Administration Lobby and Press Room

### Sustainability

- Completed boiler replacement of the central utility plant
- Completed installation of charging stations for electric ground support equipment

### Double Eagle II

- Completed reconstruction of the public aircraft parking ramp and Taxiway A1
- Completed reconstruction of a new taxi lane bypass as well as an extension of Taxiway B to the Sam's Academy

### Information Technology

- Completed installation of four employee information kiosks for employee information
- Successful Voice Over IP phone integration and upgrade for STS growth
- Completed upgrade of the police CAD system, MobileCom, and Tracs10
- Completed Roll out of Police tablets with upgraded CAD, MobileCom and Tracs10
- Upgraded Scan Web AOA surface monitoring system. Began upgrade of the police CAD system

### Public Information

- Secured additional air service between Albuquerque and Seattle on Alaska Airlines, with service beginning on September 18, 2014
- Launched a new aviation specific website

## AVIATION

- Began the new “Canine Ambassador Program”
- Began new seasonal flight to Charlotte, North Carolina
- Boutique began air service to Silver City and Carlsbad

### Finance

- Reduced airline cost per airline passenger
- Successfully implemented Aviation A/R system with PeopleSoft

### PRIORITY OBJECTIVES

**GOAL 3: PUBLIC INFRASTRUCTURE** – THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- **OBJECTIVE 1.** Begin Terminal Improvement Program construction for Mechanical Electrical; Complete design and begin renovations for data and communications upgrades, departure and arrival level, ticketing level, and baggage claim. Provide a report to Mayor and City Council by end of FY/16.





## CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,733	1,947	1,982	1,942	1,423	(524)
OPERATING	130	177	205	209	139	(38)
CAPITAL	0	0	0	0	0	0
TRANSFERS	29	29	29	29	36	6
GRANTS	278	0	0	0	0	0
<b>TOTAL</b>	<b>2,170</b>	<b>2,154</b>	<b>2,217</b>	<b>2,181</b>	<b>1,598</b>	<b>(556)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>14</b>	<b>(7)</b>

### BUDGET HIGHLIGHTS

The approved FY/16 General Fund budget is \$1.6 million, a decrease of 25.8% or \$556 thousand below the FY/15 original budget. The decrease is due primarily to moving the independent review office with a reduction of \$610 thousand including seven full-time positions to a new City department, Civilian Police Oversight Agency. A City ordinance was passed requiring the new department maintain independence from City Administration and City Council.

Technical adjustments include an increase of \$45 thousand in personnel cost due in part to the wage adjustment in FY/15. Internal service costs associated with risk, fleet and communications increased by \$10 thousand.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
CA-Chief Admin Officer Program	1,876	2,154	2,217	2,181	1,598	(556)
<b>TOTAL GENERAL FUND - 110</b>	<b>1,876</b>	<b>2,154</b>	<b>2,217</b>	<b>2,181</b>	<b>1,598</b>	<b>(556)</b>
<b>OPERATING GRANTS FUND 265</b>						
Office of Emergency Management Grants	294	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>2,170</b>	<b>2,154</b>	<b>2,217</b>	<b>2,181</b>	<b>1,598</b>	<b>(556)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>2,170</b>	<b>2,154</b>	<b>2,217</b>	<b>2,181</b>	<b>1,598</b>	<b>(556)</b>

## CITY SUPPORT

City Support functions as a division of City government that operates as a virtual department made up of a number of diverse city-wide financial programs. The department does not have a director or positions, although it does house appropriations in the General Fund for salaries and benefits in the early retirement program strategy. Appropriations for debt service payments and city match funds for operating grants are also included here.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	7,699	7,000	7,000	6,000	6,300	(700)
OPERATING	125,659	74,652	80,846	80,945	80,778	6,126
CAPITAL	0	0	0	0	0	0
TRANSFERS	13,116	10,132	12,081	12,081	5,634	(4,498)
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>146,475</b>	<b>91,784</b>	<b>99,927</b>	<b>99,026</b>	<b>92,712</b>	<b>928</b>

### BUDGET HIGHLIGHTS

The approved General Fund FY/16 budget for City Support is \$23.2 million, a 17.3% decrease from the FY/15 original budget of \$28.1 million.

The FY/16 approved budget for City Support includes the deletion of a transfer to the Hospitality Tax Fund as estimated fees are sufficient to cover the FY/16 debt. The one-time transfers to the Capital Acquisition Fund and the Fleet Management Fund are decreased by \$3.9 million. The transfer to the Vehicle/Computer Replacement Fund is decreased by \$500 thousand and the appropriation for the Early Retirement Program is decreased by \$700 thousand. The transfer to the Sales Tax Refunding Debt Service Fund increases by \$310 thousand for current obligations. The transfers to the Operating Grants Fund and the Refuse Disposal Operating Fund remain at the FY/15 original budget levels. The Open and Ethical appropriation increases by nine thousand to account for the 1% of the approved General Fund appropriation.

FY/16 approved funding for the Sales Tax Debt Service Fund is \$17.1 million. This is an increase of \$3.6 million above the FY/15 original budget of \$13.6 million.

Approved funding for the FY/16 General Obligation Bond Debt Service Fund is \$62.5 million.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
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#### PROGRAM STRATEGY SUMMARY BY FUND:

##### GENERAL FUND - 110

CI-Joint Comm on Intergovt	160	158	158	158	158	0
CI-Dues and Memberships	416	434	434	445	446	12
CI-Early Retirement Program	7,572	7,000	7,000	6,000	6,300	(700)
CI-GF Trsf to Op Grants Fund	5,822	5,250	5,399	5,399	5,250	0
CI-GF Trsf to Sales Tax Fund	5,165	9,867	7,324	7,324	10,177	310
CI-GF Trsf to Solid Waste Ops	0	384	384	384	384	0
CI-Trsf to Veh/Comp Replace	2,000	500	500	500	0	(500)
CI-GF Transfer to CIP Fund	4,086	3,825	5,625	5,625	0	(3,825)
CI-GF Trfr to Lodge/Hospitality	167	113	113	113	0	(113)
CI-Open & Ethical Elections	481	496	496	496	505	9
CI-GF Trsf to Emp Insurance	875	0	0	0	0	0
CI-GF Trsf to Fleet Management	0	60	60	60	0	(60)
CI-GF Trsf to Housing	350	0	0	0	0	0
CI-Mesa Del Sol Program	0	0	668	667	0	0
CI-Downtown Clean and Save Svc	0	0	400	400	0	0
<b>TOTAL GENERAL FUND - 110</b>	<b>27,094</b>	<b>28,087</b>	<b>28,561</b>	<b>27,571</b>	<b>23,220</b>	<b>(4,867)</b>

## CITY SUPPORT

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b><u>SALES TAX DEBT SERVICE FUND - 405</u></b>						
CI-Sales Tax Debt Svc	48,819	13,560	14,052	14,008	17,137	3,577
<b><u>GO BOND DEBT SERVICE FUND - 415</u></b>						
CI-GO Bond Debt Svc	75,727	60,004	64,638	64,771	62,532	2,528
<b>TOTAL APPROPRIATIONS</b>	<b>151,640</b>	<b>101,651</b>	<b>107,251</b>	<b>106,350</b>	<b>102,889</b>	<b>1,238</b>
Intradepartmental Adjustments	5,165	9,867	7,324	7,324	10,177	310
<b>NET APPROPRIATIONS</b>	<b><u>146,475</u></b>	<b><u>91,784</u></b>	<b><u>99,927</u></b>	<b><u>99,026</u></b>	<b><u>92,712</u></b>	<b><u>928</u></b>

## CIVILIAN POLICE OVERSIGHT AGENCY

The Civilian Police Oversight Agency (CPOA) receives and investigates complaints and compliments about the Albuquerque Police Department from community members. The CPOA also reviews APD practices and policies in order to makes policy recommendations to the Chief of Police, the Mayor and City Council. City Ordinance mandates that the CPOA function as independently as possible from City Administration and City Council in order to carry out the Agency's mission free of any perceived or actual bias. The CPOA seeks to foster and perpetuate policing policies and practices that effectively maintain social order and which at the same time foster mutual trust and cooperation between police and community members.

### MISSION:

The mission of the Civilian Police Oversight Agency (CPOA) is to provide a means for receiving complaints and compliments about Albuquerque Police Department (APD) employees; to conduct prompt, impartial, and fair investigation of all complaints from the community against APD; and to provide for community participation in setting and reviewing APD policies, practices, and procedures.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	0	0	0	0	701	701
OPERATING	0	0	0	0	304	304
CAPITAL	0	0	0	0	0	0
TRANSFERS	0	0	0	0	0	0
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,005</b>	<b>1,005</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>8</b>

### BUDGET HIGHLIGHTS

Civilian Police Oversight Agency is a new department in FY/16. The Independent Review Office was transferred from the Chief Administrative Officer department in FY/16 including funding of \$610 thousand and seven full-time positions. The approved FY/16 General Fund budget is \$1 million.

The approved budget includes \$81 thousand for a new full-time position, a community outreach administrator and nine thousand for operating expense. This position is required by the department of justice (DOJ) and City ordinance to assist CPOA solicit public input from broad segments of the community. This position will assist in building relationships between community members and APD. Funding of \$203 thousand is included for training and outside counsel as required by the DOJ and City ordinance to maintain autonomy and independence from the executive and legislative branch of City government. Also, funding of \$51 thousand is included for travel and general operating expense for staff and the police oversight board (POB) to attend conferences and workshops relating to police oversight. It is also for contractual staff, to be used on an as needed basis, to proof and review all required reports produced to the highest professional standard.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
CP-Civilian Police Oversight Agency	0	0	0	0	1,005	1,005
<b>TOTAL APPROPRIATIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,005</b>	<b>1,005</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,005</b>	<b>1,005</b>

## COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.



The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	2,173	2,589	2,625	2,328	2,637	48
OPERATING	438	644	872	1,070	647	3
CAPITAL	0	0	0	0	0	0
TRANSFERS	115	374	374	374	262	(113)
GRANTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>2,726</b>	<b>3,607</b>	<b>3,871</b>	<b>3,773</b>	<b>3,545</b>	<b>(62)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>0</b>

### BUDGET HIGHLIGHTS

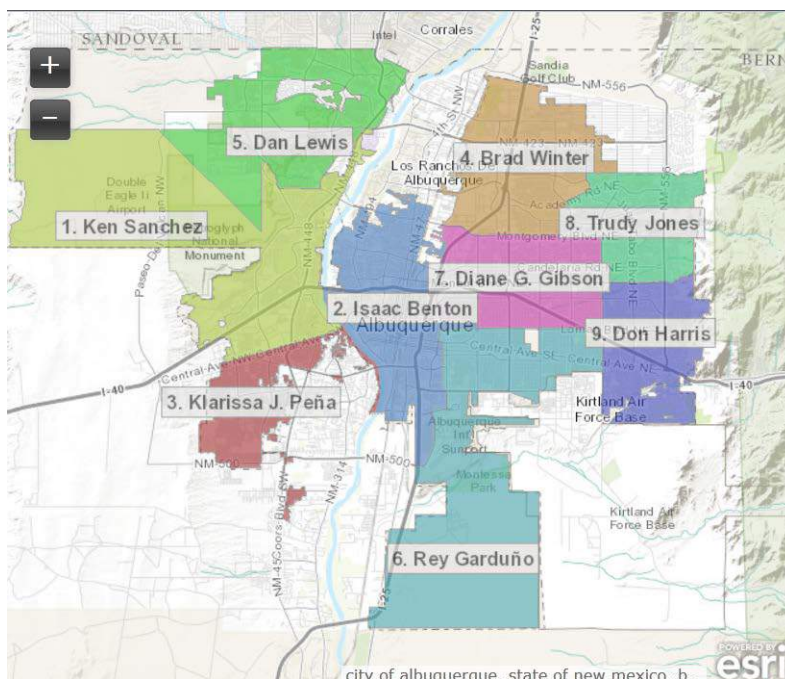
The FY/16 approved General Fund budget is \$3.5 million, a decrease of 1.7% or \$62 thousand below the FY/15 original budget. Technical adjustments include an increase of \$48 thousand in personnel cost due in part to the wage adjustment in FY/15. Internal service costs associated with risk, fleet and communications decreased by \$110 thousand.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
CL-Council Services Program	2,726	3,607	3,871	3,773	3,545	(62)
<b>TOTAL GENERAL FUND - 110</b>	<b>2,726</b>	<b>3,607</b>	<b>3,871</b>	<b>3,773</b>	<b>3,545</b>	<b>(62)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>2,726</b>	<b>3,607</b>	<b>3,871</b>	<b>3,773</b>	<b>3,545</b>	<b>(62)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>2,726</b>	<b>3,607</b>	<b>3,871</b>	<b>3,773</b>	<b>3,545</b>	<b>(62)</b>

# COUNCIL SERVICES

## PRIOR YEAR ACCOMPLISHMENTS

- Provided \$200,000 of Local Economic Development Act (LEDA) funding to Canon Information Technology Services and RiskSense Inc. to foster, promote and enhance local economic development efforts and provide job growth and career opportunities for City residents.
- Established the Americans with Disabilities Act Advisory Council (ADA Council) to provide advice to the Mayor and City Council in support of the civil rights of persons with disabilities.
- Amended the City's purchasing ordinance to provide for a 5% vendor preference to companies who demonstrate gender pay equity.
- Authorized the sale of \$45 million of GRT revenue bonds for the following capital projects: International District Library, Regional Sports Complex, Route 66 Visitors' Center, Bus Rapid Transit project, Local Economic Development Act (LEDA) projects, Manzano Mesa Sports Complex, and Los Altos Park and Pool improvements.
- Adopted and amended a revised Police Oversight Ordinance, establishing the Civilian Police Oversight Agency (CPOA) and the Police Oversight Board (POB).
- Adopted the Bikeways and Trails Facility Plan to ensure a well-connected, enjoyable, and safe non-motorized transportation and recreation system throughout the metropolitan area.
- Approved a ballot question for the October 6, 2015 Municipal election that if passed, would require the City Council's advice and consent for the appointment of the Albuquerque Police and Fire Chiefs.
- Amended the Energy Conservation Ordinance to allow the 3% for Energy Conservation funds to be used for the purchase and installation of renewable energy systems on City facilities.
- Dedicated and named the Central and Unser Library as the Patrick J. Baca Library.
- Commissioned a study of retired police officers to further understand the reasons for officer retirement.
- Commissioned a comparative survey of the salaries of ABQ Ride motorcoach operators and sunvan chauffeurs.
- Designated a portion of the Tijeras Arroyo as a Bio Zone Preserve and adopted a Rank II Plan for its management.
- Amended the Volcano Heights Sector Development Plan and Westside Strategic Plan to update the Volcano Mesa road network, recognize the Volcano Heights Major Activity Center, and designate a neighborhood activity center in Volcano Cliffs.





## CULTURAL SERVICES

The Cultural Services Department is comprised of eight divisions. The Albuquerque Biological Park (BioPark) operates the Rio Grande Zoo, the Aquarium, the Botanic Gardens and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of Albuquerque and New Mexico's cultural life. The City has a public-private partnership with Explora Science Center Museum that provides interactive displays to educate and intrigue people of all ages about science, art, culture, and technology. The Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of ballooning. The Albuquerque/Bernalillo County library system provides reading and research materials as well as access to electronically transferred information through 18 locations. The community events division operates the KiMo Theatre and the South Broadway Cultural Center providing stages for the interaction of performers, artists, and audiences and organizes large and small outdoor, multi-cultural gatherings throughout the City including Old Town. The Public Art Enhancement Program manages the 1% for Art Program, the Urban Enhancement Trust Fund program and the Arts & Cultural Districts program. Strategic support provides central services, media resources, including operation of the local government access channel, and promotion/marketing for the department.



### MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich city life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	18,264	20,975	21,308	19,952	21,806	831
OPERATING	13,640	12,693	12,819	14,150	12,433	(260)
CAPITAL	140	25	25	6	0	(25)
TRANSFERS	1,558	1,095	1,095	1,071	1,259	164
GRANTS/PROJECTS	4,290	4,237	4,237	3,291	3,540	(697)
<b>TOTAL</b>	<b>37,892</b>	<b>39,024</b>	<b>39,483</b>	<b>38,470</b>	<b>39,038</b>	<b>14</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>317</b>	<b>335</b>	<b>335</b>	<b>335</b>	<b>333</b>	<b>(2)</b>

### **BUDGET HIGHLIGHTS**

The FY/16 approved General Fund budget for the Cultural Services Department of \$35.5 million reflects an increase of 2%, or \$710 thousand over the FY/15 original budget.

The new library at Central and Unser, the new history exhibit at the Museum and an Insectarium and Desert Rose Garden at the Zoo all opened in FY/15. In addition to the new library opening, the Westgate & Alamosa libraries will remain open in FY/16 and are funded at a total of \$467 thousand. One-time funding of \$682 thousand is included for support of various cultural events and facilities across the City. The department realized a total decrease of two full-time positions in the FY/16 budget.

#### **Culture and Recreation Projects Fund**

The Culture and Recreation Projects Fund includes appropriations of \$1.1 million dollars designated to the library, museum, community events and balloon museum, a decrease of \$936 thousand from the FY/15 original budget. Revenue is estimated to decrease by \$936 thousand for this this fund.

#### **The Albuquerque BioPark Project Fund**

The Albuquerque BioPark Project Fund is appropriated \$2.3 million for projects in FY/16, which is an increase of \$200 thousand over the FY/15 original budget.

## CULTURAL SERVICES

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
CS-Strategic Support	1,553	1,600	1,620	1,576	1,644	44
CS-Community Events	2,531	3,041	3,185	3,185	3,080	39
CS-Museum	2,943	3,071	3,101	3,096	3,049	(22)
CS-Public Library	10,727	11,170	11,313	11,301	11,896	726
CS-CIP Library	63	63	64	63	64	1
CS-Biological Park	12,775	12,967	13,073	13,083	13,005	38
CS-CIP Bio Park	312	87	90	89	90	3
CS-Explora	1,438	1,438	1,438	1,438	1,438	0
CS-Museum-Balloon	991	1,079	1,085	1,084	952	(127)
CS-Public Arts Urban Enhancem	269	269	275	262	277	8
<b>TOTAL GENERAL FUND - 110</b>	<b>33,602</b>	<b>34,785</b>	<b>35,244</b>	<b>35,176</b>	<b>35,495</b>	<b>710</b>
<b><u>CULTURE AND REC PROJECT FUND - 225</u></b>						
Project Program (225) - Cultural Svcs	2,059	2,087	2,087	1,391	1,151	(936)
<b><u>ALBUQUERQUE BIO PARK PROJECTS FUND - 235</u></b>						
Project Program (235) - Cultural Svcs	2,171	2,100	2,100	1,850	2,300	200
<b><u>OPERATING GRANTS FUND 265</u></b>						
Project Program (265) - Cultural Svcs	60	52	52	52	92	40
<b>TOTAL APPROPRIATIONS</b>	<b>37,892</b>	<b>39,024</b>	<b>39,483</b>	<b>38,469</b>	<b>39,038</b>	<b>14</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>37,892</b>	<b>39,024</b>	<b>39,483</b>	<b>38,469</b>	<b>39,038</b>	<b>14</b>

### REVENUE

Cultural Services is a diverse department with revenue generated at various venues. Overall, revenue in FY16 is expected to decrease by \$112 thousand from FY15 estimated actuals.

Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Zoo Admissions-Taxable	2,510	2,529	2,529	2,529	0
General Fund Admissions - Aquarium & Grdns	1,558	1,661	1,661	1,661	0
General Fund Chgs For Library Svc	1,758	1,493	1,493	1,493	0
General Fund Silvery Minnow-WUA	165	165	165	165	0
General Fund Museum Chgs	120	143	126	128	(15)
General Fund Contrib- Bernalillo-Shared Ops	42	68	75	75	7
General Fund Old Town Daily Vendor Fee	60	65	65	65	0
General Fund Zoo Rental Fees	50	50	50	50	0
General Fund Zoo Education Programs	32	40	40	40	0
General Fund Bio Park Events	6	11	9	9	(2)
General Fund Rental Of City Property	32	1	1	1	0
General Fund Grants - NM Dept Of Finance	0	102	0	0	(102)
General Fund Contributions And Donations	20	0	0	0	0



# CULTURAL SERVICES

## PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Residents are literate and educated.</i>					
Circulation rate per borrower	17	12.76	16	11.41	13
Circulation rate per capita (Bernalillo County)	6	6.03	6	6.06	6
# library visits	2,280,645	2,180,073	1,950,000	2,114,952	2,100,000
Total Circulation of Library Materials	4,030,637	3,996,001	4,000,000	4,017,996	4,000,000
Cost per circulation	\$3.17	\$2.66	\$3.19	\$2.64	\$2.79
# cardholders (as a % of Bernalillo County population)	36%	47%	37%	53%	50%
# people attending all library programs and events	108,099	131,263	105,000	114,500	110,000
# holds filled	506,181	512,880	500,000	516,017	500,000
# total information questions	973,793	893,331	950,000	870,536	850,000
# e-books & e-videos & e-audiobooks downloaded	224,787	335,520	300,000	429,704	350,000
# of volunteer hours	9,574	13,485	10,000	19,872	13,000

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - All students graduate and are ready for work, life or school.</i>					
# people (children & families) enrolled in Summer Reading	16,766	16,258	22,000	16,258	16,800
# early childhood literacy participants (Grant funded)	750	803	1,000	304	1,000
# homework database sessions	2,971	2,519	2,500	2,361	0

**GOAL 3: PUBLIC INFRASTRUCTURE** - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - High speed internet is accessible and affordable throughout the community.</i>					
# library website hits	17,115,529	16,463,498	16,750,000	14,427,250	16,000,000
# computer use questions	127,137	126,489	126,000	120,745	120,000
# computer sessions	801,750	854,387	750,000	793,999	850,000
# research database uses (# of databases vary based on funding)	548,347	638,060	525,000	955,425	600,000
# library information technology devices maintained	2,350	2,400	2,400	2,475	2,570

**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT** - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained.</i>					
# developed acres maintained by gardeners at the Botanic Gardens	81	86	86	86	86
# Tingley acres maintained	32	32	32	32	32
# Tingley Beach visitors (estimated)	212,000	110,000	220,000	300,000	220,000

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - Protect Albuquerque's natural environments - its mountains, river, Bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
BioPark annual attendance	1,238,245	1,210,000	1,200,000	1,213,568	1,230,000
# of animals per zookeeper	30	30	32	34	32
# of animals (amphibians, reptiles, birds, mammals)	1,218	1,241	1,242	1,000	1,253
# events booked at BioPark	156	210	220	224	250
# students/adults admitted	68,100	76,000	70,000	81,324	76,000
# animals at the Aquarium	13,181	13,484	13,307	10,956	13,400
# animal species at the Aquarium	437	439	441	395	445

## CULTURAL SERVICES

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
# education events at the BioPark	178	272	200	279	250
# education interactions on-site	320,000	414,155	350,000	423,508	400,000
# education interactions off-site (includes Zoo-to-You Van that travels to every County within the State of New Mexico)	69,684	63,663	65,000	54,033	65,000
# volunteers per year	596	649	630	633	650
# volunteer hours per year	31,234	30,512	32,000	38,730	32,000
# Zoo Music & Summer Night Concerts attendance	40,722	38,000	40,000	32,386	42,000
# eggs produced by artificial spawning	245,900	200,000	200,000	175,000	200,000
# fish tagged and released	52,090	0	50,000	26,000	50,000
# fish maintained at BioPark	58,000	15,000	50,000	25,000	25,000

**GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT** - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Residents participate in Albuquerque's arts and cultures.</i>					
Total onsite attendance	92,340	96,321	100,000	114,000	100,00
Total student field trip visitors (onsite)	4,972	5,000	5,500	5,165	6,000
KiMo- # of rentals to performing arts agencies	78	94	100	115	110
KiMo- Attendance at rentals	32,382	30,260	37,500	33,638	40,000
KiMo - # of City sponsored KiMo events	59	55	50	56	60
KiMo-# of Cinema at the KiMo events	111	111	100	106	110
KiMo - Attendance at Cinema at the KiMo events	5,722	7,456	10,000	3,216	10,000
KiMo - # of tickets sold to events held at KiMo	38,119	35,185	45,000	37,607	38,000
Old Town- # of Artisans vending 365 days per year	5,450	5,400	5,400	5,400	5,400
South Broadway Cultural Center (SBCC)- # of rentals of auditorium	60	50	50	71	70
South Broadway Cultural Center- # of public entering venue	65,000	75,000	70,000	92,126	72,000
South Broadway Cultural Center- attendance at rentals of auditorium	12,000	20,000	12,000	10,128	13,000
South Broadway Cultural Center- # of events in multi-purpose room	120	150	200	1,249	225
SBCC- # of visual artists participating in gallery exhibits	300	300	300	300	300
SBCC- # of participants attending art receptions	2,800	3,500	3,500	4775	5,000
Special Events- # of events implemented	25	24	21	21	20
Special Events- Attendance Summerfest	47,000	72,500	66,000	72,000	70,000
Special Events- Attendance Twinkle Light Parade	40,000	45,000	40,000	30,000	30,000
Special Events- Attendance Memorial Day ceremonies	2,200	2,500	2,500	2,500	2,500
Special Events- Attendance Freedom Fourth	50,000	50,000	60,000	60,000	60,000
Special Events- # of SE permits obtained through one-stop process	196	200	200	250	200
Attendance at The Albuquerque Museum*	121,000	112,115	120,000	114,500	120,000
# of Children visiting The Albuquerque Museum	13,812	12,559	14,000	15,600	14,000
# Seniors visiting The Albuquerque Museum	17,425	17,234	20,000	20,300	21,000
School students in groups visiting The Albuquerque Museum	7,152	9,425	7,500	6,950	8,250
Percentage of visitors from Albuquerque Metro area	64%	62%	60%	67%	63%
Number of service requests to photo archives	250	274	320	435	350
Albuquerque Museum attendance for special events, performances, programs	29,938	35,112	35,000	32,000	35,000
Instructional hours provided for workshops in art and history	808	540	500	510	500
Attendance at Casa San Ysidro	7,587	9,433	9,000	9,100	9,700
# of Public Artworks Initiated (1% for Art)	15	19	15	13	10
# of Public Artworks Completed (1% for Art)	12	19	10	10	12
# of Public Artworks Conserved (1% for Art)	37	53	20	24	30
# of arts organizations funded (UETF)	29	29	29	29	36
# of temporary artworks approved (Either/Both)	0	7	5	4	7
# of partnership w/ arts and cultural organizations (Either/Both)	9	10	4	5	5
# of education/outreach activities for public art (i.e. lectures/videos)	28	16	20	47	20
# of artists/art orgs receiving technical training	25	0	0	25	25

## CULTURAL SERVICES

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
# of brochures, flyers, leaflets printed/distributed	520,000	100,000	125,000	150,000	125,000
# of advertisements placed (FY12 includes ads for Centennial)	290	400	250	250	250
# of remote and customized programs produced	165	175	175	175	175
# of hours of staff hours producing programming	2,100	1,500	1,500	1,500	1,500

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Relations among Albuquerque's cultures and races are positive and respectful.</i>					
KiMo - # of collaborative events with cultural entities/organization	22	30	30	39	50
KiMo- attendance at collaborative events with cultural entities/organizations	4,124	3,776	3,500	6,052	5,000
Old Town- # of collaborative events with cultural entities/organizations	100	90	95	90	90
Old Town- # of community sponsored events	16	14	15	15	15
Old Town - attendance at collaborative events with cultural entities/organizations	105,000	97,500	101,000	100,000	100,000
SBCC - # of collaborative events with cultural entities/organizations	35	40	120	21	35
SBCC- attendance at collaborative events with cultural entities/organizations	3,500	3,000	5,000	6042	11,000

### PRIOR YEAR ACCOMPLISHMENTS

#### **Anderson – Abruzzo Albuquerque International Balloon Museum**

- The Anderson-Abruzzo Albuquerque International Balloon Museum continues to have more record-breaking developments. This year, an all-time record for attendance was achieved by bringing in over 114,000 people.

#### **Albuquerque Museum**

- Opened the new state of the art, “Only in Albuquerque” history exhibit that was many years in the making and replaces a 30 year old history exhibit.
- Presented “On the Map: Unfolding Albuquerque Art + Design” multi-site, a six month visual arts collaborative. The Museum was the initiating force in that collaboration which received national press attention and involved almost all of the visual arts venues in the city all working together to bring more attention to the long history of visual creativity in the Albuquerque area.



#### **BioPark**

- The ABQ BioPark received 1,277,000 visitors for FY15. This is the largest attendance ever.
- The BioPark opened the High Desert Rose Garden and the Gator Swamp Exhibit

#### **Albuquerque/Bernalillo County Libraries**

- Central and Unser Library opened April 18, 2015. ABC Libraries now serve Albuquerque and Bernalillo County with 18 branches.

#### **Community Events**

- Route 66 Summerfest in Nob Hill, highest attended Summerfest of FY15 at 40,000 attendees.
- The Renaissance Faire held in May 2015 continues to grow in attendance and popularity. This year an all adult tavern with entertainment was introduced and the Ren Faire Wear fashion show.

#### **Public Arts**

- Installed over 130 individual works of art at the Albuquerque Convention Center as part of the \$22 million remodel.

# CULTURAL SERVICES

## PRIORITY OBJECTIVES

**GOAL 7: COMMUNITY and CULTURAL ENGAGEMENT** – RESIDENTS ARE ENGAGED IN ALBUQUERQUE'S COMMUNITY AND CULTURE.

- OBJECTIVE 1. The Albuquerque Museum will organize and present a major exhibition on Route 66 in the summer of 2016. Update Sharepoint with the status by the end of the first quarter FY/17.
- OBJECTIVE 2. Add streaming music to our digital collection by June, 2016. Submit a status report to the Mayor and City Council by the end of FY/16.
- OBJECTIVE 3. The Cultural Services Department shall provide a performance and attendance report for all City Libraries for the calendar year 2015. Submit the final report to the City Council by the end of the third quarter of FY/16.
- OBJECTIVE 4. The Cultural Services Department will perform a feasibility study to determine the economic benefits of holding a major regional folk festival in Albuquerque. Submit a feasibility study report to the City Council by the end of the third quarter FY/16.



## ECONOMIC DEVELOPMENT

The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the economic development division, the film and music offices, the international trade division, the management of contracts for tourism and the Albuquerque Convention Center and a new program for FY15, economic development investments.



### Mission

Develop a more diversified and vital economy through the expansion and retention of businesses; develop appropriate industry clusters and recruit target industries; and assist new business start-ups, and promote the film and music industries. The department supports the tourism and hospitality industries through collaboration and oversight of the City's contractors. The department also fosters international trade efforts and increased international business opportunities for Albuquerque companies.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	765	908	923	852	956	48
OPERATING	2,067	3,580	3,612	3,651	3,379	(201)
CAPITAL	0	0	0	23	0	0
TRANSFERS	1,405	164	164	164	134	(29)
GRANTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>4,238</b>	<b>4,651</b>	<b>4,698</b>	<b>4,690</b>	<b>4,469</b>	<b>(182)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>8</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The FY16 approved budget for the Economic Development Department is \$4.5 million, a \$182 thousand or 3.9% decrease from the FY15 original budget. Technical adjustments in FY16 include a decrease of \$1.4 million one-time funding for economic investments. Other adjustments include an increase of \$48 thousand in personnel cost due in part to the wage adjustment in FY15. Internal service costs associated with risk, fleet and communications decreased by \$24 thousand.

The approved budget includes the following non-recurring funding: \$910 thousand for economic development investments to continue focusing on strategies and projects to realize short and long term economic development growth and industry diversification for the City and the state, \$25 for the local food growers program, \$60 thousand for the Nob Hill Main Street Revitalization, \$25 thousand for STEPS, and \$20 thousand for Think Big. Funding of \$25 thousand continues for a second year of hosting the Municipal League conference.



The contract for SMG, the convention center management company, was also increased by an additional \$205 thousand bringing the total contract to \$945 thousand.

The FY16 approved budget personnel count for the department is nine.

## ECONOMIC DEVELOPMENT

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<b>GENERAL FUND - 110</b>						
ED-Economic Development	1,293	1,690	1,710	1,709	1,307	(383)
ED-International Trade Program	69	55	80	80	55	0
ED-Trsf to Parking Fund	1,196	0	0	0	0	0
ED-Convention Center	1,680	1,881	1,883	1,879	2,080	199
ED-Econ Dev Investment	0	1,025	1,025	1,022	1,027	2
<b>TOTAL GENERAL FUND - 110</b>	<b>4,238</b>	<b>4,651</b>	<b>4,698</b>	<b>4,690</b>	<b>4,469</b>	<b>(182)</b>

### PERFORMANCE MEASURES

**GOAL 6: ECONOMIC VITALITY** - The community supports a vital, diverse, and sustainable economy.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - The economy is vital, prosperous, and consistent with local and regional resources.</i>					
Quality of Service rating event coordinator above average	100%	100%	90%	100%	90%
Quality of Service rating food and beverage above average	100%	100%	90%	96%	90%
Event evaluation rating overall cooperation as above average	100%	100%	90%	97%	90%
Users rating facility cleanliness above average or excellent	100%	100%	90%	97%	90%
Users rating facility conditions above average or excellent	100%	100%	85%	88%	85%
% of total events booked by contractor	93%	93%	75%	87%	75%
# film leads	377	487	500	478	500
# film festivals and premiers	22	22	15	26	15
# attendees at film festivals and premiers	5,683	7,520	7,500	9,245	7,500
Film and media expenditures in local economy (\$ millions)	121.0	93.5	100	75	100
# Industrial Revenue Bonds applicants supported	1	1	3	0	3
# citizens supported through job resource initiatives	1,100	900	2,000	0	2,000
State job training funds awarded	\$2.9 M	\$5.6 M	\$1.5 M	\$6.1 M	\$1.5 M
# existing small businesses assisted by AED and EDD	268	312	300	282	300
# of events supported	15	28	15	32	15
# of inbound trade missions hosted	1	4	4	11	4
# of business delegations and foreign direct investment opportunities attracted via marketing initiatives	8	2	5	0	5
# of international business contacts maintained and developed	0	49	75	58	50
Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Entrepreneurs and businesses of all sizes develop and prosper.</i>					
# existing small businesses assisted by AED	121	239	85	147	85
Increase in payroll at businesses assisted	\$9.75 M	\$13.7 M	\$6 M	\$35.07 M	\$6 M
# economic base business expansions	16	56	14	35	14
# employees at expanded businesses	334	403	300	920	300
# of partnerships developed	1	10	5	20	10
# of local companies assisted	8	18	10	26	15
# of leads distributed	0	10	10	4	10
# of country specific international trade seminars supported	0	3	5	5	4

## ECONOMIC DEVELOPMENT

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - The economy is diverse and broad-based.</i>					
# of consultations for new-to-export, ready-to-export, & exporting companies	4	5	10	26	15
# of international trade development seminars supported	1	2	3	6	4
Attendance at international trade development seminars	2	3	3	7	4

### PRIOR YEAR ACCOMPLISHMENTS

- Flagship Foods- California-based Flagship Food Group announced that Albuquerque will be its new headquarters for manufacturing and food distribution, bringing 300 jobs to the area. The company intends to hire 125 people immediately.
- Comcast- Comcast is expanding operations here for its English / Spanish bilingual customer service center. They began hiring in January and should reach 450 jobs by the end of the summer.
- United Poly Systems, a Missouri-based pipe manufacturer, is locating in Albuquerque and creating 35 new jobs to Mesa del Sol development.
- New Mexico Food Distributors, a longtime New Mexico food producer and distributor, is expanding by 80 employees. New Mexico Food Distributors will receive \$375,000 from the state, county and city (\$125,000 each) for the expansion.
- Moilina Healthcare announced an expansion of 300 new jobs in the Healthcare Services sector. They also relocated to downtown Albuquerque.
- RiskSense (formerly CAaNES), an ABQ-headquartered cybersecurity firm, is expanding by 40 new positions by using the state's JTIP program.
- Samba Safety also announced an expansion with approximately 30 new positions that will average between \$60,000 - \$100,000 per year.
- Epicenter @ Innovation Central was launched. The center — in a two-story, 13,500-square-foot building that previously housed Noon Day Ministries — now operates as an open community space that offers programs and resources to promote entrepreneurship.
- The Film industry in Albuquerque is thriving. The direct spend to the greater ABQ area from the film industry was over one hundred million dollars in the calendar year 2014. Since the film incentives passed in 2002, close to a billion dollars of direct spend has come to the greater ABQ area. From 2011 to 2014 there has been a 69% increase in filming days permitted.
- In August, 2014, New Mexico opened The New Mexico Trade and Higher Education Center of Mexico City. This first of its kind partnership between a state, its largest city, and flagship university will play a crucial role in New Mexico's future as the next major trade corridor between the United States and the Republic of Mexico.
- Albuquerque was ranked an American City of the Future for Foreign Investment by FDi Magazine when compared to cities throughout the western hemisphere based upon: economic potential, human resources, cost effectiveness, infrastructure and business friendliness.



## ECONOMIC DEVELOPMENT

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<b><i>PRIORITY OBJECTIVES</i></b>
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**GOAL 6: ECONOMIC VITALITY** – THE COMMUNITY SUPPORTS A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY.

- OBJECTIVE 1. Implement the "Epicenter" project for entrepreneurs; sign lease agreement with UNM, initiate programming, obtain anchor tenants. Update Sharepoint with the status by the end of the second quarter of FY/16.
- OBJECTIVE 2. Successfully launch the Innovation Central/Sourcelink website to promote the entrepreneurial ecosystem. Update Sharepoint with the status by the end of the second quarter of FY/16.
- OBJECTIVE 3. Strengthen convention and visitor services through effective RFP process. Update Sharepoint with the status by the end of the third quarter of FY/16.
- OBJECTIVE 4. Develop Albuquerque's Creative Industries; implement Creative StartUps and CreateABQ projects, continue development of Film and Music industries. Update Sharepoint with the status by the end of the third quarter of FY/16.
- OBJECTIVE 5. Develop strategies for a transportation hub/logistics center/inland port to support international trade. Update Sharepoint with the status by the end of the second quarter of FY/16.
- OBJECTIVE 6. Implement "Entrepreneurial Mindset Training" for up to 100 City employees, in conjunction with CNM and Kauffman Institute. Update Sharepoint with the status by the end of the second quarter of FY/16.



## ENVIRONMENTAL HEALTH



The Environmental Health Department is the health authority for the City of Albuquerque endeavoring to provide a leadership role in improving the health and well-being of all its citizens through a variety of programs. The consumer health protection program provides services such as restaurant inspections, the environmental services program performs functions that monitor ground water, and the urban biology program works to prevent disease through activities related to mosquito control and other diseases transmitted by insects and rodents. The department also protects the environment and the health and safety of Albuquerque area citizens through regional air and groundwater monitoring, and landfill remediation. In its efforts to promote public health the department cultivates partnerships with citizens, community groups and businesses. To accomplish its mission, the department also conducts activities in public information, planning, plan review, standards, regulation review and development, compliance assistance, enforcement, inspection, surveillance, analysis, response to complaints, investigation and environmental remediation.

### MISSION

To responsively and professionally serve the people of Albuquerque by promoting and protecting public health, by preventing disease, and by preserving the integrity and quality of our environment through sustainable resource management and responsible stewardship.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	3,998	4,530	4,619	4,595	4,770	240
OPERATING	897	997	1,000	866	971	(26)
CAPITAL	44	0	0	0	0	0
TRANSFERS	399	413	413	413	683	270
GRANTS	1,966	2,317	2,317	2,317	1,956	(361)
<b>TOTAL</b>	<b>7,303</b>	<b>8,257</b>	<b>8,349</b>	<b>8,191</b>	<b>8,380</b>	<b>123</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>73</b>	<b>74</b>	<b>74</b>	<b>75</b>	<b>75</b>	<b>1</b>

### BUDGET HIGHLIGHTS

#### General Fund

The FY/16 approved General Fund budget for Environmental Health is \$3 million, an increase of 6.3% or \$176 thousand from the FY/15 original budget. The increase was due in part to the mid-year creation of two positions; an environmental health tech and an environmental health tech II. The General Fund position count is 29.



Technical adjustments include an increase of \$200 thousand in personnel costs. Internal service costs associated with risk assessment, fleet and network increased by \$23 thousand. Contractual costs were decreased by \$49 thousand to offset some of the cost of the new positions.

#### Air Quality Fund

The FY/16 approved budget for the Air Quality Fund is \$3.4 million dollars, an increase of 10% or \$306 thousand from the FY/15 original budget.

The FY/16 budget includes a \$38 thousand increase in personnel costs, an increase of \$22 thousand in telephone costs, and an increase of \$245 thousand in an indirect overhead transfer to the General Fund. The total FY/16 approved position count in Air Quality is 29.

#### Operating Grants

The FY/16 operating grants budget for the department totals \$2 million and includes an air pollution control grant for \$1.8 million and a particulate matter grant for \$129 thousand. Indirect overhead is \$59 thousand. The total grant funded position count is 17.

## ENVIRONMENTAL HEALTH

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
EH-Consumer Health	1,032	1,103	1,126	1,126	1,146	43
EH-Environmental Svcs	561	582	591	591	635	53
EH-Urban Biology	443	498	504	487	514	16
EH-Strategic Support	639	627	641	658	691	64
<b>TOTAL GENERAL FUND - 110</b>	<b>2,675</b>	<b>2,810</b>	<b>2,862</b>	<b>2,862</b>	<b>2,986</b>	<b>176</b>
<b><u>AIR QUALITY FUND 242</u></b>						
EH-Oper Permits Program 242	588	625	636	636	648	22
EH-EPA Title V Div	444	706	715	715	736	29
EH-Dust Permits	193	241	245	245	261	20
EH-Vehicle Pollution Management	1,183	1,323	1,340	1,182	1,313	(10)
EH-Air-Trsf to General Fund	209	177	177	177	422	245
<b>TOTAL AIR QUALITY FUND - 242</b>	<b>2,617</b>	<b>3,073</b>	<b>3,113</b>	<b>2,955</b>	<b>3,379</b>	<b>306</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Project Program (265) - Environmental Health	2,011	2,374	2,374	2,374	2,015	(359)
<b>TOTAL OPERATING GRANTS FUND - 265</b>	<b>2,011</b>	<b>2,374</b>	<b>2,374</b>	<b>2,374</b>	<b>2,015</b>	<b>(359)</b>
<b><u>ARRA GRANTS FUND - 266</u></b>						
Project Program (266) - Environmental Health	0	0	0	0	0	0
<b>TOTAL ARRA GRANTS FUND - 266</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL APPROPRIATIONS</b>	<b>7,303</b>	<b>8,257</b>	<b>8,349</b>	<b>8,191</b>	<b>8,380</b>	<b>123</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>7,303</b>	<b>8,257</b>	<b>8,349</b>	<b>8,191</b>	<b>8,380</b>	<b>123</b>

### REVENUE

General Fund revenues are budgeted at \$1.8 million for FY/16, the same as the FY/15 original budget. Air Quality Fund FY/16 revenues are budgeted at three million dollars, the same level as the FY/15 original budget. A table is included to show the major revenues for both the General Fund and the Air Quality Fund.

Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Restaurant Insp Permit	1,212	1,200	1,200	1,200	0
General Fund Food Process Insp Permit	233	226	226	226	0
General Fund Swimming Pool Insp Permit	128	125	125	125	0
General Fund Swimming Pool Cert Training	11	9	9	9	0
General Fund Contrib- Bernalillo-Shared Ops	141	141	141	152	11
General Fund Air Quality Penalties	0	120	120	120	0
242 - Air Quality Fund Author Inspec Station Fee	29	25	28	25	0
242 - Air Quality Fund Certified Emiss Insp Fees	12	15	10	12	(3)
242 - Air Quality Fund Certified Paper Sales	1,043	1,146	1,148	1,146	0
242 - Air Quality Fund Operating Permits Title V	800	800	811	800	0
242 - Air Quality Fund Dust Permits	290	250	266	250	0
242 - Air Quality Fund Air Quality Permit Fees	749	750	802	750	0
242 - Air Quality Fund Asbestos Notification	70	45	20	45	0

# ENVIRONMENTAL HEALTH

## PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** – People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Residents are safe from public health risks.					
Proportion of completed inspections / required inspections	10,750/7,814	10,699/7,933	10,000/7,650	10,500/8,355	10,000/8,000
Number of mosquito control activities performed -- includes site checks, pesticide application for larvae and adult control, outreach & fish delivery	645	1,042	2,000	1,314	2,000
<b>DESIRED COMMUNITY CONDITION</b> - Residents are active and healthy.					
Proportion of complaints addressed (311 or direct contact) including mold, mildew, noise and EPI	1,400/1,400	1,658/1,658	1400/1400	2,150/2,150	1,400
# food- or water-borne health investigations	125	276	125	96	125
Number of human/veterinary cases of vector-borne or zoonotic disease Reported by calendar year in which the Fiscal Year ends (e.g. FY/11 measures are for calendar year 2011)	25	16	0	31	0
Proportion of complaints addressed (311 or direct contact)	1,502/1,502	1,225/1,225	900/900	2058/2058	1,500/1,500

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Air, water, and land are protected from pollution.					
Former City landfills in compliance with New Mexico Environment Department groundwater/solid waste quality standards	Yes	Yes	Yes	Yes	Yes
Number of groundwater samples collected	123	170	150	170	150
Gallons of groundwater treated via pump-and-treat system at Los Angeles Landfill	8,603,362	34,028,936	N/A	N/A	N/A
# of participants	13,390	N/A	N/A	N/A	N/A
# permits issued within required regulatory timetable/#permit applications *Stationary Source Permits only. Total #s need to also include fugitive dust #s.	207/214	150/150	200/200	180/181	200/200
Proportion of criteria pollutants within EPA Allowable Levels	21/21	21/21	21/21	21/21	21/21

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> – City employees are competent and well-trained to deliver city services efficiently and effectively.					
Number of compliance-assistance outreach efforts				360	100

## PRIOR YEAR ACCOMPLISHMENTS



- The Environmental Health Department implemented a compliance assistance program and conducted 360 technical assistance and outreach activities to develop collaborative relationships with the regulated community and reduce costly enforcement actions.
- 99% of all air quality permits were issued within regulatory timeframe and 98% of all air quality revenue was collected for fiscal year 2015.
- Successfully transitioned wildlife response program from Animal Welfare Department to the Environmental Health Department's Urban Biology Division.
- Provided emergency mosquito control response and technical assistance to Eddy County following late season flooding in fall 2014.

## ENVIRONMENTAL HEALTH

- Transitioned groundwater pump and treat system at Los Angeles Landfill to intermittent operations thereby reducing operating cost while continuing to meet State regulatory requirements.
- The Environmental Health Department continues to represent the Albuquerque community as stakeholders in the Kirtland Air Force Base bulk fuels facility investigation and remediation process, providing high level technical analysis and review.

### PRIORITY OBJECTIVES

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS-ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- **OBJECTIVE 1.** Environmental Health Department (EHD) will develop an attainment plan to comply with anticipated revised U.S. Environmental Protection Agency (EPA) regulations. EHD foresees Albuquerque-Bernalillo County ozone levels may exceed future revised EPA standards. The attainment plan will document steps necessary to meet the ozone standard and will include a timeline for attainment and the steps that can be taken to reach compliance. The Department will provide this plan to the Mayor and City Council by the end of 2nd Quarter, FY/16.



## FAMILY AND COMMUNITY SERVICES



The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, mental/behavioral health, homeless services, domestic violence, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention,

multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within program strategies to allow for performance measures and to align specifically to city goals and desired community conditions.

### MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	13,210	15,758	15,933	13,855	16,029	271
OPERATING	21,308	24,807	24,980	26,174	24,731	(76)
CAPITAL	16	0	0	0	0	0
TRANSFERS	3,921	1,368	1,368	1,397	1,368	0
GRANTS/PROJECTS	18,737	18,192	24,971	24,971	25,907	7,715
<b>TOTAL</b>	<b>57,191</b>	<b>60,125</b>	<b>67,252</b>	<b>66,397</b>	<b>68,035</b>	<b>7,910</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>359</b>	<b>285</b>	<b>285</b>	<b>285</b>	<b>285</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The department's approved FY/16 budget is \$68 million, nearly 13% higher than the original FY/15. The largest portion of the increase is in the grants and projects category shown above. The increase of \$7.7 million is mostly the result of a change in the way the city is accounting for pass-through funding of the Area Agency on Aging Grant. The entire grant, including the amount contracted and passed through to the Senior Affairs Department, is now reflected in FCSD's budget for FY/16. In prior years, only the portion controlled directly by FCSD was appropriated and reflected in the department's budget. By and large, the remainder of the department's budget for fiscal year 2016 is relatively flat compared to the revised budget for fiscal year 2015 after mid-year wage increases had been appropriated. FY/16 does reflect funding for a 1% wage increase for B and C series unions. General Fund appropriations for social services contracts are nearly the same as last year at \$18 million; only \$143 thousand lower as compared to FY/15. The department expects to receive an additional \$45 million from various federal and state sources to fund a variety of social service contracts and activities. The table at the end of this narrative provides a listing of the various contracts and their amounts by funding source. It should be noted that some of the federal and state funding shown in the contracts table is for multiple years.

In FY/16, the following amounts are included for social service contracts paid from the General Fund (including the public safety quarter cent tax): health and social services - \$2 million; develop affordable housing - \$2 million; provide early childhood education - \$20 thousand; provide community recreation - \$79 thousand; provide mental health services - \$2.5 million; provide emergency shelter - \$1.1 million; youth gang contracts - \$1.3 million; substance abuse treatment and prevention - \$4.4 million; provide transitional housing - \$167 thousand; supportive services to the homeless - \$1.8 million; and partner with public education - \$2.4 million. Administrative staff and the west side shelter are funded at \$583 thousand. An additional \$403 thousand has been reserved in



## FAMILY AND COMMUNITY SERVICES

the General Fund to be used for social service programs that relate to the objectives identified by the Behavioral Health collaboration with Bernalillo County, and is subject to City Council evaluation of the proposed scope of services and performance metrics.

There are 285 full-time positions funded for FY/16, of which 95 are grant funded.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
FC-Community Recreation	7,576	7,881	7,936	7,911	8,051	170
FC-Affordable Housing Contract	1,346	1,759	1,759	1,717	2,043	284
FC-Child Care Contracts Prog	4,783	5,428	5,505	5,061	5,750	322
FC-Emerg Shelter ContractsProg	1,027	1,097	1,097	1,023	1,097	0
FC-Health and Human Services	3,233	3,615	3,627	3,618	3,484	(131)
FC-Mental Health ContractsProg	2,488	2,683	2,685	2,618	2,687	4
FC-Public Education Partner	4,520	5,503	5,564	5,483	5,666	163
FC-Strategic Support	1,176	1,281	1,302	1,238	1,284	3
FC-Homeless Support Svcs Prog	218	1,816	1,879	1,848	1,809	(7)
FC-Transitional Housing Prog	152	167	167	163	167	0
FC-Youth Gang Contracts Prog	1,188	1,425	1,425	1,425	1,280	(145)
FC-Sub Abuse Contracts Prog	4,585	5,007	5,064	5,053	4,881	(126)
FC-GF Trsf to Housing F805	500	0	0	0	0	0
FC-Transfer to Fund 305	0	200	200	200	0	(200)
<b>TOTAL GENERAL FUND - 110</b>	<b>32,793</b>	<b>37,862</b>	<b>38,210</b>	<b>37,355</b>	<b>38,199</b>	<b>337</b>
<b><u>COMMUNITY DEVELOPMENT FUND - 205</u></b>						
COMMUNITY DEVELOPMENT PROJECTS	3,942	3,898	3,898	3,898	3,898	0
<b><u>OPERATING GRANTS FUND - 265</u></b>						
FAMILY OPERATING GRANTS	17,359	14,585	21,364	21,364	22,203	7,618
<b><u>APARTMENTS FUND - 671</u></b>						
FC-Apartments	2,535	2,722	2,722	2,722	2,799	77
FC-Apts Trsf to Debt Svc	1,001	1,001	1,001	1,001	877	(124)
FC-Apts Trsf to Housing F240	58	57	57	57	59	2
<b>TOTAL APARTMENTS FUND - 671</b>	<b>3,594</b>	<b>3,780</b>	<b>3,780</b>	<b>3,780</b>	<b>3,735</b>	<b>(45)</b>
<b><u>APARTMENTS DEBT SERVICE FUND - 675</u></b>						
FC-Apartments Debt Service	504	1,001	1,001	1,001	877	(124)
<b>TOTAL APPROPRIATIONS</b>	<b>58,192</b>	<b>61,126</b>	<b>68,253</b>	<b>67,398</b>	<b>68,912</b>	<b>7,786</b>
Intradepartmental Adjustments	1,001	1,001	1,001	1,001	877	(124)
<b>NET APPROPRIATIONS</b>	<b>57,191</b>	<b>60,125</b>	<b>67,252</b>	<b>66,397</b>	<b>68,035</b>	<b>7,910</b>

### REVENUE

FY/16 General Fund revenues are estimated at \$1.8 million, \$123 thousand less than the FY/15 approved budget. The Apartments Operating Fund revenues are estimated to be \$3.9 million for FY/16. Listed in the table below are major revenues of the department.

Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Latch Key Fees	847	865	726	801	(64)
General Fund Chgs For Child Care Svcs	661	635	512	512	(123)
General Fund Multi-Service Ctr Rental	339	302	354	354	52

## FAMILY AND COMMUNITY SERVICES

Department Generated Fees for Services (\$000's)		FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Community Ctr Chgs And Fees	62	85	93	93	8
General Fund	Extended Care Fees	48	46	50	50	4
General Fund	Other Misc Revenue-Nontax	85	0	10	0	0
671-Apartments Fund	Rent Of City Property	3,528	3,726	3,726	3,930	204

### PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - People of all ages have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Residents have access to physical and mental health care services.					
# of homeless people provided with transitional housing with case management	604	618	600	612	600
% of those who transitioned into stable permanent housing upon discharge or completion of program	73%	83%	70%	79%	75%
# of hot meals served through homeless meals programs	54,498	153,261	127,000	168,979	179,493
# of homeless provided with dental care services through Albuquerque Health Care for the Homeless	1,102	1,650	1,500	1,500	1,500
# of comprehensive oral examinations and developed treatment plans for individuals who require follow-up treatment	158	244	195	330	800
# of homeless people provided with safe and secure shelter each day	404	396	400	398	400
% of those who are provided with referral for housing and supportive services	100%	100%	100%	100%	100%
# of homeless people on medical respite provided with motel vouchers each night	18	17	18	22	18
% of those who are placed into appropriate housing	65%	65%	65%	71%	65%

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - All students graduate and are ready for work, life or school.					
<b>Elementary &amp; Mid School Initiatives:</b>					
# of Elementary School Students Participating	59	48	52	48	49
Total # of Elementary School Students Enrolled	6,864	6,623	7,000	7,027	5,719
# of Middle Schools Participating	21	22	22	23	22
Total # of Middle School Students Enrolled	5,699	5,166	5,500	4,213	3,461
# of Charter Elementary Schools Participating	4	-	N/A	1	1
Total # of Charter Elementary School Students Enrolled	377	-	N/A	76	76
# of Charter Middle Schools Participating	2	1	1	2	3
Total # of Charter Middle School Students Enrolled	100	164	130	288	288
# of Charter K-8 Schools Participating	3	6	6	3	2
Total # of Charter K-8 Schools Students Enrolled	105	417	420	141	141
<b>Drop Out Prevention Program:</b>					
# of Students Participating in Drop Out Prevention Program	996	941	1,000	1,014	1,000
<b>High School Job Mentor Program:</b>					
Total # of Students in Program	665	716	720	686	350
# of High School Seniors Enrolled in Program	238	255	270	228	270
<b>Running Start for Careers Program:</b>					
# of High School students served through Running Start for Careers	280	339	350	331	350
# of career disciplines wherein students placed through Running Start	26	49	55	40	55
# of schools participating in Running Start	19	22	25	25	25

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Affordable housing is available.					
# families provided rent assistance	240	239	350	291	350

## FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
# families provided utility assistance	320	238	500	472	300
# food boxes provided	4,569	4,188	4,800	6,904	7,000
Measure - Calendar Year Contracts	Actual CY/13	Approved CY/14	Actual CY/14	Approved CY/15	Mid-Year CY/15
# of affordable housing units (New Construction)	118	113	107	83	3
# of affordable housing units that were rehabilitated	1,585	1,640	1,187	1,040	254
# of people that received improved access to affordable housing (Fair Housing/counseling/landlord tenant)	1,456	1,458	1,290	1,350	650
# of vulnerable homeless permanently housed (includes Heading Home and persons with AIDS)	454	502	500	514	500
% of those who remained in permanent housing after one year	76	83%	80%	83%	80%
Measure- HUD Funded Calendar Year Contracts	Actual CY/13	Approved CY/14	Actual CY/14	Approved CY/15	Mid-Year CY/15
# of evictions prevented - H&SSC Eviction Prevention Program	435	450	426	450	426
% of families still housed 3 months after eviction prevention assistance - H&SSC Eviction Prevention Program	86%	90%	92%	90%	91%
Measure- HUD Funded Calendar Year Contracts	Actual CY/13	Approved CY/14	Actual CY/14	Approved CY/15	Mid-Year CY/15
<b>DESIRED COMMUNITY CONDITION - Families are secure and economically stable.</b>					
<b>Rehabilitation:</b>					
# of households served by Am. Red Cross / emergency repairs	442	500	413	225	150
# of loans provided to low income homeowners for housing rehabilitation	13	10	11	10	4
# code violations corrected	103	100	70	100	40
<b>Foreclosure/neighborhood stabilization:</b>					
# of single family foreclosures purchased	0**	0	0	3	0
% living in foreclosed property after 2 years	100%	100%	100%	100%	100%
Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION - Residents are literate and educated.</b>					
<b>Participation in programs:</b>					
# of low-income children who receive quality childcare and education services	988	791	933	949	914
# of mothers/children experiencing homelessness receiving Early Head Start services at Cuidando Los Niños (numbers include turnover rate)	61	53	24	62	24
# of new children and pregnant mothers receiving initial health screenings through Early Head Start	129	145	70	136	70
<b>Parents able to work or stay in school:</b>					
# of parents working and/or attending school that participate in our child development programs	683	884	893	777	854
<b>Annual parent survey results:</b>					
# of families that would not be able to work or stay in school if the program was unavailable	332	388	350	242	350
# of families that have alternative child development resources other than the City of Albuquerque programs	180	168	180	153	180
# of families that have experienced educational, financial, and/or career growth within the year	499	518	525	398	525
<b>Parent Education:</b>					
% of parents who complete 7-10 hours of parenting education	28%	24%	50%	18%	50%
% of parents who complete 4-6 hours of parenting education	44%	44%	30%	47%	30%
% of parents who complete 1-3 hours of parenting education	27%	30%	20%	35%	20%
% of parents who complete 0 hours of parenting education	2%	2%	0%	0%	0%
<b>Quality of Education:</b>					
# of the <u>21</u> Child Development Centers that received a NAEYC (National Association for the Education of Young Children) with a score of 90% or higher on accreditation	21	21	21	21	21
# of the <u>28</u> Child Development Centers that participate in State TEACH scholarships	25	28	28	27	28



## FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Residents are active and healthy.					
<u>Summer Lunch Program:</u>					
# of meal sites	174	168	182	174	180
Total # of Meals Served	493,000	257,652	488,000	462,638	505,000
<u>Community Center Rental Information:</u>					
\$ Revenue Generated (Rentals, RFI's, etc.)	53,212	49,574	50,000	54,519	55,000
# of Rentals	155	210	220	214	250
<u>Community Centers:</u>					
Total # of Registered Adults Attending Daily	1,470	1,668	1,700	1,680	1,700
# of Registered Youth Attending Daily During the School Year	1,192	1,270	1,400	1,292	1,400
# of Registered Youth Attending Daily During the Summer	2,198	2,192	2,400	2,285	2,500
Total # of on-going activities, classes, programs, etc. at centers	230	250	250	258	275
<u>Playground Program:</u>					
# Sites for the School Year	29	29	29	28	28
# of Youth Registered for the School Year	1,905	1,760	1,700	1,815	1,750
# of Youth Attending Daily School Year	1,340	1,147	1,150	1,222	1,200
# of Sites for the Summer	20	20	17	20	17
# of Youth Attending Registered During the Summer	1,241	1,314	1,100	1,028	1,100
# of Youth Attending Daily During the Summer	892	815	800	795	800
\$ Revenue Generated for the Fiscal Year	905,000	852,755	800,000	710,000	750,000
<u>Therapeutic Recreation Program:</u>					
# of Adults Registered for Services	695	690	700	675	700
# of Adults Attending Daily	380	360	375	350	375
# of Youth Registered for Services	400	400	450	400	450
# of Youth Attending Daily	265	275	275	265	275
<u>Facilities Maintenance:</u>					
# of Work Orders Completed	632	784	900	1,600	1,400
# of Facilities Receiving Janitorial Services 5 days-per-week	36	41	41	41	41
Facilities Receiving Emergency/On-call Services 24/7	47	69	69	72	71

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Senior citizens live and function in optimal environments.					
<u>Report data on direct service provision contracts, other than CABQ Senior Affairs Department:</u>					
# of hours of care provided through Adult Day Care	27,478	56,381	58,128	56,112	58,128
# of hours of services for Homemaker/Personal In-Home Care	8,030	15,507	15,303	15,702	15,303
# of hours of in-home respite care for caregivers	5,833	11,780	11,625	9,913	11,625
Nutritional market value - Cost per meal \$	7.03	6.94	7.16	7.13	7.34
In-home services cost per hour \$	18.75	18.75	19.00	19.00	19.00
<u>Comparison of national data – CABQ vs. peer cities:</u>					
Average cost \$ - congregate meals (Peer Cities)	7.28	7.28	7.51	7.51	7.65
Average cost \$ - congregational meals (CABQ)	7.97	7.48	7.72	7.72	7.62
Average cost \$ - home delivered meals (Peer Cities)	6.11	6.11	6.51	6.51	6.61
Average cost \$ - home delivered meals (CABQ)	6.09	6.41	6.60	6.60	7.08
Average cost \$ - housekeeping services (Peer Cities)	21.97	21.97	22.00	22.00	22.00
Average cost \$ - housekeeping services (CABQ)	18.75	18.75	19.00	19.00	19.00
Average cost \$ - in-home respite care (Peer Cities)	15.52	15.52	16.00	16.00	16.25
Average cost \$ - in-home respite care (CABQ)	18.75	18.75	19.00	19.00	19.00

**GOAL 2: PUBLIC SAFETY** - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - The community works together for safety.					
# Families Served by APS/FAST	28	48	50	55	50

## FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
# of Adults and Adolescents Assessed & Referred for Substance Abuse Treatment by UNM/AMCI	1,329	1,575	1,400	1,368	1,450
<b>Quality:</b>					
% providers having required license / certification	100%	100%	100%	100%	100%
<b>Housing First (combined MH/SA services):</b>					
Housing First: these services are targeting Albuquerque Heading Home homeless clients with behavioral health problems, and that data for this program of behavioral health services will have complete first-year data after June 30, 2015					
# Youth who receive mentoring services and show an improvement in their grades, making appropriate choices, better interpersonal relationships and behavior through YDI-Wise Men / Wise Women	108	90	115	115	115
# Youth receiving behavioral health/gang prevention services through the UNMH gang prevention program	58	97	100	114	100

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> -City employees are competent and well-trained to deliver city services efficiently and effectively.					
<b>Payroll and Personnel:</b>					
Supervisor training and development: # of employees who completed pre-management or new supervisor training.	13	3	15	5	7
Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> -City of Albuquerque participates in mutually beneficial cooperative relationships with other governments.					
Total grant funds awarded	\$19.7 M	\$18.9 M	\$18.9 M	\$18.5 M	\$26.1 M

### PRIOR YEAR ACCOMPLISHMENTS

#### **Health & Social Services Centers**

- 2014 Toys for Tots Campaign—Registered 2,400+ families and distributed 4,600+ toys to needy children.
- 2014 Operation Christmas Cheer (Kirtland Air Force Base)—Served 2,200+ children dinner and a toy.
- Distributed 5,300+ food boxes to the hungry in FY/15
- Eviction Prevention Program—Helped 401 households with rental/utility assistance utilizing \$120,000 of CDBG funding.
- Completed facility assessments for both the Los Griegos Health & Social Service Center and the John Marshall Health & Social Service Center. The assessments will act as a tool to help prioritize capital improvement projects as well as facilitate on going safety and ADA compliance.

#### **Area Agency on Aging**

- Secured \$206,908 in recurring state general funds and \$175,000 in recurring federal funds to help alleviate the budget cuts that were sustained during the period from FY/08 thru FY/11.
- Partnered with New Mexico Senior Olympics, Inc. to provide EnhanceFitness programs targeted in the un-incorporated South Valley area. EnhanceFitness, a low-cost, group exercise program that helps older adults at all levels of fitness become more active, energized, and empowered to sustain independent lives.

#### **Child and Family Development**

- Continued the work started last year on a literacy project with PBS and First Lady Maria Berry. This year we have expanded from one center participating to eight Preschool/Pre-K centers participating.
- Started the Pre-K enrollment in January and are 98% enrolled for the 2015-2016 school year! The preschool enrollment is ongoing as we provide year-round services.
- Partnered with CNM Field Coordinator for early childhood practicum students to be placed at our Child Development Centers to continue their education in early childhood education.

## FAMILY AND COMMUNITY SERVICES

- Provided a variety of socialization workshops for the parents in the Early Head Start Home-base Program to include topics such as Literacy, Oral Health, Home Safety and Science/Sensory Activities to do at home with their children.
- Held the First Annual Parent Literacy Day at South Broadway Cultural Center to offer parents a morning of literacy experiences and to promote the use of the library services offered.
- Upgraded the Early Head Start playground for toddlers at Plaza Feliz which includes a new, softer surface.

### **Community Development**

- Cuatro—received federal funding from the City's HOME grant and an award of Low Income Housing Tax Credits to construct a 56-unit, affordable housing development on North Fourth Street for low-income seniors.



- Imperial Building—located in the downtown core, construction is anticipated to be complete in calendar year 2015 on a mixed-use, mixed-income, 74-unit affordable housing development. 54 of the 74 units will be affordable to households at or below 50% area median income. The structure will also contain a grocery store.
- Office of Neighborhood Revitalization provided 11 loans to income qualified homeowners and provided construction management for substantial housing rehabilitation to address code violations.

Roadrunner Food Bank's food distribution warehouse and funding for expansion and improvement to St. Martin's Hospitality Center to the kitchen and dining area for the day shelter.

- Provided funding for the First Nations, an urban Native American homeless clinic and community health center—expansion and improvements to its wellness and healing facilities.
- The Community Development Division homeless program worked with the Health and Human Services Division, Bernalillo County, other governmental agencies, and various non-profit organizations in initiatives to provide housing and supportive services to people experiencing homelessness and mental health issues. The initiatives began in provide permanent supportive housing, with wraparound services, for mentally ill homeless individuals who are exiting the prison system and also provide permanent housing and case management to homeless and near homeless people who have mental health diagnoses.

### **Community Recreation**

- The Therapeutic Recreation Program served over 300 children and teens in Before & After School programs during the academic year at three sites, and serves over 400 children and teens during the Summer Recreation Program.
- The Educational Initiatives Program thru the Job Mentor Program (JMP) served approximately 700 students each semester at 13 APS high schools. Summer Internships were filled with 165 students and 17 students earned JMP Scholarships for post-secondary education. Via our contract with YDI, at least 850 students earned an educational stipend for their job shadow placements during the school year and at least 400 students participated in other extra-curricular activities such as Government Day and tutoring.

- Albuquerque Business Education Compact (ABEC), conducted Albuquerque Hiring and Skill Gap Study through UNM's Center for Education Policy Research; provided Career Technical Open House for high school students to learn about career and technical training provided by CNM; conducted its 13th Annual Read to Me Book Drive which collected and distributed over 50,000 new or gently used children's books.

- The After School at Risk Meal Program, a joint venture between Bernalillo County and the City of Albuquerque in the first month of operation served approximately 7,600 hot nutritious meals to children enrolled in the after school programs. To date additional sites have been added and approximately 14,000 meals have been served.



## FAMILY AND COMMUNITY SERVICES

### Community Centers

- FCS Fiscal staff worked closely with the Grants Administration Division of Accounting to reconcile the Kellogg, ESG, and Summer Food grants.
- FCS Fiscal and Program staff worked closely to close one of HUD's finding related to fixed assets.

### Health & Human Services

- Staff continues to revise contracts annually with an emphasis on Scopes of Service with defined outcomes, where appropriate, instead of generalized outputs. Every year contract Scopes of Service are scrutinized and refined to produce the maximum cost-benefit efficiencies with the best results for clients.
- The Division has begun an initiative with Bernalillo County government and United Way to examine commonalities in behavioral health services funding, assess overlap and efficiencies in respective funding processes, and to coordinate contracting that targets best practices and aligned outcomes.
- Working with the Community Development Division homeless program, Bernalillo County, other governmental agencies, and various non-profit organizations in several initiatives to provide housing and supportive services to people who experience homelessness and have severe mental health issues.

### SOCIAL SERVICE CONTRACTS

(Some Contracts are Multi-Year)

Program Strategy	Contractor	Services	FY/16 Approved	Funding Source
<b>Area Plan Grant</b>				
	Addus Healthcare, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Alzheimer's Association	Caregiver Conference	\$23,000	AAA
	Alzheimer's Association	Savvy Caregiver	\$75,000	AAA
	Bernalillo County Youth and Senior Services	South Valley Project	\$100,000	AAA
	City of Albuquerque / Senior Affairs	Support services to the elderly	\$6,778,894	AAA
	Comfort Keepers, Inc.	Homemaker, Respite and Personal Care East Mountains	\$54,000	AAA
	Cornucopia, Inc.	Adult Day Care Respite	\$66,000	AAA
	Curtis Graf, PH.D.	Professional Group Counseling and Caregiver Support	\$45,000	AAA
	La Vida Felicidad, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Premier Home Healthcare, Inc.	Homemaker, Respite and Personal Care	\$210,000	AAA
	Right At Home, Inc.	Medication Management for Seniors	\$22,055	AAA
	Roadrunner Food Bank	Senior Food Boxes	\$90,000	AAA
	Senior Citizens Law Offices	Legal Services	\$472,500	AAA
	Share Your Care, Inc.	Adult Day Care City Sites	\$646,000	AAA
	Share Your Care, Inc.	Respite / Adult Day Care Ponderosa	\$129,000	AAA
	UNM Health Sciences Center	GEHM Clinic	\$67,000	AAA
	Village of Tijeras	Support services to the elderly	\$100,000	AAA
<b>Community Recreation</b>				
	Rhubarb & Elliott	Evening Meals for At-Risk children attending community centers	\$250,000	CYFD
	Big Brothers / Big Sisters	Mentoring through Community Recreation Activities	\$21,000	GF
	Isshin Ryu	Karate Instruction	\$58,000	GF
	APS - Albuquerque Public Schools	Provide nutritious lunches to low income children during the summer & school breaks	\$1,309,716	SFP
<b>Develop Affordable Housing</b>				
	Child Development Division	Equipment	\$210,000	CDBG
	Community Recreation Division	Equipment	\$260,000	CDBG
	Law Access	Landlord-Tenant hotline	\$75,000	CDBG
	Wesst Corp	Individual Development Accounts	\$204,000	CDBG
	Wesst Corp.	Energy Audit	\$25,000	CDBG

## FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/16 Approved	Funding Source
	YDI	Eviction prevention-Fiscal Agent	\$109,400	CDBG
	NM AIDS Services	Housing for people with AIDS	\$27,510	GF
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$195,467	GF
	Supportive Housing Coalition	Permanent housing for homeless families	\$130,000	GF
	Barrett Foundation	Permanent housing for women w/children	\$95,984	HESG
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$96,087	HESG
	Albuquerque Housing Authority	Tenant Based Rental Assistance	\$250,700	HOME
	Family Housing Development Corporation	Bell Trading Post Down Payment Assistance	\$405,000	HOME
	Greater Albuquerque Housing Partnership (GAHP)	CHDO Operating Expenses	\$39,705	HOME
	Greater Albuquerque Housing Partnership (GAHP)	Cuatro Construction Loan	\$2,400,000	HOME
	Sawmill Community Land Trust	CHDO Operating Expenses	\$39,705	HOME
	Sawmill Community Land Trust	Construction loans	\$1,200,000	HOME
	Sawmill Community Land Trust	Down payment assistance	\$1,243,675	HOME
	Sawmill Community Land Trust	Phase 2B Down Payment Assistance	\$300,000	HOME
	St. Martin's	Tenant Based Rental Assistance	\$159,000	HOME
	Supportive Housing Coalition	Tenant Based Rental Assistance	\$250,700	HOME
	Greater Albuquerque Housing partnership (GAHP)	Casa Feliz Construction Loan	\$2,800,000	HOME/240
	New Life Homes	Gateway 66 Construction Loan	\$1,800,000	HOME/WFH
	Sawmill Community Land Trust	Madera Crossing Construction Loan	\$4,149,288	HOME/WFH
<b>Develop Affordable Housing (continued)</b>				
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	\$1,539,350	QTR
	Supportive Housing Coalition	Permanent housing for homeless families	\$100,000	QTR
	Greater Albuquerque Housing Partnership (GAHP)	Trumbull Redevelopment Project Construction loan	\$1,000,000	WF HSNB
	New Life Homes	Sundowner Lodge Construction Loan	\$2,200,000	WF HSNB
	Sawmill Community Land Trust	7th and Iron Development Project	\$861,116	WF HSNB
	UR 205 Silver, LLC	Silver 205 Construction Loan	\$3,350,000	WF HSNB
	YES Housing/Romero Rose	Casitas de Colores-Construction Loan	\$2,750,000	WF HSNB
<b>Early Childhood Education</b>				
	Cuidando Los Ninos	Child Care Services	\$9,000	CDBG
	APS - Albuquerque Public Schools	Meals for children in Child Development Programs	\$180,000	CYFD
	Canteen	Meals for children in Child Development Programs	\$300,000	CYFD
	Catholic Charities	Early head start services for immigrant children	\$173,000	EHS
	Cuidando Los Ninos	Early head start services for homeless mothers/children	\$207,000	EHS
	UNM	Early head start services, health screenings	\$133,000	EHS
	Cuidando Los Ninos	Child Care Services	\$20,000	GF
<b>Emergency Shelter Services</b>				
	Barrett House	Shelter for women/children-motel vouchers	\$12,000	CDBG
	ABQ Heading Home	Interim housing vouchers	\$800	GF
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	\$19,380	GF
	TBD - RFP FY16 Winter Shelter	Emergency shelter for homeless persons	\$3,200	GF
	Barrett House	Shelter for women/children	\$12,400	GF
	NM Coalition to End Homelessness	Continuum of Care services	\$640	GF
	S.A.F.E. House	Domestic violence shelter	\$291,700	GF
	St. Martin's	Day shelter services for homeless persons	\$2,880	GF
	St. Martin's	Displaced tenant services	\$112,200	GF
	St. Martin's	Motel program, shelter for homeless persons	\$36,800	GF
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	\$19,000	HESG
	TBD - RFP FY16 Winter Shelter	Emergency shelter for homeless persons	\$174,588	HESG

## FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/16 Approved	Funding Source
	Barrett House	Shelter for women/children	\$20,000	HESG
	Good Shepherd	Emergency shelter for homeless persons	\$63,000	HESG
	Heading Home (ABQ Opport CTR)	Emergency shelter for homeless men	\$144,000	HESG
	St. Martin's	Motel vouchers for homeless persons	\$4,000	HESG
	ABQ Heading Home	Interim housing vouchers	\$36,000	QTR
	TBD - RFP FY16 Winter Shelter	Emergency shelter for homeless persons	\$154,000	QTR
	Heading Home(ABQ Opport Ctr)	Emergency shelter for homeless men	\$106,000	QTR
	NM Coalition to End Homelessness	Continuum of Care services	\$32,000	QTR
	S.A.F.E. House	Domestic violence shelter	\$145,000	QTR
	St. Martin's	Day shelter services for homeless persons	\$144,000	QTR
<b>Health &amp; Social Services</b>				
	City of Albuquerque / Senior Affairs	Home Modifications for elderly from CDBG to CSA	\$150,000	CDBG
	City of Albuquerque / Senior Affairs	Nutrition Services	\$125,000	CDBG
	Community Dental Services	Dental services to low income persons	\$118,000	CDBG
	Community Dental Services	Equipment	\$17,000	CDBG
	Southwest Creations	Economic development	\$23,000	CDBG
<b>Health &amp; Social Services (continued)</b>				
	All Faiths Receiving Home	Services to abused, neglected and abandoned children/youth	\$6,580	GF
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$5,730	GF
	Community Dental Services	Dental services to low income persons	\$122,280	GF
	Enlace Comuntario	Services for Child Witnesses of Domestic Violence	\$117,990	GF
	First Nations	Social & Sub Abuse Counseling Svcs for Urban Native Americans	\$193,800	GF
	NM Asian Family Center	Domestic Violence services for Asian families	\$1,900	GF
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$1,000	GF
	PB & J	Substance abuse prevention and early intervention services for youth and families	\$1,520	GF
	Resources Inc. / Domestic Violence Prevention	Services for Child Witnesses of Domestic Violence	\$153,510	GF
	Roadrunner Food Bank	Food distribution services	\$225,680	GF
	Albuquerque GED	Adult GED preparation and workforce ready	\$76,500	GF
	Teen Center/New Mexico Xtreme Sports	Operation of the Albuquerque Teen Arts and Entertainment Center, a.k.a. Warehouse 508	\$219,000	GF
	UNMH Young Children's Health Center	Pediatric health care, immunizations, and case management services	\$161,970	GF
	Working Classroom	Substance abuse prevention services for youth and families	\$5,600	GF
	YDI Early Youth Intervention	Substance abuse prevention and early intervention services for youth and families	\$16,340	GF
	All Faiths Receiving Home	Services to abused, neglected and abandoned children/youth	\$90,250	QTR
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$78,850	QTR
	Enlace Comuntario	Services for Child Witnesses of Domestic Violence	\$85,500	QTR
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$50,000	QTR
	NM Asian Family Center	Domestic Violence services for Asian families	\$95,000	QTR
	PB & J	Substance abuse prevention and early intervention services for youth and families	\$76,000	QTR
	Working Classroom	Substance abuse prevention services for youth and families	\$80,000	QTR
<b>Mental Health Services</b>				
	NM Solutions	Case mgt services for ABQ Heading Home and other citizens in need	\$113,400	GF

## FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/16 Approved	Funding Source
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$21,550	GF
	TBD	Mental Health Coordination	\$75,000	GF
	St. Martin's/ACT	Mental health services	\$178,300	GF
	UNMH/ACT	Mental health services	\$48,300	GF
	Mental Health Community Dialogue	Coordinate community meetings re: mental health issues	\$30,000	QTR
	NM Solutions	Case mgt services for ABQ Heading Home and other citizens in need	\$565,000	QTR
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$295,450	QTR
	St. Martin's/ACT	Mental health services	\$535,000	QTR
	UNMH/ACT	Mental health services	\$665,000	QTR
<b>Partner with Public Education</b>				
	ABC Comm Schools/Charter EMSI	Before & After-school education programming	\$13,900	GF
	APS / EMSI	Before & After-school education programming	\$622,100	GF
	APS / High School Initiative	Stay-in-school programs	\$179,250	GF
	APS / Job Mentor Program	Job mentoring services to youth	\$158,500	GF
	Excel Educational Enterprises	After-school education programming at John Marshall	\$58,650	GF
	Int Baccalaureate Program - APS	International career-related studies for HS students	\$76,500	GF
	NM National Dance Institute	Dance svcs to youth to promote healthy living	\$76,400	GF
	Running Start	Job training	\$204,000	GF
	YDI / Job Shadow	Job mentoring services to youth	\$170,700	GF
	Homework Dinner/ Community Schools		\$100,000	GF
	Anit Truancy Matching Funds		\$50,000	GF
	Mission Graduate		\$100,000	GF
	ABC Comm Schools (County MOU) / Charter EMSI	Before & After-school education programming	\$50,000	QTR
	APS / EMSI	Before & After-school education programming	\$500,000	QTR
<b>Prevent Neighborhood Deterioration</b>				
	City of Albuquerque / Safe City Strike Force	Nuisance Abatement / MOU	\$75,000	CDBG
	Office of Neighborhood Revitalization	Design and begin implementation of owner-occupied home rehab program -- over multi-years	\$952,221	CDBG
	American Red Cross	Emergency Minor Home Repair	\$400,000	CDBG
<b>Reduce Youth Gangs</b>				
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$49,000	GF
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	\$50,000	GF
	YDI Youth Development Inc	Gang intervention/prevention services: Hideout	\$25,500	GF
	YDI Youth Development Inc	Wise Men/Wise Women Youth mentorship services	\$6,700	GF
	YDI Youth Development Inc	YDI GED program for youth	\$98,380	GF
	YDI Youth Development Inc	YDI Southwest Mesa Outreach	\$105,060	GF
	YDI Youth Development Inc	Stay-in-school mentoring program	\$8,080	GF
	YDI Youth Development Inc	YDI GED program for youth	\$90,250	QTR
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$134,000	QTR
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	\$500,000	QTR
	YDI Youth Development Inc	Stay-in-school mentoring program	\$119,000	QTR
	YDI Youth Development Inc	Wise Men/Wise Women Youth mentorship services	\$95,000	QTR
<b>Substance Abuse</b>				
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$10,350	GF
	Engender	School based substance abuse treatment services (GUTS)	\$187,500	GF

## FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	FY/16 Approved	Funding Source
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$177,000	GF
	New Mexico Solutions/COD	Services for adult substance abuse treatment	\$14,150	GF
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients (GF & QTR)	\$1,078,031	GF
	UNM/AMCI (Metro Intake)	Substance abuse assessment/referral services, service & outcome reporting	\$1,047,120	GF
	YDI Youth Development Inc - Currently out for RFP	Youth Substance Abuse initiative	\$1,960	GF
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$142,500	QTR
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$50,000	QTR
	New Mexico Solutions/COD	Services for adult substance abuse treatment	\$194,750	QTR
	Treatment Provider Network	Voucher based treatment services for AMCI referred clients (GF & QTR)	\$1,348,473	QTR
	YDI Youth Development Inc - Currently out for RFP	Youth Substance Abuse initiative	\$98,800	QTR
<b>Supportive Services for Homeless</b>				
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$60,000	CDBG
	New Day Youth & Family Services	Step Out: Homeless Youth Shelter Project	\$1,561,958	CDBG
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$40,291	COC
	NM Coalition to End Homelessness	Homeless Management Information System	\$25,000	COC
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$67,400	GF
	AHCH - ABQ Healthcare for the Homeless	Homeless support services	\$125,000	GF
	AHCH - ABQ Healthcare for the Homeless/Art Street	Art therapy for homeless person	\$38,760	GF
	Heading Home	Homeless support services	\$1,000,000	GF
	NM Coalition to End Homelessness	Coordinate submission of Continuum of Care applications	\$56,100	GF
	NM Coalition to End Homelessness	Coordinated assessment / COC	\$15,300	GF
	Project Share	Meals for homeless and near homeless	\$15,400	GF
	St. Martin's	Meals for homeless and near homeless	\$43,040	GF
	St. Martin's	Wells Park and Barelans cleanup	\$63,000	GF
	Supportive Housing Coalition	Homeless support services	\$298,000	GF
	TBD Jail Re-entry Program	Transition coordinator and operations of jail re-entry program	\$77,000	GF
	Tender Love Community Center	Job development for homeless women	\$10,000	GF
	NM Coalition to End Homelessness	Homeless Management Information System	\$32,000	HESG
<b>Transitional Housing</b>				
	AHCH - ABQ Healthcare for the Homeless	Housing assistance for homeless & mentally ill persons	\$639,471	COC
	Barrett Foundation/Bridges	Housing assistance for women and children	\$116,154	COC
	Catholic Charities	Housing assistance for homeless persons	\$217,990	COC
	Crossroads for Women/Maya's Place	Transitional housing and supportive social services	\$45,788	COC
	Cuidando Los Ninos	Case management services	\$204,191	COC
	S.A.F.E. House	Housing assistance for victims of domestic violence	\$268,970	COC
	St. Martin's	Housing assistance for homeless & mentally ill persons	\$567,557	COC
	St. Martin's	Housing assistance for homeless persons	\$88,814	COC
	Therapeutic Living Services	Housing assistance for homeless & mentally ill persons	\$382,443	COC
	Barrett Foundation / Casa Milagro	Housing assistance for mentally ill women	\$25,000	GF
	Crossroads for Women	Transitional housing and supportive social services	\$142,000	GF
<b>TOTAL</b>			<b>\$62,396,892</b>	



## FINANCE AND ADMINISTRATIVE SERVICES

The Finance and Administrative Services Department provides internal services including accounting, budget, information technology, purchasing, office services, real property, risk management, cash management and investment and citywide fleet services. The department also has a citywide call center.

### MISSION

As professional leaders and stewards within an organization committed to continuous improvement, we provide ethical and sustainable customer driven solutions that inspire confidence within the community. Motto: Your success is our success.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	21,092	23,478	23,865	22,855	15,116	(8,361)
OPERATING	61,425	56,370	56,592	63,193	47,165	(9,205)
CAPITAL	79	60	200	140	230	170
TRANSFERS	9,685	9,391	9,501	9,509	9,976	584
GRANTS	617	500	500	500	150	(350)
<b>TOTAL</b>	<b>92,897</b>	<b>89,799</b>	<b>90,658</b>	<b>96,196</b>	<b>72,637</b>	<b>(17,162)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>208</b>	<b>(92)</b>

### BUDGET HIGHLIGHTS

#### General Fund

The approved FY/16 General Fund appropriation of \$12.6 million is decreased by \$9.9 million from the FY/15 original budget level.

During FY/15, the Information Technology Services and the ERP divisions were administratively moved to the newly created Technology and Innovation Department (DTI). The Real Property division was also administratively moved to the Planning Department. In the FY/16 approved budget, 61 full-time and three part-time positions move from DFAS to DTI and nine full-time positions move to Planning along with the associated operational budgets for a decrease of \$10.3 million. A senior buyer position from the Police Department is transferred to the Purchasing Division for \$59 thousand. In the Treasury Division, one finance technician position is deleted and funding transferred to contractual services for the investment advisor contract. Wage adjustments from reserve are included for \$166 thousand. Forty-two thousand is included for the estimated increase in property tax administration fees and for increases in annual maintenance contracts. Other technical adjustments account for a net increase of \$51 thousand for increased operating costs and internal services transfers. An approved COLA for B and C union series employees is funded at eight thousand dollars.

#### Lodgers' Tax Fund

There is a one million dollar appropriation increase approved in the Lodgers' Tax Fund. This represents a 9.6% increase over the FY/15 approved budget of \$10.6 million. Fifty percent of the revenue is identified for promotions and 50% is identified for debt service in FY/16. A one-time appropriation for the National Hispanic Cultural Center is budgeted at \$75 thousand. There is also a one-time increase to the transfer to General Fund of \$280 thousand. Seventy-five thousand is to support the ABQ ToDo program in the Cultural Services Department and \$205 thousand is for marketing and promoting the convention center through the SMG contract in the Economic Development Department. From the promotions allocation, a contingency appropriation of \$559 thousand will be held in reserve. Of this reserve, \$309 thousand is held pending contract negotiations and \$250 thousand will be held for commitments of large convention bookings offered under a special promotional program done in FY/15.

#### Hospitality Fee Fund

There is a \$14 thousand dollar increase approved in the Hospitality Fee Fund. As in the Lodgers' Tax Fund, 50% of the revenue is identified for promotions and 50% is identified for debt service/capital in FY/16. A transfer from the General Fund is no longer required to cover debt service payments so \$15 thousand will be transferred to the Capital Implementation Fund for tourism related capital needs in City facilities. Also in this fund, from the promotions allocation, a contingency appropriation of \$127 thousand will be held in reserve pending contract negotiations.

## FINANCE AND ADMINISTRATIVE SERVICES

### **Risk Management Fund**

The Risk Management Fund is divided between two City departments, DFAS and Human Resources. Workers' compensation, tort and other, safety, risk administration and the transfer to General Fund reside in DFAS. In DFAS, the FY/16 approved budget increases by \$27 thousand from the original FY/15 level. Wage adjustments account for a net increase of \$81 thousand and include an approved COLA for B, C, J and Q series employees. Indirect overhead decreases by \$76 thousand. Other technical adjustments for employee benefits and other internal service costs combine for an increase of \$23 thousand. The claims and judgments line decreases by \$444 thousand to fund an approved replacement to the claims system of which \$70 thousand is non-recurring. The decrease also accounts for a one-time appropriation in capital to renovate the City's gym.



### **Supplies Inventory Management Fund**

The approved budget for the Supplies Inventory Management Fund decreases by \$33 thousand dollars from the FY/15 original budget level. Indirect overhead decreases by \$32 thousand. Wage adjustments account for a net increase of \$18 thousand and include an approved COLA for B, C, J and Q series employees. Technical adjustments for employee benefits and other internal service costs account for a decrease of \$19 thousand dollars.

### **Fleet Management Fund**

The FY/16 approved budget for the Fleet Management Fund is two thousand above the FY/15 original budget. Anticipated FY/16 fuel consumption increases operating expenses by \$172 thousand. Wage adjustments account for a net increase of \$75 thousand and include an approved COLA for B, C, J and Q series employees. Indirect overhead also decreases by \$66 thousand. The one-time appropriation of \$60 thousand for capital needs is eliminated. Risk assessments increase by \$89 thousand while other technical adjustments for employee benefits and other internal service costs combine for an increase of \$13 thousand. To balance the working capital of the fund, a reduction of \$220 thousand is approved for the deletion of four vacant positions.

### **Communications Management Fund**

The Communications Management Fund is moved to the Technology and Innovation Department for FY/16. Eighteen positions move with operational funding totaling eight million dollars.

### **Vehicle/Equipment Replacement Fund**

There is an approved appropriation of \$150 thousand for this fund in FY/16. Fund balance will be used to offset the appropriation for vehicles.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
FA-Accounting	3,273	3,663	3,712	3,535	3,738	75
FA-Citizen Svcs	3,184	3,570	3,623	3,565	3,647	77
FA-IT Services Management	5,968	6,833	7,153	7,002	0	(6,833)
FA-Purchasing Program	1,076	1,193	1,210	1,172	1,292	99
FA-Strategic Support - DFAS	353	375	382	382	386	11
FA-Treasury Svcs Program	1,137	1,094	1,116	1,155	1,290	196
FA-Financial Support Services	924	1,093	1,093	1,029	1,109	16
FA-Office of Mgmt and Budget	874	1,075	1,091	1,091	1,088	13
FA-Real Property Division	597	767	776	680	0	(767)
FA-ERP E-Government Division	2,575	2,738	2,780	2,762	0	(2,738)
<b>TOTAL GENERAL FUND - 110</b>	<b>19,960</b>	<b>22,401</b>	<b>22,936</b>	<b>22,373</b>	<b>12,550</b>	<b>(9,851)</b>
<b><u>LODGER'S TAX FUND 220</u></b>						
FA-Lodgers Promotion 220	4,925	5,004	5,079	5,079	5,079	75
FA-Trsf Sales Tax DS Fd-F220	5,115	5,444	5,519	5,519	6,108	664
FA-Trsf to Gen Fund	190	190	190	190	470	280
<b>TOTAL LODGER'S TAX FUND - 220</b>	<b>10,230</b>	<b>10,638</b>	<b>10,788</b>	<b>10,788</b>	<b>11,657</b>	<b>1,019</b>
<b><u>HOSPITALITY FEE FUND - 221</u></b>						
FA-Lodgers Promo 221	1,031	1,085	1,085	1,085	1,085	0

## FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
FA-Trsf Sales Tax DS Fd-F221	1,198	1,198	1,198	1,198	1,197	(1)
FA Trsf to CIP Fund	0	0	0	0	15	15
<b>TOTAL HOSPITALITY FUND - 221</b>	<b>2,229</b>	<b>2,283</b>	<b>2,283</b>	<b>2,283</b>	<b>2,297</b>	<b>14</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Project Program (265) - DFA	20	0	0	0	0	0
<b><u>RISK MANAGEMENT FUND - 705</u></b>						
FA-Risk Fund Administration	838	1,040	1,051	1,097	1,519	479
FA-Risk - Safety Office	1,428	1,765	1,787	1,841	1,847	82
FA-Risk - Tort and Other	27,228	21,412	21,422	26,419	20,150	(1,262)
FA-Risk Trsf to Gen Fund	662	906	927	927	852	(54)
FA-Risk - Workers Comp	8,525	7,975	7,986	8,850	8,757	782
<b>TOTAL RISK MANAGEMENT FUND - 705</b>	<b>38,680</b>	<b>33,098</b>	<b>33,173</b>	<b>39,135</b>	<b>33,125</b>	<b>27</b>
<b><u>SUPPLIES INVENTORY MANAGEMENT FUND - 715</u></b>						
FA-Materials Management Prog	724	746	753	642	741	(5)
FA-Inv Trsf to Gen Fund	330	238	242	242	210	(28)
<b>TOTAL SUPPLIES INV. MGMT FUND - 715</b>	<b>1,054</b>	<b>984</b>	<b>995</b>	<b>884</b>	<b>951</b>	<b>(33)</b>
<b><u>FLEET MANAGEMENT FUND - 725</u></b>						
FA-Fleet Management	10,931	11,268	11,322	11,648	11,330	62
FA-Trsf: 725 to 110 Program	815	637	643	643	577	(60)
<b>TOTAL FLEET MANAGEMENT FUND - 725</b>	<b>11,746</b>	<b>11,905</b>	<b>11,965</b>	<b>12,291</b>	<b>11,907</b>	<b>2</b>
<b><u>VEHICLE/COMPUTER PROJECT FUND - 730</u></b>						
Project Program (730) - DFA	617	500	500	500	150	(350)
<b><u>COMMUNICATIONS MANAGEMENT FUND - 745</u></b>						
FA-City Communications	7,584	7,801	7,825	7,749	0	(7,801)
FA-Comm Trsf to Gen Fund	196	189	193	193	0	(189)
FA-Comm Mgmt Trsfr 745 to 305	582	0	0	0	0	0
<b>TOTAL COMMUNICATIONS MGMT FUND - 745</b>	<b>8,362</b>	<b>7,990</b>	<b>8,018</b>	<b>7,942</b>	<b>0</b>	<b>(7,990)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>92,897</b>	<b>89,799</b>	<b>90,658</b>	<b>96,196</b>	<b>72,637</b>	<b>(17,162)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>92,897</b>	<b>89,799</b>	<b>90,658</b>	<b>96,196</b>	<b>72,637</b>	<b>(17,162)</b>

### REVENUE

In FY/16, there is a \$357 thousand decrease in the General Fund estimated revenue for the department. Revenue for the department from the Albuquerque Bernalillo County Water Utility Authority (WUA) for administrative fees decreases by \$245 thousand. Rental of city property and real property sales are moved to the Planning Department due to a reorg for FY/16. Lodgers' Tax and Hospitality Fee revenues are estimated to increase by \$730 thousand and \$146 thousand, respectively, from the FY/15 original budget. The transfer from General Fund to the Hospitality Fee fund is eliminated in FY/16.

Department Generated Fees For Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Business Registration Fee	1,221	1,235	1,235	1,235	0
General Fund Property Rental Fees - WUA	482	463	482	482	19
General Fund Liquor License	0	210	215	215	5
General Fund Records Search Fees	185	165	165	165	0
General Fund Admin Fees - Misc	74	90	114	114	24
General Fund P-card Rebates	53	75	70	70	(5)
General Fund Admin Fee - MRCOG	0	34	34	34	0
General Fund Admin Fee - WUA	272	266	0	21	(245)

## FINANCE AND ADMINISTRATIVE SERVICES

Department Generated Fees For Services (\$000's)		FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Rental Of City Property	15	80	0	0	(80)
General Fund	Real Property Sales	51	75	0	0	(75)
220 - Lodgers Tax Fund	Lodgers/hospitality	10,790	10,705	11,100	11,435	730
221 - Hospitality Tax Fund	Lodgers/hospitality	2,158	2,141	2,220	2,287	146
221 - Hospitality Tax Fund	Inter-Fund Transfers	167	113	113	0	(113)

### PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Financial and capital assets are maximized and protected and reported accurately and timely.					
# of findings	24	21	12	11	10
# of findings cleared from previous year	15	14	8	Not Avail	2
On-time CAFR for previous fiscal year	2/14/14	2/2/14	12/1/14	12/31/14	12/15/15
Successful Monthly Closings	N/A	12	12	12	12
Fiscal Manager Meeting with Accounting/Budget	N/A	4	12	4	4
# of employees paid biweekly by pay group	6,311	6,200	6,600	6,038	6,190
Timely filings of tax schedules. (941 filings)	100%	100%	100%	100%	100%
Timely payment to employees	100%	100%	100%	100%	100%
On time reporting of delinquent AR to Collections	N/A	N/A	95%	85%	95%
Amount of Accounts Receivable over 90 days.	11%	11%	10%	27%	10%
# of invoices processed by vendor clerk per day	64	65	70	63	75
# of days behind in posting invoices	2	2	2	2	1
# of invoices processed per month	15,300	8,500	9,000	9,485	9,000
GO Bond Rating	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+
GRT Bond Rating	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+
City investment portfolio - liquidity segment net portfolio yield in excess of the benchmark average - 90-day Treasury bill Yield (bps)	9	35	10	17	10
City investment portfolio core segment total return in excess of the Investment Oversight Committee's custom benchmark public funds index (bps)	(15)	25	25	47	20
Constituent payment transactions processed per year	128,141	65,000	65,000	57,243	55,000
Constituent payment transactions/teller/day	82	82	50	110	53
Constituent calls/customer representative/day	33	32	30	35	35
New applications processed /customer representative/day	3.8	3.8	3.8	3.4	3.5
Permits issued per year (new & renewals)	23,649	21,500	22,000	22,000	n/a
Lodger's Delinquency Rate (%)	1.20%	1.89%	1.35%	1.34%	1.30%

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Customers conveniently access city services, officials, public records, and information					
# incoming calls	1,794,244	1,536,734	1,644,398	1,370,958	1,525,825
# calls abandoned	173,101	156,212	171,256	109,207	155,176
Abandoned Call %	10%	10%	10%	8%	10%
# calls handled non-city requests	225,843	173,905	221,176	139,550	172,723
Total - Non phone Inquiries	8,306	14,779	14,534	17,377	23,174
Total inquires, both calls and non-phone	1,802,550	1,551,513	1,658,932	1,388,335	1,548,999
Call quality average score	96%	96%	85%	95%	85%
% calls answered within 30 seconds	81%	83%	80%	84%	80%
311 Awareness	82%	81%	80%	86%	80%
Extremely satisfied w/ solution provided by 311	74%	73%	70%	68%	70%

## FINANCE AND ADMINISTRATIVE SERVICES

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive</i>					
Number of drug tests administered	2,549	2,769	3,000	2,587	2,900
Number of group trainings conducted	50	34	40	54	38
# of Design Review Committee Projects Reviewed	183	175	200	224	170
Safety Inspections Conducted	162	184	150	47	150
# of employees enrolled in Safety Training	2,460	5,501	4,500	1,160	3,500
# enrolled in CPR,AED,First Aid	845	1,709	900	3,066	1,200
# of employees counseled at EAP office	378	212	280	274	250
# enrolled in EHS training	1,656	1,140	1,400	1,306	1,200

### PRIOR YEAR ACCOMPLISHMENTS

#### **Accounting Division:**

- Completed the reconciliation of the unidentified fund balance in the Operating Grants Fund 265.
- Closed over 1,500 CIP projects in the Capital Acquisition Fund 305.
- Cleaned up conversion issues in project funds to properly identify fund balances.
- Developed a new bank reconciliation process that clearly identifies bank to book balances and outstanding items.
- Modified the trial balance to adjust life to date expenditures to properly record current year transactions in life to date funds.
- Implemented the expenses module in PeopleSoft which streamlines the travel rules and regulations process to a paperless environment. APD is the first department to successfully go-live with remaining departments deploying in FY/16.
- Developed a year-end round up document that clearly identifies year end expectations, processes and deadlines for all fiscal staff throughout the City.
- In conjunction with ERP, implemented new functionality, resolved issues related to grant billing, and developed new resources for departmental staff to use in setting up and managing grants.
- Mandated PeopleSoft billing of all new grants.

#### **311/Citizen Contact Center:**

- Supported storm response several times this past year resulting in over 1,500 additional calls for service.
- Realized a 28% increase in Citizen Self Service usage in FY15.

#### **Fleet Management:**

- Recognized as a Blue Seal Facility which entailed meeting criteria of 75% of the technicians employed must be ASE certified by the National Institute for Automotive Service Excellence and all areas of automotive repair must be covered by at least one ASE certified technician. At the Pino repair facility, 75% of the technicians are currently ASE certified and at the 6th St. repair facility, 78% of the technicians are certified.
- Master Technician level of certification was achieved by 35% of the total technicians. Each master technician successfully tested and passed a series of eight exams that tested skill levels in all areas of automotive repair.

#### **Treasury:**

- The City of Albuquerque received "Aa1" Bond Rating from Moody's Investor Service, "AAA" Bond Rating from Standard & Poor's Rating Services, and "AA+" Bond Rating From Fitch Ratings Inc. for its General Obligation and Gross Receipts Tax/Lodger's Tax Revenue Bonds. In addition to issuing a strong bond rating, all three rating agencies highlighted Albuquerque's diverse economy, strong tax base, strong financial management policies, strong budgetary performance and favorable debt profile with ample debt service coverage.
- During FY 2015 the City upgraded its investment program by developing an institutional fixed income strategy, documented in a new investment policy statement. The new strategic asset allocation strategy, grounded in proven

## **FINANCE AND ADMINISTRATIVE SERVICES**

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fundamental investment analysis, aimed to quantify the appropriate risk level to be assumed by the program and thereby optimize risk-adjusted investment return, all while ensuring adequate liquidity. The new strategy was implemented in August 2014. For FY 2015 the City's Core Investment Portfolio, representing about 85% of cash assets, is expected to earn a total return (price return plus income return) of 1.25%, compared with an estimated 0.75% had the City continued with its previous investment strategy. Based on the Core portfolio size of \$500 million, this 50 basis point outperformance amounts to a dollar total return outperformance of \$2.5 million.

# FIRE

The Albuquerque Fire Department (AFD) was established as a paid municipal fire department in 1900, and has since evolved into an all-hazard, all-risk-capable public safety agency. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation, and response to and control of all manner of emergency situations.

The Fire Department provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 22 engine companies, 20 rescue companies, seven ladder companies, a heavy technical rescue (HTR), two hazardous materials response units, and when needed, four brush trucks used as wildland response units.



## Mission

The Albuquerque Fire Department serves the community by providing all hazards planning, prevention and response that promotes public safety and trust while ensuring the safety and well-being of its firefighters.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	65,324	68,042	68,097	66,900	68,779	737
OPERATING	4,414	3,896	3,906	4,767	3,936	40
CAPITAL	874	570	570	591	570	0
TRANSFERS	2,722	3,183	3,183	3,197	3,397	214
GRANTS/PROJECTS	1,491	1,961	1,961	1,961	604	(1,357)
<b>TOTAL</b>	<b>74,824</b>	<b>77,652</b>	<b>77,717</b>	<b>77,416</b>	<b>77,286</b>	<b>(366)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>702</b>	<b>702</b>	<b>702</b>	<b>702</b>	<b>702</b>	<b>0</b>

## BUDGET HIGHLIGHTS

### General Fund

The approved FY/16 General Fund budget for the Fire department is \$75 million, an overall increase of 1.4% or \$1 million above the FY/15 original budget. An increase of \$637 thousand is included for personnel costs.

Technical adjustments in FY/16 include an increase in telephone costs of \$41 thousand. Internal service costs associated with risk, fleet and communications increased by \$263 thousand.

Other changes to the FY/16 budget includes funding \$92 thousand in the Fire Marshal's Office for an expected increase in overtime usage due to increased movie filming in Albuquerque.



### Fire Fund

Funding for the State Fire Fund is \$1.9 million for FY/16 and remains at the same level as FY/15. Funding is for general operation and equipment needs including training.

### Fire Debt Service Fund

The FY/16 approved budget for debt service is \$102 thousand with funding from the State Fire Fund (210).

## FIRE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
FD-Headquarters	2,028	2,269	2,294	2,415	2,687	418
FD-Dispatch	4,046	4,103	4,103	3,942	3,998	(105)
FD-Emergency Response	55,706	58,455	58,478	58,377	58,974	519
FD-Fire Prevention	3,803	3,997	3,998	3,834	4,305	308
FD-Logistics	1,792	1,859	1,868	1,837	1,860	1
FD-Tech Services	611	651	651	631	648	(3)
FD-Training	2,568	2,387	2,387	2,442	2,289	(98)
<b>TOTAL GENERAL FUND - 110</b>	<b>70,554</b>	<b>73,721</b>	<b>73,779</b>	<b>73,478</b>	<b>74,761</b>	<b>1,040</b>
<b><u>STATE FIRE FUND - 210</u></b>						
FD-Fire Fund	2,351	1,800	1,807	1,807	1,800	0
FD-Transfer to D/S Fund 410	101	102	102	102	102	0
FD-Trsf to Op Grants Fund	268	0	0	0	0	0
<b>TOTAL FIRE FUND - 210</b>	<b>2,720</b>	<b>1,902</b>	<b>1,909</b>	<b>1,909</b>	<b>1,902</b>	<b>0</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Project Program (265) - Fire	1,550	2,029	2,029	2,029	623	(1,406)
<b><u>FIRE DEBT SERVICE FUND - 410</u></b>						
FD-Fire Debt Service Fund	101	102	102	102	102	0
<b>TOTAL APPROPRIATIONS</b>	<b>74,925</b>	<b>77,754</b>	<b>77,819</b>	<b>77,518</b>	<b>77,388</b>	<b>(366)</b>
Intradepartmental Adjustments	101	102	102	102	102	0
<b>NET APPROPRIATIONS</b>	<b>74,824</b>	<b>77,652</b>	<b>77,717</b>	<b>77,416</b>	<b>77,286</b>	<b>(366)</b>

## REVENUE

The Albuquerque Fire Department (AFD) generates revenue primarily by charging for inspecting new and existing buildings for fire code regulations. AFD continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry; the revenue is a component of the fire inspection fees. Inspection fees are projected to come in at \$700 thousand in FY/15 and are estimated at \$792 thousand for FY/16. Revenues are also generated by providing emergency medical support (EMS) staff at large events as well as training and rental of the training facility to outside agencies. Fire also receives cost reimbursement revenue from governmental agencies for providing emergency aid when needed. This is reflected in the category of grants for FY/14.

	Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 APPROVED BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
General Fund	Fire Inspec Fee-Nontax	682	700	700	792	92
General Fund	Reimbursement for Ambulance	65	126	289	200	(89)
General Fund	Chgs And Reimbursement	170	0	153	153	0
General Fund	Emergency Medical Services	42	90	90	40	(50)
General Fund	AFD Training Fees	14	20	20	20	0
General Fund	Grants - NM Dept Of Finance	55	0	0	0	0



# FIRE

## PERFORMANCE MEASURES

**GOAL 2: PUBLIC SAFETY** - The public is safe, secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies.</i>					
Total # of calls received	100,586	151,438	101,205	109,341	160,000
# of hazardous condition calls (other than hazardous materials incidents)	754	847	851	580	850
# false alarms & other false calls	2,712	2,842	3,046	3,086	3,000
# of other emergency calls	11,967	13,787	10,014	12,274	14,500
# of other (non-emergency) calls	20,578	69,669	50,241	53,430	70,000
Total # of calls dispatched	79,932	81,769	82,503	88,249	87,000
# residential fires	119	152	94	106	120
# non-residential structural fires	96	113	88	93	104
# hazardous materials incidents	754	354	700	766	800
# wildland fires	3	20	3	5	5
# medical first responder calls (Basic Life Support)	50,836	38,989	45,876	49,525	50,000
# Advanced Life Support Calls	12,787	24,612	24,741	2,711	26,000
# of Firefighters trained in Wildland Task Force	557	95	120	115	120
# of Firefighters Trained as Hazardous Materials Technicians	103	115	115	97	115
# of Firefighters Trained as Technical Rescue Technicians	53	75	75	64	75
# of Citizens Trained in the Community Training Center	1,396	3200	2,000	13505	2000
Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.</i>					
Average response time to emergency incidents from Fire's receipt of call to arrival	7:50	7:31	7:30	7:46	7:30
# heavy technical rescue calls	73	53	50	98	80
# of community involvement calls	478	541	512	480	546
# arson cases cleared	13	15	14	13	20
# fire related injuries	8	5	5	9	5
# citizens trained in prevention techniques	13,690	12,000	12,000	8,434	15,000
# of children educated	15,230	25,000	25,000	16,784	25,000
Total # of plans reviewed	3,141	3,000	3,000	2,722	3,000
# of initial inspections	5,693	5,500	5,500	6,022	5,500
Develop reports presenting statistical information, analyzing trends and measuring performance.	110	243	232	260	250
# of Fire reports reviewed for accuracy and completeness	1,200	712	621	455	700
# of EMS Reports reviewed for accuracy and completeness	50,249	50,210	33,100	35,124	40,000
# of Fire Records released to the public	788	1125	532	374	600
# of EMS Reports released to the public	643	1278	143	1200	1,200
# of Cadets Graduating from Academy	33	45	40	28	40
# of Trained Paramedics	197	230	230	199	230
# of Firefighters Trained in Professional Development Program	107	300	200	122	200
Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - The community works together for safety.</i>					
# requests for tapes and CAD reports.	184	181	151	113	90
City maps are expedited to frontline units, upon request or needed updates. (Average days until receipt)	4	3	4	2	3
Premise, Hazard, and Compromised Structure information is entered into CAD system promptly. (Days from receipt of new information to entry)	5	2	3	3	3
% of time technical support, for AFD, is achieved within a 24 hour period.	92%	95%	91%	91%	90%

## PRIOR YEAR ACCOMPLISHMENTS

- Over 13,000 were people trained in hands-only CPR.
- Rescue 2 was placed into service at Station 2 located at 2401 Alumni Dr. SE.

# FIRE

- Advanced Life Support Engines (ALS) 4 and 10 were placed into service, established ALS response capability from all 22 AFD stations.
- PulsePoint app for City of Albuquerque was established.
- Over 120 firefighters were trained through professional development program, equaling over 10,000 hours of training.
- Pre-Incident Planning software was purchased and program development was initiated.
- Computer Aided Dispatch (CAD) and Quality Assurance software updates were completed to maintain dispatch center accreditation.
- “Rapid Notify” mass texting system was implemented for immediate notification capability of all AFD personnel.
- 170 desktop computers were replaced in all AFD fire stations and divisions.
- Diesel exhaust extractor systems were replaced in all AFD fire stations.



## PRIORITY OBJECTIVES

**GOAL 2: PUBLIC SAFETY GOAL** - THE PUBLIC IS SAFE, SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 1. Start the process of reviewing and updating the Fire Code in preparation for the adoption of the 2015 International Fire Code and NFPA 101 Life Safety Code. Due to concerns with life safety and the ever-changing fire and building requirements, the adoption of the 2015 model codes will bring us in line with all changes of the past six (6) years. Update Sharepoint with the results by the end of the fourth quarter of FY/16.
- OBJECTIVE 2. Develop a Standard Operating Guideline that addresses and identifies AFDs role in “active Shooter” incidents. Use funds from the SHSGP Grant to purchase equipment and develop training that supports implementation of this guideline. Update Sharepoint with the results by the end of the fourth quarter of FY/16.
- OBJECTIVE 3. Obtain a Certificate of Need (CON) from the New Mexico Public Regulation Commission. Due to the changing healthcare environment, it is likely the Albuquerque Fire Department will expand its role into “Community EMS”. Obtaining a CON from the NMPRC will allow the Fire Department to have the ability to take advantage of the cost recovery. Update Sharepoint with the results by the end of the fourth quarter of FY/16.
- OBJECTIVE 4. Develop a curriculum and deliver training to firefighters that improves emergency medical services provided to patients with mental and behavioral health needs. This is a recommended action item derived from the Creating Community Solutions Greater Albuquerque Neighborhood Dialogues. Update Sharepoint with the results by the end of the fourth quarter of FY/16.
- OBJECTIVE 5. AFD will institute a robust fire pre-incident planning program, through on-site inspections and the collection of specific risks and hazards; and through the review of construction permitting documents. All pertinent information will be stored online, to allow for timely access by field personnel during critical events. Update Sharepoint with the results by the end of the fourth quarter of FY/16.



# HUMAN RESOURCES

The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

## MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.

Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	2,496	2,821	2,923	2,786	3,020	199
OPERATING	59,182	60,514	60,522	58,594	61,522	1,008
CAPITAL	0	0	0	75	0	0
TRANSFERS	10,131	330	529	529	363	33
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>71,809</b>	<b>63,665</b>	<b>63,975</b>	<b>61,985</b>	<b>64,905</b>	<b>1,240</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>34</b>	<b>34</b>	<b>1</b>

## BUDGET HIGHLIGHTS

### General Fund

The FY/16 approved General Fund budget of \$2.6 million is 9.6% above the original FY/15 level of \$2.4 million. During FY/15, the department traded one position for the creation of two full-time positions in the training division. A new program was also created to track and report union time for the B, C, J and Q series. An appropriation of \$131 thousand is approved for this program in FY/16. The allocation for risk assessments increases by \$24 thousand and a net increase of \$42 thousand includes other technical adjustments. Funding of \$30 thousand is added for annual maintenance of the Learning Management software.

### Risk Management Fund

The department's portion of the Risk Management Fund is budgeted at \$1.6 million for FY/16. Technical adjustments in personnel and internal services transfers combine for an increase of four thousand dollars.

### Employee Insurance Fund

The Employee Insurance Fund is increases by 1.7% above the original FY/15 budget appropriation. The one million dollar increase is primarily due to an appropriation for the payment of basic life insurance premiums for current employees. The transfer for indirect overhead increases by \$14 thousand and other technical adjustments account for an additional six thousand dollars. The City continues to contribute 80% towards employee insurance costs. The wellness program remains at the FY/15 level of \$464 thousand.

It should be noted that the Governmental Accounting Standards Board (GASB) now requires the City to report the liability for post-employment life insurance benefits. The City collects and transfers this amount to be held in an irrevocable trust account.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<b>GENERAL FUND - 110</b>						
HR-Personnel Svcs	2,060	2,387	2,412	2,358	2,484	97
HR-B/C/J/Q Union Time Program	0	0	57	57	131	131
<b>TOTAL GENERAL FUND - 110</b>	<b>2,060</b>	<b>2,387</b>	<b>2,469</b>	<b>2,415</b>	<b>2,615</b>	<b>228</b>

# HUMAN RESOURCES

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>RISK MANAGEMENT FUND - 705</b>						
HR-Unemployment Comp	868	1,505	1,507	808	1,506	1
HR-Employee Equity	102	133	136	136	136	3
<b>TOTAL RISK MANAGEMENT - 705</b>	<b>970</b>	<b>1,638</b>	<b>1,643</b>	<b>944</b>	<b>1,642</b>	<b>4</b>
<b>EMPLOYEE INSURANCE FUND - 735</b>						
HR-Insurance Adm	58,808	59,569	59,592	58,356	60,563	994
HR-Ins Trsf to General Fund	172	71	73	73	85	14
HR-Ins Trsf to OPEB Fund	9,800	0	198	198	0	0
<b>Total Employee Insurance Fund - 735</b>	<b>68,779</b>	<b>59,640</b>	<b>59,863</b>	<b>58,626</b>	<b>60,648</b>	<b>1,008</b>
<b>TOTAL APPROPRIATIONS</b>	<b>71,809</b>	<b>63,665</b>	<b>63,975</b>	<b>61,985</b>	<b>64,905</b>	<b>1,240</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>71,809</b>	<b>63,665</b>	<b>63,975</b>	<b>61,985</b>	<b>64,905</b>	<b>1,240</b>

## REVENUE

For FY/16, estimated revenue for insurance is \$60.8 million, a 4.9% increase from the FY/14 original budget. Increases to the estimated revenues for basic life premiums and the fund's administration fee contribute to this change. The City of Albuquerque's other Inter-Governmental Agreements (IGAs) provide administrative services for insurance benefits. Each governmental entity reimburses the City for these services. The IGA group currently consists of the Albuquerque Bernalillo County Water Utility Authority (WUA), City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras and the Town of Edgewood. Estimated revenues from IGAs are \$45 thousand. Service charge revenue and other miscellaneous income are estimated at \$43 thousand.

