



# City of Albuquerque

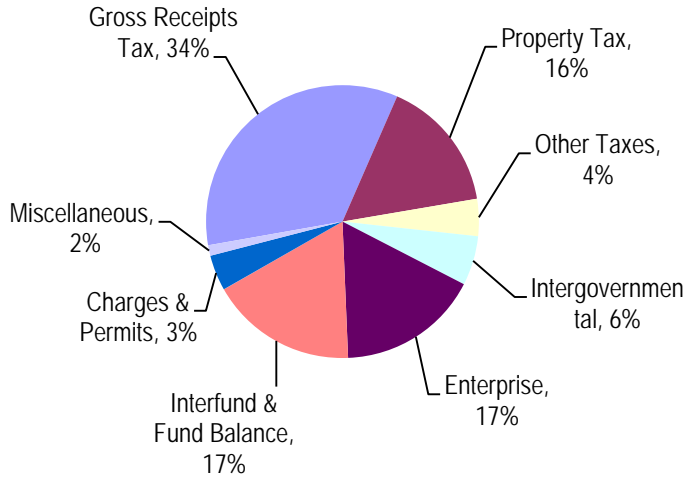
**Mayor Richard J. Berry**



## FY14 Approved Budget

# Where the money comes from:

## FY/14 RESOURCES ALL FUNDS

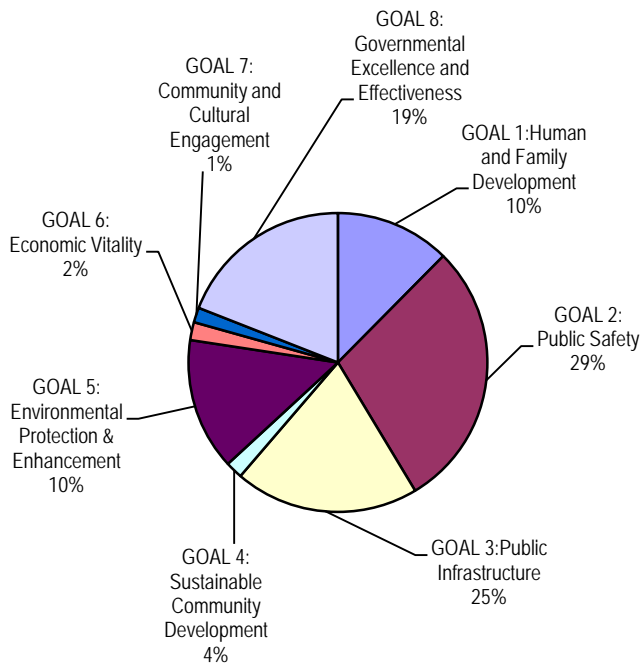


## Combined Revenues by Source

(\$000's)		
Gross Receipts Tax	\$	298,930
Property Tax	\$	137,114
Other Taxes	\$	38,428
Intergovernmental	\$	51,054
Enterprise	\$	145,888
Interfund, Fund Balance/Adjustments	\$	151,467
Charges & Permits	\$	36,849
Miscellaneous	\$	10,884
<b>Total Revenue</b>	<b>\$</b>	<b>870,614</b>

# And, where the money goes:

## FY/14 APPROVED BUDGET



## Appropriations by Goal

(\$000's)		
GOAL 1: Human & Family Development	\$	108,082
GOAL 2: Public Safety	\$	252,150
GOAL 3: Public Infrastructure	\$	173,389
GOAL 4: Sustainable Community Development	\$	16,185
GOAL 5: Environmental Protection & Enhancement	\$	124,076
GOAL 6: Economic Vitality	\$	16,926
GOAL 7: Community & Cultural Engagement	\$	13,910
GOAL 8: Governmental Excellence & Effectiveness	\$	165,896
<b>Total Appropriations</b>	<b>\$</b>	<b>870,614</b>

**CITY OF ALBUQUERQUE  
FISCAL YEAR 2014  
APPROVED BUDGET**



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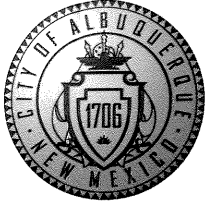


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# City of Albuquerque


## Office of the Mayor

Richard J. Berry, Mayor

### Interoffice Memorandum

July 1, 2013

**To:** Dan Lewis, President, City Council

**From:** Richard J. Berry, Mayor 

**Subject:** FY/14 APPROVED OPERATING BUDGET

I want to thank you for the opportunity to work with the City Council in developing this year's budget. The FY/14 budget is my fourth in a series of balanced budgets that meet the needs of our community while demonstrating fiscal responsibility during challenging economic times. Like past budgets during my administration, the FY/14 budget is crafted with the objective of delivering tremendous taxpayer value and exceptional service to the community.

The five-year forecast completed last December projected an \$18 million General Fund operating deficit in FY/14. Since then, the picture has improved with some additional reversions resulting from holding positions vacant in FY/13 and from some improvement in revenues. In April, we entered into another fuel hedge agreement for FY/14 which allows for certainty of price and the freeing up of money for other uses. The remaining gap was closed through careful scrutiny of individual budgets, implementation of efficiencies throughout city government, taking advantage of technology and economies of scale where possible, and deleting vacant positions where they had the least impact on services to our community. We have kept with our tradition of using conservative revenue estimates which is important in light of the current economic conditions and the potential impacts of federal sequestration. Gross Receipts Tax (GRT) is projected to grow at only 1.7% in FY/14, which is less than half the growth rate associated with our most optimistic scenario in the five-year forecast. Using a variety of strategies, this budget balances recurring expenses to recurring revenue, allows for an across the board pay increase for employees, and increases our reserves.

We used six guiding principles in preparing this budget. They include:

1. no tax increases;
2. no layoffs;
3. maintain high quality services to our residents;
4. maintain funding for social and cultural service programs;
5. maintain the structural balance in our operating funds; and
6. prepare for known issues that will affect us beyond FY/14.

This budget accomplishes these principles without compromising value to the taxpayers of our great City. The total operating budget for Fiscal Year 2014 is \$870.6 million, after interfund eliminations. The General Fund budget is \$480.3 million, up only 1% over Fiscal Year 2013. Highlights of the FY/14 Approved Budget include:



- 1% pay raise for all employees (excluding elected officials):
  - \$700 thousand in the budget for non-union
  - \$2.3 million reserved for union employees subject to negotiation;
- funding for Social Service Contracts at FY/13 levels;
- one-time funding for a variety of Cultural and Economic Development contracts including, Black History Month, the NM Jazz Festival, the International Festival, and 516 Arts;
- reduced operating costs through belt tightening and efficiency savings valued at \$1.2 million;
- reduction of 32 vacant positions valued at \$1.4 million in General Fund and subsidized funds;
- reduction of 8 vacant positions in our enterprise funds;
- increased supplemental reserves for the third consecutive year – now \$600 thousand;
- one-time funding of \$3 million for quality of life, infrastructure and economic development initiatives through ABQ the Plan;
- \$700 thousand for increased water utility costs at Parks;
- \$122 thousand for a pilot program to contract for landscape maintenance on street medians;
- \$162 thousand for swimming pools to cover the increase in minimum wage passed by voters plus a third shift at the very popular West Mesa Aquatics Center;
- continued funding for the Running Start Program for high school retention and workforce development;
- funding of \$903 thousand for a municipal election plus an additional \$667 thousand in reserve for a potential run-off election;
- \$306 thousand in one-time funding for a master plan at the Bio Park (the first master plan in decades);
- continued funding for the International Baccalaureate Program through APS;
- funding in Human Resources for software used to expedite the screening of applicants saving time and money for taxpayers;
- additional staff to support the recent expansion of the North Domingo Baca Multigenerational Center.

While the budget proposes no increases to *existing fees*, it recognizes *new fees* implemented by Council to allow the Planning Department to enforce changes made to the Zoning Code related to Electronic Signs and to Sexually Oriented Businesses.

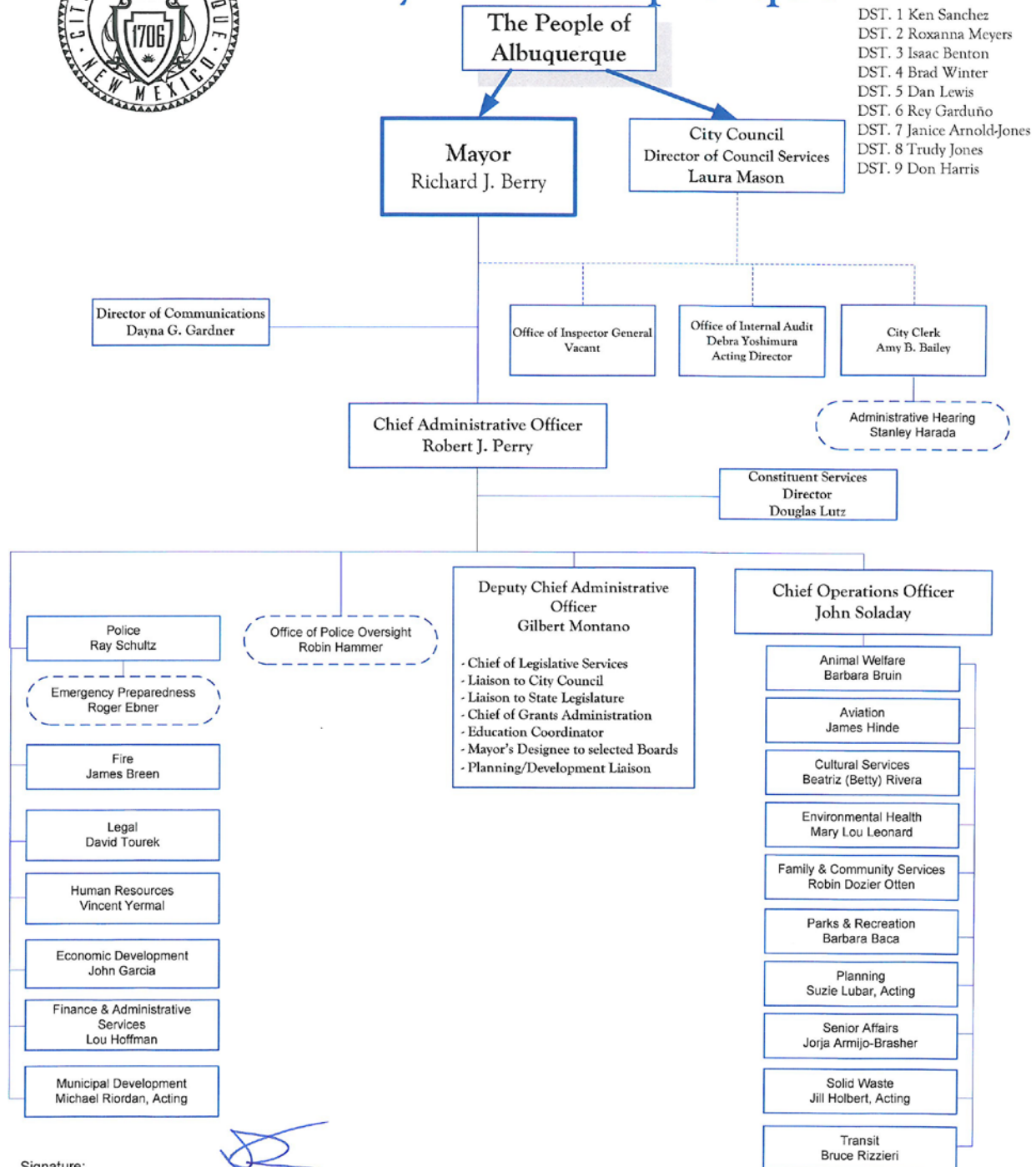
There are emerging issues that we need to be mindful of as we plan beyond FY/14. Those issues include reduced revenues from legislative changes at the state level, mandatory contributions required under the Affordable Health Care Act, the potential effects of federal spending cuts imposed by the sequestration order, and the increased cost of our contribution toward our employee pension plan in FY/15. For these reasons we need to continue to be diligent and hold the line on excessive growth of our local government.


Although the economy appears to be improving, we need to continue being diligent in making the best use of taxpayer money. I have great confidence in the management team we have in place. This was confirmed by Standard and Poor's (S&P) AAA rating of our recent bond issues for Paseo Del Norte & I-25 and General Obligation. S&P reported, "Albuquerque's financial management practices are considered strong." I believe this is a direct reflection of our ability to work together as elected officials and staff. I am certain we can work in partnership to continue to make local government more efficient while continuing to provide world class services to our community.





# City of Albuquerque



Signature:   
Robert J. Perry, Chief Administrative Officer



*Richard J. Berry, Mayor*



*Robert J. Perry  
Chief Administrative Officer*

*Gilbert Montano, Deputy Chief Administrative Officer  
John Soladay, Chief Operations Officer*

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7/9/2013

# City Council District Map

## CITY OF ALBUQUERQUE

### CITY COUNCILORS



Councilor's listed from left to right top to bottom:

Isaac Benton - District 3, Roxanna Meyers - District 2, Trudy Jones - District 8,  
Don Harris - District 9, Brad Winter - District 4, Janice Arnold-Jones - District 7,  
Dan Lewis, President - District 5, Ken Sanchez - District 1, Rey Garduño - District 6



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Albuquerque  
New Mexico**

For the Fiscal Year Beginning

**July 1, 2012**

*Christopher P. Morrell*

President

*Jeffrey R. Egan*

Executive Director

The Government Finance Officers Association of The United States and Canada (GFOA) Presented A Distinguished Budget Presentation Award To the **City of Albuquerque, New Mexico** For Its Annual Budget For The Fiscal Year Beginning **July 1, 2012**. In Order To Receive This Award, A Governmental Unit Must Publish A Budget Document That Meets Program Criteria As a Policy Document, As A Financial Plan, As An Operations Guide, And As A Communication Device.



# **FINANCE & ADMINISTRATIVE SERVICES**

## **OFFICE OF MANAGEMENT & BUDGET**

### ***Budget Officer***

*Gerald E. Romero*

### ***City Economist***

*Jacques Blair, Ph.D*

## ***Executive Budget Analysts Department Assignments***

### ***Jayne Aranda***

CITY SUPPORT, FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES, TRANSIT

### ***Dee Dickson***

ECONOMIC DEVELOPMENT, ENVIRONMENTAL HEALTH, FAMILY AND COMMUNITY SERVICES, PLANNING

### ***Mark Correa / Stephanie Manzanares***

ANIMAL WELFARE, CULTURAL SERVICES, MUNICIPAL DEVELOPMENT, OFFICE OF INTERNAL AUDIT,  
OFFICE OF INSPECTOR GENERAL, SENIOR AFFAIRS

### ***Chris Payton***

AVIATION, POLICE, SOLID WASTE

### ***Patsy Pino***

MAYOR, CHIEF ADMINISTRATIVE OFFICE, CITY COUNCIL, FIRE, LEGAL, OFFICE OF THE CITY CLERK,  
PARKS AND RECREATION

**The Budget is available Online at  
<http://www.cabq.gov/budget>**



## **EXECUTIVE SUMMARY**



## ALBUQUERQUE: THE COMMUNITY

Location and Climate. The City of Albuquerque is located in north central New Mexico. It is nestled against the Sandia and Manzano Mountains to the east and is bisected north to south by the Rio Grande River. The elevation ranges from 4,900 to 6,500 feet. The mountains, rising 5,000 feet above the City provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. Albuquerque enjoys excellent weather year round with four distinct seasons, although all four seasons contain a majority of sunny days. The climate is arid; the city averages only nine inches of precipitation a year.

History. The area's first permanent residents were Ancestral Puebloans who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the city's Old Town, just west of today's downtown, was established and named after the Duke of Alburquerque, viceroy of New Spain. The city still bears the 'Duke City' nickname.

During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century, growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government. In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized under territorial laws as a city. The City Charter under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City

Charter is to provide for maximum local self-government. The City Charter was amended in 1974 to move the city from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a "home rule city" under the New Mexico Constitution meaning the City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.

Statistics. In the 2010 census the Albuquerque Metropolitan Statistical Area (MSA) had a population of 887,077. Albuquerque, with 545,852 residents, is the largest city in New Mexico and the 32nd largest city in the country. Albuquerque is culturally diverse: about 46.7% of the residents are Hispanic; 42.1% non-Hispanic white; 3.8% Native American; 2.7% African American; 2.5% Asian American; and 2.1% other. The median household income per the 2010 census for the Metropolitan Statistical Area (MSA) is \$46,824. This is 93% of the U.S. average and compares favorably with other cities in the region. Cultural diversity is recognized, encouraged and celebrated throughout the City particularly with Summerfest events held across the City. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Sixty percent of city residents own their homes. Additional information such as per capita income and largest employers is contained in the Statistical Information Section in the back of this document.

Economy. Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. Albuquerque is well situated to benefit from its proximity to Mexico – situated only 300 miles from the border. Trade and service are the largest economic sectors and provide over half the jobs in the Albuquerque area. Government provides close to 20% of non-agriculture employment and accounts for six of the seven largest employers in the MSA :



- Albuquerque Public Schools 14,810
- University of New Mexico 14,644
- Sandia National Labs 8,930
- Presbyterian Health Services 8,217
- Kirtland Air Force Base (Civilian) 6,095
- City of Albuquerque 5,839
- Kirtland Air Force Base (Military) 4,520

Albuquerque is recognized as the hot air balloon capital of the world, playing host to an annual balloon fiesta that draws entries from around the world. Over 750 hot air balloons color the sky for nine days each fall. The City hosts the New Mexico State Fair each September and operates a major convention center hosting a number of national events annually.

The City relies primarily on two types of taxes: gross receipts taxes and property taxes. The

total Gross Receipts Tax rate in Albuquerque is currently 7.0%, of which the City receives 2.2875%. This includes a limited ten-year, quarter cent tax to address transportation issues and the permanent Public Safety Quarter Cent Tax. The difference between the total tax and the City's share goes to state and county governments. The largest share of city property taxes is used for operations, with approximately 45% used for debt service on capital improvements.

# FINANCIAL POLICIES

## **Operating Budget**

Type of Budgeting: The City of Albuquerque has a well developed system of program budgeting. Program strategies are developed to identify distinct services provided by the City. The legal appropriation is made at the program strategy level. Each program strategy is a collection of specific department id's that are monitored for financial and performance management. All program strategies and department id's are constructed with line-item detail.

Budget data is prepared consistent with the City's basis of accounting used in our audited financial statements. Governmental funds utilize the modified accrual basis of accounting, while proprietary funds (enterprise and internal service) and agency funds are on an accrual basis. Transactions are recorded in individual funds and each is treated as a separate entity.

Revenue Projections: The City has a multi-year Forecasting Advisory Committee with members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies. The Committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- operating costs for capital projects;
- inflation factors;
- optimistic, pessimistic and baseline scenarios;
- updated fund balances;
- growth factors;
- estimates of reversions, reappropriated encumbrances and reserves;
- recurring and non-recurring revenues and expenditures; and
- a four year projection of expenditures and revenues, including actuals for the previous fiscal year.

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff as requested to facilitate and assist in budget development.

The Mayor's Proposed Budget document is submitted to the City Council by April . By ordinance, the Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds at least two public hearings. By ordinance, Council may amend the budget proposal at any time prior to May 31. If City Council fails to approve a budget by May 31, the budget proposal, as submitted by the Mayor, is deemed approved.

Amending the Budget: Appropriations are at a program strategy level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program strategy appropriations by the lesser of five percent or \$100 thousand, provided the fund appropriation does not change. Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered at fiscal year end.

Upon its own initiative or by request of the Mayor, the Budget may be amended during the fiscal year by City Council subject to executive approval. Budget amendments vetoed by the executive branch may be overridden by a vote of six of the nine City Councilors.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits an approved or proposed budget with expenditures in excess of anticipated resources. Additionally, budget amendments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. One-time and unpredictable revenue is identified and used to support one-time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. The City has the authority to impose 1.875% of the Municipal Gross Receipts Tax, 0.25% of the Municipal Infrastructure Gross Receipts Tax, 0.25% Municipal Capital Outlay Tax and 0.0625% of Municipal Environmental Gross Receipts. Additionally, the City is granted

the authority to impose an operation levy of property tax up to 7.65 mills. Debt service property tax levies to meet the debt service on General Obligation (G.O.) bonds must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding G.O. Bond debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over \$100,000 on the tax rolls. The City may impose up to two cents of gasoline tax, a Lodgers' Tax of up to 5%, a Hospitality Fee of 1% and franchise fees for use of the City rights-of-way.

Reserves: The City General Fund is required to hold a reserve of 8.33% or 1/12<sup>th</sup> of the budgeted expenditure level. The reserve is adjusted as the budget is amended. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so by administrative instruction. Beginning in FY/12, the City added \$200 thousand per year in additional reserves for financial prudence. That amount has grown to \$600 thousand in FY/14.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque enjoys an excellent bond rating despite the relatively small total reserve held because of its strong financial management practices. Management has displayed a history of active monitoring and intervention when unexpected events affect revenue or expenditure levels. The City has shown that it will intervene to reduce expenditures and/or increase revenue levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality Operating Permits, Vehicle Pollution Management, and Aviation. Fees and charges cover the operating cost of parking, but a General Fund subsidy is necessary to cover the debt service through FY/14. Transit and Golf, while technically enterprise operations, require subsidies to cover operating costs. Select General Fund programs charge fees such as building permit fees and BioPark and museum admission fees that provide revenue to the General Fund. With few exceptions, fee revenue is not necessarily earmarked to the program where it is generated.

Compliance and Monitoring: As part of an active financial management policy, the City prepares quarterly expenditure projections by program to ensure departments are spending within their appropriations. These reports are provided to all departments, the City administration and the City Council. Since it is not sufficient to simply monitor expenditures to assure that programs are spending within their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Finally, performance measures are reported annually and departments are required to submit a status report of objectives at mid-year.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by

the Council. A report of the amounts and individual purchase orders are reported to the City Council by October 1.

Reversions: Reversions feed fund balance and amounts in excess of the required balance are treated as available for one time appropriations in the subsequent fiscal year.

Over Expenditures: The City has adopted the practice of not “cleaning-up” program over expenditures, but rather reporting them in the Comprehensive Annual Financial Report (CAFR) as overspent. This practice provides necessary information for future budget cycles and brings attention to the reasons for the over expenditures. The City does “clean-up” funds in the event that they are overspent. In most cases, when funds require “clean-up” there is sufficient fund balance to cover the additional appropriation.

## **Capital Budget**

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public improvements, the City acquires, constructs, replaces, upgrades and rehabilitates the city infrastructure, roadways, buildings and various other city owned property.

By November 21<sup>st</sup> of each even numbered year the Mayor submits the proposed CIP to the Environmental Planning Commission. The Commission conducts at least one public hearing and submits its recommendation to the Mayor by December 1<sup>st</sup>. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3<sup>rd</sup>, except for CIP for the Air Quality, Aviation Enterprise, Parking Enterprise, Refuse Disposal, and Golf Enterprise Funds. The capital improvements appropriations for these funds are developed in conjunction with operating budgets and submitted to the Council no later than April 1<sup>st</sup> of each year. The Council

must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period begins on the date of introduction of the CIP bill at a City Council meeting. The Council holds at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: The City's debt policy has been updated as of July 1, 2013 pending Council approval. The new policy sets forth the parameters for issuing debt and for managing the outstanding debt portfolio. It also provides guidance to decision makers regarding the types and amounts of permissible debt, the timing and method of sale that may be used, and the structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of

obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index, such as the federal funds rate. Finally, diversification (safety) is accomplished

through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

## **Goals, Objectives, and Performance Measures**

Goals and Objectives: The City charter requires that five-year goals and one year objectives be adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and legislation consistent with these goals and objectives.

Long-Term Goals (Five Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five year goals. This framework calls for:

- developing goals with extensive public involvement;
- measuring progress made in reaching goals;
- connecting City services to goal achievement;
- determining the effectiveness of those services in improving related community and customer conditions.

Performance Measures: Performance measures are established for program strategies allowing a comparison to be made between the

levels of appropriation and performance. The measures are developed by the departments with input from the Office of Management and Budget. These measures are updated and reported annually and are included in the Department Budget Highlights.

Short-Term Organization Wide One Year Objectives: The City budget is increasing the use of one year objectives to drive performance and results. One year objectives are adopted in separate legislation and included in the Appropriation Legislation section at the end of this document. These well defined short term policies generally require reporting by the department. Progress on all objectives is reported to the Mayor and City Council on an annual basis.

The following chart summarizes the current Goals and Desired Community Conditions for the City.



**City of Albuquerque Vision, Goal Areas, Goal Statements and  
Desired Community or Customer Conditions**

*NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.*

**VISION: Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.**

<b>Goal Area</b>	<b>Goal Statement</b>	<b>Desired Community or Customer Conditions</b>
<b>HUMAN AND FAMILY DEVELOPMENT</b>	<b>All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.</b>	<ul style="list-style-type: none"> <li>1. Residents are literate and educated.</li> <li>2. Youth achieve desired educational outcomes.</li> <li>3. Youth achieve responsible social development.</li> <li>4. Residents are active and healthy.</li> <li>5. Residents have access to physical and mental health care.</li> <li>6. Families are secure and stable.</li> <li>7. Safe, decent and affordable housing is available.</li> <li>8. Senior citizens live and function in optimal environments.</li> <li>9. Residents are safe from public health risks.</li> <li>10. Residents have a balance of means, opportunity, and avenues of support needed to provide for their basic needs.</li> </ul>
<b>PUBLIC SAFETY</b>	<b>The public is safe and secure, and shares responsibility for maintaining a safe environment.</b>	<ul style="list-style-type: none"> <li>11. The public is safe.</li> <li>12. The public feels safe.</li> <li>13. Travel in the city is safe.</li> <li>14. The public trusts its public safety agencies.</li> <li>15. Residents, businesses and public safety agencies work together for a safe community.</li> <li>16. Domestic animals are responsibly cared for and provided safe and healthy home environments.</li> <li>17. The community is prepared to respond to emergencies, natural disasters, catastrophic acts and other events that threaten the health and safety of the public.</li> </ul>
<b>PUBLIC INFRASTRUCTURE</b>	<b>Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.</b>	<ul style="list-style-type: none"> <li>18. A reliable water system meets health and safety standards.</li> <li>19. Wastewater systems meet quality standards.</li> <li>20. The storm water system protects lives, property, and environment.</li> <li>21. Information technology infrastructure is accessible throughout the community.</li> <li>22. Safe and affordable integrated transportation options that meet the public's needs.</li> <li>23. The street system is well designed and maintained.</li> <li>24. Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure.</li> <li>25. New development is efficiently integrated into existing or approved infrastructure and its costs are balanced with the revenues generated and adopted city development policies.</li> <li>26. Sustainable, environmentally sensitive supplies of energy are available and are efficiently consumed.</li> <li>27. The infrastructure is efficient and environmentally sensitive.</li> </ul>
<b>SUSTAINABLE COMMUNITY DEVELOPMENT</b>	<b>Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.</b>	<ul style="list-style-type: none"> <li>28. Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained.</li> <li>29. Albuquerque's built environments are safe, habitable, well maintained, and sustainable.</li> <li>30. A balance of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.</li> <li>31. The downtown area is vital, active, safe and accessible.</li> <li>32. Safe and accessible mixed-use areas with housing, employment, civic functions, recreation and entertainment exist throughout Albuquerque.</li> </ul>

<b>ENVIRONMENTAL PROTECTION AND ENHANCEMENT</b>	<b>Protect and enhance Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.</b>	<p>33. Air, water, and land are protected from conditions that are harmful to people and the environment.</p> <p>34. Water resources are sustainably managed, conserved and protected to provide a long-term supply and drought reserve.</p> <p>35. Solid wastes are generated no faster than natural systems and technology can process them.</p> <p>36. Open Space, Bosque, the River and Mountains are preserved and protected.</p> <p>37. Residents participate in caring for the environment and conserving natural resources.</p> <p>38. The public is well informed about and appreciates the natural environment and its biodiversity.</p>
<b>ECONOMIC VITALITY</b>	<b>Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.</b>	<p>39. The economy is diverse and broad-based.</p> <p>40. The economy is vital, prosperous and consistent with local and regional resources.</p> <p>41. There are abundant, competitive, career oriented employment opportunities.</p> <p>42. Entrepreneurs and businesses of all sizes develop and prosper.</p>
<b>COMMUNITY AND CULTURAL ENGAGEMENT</b>	<b>Residents participate in the life and decisions of the community to promote and enhance our pride, cultural values, and resources and ensure that Albuquerque's community institutions are effective and responsive.</b>	<p>43. Residents actively participate in civic and public affairs.</p> <p>44. Residents participate in community organizations, activities, and events.</p> <p>45. Residents have an accurate understanding of community conditions</p> <p>46. Residents appreciate, foster and respect Albuquerque's arts and cultures.</p> <p>47. Relations among Albuquerque's cultures and races are positive and respectful.</p>
<b>GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>	<b>Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.</b>	<p>48. Leaders work together for the good of the community.</p> <p>49. All city employees and officials behave ethically.</p> <p>50. Leaders cooperate and coordinate with the other governments in the MRCOG region.</p> <p>51. Albuquerque participates in mutually beneficial cooperative relationships with other governments.</p> <p>52. Government and its leaders are responsive to changing community and customer conditions.</p> <p>53. City government and its leaders serve and are responsive to Albuquerque's citizens.</p> <p>54. Government protects the civil and constitutional rights of citizens.</p> <p>55. Customers conveniently access city services, officials, public records, and information.</p> <p>56. Citizens participate in their governance.</p> <p>57. Financial assets are maximized and protected, and analyzed and reported accurately, understandably, and usefully.</p> <p>58. City assets are protected while responding fairly to inappropriate city actions.</p> <p>59. Products, services, and materials are obtained efficiently, fairly, and in a timely manner.</p> <p>60. City services, operations, and finances are measured and audited as needed and meet customer needs.</p> <p>61. Competent, well-trained, motivated, and empowered employees contribute to the achievement of city goals and objectives.</p> <p>62. The work environment for employees is healthy, safe, and productive.</p> <p>63. City staff is empowered with information and have information processing capacity.</p> <p>64. Rights of way are obtained and managed and their use optimized for the public's benefit with fair compensation for use.</p> <p>65. City real property is effectively obtained and managed in the public's interest, and disposed of when public purpose has changed.</p> <p>66. City fixed assets, property, and infrastructure meets city goals and objectives.</p> <p>67. Departmental human and financial resources and fixed assets are managed efficiently and effectively.</p>

## FY/14 BUDGET SYNOPSIS

### **FY/14 OPERATING BUDGET**

#### **Resources**

Total available resources for FY/14 of \$870.6 million are \$12.8 million less than the FY/13 approved budget of \$883.4 million.

Gross Receipts Tax (GRT) is the City's major source of funding and makes up 34% of total resources for FY/14. Enterprise revenues are another major source of revenue. The various enterprises the City operates generate 17% of total revenue in FY/14. The City operates solid waste collection and disposal, a transit system, parking lots and parking structures, four golf courses, an international airport and a small airport as enterprise funds. Further information

can be found in the Department Budget Highlights section for these departments. Interfund transfers and property taxes make up the next two largest categories each with 16% of revenue.

GRT, enterprise revenues and property taxes together make up about 67% of total revenues. Other revenue sources include intergovernmental revenues such as grants, interfund transfers, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspection, permits, etc.

### **FY/14 OPERATING BUDGET TOTAL RESOURCES**

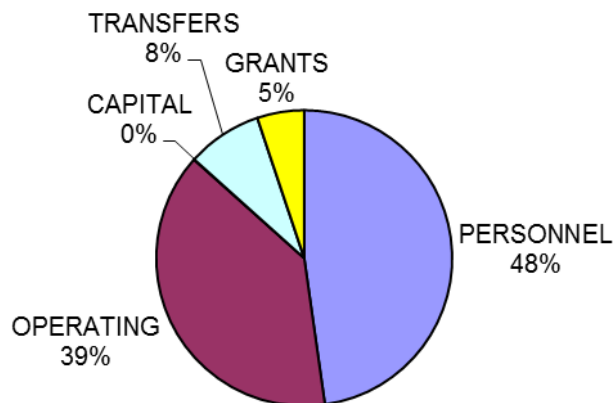
	Actual FY/12	% of Total	Approved FY/13	% of Total	Revised FY/13	% of Total	Estimated FY/13	% of Total	Approved FY/14	% of Total
Gross Receipts Tax	293,331	34%	302,323	34%	294,044	33%	294,044	33%	298,930	34%
Property Tax	158,679	18%	137,576	16%	137,193	15%	136,993	16%	137,114	16%
Other Taxes	38,318	4%	37,562	4%	37,802	4%	37,802	4%	38,428	4%
Intergovernmental	48,388	6%	50,735	6%	50,735	6%	51,944	6%	51,054	6%
Enterprise	151,881	17%	147,484	17%	147,484	16%	147,264	17%	145,888	17%
Interfund	147,440	17%	149,623	17%	148,823	17%	146,064	17%	143,391	16%
Charges & Permits	33,702	4%	31,159	4%	33,840	4%	35,342	4%	36,849	4%
Miscellaneous	18,784	2%	15,932	2%	14,663	2%	16,426	2%	10,884	1%
Fund Balance & adj.	-17,430	-2%	11,006	1%	29,347	3%	16,106	2%	8,076	1%
<b>Total Revenue</b>	<b>873,093</b>	<b>100%</b>	<b>883,401</b>	<b>100%</b>	<b>893,932</b>	<b>100%</b>	<b>881,985</b>	<b>100%</b>	<b>870,614</b>	<b>100%</b>

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue without GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

### **Appropriations by Spending Category**

Total City appropriations for FY/14 are \$870.6 million. That is down \$10 million from last year, in part because the Water Authority is no longer contracting internal service functions from the City. Personnel costs continue to drive most of the City expenses, making up 48% of appropriations.

### **FY/14 APPROVED BUDGET**



### Appropriations by Department

By department, Police and Fire, make up the majority of city operating appropriations because of their respective large number of employees. Other departments such as Finance and Administrative Services and Human Resources

have large appropriations because of the number and type of funds housed in their departments. By department, the total appropriations after interfund eliminations are shown in the following table.

**DEPARTMENT APPROVED BUDGETS FY/14**  
**After Interfund Eliminations**  
**(in \$000's)**

	<b>Total</b>
Animal Welfare	10,064
Aviation	67,875
Chief Administrative Office	1,880
City Support	86,192
Council Services	3,225
Cultural Services	37,182
Economic Development	3,125
Environmental Health	7,944
Family and Community Services	57,247
Finance and Administrative Svc	75,934
Fire	72,518
Human Resources	65,180
Legal	5,261
Mayor's Office Department	901
Municipal Development	46,918
Internal Audit	810
Office of Inspector General	316
Office of the City Clerk	2,115
Parks and Recreation	35,985
Planning Department	12,654
Police	162,439
Senior Affairs	14,195
Solid Waste	57,106
Transit	43,548
<b>Grand Total</b>	<b>870,614</b>

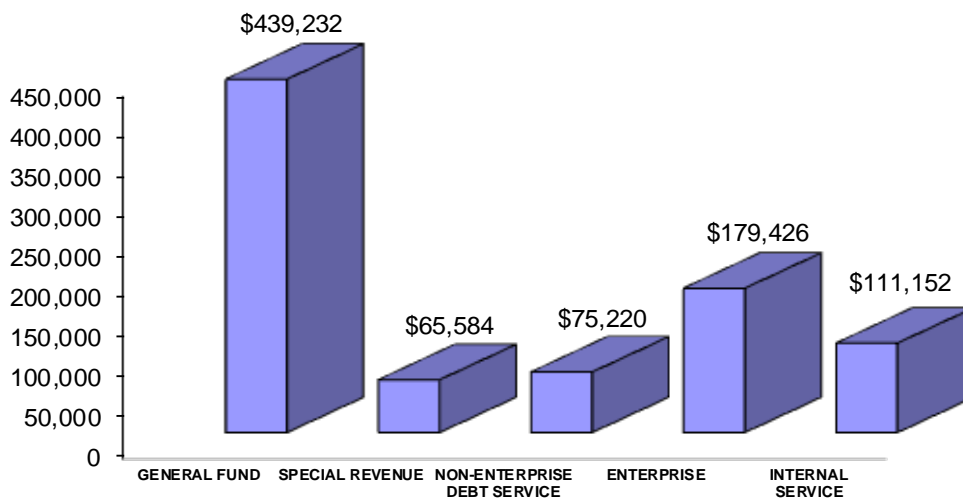
Note: Budgets are reflected after interfund eliminations to avoid double counting of interfund transfers.

### Appropriations by Fund Type

The City operating budget includes the General Fund which is the largest fund individually and by type. It also includes a total of 17 Special Revenue Funds, 14 of which are included in the legislation accompanying this document. Three Special Revenue Funds are reflected in this document but are appropriated under separate legislation. They are referred to as “excluded” in the following tables and graphs. Special Revenue Funds account for revenue received that has restrictions on its use. Three non-enterprise debt service funds, 14 enterprise

funds and five internal service funds are also appropriated and referenced throughout this document. This budget document presents fund tables and highlights, organized in the categories graphed below. The following graph and graph titled “FY/14 Net Appropriations by Fund Type” demonstrates the relative size of total appropriations by type of fund. It is followed by a table that summarizes the FY/14 Operating Budget by Fund, by Department, and by City Goal. It should be noted that these are appropriations after interfund eliminations.

**FY/14 Net Appropriations by Fund Type**  
(in \$000's)



## FY/14 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND

	% of Total	General Fund	Special Funds In General Approp Act	Special Funds Not In General Approp Act	Debt Service Funds	Enterprise Funds	Internal Service Funds	Interfund Elimination	Total
<b>1 - Human and Family Development</b>									
Cultural Services		10,699	0	0	0	0	0	0	10,699
Family and Community Services		28,988	0	19,229	0	4,267	0	(1,471)	51,013
Senior Affairs		6,626	0	7,598	0	0	0	(29)	14,195
Parks and Recreation		26,122	0	90	0	4,067	0	(87)	30,192
Environmental Health		1,475	508	0	0	0	0	0	1,983
Sub Total	12.4	73,910	508	26,917	0	8,334	0	(1,587)	108,082
<b>2 - Public Safety</b>									
Animal Welfare		10,005	64	0	0	0	0	(5)	10,064
Fire		69,915	1,654	1,153	101	0	0	(305)	72,518
Family and Community Services		6,234	0	0	0	0	0	0	6,234
Legal		895	0	0	0	0	0	0	895
Police		153,213	2,750	7,107	0	0	0	(631)	162,439
Sub Total	29.0	240,262	4,468	8,260	101	0	0	(941)	252,150
<b>3 - Public Infrastructure</b>									
Aviation		0	0	0	0	93,652	0	(25,777)	67,875
Municipal Development		22,791	5,310	0	0	1,910	0	(2,616)	27,395
City Support		8,165	0	0	75,119	0	0	(5,165)	78,119
Sub Total	19.9	30,956	5,310	0	75,119	95,562	0	(33,558)	173,389
<b>4 - Sustainable Community Development</b>									
Municipal Development		463	0	0	0	0	0	0	463
Parks and Recreation		5,611	0	0	0	0	0	(2,543)	3,068
Planning Department		12,590	0	64	0	0	0	0	12,654
Sub Total	1.9	18,664	0	64	0	0	0	(2,543)	16,185
<b>5 - Environmental Protection and Enhancement</b>									
Cultural Services		12,636	2,100	0	0	0	0	0	14,736
Parks and Recreation		0	2,725	0	0	0	0	0	2,725
Solid Waste		0	0	434	0	61,897	0	(5,225)	57,106
Environmental Health		1,225	2,366	2,681	0	0	0	(311)	5,961
Transit		22,423	0	1,040	0	47,535	0	(27,450)	43,548
Sub Total	14.3	36,284	7,191	4,155	0	109,432	0	(32,986)	124,076
<b>6 - Economic Vitality</b>									
Economic Development		4,321	0	0	0	0	0	(1,196)	3,125
Municipal Development		4,647	0	0	0	10,112	0	(6,914)	7,845
Finance and Administrative Svc		0	12,459	0	0	0	0	(6,503)	5,956
City Support		167	0	0	0	0	0	(167)	0
Sub Total	1.9	9,135	12,459	0	0	10,112	0	(14,780)	16,926
<b>7 - Community and Cultural Engagement</b>									
Office of the City Clerk		1,682	0	0	0	0	0	0	1,682
Cultural Services		9,963	1,734	52	0	0	0	(2)	11,747
Municipal Development		0	0	0	0	854	0	(854)	0
City Support		481	0	0	0	0	0	0	481
Sub Total	1.6	12,126	1,734	52	0	854	0	(856)	13,910
<b>8 - Government Excellence and Effectiveness</b>									
Office of the City Clerk		433	0	0	0	0	0	0	433
Council Services		3,225	0	0	0	0	0	0	3,225
Municipal Development		10,245	3,080	0	0	0	0	(2,110)	11,215
Finance and Administrative Svc		21,672	0	0	0	0	50,415	(2,109)	69,978
Legal		4,366	0	0	0	0	0	0	4,366
Mayor's Office Department		901	0	0	0	0	0	0	901
Chief Administrative Office		1,880	0	0	0	0	0	0	1,880
Internal Audit		810	0	0	0	0	0	0	810
Office of Inspector General		316	0	0	0	0	0	0	316
Human Resources		2,334	0	0	0	0	63,039	(193)	65,180
City Support		12,816	0	0	0	0	0	(5,224)	7,592
Sub Total	19.1	58,998	3,080	0	0	0	113,454	(9,636)	165,896
<b>GRAND TOTAL</b>	<b>100%</b>	<b>480,335</b>	<b>34,750</b>	<b>39,448</b>	<b>75,220</b>	<b>224,294</b>	<b>113,454</b>	<b>(96,887)</b>	<b>870,614</b>

## **GENERAL FUND FY/14 OPERATING BUDGET**

The approved General Fund budget for FY/14 is \$480.3 million which reflects a nominal 1.0 % increase over the original FY/13 budget of \$475.6 million. Significant recurring cost increases include employee health benefits, transfers to Risk, employee pay adjustments, water utility costs, and transfers to other funds such as Transit and Capital Acquisition. A number of reductions were made to balance recurring costs to recurring revenue. These reductions were made after careful review to determine which would have the least impact on service delivery. They include: eliminating 28 vacant positions in the General Fund and subsidized funds; adjusting salary savings for certain departments; and reducing contract services and other operating line items where they would have the least impact on services. In addition, the City entered into a fuel hedge agreement extending through June 30, 2014 to provide a fixed price for nearly 4.5 million gallons of diesel and unleaded fuel purchased.

Since the Five-Year Forecast done in December 2012, the amount of projected carry-forward balance has increased resulting in some one-time resources. Those resources are used for a number of one-time costs in the FY/14 budget including an additional \$3 million transfer to capital for ABQ: The Plan, \$1.2 million subsidy to Parking for debt service, \$903 thousand for a municipal election, \$500 thousand in Family & Community Services for a reimbursement to HUD, \$497 thousand in cultural and economic development contracts, and \$306 thousand for an update to the Master Plan at the BioPark.

This FY/14 Budget is essentially a maintenance-of-effort budget with very few changes from FY/13. Funding for social service contracts is largely the same, with some changes in contractors reflecting the latest round of competitive bidding. The passage of an increase in minimum wage from \$7.50 to \$8.50 was considered and analyzed. The full year impact with no changes in staffing is estimated to cost nearly \$1 million to the General Fund. However, some savings are expected after pay plans for temporary employees were restructured. In the end, only \$100 thousand

was added to aquatics for lifeguards and other support staff. Other departments are expected to realign staffing to accommodate the remaining minimum wage increase.

Utilities were also analyzed for the larger departments looking at a 3-year history. Some re-alignments were made but only the Parks and Recreation Department was given additional funding - \$700 thousand to accommodate added acreage coming-on-line and the 5% rate increase passed by the Water Utility Authority Board.

Revenues for FY/14 are budgeted at \$472.8 million, \$1.5 million over the original FY/13 budget. This is primarily due to an increase in Indirect Overhead (IDOH). Gross Receipts Tax Revenue, which makes up 63% of General Fund Revenues, is down 1.1% from the original FY/13 budget.

Total reserves are at \$43.7 million. The base reserve of \$40 million represents 1/12 of appropriations. Beyond that, \$600 thousand is reserved for fiscal prudence. Funding of \$2.4 million is reserved for employee pay increases subject to negotiations under Collective Bargaining Agreements (CBA's). This reserve is the equivalent of one percent for all employees represented by CBA's. Also reserved is \$667 thousand for a potential runoff election.

The Household Hazardous Waste Program is moved from Environmental Health to the Solid Waste Department (SWD). The budget for this program is \$700 thousand and includes one position and contractual funding. SWD had previously paid for the program with a transfer to the General Fund.

The City's cost allocation model was updated for this budget, the first update since FY/08. The model is the basis for indirect rates charged to internal service departments and granting agencies. The new indirect rates resulted in additional revenue for the General Fund, offset partially by additional transfers from the General Fund to Transit and other subsidized funds.

## GENERAL FUND REVENUE AND EXPENDITURE AGREGATES

The FY/14 General Fund budget reflects a 1.6% increase in revenues with a 1.6% increase in appropriations as compared to Estimated Actual FY/13. Due to the continued sluggishness in the economy, revenues and expenditures are up only marginally as compared to the original budgeted numbers for FY/13. Expenditure

estimates, which include the \$2.9 million appropriated from reserve for capital, are 0.6% below the original budget figures for FY/13. A balance of recurring appropriations to recurring revenues of \$2.4 million remains in FY/14 for the potential appropriation of pay raises subject to labor negotiations.

GENERAL FUND							
(000's)	Original Budget FY/13	Estimated Actual FY/13	Change Original FY/13 & Est. FY/13	% Change	Approved Budget FY/14	Change Estimated FY/13 & Appr. FY/14	% Change Est. FY/13 and Appr. FY/14
<b>Revenue:</b>							
Recurring	\$470,229	\$462,786	(\$7,443)	-1.58%	\$472,771	\$9,985	2.16%
Non-recurring	\$1,075	\$2,330	\$1,255	116.74%	\$71	(\$2,259)	-96.95%
<b>TOTAL</b>	<u>\$471,304</u>	<u>\$465,116</u>	<u>(\$6,188)</u>	<u>-1.31%</u>	<u>\$472,842</u>	<u>\$7,726</u>	<u>1.66%</u>
<b>Appropriations:</b>							
Recurring	\$468,843	\$459,113	(\$9,730)	-2.08%	\$470,204	\$11,091	2.42%
Non-recurring	\$6,758	\$13,515	\$6,757	99.99%	\$10,131	(\$3,384)	-25.04%
<b>TOTAL</b>	<u>\$475,601</u>	<u>\$472,628</u>	<u>(\$2,973)</u>	<u>-0.63%</u>	<u>\$480,335</u>	<u>\$7,707</u>	<u>1.63%</u>
Recurring Balance	\$1,386	\$3,673			\$2,567		

A comparison of estimated revenues to appropriations is summarized in the following table. Some of the decrease is explained by the separation of the Water Utility Authority from use of City internal services. Where appropriations

exceed estimated revenues sufficient fund balance is available to cover the increased appropriations. Individual funds can be found in the Budget Highlights by Fund section.

ALL OTHER FUNDS (after interfund eliminations)							
(000's)	FY/13 Original Budget	FY/13 Estimated Actual	Change	% Change	FY/14 Approved Budget	Change Est. Actual Approved FY/14	% Change
<b>Revenue</b>							
<b>TOTAL</b>	<u>413,798</u>	<u>413,469</u>	<u>-329</u>	<u>-0.08%</u>	<u>405,215</u>	<u>(8,254)</u>	<u>-2.00%</u>
<b>Appropriations</b>							
<b>TOTAL</b>	<u>445,893</u>	<u>447,450</u>	<u>1,557</u>	<u>0.35%</u>	<u>431,382</u>	<u>(16,068)</u>	<u>-3.59%</u>

## NON-RECURRING APPROPRIATIONS

General Fund non-recurring appropriations total \$10.1 million and are listed in the following table. Highlights include a \$3 million transfer to capital for ABQ the Plan, a total of \$2.6 million in subsidies to the Parking Fund, \$903 thousand for the October Municipal Election, \$500 thousand in aid to Housing for an AARA Grant

repayment, and \$600 thousand in a transfer to Risk, and a variety of social service and cultural contracts. Note the 15 FTE positions previously funded from one-time money in FY/13 have been moved to recurring within the respective department budgets and no longer appear on this table.



FY/14 General Fund Non-Recurring Appropriations (\$000's)		
Department	Purpose	Amount
City Support		
	Transfer to Fund 305 ABQ the Plan	3,000
	Early Retirement	500
	Transfer to Hospitality Fee Fund (221)	167
Cultural Services		
	BioPark Master Plan	306
	Balloon Museum Education Curator	60
	Coordination of Black History Month	8
	Creative Albuquerque	85
	Outpost	35
	Flamenco	20
	Fusion	20
	516 Arts	40
	Center of SW Culture	10
	NM Philharmonic	50
Economic Development		
	Transfer to Parking Fund 641	1,196
	STEPS	43
	Nob Hill Main Street	45
Family & Community Services		
	Social Service Contracts	338
	HUD Reimbursement - Transfer to Housing Fund 805	500
	YDI GED	91
	Resources Inc.	20
Finance & Administrative Services		
	Mainframe	247
Municipal Development		
	Transfer to Parking Fund 641	1,477
Office of the City Clerk		
	2014 Municipal Election	903
Park & Recreation		
	Transfer to Fund 305	170
	Mondo Track Maintenance	50
Planning		
	Electronic Sign Inspection Equipment	50
Police		
	Contract Temporary Services	100
	Tort & Other Transfer to Risk	600
	<b>TOTAL</b>	<b>10,131</b>

### **NON-RECURRING REVENUE**

General Fund non-recurring revenues total only \$71 thousand listed below. The revenue for FY/14 consists of revenue expected from the initial year of charging fees related to enforcement of updates to the Zoning Code for

electronic signs and sexually oriented businesses. The ordinance changes provide for an annual fee to cover the cost of inspections and license approval.

<b>FY/14 Non-Recurring Revenues (\$000's)</b>	
<b><u>General Fund - 110</u></b>	\$ 71
<b>Planning</b>	
Fees for Implementing SOBO and Elec. Sign Ordinances	71

### **FISCAL YEAR 2013 ADJUSTMENTS INCLUDED IN LEGISLATION**

The FY/14 appropriation legislation also contains a section which adjusts appropriations for FY/13. In the General Fund, there is an appropriation of \$25 thousand in Economic Development for Bernalillo County's portion of an international trade contract. In Cultural Services \$663 thousand is appropriated for increased costs of maintenance related to the re-organization and fee increase done last fall at the BioPark. Finally, \$600 thousand is added to

the Office of the City Clerk to cover the cost of the mail-in election done in March.

In Operating Grants Fund – 265, an appropriation is made to the Solid Waste Department to fund additional capacity to the Highway Clean Up Program.

These FY/13 adjustments are shown in the following table.

<b>FY/13 Adjustments (\$000's)</b>	
<b><u>General Fund - 110</u></b>	
<b>Cultural Services Department</b>	
Biological Park	663
<b>Economic Development</b>	
International Trade	25
<b>Office of the City Clerk</b>	
CC Office of the City Clerk	600
<b><u>Operating Grants Fund - 265</u></b>	
<b>Solid Waste Department</b>	
Albuquerque Highway Clean Up	100

### **CAPITAL APPROPRIATIONS**

The FY/14 legislation contains a section related to capital projects and purchases. For the General Fund, capital appropriations are normally made through a transfer to the Capital Acquisition Fund where the funds can be

expended without the time constraints associated with operating funds. Also listed are significant capital appropriations in internal service and enterprise funds. These capital appropriations are shown in the following table.

<b>Capital Appropriations (\$000's)</b>	
<b><u>General Fund - Transfers from Fund 110 to Fund 305</u></b>	
City Support - ABQ: The Plan	3,000
Parks and Recreation - Park Development	100
Parks and Recreation - Sunport Landscape Equipment	70
<b><u>Communications Fund - 745</u></b>	
Radio Division Replacement of Testing Equipment	40
<b><u>Solid Waste Fund - Transfer from Fund 651 to Fund 653</u></b>	
Equipment	6,872
Automatic Collection System	600
Disposal Facilities	700
Refuse Facilities	400
Recycling Carts	150
Computer Equipment	150
Alternative Landfill	219
Landfill Environmental Remediation	1,254

## **COMPENSATION**

The following table reflects the history of compensation by bargaining unit. The FY/14 budget includes a 1% pay increase for all non-bargaining employees and an equivalent percentage reserved for those employees

represented by a collective bargaining group, subject to negotiation. The table reflects all compensation, including additional contributions made by the City toward employees' share of PERA (retirement pension) increases.

<b>COMPENSATION BY BARGAINING UNIT</b>											
<b>UNION</b>	<b>2014<sup>a</sup></b>	<b>2013<sup>b</sup></b>	<b>2012<sup>b</sup></b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>	<b>Total</b>
CPI Urban	1.50%	1.50%	2.90%	2.00%	1.00%	1.40%	3.7%	2.6%	3.8%	3.0%	23.4%
Blue Collar - Local 624 - AFSCME, AFL-CIO	0.0%	0.0%	0.0%	-1.77%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	17.6%
Clerical and Technical - AFSCME 2962	0.0%	0.0%	0.0%	-1.21%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	18.2%
Fire Firefighters Union	0.0%	0.0%	0.0%	-2.47%	5.0%	5.0%	4.5%	4.5%	3.2%	3.2%	22.9%
J Series - Security Staff	0.0%	0.0%	0.0%	-1.17%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	18.2%
Bargaining Management	1.0%	1.0%	0.0%	-2.29%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	19.1%
Non-Bargaining Management	1.0%	1.0%	1.0%	-2.79%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	19.6%
Albuq. Police Officers Assoc.	0.0%	0.0%	0.0%	-2.41%	9.1%	11.4%	4.5%	4.5%	3.9%	3.9%	34.9%
United Transportation - Local 1745	0.0%	0.0%	0.0%	-0.48%	3.0%	3.0%	3.5%	3.5%	3.2%	3.2%	18.9%

a) The FY/14 Budget holds reserves equivalent to a 1% pay increase for all bargaining unit employees. As this document goes to print, only M Series has ratified.  
b) The 2013 and 2012 budgets reserved the equivalent of one percent for employees earning under \$50 thousand

**CHANGES IN EMPLOYMENT**

Among all operating funds, staffing levels decrease in FY/14 by 41 full-time equivalent positions or 0.7% as compared to the original budget for FY/13. Details of changes in the level of employment are included in the respective department budget highlights and the schedule of personnel complement by program contained in the Appendix. For FY/14, General Fund

positions decrease by 28 vacant positions. Enterprise funds reflect a net decrease of 3 positions – most of them vacant positions in Aviation. It should be noted that since FY/10, there has been a net reduction of 234 full-time positions citywide.

<b>CHANGES IN EMPLOYMENT</b>							
	<b>Original Budget FY/10</b>	<b>Original Budget FY/11</b>	<b>Original Budget FY/12</b>	<b>Original Budget FY/13</b>	<b>Approved Budget FY/14</b>	<b>Change Original FY/13 Approved FY/14</b>	<b>% Change Original FY/13 Approved FY/14</b>
General Fund	4,149	4,052	3,956	4,017	3,989	(28)	-0.7%
Enterprise Funds	1,348	1,300	1,300	1,314	1,311	(3)	-0.2%
Other Funds	275	268	258	251	243	(8)	-3.1%
Grant Funds	301	306	308	298	296	(2)	-0.6%
<b>TOTAL</b>	<b>6,073</b>	<b>5,926</b>	<b>5,822</b>	<b>5,880</b>	<b>5,839</b>	<b>(41)</b>	<b>-0.7%</b>

## HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations historically exceeded this benchmark by a substantial margin. In FY/02 growth began slowing and further declined with the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority, which is a separate entity. FY/14 marks the lowest total real per capita expense in the period since 1985. Much of this can be attributed to the weakness in the economy and the tightening in City budgets. Real General Fund expenditures have hovered around \$360 per capita from FY/11 to FY/14. In FY/05 through FY/07, the addition of the Public Safety Quarter Cent AATax and strong economic growth allowed for an increase of City services as the expenditure growth exceeded the inflation rate and population growth.

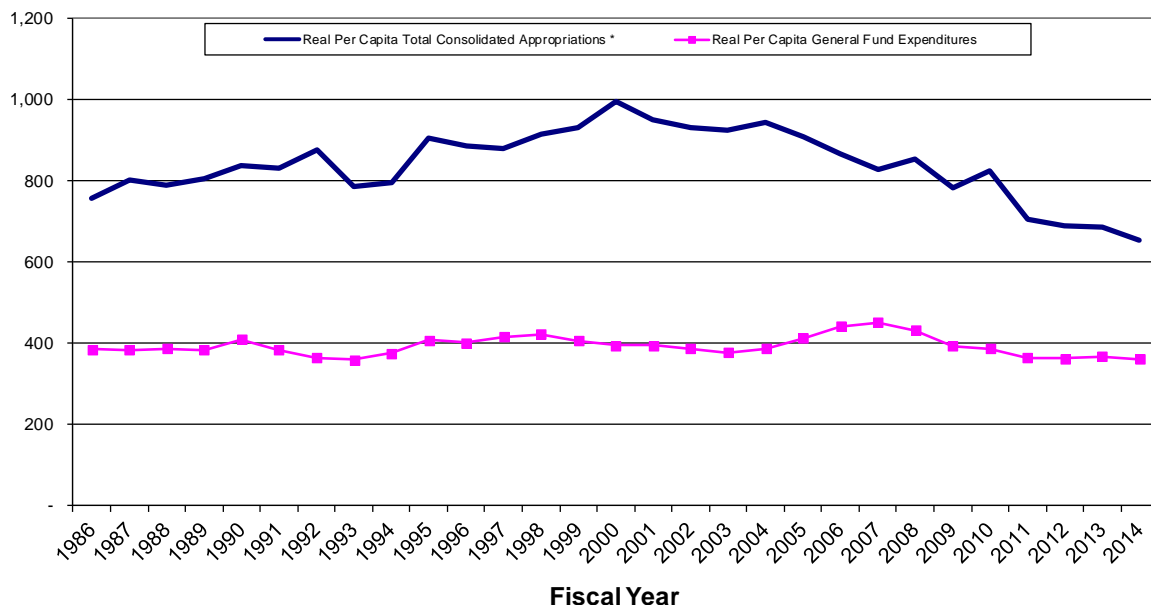
The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures. Real consolidated total appropriations include appropriations from all funds (general, enterprise, special revenue, debt service and internal service) after interfund eliminations.

For the 20 year period from FY/94 to FY/14 inflation, as measured by the Consumer Price

Index, increased 61%, for an average of approximately 2.4% a year. In the same period of time, population within the City of Albuquerque increased by 35%, for an annual average of 1.5%.

Real per capita consolidated total appropriations (after accounting for inflation and population growth) decreased 18% from FY/94 to FY/14 for an average annual rate of decline of 1%. The decrease occurs in part due to the exclusion of the Water Utility Authority beginning in FY/05, the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07 and separation of the Housing Authority in FY/11. General Fund real per capita expenditures were relatively flat, an annual decline of 0.2%, over the entire period from FY/94 to FY/14. There was an increase in FY/04 with a shift of one-mill in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. Two 1/8th cent reductions in GRT in January of 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. Weaknesses in the economy slowed the General Fund's ability to increase despite the shift of 2 mills of property tax from debt service to the General Fund. Real per capita General Fund expenditures slowed by 1% in FY/12, a 2% increase is anticipated in FY/13 and a 2% decline in the FY/14 budget.

**Real Per Capita Total Consolidated Appropriations and General Fund Expenditures**



\*Consolidated appropriations are appropriations from all funds after interfund eliminations  
2013 represents the estimated actual and 2014 the approved budget.

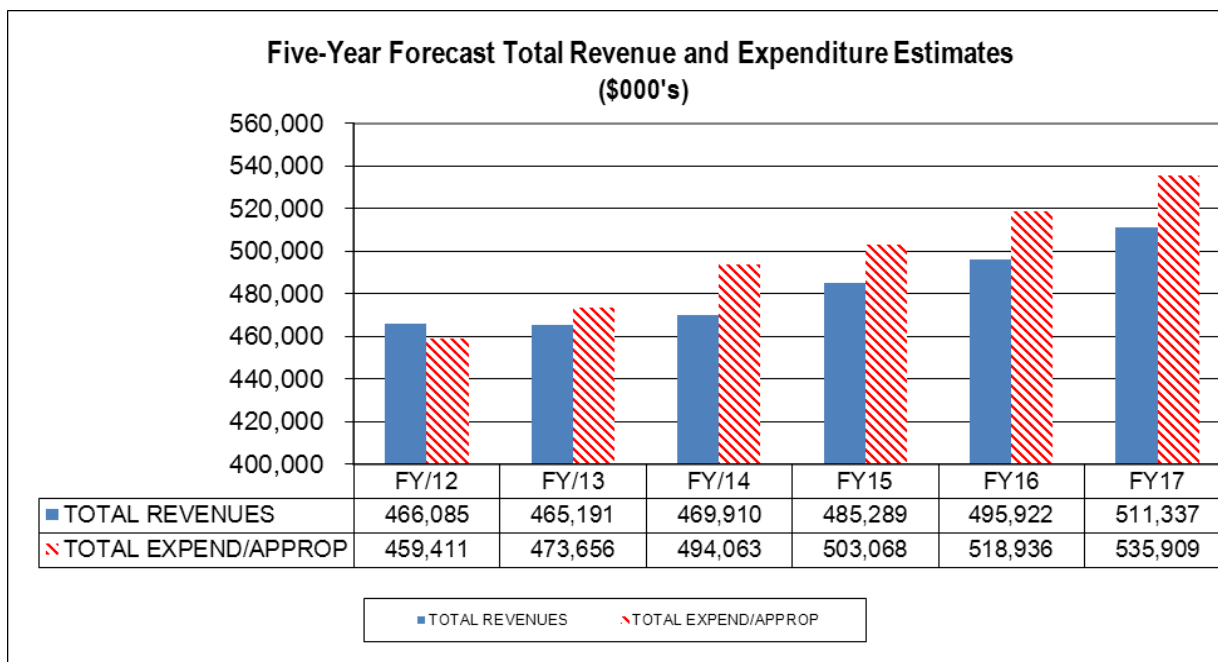
## LONG RANGE FORECAST

In December of each year, the City prepares a five year forecast to estimate future revenues and expenditures for the General Fund and subsidized funds. The forecast period begins with the current fiscal year and extends through the next four fiscal years. The purpose of the forecast is to identify key trends in revenues and expenditures and to provide perspective about the financial challenges anticipated over the next few years. The forecast is based on the best data available in November. The revenue portion of the forecast is discussed in more detail in the Economic Outlook and Revenue Sections of the document.

To forecast expenses, known costs such as labor, contract escalators, medical and pension contributions, new or deleted positions, utility increases, and special elections are added into

the base. Beyond that, inflationary factors are applied to grow line item expenses for the out years. The forecast traditionally shows expenses exceeding revenues because revenues are projected conservatively while expenses often assume the most pessimistic outcome. This provides management and elected officials an opportunity to make decisions early. Under state law, the final budget is required to be balanced, bringing expenses in line with available resources. The entire forecast is available at [cabq.gov/budget](http://cabq.gov/budget).

The graph below summarizes the December 2012 forecast for revenues and expenditures in the General Fund. ***Note that the numbers reflect the information known at the time and differ from the adopted budget presented in this document.***



Significant financial issues that will need to be addressed in the out years include:

- Loss of GRT revenues due to state legislature approved tax deductions for construction and manufacturing (estimated at \$5.7, \$6.9, and \$8.2 million in FY/15, FY/16, and FY/17, respectively);
- Employer contribution for PERA retirement benefits (\$900 thousand/year beginning in FY/15);
- Employer contributions for Affordable Health Care (\$2.4 million in FY/15);
- Revenue loss due to growth in TIDDs (\$1 million in FY/15).

## **BUDGET HIGHLIGHTS BY FUND**

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will all be based on the total revenue and total appropriation in the particular fund.





## **GENERAL FUND**

The purpose of the General Fund is to budget and account for resources traditionally associated with governments which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

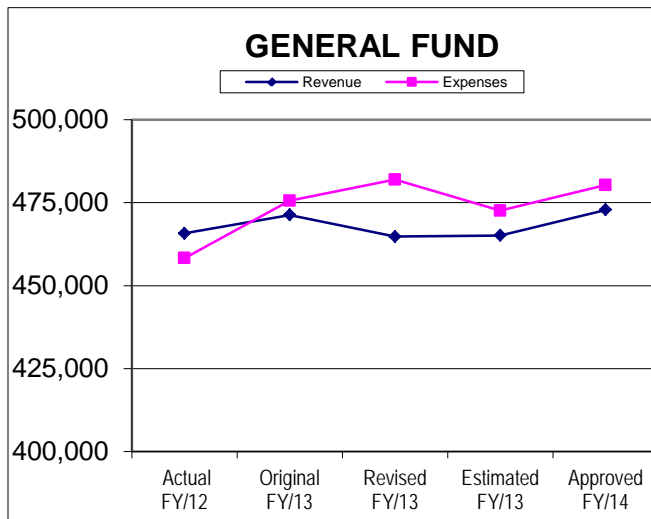
The City of Albuquerque maintains 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. An additional \$600 thousand is reserved in an effort to strengthen future funding. If it is necessary to use some portion of that reserve in any given year, the budget for the following year reestablishes the appropriate amount.

**General Fund Resources, Appropriations, and Fund Balances Over Time**

<b>Fiscal Year (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Current Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Total Reserves</b>	<b>Available Balances</b>
FY/12 Actual	51,723	465,783	458,280	(2,994)	41,094	15,138
FY/13 Original	49,102	471,304	475,601	(8)	44,346	451
FY/13 Revised	59,226	464,809	481,977	(15)	41,454	589
FY/13 Estimated	59,226	465,116	472,628	(15)	41,454	10,245
FY/14 Budget	51,714	472,842	480,335	(15)	43,672	534

## GENERAL FUND- 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



➤ Revenues for FY/14 are budgeted at \$472.8 million, \$1.5 million or less than 1% above the FY/13 original budget of \$471.3 million. The increase is due primarily to growth in the Gross Receipt Tax and IDOH.

➤ The FY/14 General Fund operating budget is \$480.3 million, \$4.7 million above the FY/13 original budget of \$475.6 million, an increase of 1%. Overall increases include the cost of employee benefits, utility costs, full year funding for positions, as well as an increase in the subsidy for Transit. Steps continue to be taken to reduce these increases. The increased cost of health insurance was minimized through negotiations with the health care provider. Savings were also met by asking departments to absorb or identify alternative funding for CIP coming-on-line. In order to stabilize fuel costs, the City entered into a fuel hedge which eliminates most of the uncertainty of fuel prices for the upcoming fiscal year.

➤ Total General Fund FY/14 reserves are \$43.7 million and include a reserve of \$40 million or 1/12th of the total appropriation plus an additional \$600 thousand. This reserve is held in the event revenue falls unexpectedly or emergencies arise. Additional reserves include \$667 thousand for the upcoming municipal election and \$2.4 million for wage increases for union employees (subject to negotiation).

A complete analysis of changes in both revenues and appropriations follows.

	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
(\$000's)						
<b>RESOURCES:</b>						
RECURRING REVENUES	462,749	470,229	463,624	462,786	472,771	9,985
NON-RECURRING REVENUES	3,034	1,075	1,185	2,330	71	(2,259)
<b>TOTAL REVENUES</b>	<b>465,783</b>	<b>471,304</b>	<b>464,809</b>	<b>465,116</b>	<b>472,842</b>	<b>7,726</b>
BEGINNING FUND BALANCE	51,723	49,102	59,226	59,226	51,714	(7,512)
<b>TOTAL RESOURCES</b>	<b>517,506</b>	<b>520,406</b>	<b>524,035</b>	<b>524,342</b>	<b>524,556</b>	<b>214</b>
<b>APPROPRIATIONS:</b>						
RECURRING EXPEND/APPROPRIATIONS	447,242	468,843	469,062	459,113	470,204	11,091
NON-RECURRING EXPEND/APPROP	11,038	6,758	12,915	13,515	10,131	(3,384)
<b>TOTAL APPROPRIATIONS</b>	<b>458,280</b>	<b>475,601</b>	<b>481,977</b>	<b>472,628</b>	<b>480,335</b>	<b>7,707</b>
<b>FUND BALANCE PER CAFR</b>	<b>59,226</b>	<b>44,805</b>	<b>42,059</b>	<b>51,714</b>	<b>44,221</b>	<b>(7,493)</b>
ADJUSTMENTS TO FUND BALANCE	(2,994)	(8)	(15)	(15)	(15)	0
<b>TOTAL RESERVES</b>	<b>41,094</b>	<b>44,346</b>	<b>41,454</b>	<b>41,454</b>	<b>43,672</b>	<b>2,218</b>
<b>AVAILABLE FUND BALANCE</b>	<b>15,138</b>	<b>451</b>	<b>589</b>	<b>10,245</b>	<b>534</b>	<b>(9,711)</b>

## GENERAL FUND FY/14 APPROPRIATIONS

The General Fund budget can be examined by Department. Most City departments are funded at FY/13 levels with a few exceptions. Reorganizations of programs between departments explain some of the changes such as the Administrative Hearings

Office from CAO to the Office of the City Clerk. Environmental Health has a significant decrease due to the move of Household Hazardous Waste to Solid Waste. The decrease in police reflects an adjustment to the salary vacancy rate applied.

General Fund Spending by Department (\$000's)						
Expenditures by Department	Approved Budget FY/13	Approved Budget FY/14	\$ Change	% Change	% Share	
					FY/13	FY/14
Animal Welfare	9,679	10,005	326	3.4%	2.0%	2.1%
Chief Administrative Officer	2,471	1,880	(591)	-23.9%	0.5%	0.4%
City Support	18,256	21,629	3,373	18.5%	3.8%	4.5%
Council Services	3,101	3,225	124	4.0%	0.7%	0.7%
Cultural Services	34,400	33,298	(1,102)	-3.2%	7.2%	6.9%
Economic Development	4,333	4,321	(12)	-0.3%	0.9%	0.9%
Environmental Health	3,640	2,700	(940)	-25.8%	0.8%	0.6%
Family and Community Services	34,554	35,222	668	1.9%	7.3%	7.3%
Finance & Administrative Services	22,357	21,672	(685)	-3.1%	4.7%	4.5%
Fire	69,881	69,915	34	0.0%	14.7%	14.6%
Human Resources	2,186	2,334	148	6.8%	0.5%	0.5%
Legal	5,453	5,261	(192)	-3.5%	1.1%	1.1%
Mayor	887	901	14	1.6%	0.2%	0.2%
Municipal Development	38,873	38,146	(727)	0.0%	8.2%	7.9%
Office Internal Audit	826	810	(16)	-1.9%	0.2%	0.2%
Office of Inspector General	333	316	(17)	0.0%	0.1%	0.1%
Office of the City Clerk	793	2,115	1,322	166.7%	0.2%	0.4%
Parks & Recreation	30,364	31,733	1,369	4.5%	6.4%	6.6%
Planning	13,421	12,590	(831)	-6.2%	2.8%	2.6%
Police	155,098	153,213	(1,885)	-1.2%	32.6%	31.9%
Senior Affairs	6,214	6,626	412	6.6%	1.3%	1.4%
Transit (Operating Subsidy)	18,481	22,423	3,942	21.3%	3.9%	4.7%
<b>TOTAL</b>	<b>475,601</b>	<b>480,335</b>	<b>4,734</b>	<b>1.0%</b>	<b>100.0%</b>	<b>100.0%</b>

### Reserves

General Fund Reserves (\$000's)	
<b>TOTAL RESERVES</b>	<b>43,672</b>
1/12 Operating Reserve	40,026
Runoff Election	667
Wage Increase	2,379
Increase Operating Reserve	600

The General Fund is required to maintain an operating reserve equal to one-twelfth of the total appropriation level as a matter of City policy. This standard is more conservative than the State's standard as it includes transfers and non-recurring appropriations, but does not include other reserves. Total reserves are \$43.6 million. The

operating reserve is set at \$40 million in accordance with City policy. In FY/14, the City reserves an additional \$600 thousand in an effort to strengthen these reserves. Additional reserves include \$2.4 million for pay increases subject to union negotiations and \$667 for the upcoming municipal election.

## GENERAL FUND REVENUE ESTIMATES FOR FY/14

General Fund revenues for FY/14 are expected at \$472.8 million or 1.7% above estimated actual FY/13 revenues of \$465.1 million. The GRT base is expected to grow 1.7%. This growth is limited by new deductions to manufacturing and construction GRT, instituted by the State legislature in the 2012 legislative session. Total GRT has an increase of \$4.9 million from FY/13 estimated actual.

Local taxes other than gross receipts are \$1.3 million above the estimated FY/13 revenues. Property tax revenues are expected to increase by \$724 thousand or 1%. Franchise tax revenues increase by \$559 thousand as the economy turns and natural gas prices are not expected to decline. PILOT revenues are basically flat.

Intergovernmental assistance other than state-shared GRT revenues is down \$138 thousand. In FY/14 the revenue declines primarily due to the move of the Household Hazardous Waste

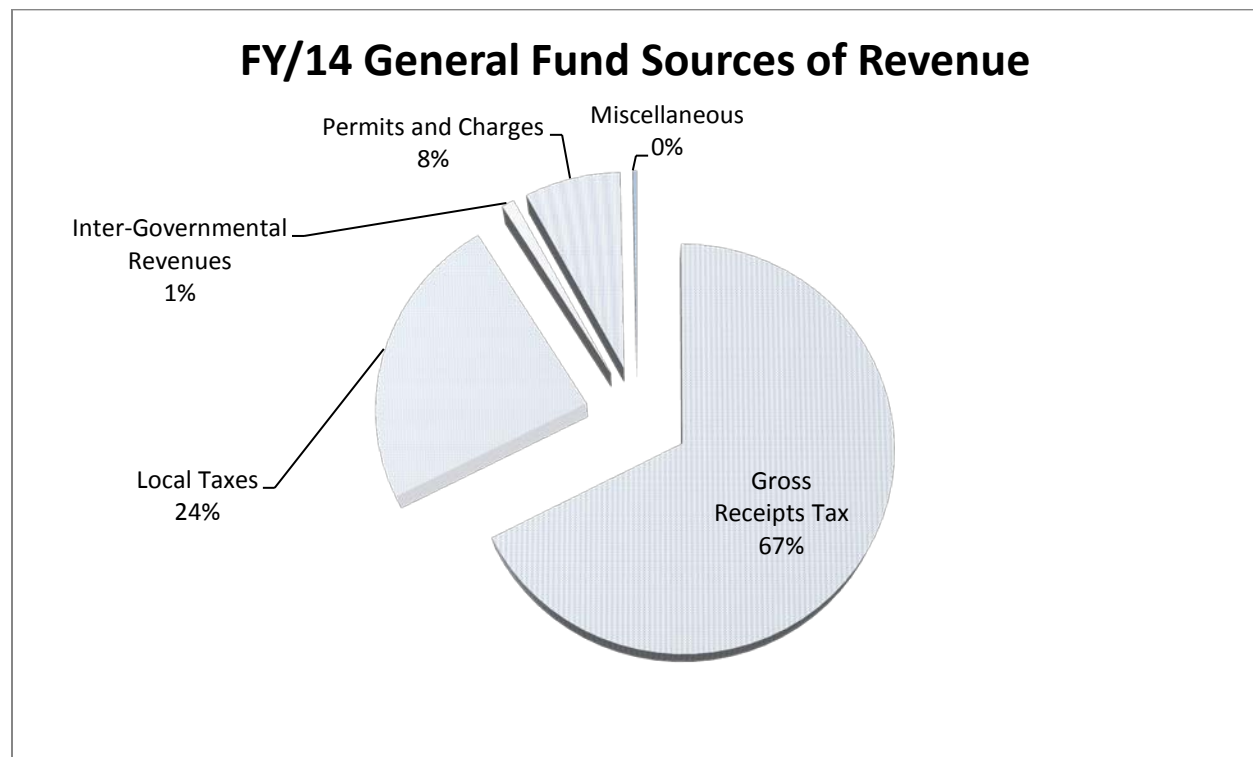
program to the Solid Waste Enterprise Fund. Charges for services are relatively flat with only a \$186 thousand increase. This is primarily due to a full year of the increased entrance fees at the BioPark.

Charges for internal services are expected to remain at the FY/13 levels.

Indirect overhead is expected to increase by \$2.7 million as a new indirect plan was instituted.

Revenue for CIP funded positions decrease by \$500 thousand due to a full year of the reduction in CIP funded positions at the BioPark.

Interfund transfers decrease by \$1.2 million. The movement of the Household Hazardous Waste Program to the Solid Waste Department negates the need for a \$588 thousand transfer and in FY/13 there was a one-time transfer of \$659 thousand from the Special Assessments Fund. This transfer is not made in FY/14.



## SIGNIFICANT REVENUE CHANGES FOR FY/14

As compared to Estimated Actual FY/13

Dollars in Thousands

### GROSS RECEIPTS TAX

- ❖ Increase from FY/13 \$ 4,886

### LOCAL TAXES

- ❖ Increase in franchise revenues \$559
- ❖ Growth in property tax base \$724

### PERMITS AND LICENSES

- ❖ Increase building permit revenue \$1,298

### CHARGES FOR SERVICES

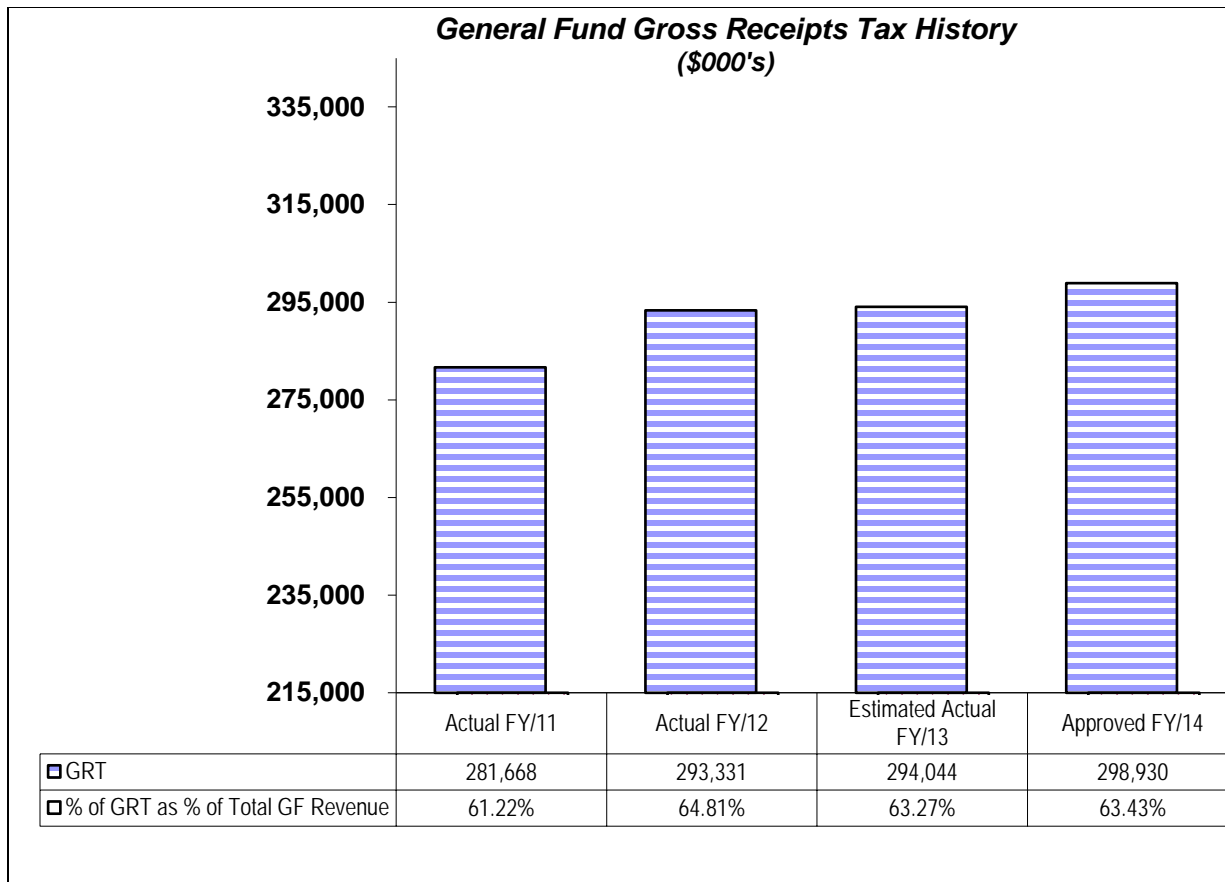
- ❖ Increase for full year of fee increase at BioPark \$184

### INTERFUND TRANSFERS

- ❖ Increase in Indirect Overhead \$2,651

## General Fund Revenue by Category (\$000's)

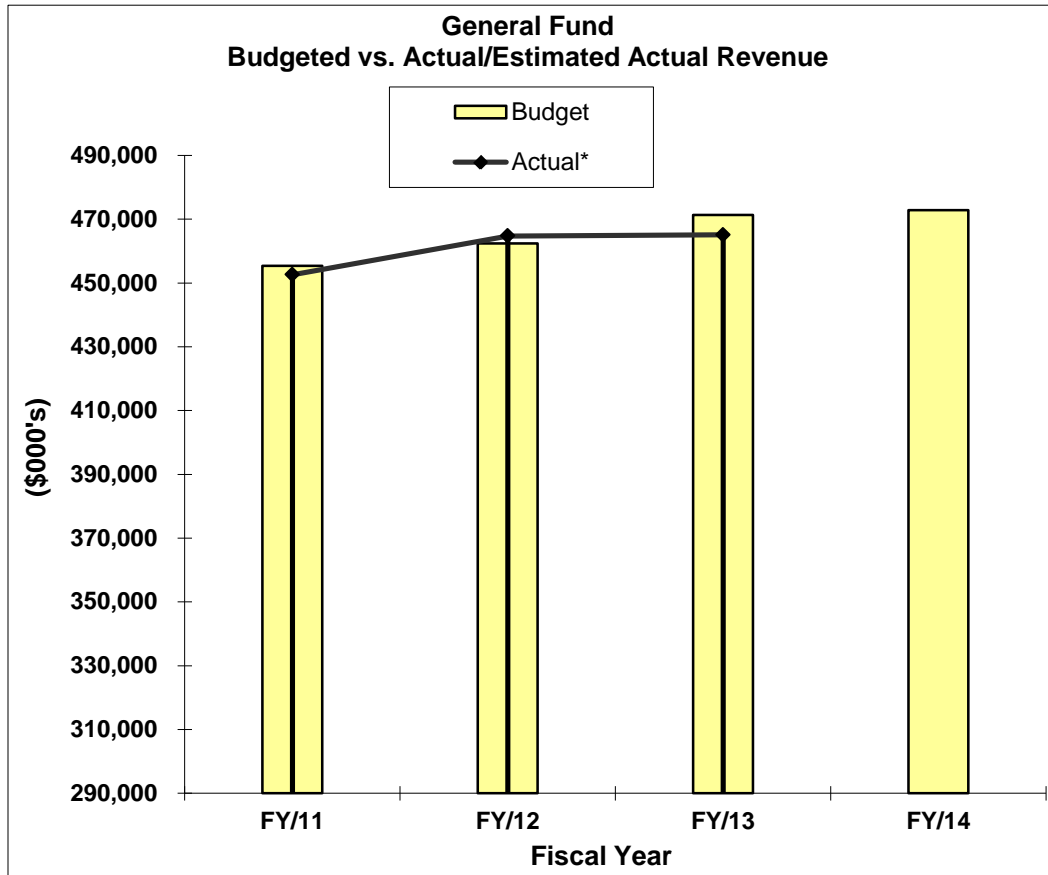
Category	Actual FY/12	Share of Revenue	Estimated Actual FY/13	Share of Revenue	Approved FY/14	Share of Revenue
Gross Receipts Tax	293,331	63.0%	294,044	63.2%	298,930	63.2%
Local Taxes	104,779	22.5%	103,250	22.2%	104,531	22.1%
Inter governmental revenues	4,837	1.0%	4,569	1.0%	4,431	0.9%
Service Charges	19,758	4.2%	20,661	4.4%	20,847	4.4%
Licenses/ permits	10,370	2.2%	11,414	2.5%	12,849	2.7%
Miscellaneous	2,784	0.6%	2,161	0.5%	1,368	0.3%
Transfers From Other Funds	4,125	0.9%	3,471	0.7%	2,269	0.5%
Intra-City Revenues	25,799	5.5%	25,546	5.5%	27,617	5.8%
Total	465,783	100%	465,116	100%	472,842	100%



## PRIOR YEAR REVENUE CHANGES

Revenues for FY/13 are estimated at \$465.1 million, \$6.2 million below the original FY/13 budget. The biggest change was the \$8.3 million decrease in expected GRT revenues. This decline was somewhat offset by strength in several other sources of revenue. Franchise revenues are estimated to be \$240 thousand above the budget. Building permit revenues shows significantly more strength than originally estimate and is \$1.6 million above budget.

Charges for services are \$2.4 million above budget. This increase was due to a mid-year adjustment in BioPark entrance fees as well as increases in revenue estimates for childcare and latchkey revenues, legal charges for CIP, charges to Bernalillo County for housing animals and operating libraries. Some if these gains were offset by a reduction of \$1.8 million in revenue for CIP funded positions at the BioPark. These are offset by a corresponding decrease in expenses.





## **SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION**

**SPECIAL REVENUE FUNDS** ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

**210 - FIRE FUND** - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state. These funds are required to be used for equipment, maintenance of equipment, or training.

**220 - LODGERS' TAX FUND** - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

**221 - HOSPITALITY FEE FUND** – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

**225 - CULTURAL AND RECREATION PROJECTS FUND** - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

**232 - OPEN AND ETHICAL ELECTIONS FUND** - This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to ensure the citizens that the election process is fair, responsible, and ethical. This fund establishes voluntary limits on campaign spending and equal public financing of campaigns for elections.

**235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND** - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

**242 - AIR QUALITY FUND** - To account for the operation of the City's Air Pollution Control Program Strategy, this includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

**243 - HEART Ordinance Fund** - To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006)

**280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND** – Projects funded by certain State taxes, fees and Federal/State narcotics forfeiture, which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

**282 - GAS TAX ROAD FUND** - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

**287- FALSE ALARM ENFORCEMENT FUND** - To account for alarm permit fees and fines to enforce the Albuquerque Alarm System Ordinance.

**288- PHOTO ENFORCEMENT FUND** - To account for revenues and expenditures associated with the photo enforcement program.

**290 - CITY/COUNTY FACILITIES FUND** - To account for rental income and costs of operating the jointly owned City/County facilities.

**730 - VEHICLE/COMPUTER PROJECTS FUND** - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

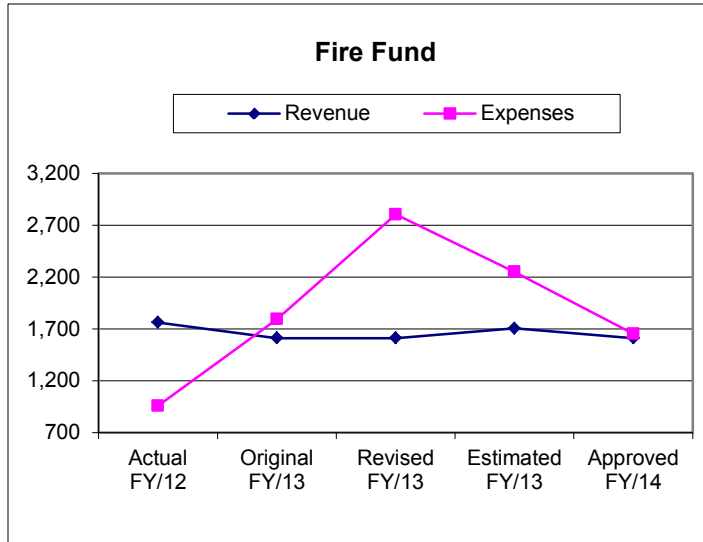
**851 - OPEN SPACE EXPENDABLE TRUST FUND** - To account for the investment earnings and related expenditures of the Acquisition and Management of Open Space Nonexpendable Trust Fund.

**Special Revenue Funds Included in Budget Legislation  
FY/14 Revenues, Appropriations and Fund Balances**

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Fire	1,629	1,613	1,654	0	1,588
Lodger's Tax	772	10,311	10,230	0	853
Hospitality Fee	171	2,230	2,229	0	172
Culture/Recreation Projects	2,447	1,200	1,734	0	1,913
Open and Ethical Elections	0	0	0	0	0
Albuquerque BioPark Projects	37	2,100	2,100	0	37
Air Quality	1,669	3,033	2,874	0	1,828
HEART Ordinance	0	64	64	0	0
Law Enforcement Projects	4,055	2,750	2,750	0	4,055
Gas Tax Road	114	5,213	5,310	0	17
False Alarm Enforcement & Education	0	0	0	0	0
Photo Enforcement	0	0	0	0	0
City/County Facilities	76	3,022	3,080	0	18
Vehicle/Computer Projects	1,000	0	0	(704)	296
Open Space Expendable Trust	150	2,681	2,725	0	106
<b>Total</b>	<b>12,120</b>	<b>34,217</b>	<b>34,750</b>	<b>(704)</b>	<b>10,883</b>

## FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training schools.



➤ This is essentially a "pass-through" fund, and in the years where expense exceeds revenue, available fund balance is used.

➤ In FY/13, funding was appropriated mid-year to purchase paramedic life support packs for all of the 22 engines to expand the advance life support (ALS) delivery system and reduce response times.

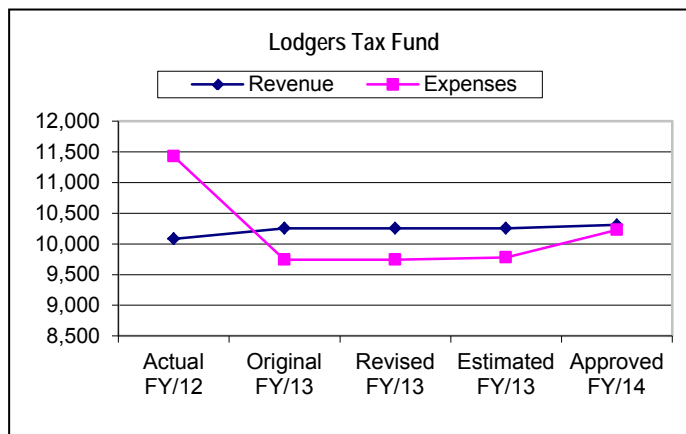
➤ Revenue from the State Fire Marshal's Office for FY/13 came in slightly lower than expected and is estimated to be at the same level for FY/14. Funding continues to be provided for debt service to the NM Finance Authority, along with overall general operating and equipment needs including training.

### FIRE FUND 210 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	65	15	15	135	15	(120)
Total Intergovernmental Revenue	1,698	1,598	1,598	1,571	1,598	27
<b>TOTAL REVENUES</b>	<b>1,763</b>	<b>1,613</b>	<b>1,613</b>	<b>1,706</b>	<b>1,613</b>	<b>(93)</b>
BEGINNING FUND BALANCE	1,370	2,174	2,174	2,174	1,629	(545)
<b>TOTAL RESOURCES</b>	<b>3,133</b>	<b>3,787</b>	<b>3,787</b>	<b>3,880</b>	<b>3,242</b>	<b>(638)</b>
<b>APPROPRIATIONS:</b>						
State Fire Fund	755	1,507	2,517	1,963	1,366	(597)
Total Transfers to Other Funds	204	288	288	288	288	0
<b>TOTAL APPROPRIATIONS</b>	<b>959</b>	<b>1,795</b>	<b>2,805</b>	<b>2,251</b>	<b>1,654</b>	<b>(597)</b>
<b>FUND BALANCE PER CAFR</b>	<b>2,174</b>	<b>1,992</b>	<b>982</b>	<b>1,629</b>	<b>1,588</b>	<b>(41)</b>
ADJUSTMENTS TO FUND BALANCE	(2)	(2)	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>2,172</b>	<b>1,990</b>	<b>982</b>	<b>1,629</b>	<b>1,588</b>	<b>(41)</b>

## LODGERS TAX FUND – 220

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with the Albuquerque Convention and Visitors Bureau, the Hispano Chamber of Commerce, the Indian Cultural Center, the American Indian Chamber of Commerce and SMG Management for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Lodgers' Tax revenue for FY/14 is estimated to increase from original FY/13 by \$56 thousand. A reserve is held in this fund to equal one-twelfth of the budgeted appropriation. It is included in the Available Fund Balance.

➤ In FY/14, the transfer from the General Fund for advertising and promotion of the Albuquerque Convention Center continues.

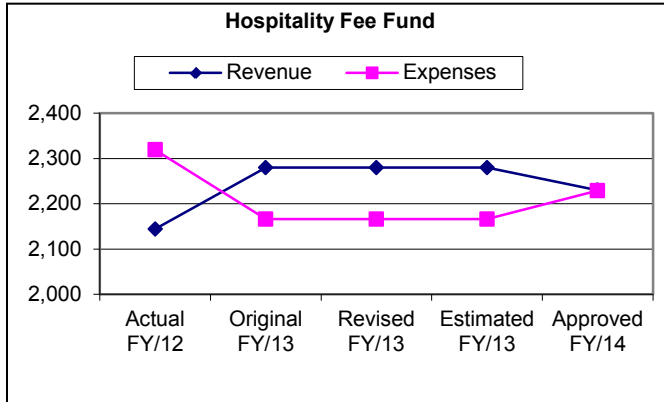
➤ In years where expenditures exceed revenues, available fund balance may be used.

### LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	3	2	2	2	2	0
Total Lodgers' Tax	10,081	10,253	10,253	10,253	10,309	56
<b>TOTAL REVENUES</b>	<b>10,084</b>	<b>10,255</b>	<b>10,255</b>	<b>10,255</b>	<b>10,311</b>	<b>56</b>
BEGINNING FUND BALANCE	1,642	297	297	297	772	475
<b>TOTAL RESOURCES</b>	<b>11,726</b>	<b>10,552</b>	<b>10,552</b>	<b>10,552</b>	<b>11,083</b>	<b>531</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriations	5,150	4,682	4,682	4,718	4,925	207
Total Transfers to Other Funds	6,279	5,062	5,062	5,062	5,305	243
<b>TOTAL APPROPRIATIONS</b>	<b>11,429</b>	<b>9,744</b>	<b>9,744</b>	<b>9,780</b>	<b>10,230</b>	<b>450</b>
<b>FUND BALANCE PER CAFR</b>	<b>297</b>	<b>808</b>	<b>808</b>	<b>772</b>	<b>853</b>	<b>81</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>297</b>	<b>808</b>	<b>808</b>	<b>772</b>	<b>853</b>	<b>81</b>

## HOSPITALITY FEE FUND – 221

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Revenues are estimated at \$2.2 million for FY/14 and are appropriated for promotions and debt service. One-twelfth of the appropriations are held in reserve and are included in the Available Fund Balance.

➤ For FY/14, a transfer of \$167 thousand from the General Fund is to be used for the debt service payment.

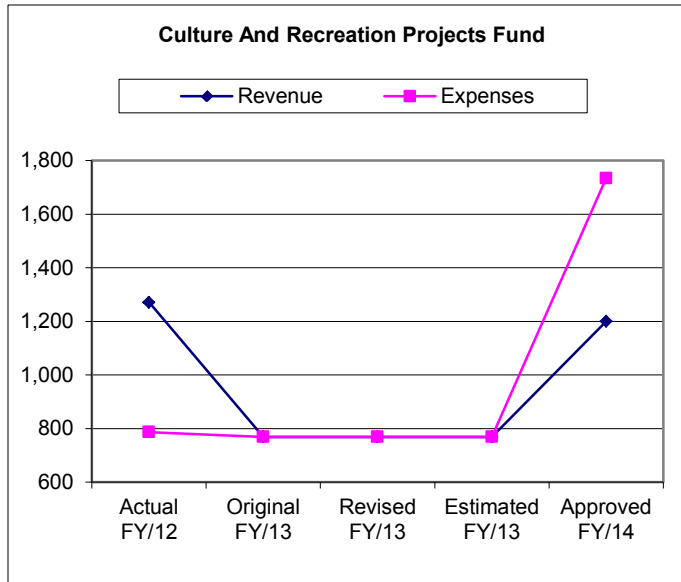
➤ In years where expenditures exceed revenues, available fund balance may be used.

### HOSPITALITY FEE FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	1	1	1	1	1	0
Total Hospitality Fee Revenue	2,016	2,051	2,051	2,051	2,062	11
Total Interfund Revenues	127	228	228	228	167	(61)
<b>TOTAL REVENUES</b>	<b>2,144</b>	<b>2,280</b>	<b>2,280</b>	<b>2,280</b>	<b>2,230</b>	<b>(50)</b>
BEGINNING FUND BALANCE	232	57	57	57	171	114
<b>TOTAL RESOURCES</b>	<b>2,376</b>	<b>2,337</b>	<b>2,337</b>	<b>2,337</b>	<b>2,401</b>	<b>64</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriation	1,071	969	969	969	1,031	62
Total Transfers to Other Funds	1,248	1,197	1,197	1,197	1,198	1
<b>TOTAL APPROPRIATIONS</b>	<b>2,319</b>	<b>2,166</b>	<b>2,166</b>	<b>2,166</b>	<b>2,229</b>	<b>63</b>
<b>FUND BALANCE PER CAFR</b>	<b>57</b>	<b>171</b>	<b>171</b>	<b>171</b>	<b>172</b>	<b>1</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>57</b>	<b>171</b>	<b>171</b>	<b>171</b>	<b>172</b>	<b>1</b>

## CULTURE AND RECREATION PROJECTS FUND – 225

The Cultural and Recreation Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the various cultural and recreational functions to allow accumulation of funds for large projects. This fund provides support to the museums, community events, balloon museum, libraries and the Rosenwald building in the following goals: Human and Family Development and Community and Cultural Engagement.



➤ Revenues for the project fund are received from special collections/lost books, photo archives, contributions and donations, ticket sales, rental agreements, interest earnings and a sponsorship management agency contract. The management agency will enhance special events offered to the public by providing both entertainers and a venue for the events in the various community planning districts of the City.

➤ The FY/14 budget of \$1.7 million will exceed the projected revenues. Fund Balance will be utilized to offset the difference.

➤ Revenues were increased in FY/14 due to a donation for Library services.

### CULTURE AND PROJECTS RECREATION FUND 225 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Project Revenues	1,271	769	769	769	1,200	431
<b>TOTAL REVENUES</b>	<b>1,271</b>	<b>769</b>	<b>769</b>	<b>769</b>	<b>1,200</b>	<b>431</b>
BEGINNING FUND BALANCE	1,963	2,447	2,447	2,447	2,447	0
<b>TOTAL RESOURCES</b>	<b>3,234</b>	<b>3,216</b>	<b>3,216</b>	<b>3,216</b>	<b>3,647</b>	<b>431</b>
<b>APPROPRIATIONS:</b>						
Project Appropriations	787	769	769	769	1,734	965
<b>TOTAL APPROPRIATIONS</b>	<b>787</b>	<b>769</b>	<b>769</b>	<b>769</b>	<b>1,734</b>	<b>965</b>
<b>FUND BALANCE PER CAFR</b>	<b>2,447</b>	<b>2,447</b>	<b>2,447</b>	<b>2,447</b>	<b>1,913</b>	<b>(534)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>2,447</b>	<b>2,447</b>	<b>2,447</b>	<b>2,447</b>	<b>1,913</b>	<b>(534)</b>

## OPEN AND ETHICAL ELECTIONS FUND – 232

The Open and Ethical Elections Fund was closed at the end of FY/12 and will move to a Trust and Agency Fund. It will continue to be administered by the Office of the City Clerk and provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to ensure the citizens that the election process is fair, responsible, and ethical. The Trust and Agency Fund will continue to establish voluntary limits on campaign spending and equal public financing of campaigns for elections.

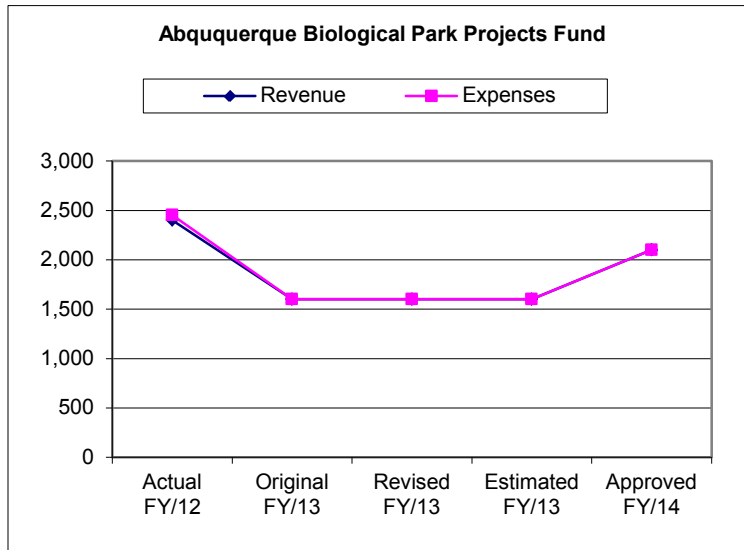
- The primary source of revenue for this fund is the General Fund; GASB 54 requires the closeout of this fund. For FY/12 the \$300 thousand of unspent prior year General Fund funding and \$32 thousand of indirect overhead are transferred to the General Fund.
- The table below is included for information purposes only.

### OPEN & ETHICAL ELECTIONS PROJECT FUND 232 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
BEGINNING FUND BALANCE	332	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<u>332</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>APPROPRIATIONS:</b>						
Open & Ethical Elections	0	0	0	0	0	0
Total Transfers to General Fund - 110	332	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<u>332</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>FUND BALANCE PER CAFR</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>AVAILABLE FUND BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

## ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Rio Grande Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection & Enhancement Goal through the various organizations that contribute to the three facilities at the BioPark.



➤ Funding supports six park projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.

➤ Revenues for these projects are received from sales of animals and plants, support organizations, contributions and donations, special fund raising efforts and projects.

➤ The FY/14 appropriated budget of \$2.1 million is slightly less than the projected revenues which will help maintain the existing fund balance.

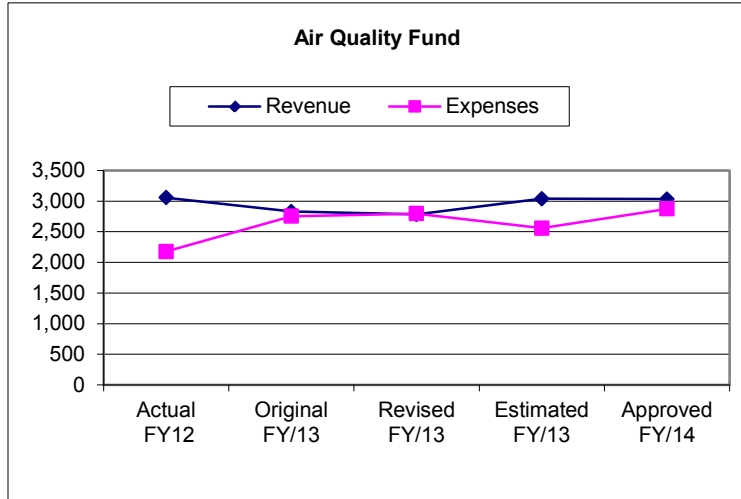
### ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Project Revenues	2,401	1,600	1,600	1,600	2,100	500
<b>TOTAL REVENUES</b>	<b>2,401</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>2,100</b>	<b>500</b>
BEGINNING FUND BALANCE	90	37	37	37	37	0
<b>TOTAL RESOURCES</b>	<b>2,491</b>	<b>1,637</b>	<b>1,637</b>	<b>1,637</b>	<b>2,137</b>	<b>500</b>
<b>APPROPRIATIONS:</b>						
Biological Park Projects	2,453	1,600	1,600	1,600	2,100	500
<b>TOTAL APPROPRIATIONS</b>	<b>2,453</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>2,100</b>	<b>500</b>
<b>FUND BALANCE PER CAFR</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>0</b>



## AIR QUALITY FUND – 242

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The vehicle pollution management division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these program strategies.



➤ Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.

➤ The FY14 budget for the Air Quality Fund is \$2.9 million, \$121 thousand more than the FY13 original budget.

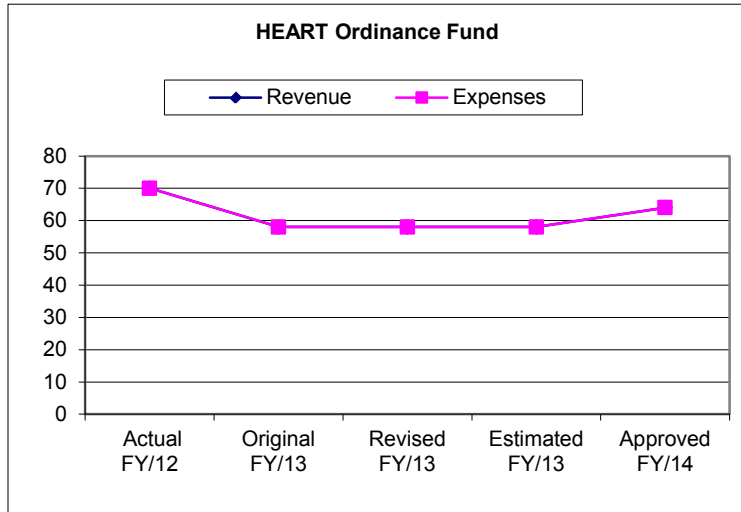
➤ In years when appropriations exceed revenues, fund balance is used.

### AIR QUALITY FUND RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	6	50	50	26	50	24
Total Vehicle Pollution Management	1,324	1,285	1,285	1,295	1,300	5
Total Operating Permits	1,727	1,494	1,448	1,718	1,683	(35)
<b>TOTAL REVENUES</b>	<b>3,057</b>	<b>2,829</b>	<b>2,783</b>	<b>3,039</b>	<b>3,033</b>	<b>(6)</b>
BEGINNING FUND BALANCE	310	1,190	1,190	1,190	1,669	480
<b>TOTAL RESOURCES</b>	<b>3,367</b>	<b>4,019</b>	<b>3,973</b>	<b>4,228</b>	<b>4,702</b>	<b>474</b>
<b>APPROPRIATIONS:</b>						
Vehicle Pollution Management	1,025	1,309	1,353	1,197	1,297	100
Operating Permits	1,040	1,323	1,323	1,241	1,365	124
Total Transfers to Other Funds	113	121	121	121	212	91
<b>TOTAL APPROPRIATIONS</b>	<b>2,178</b>	<b>2,753</b>	<b>2,797</b>	<b>2,559</b>	<b>2,874</b>	<b>315</b>
FUND BALANCE PER CAFR	1,190	1,266	1,176	1,669	1,828	159
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,190</b>	<b>1,266</b>	<b>1,176</b>	<b>1,669</b>	<b>1,828</b>	<b>159</b>

## HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated for paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. Revenue for the fund is generated using 60% of all net animal permits and license fees



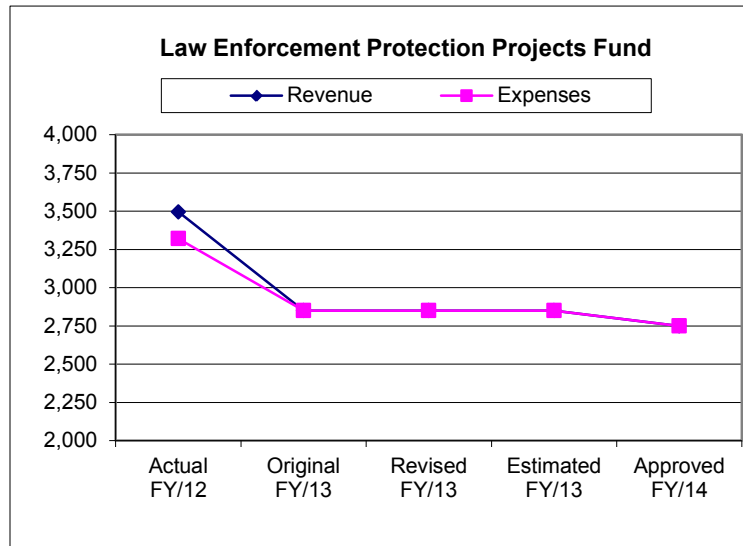
- FY/14 approved estimated revenues are \$64 thousand, an increase of \$6 thousand from the FY/13 original budget.
- The FY/14 approved budget designates five thousand dollars as a transfer to the General Fund for indirect overhead.
- Revenue and expenditures will match closely on a year by year basis.

### HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Licenses and Permits	70	58	58	58	64	6
<b>TOTAL REVENUES</b>	<b>70</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>64</b>	<b>6</b>
BEGINNING FUND BALANCE	0	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>70</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>64</b>	<b>6</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriations	64	53	53	53	59	6
Total Transfers to Other Funds	6	5	5	5	5	0
<b>TOTAL APPROPRIATIONS</b>	<b>70</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>64</b>	<b>6</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## LAW ENFORCEMENT PROTECTION PROJECTS FUND – 280

The Law Enforcement Protection Fund (LEPF) accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where the public is safe and secure and shares responsibility for maintaining a safe environment. The fund originated to handle state distributions under the Law Enforcement Protection Act. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included. Also, revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are deposited in the fund, as well as revenues from the seizure of vehicles for repeat DWI offenders.



➤ The funding level for FY/14 decreases slightly to \$2.75 million from the FY/13 original budget. Resources and appropriations match as it is difficult to anticipate what revenues will be received in this fund.

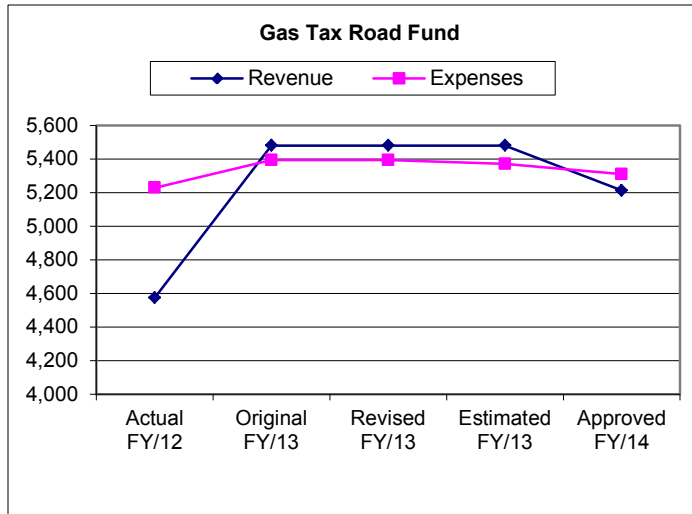
➤ The transfer to the General Fund increases \$34 thousand due to a change in the way health benefits are funded. Seven positions are funded through this transfer and include two paralegals, two attorneys, a senior office assistant, a DWI seizure assistant, and a DWI seizure coordinator.

### LAW ENFORCEMENT PROTECTION FUND 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Project Revenues	3,496	2,850	2,850	2,850	2,750	(100)
<b>TOTAL REVENUES</b>	<b>3,496</b>	<b>2,850</b>	<b>2,850</b>	<b>2,850</b>	<b>2,750</b>	<b>(100)</b>
BEGINNING FUND BALANCE	3,879	4,055	4,055	4,055	4,055	0
<b>TOTAL RESOURCES</b>	<b>7,375</b>	<b>6,905</b>	<b>6,905</b>	<b>6,905</b>	<b>6,805</b>	<b>(100)</b>
<b>APPROPRIATIONS:</b>						
Police Projects	2,932	2,417	2,417	2,417	2,283	(134)
Total Transfers to General Fund - 110	389	433	433	433	467	34
<b>TOTAL APPROPRIATIONS</b>	<b>3,321</b>	<b>2,850</b>	<b>2,850</b>	<b>2,850</b>	<b>2,750</b>	<b>(100)</b>
<b>FUND BALANCE PER CAFR</b>	<b>4,055</b>	<b>4,055</b>	<b>4,055</b>	<b>4,055</b>	<b>4,055</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>4,055</b>	<b>4,055</b>	<b>4,055</b>	<b>4,055</b>	<b>4,055</b>	<b>0</b>

## GAS TAX ROAD FUND – 282

State Statute requires that state shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



➤ FY/14 gasoline tax revenues are estimated at \$4.3 million, \$40 thousand less than the original budget for FY/13.

➤ Due to reduced revenue there is a General Fund transfer into this fund of \$853 thousand.

➤ The FY/14 approved budget of \$5.3 million which contains a minimal decrease of \$84 thousand from the original FY/13 budget of \$5.4 million.

### GAS TAX ROAD FUND 282 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	62	0	0	0	0	0
Gasoline Tax Revenue	4,287	4,400	4,400	4,400	4,360	(40)
Total Interfund Revenues	224	1,080	1,080	1,080	853	(227)
<b>TOTAL REVENUES</b>	<b>4,573</b>	<b>5,480</b>	<b>5,480</b>	<b>5,480</b>	<b>5,213</b>	<b>(267)</b>
BEGINNING FUND BALANCE	661	5	5	5	114	109
<b>TOTAL RESOURCES</b>	<b>5,234</b>	<b>5,485</b>	<b>5,485</b>	<b>5,485</b>	<b>5,327</b>	<b>(158)</b>
<b>APPROPRIATIONS:</b>						
Total Street Services Operations	4,992	5,135	5,135	5,112	5,061	(51)
Total Transfers to Other Funds	237	259	259	259	249	(10)
<b>TOTAL APPROPRIATIONS</b>	<b>5,229</b>	<b>5,394</b>	<b>5,394</b>	<b>5,371</b>	<b>5,310</b>	<b>(61)</b>
<b>FUND BALANCE PER CAFR</b>	<b>5</b>	<b>91</b>	<b>91</b>	<b>114</b>	<b>17</b>	<b>(97)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>5</b>	<b>91</b>	<b>91</b>	<b>114</b>	<b>17</b>	<b>(97)</b>

## FALSE ALARM ENFORCEMENT & EDUCATION FUND – 287

The False Alarm Enforcement and Education Fund was created in 2003 to use alarm permit and fine revenues to implement the Albuquerque Alarm System Ordinance (Sections 9-3-1 through 9-3-99 ROA 1994). Revenues come from permit fees of alarm users and alarm companies, as well as other fees related to enforcement of the ordinance. Appropriations support the False Alarm Reduction Unit in the Albuquerque Police Department. Also, per the ordinance, cash balance in the fund in excess of \$100 thousand at fiscal year-end is transferred to the Capital Acquisition Fund in the subsequent fiscal year for the purchase of public safety equipment. This fund closed in FY/12.

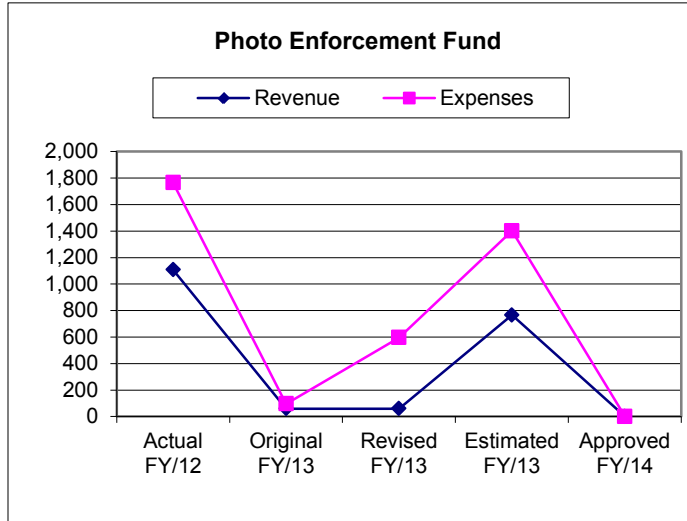
- The False Alarm Enforcement Fund closed in FY/12. Section 9-3-16 ROA 1994 was amended to deposit all permit fees and fines into the General Fund.
- The \$609 thousand transfer of fund balance in FY/12 includes \$109 thousand for the General Fund and \$500 thousand to the capital fund.

### FALSE ALARM ENFORCEMENT AND EDUCATION FUND 287 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY/12 ACTUAL EXPENSES	FY/13 ORIGINAL BUDGET	FY/13 REVISED BUDGET	FY/13 EST. ACTUAL EXPENSES	FY/14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
<b>TOTAL REVENUES</b>	0	0	0	0	0	0
BEGINNING FUND BALANCE	609	0	0	0	0	0
<b>TOTAL RESOURCES</b>	609	0	0	0	0	0
<b>APPROPRIATIONS:</b>						
Total Transfers to Other Funds	609	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	609	0	0	0	0	0
<b>FUND BALANCE PER CAFR</b>	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	0	0	0	0	0	0

## PHOTO ENFORCEMENT FUND – 288

The Photo Enforcement Fund was created in fiscal year 2008 to account for revenues and expenditures associated with the photo enforcement program. Revenues came from fines assessed against red light violators and speeders captured either by the stationary cameras or the speed vans. Appropriations supported the staff, contract and state statutory requirements associated with the program. The Safe Traffic Operations (“Red Light”) program suspended operations in December 2011. The fund closed in FY/13.



➤ With the suspension of the Safe Traffic Operations program in December 2011, the Photo Enforcement Fund closed in FY/13.

➤ Beginning in FY/14, any revenue from fines or payments to the state/photo enforcement vendor will be deposited to and paid from the General Fund, respectively.

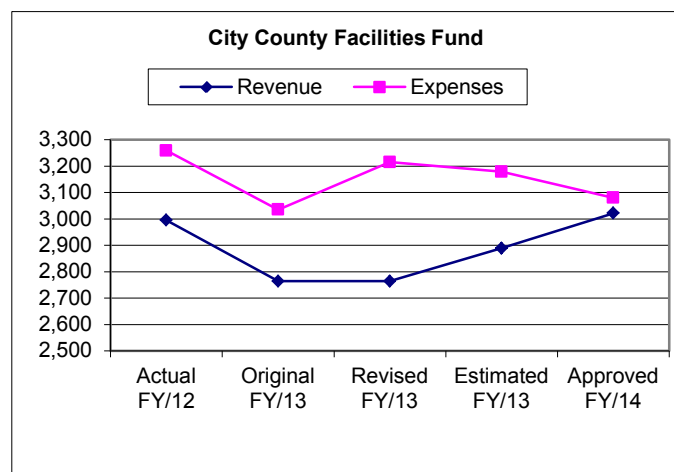
➤ The photo enforcement vendor continues to be engaged in collection activity, but these revenues are difficult to estimate. While FY/13 estimated revenues exceeded the original FY/13 budget level, it is unknown if additional receipts will continue in FY/14.

### PHOTO ENFORCEMENT FUND 288 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	8	0	0	0	0	0
Total Penalties & Fines	1,100	60	60	766	0	(766)
<b>TOTAL REVENUES</b>	<b>1,108</b>	<b>60</b>	<b>60</b>	<b>766</b>	<b>0</b>	<b>(766)</b>
BEGINNING FUND BALANCE	1,292	635	635	635	0	(635)
<b>TOTAL RESOURCES</b>	<b>2,400</b>	<b>695</b>	<b>695</b>	<b>1,401</b>	<b>0</b>	<b>(1,401)</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriations	1,115	96	96	716	0	(716)
Total Transfers to Other Funds	649	0	500	685	0	(685)
<b>TOTAL APPROPRIATIONS</b>	<b>1,765</b>	<b>96</b>	<b>596</b>	<b>1,401</b>	<b>0</b>	<b>(1,401)</b>
<b>FUND BALANCE PER CAFR</b>	<b>635</b>	<b>599</b>	<b>99</b>	<b>0</b>	<b>0</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>635</b>	<b>599</b>	<b>99</b>	<b>0</b>	<b>0</b>	<b>0</b>

## CITY/COUNTY FACILITIES FUND – 290

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



➤ The allocation of square footage in the Government Center remains at approximately 73% for the City and 27% for the County while the Law Enforcement Center remains at a 50/50 split.

➤ The approved FY14 budget is \$3.1 million including a transfer to the General Fund for indirect overhead of \$86 thousand.

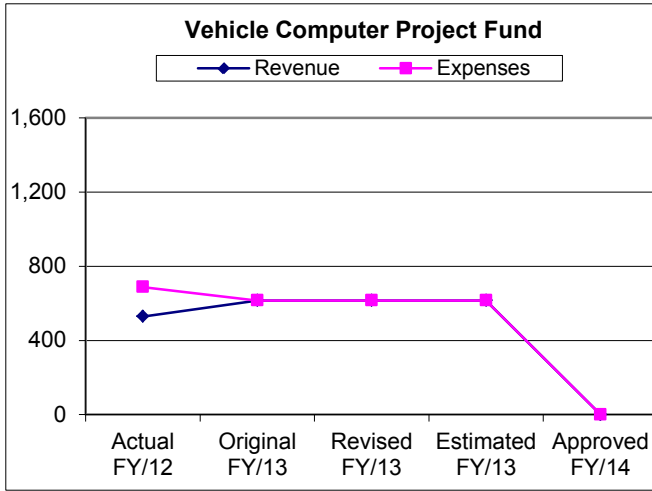
➤ Revenues include rent from Bernalillo County for their share of the occupancy of the building as well as a transfer from the General Fund.

### CITY/COUNTY FACILITIES FUND 290 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Intergovernmental Revenue	868	786	786	911	998	87
Total Interfund Revenues	2,128	1,978	1,978	1,978	2,024	46
<b>TOTAL REVENUES</b>	<b>2,995</b>	<b>2,764</b>	<b>2,764</b>	<b>2,889</b>	<b>3,022</b>	<b>133</b>
BEGINNING FUND BALANCE	629	366	366	366	76	(290)
<b>TOTAL RESOURCES</b>	<b>3,625</b>	<b>3,130</b>	<b>3,130</b>	<b>3,255</b>	<b>3,098</b>	<b>(157)</b>
<b>APPROPRIATIONS:</b>						
City/County Facilities Operations	3,173	2,949	3,129	3,093	2,994	(99)
Total Transfers to Other Funds	86	86	86	86	86	0
<b>TOTAL APPROPRIATIONS</b>	<b>3,259</b>	<b>3,035</b>	<b>3,215</b>	<b>3,179</b>	<b>3,080</b>	<b>(99)</b>
<b>FUND BALANCE PER CAFR</b>	<b>366</b>	<b>95</b>	<b>(85)</b>	<b>76</b>	<b>18</b>	<b>(58)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>366</b>	<b>95</b>	<b>(85)</b>	<b>76</b>	<b>18</b>	<b>(58)</b>

## VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



➤ There is no FY/14 appropriation for this fund.

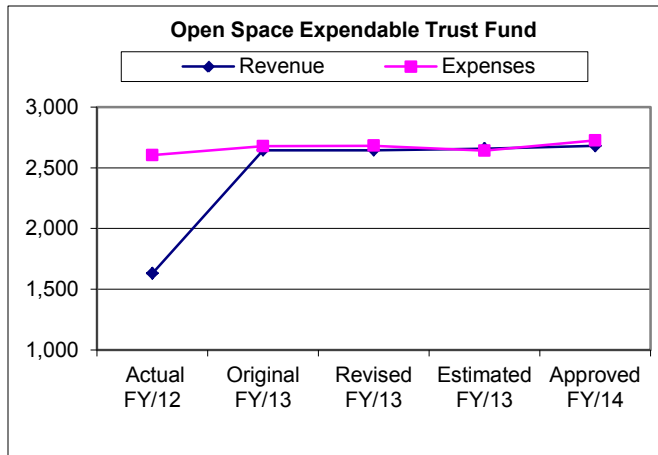
### VEHICLE/COMPUTER PROJECTS FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	29	0	0	0	0	0
Total Interfund Revenues	500	615	615	615	0	(615)
<b>TOTAL REVENUES</b>	<b>529</b>	<b>615</b>	<b>615</b>	<b>615</b>	<b>0</b>	<b>(615)</b>
BEGINNING FUND BALANCE	1,159	1,000	1,000	1,000	1,000	0
<b>TOTAL RESOURCES</b>	<b>1,688</b>	<b>1,615</b>	<b>1,615</b>	<b>1,615</b>	<b>1,000</b>	<b>(615)</b>
<b>APPROPRIATIONS:</b>						
Computer Projects	688	265	615	615	0	(615)
Vehicle Projects	0	350	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>688</b>	<b>615</b>	<b>615</b>	<b>615</b>	<b>0</b>	<b>(615)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	(704)	(704)	(704)	(704)	(704)	0
<b>AVAILABLE FUND BALANCE</b>	<b>296</b>	<b>296</b>	<b>296</b>	<b>296</b>	<b>296</b>	<b>0</b>



## OPEN SPACE EXPENDABLE TRUST FUND – 851

The Open Space Expendable Trust Fund accounts for the investment earnings from proceeds of the sale of certain properties, which are then used for operational purposes to manage the City's open space lands. Revenues are dependent on interest rates and sale of those properties that build up cash in the principal of the Permanent Trust Fund. In FY/01 regional parks were moved from the General Fund to the open space strategy. The entire program strategy supports the Environmental Protection and Enhancement Goal.



➤ The primary source of revenue for this fund is interfund revenues which is comprised of interest earnings from the Open Space Permanent Trust Fund and transfers from the General Fund. As the expected transfer from the Open Space Permanent Trust Fund has decreased significantly from \$800 thousand in FY/12 to \$70 thousand, there is a considerable increase in the General Fund subsidy. The subsidy is now \$2.5 million and is necessary to sustain operations

➤ Miscellaneous and Other revenues are minimal for FY/14 at \$68 thousand.

### OPEN SPACE EXPENDABLE TRUST FUND 851 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	75	68	68	81	68	(13)
Total Interfund Revenues	1,555	2,577	2,577	2,577	2,613	36
<b>TOTAL REVENUES</b>	<b>1,630</b>	<b>2,645</b>	<b>2,645</b>	<b>2,658</b>	<b>2,681</b>	<b>23</b>
BEGINNING FUND BALANCE	1,106	132	132	132	150	17
<b>TOTAL RESOURCES</b>	<b>2,736</b>	<b>2,777</b>	<b>2,777</b>	<b>2,790</b>	<b>2,831</b>	<b>40</b>
<b>APPROPRIATIONS:</b>						
Total Open Space Operations	2,604	2,678	2,682	2,641	2,725	84
<b>TOTAL APPROPRIATIONS</b>	<b>2,604</b>	<b>2,678</b>	<b>2,682</b>	<b>2,641</b>	<b>2,725</b>	<b>84</b>
<b>FUND BALANCE PER CAFR</b>	<b>132</b>	<b>99</b>	<b>95</b>	<b>150</b>	<b>106</b>	<b>(44)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>132</b>	<b>99</b>	<b>95</b>	<b>150</b>	<b>106</b>	<b>(44)</b>



## **SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION**

**SPECIAL REVENUE FUNDS** ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

**205 - COMMUNITY DEVELOPMENT FUND** - To account for the sources and uses of Community Development Block Grants.

**265 - OPERATING GRANTS FUND** - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

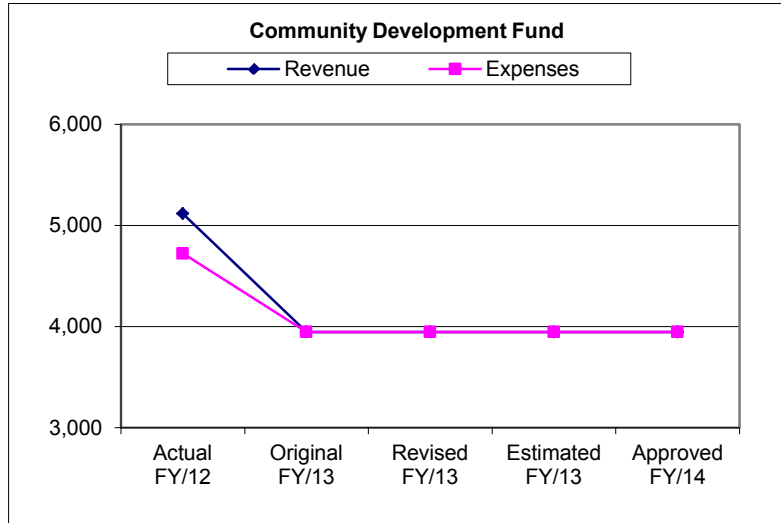
**266 – ARRA OPERATING GRANTS FUND** - To account for various stimulus grants from Federal and State agencies, which are restricted by the granting agency to expenditures for specified purposes.

Special Revenue Funds Excluded from Budget Legislation  
FY/14 Revenues, Appropriations and Fund Balances

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Community Development	407	3,947	3,947	0	407
Operating Grants	3,596	33,607	35,501	0	1,702
ARRA Operating Grants	0	0	0	0	0
<b>Total</b>	<b>4,003</b>	<b>37,554</b>	<b>39,448</b>	<b>0</b>	<b>2,109</b>

## COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program strategies primarily target low-income citizens and assist in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



➤ For the FY/14 approved budget the Community Development Block Grant (CDBG) program provides for an estimated \$3.9 million in program income, entitlement grants, and reprogrammed funds.

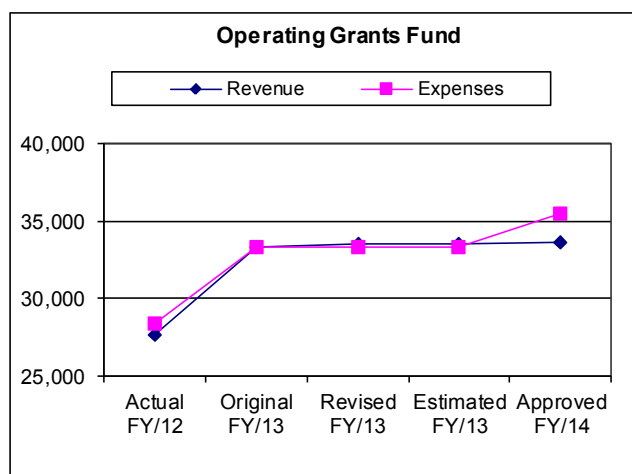
➤ Revenues and expenditures will match closely year by year.

### COMMUNITY DEVELOPMENT FUND 205 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Project Revenues	5,118	3,947	3,947	3,947	3,947	0
<b>TOTAL REVENUES</b>	<b>5,118</b>	<b>3,947</b>	<b>3,947</b>	<b>3,947</b>	<b>3,947</b>	<b>0</b>
BEGINNING FUND BALANCE	13	407	407	407	407	0
<b>TOTAL RESOURCES</b>	<b>5,131</b>	<b>4,354</b>	<b>4,354</b>	<b>4,354</b>	<b>4,354</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Total Project Expenditures	4,880	3,892	3,892	3,892	3,892	0
Total Transfers to Other Funds	(156)	55	55	55	55	0
<b>TOTAL APPROPRIATIONS</b>	<b>4,724</b>	<b>3,947</b>	<b>3,947</b>	<b>3,947</b>	<b>3,947</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>407</b>	<b>407</b>	<b>407</b>	<b>407</b>	<b>407</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>407</b>	<b>407</b>	<b>407</b>	<b>407</b>	<b>407</b>	<b>0</b>

## OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget, along with a transfer from the Transit Operating Fund.



➤ The primary source of revenue for this fund is federal and state revenue estimated at \$28 million for FY/14. This is supplemented by \$5.6 million of City Funds from the General Fund and/or other City funds.

➤ FY/14 appropriation is at \$35.5 million, \$2.1 million more than the FY/13 approved budget of \$33.4 million.

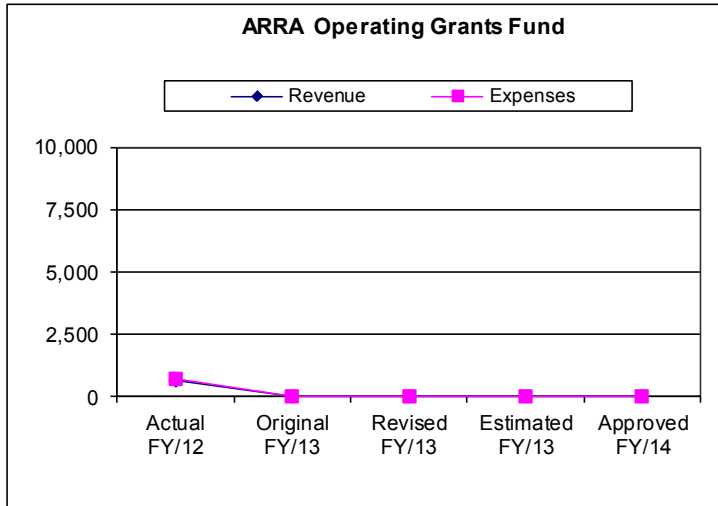
➤ The transfer to General Fund for indirect overhead charges from individual grants is \$749 thousand in FY/14.

### OPERATING GRANTS FUND 265 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Intergovernmental Revenue	22,633	27,500	27,500	27,500	27,992	492
Total Interfund Revenues	5,133	5,868	6,081	6,081	5,615	(466)
<b>TOTAL REVENUES</b>	<b>27,766</b>	<b>33,368</b>	<b>33,581</b>	<b>33,581</b>	<b>33,607</b>	<b>26</b>
BEGINNING FUND BALANCE	4,279	3,385	3,385	3,385	3,596	211
<b>TOTAL RESOURCES</b>	<b>32,045</b>	<b>36,753</b>	<b>36,966</b>	<b>36,966</b>	<b>37,203</b>	<b>237</b>
<b>APPROPRIATIONS:</b>						
Operating Grants	27,592	32,614	32,614	32,614	34,752	2,138
Total Transfers to Other Funds	777	756	756	756	749	(7)
<b>TOTAL APPROPRIATIONS</b>	<b>28,369</b>	<b>33,370</b>	<b>33,370</b>	<b>33,370</b>	<b>35,501</b>	<b>2,131</b>
<b>FUND BALANCE PER CAFR</b>	<b>3,676</b>	<b>3,383</b>	<b>3,596</b>	<b>3,596</b>	<b>1,702</b>	<b>(1,894)</b>
ADJUSTMENTS TO FUND BALANCE	(290)	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>3,385</b>	<b>3,383</b>	<b>3,596</b>	<b>3,596</b>	<b>1,702</b>	<b>(1,894)</b>

## ARRA OPERATING GRANTS FUND – 266

The ARRA Operating Grants Fund was established to account for various stimulus grants from federal and state agencies. ARRA Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An indirect overhead charge for the operating grants is appropriated in the budget.



➤ The amounts for FY/12 actual expenses reflect the close of grants awarded in FY/10.

### ARRA OPERATING GRANTS FUND 266 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Intergovernmental Revenue	655	0	0	0	0	0
Total Interfund Revenues	21	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>676</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
BEGINNING FUND BALANCE	72	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>748</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
ARRA Operating Grants	724	0	0	0	0	0
Total Transfers to Other Funds	24	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>748</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





## **NON-ENTERPRISE DEBT SERVICE FUNDS**

**NON-ENTERPRISE DEBT SERVICE FUNDS** ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON-ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING. STATE STATUTE REQUIRES THAT DEBT SERVICE FUNDS NOT RETAIN MORE THAN 1/12 OF THE TOTAL APPROPRIATIONS IN FUND BALANCE.

**405 - SALES TAX REFUNDING DEBT SERVICE FUND** - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

**410 – FIRE DEBT SERVICE FUND** – To record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7.

**415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND** - To accumulate monies for payment of principal and interest on all general obligations bonds.

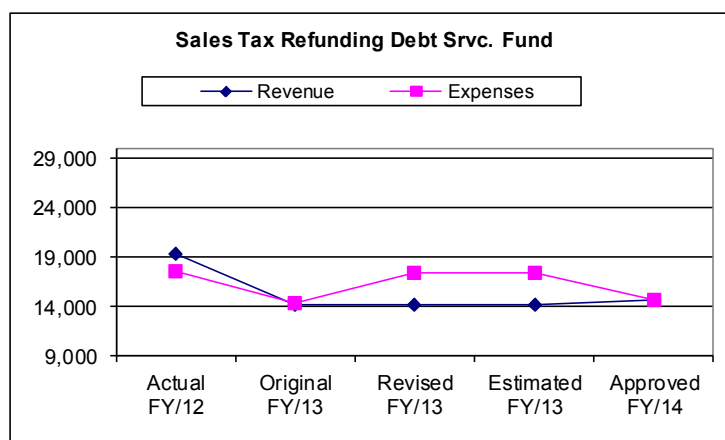
Non-Enterprise Debt Service  
FY/14 Revenues, Appropriations and Fund Balances

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Sales Tax Refunding Debt Service	1,700	14,788	14,720	(73)	1,695
Fire Debt Service Fund	0	101	101	0	0
General Obligation Bond Debt Service	5,936	60,357	60,399	0	5,894
<b>Total</b>	<b>7,636</b>	<b>75,246</b>	<b>75,220</b>	<b>(73)</b>	<b>7,589</b>

## SALES TAX REFUNDING DEBT SERVICE FUND – 405

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to the Harry E. Kinney Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances. Fund balance is held to no more than 1/12 of total undesignated appropriations as specified by State statute.



➤ The FY/14 approved budget is \$14.7 million, \$271 thousand higher than the original FY/13 approved budget.

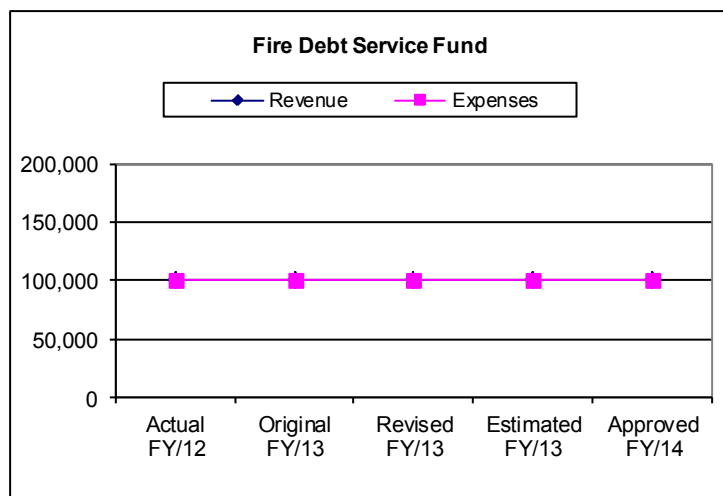
➤ In the years where expense exceeds revenue, fund balance is used.

### SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	4,053	100	100	100	50	(50)
Total Interfund Revenue	15,344	14,124	14,124	14,124	14,738	614
<b>TOTAL REVENUES</b>	<b>19,397</b>	<b>14,224</b>	<b>14,224</b>	<b>14,224</b>	<b>14,788</b>	<b>564</b>
BEGINNING FUND BALANCE	3,157	4,925	4,925	4,925	1,700	(3,225)
<b>TOTAL RESOURCES</b>	<b>22,554</b>	<b>19,149</b>	<b>19,149</b>	<b>19,149</b>	<b>16,488</b>	<b>(2,661)</b>
<b>APPROPRIATIONS:</b>						
Debt Service	16,692	14,449	11,449	11,449	14,720	3,271
Total Transfers to Other Funds	937	0	6,000	6,000	0	(6,000)
<b>TOTAL APPROPRIATIONS</b>	<b>17,629</b>	<b>14,449</b>	<b>17,449</b>	<b>17,449</b>	<b>14,720</b>	<b>(2,729)</b>
FUND BALANCE PER CAFR	4,925	4,700	1,700	1,700	1,768	68
ADJUSTMENTS TO FUND BALANCE	(3,505)	(3,055)	(55)	(55)	(73)	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,419</b>	<b>1,644</b>	<b>1,644</b>	<b>1,644</b>	<b>1,694</b>	<b>68</b>

## FIRE DEBT SERVICE FUND – 410

The Fire Debt Service Fund was established in FY/11, to record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7. The loan agreement also incorporates an intercept agreement providing for the distributions of Fire Protection Fund revenues to be redirected by the State Treasurer to the New Mexico Finance Authority.



➤ The Debt Service is anticipated to be a recurring payment through 2031.

➤ Revenues and expenditures will match closely in this fund.

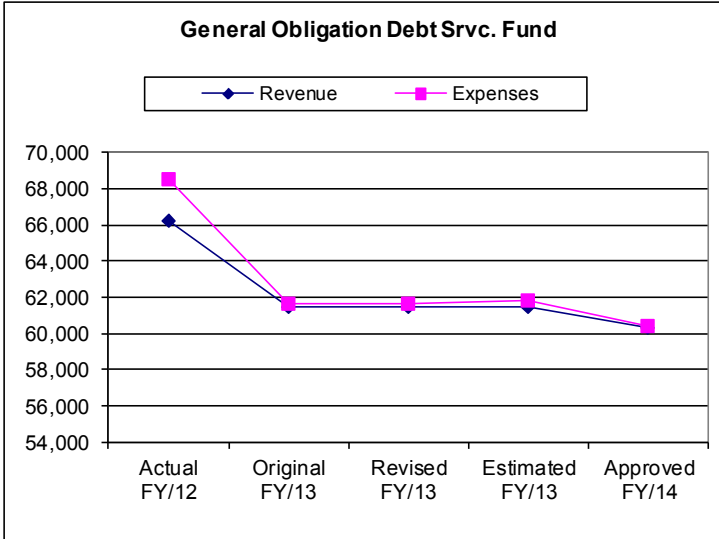
➤ The transfer from the State Fire Fund is \$101 thousand to match the debt service requirement.

### FIRE DEBT SERVICE FUND 410 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Interfund Revenue	101	101	101	101	101	0
<b>TOTAL REVENUES</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>0</b>
BEGINNING FUND BALANCE	0	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Debt Service	101	101	101	101	101	0
<b>TOTAL APPROPRIATIONS</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



➤ The budgeted amount of \$60.4 million in FY14 has decreased by \$1.2 million from the FY13 budgeted level.

➤ In the years where expense exceeds revenue, fund balance is used.

### GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	7,601	631	631	631	100	(531)
Total Interfund Revenues	58,638	60,860	60,860	60,860	60,257	(603)
<b>TOTAL REVENUES</b>	<b>66,240</b>	<b>61,491</b>	<b>61,491</b>	<b>61,491</b>	<b>60,357</b>	<b>(1,134)</b>
BEGINNING FUND BALANCE	8,588	6,303	6,303	6,303	5,936	(366)
<b>TOTAL RESOURCES</b>	<b>74,828</b>	<b>67,794</b>	<b>67,794</b>	<b>67,794</b>	<b>66,293</b>	<b>(1,500)</b>
<b>APPROPRIATIONS:</b>						
Debt Service	68,525	61,605	61,605	61,857	60,399	(1,458)
<b>TOTAL APPROPRIATIONS</b>	<b>68,525</b>	<b>61,605</b>	<b>61,605</b>	<b>61,857</b>	<b>60,399</b>	<b>(1,458)</b>
<b>FUND BALANCE PER CAFR</b>	<b>6,303</b>	<b>6,189</b>	<b>6,189</b>	<b>5,936</b>	<b>5,894</b>	<b>(42)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>6,303</b>	<b>6,189</b>	<b>6,189</b>	<b>5,936</b>	<b>5,894</b>	<b>(42)</b>



## ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. FIVE FUNDS; APARTMENTS, AVIATION, BASEBALL STADIUM, GOLF AND REFUSE REQUIRE NO SUBSIDIES.

TRANSIT AND PARKING OPERATING FUNDS ARE SUBSIDIZED ENTERPRISE FUNDS. THE GOAL FOR FUND BALANCE IN THESE TWO FUNDS IS TO MAINTAIN THEIR FUND BALANCES AT A 1:1 CURRENT RATIO. THE REFUSE DISPOSAL OPERATING FUND SETS ITS GOAL FOR A WORKING CAPITAL BALANCE AT 7.5% OF ANTICIPATED OPERATING REVENUES. THE GOLF OPERATING FUND AND BASEBALL STADIUM OPERATING FUND HAVE A TARGET WORKING CAPITAL BALANCE OF A 2:1 CURRENT RATIO.

**611 - AVIATION OPERATING FUND** - To account for the operations of Albuquerque International Sunport, the State's largest airport.

**615 - AIRPORT REVENUE BOND DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

**641 - PARKING FACILITIES OPERATING FUND** - To account for the operations of the parking facilities owned by the City.

**645 - PARKING FACILITIES DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the parking facilities owned by the City.

**651 - REFUSE DISPOSAL OPERATING FUND** - To account for the general operations of providing refuse removal services in the Albuquerque area.

**655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

**661 - TRANSIT OPERATING FUND** - To account for the operations of ABQ Ride, the City's bus transit system.

**667 - TRANSIT DEBT SERVICE FUND** - To account for monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

**671 - APARTMENTS FUND** - To account for the sources and uses of City-owned apartments.

**675 - APARTMENTS DEBT SERVICE FUND** - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds, Series 2000.

**681 - GOLF OPERATING FUND** - To account for the operations of the City's four municipal golf courses.

**685 - GOLF OPERATING DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the City's golf courses.

**691 - BASEBALL STADIUM OPERATING FUND** - To account for operations of the baseball stadium.

**695 - BASEBALL STADIUM DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the baseball stadium.

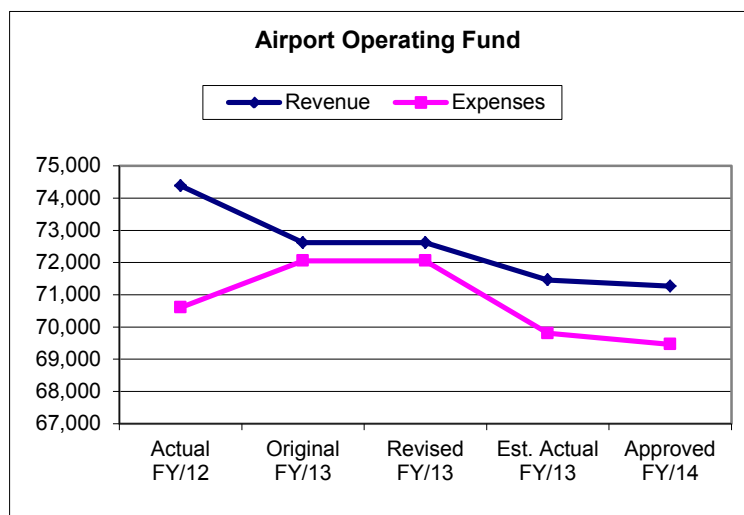
**Enterprise Funds**  
**FY/14 Revenues, Appropriations and Fund/Working Capital Balances**

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Aviation Operating	8,973	71,265	69,464	0	10,774
Airport Rev. Bond Debt Service	3,639	24,300	24,188	0	3,751
Parking Facilities Operating	46	6,918	6,852	0	112
Parking Facilities Debt Service	57	3,210	3,260	0	7
Refuse Disposal Operating	5,587	61,076	60,792	0	5,871
Refuse Disposal System Debt Service	1,055	850	1,105	0	800
Transit Operating	60	44,982	44,904	0	138
Transit Debt Service	422	2,631	2,631	0	422
Apartments Fund	1,155	3,659	3,266	0	1,548
Apartments Debt Service Fund	566	1,001	1,001	0	566
Golf Operating	53	4,015	4,067	0	1
Golf Debt Service	3	0	0	0	3
Baseball Stadium Operating	(37)	1,831	1,742	0	52
Baseball Stadium Debt Service	178	854	1,022	0	10
<b>Total</b>	<b>21,757</b>	<b>226,592</b>	<b>224,294</b>	<b>0</b>	<b>24,055</b>



## AVIATION OPERATING FUND – 611

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



➤ The FY/14 approved operating budget is \$69.5 million, \$2.6 million less than the FY/13 original budget. The Aviation department has decreased their operating expenses \$449 thousand from FY/13. Transfer to debt service remained the same as the FY/13 level, while the transfer to the Airport Capital Fund decreased by \$2.1 million.

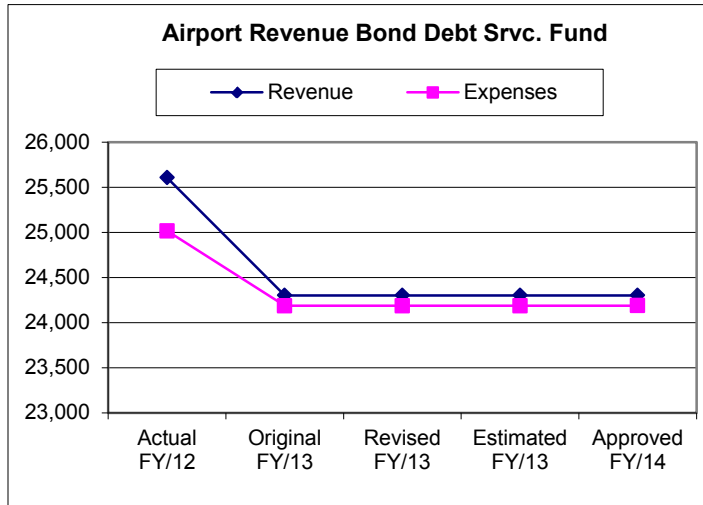
➤ Revenues are anticipated to decrease \$1.4 million from the FY/13 original budget level. The decrease is due to lower enplanement and deplanement levels which affects airline and non-airline revenues.