Department Generated Fees For Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
735 - Employee Insurance Internal Svcs - Insurance	57,435	57,937	56,973	60,794	2,857
735 - Employee Insurance Other Grants	127	45	45	45	0
735 - Employee Insurance Charges For Services	30	0	29	30	30
735 - Employee Insurance Other Miscellaneous	6	13	13	13	0

## PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - All city employees and officials behave ethically.					
\$ value of potential liability from Unemployment Claims ('000s)	1,659	1,724	1,700	1,053	1,188
\$ savings achieved from favorable decisions on Unemployment Claims ('000s)	309	506	400	312	322
Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - City employees are competent and well-trained to deliver city services efficiently and effectively.					
Total Unemployment Claims	342	294	500	257	236
# of protestable unemployment claims	97	117	100	87	113
# of non-protestable unemployment claims	245	177	300	170	147
# of protestable unemployment claims ruled favorably	47	66	70	57	51
# of protestable unemployment claims ruled unfavorably	19	27	30	18	19

# HUMAN RESOURCES

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
% of new hire turnover within the 1st year of employment	14%	11%	15%	17%	15%
# Candidates participating in entry-level and public safety promotional testing programs.	972	1,010	970	1,434	890
# Public safety officials utilized and trained as Subject-Matter Experts (SMEs) to validate exams.	33	18	20	18	20
Public safety candidates' level of satisfaction with overall quality of promotional exams (5-pt Likert scale).	4.1	4.1	4.0	4.3	4.1
Subject-matter experts' level of confidence in job-relatedness of promotional exams developed (5-pt Likert scale).	4.5	4.3	4.0	4.5	4.2
<u>Average time to offer</u>					
Average Time from Advertisement Expiration Date to Offer	89.1	72	50	57	60
Average Time from Request Date to Offer	N/A	75	60	91*	70
# of employees participating in city sponsored training	925	1,103	3,500	2,335	2,000
% new supervisors enrolled in new supervisory development within 30 days of hire/promotion	18%	17%	25%	40%	35%

\*The time increase from requested date to offer is due to multiple occurrences of vacancies being filled over time from one posting and extended processes on some hires.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Financial and capital assets are maximized and protected, and reported accurately and timely.					
% of employees participating in Medical	90%	91.7%	92%	91%	91.0%
% of employees participating in Dental	92%	93.0%	93%	93%	92.0%
% of employees participating in Vision	83%	85.0%	85%	85%	85.0%
Average dollars of wellness cost per employee (actual)	\$56.92	\$63.74	\$88.28	\$50.73	\$89.64
<u>Average dollars of cost per employee</u>					
Medical	\$9,397.55	\$10,266.45	\$10,395.93	\$10,152.46	\$10,321.90
Dental	\$810.66	\$752.09	\$794.06	\$774.94	\$778.36
Vision	\$123.67	\$130.91	\$131.87	\$128.40	\$128.76
Average compensation per Full-time Employee (FTE) (Pay + Benefit Rate)	\$30.76	\$28.73	\$29.00	\$31.51	\$32.26
% of PPC complaints filed against the City ruled favorably	97%	100%	90%	94%	85%
% of Grievances filed against the City ruled favorably	64%	87%	90%	96%	90%

## PRIOR YEAR ACCOMPLISHMENTS

- Established a new “P” series initiated thru multiple meetings and final negotiations with the “M” series union. Project included initial analysis, creation of new series, new grades, new pay plan, and a holding place for union members until final movement into the “M” series pay plan.
- Created 161 new positions for MRCOG as needed for their implementation of “Kronos” timekeeping module and coordinated with all external City departments the clean-up of data for PeopleSoft “Reports To” as they participated in parallel testing and final implementation of Kronos.
- The City of Albuquerque was recognized by Albuquerque Business First as one of New Mexico’s healthiest large employers for 2015! This is the fourth consecutive year in which the City of Albuquerque has been recognized. All efforts to improve health were considered for this award, including:
  - Better Health employee wellness campaigns
  - Step It UP!
  - APD gyms and other fitness facilities
  - Medical benefits
  - EAP and other initiatives led by Risk Management



## HUMAN RESOURCES

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- Implemented the Keep It Steady – Healthy Weight Challenge enrolling 294 employees and 23 spouses or domestic partners.
- Worked with APD in the analysis and implementation of a new Career Ladder for the Forensic Lab and established the business process which included a new pay structure, new grades and criteria for the career progression. Worked closely with budget in creating new job descriptions and coordinated the preparation of final documents and other program related documents for the Career Ladder for final review by HR Director and approval by CAO.
- Improved efficiency and maximized the use of technology through the further implementation of Employee Self Service in PeopleSoft for the processes of benefit enrollment and changes.
- In no small part due to the tremendous success of the Better Health Wellness program, premiums for medical, dental, and vision benefits remained the same with no increase for FY/16.
- Established a program through College for America for competency based Associate's and Bachelor's degrees.
- Conducted Leadership Series Seminars within several Environmental Health, Municipal Development and Transit Departments.

<b><i>PRIORITY OBJECTIVES</i></b>
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**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS GOAL - GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.**

- OBJECTIVE 1. Explore the capability of establishing and/or developing a database of employee skills, certifications, or licenses in a central location to enable departments to verify and/or keep record of certificate and/or licensure expirations. A report will be submitted to the Mayor and the City Council by the end of FY/16. Update and provide a status in SharePoint by June 30, 2016.

## LEGAL

The Legal Department represents the City's interests in all courts in New Mexico, before administrative and legislative bodies, and is responsible for handling and oversight of civil lawsuits filed against the City, its officials, and its departments. In addition to trial work in a broad range of areas, the department advises clients in labor and employment matters, contract issues, protection of environmental resources, the management of risk in the operation of City services, and land use and planning issues. Additionally, the Legal Department administers DWI vehicle seizures and forfeitures hearings as well as oversees the Metropolitan Court Traffic Arraignment Program, enforcement of the City's Minimum Wage Ordinance, Notices, and Rules and counsels the Office of the City Clerk in legal matters related to elections and to public records requests made pursuant to Inspection of Public Records Act. The Diversity and Human Rights section of the Legal Department offers numerous services and resources to the city employees and residents in civil rights matters as well as alternative dispute resolutions.



### MISSION

To provide timely and quality legal advice to the Mayor's Office, City Council, and City departments and to effectively represent the City of Albuquerque in litigation in state and federal courts and administrative hearings at a reasonable cost.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,160	4,643	4,717	4,022	4,768	125
OPERATING	800	816	999	1,256	820	4
CAPITAL	0	0	0	0	0	0
TRANSFERS	63	129	129	129	83	(46)
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>5,023</b>	<b>5,588</b>	<b>5,845</b>	<b>5,407</b>	<b>5,670</b>	<b>82</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>59</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The approved FY/16 General Fund budget for the Legal department is \$5.7 million, an overall increase of 1.5% above the FY/15 original budget. Technical adjustments include an increase of \$124 thousand in personnel cost due in part to the wage adjustment in FY/15. Internal service costs associated with risk, fleet and communications decreased by \$42 thousand.

The approved FY/16 budget combined the safe city strike force program with legal services to align the primary function of providing legal services in one program once the administrative function for nuisance abatement moved to the Planning department in FY/15.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
LG-Safe City Strike Force	891	879	893	728	0	(879)
LG-Legal Services	4,132	4,709	4,952	4,679	5,670	961
<b>TOTAL GENERAL FUND - 110</b>	<b>5,023</b>	<b>5,588</b>	<b>5,845</b>	<b>5,407</b>	<b>5,670</b>	<b>82</b>
<b>TOTAL APPROPRIATIONS</b>	<b>5,023</b>	<b>5,588</b>	<b>5,845</b>	<b>5,407</b>	<b>5,670</b>	<b>82</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>5,023</b>	<b>5,588</b>	<b>5,845</b>	<b>5,407</b>	<b>5,670</b>	<b>82</b>

# LEGAL

## REVENUE

Charges for risk legal services revenue are estimated to be flat in FY/16. Revenue from CIP for FY/14 is included in FY/15 Estimated Actual of \$160 thousand. FY/16 CIP revenue is estimated to be at the same level as the original FY/15 budget. The Water Authority uses legal services on an as needed basis and in FY/16 revenue is estimated to be \$15 thousand.

Department Generated Fees for Service (\$000's)		FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Chgs for Risk Mgt Legal Svcs	2,419	2,200	2,200	2,200	0
General Fund	Chgs for CIP Legal Svcs	0	80	160	80	0
General Fund	Contrib- Bernalillo-Shared Ops	30	30	30	30	0
General Fund	Land Use Mediation Chgs	10	10	10	10	0
General Fund	Chgs for WUA Legal Svcs	0	0	40	15	15

## PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Government protects the civil and constitutional rights of citizens</i>					
# Lawsuits received	200	169	200	156	200
# active cases	311	424	300	436	350
# cases closed	132	160	90	122	100
# of Traffic Cases going to Arraignment	39,169	24,600	50,000	39,541	50,000
% of approx 40,000 Pleads resolved	92%	70%	70%	87%	70%
# Federal Court, District Court or Metro Court land use proceedings or administrative appeals and other land use actions	183	109	100	244	100
# DWI Seizure Reports reviewed	1,672	1,301	1,500	1,200	1,500
# of Vehicle Forfeiture actions	160	112	200	120	200
# vehicles booted	524	520	600	450	600
# vehicles released on agreement	190	270	350	141	350
# vehicle seizure hearings	1,124	1,054	1,200	1,013	1,200
# vehicles auctioned	339	576	625	570	625
\$ from auctions (000s)	411	694	615	471	615

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - The work environment for employees is healthy, safe, and productive.</i>					
# ADR mediation referrals	873	1,183	750	844	950
# of mediations/facilitations	72	108	70	96	125
% ADR mediations successfully resolved	92%	96%	80%	89%	90%

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Relations among Albuquerque's cultures and races are positive and respectful.</i>					
# ADA cases closed	9	58	50	80	60
# Employment cases closed	12	63	50	49	60
# Housing cases closed	10	61	50	44	40
# Other cases closed	10	90	50	73	90
Referral (passed to another agency after intake)	15	136	100	114	130
Brief (provided answer to basic problem)	14	68	50	82	60
Extended (research, visit, more complex issue)	11	54	50	43	50
Investigation (report or forma document for intake)	1	14	10	7	10



## LEGAL

### ***PRIOR YEAR ACCOMPLISHMENTS***

- Completed its directive of the Mayor's Pay Equity Task Force and submitted an ordinance which unanimously passed by the City Council. The ordinance supports and coordinates the efforts of the task force to encourage City of Albuquerque contractors to achieve equal pay for the same work regardless of gender.
- Completed Phase 1 of the Community Police Dialogues with the public and is moving into Phase 2 in providing liaison services for the APD Community Outreach Project.
- Assisted the City in mediating successor collective bargaining agreements with AFSCME Local 624 (Blue Collar and Transit), Local 1888 (Security), and Local 2962 (Clerical). Such agreements were the first in existence between the parties since they reached impasse in 2011.
- Auctioned 570 vehicles which were forfeited, disclaimed, or abandoned, generating \$471,000 in proceeds to fund law enforcement efforts.
- The October 2014 amendment of the DWI Vehicle Seizure and Forfeiture Ordinance was unanimously passed by the City Council. The ordinance supports and updates the last amendment dating back to 2008 and included recommendations from the DWI Seizure Unit (Legal and APD) to increase the protections for innocent owners and clarify procedures.
- Defended the City against over \$5 million in non-tort claims, preserving and creating favorable case law to protect the City's lawful planning efforts and actions and assisted various City departments in the collection of over \$730,000 of monies owed.

### ***PRIORITY OBJECTIVES***

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** – GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 2. Implement a comprehensive ethics training program for City officials to include elected officials and executive and senior staff in order to reaffirm that the City is dedicated to fostering an environment of fairness and accountability in all of its dealings. Provide the Mayor and the City Council with a report on the status of the program by the end of the second quarter of FY/16.

## MAYOR'S OFFICE

The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	592	615	621	525	692	77
OPERATING	111	190	190	236	196	7
CAPITAL	0	0	0	0	0	0
TRANSFERS	128	212	212	210	105	(107)
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>831</b>	<b>1,016</b>	<b>1,022</b>	<b>971</b>	<b>993</b>	<b>(23)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The FY16 approved General Fund budget is one million dollars, a decrease of 2.3% or \$23 thousand below the FY15 original budget. Technical adjustments include an increase of \$77 thousand in personnel cost due in part to the wage adjustment in FY15. Internal service costs associated with risk, fleet and communications decreased by \$100 thousand.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
MA-Mayor's Office Program	831	1,016	1,022	971	993	(23)
<b>TOTAL APPROPRIATIONS</b>	<b>831</b>	<b>1,016</b>	<b>1,022</b>	<b>971</b>	<b>993</b>	<b>(23)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>831</b>	<b>1,016</b>	<b>1,022</b>	<b>971</b>	<b>993</b>	<b>(23)</b>

## MUNICIPAL DEVELOPMENT



The Department of Municipal Development (DMD) has two primary roles: implement public infrastructure and oversee the security and maintenance of City facilities, including parking. DMD provides the operation and maintenance of city streets, storm drains, traffic signals, lighting in conjunction with PNM, parking facilities and maintenance of City facilities, and the development and design of capital infrastructures for streets and storm drainage and public buildings.

Program strategies include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; City/County building; Plaza del Sol building; parking services; and stadium operations.

### MISSION

The Department of Municipal Development is organized to assure that capital projects are completed efficiently and timely; and to provide parking management/enforcement, security and maintenance of City facilities.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	20,257	29,632	30,011	28,598	30,053	421
OPERATING	16,157	15,015	15,320	16,692	15,211	195
CAPITAL	86	550	649	694	50	(500)
TRANSFERS	16,235	9,125	9,125	9,007	8,196	(929)
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>52,734</b>	<b>54,323</b>	<b>55,106</b>	<b>54,990</b>	<b>53,510</b>	<b>(813)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>428</b>	<b>461</b>	<b>461</b>	<b>461</b>	<b>462</b>	<b>1</b>

### BUDGET HIGHLIGHTS

#### General Fund

Municipal Development's FY/16 approved General Fund budget is \$41.9 million. This is a decrease of \$583 thousand, or 1.4%, from the FY/15 original budget of \$42.4 million. The FY/16 approved General Fund budget funds a total of 349 positions, which remains the same as the FY/15 approved budget.

The transfer to the City/County Facilities Fund increased by \$280 thousand. The transfer to the Stadium Operating Fund increased by \$37 thousand in FY/16.

#### Gas Tax Road Fund

The FY/15 Gasoline Tax appropriation was \$5.4 million while the FY/16 approved operating budget for the Gas Tax Road Fund is \$5.3 million a decrease of \$77 thousand. A subsidy of \$378 thousand will be transferred into this fund from the General Fund. The approved budget includes a transfer to the General Fund in the amount of \$249 thousand for indirect overhead and funds a total of 57 full-time positions.

#### City/County Facilities Fund

The FY/16 approved budget for the City/County Facilities Fund, which includes the City/County Building and the Law Enforcement Center, is \$3.1 million. The number of positions in the approved FY/15 budget remained the same at 16 FTE. The approved budget is \$47 thousand above the FY/15 original budget due to an increase in the cost of risk.

Revenues for the City/County Facilities Fund include rent collected from Bernalillo County based upon various percentages of the total budget. The City is currently working with the County on an MOU for FY/16 and the City will contribute \$2.3 million dollars towards the operations and maintenance of the facilities. The space occupied by Bernalillo County has decreased leading to the increased General Fund transfer as well as increased costs to maintain and operate the two facilities.

#### Parking Operating and Debt Service Funds

In FY/16 parking enterprise revenues are estimated at approximately \$4.2 million. The FY/16 approved budget is \$4.1 million which reflects a decrease of \$263 thousand or 6% from the FY/15 original budget. This is largely due to the elimination of the transfer to the Capital Fund (643). The approved FY/16 budget funds 38 full-time positions an increase of one position.

# MUNICIPAL DEVELOPMENT

## **Baseball Stadium Operating and Debt Service Funds**

The Baseball Stadium Operating Fund approved budget for FY/16 is \$1.9 million. The FY/16 approved budget is 5.4%, or \$110 thousand, less than the original FY/15 budget due to a reduction in the cost of Risk. The transfer to the baseball stadium debt service fund has been increased by eight thousand dollars.

There is a transfer from the General Fund for \$198 thousand in FY/16. The FY/16 approved budget for the Baseball Stadium Debt Service Fund is one million dollars.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
MD-Design Recovered Storm	1,853	2,068	2,135	2,135	2,061	(7)
MD-Strategic Support	1,799	2,477	2,613	2,544	2,367	(110)
MD-Construction	1,328	1,902	1,993	1,886	1,771	(131)
MD-Streets	3,953	4,206	4,273	4,273	4,213	7
MD-Storm Drainage	2,333	2,959	2,974	2,884	2,508	(451)
MD-Street Svcs-F110	11,651	12,858	12,933	13,051	13,517	659
MD-Special Events Parking Prog	19	19	19	19	19	0
MD-Trsf to Gas Tax Road Fund	853	378	400	400	378	0
MD-Trsf to Parking Ops Fund	1,477	0	205	205	0	0
MD-Trsf to Stadium Ops Fund	31	161	161	161	198	37
MD-Design Recovered CIP	1,192	4,068	4,240	4,240	3,994	(74)
MD-City Bldgs	8,084	9,354	9,439	9,353	8,561	(793)
MD-Trsf to C/C Bldg Fund	2,024	2,024	2,030	2,030	2,304	280
<b>TOTAL GENERAL FUND - 110</b>	<b>36,598</b>	<b>42,474</b>	<b>43,415</b>	<b>43,181</b>	<b>41,891</b>	<b>(583)</b>
<b><u>GAS TAX ROAD FUND - 282</u></b>						
MD-Street Svcs-F282	4,633	5,181	5,221	5,202	5,091	(90)
MD-Trsf to Gen Fund	238	236	236	236	249	13
<b>TOTAL GAS TAX ROAD FUND - 282</b>	<b>4,871</b>	<b>5,417</b>	<b>5,457</b>	<b>5,438</b>	<b>5,340</b>	<b>(77)</b>
<b><u>CITY COUNTY FACILITIES FUND - 290</u></b>						
MD-C/C Bldg	3,259	3,009	3,020	3,032	3,056	47
MD-C/C Trsf to Gen Fund	86	86	86	86	86	0
<b>TOTAL CITY COUNTY FACILITIES FD-290</b>	<b>3,345</b>	<b>3,095</b>	<b>3,106</b>	<b>3,118</b>	<b>3,142</b>	<b>47</b>
<b><u>PARKING FACILITIES OPERATING FUND - 641</u></b>						
MD-Parking Program	3,373	3,245	3,268	3,393	3,291	46
MD-Parking Trsf to Gen Fund	417	608	608	608	799	191
MD-Parking Trsf to Debt Svc	3,210	0	0	0	0	0
MD-Trsf to Parking Capital Fd	0	500	370	364	0	(500)
<b>TOTAL PARKING FUND - 641</b>	<b>7,000</b>	<b>4,353</b>	<b>4,246</b>	<b>4,365</b>	<b>4,090</b>	<b>(263)</b>
<b><u>PARKING FACILITIES DEBT SERVICE FUND - 645</u></b>						
MD-Prkng Trsf to Sales Tax D/S	3,260	0	0	0	0	0
<b><u>BASEBALL STADIUM OPERATING FUND - 691</u></b>						
MD-Stadium Operations	1,016	1,014	1,015	1,014	878	(136)
MD-Stadium IDOH	7	9	9	9	27	18
MD-Stadium Trsf to Debt Svc	854	1,014	1,014	1,014	1,022	8
<b>TOTAL BASEBALL STADIUM FUND - 691</b>	<b>1,878</b>	<b>2,037</b>	<b>2,038</b>	<b>2,037</b>	<b>1,927</b>	<b>(110)</b>
<b><u>BASEBALL STADIUM DEBT SERVICE FUND - 695</u></b>						
MD-Stadium Debt Svc	1,022	1,024	1,024	1,024	1,022	(2)
<b>TOTAL APPROPRIATIONS</b>	<b>57,973</b>	<b>58,400</b>	<b>59,286</b>	<b>59,164</b>	<b>57,412</b>	<b>(988)</b>
Intradepartmental Adjustments	5,239	4,077	4,180	4,174	3,902	(175)
<b>NET APPROPRIATIONS</b>	<b>52,734</b>	<b>54,323</b>	<b>55,106</b>	<b>54,990</b>	<b>53,510</b>	<b>(813)</b>

## MUNICIPAL DEVELOPMENT

### REVENUE

General Fund revenues for FY/16 are estimated at \$1.8 million. This includes fees collected from barricading permits, excavation permits, restoration fees, sidewalk services, state fair charges, curb and gutter services, rental of City property and loading zone permits.

FY/16 gasoline tax revenues are estimated to remain at \$4.3 million. Revenues from the City/County Facilities Fund are estimated to increase to one million. Parking Facilities Operating Fund revenues are estimated at \$4.2 million for FY/16. Baseball Stadium Operating Fund revenues are estimated to remain at \$1.8 million for FY/16.

Department Generated Fees for Services (\$000's)		FY14 ACTUAL REVENUES	FY15 APPROVED BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Barricading Permits	1,508	1,200	1,200	1,200	0
General Fund	Excavation Permits	239	250	205	250	0
General Fund	Restoration Fees	140	230	82	230	0
General Fund	Sidewalk	63	60	60	60	0
General Fund	Rental Of City Property	12	18	18	18	0
General Fund	Curb And Gutter	15	14	14	14	0
General Fund	Loading Zone Permit	15	12	12	12	0
641 - Parking Facilities Operating	Charges For Services	23	54	15	28	(26)
641 - Parking Facilities Operating	Fines and Penalties	583	425	755	740	315
641 - Parking Facilities Operating	Leased Property	0	6	154	6	0
641 - Parking Facilities Operating	Parking Meters	908	818	962	887	70
641 - Parking Facilities Operating	Parking Operations	2,596	2,892	2,440	2,560	(332)
282 - Gas Tax Road Fund	State Shared Revenue	4,446	4,250	4,500	4,250	0
290 - City/County Bldg Ops Fund	Contributions in Aid - Const	24	0	0	0	0
290 - City/County Bldg Ops Fund	Rent Of City Property	917	998	957	1,016	18
691 - Sports Stadium Operating	Rent Of City Property	12	0	0	0	0
691 - Sports Stadium Operating	Stadium lease	1,763	1,800	1,800	1,800	0

### PERFORMANCE MEASURES

**GOAL 3: PUBLIC INFRASTRUCTURE** - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - The storm water system protects lives, property, and the environment.</i>					
# arroyo miles maintained	109	154.5	75	226	150
# dams/basins maintained	65	96	60	179	100
* Lineal feet of storm drainage facilities installed or upgraded	12,000	10,985	11,000	18,662	3,600
Number of Storm Water Samples Taken	7	14	10	7	10

\* Includes Planning Developer Additions to the System (4 lane miles added, 7455 of lineal feet of storm drainage facilities installed or upgraded)

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - The street system is well designed and maintained</i>					
# curb miles swept	40,643	42,731	40,000	41,234	40,000
# potholes filled	4,855	7,276	3,000	12,758	7,500
# lane miles maintained (inlay, micro, slurry)	132	155.5	125	184	135
# traffic engineering studies	2210	2,613	2,200	2,613	2,900
# signals maintained (urgent & non-urgent)	5,489	5,895	5,200	5,251	5,700
# signs maintained (urgent & non-urgent)	3,796	3,715	3,500	3,486	3,400

Street Conditions <sup>1</sup> :					Data Process Maturity
	Excellent	Fair	Poor	Very Poor	
1999 Surface Defect Index (SDI)	11.0%	35.4%	29.3%	2.7%	Validated
2007 Surface Defect Index (SDI)	36.1%	14.6%	12.7%	2.6%	
2007 Pavement Quality Index (PQI)	13.5%	27.2%	21.8%	7.8%	
2012 Pavement Quality Index (PQI)	2.3%	43.2%	14.5%	0.9%	

## MUNICIPAL DEVELOPMENT

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
* # of lane miles added	12	17	12	2.5	2
# of excavation and barricading permits issued	9,339	10,393	9,000	9,647	6,000
# of barricade inspections	9,824	8,623	9,000	8,896	9,000
# of sidewalk inspections	5,743	5,299	5,000	5,931	5,000
Average days assigned 311 calls are open for construction	2	2	2.5	3.2	2.5

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - Integrated transportation options meet the public's needs.					
# City operated parking spaces	4,417	4,359	4,359	4,059	4,359
# of bikeway miles added	8	9	3	4	5
# of Albuquerque Geodetic Reference System (AGRS) values	2,212	1,525	2,240	4,507	1,560

**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT** - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - The downtown area is vital, active, and accessible.					
# acres of medians landscaped	19	8.42	3	5	3
# of new city buildings construction projects initiated	4	7	2	7	6
Square footage of new city buildings constructed	57,600	33,250	25,000	29,900	24,500
# of city building renovation/rehabilitated projects initiated	9	20	6	20	10
Square footage of city buildings renovated/rehabilitated	21,500	78,900	20,000	56,000	30,000
Time (in months) to select consultant from advertisement to executed contract.	6.2	6	5.5	6.0	6.0

**GOAL 6: ECONOMIC VITALITY** - The community supports a vital, diverse, and sustainable economy.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - The economy is diverse.					
# parking citations issued	44,477	46,717	40,000	41,029	45,000

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - The work environment for employees is healthy, safe and productive.					
Square foot maintained per maintenance staff person (000's)	202	125	128	139	128
* Facility area maintained (million sq. ft.)	3.81	3.86	3.85	3.62	3.86
* Increase is due to the inclusion of Wyoming Yard and newly constructed facilities (based on 28 FTE mid-year FY15 and 30 FTE in FY16)					
# security calls for service	2346	2,249	2,000	2,175	2,000
# city buildings secured	14	14	14	14	14
Area secured/patrolled (000's sq. ft.)	2,980	2,980	2,980	2,980	2,980
Area secured/patrolled per officer (000's sq. ft.)	30	30	30	30	30

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - City employees are competent and well-trained to deliver city services efficiently and effectively.					
Dollars implemented with "3% for Energy" projects (\$000's)	4,621	3,605	1,800	1,021	1,800
Total kWh of electricity saved from previous year (millions)	105	102	110	101	105
Operational savings (\$000's) from 3% projects implemented	636	258	650	385	480

# MUNICIPAL DEVELOPMENT

## PRIOR YEAR ACCOMPLISHMENTS

### Capital Implementation Program:

- Completed Central & Unser Library (\$10 million)
- Completed Albuquerque Convention Center Phase 2 Improvements (\$14.5 million)
- Completed North Valley Senior Center Fitness Room Addition (\$650,000)
- Completed 4.5 miles of “prototype” landscaped medians

### Traffic Engineering Division:

- Completed phase V (5 zone grids grids) of the Mandatory Sign Replacement Program to comply with Federal Highway Administration requirements.



### Facilities:

- City Hall Cooling Tower VFD Energy Efficiently Project (Completed December 2014).
- Sandia Swimming Pool Energy Efficient Lighting Upgrade (Completed May 28, 2015).

### Engineering Division:

- Completed construction of Paseo del Norte/I-25.
- Completed San Pedro Re-stripping

### Parking Division:

- Installed 750 credit card accepting single-head meters in the downtown corridor. The meters replaced outdated single-head meters. The new meters will allow the Parking Division to effectively track the revenue collected and quickly address maintenance issues.



### Storm Drainage Projects:

- Completed Water Quality Improvements at New Mexico Fairgrounds.
- Completed Permeable Paving at Pino Maintenance Yard.

## PRIORITY OBJECTIVES

**GOAL 3: PUBLIC INFRASTRUCTURE** – THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- OBJECTIVE 2. Complete a Bi-Annual Bridge Maintenance Report to Prioritize Projects for Bridge Rehabilitation for the 2015 GO Bond Program. Update Sharepoint with the results by the end of the fourth quarter of FY/16.
- OBJECTIVE 3. Complete Unser Reconstruction - Dellyne to Montano. Update Sharepoint with the results by the end of the fourth quarter of FY/16.
- OBJECTIVE 4. Submit site plan for the Edith Transfer Station to EPC. Update Sharepoint with the results by the end of the third quarter of FY/16.

## OFFICE OF THE CITY CLERK

The Office of the City Clerk maintains all official records for the City of Albuquerque, conducts municipal elections, accepts bids from the general public, as well as accepts service of process for summons, subpoenas and tort claims on behalf of the City of Albuquerque. The City Clerk is the chief records custodian for the City of Albuquerque and processes requests for public records pursuant to the New Mexico Inspection of Public Records Act (IRPA). The Office of the City Clerk also manages the Office of Administrative Hearings and is responsible for conducting all hearings specifically assigned by City of Albuquerque ordinance, including vehicle seizures, animal appeals, handicap parking and personnel matters. The Clerk and her staff are honored to assist citizens and fellow public servants in all aspects of the office.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,163	980	992	939	1,284	303
OPERATING	1,259	207	260	247	820	613
CAPITAL	0	0	0	15	0	0
TRANSFERS	46	67	67	66	114	47
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>2,468</b>	<b>1,254</b>	<b>1,319</b>	<b>1,268</b>	<b>2,218</b>	<b>964</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>17</b>	<b>17</b>	<b>1</b>

### BUDGET HIGHLIGHTS

The approved FY/16 General Fund budget for the Office of the City Clerk is \$2.2 million, an overall increase of 76.9% above the FY/15 original budget. This includes an intra-year position added in FY/15, IPRA/Codification Specialist, to oversee and manage citywide inspection of public records act (IPRA) requests.

Technical adjustments include an increase of \$90 thousand in personnel cost due in part to the wage adjustment and addition of the IPRA position in FY/15. Internal service costs associated with risk, fleet and communications increased by \$50 thousand.

The FY/16 approved budget includes funding of \$826 thousand for the 2015 Municipal Election in October. Funding in the amount of \$277 thousand is reserved for a run-off election if needed.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
CC-Office of the City Clerk	2,081	804	864	841	1,772	968
CC-Administrative Hearing Off	387	450	455	427	446	(4)
<b>TOTAL GENERAL FUND - 110</b>	<b>2,468</b>	<b>1,254</b>	<b>1,319</b>	<b>1,268</b>	<b>2,218</b>	<b>964</b>
<b>TOTAL APPROPRIATIONS</b>	<b>2,468</b>	<b>1,254</b>	<b>1,319</b>	<b>1,268</b>	<b>2,218</b>	<b>964</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>2,468</b>	<b>1,254</b>	<b>1,319</b>	<b>1,268</b>	<b>2,218</b>	<b>964</b>



# OFFICE OF THE CITY CLERK

## PERFORMANCE MEASURES

**GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT** - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Residents participate in civic activities and community improvement.</i>					
% of voter turnout in the Municipal Election	0%	20%	0%	0%	30%
# of registered voters in City of Albuquerque	363,000	360,697	361,000	349,706	380,000
# of votes cast in Regular Municipal Election	0	71,091	-	-	80,000
# of Petitions processed (verified and rejected)	62,540	-	15,916	11,788	20,000
# of Poll sites operated	-	102	-	-	102
Funds provided to participating candidates	\$701,928	\$3,200	\$50,000	\$123,023	\$0
# of qualifying contributions and signatures processed	9,347	-	6,000	1,614	8,000
# of applicant candidates for public financing	10	17	4	3	-
# of votes in Runoff Election	-	13,637	-	-	12,000
# of votes in Special Elections	269,555	87,323	-	-	-
# of Measure Finance Committees registered	2	22	-	1	4
# of Complaints and Petitions managed for Board of Ethics	1	18	5	-	5
# of public records inspections performed	2,100	4,000	1,500	2,430	6,000

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Government protects the civil and constitutional rights of citizens</i>					
Labor Board Hearings	14	27	30	30	30
Personnel Appeal Hearings	23	31	60	20	40
Animal Appeal Hearings	42	29	50	40	30
Other Appeal Hearings	34	19	22	10	15
Vehicle Seizures Hearings	1,325	1,059	1,500	1,021	1,100
# of disabled parking hearings	-	128	150	288	450

## PRIOR YEAR ACCOMPLISHMENTS

- Conducted the Public Improvement District ("PID") Board of Directors Election on March 17, 2015 for the following districts: Mesa del Sol, The Trails, Montecito Estates, Ventana West, Volterra and Saltillo.
- Conducted the Inspection of Public Records Act (IPRA) training sessions focused on the IPRA Compliance Guide, COA Administrative Instructions, and the City Clerk's Rules and Regulations to 186 Division Directors and Departmental Records Custodians (DRCs), and other City employees.
- Created an IPRA and Codification Specialist position to enforce IPRA compliance, track quantity and costs of IPRA requests/responses, and to streamline and manage the codification process.
- Implemented a new Campaign Finance System to track candidate financial information.

## OFFICE OF INSPECTOR GENERAL

The Office of Inspector General is an independent office of City Government. The office is not part of the City's executive branch or the City Council. The office investigates fraud, waste, and abuse in City Government in an effort to preserve the public trust.

The Office of Inspector General was created mid-year FY/11 by R-2010-147. The Accountability in Government Oversight Committee provides oversight to the Office of Inspector General. The committee reviews and approves all audit and investigatory reports, appoints the Inspector General with City Council approval, recommends a budget to the Mayor and City Council and provides the Inspector General with guidance, priorities and potential areas for investigation.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	168	306	310	223	309	3
OPERATING	23	29	29	25	28	(1)
CAPITAL	0	0	0	0	0	0
TRANSFERS	1	2	2	2	1	(1)
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>192</b>	<b>337</b>	<b>341</b>	<b>250</b>	<b>339</b>	<b>2</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The approved FY/16 budget of \$339 thousand is \$2 thousand more than the FY/15 original budget of \$337 thousand. The approved budget includes an increase for personnel adjustments of three thousand dollars and technical adjustments for internal service decreases by one thousand dollars.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
IG-Office of Inspector General	192	337	341	250	339	2
<b>TOTAL APPROPRIATIONS</b>	<b>192</b>	<b>337</b>	<b>341</b>	<b>250</b>	<b>339</b>	<b>2</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>192</b>	<b>337</b>	<b>341</b>	<b>250</b>	<b>339</b>	<b>2</b>

### PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected, and reported accurately and timely.</i>					
# of investigations conducted	n/a	7	7	6	8
# of recommendations made	n/a	20	14	33	30
# of investigative reports issued/published	n/a	4	6	4	5

## OFFICE OF INTERNAL AUDIT

The Office of Internal Audit is an independent office of City Government. The office is not part of the City's executive branch or the City Council.

The goals of the department are to:

- conduct audits, special projects, and follow-up on previously issued audits; and
- propose ways to increase the City's legal, fiscal and ethical accountability.

The Accountability in Government Oversight Committee provides oversight to the Office of Internal Audit. The Committee reviews and approves all audit reports, appoints the director of the Office of Internal Audit, recommends a budget to the Mayor and City Council and provides the director with guidance, priorities and potential areas for audit.

### Mission

To provide independent audits that promote transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	655	733	747	748	749	16
OPERATING	62	57	57	45	54	(2)
TRANSFERS	3	5	5	5	4	(0)
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>719</b>	<b>794</b>	<b>808</b>	<b>798</b>	<b>808</b>	<b>14</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The FY/16 approved budget for the Office of Internal Audit is \$808 thousand. This is an increase of 2% from the original FY/15 budget of \$794 thousand and is due to technical adjustments for personnel costs and a decrease in Risk Management's allocation for tort & other. The staffing level remains at seven positions in the FY/16 approved budget.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
IA-Internal Audit	719	794	808	798	808	14
<b>TOTAL APPROPRIATIONS</b>	<b>719</b>	<b>794</b>	<b>808</b>	<b>798</b>	<b>808</b>	<b>14</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>719</b>	<b>794</b>	<b>808</b>	<b>798</b>	<b>808</b>	<b>14</b>

### PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected, and reported accurately and timely.</i>					
# of audit reports issued	7	5	15	8	15
# of follow ups and special projects completed	4	16	6	20	6
# of requests for assistance (outside of audits)	34	39	35	64	35
Cost savings as a % of annual budget	59%	364%	100%	201%	100%
Survey rating on value added recommendations (5 pt. scale)	4.3	4.2	4.5	4.5	4.5

## OFFICE OF INTERNAL AUDIT

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<i>PRIOR YEAR ACCOMPLISHMENTS</i>
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- Completed eight in-depth audits, including an audit of the procurement of body-worn cameras from TASER International.
- Followed up on nine previously issued audit reports.
- Completed seven special projects.
- Completed four cash counts.
- Responded to 64 requests for assistance.
- Supported the Citizens' Independent Salary Commission in its review of elected officials' salaries.
- Implemented an automated audit management system to increase efficiency and reduce the amount of paper used by the department.

# PARKS AND RECREATION

The Parks and Recreation Department serves the recreational needs of the residents of Albuquerque and the surrounding metropolitan areas. The department is organized into the following divisions: park management, recreation services, aquatics, open space, golf, CIP design, firearm safety and administration.

## MISSION

### QUALITY PARKS & RECREATION FOR A QUALITY LIFE!

In order to achieve this, the department will:

- Protect, plan, enhance, and maintain Parks, major public Open Space and Trails System that gives Albuquerque its sense of place.
- Promote economic development and tourism by continuing to provide quality affordable facilities and programs (e.g. Golf, Recreation, Swimming Pools, Parks, Open Space, Balloon Fiesta Park, Shooting Range and Sporting Events).
- Assure quality educational programs for youth to encourage positive behavior towards a conservation ethic and therefore combat "Nature Deficit Disorder".
- Provide quality recreation programs to encourage healthy active lifestyles for all ages.
- Encourage and develop a healthy and safe work environment, ethical management practices and a spirit of teamwork for all Parks & Recreation employees.



Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	18,505	18,669	18,869	16,257	19,365	696
OPERATING	13,088	10,398	10,510	12,320	10,734	336
CAPITAL	436	427	432	644	0	(427)
TRANSFERS	3,274	3,328	3,328	3,319	3,329	1
GRANTS/PROJECTS	381	164	164	164	104	(60)
<b>TOTAL</b>	<b>35,685</b>	<b>32,986</b>	<b>33,303</b>	<b>32,703</b>	<b>33,532</b>	<b>546</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>302</b>	<b>260</b>	<b>260</b>	<b>268</b>	<b>268</b>	<b>8</b>

## BUDGET HIGHLIGHTS

### General Fund

The approved FY/16 General Fund budget for Parks and Recreation is \$29 million, a decrease of 0.7% or \$216 thousand below the FY/15 original budget. Technical adjustments in FY/16 include one-time reductions including a one million subsidy transfer to golf operations and a reduction of \$24 thousand for a vehicle. Also, \$140 thousand is added for the subsidy transfer to Open Space. Internal service costs associated with risk, fleet and communications decreased by \$151 thousand.



Intra-year changes in FY/15 include the transfer of one position from Municipal Development and adding one new position in park management for an overall increase of \$245 thousand. Aquatics added six new full-time positions by reducing temporary wages for a net increase of \$41 thousand. This change provides stable oversight and management of City pools.

The approved FY/16 budget includes \$50 thousand for a 1% wage increase for AFSCME B and C employees. A restructure plan is also approved to increase efficiency and productivity in park management and recreation. The restructure plan does not increase the budget in FY/16. Park management continues to implement the YARDI asset management and work order system and funding for maintaining this project is reallocated

within the department. One-time funding is provided to recreation, \$55 thousand for the Mondo Track rental contract and five thousand for a community bike program. Also, one-time funding of \$80 thousand is transferred to the open space fund for a Bosque summer youth program.

Limited funding is included in FY/16 for new CIP coming-on-line projects. The Sid Cutter Pilot's Pavilion is scheduled to open in early October, in time for balloon fiesta and will enhance public facilities for the premier tourist event in New Mexico. It will

## PARKS AND RECREATION

also be available to rent for private events. The funding is for \$210 thousand with the addition of two new part-time positions. New revenue is estimated at \$158 thousand for a net cost of \$52 thousand.

### Golf Operating Fund

The FY/16 approved budget for the Golf Operating Fund is \$4.2 million, an 8.5% decrease below the FY/15 original budget. The decrease is due in part to a reduction of \$403 thousand one-time funding for final improvements to the Ladera golf course and capital needs. Internal service costs associated with risk, fleet and communications increased by nine thousand dollars. The approved budget includes \$11 thousand for a 1% wage increase for AFSCME B and C employees.

### Open Space Expendable Trust Fund

The FY/16 approved budget for the Open Space Expendable Trust Fund is \$3.2 million a 13.3% increase above the FY/15 original budget. Internal service costs associated with risk, fleet and communications increased by \$260 thousand.

The approved budget includes \$8 thousand for a wage increase for AFSCME B and C employees. Also included in FY/16 is one-time funding of \$80 thousand for a Bosque summer youth program. This program will provide summer jobs for approximately 20 seasonal youth employees to improve existing trail conditions and help manage recreation users. This program will provide educational experience for youth to learn about the environment and gain life-long skills. The program is expected to last for a ten-week period beginning June 1, 2015. Funding of \$54 thousand was appropriated in FY/15.



(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<u><b>GENERAL FUND - 110</b></u>						
PR-Aquatic Services	4,001	4,203	4,222	4,220	4,434	231
PR-Firearm Safety	512	570	574	588	593	23
PR-Recreation	2,407	2,327	2,404	2,406	2,646	319
PR-Trsf to Golf Ops Fund	600	1,050	1,050	1,050	0	(1,050)
PR-Aviation Landscape	649	0	0	0	0	0
PR-CIP Funded Employees	2,410	576	588	588	563	(13)
PR-Parks Management	17,450	16,755	16,827	16,582	16,606	(149)
PR-Strategic Support Program	836	851	871	931	1,054	203
PR-Trsf to CIP Fund	170	100	100	100	100	0
PR-Trsf to Open Space Trust	2,543	2,803	2,879	2,879	3,023	220
<b>TOTAL GENERAL FUND - 110</b>	<b>31,579</b>	<b>29,235</b>	<b>29,515</b>	<b>29,345</b>	<b>29,019</b>	<b>(216)</b>
<u><b>OPERATING GRANTS FUND - 265</b></u>						
Project Program (265) - Parks and Rec	421	168	168	168	108	(60)
<u><b>GOLF OPERATING FUND - 681</b></u>						
PR-Golf	4,049	4,345	4,371	4,048	3,955	(390)
PR-Golf Trsf to Gen Fund	78	232	232	232	233	1
<b>TOTAL GOLF OPERATING FUND - 681</b>	<b>4,127</b>	<b>4,577</b>	<b>4,603</b>	<b>4,280</b>	<b>4,188</b>	<b>(389)</b>
<u><b>OPEN SPACE EXPENDABLE TRUST FUND - 851</b></u>						
PR-Trust and Agency	2,701	2,859	2,946	2,840	3,240	381
<b>TOTAL APPROPRIATIONS</b>	<b>38,828</b>	<b>36,839</b>	<b>37,232</b>	<b>36,632</b>	<b>36,555</b>	<b>(284)</b>
Intradepartmental Adjustments	3,143	3,853	3,929	3,929	3,023	(830)
<b>NET APPROPRIATIONS</b>	<b>35,685</b>	<b>32,986</b>	<b>33,303</b>	<b>32,703</b>	<b>33,532</b>	<b>546</b>

## PARKS AND RECREATION

### REVENUE

General Fund revenues include charges for pool admissions, sports programs and lessons, shooting range fees and use of city parks. FY/16 revenue is estimated to increase by \$69 thousand primarily in the sports program charges from the FY/14 original budget. Total General Fund revenue is estimated at \$2.1 million. Revenues for the Golf Operating Fund seem to have stabilized, however revenue is lower than in previous years which contributed in a General Fund subsidy for both FY/14 and FY/15. Revenue for the Open Space fund is anticipated at \$75 thousand in FY/16. There is a significant General Fund subsidy to sustain operations in this fund.

Department Generated Fees for Services (\$000's)		FY14 ACTUAL REVENUES	FY15 APPROVED BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Swimming Pool Chgs-Taxable	746	730	698	698	(32)
General Fund	Sports Program Chgs-Taxable	346	318	331	331	13
General Fund	Shooting Range Fees-Taxable	277	280	260	260	(20)
General Fund	Rental Of City Property	79	87	83	241	154
General Fund	Parks Joint Use Revenues	203	203	203	203	0
General Fund	Tennis Lesson Fees-Taxable	143	136	142	142	6
General Fund	Facilities Concessions	146	151	135	135	(16)
General Fund	Tourn/Field Rental	59	46	46	46	0
General Fund	Special Event Fees	28	0	30	30	30
General Fund	Other Misc Revenue-Taxable	13	23	23	23	0
General Fund	Outdoor Rec Fee-Taxable	16	0	14	0	0
General Fund	Other Misc Revenue-Nontax	33	0	0	0	0
681 - Golf Operating	Rent Of City Property	26	28	27	28	0
681 - Golf Operating	Enterprise-Golf-Green Fees	3,479	3,150	3,420	3,400	250
681 - Golf Operating	Enterprise-Golf- Concessions	314	300	295	315	15
851 - Open Space	Charges For Services	52	48	55	55	7
851 - Open Space	Rent Of City Property	22	20	21	20	0

### PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</b>					
Total # of pool visits by customers	481,626	529,277	490,000	431,101	500,000
Rounds of golf played	244,068	226,549	235,000	196,051	235,000
Avg. rate to play 18 holes	\$22.29	\$22.29	\$22.29	\$22.29	\$22.29
Avg. rate to play 18 holes (non-municipal courses)	\$47.00	\$47.00	\$47.00	\$47.00	\$47.00
# of visitors to Shooting Range facilities.	72,521	70,340	75,000	70,175	76,500
Organize leagues for tennis (added for FY15)adult softball, baseball, flag football, and basketball (total # teams)	1,331	1,225	1,200	2,623	1,300
Provide an Indoor Track Venue (number of events)	12	0	10	10	10
Operate Albuquerque Balloon Fiesta Park, Total Revenue (changed from Golf Training Center to all of Balloon Fiesta Park in FY15)	\$119,110	\$135,125	\$178,000	\$299,700	\$250,000
# youth participants in recreation (0-19 yrs.)	201,098	911,229	558,000	557,204	1,000,000
Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION - All students graduate and are ready for work, life or school.</b>					
# of students using pools for activities and competitions	38,584	39,999	42,000	38,352	42,000
# of swimming lesson courses sold (Note: most swimming lessons occur in the end of the fiscal year)	83,429	82,707	85,000	70,249	85,000
# pool visits by youth customers (0-19)	330,351	369,140	337,000	259,731	350,000
Jr. Golf Rounds (up to 17 years old)	8,912	6,978	9,000	7,618	9,000

## PARKS AND RECREATION

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
Sr. Golf Rounds (over 55 years old)	76,542	73,007	75,000	68,680	75,000
Percentage of Total Rounds (Jr. Golf)	3.7%	3.1%	3.8%	3.8%	3.8%
Percentage of Total Rounds (Sr. Golf)	31.4%	32.0%	31.9%	35.0%	31.9%
Water acre/ feet Used for Irrigation	2,247	2,048	1,800	578	1,800
Provide outdoor recreation for youth	0	18,263	16,000	22,072	19,000
# bike education sessions	110	230	300	206	300
# bike education participants	6,006	11,183	12,000	10,007	12,500

**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT** -Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.</i>					
# of planning projects for new or renovated parks	6	6	6	8	8
# of acres of new parkland acquired	11	71	5	6.5	8
# of miles of trails developed or renovated	2.5	3.5	5	6.74	7
# of parks renovated	11	17	10	11	11
# of new park acres developed	25.52	32	25	30	12
Total acreage of Parks, medians, and trails maintained	3,302	3,423	2,789	2,788	2,797
New acreage (development) of parks, medians, and trails brought on current fiscal year	94	41	32	36	15
Total number of trees, new as well as replaced for fiscal year past.	300	110	150	1,742	150
# of volunteers and volunteer hours worked yearly.	298	706	700	655	700
# of volunteer hours worked yearly	8,501	17,816	12,000	8,173	15,000
# neighborhood, community, and regional parks	296	297	298	296	301
# acres maintained by department	32,498	32,620	31,911	31,792	31,888
# miles of trails maintained	142	147	152	152	155
# miles of medians and streetscapes maintained	200	0	0	0	0
# park acres per 1,000 city residents (includes trails and medians)	6	6	6	6	6
# Open Space acres per 1,000 city residents	54	54	54	54	53
# of Youth served (Aquatics, Golf & Recreation Services)	540,361	1,253,207	902,000	824,553	1,000,000

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** -Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Open Space, Bosque, the River, and Mountains are preserved and protected</i>					
# of acres owned or managed as Major Public Open Space.	29,042	29,092	29,125	29,104	29,099
# of visitors at staffed Open Space facilities.	217,571	216,000	220,000	238,813	225,000
# of volunteers yearly.	2,222	2,130	1,500	4,148	2,000
# of volunteer hours worked yearly	20,697	7,340	11,000	22,592	17,500
# of new trees planted	0	600	700	784	750
# of new willow whips planted	0	1100	1,200	998	1,250



# PARKS AND RECREATION

## PRIOR YEAR ACCOMPLISHMENTS

- Designed projects for and implemented two major youth programs: Rocky Mountain Youth Corps and Bosque Summer Youth Program.
- Completed the 3% LED Lighting Project that is more environmentally friendly and cost efficient for Sandia and West Mesa Aquatics Centers.
- Completed design and construction of 1.4 mile-long multi-use accessible crusher fine trail in Bosque from Central Avenue to I-40.
- Hosted local and sectional NFL Punt, Pass and Kick competitions. Two New Mexico competitors qualified and competed at half time of the NFC Championship game. Photo #5
- Completions and opening of the front 9 at the Ladera Golf Course.
- Request for proposal for Ladera golf course concessionaire released.
- Constructed 12 tennis courts, 4 handball courts and bocce ball at North Domingo Baca Park.
- Esperanza Bike Safety Education Center increased its bike valets from 410 bikes to 545 bikes at 8 valet locations. Photo
- Albuquerque International Balloon Fiesta and Freedom fourth, organized event staff, field preparation, and maintenance and event cleanup.
- Implemented YARDI inventory, equipment and supply tracking system at 4 of the 6 park areas throughout the city.



## PRIORITY OBJECTIVES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 1. Open Sid Cutter Pilots Pavilion events center at Balloon Fiesta Park in time for Balloon Fiesta 2015. Update SharePoint with the results by the end of the second quarter of FY/16.
- OBJECTIVE 2. Complete Bosque improvements from Central to I-40 by the end of FY/16. Update SharePoint with the results by the end of the fourth quarter of FY/16.
- OBJECTIVE 3. Ensure that the design and construction of the Los Altos Children's Park Phase 1 is fully inclusive for children and adults of all abilities by the end of FY/16. Update SharePoint with the results by the end of the fourth quarter of FY/16.
- OBJECTIVE4. Complete Ventana Ranch Community Park Phase 4 – Tennis Complex Lighting Improvements by the end of FY/16. Update SharePoint with the results by the end of the fourth quarter of FY/16.

## PLANNING



The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates development plans and strategies to ensure that growth conforms to adopted plans, policies and regulations. Albuquerque Geographic Information Systems (AGIS) provides up to date and innovative online mapping capabilities and information concerning property within the City of Albuquerque. The Planning Department also includes the Metropolitan Redevelopment Agency, which works with City Council to identify slum or blighted areas and develop plans to prevent or remove blight and create catalytic projects to promote economic development, housing opportunities and to promote the health, safety, welfare, convenience and prosperity of designated areas.

### MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque, and enforce regulations to promote the health, safety, and welfare of the public.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	9,632	11,109	11,307	10,293	12,149	1,040
OPERATING	1,194	1,319	1,367	1,760	1,488	168
CAPITAL	82	0	185	517	0	0
TRANSFERS	635	1,401	1,401	1,408	1,276	(125)
GRANTS/PROJECTS	47	0	0	0	0	0
<b>TOTAL</b>	<b>11,591</b>	<b>13,830</b>	<b>14,261</b>	<b>13,978</b>	<b>14,913</b>	<b>1,083</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>151</b>	<b>152</b>	<b>152</b>	<b>154</b>	<b>155</b>	<b>3</b>

### BUDGET HIGHLIGHTS

The FY/16 General Fund approved budget for the Planning Department is \$14.9 million, an increase of \$1.1 million or 7.8% from the FY/15 original budget. The increase was due to wage adjustments including the reduction of one position. Also, the real property division transferred in from DFAS with nine positions totaling one million. Internal service costs associated with risk, fleet and communications increased by \$69 thousand.

Increases in the FY/16 approved budget include \$70 thousand for Posse Software maintenance, and a 1% wage increase for B and C series union employees.

One-time funding continues for two transfers to the Metropolitan Redevelopment Fund totaling \$305 thousand in FY/16. These funds are \$105 thousand to provide security, marketing and management at the Railyards, and \$200 thousand to catch up on the property tax allocation repayments to the fund for prior years.

The department position count for the FY/16 approved budget is 163.



## PLANNING

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>GENERAL FUND - 110</b>						
PL-Code Enforcement	2,918	3,723	3,951	3,723	3,763	0
PL-Urban Design and Devel Prog	1,562	1,790	1,848	1,847	1,853	63
PL-One Stop Shop	5,562	6,109	6,230	6,191	6,229	120
PL-Strategic Support	1,480	1,553	1,577	1,563	1,718	165
PL-Transfer to MRA Fund 275	20	655	655	655	535	(120)
PL-Real Property Prgm	0	0	0	0	815	815
<b>TOTAL GENERAL FUND - 110</b>	<b>11,542</b>	<b>13,830</b>	<b>14,261</b>	<b>13,978</b>	<b>14,913</b>	<b>1,043</b>
<b>OPERATING GRANTS FUND 265</b>						
Project Program (265) - Planning	49	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>11,591</b>	<b>13,830</b>	<b>14,261</b>	<b>13,978</b>	<b>14,913</b>	<b>1,083</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>11,591</b>	<b>13,830</b>	<b>14,261</b>	<b>13,978</b>	<b>14,913</b>	<b>1,083</b>

### REVENUE

Revenues in the Planning Department for the FY/16 approved budget are \$7.7 million; \$720 thousand lower than the FY/15 original budget revenues of \$8.5 million. Building, electrical, plumbing, mechanical and plan check permits are expected to be \$883 thousand lower than the FY/15 original budget while engineering fees, sign fees, charges for planning services and other revenues are expected to increase by \$267 thousand. Listed below are major revenue sources for the Planning Department.

Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Building Permits	2,519	2,949	2,310	2,356	(593)
General Fund Plan Check Permits	1,440	1,502	1,458	1,487	(15)
General Fund Plumbing And Mech Permits	914	960	799	815	(145)
General Fund Engineering Fees	605	654	667	680	26
General Fund Fast Trax Fee	494	656	433	656	0
General Fund Electrical Permits	691	749	607	619	(130)
General Fund Filing Of Plats And Subdiv	163	150	206	215	65
General Fund Right Of Way Usage Permits	172	210	210	214	4
General Fund Chgs For Planning Svcs	364	17	145	142	125
General Fund Flood Plain Certification	148	144	127	130	(14)
General Fund Zoning Plan Check	98	98	91	95	(3)
General Fund Sign Fees	114	99	94	94	(5)
General Fund Reroofing Permits	84	88	75	76	(12)
General Fund Electronic Sign Fee	0	115	40	50	(65)
General Fund Other Licenses And Permits	41	39	31	34	(5)
General Fund Real Property Sales	0	0	37	30	30
General Fund Other Misc Revenue-Nontax	12	26	0	26	0
General Fund Lien - Contractor Fee	94	13	125	25	12
General Fund Lien - Interest	8	0	25	5	5
General Fund Other Property Sales-Nontax	23	0	0	0	0

# PLANNING

## PERFORMANCE MEASURES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable, and vital.

	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.</i>					
# of subdivision plat updates to GIS database	134	132	150	181	175
# of Zoning updates to GIS Database	66	64	100	88	82
# of zoning inspections	40,544	38,566	39,225	33,357	36,805
# of housing inspections	3,788	3,167	3,435	2,924	3,402
# of notices of violation issued	20,582	30,102	31,281	29,043	30,698
# of zoning reinspections	22,869	28,227	28,856	23,408	25,000
# of housing reinspections	1,856	3,784	3,990	1,514	1,568
% of cases voluntarily into compliance after first written notice	59	51	60	48	60
Average no. of days from case initiation to voluntary compliance	57	40	35	41	38
# of new construction permits in the 1960 City Boundary	110	115	130	141	150
# of plans reviewed	3,071	3,440	2,695	3,274	3,337
Average turnaround time for residential plan review in days	10	8	10	5	8
Average turnaround time for commercial plan review in weeks	4	4	4	3	3.75
# of building inspections	32,193	38,370	37,611	38,539	37,050
# of electrical inspections	18,531	19,126	19,342	18,437	19,142
# of plumbing/mechanical inspections	29,765	30,650	29,384	28,155	30,969
Ratio of "Green Path" new construction bldg. permits to traditional bldg. permits	26%	19%	18%	11%	15%
# of Fastrax plans submitted	218	208	246	157	203
# of days to review Fastrax plans	5	5	5	7	5
# of Impact fee applications	1,011	979	1,000	936	1,010
Impact fee collections (x000)	1,444	1,107	1,200	1,300	1,300
Engineering fees collected for private development projects (000).	615	487	575	570	680
# of Administrative Approvals (EPC and LUCC)	155	146	134	151	160

## PRIOR YEAR ACCOMPLISHMENTS

- Entered into a contract with a nationally recognized team of consultants, and commenced the public engagement needed to update the Albuquerque Bernalillo County Comprehensive Plan and draft an Integrated Development Ordinance. This project, known as ABC to Z, is scheduled to be completed in two years.
- The Planning Department acquired POSSE software and began the implementation process for this new, department-wide case management and permitting software. The implementation process is scheduled to be completed in FY16.
- The Metropolitan Redevelopment Agency, in partnership with Yes Housing, Inc., and UR 205 Silver LLC, commenced construction of the Imperial Building, a four-story mixed use grocery store, 10,000 square feet of additional retail space and 74 rental apartments in Downtown Albuquerque.
- The Metropolitan Redevelopment Agency selected development partners for the redevelopment of two historic properties – the El Vado Motel and the DeAnza Motor Lodge.
- The City Council adopted the Bikeways and Trails Facility Plan. This plan was prepared by the Planning Department in partnership with the Parks & Recreation and Municipal Development Departments, and in coordination with the Mid-Region Council of Governments.



# PLANNING

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<b><i>PRIORITY OBJECTIVES</i></b>
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**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT** – COMMUNITIES THROUGHOUT ALBUQUERQUE ARE LIVABLE, SUSTAINABLE AND VITAL.

- OBJECTIVE 1. Design and implement permitting and case management software for entire department to replace existing legacy systems known as KIVA and DDTS in order to leverage and improve mobile technology for field inspectors, improve case management efficiencies, reduce costs, enhance plan review tracking and reporting capabilities. Department will submit a report to the Mayor and City Council by June 30, 2016.
- OBJECTIVE 2. Complete updates to the Comprehensive Plan and begin creating the Unified Development Ordinance to eliminate conflicting regulatory layers, to better tie land use to transportation, and to make development processes more understandable. Department will submit a report to the Mayor and City Council by June 30, 2016.



# POLICE



The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.

APD is budgeted in six program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, as well as open space, tactical support, the traffic section and the APD Academy. Investigative services consist of three specialized divisions: The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigation division investigates armed robberies, homicide, property crimes and juvenile crimes. This division also includes the mental health intervention team named the Crisis Outreach and Support Team (COAST) and the Family Advocacy Center which investigates domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The real time crime center assists police officers in tracking and responding to crime in the city. The professional accountability program strategy is comprised of chief's administration, internal affairs, Department of Justice (DOJ) policy and training, communications, and behavioral sciences. The administrative support program strategy provides long-range planning, problem solving, records management, human resources, and fiscal support. The off-duty police overtime program strategy provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours. The final program is the prisoner transport program strategy which funds the transport of prisoners to the Metropolitan Detention Center.

## MISSION

We, the members of the Albuquerque Police Department, believe in the shared responsibility of police personnel, government leaders and citizens to improve Albuquerque's quality of life and to defend our community. We vow to uphold the U.S. Constitution, to fairly enforce the laws of New Mexico and the City of Albuquerque in order to protect life, property and rights. In partnership with the community, we will engage in proactive policing to maintain order, reduce crime and the fear of crime through education, prevention and enforcement.

## VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	114,896	118,007	122,910	120,231	125,619	7,612
OPERATING	11,535	9,401	11,096	13,724	11,860	2,459
CAPITAL	71	0	978	1,020	0	0
TRANSFERS	21,431	23,188	23,188	23,739	21,480	(1,708)
GRANTS/PROJECTS	8,046	7,089	7,089	7,137	7,940	851
<b>TOTAL</b>	<b>155,979</b>	<b>157,685</b>	<b>165,261</b>	<b>165,852</b>	<b>166,898</b>	<b>9,213</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>1,529</b>	<b>1,455</b>	<b>1,455</b>	<b>1,466</b>	<b>1,463</b>	<b>8</b>

## BUDGET HIGHLIGHTS

The FY/16 approved General Fund budget is \$158 million, which represents an increase of 5.6% or \$8.3 million above the original FY/15 level. The significant driving factor is the 5% wage increase for sworn personnel given mid-year FY/15 as well as FY/16 funding of \$1.8 million to provide for a longevity initiative for eligible officers and additional funding for costs related to the Department of Justice (DOJ) agreement. Other technical adjustments include risk assessments decreasing by a net of \$580 thousand whereas internal services costs associated with telephone, network and radio increased by \$654 thousand. Vehicle maintenance and fuel increased by \$329 thousand. The one-time FY/15 transfer to the capital acquisition fund for \$1 million was eliminated.

# POLICE

A major reorganization was completed for the FY/16 budget in an effort to better align the budget with the department's current organizational structure and to bring it more in line with department spending. Two program strategies, Communications and Records and Family Advocacy, have been deleted and the activities within those programs were moved to current programs where they are a better fit organizationally.

The department added 17 full-time positions mid-year FY/15 at a total cost including benefits of \$1.1 million. Sixteen of these positions were created to assist with the United States Department of Justice (US DOJ) requirements and one is an APD records division manager. Eight data management positions were administratively moved to the Department of Technology and Innovation and one senior buyer position moved to the Department of Finance and Administration which accounts for a decrease of \$833 thousand in personnel and \$44 thousand in operating.

The FY/16 budget adds \$2.1 million for Department of Justice (DOJ) related costs bringing the total to \$4.7 million. The addition includes five full-time positions at a cost of \$292 thousand and \$1.8 million in operating to primarily fund professional technical contracts which include the monitor contract. A forensic scientist lab tech is being added at a cost of \$53 thousand, requested for the Metropolitan Forensic Science Center to assist in meeting the New Mexico Supreme Court rule requirements. The FY/16 approved budget also includes an increase for B, C and transport officer union employees.



The approved General Fund civilian count is 452 and sworn count is 1,000 for a total of 1,452 full-time positions.

Funding resources in the Law Enforcement Protection Fund (LEPF) are \$510 thousand more than the original FY/15 level of \$3.2 million. The FY/16 approved budget is \$3.7 million and is comprised of four components: the law enforcement protection project for \$580 thousand; the crime lab project for \$130 thousand; the DWI enforcement project for \$1.8 million; and the federal forfeiture project for \$1.2 million. Funding for DWI enforcement includes a \$512 thousand transfer to the General Fund to pay for four positions in the Legal Department and three positions in the Police Department associated with the enforcement of the DWI seizure program.

Approved operating grants for FY/16 total \$5 million. The department's omnibus bill, which sets the budget for more than 30 of APD's grants, increased by \$639 thousand from the FY/15 original budget level. Eleven full-time civilian positions are funded with operating grants.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
PD-Administrative Support	15,596	16,557	16,690	17,504	16,818	261
PD-Communications and Records (INACTIVE)	14,219	14,694	14,949	14,608	0	(14,694)
PD-Family Advocacy Ctr Program (INACTIVE)	8,179	8,307	8,703	8,411	0	(8,307)
PD-Investigative Services	16,641	19,820	20,705	17,513	30,888	11,068
PD-Neighborhood Policing	87,772	84,363	90,058	93,558	87,436	3,073
PD-Off Duty Police OT Program	1,554	1,825	1,825	1,792	1,825	0
PD-Prisoner Transport Program	1,821	1,820	1,937	1,863	1,951	131
PD-Professional Accountability	1,438	1,489	1,584	1,745	19,285	17,796
PD-Trsf to CIP Fund	0	1,000	1,000	1,000	0	(1,000)
<b>TOTAL GENERAL FUND - 110</b>	<b>147,219</b>	<b>149,875</b>	<b>157,451</b>	<b>157,994</b>	<b>158,203</b>	<b>8,067</b>
<b><u>OPERATING GRANTS FUND 265</u></b>						
Project Program (265) - Police	5,537	4,610	4,610	4,610	4,985	375
<b><u>ARRA OPERATING GRANTS FUND - 266</u></b>						
Project Program (266) - Police	382	0	0	0	0	0
<b><u>LAW ENFORCEMENT PROTECTION FUND - 280</u></b>						
Project Program (280) - Police	2,731	3,200	3,200	3,248	3,710	510

# POLICE

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PHOTO ENFORCEMENT FUND - 288</b>						
PD-Photo Enforcement (INACTIVE)	109	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>155,979</b>	<b>157,685</b>	<b>165,261</b>	<b>165,852</b>	<b>166,898</b>	<b>9,213</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>155,979</b>	<b>157,685</b>	<b>165,261</b>	<b>165,852</b>	<b>166,898</b>	<b>9,213</b>

## REVENUE

Revenues are projected lower in FY/16 compared to FY/15 primarily as a result of a renegotiated contract with Bernalillo County for the Crime Lab. Off Duty Police revenue is the leading driver of police revenues, providing requested police support to various groups and organizations within Albuquerque. Police officers perform this function during overtime work hours.

Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Off Duty Police	1,594	1,800	1,700	1,700	(100)
General Fund Police Services	1,747	1,710	1,474	1,474	(236)
General Fund Photocopying	144	75	155	155	80
General Fund Wrecker Fees	0	70	77	77	7
General Fund Alarm Ordinance Fees	1,156	900	900	900	0
General Fund Photo Enforcement	382	0	0	0	0
General Fund Other Property Sales-Taxable	16	0	0	0	0

## PERFORMANCE MEASURES

**GOAL 2: PUBLIC SAFETY** - The public is safe and secure, and shares responsibility for maintaining a safe environment.

	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - The public is safe.					
# calls for service	503,416	518,553	500,000	518,751	525,000
# felony arrests	10,215	9,507	9,000	8,603	9,000
# misdemeanor arrests	32,756	27,125	23,000	22,334	23,000
# DWI arrests	3,024	2,704	4,700	2,213	2,300
# of domestic violence arrests	2,896	2,632	N/A	2,437	2,500
Average response time for Priority 1 calls (minutes)	10:02	10:34	10:00	10:57	10:43
% of service calls that resulted in use of force	N/A	N/A	N/A	N/A	0.01%
% Homicide clearance rate (UCR definable)	100%	83%	84%	79%	80%
# APD vehicles over 5 years/total vehicles	674/1102	698/1061	693/1050	693/1050	700/1000
# alcohol involved accident investigations	741	660	700	687	660
# of tactical activations (warrants/building & area searches, SWAT, Bomb, K-9)	406	394	N/A	178	300
# cadet graduates	18	31	60	32	60
# of sworn officers	945	913	1,000	879	1,000
	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - The public feels safe.					
# of 911 calls received	321,097	319,306	313,050	363,842	375,000
% of 911 calls answered within 10 seconds (National standard is 90%)	92.42%	93.10%	92.00%	91.56%	92.00%
# of 242-COPS calls received (non-emergency)	494,059	515,213	513,355	520,003	530,000
# of calls in which the Real Time Crime Center was utilized	N/A	12,171	12,000	26,000	26,000



# POLICE

	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - <i>Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve.</i>					
# of DOJ Settlement Agreement directives submitted for compliance review (out of 283)	N/A	N/A	N/A	16	283
% of DOJ Settlement Agreement directives approved by Monitor (Primary-policies and procedures are in place to facilitate implementation of Settlement Agreement)	N/A	N/A	N/A	N/A	75%
% of DOJ Settlement Agreement directives approved by Monitor (Secondary-compliance is validated through assessment, audit and/or inspection)	N/A	N/A	N/A	N/A	50%
# of reports taken by the Telephone Reporting Unit	9,794	11,432	12,000	13,909	14,000
# calls received by the Telephone Reporting Unit	50,737	38,629	55,000	40,067	41,000
# of DNA samples analyzed	2,693	1,853	N/A	3,756	4,000
	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<b>DESIRED COMMUNITY CONDITION</b> - <i>The community works together for safety.</i>					
\$ of active grants	\$20,066,653	\$13,200,625	\$16,750,000	\$10,565,477	\$8,000,000
# of individuals assisted through the Crisis Outreach and Support Team (COAST)	3,180	2,976	3,300	2,689	3,300
# persons assisted at the Family Advocacy Center (FAC)	4,517	3,728	4,000	3,447	4,500

## PRIOR YEAR ACCOMPLISHMENTS

- A user friendly, state-of-the-art website was launched to assist in the recruitment of new cadets. This website provides a general overview of the department, detailed information regarding the recruitment testing process, allows individuals to complete and submit initial applications, and allows individuals to sign-up for testing.
- To maintain the quality of recruits, APD worked with Albuquerque Public Schools and Central New Mexico Community College in producing viable applicants who have had informal PSA training, increasing the number of college credits earned through the APD Academy, and providing tuition assistance to officers needing to acquire the necessary college credits.
- APD has established an increased police presence in the downtown area, particularly the Alvarado Transportation Center (ATC). APD re-assigned six patrol units as Community Resource Officers for the downtown area. The ATC security cameras are now monitored by APD's Real Time Crime Center (RTCC) which allows the relaying of real-time information to the Community Resource Officers.
- In order to reduce the amount of in-service classroom training required for officers, APD partnered with the City's Public Service University (PSU) to deliver online courses to the department. In fiscal year 2015, APD delivered two courses to all sworn personnel via PSU. The first course, Introduction to Procedural Justice, was created by APD and adapted for PSU. The second course, Suspicious Activity Reporting, was developed by the National Criminal Intelligence Resource Center and delivered to APD personnel via PSU.
- In fiscal year 2015, APD's Report It program of Leads Online was promoted publically to increase the recovery of bicycles lost or stolen in the City of Albuquerque. All twenty-three pawn shops located in Albuquerque report to Leads Online. The Report It logo and web address was placed on the 2015 City of Albuquerque bicycle map. These maps were also distributed to all substations and the Records Division in the police main station for the community to pick up. They were also provided to the City's Esperanza Community Bike Shop. The Leads Online, Report was added to the Albuquerque Police Department website and accessible to the public.



# POLICE

- In fiscal year 2015, APD's Office of Emergency Management (OEM) installed a web-based information management system that provided a single access point for the collection and dissemination of emergency related information. The application will be utilized to coordinate city-wide activities during the response and recovery phases of any emergency or disaster.
- In fiscal year 2015, APD implemented an Investigative/Enforcement Team, with the assistance from its federal partners for the purpose of identifying and prosecuting violent criminal offenders. The Investigative Team was created in March 2015 with the purpose of assisting other law enforcement agencies, as well as other units within the department. Since its inception, the team made 37 felony arrests.
- APD successfully trained 90% of its uniformed officers and supervisors in Crisis Intervention Training (CIT).
- APD worked extensively with City officials in negotiating a Settlement Agreement with the Department of Justice (DOJ). The department is now positioned to implement the recommendations contained in the Settlement Agreement with the establishment of an Executive Director position to act as the department's liaison with the court appointed DOJ monitor; a dedicated budget for training, recruitment, crisis outreach, policy review and inspections; and the redeployment of staff for force and critical incident investigations to meet the requirements of the Agreement.

## PRIORITY OBJECTIVES

### GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 6. Implement all first year directives as described in the Department of Justice Settlement Agreement. Submit a status report to the Mayor and City Council on a quarterly basis, FY/16.
- OBJECTIVE 7. Fully implement a new and proactive data collection software solution named IAPro and IAPRo BlueTeam. BlueTeam is designed to support patrol, command, and supervisory staff. Web-based Blue Team enables complaints, uses-of-force, vehicle accidents and pursuits to be entered and managed by field personnel. Submit a status report to the Mayor and City Council at the end of the second and fourth quarters, FY/16.
- OBJECTIVE 8. Fully implement the department's newest investigative unit: Force Investigation Team (FIT). This specialized and highly trained team will conduct investigations on the use of force making sure it complies with applicable laws and comports with best practices. Submit a status report to the Mayor and City Council at the end of the second and fourth quarters, FY/16.
- OBJECTIVE 9. Identify and develop a new location for the existing DWI Seizure lot. Submit a status report to the Mayor and City Council at the end of the second and fourth quarters, FY/16.
- OBJECTIVE 10. In order to meet USDOJ settlement directives, provide more current crime data information, reduce imposed mandatory overtime requirements, and assess the need for at least four additional Uniform Crime Report (UCR) positions. Submit a status report to the Mayor and City Council at the end of the second and fourth quarters, FY/16.
- OBJECTIVE 11. Improve emergency communications center management and functionality by assessing the need for additional management staff to bring it more in line with the DOJ Settlement Agreement guidelines. Include an evaluation of staffing required to meet double digit increases in IPRA requests. Submit a status report to the Mayor and City Council at the end of the second and fourth quarters, FY/16.
- OBJECTIVE 12. In response to additional federal reporting requirements and management responsibilities, assess the need for an additional position for the APD Planning Section to manage all Office of Emergency Management Grants including FEMA Recovery grants. Submit a status report to the Mayor and City Council at the end of the second and fourth quarters, FY/16.
- OBJECTIVE 13. Improve the Scientific Evidence Division management and functionality by assessing the staff needed to meet growing trends. In the last two years, personnel were shifted from evidence processing to IPRA requests, resulting in a backlog of evidence processing and disposition. Submit a status report to the Mayor and City Council at the end of the second and fourth quarters, FY/16.

## SENIOR AFFAIRS



The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of the 50+ generation in the City of Albuquerque and Bernalillo County. The department provides services through three program strategies: well being and fitness, access to basic services, and volunteerism. The well being and fitness program strategy provides activities and services for seniors to prevent isolation and includes socialization, nutrition, health and education. Access to basic services supports independent living and provides intervention services for frail low-income elders. Services include information, home delivered meals, transportation and in-home services. Volunteerism provides services to promote community involvement, awareness and opportunities for individuals to become engaged in meaningful

activities. The department maintains six senior centers, two multigenerational centers, two stand-alone fitness centers, a home services facility and 23 meal sites where seniors may gather for organized activities, socializing, meals and social services.

### Mission

The Department of Senior Affairs is a community leader, who in partnership with others, involves seniors and people of all ages in creating a community that enhances everyone's quality of life by providing opportunities to achieve their potential, share their wisdom, maintain their independence and live in dignity.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	3,818	4,323	9,387	8,249	9,451	5,128
OPERATING	1,995	1,738	3,419	3,368	3,327	1,589
CAPITAL	0	0	0	0	0	0
TRANSFERS	661	532	1,060	1,015	953	421
GRANTS/PROJECTS	6,754	7,526	747	747	988	(6,538)
<b>TOTAL</b>	<b>13,228</b>	<b>14,119</b>	<b>14,613</b>	<b>13,379</b>	<b>14,719</b>	<b>600</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>115</b>	<b>115</b>	<b>5</b>

### BUDGET HIGHLIGHTS

#### General Fund

The FY/16 approved budget includes a \$6.8 million appropriation in the General Fund. The FY/16 General Fund budget reflects an increase of 3.6% or \$234 thousand from the FY/15 original budget.

A Fiscal Officer position was added to assist the Fiscal Manager to manage daily administration functions. Four part-time driver positions were converted into full-time positions to help the meet the scheduling needs of the department. Technical adjustments in personnel increased the FY/16 budget by \$112 thousand. Internal service costs associated with fleet, network, risk, and radio increased by \$78 thousand. Telephone expenses were increased by \$23 thousand.

There are a total of 55 full-time positions in the FY/16 approved budget for the General Fund.



#### Senior Affairs AAA Grant Fund

The FY/16 approved budget for the AAA Grant Fund is \$6.9 million. There are a total of 52 full-time positions in this fund for FY/16.

To align with goals and program strategies, resources have again been provided by the New Mexico Aging and Long Term Service Department (Area Plan Grant). The grant is appropriated to the Family and Community Services Department and the

## SENIOR AFFAIRS

pass through grant funds in the amount of \$6.9 million dollars are budgeted in Fund 250. This provides appropriate levels of funding for delivery of service and effective performance. The Chief Administrative Officer is the Area Agency on Aging Director who retains the administrative and fiscal responsibilities of the Area Plan program.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
SA-Well Being	4,540	4,651	4,705	4,610	4,760	109
SA-Basic Svcs	90	90	90	90	92	2
SA-Strategic Support Program	1,665	1,787	1,827	1,827	1,910	123
<b>TOTAL GENERAL FUND - 110</b>	<b>6,295</b>	<b>6,528</b>	<b>6,622</b>	<b>6,527</b>	<b>6,762</b>	<b>234</b>
<b><u>SENIOR AFFAIRS AAA GRANT FUND 250</u></b>						
SA-Senior Affairs AAA Program	0	0	6,979	5,841	6,904	6,904
<b><u>OPERATING GRANTS FUND 265</u></b>						
Project Program (265) - Senior Affairs	6,934	7,591	1,012	1,012	1,053	(6,538)
<b>TOTAL APPROPRIATIONS</b>	<b>13,228</b>	<b>14,119</b>	<b>14,613</b>	<b>13,379</b>	<b>14,719</b>	<b>600</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>13,228</b>	<b>14,119</b>	<b>14,613</b>	<b>13,379</b>	<b>14,719</b>	<b>600</b>

### REVENUE

Revenues for the Department of Senior Affairs come primarily from service fees and are estimated at \$588 thousand in the approved FY/16 budget, six thousand more than the original budget for FY/15. Listed in the table below are the major revenue categories of the department.

Revenues for Fund 250 come from a AAA grant, which flows through the Department of Family and Community Services to the Department of Senior Affairs. Revenues for FY/16 are estimated at \$6.9 million, depending upon the number of units the department provides to recipients throughout the year.

Department Generated Fees for Services (\$000's)		FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
General Fund	Memberships	234	272	232	272	0
General Fund	Meal Programs	143	144	133	144	0
General Fund	Rental Of City Property	51	68	50	68	0
General Fund	Dances	38	35	35	35	0
General Fund	Ceramics	17	16	20	24	8
General Fund	Chgs And Reimbursement	28	20	15	20	0
General Fund	Travel-Revenue	13	15	12	13	(2)
General Fund	Coffee	18	12	16	12	0
General Fund	Other Property Sales-Taxable	53	0	0	0	0
General Fund	Other Misc Revenue-Nontax	41	0	0	0	0
250 - Senior Affairs AAA	Charges for DSA Services	0	0	5,538	0	0
250 - Senior Affairs AAA	Other Misc Revenue-Nontax	0	0	186	6,904	6,904

# SENIOR AFFAIRS

## PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Senior citizens live and function in optimal environments.</i>					
# of home delivered meals	179,818	174,530	179,258	159,893	184,730
# of home delivered meals unduplicated clients	1,119	1,002	1,119	921	1,300
# of hours of service in care coordination/case management	6,200	6,302	6,480	5,941	6,480
# of care coordination/case management unduplicated clients	1,837	1,674	1,564	1,552	1,564
# of hours of service in home services	26,348	15,256	28,000	14,717	28,000
# of home services unduplicated clients	2,717	2,474	2,065	2,052	2,065
# of information & assistance contacts	5,785	5,316	10,486	4,929	10,486
# of socialization sessions offered throughout the department	94,875	157,176	65,000	145,875	157,000
# of unduplicated registered members (senior/multigenerational/sports & fitness centers)	27,443	28,115	30,000	26,214	30,000
# of duplicated attendance at sports & fitness facilities	160,410	160,583	160,000	153,853	160,000
# breakfasts served at the senior and multigenerational centers	62,092	72,330	62,000	84,132	72,000
# lunches served at the senior centers, multigenerational centers, and meal sites	172,437	189,186	194,435	191,080	194,000

**GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT** - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i><b>DESIRED COMMUNITY CONDITION</b> - Residents participate in civic activities and community improvement.</i>					
# of unduplicated senior volunteers (RSVP, SCP, & FGP) recruited, trained, and recognized	1,017	1,198	1,519	1,167	1,168
# of volunteer hours performed	255,806	239,720	274,080	227,889	256,203
Return on investment = National value of volunteer hour x total hours/budget=total ratio	\$5.35:1	\$4.89:1	\$4.59:1	\$4.68:1	\$5.16:1
Cost per volunteer hour	\$3.29	\$3.54	\$3.40	\$3.64	\$3.83
% of volunteers reporting they remain actively involved by participating in DSA volunteer programs (Survey completed at the end of the yr.)	91%	91%	91%	91%	99%
% of volunteers reporting they are contributing positively to the community by participating in DSA volunteer programs	91%	91%	91%	91%	98%

## PRIOR YEAR ACCOMPLISHMENTS



- Collaborated with both ABQ RIDE and the City of Albuquerque's Solid Waste Department to explore routing options for Nutrition Routes to increase efficiency and take the first step to increase demand response service.
- Collaborated with the City of Albuquerque Solid Waste Department to begin a pilot program of recycling the materials used at the CASA Kitchen facility. This program converted a 40 yard trash compactor into a full time recycling container.
- North Domingo Baca Multigenerational Center began producing fresh hot breakfasts and lunches; food was delivered from CASA kitchen. A new Cook position was created to prepare and serve the breakfasts and lunches.
- The Foster Grandparent Program held their 50<sup>th</sup> Program Anniversary celebration with a luncheon honoring over 74 volunteers. Foster Grandparents contributed over 60,200 hours of volunteer service.
- The Retired Senior Volunteer Program hosted their annual volunteer breakfast on May 29, 2015 with over 700 volunteers in attendance. RSVP reported over 136,000 hours of volunteer service.

## SENIOR AFFAIRS

- The Senior Companion Program held their pinning ceremony and honored 26 volunteers on June 16, 2015. This program provides companionship to homebound seniors in our community and contributed over 36,000 hours of volunteer service.
- Combined, the three volunteer programs contributed over 232,000 volunteer service hours which equates to approximately \$4.6 million dollars according to the Independent Sectors values of volunteer time. (The estimated value of volunteer time in New Mexico is \$20.13/hour)
- The Home Services Program partnered with the United Association of Plumbers and Steamfitters Local Union 412 to turn on the heat and shut down coolers in the homes of approximately 80 Albuquerque seniors for the annual *Project HEATS ON (Handicapped & Elderly Assistance to Service Our Neighbors)*. This project and partnership has been in existence for over two decades.
- Honored senior veterans at Barelas Senior Center, Los Volcanes Senior Center, Highland Senior Center, and North Domingo Baca Multigenerational Center by creating a Veteran's Wall of Honor that displays their picture along with a short military biography.
- The Los Volcanes Senior Center celebrated its 25<sup>th</sup> Anniversary on June 19, 2015. There were over 1,500 people who attended the event. The event included bands, dance groups, a car show, arts & crafts show, food, and a children's carnival.
- Started the Westside Feasibility Study for a new multigenerational center that will be located on the Westside of the City. The feasibility study includes population characteristics & demographic analysis, public involvement (meetings & surveys), inventory of land available, site evaluation, site location, and conceptual design. The new multigenerational center will provide services to the rapidly growing Westside community.
- Ninety senior athletes attended the State Senior Olympic Games in Roswell, NM. The Senior Olympic Games has over 107 events in 28 different sports and aims at providing opportunities for adults 50+ to maintain a healthy active lifestyle.
- On January 19, 2015, Martin Luther King Jr. Day, the volunteer programs partnered with Comfort Keepers, Saint Felix Pantry, Storehouse, *Adelante* Benefits Connection Center, and John Brooks grocery store to provide the second annual food pantry shopping experience, which was attended by 137 seniors. Approximately 2,500 pounds of food was distributed to seniors.
- Demonstrated the "One City, One Team" concept by engaging other City of Albuquerque Departments to host the 1st Annual Barelas Fiesta held on Saturday, September 27, 2014. This community event highlighted the services offered to the Barelas Community by the Department of Senior Affairs, the Department of Family & Community Services, the Parks & Recreation Department, the Cultural Services Department, the Albuquerque Police Department, and the Albuquerque Fire Department. More than 600 people attended this event.

### PRIORITY OBJECTIVES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT GOAL** - ALL RESIDENTS HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 5. Collaborate and coordinate with Human Resources to establish a seniority roster for all drivers in order to expand transportation hours of service for all seniors for demand response service. Submit a status report to the Mayor and City Council by second quarter of FY/16.
- OBJECTIVE 6. Complete and manage through the Social Service Division the combining of multiple services in one location that will improve communication between programs and enhance service delivery thus creating a multiservice use facility. Submit a status report to the Mayor and City Council by the end of FY/16.
- OBJECTIVE 7. Implement a communication link among the centers that will contain a continuous loop providing information about current and future events, activities, trips, classes, dances, and special events. Submit a status report to the Mayor and City Council by third quarter of FY/16.
- Objective 8. Complete a Cost of Service analysis for each service program to evaluate the actual cost of service and whether it warrants a change in fees, dues, and prices. Submit a status report to the Mayor and City Council by the end of FY/16.



# SOLID WASTE MANAGEMENT

The Solid Waste Management Department provides residential and commercial trash collection, disposal, and the collection of residential recycling. The department oversees large-item disposal, graffiti removal, weed and litter abatement, median maintenance, convenience centers, and neighborhood cleanup support. Other services include operating the City landfill in compliance with State and Federal regulations and educating the public about recycling and responsible waste disposal.

## Mission

The mission of the City of Albuquerque Solid Waste Management Department is to develop and implement an integrated plan to manage waste disposal, recycling services, weed and litter, and anti-graffiti efforts. In keeping with this mission, each program or activity conducted by this department will strive to direct our human and financial resources to those areas where our goals and objectives can be achieved - guided by common sense, accountability and compassion to assist residents, and businesses of the City of Albuquerque to improve the environment and our quality of life.

## Vision

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.



Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	25,132	28,145	28,404	26,808	29,158	1,012
OPERATING	17,736	18,051	18,051	19,640	18,839	788
CAPITAL	(202)	0	0	0	0	0
TRANSFERS	17,434	23,446	23,446	23,539	22,317	(1,129)
GRANTS/PROJECTS	480	397	397	397	386	(11)
<b>TOTAL</b>	<b>60,581</b>	<b>70,039</b>	<b>70,298</b>	<b>70,384</b>	<b>70,700</b>	<b>661</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>437</b>	<b>457</b>	<b>457</b>	<b>457</b>	<b>457</b>	<b>0</b>

## BUDGET HIGHLIGHTS

The Solid Waste Management Department's FY/16 approved operating budget is \$70.3 million, which is a slight increase of 1% above the FY/15 original budget level. Technical adjustments include a net increase of \$76 thousand for risk assessments

and a net increase of \$95 thousand in internal service costs to include telephone, radio, network and vehicle fleet and fuel. The FY/16 budget is comprised of \$51.3 million for operations and \$19 million in transfers to other funds.



The FY/16 approved budget includes an approved wage increase for B & C series employees at a cost of \$166 thousand. An increase to contractual services for \$300 thousand will be used to fund an educational/outreach campaign in an effort to increase recycling tonnage with a decrease to capital used to offset the cost. To cover the increased operating costs of the new lift bin recycling service for multi-family and commercial customers, \$300 thousand is appropriated from fund balance in the repairs and maintenance

## SOLID WASTE MANAGEMENT

line-item. Additionally, in the median maintenance activity, fund balance was used to appropriate \$405 thousand and \$196 thousand in the water and sewer line-item and in the contractual services line-item respectively.

The transfer from the General Fund for \$384 thousand remains the same as FY/15 and will continue to be used for median landscape contracting.

Indirect overhead and PILOT combine for an increase of \$419 thousand whereas the deletion of one-time funding of two million dollars to the Refuse Capital Fund reduced the overall transfer to other funds by a net amount of \$1.4 million.

The debt service was paid in full during FY/15 so there is no appropriation in the approved FY/16 budget.

The FY/16 budget resolution again includes language for a contingency appropriation for the cost of fuel when it exceeds \$2.30 per gallon. This will allow the department to appropriate funding in the fuel line when and as it is needed. The department updates the "cost of service" analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/15, the department did not propose a rate adjustment for FY/16.



(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>OPERATING GRANTS FUND - 265</b>						
Project Program (265) - Solid Waste	520	401	401	401	390	(11)
<b>REFUSE DISPOSAL OPERATING FUND - 651</b>						
SW-Adm Svcs	5,599	6,156	6,210	6,278	6,422	266
SW-Clean City	5,067	7,644	7,681	7,429	8,428	784
SW-Collections	18,983	19,384	19,451	18,626	19,150	(234)
SW-Disposal	6,286	6,759	6,797	6,191	6,785	26
SW-Maintenance - Support Svcs	4,719	4,930	4,973	5,066	5,055	125
SW-Recycling	3,658	4,060	4,080	5,689	5,478	1,418
SW-Trsf to General Fund	4,299	4,567	4,567	4,567	5,029	462
SW-Trsf to Capital Fund	10,345	15,709	15,709	15,709	13,963	(1,746)
SW-Trsf to Debt Svc Fund	835	427	427	427	0	(427)
<b>TOTAL REFUSE DISPOSAL OPER. FUND - 651</b>	<b>59,791</b>	<b>69,636</b>	<b>69,895</b>	<b>69,981</b>	<b>70,310</b>	<b>674</b>
<b>REFUSE DISPOSAL D/S FUND - 655</b>						
SW-Debt Service	1,105	429	429	429	0	(429)
<b>TOTAL APPROPRIATIONS</b>	<b>61,416</b>	<b>70,466</b>	<b>70,725</b>	<b>70,811</b>	<b>70,700</b>	<b>234</b>
Intradepartmental Adjustments	835	427	427	427	0	(427)
<b>NET APPROPRIATIONS</b>	<b>60,581</b>	<b>70,039</b>	<b>70,298</b>	<b>70,384</b>	<b>70,700</b>	<b>661</b>

### REVENUE

Total revenues, including miscellaneous and enterprise revenue for FY/16, are projected to be \$68.1 million for the Solid Waste Management Department, an increase of 1.6% or \$1.1 million from original FY/15 budget level. Fuel Surcharge revenue is not budgeted. The surcharge is based on fuel prices being above \$2.30 per gallon and will be monitored throughout the year and adjusted if fuel prices exceed the \$2.30 per gallon.

Department Generated Fees for Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
651 - Refuse Disposal Operating Residential Collections	28,165	31,668	32,542	32,033	366
651 - Refuse Disposal Operating Commercial Collections	29,477	30,646	31,147	30,873	227
651 - Refuse Disposal Operating Landfill Revenue	3,561	2,952	3,426	3,250	299
651 - Refuse Disposal Operating Recycling	1,309	1,181	1,439	1,375	193
651 - Refuse Disposal Operating Inter-Fund Transfers	0	384	384	384	0



# SOLID WASTE MANAGEMENT

Department Generated Fees for Services (\$000's)		FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
651 - Refuse Disposal Operating	Shared/Contributions local Ope	108	108	108	108	0
651 - Refuse Disposal Operating	Other Miscellaneous	207	50	135	50	0
651 - Refuse Disposal Operating	Interest earnings	51	32	32	32	0
651 - Refuse Disposal Operating	SW Fuel Surcharge	1,298	0	800	0	0

## PERFORMANCE MEASURES

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
# of neighborhood cleanups	34	25	35	26	30
Residential Large Item locations serviced	25,110	31,871	26,000	30,736	30,000
Commercial Large Items locations serviced	2,095	2,725	2,700	2,005	2,200
Citizen generated graffiti sites cleaned	17,410	18,013	17,500	19,277	15,000
Employee/blitz generated graffiti sites cleaned	43,475	43,047	43,650	39,961	42,000
Total tons recycling processed and sold	12,930	34,295	34,274	38,815	37,200
	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal.</i>					
Waste tons collected commercial	202,963	205,404	215,000	203,727	206,000
Waste tons collected residential	164,448	156,606	162,000	155,220	150,000
Residential pounds collected per account per day	5.02	4.94	4.92	5.00	4.50
Percent of residential account missed pick-up calls to total pick-ups	0.25%	0.15%	0.19%	0.22%	0.20%
Percent of residential waste diverted	7%	17%	21%	25%	25%
Number of drop-off containers serviced per week assumed drop -off site collections February 2015)	188	182	200	805	850
Percent of time Solid Waste makes roll-out	99%	99%	99%	99%	99%
Tons of waste landfilled	478,095	504,590	502,649	500,430	500,000
Utilization of airspace (pounds per cubic yard)	1,193	1,113	1,400	1,113	1,250
Percent of volume of landfill used cumulative	27.40%	28.50%	29.70%	29.60%	30.50%
# of Uptown and Downtown receptacles annual pick-ups	17,600	17,028	17,600	17,638	26,500
# of illegal dump sites cleaned	250	155	225	174	150
# of liened properties cleaned	50	92	150	127	110
Curbed miles cleaned of weed and litter	22,800	13,935	22,000	38,522	39,000

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
Debt Service Coverage	8.2	20.02	34.10	36.57	N/A
Working Capital as percent of Operating Income (7.5% Required)	10.06%	15.70%	10.90%	12.12%	9.07%
Operating Ratio (Total Income/Total Operating Expenses)	0.94	1.07	0.96	0.98	0.97

## PRIOR YEAR ACCOMPLISHMENTS

- The Commercial Recycling was introduced as a pilot project for the City of Albuquerque businesses. Rates were developed and potential businesses were contacted, resulting in 15 new recycling program participants.

## SOLID WASTE MANAGEMENT

- Modified the city wide recycling collection points to 6-cubic yard lift bins and more frequent daily pickups, resulting in improved efficiency and decreased scavenging. SWMD expanded service by working with businesses to create two new public recycling drop-off sites in the downtown area. Multi-family dwelling recycling locations may now also choose between 96 gallon recycling cart service and 6 yard lift bin recycling service to better meet their needs.
- Assumed median maintenance responsibility on major arterials city wide and continues to improve the condition of the medians and provide quicker response time and improved customer service.
- Purchased a Central Control management and irrigation control system, designed to ensure constant, reliable and accurate water usage, while reducing operational costs for the network of irrigated medians citywide.
- Keep Albuquerque Beautiful became an official 501 (c) 3 organization on November 7, 2014, resulting in greater flexibility in working with the business community and coordinating funding for key projects.
- Completion of the newly developed Cell 9 addition to the Cerro Colorado Landfill. The notification to the New Mexico Environment Department Solid Waste Bureau of the completion of the Cell 9 construction has been submitted and has been approved. This area is ready to receive future waste.
- Entered into an agreement with JR Miller and Associates for design of a \$38M solid waste transfer station project at the existing solid waste Edith Yards. In addition to the transfer station, the project includes design of a new vehicle maintenance facility, administration building, and public drop-off facilities for refuse, recycling, and household hazardous waste.
- A total of 61 pieces of capital equipment for the department was purchased, totaling \$8,509,516 with another \$151,220 in components such as trailers, mowers and aerators. This well needed equipment ranged from a 623K CAT Scraper for the Landfill to new versatile Polaris 6X6 Rangers for Clean Cities/Media Maintenance Divisions.
- Vehicle Maintenance's proactive preventative maintenance program has doubled the throughput of scheduled maintenance, resulting in a reduction of non-scheduled work orders by 1,800 over last year. The department has benefitted from the significant reduction in down time and increased driver satisfaction and productivity.



### PRIORITY OBJECTIVES

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS-ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- **OBJECTIVE 1.** The Solid Waste Department, in conjunction with the Parks and Recreation Department, will develop a system and budget for a Parks Recycling Program to be piloted at one of the larger City parks, such as Tiguex Park. Submit a report to the Council which includes the planned program and related budget by the end of the second quarter of FY/16.

# TECHNOLOGY AND INNOVATION

The Department of Technology and Innovation provides the technology resources and services to support all City departments and employees with network (voice and data), 800 MHz Land Mobile Radio systems, applications, infrastructure and service desk capabilities.



## Mission

To engage constituents with digital services through the smart use of technology which will improve and facilitate citizen interaction and engagement through a more efficient, effective and transparent government.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	0	0	0	0	8,765	8,765
OPERATING	0	0	0	0	8,850	8,850
CAPITAL	0	0	0	0	0	0
TRANSFERS	0	0	0	0	904	904
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,519</b>	<b>18,519</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>87</b>	<b>87</b>

## BUDGET HIGHLIGHTS

### General Fund

The FY/16 approved General Fund budget is \$10.5 million for this newly created City department. During FY/15, the Technology and Innovation Department (DTI) was created by administratively transferring the Information Technology Services Division and the ERP Division from the Finance and Administrative Services Department and the Data Management Division from the Police Department. Seventy full-time positions and the corresponding operational budgets transferred totaled \$10.4 million. One position was transferred back to the Treasury Division in DFAS for a decrease of \$160 thousand. A citywide rearrange moved funding for the FileNet replacement in DTI and increases the budget by \$47 thousand. Other technical adjustments account for an additional \$214 thousand dollars. An additional \$58 thousand is approved to cover CIP coming-on-line annual maintenance contracts.

### Communications Management Fund

The Communications Management Fund budget is eight million dollars for FY/16. This fund was administratively moved during FY/15 from DFAS with 18 positions and the corresponding operational budget of eight million. There is a rearrange from contractual services funding to a transfer to the debt service fund of \$535 thousand to cover the Voice over Internet Protocol (VoIP) project debt and combined technical adjustments decrease the budget by \$80 thousand. Approved funding of \$60 thousand is included for CIP coming-on-line costs.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<b>GENERAL FUND - 110</b>						
TI-Information Services	0	0	0	0	9,725	9,725
TI-Data Management for APD	0	0	0	0	824	824
<b>TOTAL GENERAL FUND - 110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,549</b>	<b>10,549</b>
<b>COMMUNICATIONS MANAGEMENT FUND - 745</b>						
TI-City Communications	0	0	0	0	7,243	7,243
TI-Comm Trsf to Gen Fund	0	0	0	0	192	192
TI-Comm Mgmt Trsf 745 to 405	0	0	0	0	535	535
<b>Total Communications Mgmt Fund - 745</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,970</b>	<b>7,970</b>

## TECHNOLOGY AND INNOVATION

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL APPROPRIATIONS	0	0	0	0	18,519	18,519
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS		0	0	0	18,519	18,519

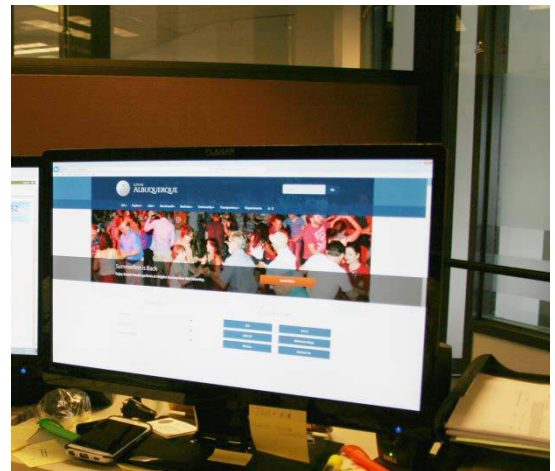
### PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY15	Approved FY16
<i><b>DESIRED COMMUNITY CONDITION</b> - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
% Public Safety radio system availability	98%	98%	100%	99%	100%
% same day turnout radio service	50%	50%	50%	55%	50%
# of City-owned cell phones	1,441	1,481	1,400	1,524	1,400
% voice/data wireless network availability	99%	97%	100%	99%	100%
% voice/data fiber network availability	99%	98%	100%	99%	100%
% Core Network Availability	99%	99%	100%	99%	100%
% Email uptime	97%	97%	99%	98%	99%
% Help Desk first call resolution	80%	60%	80%	80%	80%
# of Help Desk calls processed per technician (365 days, 24/7 operation)	15,940	14,500	15,000	16,500	15,000
Average number of business days to setup and deliver a PC	3	3	2	2	2
% uptime per production server	99%	99%	99%	100%	99%
# of online payment applications	6	8	10	10	10
# of public Web applications	40	42	44	44	44
Site visits to the Internet (1,000s)	5,200	6,210	6,200	6,000	6,200
# of Web contributors trained	140	140	140	140	140

### PRIOR YEAR ACCOMPLISHMENTS

- Rolled out approximately 1,000 new PCs and laptops as part of the PC refresh project.
- Implemented a desktop remote assistance tool.
- VoIP Telephone contract in place and project started.
- Core Network redundancy between downtown and Pino completed.
- Datacenter consolidation completed with Library and Solid Waste.
- Implemented Kronos Hardware/application/Web across City Departments.
- Exchange email upgrade completed.
- Upgrade to PeopleSoft 9.2 completed.
- Upgraded City website with responsive design.



## TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community and Para-Transit service for the mobility impaired population. The department also offers three Rapid Ride routes serving the Central/Uptown and Coors/UNM-UNMH corridors. Rapid Ride is a limited-stop service utilizing powerful diesel-electric hybrid articulated buses, and sophisticated electronic software to manipulate traffic signals, thereby allowing buses to move through traffic quickly.

The department provides connection routes with the New Mexico Rail Runner commuter train throughout the City, to the airport, and to the City of Rio Rancho. Additional services, such as special events park and ride to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the "Strive-Not-To-Drive" and "Clean Air Challenge" campaigns encouraging commuters to use alternative forms of transportation and the "Rapid Ride After Dark" promotion providing late night weekend service along Central Avenue during the summer months.



### MISSION

Be the first choice in transportation service for the Albuquerque metropolitan area.

Operating Fund Expenditures by Category (\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	24,598	27,262	27,512	26,446	28,069	807
OPERATING	14,997	12,707	12,722	13,660	11,231	(1,475)
CAPITAL	8	0	0	127	0	0
TRANSFERS	7,975	9,443	9,176	9,176	9,390	(53)
GRANTS/PROJECTS	1,358	959	959	959	945	(14)
<b>TOTAL</b>	<b>48,938</b>	<b>50,371</b>	<b>50,369</b>	<b>50,369</b>	<b>49,635</b>	<b>(736)</b>
 TOTAL FULL-TIME POSITIONS	 561	 567	 567	 567	 569	 2

### BUDGET HIGHLIGHTS

The FY/16 approved budget for the Transit Department Operating Fund is \$47.6 million, an increase of \$852 thousand or 1.8% from the FY/15 original approved budget.

The FY/16 budget is approved to increase by \$210 thousand in the fuel line item and indirect overhead and PILOT combine for an increase of \$164 thousand. Risk assessments combine for an increase of \$102 thousand. The transfer to the Operating Grants Fund decreases by \$149 thousand as this transfer becomes part of the total operating grants transfer in City Support. The transfer to the Transit Grant Fund decreases by \$307 thousand. Wage adjustments from reserve are included at \$595 thousand. Other technical adjustments account for a net decrease of \$43 thousand. An increase in personnel of \$179 thousand for a 1% COLA is appropriated for B, C, J, and Q series employees. Additional funding will be taken from reserves to fund the additional 3% COLA approved for J and Q series members. Two positions are approved to be added to the FY/16 budget for in-house counting services. The outside counting services contract will be decreased and additional revenue will cover the approved increased cost. These additions will bring the operating fund's position count to 541.

The General Fund subsidy for the FY/16 budget increases to \$21.6 million from the FY/15 original budget of \$19.4.

For FY/16 total estimated revenues are projected at \$47 million. This amount consists of \$4.6 million in enterprise revenues, \$13.4 million in Transportation Infrastructure Tax, \$7.1 million from inter-governmental sources and the \$21.6 million General Fund subsidy.

For the FY/16 approved budget, the Planning Grant Fund 663 is budgeted for a \$450 thousand transfer from the Transit Operating Fund. There are 28 full-time grant funded positions in the department.

# TRANSIT

Beginning in FY/07, proceeds from Transit's debt service fund were used to purchase new buses. Since the inception of this fund, the department has acquired 58 new 40-foot hybrid buses. The approved budget for FY/16 debt service is \$1.1 million and will pay off the debt.

(\$000's)	FY14 ACTUAL EXPENSES	FY15 ORIGINAL BUDGET	FY15 REVISED BUDGET	FY15 EST. ACTUAL EXPENSES	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
TR-Gen Trsf to Transit Ops	22,423	19,415	19,499	19,499	21,641	2,226
<b><u>OPERATING GRANTS FUND 265</u></b>						
Project Program (265) - Transit	1,371	970	970	970	961	(9)
<b><u>TRANSIT OPERATING FUND - 661</u></b>						
TR-ABQ Ride	28,454	27,686	27,870	28,388	29,320	1,634
TR-Facility Maintenance	2,120	3,096	3,103	3,023	2,357	(739)
TR-Paratransit Svcs	5,972	5,951	5,989	5,601	6,005	54
TR-Special Events Program	190	250	250	205	250	0
TR-Strategic Support	3,039	3,682	3,718	3,713	3,814	132
TR-Trsf to General Fund	4,548	5,199	5,199	5,199	5,426	227
TR-Trsf to TR Grants Fund	409	757	639	639	450	(307)
TR-Trsf to Ops Grants Fund	204	149	0	0	0	(149)
<b>TOTAL TRANSIT OPERATING FUND - 661</b>	<b>44,936</b>	<b>46,770</b>	<b>46,768</b>	<b>46,768</b>	<b>47,622</b>	<b>852</b>
<b><u>TRANSIT DEBT SERVICE FUND - 667</u></b>						
TR-Debt Service Program	2,630	2,631	2,631	2,631	1,052	(1,579)
<b>TOTAL APPROPRIATIONS</b>	<b>71,361</b>	<b>69,786</b>	<b>69,868</b>	<b>69,868</b>	<b>71,276</b>	<b>1,490</b>
Intradepartmental Adjustments	22,423	19,415	19,499	19,499	21,641	2,226
<b>NET APPROPRIATIONS</b>	<b>48,938</b>	<b>50,371</b>	<b>50,369</b>	<b>50,369</b>	<b>49,635</b>	<b>(736)</b>

## REVENUE

Major enterprise and inter-governmental sources are reflected below and consist of \$4.6 million in fares and advertising revenues and \$7.3 million from other entities. For FY/16 total estimated revenues are projected at \$47 million and all revenue categories are reflected on the fund table in the Budget Highlights by Fund section.

Department Generated Fees For Services (\$000's)	FY14 ACTUAL REVENUES	FY15 ORIGINAL BUDGET	FY15 ESTIMATED ACTUAL	FY16 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
661 - Transit Operating Shared/Contributions local Oper	7,119	7,091	7,211	7,138	47
661 - Transit Operating Transit Fares	4,189	4,266	3,937	4,266	0
661 - Transit Operating Transit-Advertising	480	350	350	325	(25)
661 - Transit Operating State Grants	158	175	190	190	15
661 - Transit Operating Property sales and recovery	0	0	11	0	0
661 - Transit Operating Other Miscellaneous	26	0	7	0	0

## PERFORMANCE MEASURES

**GOAL 3: PUBLIC INFRASTRUCTURE** – The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
ABQ Fixed Route Boardings (All Routes)	12,906,239	13,009,047	13,101,000	12,330,000	12,800,000
Rapid Ride Boardings - #766 Red Line (Dec 2004)	1,456,972	1,449,807	1,467,000	1,300,000	1,328,000
Rapid Ride Boardings - # 777 Green Line (Aug 2009)	1,068,907	1,113,280	1,126,000	1,030,000	1,070,000



# TRANSIT

Measure	Actual FY/13	Actual FY/14	Approved FY/15	Est. Actual FY/15	Approved FY/16
Rapid Ride Boardings - #790 Blue Line (Jul 2007)	501,006	472,472	490,000	410,000	443,000
Revenue Miles (All Routes)	5,358,727	5,427,924	5,427,000	5,430,000	5,428,000
Revenue Hours (All Routes)	394,715	400,419	401,000	401,000	400,600
Boardings Per Revenue Hour (All Routes)	32.7	32.5	33.0	30.9	32.2
# Rapid Ride Shelters	29	29	29	29	29
# Bus Stops With Shelters Except Rapid Ride and ARRA	192	192	192	191	195
# ARRA Shelters	363	419	419	419	419
# of Bus Stops With No Shelter	2,177	2,134	2,126	2,123	2,135
Total Para-Transit Passenger Boardings (Pax+Att+Comp.)	244,099	244,645	252,000	252,000	259,560
Para-Transit Vehicle Revenue Miles	1,812,582	1,849,228	1,810,000	1,960,000	1,970,000
Para-Transit Vehicle Revenue Hour	109,702	112,228	112,000	115,500	115,500
Para-Transit Passengers Per Revenue Hour	2.2	2.2	2.4	2.2	2.2
On-Time Arrival (Monthly Average)	86.5	88.3	90.0	88.1	88.1
4th of July Fire Works Boardings (July Only)	11,370	17,552	17,000	17,572	18,000
Total Para-Transit Trips	213,166	213,486	215,000	221,000	221,900
Rider Trip Cancelations as a % of Total Para-Transit Trips	23.60%	22.30%	23.00%	19.00%	21.00%
Rider No Shows as a % of Total Para-Transit Trips	6.20%	4.90%	5.00%	4.50%	4.70%
311 Citizen Contact Center Calls - Transit	920,412	711,750	621,745	654,810	664,261
311 Citizen Contact Center Transit Calls as % of Total 311 Calls	56.4%	50.2%	48.7%	46.5%	44.3%

## PRIOR YEAR ACCOMPLISHMENTS

- Expanded free texting service, called TXT2RIDE, beyond the Central Avenue and Rapid Ride routes. Service is now available on Routes #8 Menaul, #11 Lomas, #157 Montañito/Uptown/Kirtland, and #5 Montgomery/Carlisle, as well as the #766 Red Line, #777 Green Line, #790 Blue Line, and #66 Central. Bus passengers simply send a text message to 2-7433 (2-RIDE) with the bus stop number and the route number, and within 10 seconds, get back the next two scheduled departure times for that route.
- After notice to riders and collecting comments from affected neighborhoods, portions of the former 16/18 Broadway-University-Gibson route (now re-numbered to route 16) were changed to make it easier to understand and eliminate large areas of one-way service. The route now provides two-way service on Broadway, Indian School/Odelia, and University.
- Deployed off-the-shelf and relatively inexpensive Samsung tablets to replace proprietary vendor hardware for mobile data terminals on the Paratransit Sun Vans. The cost decreased by \$5,500 per installed tablet.
- In order to reduce the amount of time to research incidents, telephone conversations between passengers and the ABQ RIDE call center and radio interactions between drivers and the dispatch center began to be recorded.
- In June 2015, a bike trails feature was added to the live tracking function of the smartphone app, adding to the multimodal experience for app users. The map shows the location of every bicycle trail in direct proximity to each bus route, as well as the location of bike lanes on roadways, so bus and bike users can plan their trip more accurately using this feature, knowing exactly where the bus will drop them in relation to a bike trail.



## **BONDED INDEBTEDNESS**





## BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and substantially reduced the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In FY/10 the City shifted two mills from debt service to operations. This decreased the mill rate for debt service from 6.976 mills to 4.976 mills and increased the operating levy by two mills. The total tax rate (operations and debt service) will remain at the same level for taxpayers at approximately 11.52 mills for residential and non-residential taxpayers. The transfer of two mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$158.4 million bond package that was passed in October 2009, but it had an impact on the October 2011 bond election and Decade Plan. The impact to the program was limited by extending bond life to 13 years. Using a stable mill levy at 4.976 mills and a maximum maturity on the bonds of 13 years the voters approved approximately \$164 million of GO Bonds in the October 2011 election and \$115.6 million in of GO Bonds in the October 2013 election.

Utility and enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the enterprise projects produce minimal coverage or fall

short in the startup years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and lodgers' tax bonds that financed the construction of the convention center, a municipal office building and the acquisition of another office building. Recently, the City issued GRT bonds for the I-25/Paseo Del Norte Interchange project that is funded in conjunction with the State and County that was completed in spring of 2015. Bonds were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, sports complex, rapid transit project, broadband phone service (Voice over Internet Protocol), and taxable bonds in support of Local Economic Development Act projects

The total outstanding general obligation indebtedness of the City as of July 1, 2015 is \$339.3 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of July 1, 2015, the 4% statutory limit is \$489.1 million with outstanding general purpose debt of \$313.7 million. This leaves \$175.4 million available for future issues. In the regular municipal election held in October 2013, the voters approved the issuance of \$105.5 million of general purpose general obligation bonds and \$10.1 million of storm sewer system general obligation bonds. The City issued \$65.7 million of general obligation bonds on April 21, 2014 and issued another \$ 49.9 million on May 4, 2015.

The Albuquerque Bernalillo County Water Utility Authority (ABCWUA) was created in 2003, by the New Mexico Legislature adopted Laws 2003, Chapter 437 (Section 72-1-10, NMSA 1978). The legislation provided that the debts of the City payable from net revenues of the water/sewer system shall be debts of the ABCWUA and that the ABCWUA shall not impair the rights of holders of outstanding debts of the water/sewer system. This debt is no longer part of the City's debt obligation and is not included in the following table.

**CITY OF ALBUQUERQUE, NM**  
**SCHEDULE OF BOND INDEBTEDNESS**  
**July 1, 2015**

	<u>RATINGS/CR. ENH.</u> <u>(Moody's/S&amp;P/Fitch)</u>	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>RETIRED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
<b>GENERAL OBLIGATIONS BONDS:</b>						
	Aa1/AAA/AA+					
SEPT'07 GENERAL PURPOSE SERIES B		07/01/16	43,045,000	40,240,000	2,805,000	4.5% - 5.0%
SEPT'07 STORM SEWER SERIES C		07/01/16	5,080,000	2,540,000	2,540,000	4.25% - 5.0%
JUNE'08 GENERAL PURPOSE SERIES A		07/01/17	39,000,000	33,425,000	5,575,000	3.25% -4.0%
JUNE'09 GENERAL PURPOSE SERIES A		07/01/18	54,970,000	36,660,000	18,310,000	2.25%
JAN'11 GENERAL PURPOSE SERIES A		07/01/23	135,000,000	49,400,000	85,600,000	.33 to 4.28%
MAY'12 GENERAL PURPOSE SERIES A		07/01/24	61,760,000	12,715,000	49,045,000	2.0 - 5.0%
MAY'12 STORM SEWER SERIES B		07/01/25	8,035,000		8,035,000	3.0 - 4.0%
APR'13 GENERAL PURPOSE SERIES A		07/01/26	70,040,000	8,535,000	61,505,000	2.0 - 4.0%
APR'13 STORM SEWER SERIES B		07/01/26	4,980,000		4,980,000	3.00%
MAY'14 GENERAL PURPOSE SERIES A		07/01/27	57,660,000	4,805,000	52,855,000	2.25 -5.00%
MAY'14 STORM SEWER SERIES B		07/01/27	5,375,000		5,375,000	3.5-3.75%
MAY'15 GENERAL PURPOSE SERIES A		07/01/28	37,970,000		37,970,000	2.75-5/00%
MAY'15 STORM SEWER SERIES B		07/01/28	4,726,000		4,726,000	3.00-3.5%
<b>SUBTOTAL - GENERAL OBLIGATION BONDS</b>			<b>\$ 535,166,000</b>	<b>\$ 195,845,000</b>	<b>\$ 339,321,000</b>	

\* Subject to 4% constitutional limit on general obligation debt.