### AVIATION OPERATING FUND 611 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	309	301	301	300	300	0
Total Enterprise Revenues	<u>74,074</u>	<u>72,316</u>	<u>72,316</u>	<u>71,160</u>	<u>70,965</u>	<u>(196)</u>
<b>TOTAL REVENUES</b>	<b>74,383</b>	<b>72,616</b>	<b>72,616</b>	<b>71,461</b>	<b>71,265</b>	<b>(196)</b>
BEGINNING WORKING CAPITAL BALANCE	<u>8,941</u>	<u>7,216</u>	<u>7,216</u>	<u>7,216</u>	<u>8,973</u>	<u>1,757</u>
<b>TOTAL RESOURCES</b>	<b><u>83,324</u></b>	<b><u>79,832</u></b>	<b><u>79,832</u></b>	<b><u>78,677</u></b>	<b><u>80,238</u></b>	<b><u>1,561</u></b>
<b>APPROPRIATIONS:</b>						
Enterprise Operations	29,211	31,159	31,159	28,907	30,687	1,780
Total Transfers to Other Funds	<u>41,397</u>	<u>40,897</u>	<u>40,897</u>	<u>40,897</u>	<u>38,777</u>	<u>(2,120)</u>
<b>TOTAL APPROPRIATIONS</b>	<b><u>70,608</u></b>	<b><u>72,056</u></b>	<b><u>72,056</u></b>	<b><u>69,804</u></b>	<b><u>69,464</u></b>	<b><u>(340)</u></b>
ADJUSTMENTS TO WORKING CAPITAL	<u>(5,500)</u>	<u>0</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>(100)</u>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b><u>7,216</u></b>	<b><u>7,776</u></b>	<b><u>7,776</u></b>	<b><u>8,973</u></b>	<b><u>10,774</u></b>	<b><u>1,801</u></b>

## AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Capital projects being paid for include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



➤ The approved FY/14 appropriation is \$24.2 million which is only a small \$2 thousand increase from the original FY/13 budget level.

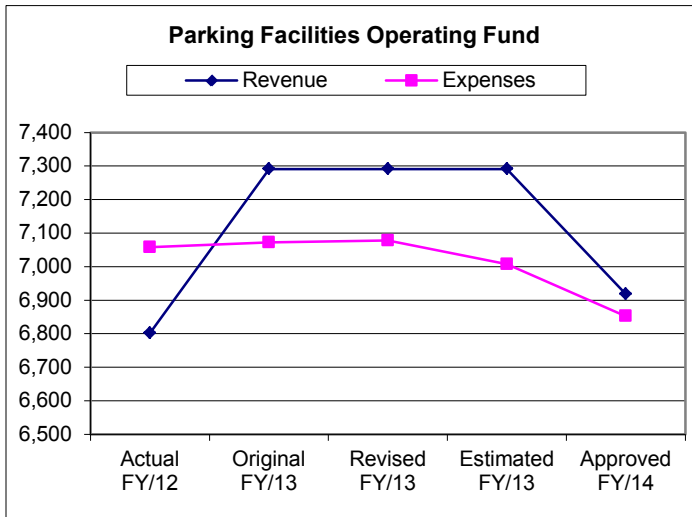
➤ The transfer from the operating fund remains at \$24.3 million, the same amount as the original FY/13 budget.

### AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	105	0	0	0	0	0
Total Interfund Revenues	25,500	24,300	24,300	24,300	24,300	0
<b>TOTAL REVENUES</b>	<b>25,605</b>	<b>24,300</b>	<b>24,300</b>	<b>24,300</b>	<b>24,300</b>	<b>0</b>
BEGINNING FUND BALANCE	2,935	3,525	3,525	3,525	3,639	114
<b>TOTAL RESOURCES</b>	<b>28,540</b>	<b>27,825</b>	<b>27,825</b>	<b>27,825</b>	<b>27,939</b>	<b>114</b>
<b>APPROPRIATIONS:</b>						
Airport Debt Service	25,015	24,186	24,186	24,186	24,188	2
<b>TOTAL APPROPRIATIONS</b>	<b>25,015</b>	<b>24,186</b>	<b>24,186</b>	<b>24,186</b>	<b>24,188</b>	<b>2</b>
<b>FUND BALANCE PER CAFR</b>	<b>3,525</b>	<b>3,639</b>	<b>3,639</b>	<b>3,639</b>	<b>3,751</b>	<b>112</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>3,525</b>	<b>3,639</b>	<b>3,639</b>	<b>3,639</b>	<b>3,751</b>	<b>112</b>

## PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. The program strategy is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



➤ FY/14 enterprise revenues are estimated to increase approximately \$102 thousand from the FY/13 original budget.

➤ In FY/14 the General Fund transfer is decreased by \$446 thousand.

➤ In FY/13 the fund transfers \$3.2 million to the payment of debt service in fund 645 and \$444 thousand to indirect overhead for a total of \$3.6 million.

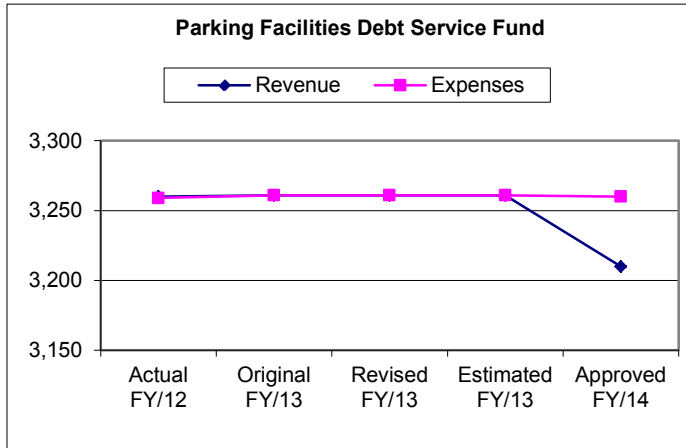
➤ Debt should be paid off in FY/14. At that time enterprise revenues should be sufficient to cover operations without a General Fund subsidy.

### PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	531	558	558	558	529	(29)
Total Enterprise Revenues	3,719	3,614	3,614	3,614	3,716	102
Total Interfund Revenues	2,551	3,119	3,119	3,119	2,673	(446)
<b>TOTAL REVENUES</b>	<b>6,802</b>	<b>7,291</b>	<b>7,291</b>	<b>7,291</b>	<b>6,918</b>	<b>(374)</b>
BEGINNING WORKING CAPITAL BALANCE	18	(239)	(239)	(239)	46	285
<b>TOTAL RESOURCES</b>	<b>6,820</b>	<b>7,052</b>	<b>7,052</b>	<b>7,053</b>	<b>6,964</b>	<b>(89)</b>
<b>APPROPRIATIONS:</b>						
Parking Operations	3,339	3,350	3,356	3,285	3,198	(87)
Total Transfers to Other Funds	3,720	3,722	3,722	3,722	3,654	(68)
<b>TOTAL APPROPRIATIONS</b>	<b>7,058</b>	<b>7,072</b>	<b>7,078</b>	<b>7,007</b>	<b>6,852</b>	<b>(155)</b>
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>(239)</b>	<b>(20)</b>	<b>(26)</b>	<b>46</b>	<b>112</b>	<b>66</b>

## PARKING FACILITIES DEBT SERVICE FUND – 645

The Parking Facilities Debt Service Fund transfers monies to the Sales Tax Debt Service Fund to pay debt on parking structures owned by the City. Series 2008A Bonds were issued in the principal amount of \$16.6 million for refunding the Series 2000A bonds. The final debt service payment for the Series 2008A bonds is scheduled for FY/14.



➤ The FY/14 transfer from the Parking Facilities Operating Fund is \$3.2 million. This is \$51 thousand less than the FY/13 estimated actual amount.

➤ The transfer to the Sales Tax Debt Service Fund is estimated at \$3.3 million in FY/14. Debt will be paid off in FY/14.

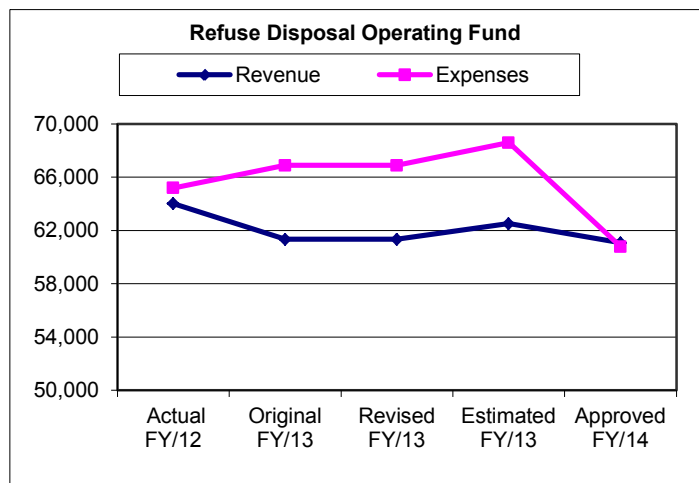
➤ Revenue and expenditures will match closely on a year by year basis. In years where expenditures exceed revenues, available fund balance is used.

### PARKING FACILITIES DEBT SERVICE FUND 645 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
Total Interfund Revenues	3,260	3,261	3,261	3,261	3,210	(51)
<b>TOTAL REVENUES</b>	<b>3,260</b>	<b>3,261</b>	<b>3,261</b>	<b>3,261</b>	<b>3,210</b>	<b>(51)</b>
BEGINNING FUND BALANCE	56	57	57	57	57	0
<b>TOTAL RESOURCES</b>	<b>3,317</b>	<b>3,318</b>	<b>3,318</b>	<b>3,318</b>	<b>3,267</b>	<b>(51)</b>
<b>APPROPRIATIONS:</b>						
Total Transfers to Other Funds	3,259	3,261	3,261	3,261	3,260	(1)
<b>TOTAL APPROPRIATIONS</b>	<b>3,259</b>	<b>3,261</b>	<b>3,261</b>	<b>3,261</b>	<b>3,260</b>	<b>(1)</b>
<b>FUND BALANCE PER CAFR</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>7</b>	<b>(50)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>7</b>	<b>(50)</b>

## REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, weed, litter and graffiti removal for the City of Albuquerque. All the program strategies support the Environmental Protection and Enhancement Goal.



➤ The department updates the “cost of service” analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/13, the department did not propose a rate adjustment for FY/14.

➤ The Debt Service Coverage for this fund is required to be 1.5% of net revenues per NMFA – Refuse Removal and Disposal Loans. The FY/14 approved budget meets this requirement.

➤ Language is again included in the FY/14 budget resolution to include a contingency appropriation for fuel costing \$2.30 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed.

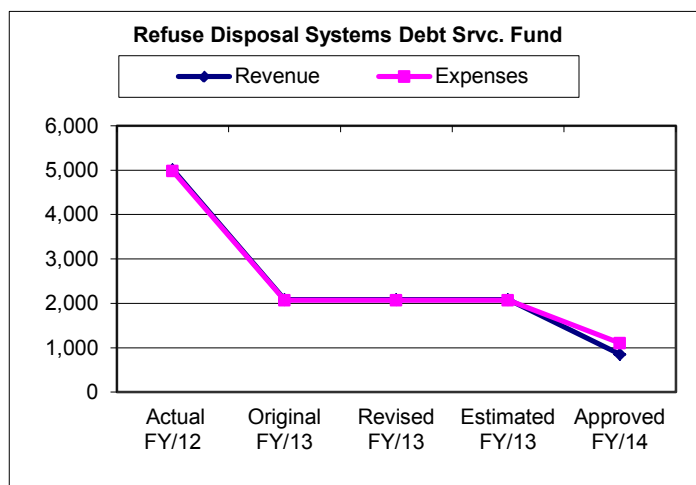
➤ There is a decrease in the total transfers to other funds of almost \$10 million. A one-time transfer in FY/13 of \$7.3 million to the capital fund for recycling carts for automated pickup explains most of the current year decrease. A \$588 thousand transfer to Environmental Health for Household Hazardous Waste has been eliminated and that service will be now performed by Solid Waste. Also, the debt service transfer is reduced by \$965 thousand to account for the funding of the minimum wage increase and tire recycling.

### REFUSE DISPOSAL OPERATING FUND 651 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	1,925	100	100	150	208	58
Total Enterprise Revenues	62,098	61,237	61,237	62,370	60,868	(1,502)
<b>TOTAL REVENUES</b>	<b>64,023</b>	<b>61,337</b>	<b>61,337</b>	<b>62,520</b>	<b>61,076</b>	<b>(1,444)</b>
BEGINNING WORKING CAPITAL BALANCE	12,829	11,659	11,659	11,659	5,587	(6,072)
<b>TOTAL RESOURCES</b>	<b>76,852</b>	<b>72,996</b>	<b>72,996</b>	<b>74,180</b>	<b>66,663</b>	<b>(7,516)</b>
<b>APPROPRIATIONS:</b>						
Enterprise Operations	42,661	41,358	41,358	43,059	45,222	2,163
Total Transfers to Other Funds	22,532	25,533	25,533	25,533	15,570	(9,963)
<b>TOTAL APPROPRIATIONS</b>	<b>65,193</b>	<b>66,891</b>	<b>66,891</b>	<b>68,592</b>	<b>60,792</b>	<b>(7,800)</b>
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>11,659</b>	<b>6,105</b>	<b>6,105</b>	<b>5,587</b>	<b>5,871</b>	<b>284</b>

## REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND – 655

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



➤ The department paid off their 2001 revenue bonds in FY/12. This resulted in a \$2.9 million reduction in both the Refuse Disposal Operating Fund and the appropriation for debt.

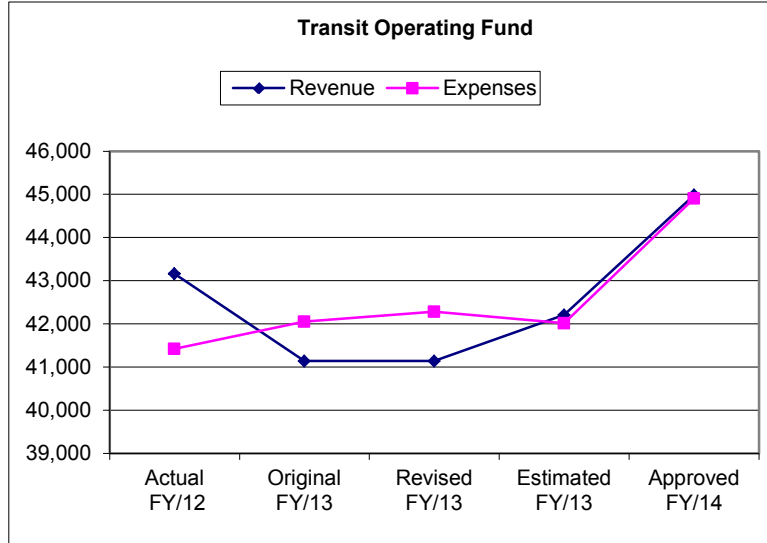
➤ The remaining debt outstanding is Series 2008 revenue bonds and two loans with the New Mexico Finance Authority (NMFA). FY/13 will be the last payment for the revenue bonds and the two NMFA loans will be paid off in FY/14 and FY/15 respectively.

### REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND 655 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY/12 ACTUAL EXPENSES	FY/13 ORIGINAL BUDGET	FY/13 REVISED BUDGET	FY/13 EST. ACTUAL EXPENSES	FY/14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	16	15	15	15	15	0
Total Interfund Revenues	4,995	2,070	2,070	2,070	835	(1,235)
<b>TOTAL REVENUES</b>	<b>5,011</b>	<b>2,085</b>	<b>2,085</b>	<b>2,085</b>	<b>850</b>	<b>(1,235)</b>
BEGINNING FUND BALANCE	1,006	1,040	1,040	1,040	1,055	15
<b>TOTAL RESOURCES</b>	<b>6,017</b>	<b>3,125</b>	<b>3,125</b>	<b>3,125</b>	<b>1,905</b>	<b>(1,220)</b>
<b>APPROPRIATIONS:</b>						
Debt Service	4,978	2,070	2,070	2,070	1,105	(965)
<b>TOTAL APPROPRIATIONS</b>	<b>4,978</b>	<b>2,070</b>	<b>2,070</b>	<b>2,070</b>	<b>1,105</b>	<b>(965)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,040</b>	<b>1,055</b>	<b>1,055</b>	<b>1,055</b>	<b>800</b>	<b>(255)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,040</b>	<b>1,055</b>	<b>1,055</b>	<b>1,055</b>	<b>800</b>	<b>(255)</b>

## TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the City's public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and thirty-six percent from the Quarter Cent Transportation Infrastructure Tax approved by residents in the Fall of 2009 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The program strategies target a variety of transportation options for commuters including the mobility impaired.



➤ The FY/14 approved budget transfer from the General Fund is \$22.4 million and the Transportation Infrastructure Tax Fund transfer is estimated at \$12.6 million.

➤ The FY/14 intergovernmental resources remains at the same level as original FY/13 estimated revenue.

➤ In years when expenditures exceed revenue, working capital balance is used.

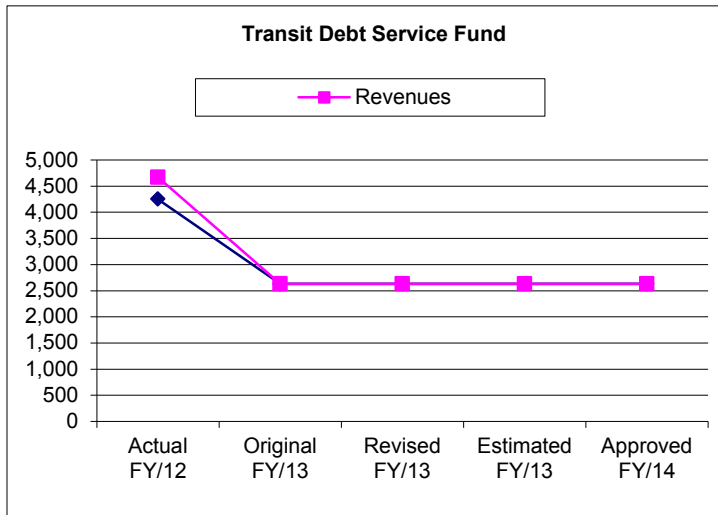
### TRANSIT OPERATING FUND 661 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	4	125	125	361	125	(236)
Total Intergovernmental Revenue	5,626	5,260	5,260	6,368	5,260	(1,108)
Total Enterprise Revenues	4,798	4,466	4,466	4,648	4,622	(26)
Total Interfund Revenues	32,729	31,287	31,287	30,828	34,975	4,147
<b>TOTAL REVENUES</b>	<b>43,158</b>	<b>41,138</b>	<b>41,138</b>	<b>42,205</b>	<b>44,982</b>	<b>2,776</b>
BEGINNING WORKING CAPITAL BALANCE	(1,619)	(132)	(132)	(132)	60	192
<b>TOTAL RESOURCES</b>	<b>41,538</b>	<b>41,006</b>	<b>41,006</b>	<b>42,073</b>	<b>45,042</b>	<b>2,969</b>
<b>APPROPRIATIONS:</b>						
Transit Operations	38,514	39,293	39,308	39,041	39,484	443
Total Transfers to Other Funds	2,906	2,759	2,972	2,972	5,420	2,448
<b>TOTAL APPROPRIATIONS</b>	<b>41,419</b>	<b>42,052</b>	<b>42,280</b>	<b>42,013</b>	<b>44,904</b>	<b>2,891</b>
ADJUSTMENTS TO WORKING CAPITAL	(251)	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>(132)</b>	<b>(1,046)</b>	<b>(1,274)</b>	<b>60</b>	<b>138</b>	<b>78</b>

## TRANSIT DEBT SERVICE FUND – 667

The Transit Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

On July 1, 2006 the City entered into a lease purchase agreement with Bank of Albuquerque for \$20 million in order to finance the purchase of additional buses. In FY/07, the City applied for and was awarded a Section 5307 grant from the Federal Transit Administration (FTA) to be used for the acquisition of revenue vehicles and associated equipment and to repay debt service. The Transit Department will use this grant and future grant awards from the FTA for payment of principal and interest on the lease purchase agreement.



➤ The FY/14 budget for debt service is \$2.6 million. The fund expends in debt service obligations an amount equal to what it collects in reimbursements from the Section 5307 grant.

➤ The stated term of the lease purchase agreement is July 1, 2006 through July 1, 2016. Payments of approximately \$2.6 million in principal plus interest are due on January 1<sup>st</sup> and July 1<sup>st</sup> of each year.

➤ The lease purchase agreement may be paid off at any time with a lump sum payment.

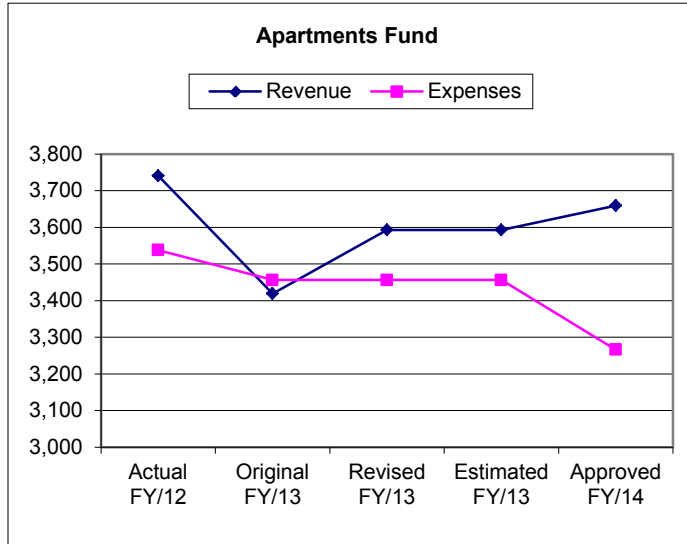
### TRANSIT DEBT SERVICE FUND 667 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	2	0	0	0	0	0
Total Interfund Revenues	4,668	2,631	2,631	2,631	2,631	0
<b>TOTAL REVENUES</b>	<b>4,670</b>	<b>2,631</b>	<b>2,631</b>	<b>2,631</b>	<b>2,631</b>	<b>0</b>
BEGINNING FUND BALANCE	0	422	422	422	422	0
<b>TOTAL RESOURCES</b>	<b>4,670</b>	<b>3,053</b>	<b>3,053</b>	<b>3,053</b>	<b>3,053</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Transit Debt Service	4,248	2,631	2,631	2,631	2,631	0
<b>TOTAL APPROPRIATIONS</b>	<b>4,248</b>	<b>2,631</b>	<b>2,631</b>	<b>2,631</b>	<b>2,631</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>422</b>	<b>422</b>	<b>422</b>	<b>422</b>	<b>422</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>422</b>	<b>422</b>	<b>422</b>	<b>422</b>	<b>422</b>	<b>0</b>



## APARTMENTS FUND – 671

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the city goal of Human and Family Development. The program strategies primarily target low-income citizens and assist in developing affordable housing. The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of city owned apartments.



➤ Funds in the amount of \$3.3 million have been appropriated for FY/14. Enterprise revenues are projected to be \$3.7 million.

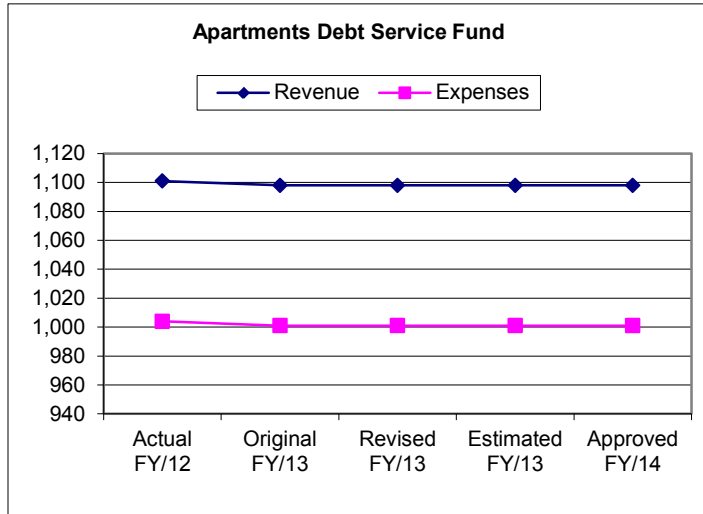
➤ In years where appropriations exceed revenues available fund balance is used.

### APARTMENTS OPERATING FUND 671 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	313	17	17	17	17	0
Total Enterprise Revenues	3,428	3,402	3,576	3,576	3,642	66
<b>TOTAL REVENUES</b>	<b>3,741</b>	<b>3,419</b>	<b>3,593</b>	<b>3,593</b>	<b>3,659</b>	<b>66</b>
BEGINNING WORKING CAPITAL BALANCE	815	1,018	1,018	1,018	1,155	137
<b>TOTAL RESOURCES</b>	<b>4,556</b>	<b>4,437</b>	<b>4,611</b>	<b>4,611</b>	<b>4,814</b>	<b>203</b>
<b>APPROPRIATIONS:</b>						
Housing Operations	2,441	2,415	2,415	2,415	2,225	(190)
Total Transfers to Other Funds	1,097	1,041	1,041	1,041	1,041	0
<b>TOTAL APPROPRIATIONS</b>	<b>3,538</b>	<b>3,456</b>	<b>3,456</b>	<b>3,456</b>	<b>3,266</b>	<b>(190)</b>
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
<b>AVAILABLE WORKING CAPITAL BALANCE</b>	<b>1,018</b>	<b>981</b>	<b>1,155</b>	<b>1,155</b>	<b>1,548</b>	<b>393</b>

## APARTMENTS DEBT SERVICE FUND – 675

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



➤ The budgeted debt service payment for FY/13 is \$1.1 million.

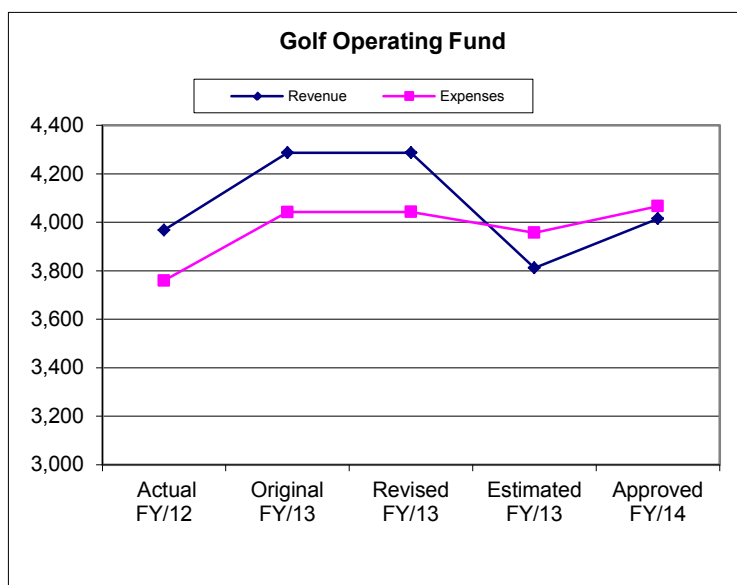
➤ This fund accounts for the debt service of city owned apartments.

### APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Interfund Revenues	1,001	1,001	1,001	1,001	1,001	0
<b>TOTAL REVENUES</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>0</b>
BEGINNING FUND BALANCE	97	566	566	566	566	0
<b>TOTAL RESOURCES</b>	<b>1,098</b>	<b>1,567</b>	<b>1,567</b>	<b>1,567</b>	<b>1,567</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Apartment Debt Service	533	1,001	1,001	1,001	1,001	0
<b>TOTAL APPROPRIATIONS</b>	<b>533</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>566</b>	<b>566</b>	<b>566</b>	<b>566</b>	<b>566</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>566</b>	<b>566</b>	<b>566</b>	<b>566</b>	<b>566</b>	<b>0</b>

## GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



➤ FY/12 Ending Working Capital Balance was higher than anticipated due to increased revenue and lower expense at year end.

➤ Estimated actual revenues for FY/13 are lower than anticipated due to construction at the Ladera golf course. Expenses are reduced to ensure sufficient resources to cover operations.

➤ The FY/14 transfer to other funds is reduced due to the indirect rate (IDOH) being suspended in FY/14. The savings of \$211 thousand from IDOH is allocated as one-time funding for final improvements at the Ladera golf course

➤ The budget reduces funding by \$162 thousand by deleting funding for three positions and \$30 thousand in operations to offset declining revenue. Funding of \$53 thousand is to purchase a new Point of Sale System which enables green fee purchases on-line.

### GOLF OPERATING FUND 681

#### RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	159	135	135	41	97	56
Total Enterprise Revenues	<u>3,809</u>	<u>4,152</u>	<u>4,152</u>	<u>3,771</u>	<u>3,918</u>	<u>147</u>
<b>TOTAL REVENUES</b>	<b>3,968</b>	<b>4,287</b>	<b>4,287</b>	<b>3,812</b>	<b>4,015</b>	<b>203</b>
BEGINNING WORKING CAPITAL BALANCE	<u>0</u>	<u>198</u>	<u>198</u>	<u>198</u>	<u>53</u>	<u>(145)</u>
<b>TOTAL RESOURCES</b>	<b><u>3,967</u></b>	<b><u>4,485</u></b>	<b><u>4,485</u></b>	<b><u>4,009</u></b>	<b><u>4,067</u></b>	<b><u>58</u></b>
<b>APPROPRIATIONS:</b>						
Golf Operations	3,532	3,799	3,800	3,714	3,987	273
Total Transfers to Other Funds	<u>227</u>	<u>243</u>	<u>243</u>	<u>243</u>	<u>80</u>	<u>(163)</u>
<b>TOTAL APPROPRIATIONS</b>	<b><u>3,760</u></b>	<b><u>4,042</u></b>	<b><u>4,043</u></b>	<b><u>3,957</u></b>	<b><u>4,067</u></b>	<b><u>110</u></b>
ADJUSTMENTS TO WORKING CAPITAL	<u>(10)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b><u>198</u></b>	<b><u>443</u></b>	<b><u>442</u></b>	<b><u>53</u></b>	<b><u>0</u></b>	<b><u>(52)</u></b>

## GOLF OPERATING DEBT SERVICE FUND – 685

**The Golf Operating Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds issued to make improvements at the City golf courses.**

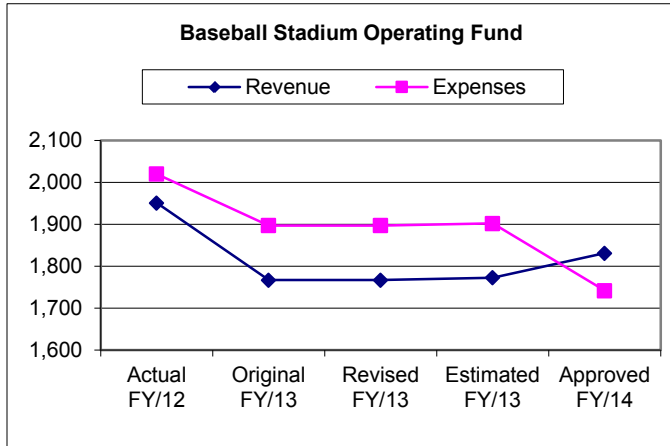
- The final payment of debt service was made in FY/11 which left an available Fund Balance of three thousand.
- The table below is included for information purposes only.

GOLF OPERATING DEBT SERVICE FUND 685  
RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	0	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
BEGINNING FUND BALANCE	3	3	3	3	3	0
<b>TOTAL RESOURCES</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Debt Service	0	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0</b>

## BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharge, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



➤ The FY14 approved budget is \$1.7 million and includes \$882 thousand for operations and \$860 thousand in transfers for both debt service on the baseball stadium and indirect overhead paid to the General Fund.

➤ Revenues for stadium operations are estimated at \$1.8 million.

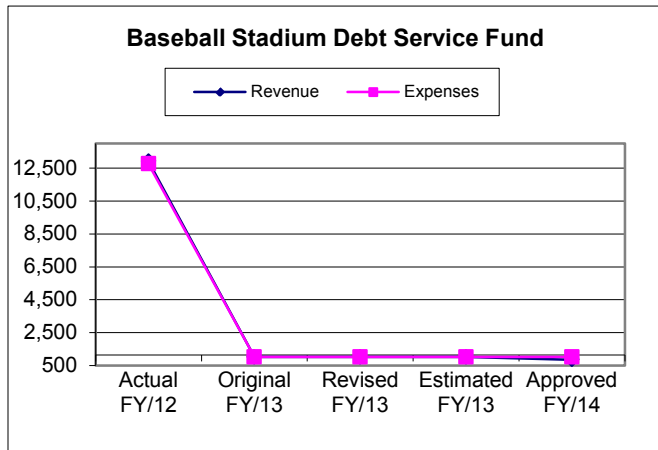
➤ Additional revenues include a transfer from the General Fund for \$31 thousand in FY14.

### BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	3	0	0	6	0	(6)
Total Enterprise Revenues	1,806	1,700	1,700	1,700	1,800	100
Total Interfund Revenues	143	67	67	67	31	(36)
<b>TOTAL REVENUES</b>	<b>1,951</b>	<b>1,767</b>	<b>1,767</b>	<b>1,773</b>	<b>1,831</b>	<b>58</b>
BEGINNING WORKING CAPITAL BALANCE	160	92	92	92	(37)	(129)
<b>TOTAL RESOURCES</b>	<b>2,112</b>	<b>1,859</b>	<b>1,859</b>	<b>1,865</b>	<b>1,794</b>	<b>(71)</b>
<b>APPROPRIATIONS:</b>						
Stadium Operations	834	850	850	855	882	27
Total Transfers to Other Funds	1,185	1,047	1,047	1,047	860	(187)
<b>TOTAL APPROPRIATIONS</b>	<b>2,020</b>	<b>1,897</b>	<b>1,897</b>	<b>1,902</b>	<b>1,742</b>	<b>(160)</b>
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>92</b>	<b>(38)</b>	<b>(38)</b>	<b>(37)</b>	<b>52</b>	<b>89</b>

## BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.



➤ The scheduled baseball stadium debt service payment for FY/14 is approximately \$1 million.

➤ The transfer from the Stadium Operating Fund is decreased \$171 thousand in FY/14 due to bonds being refunded in FY/12 resulting in a lower payment.

### STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	11,745	0	0	0	0	0
Total Interfund Revenues	1,164	1,025	1,025	1,025	854	(171)
<b>TOTAL REVENUES</b>	<b>12,909</b>	<b>1,025</b>	<b>1,025</b>	<b>1,025</b>	<b>854</b>	<b>(171)</b>
BEGINNING FUND BALANCE	30	178	178	178	178	0
<b>TOTAL RESOURCES</b>	<b>12,938</b>	<b>1,203</b>	<b>1,203</b>	<b>1,203</b>	<b>1,032</b>	<b>(171)</b>
<b>APPROPRIATIONS:</b>						
Stadium Debt Service	12,761	1,025	1,025	1,025	1,022	(3)
<b>TOTAL APPROPRIATIONS</b>	<b>12,761</b>	<b>1,025</b>	<b>1,025</b>	<b>1,025</b>	<b>1,022</b>	<b>(3)</b>
<b>FUND BALANCE PER CAFR</b>	<b>178</b>	<b>178</b>	<b>178</b>	<b>178</b>	<b>10</b>	<b>(168)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>178</b>	<b>178</b>	<b>178</b>	<b>178</b>	<b>10</b>	<b>(168)</b>

## **INTERNAL SERVICE FUNDS**

**INTERNAL SERVICE FUNDS ARE ESTABLISHED TO FINANCE, ADMINISTER, AND ACCOUNT FOR DEPARTMENTS WHOSE EXCLUSIVE OR NEARLY EXCLUSIVE PURPOSE IS TO PROVIDE GOOD OR SERVICES TO THE CITY'S OTHER DEPARTMENTS ON A COST-REIMBURSEMENT BASIS.**

**705 - RISK MANAGEMENT FUND** - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

**715 - SUPPLIES INVENTORY MANAGEMENT FUND** - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

**725 - FLEET MANAGEMENT FUND** - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

**735 - EMPLOYEE INSURANCE FUND** - To account for the costs of providing group health, dental and vision insurance to City employees.

**745 - COMMUNICATIONS MANAGEMENT FUND** - To account for the costs of providing communication services to City departments.

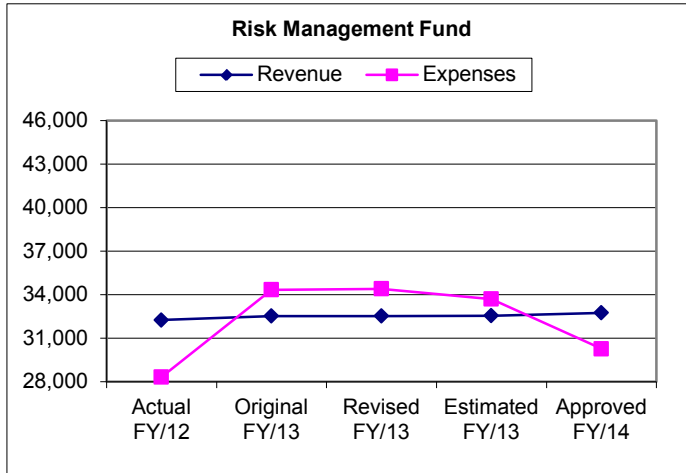
Internal Service Funds  
FY/14 Revenues, Appropriations and Working Capital Balances

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Revenues</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Risk Management	(2,993)	32,754	30,275	(2,819)	(3,333)
Supplies Inventory Management	801	895	1,015	0	681
Fleet Management	133	12,578	12,710	0	1
Employee Insurance	3,398	58,942	61,411	0	929
Communications Management	896	7,806	8,043	0	659
<b>Total</b>	<b>2,235</b>	<b>112,975</b>	<b>113,454</b>	<b>(2,819)</b>	<b>(1,063)</b>



## RISK MANAGEMENT FUND – 705

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategies address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



➤ Risk Management Fund revenues are derived from a cost of risk allocation assessed to each City department. The annual risk allocation process takes into consideration department loss experience as well as exposure to loss.

➤ The FY/14 approved budget is four million less than the FY/13 original budget due to the exit of the Albuquerque Bernalillo County Water Utility Authority from City services.

➤ The working capital balance takes into account the reserve determined by actuarial tables and required by auditors.

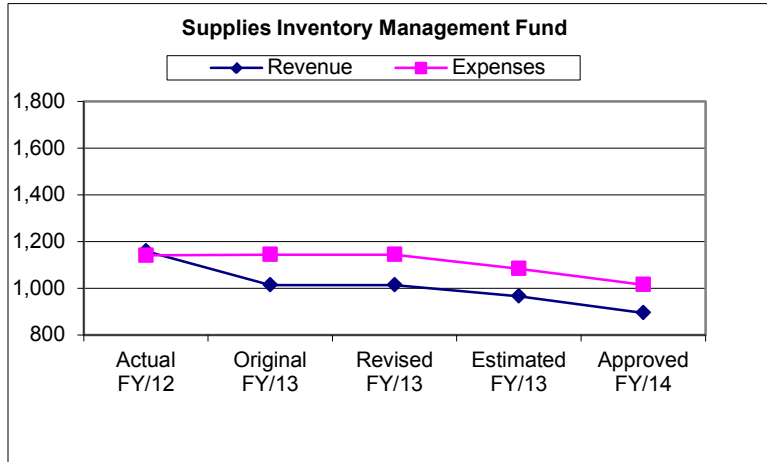
➤ The \$2.9 million deficit was determined after the approval of the FY/14 budget by Council. More recent information on actual claim expenses resulted in the update shown here. The deficit will be addressed during the fiscal year and in the development of the FY/15 budget.

### RISK MANAGEMENT FUND 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	1,248	400	400	400	400	0
Total Internal Service Revenues	31,008	32,134	32,134	32,153	32,354	201
<b>TOTAL REVENUES</b>	<b>32,256</b>	<b>32,534</b>	<b>32,534</b>	<b>32,553</b>	<b>32,754</b>	<b>201</b>
BEGINNING WORKING CAPITAL BALANCE	4,152	2,821	2,821	2,821	(2,993)	(5,814)
<b>TOTAL RESOURCES</b>	<b>36,408</b>	<b>35,355</b>	<b>35,355</b>	<b>35,374</b>	<b>29,761</b>	<b>(5,613)</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	27,482	33,545	33,608	32,906	29,581	(3,325)
Total Transfers to General Fund	846	804	804	804	694	(110)
<b>TOTAL APPROPRIATIONS</b>	<b>28,328</b>	<b>34,349</b>	<b>34,412</b>	<b>33,710</b>	<b>30,275</b>	<b>(3,435)</b>
ADJUSTMENTS TO WORKING CAPITAL	(5,259)	0	0	(4,657)	(2,819)	1,838
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>2,821</b>	<b>1,006</b>	<b>943</b>	<b>(2,993)</b>	<b>(3,333)</b>	<b>(340)</b>

## SUPPLIES INVENTORY MANAGEMENT FUND – 715

The Supplies Inventory Management Fund warehouse operation is managed by the purchasing division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This program strategy provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments by adding a 17% service surcharge across the board for warehouse issues, 5% surcharge on JIT supplies issues, and 8% surcharge on JIT pavement marking and sign materials issues and fire station furnishings issues.



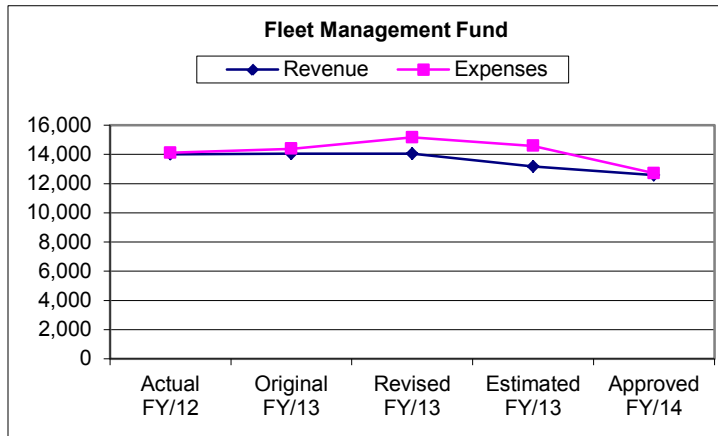
➤ The FY/14 appropriation exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.

### SUPPLIES INVENTORY MANAGEMENT FUND 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	33	34	34	37	20	(17)
Total Internal Service Revenues	1,125	980	980	930	875	(55)
<b>TOTAL REVENUES</b>	<b>1,159</b>	<b>1,014</b>	<b>1,014</b>	<b>966</b>	<b>895</b>	<b>(71)</b>
BEGINNING WORKING CAPITAL BALANCE	980	918	918	918	801	(118)
<b>TOTAL RESOURCES</b>	<b>2,139</b>	<b>1,933</b>	<b>1,933</b>	<b>1,885</b>	<b>1,696</b>	<b>(189)</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	757	785	785	725	720	(5)
Total Transfers to General Fund	384	359	359	359	295	(64)
<b>TOTAL APPROPRIATIONS</b>	<b>1,141</b>	<b>1,144</b>	<b>1,144</b>	<b>1,084</b>	<b>1,015</b>	<b>(69)</b>
ADJUSTMENTS TO WORKING CAPITAL	(79)	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>918</b>	<b>789</b>	<b>789</b>	<b>801</b>	<b>681</b>	<b>(120)</b>

## FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program Strategy.



➤ The appropriation in FY/14 is \$12.7 million. The decrease from FY/13 takes into account the exit of the Albuquerque Bernalillo County Water Utility Authority from City services and a decrease to the fuel line item of \$721 thousand for the estimated cost of fuel.

➤ The City entered into another fuel hedge agreement for FY/14 stabilizing fuel prices. This resulted in a reduction of the fuel line item appropriation. The hedged prices per gallon before taxes are \$2.57 for gasoline and \$2.81 for diesel.

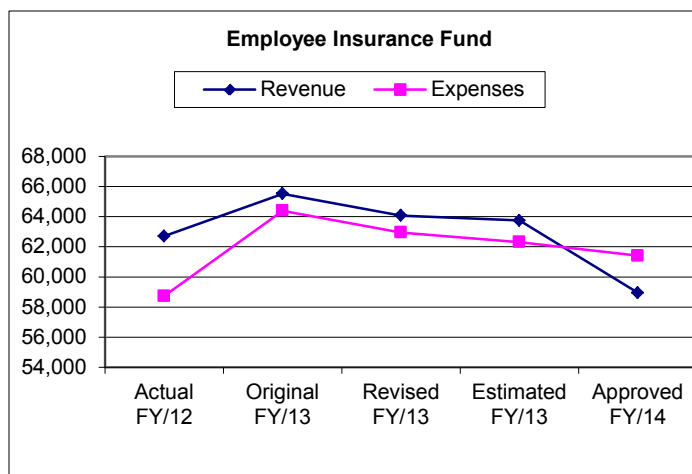
### FLEET MANAGEMENT FUND 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	(23)	25	25	39	15	(24)
Total Internal Service Revenues	14,041	14,026	14,026	13,134	12,563	(571)
<b>TOTAL REVENUES</b>	<b>14,018</b>	<b>14,051</b>	<b>14,051</b>	<b>13,173</b>	<b>12,578</b>	<b>(595)</b>
BEGINNING WORKING CAPITAL BALANCE	1,595	1,545	1,545	1,545	133	(1,412)
<b>TOTAL RESOURCES</b>	<b>15,613</b>	<b>15,596</b>	<b>15,596</b>	<b>14,718</b>	<b>12,712</b>	<b>(2,006)</b>
<b>APPROPRIATIONS:</b>						
Fleet Management Operations	13,644	12,589	13,264	12,684	11,798	(886)
Transfers to Other Funds	469	1,801	1,901	1,901	912	(989)
<b>TOTAL APPROPRIATIONS</b>	<b>14,114</b>	<b>14,390</b>	<b>15,165</b>	<b>14,585</b>	<b>12,710</b>	<b>(1,875)</b>
ADJUSTMENTS TO WORKING CAPITAL	46	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>1,545</b>	<b>1,206</b>	<b>431</b>	<b>133</b>	<b>2</b>	<b>(132)</b>

## EMPLOYEE INSURANCE FUND – 735

This fund is part of the Governmental Excellence and Effectiveness Goal, which provides high quality and efficient service to the public and other city agencies.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Health and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.



➤ Accumulated fund balance will be used to support the insurance costs in FY/14 and to stabilize costs.

➤ With the exit of the Albuquerque Bernalillo County Water Utility Authority, the appropriation for the cost of health, dental and vision insurance for FY/14 is decreased \$1.6 million.

➤ Estimated revenue for GASB 45 (Life Insurance) is not included in this fund for FY/14. An irrevocable trust has been established and revenue will be transferred directly from each payroll.

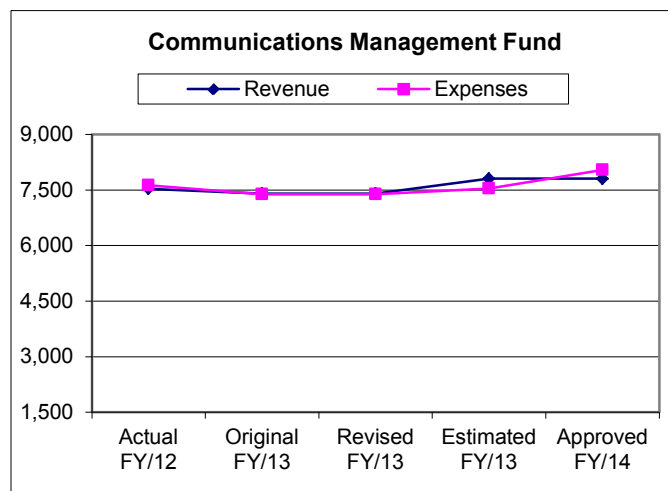
➤ The City will pay 80% of employee benefits in FY/14.

### EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	3,977	5,357	3,914	4,373	178	(4,195)
Total Internal Service Revenues	58,723	60,157	60,157	59,368	58,764	(604)
<b>TOTAL REVENUES</b>	<b>62,700</b>	<b>65,514</b>	<b>64,071</b>	<b>63,741</b>	<b>58,942</b>	<b>(4,799)</b>
BEGINNING WORKING CAPITAL BALANCE	3,068	4,720	4,720	4,720	3,398	(1,322)
<b>TOTAL RESOURCES</b>	<b>65,768</b>	<b>70,234</b>	<b>68,791</b>	<b>68,461</b>	<b>62,340</b>	<b>(6,121)</b>
<b>APPROPRIATIONS:</b>						
Human Resources Department	58,595	64,244	62,801	62,159	61,218	(941)
Transfers to General Fund	140	152	152	152	193	41
<b>TOTAL APPROPRIATIONS</b>	<b>58,734</b>	<b>64,396</b>	<b>62,953</b>	<b>62,311</b>	<b>61,411</b>	<b>(900)</b>
ADJUSTMENTS TO WORKING CAPITAL	(2,314)	(3,736)	(3,736)	(2,752)	0	2,752
<b>AVAILABLE FUND BALANCE</b>	<b>4,720</b>	<b>2,102</b>	<b>2,102</b>	<b>3,398</b>	<b>929</b>	<b>(2,469)</b>

## COMMUNICATIONS MANAGEMENT FUND – 745

The Communications Management Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategy is to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs were added to the fund.



➤ The FY/14 approved budget increases by \$655 thousand for additional APD and citywide central service telephone lines.

➤ Radio internal service revenue is generated by recapturing costs based on an 18 month history.

➤ Telephone and network internal service revenue is based on assigned services for cellular, telephone and data lines within each department.

### COMMUNICATIONS MANAGEMENT FUND 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACTUAL EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>RESOURCES:</b>						
Total Miscellaneous/Other Revenues	101	228	228	305	208	(97)
Total Internal Service Revenues	7,436	7,174	7,174	7,502	7,597	95
<b>TOTAL REVENUES</b>	<b>7,536</b>	<b>7,403</b>	<b>7,403</b>	<b>7,807</b>	<b>7,806</b>	<b>(1)</b>
BEGINNING WORKING CAPITAL BALANCE	724	633	633	633	896	264
<b>TOTAL RESOURCES</b>	<b>8,260</b>	<b>8,035</b>	<b>8,035</b>	<b>8,440</b>	<b>8,702</b>	<b>263</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	7,357	7,098	7,098	7,253	7,835	582
Transfers to General Fund	272	290	290	290	208	(82)
<b>TOTAL APPROPRIATIONS</b>	<b>7,629</b>	<b>7,388</b>	<b>7,388</b>	<b>7,543</b>	<b>8,043</b>	<b>500</b>
ADJUSTMENTS TO WORKING CAPITAL	1	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>633</b>	<b>647</b>	<b>647</b>	<b>896</b>	<b>659</b>	<b>(237)</b>



## **CAPITAL BUDGET**





## CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a life beyond a one year budget cycle. Land, equipment, buildings, as well as the services required to build or install may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and non-recurring revenue may be used. Major capital improvements for the City of Albuquerque are funded primarily with general obligation and enterprise fund revenue bonds. In many cases, these bond funds are matched with Federal and/or State contributions and private assessments. Matching funds include those from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program and local special assessment districts. Other sources of revenue that fund capital improvements include: Impact Fee Funds; Metropolitan Redevelopment / Tax Increment Funds (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed revenue bonds.

General obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident. Public safety equipment, including police and fire facilities and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; senior and community centers; all these capital facilities and more are funded by general obligation bonds. Enterprise Fund revenue bonds fund improvements to the Sunport and the Solid

Waste Management and Disposal System. Tax Increment Financing (TIF) and Community Development Block Grant funds are generally allocated on a project by project basis depending on need. Needs are determined by the Albuquerque Development Commission through TIF and by an ad hoc community committee of citizens through CDBG. Both the Albuquerque Development Commission and the ad hoc committee solicit and are advised by input from the public. A special, voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway improvements and expansions.

Collectively all these sources of revenue are referred to as the Capital Implementation Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City of Albuquerque prepares a ten-year plan for capital improvements and updates that plan every two years.

The current 2011-2020 Decade Plan, includes the 2011 General Obligation Bond program that was voted on in the October 4, 2011 election. All questions in the G.O Program were passed. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at: <http://www.cabq.gov/cip>.

A new Decade Plan for 2013 to 2022 has been approved by the City Council and will be voted on by the voters on October 8, 2013. A summary of the plan is provided in the Capital Appendix.

## GENERAL OBLIGATION BOND PROGRAM

General obligation bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant, but the portion dedicated to

debt service has declined from 7.976 mills in FY/08 to a current mill levy of 4.976. No tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poors	AAA with a stable outlook
Moody's	Aa1 with a negative outlook
Fitch	AA+ with a stable outlook

The City maintains these high ratings for several reasons. First and most importantly, the City redeems its G.O. bonds in a relatively short time frame. When the 2011 bond cycle planning began the City increased the redemption time to thirteen years. In the past the redemption time was 10 years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process leading to, a manageable capital plan, and finally, a diverse

economy. Due to low interest rates, the cost to the taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of 6 to 7 years rather than the bond issuance life of 10 to 13 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose or issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2011 G.O. bond program in February 2011 and to the bond election resolution in June 2011. Eleven bond questions were presented to the voters in October 2011 in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section. The voters approved all of these questions.

2011 Bond Question (Purpose)	Amount
<b>Total of all Bond Questions<sup>1</sup></b>	<b>\$162,360,000</b>
Public Safety Bonds	\$10,450,000
Senior, Family, Comm. Center and Comm. Enhancement Bonds	\$11,400,000
Parks & Recreation Bonds (includes Open Space)	\$22,250,000
Energy & Water Cons., Public Facilities, & Sys. Modernization Bonds	\$22,875,000
Library Bonds	\$9,450,000
Street Bonds	\$49,555,000
Public Transportation Bonds	\$6,200,000
Storm Sewer System Bonds	\$12,950,000
Museum and Cultural Facility Bonds	\$3,850,000
Affordable Housing Bonds	\$10,000,000
Zoo and Biological Park Bonds	\$3,380,000
<i>Note 1: Excluding 1% for Public Art</i>	

## G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating

and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and the City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2011 criteria resolution, they

established the Council-Neighborhood Set-Aside program, which provided for a \$1 million set-aside in each Council District for projects recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing. During the 2011 planning cycle, there were several meetings: EPC held its public hearing in November 2010, and the City Council held two public hearings during March and April 2011. In June 2011, the City Council passed the final resolution authorizing the election. The capital planning process is established by ordinance

and planning for the G.O. bond programs generally follows the outline described above and the planning calendar below. The products of this process are specific projects, grouped into bond questions that the voters may approve or disapprove. In October 2011 all of the questions were approved.

The Schedule for the 2013 G.O. bond cycle has been similar to 2011 and the City Council has approved the program of capital improvements for the voters to consider on October 8, 2013. A list of the projects is included in the Capital Appendix.

### CAPITAL BUDGET PLANNING CALENDAR 2011 G.O. BOND PROGRAM / 2011 – 2020 DECADE PLAN

<b>2010</b>	Guidelines/Project Rating Criteria approved by the City Council	<b>November 2010</b>	Public Hearing conducted by EPC and finding of conformance to criteria forwarded to the Mayor.
<b>April 2010</b>	Project request forms turned into CIP division	<b>January through February 2011</b>	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program.
<b>June 2010</b>	Staff committee begins and complete project rating and ranking process.	<b>June 2011</b>	G.O. Bond election resolution adopted by the City Council
<b>August 2010</b>	Departmental project requests presented to Senior Management Review Committee	<b>October 2011</b>	General Obligation Bond Election, October 4, 2011
<b>August/September 2010</b>	Mayor Review and approval		

MAJOR CAPITAL PROJECTS: For the period 2007 through 2011 major projects for the G.O. bond programs are shown in the chart on the following pages.

<b>Major Projects for GO Bond Program</b> <b>(Grouped by Bond Purpose Questions for 2011 Election)</b>			
<b>Bond Purpose<sup>1</sup></b>	<b>2007</b>	<b>2009</b>	<b>2011</b>
<b><u>Street Bonds</u></b>			
Reconstruct Lead & Coal Avenues	\$4,000,000	\$4,000,000	
Major Paving Rehabilitation	\$5,500,000	\$325,000	\$5,000,000
Reconstruct Major Streets	\$1,500,000	Trans Tax	\$2,000,000
Reconstruct Major Intersections	\$1,500,000	Trans Tax	\$2,000,000
Intersection Signalization	\$1,500,000	\$1,750,000	\$1,800,000
Traffic Sign/Pavement Markings/Lighted Signs	\$2,500,000	\$500,000	\$800,000
Unser Blvd		\$200,000	\$500,000
Unser Blvd: Dellyne to Montano			\$3,000,000
NW Arterial Streets	\$1,500,000	\$1,000,000	\$1,000,000
SW Arterial Streets	\$1,500,000	\$1,000,000	\$1,000,000
Economic Development / Community Vitality			\$1,500,000
East-West River Crossing Study	\$250,000		
Trails & Bikeways	\$1,850,000	\$430,000	\$2,085,000
Median Landscaping/ Sidewalks/Interstate Enhancements	\$7,750,000	\$2,250,000	\$3,000,000
Albuquerque Traffic Management System / Intelligent Traffic System			\$1,000,000
Alameda Blvd Widening: San Pedro to Wyoming		\$1,450,000	
West Central Metropolitan Redevelopment Area		\$1,500,000	\$750,000
New York Metropolitan Redevelopment Area / El Vado Casa Grande Redevelopment Project		\$1,000,000	\$350,000
East Gateway Metropolitan Redevelopment Area		\$1,500,000	\$1,500,000
Neighborhood / Council Set-Aside	\$3,235,000	\$2,800,000	\$3,050,000
Mandatory Sign Replacement (Federal Mandate)			\$2,000,000
Other General Street Work	\$12,608,000	\$11,419,000	\$17,220,000
<b>Total Streets</b>	<b>\$45,193,000</b>	<b>\$31,124,000</b>	<b>\$49,555,000</b>
<b><u>Storm Sewer System Bonds</u></b>			
District 3 Storm Drain Improvements	\$4,000,000	\$3,000,000	\$1,000,000
Broadway Pump Station Reconstruction			\$5,000,000
NPDES Storm Water Quality			\$1,200,000
Kinley Storm Drain Extension: Broadway to Edith	\$800,000		
Pump Station Rehabilitation	\$1,000,000	\$1,550,000	\$250,000
Coal Storm Drain Rehabilitation & Extension	\$1,100,000		
San Pedro Storm Drain, North of Lomas	\$1,000,000		\$1,800,000
Hotel Circle Outfall to I-40	\$1,300,000		
Moon Street S.D: Central to I-40		\$2,700,000	
Central Storm Drains: California to San Pedro		\$1,400,000	
Fortuna Storm Drain		\$1,500,000	
Osuna Blvd. Storm Drainage Rehabilitation			\$400,000
All Other Storm Drain Work	\$1,203,000	\$3,550,000	\$3,300,000
<b>Total Storm Sewer System</b>	<b>\$10,403,000</b>	<b>\$13,700,000</b>	<b>\$12,950,000</b>
<b><u>Parks and Recreation Bonds</u></b>			
Pat Hurley Park	\$2,750,000	\$500,000	
Ventana Ranch Regional Park	\$1,500,000	\$6,600,000	
North Domingo Baca Park	\$2,750,000		\$2,500,000
East Gateway Park (La Luz de Amistad)	\$1,000,000		
Park Renovations / Water Conservation/ Tree & Amenity Replacement	\$2,000,000	\$1,750,000	\$2,500,000

<b>Major Projects for GO Bond Program</b> <b>(Grouped by Bond Purpose Questions for 2011 Election)</b>			
<b>Bond Purpose<sup>1</sup></b>	<b>2007</b>	<b>2009</b>	<b>2011</b>
Regional Sports Complex			\$2,300,000
Albuquerque Tennis Complex / Jerry Cline Recreation Center	\$1,350,000	\$1,200,000	
Balloon Park Development			\$2,450,000
Balloon Fiesta Land Acquisition	\$3,000,000		
Swimming Pool Renovations	\$2,500,000	\$2,000,000	\$1,000,000
Open Space Facilities, Renovation & Acquisitions	\$5,500,000	\$2,935,000	
Open Space Land Acquisition, Fencing & Protection			\$700,000
Open Space Renovation			\$600,000
Neighborhood & Community Park Development	\$4,250,000	\$4,800,000	\$1,350,000
Albuquerque Bike Park, Phase II	\$1,000,000		
Neighborhood / Council Set-Aside	\$4,810,000	\$3,880,000	\$3,825,000
All other Parks & Recreation	\$5,081,000	\$10,400,000	\$5,025,000
<b>Total Parks &amp; Recreation</b>	<b>\$37,491,000</b>	<b>\$34,065,000</b>	<b>\$22,250,000</b>
<b><u>Public Safety Bonds</u></b>			
Fire Vehicles & Apparatus	\$1,000,000	\$2,000,000	\$3,875,000
Fire Station 2 Rehabilitation	\$858,000		
Fire Station 13 Rehabilitation			\$175,000
Fire Station Rehabilitation	\$750,000	\$500,000	\$750,000
Marked Police Vehicles	\$3,000,000	\$2,500,000	\$2,000,000
APD Facility Repair and Renovation			\$1,500,000
Sixth Area Command	\$5,100,000	\$3,200,000	
Radio Frequency (RF) Infrastructure for Data	\$1,250,000		
Comprehensive Information Systems Project (CISP)			\$1,975,000
Facility Study: Communications Center			
All Other Police	\$226,000	\$160,000	\$175,000
<b>Total Public Safety</b>	<b>\$12,184,000</b>	<b>\$8,360,000</b>	<b>\$10,450,000</b>
<b><u>Energy &amp; Water Conservation, Public Facilities &amp; System Modernization Bonds</u></b>			
Constituent Service & Financial Management Systems / Enterprise Resource Planning	\$1,000,000	\$1,800,000	\$9,150,000
Albuquerque Geographic Information System	\$300,000	\$200,000	\$250,000
Electronic Plan Review (E-Plan)			\$500,000
Renovate Animal Services Facilities	\$5,000,000	\$1,500,000	\$1,200,000
1% for Energy Conservation / 3% for Energy Conservation	\$4,614,000	\$4,746,000	\$4,920,000
High Flow Fixture Replacement		\$400,000	
Facility Renovation, Rehabilitation & Security Improvements	\$700,000	\$750,000	\$1,100,000
Plaza del Sol Exterior Building Renovation			\$1,000,000
Fuel Tank Replacement		\$1,500,000	
All Other Facilities, Equipment & Systems Modernization	\$2,358,000	\$5,200,000	\$4,755,000
<b>Total Water &amp; Energy Conservation, Public Facilities &amp; System Modernization</b>	<b>\$13,972,000</b>	<b>\$16,096,000</b>	<b>\$22,875,000</b>
<b><u>Library Bonds</u></b>			
Books/Media/Automation	\$2,000,000	\$2,025,000	\$3,000,000
Library Automation	\$500,000	\$650,000	\$500,000
Library Building Renovation	\$100,000	\$1,250,000	
Special Collections Library: Renovation/Historic Preservation	\$400,000		

<b>Major Projects for GO Bond Program</b> <b>(Grouped by Bond Purpose Questions for 2011 Election)</b>			
<b>Bond Purpose<sup>1</sup></b>	<b>2007</b>	<b>2009</b>	<b>2011</b>
Public Library @ Unser & Central		\$650,000	\$4,250,000
International District Library			\$950,000
All Other Library	\$81,000	\$475,000	\$750,000
<b>Total Library</b>	<b>\$3,081,000</b>	<b>\$5,050,000</b>	<b>\$9,450,000</b>
<b><u>Zoo, BioPark, Museum &amp; Cultural Facility Bonds</u></b>			
Aquarium Expansion Phase II	\$1,800,000		
Asian Experience	\$1,750,000	\$1,000,000	
Tingley Beach Renovation	\$975,000	\$500,000	
Japanese Garden	\$750,000	\$2,300,000	
Renovation and Repair (Zoo & BioPark)			\$1,500,000
Penguin Chill			\$500,000
All Other Zoo and BioPark	\$500,000	\$1,700,000	\$1,380,000
Balloon Museum			
KiMo Theater Renovation		\$500,000	
Albuquerque Museum Development Phase II	\$200,000	\$3,500,000	
Albuquerque Museum Collection Development		\$50,000	
Albuquerque Museum History Exhibit Renovation		\$150,000	
All Other Museum	\$161,000		
<b>Total Zoo BioPark, Museum &amp; Cultural Facilities</b>	<b>\$6,136,000</b>	<b>\$9,700,000</b>	<b>\$3,380,000</b>
<b><u>Museum and Cultural Facility Bonds<sup>2</sup></u></b>			
Albuquerque Museum History Exhibit Renovation			\$1,500,000
Explora Science Museum Renovations & Improvements			\$2,000,000
South Broadway Cultural Center: Repairs & Renovation			\$350,000
<b>Total Museum and Cultural Facility Bonds</b>			<b>\$3,850,000</b>
<b><u>Public Transportation Bonds</u></b>			
Revenue Vehicle Replacement / Expansion	\$2,750,000	\$4,000,000	\$5,200,000
West Side Transit Facility / Transit Facility Rehabilitation	\$500,000	\$1,500,000	\$100,000
West Side Park & Ride Improvements	\$1,250,000		
Rapid Transit			
Park & Ride Facilities		\$500,000	\$400,000
Bus Shelter Rehabilitation / Upgrade	\$2,000,000	\$250,000	\$100,000
All Other Public Transportation	\$823,000	\$1,500,000	\$400,000
<b>Total Public Transportation</b>	<b>\$7,323,000</b>	<b>\$7,750,000</b>	<b>\$6,200,000</b>
<b><u>Senior, Family, Community Center and Community Enhancement Bonds</u></b>			
Mesa Verde: Phase II Additions & Alterations		\$1,000,000	
Thomas Bell Community Center Improvements	\$300,000		
Railyards Improvements & Renovations			\$1,000,000
Singing Arrow Community Center Renovation			\$1,500,000
Holiday Park Community Center		\$1,000,000	\$2,100,000
Westgate Community Center		\$4,000,000	\$750,000
Los Duranes Community Center		\$5,000,000	\$850,000
Pat Hurley Community Center		\$500,000	
North Domingo Baca Multigenerational Center	\$6,300,000	\$4,750,000	
Downtown Cultural Facility for Teens		\$1,300,000	
Multigenerational Center, Council District 8	\$1,000,000		
Jeanne Bellamah Gymnasium	\$1,800,000		

<b>Major Projects for GO Bond Program</b> <b>(Grouped by Bond Purpose Questions for 2011 Election)</b>			
<b>Bond Purpose<sup>1</sup></b>	<b>2007</b>	<b>2009</b>	<b>2011</b>
Community Revitalization Set-Aside Neighborhood / Council Set-Aside General Community & Senior Center Renovations All Other Senior, Family & Community Center <b>Total Senior, Family &amp; Community Center</b>	  \$1,250,000 \$3,440,000 <b>\$14,090,000</b>	  \$600,000 \$4,360,000 <b>\$22,510,000</b>	    <b>\$11,400,000</b>
<b>Affordable Housing / Land banking</b>	<b>\$10,000,000</b>	<b>\$10,000,000</b>	<b>\$10,000,000</b>
<b>Total General Obligation Bond Program</b>	<b>\$159,873,000</b>	<b>\$158,355,000</b>	<b>\$162,360,000</b>

**Note 1: All totals without 1% for Public Art**

**Note 2: In 2011 Museum and Cultural Facility Projects were put on the ballot as a separate bond question**

Several projects in the 2011 G.O. program stand out in size and importance to the community. The City has undertaken a very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2007 bond program included \$5 million for that effort and the 2009 program included several large median projects totaling \$2.5 million. The 2011 bond program includes \$3 million to continue the effort. Over the last two years and continuing until January 2010 the City in partnership with the state of New Mexico has obligated \$12 million for landscaping about 60 acres at the interchange of I-25 and I-40, known as the Big I. Another \$2.5 million has been expended on I-40 at the San Mateo and Carlisle interchanges and along the roadway in between the two.

In the Cultural area, the Phase I expansion of the Albuquerque Art Museum is complete. This \$8.5 million project added nearly 40,000 square feet of community galleries, meeting space, a gift shop and outdoor sculpture gardens. Phase II, will be completed with 2011 bond funding. The BioPark received funds for an Animals of Asia Exhibit, Japanese gardens, and renovations to the park and the beginnings of a new South Pacific Ocean experience. In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City. The voters approved \$10 million for this program in the 2007 and 2009 programs and 2011.

In the 2007 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3% for a total of \$4.6 million.

\$4.7 million was approved in 2009 and \$4.9 million in 2011.

### **ABQ: The Plan**

In addition to the General Obligation Debt election voters, in October 2011, voted on a dedication of funding for ABQ: The Plan. The two specific projects presented were turned down by the voters, but the \$3 million in the operating budget remained and was continued in FY/13 budget. This \$3 million annually would provide enough to finance an estimated \$50 million of projects. The State legislature in their capital program dedicated \$30 million to the rebuilding of the Paseo Del Norte Interchange with I-25. The \$30 million from the State, the \$50 million in City bonds, Bernalillo County's \$5 million bond, and expected federal funding will give the City the ability to build this critical \$93 million project. Voters approved the project in the November 2012 general election. ABQ: The Plan is one step in restoring the capital investment in our City that has been lost over the last few years with the shift of property mill rates from the capital program to the operating program.

### **Operating and Maintenance Costs of G.O. Program**

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital

projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental operating funding for capital projects coming-on-line are detailed in the "Budget Highlights"

section of each department narrative. For the General Fund, most capital projects coming-on-line were absorbed into existing funding resulting in only \$192 thousand in additional operating costs in FY/14. In FY/15 the costs of projects coming-on-line are estimated at \$2.6 million in operating and maintenance costs.

### Incremental Costs of CIP Coming-on-Line (\$000's)

Department	Project Title	Budget FY/14	Estimated FY/15
Cultural and Recreational Services			
	Museum Renovation		40
	Library Automation		24
	Central & Unser Library		998
Senior Affairs			
	North Domingo Baca	72	72
Municipal Development			
	Building Maint./Facilities		115
	Security services		203
	Intersection signalization (traffic signals)		67
	Maintenance of new lights(and street lighting		54
	Street/Storm		190
Parks and Recreation			
	New Park Acreage (Newly Developed Park Acres)		209
	Balloon Fiesta Park Phase 6 & Future Phases		150
	Medians & Streetscapes	120	100
	Trails & Bikeways		46
	Open Space Projects		150
	Urban Forest Master Plan (Park Mgmt.)		63
	<b>Total CIP Costs</b>	<b>192</b>	<b>2,481</b>

### ENTERPRISE PROGRAM

The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects. Therefore no voter approval is needed. The money for projects is generated by fees paid for the services provided by the enterprise with a pledge against the net revenues of the

respective system. As with the G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for the enterprise funds.

As of December 2003, the Water/Wastewater enterprise is a separate entity and is no longer a



City entity. The New Mexico State legislature in the 2003 session created the Albuquerque-Bernalillo County Water Utility Authority. The authority is a joint agency of the two governments and reports to the water board made up of four City Councilors, four County

commissioners and the Mayor. Beginning in FY/05, the Water Utility Authority began providing separate budgets. More detail and all ten years of the decade plan are available in the Capital Appendix.

Enterprise Capital Programming (\$000's)										
Solid Waste										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Heavy Equipment	7,343	6,869	6,869	6,869	6,869	6,869	6,869	6,869	6,869	6,869
Refuse Facility Replacemt/Repair	100	600	600	600	600	600	600	600	600	600
Computer	150	200	200	200	200	200	200	200	200	200
Methane Gas collection System	600	650	650	650	650	650	650	650	650	650
Landfill Remediation	1,275	1,275	1,275	1,275	1,275	1,275	1,275	1,275	1,275	1,275
Automated System (Carts)	400	448	448	448	448	448	448	448	448	448
Commercial Collector Bins	100	100	100	100	100	100	100	100	100	100
Alternative Landfills	224	224	224	224	224	224	224	224	224	224
Special Projects	9,523	11,500	12,000	4,000	-	-	-	-	-	-
Total Solid Waste	19,715	21,866	22,366	14,366	10,366	10,366	10,366	10,366	10,366	10,366

Aviation										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Runways and Taxiways	5,325	17,699	12,515	17,815	11,200	19,100	11,104	-	-	3,200
Terminal Improvements	4,753	8,876	7,976	7,500	-	-	-	-	-	-
Roadways Parking and Landscape	5,000	3,348	2,000	500	225	-	9,000	-	-	-
Rhabilitation of 8 Loading Bridges	589	607	-	-	-	-	-	-	-	-
General Infrastructure	-	5,717	-	-	7,829	-	-	-	-	-
Airport Sustainability Projects	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Federal Inspection Station	-	-	-	-	6,000	3,000	-	-	-	-
Property Acquisition	-	-	-	-	-	-	-	4,000	2,000	2,000
Sunport Master Plan Update	-	1,000	-	-	-	-	-	-	-	-
Sunport Hangar Lease Facility	-	-	-	-	10,000	-	-	-	-	-
Airfield and Terminal Maintenance Set Aside	-	-	-	-	-	-	-	10,000	10,000	-
Double Eagle II projects	11,400	-	13,353	2,773	2,139	-	-	2,000	-	-
Total Aviation	29,067	39,247	37,844	30,588	39,393	24,100	22,104	18,000	14,000	7,200

## DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities and public safety facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of development for infill or other reasons. The fees by area are included in the Capital Appendix. Through FY/08 the program has raised approximately \$23.5 million.

Expenditures to date have been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade plan for the impact fee program.

The Impact fee program was revised and updated by the Council in November of 2012. The new ordinance established new fees, new service areas, and an updated CCIP. Fees were set based on a proportion of the consultant's recommendation and phased in over five years. A copy of the updated CCIP and fee schedule is included in the Capital Appendix.

### DEVELOPMENT IMPACT FEES COLLECTED IN THOUSANDS

PURPOSE	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
Roadway	1,972	3,826	6,170	1,601	990	439	622	15,620
Storm Drainage	525	1,033	1,821	1,062	337	214	113	5,105
Public Safety	413	905	1,089	379	452	491	218	3,947
Parks, Open Space and Trails	882	2,447	2,401	825	652	306	538	8,051
Total	3,792	8,211	11,481	3,867	2,431	1,450	1,490	32,722

### GROSS RECEIPTS TAX REVENUE BONDS

In November 2012 voters approved the issuance of up to \$50 million in Gross Receipts Tax Bonds for the construction of the Paseo Del Norte/I-25 Interchange. The bonds were sold in early 2013. Because of the City's high credit ratings and excellent reputation among investors, the City was able to price its bonds at 2.86% which is below current market levels. The \$46 million of bond proceeds along with the City's cash contributions will fund \$50 million of

the \$93 million of the project. Bernalillo County will contribute \$5 million, the State will contribute \$30 million, and the federal government will contribute the final \$8 million. The project will be managed by the New Mexico Department of Transportation and will begin in late summer of 2013 and will be completed by December 2014. Phase-1 includes ramps, a flyover, and new traffic lanes.

## **ECONOMIC OUTLOOK**



## NATIONAL ECONOMY AND KEY POINTS FROM THE GLOBAL INSIGHT OUTLOOK

The following is based on the October 2012 forecasts from IHS Global Insight (GI). Along with the baseline forecast alternative forecasts are prepared with pessimistic and optimistic scenarios.

This forecast along with the FOR-UNM October 2012 forecast provided the basis for the GRT estimates in this budget. Another forecast from FOR-UNM was provided in February, and changes to the GRT forecast were minimal and not incorporated in the estimates. Some events have occurred that were not anticipated in these forecasts. Most notably the sequestration of federal funds began March 1, 2013. This will dampen economic growth, but it is not known how much. The FY/14 forecast was limited based on the degree of uncertainty about the economy including the possibility of federal government cuts.

### Baseline Scenario

In the baseline forecast, assigned a probability of 65%, IHS Global Insight (GI) expects limited growth. The year over year growth in real GDP for FY/13 is expected to be 1.7% which is below the 2.0% growth in FY/12. Growth remains low due to the many uncertainties both in the U.S. and in the world. Exports, which had been leading the recovery, are lagging as Europe and the rest of the world slow and the dollar strengthens against the Euro. Consumer spending continues to be sluggish. Consumers have reduced their debt levels though they are still relatively high. In addition consumers lack confidence in the strength of the economy and the government's ability to make things better. GI assumes that the automatic spending cuts and tax increases will be delayed by the lame duck congress and that the new congress will come to some agreement on a package of spending cuts and tax increases, thus avoiding the problem of the "fiscal cliff". Employment growth remains sluggish and is only 1.2% in FY/13, below the 1.4% in FY/12. Total employment is not expected to reach its previous peak of FY/08 until FY/15. Unemployment reached a peak of 9.9% in the fourth quarter of 2009 and by FY/17 is expected to decline to 6.9%.

Inflation is one of the few bright spots in the GI forecast. Weak employment growth puts little pressure on wages helping to limit pressure on prices. Oil prices are held in check due to the weakness in the world economy and GI expects declines in oil prices. West Texas intermediate

crude decreases from \$89 per barrel in FY/13 to \$82 in FY/16. Only in FY/17 are prices expected to be above \$100 per barrel. GI expects growth in the Consumer Price Index (CPI) to remain muted, around 1.5% in FY/13 and FY/14 increasing slightly in FY/15 and FY/16 then increasing to 2.7% in FY/17. The low inflation expectation also plays into moderate increases in interest rates. GI believes that the Federal Reserve Bank (FRB) will not raise rates until FY/16; reaching 1.6% in FY/16 and 4% in FY/17.

There are a number of risks in the economy. With the rate of growth in GDP so low, any unexpected occurrence could push the economy into recession. Global dynamics and the impact of additional stimulus (both announced and expected) will help to boost growth in the near term. Nevertheless, the current levels of uncertainty on businesses restrain activity in investment and hiring. Unfortunately, these high levels of uncertainty are likely to remain with us through the middle of next year and possibly longer. The first dynamic is how the United States is going to solve its fiscal problems. GI believes this is not likely to happen before mid-2013. Internationally, Greece's future in the Eurozone and the details of a Spanish bailout will involve a long process of many months. Finally, the potential for a war with Iran and the blockage of the Strait of Hormuz would cause substantial problems with oil and other trade. GI believes that these uncertainties will almost certainly mean that a growth rebound will be held back until after mid-2013.

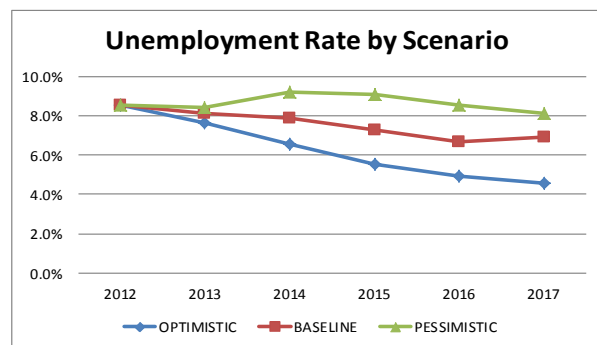
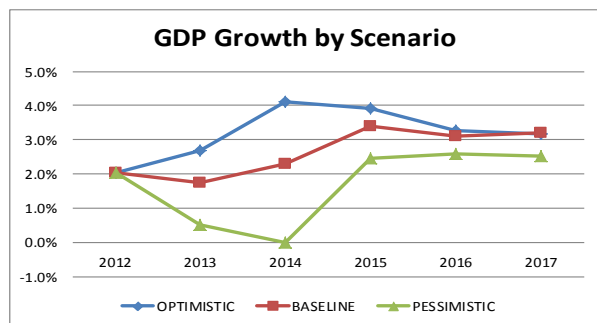
### Pessimistic Scenario

This scenario is assigned a probability of 20%. In this scenario, the federal government fails to reach agreement and goes over the "fiscal cliff". In addition the European governments fail to come to an agreement for boosting the economy and Greece must exit the Eurozone in early 2013. The combination of problems in Europe and the increases in tax rates and reductions in government expenditures push the U.S. economy into a recession. Unemployment increases to above 9%. Housing starts which had begun to show some strength begin falling.

### Optimistic Scenario

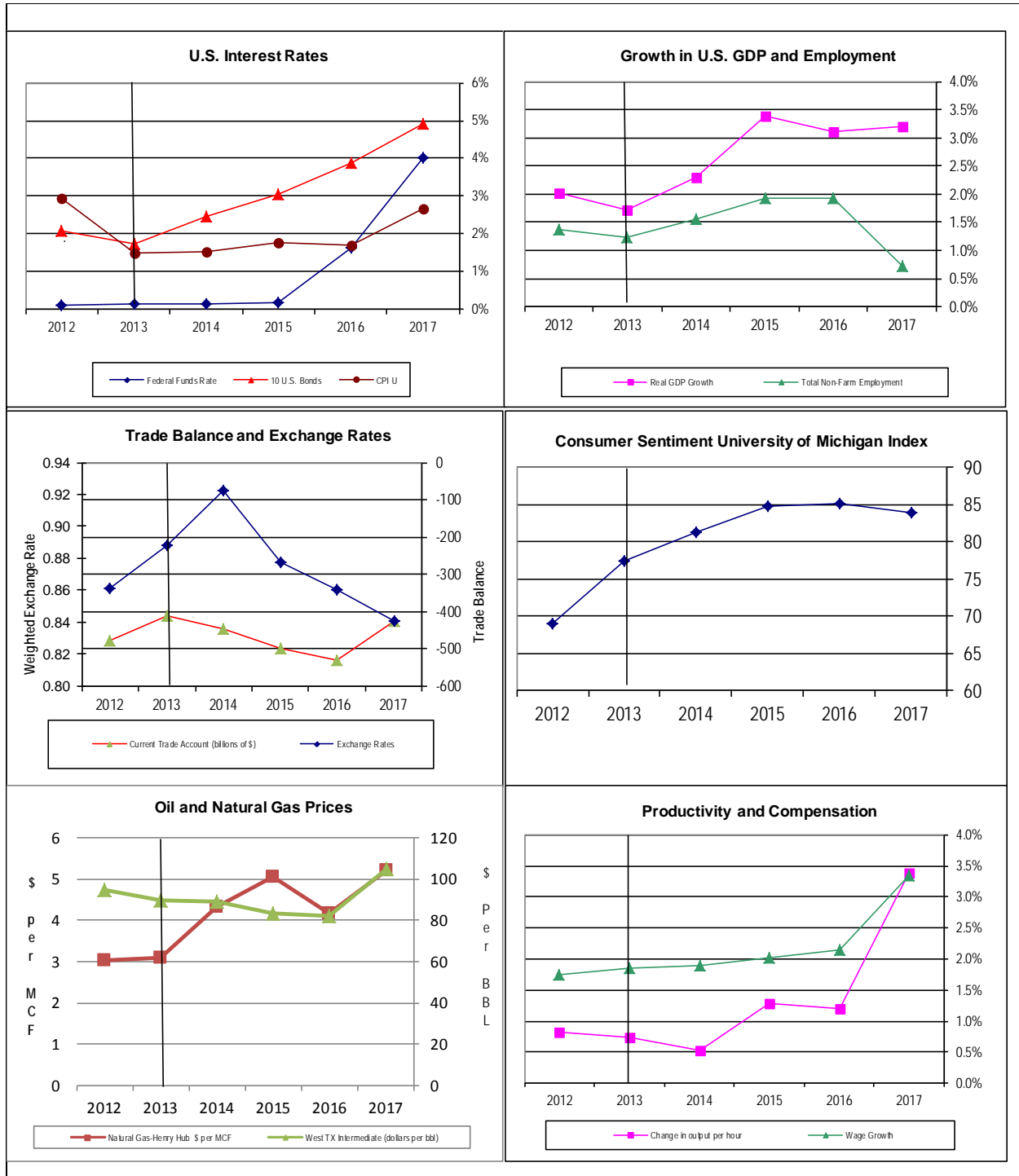
This scenario is assigned a probability of 15% and predicts that everything goes right. A tax and spending compromise is reached and the Eurozone takes decisive steps toward a banking and fiscal union that stabilizes the European

economies. The economy shows strong growth in the middle of FY/13 and then FY/14 has growth of 4%. Employment growth is stronger, inflation accelerates, and the FRB raises interest rates, but the economy is strong enough to take this in stride. Housing starts accelerate and unemployment drops to near 4% in FY/17.



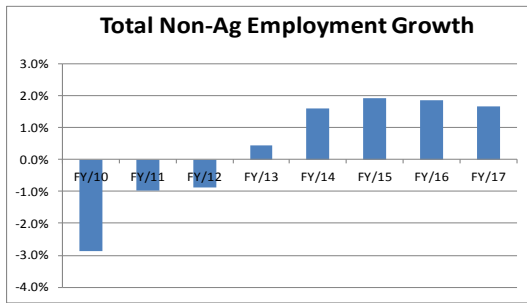
The following charts provide information on some of the key measures in the forecast.

**U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR)**  
October 2012 Baseline Forecast

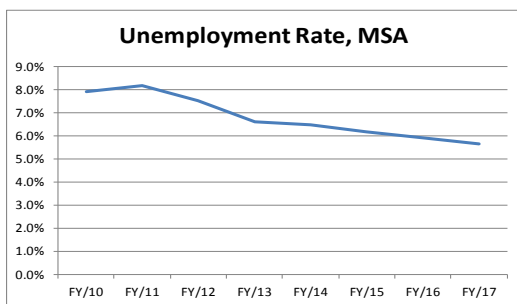


## ALBUQUERQUE ECONOMY

The Albuquerque economy is affected by the U.S. and world economies. Albuquerque fell with the national economy, and has been slow to recover. Through March 2013 employment continues to decline, though at a reduced rate. The FOR-UNM forecast of employment in October 2012, has positive employment growth beginning in the 2nd quarter of FY/13 showing an increase of 0.4%.



The Albuquerque economy lost over 27 thousand jobs from FY/08 to FY/12 a loss of 7% of total employment. Growth for FY/13 is expected at 0.4% with increases only beginning in the 2<sup>nd</sup> quarter of FY/13. Construction is not expected to help the economy in FY/13 and shows no increase until FY/14 and then is relatively muted. While the economy is expected to add jobs it is at a slow rate and the previous employment peak in FY/08 is nearly reached in FY/17. The unemployment rate continues to decline, but some of this is due to discouraged workers leaving the labor force. The rate is expected to slowly decline to 5.7% in FY/17.



Several tables following this section provide a summary of the economic variables underlying the forecast and detailed employment numbers for FY/08 to FY/17 by the major NAICS categories.

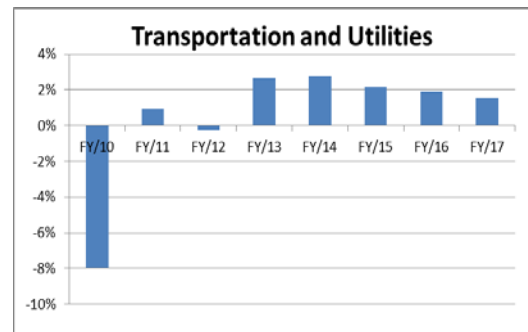
**Wholesale and Retail Trade.** These sectors account for about 15% of employment in the Metropolitan Statistical Area (MSA). Though only 15% of employment, the sector accounts for 30% of GRT. As the recession hit the closure of stores and reductions in purchases substantially hit employment and GRT in this sector.



The sector is expected to have growth of just over 1% in FY/13. Growth remains at these low levels for the remainder of the forecast period.

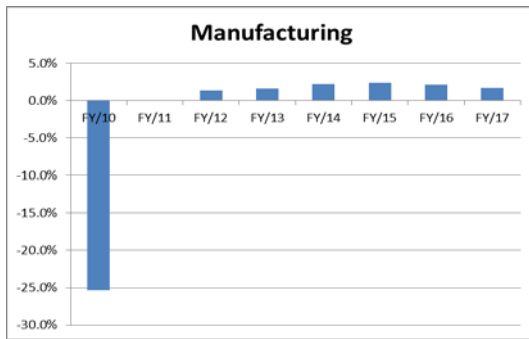
### **Transportation, Warehousing and Utilities.**

This sector while important, only accounts for 2.5% of employment. Employment in this sector was weak before the recession hit and then declined substantially in FY/09 and FY/10. In FY/11 the sector grew 1.2%, but declined in FY/12. The expectations for the forecast are a robust recovery with growth above 3% in FY/13 and FY/14. Even with this growth the sector remains below the level of FY/07 and FY/08.



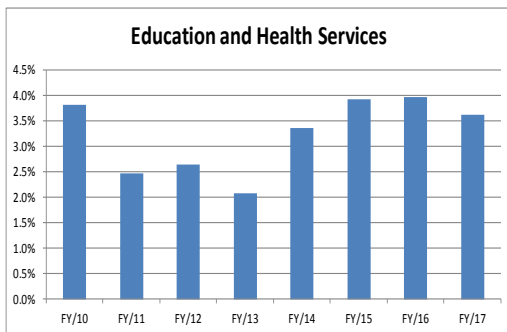
**Manufacturing.** This sector accounted for about 5% of employment in the MSA. It is an important sector as it creates jobs that bring revenue from outside the area. The purchases manufacturing firms make also make this sectors impact greater than its employment share.





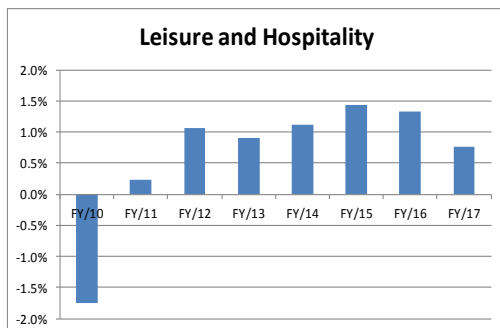
After substantial job losses including the closing of Eclipse Aviation and GE, the sector posted small gains in FY/12 and FY/13. The sector is expected to grow in the remainder of the forecast. However, FY/17 employment is about 80% of the employment in FY/08.

**Educational and Health Services.** This sector is predominantly health services and accounts for 15% of employment. Albuquerque is a major regional medical center. Presbyterian Hospital and its HMO are one of the largest employers in the area. This is also one of the fastest growing categories in the MSA economy.



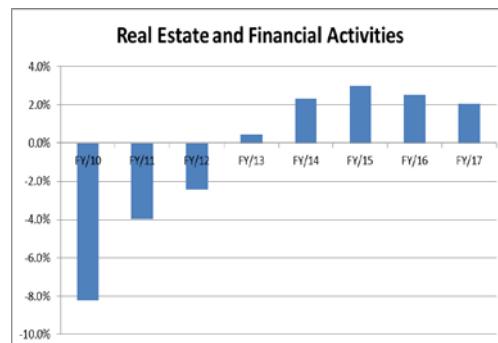
It was the only sector that increased through the recession and continues to be a driver of the economy.

**Leisure and Hospitality.** This category includes eating and drinking establishments as well as hotels and other travel related facilities. It accounts for 11% of employment in the MSA. This is a major component of GRT and Lodgers' Tax.

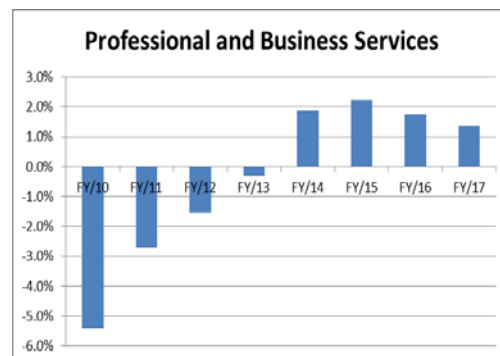


The forecast shows subdued growth in the sector with a maximum of 1.4% in FY/15.

**Real Estate & Financial Activities.** This sector includes finance, insurance and real estate including credit intermediation. It accounts for about 4% of employment in the MSA. The financial crisis, the consolidation of banking, and the collapse of real estate impacted this sector. Almost 6,000 jobs were lost from FY/07 to FY/12. FY/13 is expected to show a small increase, and then fairly strong growth for the remainder of the forecast. The sector rebounds and hits 3% employment growth in FY/15.



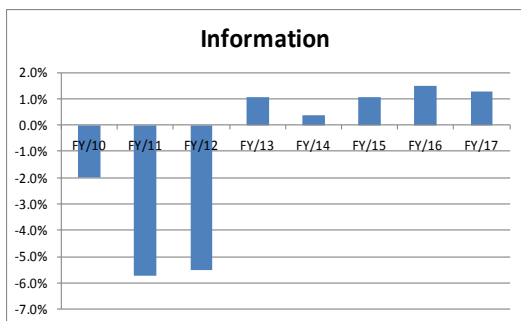
**Professional and Business Services.** This category accounts for 16% of the employment in the MSA. It includes temporary employment agencies, some of Albuquerque's back-office operations, and architect and engineering firms that are closely tied to construction. It also includes Sandia National Labs (SNL).



While the national labs have gained some positions the rest of the sector has been very weak. Following a small decrease in FY/13 the sector is expected to grow in the remainder of the forecast. In FY/17 it still remains 4,000 jobs below the peak of FY/08.

**Information.** This sector includes businesses in publishing, broadcasting, telecommunications, internet service establishments as well as film studios and movie production. It accounts for about 2% of employment in the MSA. FY/11

and FY/12 each declined nearly 6%. FY/13 shows some increase, but it remains limited.



**Construction.** Construction is typically cyclical, with significant swings in building and employment. Construction is an important sector and has an impact on the economy larger than its employment share of 6%.

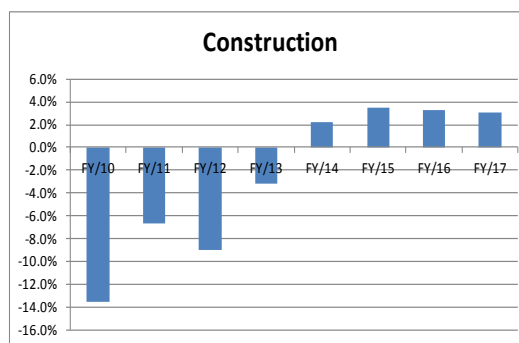
The graph following this section shows the real values of building permits after adjusting by the CPI. Construction is described as new and additions, alterations, and repairs from 1970 to 2012 (December of 2012 was estimated) by categories of residential and commercial. Five distinct peaks occur in 1973, 1979, 1985, 1995 and 2005. The last cycle was the longest and the fall following 2005 the largest.

The lowest level of residential construction was reached in the period of August 2008 to February 2009. From this point single family permitting has increased, but it remains subdued and at levels below any other in the chart. In 2008 much of the decline in residential construction was offset by new commercial, primarily public construction. Much of this construction was for new Albuquerque public schools. In 2009 residential housing stabilized, but commercial construction fell making 2009 the worst year as far as percentage decline in new construction. Additions, alterations, and repairs didn't drop as significantly as new construction but still showed declines. This

category is dominated by commercial and public projects.

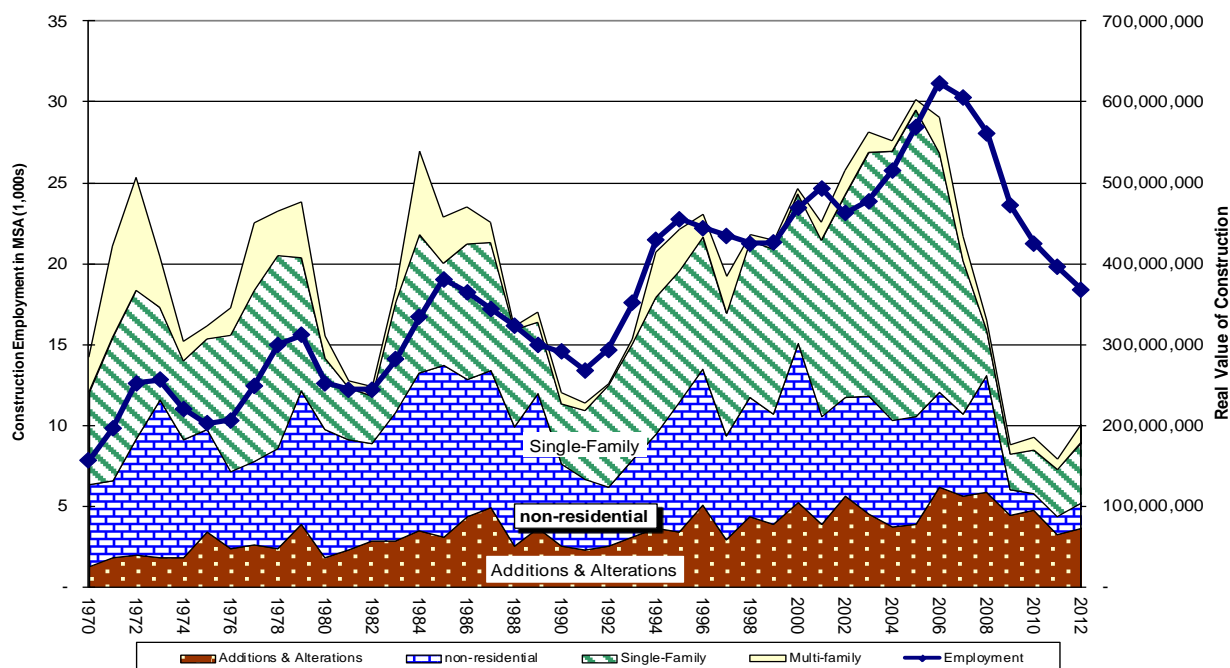
Looking forward single family permitting is expected to show significant growth nearly doubling from around 1,000 in FY/13 to near 2,000 in FY/17. This still is less than half of the permitting activity of the peak. Multi-family construction is also expected to show some recovery.

Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA.



As shown in the chart following this section, construction employment moves similarly to permit values, but differences occur. Some of this is due to projects outside the City as well as non-building projects. Growth in employment was very strong in 2000-2006, driven in large part by the Intel project and the Big-I reconstruction project. After falling consistently from FY/09, employment in construction is forecast to have an increase of 2% in FY/14. The remainder of the forecast remains subdued with increases of around 3% a year in FY/15 to FY/17.

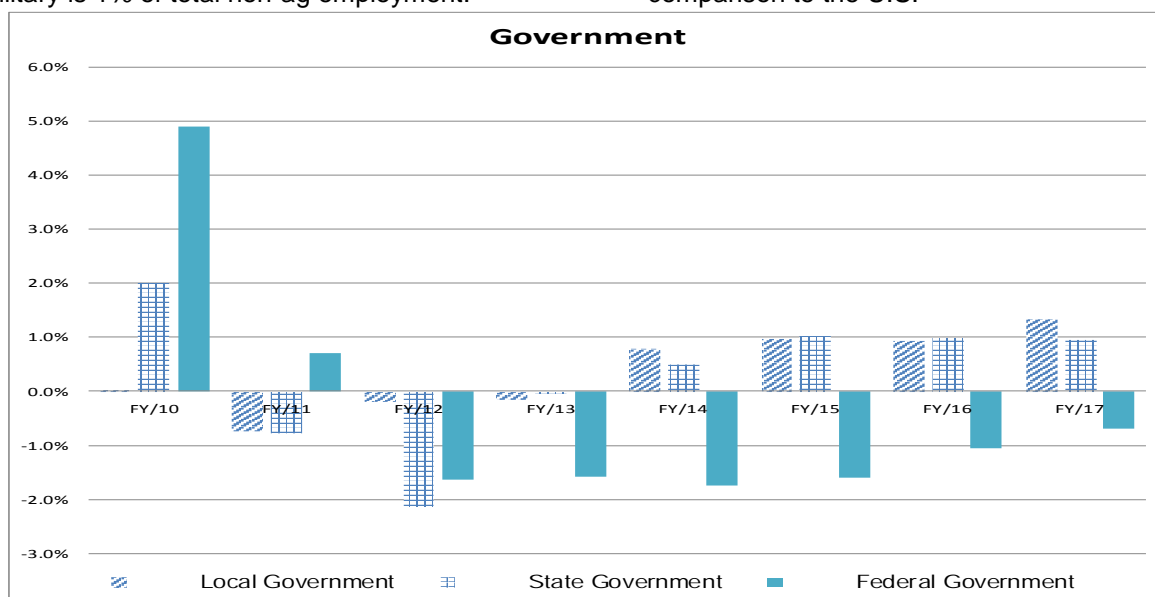
**Construction Values In City of Albuquerque Deflated by CPI  
and Construction Employment in the MSA in Thousands**



**Government** The government sector makes up almost 22% of the Albuquerque MSA employment. The largest part of State and Local government is education. Local Government includes the public schools and State Government includes the University of New Mexico. The local sector also includes Indian enterprises. The Federal Government makes up 4.4% of employment; nationally Federal government makes up 3.4% of total employment. This does not include military employment which is counted separately. Active military is around 6,000 or about 1.7% of the total non-agricultural employment. Nationally military is 1% of total non-ag employment.

Government employment slowed and decreased in FY/11 and FY/12 and is expected to decrease again in FY/13. Local and State employment decreased due to declines in tax revenue and the inability to fund the same level of employees. State and Local government is flat in FY/13 and improves in the out years. Federal Government declines in FY/13 and is expected to decline in every year in the remainder of the forecast as the federal government takes steps to reduce its size.

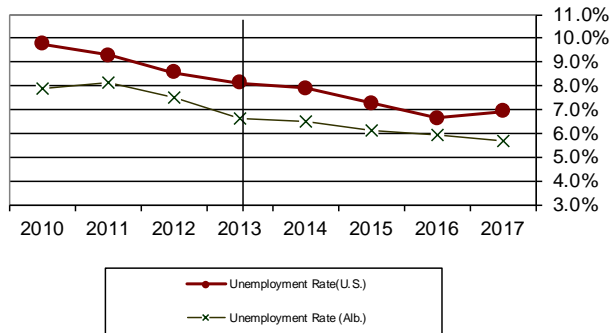
The following Charts and tables present more information on the Albuquerque economy and its comparison to the U.S.



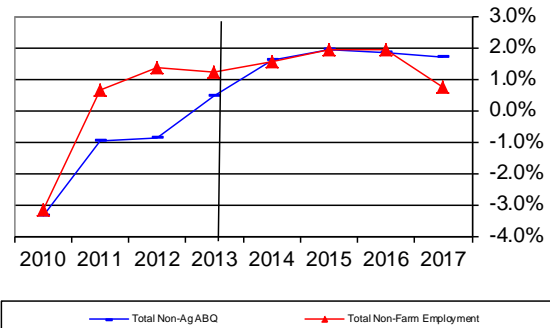
## LOCAL ECONOMIC VARIABLES HISTORY AND FORECAST By Fiscal Year

October 2012 Economic Outlook- BBER and Global Insight

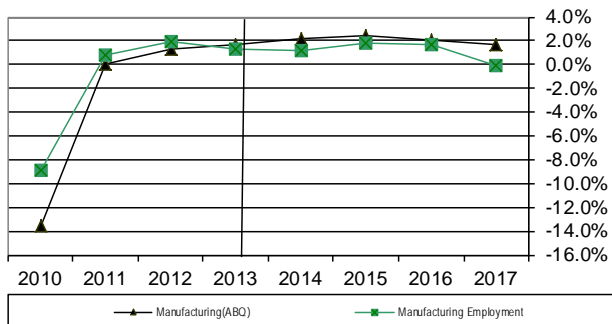
Albuquerque MSA vs. U.S. Unemployment Rates



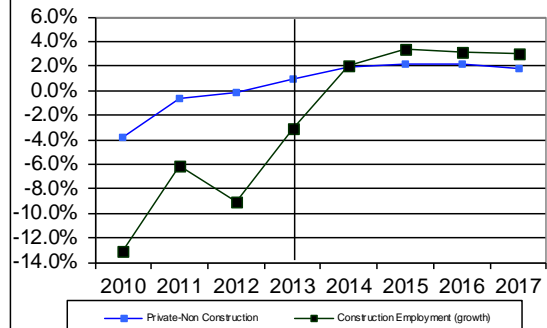
Albuquerque MSA vs. U.S. Employment Growth



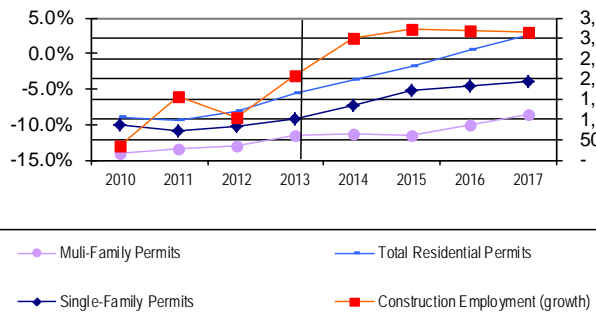
Albuquerque MSA vs. U.S. Manufacturing Employment Growth



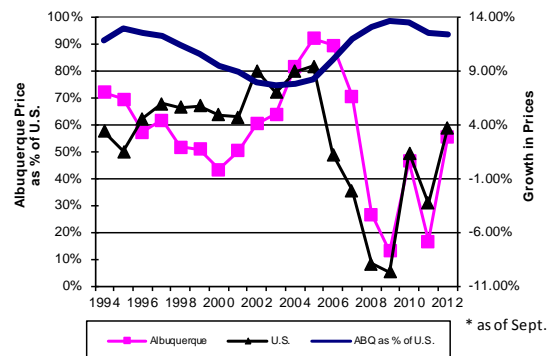
Albuquerque MSA Construction and Private Non-Construction Employment Growth



Residential Construction Permits in City and Construction Employment Growth in MSA



Comparison of Growth in Existing Home Sales Price by Calendar Year



\* as of Sept.

## Economic Variables Underlying the Forecast

	Historical					Forecast				
	2009	2010	2011	2012		2013	2014	2015	2016	2017
<b>National Variables</b>										
Real GDP Growth										
Federal Funds Rate	3.0%	0.2%	2.2%	2.0%		1.7%	2.3%	3.4%	3.1%	3.2%
10 U.S. Bonds	4.2%	0.2%	0.2%	0.1%		0.2%	0.2%	0.2%	1.6%	4.0%
CPI U	4.6%	3.5%	3.1%	2.1%		1.7%	2.5%	3.1%	3.9%	4.9%
Unemployment Rate(U.S.)	3.8%	1.0%	2.0%	2.9%		1.5%	1.5%	1.8%	1.7%	2.7%
Total Non-Farm Employment	4.8%	9.7%	9.3%	8.6%		8.1%	7.9%	7.3%	6.7%	6.9%
Manufacturing Employment	1.9%	-3.2%	0.7%	1.4%		1.2%	1.6%	1.9%	1.9%	0.7%
Consumer sentiment index--University of Michigan	-0.6%	-8.9%	0.9%	1.9%		1.3%	1.2%	1.8%	1.6%	-0.1%
Exchange Rates	85.7	71.6	71.1	69.1		77.5	81.3	84.8	85.2	83.9
Current Trade Account (billions of \$)	1.0	0.9	0.9	0.9		0.9	0.9	0.9	0.9	0.8
Change in output per hour	(792.6)	(419.1)	(458.4)	(477.8)		(412.9)	(447.5)	(497.4)	(530.5)	(424.2)
Natural Gas-Henry Hub \$ per MCF	2.5%	4.2%	1.5%	0.8%		0.7%	0.5%	1.3%	1.2%	3.4%
West TX Intermediate (dollars per bbl)		4.2	4.1	3.0		3.1	4.3	5.1	4.2	5.2
Wage Growth	48.8	75.2	89.4	95.0		89.8	89.4	83.6	81.9	105.1
	1.5%	1.4%	1.7%	1.7%		1.8%	1.9%	2.0%	2.1%	3.3%
<b>Albuquerque Variables</b>										
Employment Growth and Unemployment in Albuquerque MSA										
Total Non-Ag ABQ	-2.2%	-3.4%	-1.0%	-0.9%		0.4%	1.6%	1.9%	1.8%	1.7%
Private-Non Construction	0.6%	-3.8%	-0.7%	-0.2%		1.0%	2.0%	2.2%	2.1%	1.8%
Construction Employment (growth)	-12.2%	-13.1%	-6.1%	-9.1%		-3.1%	2.1%	3.3%	3.1%	3.0%
Manufacturing(ABQ)	-11.3%	-13.5%	0.0%	1.3%		1.6%	2.2%	2.4%	2.1%	1.7%
Unemployment Rate (Alb.)	5.9%	7.9%	8.1%	7.5%		6.6%	6.5%	6.1%	5.9%	5.7%
Construction Units Permitted in City of Albuquerque										
Single-Family Permits	435	875	723	843		1,014	1,342	1,699	1,832	1,948
Multi-Family Permits	204	172	262	359		622	642	597	867	1,119
Total Residential Permits	639	1,047	985	1,202		1,635	1,984	2,296	2,698	3,067
Source Global Insight and FOR-UNM October 2012 Baseline Forecasts										

Albuquerque MSA Employment in Thousands												
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017		
TOTAL NONAGRICULTURAL	382.27	374.02	361.44	357.95	354.80	356.39	362.05	368.96	375.77	382.05		
CONSTRUCTION	30.10	26.42	22.97	21.57	19.62	19.01	19.40	20.05	20.67	21.29		
MANUFACTURING	22.84	20.26	17.52	17.52	17.76	18.05	18.45	18.89	19.29	19.61		
WHOLESALE TRADE	13.35	12.51	12.13	11.93	11.49	11.62	11.79	11.91	12.01	12.10		
RETAIL TRADE	44.94	43.09	41.13	40.98	40.82	41.23	41.82	42.30	42.90	43.52		
TRANSPORTATION, WAREHOUSING, AND UTILITIES	10.33	9.59	8.83	8.91	8.89	9.13	9.38	9.58	9.77	9.92		
INFORMATION	9.18	9.18	8.99	8.48	8.01	8.10	8.13	8.21	8.33	8.44		
FINANCIAL ACTIVITIES	17.87	17.28	16.76	16.09	15.70	15.77	16.14	16.62	17.05	17.40		
PROFESSIONAL AND BUSINESS SERVICES	64.19	62.91	58.49	56.91	56.03	55.85	56.90	58.17	59.18	59.99		
EDUCATIONAL AND HEALTH SERVICES	45.07	47.67	49.48	50.70	52.04	53.12	54.90	57.05	59.31	61.46		
LEISURE AND HOSPITALITY	39.26	37.89	37.23	37.31	37.71	38.05	38.48	39.03	39.55	39.86		
OTHER SERVICES	10.43	10.34	9.86	9.84	9.82	9.86	9.91	10.00	10.12	10.22		
GOVERNMENT	74.70	76.89	78.05	77.70	76.92	76.61	76.77	77.15	77.59	78.25		
LOCAL GOVERNMENT	39.95	41.29	41.30	41.00	40.93	40.86	41.19	41.59	41.98	42.54		
STATE GOVERNMENT	20.28	20.67	21.09	20.93	20.48	20.48	20.58	20.79	21.00	21.20		
FEDERAL GOVERNMENT	14.47	14.93	15.66	15.77	15.51	15.27	15.00	14.76	14.61	14.51		
Private Non-Construction	277.47	270.71	260.42	258.68	258.26	260.77	265.88	271.76	277.51	282.50		
MILITARY EMPLOYMENT, THOUSANDS	5.74	5.68	6.03	6.11	6.17	6.04	5.92	5.84	5.79	5.76		
Growth Rates												
TOTAL NONAGRICULTURAL	0.4%	-2.2%	-3.4%	-1.0%	-0.9%	0.4%	1.6%	1.9%	1.8%	1.7%		
CONSTRUCTION	-4.7%	-12.2%	-13.1%	-6.1%	-9.1%	-3.1%	2.1%	3.3%	3.1%	3.0%		
MANUFACTURING	-5.2%	-11.3%	-13.5%	0.0%	1.3%	1.6%	2.2%	2.4%	2.1%	1.7%		
WHOLESALE TRADE	-0.6%	-6.3%	-3.0%	-1.7%	-3.7%	1.2%	1.4%	1.0%	0.9%	0.7%		
RETAIL TRADE	1.7%	-4.1%	-4.5%	-0.4%	-0.4%	1.0%	1.4%	1.1%	1.4%	1.4%		
TRANSPORTATION, WAREHOUSING, AND UTILITIES	2.7%	-7.2%	-8.0%	1.0%	-0.2%	2.6%	2.8%	2.2%	1.9%	1.6%		
INFORMATION	-2.2%	-0.1%	-2.0%	-5.7%	-5.5%	1.1%	0.4%	1.1%	1.5%	1.3%		
FINANCIAL ACTIVITIES	-1.0%	-3.3%	-3.0%	-4.0%	-2.5%	0.5%	2.3%	3.0%	2.6%	2.1%		
PROFESSIONAL AND BUSINESS SERVICES	0.9%	-2.0%	-7.0%	-2.7%	-1.5%	-0.3%	1.9%	2.2%	1.7%	1.4%		
EDUCATIONAL AND HEALTH SERVICES	3.5%	5.8%	3.8%	2.5%	2.6%	2.1%	3.4%	3.9%	4.0%	3.6%		
LEISURE AND HOSPITALITY	0.4%	-3.5%	-1.7%	0.2%	1.1%	0.9%	1.1%	1.4%	1.3%	0.8%		
OTHER SERVICES	1.6%	-0.9%	-4.6%	-0.2%	-0.3%	0.4%	0.5%	0.9%	1.2%	1.0%		
GOVERNMENT	2.1%	2.9%	1.5%	-0.4%	-1.0%	-0.4%	0.2%	0.5%	0.6%	0.9%		
LOCAL GOVERNMENT	3.0%	3.4%	0.0%	-0.7%	-0.2%	-0.2%	0.8%	1.0%	0.9%	1.3%		
STATE GOVERNMENT	2.1%	1.9%	2.0%	-0.8%	-2.1%	0.0%	0.5%	1.0%	1.0%	1.0%		
FEDERAL GOVERNMENT	-0.5%	3.2%	4.9%	0.7%	-1.6%	-1.6%	-1.8%	-1.6%	-1.1%	-0.7%		
Private Non-Construction	0.6%	-2.4%	-3.8%	-0.7%	-0.2%	1.0%	2.0%	2.2%	2.1%	1.8%		
MILITARY EMPLOYMENT, THOUSANDS	-6.7%	-1.1%	6.2%	1.2%	1.0%	-2.1%	-1.9%	-1.3%	-0.9%	-0.5%		

## **REVENUE ANALYSIS**





## REVISED FY/13 AND APPROVED FY/14 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/12, the actual unaudited results are reported. FY/13 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast and estimated actuals. FY/14 reports revenue estimates from the Five-Year Forecast and the proposed budget. Many of the revisions to earlier revenue estimates were made in light of changes in actual receipts.

Revised FY/13 Revenue Estimates. General Fund revenues for FY/13 are expected to be \$465.1 million or \$6.2 million below the original budget. The GRT base is now expected to increase by only 0.24% with reduced revenue of \$8.9 million. Much of this is offset by increased estimates for charges for services and building permit revenue. \$1.8 million of the decrease is due to reductions in CIP funded positions. This is offset by a corresponding reduction in expenses.

Revenue Estimates for Proposed FY/14. FY/14 revenues are estimated to be \$472.8 million or 1.7% above the FY/13 estimated actual. GRT is only expected to increase 1.7% and property taxes are limited due to the weak economy and low housing prices. Increases in most areas are limited due to slow growth in the economy.

Gross Receipts Tax Revenues. GRT revenues increased in FY/12 and FY/13, but at a rate below what was originally anticipated. The GRT revenues for FY/12 were weaker by \$1.7 million below the amount anticipated in the estimated FY/12 GRT revenue. In the first eight months FY/13 GRT as measured by the one-percent distribution has increased 1%. While somewhat above the estimate of 0.24% the deductions for construction services and manufacturing consumables has only one month of reporting.

In FY/14 growth in GRT is expected at only 1.7%. Expected growth was larger at 2.6%, but the phase in of construction services and manufacturing deductions shave nearly one percent of growth.

The economic models used to forecast GRT use information about the economy from the national

Global Insight (GI) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts received from all other sources. This is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. The slow growth of the economy continues to limit property assessments. Assessed values in FY/13 declined by 0.6%. Commercial property declined by 4%, but this was mostly offset by a 0.8% increase in residential values. The amount was then reduced by \$200 thousand to account for a distribution to the Mesa Del Sol Tax Increment Development District (TIDD). In the past, yield control helped increase revenue by raising the mill levy. This no longer happens as the City's mill levy is equal to the imposed level and cannot increase due to yield control. FY/14 revenues were increased by 1% and then reduced by \$249 thousand for the Mesa Del Sol TIDD property tax distribution.

Franchise Taxes. Franchise taxes in FY/13 are expected to be \$240 thousand above the budget estimate. This is due primarily to higher than expected revenues from the Water Authority franchise. In FY/14 revenues are expected to show modest growth of 2.1%. This is driven in large part by a 5% rate increase for the Water Authority.

Payments-In-Lieu-Of-Taxes (PILOT). PILOT revenues in FY/13 are expected to equal the budget. In FY/14 revenues show a small decline.

Building Permits. After falling 63% from FY/06 to FY/10 building inspection permit revenues have started to increase. In FY/12 revenue increased 8%. FY/13 is expected to grow 29% based on year to date growth. In FY/14 revenue is expected to grow an additional 20%. This is based on the expected number of new housing permits forecast by BBER and the increases in permit activity in the first seven months of FY/13.

As a note, major construction projects planned by the state or the federal government, or road projects do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. However, GRT is paid both by the state and the federal governments on construction projects.

Other Permits. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of City right-of-way, and other miscellaneous fees. In FY/13 revenues are estimated to be \$90 thousand below the budget primarily due to decreases in barricading revenues. Revenue is expected to show a minimal increase in FY/14. Part of this increase is due to the imposition of new fees to support regulation of the Sexually Oriented Business Ordinance and the Electronic Sign Ordinance. These fees are expected to generate \$130 thousand; \$71 thousand of this is one-time revenue.

Other Intergovernmental Assistance. Other intergovernmental assistance includes state shared revenues (excluding GRT), grants and county shared revenues. This category has declined in recent years due to changes in state policy and the manner in which grant revenue is received. In FY/13 revenue is expected to be \$58 thousand above the budget estimate due to increased revenue from Bernalillo County for Media and nuisance abatement (\$30 thousand

one-time). In FY/14 the revenue declines by \$138 thousand due to the loss of the one-time contribution for nuisance abatement and \$108,000 County revenue for the Household Hazardous Waste program. This program will now be operated in the Solid Waste Enterprise Fund.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens. It also includes some revenues for charges to other governmental entities. In FY/13 revenues are estimated to be \$2.4 million above the approved budget. The strengths come from entrance fee increases at the BioPark, stronger than expected revenues from legal fees, latchkey and childcare program, charges for planning services, and charges to Bernalillo County for animal services. These revenues include one-time revenues of \$199 thousand in legal fee revenues. In FY/14 revenues increase by \$186 thousand. This is a combination of a full year of increased revenue at the BioPark, increases in Bernalillo County Animal Services and the reduction due to one-time money in FY/13.

### General Fund Revenue Changes (Thousands of Dollars)

Category	FY12	Percent Chg	FY13	Percent Chg	FY14	Percent Chg
	Audited	Previous	Estimated	Previous	Approved	Previous
	Actual	Year	Actual	Year	Budget	Year
GRT/Local	116,721	1.7%	117,005	0.2%	118,949	1.7%
State Shared GRT	176,610	1.7%	177,039	0.2%	179,981	1.7%
<b>Total GRT</b>	<b>293,331</b>	<b>1.7%</b>	<b>294,044</b>	<b>0.2%</b>	<b>298,930</b>	<b>1.7%</b>
Local Taxes	104,779	5.0%	103,250	-1.5%	104,531	1.2%
Inter governmental revenues	4,837	-6.6%	4,569	-5.5%	4,431	-3.0%
Service Charges	19,758	9.9%	20,661	4.6%	20,847	0.9%
Licenses/ permits	10,370	7.7%	11,414	10.1%	12,849	12.6%
Miscellaneous	2,784	80.7%	2,161	-22.4%	1,368	-36.7%
Transfers From Other Funds	4,125	-31.9%	3,471	-15.9%	2,269	-34.6%
Intra-City Revenues	25,799	7.5%	25,546	-1.0%	27,617	8.1%
<b>TOTAL REVENUE</b>	<b>465,783</b>	<b>2.9%</b>	<b>465,116</b>	<b>-0.1%</b>	<b>472,842</b>	<b>1.7%</b>
<b>NON-RECURRING</b>	<b>3,724</b>	<b>22.7%</b>	<b>2,330</b>	<b>-37.4%</b>	<b>71</b>	<b>-97.0%</b>
<b>RECURRING REVENUE</b>	<b>462,059</b>	<b>2.8%</b>	<b>462,786</b>	<b>0.2%</b>	<b>472,771</b>	<b>2.2%</b>

## General Fund Revenue Estimates (Thousands of Dollars)

Category	FY12	FY13	FY13	FY13	FY14	FY14
	Unaudited Actual	Approved Budget	Revised <sup>¶</sup> Forecast	Estimated <sup>¶</sup> Actual	Five-Year Forecast	Approved Budget
GRT/Local	116,721	120,330	117,005	117,005	118,949	118,949
State Shared GRT	176,610	181,993	177,039	177,039	179,981	179,981
Total GRT	293,331	302,323	294,044	294,044	298,930	298,930
Property Tax	76,802	76,716	76,333	76,133	77,096	76,857
Franchise Tax-Telephone	1,998	1,813	1,904	1,904	1,847	1,847
Franchise Tax-Gas	3,901	4,480	4,057	4,057	4,260	4,260
Franchise Tax-Electric	9,744	8,843	8,944	8,944	9,078	9,078
Franchise Tax-Cable TV ABQ	4,259	4,300	4,276	4,276	4,319	4,319
Franchise Tax - Water Auth	5,900	5,556	5,900	5,900	5,900	6,136
Franchise Tax-Telecom	419	266	417	417	417	417
Total Franchise <sup>¶</sup>	26,221	25,258	25,498	25,498	25,821	26,057
Other Intergovernmental Assistance	4,837	4,511	4,511	4,569	4,556	4,431
Building Permit Revenue	5,354	4,933	6,145	6,501	7,435	7,799
Permit Revenue	5,016	5,003	4,998	4,913	5,048	5,050
Service Charges	19,758	18,280	19,800	20,661	20,198	20,847
Fines & Penalties	114	120	120	120	120	120
Earnings on Investments	340	330	330	330	330	330
Miscellaneous	2,329	1,478	1,478	1,711	1,002	918
Transfers From Other Funds	4,125	3,471	3,471	3,471	2,812	2,269
Payments In Lieu of Taxes	1,756	1,619	1,619	1,619	1,627	1,617
IDOH	13,451	13,109	13,109	13,119	13,109	15,770
Services Charges-Internal	1,366	1,324	1,324	1,384	1,337	1,384
Transfers For CIP Positions	10,981	12,829	12,029	11,043	10,489	10,463
TOTAL REVENUE	465,783	471,304	464,809	465,116	469,911	472,842
NON-RECURRING	3,034	1,075	1,185	2,330	0	71
RECURRING REVENUE	462,749	470,229	463,624	462,786	469,911	472,771

Internal Service Charges. In FY/13 revenues from Internal service charges are expected to be \$60 thousand above the budgeted level due to an increase in engineering inspections. In FY/14, revenues are expected to remain at this level.

IDOH. Indirect overhead revenues for FY/13 are kept at the budgeted level. In FY/14 a new indirect plan and the capturing of additional expenses increases indirect overhead by \$2.7 million.

CIP-Funded Positions. FY/13 revenue from CIP funded positions is reduced by \$1.8 million to account for the shifting of funding for some BioPark crews from CIP. In FY/14 revenues declined by \$500 thousand due to the full year reduction in BioPark crews funded by CIP funds.

Fines and Penalties. The revenues are from dust permit fines and are expected to be \$120 thousand for both FY/13 and FY/14.

Interest Earnings. Interest earnings in FY/13 are kept at the budgeted level as interest rates and

fund balances remain at low levels. In FY/14 no increase is expected as the Federal Reserve Board is expected to keep interest rates low through the year.

Other Miscellaneous Revenues. Other miscellaneous receipts for FY/13 are \$1.4 million, with one-time revenues of \$526 thousand. The big source is \$400 thousand from evidence room moneys transferred to the General Fund. It also includes surplus property sales and \$76 thousand to fund operations for

open and ethical elections. In FY/14 miscellaneous revenue is \$918 thousand.

Interfund Transfers. In FY/13 interfund transfers are \$3.5 million. In FY/14 this decreases to \$2.3 million. The movement of the Household Hazardous Waste Program to the Solid Waste Department accounts for \$588 thousand. In FY/13 there was a one-time transfer of \$659 thousand from the Special Assessments Fund. This transfer is not budgeted in FY/14.

## **DEPARTMENT BUDGET HIGHLIGHTS**



# ANIMAL WELFARE



The Animal Welfare Department provides a leadership role by encouraging the humane and ethical treatment of animals. The Department strives to improve the health and well being of Albuquerque's pet population through a variety of programs and initiatives. These include animal shelters, adoption centers, veterinary facilities, spay and neuter and micro-chipping services, a public information initiative and a volunteer program that helps with adoption efforts and in the animal shelters. The Animal Welfare Department also conducts and co-sponsors animal adoption events at various offsite locations in cooperation with other animal rescue groups. A web site contains information on topics such as licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and tips on finding the right pet as well as caring for a pet. The department routinely explores ways of improving conditions and programs for animals, working with animal-protection groups and government entities as well as enforcing statutes, ordinances, and regulations related to the pet population and responding to complaints.

## MISSION

The Animal Welfare Department supports responsible ownership of domestic animals; manages care for missing, abused and homeless animals; encourages and celebrates the human/animal bond through quality adoptions and education; and helps assure public health and safety for the community.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	6,783	7,515	7,515	7,145	7,598	453
OPERATING	2,065	1,641	1,641	1,962	1,746	(216)
CAPITAL	0	0	0	0	0	0
TRANSFERS	597	581	581	576	725	149
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>9,445</b>	<b>9,737</b>	<b>9,737</b>	<b>9,683</b>	<b>10,069</b>	<b>386</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>134</b>	<b>137</b>	<b>137</b>	<b>137</b>	<b>138</b>	<b>1</b>

## BUDGET HIGHLIGHTS

### General Fund

The FY/14 approved General Fund budget for the Animal Welfare Department is \$10 million, an increase of 3.4% or \$326 thousand from the original FY/13 budget of \$9.7 million.

The department's FY/13 original budget had 137 funded positions. For the FY/14 approved budget one animal behavioral/adoption specialist is added. The FY/14 approved budget full-time position count is 138.

The department's reconstructed Eastside Animal Shelter is fully operational and is a cornerstone for transforming animal care in Albuquerque with a high-volume spay/neuter clinic that has had a significant impact on helping to control the pet population and reduce intakes. The department continues to emphasize spay/neuter as a means of reducing the unwanted pet population through high volume spay/neuter procedures. An additional \$106,000 has also been appropriated by City Council for the Animal Welfare Department to institute spay/neuter services on Saturdays.

### HEART Ordinance Fund

In FY/07, the City Council created the HEART Ordinance Fund. This fund provides free micro-chipping and free spaying and neutering of companion animals for low or moderate income persons or seniors, and when possible, to the general public. Sixty percent of all net animal license and permit fees are deposited in this fund and used to provide the previously mentioned services. For FY/14 this revenue amount is estimated to be \$64 thousand.



## ANIMAL WELFARE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
AW Animal Care Ctr	9,375	9,679	9,679	9,625	10,005	380
<b>TOTAL GENERAL FUND -110</b>	<b>9,375</b>	<b>9,679</b>	<b>9,679</b>	<b>9,625</b>	<b>10,005</b>	<b>380</b>
<b>HEART ORDINANCE FUND - 243</b>						
AW Heart Companion Svcs	64	53	53	53	59	6
AW Trsf to General Fund	6	5	5	5	5	0
<b>TOTAL HEART ORDINANCE FUND - 243</b>	<b>70</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>64</b>	<b>6</b>
<b>TOTAL APPROPRIATIONS</b>	<b>9,445</b>	<b>9,737</b>	<b>9,737</b>	<b>9,683</b>	<b>10,069</b>	<b>386</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>9,445</b>	<b>9,737</b>	<b>9,737</b>	<b>9,683</b>	<b>10,069</b>	<b>386</b>

### REVENUE

The department's revenues are estimated to increase for the FY/14 approved budget. This increase is due to an adjustment to the expected revenue from Bernalillo County. The FY/13 estimate for this revenue was underestimated. Budgeted revenues are expected to be \$1.6 million in the approved FY/14 budget. The animal license and permits fees listed below include revenues designated for the HEART Ordinance Fund.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 ORIGINAL BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Bernalillo Cnty Animal Charge	0	465	465	800	335
General Fund In House Spay And Neuter	331	290	435	290	(145)
General Fund Animal Control License	263	260	374	260	(114)
General Fund Microchips	126	101	162	101	(61)
General Fund Permits and Inspections	108	47	104	47	(57)
General Fund Penalties/Late Chgs	58	35	61	35	(26)
General Fund Animal Control Chgs	873	25	267	25	(242)
General Fund Animal Control Admin Fee	29	19	31	19	(12)
General Fund Room and Board	7	9	13	9	(4)
243 - Heart Ordinance Fund Permit Revenue	35	29	29	0	(29)
243 - Heart Ordinance Fund Charges For Services	35	29	29	64	35

### PERFORMANCE MEASURES

**GOAL 2: PUBLIC SAFETY** - The public is safe and secure, and shares responsibility for maintaining a safe environment.

#### PROGRAM STRATEGY

**ANIMAL WELFARE** - The program encourages responsible pet ownership and pet adoptions; assists in the prevention of animal abuse and suffering; ensures public safety; and decreases the number of homeless animals in the community through spay/neuter services and by ensuring that domestic animals receive proper care.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Domestic animals are responsibly cared for and provided safe and healthy home environments.</i>					
Total animal intake at shelters	24,262	25,446	25,602	23,171	23,171
Total adoptions	10,594	12,506	13,690	12,345	12,345
Total animals reunited with owners	3,605	3,657	3,609	3,441	3,441
Total euthanasia	8,421	5,712	6,094	3,964	3,964



## ANIMAL WELFARE

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
Dog intake at shelters	13,937	14,865	14,761	14,720	14,720
Dog adoptions	6,475	7,501	7,837	7,955	7,955
Dogs reunited with owners	3,268	3,329	3,215	3,104	3,104
Dog euthanasia	3,731	3,154	3,080	2,692	2,692
Cat intake at shelters	9,569	9,442	9,634	7,545	7,545
Cat adoptions	3,660	4,536	5,248	4,046	4,046
Cats reunited with owners	287	292	347	310	310
Cat euthanasia	4,586	2,438	2,892	1,112	1,112

### PRIOR YEAR ACCOMPLISHMENTS

- Euthanasia rates decreased by 30% from FY/12 to FY/13.
- Continued to make progress building a dependable base of foster care providers. The program placed approximately 1,100 cats and 450 dogs in foster care.
- More than 100 off-site adoption events were held in FY/13 as our marketing continues to improve.
- An animal enrichment program provided mental and physical stimulation for shelter animals, including dog walking, cat companions and animal training.
- In the first year of a partnership with Best Friends Animal Society, Best Friends paid for 3,700 spay/neuter surgeries at private veterinary clinics in Albuquerque and also provided the transport and post-surgical recovery services.



## AVIATION

The Aviation Department operates two municipal airports: the Albuquerque International Sunport (Sunport) covers approximately 2,200 acres on Albuquerque's east side and Double Eagle II (DEII) Reliever Airport which covers approximately 4,500 acres on Albuquerque's west side.



The Albuquerque International Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to six major commercial carriers and their four affiliates, one non-signatory, one commuter, and two major cargo carriers and three affiliate cargo carriers. There are nearly 5.4 million arriving and departing passengers that utilize the Sunport in a given year. The Sunport offers a consolidated rental car facility located on a 76-acre site approximately one-half mile west of the terminal. Currently, there are seven rental car companies that operate from

the rental car facility. The facility is comprised of a customer service building, a ready/return parking area, and service center facilities. Approximately 1.6 million passengers rent cars annually at this consolidated facility. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The original terminal is currently leased to the Transportation Security Administration (TSA). The City of Albuquerque Foreign Trade Zone (FTZ) has been relocated to the Sunport due to the synergistic possibilities between the air cargo and FTZ import/export advantages. The Sunport has a taxiway/runway partnership with Kirtland Air Force Base. In addition, the Sunport provides a variety of retail concessions, a diverse food and beverage program, as well as a nationally recognized art collection. The Aviation Department and terminal tenants employ in excess of 3,500 individuals.

Double Eagle II (DEII) is located on Albuquerque's growing west side. Based at this facility are an estimated 220 general aviation aircraft with approximately 67 thousand annual airfield operations comprised of training, military, air ambulance, charter, private, and corporate flights. The construction of the 80-foot Air Traffic Control Tower was completed in the 4<sup>th</sup> quarter of 2007 and was FAA certified in the fall of 2008. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.

### MISSION

Provide safe, reliable, and functional facilities for the traveling public, the airlines, airport businesses, and other users of the Sunport and Double Eagle II airports.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	16,149	17,688	17,688	15,803	17,716	1,914
OPERATING	36,578	36,551	36,551	36,168	35,896	(272)
CAPITAL	9	0	0	0	0	0
TRANSFERS	17,387	17,703	17,703	17,719	15,740	(1,980)
GRANTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>70,123</b>	<b>71,942</b>	<b>71,942</b>	<b>69,690</b>	<b>69,352</b>	<b>(338)</b>
 TOTAL FULL TIME POSITIONS	 277	 277	 277	 278	 270	 (8)

# AVIATION

## BUDGET HIGHLIGHTS

The approved FY/14 operating budget for the City's two airports including transfers for capital and debt service is \$69.5 million which is a decrease of \$2.6 million, or 3.6%, from the original FY/13 budget of \$72.1 million.

The FY/14 approved budget for operations is \$26.8 million, a \$169 thousand decrease from the original FY/13 budget. This decrease is the result of photovoltaic solar array on the Sunport's parking structure that decreases the electricity expense. The FY/14 approved budget for management and professional support is \$3.9 million, a decrease of \$303 thousand from the FY/13 original budget of \$4.2 million. This includes a reduction in the risk management costs as well a reduction in personnel expenses related to the planning and development division.



The approved FY/14 budget reduced full-time employees by eight positions in response to lower passenger enplanement and deplanement levels at the Sunport: one planning manager, one airfield maintenance worker, five custodians, and one parking attendant.

The transfer to the Aviation capital fund is \$13 million in FY/14. Current projects are for the renewal or replacement of aging elements of airport infrastructure. Large projects include the rehabilitation of Taxiways A, B and E; the closure of portions of Taxiway C and all of Runway 17-35 at ABQ Airport; the upgrading of mechanical and electric systems in the Terminal Building; and the conversion of Runway 17-35 at the Double Eagle II Airport to the primary runway. Other funding sources into the Aviation Capital Fund include grants-in-aid from the FAA and passenger facility charges.

The approved FY/14 budget for the Aviation Debt Service fund is \$24.2 million which is unchanged from the original FY/13 budget. The City plans to issue no new debt to fund projects through Fiscal Year 2017.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>AIRPORT OPERATING FUND - 611</u></b>						
AV Mgt and Prof Support	3,596	4,175	4,175	4,130	3,872	(258)
AV Ops, Maint and Security	25,615	26,984	26,984	24,777	26,815	2,038
AV Transfer Cap and Deferred Maint	14,450	15,150	15,150	15,150	13,000	(2,150)
AV Transfer to Debt Service Fund	25,500	24,300	24,300	24,300	24,300	0
AV Transfer to General Fund	1,447	1,447	1,447	1,447	1,477	30
<b>TOTAL AIRPORT OPERATING FUND - 611</b>	<b>70,608</b>	<b>72,056</b>	<b>72,056</b>	<b>69,804</b>	<b>69,464</b>	<b>(340)</b>
<b><u>AIRPORT REVENUE BOND D/S FUND - 615</u></b>						
AV Debt Svc	25,015	24,186	24,186	24,186	24,188	2
<b>TOTAL APPROPRIATIONS</b>	<b>95,623</b>	<b>96,242</b>	<b>96,242</b>	<b>93,990</b>	<b>93,652</b>	<b>(338)</b>
Intradepartmental Adjustments	25,500	24,300	24,300	24,300	24,300	0
<b>NET APPROPRIATIONS</b>	<b>70,123</b>	<b>71,942</b>	<b>71,942</b>	<b>69,690</b>	<b>69,352</b>	<b>(338)</b>

# AVIATION

## REVENUE

Overall, the approved FY/14 budget revenues are expected to decrease \$1.4 million from the FY/13 original budget level of \$72.6 million. The continued year-over-year decrease in enplanements and deplanements has resulted in aviation's department-wide decrease in revenues. Passenger counts have decreased year over year since 2007. However, new agreements with food and beverage and rental car agencies and a new public parking lot (credit card only) have helped non-airline revenues continue to be a larger percentage of total revenues. The department continues to closely monitor revenues as the economy continues to affect the airlines and travel in general.

Revenues Generated Fees for Services (\$000's)		FY12 ACTUAL REVENUES	FY13 APPROVED BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
611 - Aviation Operating	Airline Rents	16,134	14,882	15,267	14,891	(377)
611 - Aviation Operating	Concessions	12,636	12,841	13,080	12,335	(745)
611 - Aviation Operating	Car Rental	10,203	9,900	10,323	10,200	(123)
611 - Aviation Operating	Passenger Facility Charge	10,741	10,400	9,000	9,900	900
611 - Aviation Operating	Airport Parking	8,483	8,746	8,183	8,348	164
611 - Aviation Operating	Airfield	8,071	8,480	6,971	6,835	(136)
611 - Aviation Operating	General Apron-ABQ	2,780	2,080	2,993	3,500	507
611 - Aviation Operating	Air Cargo	1,968	1,982	1,920	1,765	(156)
611 - Aviation Operating	Leased Properties	1,499	1,360	1,559	1,400	(159)
611 - Aviation Operating	General Apron-Double Eagle II	217	431	586	586	0
611 - Aviation Operating	Security Services	566	550	512	525	13
611 - Aviation Operating	U.S. Govt Agencies	541	472	479	478	(1)
611 - Aviation Operating	Federal Grants	242	201	160	160	0
611 - Aviation Operating	Tenant Fees	89	92	101	103	2
611 - Aviation Operating	Interest earnings	129	100	0	100	100
611 - Aviation Operating	Miscellaneous	147	100	186	100	(86)
611 - Aviation Operating	Other Miscellaneous	(113)	0	65	40	(25)
611 - Aviation Operating	Property sales and recovery	(64)	0	75	0	(75)
611 - Aviation Operating	Inter-Fund Transfers	116	0	0	0	0

## PERFORMANCE MEASURES

**GOAL 3: PUBLIC INFRASTRUCTURE** - Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.

### PROGRAM STRATEGY

**AVIATION MANAGEMENT AND PROFESSIONAL SUPPORT** - Provide the overall policy direction, leadership, administration, and supervision of Aviation assets and employees so that the Albuquerque community is served with an aviation infrastructure that meets its current and future transportation needs. Ensure that aviation services are ethically, efficiently, and effectively provided by motivated, competent employees. Ensure that aviation assets are maximized and leveraged to advance the economic vitality of the Albuquerque community.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.</i>					
Airline revenue per enplaned passenger	\$ 8.96	\$ 9.21	\$ 9.03	\$ 9.41	\$ 8.90
Total revenue generated at DE II airport	\$ 207,370	\$ 216,958	\$ 430,900	\$ 584,400	\$ 586,000
Non-airline revenue per enplaned passenger	\$ 15.19	\$ 16.98	\$ 16.90	\$ 18.99	\$ 18.15

**AIRPORT OPERATIONS, MAINTENANCE, AND SECURITY** - Operate, maintain, and secure all Sunport and Double Eagle II facilities so that passengers have safe and satisfying traveling experiences. Ensure that aviation services are ethically, efficiently, and effectively provided by motivated, competent employees. Ensure that aviation assets are maximized and leveraged to advance the economic vitality of the Albuquerque community.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.</i>					
Landing Fees	\$ 2.25	\$ 2.14	\$ 2.12	\$ 2.12	\$ 2.30
Airline costs per enplaned passenger	\$ 8.35	\$ 8.40	\$ 8.41	\$ 8.41	\$ 9.09
Electrical costs for the airport system ( Sunport and DE II)	\$ 1.9M	\$ 1.9M	\$ 2.0M	\$ 1.8M	\$ 1.7M



# AVIATION

## PRIOR YEAR ACCOMPLISHMENTS

### Capital Projects

- Completed construction of retail facilities, GA Apron reconstruction, reconstruction of Taxiway A, crack sealing and surface seal of Taxiway E, and the process for the closure of Runway 17/35.
- Completed mill and repave project for Sunport Boulevard and Girard.
- Completed the Sunport E-ALP (Airport Layout Plan) submitted to FAA for approval.

### Sustainability

- Completed LED replacement of parking lot lighting at the Rental Car Center.
- Completed design for electric charging stations for airline ground support equipment.
- Reduced electricity consumption by approximately 8%.

### Double Eagle II

- Received approval of the E-ALP (Airport Layout Plan) submitted to FAA.

### Information Technology

- Successful growth of the Shared Tenant Services project adding two new accounts at Sunport--KevaJuice, El Mercado--and two at DEIL--SAMS, AeroWest Helicopters.
- Installation of a NetApp Network Appliance providing enhanced Data backup and Disaster Recovery abilities.
- Successful integration of Delta Airlines into an Automated Flight Information feed into Sunport Flight Information Display System (FIDS).

### PUBLIC INFORMATION

- Conducted over 20 tours of the Sunport for schools, businesses and community organizations.
- Planned and hosted the launch event for the new non-stop service to New York City on JetBlue Airways
- Conducted a cooperative marketing campaign with JetBlue Airways in New York City aimed at growing awareness of new non-stop service
- Acquired a retired FedEx B727 aircraft that will eventually be used as an education center for children touring the Sunport
- Hosted the 2nd Annual Gingerbread House Charity Event with Black Mesa Coffee Company.



### FINANCE AND ADMINISTRATION

- Implemented an Employee Recognition Program.
- Completed acquisition of Pilot program for Kronos- an electronic time and attendance program. Go-live is expected first pay period July 2013.

# AVIATION

## PRIORITY OBJECTIVES

**PUBLIC INFRASTRUCTURE GOAL:** EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE. NEW DEVELOPMENT IS EFFICIENTLY INTEGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BALANCED WITH THE REVENUES GENERATED.

- OBJECTIVE 1. Begin construction for Terminal Improvement Program – Phase I, which includes rehabilitating remaining terminal restrooms, emergency operation center, and ramp corridors. Submit a report to the Mayor and City Council by the end of FY/14.

**ENVIRONMENTAL PROTECTION and ENHANCEMENT GOAL:** PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS - ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 1. In support of the Sunport's sustainability management and renewable energy efforts, construct an approximate 1 megawatt photovoltaic array at the Long Term Parking Lot. Submit a report to the Mayor and City Council by the end of FY/14.

**ECONOMIC VITALITY GOAL:** ACHIEVE A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY IN WHICH BUSINESSES AND RESIDENTS HAVE OPPORTUNITIES FOR SUCCESS.

- OBJECTIVE 1. In collaboration with the Planning and Economic Development Departments, create an action plan for the development of ready certified sites at the Aerospace Technology Park at Double Eagle II and the Foreign Trade Zone at the Sunport so that when the economy improves the plan can be activated with minimal delay. Complete the action plan by the first quarter of FY/14 and submit a plan to the Mayor and City Council by the end of second quarter, FY/14.
- OBJECTIVE 2. Implement the certified sites process at the Aerospace Technology Park at Double Eagle II and the Foreign Trade Zone at the Sunport as test beds. Submit a report to the Mayor and City Council by the end of FY/14.

## CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	2,344	2,111	2,111	2,004	1,682	(322)
OPERATING	312	294	330	297	186	(111)
CAPITAL	0	0	0	0	0	0
TRANSFERS	35	66	66	66	13	(53)
GRANTS	1,090	0	0	0	0	0
<b>TOTAL</b>	<b>3,781</b>	<b>2,471</b>	<b>2,507</b>	<b>2,367</b>	<b>1,880</b>	<b>(487)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>35</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>19</b>	<b>(4)</b>

### BUDGET HIGHLIGHTS

The FY/14 General Fund budget is \$1.9 million, a decrease of 23.9% or \$591 thousand less than the FY/13 original budget. Technical adjustments in FY/14 include changes in the way health benefits are funded from a rate base to actuals for health, dental and vision. This change resulted in an actual decrease of \$47 thousand with an overall net decrease of \$37 thousand for the cost of health care and other employee benefits. Internal service costs associated with risk, fleet and communications increased by four thousand.

The FY/14 approved budget includes the transfer of the administrative hearing office to the Office of the City Clerk. This move will provide direct oversight of the administrative hearing office, and with both entities housed at Plaza del Sol, easier access for the public which coincides with the City's one stop shop philosophy. This reduction is \$486 thousand and includes the transfer of five positions. Other changes include funding of \$73 thousand for a management analyst for the office of police oversight.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
CA Chief Administrative Office	1,784	1,854	1,890	1,874	1,880	6
CA Administrative Hearing Office	885	617	617	493	0	(493)
<b>TOTAL GENERAL FUND - 110</b>	<b>2,669</b>	<b>2,471</b>	<b>2,507</b>	<b>2,367</b>	<b>1,880</b>	<b>(487)</b>
<b>OPERATING GRANTS FUND 265</b>						
Office of Emergency Management Grants	1,112	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>3,781</b>	<b>2,471</b>	<b>2,507</b>	<b>2,367</b>	<b>1,880</b>	<b>(487)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>3,781</b>	<b>2,471</b>	<b>2,507</b>	<b>2,367</b>	<b>1,880</b>	<b>(487)</b>

## CITY SUPPORT

City Support functions as a division of City government that operates as a virtual department made up of a number of diverse city-wide financial programs. The department does not have a director or positions, although it does house appropriations in the General Fund for salaries and benefits in the early retirement program strategy. Appropriations for debt service payments and city match funds for operating grants are also included here.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	6,370	6,350	6,350	7,487	7,000	(487)
OPERATING	86,208	77,099	74,282	74,535	76,192	1,657
CAPITAL	0	0	0	0	0	0
TRANSFERS	7,246	6,067	12,274	12,274	8,391	(3,883)
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>99,825</b>	<b>89,516</b>	<b>92,906</b>	<b>94,295</b>	<b>91,583</b>	<b>(2,712)</b>

### BUDGET HIGHLIGHTS

The approved General Fund FY/14 budget for City Support is \$21.6 million, an 18.5% increase from the FY/13 original budget of \$18.3 million.

The FY/14 approved budget for City Support includes decreases in the transfer to the Vehicle/Computer Replacement Fund (730) and the transfer to the Hospitality Fee Fund (221) by \$615 thousand and \$61 thousand, respectively. The transfer to Fund 221 will be used to cover FY/14 debt. The transfer to the Capital Acquisition Fund (305) is increased by three million and the transfer to the Debt Service fund (405) increases by \$371 thousand over the original FY/13 budget. The three million will pay for one-time expenses associated with ABQ, The Plan. The early retirement program increases by \$650 thousand. Contractual services for lobbyists, dues and memberships and open & ethical elections combine for an increase of \$28 thousand.

FY/14 approved funding for the Sales Tax Debt Service Fund is \$14.7 million. This is an increase of \$271 thousand above the FY/13 original budget of \$14.4 million.