Storm & Sewer (constitutional unlimited)

\$313,665,000

25,656,000

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**REVENUE BONDS:**

<b>AIRPORT</b>	A1/A+/A+					
MAR '04 AIRPORT REFDG REVENUE		07/01/18	20,610,000	14,950,000	5,660,000	1.63% - 5.11%
MAR '08 AIRPORT REFUNDING REVENUE A		07/01/18	13,640,000	7,050,000	6,590,000	3.0% - 5.0%
MAY '08 AIRPORT REFUNDING REVENUE C - Tax-Exempt		07/01/20	5,170,000	2,900,000	2,270,000	3.5% - 4.375%
DEC'09 AIRPORT REFUNDING - NMFA		06/01/19	26,080,000	14,300,000	11,780,000	3.0% to 4.5%
MAY'11 AIRPORT REFUNDING - NMFA		06/01/16	15,375,000	12,105,000	3,270,000	2.0 to 4.0%
APR'14 AIRPORT REFUNDING - BANK OF ALBUQUERQUE		07/01/24	16,795,000	1,815,000	14,980,000	4.0-5.00%
<b>SUBTOTAL - AIRPORT REVENUE BONDS</b>			<b>\$97,670,000</b>	<b>\$53,120,000</b>	<b>\$44,550,000</b>	

**GROSS RECEIPTS TAX (1.225% STATE SHARED)**

DEC 08 REFUNDING REVENUE/Housing		07/01/30	11,275,000	2,300,000	8,975,000	4.0% - 5.375%
JUL 09 GRT REFUNDING 2009 B		07/01/22	28,305,000	5,680,000	22,625,000	3.0% - 5.0%
SEPT 2011 B GRT TAXABLE REFUNDING - NMFA B		07/01/26	11,650,000	2,685,000	8,965,000	2.0% - 4.0%
MAR 13 GRT TAXEMEMPT - PASEO DEL NORTE		07/01/35	42,030,000	2,300,000	39,730,000	2.0% - 5.0%
MAY 15 GRT TAXEMEMPT - SERIES A		07/01/38	39,085,000		39,085,000	2.0% - 5.0%
MAY 15 GRT TAXABLE - SERIES B			10,110,000		10,110,000	.55-2.95%
<b>SUBTOTAL - GROSS RECEIPTS TAX REVENUE BONDS</b>			<b>\$142,455,000</b>	<b>\$12,965,000</b>	<b>\$129,490,000</b>	

**GROSS RECEIPTS/LODGERS' TAX**

SEPT 2004 B TAXABLE REFDG		07/01/36	28,915,000	2,275,000	26,640,000	2.39-5.54%
JUL 2009 A TAX-EXEMPT REFUNDING		07/01/25	10,535,000	435,000	10,100,000	3.0 - 5.0%
SEPT 2011 A GRT TAXEXEMPT REFFUNDING & NEW MONEY LODGER'S TAX/HOPITALITY F		07/01/26	22,660,000	7,225,000	15,435,000	2.0% - 4.0 %
JUN 2014 A TAX-EXEMPT NEW MONEY		07/01/37	36,960,000	115,000	36,845,000	2.0-4.0%
<b>SUBTOTAL - GRT/LODGER's TAX/HOSPITALITY</b>			<b>99,070,000</b>	<b>10,050,000</b>	<b>89,020,000</b>	

**CITY OF ALBUQUERQUE, NM**  
**SCHEDULE OF BOND INDEBTEDNESS**  
**July 1, 2015**

	<u>RATINGS/CR. ENH.</u> <u>(Moody's/S&amp;P/Fitch)</u>	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>RETIRED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
<b>FIRE NMFA Loan</b>		07/01/31	<u>1,441,625</u>	<u>227,658</u>	<u>1,213,967</u>	.58% - 4.02%
<b>TRANSIT</b>						
AUG'06 TRANSIT BUS EQUIPMENT LEASE		01/01/16	<u>\$20,000,000</u>	<u>\$18,970,284</u>	<u>\$1,029,716</u>	4.25%
<b>SPECIAL ASSESSMENT DISTRICT BONDS</b>						
OCT 2012 SAD 228 Tax-Exempt NMFA Loan			22,743,479		22,743,479	3.00%
OCT 2012 SAD 228 Taxable NMFA Loan			2,499,006	2,062,068	436,938	2.30%
<b>SUBTOTAL - GRT/LODGER's TAX/HOSPITALITY</b>			<u>25,242,485</u>	<u>2,062,068</u>	<u>23,180,417</u>	
<b>SUBTOTAL - REVENUE BONDS</b>			<u>385,879,110</u>	<u>97,395,010</u>	<u>288,484,100</u>	
<b>GRAND TOTAL - GENERAL OBLIGATION &amp; REVENUE BONDS</b>			<u>\$921,045,110</u>	<u>\$293,240,010</u>	<u>\$627,805,100</u>	



## **FINANCIAL CONSOLIDATIONS**



## FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget includes a total of 39 funds divided into six category types. Individual funds are established for specific purposes and operate as separate accounting entities. However, there are large numbers of financial transactions between these funds.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than one fund, they are counted twice inflating the total expenses and revenues of the City. Just as the expenses are counted twice, so also are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

Some transactions are at arm's length, such as payment in lieu of taxes (PILOT) and indirect overhead, which enterprise funds and grants pay to the General Fund as costs of doing business.

Other transactions are more obvious such as reimbursement of CIP funded employees. City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by General Obligation Bonds are expensed in the General Fund and then reimbursed through the capital program with a transfer.

Finally, transactions in the form of direct transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for a grant is budgeted in the General Fund as a transfer to the operating grant fund. Some operations such as Transit and Open Space require a subsidy from the General Fund done in the form of a transfer as well. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund.

*The consolidation tables in the following pages prevent the distortion by eliminating interfund transactions.*

Consolidations are shown on the following pages for the current fiscal year as well as the preceding fiscal years – estimated actual, revised and original budget. There are three types of consolidation tables for each: (1) combined revenues by fund group; (2) combined appropriations by fund group and department; and (3) consolidated revenues, appropriations and fund balances.

The first two sets of tables deal with the total City budget. The first column is the combined city total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from those agencies.

Individual fund tables that support these financial consolidations are located in the budget highlights by fund section in this document.



COMBINED REVENUES BY FUND GROUP AND SOURCE - APPROVED BUDGET FY/16  
(\$000's)

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	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GENERAL APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	142,462	0	142,462	80,320	0	0	62,142	0	0
GROSS RECEIPTS	127,101	0	127,101	127,101	0	0	0	0	0
OTHER	41,102	0	41,102	27,380	13,722	0	0	0	0
<b>TOTAL TAXES</b>	<b>310,665</b>	<b>0</b>	<b>310,665</b>	<b>234,801</b>	<b>13,722</b>	<b>0</b>	<b>62,142</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>14,367</b>	<b>0</b>	<b>14,367</b>	<b>11,314</b>	<b>3,053</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	27,266	0	27,266	0	3,710	23,354	0	202	0
COUNTY	7,680	0	7,680	257	0	0	0	7,246	177
<b>STATE SHARED REVENUE</b>									
GROSS RECEIPTS	192,892	0	192,892	192,892	0	0	0	0	0
OTHER SHARED REVENUE	10,305	0	10,305	4,110	5,848	302	0	0	45
STATE GRANTS	5,969	0	5,969	0	0	5,779	0	190	0
<b>TOTAL STATE SHARED</b>	<b>209,166</b>	<b>0</b>	<b>209,166</b>	<b>197,002</b>	<b>5,848</b>	<b>6,081</b>	<b>0</b>	<b>190</b>	<b>45</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>244,112</b>	<b>0</b>	<b>244,112</b>	<b>197,259</b>	<b>9,558</b>	<b>29,435</b>	<b>0</b>	<b>7,638</b>	<b>222</b>
<b>CHARGES FOR SERVICES</b>	<b>21,315</b>	<b>0</b>	<b>21,315</b>	<b>20,938</b>	<b>109</b>	<b>0</b>	<b>0</b>	<b>28</b>	<b>240</b>
<b>FINES AND FORFEITS</b>	<b>860</b>	<b>0</b>	<b>860</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>740</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>18,200</b>	<b>0</b>	<b>18,200</b>	<b>2,010</b>	<b>11,406</b>	<b>0</b>	<b>241</b>	<b>4,293</b>	<b>250</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	62,370	0	62,370	0	0	0	0	62,370	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,453	0	3,453	0	0	0	0	3,453	0
REFUSE DISPOSAL	67,531	0	67,531	0	0	0	0	67,531	0
TRANSIT	4,597	0	4,597	0	0	0	0	4,597	0
GOLF	3,715	0	3,715	0	0	0	0	3,715	0
<b>TOTAL ENTERPRISE</b>	<b>143,466</b>	<b>0</b>	<b>143,466</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>143,466</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	118,320	0	118,320	306	0	0	0	0	118,014
ADMINISTRATIVE O/H	13,408	(13,622)	27,030	27,030	0	0	0	0	0
TRANSFERS	15,868	(53,321)	69,189	3,803	5,750	5,250	18,119	36,267	0
PILOT	0	(1,756)	1,756	1,756	0	0	0	0	0
<b>TOTAL INTRFD/INT SERV</b>	<b>147,596</b>	<b>(68,699)</b>	<b>216,295</b>	<b>32,895</b>	<b>5,750</b>	<b>5,250</b>	<b>18,119</b>	<b>36,267</b>	<b>118,014</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>900,582</b>	<b>(68,699)</b>	<b>969,281</b>	<b>499,337</b>	<b>43,598</b>	<b>34,685</b>	<b>80,502</b>	<b>192,432</b>	<b>118,727</b>
APPROPRIATED FUND BALANCE	67,159	0	67,159	50,420	7,925	1,643	281	9,523	(2,634)
ADJUSTMENTS TO FUNDS	(52,413)	0	(52,413)	(45,279)	(6,272)	0	(1,012)	0	150
<b>GRAND TOTAL</b>	<b>915,327</b>	<b>(68,699)</b>	<b>984,026</b>	<b>504,478</b>	<b>45,251</b>	<b>36,328</b>	<b>79,771</b>	<b>201,955</b>	<b>116,243</b>

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, APPROVED BUDGET FY/16  
(\$000's)

	Total	Interfund Elimination	Combined Total	General Fund	Special Funds Included In General Appropriation	Special Funds Not Included In General Appropriations Account	Debt Service Funds	Enterprise Funds	Internal Service Funds
AW-Animal Welfare Department	11,103	(5)	11,108	11,029	79	0	0	0	0
AV-Aviation Department	67,410	(15,821)	83,231	0	0	0	0	83,231	0
CA-Chief Administrative Office	1,598	0	1,598	1,598	0	0	0	0	0
City Support Department	87,078	(15,811)	102,889	23,220	0	0	79,669	0	0
CP-Civilian Police Oversight Dept	1,005	0	1,005	1,005	0	0	0	0	0
CL-Council Services	3,545	0	3,545	3,545	0	0	0	0	0
CS-Cultural Services Dept	39,035	(3)	39,038	35,495	3,451	92	0	0	0
ED-Economic Development Dept	4,469	0	4,469	4,469	0	0	0	0	0
EH-Environmental Health Dept	7,899	(481)	8,380	2,986	3,379	2,015	0	0	0
FC-Family Community Svcs Dept	67,841	(1,071)	68,912	38,199	0	26,101	0	4,612	0
FA-Finance and Admin Svc Dept	63,223	(9,414)	72,637	12,550	14,104	0	0	0	45,983
FD-Fire Department	77,267	(121)	77,388	74,761	1,902	623	102	0	0
HR-Human Resources Department	64,820	(85)	64,905	2,615	0	0	0	0	62,290
LG-Legal Department	5,670	0	5,670	5,670	0	0	0	0	0
MA-Mayor's Office Department	993	0	993	993	0	0	0	0	0
MD-Municipal Development Dept	52,349	(5,063)	57,412	41,891	8,482	0	0	7,039	0
IA-Internal Audit Department	808	0	808	808	0	0	0	0	0
IG-Office of Inspector GenDept	339	0	339	339	0	0	0	0	0
CC-Office of the City Clerk DP	2,218	0	2,218	2,218	0	0	0	0	0
PR-Parks and Recreation Dept	33,295	(3,260)	36,555	29,019	3,240	108	0	4,188	0
PL-Planning Department	14,913	0	14,913	14,913	0	0	0	0	0
PD-Police Department	166,143	(755)	166,898	158,203	3,710	4,985	0	0	0
SA-Senior Affairs Department	14,654	(65)	14,719	6,762	6,904	1,053	0	0	0
SW-Solid Waste Department	65,667	(5,033)	70,700	0	0	390	0	70,310	0
TI-Technology and Innovation Dept	17,792	(727)	18,519	10,549	0	0	0	0	7,970
TR-Transit	44,193	(27,083)	71,276	21,641	0	961	0	48,674	0
<b>Totals</b>	<b>915,327</b>	<b>(84,798)</b>	<b>1,000,125</b>	<b>504,478</b>	<b>45,251</b>	<b>36,328</b>	<b>79,771</b>	<b>218,054</b>	<b>116,243</b>
Enterprise Interfund Debt Service	0	16,099	(16,099)	0	0	0	0	(16,099)	0
Grand Total	915,327	(68,699)	984,026	504,478	45,251	36,328	79,771	201,955	116,243

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, APPROVED BUDGET FY/16  
(\$000's)

	Estimated Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Estimated Ending Balance
110 - General Fund	51,013	481,935	461,123	(25,953)	(45,279)	(50,420)	593
210 - Fire Fund	744	1,603	1,800	(102)	0	(299)	445
220 - Lodgers Tax Fund	1,801	11,436	5,079	(6,578)	(559)	(780)	1,021
221 - Hospitality Tax Fund	337	2,288	1,100	(1,197)	(127)	(136)	201
225 - Cultural And Recreational Proj	1,959	1,151	1,151	0	0	0	1,959
235 - Albuquerque Bio Park Fund	490	2,300	2,300	0	0	0	490
242 - Air Quality Fund	2,602	3,036	2,957	(422)	0	(343)	2,259
243 - Heart Ordinance Fund	0	79	74	(5)	0	0	0
250 - Senior Affairs AAA	83	6,904	6,904	0	0	0	83
280 - Law Enforcement Protection	5,351	3,710	3,198	(512)	(3,300)	(3,300)	2,051
282 - Gas Tax Road Fund	867	4,250	5,091	129	0	(712)	155
290 - City/County Bldg Ops Fund	(224)	1,016	3,056	2,218	0	178	(46)
730 - Vehicle/Equipment Replacement	2,593	0	150	0	(2,286)	(2,436)	157
851 - Open Space Acq And Mgt Income	198	120	3,240	3,023	0	(97)	101
	16,802	37,893	36,100	(3,446)	(6,272)	(7,925)	8,877
205 - Community Development Fund	194	3,891	3,834	(64)	0	(7)	187
265 - Operating Grants	1,437	25,544	31,887	4,707	0	(1,636)	(199)
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	1,668	29,435	35,721	4,643	0	(1,643)	25
405 - Sales Tax Refunding Debt Svc	1,935	25	17,137	18,017	(1,012)	(107)	1,827
410 - Fire Debt Service Fund	1	0	102	102	0	0	1
415 - GO Bond Int And Sinking Fund	5,226	62,358	62,532	0	0	(174)	5,052
Non-Enterprise Debt Service Subtotal	7,161	62,383	79,771	18,119	(1,012)	(281)	6,880
611 - Aviation Operating	18,702	62,707	53,210	(15,821)	0	(6,324)	12,378
615 - Aviation Debt Svc	3,844	0	14,200	14,200	0	0	3,844
641 - Parking Facilities Operating	8	4,271	3,291	(799)	0	181	189
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	10,030	67,721	65,281	(4,645)	0	(2,205)	7,825
655 - Refuse Disposal Debt Svc	812	5	0	0	0	5	817
661 - Transit Operating	673	25,342	42,196	16,215	0	(639)	33
667 - Transit Debt Svc	428	627	1,052	0	0	(425)	3
671 - Apartments Fund	985	3,933	2,858	(877)	0	198	1,183
675 - Apartments Debt Svc Fund	1,185	0	877	877	0	0	1,185
681 - Golf Operating	716	3,803	3,955	(233)	0	(385)	331
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	(81)	1,800	878	(851)	0	71	(10)
695 - Sports Stadium Debt Svc	6	0	1,022	1,022	0	0	6
Enterprise Funds Subtotal	37,318	170,209	188,820	9,088	0	(9,523)	27,795
705 - Risk Management Fund	(35,069)	36,718	33,915	(852)	150	2,101	(32,968)
715 - Supplies Inventory Management	658	682	741	(210)	0	(269)	389
725 - Fleet Management	(520)	12,469	11,330	(577)	0	562	41
735 - Employee Insurance	1,541	60,907	60,563	(85)	0	259	1,800
745 - Communications Fund	347	7,951	7,243	(727)	0	(19)	328
Internal Service Subtotal	(33,044)	118,727	113,792	(2,451)	150	2,634	(30,410)
<b>Total All Funds</b>	<b>80,919</b>	<b>900,582</b>	<b>915,327</b>	<b>0</b>	<b>(52,413)</b>	<b>(67,159)</b>	<b>13,760</b>

COMBINED REVENUES BY FUND GROUP AND SOURCE - ESTIMATED ACTUAL FY/15  
(\$000'S)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GENERAL APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	140,818	0	140,818	79,375	0	0	61,443	0	0
GROSS RECEIPTS	124,684	0	124,684	124,684	0	0	0	0	0
OTHER	40,382	0	40,382	27,062	13,320	0	0	0	0
<b>TOTAL TAXES</b>	<b>305,884</b>	<b>0</b>	<b>305,884</b>	<b>231,121</b>	<b>13,320</b>	<b>0</b>	<b>61,443</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>14,032</b>	<b>0</b>	<b>14,032</b>	<b>10,922</b>	<b>3,110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	20,632	0	20,632	0	4,631	15,748	0	253	0
COUNTY	8,145	0	8,145	246	0	408	0	7,319	172
<b>STATE SHARED REVENUE</b>									
GROSS RECEIPTS	189,205	0	189,205	189,205	0	0	0	0	0
OTHER SHARED REVENUE	10,405	0	10,405	4,110	6,080	165	0	0	50
STATE GRANTS	14,363	0	14,363	0	0	14,173	0	190	0
<b>TOTAL STATE SHARED</b>	<b>213,973</b>	<b>0</b>	<b>213,973</b>	<b>193,315</b>	<b>6,080</b>	<b>14,338</b>	<b>0</b>	<b>190</b>	<b>50</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>242,750</b>	<b>0</b>	<b>242,750</b>	<b>193,561</b>	<b>10,711</b>	<b>30,494</b>	<b>0</b>	<b>7,762</b>	<b>222</b>
<b>CHARGES FOR SERVICES</b>	<b>26,915</b>	<b>0</b>	<b>26,915</b>	<b>20,779</b>	<b>5,646</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>475</b>
<b>FINES AND FORFEITS</b>	<b>875</b>	<b>0</b>	<b>875</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>755</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>10,615</b>	<b>0</b>	<b>10,615</b>	<b>2,260</b>	<b>3,292</b>	<b>0</b>	<b>270</b>	<b>4,288</b>	<b>505</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	64,804	0	64,804	0	0	0	0	64,804	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,556	0	3,556	0	0	0	0	3,556	0
REFUSE DISPOSAL	69,353	0	69,353	0	0	0	0	69,353	0
TRANSIT	4,314	0	4,314	0	0	0	0	4,314	0
GOLF	3,715	0	3,715	0	0	0	0	3,715	0
<b>TOTAL ENTERPRISE</b>	<b>147,542</b>	<b>0</b>	<b>147,542</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>147,542</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	115,362	0	115,362	276	0	0	0	0	115,086
ADMINISTRATIVE O/H	13,262	(12,773)	26,035	26,035	0	0	0	0	0
TRANSFERS	16,218	(48,694)	64,912	2,094	6,167	5,399	14,143	37,049	60
PILOT	0	(1,720)	1,720	1,720	0	0	0	0	0
<b>TOTAL INTRFD/INT SERV</b>	<b>144,842</b>	<b>(63,187)</b>	<b>208,029</b>	<b>30,125</b>	<b>6,167</b>	<b>5,399</b>	<b>14,143</b>	<b>37,049</b>	<b>115,146</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>893,456</b>	<b>(63,187)</b>	<b>956,643</b>	<b>488,888</b>	<b>42,247</b>	<b>35,893</b>	<b>75,856</b>	<b>197,411</b>	<b>116,349</b>
APPROPRIATED FUND BALANCE	69,847	0	69,847	55,300	5,579	985	3,026	1,831	3,126
ADJUSTMENTS TO FUNDS	(48,160)	0	(48,160)	(42,869)	(5,586)	0	0	(53)	348
<b>GRAND TOTAL</b>	<b>915,143</b>	<b>(63,187)</b>	<b>978,330</b>	<b>501,319</b>	<b>42,240</b>	<b>36,878</b>	<b>78,881</b>	<b>199,190</b>	<b>119,822</b>

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ESTIMATED ACTUALS FY/15  
(\$000'S)

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	Total	Interfund Elimination	Combined Total	General Fund	Special Funds Included In General Appropriation	Special Funds Not Included In General Appropriations Account	Debt Service Funds	Enterprise Funds	Internal Service Funds
AW-Animal Welfare Department	10,863	(5)	10,868	10,789	79	0	0	0	0
AV-Aviation Department	63,782	(17,054)	80,836	0	0	0	0	80,836	0
CA-Chief Administrative Office	2,181	0	2,181	2,181	0	0	0	0	0
City Support Department	92,570	(13,780)	106,350	27,571	0	0	78,779	0	0
CL-Council Services	3,773	0	3,773	3,773	0	0	0	0	0
CS-Cultural Services Dept	38,468	(2)	38,470	35,177	3,241	52	0	0	0
ED-Economic Development Dept	4,690	0	4,690	4,690	0	0	0	0	0
EH-Environmental Health Dept	7,957	(234)	8,191	2,862	2,955	2,374	0	0	0
FC-Family Community Svcs Dept	66,106	(1,292)	67,398	37,355	0	25,262	0	4,781	0
FA-Finance and Admin Svc Dept	87,284	(8,912)	96,196	22,373	13,571	0	0	0	60,252
FD-Fire Department	77,348	(170)	77,518	73,478	1,909	2,029	102	0	0
HR-Human Resources Department	61,912	(73)	61,985	2,415	0	0	0	0	59,570
LG-Legal Department	5,407	0	5,407	5,407	0	0	0	0	0
MA-Mayor's Office Department	971	0	971	971	0	0	0	0	0
MD-Municipal Development Dept	54,415	(4,749)	59,164	43,181	8,557	0	0	7,426	0
IA-Internal Audit Department	798	0	798	798	0	0	0	0	0
IG-Office of Inspector GenDept	250	0	250	250	0	0	0	0	0
CC-Office of the City Clerk DP	1,268	0	1,268	1,268	0	0	0	0	0
PR-Parks and Recreation Dept	32,467	(4,165)	36,632	29,345	2,840	168	0	4,280	0
PL-Planning Department	13,987	0	13,987	13,987	0	0	0	0	0
PD-Police Department	164,560	(721)	165,281	157,423	3,248	4,610	0	0	0
SA-Senior Affairs Department	13,114	(265)	13,379	6,527	5,841	1,012	0	0	0
SW-Solid Waste Department	65,813	(4,998)	70,811	0	0	401	0	70,410	0
TR-Transit	45,159	(24,709)	69,868	19,499	0	970	0	49,399	0
<b>Totals:</b>	<b>915,143</b>	<b>(81,129)</b>	<b>996,272</b>	<b>501,319</b>	<b>42,240</b>	<b>36,878</b>	<b>78,881</b>	<b>217,132</b>	<b>119,822</b>
Enterprise Interfund Debt Service	0	17,942	(17,942)	0	0	0	0	(17,942)	0
<b>Grand Total</b>	<b>915,143</b>	<b>(63,187)</b>	<b>978,330</b>	<b>501,319</b>	<b>42,240</b>	<b>36,878</b>	<b>78,881</b>	<b>199,190</b>	<b>119,822</b>

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ESTIMATED ACTUAL FY/15  
(\$000'S)

	Estimated Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Estimated Ending Balance
110 - General Fund	63,444	472,724	461,315	(23,840)	(42,869)	(55,300)	8,144
210 - Fire Fund	1,062	1,590	1,807	(102)	0	(319)	744
220 - Lodgers Tax Fund	1,484	11,105	5,079	(5,709)	0	317	1,801
221 - Hospitality Tax Fund	286	2,221	1,085	(1,085)	0	51	337
225 - Cultural And Recreational Proj	1,959	1,391	1,391	0	0	0	1,959
232 - Open And Ethical Elections	0	0	0	0	0	0	0
235 - Albuquerque Bio Park Fund	206	2,134	1,850	0	0	284	490
242 - Air Quality Fund	2,453	3,104	2,778	(177)	0	149	2,602
243 - Heart Ordinance Fund	0	79	74	(5)	0	0	0
250 - Senior Affairs AAA	0	5,723	5,841	200	0	83	83
280 - Law Enforcement Protection	5,399	3,200	2,766	(482)	(3,300)	(3,348)	2,051
282 - Gas Tax Road Fund	1,405	4,500	5,202	164	0	(538)	867
285 - City/County Projects Fund	0	0	0	0	0	0	0
287 - False Alarm Enforcement	0	0	0	0	0	0	0
288 - Photo Enforcement Fund	0	0	0	0	0	0	0
290 - City/County Bldg Ops Fund	(92)	957	3,032	1,944	0	(131)	(224)
730 - Vehicle/Equipment Replacement	2,593	0	500	500	(2,286)	(2,286)	307
851 - Open Space Acq And Mgt Income	38	120	2,840	2,879	0	160	198
Special Funds Included in General Appropriation Subtotal	16,795	36,125	34,245	(1,873)	(5,586)	(5,579)	11,216
205 - Community Development Fund	201	3,891	3,834	(64)	0	(7)	194
265 - Operating Grants	2,415	26,603	32,103	4,522	0	(978)	1,437
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	2,653	30,494	35,937	4,458	0	(985)	1,668
405 - Sales Tax Refunding Debt Svc	1,877	25	14,008	14,041	0	58	1,935
410 - Fire Debt Service Fund	1	0	102	102	0	0	1
415 - GO Bond Int And Sinking Fund	8,309	61,688	64,771	0	0	(3,084)	5,226
Non-Enterprise Debt Service Subtotal	10,187	61,713	78,881	14,143	0	(3,026)	7,161
611 - Aviation Operating	18,814	65,224	48,282	(17,054)	0	(112)	18,702
615 - Aviation Debt Svc	3,798	47	15,500	15,500	0	47	3,844
641 - Parking Facilities Operating	(203)	4,370	3,757	(403)	0	210	8
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	9,998	69,629	64,987	(4,610)	0	32	10,030
655 - Refuse Disposal Debt Svc	799	15	429	427	0	13	812
661 - Transit Operating	3,087	24,855	41,569	14,300	0	(2,414)	673
667 - Transit Debt Svc	425	2,634	2,631	0	0	3	428
671 - Apartments Fund	1,034	3,731	2,779	(1,001)	0	(49)	985
675 - Apartments Debt Svc Fund	1,185	0	1,001	1,001	0	0	1,185
681 - Golf Operating	193	3,805	4,048	818	(53)	523	716
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	(5)	1,800	1,014	(862)	0	(76)	(81)
695 - Sports Stadium Debt Svc	15	1	1,024	1,014	0	(9)	6
Enterprise Funds Subtotal	39,149	176,112	187,021	9,130	(53)	(1,831)	37,318
705 - Risk Management Fund	(33,793)	38,653	39,152	(927)	150	(1,276)	(35,069)
715 - Supplies Inventory Management	861	681	642	(242)	0	(203)	658
725 - Fleet Management	(591)	12,301	11,648	(583)	0	70	(520)
735 - Employee Insurance	2,892	57,078	58,553	(73)	198	(1,351)	1,541
745 - Communications Fund	714	7,575	7,749	(193)	0	(367)	347
Internal Service Subtotal	(29,917)	116,289	117,744	(2,018)	348	(3,126)	(33,044)
Total All Funds	102,310	893,456	915,143	0	(48,160)	(69,847)	32,464

COMBINED REVENUES BY FUND GROUP AND SOURCE - REVISED BUDGET FY/15  
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GENERAL APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	139,837	0	139,837	79,375	0	0	60,462	0	0
GROSS RECEIPTS	123,606	0	123,606	123,606	0	0	0	0	0
OTHER	39,477	0	39,477	26,631	12,846	0	0	0	0
<b>TOTAL TAXES</b>	<b>302,920</b>	<b>0</b>	<b>302,920</b>	<b>229,612</b>	<b>12,846</b>	<b>0</b>	<b>60,462</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>14,447</b>	<b>0</b>	<b>14,447</b>	<b>11,391</b>	<b>3,056</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	19,191	0	19,191	0	3,200	15,748	0	243	0
COUNTY	8,018	0	8,018	239	0	408	0	7,199	172
<b>STATE SHARED REVENUE</b>									
GROSS RECEIPTS	187,585	0	187,585	187,585	0	0	0	0	0
OTHER SHARED REVENUE	10,146	0	10,146	4,110	5,821	165	0	0	50
STATE GRANTS	14,450	0	14,450	102	0	14,173	0	175	0
<b>TOTAL STATE SHARED</b>	<b>212,182</b>	<b>0</b>	<b>212,182</b>	<b>191,797</b>	<b>5,821</b>	<b>14,338</b>	<b>0</b>	<b>175</b>	<b>50</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>239,390</b>	<b>0</b>	<b>239,390</b>	<b>192,036</b>	<b>9,021</b>	<b>30,494</b>	<b>0</b>	<b>7,617</b>	<b>222</b>
<b>CHARGES FOR SERVICES</b>	<b>22,940</b>	<b>0</b>	<b>22,940</b>	<b>22,301</b>	<b>102</b>	<b>0</b>	<b>0</b>	<b>54</b>	<b>483</b>
<b>FINES AND FORFEITS</b>	<b>545</b>	<b>0</b>	<b>545</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>425</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>18,614</b>	<b>0</b>	<b>18,614</b>	<b>1,798</b>	<b>11,999</b>	<b>0</b>	<b>519</b>	<b>4,048</b>	<b>250</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	65,218	0	65,218	0	0	0	0	65,218	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,716	0	3,716	0	0	0	0	3,716	0
REFUSE DISPOSAL	66,447	0	66,447	0	0	0	0	66,447	0
TRANSIT	4,622	0	4,622	0	0	0	0	4,622	0
GOLF	3,450	0	3,450	0	0	0	0	3,450	0
<b>TOTAL ENTERPRISE</b>	<b>145,252</b>	<b>0</b>	<b>145,252</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>145,252</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	116,530	0	116,530	315	0	0	0	0	116,215
ADMINISTRATIVE O/H	13,312	(12,773)	26,085	26,085	0	0	0	0	0
TRANSFERS	16,179	(48,694)	64,873	2,047	6,155	5,399	14,143	37,069	60
PILOT	0	(1,720)	1,720	1,720	0	0	0	0	0
<b>TOTAL INTRFD/INT SERV</b>	<b>146,021</b>	<b>(63,187)</b>	<b>209,208</b>	<b>30,167</b>	<b>6,155</b>	<b>5,399</b>	<b>14,143</b>	<b>37,069</b>	<b>116,275</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>890,130</b>	<b>(63,187)</b>	<b>953,317</b>	<b>487,425</b>	<b>43,179</b>	<b>35,893</b>	<b>75,124</b>	<b>194,465</b>	<b>117,231</b>
APPROPRIATED FUND BALANCE	83,813	0	83,813	63,574	7,204	985	5,746	8,028	(1,724)
ADJUSTMENTS TO FUNDS	(53,132)	0	(53,132)	(45,368)	(5,836)	0	(2,078)	0	150
<b>GRAND TOTAL</b>	<b>920,811</b>	<b>(63,187)</b>	<b>983,998</b>	<b>505,631</b>	<b>44,547</b>	<b>36,878</b>	<b>78,792</b>	<b>202,493</b>	<b>115,657</b>

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - REVISED FY/15  
(\$000's)

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	Total	Interfund Elimination	Combined Total	General Fund	Special Funds Included In General Appropriation	Special Funds Not Included In General Appropriation	Debt Service Funds	Enterprise Funds	Internal Service Funds
AW-Animal Welfare Department	10,760	(5)	10,765	10,686	79	0	0	0	0
AV-Aviation Department	66,966	(17,054)	84,020	0	0	0	0	84,020	0
CA-Chief Administrative Office	2,217	0	2,217	2,217	0	0	0	0	0
City Support Department	93,471	(13,780)	107,251	28,561	0	0	78,690	0	0
CL-Council Services	3,871	0	3,871	3,871	0	0	0	0	0
CS-Cultural Services Dept	39,481	(2)	39,483	35,244	4,187	52	0	0	0
ED-Economic Development Dept	4,698	0	4,698	4,698	0	0	0	0	0
EH-Environmental Health Dept	8,115	(234)	8,349	2,862	3,113	2,374	0	0	0
FC-Family Community Svcs Dept	66,961	(1,292)	68,253	38,210	0	25,262	0	4,781	0
FA-Finance and Admin Svc Dept	81,746	(8,912)	90,658	22,936	13,571	0	0	0	54,151
FD-Fire Department	77,649	(170)	77,819	73,779	1,909	2,029	102	0	0
HR-Human Resources Department	63,902	(73)	63,975	2,469	0	0	0	0	61,506
LG-Legal Department	5,845	0	5,845	5,845	0	0	0	0	0
MA-Mayor's Office Department	1,022	0	1,022	1,022	0	0	0	0	0
MD-Municipal Development Dept	54,537	(4,749)	59,286	43,415	8,563	0	0	7,308	0
IA-Internal Audit Department	808	0	808	808	0	0	0	0	0
IG-Office of Inspector GenDept	341	0	341	341	0	0	0	0	0
CC-Office of the City Clerk DP	1,319	0	1,319	1,319	0	0	0	0	0
PR-Parks and Recreation Dept	33,067	(4,165)	37,232	29,515	2,946	168	0	4,603	0
PL-Planning Department	14,261	0	14,261	14,261	0	0	0	0	0
PD-Police Department	164,540	(721)	165,261	157,451	3,200	4,610	0	0	0
SA-Senior Affairs Department	14,348	(265)	14,613	6,622	6,979	1,012	0	0	0
SW-Solid Waste Department	65,727	(4,998)	70,725	0	0	401	0	70,324	0
TR-Transit	45,159	(24,709)	69,868	19,499	0	970	0	49,399	0
<b>Totals:</b>	<b>920,811</b>	<b>(81,129)</b>	<b>1,001,940</b>	<b>505,631</b>	<b>44,547</b>	<b>36,878</b>	<b>78,792</b>	<b>220,435</b>	<b>115,657</b>
Enterprise Interfund Debt Service	0	17,942	(17,942)	0	0	0	0	(17,942)	0
<b>Grand Total</b>	<b>920,811</b>	<b>(63,187)</b>	<b>983,998</b>	<b>505,631</b>	<b>44,547</b>	<b>36,878</b>	<b>78,792</b>	<b>202,493</b>	<b>115,657</b>



CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - REVISED BUDGET FY/15  
(\$000's)

	Estimated Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Estimated Ending Balance
110 - General Fund:	63,444	471,261	465,627	(23,840)	(45,368)	(63,574)	(130)
210 - Fire Fund	1,062	1,576	1,807	(102)	0	(333)	729
220 - Lodgers Tax Fund	1,484	10,706	5,079	(5,709)	(250)	(332)	1,152
221 - Hospitality Tax Fund	286	2,142	1,085	(1,085)	0	(28)	258
225 - Cultural And Recreational Proj	1,959	2,087	2,087	0	0	0	1,959
235 - Albuquerque Bio Park Fund	206	2,100	2,100	0	0	0	206
242 - Air Quality Fund	2,453	3,039	2,936	(177)	0	(74)	2,379
243 - Heart Ordinance Fund	0	79	74	(5)	0	0	0
250 - Senior Affairs AAA	0	6,779	6,979	200	0	0	0
280 - Law Enforcement Protection	5,399	3,200	2,718	(482)	(3,300)	(3,300)	2,099
282 - Gas Tax Road Fund	1,405	4,250	5,221	164	0	(807)	598
288 - Photo Enforcement Fund	0	0	0	0	0	0	0
290 - City/County Bldg Ops Fund	(92)	998	3,020	1,944	0	(78)	(170)
730 - Vehicle/Equipment Replacement	2,593	0	500	500	(2,286)	(2,286)	307
851 - Open Space Acq And Mgt Income	38	101	2,946	2,879	0	34	72
Special Funds Included in General Appropriation Subtotal:	16,795	37,057	36,552	(1,873)	(5,836)	(7,204)	9,591
205 - Community Development Fund	201	3,891	3,834	(64)	0	(7)	194
265 - Operating Grants	2,415	26,603	32,103	4,522	0	(978)	1,437
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	2,653	30,494	35,937	4,458	0	(985)	1,668
405 - Sales Tax Refunding Debt Svc	1,877	25	14,052	14,041	(2,078)	(2,064)	(187)
410 - Fire Debt Service Fund	1	0	102	102	0	0	1
415 - GO Bond Int And Sinking Fund	8,309	60,956	64,638	0	0	(3,682)	4,627
Non-Enterprise Debt Service Subtotal	10,187	60,981	78,792	14,143	(2,078)	(5,746)	4,441
611 - Aviation Operating	18,814	65,560	51,466	(17,054)	0	(2,960)	15,855
615 - Aviation Debt Svc	3,798	0	15,500	15,500	0	0	3,798
641 - Parking Facilities Operating	(203)	4,245	3,638	(403)	0	204	1
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	9,998	66,637	64,901	(4,610)	0	(2,874)	7,123
655 - Refuse Disposal Debt Svc	799	15	429	427	0	13	812
661 - Transit Operating	3,087	25,027	41,569	14,300	0	(2,242)	844
667 - Transit Debt Svc	425	2,631	2,631	0	0	0	425
671 - Apartments Fund	1,034	3,728	2,779	(1,001)	0	(52)	983
675 - Apartments Debt Svc Fund	1,185	0	1,001	1,001	0	0	1,185
681 - Golf Operating	193	3,523	4,371	818	0	(30)	163
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	(5)	1,800	1,015	(862)	0	(77)	(82)
695 - Sports Stadium Debt Svc	15	0	1,024	1,014	0	(10)	5
Enterprise Funds Subtotal	39,149	173,166	190,324	9,130	0	(8,028)	31,121
705 - Risk Management Fund	(33,793)	38,418	33,889	(927)	150	3,752	(30,041)
715 - Supplies Inventory Management	861	682	753	(242)	0	(313)	548
725 - Fleet Management	(591)	12,386	11,322	(583)	0	481	(109)
735 - Employee Insurance	2,892	58,020	59,790	(73)	0	(1,843)	1,049
745 - Communications Fund	714	7,664	7,825	(193)	0	(354)	360
Internal Service Subtotal	(29,917)	117,171	113,579	(2,018)	150	1,724	(28,193)
<b>Total All Funds</b>	<b>102,310</b>	<b>890,130</b>	<b>920,811</b>	<b>0</b>	<b>(53,132)</b>	<b>(83,813)</b>	<b>18,498</b>

COMBINED REVENUES BY FUND GROUP AND SOURCE, APPROVED - ORIGINAL BUDGET FY/15  
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GENERAL APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	139,169	0	139,169	78,707	0	0	60,462	0	0
GROSS RECEIPTS	124,297	0	124,297	124,297	0	0	0	0	0
OTHER	38,822	0	38,822	25,976	12,846	0	0	0	0
<b>TOTAL TAXES</b>	<b>302,288</b>	<b>0</b>	<b>302,288</b>	<b>228,980</b>	<b>12,846</b>	<b>0</b>	<b>60,462</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>15,333</b>	<b>0</b>	<b>15,333</b>	<b>12,277</b>	<b>3,056</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	19,191	0	19,191	0	3,200	15,748	0	243	0
COUNTY	8,018	0	8,018	239	0	408	0	7,199	172
<b>STATE SHARED REVENUE</b>									
GROSS RECEIPTS	187,779	0	187,779	187,779	0	0	0	0	0
OTHER SHARED REVENUE	10,146	0	10,146	4,110	5,821	165	0	0	50
STATE GRANTS	14,450	0	14,450	102	0	14,173	0	175	0
<b>TOTAL STATE SHARED</b>	<b>212,375</b>	<b>0</b>	<b>212,375</b>	<b>191,991</b>	<b>5,821</b>	<b>14,338</b>	<b>0</b>	<b>175</b>	<b>50</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>239,584</b>	<b>0</b>	<b>239,584</b>	<b>192,230</b>	<b>9,021</b>	<b>30,494</b>	<b>0</b>	<b>7,617</b>	<b>222</b>
<b>CHARGES FOR SERVICES</b>	<b>21,792</b>	<b>0</b>	<b>21,792</b>	<b>21,149</b>	<b>102</b>	<b>0</b>	<b>0</b>	<b>58</b>	<b>483</b>
<b>FINES AND FORFEITS</b>	<b>545</b>	<b>0</b>	<b>545</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>425</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>11,836</b>	<b>0</b>	<b>11,836</b>	<b>1,798</b>	<b>5,220</b>	<b>0</b>	<b>519</b>	<b>4,048</b>	<b>250</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	65,218	0	65,218	0	0	0	0	65,218	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,716	0	3,716	0	0	0	0	3,716	0
REFUSE DISPOSAL	66,447	0	66,447	0	0	0	0	66,447	0
TRANSIT	4,622	0	4,622	0	0	0	0	4,622	0
GOLF	3,450	0	3,450	0	0	0	0	3,450	0
<b>TOTAL ENTERPRISE</b>	<b>145,252</b>	<b>0</b>	<b>145,252</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>145,252</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	116,530	0	116,530	315	0	0	0	0	116,215
ADMINISTRATIVE O/H	13,504	(12,736)	26,240	26,240	0	0	0	0	0
TRANSFERS	16,179	(50,569)	66,748	2,047	5,851	5,399	16,611	36,780	60
PILOT	0	(1,720)	1,720	1,720	0	0	0	0	0
<b>TOTAL INTRFD/INT SERV</b>	<b>146,213</b>	<b>(65,025)</b>	<b>211,238</b>	<b>30,322</b>	<b>5,851</b>	<b>5,399</b>	<b>16,611</b>	<b>36,780</b>	<b>116,275</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>882,843</b>	<b>(65,025)</b>	<b>947,868</b>	<b>486,876</b>	<b>36,096</b>	<b>35,893</b>	<b>77,592</b>	<b>194,180</b>	<b>117,231</b>
APPROPRIATED FUND BALANCE	67,056	0	67,056	57,873	3,673	785	(905)	7,756	(2,126)
ADJUSTMENTS TO FUNDS	(56,753)	0	(56,753)	(51,346)	(2,536)	0	(3,021)	0	150
<b>GRAND TOTAL</b>	<b>893,146</b>	<b>(65,025)</b>	<b>958,171</b>	<b>493,403</b>	<b>37,233</b>	<b>36,678</b>	<b>73,666</b>	<b>201,936</b>	<b>115,255</b>

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - ORIGINAL BUDGET FY/15  
(\$000's)

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	Total	Interfund Elimination	Combined Total	General Fund	Special Funds Included In General Appropriation	Special Funds Not Included In General Appropriations Account	Debt Service Funds	Enterprise Funds	Internal Service Funds
AW-Animal Welfare Department	10,666	(5)	10,671	10,592	79	0	0	0	0
AV-Aviation Department	66,586	(17,054)	83,640	0	0	0	0	83,640	0
CA-Chief Administrative Office	2,154	0	2,154	2,154	0	0	0	0	0
City Support Department	85,477	(16,174)	101,651	28,087	0	0	73,564	0	0
CL-Council Services	3,607	0	3,607	3,607	0	0	0	0	0
CS-Cultural Services Dept	39,022	(2)	39,024	34,785	4,187	52	0	0	0
ED-Economic Development Dept	4,651	0	4,651	4,651	0	0	0	0	0
EH-Environmental Health Dept	8,023	(234)	8,257	2,810	3,073	2,374	0	0	0
FC-Family Community Svcs Dept	59,834	(1,292)	61,126	37,862	0	18,483	0	4,781	0
FA-Finance and Admin Svc Dept	80,997	(8,802)	89,799	22,401	13,421	0	0	0	53,977
FD-Fire Department	77,584	(170)	77,754	73,721	1,902	2,029	102	0	0
HR-Human Resources Department	63,594	(71)	63,665	2,387	0	0	0	0	61,278
LG-Legal Department	5,588	0	5,588	5,588	0	0	0	0	0
MA-Mayor's Office Department	1,016	0	1,016	1,016	0	0	0	0	0
MD-Municipal Development Dept	53,884	(4,516)	58,400	42,474	8,512	0	0	7,414	0
IA-Internal Audit Department	794	0	794	794	0	0	0	0	0
IG-Office of Inspector GenDept	337	0	337	337	0	0	0	0	0
CC-Office of the City Clerk DP	1,254	0	1,254	1,254	0	0	0	0	0
PR-Parks and Recreation Dept	32,750	(4,089)	36,839	29,235	2,859	168	0	4,577	0
PL-Planning Department	13,830	0	13,830	13,830	0	0	0	0	0
PD-Police Department	156,964	(721)	157,685	149,875	3,200	4,610	0	0	0
SA-Senior Affairs Department	14,054	(65)	14,119	6,528	0	7,591	0	0	0
SW-Solid Waste Department	65,468	(4,998)	70,466	0	0	401	0	70,065	0
TR-Transit	45,012	(24,774)	69,786	19,415	0	970	0	49,401	0
<b>Totals:</b>	<b>893,146</b>	<b>(82,967)</b>	<b>976,113</b>	<b>493,403</b>	<b>37,233</b>	<b>36,678</b>	<b>73,666</b>	<b>219,878</b>	<b>115,255</b>
Enterprise Interfund Debt Service	0	17,942	(17,942)	0	0	0	0	(17,942)	0
<b>Grand Total</b>	<b>893,146</b>	<b>(65,025)</b>	<b>958,171</b>	<b>493,403</b>	<b>37,233</b>	<b>36,678</b>	<b>73,666</b>	<b>201,936</b>	<b>115,255</b>

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - ORIGINAL BUDGET FY/15  
(\$000's)

	Beginning Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Estimated Ending Balance
110 - General Fund	58,619	470,749	451,398	(25,878)	(51,346)	(57,873)	746
210 - Fire Fund	1,062	1,576	1,800	(102)	0	(326)	736
220 - Lodgers Tax Fund	1,484	10,706	5,004	(5,634)	(250)	(182)	1,302
221 - Hospitality Tax Fund	286	2,142	1,085	(1,085)	0	(28)	258
225 - Cultural And Recreational Proj	1,959	2,087	2,087	0	0	0	1,959
235 - Albuquerque Bio Park Fund	206	2,100	2,100	0	0	0	206
242 - Air Quality Fund	2,453	3,039	2,896	(177)	0	(34)	2,419
243 - Heart Ordinance Fund	0	79	74	(5)	0	0	0
280 - Law Enforcement Protection	5,399	3,200	2,718	(482)	0	0	5,399
282 - Gas Tax Road Fund	1,405	4,250	5,181	142	0	(789)	616
288 - Photo Enforcement Fund	0	0	0	0	0	0	0
290 - City/County Bldg Ops Fund	(92)	998	3,009	1,938	0	(73)	(165)
730 - Vehicle/Equipment Replacement	2,593	0	500	500	(2,286)	(2,286)	307
851 - Open Space Acq And Mgt Income	38	101	2,859	2,803	0	45	83
Special Funds Included in General Appropriation Subtotal	16,795	30,278	29,313	(2,102)	(2,536)	(3,673)	13,122
205 - Community Development Fund	201	3,891	3,834	(64)	0	(7)	194
265 - Operating Grants	2,415	26,603	32,103	4,722	0	(778)	1,637
266 - ARRA Operating Grants	37	0	0	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	2,653	30,494	35,937	4,658	0	(785)	1,868
405 - Sales Tax Refunding Debt Svc	1,877	25	13,560	16,509	(3,021)	(47)	1,830
410 - Fire Debt Service Fund	1	0	102	102	0	0	1
415 - GO Bond Int And Sinking Fund	8,309	60,956	60,004	0	0	952	9,261
Non-Enterprise Debt Service Subtotal	10,187	60,981	73,666	16,611	(3,021)	905	11,092
611 - Aviation Operating	18,814	65,560	51,086	(17,054)	0	(2,580)	16,235
615 - Aviation Debt Svc	3,798	0	15,500	15,500	0	0	3,798
641 - Parking Facilities Operating	(203)	4,245	3,745	(608)	0	(109)	(311)
645 - Parking Facilities Debt Svc	8	0	0	0	0	0	8
651 - Refuse Disposal Operating	9,998	66,637	64,642	(4,610)	0	(2,615)	7,382
655 - Refuse Disposal Debt Svc	799	15	429	427	0	13	812
661 - Transit Operating	3,087	25,027	41,422	14,067	0	(2,328)	758
667 - Transit Debt Svc	425	2,631	2,631	0	0	0	425
671 - Apartments Fund	1,034	3,728	2,779	(1,001)	0	(52)	983
675 - Apartments Debt Svc Fund	1,185	0	1,001	1,001	0	0	1,185
681 - Golf Operating	(193)	3,527	4,345	818	0	0	(193)
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	(5)	1,800	1,014	(862)	0	(76)	(81)
695 - Sports Stadium Debt Svc	15	0	1,024	1,014	0	(10)	5
Enterprise Funds Subtotal	38,763	173,170	189,618	8,692	0	(7,756)	31,007
705 - Risk Management Fund	(33,793)	38,418	33,830	(906)	150	3,832	(29,961)
715 - Supplies Inventory Management	861	682	746	(238)	0	(302)	559
725 - Fleet Management	(591)	12,386	11,268	(577)	0	541	(49)
735 - Employee Insurance	2,892	58,020	59,569	(71)	0	(1,620)	1,272
745 - Communications Fund	714	7,664	7,801	(189)	0	(326)	388
Internal Service Subtotal	(29,917)	117,171	113,214	(1,981)	150	2,126	(27,792)
Total All Funds	97,099	882,843	893,146	0	(56,753)	(67,056)	30,043

COMBINED REVENUES BY FUND GROUP AND SOURCE, ACTUAL FY/14  
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	137,979	0	137,979	78,282	0	0	59,696	0	0
GROSS RECEIPTS	120,695	0	120,695	120,695	0	0	0	0	0
OTHER	38,225	0	38,225	25,278	12,948	0	0	0	0
<b>TOTAL TAXES</b>	<b>296,899</b>	<b>0</b>	<b>296,899</b>	<b>224,255</b>	<b>12,948</b>	<b>0</b>	<b>59,696</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>14,719</b>	<b>0</b>	<b>14,719</b>	<b>11,705</b>	<b>3,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	19,537	0	19,537	0	3,628	15,645	0	264	0
COUNTY	8,292	0	8,292	238	0	601	0	7,227	226
<b>STATE SHARED REVENUE</b>									
GROSS RECEIPTS	182,859	0	182,859	182,859	0	0	0	0	0
OTHER SHARED REVENUE	10,999	0	10,999	4,516	6,117	240	0	0	127
STATE GRANTS	15,675	0	15,675	55	0	15,462	0	158	0
<b>TOTAL STATE SHARED</b>	<b>209,533</b>	<b>0</b>	<b>209,533</b>	<b>187,430</b>	<b>6,117</b>	<b>15,701</b>	<b>0</b>	<b>158</b>	<b>127</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>237,362</b>	<b>0</b>	<b>237,362</b>	<b>187,667</b>	<b>9,745</b>	<b>31,947</b>	<b>0</b>	<b>7,649</b>	<b>354</b>
<b>CHARGES FOR SERVICES</b>	<b>23,220</b>	<b>0</b>	<b>23,220</b>	<b>22,301</b>	<b>138</b>	<b>0</b>	<b>0</b>	<b>391</b>	<b>389</b>
<b>FINES AND FORFEITS</b>	<b>1,123</b>	<b>0</b>	<b>1,123</b>	<b>540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>583</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>81,721</b>	<b>0</b>	<b>81,721</b>	<b>1,693</b>	<b>5,569</b>	<b>479</b>	<b>52,627</b>	<b>20,981</b>	<b>371</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	70,093	0	70,093	0	0	0	0	70,093	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,763	0	1,763	0	0	0	0	1,763	0
PARKING FACILITIES	3,504	0	3,504	0	0	0	0	3,504	0
REFUSE DISPOSAL	63,811	0	63,811	0	0	0	0	63,811	0
TRANSIT	4,691	0	4,691	0	0	0	0	4,691	0
GOLF	3,793	0	3,793	0	0	0	0	3,793	0
<b>TOTAL ENTERPRISE</b>	<b>147,654</b>	<b>0</b>	<b>147,654</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>147,654</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	109,713	0	109,713	1,032	0	0	0	0	108,681
ADMINISTRATIVE O/H	11,157	(11,546)	22,703	22,703	0	(0)	0	0	0
TRANSFERS	15,530	(59,136)	74,666	4,319	7,632	5,945	14,839	41,056	875
PILOT	6	(1,708)	1,714	1,714	0	0	0	0	0
<b>TOTAL INTRFD/INT SERV</b>	<b>136,406</b>	<b>(72,389)</b>	<b>208,796</b>	<b>29,768</b>	<b>7,632</b>	<b>5,944</b>	<b>14,839</b>	<b>41,056</b>	<b>109,556</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>939,104</b>	<b>(72,389)</b>	<b>1,011,493</b>	<b>477,930</b>	<b>39,047</b>	<b>38,370</b>	<b>127,163</b>	<b>218,314</b>	<b>110,670</b>
APPROPRIATED FUND BALANCE	31,853	0	31,853	43,080	(266)	2,079	(2,432)	(10,052)	(556)
ADJUSTMENTS TO FUNDS	(31,524)	0	(31,524)	(48,184)	(2,274)	0	(83)	(460)	19,477
<b>GRAND TOTAL</b>	<b>939,433</b>	<b>(72,389)</b>	<b>1,011,822</b>	<b>472,826</b>	<b>36,506</b>	<b>40,449</b>	<b>124,647</b>	<b>207,803</b>	<b>129,591</b>

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ACTUAL FY/14  
(\$000's)

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	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	10,460	(5)	10,465	10,358	106	0	0	0	0
AV-Aviation Department	82,545	(25,711)	108,257	0	0	0	0	108,257	0
CA-Chief Administrative Office	2,154	(16)	2,170	1,876	0	294	0	0	0
City Support Department	137,795	(13,845)	151,640	27,094	0	0	124,546	0	0
CL-Council Services	2,726	0	2,726	2,726	0	0	0	0	0
CS-Cultural Services Dept	37,892	0	37,892	33,602	4,230	60	0	0	0
ED-Economic Development Dept	3,042	(1,196)	4,238	4,238	0	0	0	0	0
EH-Environmental Health Dept	7,049	(254)	7,303	2,675	2,617	2,011	0	0	0
FC-Family Community Svcs Dept	54,627	(3,565)	58,192	32,793	0	21,301	0	4,099	0
FA-Finance and Admin Svc Dept	84,373	(8,524)	92,897	19,960	13,076	20	0	0	59,842
FD-Fire Department	74,498	(428)	74,925	70,554	2,720	1,550	101	0	0
HR-Human Resources Department	71,638	(172)	71,809	2,060	0	0	0	0	69,750
LG-Legal Department	5,023	0	5,023	5,023	0	0	0	0	0
MA-Mayor's Office Department	831	0	831	831	0	0	0	0	0
MD-Municipal Development Dept	45,516	(12,457)	57,973	36,598	8,215	0	0	13,160	0
IA-Internal Audit Department	719	0	719	719	0	0	0	0	0
IG-Office of Inspector GenDept	192	0	192	192	0	0	0	0	0
CC-Office of the City Clerk DP	2,468	0	2,468	2,468	0	0	0	0	0
PR-Parks and Recreation Dept	35,567	(3,260)	38,828	31,579	2,701	421	0	4,127	0
PL-Planning Department	11,588	(2)	11,591	11,542	0	49	0	0	0
PD-Police Department	155,266	(713)	155,979	147,219	2,840	5,920	0	0	0
SA-Senior Affairs Department	13,049	(180)	13,228	6,295	0	6,934	0	0	0
SW-Solid Waste Department	56,241	(5,174)	61,416	0	0	520	0	60,896	0
TR-Transit	44,173	(27,188)	71,361	22,423	0	1,371	0	47,566	0
<b>Totals:</b>	<b>939,433</b>	<b>(102,690)</b>	<b>1,042,123</b>	<b>472,826</b>	<b>36,506</b>	<b>40,449</b>	<b>124,647</b>	<b>238,104</b>	<b>129,591</b>
Enterprise Interfund Debt Service	0	30,301	(30,301)	0	0	0	0	(30,301)	0
<b>Grand Total</b>	<b>939,433</b>	<b>(72,389)</b>	<b>1,011,822</b>	<b>472,826</b>	<b>36,506</b>	<b>40,449</b>	<b>124,647</b>	<b>207,803</b>	<b>129,591</b>

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ACTUAL FY/14  
(\$000's)

	ESTIMATED BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	58,340	460,679	427,834	(27,741)	(48,184)	(43,080)	15,260
210 - Fire Fund	2,016	1,767	2,351	(369)	(7)	(960)	1,055
220 - Lodgers Tax Fund	924	10,790	4,925	(5,305)	(0)	560	1,484
221 - Hospitality Tax Fund	190	2,158	1,031	(1,031)	(0)	96	286
225 - Cultural And Recreational Proj	1,920	2,098	2,059	0	0	39	1,959
235 - Albuquerque Bio Park Fund	50	2,327	2,171	0	0	156	206
242 - Air Quality Fund	2,053	3,018	2,409	(209)	0	401	2,453
243 - Heart Ordinance Fund	0	106	101	(5)	0	0	0
280 - Law Enforcement Protection	4,512	3,619	2,264	(467)	0	888	5,399
282 - Gas Tax Road Fund	918	4,504	4,633	615	0	487	1,405
288 - Photo Enforcement Fund	109	0	0	(109)	0	(109)	0
290 - City/County Bldg Ops Fund	287	942	3,259	1,938	0	(379)	(92)
730 - Vehicle/Equipment Replacement	1,201	9	617	2,000	(2,284)	(891)	310
851 - Open Space Acq And Mgt Income	76	121	2,701	2,543	0	(38)	38
Special Funds Included in General Appropriation Subtotal	14,254	31,460	28,521	(398)	(2,291)	250	14,504
205 - Community Development Fund	196	3,947	3,892	(50)	0	5	201
265 - Operating Grants	4,500	27,930	33,059	3,044	0	(2,085)	2,415
266 - ARRA Operating Grants	37	383	382	0	0	0	37
Special Funds Excluded in General Appropriation Subtotal	4,732	32,260	37,334	2,995	0	(2,079)	2,653
405 - Sales Tax Refunding Debt Svc	1,730	34,228	48,819	14,738	(73)	74	1,804
410 - Fire Debt Service Fund	0	0	101	101	0	0	1
415 - GO Bond Int And Sinking Fund	5,941	78,095	75,727	0	(10)	2,358	8,299
Non-Enterprise Debt Service Subtotal	7,672	112,324	124,647	14,839	(83)	2,432	10,104
611 - Aviation Operating	15,185	70,523	41,457	(25,711)	275	3,629	18,814
615 - Aviation Debt Svc	3,613	16,872	41,089	24,401	0	185	3,798
641 - Parking Facilities Operating	105	4,128	3,373	(954)	(109)	(308)	(203)
645 - Parking Facilities Debt Svc	57	0	0	(50)	0	(50)	8
651 - Refuse Disposal Operating	6,161	64,179	54,657	(5,134)	(552)	3,836	9,998
655 - Refuse Disposal Debt Svc	1,064	5	1,105	835	0	(265)	799
661 - Transit Operating	820	24,695	40,184	17,671	85	2,267	3,087
667 - Transit Debt Svc	423	2,633	2,630	0	(0)	3	425
671 - Apartments Fund	734	3,895	2,593	(1,001)	0	301	1,034
675 - Apartments Debt Svc Fund	688	0	504	1,001	0	497	1,185
681 - Golf Operating	(2)	3,880	4,049	522	(159)	195	193
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	67	1,774	1,016	(830)	0	(72)	(5)
695 - Sports Stadium Debt Svc	180	3	1,022	854	0	(165)	15
Enterprise Funds Subtotal	29,098	192,587	193,680	11,604	(460)	10,052	39,149
705 - Risk Management Fund	(36,978)	32,453	38,989	(662)	10,382	3,185	(33,793)
715 - Supplies Inventory Management	1,651	498	724	(330)	(235)	(790)	861
725 - Fleet Management	(237)	11,332	10,931	(815)	60	(354)	(591)
735 - Employee Insurance	3,895	57,625	68,608	703	9,276	(1,003)	2,892
745 - Communications Fund	1,195	7,886	8,166	(196)	(5)	(482)	714
Internal Service Subtotal	(30,474)	109,795	127,418	(1,298)	19,477	556	(29,917)
Total All Funds	83,622	939,104	939,433	0	(31,541)	(31,870)	51,752

## **APPENDIX**





## **FISCAL YEAR 2016 BUDGET CALENDAR OF EVENTS**

<b>Jan 6</b>	Budget Call - message and instructions to departments
<b>Jan 21</b>	FIVE-YEAR FORECAST Introduced to Council
<b>Dec – Jan</b>	Departmental preparation of FY/16 budget request. Meetings between budget staff and department staff to answer questions on instructions and procedures  Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by January 20
<b>Feb 4 – Mar 6</b>	CAO Budget Hearings
<b>Feb - Mar</b>	Preparation of Proposed Budget Document
<b>Apr 1</b>	Proposed Budget Document Submitted to Council
<b>Apr - May</b>	City Council Committee of the Whole meetings to consider the Budget Proposal
<b>May 27</b>	City Council passes legislation, as amended
<b>June 11</b>	Signed by Mayor

# ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

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## **Numerical Rounding**

Budgets are developed using whole numbers. When program strategies are summarized, each is rounded down to the nearest thousand. Rounding makes for ease of reading when reviewing the document.