Approved funding for the FY/14 General Obligation Bond Debt Service Fund is \$60.4 million.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
CI Joint Comm on Intergovt	142	145	145	145	158	13
CI Dues and Memberships	386	422	422	423	434	11
CI Early Retirement	6,370	6,350	6,350	7,487	7,000	(487)
CI GF Trsf to Op Grants Fund	4,832	5,224	5,224	5,224	5,224	0
CI GF Trsf to Sales Tax Fund	4,798	4,794	4,794	4,794	5,165	371
CI Trsf to Veh/Comp Replace	500	615	615	615	0	(615)
CI GF Transfer to CIP Fund	850	0	207	207	3,000	2,793
CI GF Trfr to Lodge/Hospitality	127	228	228	228	167	(61)
Open & Ethical Elections	463	478	478	478	481	3
Downtown Action Team	0	0	183	183	0	(183)
<b>TOTAL GENERAL FUND - 110</b>	<b>18,468</b>	<b>18,256</b>	<b>18,646</b>	<b>19,783</b>	<b>21,629</b>	<b>1,846</b>
<b><u>SALES TAX DEBT SERVICE FUND - 405</u></b>						
CI Sales Tax Debt Svc	16,692	14,449	11,449	11,449	14,720	3,271
CI Tr: Sales Tax To Capital305 (INACTIVE)	937	0	6,000	6,000	0	(6,000)
<b>TOTAL SALES TAX D/S FUND - 405</b>	<b>17,629</b>	<b>14,449</b>	<b>17,449</b>	<b>17,449</b>	<b>14,720</b>	<b>(2,729)</b>
<b><u>GEN. OBLIGATION BOND DEBT SERV. FUND - 415</u></b>						
CI GO Bond Debt Svc	68,525	61,605	61,605	61,857	60,399	(1,458)
<b>TOTAL APPROPRIATIONS</b>	<b>104,623</b>	<b>94,310</b>	<b>97,700</b>	<b>99,089</b>	<b>96,748</b>	<b>(2,341)</b>
Intradepartmental Adjustments	4,798	4,794	4,794	4,794	5,165	371
<b>NET APPROPRIATIONS</b>	<b>99,825</b>	<b>89,516</b>	<b>92,906</b>	<b>94,295</b>	<b>91,583</b>	<b>(2,712)</b>



## COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.



The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	2,047	2,407	2,407	2,124	2,470	346
OPERATING	774	643	658	940	641	(299)
CAPITAL	0	0	0	0	0	0
TRANSFERS	286	51	51	51	115	64
GRANTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>3,107</b>	<b>3,101</b>	<b>3,116</b>	<b>3,115</b>	<b>3,225</b>	<b>110</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>0</b>

### BUDGET HIGHLIGHTS

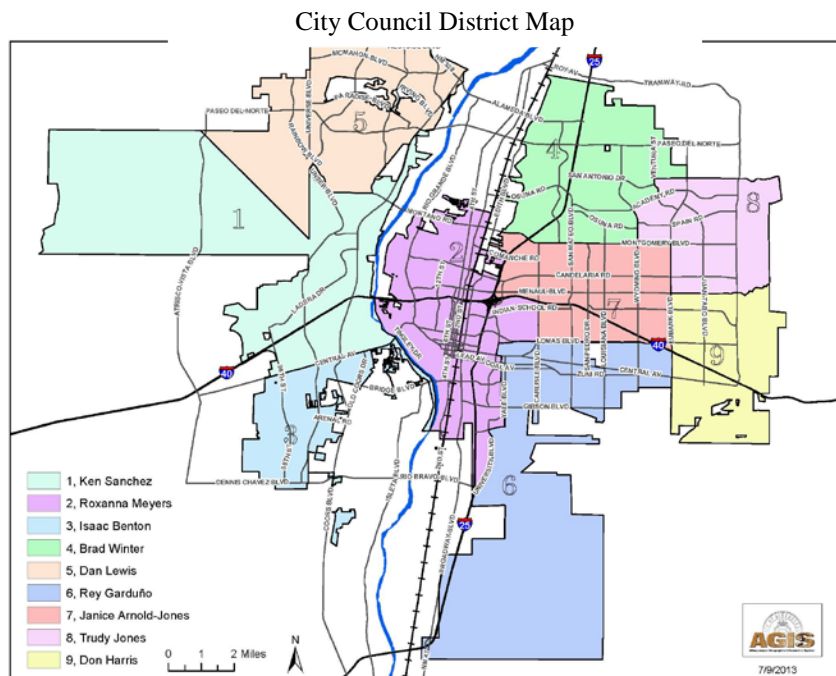
The FY/14 approved General Fund budget is \$3.2 million, an increase of 4% above the FY/13 original budget. Technical adjustments in FY/14 include changes in the way health benefits are funded from a rate base to actuals for health, dental and vision. This change resulted in an actual increase of six thousand with an overall net increase of \$29 thousand for the cost of health care and other employee benefits. Internal service costs associated with risk, fleet and communications increased by \$61 thousand.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
CO Council Services	2,857	3,101	3,116	3,115	3,225	110
CO Trsf to CIP	250	0	0	0	0	0
<b>TOTAL GENERAL FUND - 110</b>	<b>3,107</b>	<b>3,101</b>	<b>3,116</b>	<b>3,115</b>	<b>3,225</b>	<b>110</b>
<b>OPERATING GRANTS FUND 265</b>						
Project Program (265) - Council Svcs	0	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>3,107</b>	<b>3,101</b>	<b>3,116</b>	<b>3,115</b>	<b>3,225</b>	<b>110</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>3,107</b>	<b>3,101</b>	<b>3,116</b>	<b>3,115</b>	<b>3,225</b>	<b>110</b>

# COUNCIL SERVICES

## PRIOR YEAR ACCOMPLISHMENTS

- Passed an ordinance to assist in minimizing human trafficking through the regulation and inspection of sexually oriented business.
- Adopted a new and updated Fire Code that is consistent with national fire safety standards.
- Adopted an ordinance prohibiting the sale and distribution of THC-Like Synthetic substances (commonly known as spice)
- Reviewed and passed the City's Operating budget for the City for Fiscal Year 2014
- Adopted and referred the City's 2013 G.O. Bond Program to the voters.
- Approved a fuel hedge agreement which locked in extremely favorable gasoline and diesel fuel rates for FY/14.
- Revised the City's Impact Fee program.
- Revised and established new admission fees and policies for the Zoo, Botanic Garden, Aquarium and the Zoo train.
- Approved the creation of Special Assessment District 228 to provide critically needed infrastructure to a portion of Albuquerque's west side.
- Designated the fourth Saturday of June as "Albuquerque Adoption Appreciation Day".
- Created the 11 person civilian Police Oversight Task Force to review and recommend changes to the police oversight process.
- Approved the formation of the Lower Petroglyphs Public Improvement District.
- Adopted open election legislation that requires that the City's website to include searchable financial reports and links to candidate's measure finance committee financial reports.
- Adopted an ordinance requiring that agendas be made available to the public at least 72 hours prior to a public meeting
- Authorized \$50 million in bond funding for improvements to the Paseo del Norte and I-25 intersection



## CULTURAL SERVICES

The Cultural Services Department is comprised of eight divisions. The Albuquerque Biological Park (BioPark) operates the Rio Grande Zoo, the Aquarium, the Botanic Gardens and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of Albuquerque and New Mexico's cultural life. The City has a public-private partnership with Explora Science Center Museum that provides interactive displays to educate and intrigue people of all ages about science, art, culture, and technology. The Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of ballooning. The Albuquerque/Bernalillo County library system provides reading and research materials as well as access to electronically transferred information through 17 locations. The community events division operates the KiMo Theatre and the South Broadway Cultural Center providing stages for the interaction of performers, artists, and audiences and organizes large and small outdoor, multi-cultural gatherings throughout the City including Old Town. The Public Art Enhancement Program manages the 1% for Art Program, the Urban Enhancement Trust Fund program and the Arts & Cultural Districts program. Strategic support provides central services, media resources, including operation of the local government access channel, and promotion/marketing for the department.



### MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich city life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	18,657	21,969	21,969	16,633	20,187	3,554
OPERATING	11,677	11,295	11,328	15,016	11,895	(3,122)
CAPITAL	0	0	0	5	0	(5)
TRANSFERS	2,793	1,138	1,138	1,641	1,219	(422)
GRANTS/PROJECTS	3,381	2,423	2,423	2,423	3,884	1,461
<b>TOTAL</b>	<b>36,508</b>	<b>36,825</b>	<b>36,858</b>	<b>35,718</b>	<b>37,184</b>	<b>1,466</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>333</b>	<b>335</b>	<b>335</b>	<b>335</b>	<b>317</b>	<b>(18)</b>

### BUDGET HIGHLIGHTS

The FY/14 approved General Fund budget for the Cultural Services Department of \$33.3 million reflects a decrease of 3.2%, or \$1.1 million under the FY/13 approved budget.

Technical adjustments for FY/14 reduced the department's budget by \$149 thousand for the cost of basic life insurance and the employee insurance administration fee. Increases in internal costs associated with health, dental and vision insurances, fuel, fleet, network, telephone, radio costs and risk assessments offset the decrease by \$234 thousand.

Intra-year personnel changes during FY/13 include one full-time position that was transferred from the BioPark to the Department of Municipal Development/CIP and one full-time position at the KiMo Theatre was added during FY/13 in exchange for contractual dollars. Additionally, in FY/13 the administration approved a reorganization at the BioPark in order to move personnel from CIP funded positions into General Fund. This was accomplished by increasing entrance fees to the BioPark. This reorganization resulted in 14 full-time positions being deleted at the BioPark.

The FY/14 approved budget adds back six full-time positions in the BioPark. The proposed budget originally had ten positions slated to be deleted. Additional funding in the amount of \$268 thousand was appropriated for various special events throughout FY/14.

The Culture and Recreation Projects Fund includes appropriations of \$1.7 million designated to the library, museum, community events and balloon museum, an increase of \$965 thousand from the FY/13 original budget. The Albuquerque BioPark Project Fund contains an appropriation for projects in the amount of \$2.1 million in FY/14, which is an increase of \$500 thousand from the FY/13 original budget.

The department will receive a NM State Grant in Aid for the public libraries in the amount of \$48 thousand in FY/14.

## CULTURAL SERVICES

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
CS Strategic Support	1,335	1,416	1,416	1,416	1,509	93
CS Community Events	2,375	2,631	2,664	2,613	2,548	(65)
CS Museum	2,880	2,885	2,885	2,885	2,943	58
CS Public Library	10,236	10,543	10,543	10,543	10,636	93
CS CIP Library	62	63	63	63	63	0
CS Biological Park	11,943	11,748	11,748	12,411	12,833	422
CS CIP Bio Park	1,717	2,444	2,444	686	74	(612)
CS Explora	1,402	1,425	1,425	1,425	1,437	12
CS Museum-Balloon	896	964	964	964	991	27
CS Public Arts and Urban Enhan	278	281	281	281	264	(17)
<b>TOTAL GENERAL FUND - 110</b>	<b>33,125</b>	<b>34,400</b>	<b>34,433</b>	<b>33,288</b>	<b>33,298</b>	<b>10</b>
<b><u>CULTURE AND RECREATION PROJECT FUND - 225</u></b>						
Project Program (225) - Cultural Svcs	787	769	769	769	1,734	965
<b><u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235</u></b>						
Project Program (235) - Cultural Svcs	2,453	1,600	1,600	1,600	2,100	500
<b><u>OPERATING GRANTS FUND 265</u></b>						
Project Program (265) - Cultural Svcs	143	56	56	56	52	(4)
<b>TOTAL APPROPRIATIONS</b>	<b>36,508</b>	<b>36,825</b>	<b>36,858</b>	<b>35,713</b>	<b>37,184</b>	<b>1,471</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>36,508</b>	<b>36,825</b>	<b>36,858</b>	<b>35,713</b>	<b>37,184</b>	<b>1,471</b>

### REVENUE

Cultural Services is a diverse department with revenue generated at various venues. Overall, revenue in FY/14 is expected to increase by \$199 thousand over FY/13 estimated actuals. This is due to the approved admission fee increases that went into effect in FY/13 for the BioPark. Library services revenue is also expected to increase slightly, as the City has revised the agreements with the County for library services.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 APPROVED BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Zoo Admissions-Taxable	2,040	1,900	2,422	2,529	107
General Fund Admissions - Aquarium & Grdns	1,346	1,200	1,584	1,661	77
General Fund Chgs For Library Svc	1,452	1,310	1,478	1,493	15
General Fund Museum Chgs	131	153	133	133	0
General Fund Grants - NM Dept Of Finance	118	102	102	102	0
General Fund Contrib- Bernalillo-Shared Ops	21	40	68	68	0
General Fund Old Town Daily Vendor Fee	62	65	65	65	0
General Fund Zoo Rental Fees	60	50	50	50	0
General Fund Zoo Education Programs	91	40	40	40	0
General Fund Contributions And Donations	0	20	20	20	0
General Fund Bio Park Events	6	11	11	11	0
General Fund Rental Of City Property	23	1	1	1	0
General Fund Other Misc Revenue-Taxable	64	0	0	0	0

# CULTURAL SERVICES

## PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

### PROGRAM STRATEGY

**PUBLIC LIBRARY SYSTEM** - Provide access to books and other information services so that the community is more informed and literacy is increased.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents are literate and educated.</i>					
Circulation rate per borrower	14	17	16	16	12
Circulation rate per capita (Bernalillo County)	7	6	7	6	5
# library visits	2,526,208	2,353,753	2,420,000	2,158,241	2,300,000
Total Circulation of Library Materials					
*Material funding was cut drastically in the 2007 and 2009 GO Bond program through the City, County and State thereby impacting circulation	4,578,070	3,991,066	4,360,000	4,002,425	3,500,000
Cost per circulation	\$ 2.00	\$ 3.27	\$ 2.00	\$ 3.17	\$ 2.98
# cardholders (as a % of Bernalillo County population)					
*thorough purge of cardholders' database FY/12	53%	38%	40%	36%	40%
# people attending all library programs and events	113,799	105,123	105,000	108,099	100,000
# holds filled	483,016	515,706	497,000	505,863	500,000
# total information questions	937,461	939,869	1,000,000	985,929	950,000
# e-books & e-videos & e-audiobooks downloaded	77,379	152,150	132,000	220,934	200,000
# of volunteer hours	16,147	9,759	13,000	9,574	10,000
<i>DESIRED COMMUNITY CONDITION - Youth achieve desired educational outcomes.</i>					
# people (children & families) enrolled in Summer Reading	20,521	21,306	19,900	20,000	21,500
# early childhood literacy participants (Grant funded)	1,773	2,073	2,500	750	2,750
# homework database sessions	2,356	2,458	2,500	2,937	3,000
<i>DESIRED COMMUNITY CONDITION - Information technology infrastructure is accessible throughout the community. (Goal 3)</i>					
# library website hits					
*website hits includes website catalog hits not available in previous fiscal years	2,282,719	16,179,463	16,000,000	16,503,582	16,500,000
# computer use questions	123,234	126,877	123,000	128,316	125,000
# computer sessions	629,867	659,807	608,000	801,680	670,000
# research database uses (# of databases vary based on funding)	334,528	339,430	334,528	499,568	300,000
# library information technology devices maintained	1,872	2,250	2,250	2,212	2,350

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - Protect and enhance Albuquerque's natural environments - its mountains, river, Bosque, volcanoes, arroyos, air, and water.

### PROGRAM STRATEGY

**BIOLOGICAL PARK** - Operate and improve the Rio Grande Zoo, the Albuquerque Aquarium, the Rio Grande Botanic Garden and Tingley Beach so that residents and visitors appreciate animals and plants from all over the world; and to provide educational and recreational opportunities for residents and visitors; to enhance BioPark special events to achieve desired community conditions.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public is well informed about and appreciates the natural environment and its biodiversity.</i>					
BioPark annual attendance	1,218,862	1,235,842	1,200,000	1,230,000	1,217,000
# of animals per zookeeper	25	27	27	30	32
# of animals (amphibians, reptiles, birds, mammals)	905	1120	1,100	1,218	1,300
# events booked at BioPark	106	149	250	247	250
# students/adults admitted	79,850	74,749	70,000	68,100	70,000
# animals at the Aquarium	10,787	11,464	11,000	13,181	13,000
# animal species at the Aquarium	324	348	343	437	425
# education events at the BioPark	125	152	145	178	145
# education interactions on-site	398,504	315,917	310,000	320,000	350,000
# education interactions off-site (includes Zoo-to-You Van that travels to every County within the State of New Mexico)	93,479	58,021	100,000	69,684	100,000
# volunteers per year	528	691	650	596	650
# volunteer hours per year	23,161	18,287	19,000	31,234	22,000
# Zoo Music & Summer Night Concerts attendance	22,751	34,352	35,000	40,722	35,000

## CULTURAL SERVICES

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents participate in caring for the environment and conserving natural resources.</i>					
# eggs produced by artificial spawning	194,494	245,900	100,000	222,750	100,000
# fish tagged and released	80,000	52,090	50,000	50,000	50,000
# fish maintained at BioPark	10,000	58,000	50,000	50,000	50,000
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained. (Goal 4)</i>					
# developed acres maintained by gardeners at the Botanic Gardens	81	81	81	81	81
# Tingley acres maintained	32	32	32	32	32
# Tingley Beach visitors (estimated)	158,000	350,000	200,000	212,000	250,000

**GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT** - Residents participate in the life and decisions of the community to promote and enhance pride, cultural values and resources and ensure that Albuquerque's community institutions are effective and responsive.

### PROGRAM STRATEGY

**ANDERSON-ABRUZZO BALLOON MUSEUM** - Provide informative, engaging exhibits and programs on the art, culture, history, science and sport of ballooning and other lighter-than-air craft; help diverse audiences appreciate the contributions of ballooning and lighter-than-air craft on local, national and international levels.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.</i>					
Total onsite attendance	66,103	98,906	75,000	100,000	125,000
Total student field trip visitors (onsite)	3,849	4,385	4,300	4,500	5,000

**COMMUNITY EVENTS** - Provide performances and special events so that the community participates in, appreciates and respects diverse cultures and artistic expression in an affordable manner.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.</i>					
KiMo- # of rentals to performing arts agencies	140	78	120	78	100
KiMo- Attendance at rentals	40,640	30,195	35,000	32,382	37,500
KiMo - # of City sponsored KiMo events	31	59	15	59	50
KiMo-# of Cinema at the KiMo events	57	101	50	111	85
KiMo - Attendance at Cinema at the KiMo events	5,073	9,718	7,000	5,722	10,000
KiMo - # of tickets sold to events held at KiMo	35,862	23,406	30,000	38,119	32,500
Old Town- # of Artisans vending 365 days per year	5,450	5,450	5,450	5,450	5,400
South Broadway Cultural Center (SBCC)- # of rentals of auditorium	48	28	80	60	50
South Broadway Cultural Center- # of public entering venue	110,081	107,781	65,000	65,000	70,000
South Broadway Cultural Center- attendance at rentals of auditorium	8,967	15,770	15,000	12,000	12,000
South Broadway Cultural Center- # of events in multi-purpose room	304	195	150	120	200
SBCC- # of visual artists participating in gallery exhibits	18	300	300	300	300
SBCC- # of participants attending art receptions	1,583	2,385	2,500	2,800	3,500
Special Events- # of events implemented	41	24	25	25	24
Special Events- Attendance Summerfest	36,500	44,000	40,000	47,000	72,500
Special Events- Attendance Centennial			60,000 to 75,000		
Special Events- Attendance Twinkle Light Parade	40,000	21,000	35,000	40,000	45,000
Special Events- Attendance Memorial Day ceremonies	2,500	35,000	2,500	2,200	2,500
Special Events- Attendance Arts in the Park events (will reallocate funding for next fiscal year to larger Summerfest events)	4,725	2,250	-	-	-
Special Events- Attendance Freedom Fourth	45,000	52,000	55,000	50,000	50,000
Special Events- Attendance Concert Band	1,300	1,500	2,500	1,600	1,500
Special Events- # events hosted Harry Kinney Civic Plaza	29	31	30	29	32
Special Events- # of SE permits obtained through one-stop process	204	317	200	196	200
<i>DESIRED COMMUNITY CONDITION - Relations among Albuquerque's cultures and races are positive and respectful.</i>					
KiMo - # of collaborative events with cultural entities/organization	35	6	25	22	25
KiMo- attendance at collaborative events with cultural entities/organizations	8,000	1,465	2,500	4,124	3,000
Old Town- # of collaborative events with cultural entities/organizations	100	100	100	100	90
Old Town- # of community sponsored events	15	15	15	16	14
Old Town - attendance at collaborative events with cultural entities/organizations	99,000	106,000	107,000	105,000	98,000

## CULTURAL SERVICES

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
SBCC - # of collaborative events with cultural entities/organizations	23	125	35	35	120
SBCC- attendance at collaborative events with cultural entities/organizations	1,800	12,285	3,000	3,500	5,000
Special Events - Attendance at collaborative events with cultural entities/organizations	32,000	17,000	15,000	18,000	20,000

**MUSEUM** - Provide residents and visitors the opportunity to learn about the history and art of diverse cultures by improving and enhancing exhibitions, art and history collections, historic photographic records, and educational programs for all ages.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.</i>					
Attendance at The Albuquerque Museum*	125,406	121,379	105,000	121,000	110,000
# of Children visiting The Albuquerque Museum	14,753	15,877	11,000	13,812	13,000
# Seniors visiting The Albuquerque Museum	25,243	22,970	20,000	17,425	20,000
School students in groups visiting The Albuquerque Museum	6,418	5,874	7,000	7,152	6,500
Percentage of visitors from Albuquerque Metro area	52%	60%	65%	64%	65%
Number of service requests to photo archives	216	320	300	250	320
Albuquerque Museum attendance for special events, performances, programs	33,623	41,327	35,000	29,938	35,000
Instructional hours provided for workshops in art and history	466	510	400	808	550
Attendance at Casa San Ysidro	7,715	7,093	8,000	7,587	8,000

\* The Museum is undergoing major construction and exhibition changes which will result in temporary lower attendance.

**PUBLIC ART ENHANCEMENT PROGRAM** - Manage the 1% for Arts Program, the Urban Enhancement trust Fund program and the Arts & Cultural Districts program; Commission, maintain, fund and support art activities that reflect and enhance the community's cultural diversity and creative ecology.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.</i>					
# of Public Artworks Initiated (1% for Art)	18	9	10	15	16
# of Public Artworks Completed (1% for Art)	62	28	10	12	15
# of Public Artworks Conserved (1% for Art)	60	34	30	37	20
# of arts organizations funded (UETF)	41	23	TBD	29	29
# of temporary artworks approved (Either/Both)	2	0	6	0	6
# of partnership w/ arts and cultural organizations (Either/Both)	7	9	10	9	10
# of education/outreach activities for public art (i.e. lectures/videos)	37	25	25	28	30

*DESIRED COMMUNITY CONDITION - The economy is diverse and broad-based.*

# of artists/art orgs receiving technical training	65	40	30	25	50
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**STRATEGIC SUPPORT** - Provide promotion and accountability of facilities and services and provide City of Albuquerque media services through GOV-TV-16 and televised program production.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents appreciate, foster, and respect Albuquerque's arts and cultures.</i>					
# of brochures, flyers, leaflets printed/distributed	120,000	136,000	100,000	520,000	100,000
# of advertisements placed (FY/12 includes ads for Centennial)	430	800	300	290	250
# of remote and customized programs produced	195	156	175	165	175
# of hours of staff hours producing programming	2,810	2,333	1,500	2,100	1,500

### PRIOR YEAR ACCOMPLISHMENTS

#### **Anderson – Abruzzo Albuquerque International Balloon Museum**

- Updates to the International Air Sports Federation Ballooning Commission Hall of Fame included adding artifacts and interpretation related to 2012 inductees Tony Fairbanks and Tom Sheppard.
- The Balloon Museum hosted several exhibits and displays throughout the year: “Aerial Perspectives: Silk Batiks by Mary Edna Fraser,” library displays, Red Bull Stratos, “Where in the World? Luxembourg,” “We Fill the Sky with Dreams,” and “MAGIC.”
- The Balloon Museum partnered with 516 Arts for ISEA2012 ALBUQUERQUE: MACHINE WILDERNESS, hosting two installations: ISEA – Ulises I: Mexican Space Collective (Mexico), and ISEA – Antony Nevin’s BELUGA.



## CULTURAL SERVICES

### Albuquerque Museum

- Completion of Phase 2 master plan renovation of exhibition and public spaces, providing upgraded climate control, gallery access, gallery space, and art and history collections storage. The Museum was open to the public throughout the project.
- Major exhibitions offered: Machine Wilderness: International Symposium on Electronic Arts; Exploring Art of the Ancient Americas; and Deco Japan: Shaping Art and Culture, 1920-1945.
- Other exhibits and collaborative efforts were: Lead with the Arts high school student program exhibit and Project Dreamscape, a collaboration with Meow Wolf arts collaborative.
- Implemented Art in the Afternoon, a music series on Saturday afternoons, increasing Museum attendance.
- Revised facility rental policies, guidelines and fees in anticipation of increasing revenue at the Museum.
- Contracted with The Design Minds, Inc., an exhibit design firm to design the new 9338 sq. ft. history exhibition to open in late 2014.



### BioPark

- Added Tropical Butterflies to the Butterfly exhibit - After many years of exhibiting only native butterflies at the exhibit, staff received permission to exhibit many exotic and spectacular species of butterflies from around the world.
- Opened the 'Life on a Limb' Amphibian exhibit - BioPark Zoo staff designed and constructed the new 8,500 ft. exhibit for amphibians. This exhibit houses amphibians from all over the world. In addition to the 18 naturalistic exhibits, a sterile lab is included that gives our visitors a real look at the conservation efforts focused on the Coqui frogs.
- Opened 'Birds of the Americas' exhibit – This exhibit features birds found across two continents. The area has traditionally housed roadrunners, and guests can still spot these native favorites in the aviary.
- Installed a 1,500 ft. decorative perimeter fence at the BioPark Aquarium and Botanic Garden, thanks to a generous donation by the New Mexico BioPark Society.
- Two female Snow Leopard cubs were born at the BioPark Zoo on May 3, 2013, making the ABQ BioPark the most successful zoo in the country for the last 7 years for breeding snow leopards.
- Female orangutan born, Pixi, was born on April 26, 2013. This is mother Sarah's third offspring and was an SSP recommendation.
- BioPark Reptile Department located three Mexican Garter Snakes in Southern New Mexico. This species was thought to be extinct in New Mexico.
- A male white rhinoceros that was born at the White Oaks Conservation Center in Florida and was rejected by his mother. He was successfully transported to the ABQ BioPark Zoo on November 15, 2012 when he was 2 weeks old. This bottle-raised baby, "Chopper" has been a public favorite. He was introduced to one of the Zoo's adult female rhinos, is thriving and on display daily.
- BioPark reorganization - At the start of FY/13 the BioPark implemented a major reorganization of the construction/maintenance department which helped stream line the facilities repair process.



### Albuquerque/Bernalillo County Libraries

- A Radio Frequency Identification (RFID) program was launched throughout the library system and 1.2 million items were tagged with RFID security/identification system tags.
- The Integrated Library System software was upgraded from Millennium to Sierra for better functionality and efficiency.



## CULTURAL SERVICES

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- Expanded the e-book collection to include 3M Cloud materials, enhancing the range of titles available to our customers. Our digital material providers now include OverDrive, 3M Cloud Library, eBrary, and One Click Digital.
- Launched Early Literacy Centers in 4 libraries. Utilizing private grant funding and modeled after the nationally proven Every Child Ready to Read initiative. Sites currently include the Main Library, South Valley Library, San Pedro Library and the Juan Tabo Library.
- The Summer Reading Program had 21,300 children and families participating in the 2012 program.
- The NEA-Funded Big Read program, featuring Bless Me Ultima, written by New Mexico author Rudolfo Anaya, included a stage performance of the book at the KiMo Theatre. An Additional performance was included to accommodate the demand for tickets. The program and performances coincided with the release of the feature film based on the book. In all, 2,863 people participated in the Big Read in 2012.
- Redesigned the ABC Library website to complement the City of Albuquerque's redesign and to better accommodate 16 million annual hits more quickly with constant updates. This also increased integration of separate components : catalog, events, e-materials, and databases, etc.

### Community Events

- This was the first year the Twinkle Light Parade was held in Nob Hill which resulted in the largest attendance ever. Local businesses reported record breaking sales for the day.
- 2013 was the inaugural year for the Albuquerque Renaissance Faire. Attendance of 3,000 exceeded expectations, and demonstrated a desire by the community towards this type of event.
- In June 2013, the first Heights Summerfest was held and was very successful. The community feedback was overwhelmingly positive with Big Bad Voodoo Daddy performing for almost 8,000 people.
- In FY13, the KiMo Theatre celebrated the 85th anniversary of the opening of the building with a gala and screening of The Milagro Beanfield War, which was attended by the book's author, John Nichols.
  - The KiMo continued its' year-long Centennial Speakers and Living History Series. Speakers offered diverse presentations on an array of topics related to New Mexico history and how New Mexico became the 47th state.
  - The Centennial Film Series was filmed, or partially filmed in New Mexico. Attendance was 1,515.
  - The KiMo launched a Holiday Family Film Festival in FY13 with presentations of all eight Harry Potter films between Christmas and New Year's Eve.
  - Live at the KiMo presented the Alloy Orchestra performing their original score to the 1925 horror classic **The Phantom of the Opera**. **Defending the Caveman**, Broadway's hit comedy about the sexes returned for three hilarious performances.
  - **Oscar Night America® at the KiMo**, presented the 2013 Academy Awards® on the theatre's new screen using a state-of-the-art Christie 2K Projector. This gala was a fund-raiser for the New Mexico BioPark Society.
  - **Hi-Def Hitch** was launched as a year-long Friday Fright Night Series of films by suspense master Alfred Hitchcock. Total attendance for this series: 947. **Hitch - The Early Years** will continue this year long tribute July-November, 2013.
  - In conjunction with Mexican Consulate office in Albuquerque, the KiMo Theatre presented Films from the Golden Age of Mexican Cinema. Films presented were: **Enamorada** (1941), **Dos Tipos de Cuiadado** (1953) and **Teatro del Crimen** (1957). A second series of films has been planned for August, 2013.
  - Estimated overall attendance will be 65,905 for FY13. This is an increase of 7,990 from FY12.

### Public Art Program

- The City of Albuquerque Public Art Urban Enhancement Program successfully completed 12 public art projects and initiated 19 new projects. 23 projects are currently in process. The program conducted over 20 outreach opportunities, including presentations and tours. The program was recognized with an Emmy for the video "Flight Path" about the making of the artwork "Flyway."

## CULTURAL SERVICES

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<b><i>PRIORITY OBJECTIVES</i></b>
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**ENVIRONMENTAL PROTECTION and ENHANCEMENT.** PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS - ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 2. The Albuquerque Biological Park will complete construction on the following exhibits: Macaws, Gorilla Bachelor Pad and Alligator Cove, by the end of FY/14.
- OBJECTIVE 3. The Albuquerque Biological Park will begin construction on the Insectarium by the end of FY/14.

**COMMUNITY and CULTURAL ENGAGEMENT.** RESIDENTS PARTICIPATE IN THE LIFE AND DECISIONS OF THE COMMUNITY TO PROMOTE AND ENHANCE OUR PRIDE, CULTURAL VALUES, AND RESOURCES AND ENSURE THAT ALBUQUERQUE'S COMMUNITY INSTITUTIONS ARE EFFECTIVE AND RESPONSIVE.

- OBJECTIVE 1. The Albuquerque Museum will organize and implement a new 9,338 square foot exhibit on the history of Albuquerque by the end of FY/14.

## ECONOMIC DEVELOPMENT

The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the economic development division, the film and music offices, the international trade division, and the management of contracts for tourism and the Albuquerque Convention Center.

### Mission

Develop a more diversified and vital economy by the expansion and retention of businesses, develop appropriate industry clusters and recruit target industries, assist new business start-ups, and promote the film and music industries. The department supports the tourism and hospitality industries through collaboration and oversight of the City's contractors. The department also fosters international trade efforts and increased international business opportunities for Albuquerque companies.



Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	684	716	716	714	722	9
OPERATING	2,047	2,312	2,312	2,272	2,194	(78)
CAPITAL	0	0	0	0	0	0
TRANSFERS	1,469	1,306	1,306	1,306	1,405	99
GRANTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>4,200</b>	<b>4,333</b>	<b>4,333</b>	<b>4,291</b>	<b>4,321</b>	<b>30</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The FY/14 approved budget for the Economic Development Department is \$4.3 million, a .3% decrease from the FY/13 approved budget of \$4.3 million. Technical adjustments for FY/14 include a \$99 thousand increase for risk, tort and other transfers, and \$7 thousand for personnel adjustments including health and dental insurance increases. Telephone decreased by \$31 thousand and there was an \$83 thousand decrease due to a one time appropriation in FY/13. The department also decreased the contractual and utilities budget by 10% to provide cost savings to the General Fund. These reductions should have a minimal impact on the department. Non recurring funding was provided for the STEPS International Festival for \$18 thousand, the STEPS South East Economic Development effort which provides technical assistance to entrepreneurs for \$25 thousand and Nob Hill Revitalization for \$45 thousand.

The transfer to the Parking Fund as an economic incentive subsidy was decreased by \$9 thousand and is budgeted at \$1.2 million for FY/14.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
ED Economic Development	1,071	1,184	1,184	1,173	1,143	(30)
ED International Trade	28	48	48	72	46	(26)
ED Trsf to Parking Fund	1,363	1,187	1,187	1,187	1,196	9
ED Convention Center	1,738	1,914	1,914	1,858	1,936	78
<b>TOTAL GENERAL FUND - 110</b>	<b>4,200</b>	<b>4,333</b>	<b>4,333</b>	<b>4,291</b>	<b>4,321</b>	<b>30</b>
<b>TOTAL APPROPRIATIONS</b>	<b>4,200</b>	<b>4,333</b>	<b>4,333</b>	<b>4,291</b>	<b>4,321</b>	<b>30</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>4,200</b>	<b>4,333</b>	<b>4,333</b>	<b>4,291</b>	<b>4,321</b>	<b>30</b>

# ECONOMIC DEVELOPMENT

## PERFORMANCE MEASURES

**GOAL 6: ECONOMIC VITALITY** - Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.

### PROGRAM STRATEGY

**CONVENTION CENTER** - Manage the Convention Center and provide convention services so that conventions and visitors come to Albuquerque creating sustainable jobs and maximizing revenues from lodgers, hospitality, and gross receipts taxes.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The economy is vital, prosperous, and consistent with local and regional resources.</i>					
Quality of Service rating event coordinator above average	92%	100%	90%	100%	90%
Quality of Service rating food and beverage above average	90%	100%	90%	100%	90%
Event evaluation rating overall cooperation as above average	90%	100%	90%	100%	90%
Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
Users rating facility cleanliness above average or excellent	100%	100%	90%	100%	90%
Users rating facility conditions above average or excellent	100%	100%	85%	100%	85%
% of total events booked by contractor	89%	93%	75%	93%	75%

**ECONOMIC DEVELOPMENT** - Develop and support programs and activities for the expansion and retention of businesses, the recruitment of appropriate industries, assisting new business startups, the development of appropriate industry clusters, and the promotion of the film, media, and music industries.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The economy is vital, prosperous, and consistent with local and regional resources.</i>					
# film leads	441	377	500	487	500
# film festivals and premiers	16	30	15	22	15
# attendees at film festivals and premiers	8,611	14,070	7500	7,520	7,500
Film and media expenditures in local economy (\$ millions)	153.4	177.0	100	93.5	100
# Industrial Revenue Bonds applicants supported	0	1	3	1	3
# citizens supported through job resource initiatives	0	1,100	2500	900	2,000
State job training funds awarded	\$1.16 million	\$2.9 Million	\$1.5 million	\$5.6 million	\$1.5 million
# existing small businesses assisted by AED and EDD	140	268	300	312	300
# of events supported	3	15	15	28	15
<i>DESIRED COMMUNITY CONDITION - Entrepreneurs and businesses of all sizes develop and prosper.</i>					
# existing small businesses assisted by AED		121	80	239	85
Increase in payroll at businesses assisted	\$9.07 million	\$9.75 million	\$6 million	\$13.70 million	\$6 million
# economic base business expansions	18	16	12	56	14
# employees at expanded businesses	244	334	250	403	300

**INTERNATIONAL TRADE** - Develop international trade opportunities for Albuquerque companies by consulting with them on best practices and facilitating business contacts in foreign markets through International Trade Division-led trade missions and business-to-business (B2B) match-making meetings with foreign companies.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The economy is diverse and broad-based.</i>					
# of consultations for new-to-export, ready-to-export, & exporting companies	4	5	10	28	15
# of international trade development seminars supported	1	2	3	8	4
Attendance at international trade development seminars	2	3	3	9	4

## ECONOMIC DEVELOPMENT

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The economy is vital, prosperous, and consistent with local and regional resources.</i>					
# of inbound trade missions hosted	1	4	4	10	4
# of business delegations and foreign direct investment opportunities attracted via marketing initiatives	8	2	5	5	5
# of international business contacts maintained and developed	0	49	75	32	50
<i>DESIRED COMMUNITY CONDITION - Entrepreneurs and businesses of all sizes develop and prosper.</i>					
# of partnerships developed	1	10	5	27	10
# of local companies assisted	8	18	10	28	15
# of leads distributed	0	10	10	5	10
# of country specific international trade seminars supported	0	3	5	2	4

### PRIOR YEAR ACCOMPLISHMENTS

- The Economic Development Department (EDD) was instrumental in ensuring that Lowe's received various incentives, including an Industrial Revenue Bond. This led to Lowe's selecting Albuquerque for a new Customer Support Center, making it the first corporate office location for the company outside of their headquarters in North Carolina. Lowe's just announced an expansion of their plans for ABQ, with the leasing of another facility, another 300 jobs, and an additional \$10 million investment.
- The Albuquerque Film Office was instrumental in scouting, providing guidance & resources and permitting to the Lone Ranger, the largest budgeted movie in the world in 2012. It was officed at ABQ Studios and shot for months on their stages and on locations around Albuquerque, employing union construction workers and film technicians.
- EDD was assigned the task of staffing the Small Business Regulatory Advisory Commission. Through ordinance, the Commission has taken on the project of reviewing the city's requirements and assistance for new and relocating small business to Albuquerque with the intent of improving and streamlining all processes.
- EDD launched a new initiative in international trade, designed to increase the opportunities for Albuquerque companies to grow their markets in foreign countries, and to promote foreign direct investment in the local community. This was accomplished through an MOU with Bernalillo County that created the Albuquerque – Bernalillo County Trade Alliance.
- Two Trade Alliance Trade Missions were launched in FY/13:
  - Mexico - 5 Companies and 15+ leads for the companies resulted in follow-up action items upon return to ABQ
  - Israel - 8 Companies and 30+ leads for the companies resulted in follow-up action items upon return to ABQ
- The department developed successful partnerships on a multitude of local international initiatives boosting the internationalization of the community and advancing international trade development efforts.
- The department successfully recovered \$5.5 million in penalty payments from two companies that closed their Albuquerque facilities, related to previous incentive agreements. The Administration and City Council approved using the funds for qualified economic development purposes. The Economic Development Action Council (EDAct Council) was created to advise the department on fund expenditures, focusing on the areas of marketing, retention/expansion and new business formation and Workforce Development.



## ENVIRONMENTAL HEALTH



The Environmental Health Department protects the environment and the health and safety of Albuquerque area citizens through regional air and groundwater monitoring, landfill characterization and remediation and ensuring that city-owned fueling facilities comply with environmental regulations. The department is the health authority for the City of Albuquerque and takes a leadership role in improving the health and well being of the citizens of Albuquerque. These efforts prevent disease and disability through consumer protection programs, such as restaurant inspection, and through a county-wide program to prevent diseases transmitted by insects and rodents. The department also promotes public health by fostering partnerships with citizens, community groups and businesses. To accomplish its mission, Environment Health conducts activities in public information, planning, plan review, standards and regulation review and development, enforcement, inspection, surveillance, analyses, response to complaints, investigation and environmental remediation.

### MISSION

To serve the citizens of Albuquerque and Bernalillo County through programs designed to prevent disease, promote health and protect the environment.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	4,181	4,583	4,583	4,177	4,319	142
OPERATING	1,238	1,532	1,566	1,672	887	(785)
CAPITAL	8	0	43	44	0	(44)
TRANSFERS	390	377	377	379	467	87
GRANTS	1,865	1,906	1,906	1,906	2,582	676
<b>TOTAL</b>	<b>7,682</b>	<b>8,398</b>	<b>8,475</b>	<b>8,178</b>	<b>8,255</b>	<b>77</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>82</b>	<b>77</b>	<b>77</b>	<b>74</b>	<b>71</b>	<b>(3)</b>

### BUDGET HIGHLIGHTS

#### General Fund

The FY/14 approved General Fund budget for the Environmental Health Department is \$2.7 million, a decrease of 25.8% or \$938 thousand from the FY/13 original budget. The decrease is primarily due to the transfer of the household hazardous waste activity worth \$697 thousand to the Solid Waste Department. One position was also transferred and is included in the amount. Two vacant positions were deleted at a cost of \$150 thousand. These were a fiscal manager in strategic support and a senior administrative assistant in consumer health. Environmental Health's General Fund position count for FY/14 is 26.

The department also deleted \$9 thousand in contracts. Technical adjustments reduced costs by another \$82 thousand as follows: personnel decreases of \$81 thousand due to health and life insurance adjustments; a vehicle maintenance decrease of \$13 thousand; and a net increase in the costs of transfers such as vehicle fuel, network, workers compensation and tort.

#### AIR QUALITY FUND

The department's FY/14 approved budget for the Air Quality Fund is \$2.9 million, an increase of \$121 thousand or 4.4% from the FY/13 original budget. The fund did not add any positions and the personnel count for the approved FY/14 budget is 27. The increase of \$121 thousand is due to technical adjustments that include a net increase in health, dental and vision of approximately seven thousand dollars; a decrease in other employee benefits of \$15 thousand; a decrease in telephone expense of two thousand dollars; and a net increase in transfers of \$79 thousand, which include fleet maintenance, vehicle fuel, network and radio costs, indirect overhead and risk assessments. The primary contributor to the increase for the fund is the IDOH increase of \$91 thousand. For FY/14 indirect overhead rates were recalculated and updated to reflect actual costs changes over the past few years.



# ENVIRONMENTAL HEALTH

## OPERATING PERMITS

For FY/14 the operating permits program budget is a total of \$1.5 million including its share of the IDOH transfer to the General Fund. The department has broken out the Air Quality operating permits program into three separate entities: Title V, dust permits, and operating permits. This provides management within the department the ability to monitor and control expenditures for the different activities within the program and provide more accountability. The budget before IDOH for operating permits is \$614 thousand, for Title V it is \$508 thousand and for dust permits it is \$243 thousand.

## VEHICLE POLLUTION

The FY/14 approved budget for the vehicle pollution management program is \$1.4 million including its share of the IDOH transfer to the General Fund.

## OPERATING GRANTS

For FY/14, Operating Grants in the department total \$2.4 million. These are an air pollution control grant for \$2.4 million, a particulate matter grant for \$129 thousand and a state urban biology grant for mosquito control in the Albuquerque/Bernalillo area for \$20 thousand. Indirect overhead is \$99 thousand. Grant funded positions are 18, three less than in FY/13.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
EH Consumer Health	1,196	1,259	1,259	1,259	1,032	(227)
EH Environmental Svcs	1,267	1,242	1,242	1,211	570	(641)
EH Urban Biology	438	483	516	515	443	(72)
EH Strategic Support	643	656	656	629	655	26
<b>TOTAL GENERAL FUND - 110</b>	<b>3,544</b>	<b>3,640</b>	<b>3,673</b>	<b>3,614</b>	<b>2,700</b>	<b>-914</b>
<b><u>AIR QUALITY FUND 242</u></b>						
Oper Permits Program 242	736	664	664	597	614	17
EPA Title V Div	303	419	419	411	508	97
EH Dust Permits	0	239	239	234	243	9
EH Vehicle Pollution Mgmt	1,025	1,309	1,353	1,197	1,297	100
EH Air Trsf to General Fund	113	121	121	121	212	91
<b>TOTAL AIR QUALITY FUND - 242</b>	<b>2,178</b>	<b>2,753</b>	<b>2,797</b>	<b>2,559</b>	<b>2,874</b>	<b>315</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Project Program (265) - Environmental Health	1,921	2,005	2,005	2,005	2,681	676
<b>TOTAL OPERATING GRANTS FUND - 265</b>	<b>1,921</b>	<b>2,005</b>	<b>2,005</b>	<b>2,005</b>	<b>2,681</b>	<b>676</b>
<b><u>ARRA GRANTS FUND - 266</u></b>						
Project Program (266) - Environmental Health	39	0	0	0	0	0
<b>TOTAL ARRA GRANTS FUND - 266</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL APPROPRIATIONS</b>	<b>7,682</b>	<b>8,398</b>	<b>8,475</b>	<b>8,178</b>	<b>8,255</b>	<b>77</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>7,682</b>	<b>8,398</b>	<b>8,475</b>	<b>8,178</b>	<b>8,255</b>	<b>77</b>

# ENVIRONMENTAL HEALTH

## REVENUE

General Fund revenues are budgeted at \$1.8 million for FY/14, an increase of \$33 thousand from the FY/13 original budget. The increase is primarily due to increases in restaurant inspection permits. Air Quality Fund FY/14 revenues are budgeted at \$3.0 million, an increase of \$204 thousand from the FY/13 original budget. The increase is primarily in the operating permits program, with Title V revenues increasing by \$201 thousand, dust permit revenues increasing by \$21 thousand, and operating permit revenues increasing by \$33 thousand. Presented below is a table showing major revenues for both the General Fund and the Air Quality Fund.

Department Generated Fees for Services (\$000's)		FY12 ACTUAL REVENUES	FY13 APPROVED BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHANGE
General Fund	Restaurant Insp Permit	1,189	1,071	1,200	1,200	129
General Fund	Food Process Insp Permit	243	214	226	226	12
General Fund	Swimming Pool Insp Permit	127	130	130	130	0
General Fund	Swimming Pool Cert Training	10	9	9	9	0
General Fund	Contrib- Bernalillo-Shared Ops	249	249	249	141	(108)
General Fund	Air Quality Penalties	61	120	120	120	0
242 - Air Quality Fund	Author Inspec Station Fee	31	25	25	25	0
242 - Air Quality Fund	Certified Emiss Insp Fees	18	10	20	15	5
242 - Air Quality Fund	Certified Paper Sales	1,274	1,250	1,250	1,260	10
242 - Air Quality Fund	Operating Permits Title V	524	492	696	693	201
242 - Air Quality Fund	Dust Permits	277	229	253	250	21
242 - Air Quality Fund	Air Quality Permit Fees	882	681	725	695	14
242 - Air Quality Fund	Asbestos Notification	45	92	44	45	(47)
242 - Air Quality Fund	Admin Fees - Misc	0	0	10	0	0

## PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

### PROGRAM STRATEGY

**CONSUMER HEALTH PROTECTION** - To improve the operating conditions at food and swimming pool/spa establishments to minimize the number of people who may get sick from using the services.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents are safe from public health risks.</i>					
Proportion of completed inspections / required inspections	6860/8284	9,475/7,698	10,000/7,698	10,750/7,814	10,000/7,650
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Proportion of complaints addressed (311 or direct contact) including mold, mildew, noise and EPI	1260/1260	1,700/1,700	1,500/1,500	1,400/1,400	1400/1400
# food- or water-borne health investigations	165	135	125	125	125

**URBAN BIOLOGY** - Protect humans and animals county-wide from biodisease outbreaks whether by natural or deliberate means.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents are safe from public health risks.</i>					
Number of mosquito control activities performed -- includes site checks, pesticide application for larvae and adult control, outreach & fish delivery	1,478	2,051	3,500	645	3,500
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Number of human/veterinary cases of vector-borne or zoonotic disease Reported by calendar year in which the Fiscal Year ends (e.g. FY/11 measures are for calendar year 2011)	7	14	0	25	0
Proportion of complaints addressed (311 or direct contact)	394/394	1	900/900	1502/1502	900/900



## ENVIRONMENTAL HEALTH

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - Protect and enhance Albuquerque's natural environments - its mountains, river, Bosque, volcanoes, arroyos, air, and water.

### PROGRAM STRATEGY

**ENVIRONMENTAL SERVICES** - Protect and enhance air quality for current and future generations and thereby protect public health, economic well-being and the aesthetic values for the community (Bernalillo County).

Measure	Actual FY/11	Actual FY12	Approved FY13	Est. Act FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment.</i>					
Former City landfills in compliance with New Mexico Environment Department groundwater/solid waste quality standards	Yes	Yes	Yes	Yes	Yes
Gallons of groundwater treated via pump-and-treat system at Los Angeles Landfill				8,603,362	24,000,000
# of participants	10,222	10,502	10,958	13,390	N/A

**AIR QUALITY OPERATING PERMITS** - Protect and enhance air quality for current and future generations and thereby protect public health, economic well-being and the aesthetic values for the community (Bernalillo County).

Measure	Actual FY/11	Actual FY12	Approved FY13	Est. Act FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment</i>					
# permits issued within required regulatory timetable/#permit applications	191/204	180/202	120/132	207/214	175/175

**AIR QUALITY OPERATING GRANTS** - Protect and enhance air quality for current and future generations and thereby protect public health, economic well-being and the aesthetic values for the community (Bernalillo County).

Measure	Actual FY/11	Actual FY12	Approved FY13	Est. Act FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment.</i>					
Proportion of criteria pollutants within EPA Allowable Levels	15/15	15/15	15/15	21/21	21/21

**VEHICLE POLLUTION MANAGEMENT** - Protect the public health and air quality by minimizing harmful vehicle emissions through the design and operation of cost-effective prevention and control programs.

Measure	Actual FY/11	Actual FY12	Approved FY13	Est. Act FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Air, water, and land are protected from conditions that are harmful to people and the environment.</i>					
# initial vehicle inspections performed (not including retesting)	270,278	271,799	270,000	258,260	265,000

### PRIOR YEAR ACCOMPLISHMENTS

- Environmental Services Division has implemented a groundwater data management system that organizes analytical sample results, enhancing systematic review of trends, modeling, and identification of potential environmental contamination sites and public health concerns.
- Environmental Services Division has rehabilitated and fully implemented a groundwater pump and treatment system at the closed City of Albuquerque Los Angeles landfill. The landfill was operated 1978-1983. Since turn on of the rehabilitated system in late April the system has pumped and treated approx. 8.5 million gallons of contaminated water.
- Urban Biology and Consumer Health Protection Division staff developed and implemented a bed bug outreach program for the City of Albuquerque during FY/13. The program has resulted in creation and distribution of bed bug fact sheets to hotel and apartment managers throughout the city. The departments hosted two seminar events to promote bed bug awareness to City of Albuquerque and Bernalillo County citizens and government employees.
- Consumer Health developed and implemented a streamlined application, permit, and food safety training process to make temporary events easier and more successful for food vendors, while still maintaining public health and safety.
- Epidemiology staff developed and hosted an inter-agency Norovirus Symposium to educate and support the health care industry as part of a statewide effort to minimize the impact of Norovirus on persons living in group homes. Norovirus is a highly contagious virus that is the primary cause of food poisoning in the US, and can cause large scale outbreaks if proper containment and sanitation procedures are not followed.
- EHD continues to implement an enterprise data management and workflow system that standardizes the way the department tracks and reports on regulatory programs and processes in a consolidated software system. Providing data from this system in usable report formats has provided division managers and department leadership the tools to increase revenue, streamline processing times, lower pending permit counts, track performance and promote accountability.
- The air quality emissions inventory collections system was implemented in FY/13 providing a 100% submittal and acceptance from the EPA.
- EHD has established monitoring stations to measure ozone and fine particles that are transported into Albuquerque from another source location. Measurements will be used to model and analyze ozone formation. The information will be integral to developing ozone control strategies for the Albuquerque area.



## FAMILY AND COMMUNITY SERVICES



The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within program strategies to allow for performance measures and to align specifically to City Goals and Desired Community Conditions.

### MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	13,811	15,785	15,785	14,261	15,797	1,536
OPERATING	19,420	21,389	21,444	21,404	21,369	(34)
CAPITAL	14	0	0	0	0	0
TRANSFERS	1,144	1,306	1,306	1,320	1,791	472
GRANTS/PROJECTS	17,392	19,033	19,033	19,033	18,759	(274)
<b>TOTAL</b>	<b>51,782</b>	<b>57,513</b>	<b>57,568</b>	<b>56,018</b>	<b>57,717</b>	<b>1,699</b>
 <b>TOTAL FULL-TIME POSITIONS</b>	 <b>366</b>	 <b>366</b>	 <b>366</b>	 <b>380</b>	 <b>375</b>	 <b>(5)</b>

### BUDGET HIGHLIGHTS

The department's approved FY/14 General Fund budget of \$35.2 million is an increase of \$668 thousand or 1.9% from the original FY/13 budget. There are no positions added during FY/13 although five positions are deleted to provide General Fund savings of \$213 thousand in the FY/14 approved budget. They include an office assistant at Alamosa HSSC, a caretaker at John Marshal HSSC, an office assistant at Los Griegos HSSC, and a building maintenance worker in facility maintenance and a program specialist I in Strategic Support. The FY/14 position count for the General Fund is 191.

Technical adjustments, prior to the adjustments for the quarter cent tax increased the budget by \$311 thousand. This is due to increases in health, dental and vision insurance, increases in telephone and a small decrease in transfers which include items such as fleet maintenance and fuel, network, and risk and tort. The department also cut its operating contracts by \$32 thousand and vehicle fuel budget by \$7 thousand (due to a fuel hedge agreement) to provide General Fund savings.

The FY/14 Public Safety Quarter Cent Tax allocation for social service contracts is \$8.5 million. Using the quarter cent tax allocation and a General Fund allocation of \$6.7 million, the department will fund social service contracts totaling \$14.6 million-the same level as FY/13. The social service contract program budgets are: \$1.9 million for offer health and social services; \$1.4 million for develop affordable housing; \$39 thousand for provide early childhood education; \$55 thousand for provide community recreation; \$2.3 million for provide mental health services; \$1.1 million for provide emergency shelter; \$1.4 million for youth gang contracts; \$4.2 million for substance abuse treatment and prevention; \$155 thousand for provide transitional housing; \$216 thousand for supportive services to the homeless; and \$2 million for partner with public education. The balance of funds is operating expenses and personnel that work in the substance abuse and mental health programs.



## FAMILY AND COMMUNITY SERVICES

A new initiative in the partner with public education program is the After School program at John Marshall, funded for \$55 thousand. A listing of all social service contracts from all funding sources, including those above, is at the end of the department narrative.

The Apartments Operating Fund for the FY/14 approved budget is \$3.3 million. Due to a refunding of variable rate bonds and replacement with fixed rate bonds, debt service payments remained relatively flat at one million dollars. The budgeted debt service payment for FY/14 in the Apartments Debt Service fund is one million dollars.

For FY/14, the Community Development Fund approved budget will be a maintenance of effort budget of \$3.9 million. Total positions in the fund are 35.

The FY/14 operating grants for the department total \$15.6 million. Seventy-five positions are funded with operating grants.

In FY/14 the General Fund will transfer \$500 thousand to the Housing Authority for repayment on an ARRA grant. The Housing Authority Fund 805 is not budgeted by the City nor is it reflected in this document; the 74 positions within the fund are shown for information purposes only.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
FC Community Recreation	7,428	7,721	7,721	7,449	7,588	139
FC Affordable Housing Contract	61	1,477	1,477	1,437	1,435	(2)
FC Child Care Contracts	4,771	5,205	5,205	4,742	5,341	599
FC Emerg Shelter Contracts	1,046	1,077	1,077	1,021	1,077	56
FC Health & Human Services	2,926	3,521	3,521	3,267	3,628	361
FC Mental Health Contracts	3,260	2,420	2,425	2,434	2,470	36
FC Public Education Partner	4,330	5,282	5,282	5,113	5,305	192
FC Strategic Support	1,146	1,386	1,386	1,216	1,423	207
FC Homeless Support Svcs	218	216	216	216	216	0
FC Transitional Housing	155	155	155	155	155	0
FC Youth Gang Contracts	1,282	1,297	1,297	1,202	1,388	186
FC Sub Abuse Contracts	4,441	4,797	4,847	4,808	4,696	(112)
FC - GF Trsf. to Housing Auth Fund	0	0	0	0	500	500
<b>TOTAL GENERAL FUND - 110</b>	<b>31,062</b>	<b>34,554</b>	<b>34,609</b>	<b>33,059</b>	<b>35,222</b>	<b>2,163</b>
<b><u>COMMUNITY DEVELOPMENT FUND - 205</u></b>						
COMMUNITY DEVELOPMENT PROJ	4,724	3,947	3,947	3,947	3,947	0
<b><u>OPERATING GRANTS FUND - 265</u></b>						
FAMILY OPERATING GRANTS	12,798	15,556	15,556	15,556	15,282	(274)
<b><u>ARRA GRANTS FUND - 266</u></b>						
ARRA OPERATING GRANTS	129	0	0	0	0	0
<b><u>APARTMENTS FUND - 671</u></b>						
FC Apartments	2,441	2,415	2,415	2,415	2,225	(190)
FC Apts Trsf to Debt Svc	1,001	1,001	1,001	1,001	1,001	0
FC Apts Trsf to Housing Fund	96	40	40	40	40	0
<b>TOTAL APARTMENTS FUND - 671</b>	<b>3,538</b>	<b>3,456</b>	<b>3,456</b>	<b>3,456</b>	<b>3,266</b>	<b>(190)</b>
<b><u>APARTMENTS DEBT SERVICE FUND - 675</u></b>						
FC Apartments Debt Service	533	1,001	1,001	1,001	1,001	0
<b>TOTAL APPROPRIATIONS</b>	<b>52,783</b>	<b>58,514</b>	<b>58,569</b>	<b>57,019</b>	<b>58,718</b>	<b>1,699</b>
Intradepartmental Adjustments	1,001	1,001	1,001	1,001	1,001	0
<b>NET APPROPRIATIONS</b>	<b>51,782</b>	<b>57,513</b>	<b>57,568</b>	<b>56,018</b>	<b>57,717</b>	<b>1,699</b>

## FAMILY AND COMMUNITY SERVICES

### REVENUES

FY/14 General Fund revenues are estimated at \$2.4 million, \$700 thousand more than the FY/13 approved budget. The Apartments Operating Fund revenues are estimated to be \$3.6 million for FY/14. Listed in the table below are major revenues of the department.

Department		FY12	FY13	FY13	FY14	CURRENT YR
Generated Fees for Services		ACTUAL	APPROVED	ESTIMATED	APPROVED	PRIOR YR
(000's)		REVENUES	BUDGET	ACTUAL	BUDGET	CHG
General Fund	Latch Key Fees	616	600	988	1,000	12
General Fund	Chgs For Child Care Svcs	738	675	889	900	11
General Fund	Multi-Service Ctr Rental	342	330	382	390	8
General Fund	Community Ctr Chgs And Fees	56	50	48	50	2
General Fund	Extended Care Fees	45	45	45	45	0
General Fund	Other Misc Revenue-Nontax	11	0	0	0	0
671 – Apartments Fund	Rent Of City Property	3,428	3,402	3,576	3,642	66

### PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

#### PROGRAM STRATEGY

**PROVIDE TRANSITIONAL HOUSING** - Assure that mentally ill, substance abusers, persons leaving correctional facilities and homeless persons, including children, have access to supportive and transitional housing so that they can reintegrate into stable society.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
# of homeless people provided with transitional housing with case mgmt..	*	*	*	604	600
% of those who transitioned into stable permanent housing upon discharge or completion of program	*	*	*	73%	65%

**PROVIDE SUPPORTIVE SERVICES TO HOMELESS** - Assure homeless persons have access to services so that they may form a stable life style.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
# of hot meals served through homeless meals programs		33,544	61,492	54,498	127,440
# of homeless provided with dental care services through Albuquerque Health Care for the Homeless	1,702	824	1,350	1,102	650
# of homeless w/ significant imp. dental hlth through compl.of treatment	-	98	200	158	195

**PARTNER WITH PUBLIC EDUCATION** - Provide funds and programs so that literacy and educational performance of students 12th grade and below will be improved, and youth will achieve desired educational outcomes.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<b>Drop Out Prevention Program</b>					
# of Students Participating in Drop Out Prevention Program	1,575	1,600	1500	996	1000
<b>High School Job Mentor Program</b>					
Total # of Students in Program	747	750	625	665	720
# of High School Seniors Enrolled in Program				238	260
<b>Running Start for Careers Program</b>					
# of High School students served through Running Start for Careers	*	*	*	280	300
# of career disciplines wherein students placed through Running Start	*	*	*	26	30
# of schools participating in Running Start	*	*	*	19	30

**PROVIDE MENTAL HEALTH SERVICES**- Contract to address the needs of persons with serious mental illness, behaviorally troubled youth, and victims of sexual assault and to minimize the number of mentally ill persons entering the criminal justice system, so that residents are safe, secure, healthy and have access to services.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
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Note: these measures have been combined under the Substance Abuse Strategy. Please refer to that section for information.

## FAMILY AND COMMUNITY SERVICES

**OFFER HEALTH AND SOCIAL SERVICES-** Contract with service providers to provide health and social services so that residents are served when they need help to prevent them from becoming homeless, and or being able to provide basic needs and to help them become self-sufficient.

	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
# families provided rent assistance	59	368	260	240	250
# families provided utility assistance provided	391	442	565	320	375
# food boxes provided	5,319	4,452	4,800	4,569	4,700
<b>Measure - HUD Funded Calendar Year Contracts</b>	<b>Actual CY/10</b>	<b>Actual CY/11</b>	<b>Approved CY/12</b>	<b>Actual CY/12</b>	<b>Approved CY/13</b>
# of evictions prevented - H&SSC Eviction Prevention Program	201	140	300	674	550
% of families still housed 3 months after eviction prevention assistance - H&SSC Eviction Prevention Program	96%	85%	90%	91%	90%

**PROVIDE EMERGENCY SHELTER SERVICES** - Assure that homeless persons and victims of Domestic Violence have access to safe and secure shelter so that their health and safety are improved.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
# of homeless people provided with safe and secure shelter each day	*	*	*	404	400
% of those who are provided with referral for housing and supportive services	*	*	*	100%	100%
# of homeless people on medical respite provided with motel vouchers each night	*	*	*	18	20
% of those who are placed into appropriate housing	*	*	*	65%	65%

**PROVIDE EARLY CHILDHOOD EDUCATION & CARE** - Contract to provide high quality affordable, accessible Early Care, Education and Family Development Services so that families are assisted in setting goals toward their involvement with their children's health, education and the families own movement toward self-sufficiency.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<b>Participation in programs:</b>					
# of low-income children who receive quality childcare and educ serv.	770	507	895	988	933
# of mothers/children experiencing homelessness receiving Early Head Start services at Cuidando Los Ninos (numbers include turnover rate).	66	43	24	61	24
# of new children and pregnant mothers receiving initial health screenings through Early Head Start.	126	139	228	129	68
<b>Parents able to work or stay in school:</b>					
# of parents working and/or attending school that participate in our child development programs.	*	*	*	683	893
<b>Annual parent survey results:</b>					
# of families that would not be able to work or stay in school if the program was unavailable.	*	*	*	332	350
# of families that have alternative child development resources other than the City of Albuquerque programs.	*	*	*	180	180
# of families that have experienced educational, financial, and/or career growth within the year.	*	*	*	499	510
<b>Parent Education:</b>					
% of parents who complete 7-10 hours of parenting education	*	*	*	28%	50%
% of parents who complete 4-6 hours of parenting education	*	*	*	44%	30%
% of parents who complete 1-3 hours of parenting education	*	*	*	27%	20%
% of parents who complete 0 hours of parenting education	*	*	*	2%	0%
<b>Quality of Education:</b>					
# of the 21 Child Development Centers that received a NAEYC (National Association for the Education of Young Children) w/ score of 90% +on accreditation.	*	*	*	21	21
# of the 28 Child Development Centers that participate in State TEACH scholarships	*	*	*	25	28
<b>Child Assessment Outcomes/ASQ's (Ages &amp; Stages Questionnaire):</b>					
Parents' self-assessment of child's outcomes. Average % of increase in child growth and development assessment scores (10 percent random sample).	*	*	*	10%	15%

## FAMILY AND COMMUNITY SERVICES

**COMMUNITY RECREATION** - Assure all segments of the community, but particularly youth, have the appropriate supervised educational, social, recreational and physical fitness activities. Provide meals to needy children so that their nutritional needs will be met. Provide therapeutic recreation to special needs children and adults so that they will be healthier.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<b>Summer Lunch Program</b>					
# of meal sites	147	155	145	174	170
Total # of Meals Served	433,605	200,462	420,000	493,000	500,000
<b>Community Center Rental Information</b>					
Revenue Generated (Rentals, RFI's, etc.)	\$77,153	\$30,595	\$50,000	\$53,212	\$50,000
# of Rentals	-	150	200	155	200
<b>Community Centers</b>					
Total # of Registered Adults Attending Daily	-	1,549	1,880	1,470	1,600
# of Registered Youth Attending Daily During the School Year	-	1,220	1,330	1,192	1,300
# of Registered Youth Attending Daily During the Summer	-	2,127	2,300	2,198	2,300
Total # of on-going activities, classes, programs, etc. at centers	203	207	210	230	230
<b>Playground Program</b>					
# Sites for the School Year	30	29	29	29	29
# of Youth Registered for the School Year	2,215	2,212	2,200	1,905	2,000
# of Youth Attending Daily School Year	1,459	1,428	1,400	1,340	1,400
# of Sites for the Summer	14	14	14	20	15
# of Youth Attending Registered During the Summer	1,148	1,148	1,100	1,241	1,200
# of Youth Attending Daily During the Summer	684	684	700	892	750
Revenue Generated for the Fiscal Year	\$725,785	\$324,171	\$650,000	\$905,000	\$900,000
<b>Therapeutic Recreation Program</b>					
# of Adults Registered for Services	597	700	685	695	675
# of Adults Attending Daily	-	375	390	380	400
# of Youth Registered for Services	406	298	375	400	425
# of Youth Attending Daily	-	175	200	265	300
<b>Facilities Maintenance</b>					
# of Work Orders Completed	1,020	1,150	1,000	632	800
# of Facilities Receiving Janitorial Services 5 days-per-week	39	39	39	36	39
Facilities Receiving Emergency/On-call Services 24/7	63	63	63	47	65

**DEVELOP AFFORDABLE HOUSING** - Efficiently and effectively administer Affordable Housing programs so that client households have housing with the goal of eventually moving clients into self-sufficiency. Expand the supply of affordable housing units, preserve existing affordable housing, and protect vulnerable populations.

Measure	Actual CY/10	Actual CY/11	Approved CY/12	Actual CY/12	Approved CY/13
# of affordable housing units (New Construction)	534	280	379	342	516
# of affordable housing units that were rehabilitated	1,200	1,424	1,220	1,672	1,500
# of people that received improved access to affordable housing (Fair Housing/counseling/landlord Tenant)	2,230	2,141	2,050	1,544	1,500
# of vulnerable homeless permanently housed (includes Heading Home and persons with AIDS)	*	*	*	454	500
% of those who remained in permanent housing after one year	*	*	*	76	65%

**SUPPORTIVE SERVICES TO THE ELDERLY** - Provide services throughout Bernalillo County that support persons age 60 years and older, particularly frail elders, so that they can remain independent.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<b>Report data on direct service provision contracts, other than CABQ Senior Affairs Department.</b>					
# of hours of care provided through Adult Day Care	50,142	50,142	55,571	27,478	54,181
# of hours of services for Homemaker/Personal In-Home Care	13,576	13,576	13,059	8,030	15,507
# of hours of in-home respite care for caregivers	11,287	11,287	11,780	5,833	11,780
Nutritional market value - Cost per meal	*	*	\$6.70	\$7.03	\$6.74
In-home services cost per hour	*	*	\$18.75	\$18.75	\$18.75
<b>Comparison of national data - CABQ vs. peer cities</b>					
Average cost - congregate meals (Peer Cities)	*	*	\$7.28	\$7.28	\$7.28
Average cost - congregational meals (CABQ)	\$7.97	\$7.97	\$7.97	\$7.97	\$7.77
Average cost - home delivered meals (Peer Cities)	*	*	\$6.11	\$6.11	\$6.11
Average cost - home delivered meals (CABQ)	\$5.91	\$5.91	\$5.91	\$6.09	\$5.72
Average cost - housekeeping services (Peer Cities)	*	*	\$21.97	\$21.97	\$21.97
Average cost - housekeeping services (CABQ)	\$18.50	\$18.50	\$18.50	\$18.75	\$18.75
Average cost - in-home respite care (Peer Cities)	*	*	\$15.52	\$15.52	\$15.52
Average cost - in-home respite care (CABQ)	\$18.50	\$18.50	\$18.50	\$18.75	\$18.75

## FAMILY AND COMMUNITY SERVICES

**GOAL 2: PUBLIC SAFETY** - The public is safe and secure, and shares responsibility for maintaining a safe environment.

### PROGRAM STRATEGY

**SUBSTANCE ABUSE TREATMENT AND PREVENTION** - Facilitate access to substance abuse intervention and treatment services for persons with substance abuse problems so that families are secure and stable, public health risks are minimized, and safety in the community is increased.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>Note: measures combined with Mental Health Program Strategy.</i>					
# Families Served by APS/FAST	53	30	60	28	60
# Clients Served by Hogares - Outpatient	330	125	200	125	75
# of Adults and Adolescents Assessed & Referred for Substance Abuse Treatment by UNM/AMCI	2,449	1,756	1,756	1,329	1,700
<b>Quality</b>					
% providers having required license / certification	*	*	*	100%	100%

**PREVENT AND REDUCE YOUTH GANGS** - Contract to divert at-risk youth from gang involvement and provide positive youth activities so that the lives of youth are improved as well as the communities in which they live.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
# Youth who receive mentoring services and show an improvement in their grades, making appropriate choices, better interpersonal relationships and behavior through YDI-Wise Men / Wise Women	119	97	115	108	115
# Youth receiving behavioral health/gang prevention services through the UNMH gang prevention program	80	38	90	58	90

**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT** - Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

### PROGRAM STRATEGY

**PREVENT NEIGHBORHOOD DETERIORATION** - Contract and/or provide grants to redevelop older neighborhoods and remediate owner occupied homes in older neighborhoods so that residents' neighborhoods are attractive places to live and up to City building codes.

Measure HUD Funded Calendar Year Contracts	Actual CY/10	Actual CY/11	Actual CY/12	Proposed CY/13	Approved CY/2013
<b>Rehabilitation</b>					
# of households served by Am. Red Cross / emergency repairs	442	477	500	500	273
# of loans provided to low income homeowners for housing rehabilitation	*	*	10	18	6
# code violations corrected	*	*	65	293	53

## PRIOR YEAR ACCOMPLISHMENTS

### Health & Social Services Centers

- Procured Data Systems International to purchase ClientTrack®, a Client Intake/Tracking/Reporting system, for the Division of Health & Social Services to help stream-line intake processes and merge systems for a more efficient workflow.
- Partnered with the U.S. Marine Corp Reserves to distribute toys to over 5,000 children during the 2012 Toys for Tots Campaign
- Partnered with the Public Service Company of New Mexico (PNM) to provide utility assistance to 1,800+ families.
- Partnered with Silver Horizons to provide utility assistance to income eligible seniors ages 65 and above.
- Organized Operation Christmas Cheer for 500 families and distributed 1700 individual meals and childrens' gifts.
- Implemented client track database for accurate seasonal activity statistical tracking.
- Implemented Eviction Prevention Program to provide rental and utility assistance on a one time basis for community citizens.



### Area Agency on Aging

- Secured an additional \$250,000 from federal and state funding for direct service to persons over 60 years of age in Bernalillo County.
- Secured capital funding in the amount of \$70,000 for Information Technology upgrades for Senior Centers and Administrative Functions.



# FAMILY AND COMMUNITY SERVICES

## Development

- The Early Head Start (EHS) Program for infants and toddlers opened a new site on the Westside called Western Trails
- The City Preschool Centers (for children ages 3-5) and the State-funded Pre-K Centers (for children ages 4-5) all reached a 5-star status with State Licensing through the Children, Youth and Family Department (CYFD). In order to have a 5-star status, a center must meet all CYFD criteria and also be nationally accredited. All 21 Preschool and Pre-K centers are nationally accredited through the National Association for the Education of Young Children (NAEYC).

## Community Development

### *Affordable Housing*

- Provided funding to five affordable rental housing developments including the recently completed Luna Lodge. This project has proven that an adaptive re-use of a dilapidated, but historically significant motel, can be transformed into quality affordable housing for 30 very-low income families.
- The department continues to fund ongoing single-family homeownership projects that have been completed or are nearing completion in 2013. Sawmill Community Land Trust- Arbolera de Vida Phase 2A was recently completed, as the home in the development was sold to a qualified homebuyer. Within the Sawmill neighborhood Arbolera de Vida Phase 2B, a 37-unit single-family homeownership project, is nearing completion.



### *Heading Home/Homeless Services*

- The HUD annual Continuum of Care awarded the department with over \$4.7M, including bonus project funds to provide permanent supportive housing to homeless people with mental health disabilities through New Life Homes. This year the Continuum of Care funds provided housing and case management services to over 700 homeless men, women and children.

### *Office of Neighborhood Revitalization/Neighborhood Stabilization Program*

- The Office of Neighborhood Revitalization (ONR) continued working with the City Attorney's Office on a collection process for old rehabilitation loans currently in default. The ONR has been participating in the Department's Loan Servicing Team and are finalizing the scope of work for a sole source loan servicing agency to service the loans for the Home Owner Rehabilitation Program. This is the first step in placing all the department's loans under one loan servicer.

### *Home Owner Rehab Program*

- The Home Owner Rehabilitation Program actively worked with 34 families to income qualify them, work with the Job Order Contractor in conducting inspections, scope of work, and construction proposals, etc. Closed on 10 forgivable loans, completed 5 rehab projects, 2 were under construction, 3 were in the permitting process and 6 were in the inspection/cost proposal phase of the qualification process at the end of 12/31/12. All loans during CY 2012 were made to homeowners with incomes below 60% of area median income.

### *Neighborhood Stabilization Program (NSP)*

- Rehabilitation was completed on 6 multi-family units bringing the total to 41 units. Of these 41 units, 39 are rented with 3 rented to households participating in another city initiative, Albuquerque Heading Home. Rehabilitation work continues on an additional 52 units. These units are anticipated to be completed and rented in 2013.



## Community Recreation

- *Holiday Park Community Center* - The facility was closed January of 2012 for construction and remodeling and re-opened in March of 2013. The center increased in size and new amenities such as a small gymnasium, upgraded computer lab, fitness room, activity room, meeting rooms etc. were added to the new 18,700+ square foot facility to meet the needs of the community.



## FAMILY AND COMMUNITY SERVICES

### Health & Human Services

- Mayor's Teen Opioid Prevention Initiative: The Mayor's initiative produced an educational campaign about the dangers of heroin and opioid addiction through a documentary video titled *No Exceptions*. The documentary premiered at Warehouse 508 in August, 2012 followed by a live simulcast of the documentary shown on KOB TV 4, KENW TV 3 and KRWG TV 22 on August 23. A minimum of five short films were derived from the "No Exceptions" documentary to be shown to targeted populations such as medical professionals and public school teachers. A comprehensive plan has been developed for establishing a treatment center for adolescent opioid users that is based on current evidenced-based practices, as well as the needs of the local community that includes resources available, treatment recommendations, a funding plan, and site options.
- Assertive Community Treatment (ACT) Programs: The Department, through HHS, is coordinating with the State of NM Medical Assistance Division to review and revise Medicaid regulations for ACT program service definitions and requirements. The changes will affect all ACT teams in New Mexico which will result in decreased program operating costs while potentially increasing Medicaid reimbursement to teams.
- Substance Abuse Treatment Voucher Program: The program increased the individual voucher utilization rate, which indicates clients are staying in treatment longer. This is an encouraging outcome: research shows a positive correlation between length-of-stay in treatment and decreased addictive behavior.

### **PRIORITY OBJECTIVES**

HUMAN AND FAMILY DEVELOPMENT GOAL: ALL RESIDENTS HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY AND EDUCATED.

- OBJECTIVE 7. Complete Albuquerque Heading Home's goal of housing 205 medically vulnerable and chronically homeless people during the first three years of the initiative and obtain funding for successful continuation of the program, moving on to other vulnerable populations. Submit a report to the Mayor and City Council by the end of FY/14.
- OBJECTIVE 8. Add three courses of study to the current three Running Start for Careers courses by the end of 2nd Quarter, FY/14.

PUBLIC SAFETY GOAL: THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 8. Begin implementation of the plan for a comprehensive treatment center in Albuquerque for opioid dependent youth. Submit a status report to the Mayor and City Council by the end of FY/14.
-

## FAMILY AND COMMUNITY SERVICES

### SOCIAL SERVICE CONTRACTS

Program Strategy	Contractor	Services	Amount	Funding Source
<b>Area Plan Grant</b>				
	Addus Healthcare, Inc.	Homemaker, Respite and Personal Care	\$205,000	AAA
	Alzheimer's Association	Caregiver Conference	\$20,000	AAA
	Alzheimer's Association	Savvy Caregiver	\$55,000	AAA
	Bernalillo County Youth and Senior Services	South Valley Project	\$100,000	AAA
	City of Albuquerque / Senior Affairs	Support services to the elderly	\$6,519,044	AAA
	Comfort Keepers, Inc.	Homemaker, Respite and Personal Care East Mountains	\$54,000	AAA
	Cornucopia, Inc.	Adult Day Care Respite	\$66,000	AAA
	Curtis Graf, PH.D.	Professional Group Counseling and Caregiver Support	\$45,000	AAA
	La Vida Felicidad, Inc.	Homemaker, Respite and Personal Care	\$205,000	AAA
	Premier Home Healthcare, Inc.	Homemaker, Respite and Personal Care	\$205,000	AAA
	Right At Home, Inc.	Medication Management for Seniors	\$22,055	AAA
	Roadrunner Food Bank	Senior Food Boxes	\$60,000	AAA
	Senior Citizens Law Offices	Legal Services	\$440,000	AAA
	Share Your Care, Inc.	Adult Day Care City Sites	\$622,000	AAA
	Share Your Care, Inc.		\$110,000	AAA
	Village of Tijeras	Support services to the elderly	\$10,000	AAA
<b>Community Recreation</b>				
	Big Brothers / Big Sisters	Mentoring through Community Recreation Activities	\$20,000	GF
	Isshin Ryu	Karate Instruction	\$35,000	GF
	APS - Albuquerque Public Schools	Provide nutritious lunches to low income children during the summer & school breaks	\$1,309,716	SFP
<b>Develop Affordable Housing</b>				
	ILRC	Fair Housing	\$40,000	CDBG
	Law Access	Landlord-Tenant hotline	\$75,000	CDBG
	New Mexico Apt. Assoc.	Fair Housing	\$30,000	CDBG
	NM AIDS Services	1023 Central	\$500,000	CDBG
	YDI	Eviction prevention-Fiscal Agent	\$109,400	CDBG
	NM AIDS Services	Housing for people with AIDS	\$25,650	GF
	Barrett Foundation	Permanent housing for women w/children	\$95,984	HESG
		Permanent housing for chronically homeless; Housing First model.	\$96,087	HESG
	Supportive Housing Coalition			
	Albuquerque Housing Authority	Tenant Based Rental Assistance	\$220,000	HOME
	Family Housing Development Corporation	Bell Trading Post Down Payment Assistance	\$405,000	HOME
		Trujillo Development Project Phase 1 down Payment Assistance	\$820,000	HOME
	Greater Albuquerque Habitat for Humanity	Trujillo Development Project Phase 1 land acquisition	\$500,000	HOME
	Greater Albuquerque Habitat for Humanity			
	Greater Albuquerque Housing Partnership (GAHP)	Barelas Development Project Down payment assistance	\$500,000	HOME
	Greater Albuquerque Housing Partnership (GAHP)	CHDO Operating Expenses	\$39,529	HOME
	NM AIDS Services	1023 Central	\$1,078,802	HOME
	Sawmill Community Land Trust	CHDO Operating Expenses	\$39,529	HOME
	Sawmill Community Land Trust	Construction	\$1,200,000	HOME
	Sawmill Community Land Trust	Down payment	\$1,243,675	HOME
	Sawmill Community Land Trust	Phase 2B Down Payment Assistance	\$300,000	HOME
	YES Housing/Romero Rose	Casitas de Colores-Construction Loan	\$1,500,000	HOME
		Permanent housing for chronically homeless; Housing First model.		
	Supportive Housing Coalition		\$1,359,350	QTR
	Greater Albuquerque Housing Partnership (GAHP)	Trumbull Redevelopment Project Construction loan	\$1,000,000	WF HSNG
	New Life Homes	Luna Lodge Construction Loan	\$1,241,523	WF HSNG
	New Life Homes	Sundowner Lodge Construction Loan	\$2,200,000	WF HSNG
	Sawmill Community Land Trust	7th and Iron Development Project	\$304,000	WF HSNG
	YES Housing/Romero Rose	Casitas de Colores-Construction Loan	\$2,750,000	WF HSNG

## FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	Amount	Funding Source
<b>Early Childhood Education</b>				
	Cuidando Los Ninos	Child Care Services	\$9,000	CDBG
	APS - Albuquerque Public Schools	Meals for children in Child Development Programs	\$175,000	CYFD
	Canteen	Meals for children in Child Development Programs	\$317,000	CYFD
	Catholic Charities	Early head start services for immigrant children	\$173,000	EHS
	Cuidando Los Ninos	Early head start services for homeless mothers/children	\$207,000	EHS
	UNM	Early head start services, health screenings	\$133,000	EHS
	Cuidando Los Ninos	Child Care Services	\$18,050	GF
	St. Mark's Child Care	Child Care Services	\$20,900	GF
<b>Emergency Shelter Services</b>				
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	\$10,000	CDBG
	American Red Cross	Grants of \$5,000 or less to low-income residents for emergency home repairs	\$800,000	CDBG
	Barrett House	Shelter for women/children-motel vouchers	\$12,000	CDBG
	Metro Homeless Project (Homeless Opportunity Center)	Respite Care Facility	\$1,921,102	CDBG
	AHCH - ABQ Healthcare for the Homeless	Motel vouchers for homeless persons	\$19,000	GF
	Barrett House	Shelter for women/children	\$12,000	GF
	S.A.F.E. House	Domestic violence shelter	\$283,000	GF
	St. Martin's	Displaced tenant services	\$110,000	GF
	St. Martin's	Motel program, shelter for homeless persons	\$36,000	GF
	Albuquerque Rescue Mission	Emergency shelter for homeless persons	\$146,582	HESG
	Barrett House	Shelter for women/children	\$20,000	HESG
	Good Shepherd	Emergency shelter for homeless persons	\$63,000	HESG
	Metro Homeless Projct (ABQ Opport CTR)	Emergency shelter for homeless men	\$144,000	HESG
	ABQ Heading Home	Interim housing vouchers	\$68,000	QTR
	Albuquerque Rescue Mission	Emergency shelter for homeless persons	\$154,000	QTR
	Metro Homeless Project (ABQ Opport Ctr)	Emergency shelter for homeless men	\$106,000	QTR
	S.A.F.E. House	Domestic violence shelter	\$145,000	QTR
	St. Martin's	Day shelter services for homeless persons	\$144,000	QTR
<b>Health &amp; Social Services</b>				
	City of Albuquerque / Senior Affairs	Home Modifications for elderly from CDBG to CSA	\$150,000	CDBG
	City of Albuquerque / Senior Affairs	Nutrition Services	\$114,036	CDBG
	Community Dental Services	Dental services to low income persons	\$0	CDBG
	Southwest Creations	Economic development	\$23,000	CDBG
	Community Dental Services	Dental services to low income persons	\$114,000	GF
	Enlace Comuntario	Services for Child Witnesses of Domestic Violence	\$114,000	GF
	First Nations	Counseling and job placement services	\$25,650	GF
	First Nations	Social & Sub Abuse Counseling Svcs for Urban Native Americans	\$154,850	GF
	Resources Inc. / Domestic Violence Prevention	Services for Child Witnesses of Domestic Violence	\$85,500	GF
	Resources Inc. / Domestic Violence Prevention	Services for Child Witnesses of Domestic Violence	\$65,000	GF
	Roadrunner Food Bank	Food distribution services	\$209,000	GF
	SWEPT	Adult GED preparation	\$75,000	GF
	Teen Center/New Mexico Xtreme Sports	Operation of the Albuquerque Teen Arts and Entertainment Ctr. a.k.a. Warehouse 508	\$200,000	GF
	UNMH Young Children's Health Center	Pediatric health care, immunizations, and case management services	\$151,000	GF
	All Faiths Receiving Home	Services to abused, neglected and abandoned children/youth	\$90,250	QTR
	Big Brothers / Big Sisters	Mentoring services for at-risk youth	\$78,850	QTR
	Enlace Comuntario	Services for Child Witnesses of Domestic Violence	\$85,500	QTR
	New Day, Inc.	Services to abused, neglected and abandoned children/youth	\$50,000	QTR
	NM Asian Family Center / Domestic Violence Prevention	Domestic Violence services for Asian families	\$95,000	QTR
	PB & J	Substance abuse prevention and early intervention services for youth and families	\$76,000	QTR
	Working Classroom	Substance abuse prevention services for youth and families	\$80,000	QTR

## FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	Amount	Funding Source
	YDI Early Youth Intervention	Substance abuse prevention and early intervention services for youth and families	\$167,000	QTR
<b>Mental Health Services</b>				
	NM Solutions/ACT	Mental health services for ABQ Heading Home	\$100,000	GF
	St. Martin's/ACT	Mental health services	\$130,000	GF
	NM Solutions/ACT	Mental health services for ABQ Heading Home	\$565,000	QTR
	Rape Crisis Center	Mental health services for survivors of sexual assault	\$295,450	QTR
	St. Martin's/ACT	Mental health services	\$535,000	QTR
	UNMH/ACT	Mental health services	\$665,000	QTR
<b>Partner with Public Education</b>				
	ABC Comm Schools (County MOU) / Charter EMSI	Before & After-school education programming	\$10,000	GF
	After School Program (John Marshall)	After-school education programming	\$55,000	GF
	APS / EMSI	Before & After-school education programming	\$600,000	GF
	APS / High School Initiative	Stay-in-school programs	\$150,000	GF
	APS / Job Mentor Program	Job mentoring services to youth	\$147,682	GF
	Int Baccalaureate Program - APS	International career-related studies for HS students	\$75,000	GF
	NM National Dance Institute	Dance svcs to youth to promote healthy living	\$74,900	GF
	Running Start	Job training	\$200,000	GF
	YDI / Job Shadow	Job mentoring services to youth	\$159,013	GF
	ABC Comm Schools (County MOU) / Charter EMSI	Before & After-school education programming	\$50,000	QTR
	APS / EMSI	Before & After-school education programming	\$500,000	QTR
<b>Prevent Neighborhood Deterioration</b>				
	City of Albuquerque / Safe City Strike Force	Nuisance Abatement / MOU	\$150,000	CDBG
	Office of Neighborhood Revitalization	Design and begin implementation of owner-occupied home rehab program -- over multi-years	\$2,683,647	CDBG
	OMNI Development Group, Inc.	Purchase & rehabilitate 20 foreclosed single-families properties in eligible NSP census tracts	\$3,365,000	NSP
	Pacific Municipal Consultants dba PMC	Provide target area environ reviews, 2 Environ. Assessments	\$54,516	NSP
	T and C Management	Purchase & rehabilitate units of foreclosed multi-family rental properties in eligible NSP census tracts -- over multi-yr.	\$4,715,572	NSP
<b>Reduce Youth Gangs</b>				
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	\$30,000	CDBG
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	\$145,000	GF
	YDI Youth Development Inc	YDI Gang Intervention (HideOut)	\$25,000	GF
	YDI Youth Development Inc	YDI GED program for youth	\$91,000	GF
	YDI Youth Development Inc	YDI Southwest Mesa Outreach	\$98,000	GF
	APS Americorps	Gang intervention/prevention services	\$95,000	QTR
	Hogares	GED program for youth	\$90,250	QTR
	UNMH Young Children's Health Center	Outreach services for 6 -16 year olds in the SE Heights	\$134,000	QTR
	YDI Youth Development Inc	Gang intervention/prevention services, in 3 quadrants	\$500,000	QTR
	YDI Youth Development Inc	Stay-in-school mentoring program	\$114,000	QTR
	YDI Youth Development Inc	Wise Men/Wise Women Youth mentorship services	\$95,000	QTR
<b>Substance Abuse</b>				
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$7,500	GF
	Engender	School based substance abuse treatment services (Alpha)	\$174,800	GF
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$50,000	GF
	Hogares	Adolescent Outpatient/Case Management Services	\$89,300	GF
	Safetee Inc	Teen opioid education, prevention and treatment services	\$0	GF
	Treatment Provider Network (GF&Qtr)	Voucher based treatment serv. for AMCI referred clients	\$933,069	GF
	UNM/AMCI (Metro Intake)	Substance abuse assessment/referral services, service & outcome reporting	\$1,209,200	GF
	APS - Albuquerque Public Schools/FAST Program	School based drug abuse prevention services	\$135,000	QTR
	Heroin Awareness Committee	Teen opioid education, prevention and treatment services	\$50,000	QTR
	New Mexico Solutions/Adult	Services for adult substance abuse treatment	\$194,750	QTR

## FAMILY AND COMMUNITY SERVICES

Program Strategy	Contractor	Services	Amount	Funding Source
	Treatment Provider Network (GF & Qtr)	Voucher based treatment svc. for AMCI referred clients )	\$1,252,715	QTR
	YDI Youth Development Inc	Youth Substance Abuse initiative	\$98,800	QTR
<b>Supportive Services for Homeless</b>				
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$0	CDBG
	New Day Youth & Family Services	Step Out: Homeless Youth Shelter Project	\$1,561,958	CDBG
	NM Coalition to End Homelessness	Homeless Management Information System	\$25,000	COC
	AHCH - ABQ Healthcare for the Homeless	Dental services for homeless persons	\$66,000	GF
	AHCH - ABQ Healthcare for the Homeless/Art Street	Art therapy for homeless person	\$38,000	GF
	NM Coalition to End Homelessness	Coordinate submission of Continuum of Care applications	\$55,000	GF
	Project Share	Meals for homeless and near homeless	\$17,000	GF
	St. Martin's	Meals for homeless and near homeless	\$40,000	GF
	NM Coalition to End Homelessness	Homeless Management Information System	\$32,000	HESG
	St. Martin's / SWD	Wells Park job placement services	\$59,000	SWD
<b>Transitional Housing</b>				
	AHCH - ABQ Healthcare for the Homeless	Housing assistance for homeless & mentally ill persons	\$548,747	COC
	Barrett Foundation/Bridges	Housing assistance for women and children	\$115,583	COC
	Catholic Charities	Housing assistance for homeless persons	\$217,419	COC
	Crossroads for Women/Maya's Place	Transitional housing and supportive social services	\$45,216	COC
	Cuidando Los Ninos	Case management services	\$219,991	COC
	Hogares	Transitional housing and supportive social services for youth w/ severe behavioral health	\$70,053	COC
	S.A.F.E. House	Housing assistance for victims of domestic violence	\$268,398	COC
	St. Martin's	Housing assistance for homeless & mentally ill persons	\$548,747	COC
	St. Martin's	Housing assistance for homeless persons	\$234,350	COC
	Transitional Living Services	Housing assistance for homeless & mentally ill persons	\$369,928	COC
	Barrett Foundation / Casa Milagro	Housing assistance for mentally ill women	\$22,800	GF
	Crossroads for Women	Transitional housing and supportive social services	\$132,050	GF
<b>TOTAL</b>			<b>\$60,807,018</b>	

Funding sources:

AAA - Area Agency on Aging  
 CDBG - Community Development Block Grant  
 COC - Continuum of Care  
 CYFD - Children, Youth & Families Department  
 EHS - Early Headstart  
 ESG - Emergency Shelter Grant  
 ESG\_R - Emergency Shelter Grant Stimulus Funding  
 GF - General Fund  
 HOME - Home Investment Partnership  
 NSP - Neighborhood Stabilization Program  
 QTR - Quarter Cent Funding  
 SFP - Summer Food Program  
 Stimulus - Federal Stimulus  
 SWD - Solid Waste Department COA  
 TPR - Teen Parent Residency  
 WF HSNH Workforce Housing Trust Fund

## FINANCE AND ADMINISTRATIVE SERVICES

The Finance and Administrative Services Department provides internal services including accounting, budget, information technology, purchasing, office services, real property, risk management, cash management and investment and citywide fleet services. The department also has a citywide call center.

### MISSION

As professional leaders and stewards within an organization committed to continuous improvement, we provide ethical and sustainable customer driven solutions that inspire confidence within the community. MOTTO: Your success is our success.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	21,026	23,347	23,347	21,644	22,822	1,178
OPERATING	52,833	56,006	56,880	57,920	52,506	(5,414)
CAPITAL	118	0	0	50	40	(10)
TRANSFERS	9,971	10,045	10,145	10,151	9,178	(973)
GRANTS	688	615	615	615	0	(615)
<b>TOTAL</b>	<b>84,636</b>	<b>90,013</b>	<b>90,987</b>	<b>90,379</b>	<b>84,546</b>	<b>(5,833)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>299</b>	<b>307</b>	<b>307</b>	<b>309</b>	<b>296</b>	<b>(13)</b>

### **BUDGET HIGHLIGHTS**

#### **General Fund**

The approved FY/14 General Fund appropriation of \$21.7 million is \$685 thousand below the FY/13 original budget level.

During the year, DFAS added two positions; one position in the Director's office and one position in ITSD. For FY/14, nine vacant positions are approved to be deleted. The positions are as follows: a principal accountant, three citizen service agents, a management analyst, a finance technician, an executive budget analyst and two organizational change managers. One finance technician from the Treasury Division will be transferred to Purchasing. One hundred and three thousand in contractual funding is approved to be decreased.

Mainframe costs of \$247 thousand are one-time funding in the FY/14 approved budget.

#### **Lodgers' Tax Fund**

There is a \$486 thousand increase approved in the Lodgers' Tax Fund. Fifty percent of the revenue is identified for promotions and 50% is identified for debt service in FY/14.

#### **Hospitality Fee Fund**

There is a \$63 thousand increase approved in the Hospitality Fee Fund. As in the Lodgers' Tax Fund, fifty percent of the revenue is identified for promotions and 50% is identified for debt service in FY/14. A transfer of \$167 thousand from the General Fund is required to cover debt service payments for FY/14.

#### **Risk Management Fund**

The Risk Management Fund is divided between two City departments, DFAS and Human Resources. Workers' compensation, tort and other, safety and the transfer to General Fund reside in DFAS. In DFAS, the FY/14 approved budget decreases by \$3.6 million from the original FY/13 level. The claims and judgments line decreases by \$3.5 million and indirect overhead decreases by \$110 thousand. Other technical adjustments for employee benefits and other internal service costs combine for an increase of \$49 thousand.

#### **Supplies Inventory Management Fund**

The approved budget for the Supplies Inventory Management Fund decreases by \$129 thousand dollars from the FY/13 original budget level. One position worth \$73 thousand is approved to be deleted due to the Albuquerque Bernalillo County Water Authority Utility (ABCWUA) exiting City services. Indirect overhead decreases by \$64 thousand. Technical adjustments for employee benefits and other internal service costs account for a decrease of eight thousand dollars.

#### **Fleet Management Fund**

There is an overall decrease in the FY/14 approved budget for the Fleet Management Fund of \$1.7 million from the FY/13 original budget. Three positions worth \$163 thousand and \$75 thousand in operating costs are approved to be deleted due to the exit of ABCWUA. Anticipated FY/14 fuel costs decrease operating expenses by \$722 thousand. Three hundred thousand of this fuel decrease appropriation is attributable to a fuel hedge agreement entered into for fiscal year 2014. Indirect

## FINANCE AND ADMINISTRATIVE SERVICES

overhead increases by \$411 thousand. Other technical adjustments for employee benefits and other internal service costs combine for an increase of \$169 thousand. One-time funding of \$1.3 million for a transfer to the Capital Fund (305) is deleted.

### **Communications Management Fund**

The Communications Management Fund's FY/14 appropriation is approved to increase by \$655 thousand. Three hundred eighty-four thousand is approved to be added for additional services in APD. An appropriation of \$325 thousand to cover citywide central service telephone lines is also added. One-time funding of \$40 thousand from fund balance is approved for the radio division to replace aging testing equipment. Indirect overhead decreases by \$82 thousand. Technical adjustments for employee benefits, indirect overhead and other internal service costs combine for a decrease of \$12 thousand.

### **Vehicle/Equipment Replacement Fund**

There is no appropriation for this fund in FY/14.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
Accounting	3,205	3,676	3,761	3,579	3,530	(49)
Citizen Svcs	3,412	3,612	3,612	3,480	3,524	44
FA IT Services Management	5,917	6,587	6,638	6,419	6,608	189
Purchasing Program	942	1,159	1,159	1,058	1,158	100
Strategic Support - DFAS	308	326	326	341	340	(1)
Treasury Svcs Program	1,262	1,332	1,332	1,303	1,230	(73)
FA Financial Support Services	980	1,073	1,073	1,073	1,077	4
FA Off of Management and Budge	1,050	1,194	1,194	1,023	1,051	28
FA Real Property	697	680	680	608	669	61
FA ERP E-government	2,378	2,718	2,718	2,816	2,485	(331)
<b>TOTAL GENERAL FUND - 110</b>	<b>20,150</b>	<b>22,357</b>	<b>22,493</b>	<b>21,699</b>	<b>21,672</b>	<b>(27)</b>
<b><u>LODGER'S TAX FUND 220</u></b>						
FA Lodgers Promotion 220	5,150	4,682	4,682	4,718	4,925	207
Trsf to Sales Tax DS Fd-F220	6,089	4,872	4,872	4,872	5,115	243
FA Trsf to Gen Fund	190	190	190	190	190	0
<b>TOTAL LODGER'S TAX FUND - 220</b>	<b>11,429</b>	<b>9,744</b>	<b>9,744</b>	<b>9,780</b>	<b>10,230</b>	<b>450</b>
<b><u>HOSPITALITY FEE FUND - 221</u></b>						
FA Lodgers Promo 221	1,071	969	969	969	1,031	62
Trsf to Sales Tax DS Fd-F221	1,198	1,197	1,197	1,197	1,198	1
FA Trsf to CIP Fund	50	0	0	0	0	0
<b>TOTAL HOSPITALITY FUND - 221</b>	<b>2,319</b>	<b>2,166</b>	<b>2,166</b>	<b>2,166</b>	<b>2,229</b>	<b>63</b>
<b><u>RISK MANAGEMENT FUND - 705</u></b>						
FA Risk Fund Administration	0	0	0	0	911	911
FA Risk - Safety Office	1,542	1,824	1,887	1,722	1,680	(42)
FA Risk - Tort and Other	16,452	18,418	18,418	20,238	16,808	(3,430)
FA Risk Trsf to Gen Fund	846	804	804	804	694	(110)
FA Risk - Workers Comp	8,325	11,163	11,163	10,144	8,554	(1,590)
<b>TOTAL RISK MANAGEMENT FUND -705</b>	<b>27,165</b>	<b>32,209</b>	<b>32,272</b>	<b>32,908</b>	<b>28,647</b>	<b>(4,261)</b>
<b><u>SUPPLIES INVENTORY MANAGEMENT FUND - 715</u></b>						
FA Materials Management	757	785	785	725	720	(5)
FA Inv Trsf to Gen Fund	384	359	359	359	295	(64)
<b>TOTAL SUPPLIES INV. MGMT FUND - 715</b>	<b>1,141</b>	<b>1,144</b>	<b>1,144</b>	<b>1,084</b>	<b>1,015</b>	<b>(69)</b>
<b><u>FLEET MANAGEMENT FUND - 725</u></b>						
Fleet Management	13,644	12,589	13,264	12,684	11,798	(886)
Transfers: 725 to 110 Program	469	501	501	501	912	411
FA Fleet Trsf 725 to 305	0	1,300	1,400	1,400	0	(1,400)
<b>TOTAL FLEET MANAGEMENT FUND - 725</b>	<b>14,114</b>	<b>14,390</b>	<b>15,165</b>	<b>14,585</b>	<b>12,710</b>	<b>(1,875)</b>

## FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b><u>VEHICLE/COMPUTER PROJECT FUND - 730</u></b>						
Project Program (730) - DFA	688	615	615	615	0	(615)
<b><u>COMMUNICATIONS MANAGEMENT FUND - 745</u></b>						
FA City Communications	7,357	7,098	7,098	7,253	7,835	582
FA Comm Trsf to Gen Fund	272	290	290	290	208	(82)
<b>TOTAL COMMUNICATIONS MGMT FUND - 745</b>	<b>7,629</b>	<b>7,388</b>	<b>7,388</b>	<b>7,543</b>	<b>8,043</b>	<b>500</b>
<b>TOTAL APPROPRIATIONS</b>	<b>84,635</b>	<b>90,013</b>	<b>90,987</b>	<b>90,379</b>	<b>84,546</b>	<b>(5,833)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>84,635</b>	<b>90,013</b>	<b>90,987</b>	<b>90,379</b>	<b>84,546</b>	<b>(5,833)</b>

### REVENUE

There is no change in the FY14 estimated revenue in the General Fund for the department. Significant sources of revenue continue to be from business registrations and record search fees. Lodgers' Tax and Hospitality Fee revenues are estimated to increase by \$56 thousand and \$11 thousand, respectively, from the FY13 original budget. The transfer from General Fund to the Hospitality Fee fund has decreased by \$61 thousand.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 ORIGINAL BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Business Registration Fee	1,161	1,235	1,235	1,235	0
General Fund Records Search Fees	169	250	250	250	0
General Fund Liquor License	0	210	210	210	0
General Fund Rental Of City Property	32	80	80	80	0
General Fund P-card Rebates	2	75	75	75	0
General Fund Admin Fees - Misc	8	40	40	40	0
General Fund Admin Fee - MRGCOG	0	34	34	34	0
220 - Lodgers Tax Fund Lodgers/Hospitality	10,081	10,253	10,253	10,309	56
221 - Hospitality Tax Fund Lodgers/Hospitality	2,016	2,051	2,051	2,062	11
221 - Hospitality Tax Fund Inter-Fund Transfers	127	228	228	167	(61)

### PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

#### PROGRAM STRATEGY

**ACCOUNTING** - Provide the core financial infrastructure for City government as well as financial information and technical assistance to City departments, administration, Council, grantor agencies and the public as required so that the short and long term fiduciary interests of the City are protected.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Financial assets are maximized and protected, and analyzed and reported accurately, understandably, and usefully.</i>					
<b><u>Accounting</u></b>					
# of findings	42	34	30	24	19
# of findings cleared from previous year	13	19	12	10	5
On-time CAFR	-	2/14/13	12/31/13	12/31/2013	12/1/2014
Successful Monthly Closings	0	0	12	12	12
Principal Accountants - Monthly Meetings held with the depts.	-	-	-	-	12



## FINANCE AND ADMINISTRATIVE SERVICES

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<b>Payroll</b>					
# of employees paid biweekly by pay group	7,342	7,024	7,300	7,200	6,600
# of manual checks per pay period – City only	12	17	13	25	25
Timely filings of tax schedules. (941 filings)	100%	100%	100%	100%	100%
<b>Accounts Receivable</b>					
On time reporting of delinquent AR to Collections	-	-	-	-	90%
Amount of Accounts Receivable over 90 days.	49%	38%	25%	19%	15%
<b>Accounts Payable</b>					
# of invoices processed by vendor clerk per day	104	60	125	55	75
# of days behind in posting invoices	2	2	1.5	2	1.5
# of invoices processed per month	10,952	15,740	16,000	14,547	14,500

**CITIZEN SERVICES** - Provide answers to citizen's non-emergency questions as quickly as possible with minimum transfers in a convenient and friendly manner and to reduce the number of calls to 911.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Customers conveniently access city services, officials, public records, and information</i>					
# calls offered	1,862,686	1,981,531	2,084,160	1,842,656	1,882,454
# calls answered	1,703,098	1,805,608	1,938,269	1,605,777	1,715,328
# calls abandoned	158,065	159,456	145,891	176,901	151,483
# calls handled non-city requests	290,907	285,314	300,000	225,843	451,686
Call quality average score	96%	97%	85%	96%	85%
% calls answered within 30 seconds	85%	84%	80%	81%	80%
<b>Internal 311 Citizen Awareness &amp; Satisfaction Survey</b>					
311 Awareness	82%	83%	83%	83%	84%
Extremely satisfied w/ solution provided by 311	75%	73%	74%	74%	72%

**COMMUNICATION SERVICES** - Facilitate the city's business needs, especially in the areas of community services, emergency response, and economic development, through the provisioning of telecommunications services, equipment and infrastructure.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity.</i>					
% Public Safety radio system availability	100%	99%	100%	99%	100%
% same day turnout radio service	50%	50%	50%	53%	50%
# of City-owned cell phones	-	1,644	1,700	1,292	1,300
% voice/data wireless network availability	-	99%	99%	99%	99%
% voice/data fiber network availability	-	98%	99%	99%	99%
% Core Network Availability	-	98%	99%	99%	99%

**CENTRALIZED INFORMATION TECHNOLOGY SERVICES** - Capably manage IT service delivery by targeting the customers of the City's IT services and partner with them to advance their strategic plans through the effective deployment of IT systems and services.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity.</i>					
Total email outage time in hours (out of 8,760 hour/yr)	-	156	80	97	80
% Help Desk first call resolution	-	42%	50%	22%	50%
# of Help Desk calls processed (365 days, 24/7 operation)	16,000	15,774	16,000	11,521	16,000
Average number of business days to setup and deliver a PC	-	3	2	2	2
Average outage time per production server (hours)	-	18.3	80	19	25
<b>DESIRED COMMUNITY CONDITION - Customers conveniently access city services, officials, public records, and information.</b>					
# of online payment applications	4	5	4	5	8
# of public Web applications	27	37	37	37	40
Site visits to the Internet (1,000s)	-	6,317	6,000	5,800	6,000
# of Web contributors trained	-	152	160	138	140

## FINANCE AND ADMINISTRATIVE SERVICES

**SAFETY OFFICE / LOSS PREVENTION** - Develop and implement loss prevention initiatives that reduce or eliminate bodily injury or property damage; encourage a safe culture, and employee wellness in which City Services are performed. Minimize frequency and cost of claims processed through the Risk Management Program of DFAS.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive</i>					
<b><u>Loss Prevention/ Substance Abuse Program</u></b>					
Number of drug tests administered	1,102	2,600	2,600	2,549	2,600
Number of group trainings conducted	29	45	45	50	36
<b><u>Loss Prevention/Safety</u></b>					
# of Design Review Committee Projects Reviewed	130	138	200	183	200
Safety Inspections Conducted	31	41	60	162	200
# of employees enrolled in Safety Training	781	2,919	4,000	2,460	4,000
<b><u>Employee Health Services</u></b>					
# enrolled in CPR,AED,First Aid	315	829	900	845	800
# of employees counseled at EAP office	156	279	300	378	310
# enrolled in EHS training	586	1,746	1,200	1,656	1,200

**TREASURY SERVICES** - Act as the city's banker and tax collector by collecting taxes and fees, optimizing cash resources, managing the municipal bond program, and maintain investor relations to ensure financial assets are maximized.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Financial assets are maximized and protected, and analyzed and reported accurately, understandably, and usefully.</i>					
<b><u>Treasury Services - Debt Management</u></b>					
GO Bond Rating (Moody's, S&P, Fitch)	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+	Aa1/AAA/AA+
GRT Bond Rating (Moody's, S&P, Fitch)	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+	Aa2/AAA/AA+
<b><u>Treasury Services - Investment Management</u></b>					
Portfolio Size (\$000s)	692,803	667,800	600,000	738,130	400,000 <sup>1</sup>
City common fund net portfolio yield in excess of the average on year Treasury Yield benchmark (bps)	51	47	50	31	30
<b><u>Treasury Services - Operational &amp; Accountability Management</u></b>					
Constituent payment transactions processed per year	130,038	135,817	130,000	128,141	73,753 <sup>1</sup>
Constituent payment transactions/teller/day	83	87	83	82	57
Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<b><u>Licensing &amp; Enforcement</u> - Customer Service - Business Registration, Liquor Permit, Pawn Licenses, Lodger's Tax &amp; Hospitality Fees, Distress Sale Permit and Jewelry Auction Permit</b>					
Constituent calls/customer representative/day	45	25	50	33	33
New applications processed /customer representative/day	3.7	3.9	3.8	3.9	3.8
Permits issued per year (new & renewals)	22,181	17,855	20,000	23,649	21,000

<sup>1</sup> ABCWUA removed from investments and processing of payments.

### PRIOR YEAR ACCOMPLISHMENTS

#### **Accounting Division:**

- Rolled forward FY13 Trial Balances and made them available to accounting staff. A process that had not occurred since 2007.
- Instructed and trained accountants on process for cleaning up trial balances for their assigned funds prior to the close of the fiscal year, thereby reducing the amount of time that must be spent working a trial balance during the CAFR season.
- Developed grouping codes that went into production on 7/1/2013 as part of the remediation project. Including these fields allows for consistent groupings across all funds which will alleviate issues in preparing the Financial Statements.
- Began process of monthly closings that had not occurred since before going live with PeopleSoft in 2009.
- Re-closed prior fiscal years using new rules making data cleaner and easier to work with.
- Closed 160 projects for inactive older grants. Of the 160, 99 projects had zero fund balance.

## FINANCE AND ADMINISTRATIVE SERVICES

### **Citizen Contact Center:**

- Implemented citizen self-service and ABQ311 Smartphone applications.
- Citizen Services Division Manager honored as Employee of the Week.
- Lead the 2013 United Way Campaign for DFAS, and increased dollars donated from prior year.



### **Communications:**

- Setup secondary Internet connection for load balancing and Disaster Recover (DR) at City Hall and Pino Yards.
- Completed Comcast Fiber connection for Vehicle Pollution, Eastside Animal Control and South Broadway Cultural Center.
- Completed Microwave Point-to-Point sites at Taylor Ranch, Loma Linda, Cesar Chavez, John Marshall and Thomas Bell Community Centers and Esperanza Community Bike Shop.
- Replaced with First Responder Licensed Microwave at Fire Station 2, Fire Station 7 and Fire Station 27.
- Installed or upgraded Wi-Fi at Convention Center, Westside and Eastside Animal Control, Aviation, Public Services University in City Hall and the APD Crime Lab.
- Remediation of security vulnerabilities at Westside and Eastside Animal Control and the Albuquerque International Sunport.
- Development of remediation efforts for top 5 security risks defined in CAANES report.
- Replaced the Windows NT Communications Systems Director with Windows XP Communications Systems Director.
- Reconfigured over 100 VHF/UHF frequencies for narrow-banding, meeting the FCC's January 1st 2013 deadline.



### **Enterprise Resource Planning (ERP):**

- Completed (Dec. 2012) first roadmap project – Payroll and Time & Labor Remediation that fixed payroll processing deficiencies, streamlined the time entry process, and set the stage for transition to enterprise-wide employee self-service timekeeping.
- Completed (June 2013) next roadmap project – Financial/HCM Remediation & Deployment. Project completed the roll-out of all PeopleSoft financials functionality procured in 2005.
- Selected by Oracle to participate in the PeopleSoft version 9.2 Early Adopter program, which during the fiscal year 2014 time frame will provide the City with first-line support of its pending upgrade project.

### **Fleet Management:**

- Completed installation of Diesel Exhaust Fluid (DEF) fuel tank and dispenser at 4th Street fuel station.
- Completed contract for process of replacing fuel tanks and dispensers at Pino fuel station with a targeted completion date in FY14.

### **Information Technology Services Management (ITSM):**

- Mayor Berry awarded 2012 William S. Dixon First Amendment Freedom Award.
- Hosted Albuquerque's first Apps Contest.
- Collaborated with City Clerk to overhaul website, including improved navigation and improved information architecture, support of legislation promoting campaign finance and open government and wrote Request for Proposal (RFP) for City Clerk's new campaign finance reporting system.
- Completed major redesign of website look and feel.
- Implemented framework solution for online payment of bills with DMD Parking Citations being the first completed.
- Increased Civic Engagement Platforms including: ABQData – Albuquerque's Open Data portal, Transit's ABQ RIDE smartphone app, DFAS Citizen Services ABQ311 app, video streaming and improved tracking of legislation for City Council using Granicus.
- Assisted departments with line of business technology including deployment in Golf Training Center of Siriusware POS, Real Property's property application, deployment of APD's Realtime Crime Center.
- Operations and Service desk certified in Information Technology Infrastructure Library (ITIL).



## FINANCE AND ADMINISTRATIVE SERVICES

- Redundant Power for all servers.
- Designed and purchased Backup and Restore system.
- Designed internal Cloud infrastructure services.
- Moved WUA into Civic datacenter.

### Purchasing:

- Implemented a Vendor Management Program to address issues of concern by mediating between the vendors and the end-user departments.
- Designed a Request for Bid checklist to be used by all Senior Buyers and to be maintained in all RFB files to ensure the uniformity and collection of all appropriate documents associated with the RFB process.



### **City Warehouse**

- Provided an Operational Assessment and Review of Core Catalog to obtain a comprehensive list of stocked items and evaluate average turn-over rates and revenue generation of each stocked item.
- Identified stocked items with low turn-over rate and/or which have become obsolete and scheduled items for surplus.
- Increased types of commodities by working with internal customers and identifying needs.

### Risk Management:

- Decreased the number of workers' compensation claims from 1,228 in 2009 to 857 in 2013, a 31% reduction.
- The number of lost work days due to employee injuries has dropped from 9,449 in 2009 to 2,438 in 2013, a 75% reduction.
- In 2009 the City had 330 OSHA reportable injuries with lost workdays and in 2013 the number was 52.
- Created a written safety program for the entire City which the Loss Prevention Section maintains in "SharePoint" with complete postings about inspections.

### Treasury:

- Issued \$46 million in Gross Receipts Tax Improvement Revenue Bonds on March 18, 2013 for construction of the Paseo Del Norte and I-25 Interchange project.
- The City issued General Obligation Bonds Series 2013 A, B C & D in spring and summer 2013. The Series 2013 Bonds were sold in four series with a par amount of \$92.8 million, including the refunding bonds, final maturity of 2026, a true interest cost of 2.04% and an all-in borrowing rate of 2.10%.



### **PRIORITY OBJECTIVES**

**GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS:** GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

OBJECTIVE 1. Upgrade the City of Albuquerque's PeopleSoft Human Capital Management (HCM) and Financial and Supply Chain Management (FSCM) application from the current 9.0 version to the 9.2 release, by June 30, 2014 to enable the City to take advantage of Oracle's planned roadmap for PeopleSoft applications delivering valuable needed features as well as new application functionality. Provide a report to the Mayor and City Council by Quarter, FY/14

# FIRE

The Albuquerque Fire Department (AFD) was established as a paid municipal fire department in 1900, and has since evolved into an all-hazard, all-risk-capable public safety agency. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation, and response to and control of all manner of emergency situations.

The Fire Department provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 22 engine companies, 19 rescue companies, seven ladder companies, two heavy technical rescue, two hazardous materials response units, and when needed, four brush trucks used as wildland response units.



## Mission

The Albuquerque Fire Department will save lives, protects property and the environment ensuring firefighter safety and survival.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	63,525	65,212	65,212	64,637	65,028	391
OPERATING	3,895	3,906	3,980	4,246	3,713	(533)
CAPITAL	148	250	1,695	1,080	250	(830)
TRANSFERS	2,202	2,325	2,325	2,309	2,595	286
GRANTS/PROJECTS	45	927	927	927	1,136	209
<b>TOTAL</b>	<b>69,815</b>	<b>72,620</b>	<b>74,139</b>	<b>73,199</b>	<b>72,722</b>	<b>(477)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>695</b>	<b>695</b>	<b>695</b>	<b>695</b>	<b>694</b>	<b>(1)</b>

## BUDGET HIGHLIGHTS

### General Fund

The FY/14 approved General Fund budget for the Fire department has a maintenance of effort budget at \$70 million. Technical adjustments in FY/14 include changes in the way health benefits are funded from a rate base to actuals for health, dental and vision. This change resulted in a decrease of \$89 thousand with an overall net decrease of \$80 thousand for the cost of health care and other employee benefits. Internal service costs associated with risk, fleet and communications increased by \$374 thousand. Public Safety Quarter Cent Tax funding continues for a total of \$12.7 million.

Other changes to the FY/14 budget include a reduction of \$76 thousand for a fuel hedge agreement. In an effort to produce savings for the General Fund, \$80 thousand for electricity was reduced as well as the deletion of one position, an accounting assistant for \$46 thousand.



### Fire Fund

Approved funding for the State Fire Fund is at \$1.7 million for FY/14. Funding is for general operation and equipment needs including training.

### Fire Debt Service Fund

The FY/14 approved budget continues its debt service payment for \$101 thousand with funding from the State Fire Fund (210).

### Operating Grants Fund

Operating grants for FY/14 are estimated at \$1.1 million and include applying for rescue equipment, training and general equipment needs. Indirect overhead and cash match are funded in the State Fire Fund.

## FIRE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
FD Headquarters	2,038	2,074	2,074	2,047	2,107	60
FD Dispatch	4,075	3,964	3,967	3,951	4,031	80
FD Emergency Response	54,177	55,213	55,689	55,588	55,204	(384)
FD Fire Prevention	3,809	3,853	3,874	3,628	3,811	183
FD Logistics	1,740	1,806	1,806	1,816	1,793	(23)
FD Tech Services	685	611	620	623	617	(6)
FD Training	2,288	2,360	2,360	2,350	2,352	2
<b>TOTAL GENERAL FUND - 110</b>	<b>68,811</b>	<b>69,881</b>	<b>70,390</b>	<b>70,004</b>	<b>69,915</b>	<b>(89)</b>
<b><u>STATE FIRE FUND - 210</u></b>						
FD Fire Fund	755	1,507	2,517	1,963	1,366	(597)
Transfer to D/S Fund 410	101	101	101	101	101	0
FD Trsf to Op Grants Fund	103	187	187	187	187	0
<b>TOTAL FIRE FUND - 210</b>	<b>959</b>	<b>1,795</b>	<b>2,805</b>	<b>2,251</b>	<b>1,654</b>	<b>(597)</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Project Program (265) - Fire	45	944	944	944	1,153	209
<b><u>FIRE DEBT SERVICE FUND - 410</u></b>						
Fire Debt Service Fund	101	101	101	101	101	0
<b>TOTAL APPROPRIATIONS</b>	<b>69,916</b>	<b>72,721</b>	<b>74,240</b>	<b>73,300</b>	<b>72,823</b>	<b>(477)</b>
Intradepartmental Adjustments	101	101	101	101	101	0
<b>NET APPROPRIATIONS</b>	<b>69,815</b>	<b>72,620</b>	<b>74,139</b>	<b>73,199</b>	<b>72,722</b>	<b>(477)</b>

### REVENUE

The Albuquerque Fire Department (AFD) generates revenue primarily by inspecting new and existing buildings for fire code regulations. AFD continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry; the revenue is a component of the fire inspection fees. The inspection fees are on track to come in at \$700 thousand in FY/13 and are estimated at the same level for FY/14. Revenues are also generated by providing emergency medical support (EMS) staff at large events as well as training and rental of the training facility to outside agencies.

Department Generated Fees for Service (\$000's)	FY12 ACTUAL REVENUES	FY13 APPROVED BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Fire Inspection Fee-Nontax	713	700	700	700	0
General Fund Emergency Medical Services	18	30	30	30	0
General Fund AFD Training Fees	18	20	20	20	0



# FIRE

## PERFORMANCE MEASURES

**GOAL 2: PUBLIC SAFETY** - The public is safe and secure, and shares responsibility for maintaining a safe environment.

### PROGRAM STRATEGY

**AFD DISPATCH** - Dispatch emergency services in a manner that is consistent, timely, and professional - including pre-arrival medical assistance, communication between callers and emergency personnel, and communication among fire personnel at emergency incidents with outside agencies, so that response times are expeditious and incident communications are safe and effective.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY14
<i>DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.</i>					
Average percent of protocol compliance for dispatchers	99.67	99.44	99.46	99.30	99.43
<i>DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies, natural disasters, catastrophic acts, and other events that threaten the health and safety of the public.</i>					
Total # of calls received	157,727	144,451	173,752	100,586	151,438
# of hazardous condition calls (other than hazardous materials incidents)	795	842	843	754	847
# false alarms & other false calls	2,847	2,715	2,812	2,712	2842
# of other emergency calls	12,126	12,737	12,659	11,967	13,787
# of other (non-emergency) calls	79,633	65,351	95,383	20,578	69,669
Total # of calls dispatched	78,094	79,100	80,056	79,932	81,769

**FIRE AND EMERGENCY RESPONSE** - Protect lives and property through rapid response to fires and medical/rescue calls and other incidents.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY14
<i>DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.</i>					
Average response time to emergency incidents from Fire's receipt of call to arrival	7:51	7:55	7:45	7:50	7:31
# heavy technical rescue calls	43	50	52	73	53
# of community involvement calls	437	522	498	478	541
<i>DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies, natural disasters, catastrophic acts, and other events that threaten the health and safety of the public.</i>					
# residential fires	134	145	138	119	152
# non-residential structural fires	93	102	102	96	113
# hazardous materials incidents	802	334	856	754	354
# wildland fires	7	13	11	3	20
# medical first responder calls (Basic Life Support)	36,127	37,611	38,023	50,836	38,989
# Advanced Life Support Calls	24,389	24,551	24,612	12,787	24,612

**FIRE PREVENTION AND INVESTIGATION** - Provide fire prevention services by collaborating with and educating the public, enforcing the codes, reviewing planned development, and identifying and mitigating hazards so that life and property are protected and disasters prevented; and investigating possible arson events and determine the causes of all fires.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY14
<i>DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.</i>					
# arson cases cleared	19	20	20	13	15
# fire related injuries	20	4	5	8	5
# citizens trained in prevention techniques				13,690	12,000
# of children educated				15,230	25,000
Total # of plans reviewed	701	3,015	1,450	3,141	3,000
# of initial inspections	4,938	5,409	5,500	5,693	5,500

# FIRE

**AFD TECHNICAL SERVICES** - Support fire department management and emergency responders by developing and maintaining the department's technical infrastructure so that management, firefighters and EMTs have relevant and timely information and systems to achieve their objectives.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.</i>					
Develop reports presenting statistical information, analyzing trends and measuring performance.	91	224	123	110	243
# of Fire reports reviewed for accuracy and completeness	3,454	3,222	3,034	1,200	712
# of EMS Reports reviewed for accuracy and completeness	57,426	66,354	60,482	50,249	50,210
# of Fire Records released to the public	753	540	423	788	1,125
# of EMS Reports released to the public	785	617	762	643	1,278

*DESIRED COMMUNITY CONDITION - Residents, businesses, and public safety agencies work together for a safe community.*

# preventative maintenance measures performed on CAD and radios.	172	156	173	156	162
# requests for tapes and CAD reports.	1,035	163	176	184	181
City maps are expedited to frontline units, upon request or needed updates. (Average days until receipt)	5	3	4	4	3
Premis, Hazard, and Compromised Structure information is entered into CAD system promptly. (Days from receipt of new information to entry)	9	2	7	5	2
% of time technical support, for AFD, is achieved within a 24 hour period.	95%	93%	97%	92%	95%

**AFD TRAINING** - Recruit and train AFD human resources by providing an integrated management approach to training exceeding national standards so that employees perform to guiding principles and standards that create trust and confidence in AFD services by the community.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public is safe; the public feels safe.</i>					
# of cadets graduating from academy	19	50	45	33	45
# of trained paramedics	198	216	230	197	230
# of firefighters trained in professional development program	251	150	300	107	300
<i>DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies, natural disasters, catastrophic acts, and other events that threaten the health and safety of the public.</i>					
# of firefighters trained in Wildland Task Force	615	635	625	557	95
# of firefighters trained as Hazardous Materials Technicians	163	143	175	103	115
# of firefighters trained as Technical Rescue Technicians	52	50	75	53	75
# of citizens trained in the Community Training Center	-	5,000	3,200	1,396	3,200

## PRIOR YEAR ACCOMPLISHMENTS

- Completed the Automatic Aid Agreement with Bernalillo County Fire Department that is designed to improve the first arriving unit(s) response times and improved use of resources by dispatching resources from the closest fire station regardless of jurisdiction or agency. The terms of the agreement are being tested in a pilot project through June 30, 2012 with full implementation expected by the end of the 1st quarter of FY14.
- Implemented a National Incident Management System compliant and an Incident Action Planning Process inclusive of multiple agencies for Special Events where attendance is greater than 5,000 persons, such as Summer Fest Events, International Balloon Fiesta, and Expo New Mexico.





## FIRE

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- Renegotiated the Inter-Governmental Agreement with Bernalillo County for the operation of Fire Station 27. The county will deed this property to the City for due consideration of services exchanged between the two agencies based on an appraised property value. The City was also granted the New Mexico Fire Protection Funding for the operation of this fire station.
- Entered into a public partnership with APD, UNMH, and Metropolitan Alcohol Treatment Services to address the public inebriate issue by providing a safe environment to an intoxicated person while he/she recovers. This is designed to alleviate the impact that public inebriates have on the 911 emergency response system (Fire and Law Enforcement), hospital emergency rooms, Metropolitan Detention Center, and the judicial system.
- Developed and implemented a comprehensive Station Inspection Procedure to ensure compliance, standardization and a high state of operational readiness for emergency response and related services.
- By ordinance, adopted the 2009 International Fire Code and NFPA 101 Life Safety Code that is consistent with nationally recognized practices that reasonably protects the public and emergency responders from harmful conditions that are hazardous to life and property.
- Conducted a comprehensive Geographic Information System analysis of all response resources and findings resulting in the relocation of Rescue 4 to Fire Station 17, and redesigned Rescue 17. This will provide the most efficient use and placement of available resources to affect the greatest good, to the greatest number of citizens.
- Awarded \$78,560 in grant funds from the New Mexico Fire Protection Grant to address operational equipment deficiencies on fire suppression.
- Implemented a web-based Document Management System that will serve as a storage location for all organizational documents, to include Standard Operating Guidelines, for easy reference by emergency responders. This system also provides for an efficient, web-based training system that assigns and tracks firefighter training to maintain and improve the city's Insurance Services Office classification rating.
- Completed the relocation and construction of Fire Station 2, located at 2401 Alumni Drive SE and Fire Station 7, located at 5701 Central Avenue NW resulting in improved strategic locations which will positively impact response times.
- With General Obligation Bond funding, purchased and placed into service: four engine apparatus (E2, E3, E7, E9), five rescue apparatus (R3, R5, R9, R11, R21), five command/battalion SUV's, and one Type III brush truck.
- Implemented an electronic patient care reporting system using mobile data technology that simplifies data collection, improves access to information, improves patient information security, and enhances operational efficiency.
- Increased operational efficiency and improved firefighter safety by: improving inter-operability with other agencies by reprogramming all mobile, portable radios, and base stations; revised the emergency fire dispatch run strings that ensures the correct type and number of resources are being deployed to emergency incidents based on NFPA standards.



# HUMAN RESOURCES

The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

## MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.

Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	2,418	2,738	2,738	2,635	2,826	190
OPERATING	59,162	65,748	64,306	62,384	62,195	(189)
CAPITAL	0	0	0	0	0	0
TRANSFERS	259	235	235	235	352	117
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>61,839</b>	<b>68,722</b>	<b>67,280</b>	<b>65,255</b>	<b>65,373</b>	<b>118</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>0</b>

## BUDGET HIGHLIGHTS

### General Fund

The FY/14 approved General Fund budget of \$2.3 million is \$148 thousand above the original FY/13 budgeted level. During FY/13, the department added a part-time human resources analyst. The allocation for tort and other increased by \$71 thousand and other technical adjustments combine for an increase of \$15 thousand. NEOGov On-Boarding software is approved to be added at a cost of \$22.5 thousand.

### Risk Management Fund

The department's portion of the Risk Management Fund is budgeted at \$1.6 million for FY/14. There is an approved \$500 thousand decrease to the claims and judgments line item due to decreased payments for unemployment claims.

### Employee Insurance Fund

The Employee Insurance Fund is approved to decrease by three million from the original FY/13 budget appropriation. Because of the exit of the Albuquerque Bernalillo County Water Utility Authority from the City's payroll system, the health, dental and vision insurance appropriations decrease by \$1.6 million. Also \$1.4 million in appropriation is deleted for payments for life insurance as this program will now be administered under the irrevocable trust. The City continues to contribute 80% towards employee insurance costs. The wellness program remains at the FY/13 level of \$500 thousand.

It should be noted that the Governmental Accounting Standards Board (GASB) now requires the City to report the liability for post-employment life insurance benefits. For FY/13 forward, the City will be collecting this amount to be held in an irrevocable trust account.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<b>GENERAL FUND - 110</b>						
HR Personnel Svcs	1,942	2,186	2,187	2,142	2,334	192
<b>RISK MANAGEMENT FUND - 705</b>						
HR Unemployment Comp	1,046	2,006	2,006	668	1,502	834
HR Employee Equity	117	134	134	134	126	(8)
<b>TOTAL RISK MANAGEMENT - 705</b>	<b>1,163</b>	<b>2,140</b>	<b>2,140</b>	<b>802</b>	<b>1,628</b>	<b>826</b>

# HUMAN RESOURCES

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>EMPLOYEE INSURANCE FUND - 735</b>						
HR Insurance Adm	58,595	64,244	62,801	62,159	61,218	(941)
HR Ins Trsf to General Fund	140	152	152	152	193	41
<b>Total Employee Insurance Fund - 735</b>	<b>58,734</b>	<b>64,396</b>	<b>62,953</b>	<b>62,311</b>	<b>61,411</b>	<b>(900)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>61,839</b>	<b>68,722</b>	<b>67,280</b>	<b>65,255</b>	<b>65,373</b>	<b>118</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>61,839</b>	<b>68,722</b>	<b>67,280</b>	<b>65,255</b>	<b>65,373</b>	<b>118</b>

## REVENUE

For FY/14, estimated revenue for insurance is \$58.9 million, a 10% decrease from the FY/13 original budget. The Albuquerque Bernalillo County Water Utility Authority (WUA) has exited from the City's payroll system but remained as a participating entity. The City of Albuquerque also has several other Inter-Governmental Agreements (IGAs) to provide administrative services for insurance benefits. Each governmental entity reimburses the City for these services. The IGA group currently consists of Bernalillo County, City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras, the Town of Edgewood and WUA. Estimated revenues from IGAs are \$115 thousand. Interest revenue and other miscellaneous income are estimated at \$50 thousand.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 ORIGINAL BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
735 - Employee Insurance Internal Svcs - Insurance	58,723	60,157	59,368	58,764	(604)
735 - Employee Insurance Other Grants	73	115	115	115	0
735 - Employee Insurance Other Miscellaneous	3,805	13	13	13	0
735 - Employee Insurance Charges For Services	36	0	26	0	(26)
735 - Employee Insurance Contributions	0	5,179	4,169	0	(4,169)

## PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

### PROGRAM STRATEGY

**UNEMPLOYMENT COMPENSATION** - Administer the Federal and state mandated unemployment compensation program, so that employees are healthy and safe and that City assets are protected.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Competent, well-trained, motivated, and empowered employees contribute to the achievement of city goals and objectives</i>					
Total Unemployment Claims	375	704	700	342	500
# of protestable claims	50	249	100	97	100
# of non-protestable claims	325	455	500	245	400
# of protestable claims ruled favorably	29	114	70	47	70
# of protestable claims ruled unfavorably	21	41	30	19	30
<i>DESIRED COMMUNITY CONDITION - City assets are protected while responding fairly to inappropriate city actions</i>					
\$ value of potential liability ('000s)	900	2,966	1,000	1,659	1,026
\$ savings achieved from favorable decisions ('000s)	147	632	300	309	260

# HUMAN RESOURCES

**PERSONNEL SERVICES** - Provide for the effective administration, compensation, testing, insurance, and training of employees; promote cooperative labor/management agreements; investigate employee and customer complaints; and ensure compliance with federal, state, and local laws, Personnel Rules and Regulations, Merit System ordinance, and City Council resolutions and ordinances so that the work force is motivated, qualified, and contributing to the achievement of City goals.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Competent, well-trained, motivated, and empowered employees contribute to the achievement of city goals and objectives</i>					
% of new hire turnover within the 1st year of employment	0%	11%	20%	14%	20%
# candidates participating in entry-level and public safety promotional testing programs.	980	1,180	990	972	990
# public safety officials utilized and trained as Subject-Matter Experts (SMEs) to validate exams.	10	38	14	33	14
Public safety candidates' level of satisfaction with overall quality of promotional exams (5-pt Likert scale).	4.00	4.30	4.00	4.10	4.00
Subject-matter experts' level of confidence in job-relatedness of promotional exams developed (5-pt Likert scale).	4.00	4.40	4.00	4.50	4.00
Average time to offer		N/A	60 Days	89.1 Days	60 Days
# of employees participating in city sponsored training		N/A	3,500	925	3,500
% new supervisors enrolled in new supervisory development within 30 days of hire/promotion		N/A	75%	18%	75%

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Departmental human and financial resources and fixed assets are managed efficiently and effectively</i>					
% of employees participating in Medical		N/A	91%	90%	92%
% of employees participating in Dental		N/A	93%	92%	93%
% of employees participating in Vision		N/A	82%	83%	84%
Average dollars of wellness cost per employee (actual)		N/A	76.92	56.92	76.92
Average dollars of cost per employee					
Medical		N/A	9,481	9,398	10,745
Dental		N/A	858	811	826
Vision		N/A	130	124	135
Average compensation per Full Time Employee (FTE) (Pay + Benefit Rate)		N/A	30	31	31
% of PPC complaints filed against the City ruled favorably		N/A	80%	97%	80%
% of Grievances filed against the City ruled favorably		N/A	90%	64%	90%

## PRIOR YEAR ACCOMPLISHMENTS

- Conducted needs assessment, developed business case, obtained approvals and acquired NEOGov Applicant Management System. This system will expedite job postings, qualifying, and new hire selection. Integrations to PeopleSoft are being implemented for additional efficiencies and to enhance data integrity.
- Completed "Reports to" and location clean-up project of 4,794 positions and provided for ongoing maintenance in support of NEOGov and ERP manager self-service functionality.
- Reviewed, updated, and re-formatted (823) job descriptions in preparation and transition into NEOGov Applicant Management System.
- Completed justifications and approval processes to add the NEOGOV On-Boarding software. Automating the process will allow some information to be distributed to the new hire even before hire and continue to provide and collect information, including training material, well into the first year of employment.
- Prepared requests for proposals, coordinated the evaluation of submissions, and provided recommendations for Health, Dental, Vision, Long Term Disability, Short Term Disability and Life Insurance for FY/14.
- Developed, obtained approval and support, and initiated Five Year Strategic Plan for Wellness program within the City of Albuquerque and other entities participating in Insurance program.

## HUMAN RESOURCES

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- Assisted with negotiation and settlement of M-Series Contract (AFSCME 3022) effective August 25, 2012 and with successor agreement subject to bargaining unit ratification.
- Developed, validated and administered Fire and Police Department promotional processes.
- Trained public safety and civilian management personnel as subject-matter experts.
- Implemented compliance with City of Albuquerque minimum wage effective 12/29/2012; adjusted employee rates of pay and associated pay plans.
- Work Keys Positions – profiled additional positions for Work Keys, Teachers and Teacher Assistants.
- Provided continued administration of the VETERAN'S PREFERENCE /RECOGNITION PROGRAM. Out of 462 Veteran's interviewed, 132 selected.
- Employer Support of the Guard and Reserve (ESGR) recognized HR and the City of Albuquerque as a "Patriotic Employer" for implementation of the Veteran's Preference/Recognition and support of employees in the National Guard and Reserve.
- Updated and disseminated Tuition Assistance guidelines to expand the scope to regionally accredited institutions and extended tuition assistance for the General Equivalency Diploma (GED) examination.
- Established data gathering programs and processes to assist in the evaluation of Work Keys training and assessments used to identify applicants with skills necessary to be successful in selected positions.

<b><i>PRIORITY OBJECTIVES</i></b>
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**GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS:** GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 2. Given the improved state of technology, the Human Resources Employment Testing Division will computerize the existing Entry Level Police Cadet Examination which was developed in-house. This will serve to streamline, further ensure the security of, and improve upon the paper and pencil format currently used by the Albuquerque Police Training Academy. This project will require collaborative commitment from City Human Resources Testing, the APD Training Academy, and DFA Information Technology. The Employment Testing Division will submit a project summary to the Mayor and City Council by the end of FY/14.
- OBJECTIVE 3. Evaluate, recommend, and implement a technology based solution for the distribution of information to new hires before their first day. This should include power points, policy documents, forms, and even videos to be viewed and completed in scheduled intervals to include prior to first day, first week, first month and going forward beyond the first year. Submit a status report to the Mayor and City Council by the end of FY/14.

## LEGAL

The Legal Department is divided into two programs: legal services, and safe city strike force. City attorneys represent the City's interests before all courts, administrative bodies, tribunals, and legislative bodies in New Mexico, and are responsible for oversight of the civil lawsuits filed against all City departments. In addition to trial work, the legal services division advises clients on "liability avoidance" in all employment matters, protection of environmental resources, the management of risk in the operation of City services, land use and civil rights matters.

To improve neighborhood quality of life and public safety, the safe city strike force program targets properties that pose an extreme nuisance to the neighborhoods and surrounding communities, initiates graffiti vandalism lawsuits and DWI vehicle forfeitures. Attorneys assigned to the safe city strike force also oversee the metropolitan traffic court arraignment program, which negates the need for police officers to be present at traffic arraignments.



### MISSION

To provide timely and quality legal services at a reasonable cost to the Mayor's Office, City Council and City agencies and to represent the City of Albuquerque in litigation in state and federal courts and administrative hearings.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	4,361	4,565	4,565	4,218	4,458	240
OPERATING	794	763	763	1,023	739	(284)
CAPITAL	0	0	0	0	0	0
TRANSFERS	163	125	125	125	63	(62)
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>5,318</b>	<b>5,453</b>	<b>5,453</b>	<b>5,367</b>	<b>5,261</b>	<b>(106)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>56</b>	<b>56</b>	<b>56</b>	<b>57</b>	<b>57</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The approved FY14 General Fund budget for the Legal department is \$5.3 million, an overall decrease of 3.5% below the FY13 original budget. Technical adjustments in FY14 include changes in the way health benefits are funded from a rate base to actuals for health, dental and vision. This change resulted in an actual decrease of \$137 thousand with an overall net decrease of \$113 thousand for the cost of health care and other employee benefits. Internal service costs associated with risk, fleet and communications decreased by \$67 thousand.

Other changes include converting a permanent part-time assistant city attorney to full-time for a net increase of \$28 thousand. Also, \$19 thousand in contractual services was reduced in an effort to produce savings for the General Fund.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
LG Safe City Strike Force	886	900	900	888	895	7
LG Legal Services	4,432	4,553	4,553	4,478	4,366	(112)
<b>TOTAL GENERAL FUND - 110</b>	<b>5,318</b>	<b>5,453</b>	<b>5,453</b>	<b>5,367</b>	<b>5,261</b>	<b>(106)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>5,318</b>	<b>5,453</b>	<b>5,453</b>	<b>5,367</b>	<b>5,261</b>	<b>(106)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>5,318</b>	<b>5,453</b>	<b>5,453</b>	<b>5,367</b>	<b>5,261</b>	<b>(106)</b>

# LEGAL

## REVENUE

Charges for Risk Legal Services revenue are increased by \$100 thousand from the original FY/13. FY/14 revenue from CIP is estimated to be \$29 thousand above the FY/13 original budget. All others remain the same as the FY/13 original budget.

Department		FY12	FY13	FY13	FY14	CURRENT YR
Generated Fees for Service		ACTUAL	ORIGINAL	ESTIMATED	APPROVED	PRIOR YR
(\$000's)		REVENUES	BUDGET	ACTUAL	BUDGET	CHG
General Fund	Chgs for Risk Mgt Legal Svcs	2,335	2,000	2,100	2,100	0
General Fund	Chgs for CIP Legal Svcs	0	96	260	125	(135)
General Fund	Contrib- Bernalillo-Shared Ops	0	30	60	30	(30)
General Fund	Chgs for WUA Legal Svcs	30	15	80	15	(65)
General Fund	Land Use Mediation Chgs	12	0	0	0	0

## PERFORMANCE MEASURES

**GOAL 2: PUBLIC SAFETY** - The public is safe and secure, and shares responsibility for maintaining a safe environment.

### PROGRAM STRATEGY

**SAFE CITY STRIKE FORCE** - Provide oversight of and legal services for the Safe City Strike Force established to address neighborhood quality of life and public safety through nuisance abatement actions, graffiti and vandalism collections, attorney staffing of Metro Court Arraignment Program and DWI Vehicle Forfeiture Program; provide counsel services to the ABQ Police Department (APD) Nuisance Abatement Unit.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents, businesses, and public safety agencies work together for a safe community.</i>					
Provide attorneys and support staff to negotiate plea agreements in Metro Traffic Arraignment Court					
# of Traffic Cases going to Arraignment	57,094	51,222	60,000	39,169	50,000
% of approx 40,000 Pleads resolved	74%	72%	78%	92%	70%
Draft package of Nuisance Abatement properties and prepare resolutions as needed.					
# of Cases By City Council District	680	1,788	1,400	1,408	1,400
Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
Evaluate the condition of nuisance properties, taking enforcement action as necessary					
# properties evaluated	980	1,812	1,400	1,643	1,400
Initiate and assist with the securing of nuisance properties					
# board ups and clean ups	528	380	200	220	200
# tear downs	7	17	10	15	10
Initiate and process to conclusion DWI vehicle forfeiture actions					
# DWI Seizure Reports reviewed	2,062	1,747	1,500	1,672	1,500
# of Vehicle Forfeiture actions	474	225	500	160	300
# vehicles booted	689	617	600	524	600
# vehicles released on agreement	485	182	500	190	300
# vehicle seizure hearings	1,562	1,424	1,200	1,124	1,200
# vehicles auctioned	743	755	600	339	600
\$ from auctions (\$000's)	824	773	800	411	700

## LEGAL

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Ensure that all existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. Ensure that new development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.

### PROGRAM STRATEGY

**LEGAL SERVICES** - Provide effective representation and sound legal advice to the Mayor's Office, City Council and client departments.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
Defend the CoA against all types of claims including employment, negligence, breach of contract, purchasing, civil rights, environmental and represent CoA and Police lawsuits alleging police rights violations					
# Lawsuits received	224	311	200	200	200
# active cases	203	299	200	311	300
# cases closed	65	142	90	132	90
Alternative Dispute Resolution unit (ADR) facilitates and mediates land use, neighborhood, and employee workplace, grievance and discipline issues to promote resolution before they escalate to costly lawsuits.					
# ADR mediation referrals	1,030	768	600	873	750
# of mediations/facilitations	111	76	60	72	70
% ADR mediations not resulting in lawsuits	85%	87.5%	80%	92%	80%
The Real Estate and Land Use Division (RELU) represents the City in land use regulation and development issues, including all administrative land use and approval proceedings, administrative appeals, 42 U.S.C. 1983 land use actions, foreclosures, collections and development agreements					
# Federal Court, District Court or Metro Court land use proceedings or administrative appeals and other land use actions	122	125	100	183	100

### PRIOR YEAR ACCOMPLISHMENTS

- Decreased outside counsel costs as more cases are handled internally.
- Safe City Strike Force closed six meth labs, made an impact on the RAVE scene in the City of Albuquerque by reducing citations from 13 to 1, filed 28 cases in Metro Court with 8 more cases to be determined, and closed 231 properties by notice and order.
- Held 1,124 Administrative Hearing settings, each of which were requested by owners, negotiated an alternative release or immobilization agreement at the hearing setting, preceded to forfeiture after a ruling of probable cause by the Hearing Officer, or the vehicle was disclaimed by owner after options were explained.
- Entered into 524 immobilization agreements with owners and 485 release agreements with owners and/or lien holders.
- Foreclosed 18 cases with \$5,599 collected.
- Settled a legal claim against corporate giant Cummins, Inc. that will pay the City over \$200,000 in cash and the cost of repairing about 15 engines.
- Development Agreements/Foreclosure Actions: Manage \$60 million in financial guarantees; settled and collected approximately \$2.5 million in total claims involving City, AMAFCA, KB Homes & The Trails LLC; amount collected and under contract for delinquent code enforcements in excess of \$800,000.
- Collected over \$17,000 in delinquent payments for Special Assessment Districts.
- Negotiated new MOU with Water Authority.
- Completed approximately 10 evictions for cause from federally-funded Public Housing units as the result of hearings in the Bernalillo County Metropolitan Court. The evictions were the result of illegal activities by tenants or their guests
- Completed 13 administrative enforcement actions against governmental and private entities that violated air quality regulations and permits throughout Bernalillo County. Respondents paid more than \$150,000 in penalties to the General Fund; \$10,000 in cost recovery; obtained permits or modifications; changed, added or updated air pollution control equipment; adopted Standard Operating Procedures; trained or retrained employees; improved recordkeeping and monitoring; and conducted performance testing on pollution control equipment.



## MAYOR'S OFFICE

The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	566	648	648	595	584	(12)
OPERATING	73	203	303	313	190	(123)
CAPITAL	0	0	0	0	0	0
TRANSFERS	21	35	35	29	127	99
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>660</b>	<b>887</b>	<b>987</b>	<b>937</b>	<b>901</b>	<b>(36)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The FY/14 approved General Fund budget is \$901 thousand, an increase of 1.6% above the FY/13 original budget. Technical adjustments in FY/14 include changes in the way health benefits are funded from a rate base to actuals for health, dental and vision. This change resulted in an actual decrease of \$31 thousand with an overall net decrease of \$29 thousand for the cost of health care and other employee benefits. Internal service costs associated with risk, fleet and communications increased by \$79 thousand.

The budget for FY/14 includes a 1% wage adjustment for non-union employees. The Mayor has elected not to receive this increase in FY/14. Funding is reduced by \$1,336.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
MA Mayor's Office	660	887	987	937	901	(36)
<b>TOTAL APPROPRIATIONS</b>	<b>660</b>	<b>887</b>	<b>987</b>	<b>937</b>	<b>901</b>	<b>(36)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>660</b>	<b>887</b>	<b>987</b>	<b>937</b>	<b>901</b>	<b>(36)</b>

## MUNICIPAL DEVELOPMENT



The Department of Municipal Development (DMD) has two primary roles: implement public infrastructure and oversee the security and maintenance of City facilities, including parking. DMD provides the operation and maintenance of city streets, storm drains, traffic signals, lighting in conjunction with PNM, parking facilities and maintenance of City facilities, and the development and design of capital infrastructures for streets and storm drainage and public buildings.

Program strategies include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; City/County building; Plaza del Sol building; parking services; and stadium operations.

### MISSION

The Department of Municipal Development is organized to assure that capital projects are completed efficiently and timely; and to provide parking management/enforcement, security and maintenance of City facilities.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	25,888	27,331	27,331	26,599	26,933	334
OPERATING	26,180	14,479	14,665	15,106	14,528	(577)
CAPITAL	86	50	153	103	50	(53)
TRANSFERS	9,286	9,355	9,355	9,323	9,452	129
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>61,439</b>	<b>51,214</b>	<b>51,503</b>	<b>51,131</b>	<b>50,963</b>	<b>(168)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>437</b>	<b>437</b>	<b>437</b>	<b>437</b>	<b>428</b>	<b>(9)</b>

### BUDGET HIGHLIGHTS

#### General Fund

The Department of Municipal Development's FY/14 approved General Fund budget is \$38.1 million. This is a decrease of \$727 thousand, or 1.9%, from the FY/13 original budget of \$38.9 million.

Transfers from the General Fund to other funds decreased by \$672 thousand within the department. The decrease is due to five vacant positions being deleted in other Department of Municipal Development funds and fund balance was used to decrease the transfer needed from the General Fund. Increases in the transfers for fleet maintenance and risk - workers comp are offset by decreases for the transfers for risk - tort & other. A decrease of \$65 thousand in fleet fuel is due to a fuel hedge agreement for FY/14. In FY/13 two full-time positions were transferred into the Department of Municipal Development from Family & Community Services and Cultural Services. Six full-time vacant positions are deleted for the FY/14 budget in the General Fund. The FY/14 approved General Fund budget funds a total of 316 positions, a net decrease of four positions from the FY/13 approved budget.

The transfer to the City/County Facilities Fund increased by \$46 thousand. The transfer to the Parking Fund decreased by \$455 thousand in FY/14. The transfer to the Gas Tax Road Fund in FY/14 is \$853 thousand. There is a transfer to the Stadium Operating Fund of \$31 thousand in FY/14.

#### Gas Tax Road Fund

The FY/14 Gasoline Tax revenues are estimated at \$4.4 million while the FY/14 approved operating budget for the Gas Tax Road Fund is \$5.3 million. A subsidy of \$853 thousand will be transferred into this fund from the General Fund. This is a decrease of 1.6% from the original FY/13 operating budget and can be attributed to the deletion of three full-time vacant positions. The approved budget includes a transfer to the General Fund in the amount of \$249 thousand for indirect overhead and funds a total of 57 positions.

## MUNICIPAL DEVELOPMENT

### City/County Facilities Fund

The FY/14 approved budget for the City/County Facilities Fund, which includes the City/County Building and the Law Enforcement Center, is \$3.1 million. One full-time vacant position is deleted for FY/14 in exchange for an increase of \$100 thousand in repairs and maintenance. The number of positions in the approved FY/14 budget is 16. The approved budget is \$45 thousand above the FY/13 original budget due to increases in the cost of risk as well as the increase in repairs and maintenance.

Revenues are rent collected from Bernalillo County and the City share based upon various percentages of the total budget. It is anticipated that Bernalillo County will contribute \$998 thousand and the City will contribute two million dollars towards the operations and maintenance of the two facilities. The space occupied by Bernalillo County has decreased leading to the increased General Fund transfer as well as increased costs to maintain and operate the two facilities.

### Parking Operating and Debt Service Funds

In FY/14 parking enterprise revenues are estimated at approximately \$3.7 million. Other revenues include miscellaneous revenues of \$529 thousand and a General Fund subsidy of \$2.7 million of which \$1.5 million comes from the Department of Municipal Development and \$1.2 million from an Economic Development subsidy.

The FY/14 approved budget of \$6.9 million reflects a decrease of 3.1% from the FY/13 original budget. This is due to a decrease in the transfer for debt service to the Parking Facilities Debt Service Fund (645), the deletion of one full-time vacant position, and the decrease in the cost of personnel. The approved FY/14 budget funds 37 full-time positions.

The debt service payment on the 2008A Bonds is \$3.3 million in FY/14 and the Parking Debt Service Fund transfers \$3.3 million to the Sales Tax Debt Service Fund for the debt service payment in FY/14. This payment will pay off the bond.

### Baseball Stadium Operating and Debt Service Funds

The Baseball Stadium Operating Fund approved budget for FY/14 is \$1.7 million. The FY/14 approved budget is 8.2%, or \$155 thousand, less than the original FY/13 budget. The decrease is due to the reduced transfer to the baseball stadium debt service fund. Fund balance in the Baseball Stadium Debt Service Fund is being used to reduce the transfer from the Baseball Stadium Operating Fund.