## **Salaries**

- The wage and salary base is established for each filled or authorized-to-be-filled position.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.41% for bus drivers, security and animal control officers, blue and white collar and professional, 20.54% management, 33.8% for fire, 31.13% for police, 25.81% for transport officers and 7.00% for temporary employees and some seasonal employees. Other employee benefits (group life, unemployment compensation insurance, and administrative fee) – 1.96%; retiree health insurance is 2.0% for all employees, except sworn police, transport officers and fire which are at 2.5%.
- The City's contribution for medical, dental, and vision insurance premiums are loaded initially at FY/15 levels - based on what coverage level an employee elects. For FY/16, premiums for medical, dental, and vision coverage did not change.
- An average vacancy savings rate of 3.5% for city departments is calculated into employee salaries. There is no vacancy savings rate calculated for CIP recovered positions.

## **Operating Expenses**

Department managers were required to provide detailed information supporting FY/16 budget requests for professional services, contractual services and repairs and maintenance. Other FY/16 operating expenses were budgeted equal to FY/15 appropriated amounts. The majority of one-time appropriations for FY/15 were deleted.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- For FY/16, utilities (gas, electricity, water, refuse) are budgeted based on historical expenditures and anticipated needs.
- Capital coming-on-line such as library and museum facilities are funded based on the number of months facilities will be open.
- Beyond those stated above, line item increases needing special justification include either extraordinary price increases, increased workload, or a special need not previously funded.

## **Capital Expenditures**

New and replacement property items are included in the appropriate program appropriations within each of the funds.

## **Transfers**

- Workers' compensation, tort and other and risk recovery transfers are treated as direct transfers to the Risk Management Fund in each program for FY/16. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.
- Vehicle maintenance charges are estimated for FY/16 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs.
- Radio maintenance costs for FY/16 are based on historical average prices during an 18-month period ending December 2014.
- Fuel costs are estimated on 12 months of historical usage. Estimated gallon usage for FY/16 is 2.1 million. The associated cost for fuel is \$6.2 million. The average cost per gallon is \$2.956 and is based on the FY/16 fuel hedge pricing agreement. Transit Department fuels are calculated separately and are budgeted at \$2.83 per gallon with an estimated total of 1.7 million gallons. Transit also participates in the City's fuel hedge. For the Solid Waste Management budget, the legislation includes a contingent appropriation for fuel exceeding \$2.30 per gallon. When fuel costs go above \$2.30 per gallon, a fuel surcharge is billed to customers.
- Network costs are based on actual data ports in each City department.

## REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right-of-way use, police services, etc. For enterprise and other funds, this includes fees charged for golf, refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal licenses, business registrations, restaurant and food processing inspection permits etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and interdepartment/intradepartment transfers.
- Other Miscellaneous Charges – Interest earnings is the main source of revenue for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

### **General Fund**

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The City has a multi-year committee with members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies.

The FY/16 revenue stream for GRT is estimated to be 64% of the General Fund budget. These estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecasted tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the land based telephone utilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction and these estimates are tied to forecasts of construction activity, provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Forecasts of charges for service are usually based on trend analysis, any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Internal revenues are based on budget estimates of expenses for other funds and estimates of inflation from the National Economic Forecast for out years.

The largest source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates, from the National Economic Forecasts and the size of interest earning balances.

### **Other Funds**

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB budget analysts.

### **Enterprise Revenues**

Enterprise revenues are prepared by the departments based on trend analysis of growth and the rate structure that is in place and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and budget analysts from the Office of Management and Budget.

### **Lodger's Tax and Hospitality Fee**

Estimates of these taxes are based on trend analysis. These revenues are quite volatile and there are no prospective measures for tourism and business travel to Albuquerque, therefore the forecasts are always quite conservative.

CITY OF ALBUQUERQUE TAX IMPOSITIONS (millions of dollars)  
(As of July 1, 2015)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/16 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.9125%	2.2875%		\$355.02
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	1.2250%	1.2250%	Pledged to outstanding bonds	\$189.5
Municipal Share Compensating Tax	Share based on imposed local option				\$2.06
Municipal GRT	Imposed in increments of either .125% or .25% subject to positive or negative referendum	1.5000%	1.0000%		\$154.38
Public Safety	Positive referendum 10/28/2003		0.2500%	Public Safety	
General Purposes	No referendum required		0.5000%		
Transportation	Positive referendum imposes 7/1/2010 imposed 10 year tax for transportation		0.2500%	Roads, transit, trails	
Municipal Hold Harmless GRT (for food & medical)	No referendum required	0.3750%	0.0000%		
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.2500%	0.0625%		\$9.39
General Purpose	Not subject to referendum unless used for economic development	0.1250%	0.0625%	Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Economic development; regional transit systems; infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted by statute to water, sewer, solid waste	
Municipal Capital Outlay Tax	Referendum required. Cannot be imposed until all Municipal GRT and Municipal infrastructure GRT have been imposed	0.2500%	0.0000%	Restricted to infrastructure and bonds to pay for infrastructure	
Quality of Life GRT	Referendum required. Limited to 10 years	0.2500%	0.0000%	Restricted to Cultural "improvements"	
Gasoline Taxes	Imposed in one cent increments				
2 Cent Gasoline Tax	Positive Referendum Required	\$0.02	\$0.00	Restricted by statute to roads and transit	\$0.00
Property Taxes		(In mills)	(In mills)		
Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I	7.65	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$80.320
Debt Service	Positive referendum by G.O bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$61.382
Note: All local options & municipal Infrastructure GRT are subject to a 3.25% administrative fee					

## TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/16

### LOCAL OPTION GROSS RECEIPTS TAX (Including Municipal Hold Harmless GRT)

The Municipal GRT authority is 1.875 cents and the tax may be imposed in 1/4 or 1/8 cent increments by positive referendum or by the governing body subject to a negative referendum. An additional 3/8 cent capacity was added by the State legislature in 2013. The City has imposed one cent of this capacity. Imposed are: a 1/2 cent to fund general government; a 1/4 cent transportation tax that was passed in the October 2009 election and became effective July 1, 2010; and a 1/4 cent public safety tax that was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/8<sup>th</sup> cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with .875 cents available (in seven 1/8<sup>th</sup> cent increments). Additional revenues will not include the food and medical hold harmless distribution. All taxes are also reduced by a 3.25% administrative fee paid to the State. In January 2013 the State passed legislation that phases out of the hold harmless distribution from FY/16 to FY/29. This will not affect the estimates listed below. In FY/15, the hold harmless distribution to all City funds was approximately \$37 million.

Revenue available \$117,645,000

The City has imposed a 1/16th cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16th cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16th cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8th cent (two 1/16th cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3.25% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available \$24,799,000

Albuquerque has authority for a 1/16th cent Environmental Gross Receipts Tax but has not exercised this authority. Purposes are limited to those defined by statute.

Revenue available \$8,266,000

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16<sup>th</sup> but has not exercised this authority. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum.

Revenue available \$33,587,000

Albuquerque has authority to impose a quality of life tax of 1/4 cent imposed in increments of 1/16<sup>th</sup> but has not exercised this authority. The tax may be used for cultural improvement. It is limited to ten years and must be imposed before 2016. Imposition of this tax is subject to positive referendum.

Revenue available \$33,587,000

### GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and must be approved by the voters.

Revenue available \$4,700,000

### PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this proposed budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Administration and are subject to statutory yield control provisions.

Revenue available \$13,000,000

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. In FY/10 this levy was lowered from 6.976 to 4.976 shifting two mills to operations.

### FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utility companies. Current fees are 2% of specified electric revenues, 5% for Cable TV, 3% for local exchange telecommunications franchises and 3% for the natural gas franchise. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

### LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

### HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date July 1, 2028.

TOTAL UNUSED TAX AUTHORITY AVAILABLE \$ 235,584,000

## ACRONYMS AND ABBREVIATIONS

**AAA**– Area Agency on Aging

**ABCWUA** – Albuquerque/Bernalillo County Water Utility Authority

**ACVB** - Albuquerque Convention and Visitors Bureau

**ACT** – Assertive Community Treatment

**ADA** - Americans with Disabilities Act

**AED** – Albuquerque Economic Development

**AFD** - Albuquerque Fire Department

**AFRL** – Air Force Research Laboratory

**AGIS** - Albuquerque Geographic Information System

**AHCC** - Albuquerque Hispano Chamber of Commerce

**AHCH** – Albuquerque Healthcare for the Homeless

**AHO** – Administrative Hearing Office

**AMAFCA** – Albuquerque Metropolitan Arroyo Flood Control Authority

**APD** - Albuquerque Police Department

**APS** - Albuquerque Public Schools

**ARRA** – American Recovery and Reinvestment Act

**ATC** – Alvarado Transportation Center

**AV** – Aviation Department

**BEA** – Bureau of Economic Analysis

**BBER** - University of New Mexico, Bureau of Business and Economic Research

**BioPark** - Albuquerque Biological Park

**CABQ** – City of Albuquerque

**CAO** - Chief Administrative Officer

**CBO** - Community Based Organization

**CDBG** – Community Development Block Grant

**COA** – City of Albuquerque

**COC** – Continuum of Care

**COO** – Chief Operating Officer

**CIP** - Capital Improvements or Implementation Program

**CMAQ** – Congestion Mitigation & Air Quality

**COAST** – Crisis Outreach and Support Team

**COLA** - Cost-of-Living Adjustment

**COP** - Community Oriented Policing

**CPI-U** - Consumer Price Index for all Urban Consumers

**CPOA** – Civilian Police Oversight Agency

**CYFD** – Children Youth and Families Department

**DEII** – Double Eagle II – Aviation department reliever airport facility

**DFA** – Department of Finance and Administration

**DMD** – Department of Municipal Development

**DRB** – Development Review Board

**D/S** - Debt Service

**DSA** – Department of Senior Affairs

**DTI** – Department of Technology and Innovation

**EDD** - Economic Development Department

**EHS** – Early Head Start

**EPA** - Environmental Protection Agency

**EPC** - Environmental Planning Commission

**ERP** – Enterprise Resource Planning

**FAST** – Family Assault and Stalking Team

**FD** - Fund

**FCS** – Family and Community Services Department

**FTA** - Federal Transit Administration

**FTE** - Full-time Equivalent Position

**FY** – Fiscal Year

**GAHP** – Greater Albuquerque Housing Partnership

**GASB** - General Accounting Standards Board

**GDP** – Gross Domestic Product

**GI** – Global Insight Economic Forecasting

**GIS** – Geographic Information System

**GO BONDS** - General Obligation Bonds

**GPPAP** – Groundwater Protection Policy and Action Plan

**GRT** – Gross Receipts Tax

**HEART** – Humane and Ethical Animal Rules and Treatment

**HESG** – Hearth Emergency Solutions Grant

**HR** – Human Resources

**HUD** - U.S. Department of Housing and Urban Development

**HVAC** - Heating Ventilation Air Conditioning

**IA** – Internal Audit

**IDOH** – Indirect Overhead

**IG** – Inspector General

**IPRA** – Inspection of Public Records Act

**IRDC** - International Research Development Council

**JAG** – Judge Advocate General

**LUCC** – Landmarks & Urban Conservation Commission

**MHz** - Megahertz

**MSA** - Metropolitan Statistical Area



## ACRONYMS AND ABBREVIATIONS

**MRCOG** - Mid Region Council of Governments

**MOU** – Memorandum of Understanding

**NAEYC** – National Association for the Education of Young Children

**NMFA** – NM Finance Authority

**NSP** – Neighborhood Stabilization Program

**OMB** - Office of Management and Budget

**OSHA** - Occupational Safety and Health Administration

**PERA** - Public Employees Retirement Association

**PILOT** - Payment in Lieu of Taxes

**PR** – Parks and Recreation Department

**QTR** – Quarter Cent Tax

**RFP** - Request for Proposal(s)

**RHCA** – Retiree Health Care Authority

**RO** - Revised Ordinances (City of Albuquerque)

**RTCC** – Real Time Crime Center

**SAD** - Special Assessment District

**SBCC** – South Broadway Cultural Center

**SFP** – Summer Food Program

**SID** - Special Investigations Division

**SOBO** – Sexually Oriented Business Ordinance

**SW** – Solid Waste Management Department

**T & A** - Trust and Agency

**TRFR** – Transfer

**UETF** - Urban Enhancement Trust Fund

**UNC** - Unclassified Position

**UNM** - University of New Mexico

**UNMH** – University of New Mexico Hospital

**US DOJ** – United States Department of Justice

**WF HSNG** – Workforce Housing

**YDI** – Youth Development Inc.

**YR** – Year

## GLOSSARY OF TERMS

**ACCRUED EXPENSES:** Expenses incurred, but not yet paid for.

**ADJUSTMENTS FOR POLICY DIRECTION CHANGES:** Proposed adjustment to the maintenance-of-effort budget both positive and negative which are considered major policy issues.

**ANNUALIZED COSTS:** Costs to provide full-year funding for services initiated and partially funded in the prior year.

**APPROPRIATION:** Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits.

**APPROPRIATIONS RESOLUTION:** Legal means to enact an appropriation request, e.g., annual operating budget.

**AUDIT:** Official examination of financial transactions and records to determine results of operations and establish the City's financial condition.

**BASE BUDGET:** Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes.

**BONDED INDEBTEDNESS / BONDED DEBT:** That portion of indebtedness represented by outstanding general obligation or revenue bonds.

**CAPITAL BUDGET:** Plan of proposed capital outlays and the means of financing them.

**COMMUNITY POLICING:** A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration.

**DEBT SERVICE FUND:** Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt.

**DEPARTMENT ID:** A PeopleSoft term for a cost center. The DeptID is required on all transactions to identify a responsible entity. DeptIDs are managed below the program strategy level and are the smallest unit of budgetary accountability and control.

**DESIRED COMMUNITY CONDITION:** A condition that describes in detail what future achievement of a particular Five-Year Goal would look like.

**ENCUMBRANCES:** Commitments of appropriated monies for goods and services to be delivered in the future.

**ENTERPRISE FUND:** Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges.

**FISCAL YEAR:** In Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period.

**FUND:** Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters.

**FUND BALANCE:** The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals fund balance. Fund balance is affected by beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

**GENERAL FUND:** Fund which accounts for all assets and liabilities associated with operating city government which are not required to be accounted for in other funds.

**GENERAL OBLIGATION BONDS:** Bonds with payment pledged on full faith and credit of issuing government.

**GOALS:** General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City.

**IMPACT FEES:** Fees assessed by the city to compensate for additional costs associated with the type and location of new development.

**INDIRECT OVERHEAD:** Cost of central services allocated back to a department through a cost allocation plan.

**INTERFUND TRANSFER:** Legally authorized transfers from one fund to another fund.

**INTERGOVERNMENTAL REVENUES:** Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

**MAINTENANCE-OF-EFFORT:** Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases.

**NON-RECURRING:** Expenditure or revenue occurring only once, or within a limited time frame.

**OBJECTIVES:** Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

**OPERATING BUDGET:** The annual budget of an entity stated in terms of classification, functional categories, and accounts. It contains estimates of the total value of resources required for the performance of the operation and is used to keep track of day to day expenditures.

## GLOSSARY OF TERMS

**OPERATING REVENUES:** Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services.

**PAYMENT IN LIEU OF TAXES (PILOT):** Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds.

**PERFORMANCE MEASURES:** A means of assessing progress toward achieving predetermined goals and quantifying the effectiveness of department activities.

**PROGRAM STRATEGY:** The unit of appropriations and expenditure that ties related department ID's together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals.

**PUBLIC SAFETY QUARTER CENT TAX:** A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

**RECURRING EXPENDITURES:** Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future.

**RECURRING REVENUES:** Revenues generated each and every year.

**RESERVE:** Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

**RETAINED EARNINGS:** Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year.

**REVENUES:** Amounts received from taxes, fees, and other sources during the fiscal year.

**REVERSIONS:** The return of the unused portion of an appropriation to the fund from which the appropriation was made, normally after the last day of an appropriation's availability period.

**SAFER:** American Society for the Prevention of Cruelty to Animals (ASPCA) developed training course which is used to determine the aggressiveness of canines.

**TRANSPORTATION INFRASTRUCTURE TAX:** A quarter cent gross receipts tax designated to fund improvements of transportation systems for the benefit of the City.

**UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE:** Fund equity of governmental funds and trust funds not set aside for any specific purpose.

**WORKING CAPITAL:** The excess of current assets over current liabilities at any time.

## NUMERIC LIST OF FUND NAMES BY CATEGORY

### GENERAL FUNDS:

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110 General

### SPECIAL REVENUE/GRANT/PROJECT FUNDS:

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205 Community Development Block Grants  
225 Culture and Recreation Projects  
235 Albuquerque Biological Park Projects  
265 Operating Grants  
266 ARRA Operating Grant Fund  
280 Law Enforcement Protection Projects  
730 Vehicle/Computer Projects

### SPECIAL REVENUE FUNDS:

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210 Fire  
220 Lodgers' Tax  
221 Hospitality Fee  
242 Air Quality  
243 Heart Ordinance  
250 Senior Affairs AAA  
282 Gas Tax Road  
288 Photo Enforcement (Inactive)  
290 City/County Facilities

### NON-ENTERPRISE DEBT SERVICE FUNDS:

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405 Sales Tax Refunding Debt Service  
410 Fire Debt Service Fund  
415 General Obligation Bond Debt Service

### ENTERPRISE FUNDS:

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611 Aviation Operating  
615 Airport Revenue Bond Debt Service  
641 Parking Facilities Operating  
645 Parking Facilities Debt Service  
651 Refuse Disposal Operating  
655 Refuse Disposal System Debt Service  
661 Transit Operating  
667 Transit Debt Service Fund  
671 Apartments  
675 Apartments Debt Service  
681 Golf Operating  
685 Golf Debt Service  
691 Baseball Stadium Operating  
695 Baseball Stadium Debt Service

### INTERNAL SERVICE FUNDS:

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705 Risk Management  
715 Supplies Inventory Management  
725 Fleet Management  
735 Employee Insurance  
745 Communications Management

### TRUST AND AGENCY FUND:

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851 Open Space Expendable Trust

### FUNDS REFERENCED:

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240 City Housing  
275 Metropolitan Redevelopment  
305 Capital Acquisition  
306 ARRA Capital Fund  
335 Quality of Life  
340 Infrastructure Tax  
345 Impact Fees Construction  
501 Special Assessment Debt Service  
613 Airport Capital and Deferred Maintenance  
643 Parking Capital Fund  
653 Refuse Disposal Capital  
663 Transit Grants  
665 Transit Capital Grants  
683 Golf Course Capital  
805 Housing Authority (Inactive)  
820 Trust & Agency  
850 Acquisition and Management of Open Space -  
Principal  
861 Urban Enhancement Expendable Trust

# GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

## HUMAN AND FAMILY DEVELOPMENT GOAL 1

### **Cultural Services:**

CIP Libraries  
Explora  
Public Library

Public Education Partner  
Homeless Supportive Services  
Transitional Housing  
Strategic Support

### **Environmental Health:**

Consumer Health Protection  
Urban Biology

### **Parks and Recreation:**

Firearm Safety  
Recreation  
Aquatics

### **Family and Community Services:**

Affordable Housing  
Community Recreation  
Early Childhood Education  
Emergency Shelter Services  
Health and Human Services  
Mental Health Services

### **Senior Affairs:**

Basic Services  
Strategic Support  
Well Being

## PUBLIC SAFETY GOAL 2

### **Animal Welfare:**

AW - Albuquerque Animal Care Center

Fire Prevention/Fire Marshal's Office  
Logistics

### **Civilian Police Oversight Agency:**

Civilian Police Oversight

Technical Services  
Training

### **Family and Community Services:**

Youth Gang Contracts  
Substance Abuse

### **Police:**

Administrative Support  
Investigative Services  
Neighborhood Policing  
Prisoner Transport  
Professional Accountability  
Off Duty Police Overtime  
Transfer to Capital Acquisition Fund 305

### **Fire:**

AFD Headquarters  
Dispatch  
Emergency Response

## PUBLIC INFRASTRUCTURE GOAL 3

### **City Support Function:**

Transfer to Sales Tax Refunding D/S Fund 405

### **Transit:**

Transfer to Transit Operating Fund 661

### **Municipal Development:**

Construction  
Design Recovered Storm Drain and Transport  
Special Events Parking  
Storm Drainage  
Strategic Support  
Streets  
Street Services  
Transfer to Gas Tax Road Fund 282  
Transfer to Stadium Operations Fund 691

## GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

### SUSTAINABLE COMMUNITY DEVELOPMENT GOAL 4

**Parks and Recreation:**

Parks Management  
Strategic Support  
Transfer to Capital Acquisition Fund 305  
CIP Funded Employees

**Planning:**

Code Enforcement  
One Stop Shop  
Urban Design and Development  
Strategic Support  
Real Property

**Municipal Development:**

Design Recovered Parks and CIP

### ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL 5

**Cultural Services:**

Biological Park  
CIP Biological Park

**Parks and Recreation:**

Transfer to Open Space Expendable Trust Fund 851

**Environmental Health:**

Environmental Services  
Strategic Support

### ECONOMIC VITALITY GOAL 6

**Economic Development:**

Convention Center  
Economic Development  
Economic Development Investments  
International Trade

### COMMUNITY AND CULTURAL ENGAGEMENT GOAL 7

**Cultural Services:**

Anderson/Abruzzo Balloon Museum  
Community Events  
Museum  
Public Art Urban Enhancement  
Strategic Support

**Office of the City Clerk:**

Office of the City Clerk

# GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

## GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS GOAL 8

**Chief Administrative Officer:**

Chief Administrative Officer

**City Support Functions:**

Dues and Memberships

Early Retirement

Jt Committee on Intergov. Legislative Relations

Open and Ethical Elections

Transfer to Hospitality Fee Fund 221

Transfer to Operating Grants Fund 265

Transfer to Capital Acquisition Fund 305

Transfer to Refuse Disposal Fund 651

Transfer to Fleet Management Fund 725

Transfer to Vehicle/Comp.Replacement Fund 730

**Council Services:**

Council Services

**Municipal Development Department:**

City Buildings

Transfer to City/County Facilities Fund 290

**Office of the City Clerk:**

Administrative Hearing Office

**Office of Internal Audit and Investigations:**

Office of Internal Audit

**Office of the Inspector General:**

Inspector General

**Finance and Administrative Services:**

Accounting

Citizen Services

Financial Support Services

Office of Management & Budget

Purchasing

Strategic Support - DFAS

Treasury Services

**Human Resources:**

Personnel Services

**Legal:**

Legal Services

**Mayor's Office:**

Mayor's Office

**Technology and Innovation:**

Information Services

Data Management for APD

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

The tables below reflect all budgeted permanent FTE's for FY/14-FY/16, first by fund, then by department. Temporary and seasonal employees are not included as those are budgeted as fixed dollar amounts managed by departments. Position changes by department are included in the individual department narratives.

### CHANGES IN EMPLOYMENT

	ACTUAL FY/14	ORIGINAL BUDGET FY/15	REVISED BUDGET FY/15	ESTIMATED ACTUAL FY/15	APPROVED BUDGET FY/16
<b>TOTAL EMPLOYMENT:</b>	<b>5,862</b>	<b>5,751</b>	<b>5,751</b>	<b>5,785</b>	<b>5,788</b>
Numerical Change from Prior Yr	15	(111)	-	34	3
Percentage Change from Prior Yr	0.3%	-1.9%	0.0%	0.6%	0.1%
<b>COMPONENTS:</b>					
General Fund	4,009	3,945	3,945	3,973	3,978
<b>Enterprise Funds</b>					
Aviation Fund - 611	272	272	272	280	280
Parking Facilities Fund - 641	37	37	37	38	38
Refuse Disposal Fund - 651	437	457	457	457	457
Transit - 661	530	539	539	539	541
Golf Fund - 681	38	38	38	38	38
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,316	1,345	1,345	1,354	1,356
<b>Other Funds</b>					
Air Quality Fund - 242	28	29	29	29	29
Senior Affairs AAA Program -250	-	48	48	52	52
Gas Tax Road Fund - 282	57	57	57	57	57
City/County Building Operations - 290	16	16	16	16	16
Risk Management - 705	35	35	35	35	35
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	39	39	39	39	35
Employee Insurance - 735	11	11	11	11	11
Communications Mgmt - 745	18	18	18	18	18
Open Space - 851	33	33	33	33	33
Total Other Funds	246	295	295	299	295
<b>Grant Funds</b>					
Community Development - 205	21	21	21	21	21
Housing Bond - 240	1	1	1	1	1
Operating Grants - 265	171	123	123	116	116
Transit Operating Grant - 663	24	21	21	21	21
Housing Authority - 805	74	-	-	-	-
Total Grant Funds	291	166	166	159	159
<b>TOTAL EMPLOYMENT</b>	<b>5,862</b>	<b>5,751</b>	<b>5,751</b>	<b>5,785</b>	<b>5,788</b>



## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/14	ORIGINAL BUDGET FY/15	REVISED BUDGET FY/15	ESTIMATED ACTUAL FY/15	APPROVED BUDGET FY/16
<b>ANIMAL WELFARE DEPARTMENT</b>					
Albuquerque Animal Care Center	139	139	139	139	139
TOTAL FULL-TIME POSITIONS	139	139	139	139	139
<b>AVIATION ENTERPRISE FUND</b>					
Aviation Management & Professional Support - 611	30	30	30	30	30
Airport Operations, Maintenance, Security - 611	242	242	242	250	250
TOTAL FULL-TIME POSITIONS	272	272	272	280	280
<b>CHIEF ADMINISTRATIVE OFFICER DEPARTMENT</b>					
Chief Administrative Officer	21	21	21	21	14
TOTAL FULL-TIME POSITIONS	21	21	21	21	14
<b>CIVILIAN POLICE OVERSIGHT AGENCY</b>					
Civilian Police Oversight	0	0	0	0	8
TOTAL FULL-TIME POSITIONS	0	0	0	0	8
<b>COUNCIL SERVICES</b>					
Council Services	26	26	26	26	26
TOTAL FULL-TIME POSITIONS	26	26	26	26	26
<b>CULTURAL SERVICES</b>					
Anderson/Abruzzo Balloon Museum	7	7	7	7	7
Biological Park	126	129	129	129	129
Biological Park - CIP	1	1	1	1	1
Community Events	14	15	15	15	15
Museum	29	30	30	30	30
Public Art Urban Enhancement	4	4	4	4	4
Public Library	120	133	133	131	131
Public Library - CIP	1	1	1	1	1
Strategic Support - CS	15	15	15	15	15
TOTAL FULL-TIME POSITIONS	317	335	335	333	333
<b>ECONOMIC DEVELOPMENT DEPARTMENT</b>					
Convention Center	1	1	1	1	1
Economic Development	7	8	8	8	8
International Trade	0	0	0	0	0
TOTAL FULL-TIME POSITIONS	8	9	9	9	9

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/14	ORIGINAL BUDGET FY/15	REVISED BUDGET FY/15	ESTIMATED ACTUAL FY/15	APPROVED BUDGET FY/16
<b>ENVIRONMENTAL HEALTH</b>					
Consumer Health Protection	14	14	14	14	14
Environmental Services	4	4	4	5	5
Urban Biology	3	3	3	4	4
Strategic Support	6	6	6	6	6
Operating Permits - 242	15	16	16	16	16
Vehicle Pollution Management - 242	13	13	13	13	13
Operating Grants Fund - 265	18	18	18	17	17
TOTAL FULL-TIME POSITIONS	73	74	74	75	75
<b>FAMILY AND COMMUNITY SERVICES</b>					
Provide Community Recreation	53	53	53	53	53
Early Childhood Education	94	94	94	95	95
Health and Social Services	12	12	12	12	12
Mental Health Services	2	2	2	2	2
Partner with Public Education	8	8	8	8	8
Strategic Support	17	17	17	16	16
Substance Abuse Treatment & Prevention	4	4	4	4	4
Strategic Support - 205	5	5	5	5	5
Develop Affordable Housing - 205	15	15	15	15	15
Prevent Neighborhood Deterioration - 205	1	1	1	1	1
Housing Bond Fund - 240	1	1	1	1	1
Community Recreation - 265	1	1	1	1	1
Early Childhood Education - 265	63	63	63	63	63
Strategic Support - 265	4	4	4	4	4
Area Agency on Aging - 265	5	5	5	5	5
Develop Affordable Housing - 805	74	0	0	0	0
TOTAL FULL-TIME POSITIONS	359	285	285	285	285
<b>FINANCE AND ADMINISTRATIVE SERVICES</b>					
Accounting	39	39	39	39	39
Citizen Services	52	52	52	52	52
ERP- E Government	19	19	19	19	0
Information Services	43	43	43	43	0
Office of Management and Budget	8	8	8	8	8
Purchasing and Office Services	13	13	13	13	14
Real Property	9	9	9	9	0
Strategic Support	3	3	3	3	3
Treasury	15	15	15	15	15
Risk - Administration - 705	9	9	9	9	9
Safety Office / Loss Prevention - 705	14	14	14	14	14
Tort & Other Claims - 705	4	4	4	4	4
Workers' Compensation - 705	6	6	6	6	6
Materials Management - 715	9	9	9	9	9
Fleet Management - 725	39	39	39	39	35
City Communications - 745	18	18	18	18	0
TOTAL FULL-TIME POSITIONS	300	300	300	300	208

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/14	ORIGINAL BUDGET FY/15	REVISED BUDGET FY/15	ESTIMATED ACTUAL FY/15	APPROVED BUDGET FY/16
<b>FIRE</b>					
AFD Headquarters	19	20	20	20	20
Dispatch	32	31	31	31	31
Emergency Response	577	580	580	580	580
Fire Marshal's Office	38	37	37	37	37
Logistics	10	11	11	11	11
Technical Services	7	6	6	6	6
Training	19	17	17	17	17
TOTAL FULL-TIME POSITIONS	702	702	702	702	702
<b>HUMAN RESOURCES</b>					
Personnel Services	20	20	20	21	21
Unemployment Compensation Risk Fund - 705	2	2	2	2	2
Employee Insurance Fund - 735	11	11	11	11	11
TOTAL FULL-TIME POSITIONS	33	33	33	34	34
<b>LEGAL</b>					
Safe City Strike Force	13	12	12	12	0
Legal Services	46	46	46	46	58
TOTAL FULL-TIME POSITIONS	59	58	58	58	58
<b>MAYOR DEPARTMENT</b>					
Mayor's Office	6	6	6	6	6
TOTAL FULL-TIME POSITIONS	6	6	6	6	6
<b>MUNICIPAL DEVELOPMENT</b>					
Design Recovered	24	24	24	24	23
Facilities	107	107	107	107	109
Strategic Support	24	24	24	24	24
Construction	18	18	18	18	18
Design Recovered Parks and CIP	17	50	50	50	50
Street CIP/Trans Infrastructure Tax	59	59	59	59	58
Storm Drainage	18	18	18	18	18
Street Services	49	49	49	49	49
Gas Tax Road Fund - 282	57	57	57	57	57
City/County Building Fund - 290	16	16	16	16	16
Parking Services - 641	37	37	37	38	38
Baseball Stadium Fund - 691	2	2	2	2	2
TOTAL FULL-TIME POSITIONS	428	461	461	462	462
<b>OFFICE OF INTERNAL AUDIT</b>					
Internal Audit	7	7	7	7	7

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/14	ORIGINAL BUDGET FY/15	REVISED BUDGET FY/15	ESTIMATED ACTUAL FY/15	APPROVED BUDGET FY/16
<b>TOTAL FULL-TIME POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>OFFICE OF INSPECTOR GENERAL</b>					
Inspector General	3	3	3	3	3
<b>TOTAL FULL-TIME POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>OFFICE OF THE CITY CLERK</b>					
Administrative Hearing Officer	5	5	5	5	5
City Clerk	11	11	11	12	12
<b>TOTAL FULL-TIME POSITIONS</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>17</b>	<b>17</b>
<b>PARKS AND RECREATION</b>					
Promote Safe Use of Firearms	6	7	7	7	7
Provide Quality Recreation	18	18	18	18	18
Aquatics	12	13	13	19	19
Parks Management	137	133	133	134	134
Aviation Landscape Maintenance	7	0	0	0	0
Strategic Support - PR	10	10	10	11	11
CIP Funded Employees	41	8	8	8	8
Affordable and Quality Golf - 681	38	38	38	38	38
Open Space Management - 851	33	33	33	33	33
<b>TOTAL FULL-TIME POSITIONS</b>	<b>302</b>	<b>260</b>	<b>260</b>	<b>268</b>	<b>268</b>
<b>PLANNING</b>					
Code Enforcement	40	41	41	41	41
Urban Design and Development	22	22	22	22	22
One Stop	75	75	75	75	75
Strategic Support	17	17	17	17	16
Real Property	0	0	0	0	9
<b>TOTAL FULL-TIME POSITIONS</b>	<b>154</b>	<b>155</b>	<b>155</b>	<b>155</b>	<b>163</b>
<b>POLICE</b>					
Administrative Support					
- Civilian	34	39	39	39	88
- Sworn	14	16	16	16	6
Communications and Records					
- Civilian	203	206	206	207	0
- Sworn	11	11	11	11	0
Family Advocacy Center					
- Civilian	5	6	6	6	0
- Sworn	100	80	80	80	0
Investigative Services					
- Civilian	82	98	98	97	116
- Sworn	148	132	132	132	213
Neighborhood Policing					

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/14	ORIGINAL BUDGET FY/15	REVISED BUDGET FY/15	ESTIMATED ACTUAL FY/15	APPROVED BUDGET FY/16
- Civilian	59	60	60	77	56
- Sworn	815	749	749	749	744
Prisoner Transport					
- Civilian	26	26	26	26	26
- Sworn	0	0	0	0	0
Professional Accountability					
- Civilian	3	3	3	3	166
- Sworn	12	12	12	12	37
Officer and Department Support - 265					
- Civilian	1	1	1	0	0
Communications and Records - 265					
- Civilian	1	1	1	0	0
Family Advocacy Center - 265					
- Civilian	2	2	2	1	1
Investigative Services - 265					
- Civilian	4	4	4	3	3
Office of Emergency Management - 265					
- Civilian	6	6	6	4	4
Neighborhood Policing - 265					
- Civilian	3	3	3	3	3
- Sworn	0	0	0	0	0
Total Civilian FULL-TIME	429	455	455	466	463
Total Sworn and Cadets at Fiscal Year End	1,100	1,000	1,000	1,000	1,000
TOTAL FULL-TIME POSITIONS	1,529	1,455	1,455	1,466	1,463
<b>SENIOR AFFAIRS</b>					
Well Being	48	47	47	47	47
Strategic Support	6	7	7	8	8
Access to Basic Services - 265	33	0	0	0	0
Well Being - 265	6	0	0	0	0
Strategic Support - 265	10	0	0	0	0
Volunteerism - 265	7	8	8	8	8
Senior Affairs AAA Program - 250	0	48	48	52	52
TOTAL FULL-TIME POSITIONS	110	110	110	115	115
<b>SOLID WASTE</b>					
Administrative Services - 651	62	61	61	61	63
Clean City Division - 651	58	79	79	79	76
Collections - 651	154	147	147	147	154
Disposal - 651	63	63	63	63	63
Maintenance-Support Svc - 651	68	68	68	68	66
Recycling - 651	32	39	39	39	35
TOTAL FULL-TIME POSITIONS	437	457	457	457	457
<b>TECHNOLOGY AND INNOVATION</b>					
Information Services	0	0	0	0	61

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/14	ORIGINAL BUDGET FY/15	REVISED BUDGET FY/15	ESTIMATED ACTUAL FY/15	APPROVED BUDGET FY/16
Data Management for APD	0	0	0	0	8
City Communications - 745	0	0	0	0	18
TOTAL FULL-TIME POSITIONS	0	0	0	0	87
<b>TRANSIT</b>					
ABQ Ride -661	372	378	378	373	373
Facility Maintenance - 661	14	14	14	15	15
Paratransit Services - 661	96	99	99	99	99
Strategic Support -661	48	48	48	52	54
Operating Grants Fund - 265	7	7	7	7	7
Operating Grants Fund - 663	24	21	21	21	21
TOTAL FULL-TIME POSITIONS	561	567	567	567	569
<hr/>					
TOTAL FULL-TIME POSITIONS:	5,862	5,751	5,751	5,785	5,788



## **CAPITAL APPENDIX**





## **2015 ELECTION BOND QUESTIONS**

To be voted on October 6, 2015



# Election Bond Questions

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## Public Safety Bonds

*Shall the City of Albuquerque issue \$12,900,000 of its general obligation bonds to design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire department facilities?*

## Senior, Family, Community Center, and Community Enhancement Bonds

*Shall the City of Albuquerque issue \$12,160,000 of its general obligation bonds to plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire property for, city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects?*

## Parks and Recreation Bonds

*Shall the City of Albuquerque issue \$10,710,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance, otherwise improve and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands, and trails?*

## Energy and Water Conservation, Public Facilities, and System Modernization Bonds

*Shall the City of Albuquerque issue \$11,375,000 of its general obligation bonds to modernize, make energy and/or water-efficient, upgrade, equip, improve, acquire, design, survey, develop, construct, rehabilitate, renovate, maintain, expand, furnish, enhance, and otherwise improve, and to acquire property, vehicles and equipment for, public buildings, facilities, and systems?*

## Library Bonds

*Shall the City of Albuquerque issue \$8,685,000 of its general obligation bonds to acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries?*

## Street Bonds

*Shall the City of Albuquerque issue \$33,675,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, and bridges?*

# Election Bond Questions

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## Public Transportation Bonds

*Shall the City of Albuquerque issue \$4,445,000 of its general obligation bonds to design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire property, vehicles, and equipment for public transportation facilities?*

## Storm Sewer System Bonds

*Shall the City of Albuquerque issue \$14,240,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire property and equipment for the storm sewer system?*

## Museum, Zoo and Biological Park, and Cultural Facility Bonds

*Shall the City of Albuquerque issue \$3,940,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance, landscape and otherwise improve, and to acquire artifacts, exhibits, animals, plant material, furnishings and equipment for City-owned museums, and cultural facilities or the Zoo, Aquarium and Botanic Garden?*

## Affordable Housing Bonds

*Shall the City of Albuquerque issue \$4,495,000 of its general obligation bonds in support of the Workforce Housing Act to provide resources towards the construction and rehabilitation of high quality, permanently affordable housing for low to moderate working families, including affordable senior rental?*

## Metropolitan Redevelopment Bonds

*Shall the City of Albuquerque issue \$2,375,000 of its general obligation bonds to plan, design, study, construct, develop, demolish, reconstruct, rehabilitate, renovate, modernize, preserve, secure, expand, equip, landscape, streetscape, repair, enhance, acquire or otherwise improve non-right of way and right of way land, property, facilities or infrastructure owned by the City of Albuquerque for Metropolitan Redevelopment Projects within adopted Metropolitan Redevelopment Areas in order to implement the objectives of the New Mexico Metropolitan Redevelopment Code?*

**DECADE PLAN  
2015-2023**

(Subject to Voter Approval  
Every Two Years)

**G.O. BOND SUMMARY  
SCOPE OF PROJECTS**



## G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>DMD/Streets</b>						
	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000
<b>DMD/Streets Total</b>	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000
<b>DMD/Storm Drainage</b>						
	\$14,100,000	\$14,600,000	\$14,600,000	\$14,600,000	\$18,350,000	\$76,250,000
<b>DMD/Storm Drainage Total</b>	\$14,100,000	\$14,600,000	\$14,600,000	\$14,600,000	\$18,350,000	\$76,250,000
<b>Parks &amp; Recreation</b>						
	\$8,650,000	\$12,000,000	\$11,500,000	\$11,000,000	\$14,000,000	\$57,150,000
<b>Parks &amp; Recreation Total</b>	\$8,650,000	\$12,000,000	\$11,500,000	\$11,000,000	\$14,000,000	\$57,150,000
<b>Public Safety</b>						
Fire	\$5,685,000	\$6,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$25,685,000
Police	\$5,400,000	\$10,000,000	\$9,500,000	\$6,500,000	\$6,500,000	\$37,900,000
<b>Public Safety Total</b>	\$11,085,000	\$16,500,000	\$14,000,000	\$11,000,000	\$11,000,000	\$63,585,000
<b>ABQ Ride/Transit</b>						
	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000
<b>ABQ Ride/Transit Total</b>	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000
<b>Community Facilities</b>						
Animal Welfare	\$1,240,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,740,000
Cultural Services	\$11,000,000	\$22,550,000	\$20,050,000	\$18,650,000	\$18,050,000	\$90,300,000
DMD - Facilities, Energy, Security & Parking	\$1,500,000	\$4,800,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,800,000
Environmental Health	\$1,200,000	\$2,640,000	\$2,640,000	\$2,660,000	\$2,660,000	\$11,800,000
Family & Community Services	\$13,840,000	\$8,200,000	\$8,150,000	\$5,650,000	\$1,000,000	\$36,840,000
Finance & Administrative Services	\$6,570,000	\$7,800,000	\$8,150,000	\$8,150,000	\$8,150,000	\$38,820,000
Planning	\$2,900,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,400,000	\$17,800,000
Senior Affairs	\$1,600,000	\$3,500,000	\$5,000,000	\$5,000,000	\$1,000,000	\$16,100,000
<b>Community Facilities Total</b>	\$39,850,000	\$53,490,000	\$51,490,000	\$47,610,000	\$39,760,000	\$232,200,000



## G.O. Bond Summary Totals

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<u>Department / Division</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Mandated Program/Set-Aside</b>						
Council-Neighborhood Set-Aside	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
1% for each Bond Purpose-Public Art	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000
<b>Mandated Program/Set-Aside Total</b>	\$10,190,000	\$10,000,000	\$10,200,000	\$10,200,000	\$10,200,000	\$50,790,000
<b>TOTALS</b>	\$119,000,000	\$145,755,000	\$140,955,000	\$133,575,000	\$144,387,000	\$683,672,000

# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>DMD/Streets</b>						
University Boulevard Multi-Modal Improvements	\$2,500,000					\$2,500,000
Chappell Road	\$1,500,000					\$1,500,000
Central Avenue (TSM/ITS) Improvements	\$500,000	\$500,000	\$500,000			\$1,500,000
Reconstruct Major Streets	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Reconstruct Major Intersections	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Neighborhood Traffic Manag. and Advance Transportation Planning and Engineering (Streets)	\$700,000	\$800,000	\$800,000	\$800,000	\$950,000	\$4,050,000
Advance Right-of-Way Acquisition (Streets)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Ladera Road	\$1,500,000	\$2,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,000,000
Major Paving Rehabilitation	\$5,300,000	\$4,800,000	\$4,800,000	\$4,800,000	\$4,800,000	\$24,500,000
Intersection Signalization	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$11,500,000
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Bridge Repair	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,500,000
Mandatory Traffic Sign Replacement/Pavement Markings (Federal Mandate)	\$100,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$9,300,000
Safety and Intersection Improvements	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Public Works Funding (Streets)	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,400,000
Replace Street Maintenance Equipment	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$7,000,000
Street Lighting	\$500,000	\$425,000	\$425,000	\$425,000	\$425,000	\$2,200,000
Median and Interstate Landscaping	\$1,500,000	\$2,000,000	\$1,500,000	\$1,500,000	\$2,000,000	\$8,500,000
Trails and Bikeways (5% Mandate)	\$1,600,000	\$1,740,000	\$1,740,000	\$1,740,000	\$2,262,000	\$9,082,000
District 1 Medians	\$100,000					\$100,000
Downtown Walkability Improvements	\$900,000					\$900,000
Mile Hi District Lighting	\$300,000					\$300,000
Uptown Walkability Improvements	\$325,000					\$325,000
1st Street and Central Avenue Pedestrian Crossing	\$400,000					\$400,000
Alameda Boulevard Widening		\$1,500,000	\$2,000,000			\$3,500,000
Intersection Level of Service (LOS) Project		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
Irving Boulevard Widening		\$1,000,000	\$1,000,000			\$2,000,000
Osuna Road Widening		\$2,200,000	\$2,500,000	\$2,500,000	\$2,500,000	\$9,700,000
Unser Improvements (Central to I-40)		\$1,000,000	\$1,200,000	\$1,200,000		\$3,400,000
Paseo del Norte			\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000
Central and Yucca Drive Street Realignment				\$500,000	\$3,000,000	\$3,500,000
San Pedro and Constitution Intersection				\$500,000		\$500,000
Westside Boulevard				\$2,500,000	\$5,000,000	\$7,500,000
90th and 106th Street Grade Separations					\$500,000	\$500,000
Central and Juan Tabo Intersection					\$500,000	\$500,000
Fourth Street Corridor Enhancements					\$1,500,000	\$1,500,000
Paradise Boulevard Widening					\$3,500,000	\$3,500,000
Totals	\$30,725,000	\$34,365,000	\$34,365,000	\$34,365,000	\$44,837,000	\$178,657,000

## DMD/Streets

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<b><u>Project Title</u></b>	<b><u>2015</u></b>	<b><u>Scope</u></b>
<b>University Boulevard Multi-Modal Improvements</b>	\$2,500,000	Plan, design, acquire property, construct, and otherwise make improvements to University Boulevard between Rio Bravo and Lomas. These improvements may include but not be limited to bicycle lanes, pedestrian improvements, lighting, landscaping, queue jumpers, and geometric improvements.
<b>Chappell Road</b>	\$1,500,000	Plan, design, acquire property, construct, and otherwise make roadway and related improvements to the intersection of Chappell and Osuna, and Chappell Road between Renaissance and Osuna.
<b>Central Avenue (TSM/ITS) Improvements</b>	\$500,000	Plan, design, acquire property, construct, and otherwise make improvements to Central Avenue between 98th Street and Rio Grande. Analysis and design activities will consider a full range of travel modes, including but not limited to roadway, transit, lighting, landscaping, bikeway, and pedestrian enhancements.
<b>Reconstruct Major Streets</b>	\$2,000,000	Plan, design, acquire property, construct and otherwise make improvements to major arterial roadways throughout the City, to include, but not limited to lighting, landscaping, and purchase service vehicles.
<b>Reconstruct Major Intersections</b>	\$2,000,000	Plan, design, acquire property, construct, purchase equipment, and otherwise make improvements to major intersections throughout the City, to include, but not limited to lighting and landscaping.
<b>Neighborhood Traffic Manag. and Advance Transportation Planning and Engineering (Streets)</b>	\$700,000	Conduct transportation planning, environmental and engineering evaluations which may include but is not necessarily limited to data research, traffic needs analysis, traffic calming, preliminary plan layout, aerial mapping and design and/or construction activities and other activities as required. Staff completes traffic calming efforts in conjunction with the City's Traffic Calming Policy -- Streets Traffic Enhancement Program (STEP). The majority of this work will support improvements on streets and/or activity centers.

## DMD/Streets

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<b><u>Project Title</u></b>	<b><u>2015</u></b>	<b><u>Scope</u></b>
<b>Advance Right-of-Way Acquisition (Streets)</b>	\$1,000,000	Purchase rights-of-way for arterial and collector roadways, as designated in the approved Long Range Major Street Plan, where the early purchase is economically prudent, or where the preservation of right-of-way for completion of arterial and collector roadways is necessary to ensure development of the major street system.
<b>Ladera Road</b>	\$1,500,000	Plan, design, acquire property, construct and otherwise make improvements to Ladera Road between Gavin and Coors. This is a phased project with the first phase of construction starting in 2015.
<b>Major Paving Rehabilitation</b>	\$5,300,000	Plan, design, and repave streets that are at or near the end of their expected life span; plan, design, and reconstruct bridges and major intersections; and, purchase related equipment and service vehicles to support these activities. This is an ongoing project. Based on the service life of asphalt pavement of 20 years and an inventory of over 4,600 lane miles of roads.
<b>Intersection Signalization</b>	\$2,300,000	Construct, install, modify, upgrade and otherwise improve existing traffic signals/intersection control. Purchase related equipment, service vehicles and computer systems required for the operation of the intersection signalization. 100% of this work will support improvements on corridors and/or in activity centers.
<b>Albuquerque Traffic Management System/Intelligent Traffic System (ITS)</b>	\$1,000,000	Plan, design, construct, replace, expand, upgrade and otherwise improve the Albuquerque Traffic Management System/Intelligent Traffic System (ITS). Purchase related equipment, service vehicles and computer systems required for the operation of ITS. 100% of these funds will support improvements on corridors and/or in activity centers.
<b>Bridge Repair</b>	\$900,000	Plan, design, purchase right-of-way, construct, repair, rehab, and reconstruct bridge facilities throughout the City and purchase related equipment. NMDOT provides bridge inspections for the City. Annual inspections are used to determine program needs.

## DMD/Streets

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<b><u>Project Title</u></b>	<b><u>2015</u></b>	<b><u>Scope</u></b>
<b>Mandatory Traffic Sign Replacement/Pavement Markings (Federal Mandate)</b>	\$100,000	Plan, design, inventory, and replace regulatory and informational street signs to meet current Federal requirements. Purchase related equipment service vehicles and computer systems required to implement the new sign requirements. In 2009 the FHWA required that all signs meet new sign standards. This 10 year program is the only alternative to meet the new requirements.
<b>Safety and Intersection Improvements</b>	\$2,000,000	Plan, design, purchase right-of-way, construct, and otherwise improve and install safety and intersection improvements. Purchase related equipment, service vehicles and computer systems required for the safe operation of the street system. The majority of this work will support improvements on corridors and/or activity centers.
<b>Public Works Funding (Streets)</b>	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements to streets, which may include but is not limited to the purchase of vehicles and equipment.
<b>Replace Street Maintenance Equipment</b>	\$1,400,000	Replace equipment associated with street sweeping for air quality and NPDES compliance; unpaved road maintenance including surfacing of dirt roads and repairs due to storm and shoulder maintenance; concrete repairs including request for installation of American's with Disabilities Act (ADA) facilities; pavement maintenance including pothole repairs; and preparation work for contract maintenance.
<b>Street Lighting</b>	\$500,000	Rehabilitate and/or replace arterial and residential street lighting throughout the City.
<b>Median and Interstate Landscaping</b>	\$1,500,000	Plan, design, and construct landscaping and aesthetic improvements on city streets and interstate facilities. This project is expected to continue in subsequent years until all City medians are landscaped. Funding for interstate landscaping leverages 2.5 percent of State DOT roadway projects within the City limits.
<b>Trails and Bikeways (5% Mandate)</b>	\$1,600,000	Plan, design, acquire property, construct, and otherwise make improvements to trails and bikeways throughout the City.
<b>District 1 Medians</b>	\$100,000	Plan, design, and construct landscaping and aesthetic improvements to District 1 medians.

## DMD/Streets

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<b>Downtown Walkability Improvements</b>	\$900,000	Plan, design, acquire property, equip and construct pedestrian improvements to the Downtown area, including but not limited to the improvements recommended in the Downtown Walkability Study completed by Jeff Speck.
<b>Mile Hi District Lighting</b>	\$300,000	Plan, design, equip, install and construct street lighting improvements in the Mile Hi District.
<b>Uptown Walkability Improvements</b>	\$325,000	Plan, design, acquire property, equip and construct pedestrian improvements to the Uptown Area.
<b>1st Street and Central Avenue Pedestrian Crossing</b>	\$400,000	DMD, in cooperation with Transit and MRA/Planning, to plan, design, acquire property, equip, construct, and install improvements to the 1st Street and Central Avenue Rail Pedestrian Crossing, including but not limited to changes to elevation of sidewalks; pedestrian improvements and connections to the Alvarado Transit Center, the Albuquerque Convention Center, the Innovate ABQ site on the northeast side of the crossing, the City Redevelopment site on the northwest side of the crossing and the Bernalillo County property on the southeast side of the crossing; streetscape rail road track improvements; and modifications at the crossing of the rail road tracks.
<b>Total</b>	<b>\$30,725,000</b>	

# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>DMD/Storm Drainage</b>						
NPDES Stormwater Quality MS4 Permit Compliance	\$2,000,000	\$2,200,000	\$2,500,000	\$3,000,000	\$3,500,000	\$13,200,000
Martineztown Storm Drain Rehabilitation	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Storm Drain and Pump Station Rehab	\$1,500,000	\$1,900,000	\$2,000,000	\$2,600,000	\$3,100,000	\$11,100,000
Emergency Action Plans and Rehabilitation for City Dams	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
Advanced Planning and Engineering	\$200,000	\$200,000	\$200,000	\$200,000	\$350,000	\$1,150,000
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,500,000	\$5,500,000
Mid-Valley Storm Drainage Improvements	\$1,300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,300,000
South Broadway Master Plan Drainage Improvements	\$1,000,000	\$1,300,000	\$1,000,000	\$1,000,000		\$4,300,000
Loma Hermosa NW Flooding Relief	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Arroyo Flash Flood Indication System	\$300,000	\$250,000				\$550,000
Phoenix NE Storm Drain	\$1,000,000	\$1,000,000				\$2,000,000
Kirtland Airforce Base South Detention Basin	\$50,000	\$700,000				\$750,000
Gibson-San Mateo Flood Plain Mitigation	\$50,000				\$3,000,000	\$3,050,000
Hahn Arroyo Structural Rehab and Water Quality Features	\$1,000,000					\$1,000,000
McKnight and Mary Ellen Storm Drains	\$400,000					\$400,000
Townsend SW	\$900,000					\$900,000
Montgomery NE Storm Drain	\$700,000					\$700,000
Quaker Heights Storm Sewer Improvements	\$300,000					\$300,000
Bear Canyon Arroyo Channel Stabilization		\$800,000				\$800,000
Dallas NE Storm Drain		\$550,000	\$2,500,000	\$1,400,000		\$4,450,000
Southern Blvd SE Storm Drain		\$1,300,000				\$1,300,000
La Charles/Georgene SD System (a.k. a. Phoenix SD)			\$2,000,000			\$2,000,000
Morris NE Storm Drain System				\$2,000,000		\$2,000,000
Chelwood Park NE Storm Drain					\$3,500,000	\$3,500,000
<b>Totals</b>	<b>\$14,100,000</b>	<b>\$14,600,000</b>	<b>\$14,600,000</b>	<b>\$14,600,000</b>	<b>\$18,350,000</b>	<b>\$76,250,000</b>



## DMD/Storm Drainage

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<b><u>Project Title</u></b>	<b><u>2015</u></b>	<b><u>Scope</u></b>
<b>NPDES Stormwater Quality MS4 Permit Compliance</b>	\$2,000,000	Plan, design, acquire property, purchase related equipment, construct and otherwise make improvements necessary to ensure compliance with the EPA MS4 Permit. Actions to ensure compliance may include, but are not necessarily limited to: public education programs, stormwater monitoring and/or design and construction of storm facilities.
<b>Martineztown Storm Drain Rehabilitation</b>	\$1,000,000	Plan, design, acquire property, construct, and purchase equipment and service vehicles necessary for storm drain rehabilitation activities including pump stations in Martineztown and other City projects.
<b>Storm Drain and Pump Station Rehab</b>	\$1,500,000	Plan, design, acquire property, construct, and purchase equipment and service vehicles necessary for storm drain and pump station rehabilitation activities.
<b>Emergency Action Plans and Rehabilitation for City Dams</b>	\$400,000	Plan, design, acquire property, construct, and purchase related equipment required to develop Emergency Action Plans for City-owned, non-jurisdictional dams, and developing inundation mapping and evacuation mapping.
<b>Advanced Planning and Engineering</b>	\$200,000	Long-term planning, engineering, and drainage management studies to help provide a logical and meaningful Storm Drainage Program. Activities are used to fund the planning, design, land acquisition, and construction of individual projects as necessary.
<b>Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities</b>	\$1,000,000	Plan, design and construct Best Management Practice facilities and related improvements to improve stormwater quality. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
<b>Mid-Valley Storm Drainage Improvements</b>	\$1,300,000	Plan, design, and construct storm drain improvements in the Broadway, Santa Barbara-Martinez area, Downtown and Barelás Neighborhood area as per the Mid-Valley Drainage Master Plan. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.

## DMD/Storm Drainage

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<b><u>Project Title</u></b>	<b><u>2015</u></b>	<b><u>Scope</u></b>
<b>South Broadway Master Plan Drainage Improvements</b>	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to implement the recommended improvements in the South Broadway Drainage Master Plan. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
<b>Loma Hermosa NW Flooding Relief</b>	\$1,000,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement new storm drain improvements on Loma Hermosa between Hanover NW and Atrisco NW.
<b>Arroyo Flash Flood Indication System</b>	\$300,000	Plan, design, and install the Arroyo Flash Flood Indication System for the Embudo Arroyo to warn the general public of potential storm conditions that may exist within the arroyo system. Project is a joint effort between the City and AMAFCA.
<b>Phoenix NE Storm Drain</b>	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to implement channel stabilization.
<b>Kirtland Airforce Base South Detention Basin</b>	\$50,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to provide detention, water quality, and flood control for runoff. Project is a joint effort between the City and AMAFCA.
<b>Gibson-San Mateo Flood Plain Mitigation</b>	\$50,000	Study, plan, design, acquire property, construct, and otherwise make improvements to install new storm drain system, including but not limited to inlets, manholes, and pipes.
<b>Hahn Arroyo Structural Rehab and Water Quality Features</b>	\$1,000,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to rehabilitate drainage infrastructure.
<b>McKnight and Mary Ellen Storm Drains</b>	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to install new storm drainage system, including but not limited to inlets, manholes, and pipes. Actions will eliminate an existing 100-year flood plain in the neighborhood.
<b>Townsend SW</b>	\$900,000	Plan, design, acquire property, construct, and otherwise install and improve storm drainage system, including but not limited to inlets, manholes, and pipes.

## DMD/Storm Drainage

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
Montgomery NE Storm Drain	\$700,000	Plan, design, acquire property, construct, and otherwise install and improve storm drainage system, including but not limited to inlets, manholes, and pipes.
Quaker Heights Storm Sewer Improvements	\$300,000	Plan, design, acquire property, construct and otherwise install waterline service for the purpose of installing fire hydrants and associated appurtenances for the Quaker Heights subdivision.
Total	<b>\$14,100,000</b>	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Parks &amp; Recreation</b>						
Park Renovation	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Recreation Facility Renovations	\$900,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,900,000
Swimming Pool Renovation	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,750,000
Open Space Land Acquisition and Facility Improvements	\$200,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,200,000
Balloon Fiesta Park Improvements	\$450,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,450,000
New Park Development and Land Acquisition	\$850,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,850,000
North Domingo Baca Swimming Pool	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$2,000,000	\$6,000,000
Vehicle and Equipment	\$800,000					\$800,000
Alamosa Skate Park Improvements	\$300,000					\$300,000
Los Altos Pool / Park	\$700,000	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000	\$6,700,000
Coronado Park Improvements	\$200,000					\$200,000
District 5 Park Improvements	\$500,000					\$500,000
118th St. Regional Sports Complex		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Park Development at the New Westgate Center Site		\$1,000,000	\$500,000			\$1,500,000
<b>Totals</b>	<b>\$8,650,000</b>	<b>\$12,000,000</b>	<b>\$11,500,000</b>	<b>\$11,000,000</b>	<b>\$14,000,000</b>	<b>\$57,150,000</b>

## Parks & Recreation

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<b>Park Renovation</b>	\$2,000,000	Plan, design, construct, renovate and otherwise improve Parks.
<b>Recreation Facility Renovations</b>	\$900,000	Plan, design, construct, equip and otherwise improve existing recreation facilities to include but not limited to softball fields, tennis courts, buildings and the Mondo track.
<b>Swimming Pool Renovation</b>	\$750,000	Plan design, construct, equip and otherwise improve the 15 aquatic facilities run by Parks and Recreation.
<b>Open Space Land Acquisition and Facility Improvements</b>	\$200,000	Purchase, fence, and protect properties for the Open Space program. Plan, design, construct Open Space Properties for renovation purposes.
<b>Balloon Fiesta Park Improvements</b>	\$450,000	Plan, design, construct, equip and otherwise improve Balloon Fiesta Park.
<b>New Park Development and Land Acquisition</b>	\$850,000	To purchase land for new parks. To plan, design, construct and otherwise improve undeveloped land for park purposes.
<b>North Domingo Baca Swimming Pool</b>	\$1,000,000	To plan, design, construct and equip an aquatics facility at North Domingo Baca Park.
<b>Vehicle and Equipment</b>	\$800,000	To replace maintenance vehicles and equipment for the Parks and Recreation fleet.
<b>Alamosa Skate Park Improvements</b>	\$300,000	Plan, design, construct and equip improvements to the Alamosa Skate Park.
<b>Los Altos Pool / Park</b>	\$700,000	Plan, design, renovate, construct, equip and otherwise improve to the Los Altos Pool and Park.
<b>Coronado Park Improvements</b>	\$200,000	Plan, design, renovate, construct and otherwise make improvements to Coronado Park.
<b>District 5 Park Improvements</b>	\$500,000	Plan, design, construct, renovate and otherwise improve Parks within City Council District 5.
<b>Total</b>	<b>\$8,650,000</b>	

# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Public Safety</b>						
<i>Fire</i>						
Apparatus Replacement	\$2,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,500,000
Facility Repair, Renovation, and Rehabilitation	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Construction of Fire Station 9	\$2,000,000	\$2,000,000				\$4,000,000
Fire Station 4 Rescue Vehicle	\$185,000					\$185,000
Totals	\$5,685,000	\$6,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$25,685,000

## Public Safety

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Fire</i>
<b>Apparatus Replacement</b>	\$2,500,000	To purchase and replace emergency response apparatus and support vehicles, including but not limited to Fire Engines, Ladder Trucks, EMS Rescue Trucks, HazMat Rescue Vehicles, Heavy Technical Rescue Vehicles, Wildland Brush Trucks, light Pickups, and Sedans.
<b>Facility Repair, Renovation, and Rehabilitation</b>	\$1,000,000	To plan, design, construct, repair, renovate, equip, and otherwise improve Albuquerque Fire Department facilities.
<b>Construction of Fire Station 9</b>	\$2,000,000	To acquire the funds necessary to plan, design, construct, landscape, furnish, and equip a new fire station to replace current Fire Station 9, in phase one of a two-phase capital acquisition program.
<b>Fire Station 4 Rescue Vehicle</b>	\$185,000	Purchase a rescue vehicle for Fire Station 4.
<b>Total</b>	<b>\$5,685,000</b>	

# G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Public Safety</b>						
<i>Police</i>						
Marked Police Vehicles	\$4,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$16,000,000
Renovation and Repair of APD Facilities	\$1,000,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$3,500,000
Southeast Area Command	\$400,000	\$3,000,000	\$3,000,000			\$6,400,000
APD Radio Communication Upgrade		\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,000,000
Totals	\$5,400,000	\$10,000,000	\$9,500,000	\$6,500,000	\$6,500,000	\$37,900,000



## Public Safety

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Police</i>
<b>Marked Police Vehicles</b>	\$4,000,000	Funding will be used to purchase marked and unmarked vehicles that meet obsolescence standards or that are damaged due to accidents.
<b>Renovation and Repair of APD Facilities</b>	\$1,000,000	Renovate, repair, construct, and equip APD facilities.
<b>Southeast Area Command</b>	\$400,000	Plan, design, construct, and otherwise improve the Southeast Area Command.
<b>Total</b>	<b>\$5,400,000</b>	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>ABQ Ride/Transit</b>						
Revenue and Support Vehicle Replacement / Expansion	\$3,790,500	\$4,080,000	\$4,080,000	\$4,080,000	\$4,800,000	\$20,830,500
Transit Facility Rehabilitation	\$125,000	\$300,000	\$150,000	\$150,000	\$300,000	\$1,025,000
Bus Stop Improvements	\$47,000	\$120,000	\$120,000	\$120,000	\$600,000	\$1,007,000
Transit Security Upgrades and Improvements	\$62,500	\$150,000	\$300,000	\$300,000	\$300,000	\$1,112,500
Transit Technology	\$375,000	\$150,000	\$150,000	\$150,000	\$240,000	\$1,065,000
Totals	\$4,400,000	\$4,800,000	\$4,800,000	\$4,800,000	\$6,240,000	\$25,040,000

## ABQ Ride/Transit

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<b>Revenue and Support Vehicle Replacement / Expansion</b>	\$3,790,500	Purchase revenue and support vehicles and acquire associated equipment. These local GO Bond funds are required to obtain federal funds and provide sufficient combined funding for revenues and associated equipment. (Approximately 1 to 4 ratio i.e., one (1) local dollar can release up to four (4) federal dollars.
<b>Transit Facility Rehabilitation</b>	\$125,000	Plan, design, rehabilitate/remodel, renovate and purchase related equipment for Transit facilities to maintain the maximum facility life cycle. This includes Yale Facility EPA-SWPPD permit.
<b>Bus Stop Improvements</b>	\$47,000	Rehabilitate, repair, bus shelters and purchase associated equipment to maintain and enhance shelters. These funds may be used to leverage as matching funds for federal funds or private contributions for bus shelter upgrades.
<b>Transit Security Upgrades and Improvements</b>	\$62,500	Acquire required security related equipment and services to maintain existing equipment, purchase new and improved equipment and related services as required. In addition, the City is required to spend 1% of our 5307 FTA funds on Security related projects and this will meet the criteria of the matching funds to fulfill this obligation.
<b>Transit Technology</b>	\$375,000	Acquire equipment to upgrade and replace the existing technology equipment and make required improvements to the systems that keep the transit technology up-to-date and relevant. These funds may be used for the City's required matching funds on order to release federal funding.
<b>Total</b>	<b>\$4,400,000</b>	

# G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i>Animal Welfare</i>						
Animal Shelter Rehabilitation and Equipment	\$1,000,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,500,000
Eastside Shelter Kennel D Renovations	\$240,000					\$240,000
Totals	\$1,240,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$3,740,000

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Animal Welfare</i>		
<b>Animal Shelter Rehabilitation and Equipment</b>	\$1,000,000	Plan, design, renovate, construct, otherwise improve, and purchase equipment and vehicles for city animal shelters and related operations, including mobile and off-site adoption programs.
<b>Eastside Shelter Kennel D Renovations</b>	\$240,000	Plan, design, renovate, construct and otherwise improve Kennel D at the Eastside Animal Shelter.
<b>Total</b>	<b>\$1,240,000</b>	

# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Community Facilities</b>						
<b><i>Cultural Services - Albuquerque Biological Park</i></b>						
Renovation & Repair (BioPark)	\$3,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$21,500,000
Africa Phase II		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Cats/Carnivores		\$1,000,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Crocodiles		\$3,000,000				\$3,000,000
Otters		\$750,000				\$750,000
Pheasantry Remodel			\$2,000,000			\$2,000,000
Sub-Totals	\$3,500,000	\$9,750,000	\$7,500,000	\$5,500,000	\$5,500,000	\$31,750,000
<b><i>Cultural Services - Balloon Museum</i></b>						
Balloon Museum Exhibit Development	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,200,000
Sub-Totals	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,200,000
<b><i>Cultural Services - Community Events</i></b>						
KiMo Theatre Renovation		\$250,000	\$150,000	\$150,000	\$150,000	\$700,000
South Broadway Cultural Center Renovation		\$250,000				\$250,000
Sub-Totals		\$500,000	\$150,000	\$150,000	\$150,000	\$950,000
<b><i>Cultural Services - Library</i></b>						
Library Materials	\$3,000,000	\$3,500,000	\$4,000,000	\$4,500,000	\$5,000,000	\$20,000,000
Library Automation	\$800,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,800,000
Library Building Renovations	\$800,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,800,000
Northwest Library Design	\$500,000				\$2,000,000	\$2,500,000
International District Library	\$2,000,000	\$2,000,000	\$2,000,000	\$1,000,000		\$7,000,000
Ernie Pyle Library Renovation		\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
Sub-Totals	\$7,100,000	\$8,700,000	\$9,200,000	\$8,700,000	\$10,200,000	\$43,900,000
<b><i>Cultural Services - Museum</i></b>						
Casa San Ysidro	\$200,000	\$500,000	\$1,250,000	\$1,250,000		\$3,200,000
Albuquerque Museum Collection Development		\$500,000	\$500,000	\$1,000,000	\$750,000	\$2,750,000
Albuquerque Museum, Phase 3		\$2,000,000	\$1,000,000	\$1,600,000	\$1,000,000	\$5,600,000
History Exhibit Renovation		\$100,000				\$100,000
Repairs and Renovations (Albuquerque Museum)		\$250,000	\$200,000	\$200,000	\$200,000	\$850,000
Sub-Totals	\$200,000	\$3,350,000	\$2,950,000	\$4,050,000	\$1,950,000	\$12,500,000
Totals	\$11,000,000	\$22,550,000	\$20,050,000	\$18,650,000	\$18,050,000	\$90,300,000

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Cultural Services - Albuquerque Biological Park</i>		
<b>Renovation &amp; Repair (BioPark)</b>	\$3,500,000	Plan, design, construct, equip, furnish and renovate outdated facilities to include utilities, life support, animal enclosures, public amenities, electronic equipment and landscaping. Remodel existing outdated facilities at the BioPark Facilities include Zoo, Aquarium, Botanic Garden and Tingley Beach.
<b>Sub-Total</b>	<b>\$3,500,000</b>	
<i>Cultural Services - Balloon Museum</i>		
<b>Balloon Museum Exhibit Development</b>	\$200,000	Plan, design, modify and install exhibits that inform the public of lighter-than-air flight. This request allows for the acquisition of equipment, furniture, fixtures and display objects that will be integrated into exhibits aligned with the Balloon Museum's educational mission. There will be a specific focus on planning, development and acquisition of fun, interactive displays that engage visitors and encourage repeat visits. Ongoing exhibit development through October 2017.
<b>Sub-Total</b>	<b>\$200,000</b>	
<i>Cultural Services - Library</i>		
<b>Library Materials</b>	\$3,000,000	Purchase library materials such as books, periodicals, media, electronic resources, and other needed materials to meet customer demand for new information; replace outdated material, and provide educational and recreational materials for all libraries. On-going funding for Library Materials through December 2017.
<b>Library Automation</b>	\$800,000	Purchase and install updated automation equipment, including but not limited to: public PCs, network equipment, Wi Fi routers, servers, and software to maintain network services, automated systems, and other equipment. On-going funding for Library Automation through December 2017.

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<b>Library Building Renovations</b>	\$800,000	To design, construct, equip, furnish, and renovate current outdated library facilities which may include, but is not necessarily limited to , HVAC unit upgrade, carpet and furniture replacement, public amenities, and landscaping. On-going funding for Library Building Renovations through December 2017.
<b>Northwest Library Design</b>	\$500,000	Plan, design and acquire property for a library facility within City Council District 5.
<b>International District Library</b>	\$2,000,000	Plan, design, acquire property, construct, furnish and equip a library facility within City Council District 6.
<b>Sub-Total</b>	<b>\$7,100,000</b>	

### *Cultural Services - Museum*

<b>Casa San Ysidro</b>	\$200,000	Plan, design, & construct a visitor's center, plaza, & parking lot at Casa San Ysidro, on the State's Historic Register, & purchase related equipment. Correct ADA deficiencies & provide a facility that meets standards for accreditation. Provides for rehabilitation of visitor restrooms, staff offices (to be removed from the Historic house), school tour orientation/exhibition gallery, collection storage, parking, & plaza area for educational events while preserving the historic facility & artifacts. Final project completion is expected by 2022, contingent on future funding.
<b>Sub-Total</b>	<b>\$200,000</b>	
<b>Total</b>	<b>\$11,000,000</b>	



## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i><b>DMD - CIP Division</b></i>						
Replacement Vehicles (DMD)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
CIP Parks Construction Heavy Equipment	\$300,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,300,000
Sub-Totals	\$400,000	\$600,000	\$600,000	\$600,000	\$600,000	\$2,800,000
<i><b>DMD - Facilities, Energy, Security &amp; Parking</b></i>						
City Building Improvement and Rehabilitation	\$850,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,850,000
Roof Repairs for City Facilities	\$100,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,100,000
Parking Facilities Rehabilitation and Upgrade	\$100,000	\$1,500,000	\$200,000	\$200,000	\$200,000	\$2,200,000
Security Improvements and Rehabilitation	\$50,000	\$200,000	\$200,000	\$200,000	\$200,000	\$850,000
Sub-Totals	\$1,100,000	\$4,200,000	\$2,900,000	\$2,900,000	\$2,900,000	\$14,000,000
Totals	\$1,500,000	\$4,800,000	\$3,500,000	\$3,500,000	\$3,500,000	\$16,800,000

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>DMD - CIP Division</i>		
<b>Replacement Vehicles (DMD)</b>	\$100,000	Replace aging vehicles needed by the Department of Municipal Development to adequately and efficiently implement department projects.
<b>CIP Parks Construction Heavy Equipment</b>	\$300,000	Purchase heavy equipment and vehicles for park construction projects.
<b>Sub-Total</b>	<b>\$400,000</b>	
<i>DMD - Facilities, Energy, Security &amp; Parking</i>		
<b>City Building Improvement and Rehabilitation</b>	\$850,000	Plan, design, engineer, renovate, construct, secure, automate and otherwise improve, and purchase related furnishings, equipment, computer software and hardware and/or service vehicles to protect, secure and maintain City Facilities, to ensure their structural integrity and asset value, and to improve energy efficiency.
<b>Roof Repairs for City Facilities</b>	\$100,000	Plan, design, construct, rehabilitate and otherwise improve, and purchase related equipment for roofs at City facilities in order to maintain the integrity of the building envelope and improve energy efficiency.
<b>Parking Facilities Rehabilitation and Upgrade</b>	\$100,000	Plan, design, engineer, renovate, construct, secure, automate and otherwise improve, and purchase related furnishings, equipment, computer software and hardware to protect, secure and maintain Parking facilities, to ensure their structural integrity and asset value, and to improve energy efficiency.
<b>Security Improvements and Rehabilitation</b>	\$50,000	Design, construct, rehabilitate and purchase equipment related to upgrading security monitoring, safety, camera and communication systems for various City owned facilities.
<b>Sub-Total</b>	<b>\$1,100,000</b>	
<b>Total</b>	<b>\$1,500,000</b>	

# G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i>Environmental Health</i>						
Health and Safety Equipment, Vehicles and Facilities	\$600,000	\$840,000	\$840,000	\$860,000	\$860,000	\$4,000,000
Los Angeles Landfill Remediation	\$250,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,050,000
EPA Ozone Mandate	\$100,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,100,000
Environmental Health Satellite Facility Rehabilitation	\$250,000	\$100,000	\$100,000	\$100,000	\$100,000	\$650,000
Totals	\$1,200,000	\$2,640,000	\$2,640,000	\$2,660,000	\$2,660,000	\$11,800,000

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Environmental Health</i>		
<b>Health and Safety Equipment, Vehicles and Facilities</b>	\$600,000	Plan, design, test, purchase and outfit necessary equipment and service vehicles, and otherwise improve, furnish and/or rehabilitate and purchase software and training materials for Environmental Health Department facilities associated with City managed and/or regulated environmental health programs through maintenance and/or construction.
<b>Los Angeles Landfill Remediation</b>	\$250,000	Design and construct improvements at the former Los Angeles Landfill. Improvements may include but are not limited to, grading and drainage required by subsidence of the landfill from deteriorated municipal solid wastes; utilities which require replacement due to subsidence; improvements to the landfill gas extraction/flare system; soil vapor extraction and ground water remediation system; improvements to the drainage inlet at the North Diversion Channel; and any other action required to protect the health and safety of the public.
<b>EPA Ozone Mandate</b>	\$100,000	Plan, design and purchase emissions inventory collection and reporting system, air quality monitoring equipment and professional modeling services to respond to unfunded EPA-mandated reporting of large source air emissions and anticipated reduction of ozone concentration.
<b>Environmental Health Satellite Facility Rehabilitation</b>	\$250,000	Plan, design, construct and/or rehabilitate existing Environmental Health Department satellite facilities and components to extend serviceable life and increase energy efficiency. Purchase related equipment, lighting and furnishings.
<b>Total</b>	<b>\$1,200,000</b>	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i><b>Family &amp; Community Services</b></i>						
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$2,100,000	\$1,500,000	\$1,000,000	\$1,500,000	\$1,000,000	\$7,100,000
Pat Hurley Community Center	\$1,490,000					\$1,490,000
Dennis Chavez Community Center	\$1,400,000	\$1,000,000				\$2,400,000
Westgate Community Center	\$4,350,000	\$1,000,000	\$1,500,000			\$6,850,000
Vehicle and Equipment Replacement: FCS	\$200,000	\$200,000	\$150,000	\$150,000		\$700,000
Affordable Housing	\$4,300,000	\$2,000,000	\$3,000,000	\$4,000,000		\$13,300,000
Jack Candelaria Community Center		\$1,000,000	\$1,000,000			\$2,000,000
Loma Linda Community Center		\$1,000,000	\$1,000,000			\$2,000,000
Snow Park Community Center		\$500,000	\$500,000			\$1,000,000
Totals	<b>\$13,840,000</b>	<b>\$8,200,000</b>	<b>\$8,150,000</b>	<b>\$5,650,000</b>	<b>\$1,000,000</b>	<b>\$36,840,000</b>

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Family &amp; Community Services</i>		
<b>Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities</b>	\$2,100,000	Plan, design, renovate, demolish, construct, equip, furnish, purchase/replace playground equipment, provide new security systems or upgrades and technology upgrades (including computer equipment) and otherwise make improvements to existing FCS facilities: to include Community Centers, Child Development Centers, Health and Social Service Centers and related FCS facilities. Purchase related equipment (including computer equipment) and/or furnishings necessary for the operation of FCS Community Centers, Child Development Centers, Health and Social Service Centers and related FCS facilities.
<b>Pat Hurley Community Center</b>	\$1,490,000	Plan, design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Pat Hurley Community Center.
<b>Dennis Chavez Community Center</b>	\$1,400,000	Plan, design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Dennis Chavez Community Center.
<b>Westgate Community Center</b>	\$4,350,000	To design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the Westgate Community Center.
<b>Vehicle and Equipment Replacement: FCS</b>	\$200,000	Replace aging FCS vehicles and purchase equipment needed by the FCS maintenance division. All community centers use vans to transport participants.
<b>Affordable Housing</b>	\$4,300,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8.
<b>Total</b>	<b>\$13,840,000</b>	

# G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i>Finance &amp; Administrative Services</i>						
IT Infrastructure Upgrade	\$1,000,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$8,000,000
Network Equipment Upgrade	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,750,000
Cyber Security	\$250,000	\$500,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Business Application Technology	\$1,000,000	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$7,200,000
3% for Energy Conservation Program	\$3,570,000	\$3,000,000	\$3,600,000	\$3,600,000	\$3,600,000	\$17,370,000
Totals	\$6,570,000	\$7,800,000	\$8,150,000	\$8,150,000	\$8,150,000	\$38,820,000

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Finance &amp; Administrative Services</i>		
<b>IT Infrastructure Upgrade</b>	\$1,000,000	Plan, design, purchase, renovate, upgrade, replace, and otherwise improve City IT hardware, software, and computer rooms. Within scope is Disaster Recovery, Virtual Desktop, and other infrastructure components to include software applications. May include training/travel on implementation and support of associated new components.
<b>Network Equipment Upgrade</b>	\$750,000	Replace end of life network equipment with current technology, improved network connectivity and services to City sites. May include training/travel on implementation and support of associated new components.
<b>Cyber Security</b>	\$250,000	Plan, improve, and implement the City wide Cyber Security Program to include penetration testing and port scanning. May include training/travel on implementation and support of associated new components.
<b>Business Application Technology</b>	\$1,000,000	Plan, design, develop, test, obtain, and implement software including PeopleSoft ERP, hardware, professional services, and train (with travel) staff to replace, upgrade, and/or expand functionality of business-aligned systems to improve business processes and operations.
<b>3% for Energy Conservation Program</b>	\$3,570,000	Design and construct energy conservation and renewable energy projects as mandated and described in F/S O-06-34; Enactment O-2006-035.
<b>Total</b>	<b>\$6,570,000</b>	



# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Community Facilities</b>						
<b><i>Planning - Administration</i></b>						
Electronic Plan Review (ePlan)	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Albuquerque Geographic Information System (AGIS)	\$250,000	\$225,000	\$275,000	\$325,000	\$325,000	\$1,400,000
Planning Hardware and Software Upgrades	\$50,000	\$50,000	\$125,000	\$150,000	\$100,000	\$475,000
Plaza del Sol Rehabilitation	\$70,000	\$100,000	\$65,000			\$235,000
Planning Department Vehicles	\$80,000	\$75,000	\$75,000	\$75,000	\$75,000	\$380,000
Comprehensive Community Planning/Revitalization	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,400,000
Sub-Totals	\$950,000	\$1,000,000	\$1,090,000	\$1,100,000	\$1,050,000	\$5,190,000
<b><i>Planning - MRA</i></b>						
Rail Yards	\$1,500,000	\$1,000,000	\$1,000,000	\$700,000	\$700,000	\$4,900,000
Innovation District/Downtown Improvements	\$250,000	\$700,000	\$500,000	\$500,000	\$500,000	\$2,450,000
East Gateway Metropolitan Redevelopment Area	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
West Central Metropolitan Redevelopment Area	\$100,000	\$100,000	\$100,000	\$100,000	\$200,000	\$600,000
Bus Rapid Transit (BRT) Development Fund		\$600,000	\$710,000	\$1,000,000	\$1,850,000	\$4,160,000
Sub-Totals	\$1,950,000	\$2,500,000	\$2,410,000	\$2,400,000	\$3,350,000	\$12,610,000
Totals	\$2,900,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,400,000	\$17,800,000

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Planning - Administration</i>		
<b>Electronic Plan Review (ePlan)</b>	\$100,000	Design, plan, purchase, construct, deploy and otherwise improve Electronic Plan Review (ePlan) equipment, software, and peripherals and provide for associated facilities and improvements, and data for the electronic acceptance and review of development, building and construction plans.
<b>Albuquerque Geographic Information System (AGIS)</b>	\$250,000	Plan, design, purchase, upgrade, expand and otherwise improve computerized maps and associated geographic information for use by all City departments and the public. This scope may include, but is not limited to, hardware, software, data, training and technical assistance.
<b>Planning Hardware and Software Upgrades</b>	\$50,000	Plan, design, purchase, replace, expand and otherwise improve Planning Department electronic equipment, hardware, software, data, and training to support Planning Department business lines and improve efficiencies.
<b>Plaza del Sol Rehabilitation</b>	\$70,000	Plan, design, demolish and reconstruct the customer service area and other areas of the one-stop shop of the Planning Department to improve service delivery of the one-stop shop process, to increase the efficiency of code enforcement and permit review for all divisions and agencies, and enhance customer service when addressing community questions and concerns.
<b>Planning Department Vehicles</b>	\$80,000	Purchase vehicles for field inspectors to replace salvaged or aging inventory due to mileage, years of operation, maintenance/cost history, and suitability of assignment to ensure health, safety and general welfare of the public.
<b>Comprehensive Community Planning/Revitalization</b>	\$400,000	Plan, study, design and construct improvements city-wide which will enrich the cultural, recreational, educational, civic and entertainment environment, and encourage economic development.
<b>Sub-Total</b>	<b>\$950,000</b>	

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>Planning - MRA</i>
<b>Rail Yards</b>	\$1,500,000	Plan, design, demolish, construct, renovate, abate environmental contamination, prevent deterioration, implement structural and safety improvements, finance and otherwise support development, implement site and public improvements, construct site accessibility improvements and/or otherwise support the redevelopment of the Albuquerque Rail Yards site in Barelás and the buildings on the site.
<b>Innovation District/Downtown Improvements</b>	\$250,000	Acquire land, plan, design, demolish, construct, renovate facilities and infrastructure, finance and otherwise support development, provide improvements and/or otherwise support redevelopment in Metropolitan Redevelopment Areas in the Downtown Albuquerque area and/or the planned Innovation District.
<b>East Gateway Metropolitan Redevelopment Area</b>	\$100,000	Acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, as well as renovate and implement improvements, finance development and/or otherwise support private sector redevelopment in the East Gateway Metropolitan Redevelopment Area, which will enrich the cultural, recreational, educational, civic and entertainment environment and encourage economic development.
<b>West Central Metropolitan Redevelopment Area</b>	\$100,000	Acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, as well as renovate and implement improvements, finance development and/or otherwise support private sector redevelopment in the West Central Metropolitan Redevelopment Area, which will enrich the cultural, recreational, educational, civic and entertainment environment and encourage economic development.
<b>Sub-Total</b>	<b>\$1,950,000</b>	
<b>Total</b>	<b>\$2,900,000</b>	

# G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Community Facilities</b>						
<b>Senior Affairs</b>						
Senior Affairs Facility Renovation / Rehabilitation	\$1,200,000	\$1,000,000	\$5,000,000	\$5,000,000	\$1,000,000	\$13,200,000
Northwest Multigenerational Center Design	\$400,000					\$400,000
North Domingo Baca Multigenerational Center Gymnasium		\$2,500,000				\$2,500,000
Totals	\$1,600,000	\$3,500,000	\$5,000,000	\$5,000,000	\$1,000,000	\$16,100,000

## Community Facilities

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Senior Affairs</i>		
<b>Senior Affairs Facility Renovation / Rehabilitation</b>	\$1,200,000	Plan, design, construct, rehabilitate and purchase equipment, software and hardware for senior centers, multigenerational centers, fitness centers and other senior program facilities to improve, maintain, and otherwise enhance and extend the life of the City's facilities and grounds.
<b>Northwest Multigenerational Center Design</b>	\$400,000	Plan, design, and acquire property for a multigenerational center within City Council District 5.
<b>Total</b>	<b>\$1,600,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>
<b>Council District 1</b>	
Public Safety Projects - Council District 1	\$50,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 1	\$400,000
Parks & Recreation Projects - Council District 1	\$200,000
Library Projects - Council District 1	\$50,000
Street Projects - Council District 1	\$300,000
Sub-total	<b>\$1,000,000</b>
<b>Council District 2</b>	
Parks & Recreation Projects - Council District 2	\$200,000
Library Projects - Council District 2	\$150,000
Street Projects - Council District 2	\$650,000
Sub-total	<b>\$1,000,000</b>
<b>Council District 3</b>	
Senior, Family, Community Center and Community Enhancement Projects - Council District 3	\$400,000
Parks & Recreation Projects - Council District 3	\$200,000
Library Projects - Council District 3	\$150,000
Street Projects - Council District 3	\$250,000
Sub-total	<b>\$1,000,000</b>
<b>Council District 4</b>	
Public Safety Projects - Council District 4	\$410,000
Parks & Recreation Projects - Council District 4	\$50,000
Library Projects - Council District 4	\$400,000
Street Projects - Council District 4	\$90,000
Affordable Housing Projects - Council District 4	\$50,000
Sub-total	<b>\$1,000,000</b>

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>
<b>Council District 5</b>	
Public Safety Projects - Council District 5	\$300,000
Parks & Recreation Projects - Council District 5	\$400,000
Street Projects - Council District 5	\$300,000
Sub-total	<b>\$1,000,000</b>
<b>Council District 6</b>	
Public Safety Projects - Council District 6	\$100,000
Parks & Recreation Projects - Council District 6	\$250,000
Library Projects - Council District 6	\$400,000
Street Projects - Council District 6	\$150,000
Affordable Housing Projects - Council District 6	\$100,000
Sub-total	<b>\$1,000,000</b>
<b>Council District 7</b>	
Public Safety Projects - Council District 7	\$75,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 7	\$50,000
Parks & Recreation Projects - Council District 7	\$475,000
Library Projects - Council District 7	\$100,000
Street Projects - Council District 7	\$300,000
Sub-total	<b>\$1,000,000</b>
<b>Council District 8</b>	
Public Safety Projects - Council District 8	\$650,000
Parks & Recreation Projects - Council District 8	\$75,000
Library Projects - Council District 8	\$200,000
Street Projects - Council District 8	\$75,000
Sub-total	<b>\$1,000,000</b>

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>
<b>Council District 9</b>	
Public Safety Projects - Council District 9	\$100,000
Senior, Family, Community Center and Community Enhancement Projects - Council District 9	\$250,000
Parks & Recreation Projects - Council District 9	\$100,000
Library Projects - Council District 9	\$50,000
Street Projects - Council District 9	\$500,000
Sub-total	<b>\$1,000,000</b>
Total	<b>\$9,000,000</b>



## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 1</i>		
<b>Public Safety Projects - Council District 1</b>	\$50,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 1.
<b>Senior, Family, Community Center and Community Enhancement Projects - Council District 1</b>	\$400,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 1.
<b>Parks &amp; Recreation Projects - Council District 1</b>	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 1.
<b>Library Projects - Council District 1</b>	\$50,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 1.
<b>Street Projects - Council District 1</b>	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 1.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 2</i>		
<b>Parks &amp; Recreation Projects - Council District 2</b>	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 2.
<b>Library Projects - Council District 2</b>	\$150,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 2.
<b>Street Projects - Council District 2</b>	\$650,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 2.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 3</i>		
<b>Senior, Family, Community Center and Community Enhancement Projects - Council District 3</b>	\$400,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 3.
<b>Parks &amp; Recreation Projects - Council District 3</b>	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 3.
<b>Library Projects - Council District 3</b>	\$150,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 3.
<b>Street Projects - Council District 3</b>	\$250,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 3.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 4</i>		
<b>Public Safety Projects - Council District 4</b>	\$410,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 4. Of this allocation, \$400,000 is designated for the APD NE Area Command and \$10,000 is designated for the APD Valley Substation.
<b>Parks &amp; Recreation Projects - Council District 4</b>	\$50,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, and equipment for North Domingo Baca Park, including public facilities, swimming pools, tennis courts, sports fields and other recreational facilities, bikeways, and trails.
<b>Library Projects - Council District 4</b>	\$400,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, equip, landscape and otherwise improve the Cherry Hills Library.
<b>Street Projects - Council District 4</b>	\$90,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 4.
<b>Affordable Housing Projects - Council District 4</b>	\$50,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8, that benefit District 4.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 5</i>		
<b>Public Safety Projects - Council District 5</b>	\$300,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 5.
<b>Parks &amp; Recreation Projects - Council District 5</b>	\$400,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 5.
<b>Street Projects - Council District 5</b>	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 5.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 6</i>		
<b>Public Safety Projects - Council District 6</b>	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 6.
<b>Parks &amp; Recreation Projects - Council District 6</b>	\$250,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 6.
<b>Library Projects - Council District 6</b>	\$400,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 6.
<b>Street Projects - Council District 6</b>	\$150,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 6.
<b>Affordable Housing Projects - Council District 6</b>	\$100,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8, that benefit District 6.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 7</i>		
<b>Public Safety Projects - Council District 7</b>	\$75,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 7.
<b>Senior, Family, Community Center and Community Enhancement Projects - Council District 7</b>	\$50,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 7.
<b>Parks &amp; Recreation Projects - Council District 7</b>	\$475,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 7.
<b>Library Projects - Council District 7</b>	\$100,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 7.
<b>Street Projects - Council District 7</b>	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 7.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 8</i>		
<b>Public Safety Projects - Council District 8</b>	\$650,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 8.
<b>Parks &amp; Recreation Projects - Council District 8</b>	\$75,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 8.
<b>Library Projects - Council District 8</b>	\$200,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 8.
<b>Street Projects - Council District 8</b>	\$75,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 8.
<b>Total</b>	<b>\$1,000,000</b>	



## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
<i>Council District 9</i>		
<b>Public Safety Projects - Council District 9</b>	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 9.
<b>Senior, Family, Community Center and Community Enhancement Projects - Council District 9</b>	\$250,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 9.
<b>Parks &amp; Recreation Projects - Council District 9</b>	\$100,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 9.
<b>Library Projects - Council District 9</b>	\$50,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 9.
<b>Street Projects - Council District 9</b>	\$500,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 9.
<b>Total</b>	<b>\$1,000,000</b>	

# G.O. Bond Summary

<u>Department / <i>Division</i> / Project Title</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>Totals</u>
<b>Mandated Program/Set-Aside</b>						
<i>1% for each Bond Purpose-Public Art</i>						
1% for each Bond Purpose-Public Art	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000
Totals	\$1,190,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,790,000

## Mandated Program/Set-Aside

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<u>Project Title</u>	<u>2015</u>	<u>Scope</u>
		<i>1% for each Bond Purpose-Public Art</i>
<b>1% for each Bond Purpose-Public Art</b>	\$1,190,000	As provided in the City's "Art in Municipal Places" ordinance, one percent of each bond purpose shall be provided for Public Art.
<b>Total</b>	<b>\$1,190,000</b>	

## **CAPITAL PLAN**

**CAPITAL COMPONENT IMPLEMENTATION PLAN (CCIP)  
CONSOLIDATED PLAN  
ENTERPRISE FUNDS**



## Component Capital Improvement Plan (CCIP)

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The Component Capital Improvement Plan (CCIP) is the capital program financed with revenues from impact fees. An impact fee is a one-time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to new development. Impact fees may not be charged retroactively and may not be used for maintenance or repair.

The City Council adopted revised impact fees for four infrastructure types on November 19, 2012:

- Roadway Facilities
- Storm Drain Facilities
- Parks, Recreation, Trails and Open Space Facilities
- Public Safety Facilities

The impact fee planning process took approximately one year. The fees were developed by a consulting team and were reviewed by a citizen committee that included developers, neighborhood association representatives and members of civic organizations.

The CCIP plan reflects the projects that will be built with impact fees as revenues are collected over the next 10-years. It should be noted that impact fees are not the only funding sources needed to complete the described projects.

# Component Capital Improvement Plan (CCIP)

2012 through 2022

Roadway Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
	98th Street, Colobell-Blake	\$3,200,000	
	Irving Blvd Widening, Unser-Rio Los Pinos	\$4,500,000	
	Paseo Del Norte Widening (II), Golf Course-Universe	\$9,300,000	
	St Joseph's, Coors-Atrisco	\$1,300,000	
	Tower Road, Unser-Coors	\$600,000	
	Universe Blvd, Paseo-Unser	\$5,000,000	
	Unser Blvd Widening (III), Paseo del Norte-Paradise	\$6,300,000	
	Blake/98th Intersection	\$1,000,000	
	Unser and Central Intersections	\$5,000,000	
	Alameda Blvd Widening, San Pedro to Louisiana	\$2,100,000	
	Alameda/Louisiana Intersection	\$500,000	
	Carmel/Holly and Barstow Intersection	\$400,000	
	Lomas/Louisiana Intersection	\$300,000	
	Menaul/Wyoming Intersection	\$300,000	
TOTAL ROADWAY FACILITIES		\$39,800,000	\$35,546,283
Storm Drain Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Far Northeast Service Area	La Cueva Channel Improvements (MAAMPD-C-4), Barstow-Ventura	\$1,000,000	
	Sub-Total: Far Northeast Service Area	\$1,000,000	
Northwest Service Area	Paseo Del Norte Storm Drain Improvements (PMDMP-B and C), Unser-escarpment	\$3,000,000	
	Unser Storm Drain Improvements, Rainbow-Paseo	\$2,000,000	
	Unser Storm Drain Improvements (PMDMP-A), Paseo-Paradise	\$2,000,000	
	Boca Negra Dam	\$2,500,000	
	Sub-Total: Northwest Service Area	\$9,500,000	
Southwest Service Area	Tower Road Storm Drain, Unser-Coors	\$1,000,000	
	Sub-Total: Southwest Service Area	\$1,000,000	
Tijeras Service Area	Bank Stabilization on the Tijeras Arroyo within the City Limits (TDMP-3A and 7)	\$1,000,000	
	Sub-Total: Tijeras Service Area	\$1,000,000	
TOTAL STORM DRAIN FACILITIES		\$12,500,000	\$6,929,582

# Component Capital Improvement Plan (CCIP)

2012 through 2022

Park Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Southeast Service Area	Four Hills Park	\$525,000	
	Los Altos Swimming Pool Expansion	\$3,000,000	
	Manzano Mesa Park	\$1,020,000	
	New Day Park	\$500,000	
	Phil Chacon Park	\$500,000	
	Sunport Park	\$250,000	
	Korean War Veterans Park	\$500,000	
	Land Acquisition	\$500,000	
	New Park Development	\$3,000,000	
	Balduini Park	\$400,000	
	Crestview Heights Park	\$700,000	
	Veloport/BMX facility	\$250,000	
	<b>Sub-Total: Southeast Service Area</b>	<b>\$11,145,000</b>	<b>\$3,430,184</b>
Northeast Service Area	North Domingo Baca Park	\$2,500,000	
	Lafayette Park	\$175,000	
	Arroyo del Oso Park	\$1,000,000	
	Comanche North Park	\$1,000,000	
	San Antonio Corridor Park	\$500,000	
	Tanoan Corridor Park	\$700,000	
	Land Acquisition	\$200,000	
	<b>Sub-Total: Northeast Service Area</b>	<b>\$6,075,000</b>	<b>\$375,504</b>
Southwest Service Area	Silver Tree Park	\$1,400,000	
	El Rancho Grande Park	\$875,000	
	El Rancho Grande Unit 17 Park	\$2,500,000	
	Anderson Heights Park	\$700,000	
	Sunrise Terrace Park	\$861,000	
	Tower Pond Park	\$500,000	
	Westgate Community Park	\$1,000,000	
	Land Acquisition	\$500,000	
	New Park Development	\$1,000,000	
	<b>Sub-Total: Southwest Service Area</b>	<b>\$9,336,000</b>	<b>\$2,428,272</b>
Northwest Service Area	Ridgeview Village	\$700,000	
	Andalucia Park	\$850,000	
	Shawn McWethy Park	\$1,800,000	
	Creighton Park	\$2,300,000	
	Piedras Marcadas Dam Park	\$350,000	
	Vista Alegre Park	\$3,000,000	
	Ventana Ranch Community Park	\$1,000,000	
	Vista del Norte Park	\$5,000,000	
	Land Acquisition	\$1,000,000	
	New Park Development	\$2,000,000	
	Country Meadows Park	\$1,500,000	
	Ouray Off Leash Dog Area/Ladera Pond	\$800,000	
	Paradise Skies Park	\$1,000,000	
	Tuscany Park	\$1,000,000	
	Tres Placitas Park	\$600,000	
	East Atrisco Park	\$900,000	
	<b>Sub-Total: Northwest Service Area</b>	<b>\$23,800,000</b>	<b>\$6,164,912</b>
	<b>TOTAL PARK FACILITIES</b>	<b>\$50,356,000</b>	<b>\$12,398,872</b>



# Component Capital Improvement Plan (CCIP)

2012 through 2022

Open Space Land and Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Land: Calabacillas Arroyo	\$1,500,000	
	Land: North Geologic Window	\$3,500,000	
	Land: Northern Sand Dunes	\$2,000,000	
	Land: North Rio Puerco Escarpment	\$23,000,000	
	Land: Volcano Cliffs/Volcano Heights Master Plan	\$3,750,000	
	Land: Cerro Colorado Volcano	\$2,250,000	
	Land: Southwest Mesa / "Ceja"	\$17,500,000	
	Land: South Rio Puerco Escarpment	\$5,850,000	
	Land: Southern Sand Dunes	\$1,350,000	
	Land: Tijeras Arroyo	\$3,750,000	
	Land: Tijeras Canyon	\$1,250,000	
	Fencing/Protection/Access Control	\$1,500,000	
	Atrisco Terrace Trails & Parking	\$250,000	
	Calabacillas Arroyo Facilities	\$200,000	
	Candelaria Farm	\$200,000	
	Equestrian Complex	\$250,000	
	Maloof Airfield	\$250,000	
	Northern Sand Dunes Trails & Parking	\$350,000	
	Petroglyph / West Mesa Trails & Parking	\$500,000	
	Piedras Marcadas Pueblo	\$1,000,000	
	Poblanos Fields	\$250,000	
	Shooting Range	\$1,000,000	
	Visitor Center	\$1,000,000	
	Hubbell Farm	\$200,000	
	Southwest Mesa / "Ceja" - Trails & Parking	\$200,000	
	Rio Grande Valley State Park Improvements	\$2,000,000	
	Elena Gallegos / Foothills	\$500,000	
	Tijeras Arroyo/Canyon Facilities	\$250,000	
	Manzano / Four Hills	\$250,000	
	Montessa Park	\$200,000	
	Tres Pistolas/ East Mountains Facilities	\$200,000	
TOTAL OPEN SPACE LAND & FACILITIES		\$76,250,000	\$6,168,547
Trail Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Central/Unser Gap	\$100,000	
	Unser Trail (Montano – Dellyne)	\$125,000	
	Unser Trail (McMahon – City Limits, Rio Rancho)	\$75,000	
	Unser Trail (McMahon – Bandelier)	\$100,000	
	Boca Negra Dam Trail (Around Dam)	\$187,500	
	Piedras Marcadas Trail	\$300,000	
	MRGCD Drain from PDN along Coors to Eagle Ranch Rd	\$300,000	
	I-40 West Trail – Continue La Presa Dam to 98th St.	\$260,000	
	University Blvd Trail from Gibson to Rio Bravo	\$800,000	
	East I-40 Trail from 6th St. to University	\$500,000	
	Balloon Museum Dr. to Jefferson	\$100,000	
	North Diversion Channel Trail @ Paseo del Norte to Edith Conn	\$200,000	
	98th Tt. Gibson to Dennis Chavez	\$350,000	
	Skyview Trail	\$250,000	
	Ventana Ranch Community Park Trail (Around Dam)	\$300,000	
TOTAL TRAIL FACILITIES		\$3,947,500	\$675,549

# Consolidated Plan

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## **2013-2017 Consolidated Plan Description, Objectives, and Budget**

The Consolidated Plan establishes Albuquerque's five-year programming and funding strategies for addressing the identified housing, public service, public facility, public improvement, economic development needs of some of the City's most vulnerable populations. The 2013-2017 Consolidated Plan consists of a Housing Needs assessment including an assessment of the housing needs of the City's homeless population and a discussion of the City's Public Housing Inventory, a Housing Market Analysis, as well as discussions and analysis of the City's Fair Housing issues, analysis of the housing and community development needs of the City's "Special Needs" populations, an Anti-poverty strategy, and a discussion of the Community Development Division's geographic priorities.

Also included in the 2013-2017 Consolidated Plan is a five year Budget for the planned expenditure of the City's HUD Entitlement grants including monies from the HOME Investment Partnerships Grant Program (HOME), the Community Development Block Grant Program (CDBG) and the Emergency Solutions Grant Program (HESG). The Plan also includes how the Division plans to spend the City's Workforce Housing Trust Fund (WFHTF) bond monies as well as a portion of the City's general Fund.

### **Objective Summary**

#### **Objective 1: Increase Affordable Housing opportunities for low to moderate income households through the following Program Interventions:**

New Construction Rental Program: 350 Household Housing Unit  
Rental Acquisition/Rehabilitation Program: 100 units rehabilitated  
Tenant-based Rental Assistance Program/Rapid Re-housing Program: 215 Households Assisted  
Emergency Intervention Program: 1,000 Overnight/Emergency Shelter/Transitional Housing Beds  
Homeless Prevention Program: 90 Persons assisted  
Housing for Homeless added: 250 Household Housing Unit

#### **Objective 2: Increase revitalization activities in Target Low Income Neighborhoods through the following Program Interventions:**

Public Improvement Program: 25 Facade treatment/business building rehabilitation  
New Construction Rental Program: 350 Household Housing Unit  
Rental Acquisition/Rehabilitation Program: 100 units rehabilitated  
Homeowner Rehabilitation Program: 40 Household Housing Unit  
Spot Blight and Clearance Project: 250 Household Housing Unit

#### **Objective 3: Increase Sustainable Housing Opportunities for low to moderate income households through the following Program interventions:**

Public Service Program activities other than Low/Moderate Income Housing Benefit: 250 Persons Assisted  
Public Service Program activities for Low/Moderate Income Housing Benefit: 1,000 Households  
Assisted Homeowner Housing Repair Program: 6,250 Household Housing Units  
Networking and Coordination Project: 100 agencies

## Consolidated Plan

### Objective 4: Increase Employment Opportunities for low to moderate income City residents through the following Program Interventions:

Jobs created/retained through Small Business Loan Program: 60 Jobs

Businesses assisted through Small Business Loan Program: 25 Businesses Assisted

### Objective 5: Increase Services for At-Risk Populations

Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit:

2,000 Persons Assisted

Public Service Program activities other than Low/Moderate Income Housing Benefit:

5,000 Persons Assisted

Homeless Person Overnight Shelter: 12,500 Persons Assisted

Homelessness Prevention: 1,000 Persons Assisted

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Increase Affordable Housing opportunities	2013	2017	Affordable Housing Homeless Non-Homeless Special Needs	Alta Monte Barelas Neighborhood Downtown Santa Barbara Martineztown San Jose Sawmill Trumbull West Mesa	Rental Acquisition/Rehabilitation Program Rental New Construction HOME Tenant Based Rental Assistance Homeowner Loan Program Homeowner New construction Homeless Intervention	CDBG: \$2,475,000 HOME: \$12,426,345 ESG: \$1,120,435 Continuum of Care: \$24,000,000 Workforce Housing Trust Fund: \$4,000,000	Rental units constructed: 350 Household Housing Unit Rental units rehabilitated: 100 Household Housing Unit Tenant-based rental assistance/Rapid Rehousing: 215 Households Overnight/Emergency Shelter/Transitional Housing Beds added: 1,000 Beds Homelessness Prevention: 90 Persons Assisted Jobs created/retained: 60 Jobs Housing for Homeless added: 250 Household Housing Unit
Revitalize Target Neighborhoods	2013	2017	Affordable Housing Non-Housing Community Development	Alta Monte Neighborhood Barelas Neighborhood Santa Barbara Martineztown San Jose Trumbull West Mesa	Rental Acquisition/Rehabilitation Program Rental New Construction Home Owner Repair Program Homeowner Loan Program Homeowner New construction Public Improvements	CDBG: \$5,725,000 HOME: \$13,417,450 WFHTF: \$4,000,000	Public Facility or infrastructure Activities other than Low/Moderate income Housing Benefit: 500 Persons Assisted Facade treatment/business building rehabilitation: 25 Business Rental units constructed: 350 Household Housing Unit Rental units rehabilitated: 100 Household Housing Unit Homeowner Housing Rehabilitated: 40 Household Housing Unit Jobs created/retained: 60 Jobs Housing Code Enforcement/Foreclosed Property Care: 250 Household Housing Unit

## Consolidated Plan

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Increase Sustainable Housing Opportunities	2013	2017	Affordable Housing Homeless Non-Homeless Special Needs Fair Housing		Home Owner Repair Program COA Public Services Program COA Fair Housing	CDBG: \$9,022,000	Public service activities other than Low/Moderate Income Housing Benefit: 250 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 1,000 Households Assisted Homeowner Housing Rehabilitated 6,250 Household Housing Units
Increase Employment Opportunities	2014	2017	Economic Development		Small Business Loan Program/Section 108	CDBG: \$230,000	Jobs created/retained: 50 Jobs Businesses assisted: 25 Businesses Assisted
Increase Services for At-Risk Populations	2013	2017	Homeless Non-Homeless Special Needs Non-Housing Community Development		COA Public Services Program Public Facilities Homeless Intervention	CDBG: \$2,135,000 ESG: \$2,603,530 General Fund: \$15,630,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2,000 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 5,000 Persons Assisted Homeless Person Overnight Shelter: 12,500 Persons Assisted Homelessness Prevention: 1,000 Persons Assisted

# Enterprise Fund Summary

Albuquerque International Sunport	2015	2016	2017	2018	2019
Runway 3-21 high-speed turnout			\$4,152,000		
Taxiway A reconstruction	\$10,732,000	\$2,643,000			
Taxiway B reconstruction				\$12,098,000	
Taxiway E reconstruction		\$7,977,000	\$8,216,000		
Perimeter road reconstruction	\$258,000	\$2,122,000	\$2,185,000		
Sunport master plan update	\$1,178,000				
Purchase of new fire/rescue equipment	\$3,605,000				
North vault expansion project	\$93,000				
NW terminal apron reconstruction				\$5,628,000	\$5,796,000
Commuter apron reconstruction			\$8,034,000		
Pad 35 and RON ramp					\$12,662,000
Mechanical upgrades	\$1,545,000	\$530,000			
Electrical upgrades		\$2,122,000			
Fire alarm upgrade	\$515,000				
Core terminal building improvements		\$2,122,000	\$2,185,000	\$2,251,000	
Operations and ramp level remodeling	\$1,053,000				
Admin lobby and press room remodeling	\$464,000				
Police office renovation	\$824,000				
Restroom renovations	\$544,000				
Gym facility	\$258,000				
Sunport concourse lighting replacement	\$229,000				
Terminal building reroof	\$26,000				
Access control improvements		\$2,122,000	\$2,185,000		
New federal inspection station				\$6,753,000	
Terminal elevator rehabilitation	\$412,000				
Central utility plant upgrades	\$942,000				
Common use systems	\$155,000				
Access control office expansion	\$622,000				
Spirit Drive rehabilitation	\$1,030,000				
Roadways signage replacement	\$515,000	\$2,652,000			
Parking structure lightning protection	\$1,030,000				
Space locators			\$1,093,000		
Parking elevator rehabilitation	\$464,000				
Parking structure LED lighting	\$2,974,000				
Employee parking lot upgrade	\$1,030,000	\$1,061,000			
Parking revenue control system	\$515,000				
West Area improvements	\$2,318,000	\$2,387,000			
FTZ infrastructure			\$7,601,000		
Airport system sustainability projects	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
South GA auto parking	\$687,000	\$1,415,000			
South GA landscaping	\$172,000	\$354,000			
Sunport lease facility (Stir Weld)		\$2,122,000			
Aviation Center for Excellence (ACE)	\$2,060,000	\$6,365,000			
Remediation of financial system	\$1,030,000				
Plans for 3-21 runway extension					
Southside road extension					
Property acquisition					
Airfield maintenance set aside					
Terminal maintenance set aside					
<u>Double Eagle II Airport</u>					
Aircraft parking apron and bypass taxiway	\$1,959,000				
Taxiway A1 reconstruction	\$164,000				
Taxiway B extension to Tech Park	\$561,000				
Master plan update	\$515,000	\$530,000			
Runway 17-35 and Taxiway B extension			\$7,551,000		
Runway 17-35 ILS upgrades			\$2,251,000		
Runway 4-22 rehabilitation			\$273,000		
Airfield lighting upgrade	\$247,000				
North access road rehabilitation		\$3,583,000			
Hangar lease facility		\$2,652,000			
Gate at Tech Park	\$103,000				
DEII security improvements					
Total	\$41,329,000	\$43,259,000	\$46,226,000	\$27,230,000	\$18,958,000

# Enterprise Fund Summary

Albuquerque International Sunport	2020	2021	2022	2023	2024
Runway 3-21 high-speed turnout					
Taxiway A reconstruction					
Taxiway B reconstruction					
Taxiway E reconstruction					
Perimeter road reconstruction					
Sunport master plan update					
Purchase of new fire/rescue equipment					
North vault expansion project					
NW terminal apron reconstruction					
Commuter apron reconstruction					
Pad 35 and RON ramp					
Mechanical upgrades					
Electrical upgrades					
Fire alarm upgrade					
Core terminal building improvements					
Operations and ramp level remodeling					
Admin lobby and press room remodeling					
Police office renovation					
Restroom renovations					
Gym facility					
Sunport concourse lighting replacement					
Terminal building reroof					
Access control improvements					
New federal inspection station					
Terminal elevator rehabilitation					
Central utility plant upgrades					
Common use systems					
Access control office expansion					
Spirit Drive rehabilitation					
Roadways signage replacement					
Parking structure lightning protection					
Space locators					
Parking elevator rehabilitation					
Parking structure LED lighting					
Employee parking lot upgrade					
Parking revenue control system					
West Area improvements					
FTZ infrastructure					
Airport system sustainability projects	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
South GA auto parking					
South GA landscaping					
Sunport lease facility (Stir Weld)					
Aviation Center for Excellence (ACE)					
Remediation of financial system					
Plans for 3-21 runway extension					\$3,200,000
Southside road extension		\$9,000,000			
Property acquisition			\$4,000,000	\$2,000,000	\$2,000,000
Airfield maintenance set aside	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Terminal maintenance set aside	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
<u>Double Eagle II Airport</u>					
Aircraft parking apron and bypass taxiway					
Taxiway A1 reconstruction					
Taxiway B extension to Tech Park					
Master plan update					
Runway 17-35 and Taxiway B extension					
Runway 17-35 ILS upgrades					
Runway 4-22 rehabilitation					
Airfield lighting upgrade					
North access road rehabilitation					
Hangar lease facility					
Gate at Tech Park					
DEII security improvements	\$2,000,000				
Total	\$12,500,000	\$19,500,000	\$14,500,000	\$12,500,000	\$15,700,000

## Enterprise Fund Summary

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Solid Waste Management	2015	2016	2017	2018	2019
Heavy Equipment	10,220,000	6,870,000	6,870,000	6,870,000	6,870,000
Refuse Facility Replacement/Repair	400,000	400,000	400,000	400,000	400,000
Computer Equipment	150,000	100,000	150,000	150,000	150,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	700,000	700,000	700,000	700,000	700,000
Landfill Remediation (EH)	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000
Automated Collection System (Carts)	600,000	700,000	600,000	600,000	600,000
Collection Bins (Commercial)	150,000	100,000	150,000	150,000	150,000
Alternative Landfills	219,000	219,000	219,000	219,000	219,000
<u>Special Projects</u>					
Transfer Station (Planning and Design)	3,300,000				
Transfer Station			15,000,000	20,000,000	3,000,000
Pay As You Throw					500,000
Subscription Green Waste Collection				500,000	500,000
Route Management Implementation	1,000,000	1,000,000			
Median Maintenance-Contracts	384,000	384,000	384,000	384,000	384,000
Median Refurbishment-CIP			250,000		250,000
<u>Total</u>	<u>18,393,000</u>	<u>11,743,000</u>	<u>25,993,000</u>	<u>31,243,000</u>	<u>14,993,000</u>

## Enterprise Fund Summary

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Solid Waste Management	2020	2021	2022	2023	2024
Heavy Equipment	6,870,000	6,870,000	6,870,000	6,870,000	6,870,000
Refuse Facility Replacement/Repair	400,000	400,000	400,000	400,000	400,000
Computer Equipment	150,000	150,000	150,000	150,000	150,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	700,000	700,000	700,000	700,000	700,000
Landfill Remediation (EH)	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000
Automated Collection System (Carts)	600,000	600,000	600,000	600,000	600,000
Collection Bins (Commercial)	150,000	150,000	150,000	150,000	150,000
Alternative Landfills	219,000	219,000	219,000	219,000	219,000
<u>Special Projects</u>					
Transfer Station (Planning and Design)					
Transfer Station					
Pay As You Throw	500,000	500,000			
Subscription Green Waste Collection					
Route Management Implementation					
Median Maintenance-Contracts	384,000	384,000	384,000	384,000	384,000
Median Refurbishment-CIP		250,000		250,000	
Total	11,243,000	11,493,000	10,743,000	10,993,000	10,743,000





## **STATISTICAL INFORMATION**



**City of Albuquerque, New Mexico**  
Principal Employers  
Current Year and Ten Years Ago

Schedule 17

2014				2004			
Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment	Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment
University of New Mexico	14,850	1	4.08%	Kirtland Air Force Base (Civilian)	17,125	1	4.73%
Albuquerque Public Schools	14,000	2	3.85%	University of New Mexico	15,560	2	4.29%
Sandia National Labs	8,930	3	2.45%	Albuquerque Public Schools	11,500	3	3.17%
Presbyterian	8,822	4	2.42%	Sandia National Labs	7,800	4	2.15%
UNM Hospital	6,116	5	1.68%	City of Albuquerque	7,035	5	1.94%
Kirtland Air Force Base (Civilian)	6,095	6	1.67%	Kirtland Airforce Base (Military)	6,750	6	1.86%
City of Albuquerque	5,839	7	1.60%	State of New Mexico	6,300	7	1.74%
State of New Mexico	4,839	9	1.33%	Lovelace Sandia Health Systems	5,500	8	1.52%
Kirtland Airforce Base (Military)	4,500	8	1.24%	Presbyterian	5,800	9	1.60%
Intel Corporation	3,300	10	0.91%	Intel Corporation	5,300	10	1.46%
Total	<u>77,291</u>		<u>21.23%</u>		<u>88,670</u>		<u>24.47%</u>

Source: Albuquerque Economic Development, and listed Employers

**City of Albuquerque, New Mexico**

Economic Statistics  
Last Ten Fiscal Years

Schedule 18

<b>Metropolitan Statistical Area</b>								
<b>Fiscal Year</b>	<b>City of Albuquerque Population</b>	<b>MSA Population</b>	<b>Personal Income Billions \$</b>	<b>Per Capita Personal Income</b>	<b>Civilian Labor Force</b>	<b>Civilian Employment</b>	<b>Average Wage/Salary Per Job</b>	<b>Unemployment Rate*</b>
2005	497,543	798,722	25.3	31,578	389,323	369,149	36,375	5.2%
2006	508,486	817,973	27.4	33,154	396,772	379,431	3,760	4.4%
2007	517,162	834,685	28.8	34,072	403,638	389,460	38,969	3.5%
2008	523,240	846,582	30.1	34,957	406,871	391,637	40,096	3.7%
2009	529,219	857,903	30.3	34,145	406,126	382,172	41,065	5.9%
2010	545,852	887,077	30.1	34,158	399,673	368,031	41,572	7.9%
2011	552,180	896,871	31.2	35,493	396,881	364,199	42,386	8.2%
2012	555,417	900,464	32.2	36,409	393,471	362,770	43,072	7.8%
2013	556,495	(1) 902,797	32.8	36,287	392,891	364,058	43,004	7.3%
2014	NA	NA	33.1	(2) NA	391,551	363,890	NA	7.1%

Sources:

Income and wage/salary from Bureau of Economic Analysis-except where noted

Population from Census Bureau

Average Wage/Salary per Job- from Bureau of Economic Analysis

Labor Force Employment and Unemployment from Bureau of Labor Statistics

\* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.