Anticipated enterprise revenues for FY/14 are \$1.8 million, \$100 thousand more than the original FY/13 budget. There is a transfer from the General Fund for \$31 thousand in FY/14. The FY/14 approved budget for the Baseball Stadium Debt Service Fund is \$1 million.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
MD Design Recovered Storm	2,288	2,368	2,368	2,368	1,991	(377)
MD Strategic Support	1,845	1,918	1,918	1,913	1,964	51
MD Construction	1,610	1,874	1,977	1,802	1,648	(154)
MD Streets	3,555	3,861	3,861	3,861	4,255	394
MD Storm Drainage	2,533	2,516	2,516	2,486	2,381	(105)
MD Street Svcs-F110	11,262	11,666	11,666	11,717	11,723	6
MD Special Events Parking	19	19	19	19	19	0
MD Trsf to CIP Fund	0	0	0	0	0	0
MD Trsf to Gas Tax Road Fund	224	1,080	1,080	1,080	853	(227)
MD Trsf to Parking Ops Fund	1,188	1,932	1,932	1,932	1,477	(455)
MD Trsf to Stadium Ops Fund	143	67	67	67	31	(36)
MD Design Recovered CIP	1,414	1,575	1,575	1,423	1,559	136
MD City Bldgs	7,540	8,019	8,019	8,084	8,221	137
MD Trsf to C/C Bldg Fund	2,128	1,978	1,978	1,978	2,024	46
MD Trsf to Plaza del Sol Fund (INACTIVE)	0	0	0	0	0	0
<b>TOTAL GENERAL FUND - 110</b>	<b>35,748</b>	<b>38,873</b>	<b>38,976</b>	<b>38,729</b>	<b>38,146</b>	<b>(583)</b>
<b><u>GAS TAX ROAD FUND - 282</u></b>						
MD Street Svcs-F282	4,992	5,135	5,135	5,112	5,061	(51)
MD Trsf to Gen Fund	237	259	259	259	249	(10)
<b>TOTAL GAS TAX ROAD FUND - 282</b>	<b>5,229</b>	<b>5,394</b>	<b>5,394</b>	<b>5,371</b>	<b>5,310</b>	<b>(61)</b>

## MUNICIPAL DEVELOPMENT

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b><u>CITY COUNTY FACILITIES FUND - 290</u></b>						
MD C/C Bldg	3,173	2,949	3,129	3,093	2,994	(99)
MD C/C Trsf to Gen Fund	86	86	86	86	86	0
<b>TOTAL CITY COUNTY FACILITIES FD-290</b>	<b>3,259</b>	<b>3,035</b>	<b>3,215</b>	<b>3,179</b>	<b>3,080</b>	<b>(99)</b>
<b><u>PLAZA DEL SOL BUILDING OPERATING FUND - 292</u></b>						
MD Plaza Del Sol (INACTIVE)	0	0	0	0	0	0
MD Plaza Trsf to Sales Tax D/S (INACTIVE)	0	0	0	0	0	0
Plaza Trsf to GF (INACTIVE)	211	0	0	0	0	0
<b>TOTAL DEL SOL BUILDING FUND - 292</b>	<b>211</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>PARKING FACILITIES OPERATING FUND - 641</u></b>						
MD Parking	3,339	3,350	3,356	3,285	3,198	(87)
MD Parking Trsf to Gen Fund	460	461	461	461	444	(17)
MD Parking Trsf to Debt Svc	3,260	3,261	3,261	3,261	3,210	(51)
<b>TOTAL PARKING FUND - 641</b>	<b>7,058</b>	<b>7,072</b>	<b>7,078</b>	<b>7,007</b>	<b>6,852</b>	<b>(155)</b>
<b><u>PARKING FACILITIES DEBT SERVICE FUND - 645</u></b>						
MD Prkng Trsf to Sales Tax D/S	3,259	3,261	3,261	3,261	3,260	(1)
<b><u>BASEBALL STADIUM OPERATING FUND - 691</u></b>						
MD Stadium Operations	834	850	850	855	882	27
MD Stadium IDOH	21	22	22	22	6	(16)
MD Stadium Trsf to Debt Svc	1,164	1,025	1,025	1,025	854	(171)
<b>TOTAL BASEBALL STADIUM FUND - 691</b>	<b>2,020</b>	<b>1,897</b>	<b>1,897</b>	<b>1,902</b>	<b>1,742</b>	<b>(160)</b>
<b><u>BASEBALL STADIUM DEBT SERVICE FUND - 695</u></b>						
MD Stadium Debt Svc	12,761	1,025	1,025	1,025	1,022	(3)
<b>TOTAL APPROPRIATIONS</b>	<b>69,545</b>	<b>60,557</b>	<b>60,846</b>	<b>60,474</b>	<b>59,412</b>	<b>(1,062)</b>
Intradepartmental Adjustments	8,107	9,343	9,343	9,343	8,449	(894)
<b>NET APPROPRIATIONS</b>	<b>61,439</b>	<b>51,214</b>	<b>51,503</b>	<b>51,131</b>	<b>50,963</b>	<b>(168)</b>

### REVENUE

General Fund revenues for FY/14 are estimated at \$1.6 million. This includes fees collected from barricading permits, excavation permits, restoration fees, sidewalk services, state fair charges, curb and gutter services, rental of City property and loading zone permits.

FY/14 gasoline tax revenues are estimated at \$4.4 million, \$40 thousand less than the original budget for FY/13. Revenues from the City/County Facilities Fund are estimated at \$3 million. Parking Facilities Operating Fund revenues are estimated at \$6.9 million for FY/14. Baseball Stadium Operating Fund revenues are estimated at \$1.8 million for FY/14.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 APPROVED BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Barricading Permits	1,029	1,200	1,000	1,000	0
General Fund Excavation Permits	258	280	250	250	0
General Fund Restoration Fees	242	200	230	230	0
General Fund Sidewalk	66	60	60	60	0
General Fund Rental Of City Property	19	12	18	43	25
General Fund Curb And Gutter	17	14	14	14	0
General Fund Loading Zone Permit	12	9	12	12	0
General Fund State Fair Street Div Chg	0	32	0	0	0
641 - Parking Facilities Operating Charges For Services	56	58	58	54	(4)
641 - Parking Facilities Operating Fines and Penalties	449	500	500	425	(75)

# MUNICIPAL DEVELOPMENT

Department Generated Fees for Services (\$000's)		FY12 ACTUAL REVENUES	FY13 APPROVED BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
641 - Parking Facilities Operating	Parking Meters	819	868	863	818	(46)
641 - Parking Facilities Operating	Parking Operations	2,894	2,740	2,745	2,892	147
691 - Sports Stadium Operating	Stadium lease	1,806	1,700	1,700	1,800	100
282 - Gas Tax Road Fund	State Shared Revenue	4,287	4,400	4,400	4,360	(40)
290 - City/County Bldg Ops Fund	Rent Of City Property	868	786	911	998	87

## PERFORMANCE MEASURES

**GOAL 3: PUBLIC INFRASTRUCTURE** - Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.

### PROGRAM STRATEGY

**ADMINISTRATION/FISCAL** - Provide management and accountability of CIP funds so that the City goals are met. Provide oversight and facilitation of City infrastructure projects, excluding utilities, for completion in a timely manner, so that the residents have access to infrastructure.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - City fixed assets, property, and infrastructure meet City goals and objectives.</i>					
Capital expended by DMD (\$millions)	103	89	90	90	90
* Estimated expenditures after all June adjustments made					

**STORM DRAINAGE** - Maintain the storm drainage system so that flooding is mitigated, and hours on removal of water and cleaning is minimized.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The storm water system protects lives, property, and the environment.</i>					
# arroyo miles maintained	53	68	30	109	60
# dams/basins maintained	97	80	60	65	60

**STREET SERVICES** - Provide street maintenance, signage, markings, street lights, and the coordination of traffic signals and control devices, so that the flow of motorized, non-motorized and pedestrian traffic is safe and efficient.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The street system is well designed and maintained</i>					
# curb miles swept	44,813	41,913	40,000	40,400	40,000
# potholes filled	3,608	3,995	3,000	4,185	3,000
# lane miles maintained (inlay, micro, slurry)	147	113	125	129	125
# traffic engineering studies	1,244	1,455	1,350	2,264	2,200
# signals maintained (urgent & non-urgent)	6,306	5,375	5,000	5,224	5,200
# signs maintained (urgent & non-urgent)	5,811	5,202	5,000	3,728	3,700

Street Conditions <sup>1</sup> :						Data Process Maturity
	Excellent	Good	Fair	Poor	Very Poor	
1999 Surface Defect Index (SDI)	11.0%	21.7%	35.4%	29.3%	2.7%	Validated
2007 Surface Defect Index (SDI)	36.1%	34.0%	14.6%	12.7%	2.6%	
2007 Pavement Quality Index (PQI)	13.5%	29.7%	27.2%	21.8%	7.8%	
2012 Pavement Quality Index (PQI)	2.3%	39.1%	43.2%	14.5%	0.9%	

**DESIGN RECOVERED STORM DRAINAGE & TRANSPORT** - Provide engineering and planning services so the City has adequate streets, storm drainage, on-street bikeways and paved biking trails.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The street system is well designed and maintained.</i>					
# of lane miles added	15	10	5	12	10
<i>DESIRED COMMUNITY CONDITION - The infrastructure is efficient and environmentally sensitive.</i>					
# of bikeway miles added	14	11	5	8	7
<i>DESIRED COMMUNITY CONDITION - The storm water system protects lives, property, and the environment.</i>					
Lineal feet of storm drainage facilities installed or upgraded	11,500	34,700	6,000	12,000	11,000
Number of Storm Water Samples Taken	18	16	12	7	7

## MUNICIPAL DEVELOPMENT

**CONSTRUCTION** - Approve and coordinate all uses in the public right of way (ROW) so that safe and efficient traffic flow is facilitated. Inspect and manage construction of City infrastructure to ensure public infrastructure is constructed per appropriate safety codes. Maintain geodetic waypoints and survey monumentation to assist public infrastructure construction and public and private land surveying functions.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The infrastructure is efficient and environmentally sensitive.</i>					
# of Albuquerque Geodetic Reference System (AGRS) values	2,195	2,245	2,300	2,212	2,220
<i>DESIRED COMMUNITY CONDITION - Travel in the city is safe (Goal 1).</i>					
# of excavation and barricading permits issued	10,265	9,579	9,000	9,339	9,000
# of barricade inspections	13,244	9,911	10,500	9,824	10,000
# of sidewalk inspections	5,476	5,786	5,000	5,743	5,000
Average days assigned 311 calls are open for construction	3	3	3	2	3

**PARKING SERVICES** - Provide parking opportunities in downtown to support downtown economic development and provide parking so that employment and customer needs are met.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.</i>					
# City operated parking spaces	4,337	4,359	4,337	4,417	4,359

**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT** - Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

### PROGRAM STRATEGY

**DESIGN RECOVERED CIP** - Enhance the physical development of the City through a multi-year schedule of capital improvements, administer approved capital expenditures and grants by systematically constructing, replacing, upgrading and rehabilitating Albuquerque's built environment as requested by other city departments, for use by city employees, residents, and visitors.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable</i>					
# acres of medians landscaped	37	16	18	19	10
# of new city buildings construction projects initiated	1	5	3	5	3
Square footage of new city buildings constructed	48,870	35,400	40,000	57,742	48,000
# of city building renovation/rehabilitated projects initiated	11	5	3	5	2
Square footage of city buildings renovated/rehabilitated	31,725	16,500	5,000	9,000	27,000
Time (in months) to select consultant from advertisement to executed contract.			6	6	6

**GOAL 6: ECONOMIC VITALITY** - Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.

### PROGRAM STRATEGY

**PARKING SERVICES** - Provide parking opportunities in downtown to support downtown economic development and provide parking so that employment and customer needs are met.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The economy is diverse and broad-based.</i>					
# parking citations issued	32,355	38,092	40,000	44,477	40,000

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS:** Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

### PROGRAM STRATEGY

**CITY BUILDINGS** - Provide facility management, energy management and security services for City buildings including fire stations, police stations, senior centers, Pino Yards, City County, LEC, Plaza Del Sol, Isotopes Park; provide security services for transit facilities, Solid Waste, BioPark, parking structures, Balloon Museum, Albuquerque Museum, and Tingley Beach so that residents, visitors, and city employees have safe, well maintained, and productive environments while at city facilities.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - City fixed assets, property, and infrastructure meet city goals and objectives</i>					
Square foot maintained per maintenance staff person (000's)	86	107	107	127	108
Facility area maintained (million sq. ft)	2.15	2.34	2.34	3.81	2.49

## MUNICIPAL DEVELOPMENT

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Energy consumption is balanced to protect the environment.</i>					
Dollars implemented with "3% for Energy" projects (\$000's)	2,322	1,896	1,800	3,472	1,800
Total kWh of electricity saved from previous year (millions)	109	107	110	105	110
Operational savings (\$000's) from 3% projects implemented	885	470	900	636	650
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive</i>					
# security calls for service	1,960	1,851	2,000	2346	2,000
# city buildings secured	14	14	14	14	14
Area secured/patrolled (000's sq. ft.)	2,980	2,980	2,980	2,980	2,980
Area secured/patrolled per officer (000's sq. ft.)	35	30	30	30	30

### PRIOR YEAR ACCOMPLISHMENTS

#### **Capital Implementation Program:**

- Completed the biennial Capital Planning Process for the 2013 General Election.
- Completed more than 70 architectural permit reviews for new city buildings, additions, tenant improvements and renovation projects for APD, AFD, DMD, Family & Community Services, Parks & Recreation and Cultural Services
- Condition Assessments of 28 City-Wide facilities, including for APD, AFD, Senior Affairs, Environmental Health and Family and Community Services Dept.
- Completed construction of North Domingo Baca Multigenerational Center Phase II, Holiday Park Community Center, Fire Station 2, Fire Station 7, Jerry Cline Tennis Center
- Completed the following Projects: Mile High Little League concession stand, Roadrunner Little League ADA and parking lot improvements, Tower Park Little League new score boards and electrical work, Alameda Little League new junior baseball field
- Bid and awarded a private sector maintenance contract for approximately 17.5 miles / 30 acres of previously completed prototype median landscapes.



#### **Construction Services Division:**

##### ***Construction Management Section***

- Completed construction management inspection services on an estimated value of approximately \$28,500,000 worth of bid capital improvement projects and nearly \$2,400,000 in on-call work orders. Major projects completed or nearly complete include: Convention Center Remodel Phase 1, Unser Widening McMahon to Black Arroyo, Unser Widening Bandelier to McMahon, Wyoming Boulevard Widening Phase 1 Paseo Del Norte to San Antonio, Southern Boulevard Reconstruction, Indian School & Menaul Extension Improvements, Bear Canyon Arroyo Bicycle/Pedestrian Bridge over I-25, Central Median and Landscaping Improvements and Jefferson Storm Drain.



##### ***Survey Section***

- Maintained and monitored eight base stations for the Albuquerque Real-Time Geodetic Network (ARTGN) system.
- Initiated a project to add 40 new survey monuments to the Albuquerque Geodetic Reference System (AGRS).
- Surveyed, via Global Positioning System (GPS) and the ARTGN, and mapped the following storm drainage features in support of our EPA MS4 Permit: 31,577 linear ft of storm drain piping (6 miles), 604 manholes, and 769 inlets.



# MUNICIPAL DEVELOPMENT

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## ***Construction Coordination Section***

- Developed a contractor database that will record contractor name, address, contact information, contractor license type and expiration date.
- Improved the sidewalk inspection and buckled sidewalk letter process by instituting a system where letters are tracked and follow up inspections are monitored.

## **Engineering Division:**

### ***Transportation Projects***

#### ***Completed Construction***

- Bear Canyon Arroyo East - West Trail Phase I – ADO Golf Course to Wyoming
- Oakland Avenue Paving Improvements – San Pedro to Wyoming
- Unser Widening – Bandelier to McMahon
- 4th and Guadalupe Pedestrian Improvements
- Wyoming Widening Phase II - San Antonio to Paseo
- Bear Canyon Arroyo Bridge over I-25
- Lead and Coal Improvements Phase II
- Southern Boulevard Improvements
- Central Median Improvements - Eubank to Tramway
- Unser Widening – Bandelier to McMahon
- Central and Girard Intersection Improvements
- McMahon and Stonebridge Right Turn Lane

#### ***Storm Drainage Projects***

##### ***Completed this year:***

- San Pedro Storm Drain Phase II - Eagle Rock to Alameda
- Dip Section Replacement at Sagebrush Trail
- Barelas Storm Drain Improvements
- Jefferson Storm Drain
- Kirtland AFB Dam Repairs
- Hinkle Storm Drain
- Programmable Logic Controller Upgrades on Pump Stations

## **Street/Storm Maintenance Division:**

- Constructed new Salt Dome at Satellite II located at Broadway and Commercial.

## **Traffic Engineering:**

- Studies evaluated 109 Traffic Analyses for the Office of Administrative Hearings to ensure new and existing infrastructure such as walls, fences, carports, additions, etc. throughout the city of Albuquerque are being built and modified in such a way they do not and/or no longer negatively impacting line-of-sight, which in turn makes our streets visually safer for drivers, bicyclists, and pedestrians.
- Developed, implemented and adjusted the signal timing plans in the northwest quadrant of the City representing 21 intersections along 7 corridors. (Paradise, Paseo Del Norte, Golf Course, Irving, McMahon, Unser, and Ellison).
- Completed Phase I of the City sign replacement project in order to comply with Federal Highway Administration and created standards for Signs & Markings by replacing 3,763 signs.
- Addressed, installed or repaired 989 urgent sign requests (Stop, yield, other regulatory) with 383 occurring after hours
- Addressed, installed, or repaired 5,224 non-urgent signs & markings requests





## MUNICIPAL DEVELOPMENT

### **Facilities and Energy Management Division:**

- Managed the acquisition of the Armed Forces Reserve Center from the Federal Government
- Replaced 10,968 pairs of seat hinges at Isotopes Park
- Partnered with CAO/EHD/PRS/Real Property on the development and implementation of the YARDI city-wide fixed facility asset management system
- Designed, managed and commissioned Office of Administrative Hearings, City Clerk, Public Service University, Accounts Payable and ERP relocation and tenant improvement projects
- Developed construction specifications, participated in project award and provided project management for the Plaza Del Sol Stucco Rehabilitation Project
- Managed sixteen (16) 3% for Energy Conservation Projects and reduced fixed operating electric use by approximately 3,554,148 kWh annually through 3% for Energy Conservation project implementation which is equivalent to \$ 426,498 in avoided electricity costs, the annual greenhouse gas emissions of 522 passenger vehicles or the CO2 emissions from the electricity use of 375 homes for one year (US/EPA Greenhouse Gas Equivalencies Calculator)
- Designed, managed and commissioned the Energy Efficiency Lighting Upgrade projects at Fire Stations 4, 6, 10, Emergency Operations Center, Convention Center parking structure and 2nd and Gold parking structure

### **Parking Division:**

- Implemented on-line payment option for citations. Since, 1/1/13, \$63,400 in revenue has been collected via on-line payments.
- As part of a 90-day pilot study, installed 40 credit card accepting single-head meters in EDO.

### **Security Division:**

- Upgraded camera system at Law Enforcement Center and City Hall
- Deployed new 4X4 ATV's and bicycles for patrol of the Bosque and Cultural Services properties

### ***PRIORITY OBJECTIVES***

**PUBLIC INFRASTRUCTURE.** EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE. NEW DEVELOPMENT IS EFFICIENTLY INTEGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BALANCED WITH THE REVENUES GENERATED.

- OBJECTIVE 2. Complete construction of the Albuquerque Convention Center Phase by end of 2nd Quarter, FY/14.
- OBJECTIVE 3. Complete Alameda widening from San Pedro to Wyoming by the end of 3rd Quarter, FY/14.
- OBJECTIVE 4. Complete a bi-annual bridge maintenance report to prioritize projects for bridge rehabilitation for the 2013 GO Bond Program by the end of FY/14.

**ECONOMIC VITALITY.** ACHIEVE A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY IN WHICH BUSINESSES AND RESIDENTS HAVE OPPORTUNITIES FOR SUCCESS.

- OBJECTIVE 3. Implement a pilot program for smart parking technologies (sensors, upgraded single head meters, automated self-park) at either an on street, surface, or parking garage facility by end of the FY/14.

## OFFICE OF THE CITY CLERK

The Office of the City Clerk maintains all official records for the City of Albuquerque, conducts municipal elections, accepts bids from the general public, as well as accepts service of process for summons, subpoenas and tort claims on behalf of the City of Albuquerque. The Office of Administrative Hearings now a part of the Office of the City Clerk, is responsible for conducting all hearings specifically assigned to it by a City of Albuquerque ordinance, including vehicle seizures, animal appeals, handicap parking and personnel matters. The office also staffs the Zoning Hearing Examiner for the Planning Department. The City Clerk is also the direct supervisor of the Albuquerque Records Center where records are scanned, processed, stored and disposed of at the end of the retention periods.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	759	666	666	661	1,279	618
OPERATING	657	106	106	632	791	159
CAPITAL	0	0	0	0	0	0
TRANSFERS	349	21	21	21	45	24
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,765</b>	<b>793</b>	<b>793</b>	<b>1,315</b>	<b>2,115</b>	<b>800</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>16</b>	<b>5</b>

### BUDGET HIGHLIGHTS

The approved FY/14 General Fund budget for the Office of the City Clerk is \$2.1 million, an overall increase of 166.7% above the FY/13 original budget. The increase is due to the transfer of the administrative hearing office from the Chief Administrative Officer department for \$486 thousand and includes the transfer of five positions. This move will provide direct oversight of the administrative hearing office, and by being at Plaza del Sol, easier access for the public which coincides with the City's one stop shop philosophy.

Technical adjustments in FY/14 include changes in the way health benefits are funded from rate based to actual for health, dental and vision. This change resulted in an actual increase of four thousand dollars with an overall net increase of \$49 thousand for the cost of health care and other employee benefits. Internal service costs associated with risk, fleet and communications decreased by \$35 thousand. Also, one-time funding of \$42 thousand for temporary staff is deleted in FY/14.

Included in the FY/14 approved budget is funding of \$903 thousand for the 2013 Municipal Election in October. This includes an increase of four early voting sites to accommodate the increased popularity of early voting in Albuquerque in recent elections. This will aid in reducing election day wait times. Funding will provide at least one additional voting system per polling place in order to process voters more efficiently and reduce wait times, and adds two poll workers per site to accommodate the higher volume of voters being processed. Also included in the FY/14 budget is a reduction of six thousand dollars in repairs and maintenance in an effort to produce savings for the General Fund.

The Open and Ethical Elections Fund closed at the end of FY/12 and moved to a Trust and Agency Fund. It will continue to be administered by the Office of the City Clerk and provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions. It also insures citizens that the election process is fair, responsible, and ethical.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
CC Office of the City Clerk	1,433	793	793	1,315	1,682	367
CC Administrative Hearing Office	0	0	0	0	433	433
<b>TOTAL GENERAL FUND - 110</b>	<b>1,433</b>	<b>793</b>	<b>793</b>	<b>1,315</b>	<b>2,115</b>	<b>800</b>
<b><u>OPEN &amp; ETHICAL ELECTIONS PROJECT FUND 232</u></b>						
City Clerk Projects	332	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>1,765</b>	<b>793</b>	<b>793</b>	<b>1,315</b>	<b>2,115</b>	<b>800</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>1,765</b>	<b>793</b>	<b>793</b>	<b>1,315</b>	<b>2,115</b>	<b>800</b>

# OFFICE OF THE CITY CLERK

## PERFORMANCE MEASURES

**GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT** - Residents are fully and effectively engaged in the life and decisions of the community to promote and enhance our pride, cultural values, and resources and ensure that Albuquerque's community institutions are effective, accountable, and responsive.

### PROGRAM STRATEGY

**CITY CLERK** - Provide custodial and administrative functions for the City by meeting the requirements of federal, state, and local laws governing the custody and preservation of all City records, administration of the Inspection of Public Records Act, conducting municipal elections, support and staff the City's Board of Ethics.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents actively participate in civic and public affairs</i>					
# of registered voters in City of Albuquerque	-	334,415	385,000	363,000	360,000
# of votes cast in Regular Municipal Election	-	38,850	n/a	n/a	40,000
# of Petitions process (verified and rejected)	4,003		20,000	62,540	10,000
# of Poll Workers hired and trained	3	188	n/a	5	400
# of Poll sites operated	-	49	n/a	n/a	62
Funds provided to participating candidates	\$134,000	\$0	\$1,400,000	\$701,928	\$3,200
# of qualifying contributions and signatures processed	1,876	-	21,350	9,347	3,200
# of applicant candidates for public financing	4	-	10	10	6
# of Measure Finance Committees registered	1	-	3	2	10
# of Complaints and Petitions managed for Board of Ethics	1	4	1	1	10
# of records scanned, indexed and dedicated to system	345,415	366,909	260,000	435,416	350,000
# of boxes received and stored	1,040	1,129	625	1,700	1,500
# of public records inspections performed	1,200	1,370	1,300	2,100	3,000
# of trained in open records and inspections	-	179	125	300	200
# of 311 requests processed	30	1,309	1,300	453	1,000
# of research requests performed	850	610	800	335	800
# individuals trained in Open Meetings Act	-	-	125	100	120
# of legislation processed and published	184	189	225	115	200
# of contracts and EC's published	1,131	1,897	1,500	1,135	2,000
# of City liens processed	11,085	7,408	10,000	7,200	10,000
# of votes cast in Personnel Board Election	-	365	365	-	-
# of records with signature attested	447	327	500	310	500

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Ensure that all existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. Ensure that new development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.

### PROGRAM STRATEGY

**ADMINISTRATIVE HEARING OFFICE** - Conduct Quasi-Judicial Administrative Hearings before an impartial hearings officer, so that participants are assured of a hearing that complies with the due process of law, expeditious findings of facts and conclusions of law with final determinations.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
Labor Board Hearings				14	30
Personnel Appeal Hearings				23	45
Animal Appeal Hearings				42	50
Section 8 Housing Appeals				10	15
Solid Waste Appeals				11	15
False Alarm Appeals				3	3
Abandoned Vehicle Appeal Hearing Request				10	12
Vehicle Seizures Hearings				1,325	1,500
Disabled Parking				1,065	1,500
ZHE Special Exception Request				492	525

## OFFICE OF THE CITY CLERK

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<b><i>PRIOR YEAR ACCOMPLISHMENTS</i></b>
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- Administered two special elections, requiring the processing of 36,859 petition signatures, including the city's first mail-in election in a decade which resulted in a higher voter turnout than the 2011 election. Total number of votes cast was 269,555.
- Trained city employees and board members in the inspection of public records act and the open meetings act in order to keep them in compliance with the laws.
- Legislation for 2002 – 2004 have been bound and stored with the record books. Legislation for 2005 – 2007 will be sent to be bound. 2008 and 2009 will be sent to the Records Center to be scanned into Filenet.

## OFFICE OF INSPECTOR GENERAL

The Office of Inspector General is an independent office of City Government. The office is not part of the City's executive branch or the City Council. The office investigates fraud, waste, and abuse in City Government in an effort to preserve the public trust.

The Office of Inspector General was created mid-year FY/11 by R-2010-147. The Accountability in Government Oversight Committee provides oversight to the Office of Inspector General. The committee reviews and approves all audit and investigatory reports, appoints the Inspector General with City Council approval, recommends a budget to the Mayor and City Council and provides the Inspector General with guidance, priorities and potential areas for investigation.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	266	300	300	261	286	25
OPERATING	33	31	31	28	28	0
CAPITAL	0	0	0	0	0	0
TRANSFERS	1	2	2	1	2	0
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>300</b>	<b>333</b>	<b>333</b>	<b>290</b>	<b>316</b>	<b>26</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The approved FY/14 budget of \$316 thousand is \$17 thousand less than the FY/13 original budget of \$333 thousand. The approved budget includes a decrease for personnel costs of \$14 thousand. A technical adjustment decrease of \$3 thousand to telephones is also included.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
IG Office of Inspector General	300	333	333	290	316	26
<b>TOTAL APPROPRIATIONS</b>	<b>300</b>	<b>333</b>	<b>333</b>	<b>290</b>	<b>316</b>	<b>26</b>

### PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

#### PROGRAM STRATEGY

**INSPECTOR GENERAL** - Enhance the public confidence and promote a culture of integrity, accountability and transparency throughout the City of Albuquerque in order to safeguard and preserve the public trust. This will be accomplished by conducting investigations in an efficient, impartial and objective manner; preventing and detecting fraud, waste and abuse in City activities; investigating and deterring criminal activity by City officials, employees and contractors through independence in fact, appearance, investigation and interdiction; and propose ways and make recommendations that increase and improve upon the City's legal, fiscal and ethical accountability.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - City services, operations, and finances are measured and audited as needed and meet customer needs</i>					
# of investigations conducted	n/a	n/a	n/a	2	10
# of recommendations made	n/a	n/a	n/a	0	35
# of investigative reports issued/published	n/a	n/a	n/a	1	8

## OFFICE OF INTERNAL AUDIT

The Office of Internal Audit was created as an independent office of City Government. The office is not part of the City's executive branch or the City Council.

The goals of the department are to:

- conduct audits and follow-up on previously issued audits; and
- propose ways to increase the City's legal, fiscal and ethical accountability.

The Accountability in Government Oversight Committee provides oversight to the Office of Internal Audit. The Committee reviews and approves all audit reports, appoints the director of the Office of Internal Audit, recommends a budget to the Mayor and City Council and provides the director with guidance, priorities and potential areas for audit.

### Mission

To provide independent audits that promote transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	692	764	764	685	752	67
OPERATING	35	59	59	33	55	23
CAPITAL	0	0	0	0	0	0
TRANSFERS	3	3	3	3	3	0
GRANTS/PROJECTS	0	0	0	0	0	0
<b>TOTAL</b>	<b>730</b>	<b>826</b>	<b>826</b>	<b>721</b>	<b>810</b>	<b>89</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>0</b>

### BUDGET HIGHLIGHTS

The FY/14 approved budget for the Office of Internal Audit is \$810 thousand. This is a decrease of 1.9% from the original FY/13 budget of \$826 thousand and is due to technical adjustments for personnel costs and a technical adjustment to telephones. The staffing level remains at seven positions in the FY/14 approved budget.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<b>GENERAL FUND - 110</b>						
IA Office of Internal Audit	730	826	826	721	810	89
<b>TOTAL APPROPRIATIONS</b>	<b>730</b>	<b>826</b>	<b>826</b>	<b>721</b>	<b>810</b>	<b>89</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>730</b>	<b>826</b>	<b>826</b>	<b>721</b>	<b>810</b>	<b>89</b>

# OFFICE OF INTERNAL AUDIT

## PERFORMANCE MEASURES

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

### PROGRAM STRATEGY

**INTERNAL AUDIT** - Enhance the public confidence and promote efficiency, effectiveness, accountability and integrity in City government by (1) ensuring compliance with city ordinances, resolutions, rules, regulations, and policies, (2) recommending operational improvements and service measurement integrity, and (3) recommending programs/policies which educate and raise the awareness of all City officials and employees.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - City services, operations, and finances are measured and audited as needed and meet customer needs</i>					
# of audit reports issued	6	9	10	10	8
# of requests for assistance (outside of audits)	36	23	30	24	20
Cost savings as a % of annual budget	55%	624%	100%	59%	100%
Survey rating on value added recommendations (5 pt scale)	4.6	4.1	4.5	4.3	4.5

## PRIOR YEAR ACCOMPLISHMENTS

- Issued ten audits of City departments, divisions, processes and contracts.
- Followed up on one previously issued audit.
- Received approximately 24 requests for assistance.

## PARKS AND RECREATION

The Parks and Recreation Department serves the recreational needs of the residents of Albuquerque and the surrounding metropolitan areas. The department is organized into the following divisions: park management, recreation services, aquatics, open space, golf, CIP design/construction, firearm safety and administration.

### MISSION

#### QUALITY PARKS & RECREATION FOR A QUALITY LIFE!

In order to achieve this, the department will:

- Protect, plan, enhance, and maintain a Parks, Major Public Open Space and Trails System that gives Albuquerque its sense of place.
- Promote economic development and tourism by continuing to provide quality affordable facilities and programs (e.g. Golf, Recreation, Swimming Pools, Parks, Open Space, Balloon Fiesta Park, Shooting Range and Sporting Events).
- Assure quality educational programs for youth to encourage positive behavior towards a conservation ethic and therefore combat "Nature Deficit Disorder".
- Provide quality recreation programs to encourage healthy active lifestyles for all ages.
- Encourage and develop a healthy and safe work environment, ethical management practices and a spirit of teamwork for all Parks & Recreation Employees.



Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	18,464	20,522	20,522	19,635	20,975	1,340
OPERATING	10,617	10,697	10,795	11,829	11,748	(81)
CAPITAL	0	0	0	4	53	49
TRANSFERS	3,511	3,365	6,257	5,812	3,213	(2,599)
GRANTS/PROJECTS	35	240	240	240	83	(157)
<b>TOTAL</b>	<b>32,627</b>	<b>34,824</b>	<b>37,814</b>	<b>37,520</b>	<b>36,072</b>	<b>(1,448)</b>
 <b>TOTAL FULL-TIME POSITIONS</b>	 <b>300</b>	 <b>302</b>	 <b>302</b>	 <b>303</b>	 <b>303</b>	 <b>0</b>

### ***BUDGET HIGHLIGHTS***

#### General Fund

The approved FY/14 General Fund budget for Parks and Recreation is \$31.7 million. This is a 4.5% increase above the FY/13 original budget. Technical adjustments in FY/14 include changes in the way health benefits are funded from a rate base to actuals for health, dental and vision. This change resulted in an actual increase of \$332 thousand with an overall net increase of \$362 thousand for the cost of health care and other employee benefits. Other technical changes include funding a position added mid-year for \$56 thousand and a reduction of one-time funding of \$200 thousand for an upgrade of the indoor Mondo Track at the Convention Center. Internal service costs associated with risk, fleet and communications increased by \$302 thousand.

The FY/14 approved budget includes \$100 thousand in additional funding for temporary wages in the aquatics program due to the minimum wage increase. Funding is also increased by \$700 thousand for utility increases, primarily in park management. This increase will cover an anticipated 5% rate increase in water as well as increased acreage. Funding for \$122 thousand is provided to cover contract maintenance for medians no longer covered under warranty. One-time funding of \$50 thousand is included for improvements at the Mondo Track at the Convention Center. Also, in an effort to produce savings for the General Fund, \$25 thousand is reduced in supplies and contractual services. In addition, a reduction of \$71 thousand is taken due to a fuel hedge agreement entered into for FY/14.

#### Golf Operating and Debt Service Fund

The Golf Fund's approved budget for FY/14 is \$4.1 million, a slight increase above the FY/13 original budget. Changes include not funding three positions for a reduction of \$162 thousand and \$30 thousand in operations to offset declining revenue. Funding of \$53 thousand is added to purchase a new Point of Sale System which enables green fee purchases on-line. The indirect rate (IDOH) is suspended in FY/14. The savings from IDOH is allocated as one-time funding for final improvements at the Ladera golf course. The debt service fund is provided for informational purposes only.



## PARKS AND RECREATION

### Open Space Expendable Trust Fund

The FY/14 approved budget for the Open Space Expendable Trust Fund is \$2.7 million. This is a 1.8% increase above the FY/13 original budget. The approved budget is relatively flat with a net increase of \$55 thousand in personnel costs and a slight decrease of eight thousand in internal service costs associated with risk, fleet and communications. Revenue sources for this fund include transfers from the General Fund and the Open Space Trust Fund. Anticipated interest earnings continue to be low in the Open Space Permanent Fund (approximately \$70 thousand). The General Fund transfer will provide 95% of the revenue in this fund.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
PR Aquatic Svcs	3,868	4,008	4,038	4,012	4,050	38
PR Firearm Safety	416	478	478	416	504	88
PR Recreation	2,159	2,238	2,279	2,253	2,341	88
PR Trsf to Golf Ops Fund	0	0	0	0	0	0
PR Aviation Landscape	975	981	981	981	1,004	23
CIP Funded Employees	2,626	2,908	2,908	2,908	2,898	(10)
PR Parks Management	15,209	16,069	16,091	16,086	17,376	1,290
PR Strategic Support	803	805	805	758	847	89
PR Trsf to CIP Fund	170	370	3,262	3,262	170	(3,092)
PR Trsf to Open Space Trust	1,477	2,507	2,507	2,507	2,543	36
<b>TOTAL GENERAL FUND - 110</b>	<b>27,703</b>	<b>30,364</b>	<b>33,349</b>	<b>33,182</b>	<b>31,733</b>	<b>(1,449)</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Project Program (265) - Parks and Rec	38	247	247	247	90	(157)
<b><u>GOLF OPERATING FUND - 681</u></b>						
PR Golf	3,532	3,799	3,800	3,714	3,987	273
PR Golf Trsf to Gen Fund	227	243	243	243	80	(163)
PR Golf Trsf to Debt Svc	0	0	0	0	0	0
<b>TOTAL GOLF OPERATING FUND - 681</b>	<b>3,760</b>	<b>4,042</b>	<b>4,043</b>	<b>3,957</b>	<b>4,067</b>	<b>110</b>
<b><u>GOLF OPERATING DEBT SERVICE FUND - 685</u></b>						
PR Golf Debt Svc	0	0	0	0	0	0
<b><u>OPEN SPACE EXPENDABLE TRUST FUND - 851</u></b>						
PR Trust and Agency	2,604	2,678	2,682	2,641	2,725	84
<b>TOTAL APPROPRIATIONS</b>	<b>34,104</b>	<b>37,331</b>	<b>40,321</b>	<b>40,027</b>	<b>38,615</b>	<b>(1,412)</b>
Intradepartmental Adjustments	1,477	2,507	2,507	2,507	2,543	36
<b>NET APPROPRIATIONS</b>	<b>32,627</b>	<b>34,824</b>	<b>37,814</b>	<b>37,520</b>	<b>36,072</b>	<b>(1,448)</b>

### **REVENUE**

General Fund revenues include charges for pool admissions, sports programs and lessons, shooting range fees and use of city parks. FY/14 revenue is estimated to increase by \$158 thousand primarily in swimming pool charges over the FY/13 original budget. Total General Fund revenue is estimated at \$2 million. Revenues for the Golf Operating Fund continue to decline and will be watched closely to ensure expenditures are maintained within available resources. Revenue for the Open Space fund is anticipated at \$68 thousand. There is a significant General Fund subsidy to sustain operations in this fund.

## PARKS AND RECREATION

Department		FY12	FY13	FY13	FY14	CURRENT YR
Generated Fees for Services		ACTUAL	ORIGINAL	ESTIMATED	APPROVED	PRIOR YR
(\$000's)		REVENUES	BUDGET	ACTUAL	BUDGET	CHG
General Fund	Swimming Pool Chgs-Taxable	735	620	730	730	-
General Fund	Sports Program Chgs-Taxable	396	418	400	418	18
General Fund	Shooting Range Fees-Taxable	317	300	338	338	-
General Fund	Parks Joint Use Revenues	203	203	203	203	-
General Fund	Tennis Lesson Fees-Taxable	150	140	140	140	-
General Fund	Facilities Concessions	123	120	120	120	-
General Fund	Tourn/Field Rental	60	50	60	60	-
General Fund	Rental Of City Property	21	24	24	24	-
General Fund	Forfeit/Service Fees	5	10	10	10	-
General Fund	Other Misc Revenue-Taxable	29	-	50	-	(50)
681 - Golf Operating	Rent Of City Property	98	90	30	48	18
681 - Golf Operating	Property sales and recovery	10	-	-	-	-
681 - Golf Operating	Enterprise-Golf-Green Fees	3,443	3,852	3,422	3,553	131
681 - Golf Operating	Enterprise-Golf- Concessions	366	300	350	365	15
851 - Open Space Acq And Mgt	Charges For Services	42	48	54	48	(6)
851 - Open Space Acq And Mgt	Rent Of City Property	26	20	27	20	(7)

### PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

#### PROGRAM STRATEGY

**AQUATICS DIVISION** - Provide affordable quality swimming opportunities for Albuquerque and surrounding community youth, adults, families, and visitors so they are active and healthy.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Total # of pool visits by customers	404,045	474,983	400,000	481,626	485,000
<i>DESIRED COMMUNITY CONDITION - Youth achieve responsible social development.</i>					
# of students using pools for activities and competitions	26,735	62,519	55,000	38,584	40,000
# of swimming lesson courses sold (Note: most swimming lessons occur at the end of the fiscal year)	78,295	129,675	100,000	83,429	85,000
# pool visits by youth customers (0-19)	311,876	269,029	250,000	330,351	335,000

**GOLF MANAGEMENT DIVISION** - Manage, plan, and oversee the development and operation of the City of Albuquerque's golf courses, so the public can be active and healthy through opportunities for an affordable and quality golf experience.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Rounds of golf played	252,466	246,218	246,000	244,068	240,000
Avg. rate to play 18 holes	\$20.60	\$17.80	\$22.29	\$22.29	\$22.29
Avg. rate to play 18 holes (non-municipal courses)	\$49.50	\$49.50	\$47.00	\$47.00	\$47.00
<i>DESIRED COMMUNITY CONDITION - Youth achieve responsible social development.</i>					
Jr. Golf Rounds (up to 17 years old)		8,506	8,500	8,912	9,000
Sr. Golf Rounds (over 55 years old)		95,383	95,000	76,542	77,000
Percentage of Total Rounds (Jr. Golf)		3.5%	3.5%	3.7%	3.8%
Percentage of Total Rounds (Sr. Golf)		38.7%	38.6%	31.4%	32.1%
Water acre/ feet Used for Irrigation	2,058	2,090	1,800	2,247	1,800

## PARKS AND RECREATION

**OPEN SPACE/SHOOTING RANGE** - Provide gun owners the opportunity to learn to shoot safely and improve their shooting skills in a controlled recreational environment so that the City is safer and the sport of shooting is well-supported.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
# of visitors to Shooting Range facilities.		64,487	68,500	72,521	75,000

**RECREATION SERVICES DIVISION** - Provide affordable quality recreational opportunities for youth, adults, families, and visitors of Albuquerque and surrounding communities so they are active and healthy.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Organize leagues for adult softball, baseball, flag football, and basketball (total # teams)		1,007	1,100	1,331	1,100
Provide an Indoor Track Venue (number of events)	12	8	8	12	8
Operate Albuquerque Golf Training Center at Balloon Fiesta Park, Total Revenue	\$125,538	\$126,929	\$127,000	\$119,110	\$133,000
# youth participants customers (0-19)	202,574	201,958	202,000	201,098	202,000
<i>DESIRED COMMUNITY CONDITION - Youth achieve responsible social development.</i>					
Provide outdoor leisure recreation for youth					
# bike education (sessions)/Participants	(191)/9,823	(148)/9342	(150)/9000	(110)/6006	(180)/10,800

**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT** - Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

### PROGRAM STRATEGY

**CIP FUNDED EMPLOYEES** - Enhance the outdoor built environment of the City by systematically acquiring, constructing, replacing, upgrading and rehabilitating Albuquerque's built environment, so that residents and visitors have access to parks, open space, trails and other recreation facilities.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.</i>					
# of planning projects for new or renovated parks	4	5	4	6	4
# of acres of new parkland acquired	5	17	71	11	5
# of miles of trails designed	2	9	5	2.5	4
# of parks renovated	9	8	4	11	3
# of new park acres developed	16	7	25	25.52	30

**PARK MANAGEMENT DIVISION** - Manage and maintain the City's parks, playgrounds, medians, streetscapes, and trails and operate the greenhouse and nursery so that all parks are in a safe, useable condition with attractive landscapes.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.</i>					
Total acreage of Parks, medians, and trails maintained	3,088	3,161	3,250	3,302	3,351
New acreage (development) of parks, medians, and trails brought on current fiscal year.	107	63	59	94	49
Water acre/feet used for irrigation	4,219	4,179	4,834	4,490	5,001
Total number of trees, flowers, and plants new as well as replaced for fiscal year past.		247/32,789 /302	150/30,000/ 200	200/30,000/ 300	150/ 25,000/ 200
# of volunteers and volunteer hours worked yearly.	439/5,112	140/ 7,835	450/ 5,500	298/8,501	450/10,000

**PARK MANAGEMENT DIVISION - SUNPORT MAINTENANCE SECTION** (76 of irrigated acres at Sunport)

Total # of poinsettias (internal), and flowerbeds (external).		900/1,200	450/ 1,000	1,000/900	1,000/1,000
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## PARKS AND RECREATION

**STRATEGIC SUPPORT DIVISION** - Provide departmental direction, leadership, supervision, and administration of employees and program strategies; provide management and accountability of department budget; balance urban development by the equitable distribution of park planning, construction, and maintenance throughout the City; and provide oversight and facilitation of the urban forest, special projects, programs, and CIP 5-Year Plan projects so that City parks, trails, open space, and recreation facilities are available, accessible, well-designed and well-maintained.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained</i>					
# of positions advertised and processed through HR procedures	516	540	550	390	500
Webpages improved with interactive content	6	8	20	14	20
# neighborhood, community, and regional parks	294	295	296	296	297
# acres maintained by department	32,384	32,436	32,443	32,498	32,563
# miles of trails maintained	133	137	141	142	146
# miles of medians and streetscapes maintained	164	181	191	200	210
# park acres per 1,000 city residents (includes trails and medians)	5.5	5.5	6	6	6
# Open Space acres per 1,000 city residents	54.0	53.5	54	54	54
# of Youth served (Aquatics, Golf & Recreation Services)		479,493	460,500	540,361	460,500

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - Protect and enhance Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

### PROGRAM STRATEGY

**OPEN SPACE DIVISION** - Acquire, maintain, and manage Albuquerque's natural landscapes to ensure they are preserved and protected, provide venues for low-impact outdoor recreation for active and healthy lifestyles, and create opportunities for environmental and conservation education so that residents can participate in conserving natural resources.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Open Space, Bosque, the River, and Mountains are preserved and protected</i>					
# of acres owned or managed as Major Public Open Space.	28,903	28,932	29,029	29,042	29,075
# of visitors at staffed Open Space facilities.	226,684	196,085	210,000	217,571	220,000
# of volunteers and volunteer hours worked yearly.		1440/12,023	1400/10,500	2,222/20,697	1500/11,000

### **PRIOR YEAR ACCOMPLISHMENTS**

- The Open Space Division was awarded a \$50,000 grant by the Greater Rio Grande Watershed Alliance for Bosque understory restoration adjacent to the Open Space Visitors' Center.
- The new Esperanza Community Bike Shop opened its doors this year and has turned into an overnight success providing bicycle safety education classes and instruction on bicycle mechanics.
- Capital improvements were made at each of the indoor swimming pools with the installation of UV systems. These systems kill 99.9% of all bacteria and chlorine resistant pathogens, thus making our swimming pools safer for the public.
- Completed a Balloon Fiesta Park Master Plan and a 15 year License Agreement with the Albuquerque International Balloon Fiesta.
- GPS units were installed in 90% of the Park Management fleet.
- A pilot program was initiated within Park Management to reorganize the maintenance crews for maximize efficiency. Crews are specialized and each specialty crew arrives at the park separately and performs their specific duty such as trash pick-up or mowing. The pilot program is providing for one crew that performs all duties during one visit.
- A \$2 million dollar irrigation system renovation was completed at Ladera Golf Course. Improvements to the fairways and golf cart paths will continue into 2014.



## PARKS AND RECREATION



- The Tribute Area at Balloon Fiesta Park totaling 4 acres and an additional 20 acres of turf athletic fields at North Domingo Baca Park were constructed.
- The reconstructed, 7,254 sq. ft. Jerry Cline Tennis Complex opened in February 2013. The complex has over 156,000 in attendance annually. Regional and local tennis tournaments are held here.

### **PRIORITY OBJECTIVES**

**HUMAN AND FAMILY DEVELOPMENT GOAL:** PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 5. Implement programming at the new Esperanza Community Bike Shop, taking bike education into the community to encourage alternative transportation. Hold 16 earn-a-bike programs 150 open 29 shop nights and have a minimum of 10 bikes in the bike library at all times. In FY/14, determine baseline data for number of participants.
- OBJECTIVE 6. Hold 4 "Splash and Dash" Triathlon training events and host the Coyote Carrera Triathlon in partnership with Chasing 3, a local event coordinator. This event has been selected by USA Triathlon (USAT) to be part of their national race in April 2013/April 2014.

**SUSTAINABLE COMMUNITY DEVELOPMENT GOAL:** GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY'S ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNITIES THROUGHOUT ALBUQUERQUE.

- OBJECTIVE 1. Implement the YARDI work order system and develop a preventative maintenance program. Submit a report to the Mayor and City Council by the end of FY/14.

## PLANNING

The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates area development plans to ensure that growth conforms to adopted plans, policies and regulations. Albuquerque Geographic Information System (AGIS) provides up to date and innovative online mapping capabilities and information concerning property within the City of Albuquerque. The Planning Department also includes the Metropolitan Redevelopment Agency, which works with City Council to identify slum or blighted areas and develop plans to prevent or remove blight and create catalyst projects to promote economic development, housing opportunities and to promote the health, safety, welfare, convenience and prosperity of the designated areas.

### MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque, and enforce regulations to promote the health, safety, and welfare of the public.



Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	10,030	10,419	10,419	10,038	10,790	752
OPERATING	717	1,154	1,373	1,423	1,178	(245)
CAPITAL	0	0	99	99	0	(99)
TRANSFERS	1,465	1,847	1,847	1,850	623	(1,228)
GRANTS/PROJECTS	0	0	0	0	64	64
<b>TOTAL</b>	<b>12,213</b>	<b>13,421</b>	<b>13,739</b>	<b>13,410</b>	<b>12,654</b>	<b>(756)</b>

<b>TOTAL FULL-TIME POSITIONS</b>	<b>150</b>	<b>151</b>	<b>151</b>	<b>151</b>	<b>152</b>	<b>1</b>
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### BUDGET HIGHLIGHTS

The FY/14 General Fund approved budget for the Planning Department is \$12.6 million, a decrease of \$831 thousand or 6.2% from the FY/13 original budget. Technical adjustments reduced the department's budget with the primary driver being the cost of risk at a total decrease of \$1.2 million. Increases in health, dental and vision insurance, telephone and fleet maintenance, as well as the positions discussed below, offset the decrease by \$311 thousand.

To enforce ordinances for electronic signs and sexually oriented businesses (SOBO) the Planning Department will add one code enforcement inspector, one principal engineer, as well as overtime pay for night inspections in regard to SOBO at a total cost of \$156 thousand annually. The department has been given the authority by City Council to adopt new fees to pay for costs related to the two ordinances. To offset some of the costs not covered by recurring revenue the department will delete one construction inspector III for a savings of \$75 thousand. It is anticipated that revenues will increase annually to further offset increases in costs. In FY/14 the Planning Department has a one-time appropriation of \$50 thousand for sign inspection equipment and \$13 thousand for overtime related to SOBO.



In FY/14, the Planning Department will require more training for building and safety inspectors and offer reclassifications to staff that pass the training. This will remove the redundancy of having both commercial and residential inspectors in the same area performing similar functions. One boiler/elevator supervisor is proposed for deletion to offset the costs of the reclassifications and temporary wages were also reduced by \$11 thousand.

The department began the year with 151 positions and added a net of two positions mid-year costing \$130 thousand. The zoning hearing monitor position was deleted and three safe city strike force positions were transferred to the department from APD. The department is also budgeted for one part-time planner for the Fastrax program using contractual funding as the offset. To provide general fund savings one administrative assistant was deleted and there is a reduction in vehicle fuel of \$11 thousand due to the fuel hedge agreement.

## PLANNING

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b>GENERAL FUND - 110</b>						
PL Code Enforcement	3,171	3,703	3,708	3,708	3,328	(380)
PL Urban Design & Development	1,635	1,690	2,003	1,770	1,718	(52)
PL One Stop Shop	6,012	6,369	6,369	6,353	6,034	(319)
PL Strategic Support	1,394	1,659	1,659	1,578	1,510	(68)
<b>TOTAL GENERAL FUND - 110</b>	<b>12,213</b>	<b>13,421</b>	<b>13,739</b>	<b>13,410</b>	<b>12,590</b>	<b>(820)</b>
<b>OPERATING GRANTS FUND 265</b>						
Project Program (265) - Planning	0	0	0	0	64	64
<b>TOTAL APPROPRIATIONS</b>	<b>12,213</b>	<b>13,421</b>	<b>13,739</b>	<b>13,410</b>	<b>12,654</b>	<b>(756)</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>12,213</b>	<b>13,421</b>	<b>13,739</b>	<b>13,410</b>	<b>12,654</b>	<b>(756)</b>

### REVENUE

Revenues in the Planning Department for the FY/14 approved budget are \$9 million, \$2.8 million higher than the FY/13 approved budget revenues of \$6.2 million. Building permits are expected to be \$1.5 million higher than the FY/13 approved budget and plan check revenues are projected to increase by \$574 thousand. Gains are also expected in several other revenue sources as well as the addition of the new fees for electronic signs and the SOBO ordinance. Listed below are major revenue sources for the Planning Department.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 ORIGINAL BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Building Permits	1,960	1,614	2,610	3,132	522
General Fund Plan Check Permits	1,201	1,131	1,421	1,705	284
General Fund Plumbing And Mech Permits	801	780	937	1,124	187
General Fund Fast Trax Fee	539	515	662	794	132
General Fund Electrical Permits	621	638	647	776	129
General Fund Engineering Fees	319	461	461	461	0
General Fund Right Of Way Usage Permits	234	211	204	210	6
General Fund Chgs For Planning Svcs	269	19	175	175	0
General Fund Flood Plain Certification	133	170	142	170	28
General Fund Electronic Sign Fee	0	0	0	115	115
General Fund Reroofing Permits	98	85	82	98	16
General Fund Zoning Plan Check	94	111	96	98	2
General Fund Filing Of Plats And Subdiv	93	96	96	96	0
General Fund Sign Fees	89	135	66	66	0
General Fund Other Licenses And Permits	39	34	37	38	1
General Fund SOBO Inspection Fee	0	0	0	15	15
General Fund Metro Rehab Owner Partic	1	175	0	0	0
General Fund Other Misc Revenue-Nontax	136	0	0	0	0

### PERFORMANCE MEASURES

**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT** - Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.

#### PROGRAM STRATEGY

**PLANNING STRATEGIC SUPPORT AND GIS** - Ensure that customers and City staff are empowered with geographic systems and data that improve decision making.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable</i>					
Number of subdivision plat updates to GIS database	156	173	130	152	150
Number of Zoning updates to GIS Database	200	116	184	112	100

# PLANNING

**CODE ENFORCEMENT** - Enforce adopted zoning, building and land use codes and regulations so that property is maintained, buildings are safe, and neighborhoods are protected.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Proposed FY/14
<i>DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable</i>					
Number of zoning inspections	64,943	40,576	55,000	40,316	38,000
Number of housing inspections	4,363	2,590	6,500	3,748	3,000
Number of notices of violation issued	17,495	19,912	18,000	23,139	14,000
Number of zoning reinspections	15,149	9,454	14,500	22,869	16,500
Number of housing reinspections	2,346	1,678	2,450	1,856	2,500
Percent of cases voluntarily into compliance after first written notice	72	76	75	59	75
Average no. of days from case initiation to voluntary compliance	39	39	35	57	35

**URBAN DESIGN & DEVELOPMENT** - Plan for an efficient future with city wide and sub-area development plans. Prevent deterioration of existing neighborhoods, encourage redevelopment, increase neighborhood density and vitality, and involve citizens in planning and development of their communities, so that citizens are proud of and take responsibility for their neighborhoods.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Proposed FY/14
<i>DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable</i>					
Number of new construction permits in the 1960 City Boundary	164	185	155	194	130
Number of Neighborhood Association Meetings Attended	12	20	10	17	14

**PLANNING AND DEVELOPMENT REVIEW** - Develop plans and provide guidance to businesses, developers, and residents about growth patterns and policies so that safe and accessible mixed use areas with a balance of densities and land uses exist throughout Albuquerque and new development is efficiently integrated with current or approved infrastructure.

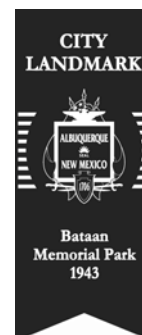
Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Proposed FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and accessible mixed-use areas with housing, employment, civic functions, recreation, and entertainment exist throughout Albuquerque</i>					
EPC agenda items	58	97	60	85	80
LUCU agenda items	23	23	27	14	27
Number of Administrative Approvals (EPC and LUCU)	239	176	200	209	200
Number of Fiscal Analyses for legislation and development	14	15	18	20	18

**ONE STOP SHOP** - Ensure that development occurs expeditiously and in conformance with adopted plans, policies, and regulations so that constructed buildings are safe and that development supports a sustainable community.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Proposed FY/14
<i>DESIRED COMMUNITY CONDITION - Albuquerque's built environments are safe, habitable, well maintained, and sustainable</i>					
Number of private projects reviewed for compliance with the Archaeological Ordinance	27	27	30	40	40
Number of plans reviewed	2,429	2,429	2,900	2,832	3,400
Average turnaround time for residential plan review in days	14	14	13	10	10
Average turnaround time for commercial plan review in weeks	3	3	8	5	4
Number of building inspections	20,005	20,005	24,000	29,053	31,000

## PRIOR YEAR ACCOMPLISHMENTS

- Reclassed all building and safety inspectors into commercial inspectors, to allow better coverage and more efficient delivery of service.
- Began the restructuring of code inspector positions to provide better coverage and more efficient delivery of service, while creating career ladders. This reorganization will begin to be implemented in FY14.
- Re-evaluated, re-designed, and re-implemented E-Plan in Building and Safety.
- Selected a developer for downtown grocery store project.
- Implemented a two hour window for roof inspections to reduce downtime of contractors.
- Began offering over the counter review for minor renovations, swimming pools, retaining walls, and patio covers.
- Amended impact fee ordinance to ensure fees are fair, predictable, and reasonable.





# POLICE

The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.



APD is budgeted in eight operating program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, open space, tactical support, the traffic section and the department's recruiting and training units. Investigative services consist of three specialized divisions and a mental health intervention team, Crisis Outreach and Support Team (COAST). The special investigations division targets narcotics offenders and career criminals (such as gangs, vice, fugitives); the criminal investigation division investigates armed robberies, homicide, property crimes and juvenile crimes. In addition, investigative services' Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The Family Advocacy Center houses the investigative offices of domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The professional standards program strategy is comprised of the inspections and accreditation section, internal affairs and behavioral sciences. The communications and records program strategy supports the department's technology initiatives, communications, records management, false alarm enforcement and case preparation for the field services bureau. The officer and department support program strategy provides long-range planning, problem solving, administrative, human resources, and fiscal support. The prisoner transport program strategy funds the transport of prisoners to the Metropolitan Detention Center. The final program strategy is off-duty police overtime which provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours.

## MISSION

We, the members of the Albuquerque Police Department, believe in the shared responsibility of police personnel, government leaders and citizens to improve Albuquerque's quality of life and to defend our community. We vow to uphold the U.S. Constitution, to fairly enforce the laws of New Mexico and the City of Albuquerque in order to protect life, property and rights. In partnership with the community, we will engage in proactive policing to maintain order, reduce crime and the fear of crime through education, prevention and enforcement.

## VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	122,924	128,129	128,129	119,918	123,856	3,939
OPERATING	11,788	6,999	8,381	11,755	8,306	(3,449)
CAPITAL	453	0	197	665	0	(665)
TRANSFERS	19,863	20,663	21,163	20,665	21,682	1,017
GRANTS/PROJECTS	7,568	7,595	7,595	7,595	9,226	1,631
<b>TOTAL</b>	<b>162,595</b>	<b>163,386</b>	<b>165,465</b>	<b>160,598</b>	<b>163,070</b>	<b>2,472</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>1,509</b>	<b>1,522</b>	<b>1,522</b>	<b>1,520</b>	<b>1,525</b>	<b>3</b>

## BUDGET HIGHLIGHTS

The FY/14 General Fund budget is \$153.2 million. This represents a decrease of 1.2% or \$1.9 million over the FY/13 original budget level. The elimination of a one-time transfer to fund 305 for vehicles for \$1.65 million in FY/13 is the primary reason for the decrease. Technical adjustments in FY/14 include changes in the way health benefits are funded from a rate base to actuals for health, dental and vision. This change resulted in a decrease of \$254 thousand for health care and other employee benefits.

# POLICE



There is a net increase of 3 positions in the FY/14 approved budget within the police department. One COAST program psychiatrist, one accounting assistant and six new crossing guard lead positions have been added. The three safe city strike force code enforcement inspector positions have moved to the Planning Department. In addition, there was a two position administrative adjustment in the count of civilian positions reflecting a prior period error. The FY/14 approved budget sworn police force count remains at 1,100 officers.

One hundred and fifteen sworn officer positions are funded by the Public Safety Quarter Cent Tax as well as a portion of prior year pay raises and an increase in overtime associated with those pay raises. Twenty six prisoner transport personnel, their associated costs and a portion of the costs for the ID technicians are also funded by the Public Safety Tax.

The Photo Enforcement Fund was closed at the end of FY/13 following the suspension of the Safe Traffic Operations ("Red Light") program in December 2011. If any program costs or revenues remain they will run through the General Fund.

Funding in the Law Enforcement Protection Projects Fund decreased \$100 thousand from the FY/13 original budget. This fund supports the Law Enforcement Protection Fund for \$630 thousand, the Crime Lab project for \$120 thousand, the DWI Enforcement program for \$1.7 million and the Federal Forfeiture program for \$300 thousand. The funding for DWI Enforcement includes a \$467 thousand transfer to the General Fund to pay for staff that supports that program; this is an increase of \$44 thousand from the FY/13 original budget level to support one additional position.

Grant funding is increasing \$1.8 million from the FY/13 original budget. The primary reason for this increase is a \$1.75 million increase in US Department of Justice grants associated with reducing gang crime, human trafficking and an initiative for smart policing. In addition, the Office of Violence against women is providing \$900 thousand to the Family Advocacy Center to prevent abuse. The department's omnibus bill, which sets the budget for more than 30 of APD's grants, decreased by \$850 thousand from the FY/13 original budget level. The number of grant funded positions is unchanged from FY/13 remaining at 17 civilian positions.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
PD Communications and Records	14,011	13,328	13,390	14,546	13,513	(1,033)
PD Family Advocacy Center	7,557	7,580	7,580	8,146	7,454	(692)
PD Investigative Services	18,657	17,027	17,235	17,523	17,284	(239)
PD Neighborhood Policing	90,146	94,895	95,030	88,010	95,092	7,082
PD Off Duty Police Overtime	1,350	1,825	1,825	1,301	1,825	524
PD Strategic Support	16,552	15,625	16,799	16,674	14,966	(1,708)
PD Prisoner Transport	1,701	1,671	1,671	1,760	1,735	(25)
PD Professional Standards	1,592	1,497	1,497	1,395	1,344	(51)
PD Transfer to CIP Fund	500	1,650	1,650	1,650	0	(1,650)
<b>TOTAL GENERAL FUND - 110</b>	<b>152,066</b>	<b>155,098</b>	<b>156,677</b>	<b>151,005</b>	<b>153,213</b>	<b>2,208</b>
<b><u>OPERATING GRANTS FUND 265</u></b>						
Project Program (265) - Police	4,281	5,342	5,342	5,342	7,107	1,765
<b><u>ARRA OPERATING GRANTS FUND - 266</u></b>						
Project Program (266) - Police	553	0	0	0	0	0
<b><u>LAW ENFORCEMENT PROTECTION FUND - 280</u></b>						
Project Program (280) - Police	3,321	2,850	2,850	2,850	2,750	(100)

# POLICE

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>FALSE ALARM ENFORCEMENT FUND - 287</b>						
PD Alarm Transfer to General Fund (INACTIVE)	609	0	0	0	0	0
<b>PHOTO ENFORCEMENT FUND - 288</b>						
PD Photo Enforcement	578	96	96	633	0	(633)
PD Photo Remit to State	537	0	0	83	0	(83)
Marked Pub Safety Vhc Acq/Repl	0	0	0	185	0	(185)
PD Photo Transfer to General Fund	649	0	0	0	0	0
Transfer to Cap Acq F305 Prog	0	0	500	500	0	(500)
<b>TOTAL PHOTO ENFORC. FUND - 288</b>	<b>1,764</b>	<b>96</b>	<b>596</b>	<b>1,401</b>	<b>0</b>	<b>(1,401)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>162,594</b>	<b>163,386</b>	<b>165,465</b>	<b>160,598</b>	<b>163,070</b>	<b>2,472</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>162,594</b>	<b>163,386</b>	<b>165,465</b>	<b>160,598</b>	<b>163,070</b>	<b>2,472</b>

## REVENUE

Revenues for FY/14 changed very little from the FY/13 approved budget level. Off Duty Police Revenue is the leading driver of Police revenues, providing requested police support to various groups and organizations within Albuquerque. Police officers perform this function during overtime work hours.

Department Generated Fees for Service (\$000's)	FY12 ACTUAL REVENUES	FY13 APPROVED BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Off Duty Police	1,799	1,825	1,825	1,825	0
General Fund Police Services	1,473	1,670	1,670	1,665	(5)
General Fund Alarm Ordinance Fee/Fines	854	900	900	900	0
General Fund Photocopying	99	75	75	75	0
General Fund Wrecker Fees	0	70	70	70	0
General Fund Other Property Sales-Taxable	32	0	0	0	0
General Fund Metro Rehab Owner	56	0	0	0	0
General Fund Other Misc Revenue-Nontax	290	0	0	0	0

## PERFORMANCE MEASURES

**GOAL 2: PUBLIC SAFETY** - The public is safe and secure, and shares responsibility for maintaining a safe environment.

### PROGRAM STRATEGY

**COMMUNICATIONS AND RECORDS** - Communicate with residents and police officers concerning criminal activity and record, store and disseminate Police Department operational data so that residents feel safe and are safe, and have access to information and police services.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# calls dispatched	531,783	524,021	520,000	502,410	510,000
# priority 1 calls	57,524	59,789	60,000	65,429	65,000
# priority 2 calls	146,034	146,034	150,000	145,333	147,000
Avg response time for Priority 1 calls (minutes)	9:17	9:17	9:43	10:02	10:00
# Computer Aided Dispatch (CAD) reports generated	3,229	5,637	6,000	8,180	8,200
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# 911 calls received	299,586	317,735	316,000	321,097	325,000
# 242-cops calls received	491,147	509,922	510,000	494,059	510,000
% of 911 calls answered within 10 seconds (National standard is 90%)	95.11%	91.98%	92.00%	92.42%	92.00%
# National Crime Information Center (NCIC) requests	117,665	106,151	110,000	83,760	90,000

# POLICE

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
# CAD requests received	3,349	5,731	5,000	8,180	8,000
# walk-up customers	24,462	28,512	29,000	25,699	25,000
# public information calls received	45,609	53,654	54,000	45,177	50,000
# reports taken (Telephone Reporting Unit)	9,422	6,735	6,500	9,794	10,000
# calls received (Telephone Reporting Unit)	33,069	42,619	42,000	50,737	50,000
<i>DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.</i>					
# new residential alarm sites permits issued	3,443	3,933	4,000	4,364	4,500
# total new alarm permits	4,538	4,952	4,750	5,518	5,500
# total alarm site permits	35,232	36,914	40,000	37,963	40,000
# total false alarm violations	13,933	13,732	13,000	13,663	14,000
Total receivables; fines and fees imposed	\$1,176,625	\$1,168,150	\$1,250,000	\$1,118,375	\$1,200,000
\$ amount actually received	\$1,037,615	\$1,068,649	\$1,100,000	\$1,054,100	\$1,100,000

**FAMILY ADVOCACY CENTER (FAC)** - Fully integrate the functions of law enforcement, forensic evidence collection, prosecution and victim assistance in a "One Stop Shop" format, so that the needs of domestic violence, sexual assault and child abuse victims, and the furtherance of justice, are effectively and efficiently served.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.</i>					
# referrals from Family Abuse Stalking Training Team (FASTT) to FAC partners	215	115	150	293	300
Total # persons seen at FAC	4,501	4,945	5,000	4,517	5,000
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# stalking calls received (FASTT)	111	66	80	55	80
# stalking reports taken (FASTT)	111	66	80	55	80
# stalking arrests made (FASTT)	16	62	70	40	70
# home visits to truants with multiple unexcused absences	1,583	225	300	689	600
<i>DESIRED COMMUNITY CONDITION - Families are secure and stable. (Goal 1)</i>					
# Domestic Violence cases received (FASTT)	4,271	2,925	3,250	2,722	3,000
# Domestic Violence reports taken (FASTT)	243	298	320	338	350
# Domestic Violence arrests made (FASTT)	48	62	70	80	80
# Domestic Violence cases prosecuted (FASTT)	48	115	100	106	120
# sex offenders found in violation of City ordinance	0	3	5	5	5

**INVESTIGATIVE SERVICES** - Identify, apprehend, and prosecute criminal offenders and investigate criminal activity, so that community residents feel and are safer.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
Homicide clearance rate	77.00%	75.00%	80.0%	79.00%	80.00%
Rape clearance rate	82.00%	76.00%	75.0%	53.00%	60.00%
Robbery clearance rate	20.33%	40.00%	45.0%	18.40%	40.00%
Auto theft clearance rate	8.00%	8.00%	10.0%	14.00%	16.00%
Burglary clearance rate	10.00%	10.00%	10.0%	10.00%	10.00%
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# search warrants	261	334	350	508	500
# cases investigated/assigned	445	499	550	445	450
# cases submitted to District Attorney	306	406	500	353	400
# felony arrests (investigative services only)	579	837	850	747	800
<i>DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity. (Goal 8)</i>					
# mug shots and rap sheets distributed	5,312	3,634	3,000	2,817	3,000
# DNA cases prepared	119	204	200	267	300
# items received into evidence	43,190	45,676	45,000	53,593	55,000
# items returned to owner	2,515	4,095	4,500	4,701	4,500
# items disposed of	76,143	42,578	50,000	43,348	43,000

# POLICE

**NEIGHBORHOOD POLICING** - Enforce criminal and traffic laws so that residents and tourists will be safe in the community.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# calls for service	544,591	521,253	510,000	503,416	510,000
# felony arrests	13,897	13,444	13,000	11,868	12,000
# misdemeanor arrests	27,239	22,922	23,000	18,702	20,000
# domestic violence arrests	5,494	4,909	5,000	4,120	4,500
# tactical calls for service	7,220	8,567	8,500	8,321	8,500
# of sworn officers	1,078	1,034	1,100	945	1,100
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# reports written	107,557	103,548	100,000	101,295	102,000
# air support hours flown	778	855	1,000	794	900
# properties brought into compliance	397	394	400	284	300
# cadet graduates	33	31	60	18	60
<i>DESIRED COMMUNITY CONDITION - Travel in the city is safe.</i>					
# DWI arrests (all area commands)	5,911	5,282	5,500	4,119	4,500
# alcohol involved accident investigations	738	737	750	741	750
<i>DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.</i>					
# problem solving activities	251	487	500	199	250

**OFF DUTY POLICE OVERTIME** - Provide police officers for businesses and other governmental agencies so that crime will be reduced and people will feel safe.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.</i>					
Revenue recorded	\$1,724,195	\$1,892,000	\$1,900,000	\$1,784,947	\$1,900,000
# of hours worked	36,987	36,036	36,000	34,134	36,000

**OFFICER AND DEPARTMENT SUPPORT** - Provide information resources, as well as administrative, human resource, and fiscal support to Police Department employees so they can perform their jobs effectively.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# officers participating in annual bid	476	452	475	429	450
# vehicles purchased	112	114	125	60	75
Avg % marked units in excess of 100,000 miles	16%	19%	20%	18%	20%
Avg % unmarked units in excess of 100,000 miles	9%	15%	16%	20%	20%
Avg % motorcycles in excess of 50,000 miles	0%	0%	2%	0%	1%
# strategic initiatives completed	43	37	50	80	50
# of grants administered	52	51	55	54	50
\$ of grants administered	\$18,116,663	\$17,711,242	\$15,000,000	\$20,066,653	\$20,000,000
# of individuals assisted (COAST)	5,255	4,213	4,500	3,180	3,300
# of referrals to services (COAST)	4,881	5,363	5,750	3,853	4,000
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# strategic initiatives established	159	17	100	159	20
# officers processed through field training program	36	58	50	17	50
% of non-committed time for random patrol	36%	34%	36%	41%	40%
# of proactive partnerships formed/maintained with neighborhood associations/community groups	22	23	20	6	12
<i>DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity. (Goal 8)</i>					
# invoices processed for payment	11,126	14,494	14,000	14,562	15,000
# civilian positions advertised and processed through HR procedures	118	339	75	231	300
# sworn positions advertised and processed through HR procedures	44	79	75	201	200
# of maps, alerts & reports generated manually and through system automation	6,628	7,530	8,000	7,827	8,000

# POLICE

**PRISONER TRANSPORT** - Transport prisoners safely and efficiently from a single location to the Metropolitan Detention Center so that officers spend more time on patrol, and are available to respond to emergency and non-emergency calls for service

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
Total # prisoners transported	21,270	20,717	21,000	20,024	21,000
# trips to Metropolitan Detention Center	2,676	2,508	2,500	1,399	2,600

**PROFESSIONAL STANDARDS** - Provide ethical, professional direction and training to the department so that employees perform according to guiding principles of policing and the community has trust and confidence in the department.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# early intervention system hits	76	71	100	43	80
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens (Goal 8).</i>					
# Citizen Police Complaints (CPC) filed	279	257	225	141	275
# CPC investigations conducted by Internal Affairs	62	54	50	42	75
# CPC investigations conducted by Independent Review Office	217	203	200	99	200
<i>DESIRED COMMUNITY CONDITION - Competent, well-trained motivated employees contribute to the achievement of City goals and objectives (Goal 8).</i>					
# formal inspections completed	12	6	12	0	12
# employees provided counseling services		181	200	105	200

## PRIOR YEAR ACCOMPLISHMENTS

- The Albuquerque Police Department (APD) received the Michael Shanahan Excellence in Public/Private Cooperation Award from the International Association of Chiefs of Police (IACP) based on the Department's development of the Albuquerque Retail Assets Protection Association (ARAPA) partnership.
- APD received the IACP's top honor, the Webber Seavey Award for work related to the formation and implementation of the APD's Organized Crime Unit. The award is presented annually to agencies and departments worldwide for promoting a standard of excellence that exemplifies law enforcement's contribution and dedication to the quality of life in local communities.
- In 2012, APD began the Real Time Crime Center (RTCC) as a pilot project and broke ground on its permanent facility. The RTCC pilot project opened on August 10, operating within a proof of concept phase that provided real-time intelligence to officers working in the Southeast Area Command's day shift. The RTCC has two missions: provide as much information to officers as possible while they are responding to a call for service, and to provide officers with analysis and trend data that helps reduce crime overall. The information includes identifying wanted subjects, crime trends, real-time crime mapping, predictive crime modeling, officer safety bulletins and alerts from various units within the department.
- In January 2013, Operation Hot Spot: Phase 2 was introduced. A study was conducted on the effectiveness of this initiative during the first few months of the year. Officers tracked response strategies such as directed patrol and tactical plans daily in the specific beats where crime and other problems were reported. Officers logged over 8,300 hours in targeted areas and made 1,486 arrests during the first three months of 2013 while working Operation Hot Spot: Phase 2.
- APD launched APD-TV at 35 locations throughout the department. The television systems provide officers with intelligence reports, photographs of wanted suspects, critical department announcements, details about crimes that





## POLICE

have recently occurred, maps showing homes and business officers need to check on and real-time crime maps that show where crime has occurred in the past 24 hours.