(1) US Census 2013 estimate

(2) Forecast from Bureau of Business and Economic Research

NA - Not Available

**City of Albuquerque, New Mexico**  
Demographic Statistics

Schedule 19

<u>Education (1) -</u>	<u>Number</u>	<u>Percent</u>
<u>Adequate Yearly Progress and Designations Under No Child Left Behind</u>		
<u>Statewide</u>		
Total Schools received AYP status and designation	831	100%
Total number of schools that made Adequate Yearly Progress	113	13.6%
Elementary Schools (includes K-5, K-6, K-8)	25	3.0%
Middle Schools	7	0.8%
High Schools	30	3.6%
Alternative Schools	51	6.1%
Total number of schools that did not make Adequate Yearly Progress	718	86.4%
Elementary Schools (includes K-5, K-6, K-8)	280	33.7%
Middle Schools	104	12.5%
High Schools	133	16.0%
Alternative Schools	201	24.2%

<u>School Enrollment (1)</u>	<u>Enrollment</u>	
<u>Albuquerque School District</u>		
Person enrolled in school	161,569	100.00%
Elementary schools (including Kindergarten)	46,046	28.50%
Mid-high schools	20,414	12.63%
High schools	27,002	16.71%
Private, alternative, and parochial schools	10,778	6.67%
Community College of New Mexico - Central NM Community College	28,685	17.75%
University of New Mexico - Albuquerque Campus	28,644	17.73%
Percent completed High School	68.7%	

<u>Household by Type (2)</u>		
<u>Albuquerque City</u>		
Total households	217,856	100.0%
Family households	132,438	60.8%
with children under 18 years	63,621	29.2%
Married-couple family	87,962	40.4%
with children under 18 years	35,864	16.5%
Female householder, no husband present	31,620	14.5%
with children under 18 years	19,971	9.2%
Nonfamily households	85,418	39.2%
Average household size	2.53	
Average family size	3.20	

<u>Housing Characteristics (2)</u>		
<u>Albuquerque City</u>		
Total housing units	240,450	100.0%
Occupied housing units	217,856	90.6%
Owner-occupied housing units	128,121	53.3%
Renter-occupied housing units	89,735	37.3%
Vacant housing units	22,594	9.4%

<u>Medians (2)</u>	
<u>Albuquerque City</u>	
Population age	35.8
Family income	\$59,846
Monthly housing cost - mortgage	\$1,281
Monthly housing cost - renting	\$810

<u>National Comparison of Selected Characteristics (3)</u>	<u>National Rank</u>	<u>Poverty Rate</u>
<u>Statewide comparing to nationwide</u>		
Population living below the poverty level	2	20.6%
Children under 18 years below poverty level	3	28.9%
		<u>Percent</u>
Households with one or more people under 18 (2)	20	32.0%
Population 18 years and older who are veterans	5	11.4%
Population 25 years and older who have completed high school	46	84.3%
Population 25 years and over how have completed a Bachelor's degree	38	26.4%
Percent of People 25 Years and Over Who Have Completed an Advanced Degree	17	11.4%

\* School AYP and enrollment on Private, alternative, and parochia schools are based on 2011 number, 2012/2013/2014 data is n  
(1) New Mexico Department of Education  
(2) 2013 American Community Survey 1-Year Estimates (U.S. Census Bureau)  
(3) 2012 SAIPE estimates

Employment and Income for Albuquerque and Similar Size MSAs						
Employment in Thousands by Industry in 2014						
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S
Total Nonfarm	377.3	262.4	295.5	211.9	365.0	139,042
Construction & Mining	20.3	14.1	13.3	16.5	17.2	7,034
Manufacturing	16.6	11.9	17.2	18.5	22.7	12,188
Trade, Transportation, and Utilities	63.3	40.5	64.0	34.9	60.6	26,384
Information	7.8	6.8	5.8	9.9	4.2	2,740
Financial Activities	17.9	16.3	11.9	6.7	17.5	7,979
Professional and Business Services	57.3	41.5	31.5	27.8	49.8	19,096
Education and Health Services	59.4	33.7	41.2	46.2	61.7	21,475
Leisure and Hospitality	40.9	33.4	32.5	17.0	41.5	14,710
Other Services	11.8	15.6	9.6	4.8	12.9	5,573
Government	82.0	48.7	68.6	29.6	76.9	21,863
Share of Employment lby Industry						
Total Nonfarm	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Construction & Mining	5.4%	5.4%	4.5%	7.8%	4.7%	5.1%
Manufacturing	4.4%	4.5%	5.8%	8.7%	6.2%	8.8%
Trade, Transportation, and Utilities	16.8%	15.4%	21.6%	16.5%	16.6%	19.0%
Information	2.1%	2.6%	2.0%	4.7%	1.1%	2.0%
Financial Activities	4.8%	6.2%	4.0%	3.1%	4.8%	5.7%
Professional and Business Services	15.2%	15.8%	10.7%	13.1%	13.6%	13.7%
Education and Health Services	15.8%	12.9%	13.9%	21.8%	16.9%	15.4%
Leisure and Hospitality	10.8%	12.7%	11.0%	8.0%	11.4%	10.6%
Other Services	3.1%	5.9%	3.3%	2.3%	3.5%	4.0%
Government	21.7%	18.5%	23.2%	14.0%	21.1%	15.7%
Unemployment Rates						
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.
May-08	3.9	5	5.6	3.2	5	5.4
May-09	7.8	7.4	8.6	6.8	8.4	9.4
May-10	7.9	9.0	8.6	7.6	8.9	9.6
May-11	7.1	8.9	9.4	6.5	8	9
May-12	6.8	8.6	8.6	5	7.3	8.2
May-13	6.4	7.8	8	4.4	6.5	7.5
May-14	6.3	5.9	6.5	3.4	5.9	6.3
May-15	5.6	5	5	3.1	4.9	5.5
Incomes From 2013 American Community Survey (5 year estimate)						
Median Household Income	\$49,339	\$57,229	\$40,062	\$59,993	\$45,841	\$53,046
Household Share of U.S.	93%	108%	76%	113%	86%	100%
Median Family Income	\$60,381	\$70,812	\$44,512	\$65,255	\$57,757	\$64,719
Family Share of U.S.	93%	109%	69%	101%	89%	100%

## **APPROVED LEGISLATION**





# CITY of ALBUQUERQUE

## TWENTY-FIRST COUNCIL

COUNCIL BILL NO. F/S R-15-181

ENACTMENT NO. R-2015-046

SPONSORED BY: Klarissa J. Peña

### RESOLUTION

1  
2 APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY  
3 OF ALBUQUERQUE FOR FISCAL YEAR 2016, BEGINNING JULY 1, 2015 AND  
4 ENDING JUNE 30, 2016; ADJUSTING FISCAL YEAR 2015 APPROPRIATIONS;  
5 APPROPRIATING CAPITAL FUNDS; AND RESCINDING SECTIONS 3 AND 4 OF  
6 RESOLUTION F/S R-10-87, ENACTMENT NO. R-2010-101.

7 WHEREAS, the Charter of the City of Albuquerque requires the Mayor to  
8 formulate the annual operating budget for the City of Albuquerque; and

9 WHEREAS, the Charter of the City of Albuquerque requires the Council to  
10 approve or amend and approve the Mayor's budget; and

11 WHEREAS, appropriations for the operation of the City government must  
12 be approved by the Council.

13 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
14 ALBUQUERQUE:

15 Section 1. That the amount of \$43,073,000 is hereby reserved as the  
16 Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2016. This  
17 amount includes an additional \$1,000,000 to build-up the operating reserve  
18 above 1/12<sup>th</sup> in order to plan for future economic downturns and maintain  
19 current bond ratings. In addition, the amount of \$277,000 is reserved for a  
20 potential runoff election.

21 Section 2. The amount of \$1,341,000 is hereby reserved in the General  
22 Fund for employee labor negotiations. In addition, \$113,000 is reserved to meet  
23 the 1/12th requirement pending the appropriation of the wage increase. The  
24 amount reserved is equivalent to a 3% salary increase for Transit Drivers and  
25 Security Officers; a 2.5% salary increase for Fire union employees, 1.25%

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1 effective July 1, and 1.25% effective April 1, 2016; and a 1% salary increase for  
 2 Transport Union employees. These amounts are in addition to the 1% salary  
 3 increase for Security, Transit, Clerical and Blue Collar Union employees that are  
 4 included in the General Fund appropriations. The General Fund also has  
 5 recurring revenue to recurring appropriation balance in excess of the \$1,454,000  
 6 to allow for this wage increase to be paid out on a permanent basis.

7 Section 3. The amount of \$403,000 is hereby reserved in the General Fund  
 8 for social service programs. Use of this funding shall be approved by the City  
 9 Council and will be evaluated in relation to the objectives identified by the  
 10 Behavioral Health collaborative with Bernalillo County and the proposed scope  
 11 of services and performance metrics for each program.

12 Section 4. That the following amounts are hereby appropriated to the  
 13 following program strategies for operating City government during Fiscal Year  
 14 2016:

15 GENERAL FUND – 110

16 Animal Welfare Department

17 Animal Care Center 11,029,000

18 Chief Administrative Officer Department

19 Chief Administrative Office 1,598,000

20 City Support Functions

21 Dues and Memberships 446,000

22 Early Retirement 6,300,000

23 Joint Committee on Intergovernmental Legislative

24 Relations 158,000

25 Open and Ethical Elections 505,000

26 Transfer to Other Funds:

27 Operating Grants Fund (265) 5,250,000

28 Sales Tax Refunding D/S Fund (405) 10,177,000

29 Refuse Disposal Operating Fund (651) 384,000

30 Civilian Police Oversight Agency

31 Civilian Police Oversight Agency 1,005,000

32 Council Services Department

33 Council Services 3,545,000

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1	Cultural Services Department	
2	Biological Park	13,005,000
3	CIP Biological Park	90,000
4	CIP Libraries	64,000
5	Community Events	3,080,000
6	Explora	1,438,000
7	Museum	3,049,000
8	Museum-Balloon	952,000
9	Public Arts and Urban Enhancement	277,000
10	Public Library	11,896,000
11	Strategic Support	1,644,000
12	Economic Development Department	
13	Convention Center	2,080,000
14	Economic Development	1,307,000
15	Economic Development-Investment	1,027,000
16	International Trade	55,000
17	Environmental Health Department	
18	Consumer Health	1,146,000
19	Environmental Services	635,000
20	Strategic Support	691,000
21	Urban Biology	514,000
22	Family and Community Services Department	
23	Affordable Housing Contract	2,043,000
24	Community Recreation	8,051,000
25	Child Care Contracts	5,750,000
26	Emergency Shelter Contracts	1,097,000
27	Health and Human Services	3,484,000
28	Homeless Support Services	1,809,000
29	Mental Health Contracts	2,687,000
30	Public Education Partner	5,666,000
31	Strategic Support	1,284,000
32	Substance Abuse Contracts	4,881,000
33	Transitional Housing	167,000

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1	Youth Gang Contracts	1,280,000
2	Finance and Administrative Department	
3	Accounting	3,738,000
4	Citizen Services	3,647,000
5	Financial Support Services	1,109,000
6	Office of Management and Budget	1,088,000
7	Purchasing	1,292,000
8	Strategic Support	386,000
9	Treasury	1,290,000
10	Fire Department	
11	Dispatch	3,998,000
12	Emergency Response	58,974,000
13	Fire Prevention	4,305,000
14	Headquarters	2,687,000
15	Logistics	1,860,000
16	Technical Services	648,000
17	Training	2,289,000
18	Human Resources Department	
19	B/C/J/Q Union Time	131,000
20	Personnel Services	2,484,000
21	Legal Department	
22	Legal Services	5,670,000
23	Mayor's Office	
24	Mayor's Office	993,000
25	Municipal Development Department	
26	City Buildings	8,561,000
27	Construction	1,771,000
28	Design Recovered CIP	3,994,000
29	Design Recovered Storm	2,061,000
30	Special Events Parking	19,000
31	Storm Drainage	2,508,000
32	Strategic Support	2,367,000
33	Streets	4,213,000

1	Street Services	13,517,000
2	Transfer to Other Funds:	
3	Gas Tax Road Fund (282)	378,000
4	City/County Facilities Fund (290)	2,304,000
5	Stadium Operations Fund (691)	198,000
6	Office of the City Clerk	
7	Administrative Hearing Office	446,000
8	Office of the City Clerk	1,772,000
9	Office of Inspector General	
10	Office of Inspector General	339,000
11	Office of Internal Audit and Investigations	
12	Internal Audit	808,000
13	Parks and Recreation Department	
14	Aquatic Services	4,434,000
15	CIP Funded Employees	563,000
16	Firearm Safety	593,000
17	Parks Management	16,606,000
18	Recreation	2,646,000
19	Strategic Support	1,054,000
20	Transfer to Other Funds:	
21	Capital Acquisition Fund (305)	100,000
22	Open Space Expendable Trust Fund (851)	3,023,000
23	Planning Department	
24	Code Enforcement	3,763,000
25	One Stop Shop	6,229,000
26	Real Property	815,000
27	Strategic Support	1,718,000
28	Urban Design and Development	1,853,000
29	Transfer to Metro Redevelopment (275)	535,000
30	Police Department	
31	Administrative Support	16,818,000
32	Investigative Services	30,888,000
33	Neighborhood Policing	87,436,000

1	Off-Duty Police Overtime	1,825,000
2	Prisoner Transport	1,951,000
3	Professional Accountability	19,285,000
4	Senior Affairs Department	
5	Basic Services	92,000
6	Strategic Support	1,910,000
7	Well Being	4,760,000
8	Technology and Innovation Department	
9	Information Services	9,725,000
10	Data Management for APD	824,000
11	Transit Department	
12	Transfer to Transit Operating Fund (661)	21,641,000
13	<u>STATE FIRE FUND – 210</u>	
14	Fire Department	
15	State Fire Fund	1,800,000
16	Transfer to Fire Debt Service Fund (410)	102,000
17	<u>LODGERS' TAX FUND - 220</u>	
18	Finance and Administrative Services Department	
19	Lodgers' Promotion	5,079,000
20	Transfer to Other Funds:	
21	General Fund (110)	470,000
22	Sales Tax Refunding D/S Fund (405)	6,108,000
23	A contingent appropriation is made and reserved in the amount of \$559,000 and	
24	shall be unreserved and appropriated as follows: \$250,000 for promotional	
25	incentive offsets given for the booking of the Convention Center and \$309,000	
26	to the Lodger's Promotion Program upon completion of contract negotiations	
27	with potential marketing and promotion vendors.	
28	<u>HOSPITALITY FEE FUND - 221</u>	
29	Finance and Administrative Services Department	
30	Lodgers' Promotion	1,085,000
31	Transfer to Other Funds:	
32	Sales Tax Refunding D/S Fund (405)	1,197,000
33	Capital Acquisition Fund (305)	15,000

1 A contingent appropriation is made and reserved in the amount of \$127,000 and  
2 shall be unreserved and appropriated to the Lodger's Promotion Program upon  
3 completion of contract negotiations with potential marketing and promotion  
4 vendors.

5 CULTURE AND RECREATION PROJECTS FUND -225

6 Cultural Services Department

7	Balloon Center Projects	200,000
8	Community Events Projects	370,000
9	Library Projects	251,000
10	Museum Projects	330,000

11 ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235

12 Cultural Services Department

13	BioPark Projects	2,300,000
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14 AIR QUALITY FUND - 242

15 Environmental Health Department

16	Operating Permits	1,644,000
17	Vehicle Pollution Management	1,313,000
18	Transfer to General Fund (110)	422,000

19 HEART ORDINANCE FUND - 243

20 Animal Welfare Department

21	Heart Companion Services	74,000
22	Transfer to General Fund (110)	5,000

23 SENIOR AFFAIRS AAA FUND - 250

24 Senior Affairs Department

25	Senior Affairs AAA	6,904,000
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26 METROPOLITAN REDEVELOPMENT FUND - 275

27 Planning Department

28	Property Management	430,000
29	Railyard Redevelopment	105,000

30 LAW ENFORCEMENT PROTECTION FUND - 280

31 Police Department

32	Crime Lab Project	130,000
33	DWI Ordinance Enforcement	1,238,000

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1	Law Enforcement Protection Act	580,000
2	SID/Federal Forfeitures	1,250,000
3	Transfer to General Fund (110)	512,000
4	<u>GAS TAX ROAD FUND - 282</u>	
5	Municipal Development Department	
6	Street Services	5,091,000
7	Transfer to General Fund (110)	249,000
8	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
9	Municipal Development Department	
10	City/County Building	3,056,000
11	Transfer to General Fund (110)	86,000
12	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
13	City Support Functions	
14	Sales Tax Refunding Debt Service	17,137,000
15	<u>FIRE DEBT SERVICE FUND – 410</u>	
16	Fire Department	
17	Debt Service	102,000
18	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
19	City Support Functions	
20	General Obligation Bond Debt Service	62,532,000
21	<u>AVIATION OPERATING FUND – 611</u>	
22	Aviation Department	
23	Management & Professional Support	4,144,000
24	Operations, Maintenance and Security	27,766,000
25	Transfers to Other Funds:	
26	General Fund (110)	1,621,000
27	Airport Capital and Deferred Maintenance Fund (613)	21,300,000
28	Airport Revenue Bond D/S Fund (615)	14,200,000
29	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u>	
30	Aviation Department	
31	Debt Service	14,200,000
32	<u>PARKING FACILITIES OPERATING FUND – 641</u>	
33	Municipal Development Department	

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1	Parking Services	3,291,000
2	Transfers to Other Funds:	
3	General Fund (110)	799,000
4	<u>REFUSE DISPOSAL OPERATING FUND – 651</u>	
5	Solid Waste Management Department	
6	Administrative Services	6,422,000
7	Clean City Section	8,428,000
8	Collections	19,150,000
9	Disposal	6,785,000
10	Maintenance- Support Services	5,055,000
11	Recycling	5,478,000
12	Transfers to Other Funds:	
13	General Fund (110)	5,029,000
14	Refuse Disposal Capital Fund (653)	13,963,000
15	A contingent appropriation is made based upon the cost of fuel exceeding \$2.30	
16	per gallon during FY/16 in the Refuse Disposal Operating Fund (651). Fuel	
17	appropriations for Administrative Services, Clean City Section, Collections,	
18	Disposal, Maintenance-Support Services and Recycling program strategies will	
19	be increased up to the additional fuel surcharge revenue received at fiscal year-	
20	end.	
21	<u>TRANSIT OPERATING FUND – 661</u>	
22	Transit Department	
23	ABQ Ride	29,320,000
24	Facility Maintenance	2,357,000
25	Paratransit Services	6,005,000
26	Special Events	250,000
27	Strategic Support	3,814,000
28	Transfer to Other Funds:	
29	General Fund (110)	5,426,000
30	Transit Grants Fund (663)	450,000
31	<u>TRANSIT DEBT SERVICE FUND – 667</u>	
32	Transit Department	
33	Debt Service	1,052,000

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1	<u>APARTMENTS OPERATING FUND – 671</u>	
2	Family and Community Services Department	
3	Apartments	2,799,000
4	Transfer to Other Funds:	
5	Housing Fund (240)	59,000
6	Apartments D/S Fund (675)	877,000
7	<u>APARTMENTS DEBT SERVICE FUND – 675</u>	
8	Family and Community Service Department	
9	Apartments Debt Service	877,000
10	<u>GOLF COURSES OPERATING FUND – 681</u>	
11	Parks and Recreation Department	
12	Golf	3,955,000
13	Transfer to General Fund (110)	233,000
14	<u>BASEBALL STADIUM OPERATING FUND – 691</u>	
15	Municipal Development Department	
16	Stadium Operations	878,000
17	Transfer to Other Funds:	
18	General Fund (110)	27,000
19	Sports Stadium D/S Fund (695)	1,022,000
20	<u>BASEBALL STADIUM DEBT SERVICE FUND – 695</u>	
21	Municipal Development Department	
22	Stadium Debt Service	1,022,000
23	<u>RISK MANAGEMENT FUND – 705</u>	
24	Finance and Administrative Services Department	
25	Risk - Fund Administration	1,519,000
26	Risk - Safety Office	1,847,000
27	Risk - Tort and Other	20,150,000
28	Risk - Workers' Comp	8,757,000
29	Risk Transfer to General Fund (110)	852,000
30	Human Resources Department	
31	Unemployment Compensation	1,506,000
32	Employee Equity	136,000
33	<u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u>	

1	Finance and Administrative Services Department	
2	Materials Management	741,000
3	Transfer to General Fund (110)	210,000
4	<u>FLEET MANAGEMENT FUND - 725</u>	
5	Finance and Administrative Services Department	
6	Fleet Management	11,330,000
7	Transfer to General Fund (110)	577,000
8	<u>VEHICLE/EQUIPMENT REPLACEMENT FUND – 730</u>	
9	Finance and Administrative Services Department	
10	Vehicles	150,000
11	<u>EMPLOYEE INSURANCE FUND - 735</u>	
12	Human Resources Department	
13	Insurance and Administration	60,563,000
14	Transfer to General Fund (110)	85,000
15	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	
16	Department of Technology and Innovation	
17	City Communications	7,243,000
18	Transfer to Other Funds:	
19	Transfer to General Fund (110)	192,000
20	Sales Tax Refunding D/S Fund (405)	535,000
21	<u>OPEN SPACE EXPENDABLE TRUST FUND – 851</u>	
22	Parks and Recreation Department	
23	Open Space Management	3,240,000
24	Section 5. The reserve of \$1,000,000 for implementation of the	
25	recommendations provided by the United States Department of Justice are	
26	hereby unreserved. That the following appropriations are hereby adjusted to	
27	the following program strategies and funds from fund balance and/or revenue	
28	for operating City government in Fiscal Year 2015:	
29	<u>GENERAL FUND – 110</u>	
30	Chief Administrative Officer Department	
31	Chief Administrative Office	20,000
32	City Support	
33	Transfer to Capital Acquisition Fund (305)	200,000

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1	Council Services Department	
2	Council Services	(200,000)
3	Municipal Development Department	
4	Transfer to Parking Facilities Operating Fund (641)	205,000
5	Parks and Recreation Department	
6	Transfer to Open Space Expendable Trust Fund (851)	54,000
7	Police Department	
8	Neighborhood Policing	1,000,000
9	<u>OPERATING GRANTS FUND – 265</u>	
10	Police Department	
11	City Readiness Initiative (CRI)	54,496
12	The above appropriation includes \$52,000 from the State. The indirect overhead	
13	charges of \$2,496 are available in the Transfer to Operating Grants Fund (265)	
14	program in the General Fund.	
15	<u>LAW ENFORCEMENT PROTECTION FUND - 280</u>	
16	The amount of \$3,300,000 is hereby reserved in the Law Enforcement Protection	
17	Fund for the purpose of acquiring property for a DWI Seizure Lot.	
18	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
19	City Support Functions	
20	Sales Tax Refunding Debt Service	492,000
21	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
22	City Support Functions	
23	General Obligation Bond Debt Service	4,634,000
24	<u>PARKING FACILITIES FUND – 641</u>	
25	Transfer to Parking Capital Fund (643)	(130,000)
26	<u>EMPLOYEE INSURANCE FUND - 735</u>	
27	Human Resources Department	
28	Transfer to OPEB Fund (810)	197,687
29	<u>OPEN SPACE EXPENDABLE TRUST FUND – 851</u>	
30	Parks and Recreation Department	
31	Open Space Management	54,000

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1 Section 6. That the following appropriations are hereby made to the Capital  
2 Program to the specific funds and projects as indicated below for Fiscal Year  
3 2016:

4 <u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
5 <u>Finance and Administrative/Fund 305</u>		
6 Convention Center Improvements	Transfer from Fund 221	15,000
7 <u>Parks &amp; Recreation/Fund 305</u>		
8 Park Development/Parks	Transfer from Fund 110	100,000
9 <u>Solid Waste/Fund 653</u>		
10 Refuse Equipment	Trensfer from Fund 651	9,641,000
11 Automated Collection System	Transfer from Fund 651	600,000
12 Disposal Facilities	Transfer from Fund 651	1,700,000
13 Refuse Facility	Transfer from Fund 651	400,000
14 Recycling Carts	Transfer from Fund 651	150,000
15 Computer Equipment	Transfer from Fund 651	100,000
16 Alternative Landfill	Transfer from Fund 651	200,000
17 Landfill Environmental Remediation	Transfer from Fund 651	1,172,000

18 Section 7. That the following appropriations and designations are hereby  
19 made to the Capital Program to the specific funds and projects as indicated  
20 below for Fiscal Year 2015:

21 <u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
22 <u>Municipal Development/ Fund 305</u>		
23 Council Projects	Transfer from Fund 110	200,000
24 An amount not to exceed \$20,000 is designated from the Council Projects		
25 activity for the acquisition and installation of signage on West Central Avenue.		
26 <u>Municipal Development/ Fund 643</u>		
27 Parking Equipment	Transfer from Parking Fund 641	370,000
28 <u>Senior Affairs/ Fund 305</u>		
29 Senior Center Equipment	State Grant	5,300

30 That the appropriations stated in sections 6 and 7 are contingent upon the  
31 operating transfers being approved in the operating budget and may be  
32 adjusted to reflect approved amounts.

1 Section 8. That the following appropriations are hereby made to the  
2 Transportation Infrastructure Tax Program in the specific funds and projects as  
3 indicated below for Fiscal Year 2016:

4 <u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
5 <u>Municipal Development/ Fund 341</u>		

6 Central Avenue Streetscape

7 Improvements	Transportation Infra. Tax	1,500,000
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8 The scope of the project is to plan, design, acquire property, equip and  
9 construct streetscape improvements along Central Avenue.

10 Regional Sports Complex

11 Street Improvements	Transportation Infra. Tax	600,000
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12 The scope of the project is to plan, design, acquire property, equip,  
13 construct and otherwise improve streets that provide access to the Regional  
14 Sports Complex.

15 Bikeways and Trails	Transportation Infra. Tax	500,000
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16 The scope of the project is to plan, design, acquire property, equip,  
17 construct and otherwise improve bikeways and trails in accordance with the  
18 adopted 2015 Rank II Bikeways and Trails Facility Plan.

19 Section 9. That Sections 3 and 4 of Resolution F/S R-10-87, Enactment No.  
20 R-2010-101, are hereby rescinded.

21 Section 10. It shall be the policy of the Council that the scope of any  
22 projects funded by excess Transportation Infrastructure Tax revenue  
23 appropriated in F/S R-15-181 shall be approved by the City Council.

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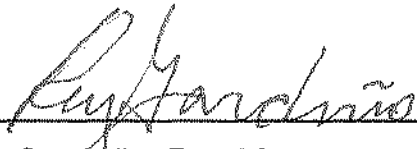
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1 PASSED AND ADOPTED THIS 27th DAY OF May, 2015  
2 BY A VOTE OF: 8 FOR 1 AGAINST.

3  
4 Against: Gibson

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9 Rey Garduño, President  
10 City Council  
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13 APPROVED THIS 11<sup>th</sup> DAY OF June, 2015  
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16 Bill No. F/S R-15-181

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20 Richard J. Berry, Mayor  
21 City of Albuquerque  
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23  
24 ATTEST:

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27 Natalie Y. Howard, City Clerk  
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**CITY of ALBUQUERQUE  
TWENTY-FIRST COUNCIL**

COUNCIL BILL NO. R-15-182

ENACTMENT NO. R-2015-047

SPONSORED BY: Klarissa J. Peña, by request

**RESOLUTION**

**ESTABLISHING ONE-YEAR OBJECTIVES FOR THE CITY OF ALBUQUERQUE  
IN FISCAL YEAR 2016; TO MEET FIVE-YEAR GOALS.**

**WHEREAS, Section 4-10(b) of the City Charter specifies that the Council  
shall annually review and adopt one-year objectives related to the five-year  
goals for the City, which goals and objectives are to serve as a basis for  
budget formulation and other policies and legislation; and**

**WHEREAS, on August 1, 1994 the Council adopted what became  
Ordinance Enactment 35-1994 revising the goals and objectives process, and  
on August 19, 1994 the Mayor approved it; and**

**WHEREAS, on October 20, 1997 the Council amended Enactment 35-1994,  
revising the goals and objectives process (Enactment Number 39-1997), and  
on November 10, 1997, the Mayor approved it; and**

**WHEREAS, on April 25, 2001 the Council repealed Chapter 14, Article 13,  
Part 3 and amended Chapter 2, Article 11 of ROA 1994, adapting the process  
for the establishment of Five Year Goals and Annual Objectives, as part of the  
annual budget process; and**

**WHEREAS, the Mayor and Council adopted five-year goals for the City (R-  
10-151; Enactment Number R-2010-151), and are prepared to adopt one-year  
objectives for the City for Fiscal Year 2016 (FY/16).**

**BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
ALBUQUERQUE:**

**Section 1. That the City of Albuquerque adopts the following one-year  
objectives for FY/16, grouped under the eight five-year goals of the City.**

**HUMAN AND FAMILY DEVELOPMENT GOAL: People of all ages have the**

1 opportunity to participate in the community and economy, and are well  
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. Open Sid Cutter Pilots Pavilion events center at  
4 Balloon Fiesta Park in time for Balloon Fiesta 2015. Update Sharepoint with  
5 the results by the end of the second quarter of FY/16. (Parks & Recreation)

6 OBJECTIVE 2. Complete Bosque improvements from Central to I-40  
7 by the end of FY/16. Update Sharepoint with the results by the end of the  
8 fourth quarter of FY/16. (Parks & Recreation)

9 OBJECTIVE 3. Ensure that the design and construction of the Los  
10 Altos Children's Park Phase 1 is fully inclusive for children and adults of all  
11 abilities by the end of FY/16. Update Sharepoint with the results by the end of  
12 the fourth quarter of FY/16. (Parks & Recreation)

13 OBJECTIVE 4. Complete Ventana Ranch Community Park Phase 4 –  
14 Tennis Complex Lighting Improvements by the end of FY/16. Update  
15 Sharepoint with the results by the end of the fourth quarter of FY/16. (Parks &  
16 Recreation)

17 OBJECTIVE 5. Collaborate and coordinate with Human Resources to  
18 establish a seniority roster for all drivers in order to expand transportation  
19 hours of service for all seniors for demand response service. Submit a status  
20 report to the Mayor and City Council by second quarter of FY/16. (Senior  
21 Affairs)

22 OBJECTIVE 6. Complete and manage through the Social Service  
23 Division the combining of multiple services in one location that will improve  
24 communication between programs and enhance service delivery thus creating  
25 a multiservice use facility. Submit a status report to the Mayor and City  
26 Council by the end of FY/16. (Senior Affairs)

27 OBJECTIVE 7. Implement a communication link among the centers  
28 that will contain a continuous loop providing information about current and  
29 future events, activities, trips, classes, dances, and special events. Submit a  
30 status report to the Mayor and City Council by third quarter of FY/16. (Senior  
31 Affairs)

32 OBJECTIVE 8. Complete a Cost of Service analysis for each service  
33 program to evaluate the actual cost of service and whether it warrants a

1 change in fees, dues, and prices. Submit a status report to the Mayor and City  
2 Council by the end of FY/16. (Senior Affairs)

3 PUBLIC SAFETY GOAL: The public is safe, secure, and shares responsibility  
4 for maintaining a safe environment.

5 OBJECTIVE 1. Start the process of reviewing and updating the Fire  
6 Code in preparation for the adoption of the 2015 International Fire Code and  
7 NFPA 101 Life Safety Code. Due to concerns with life safety and the ever-  
8 changing fire and building requirements, the adoption of the 2015 model  
9 codes will bring us in line with all the changes of the past six (6) years.  
10 Update Sharepoint with the results by the end of the fourth quarter of FY/16.  
11 (Fire Department)

12 OBJECTIVE 2. Develop a Standard Operating Guideline that  
13 addresses and identifies AFDs role in "Active Shooter" incidents. Use funds  
14 from the SHSGP Grant to purchase equipment and develop training that  
15 supports implementation of this guideline. Update Sharepoint with the results  
16 by the end of the fourth quarter of FY/16. (Fire Department)

17 OBJECTIVE 3. Obtain a Certificate of Need (CON) from the New  
18 Mexico Public Regulation Commission. Due to the changing healthcare  
19 environment, it is likely the Albuquerque Fire Department will expand its role  
20 into "Community EMS". The Affordable Care Act (ACA) and changing  
21 legislation is allowing the cost recovery of services provided through  
22 Community EMS. Obtaining a CON from the NMPRC will allow the Fire  
23 Department to have the ability to take advantage of the cost recovery. Update  
24 Sharepoint with the results by the end of the fourth quarter of FY/16. (Fire  
25 Department-Emergency Response)

26 OBJECTIVE 4. Develop a curriculum and deliver training to  
27 firefighters that improves emergency medical services provided to patients  
28 with mental and behavioral health needs. This is a recommended action item  
29 derived from the Creating Community Solutions Greater Albuquerque  
30 Neighborhood Dialogues. Update Sharepoint with the results by the end of  
31 the fourth quarter of FY/16. (Fire Department)

32 OBJECTIVE 5. AFD will institute a robust fire pre-incident planning  
33 program, through on-site inspections and the collection of specific risks and

1 hazards; and through the review of construction permitting documents. All  
2 pertinent information will be stored online, to allow for timely access by field  
3 personnel during critical events. Update Sharepoint with the results by the end  
4 of the fourth quarter of FY/16. (Fire Department)

5 OBJECTIVE 6. Implement all first year directives as described in the  
6 Department of Justice Settlement Agreement. Submit a status report to the  
7 Mayor and City Council on a quarterly basis, FY/16. (APD - Administrative  
8 Support)

9 OBJECTIVE 7. Fully implement a new and proactive data collection  
10 software solution named IAPro and IAPRo BlueTeam. BlueTeam is designed to  
11 support patrol, command, and supervisory staff. Web-based Blue Team  
12 enables complaints, uses-of-force, vehicle accidents and pursuits to be  
13 entered and managed by field personnel. Submit a status report to the Mayor  
14 and City Council at the end of the second and fourth quarters, FY/16. (APD -  
15 Professional Accountability)

16 OBJECTIVE 8. Fully implement the department's newest  
17 investigative unit: Force Investigation Team (FIT). This specialized and highly  
18 trained team will conduct investigations on the use of force making sure it  
19 complies with applicable laws and comports with best practices. Submit a  
20 status report to the Mayor and City Council at the end of the second and  
21 fourth quarters, FY/16. (APD - Professional Accountability)

22 OBJECTIVE 9. Identify and develop a new location for the existing  
23 DWI Seizure lot. Submit a status report to the Mayor and City Council at the  
24 end of the second and fourth quarters, FY/16. (APD - Neighborhood Policing)

25 OBJECTIVE 10. In order to meet USDOJ settlement directives,  
26 provide more current crime data information, reduce imposed mandatory  
27 overtime requirements, and assess the need for at least four additional  
28 Uniform Crime Report (UCR) positions. Submit a status report to the Mayor  
29 and City Council at the end of the second and fourth quarters, FY/16. (APD -  
30 Administrative Support)

31 OBJECTIVE 11. Improve emergency communications center  
32 management and functionality by assessing the need for additional  
33 management staff to bring it more in line with the DOJ Settlement Agreement

1 guidelines. Include an evaluation of staffing required to meet double digit  
2 increases in IPRA requests. Submit a status report to the Mayor and City  
3 Council at the end of the second and fourth quarters, FY/16. (APD -  
4 Professional Accountability)

5 OBJECTIVE 12. In response to additional federal reporting  
6 requirements and management responsibilities, assess the need for an  
7 additional position for the APD Planning Section to manage all Office of  
8 Emergency Management Grants including FEMA Recovery grants. Submit a  
9 status report to the Mayor and City Council at the end of the second and  
10 fourth quarters, FY16. (APD - Administrative Support)

11 OBJECTIVE 13. Improve the Scientific Evidence Division  
12 management and functionality by assessing the staff needed to meet growing  
13 trends. In the last two years, personnel were shifted from evidence  
14 processing to IPRA requests, resulting in a backlog of evidence processing  
15 and disposition. Submit a status report to the Mayor and City Council at the  
16 end of the second and fourth quarters, FY16. (APD - Investigative Services)  
17 PUBLIC INFRASTRUCTURE. The community is adequately and efficiently  
18 served with well planned, coordinated, and maintained infrastructure.

19 OBJECTIVE 1. Begin Terminal Improvement Program construction  
20 for Mechanical Electrical; Complete design and begin renovations for data and  
21 communications upgrades, departure and arrival level, ticketing level, and  
22 baggage claim. Provide a report to Mayor and City Council by end of FY/16.  
23 (Aviation Department)

24 OBJECTIVE 2. Complete a Bi-Annual Bridge Maintenance Report to  
25 Prioritize Projects for Bridge Rehabilitation for the 2015 GO Bond Program.  
26 Update Sharepoint with the results by the end of the fourth quarter of FY/16.  
27 (Municipal Development-Streets)

28 OBJECTIVE 3. Complete Unser Reconstruction - Dellyne to  
29 Montano. Update Sharepoint with the results by the end of the fourth quarter  
30 of FY/16. (Municipal Development-Engineering)

31 OBJECTIVE 4. Submit site plan for the Edith Transfer Station to  
32 EPC. Update Sharepoint with the results by the end of the third quarter of  
33 FY/16. (Municipal Development-CIP)

1 SUSTAINABLE COMMUNITY DEVELOPMENT. Communities throughout  
2 Albuquerque are livable, sustainable and vital.

3 OBJECTIVE 1. Design and implement permitting and case  
4 management software for entire department to replace existing legacy  
5 systems known as KIVA and DDTS in order to leverage and improve mobile  
6 technology for field inspectors, improve case management efficiencies,  
7 reduce costs, enhance plan review tracking and reporting capabilities.  
8 Department will submit a report to the Mayor and City Council by June 30,  
9 2016. (Planning Department)

10 OBJECTIVE 2. Complete updates to the Comprehensive Plan and  
11 begin creating the Unified Development Ordinance to eliminate conflicting  
12 regulatory layers, to better tie land use to transportation, and to make  
13 development processes more understandable. Department will submit a report  
14 to the Mayor and City Council by June 30, 2016. (Planning Department)

15 ENVIRONMENTAL PROTECTION. Protect Albuquerque's natural  
16 environments- its mountains, river, Bosque, volcanoes, arroyos, air and water.

17 OBJECTIVE 1. The Solid Waste Department, in conjunction with the  
18 Parks and Recreation Department, will develop a system and budget for a  
19 Parks Recycling Program to be piloted at one of the larger City parks, such as  
20 Tiguex Park. Submit a report to the Council which includes the planned  
21 program and related budget by the end of the second quarter of FY/16. (Solid  
22 Waste- Recycling)

23 ECONOMIC VITALITY. The community supports a vital, diverse, and  
24 sustainable economy.

25 OBJECTIVE 1. Implement the "Epicenter" project for entrepreneurs;  
26 sign lease agreement with UNM, initiate programming, obtain anchor tenants.  
27 Update Sharepoint with the status by the end of the second quarter of FY/16.  
28 (Economic Development)

29 OBJECTIVE 2. Successfully launch the Innovation  
30 Central/Sourcelink website to promote the entrepreneurial ecosystem. Update  
31 Sharepoint with the status by the end of the second quarter of FY/16.  
32 (Economic Development)

33 OBJECTIVE 3. Strengthen convention and visitor services through

1 effective RFP process. Update Sharepoint with the status by the end of the  
2 third quarter of FY/16. (Economic Development)

3 OBJECTIVE 4. Develop Albuquerque's Creative Industries;  
4 implement Creative StartUps and CreateABQ projects, continue development  
5 of Film and Music industries. Update Sharepoint with the status by the end of  
6 the third quarter of FY/16. (Economic Development)

7 OBJECTIVE 5. Develop strategies for a transportation hub/logistics  
8 center/inland port to support international trade. Update Sharepoint with the  
9 status by the end of the second quarter of FY/16. (Economic Development)

10 OBJECTIVE 6. Implement "Entrepreneurial Mindset Training" for up  
11 to 100 City employees, in conjunction with CNM and Kauffman Institute.  
12 Update Sharepoint with the status by the end of the second quarter of FY/16.  
13 (Economic Development)

14 COMMUNITY AND CULTURAL ENGAGEMENT. Residents are engaged in  
15 Albuquerque's community and culture.

16 OBJECTIVE 1. The Albuquerque Museum will organize and present a  
17 major exhibition on Route 66 in the summer of 2016. Update Sharepoint with  
18 the status by the end of the first quarter FY/17. (Cultural Services-Museum)

19 OBJECTIVE 2. Add streaming music to our digital collection by  
20 June, 2016. Submit a status report to the Mayor and City Council by the end of  
21 FY/16. (Cultural Services-Library)

22 OBJECTIVE 3. The Cultural Services Department shall provide a  
23 performance and attendance report for the Alamosa and Westgate Libraries  
24 which will include a recommendation for or against the continued operation of  
25 these libraries based on the performance and attendance data. Submit the  
26 final report to the City Council by the end of the third quarter of FY/16.  
27 (Cultural Services-Public Library)

28 OBJECTIVE 4. The Cultural Services Department will perform a  
29 feasibility study to determine the economic benefits of holding a major  
30 regional folk festival in Albuquerque. Submit a feasibility study report to the  
31 City Council by the end of the third quarter FY/16. (Cultural Services-  
32 Community Events)

33 GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is

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1 ethical, transparent, and responsive to its citizens. Every element of  
2 government contributes effectively to meeting public needs.

3 OBJECTIVE 1. Explore the capability of establishing and/or  
4 developing a database of employee skills, certification, or licenses in a central  
5 location to enable departments to verify and/or keep record of certificate  
6 and/or licensure expirations. A report will be submitted to the Mayor and the  
7 City Council by the end of FY/16. Update and provide a status in Sharepoint  
8 by June 30, 2016. (Human Resources-Training)

9 OBJECTIVE 2. Implement a comprehensive ethics training program  
10 for City officials to include elected officials and executive and senior staff in  
11 order to reaffirm that the City is dedicated to fostering an environment of  
12 fairness and accountability in all of its dealings. Provide the Mayor and the  
13 City Council with a report on the status of the program by the end of the  
14 second quarter of FY/16. (City Attorney and Council Services)

15 Section 2. That the Mayor shall submit a report by Goal to the City  
16 Council at least semi-annually summarizing the progress made toward  
17 implementation of all the one-year objectives and that any report called for in  
18 this resolution shall be in the form of an Executive Communication from the  
19 Mayor to the City Council, unless otherwise specifically noted.

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1 PASSED AND ADOPTED THIS 27<sup>th</sup> DAY OF May 2015  
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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13 APPROVED THIS 11<sup>th</sup> DAY OF June, 2015

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17 Bill No. R-15-182

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26 ATTEST:

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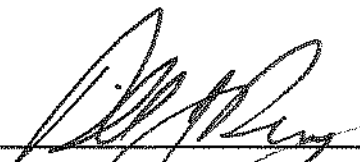
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Rey Garduno, President  
City Council

  
Richard J. Berry, Mayor  
City of Albuquerque

  
Natalie Y. Howard, City Clerk

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# CITY of ALBUQUERQUE

## TWENTY-FIRST COUNCIL

COUNCIL BILL NO. R-15-211

ENACTMENT NO. R-2015-065

SPONSORED BY: Klarissa J. Peña

### RESOLUTION

AMENDING THE ONE-YEAR OBJECTIVES FOR THE CITY OF ALBUQUERQUE  
FOR FISCAL YEAR 2016.

WHEREAS, on May 27, 2015, the City Council approved Resolution R-15-182 which established one-year objectives for the City for Fiscal Year 2016; and

WHEREAS, the Community and Cultural Engagement Goal, Objective 3, requires the Cultural Services Department to provide to the City Council with attendance and performance measurements for the Alamosa and Westgate Libraries, including a recommendation for the continued operation of those libraries; and

WHEREAS, the City Council desires a more complete assessment of the performance of all City public libraries.


BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF ALBUQUERQUE:

Section 1. That the Community and Cultural Engagement Goal, Objective 3, for Fiscal Year 2016 is hereby amended as follows:

“OBJECTIVE 3. The Cultural Services Department shall provide a performance and attendance report for all City Libraries for the calendar year 2015. Submit the final report to the City Council by the end of the third quarter of FY/16. (Cultural Services-Public Library)”

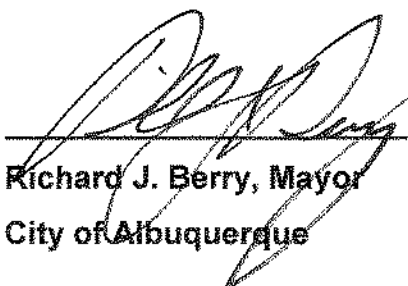
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1 PASSED AND ADOPTED THIS 22nd DAY OF June, 2015  
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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8 Rey Garduno, President  
9 City Council

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12 APPROVED THIS 30<sup>th</sup> DAY OF June, 2015

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15 Bill No. R-15-211

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18 Richard J. Berry, Mayor  
19 City of Albuquerque

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24 ATTEST:

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27 Natalie Y. Howard, City Clerk

# CITY of ALBUQUERQUE

## TWENTY-FIRST COUNCIL

COUNCIL BILL NO. R-15-217 ENACTMENT NO. R-2015-068

SPONSORED BY: Diane G. Gibson

1 RESOLUTION

2 ESTABLISHING AN OBJECTIVE FOR THE ANIMAL WELFARE DEPARTMENT  
3 AND THE OFFICE OF FINANCE AND ADMINISTRATION IN FISCAL YEAR 2016  
4 TO CONDUCT A FEASIBILITY ANALYSIS OF COSTS SAVINGS TO THE CITY  
5 BY TRANSITIONING PET LICENSING SERVICES FROM AN OUTSIDE VENDOR  
6 TO AN IN-HOUSE PROCESS.

7 WHEREAS, the City of Albuquerque recognizes the need for licensing pet  
8 dogs and cats owned by city residents to encourage responsible ownership;  
9 and

10 WHEREAS, Section 9-2-3-1, ROA, requires that all residents of Albuquerque  
11 who own Companion Animals shall have a current annual Albuquerque  
12 Companion animal License for each Companion Animal they own that is over  
13 the age of three months; and

14 WHEREAS, the issuance of pet licenses and the collection of data  
15 pertaining to pet ownership requires the establishment of a specific process;  
16 and

17 WHEREAS, the animal licensing process is currently being conducted by  
18 outside vendors at a cost to the City that may be reduced by providing  
19 services in-house.

20 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
21 ALBUQUERQUE:

22 Section 1. The City of Albuquerque adopts the following one-year objective  
23 for the PUBLIC SAFETY GOAL in FY/16:

24 TRANSITIONING THE PET LICENSING SERVICES TO AN IN-HOUSE PROCESS.

25 OBJECTIVE 14. Conduct an analysis regarding the feasibility of providing  
26 all labor, tools, hardware and software administration, supervision and

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1 supplies necessary to manage and operate the City's animal licensing  
2 program in-house. Provide an estimate of costs vs. potential savings and any  
3 other relevant data pertaining to transitioning the pet licensing services from  
4 an outside contractor to an in-house process. Report back to the Mayor and  
5 the City Council by the end of the first quarter of FY/16. (Animal Welfare  
6 Department and Department of Finance and Administrative Services – Office  
7 of Management and Budget)

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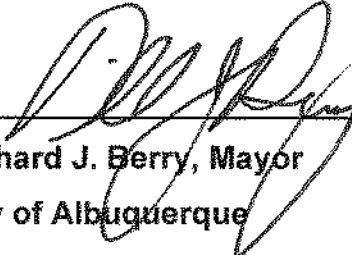
1 PASSED AND ADOPTED THIS 22nd DAY OF June, 2015  
2 BY A VOTE OF: 7 FOR 0 AGAINST.

3  
4  
5 Excused: Harris, Lewis

6  
7  
8   
9 Rey Garduno, President  
10 City Council

11  
12  
13  
14 APPROVED THIS 30<sup>th</sup> DAY OF June, 2015

15  
16 Bill No. R-15-217

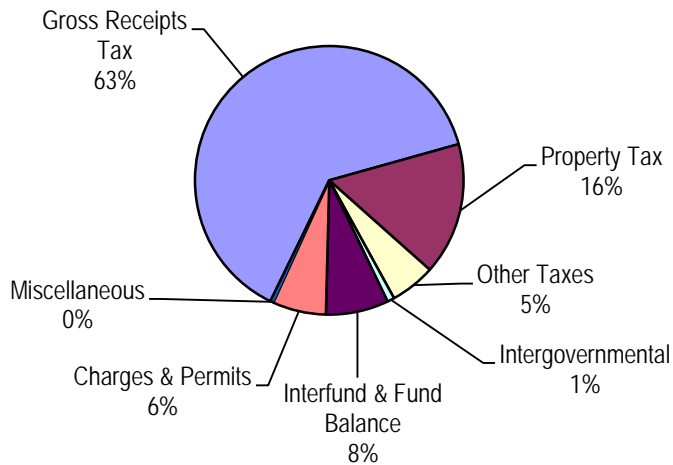
17  
18   
19 Richard J. Berry, Mayor  
20 City of Albuquerque

21  
22  
23  
24 ATTEST:

25   
26 Natalie Y. Howard, City Clerk  
27  
28  
29  
30  
31  
32  
33

# Where the General Fund money comes from:

## FY/16 GENERAL FUND RESOURCES

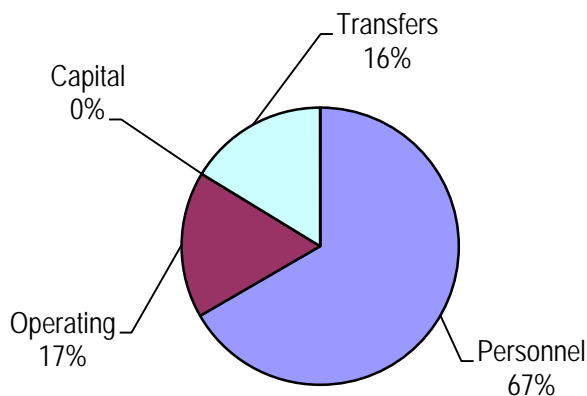


## General Fund Resources (\$000's)

Gross Receipts Tax	\$	319,993
Property Tax	\$	80,320
Other Taxes	\$	27,380
Intergovernmental	\$	4,367
Interfund, Fund Balance/Adjustments	\$	38,036
Charges & Permits	\$	32,372
Miscellaneous	\$	2,010
<b>Total Revenue</b>	<b>\$</b>	<b>504,478</b>

# And, where the money goes:

## FY/16 GENERAL FUND APPROPRIATIONS BY CATEGORY



## General Fund Appropriations (\$000's)

Personnel	\$	336,198
Operating	\$	86,201
Capital	\$	0
Transfers	\$	82,079
<b>Total Appropriations</b>	<b>\$</b>	<b>504,478</b>