- APD launched a new web site and incorporated it with APD's social media accounts so that the public is instantly updated when major events occur in their neighborhoods.
- APD launched the Silver Alert Program – the first ever in New Mexico. More than 100 computer jump drives were provided to caregivers of Alzheimer's patients. The jump drives will be used to quickly alert the public in the event someone with Alzheimer's goes missing.
- APD launched a new program designed to keep Albuquerque safer. Every Saturday in January, APD accepted firearms and ammunition from anyone throughout New Mexico who wished to dispose of them. Guns were also accepted every second Saturday of each month after January.
- APD unveiled a new black and white police car. The Mayor decided to go with a new design after he unveiled a prototype model in November 2011 and asked for the public to vote on whether APD should switch to black and white cars. About 2,800 people voted on the city's web site and about 65 percent of them wanted the black and white design. The current red, white and blue cars will remain in the fleet until they are eventually phased out over time by the black and white cars. Fourteen black and white cars arrived in Albuquerque in July.



- APD implemented significant changes to APD's training academy. Starting with the 108th Cadet class, potential cadets will be required to have at least 60 college-level credit hours or three years military experience. APD will continue to work closely with the criminal justice programs at Central New Mexico Community College and the University of New Mexico to identify prospective applicants and to improve public safety training.

- APD opened the Bob V. Stover law enforcement leadership academy. The leadership academy is a 1,700 square foot facility that houses a classroom capable of seating 25 students, a student lounge, a teacher's prep room, a small kitchen, rest rooms and the latest technology in learning. The facility will be equipped with smart boards, laptops at every desk, and the ability to host webcasting classes.
- APD unveiled the department's new mobile video surveillance unit. The unit is dispatched to certain SWAT calls, utilized to monitor Albuquerque's downtown district and helps APD's Property Crimes Division catch thieves in the act. The unit is a part of the Smart Policing Initiative, which was launched in an attempt to utilize new technology, predictive crime analysis and data to help give officers more information to make informed decisions.

# POLICE

## PRIORITY OBJECTIVES

**PUBLIC SAFETY:** THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 1. To improve City efficiencies at a reduced cost and to increase functionality, select and acquire a larger DWI seizure lot. Coordinate with realtors and the City's Real Property staff to determine appropriate size, land use and location. Submit a status report to the Mayor and City Council by the end of the second and fourth quarters, FY/14.
- OBJECTIVE 2. Utilizing Real Time Crime Center resources make analytics available on a real-time basis for active calls for service. Identify data that is useful to officers while they are responding to calls for service, and implement a GIS platform to render the information. Submit a status report to the Mayor and City Council by the end of the second and fourth quarters, FY/14.
- OBJECTIVE 3. In order to maintain consistency with current FEMA standards, transition from an all-hazards based Emergency Operations Plan to an Essential Support Functions-based plan. Submit a status report to the Mayor and City Council by the end of the fourth quarter, FY/14.
- OBJECTIVE 4. Partner with the United Way to expand the number and type of services offered at the Albuquerque Family Advocacy Center. Develop a staffed child care center; explore the feasibility of a child custody exchange; conduct financial training/planning; expand services for Veterans. Submit a status report to the Mayor and City Council by the end of the fourth quarter, FY/14.
- OBJECTIVE 5. Increase and enhance methods of communication that are accepted at the APD Communications Center. Explore technology-based alternative communication methods to receive non-emergency general crime texts and/or anonymous tips. Select a vendor to develop an application to provide the service. Submit a status report to the Mayor and City Council by the end of the second and fourth quarters, FY/14.
- OBJECTIVE 6. Partner with regional law enforcement agencies and local businesses to create a metal recycling task force to better address precious metal theft. Develop a database that would detail licensed recyclers and track all commercial copper thefts. Submit a status report to the Mayor and City Council by the end of the fourth quarter, FY/14.
- OBJECTIVE 7. Using existing resources, implement a comprehensive plan for the deployment of new technology, electronic tracking systems and camera systems used in the field area commands. Area Commanders will collaborate to develop a pilot program that will maximize the Department's responses to criminal activity. Submit a status report to the Mayor and City Council by the end of the second and fourth quarters, FY/14.



## SENIOR AFFAIRS



The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of the 50+ generation in the City of Albuquerque and Bernalillo County. The department provides services through three program strategies: well being and fitness, access to basic services, and volunteerism. The well being and fitness program strategy provides activities and services for seniors to prevent isolation and includes socialization, nutrition, health and education. Access to basic services supports independent living and provides intervention services for frail low-income elders. Services include information, home delivered meals, transportation and in-home services. Volunteerism provides services to promote community involvement, awareness and opportunities for individuals to become engaged in meaningful activities. The department maintains six senior centers, two multigenerational centers, two stand-alone fitness centers, a home services facility and 19 satellite centers where seniors may gather for organized activities, socializing, meals and social services.

### MISSION

The Department of Senior Affairs is a community leader, who, in partnership with others, involves seniors, and people of all ages, in creating a community that enhances everyone's quality of life by providing opportunities to achieve their potential, share their wisdom, maintain their independence and live in dignity.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	3,726	4,069	4,069	3,726	4,232	506
OPERATING	1,979	1,823	1,906	2,119	1,925	(194)
CAPITAL	5	0	0	0	0	0
TRANSFERS	354	351	351	390	498	108
GRANTS/PROJECTS	6,571	7,009	7,009	7,009	7,569	560
<b>TOTAL</b>	<b>12,636</b>	<b>13,252</b>	<b>13,335</b>	<b>13,244</b>	<b>14,224</b>	<b>980</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>108</b>	<b>109</b>	<b>109</b>	<b>109</b>	<b>111</b>	<b>2</b>

### BUDGET HIGHLIGHTS

The FY/14 approved budget includes \$6.6 million in General Fund appropriations and \$7.6 million in operating grants. The FY/14 approved budget for the General Fund increases \$412 thousand in FY/14 compared to FY/13. Technical adjustments include an increase in personnel of \$91 thousand due to higher benefits costs and the change from using a benefit rate to using actuals. Other technical adjustments include an increase to telephones of \$141 thousand, \$10 thousand in costs associated with fleet, and \$144 thousand in costs associated with risk.

Council decisions include a decrease of \$4 thousand in fuel costs due to a fuel hedge agreement that is in place for FY/14. Two full-time and one part-time position are included for six months of FY/14 to be assigned to the North Domingo Baca multi-generational center after it opens half way through the fiscal year. This adds \$72 thousand in appropriations for these positions.

There are a total of 111 positions in the FY/14 approved budget. General fund positions total 54 and 57 positions that are grant funded.

To align with goals and program strategies, resources provided by the New Mexico Aging and Long Term Service Department (Area Plan Grant) and appropriated to the Family and Community Services Department are again included in the FY/14 budget as pass through grant funds in the amount of \$7.6 million. This provides appropriate levels of funding for delivery of service and effective performance. The Chief Administrative Officer is the Area Agency on Aging Director who retains the administrative and fiscal responsibilities of the Area Plan program.



## SENIOR AFFAIRS

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
SA Well Being	4,451	4,555	4,608	4,517	4,717	200
SA Basic Svcs	91	93	93	93	90	(3)
SA Strategic Support	1,493	1,566	1,596	1,596	1,819	223
<b>TOTAL GENERAL FUND - 110</b>	<b>6,035</b>	<b>6,214</b>	<b>6,297</b>	<b>6,206</b>	<b>6,626</b>	<b>420</b>
<b><u>OPERATING GRANTS FUND 265</u></b>						
Project Program (265) - Sr Affairs	6,574	7,038	7,038	7,038	7,598	560
<b><u>ARRA GRANTS FUND - 266</u></b>						
Project Program (266) - Sr Affairs	26	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>12,636</b>	<b>13,252</b>	<b>13,335</b>	<b>13,244</b>	<b>14,224</b>	<b>980</b>
Intradepartmental Adjustments	0	0	0	0	0	0
<b>NET APPROPRIATIONS</b>	<b>12,636</b>	<b>13,252</b>	<b>13,335</b>	<b>13,244</b>	<b>14,224</b>	<b>980</b>

### REVENUE

Revenues for the Department of Senior Affairs come primarily from service fees and are estimated at \$550 thousand in the approved FY14 budget, the same as FY13 original budget.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 ORIGINAL BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
General Fund Memberships	262	272	272	272	0
General Fund Meal Programs	136	136	136	136	0
General Fund Rental Of City Property	43	50	50	50	0
General Fund Dances	37	32	32	32	0
General Fund Travel-Revenue	15	16	16	16	0
General Fund Chgs And Reimbursement	16	16	16	16	0
General Fund Coffee	15	12	12	12	0
General Fund Ceramics	12	8	8	8	0
General Fund Other Property Sales-Taxable	48	0	0	0	0
General Fund Other Misc Revenue-Nontax	19	0	0	0	0

### PERFORMANCE MEASURES

**GOAL 1: HUMAN AND FAMILY DEVELOPMENT** - All residents have the opportunity to participate in the community and economy, and are well sheltered, safe, healthy, and educated.

#### PROGRAM STRATEGY

**SENIOR SOCIAL SERVICES** - Provide services and activities that support older, frail, or low-income seniors in Albuquerque and Bernalillo County so they live comfortably and remain at home.

Measure	Actual FY11	Actual FY12	Approved FY13	Est. Act. FY13	Approved FY14
<i>DESIRED COMMUNITY CONDITION - Senior citizens live and function in optimal environments.</i>					
# of home delivered meals	190,327	186,252	201,639	179,818	184,730
# of home delivered meals unduplicated clients	1,158	1,132	1,300	1,119	1,300
# of hours of service in care coordination/case management	6,064	6,078	6,480	6,200	6,480
# of care coordination/case management unduplicated clients	1,595	1,718	1,564	1,837	1,564
# of hours of service in home services	24,691	33,639	29,000	26,348	29,000
# of home services unduplicated clients	2,366	2,767	2,065	2,717	2,065
# of information & assistance contacts	5,718	3,785	12,436	2,854	10,846

## SENIOR AFFAIRS

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents have access to physical and mental health care.</i>					
# of unduplicated seniors served for transportation	758	693	635	540	635
# of one-way transportation trips provided	78,503	73,911	85,413	76,161	85,413
Cost per one-way trip	\$10.35	\$10.98	\$10.03	\$10.14	\$10.03

**SENIOR WELL BEING** - Provide services that assist seniors (age 50 or older) so that seniors remain healthy and mentally and physically active through educational, recreational, and physical fitness activities and meals; provide opportunities for socialization with peers and involvement in the community.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Senior citizens live and function in optimal environments.</i>					
# of socialization sessions offered throughout the department	54,416	60,829	65,000	94,875	45,000
# of unduplicated registered members (senior/multigenerational/sports & fitness centers)	21,234	29,075	25,000	27,712	30,000
# of duplicated attendance at sports & fitness facilities	204,279	260,482	230,000	175,588	114,416
# breakfasts served at the senior and multigenerational centers	49,628	55,385	48,000	62,092	48,000
# lunches served at the senior centers, multigenerational centers, and meal sites	192,525	191,979	196,800	172,437	196,800

**GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT** - Residents participate in the life and decisions of the community to promote and enhance our pride, cultural values, and resources and ensure that Albuquerque's community institutions are effective and responsive.

### PROGRAM STRATEGY

**SENIOR VOLUNTEERISM** - Prevent senior isolation and impact community needs by providing opportunities for individuals to get involved in their communities by donating their time and talent to support the community and seniors, non-profit agencies and government organizations.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Residents actively participate in civic and public affairs</i>					
# of unduplicated senior volunteers (RSVP, SCP, & FGP) recruited, trained, and recognized	1,378	1,530	1,625	1,228	1,519
# of volunteer hours performed	271,591	263,512	291,051	255,806	274,080
Return on investment = National value of volunteer hour x total hours/budget=total ratio	\$4.99:1	\$4.80:1	\$4.59:1	\$4.82:1	\$4.59:1
Cost per volunteer hour	\$3.03	\$3.10	\$3.14	\$3.65	\$3.40
% of volunteers reporting they remain actively involved by participating in DSA volunteer programs (Survey completed at the end of the yr)	97%	91%	97%	91%	91%
% of volunteers reporting they are contributing positively to the community by participating in DSA volunteer programs	97%	91%	97%	91%	91%

### **PRIOR YEAR ACCOMPLISHMENTS**

#### Capital Improvement Projects

- Completed the construction of Phase Two of the North Domingo Baca Multigenerational Center in April 2013. Phase II is approximately 14,500 square feet in size and includes additional classrooms, a game room, an aerobics room, and outdoor decks. Total construction cost was approximately \$3.6 million funded by State Grants and General Obligation Bonds.
- Completed the renovation of North Valley Senior Center Kitchen in December 2012. Upgrades included new plumbing, new flooring, new paint, new energy efficient lighting and new cooling units. Total renovation costs were approximately \$240,000 and were funded by state grants.

#### DSA Attendance Records and Goals

- Los Volcanes, North Valley, Palo Duro and Manzano Mesa received national accreditation award as part of the National Council on Aging/National Institute of Senior Center accreditation process.
- The Mayor's Office recognized 12 DSA employees for their efforts of going above and beyond their call of duty.
- ABQ 50+ Games (formerly Senior Olympics) had 245 participants in 23 different sports activities with over 100 volunteers involved to make the games a success. Eighty-one local residents, who competed in the ABQ 50+ Games, competed in 22 different events at the New Mexico State Senior Olympics held in Roswell in June 2013.
- Membership for the department has reached 26,263 for FY/13.

## SENIOR AFFAIRS



### Partnerships/Accomplishments

- Foster Grandparent Program – Honored close to 90 Foster Grandparent volunteers who volunteer their time to special needs and at-risk children in our community. Foster Grandparents contributed over 80,000 hours of volunteer service.
- Retired Senior Volunteer Program – Hosted the annual volunteer breakfast, *Unleash the Power of Age*, at Hotel Albuquerque on Thursday, May 30, 2013, with hundreds of volunteers in attendance. Approximately, 1,100 RSVP volunteers contributed more than 143,100 hours of volunteer service.
- Senior Companion Program – Honored close to 40 Senior Companions who volunteer to provide companionship to homebound seniors in our community. Senior Companions contributed greater than 30,000 hours of volunteer service.
- Volunteers assisted the Home Services Program team with more than 10,000 hours of volunteer service.
- Overall, volunteers contributed more than 263,000 hours of volunteer service this fiscal year. The value of these hours translates to more than \$5.8 million dollars according to the Independent Sectors value of volunteer time (the estimated value of volunteer time for 2012 is \$22.14/hour).
- The Foster Grandparent Program received the first Mayor's Office of Volunteerism & Engagement (MOVE) 2013 Excellence in Volunteerism Award for Outstanding Community Service and Volunteering.
- The Department of Senior Affairs received the Office of the Secretary of Defense Employer Support of the Guard and Reserve (ESGR) Patriotic Employer Award.
- Barelbas Senior Center volunteers started the first permaculture garden. Permaculture gardening incorporates the ideas of recycling, reusing, regenerating and simply observing in growing food anywhere with a higher yield and less effort by simply mimicking nature. The garden is a natural growing system which will sustain itself year after year, without the use of chemicals and pesticides, though a continuous cycle of recycling and composting.
- Partnered with Comfort Keepers to promote the annual STOP SENIOR HUNGER initiative. Close to 3,000 pounds of food was collected to disseminate to approximately 300 individuals who receive a variety of services from the Department of Senior Affairs. In addition, several cooking demonstrations were conducted at various senior centers by members of the University of New Mexico's Nutrition Club.
- Consolidated meal site cooking from Los Volcanes & North Valley to CASA increasing the average meals prepared per day from 800 to 1,200.
- Established MOU's with partner stakeholders at the department's meal sites.
- The department is utilizing Trapeze in collaboration with the City Transit Department (ABQ Ride). All client lists have been updated and have been entered into the data base, as of June 2013. Vehicles and route numbers have been entered into the data base, and the first manifests were implemented and utilized for the itinerant drivers in May 2013. Trapeze has enabled the department to be more efficient and offer more rides.
- Installed GPS in all meal trucks and transportation vehicles and began daily tracking of vehicles in order to improve accountability and efficiency.

## SENIOR AFFAIRS

### PRIORITY OBJECTIVES

**HUMAN AND FAMILY DEVELOPMENT GOAL:** ALL RESIDENTS HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY, AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 1. Collaborate with New Mexico Highlands and the Mayor's Office of Volunteerism and Engagement (MOVE) to develop a sustainable, volunteer-based grocery shopping program for the City of Albuquerque that will allow volunteers to shop for individuals who are unable to shop for themselves. Submit a status report to the Mayor and City Council by the end of FY/14.
- OBJECTIVE 2. Implement and conduct fitness classes at a minimum of five meal-sites in order to provide evidence based exercise opportunities to meal-site participants. Submit a status report to the Mayor and City Council by the end of FY/14.
- OBJECTIVE 3. Utilizing the "City of Albuquerque: Aging Well in 2030, The Age Wave: The Realities, The Challenges, The Hopes, The Plans" and the DSA Documentary: What One City Can Do host an Aging Summit the first quarter of FY/14 in coordination with other City departments and community agencies to discuss the issues that all communities will face as the senior population grows exponentially as a result of the baby boomers retiring. Submit a status report to the Mayor and City Council by the end of the second quarter of FY/14.
- OBJECTIVE 4. Complete the senior central national accreditation with the National Council on Aging that recognizes best practices, increases the level of pride in staff and members, and serves as a mechanism for continuous quality improvement and program evaluation. Submit a status report to the Mayor and City Council by the end of FY/14.

# SOLID WASTE MANAGEMENT

The Solid Waste Management Department team in its commitment and dedication of ensuring a sustainable, vibrant, and beautiful Albuquerque, delivers premier solid waste collection, recycling service, anti-graffiti efforts, weed and litter clean up, and related community outreach programs. These services are united, comprehensive and available to City residents, businesses and other government agencies. In continuing to meet the needs of a growing community, the department is ever expanding its role for a cleaner environment and researching ways to convert waste to a sustainable resource for the benefit of the public.



## Mission

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. Municipal waste in the future will be an asset and the community will generate a resource. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	23,642	25,596	25,596	24,037	26,802	2,764
OPERATING	20,528	15,557	15,557	18,758	16,700	(2,058)
CAPITAL	731	0	0	0	0	0
TRANSFERS	20,293	25,745	25,745	25,804	17,561	(8,244)
GRANTS/PROJECTS	432	1,166	1,166	1,166	434	(732)
<b>TOTAL</b>	<b>65,626</b>	<b>68,064</b>	<b>68,064</b>	<b>69,765</b>	<b>61,496</b>	<b>(8,269)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>420</b>	<b>429</b>	<b>429</b>	<b>432</b>	<b>435</b>	<b>3</b>

## BUDGET HIGHLIGHTS



The Solid Waste Management Department's FY/14 approved operating budget is \$60.8 million, a decrease of 9.1% over the original FY/13 level.

Technical adjustments for FY/14 include an increase of \$1 million because of a change in the way health benefits are funded—from rate base to actuals for health, dental, and vision. The department's risk assessments, workers compensation and tort, increased by \$460 thousand and fleet and fuel increased by \$118 thousand.

Intra-year FY/13 personnel changes include deletion of five full-time positions to fund eight new full-time positions related to the expansion of the automated recycling program. This includes one residential collection driver working full time on union business.

The FY/14 operating budget includes two new cart coordinator positions at a cost of \$109 thousand including salary, benefits and the indirect overhead transfer. Additionally, the FY/14 budget includes an Environmental Compliance Coordinator position to support Household Hazardous Waste, a program transferred from Environmental Health Department. The transfer of this program to Solid Waste eliminated Solid Waste's transfer to the General Fund of \$588 thousand. Indirect overhead increased by \$607 thousand based on a change in the indirect overhead rate, the transfer for PILOT increased by \$3 thousand, and transfers to Animal Welfare and DMD decreased in total by \$9 thousand.



## SOLID WASTE MANAGEMENT

The transfer from the department's operating fund to the debt service fund decreased by \$1.2 million in FY/14. The reduced debt service transfer allowed the department to fund the minimum wage increase at Clean City and a Tire Recycling program at Cerro Colorado landfill. The transfer to the capital fund decreased by \$7.3 million related to FY/13's funding of automated recycling carts and the transfer to Water Utility was eliminated.

The appropriation for the Refuse Disposal System Debt Service Fund decreased by \$965 thousand in FY/14.

The FY/14 budget resolution again includes language for a contingency appropriation for fuel costing \$2.30 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed. The department updates the "cost of service" analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/13, the department did not propose a rate adjustment for FY/14.

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Project Program (265) - Solid Waste	451	1,173	1,173	1,173	434	(739)
<b><u>REFUSE DISPOSAL OPERATING FUND - 651</u></b>						
SW Adm Svcs	4,450	4,590	4,590	4,282	6,005	1,723
SW Clean City	5,973	5,254	5,254	5,347	5,678	331
SW Collections	18,248	17,698	17,698	19,423	19,045	(378)
SW Disposal	6,471	5,893	5,893	6,402	6,157	(245)
Maintenance - Support Services	4,337	4,789	4,789	4,527	4,874	347
SW Recycling	3,181	3,134	3,134	3,078	3,463	385
SW Transfer to General Fund	4,387	4,377	4,377	4,377	4,390	13
SW Transfer to Op Grants 265	24	253	253	253	0	(253)
SW Transfer to Water Utility	1,047	1,142	1,142	1,142	0	(1,142)
SW Transfer to Capital Fund	12,079	17,691	17,691	17,691	10,345	(7,346)
SW Transfer to Debt Svc Fund	4,995	2,070	2,070	2,070	835	(1,235)
<b>TOTAL REFUSE DISPOSAL OPER. FUND - 651</b>	<b>65,193</b>	<b>66,891</b>	<b>66,891</b>	<b>68,592</b>	<b>60,792</b>	<b>(7,800)</b>
<b><u>REFUSE DISPOSAL D/S FUND - 655</u></b>						
SW Debt Service	4,978	2,070	2,070	2,070	1,105	(965)
<b>TOTAL APPROPRIATIONS</b>	<b>70,621</b>	<b>70,134</b>	<b>70,134</b>	<b>71,835</b>	<b>62,331</b>	<b>(9,504)</b>
Intradepartmental Adjustments	4,995	2,070	2,070	2,070	835	(1,235)
<b>NET APPROPRIATIONS</b>	<b>65,626</b>	<b>68,064</b>	<b>68,064</b>	<b>69,765</b>	<b>61,496</b>	<b>(8,269)</b>

### REVENUE

Total revenues, miscellaneous and enterprise revenue for FY/14 are projected to be \$61.1 million for the Solid Waste Management Department. This is down \$260 thousand from original FY/13 budget and represents a zero growth rate for residential and commercial accounts. For FY/14, there is no original budget for Fuel Surcharge revenue. This surcharge is based on fuel prices being above \$2.30 per gallon. This will be monitored throughout the year and adjusted if fuel prices are above the \$2.30 per gallon.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 APPROVED BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
651 - Refuse Disposal Operating Commercial Collections	29,361	29,237	29,006	28,884	(122)
651 - Refuse Disposal Operating Residential Collections	27,965	27,705	28,133	27,779	(354)
651 - Refuse Disposal Operating Landfill Revenue	3,061	2,894	2,782	2,846	64
651 - Refuse Disposal Operating Recycling	1,711	1,400	1,047	1,359	312
651 - Refuse Disposal Operating Shared/Contributions local Ope	0	0	0	108	108
651 - Refuse Disposal Operating Interest earnings	100	50	50	50	0
651 - Refuse Disposal Operating Other Miscellaneous	220	50	99	50	(49)
651 - Refuse Disposal Operating Property sales and recovery	29	0	1	0	(1)
651 - Refuse Disposal Operating SW Fuel Surcharge	1,577	0	1,400	0	(1,400)

# SOLID WASTE MANAGEMENT

## PERFORMANCE MEASURES

**GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT** - Protect and enhance Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

### PROGRAM STRATEGY

**CLEAN CITY** - Remove weed, litter, graffiti and large items so that Albuquerque is a clean and a more attractive city.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.</i>					
# of Uptown and Downtown receptacles annual pick-ups	24,644	21,548	24,928	17,600	21,500
# of illegal dump sites cleaned	677	616	730	250	300
# of liened properties cleaned	139	65	100	50	74
Curbed miles cleaned of weed and litter	20,465	20,199	19,772	22,800	20,000
<i>DESIRED COMMUNITY CONDITION - Residents participate in protecting the environment and sustaining energy and natural resources.</i>					
# of neighborhood cleanups	63	51	60	34	50
Hours of Community service	New	28,968	26,896	736	0
Residential Large Item locations serviced	New	20,860	24,908	25,110	26,512
Commercial Large Items locations serviced	New	1,434	1,536	2,095	22,000
Citizen generated graffiti sites cleaned	13,642	14,691	13,000	17,410	15,000
Employee/blitz generated graffiti sites cleaned	48,622	40,749	51,000	43,475	41,000

**COLLECTIONS** - Provide effective solid waste collection service for all residential and commercial customers within the Albuquerque city limits so that the service provided is safe, dependable, and complete.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.</i>					
Waste tons collected commercial	219,216	209,799	225,279	202,963	212,000
Waste tons collected residential	177,618	172,845	182,504	164,448	160,000
Residential pounds collected per account per day	5.49	5.31	5.30	5.02	5.10
Percent of residential account missed pick-up calls to total pick-ups	0.175%	0.041%	0.170%	0.25%	0.210%

**DISPOSAL** - Dispose of solid waste efficiently and effectively in a manner that protects the environment (land, air, and groundwater), as well as public health, meets all environmental regulations, and provides convenient options to residents and businesses.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.</i>					
Tons of waste landfilled	543,192	498,025	541,669	478,095	487,293
Utilization of airspace (pounds per cubic yard)	1,517	1,193	1,517	1,193	1,193
Percent of volume of landfill used cumulative	25.2	26.3	27.0	27.00	27.35

**RECYCLING** - Collect, process, and market recyclable materials, thereby reducing the volume of solid waste disposed in the landfill.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.</i>					
Percent of residential waste diverted.	6%	9%	7%	7%	15%
Number of drop-off containers serviced per week	New	175	160	185	135
<i>DESIRED COMMUNITY CONDITION - Residents participate in protecting the environment and sustaining energy and natural resources.</i>					
Total tons recycling processed and sold	14,130	17,154	17,000	12,930	20,352

**MAINTENANCE-SUPPORT SERVICES** - Provide vehicle maintenance and support to solid waste so that all vehicles and containers are safe for use and comply with all environmental and safety regulations, that all services are ethically, efficiently and effectively provided.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Solid wastes are generated no faster than natural systems and technology can process them.</i>					
Percent of time Solid Waste trucks available at start of routes	New	New	90.33	99	90.00



# SOLID WASTE MANAGEMENT

**GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS** - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

## PROGRAM STRATEGY

**ADMINISTRATIVE SUPPORT** - Provide the overall policy direction, leadership, administration, and supervision of Solid Waste Management assets and employees, so that their services are ethically, efficiently and effectively provided.

Measure	Actual FY/10	Actual FY/11	Approved FY/13	Est. Act. FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - City fixed assets, property, and infrastructure meet City goals and objectives.</i>					
Debt Service Coverage	2.29	3.44	3.77	6.94	14.85
Working Capital as percent of Operating Income	19.78%	20.88%	7.82%	7.50%	7.50%
Operating Ratio (Total Income/Total Operating Expenses)	1.02	1.04	0.92	0.91	1.00

## PRIOR YEAR ACCOMPLISHMENTS

- The city-wide Automated Residential Curbside Recycling Program includes distributing approximately 146,000 96-gallon recycle carts to homes throughout Albuquerque. As of early June 2013, 25% of the carts have been delivered. Residents will now be able to put their recyclables in the cart rather than separate them in plastic bags, and the list of accepted recyclables is expanded. Recycle routes have expanded from 12 to 22 per day with the addition of ten new drivers and eleven automated side-load trucks.
- Landfill Gas Collection and Control System (GCCS) Phase B project was completed. The Phase B project is part of the Cerro Colorado Landfill GCCS Master Plan that consists of four phases. Phase A was the existing GCCS with Phase B consisting of reconditioning the GCCS by re-drilling wells and adding an additional well to ensure that the system is operating as designed and that the COA/SWMD is in compliance with its regulatory requirements.
- The Cerro Colorado Landfill Photo Voltaic System (Solar Panels) was connected. It is a grid-tied system that interconnects with the electrical utility. If the PV system produces more electricity than can be used by the buildings and the flare system, then the excess electricity will be fed in to the utility grid.
- The joint City/Bernalillo County Landfill Gas-to-Energy Pipeline Project was completed in May 2013 to use methane gas produced as a by-product of the refuse buried at the Cerro Colorado Landfill. The gas is sent through a newly constructed two mile pipeline to the Bernalillo County Metropolitan Detention Center which fuels a new boiler to heat domestic water. In the future, its use may be expanded to heat the facility. The approximate cost of the project was \$1.5M, with \$500,000 being paid through an U.S. EPA grant.
- The Solid Waste Management Department, successfully implemented KRONOS Workforce Timekeeper to electronically manage employee time entries and requests for leave. This provides a technology solution to control labor costs with a consistent application of work and pay rules. Due to the realized efficiencies, the Department has been able to reassign two personnel from time keeping duties. By going paperless, the Department has eliminated multipart leave requests, time cards, scanning and filing. These two items will result in a savings of \$106,000 per year. KRONOS reduces labor-intensive timecard tracking, leave requests, data entry, and simplifies the approval process which frees up supervisors' time.
- Negotiated cooperative agreement with the State of New Mexico Highway Department for highway cleanup services with an estimated revenue impact in the amount of \$400,000 ending June 30, 2013, an increase of \$100,000 from the previous fiscal year.
- Established mandatory daily safety briefings for the Interstate Highway litter cleanup crews to ensure consistent safe operating procedures in highway work zones. Provided DOT Temporary Traffic Control Supervisor certified training to maintain the safe and efficient movement of highway users and worker safety.



## SOLID WASTE MANAGEMENT

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- Purchased a sweeper to maintain the cleanliness of walkways located at the downtown underpass at Central and 1st Street underpass, I-25 corridor underpasses and others. Routine maintenance will provide citizens, tourists and potential business prospects a clean and safe environment when visiting the downtown area.
- Graffiti Removal Services cleaned over 60,000 graffiti sites within the city limits. Graffiti Removal Services divided the city into ten sections and strategically assigned the 15 graffiti removal technicians to identify and remove unreported graffiti sites in each quadrant of the city.
- Over the last year, the Keep Albuquerque Beautiful Program has reached more than 48,000 citizens through educational efforts and building awareness about litter prevention, recycling, beautification and waste disposal. This was accomplished through neighborhood association and classroom presentations, parades, information booths, and exhibits at various venues such as shopping malls, grocery stores and other community events.
- Citizens can now reach the Solid Waste Management Department through the See, Click, Fix Mobile Application. Citizens may report graffiti sightings, trash and recycling missed pickups, weed and litter complaints and large item requests from their smart phones. The application went live in March 2013 and the Department has received approximately 1,500 citizen requests through June.
- Developed a comprehensive safety plan, enhanced employee safety training, implemented vehicle inspections and safety audits resulting in reduced hydraulic spills, claims, damages, litigation costs, vehicle accidents, and work related injuries.
- Vehicle Maintenance implemented the recommendations of an OSHA and Environmental Management Program evaluation. By focusing efforts in the areas of clean-up and safety, the Department was able to reduce injury and potential for release of harmful chemicals and dangerous spills. These efforts also included a redesign of hydraulic systems resulting in reduced spikes, leaking seals, hose failures and city clean up.

# TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community and Para-Transit service for the mobility impaired population. The department also offers three Rapid Ride routes serving the Central/Uptown and Coors/UNM-UNMH corridors. Rapid Ride is a limited-stop service utilizing powerful diesel-electric hybrid articulated buses, and sophisticated electronic software to manipulate traffic signals, thereby allowing buses to move through traffic quickly.

The department provides connection routes with the New Mexico Rail Runner throughout the City, to the airport, and to the city of Rio Rancho. Additional services, such as special events park and ride to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the "Strive-Not-To-Drive" and "Clean Air Challenge" campaigns encouraging commuters to use alternative forms of transportation. The department also re-launched the summer fun pass program.

## MISSION

The City of Albuquerque's Transit Department (ABQ RIDE) provides fixed route bus service and Para-Transit service, for mobility impaired citizens, throughout the Albuquerque Metropolitan Area.

Operating Fund Expenditures by Category (\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
PERSONNEL	24,762	25,724	25,724	24,703	26,699	1,996
OPERATING	15,419	13,769	13,784	14,538	12,615	(1,923)
CAPITAL	0	0	0	0	0	0
TRANSFERS	5,504	5,206	5,419	5,419	8,237	2,818
GRANTS/PROJECTS	988	993	993	993	1,024	31
<b>TOTAL</b>	<b>46,673</b>	<b>45,692</b>	<b>45,920</b>	<b>45,653</b>	<b>48,575</b>	<b>2,922</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>559</b>	<b>563</b>	<b>563</b>	<b>564</b>	<b>563</b>	<b>(1)</b>

## BUDGET HIGHLIGHTS

The FY/14 approved budget for the Transit Department Operating Fund is \$44.9 million, an increase of \$2.8 million or 6.8% from the FY/13 original approved budget. There is a security officer position deleted that was created with one-time funding in FY/13.

The General Fund subsidy for the FY/14 budget increases to \$22.4 million for a 21.3% variance from FY/13. There are no planned reductions in service included in this budget proposal.

The FY/14 approved budget decreases by \$750 thousand in repairs and maintenance. Large item repairs will be covered by grant capital dollars. Indirect overhead increases by \$2.7 million and risk assessments combine for an increase of \$375 thousand. The change in the method health benefits are funded from a rate base to actuals increases the FY/14 budget by \$906 thousand. Three hundred and eighty thousand is decreased in the fuel line item appropriation and is attributable to a fuel hedge agreement entered into for fiscal year 2014. Other technical adjustments account for an additional \$50 thousand increase. The transfer to the Operating Grants Fund (265) and the transfer to the Transit Grant Fund (663) remain the same.

For the FY/14 approved budget, the Transit Operating Grants Fund Transportation on Demand (TDM) grant for \$1 million includes a transfer of \$204 thousand from the Transit Operating Fund. The Planning Grant Fund 663 continues to be budgeted for a \$409 thousand transfer from the Transit Operating Fund. There are 34 grant funded positions in the department.

Beginning in FY/07, proceeds from Transit's debt service fund were used to purchase new buses. Since inception of this fund, the department has acquired 58 new 40 foot hybrid buses. The approved budget for FY/14 is \$2.6 million.



# TRANSIT

(\$000's)	FY12 ACTUAL EXPENSES	FY13 ORIGINAL BUDGET	FY13 REVISED BUDGET	FY13 EST. ACT. EXPENSES	FY14 APPROVED BUDGET	CURRENT YR/ PRIOR YR CHG
<b>PROGRAM STRATEGY SUMMARY BY FUND:</b>						
<b><u>GENERAL FUND - 110</u></b>						
TR Gen Trsf to Transit Ops	19,620	18,481	18,481	18,481	22,423	3,942
<b><u>OPERATING GRANTS FUND 265</u></b>						
Project Program (265) - Transit	1,006	1,009	1,009	1,009	1,040	31
<b><u>TRANSIT OPERATING FUND - 661</u></b>						
TR ABQ Ride	28,059	28,173	28,188	28,143	27,994	(149)
TR Facility Maintenance	1,885	1,987	1,987	1,905	2,017	112
TR Paratransit Svcs	5,708	5,810	5,810	5,813	5,898	85
TR Special Events	255	250	250	250	250	0
TR Strategic Support	2,606	3,073	3,073	2,929	3,325	396
TR Trsf to General Fund	2,305	2,146	2,146	2,146	4,807	2,661
TR Trsf to TR Grants Fund	400	409	409	409	409	0
TR Trsf to Ops Grants Fund	201	204	417	417	204	(213)
<b>TOTAL TRANSIT OPERATING FUND - 661</b>	<b>41,419</b>	<b>42,052</b>	<b>42,280</b>	<b>42,013</b>	<b>44,904</b>	<b>2,891</b>
<b><u>TRANSIT DEBT SERVICE FUND - 667</u></b>						
TR Capital Grants Fund	4,248	2,631	2,631	2,631	2,631	0
<b>TOTAL APPROPRIATIONS</b>	<b>66,293</b>	<b>64,173</b>	<b>64,401</b>	<b>64,134</b>	<b>70,998</b>	<b>6,864</b>
Intradepartmental Adjustments	19,620	18,481	18,481	18,481	22,423	3,942
<b>NET APPROPRIATIONS</b>	<b>46,673</b>	<b>45,692</b>	<b>45,920</b>	<b>45,653</b>	<b>48,575</b>	<b>2,922</b>

## REVENUE

Major enterprise and inter-governmental sources are reflected below and consist of \$4.6 million in fares and advertising revenues and \$5.4 million from other entities. For FY14 total estimated revenues are projected at \$45 million and all revenue categories are reflected on the fund table in the Budget Highlights by Fund section.

Department Generated Fees for Services (\$000's)	FY12 ACTUAL REVENUES	FY13 ORIGINAL BUDGET	FY13 ESTIMATED ACTUAL	FY14 APPROVED BUDGET	CURRENT YR PRIOR YR CHG
661 - Transit Operating Shared/Contributions local Ope	5,626	5,260	6,368	5,260	(1,108)
661 - Transit Operating Transit Fares	4,456	4,266	4,266	4,266	0
661 - Transit Operating Transit-Advertising	321	200	366	350	(16)
661 - Transit Operating State Grants	96	125	236	125	(111)
661 - Transit Operating Property sales and recovery	(32)	0	69	0	(69)
661 - Transit Operating Other Miscellaneous	415	0	56	0	(56)

## PERFORMANCE MEASURES

**GOAL 3: PUBLIC INFRASTRUCTURE** - Existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. New development is efficiently integrated into existing infrastructure and the costs are balanced with the revenues generated.

### PROGRAM STRATEGY

**ABQ RIDE** - Provide safe, affordable, and attractive transportation alternatives to the single occupant vehicle, so that residents have transportation options and traffic congestion is reduced, air quality is improved and commute times are shorter.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.</i>					
ABQ Fixed Route Boardings (All Routes)	11,907,798	12,821,051	12,792,000	12,950,000	13,583,000
Rapid Ride Boardings - #766 Red Line (Dec 2004)	1,391,156	1,501,759	1,530,000	1,500,000	1,575,000

# TRANSIT

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
Rapid Ride Boardings - # 777 Green Line (Aug 2009)	1,015,810	1,092,410	1,250,000	1,100,000	1,146,000
Rapid Ride Boardings - #790 Blue Line (Jul 2007)	463,255	520,141	550,000	530,000	545,000
Revenue Miles (All Routes)	5,223,103	5,324,567	5,295,000	5,350,000	5,389,000
Revenue Hours (All Routes)	387,637	391,883	395,000	395,000	396,000
Boardings Per Revenue Hour (All Routes)	30.7	32.7	31	32.8	34

**FACILITY MAINTENANCE** - Maintain Transit Department's facilities, Alvarado Transportation Center, Daytona Bus Maintenance Facility, and Yale facility, so that customers and employees have healthy and safe environments at Transit facilities.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.</i>					
# Rapid Ride Shelters	29	29	32	29	29
# Bus Stops With Shelters Except Rapid Ride and ARRA	255	226	240	212	210
# ARRA Shelters	56	212	300	410	400
# of Bus Stops With No Shelter	2,482	2,365	2305	2,138	2,200

**PARA-TRANSIT SERVICES** - Provide transportation for qualified transit dependant residents who cannot use the fixed route transit system, so they have transportation to meet their needs.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.</i>					
Total Para-Transit Passenger Boardings (Pax+Alt+Comp.)	234,824	238,223	300,000	250,000	260,000
Para-Transit Vehicle Revenue Miles	1,838,401	1,875,141	1,920,000	1,900,000	2,000,000
Para-Transit Vehicle Revenue Hour	106,095	109,396	110,000	110,000	114,000
Para-Transit Passengers Per Revenue Hour	2.2	2.2	2.2	2.3	2.2

*DESIRED COMMUNITY CONDITION - The infrastructure is efficient and environmentally sensitive.*

On-Time Arrival (Monthly Average)	86.8	87.0	86.0	80	85
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**SPECIAL EVENTS & SEASONAL TRANSPORTATION ALTERNATIVES** - Provide safe, convenient and affordable transportation options to special events so that the number of vehicles traveling to the events will be reduced, thereby reducing traffic congestion and improving air quality.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.</i>					
4th of July Fire Works Boardings (July Only)	13,806	16,254	16,000	11,370	16,300

**STRATEGIC SUPPORT - Customer Service Center & Security** - Operate the Para-Transit Customer Service Center and provide security for transit facilities.

Measure	Actual FY/11	Actual FY/12	Approved FY/13	Est. Actual FY/13	Approved FY/14
<i>DESIRED COMMUNITY CONDITION - Safe and affordable integrated transportation options meet the public's needs.</i>					
Total Para-Transit Trips	209,558	210,526	222,000	216,000	217,000
Rider Trip Cancellations as a % of Total Para-Transit Trips	20.40%	19.70%	21.00%	22.00%	21.00%
Rider No Shows as a % of Total Para-Transit Trips	2.80%	4.00%	2.50%	6.00%	5.00%

## PRIOR YEAR ACCOMPLISHMENTS

- Installed 16 small Compressed Natural Gas (CNG) fuel tanks on City buses and four large CNG tanks at a total cost for all 20 tanks of \$43,280. Replacement of older fuel tanks is an ongoing effort by ABQ RIDE to continually increase bus efficiency and keep costs low.
- Completed installation of a new, environmentally-friendly state of the art paint booth at the Daytona facility at the cost of \$407,035. The booth allows City buses from both the Yale and Daytona facilities to be painted on-site, rather than taking them offsite to a painting contractor. The booth uses a water-based paint on the buses, which is much more environmentally friendly.
- Launched a smartphone app in January 2013 to great success. Although it was initially only available for iPhones, iPads and iTouch devices, it soon had 8,100 regular users and an 88% retention rate among these users. Our TXT2RIDE service was launched in February 2013 as a pilot along the three Rapid Ride routes and will be rolled out to other fixed routes and be available Citywide by 2014. Currently there is an average of 115 users per day. These

## TRANSIT

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two technology initiatives have succeeded in decreasing Transit 311 call volume by 8.7% (61,750 cases) for July 2012 through February 2013, compared to the same period for FY12.

- ABQ RIDE held 12 public input meetings on the concept of Bus Rapid Transit (BRT) along Central Avenue between December 2012 and May 2013. The meetings were very successful, garnering over 300 comments, and approximately 250 attendees at both rounds of meetings. A BRT system could provide more timely service than a regular bus line through the use of dedicated lanes and strategically-located stations that are not just stops but provide boarding platforms level with the floor of the bus; off-bus fare collection enabling riders to purchase tickets outside the bus; and a smart signal system.
- Added a new fueling lane thru the Daytona Fuel Island Project to the existing fuel island at ABQ RIDE's Daytona facility. The addition of the new fuel lane allows ABQ RIDE to fuel any combination of up to three diesel or paratransit vans, three unleaded fuel vans, and three regular fleet vehicles, enabling ABQ RIDE to decrease fueling time and get buses and paratransit vans on the road serving customers more quickly and efficiently. A new 15,000 gallon unleaded fuel tank, three unleaded dispensers, three diesel dispensers, lube reels and a vacuum system were installed and the project enhanced safety by upgrading the exterior lighting in the fuel island to a 27/7 LED system. Construction of the new fuel island was completed on November 8, 2012 at a cost of \$932 thousand dollars.

## **BONDED INDEBTEDNESS**





## BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and reduced substantially the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In FY/10 the City shifted two mills from debt service to operations. This decreased the mill rate for debt service from 6.976 mills to 4.976 mills and increases the operating levy by two mills. The total tax rate (operations and debt service) will remain at the same level for tax payers at approximately 11.52 mills for residential and non-residential tax payers. The transfer of two mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$158.4 million bond package that was passed in October 2009. It had an impact on the October 2011 bond election and Decade Plan. The impact to the program was limited by extending bond life to 13 years. Using a stable mill levy at 4.976 mills and a maximum maturity on the bonds of 13 years the voters approved approximately \$164 million of GO Bonds in the October 2011 election.

Utility and enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues.

To the extent that net revenues of the enterprise projects produce minimal coverage or fall short in the startup years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and lodgers' tax bonds that financed

the construction of the convention center and a municipal office building, and the acquisition of another office building. Recently, the City issued GRT bonds for the I-25/Paseo Del Norte Interchange project that is funded in conjunction with the State and County.

The total outstanding general obligation indebtedness of the City as of July 1, 2013 is \$329.544 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of July 1, 2013, the 4% statutory limit is \$475.1 million with outstanding general purpose debt of \$295.8 million. This leaves \$179.3 million available for future issues. In the regular municipal election held in October 2011, the voters approved the issuance of \$164 million of general purpose general obligation bonds and \$13 million of storm sewer system general obligation bonds. The City issued \$77 million on April 16, 2012 and \$4 million on June 30, 2012 and the remainder of \$75 million was issued on April 1, 2013 in a competitive sale and the remaining amount of \$6 million was placed with the State Treasurer on June 30, 2013 and paid off on July 1, 2013. The next bond election is scheduled for October 1, 2013.

The Albuquerque Metropolitan Arroyo Flood Control Authority (AMAFCA) is a special purpose district that overlaps Albuquerque. The amount of debt it can issue is limited by state statute. AMAFCA's bonding capacity is \$80 million. As of July 1, 2013, AMAFCA has \$39.6 million outstanding in G/O Debt with available capacity of \$40.4 million. In 2012, voters approved a \$25 million bond issuance of which \$10 million remains authorized but unissued. AMAFCA expects to sell the first series of bonds totaling \$12.5 in late summer/early fall of 2013.

The Albuquerque Bernalillo Water Utility Authority (ABWUA) was created in 2003, by the New Mexico Legislature adopted Laws 2003, Chapter 437 (Section 72-1-10, NMSA 1978). The legislation also provides that the debts of the City payable from net revenues of the Water/Sewer System shall be debts of the ABWUA and that the ABWUA shall not impair the rights of holders of outstanding debts of the Water/Sewer System. This debt is no longer part of the City's debt obligation and is not included in the following table.

CITY OF ALBUQUERQUE, NM  
SCHEDULE OF BOND INDEBTEDNESS  
JULY 1, 2013

	RATINGS/CR. ENH. (Moody's/S&P/Fitch)	FINAL MATURITY	ORIGINAL AMT ISSUED	AMOUNT RETIRED	AMOUNT OUTSTANDING	INTEREST RATES
GENERAL OBLIGATIONS BONDS:						
Aa1/AAA/AA+						
SEPT'07 GENERAL PURPOSE		07/01/16	43,045,000	32,090,000	10,955,000	4.5% - 5.0%
SEPT'07 STORM SEWER		07/01/16	5,080,000		5,080,000	4.25% - 5.0%
JUNE'08 GENERAL PURPOSE Series A		07/01/17	39,000,000	23,875,000	15,125,000	3.25% -4.0%
JUNE'08 STORM SEWER Series B		07/01/17	4,000,000		4,000,000	4.50%
JUNE'09 GENERAL PURPOSE SERIES B		07/01/18	54,970,000	24,440,000	30,530,000	2.25%
JAN'11 GENERAL PURPOSE SERIES A		07/01/23	135,000,000	28,000,000	107,000,000	.33 to 4.28%
MAY'12 GENERAL PURPOSE SERIES A		07/01/24	61,760,000		61,760,000	2.0 - 5.0%
MAY'12 STORM SEWER SERIES B		07/01/25	8,035,000		8,035,000	3.0 - 4.0%
APR'13 GENERAL PURPOSE SERIES A		07/01/26	70,404,000		70,404,000	2.0 - 4.0%
APR'13 STORM SEWER SERIES B		07/01/26	4,980,000		4,980,000	3.00%
JULY'13 GENERAL PURPOSE STORM SEWER REFDG SERIES C		07/01/14	11,675,000		11,675,000	0.35%
SUBTOTAL - GENERAL OBLIGATION BONDS			\$445,474,000	\$115,930,000	\$329,544,000	

Subject to 4% constitutional limit on general obligation debt.  
Storm & Sewer (constitutional unlimited)

REVENUE BONDS:

AIRPORT						
A1/A+/A+						
MAR ' 04 AIRPORT REFDG REVENUE		07/01/18	20,610,000	11,350,000	9,260,000	1.63% - 5.11%
MAR '04 AIRPORT REVENUE		07/01/24	30,000,000	11,685,000	18,315,000	2.0% - 4.5%
MAR '08 AIRPORT REFUNDING REVENUE A		07/01/18	13,640,000	3,160,000	10,480,000	3.0% - 5.0%
MAY '08 AIRPORT REFUNDING REVENUE B - Taxable		07/01/15	16,120,000	12,095,000	4,025,000	3.33% - 4.905%
MAY '08 AIRPORT REFUNDING REVENUE C - Tax-Exempt		07/01/20	5,170,000	2,060,000	3,110,000	3.5% - 4.375%
NOV '08 AIRPORT REFUNDING REVENUE E - Tax-Exempt		07/01/14	26,680,000	20,190,000	6,490,000	3.5% - 5.0%
DEC'09 AIRPORT REFUNDING - NMFA		06/01/19	26,080,000	8,950,000	17,130,000	3.0% to 4.5%
MAY'11 AIRPORT REFUNDING - NMFA		06/01/16	15,375,000	5,890,000	9,485,000	2.0 to 4.0%
SUBTOTAL - AIRPORT			\$153,675,000	\$75,380,000	\$78,295,000	

GROSS RECEIPTS TAX (1.225% STATE SHARED)

Aa2/AAA/AA+						
JUN 08 REFUNDING REVENUE		07/01/14	16,655,000	13,550,000	3,105,000	3.74% - 4.99%
DEC 08 REFUNDING REVENUE/Housing		07/01/30	11,275,000	825,000	10,450,000	4.0% - 5.375%
JUL 09 GRT REFUNDING 2009 B		07/01/22	28,305,000	1,820,000	26,485,000	3.0% - 5.0%
SEPT 11 GRT TAXABLE REFUNDING - NMFA		07/01/26	11,650,000	1,350,000	10,300,000	2.0% - 4.0%
SEPT 11 GRT TAXEXEMPT REFUNDING STADIUM & NEW MONEY - NMFA		07/01/28	22,660,000	3,730,000	18,930,000	2.0% - 4.0 %
SUBTOTAL - GRT (1.225% STATE SHARED)			\$90,545,000	\$21,275,000	\$69,270,000	

GROSS RECEIPTS/LODGERS' TAX

SEPT 2004 A TAX-EXEMPT REFDG		07/01/37	31,965,000	0	31,965,000	4.70-5.00%
SEPT 2004 B TAXABLE REFDG		07/01/36	28,915,000	1,795,000	27,120,000	2.39-5.54%
JUL 2009 A TAX-EXEMPT REFUNDING		07/01/25	10,535,000	80,000	10,455,000	3.0 - 5.0%

CITY OF ALBUQUERQUE, NM

SCHEDULE OF BOND INDEBTEDNESS

JULY 1, 2013

	RATINGS/CR. ENH. (Moody's/S&P/Fitch)	FINAL MATURITY	ORIGINAL AMT ISSUED	AMOUNT RETIRED	AMOUNT OUTSTANDING	INTEREST RATES
<b>FIRE NMFA Loan</b>						
SUBTOTAL - GROSS REC/LODGERS' TAX AND HOSPITALITY FEE TAX & FIRE LOAN		07/01/31	1,441,625 \$72,856,625	107,432 \$1,982,432	1,334,193 \$70,874,193	.58% - 4.02%
<b>REFUSE REMOVAL AND DISPOSAL</b>						
MAY04 NMFA Loan	AAA (AMBAC)	07/01/14	5,800,000	5,145,321	654,679	1.26-3.67%
MAR08 NMFA Loan		07/01/15	2,600,000	1,791,191	808,809	3.2-3.44%
SUBTOTAL - REFUSE			\$8,400,000	\$6,936,512	\$1,463,488	
<b>TRANSIT</b>						
AUG06 TRANSIT BUS EQUIPMENT LEASE			\$20,000,000	\$14,061,017	\$5,938,983	4.25%
<b>SPECIAL ASSESSMENT DISTRICT BONDS</b>						
SAD 228 Tax-Exempt NMFA Loan			22,743,479	345,000	22,398,479	3.00%
SAD 228 Taxable NMFA Loan			22,743,479		22,743,479	2.30%
SUBTOTAL - REVENUE BONDS			\$390,963,583	\$119,979,961	\$270,983,622	
<b>GRAND TOTAL - GENERAL OBLIGATION &amp; REVENUE BONDS</b>					\$600,527,622	



## **FINANCIAL CONSOLIDATIONS**



## FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget includes a total of 42 funds divided into six category types. Individual funds are established for specific purposes and operate as separate accounting entities. However, there are large numbers of financial transactions between these funds.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than one fund, they are counted twice inflating the total expenses and revenues of the City. Just as the expenses are counted twice, so also are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

Some transactions are at arm's length, such as payment in lieu of taxes (PILOT) and indirect overhead, which enterprise funds and grants pay to the General Fund as costs of doing business.

Other transactions are more obvious such as reimbursement of CIP funded employees. City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by General Obligation Bonds are expensed in the General Fund and then reimbursed through the capital program with a transfer.

Finally, transactions in the form of direct transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for a grant is budgeted in the General Fund as a transfer to the operating grant fund. Some operations such as Transit, Parking and Open Space require a subsidy from the General Fund done in the form of a transfer as well. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund.

*The consolidation tables in the following pages prevent the distortion by eliminating interfund transactions.*

Consolidations are shown on the following pages for the current fiscal year as well as the preceding fiscal years – estimated actual, revised and original budget. There are three types of consolidation tables for each: (1) combined revenues by fund group; (2) combined appropriations by fund group and department; and (3) consolidated revenues, appropriations and fund balances.

The first two sets of tables deal with the total city budget. The first column is the combined city total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from those agencies.

Individual fund tables that support these financial consolidations are located in the budget highlights by fund section in this document.

**COMBINED REVENUES BY FUND GROUP AND SOURCE, APPROVED BUDGET FY/14**  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP	SPECIAL REV FUNDS NOT IN GENERAL APPROP	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	137,114	0	137,114	76,857	0	0	0	60,257	0
GROSS RECEIPTS	118,949	0	118,949	118,949	0	0	0	0	0
OTHER	38,428	0	38,428	26,057	12,371	0	0	0	0
<b>TOTAL TAXES</b>	294,491	0	294,491	221,863	12,371	0	60,257	0	0
<b>LICENSES &amp; PERMITS</b>	15,832	0	15,832	12,849	2,983	0	0	0	0
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	34,849	0	34,849	0	2,750	31,939	0	160	0
COUNTY	5,814	0	5,814	239	0	0	0	5,368	207
<b>STATE SHARED REVENUE</b>									
GROSS RECEIPTS	179,981	0	179,981	179,981	0	0	0	0	0
OTHER SHARED REVENUE	10,164	0	10,164	4,090	5,958	0	0	0	116
STATE GRANTS	227	0	227	102	0	0	0	125	0
<b>TOTAL STATE SHARED</b>	190,372	0	190,372	184,173	5,958	0	0	125	116
<b>TOTAL INTERGOVERNMENTAL</b>	231,035	0	231,035	184,412	8,708	31,939	0	5,653	323
<b>CHARGES FOR SERVICES</b>	21,017	0	21,017	20,847	112	0	0	58	0
<b>FINES AND FORFEITS</b>	545	0	545	120	0	0	0	425	0
<b>MISCELLANEOUS</b>	10,339	0	10,339	1,248	4,386	0	150	4,057	498
<b>ENTERPRISE REVENUES</b>									
AVIATION	70,965	0	70,965	0	0	0	0	70,965	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,716	0	3,716	0	0	0	0	3,716	0
REFUSE DISPOSAL	60,868	0	60,868	0	0	0	0	60,868	0
TRANSIT	4,622	0	4,622	0	0	0	0	4,622	0
GOLF	3,918	0	3,918	0	0	0	0	3,918	0
<b>TOTAL ENTERPRISE</b>	145,888	0	145,888	0	0	0	0	145,888	0
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	113,538	0	113,538	1,384	0	0	0	0	112,154
ADMINISTRATIVE O/H	13,965	(12,268)	26,233	26,233	0	0	0	0	0
TRANSFERS	15,888	(52,802)	68,690	2,269	5,657	5,615	14,839	40,310	0
PILOT	0	(1,617)	1,617	1,617	0	0	0	0	0
<b>TOTAL INTREDF/INT SERV</b>	143,391	(66,687)	210,078	31,503	5,657	5,615	14,839	40,310	112,154
<b>TOTAL CURRENT RESOURCES</b>	862,538	(66,687)	929,225	472,842	34,217	37,554	75,246	196,391	112,976
APPROPRIATED FUND BALANCE	55,360	0	55,360	51,180	1,237	1,894	47	(2,297)	3,298
ADJUSTMENTS TO FUNDS	(47,284)	0	(47,284)	(43,687)	(704)	0	(73)	0	(2,819)
<b>GRAND TOTAL</b>	<b>870,614</b>	<b>(66,687)</b>	<b>937,301</b>	<b>480,335</b>	<b>34,750</b>	<b>39,448</b>	<b>75,220</b>	<b>194,094</b>	<b>113,454</b>



**COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, APPROVED BUDGET FY/14**  
**(\$000's)**

	Total	Interfund Elimination	Combined Total	General Fund	Special Funds In General Approp	Special Funds Not In General Approp	Debt Service Funds	Enterprise Funds	Internal Service Funds
Animal Welfare	10,064	(5)	10,069	10,005	64	0	0	0	0
Aviation	67,875	(25,777)	93,652	0	0	0	0	93,652	0
Chief Administrative Office	1,880	0	1,880	1,880	0	0	0	0	0
City Support	86,192	(10,556)	96,748	21,629	0	0	75,119	0	0
Council Services	3,225	0	3,225	3,225	0	0	0	0	0
Cultural Services	37,182	(2)	37,184	33,298	3,834	52	0	0	0
Economic Development	3,125	(1,196)	4,321	4,321	0	0	0	0	0
Environmental Health	7,944	(311)	8,255	2,700	2,874	2,681	0	0	0
Family and Community Services	57,247	(1,471)	58,718	35,222	0	19,229	0	4,267	0
Finance and Administrative Svc	75,934	(8,612)	84,546	21,672	12,459	0	0	0	50,415
Fire	72,518	(305)	72,823	69,915	1,654	1,153	101	0	0
Human Resources	65,180	(193)	65,373	2,334	0	0	0	0	63,039
Legal	5,261	0	5,261	5,261	0	0	0	0	0
Mayor's Office Department	901	0	901	901	0	0	0	0	0
Municipal Development	46,918	(12,494)	59,412	38,146	8,390	0	0	12,876	0
Office of Internal Audit	810	0	810	810	0	0	0	0	0
Office of Inspector General	316	0	316	316	0	0	0	0	0
Office of the City Clerk	2,115	0	2,115	2,115	0	0	0	0	0
Parks and Recreation	35,985	(2,630)	38,615	31,733	2,725	90	0	4,067	0
Planning Department	12,654	0	12,654	12,590	0	64	0	0	0
Police	162,439	(631)	163,070	153,213	2,750	7,107	0	0	0
Senior Affairs	14,195	(29)	14,224	6,626	0	7,598	0	0	0
Solid Waste	57,106	(5,225)	62,331	0	0	434	0	61,897	0
Transit	43,548	(27,450)	70,998	22,423	0	1,040	0	47,535	0
Totals	870,614	(96,887)	967,501	480,335	34,750	39,448	75,220	224,294	113,454
Enterprise Interfund Debt Service	0	30,200	(30,200)	0	0	0	0	(30,200)	0
<b>Grand Total</b>	<b>870,614</b>	<b>(66,687)</b>	<b>937,301</b>	<b>480,335</b>	<b>34,750</b>	<b>39,448</b>	<b>75,220</b>	<b>194,094</b>	<b>113,454</b>

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, APPROVED BUDGET FY/14**  
**(\$000's)**

	Estimated Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Estimated Ending Balance
110 - General Fund	51,714	457,323	439,232	(25,584)	(43,687)	(51,180)	534
210 - Fire Fund	1,629	1,613	1,366	(288)	0	(41)	1,588
220 - Lodgers Tax Fund	772	10,311	4,925	(5,305)	0	81	853
221 - Hospitality Tax Fund	171	2,063	1,031	(1,031)	0	1	172
225 - Cultural And Recreational Proj	2,447	1,200	1,734	0	0	(534)	1,913
235 - Albuquerque Bio Park Fund	37	2,100	2,100	0	0	0	37
242 - Air Quality Fund	1,669	3,033	2,662	(212)	0	159	1,828
243 - Heart Ordinance Fund	(0)	64	59	(5)	0	0	(0)
280 - Law Enforcement Protection	4,055	2,750	2,283	(467)	0	0	4,055
282 - Gas Tax Road Fund	114	4,360	5,061	604	0	(97)	17
287 - False Alarm Enforcement	0	0	0	0	0	0	0
288 - Photo Enforcement Fund	0	0	0	0	0	0	0
290 - City/County Bldg Ops Fund	76	998	2,994	1,938	0	(58)	18
730 - Vehicle/Equipment Replacement	1,000	0	0	0	(704)	(704)	296
851 - Open Space Acq And Mgt Income	150	138	2,725	2,543	0	(44)	106
Special Funds Included in General Appropriation Subtotal	12,120	28,630	26,940	(2,223)	(704)	(1,237)	10,883
205 - Community Development Fund	407	3,947	3,892	(55)	0	0	407
265 - Operating Grants	3,596	27,992	34,752	4,866	0	(1,894)	1,702
266 - ARRA Operating Grants	0	0	0	0	0	0	0
Special Funds Excluded in General Appropriation Subtotal	4,003	31,939	38,644	4,811	0	(1,894)	2,109
405 - Sales Tax Refunding Debt Svc	1,700	50	14,720	14,738	(73)	(5)	1,694
410 - Fire Debt Service Fund	0	0	101	101	0	0	0
415 - GO Bond Int And Sinking Fund	5,936	60,357	60,399	0	0	(42)	5,894
Non-Enterprise Debt Service Subtotal	7,636	60,407	75,220	14,839	(73)	(47)	7,589
611 - Aviation Operating	8,973	71,265	43,687	(25,777)	0	1,801	10,773
615 - Aviation Debt Svc	3,639	0	24,188	24,300	0	112	3,751
645 - Parking Facilities Operating	46	4,245	3,198	(981)	0	66	112
645 - Parking Facilities Debt Svc	57	0	0	(50)	0	(50)	7
651 - Refuse Disposal Operating	5,587	61,076	55,567	(5,225)	0	284	5,871
655 - Refuse Disposal Debt Svc	1,055	15	1,105	835	0	(255)	800
661 - Transit Operating	60	22,559	39,893	17,412	0	78	138
667 - Transit Debt Svc	422	2,631	2,631	0	0	0	422
671 - Apartments Fund	1,155	3,659	2,265	(1,001)	0	393	1,548
675 - Apartments Debt Svc Fund	566	0	1,001	1,001	0	0	566
681 - Golf Operating	53	4,015	3,987	(80)	0	(52)	0
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	(37)	1,800	882	(829)	0	89	52
695 - Sports Stadium Debt Svc	178	0	1,022	854	0	(168)	10
Enterprise Funds Subtotal	21,756	171,264	179,426	10,459	0	2,297	24,053
705 - Risk Management Fund	(2,993)	32,754	29,581	(694)	(2,819)	(340)	(3,333)
715 - Supplies Inventory Management	801	895	720	(295)	0	(120)	681
725 - Fleet Management	236	12,578	11,798	(912)	0	(132)	104
735 - Employee Insurance	3,398	58,942	61,218	(193)	0	(2,469)	929
745 - Communications Fund	896	7,806	7,835	(208)	0	(237)	659
Internal Service Subtotal	2,338	112,976	111,152	(2,302)	(2,819)	(3,298)	(960)
<b>Total All Funds</b>	<b>99,567</b>	<b>862,538</b>	<b>870,614</b>	<b>0</b>	<b>(47,284)</b>	<b>(65,360)</b>	<b>44,208</b>

COMBINED REVENUES BY FUND GROUP AND SOURCE, ESTIMATED ACTUAL FY/13  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	136,993	0	136,993	76,133	0	0	60,860	0	0
GROSS RECEIPTS	117,005	0	117,005	117,005	0	0	0	0	0
OTHER	37,802	0	37,802	25,498	12,304	0	0	0	0
<b>TOTAL TAXES</b>	<b>291,800</b>	<b>0</b>	<b>291,800</b>	<b>218,636</b>	<b>12,304</b>	<b>0</b>	<b>60,860</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>14,456</b>	<b>0</b>	<b>14,456</b>	<b>11,414</b>	<b>3,042</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS									
COUNTY	34,457	0	34,457	0	0	34,297	0	160	0
	6,970	0	6,970	377	0	0	0	6,368	225
<b>STATE SHARED REVENUE</b>									
GROSS RECEIPTS	177,039	0	177,039	177,039	0	0	0	0	0
OTHER SHARED REVENUE	10,179	0	10,179	4,090	5,971	0	0	0	119
STATE GRANTS	338	0	338	102	0	0	0	236	0
<b>TOTAL STATE SHARED</b>	<b>187,556</b>	<b>0</b>	<b>187,556</b>	<b>181,231</b>	<b>5,971</b>	<b>0</b>	<b>0</b>	<b>236</b>	<b>119</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>228,983</b>	<b>0</b>	<b>228,983</b>	<b>181,608</b>	<b>5,971</b>	<b>34,297</b>	<b>0</b>	<b>6,764</b>	<b>343</b>
<b>CHARGES FOR SERVICES</b>	<b>20,886</b>	<b>0</b>	<b>20,886</b>	<b>20,661</b>	<b>93</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>102</b>
<b>FINES AND FORFEITS</b>	<b>1,386</b>	<b>0</b>	<b>1,386</b>	<b>120</b>	<b>766</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>15,040</b>	<b>0</b>	<b>15,040</b>	<b>2,041</b>	<b>3,461</b>	<b>0</b>	<b>731</b>	<b>4,099</b>	<b>4,708</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	71,160	0	71,160	0	0	0	0	71,160	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,700	0	1,700	0	0	0	0	1,700	0
PARKING FACILITIES	3,614	0	3,614	0	0	0	0	3,614	0
REFUSE DISPOSAL	62,370	0	62,370	0	0	0	0	62,370	0
TRANSIT	4,648	0	4,648	0	0	0	0	4,648	0
GOLF	3,771	0	3,771	0	0	0	0	3,771	0
<b>TOTAL ENTERPRISE</b>	<b>147,264</b>	<b>0</b>	<b>147,264</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>147,264</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	114,471	0	114,471	1,384	0	0	0	0	113,087
ADMINISTRATIVE O/H	15,271	(8,891)	6,380	24,162	0	0	0	0	0
TRANSFERS	16,322	(50,578)	(34,256)	3,471	6,478	6,081	14,225	36,645	0
PILOT	0	(1,619)	(1,619)	1,619	0	0	0	0	0
<b>TOTAL INTREDIINT SERV</b>	<b>146,064</b>	<b>(61,088)</b>	<b>84,976</b>	<b>30,636</b>	<b>6,478</b>	<b>6,081</b>	<b>14,225</b>	<b>36,645</b>	<b>113,087</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>865,878</b>	<b>(61,088)</b>	<b>804,790</b>	<b>465,116</b>	<b>32,115</b>	<b>40,378</b>	<b>75,816</b>	<b>195,301</b>	<b>118,240</b>
APPROPRIATED FUND BALANCE	65,644	0	65,644	48,981	980	(211)	3,647	3,846	8,402
ADJUSTMENTS TO FUNDS	(49,538)	0	(49,538)	(41,469)	(704)	0	(55)	100	(7,409)
<b>GRAND TOTAL</b>	<b>881,985</b>	<b>(61,088)</b>	<b>820,897</b>	<b>472,628</b>	<b>32,390</b>	<b>40,167</b>	<b>79,407</b>	<b>199,248</b>	<b>119,233</b>

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ESTIMATED ACTUAL FY/13  
(\$000's)

	Total	Interfund Elimination	Combined Total	General Fund	Special Funds In General Approp	Special Funds Not In General Approp	Debt Service Funds	Enterprise Funds	Internal Service Funds
Animal Welfare	9,678	(5)	9,683	9,625	58	0	0	0	0
Aviation	68,243	(25,747)	93,990	0	0	0	0	93,990	0
Chief Administrative Office	2,367	#ZERO	2,367	2,367	0	#ZERO	0	0	0
City Support	88,228	(10,861)	99,089	19,783	0	0	79,306	0	0
Council Services	3,115	0	3,115	3,115	0	0	0	0	0
Cultural Services	35,711	(2)	35,713	33,288	2,369	56	0	0	0
Economic Development	3,104	(1,187)	4,291	4,291	0	0	0	0	0
Environmental Health	7,958	(220)	8,178	3,614	2,559	2,005	0	0	0
Family and Community Services	55,548	(1,471)	57,019	33,059	0	19,503	0	4,457	0
Finance and Administrative Svc	82,166	(8,213)	90,379	21,699	12,561	0	0	0	56,120
Fire	72,995	(305)	73,300	70,004	2,251	944	101	0	0
Human Resources	65,103	(152)	65,255	2,142	0	0	0	0	63,113
Legal	5,367	0	5,367	5,367	0	0	0	0	0
Mayor's Office Department	937	0	937	937	0	0	0	0	0
Municipal Development	47,042	(13,432)	60,474	38,729	8,550	0	0	13,194	0
Office of Internal Audit	721	0	721	721	0	0	0	0	0
Office of Inspector General	290	0	290	290	0	0	0	0	0
Office of the City Clerk	1,315	#ZERO	1,315	1,315	0	0	0	0	0
Parks and Recreation	37,270	(2,757)	40,027	33,182	2,641	247	0	3,957	0
Planning Department	13,410	0	13,410	13,410	0	0	0	0	0
Police	160,001	(597)	160,598	151,004	1,401	8,192	0	0	0
Senior Affairs	13,215	(29)	13,244	6,206	0	7,038	0	0	0
Solid Waste	65,128	(6,707)	71,835	0	0	1,173	0	70,662	0
Transit	43,074	(21,060)	64,134	18,481	0	1,009	0	44,644	0
Totals	881,985	(92,745)	974,730	472,628	32,390	40,167	79,407	230,905	119,233
Enterprise Interfund Debt Service	0	31,657	(31,657)	0	0	0	0	(31,657)	0
Grand Total	881,985	(61,088)	943,073	472,628	32,390	40,167	79,407	199,248	119,233

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ESTIMATED ACTUAL FY/13**  
**(\$000's)**

	Beginning Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Estimated Ending Balance
110 - General Fund	59,226	452,409	434,535	(25,386)	(41,469)	(48,981)	10,245
210 - Fire Fund	2,174	1,706	1,963	(288)	0	(545)	1,629
220 - Lodgers Tax Fund	297	10,255	4,718	(5,062)	0	475	772
221 - Hospitality Tax Fund	57	2,052	969	(969)	0	114	171
225 - Cultural And Recreational Proj	2,447	769	769	0	0	0	2,447
235 - Albuquerque Bio Park Fund	37	1,600	1,600	0	0	0	37
242 - Air Quality Fund	1,190	3,039	2,438	(121)	0	480	1,669
243 - Heart Ordinance Fund	(0)	58	53	(5)	0	0	(0)
280 - Law Enforcement Protection	4,055	2,850	2,417	(433)	0	0	4,055
282 - Gas Tax Road Fund	5	4,400	5,112	821	0	109	114
288 - Photo Enforcement Fund	635	766	1,401	0	0	(635)	0
290 - City/County Bldg Ops Fund	366	911	3,093	1,892	0	(290)	76
730 - Vehicle/Equipment Replacement	1,000	0	615	615	(704)	(704)	296
851 - Open Space Acq And Mgt Income	132	151	2,641	2,507	0	17	150
Special Funds Included in General Appropriation Subtotal	12,396	28,557	27,789	(1,043)	(704)	(980)	11,416
205 - Community Development Fund	407	3,947	3,892	(55)	0	0	407
265 - Operating Grants	3,385	27,500	32,614	5,325	0	211	3,596
266 - ARRA Operating Grants	0	0	0	0	0	0	0
Special Funds Excluded in General Appropriation Subtotal	3,792	31,447	36,506	5,270	0	211	4,003
405 - Sales Tax Refunding Debt Svc	4,925	100	17,449	14,124	(55)	(3,280)	1,644
410 - Fire Debt Service Fund	0	0	101	101	0	0	0
415 - GO Bond Int And Sinking Fund	6,303	61,491	61,857	0	0	(366)	5,936
Non-Enterprise Debt Service Subtotal	11,227	61,591	79,407	14,225	(55)	(3,647)	7,581
611 - Aviation Operating	7,216	71,461	44,057	(25,747)	100	1,757	8,973
615 - Aviation Debt Svc	3,525	0	24,186	24,300	0	114	3,639
641 - Parking Facilities Operating	(239)	4,172	3,285	(603)	0	285	46
645 - Parking Facilities Debt Svc	57	0	0	0	0	0	57
651 - Refuse Disposal Operating	11,659	62,520	61,892	(6,700)	0	(6,072)	5,587
655 - Refuse Disposal Debt Svc	1,040	15	2,070	2,070	0	15	1,055
661 - Transit Operating	(132)	23,724	39,450	15,918	0	192	60
667 - Transit Debt Svc	422	2,631	2,631	0	0	0	422
671 - Apartments Fund	1,018	3,593	2,455	(1,001)	0	137	1,155
675 - Apartments Debt Svc Fund	566	0	1,001	1,001	0	0	566
681 - Golf Operating	198	3,812	3,714	(243)	0	(145)	53
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	92	1,706	855	(980)	0	(129)	(37)
695 - Sports Stadium Debt Svc	178	0	1,025	1,025	0	0	178
Enterprise Funds Subtotal	25,602	173,634	186,620	9,040	100	(3,846)	21,756
705 - Risk Management Fund	2,821	32,553	32,906	(804)	(4,657)	(5,814)	(2,993)
715 - Supplies Inventory Management	918	966	725	(359)	0	(118)	801
725 - Fleet Management	1,545	13,173	14,084	(501)	0	(1412)	133
735 - Employee Insurance	4,720	63,741	62,159	(152)	(2,752)	(1,322)	3,398
745 - Communications Fund	633	7,807	7,253	(290)	0	264	896
Internal Service Subtotal	10,637	118,240	117,127	(2,106)	(7,409)	(8,402)	2,235
<b>Total All Funds</b>	<b>122,880</b>	<b>865,878</b>	<b>881,985</b>	<b>0</b>	<b>(49,538)</b>	<b>(65,644)</b>	<b>57,236</b>

**COMBINED REVENUES BY FUND GROUP AND SOURCE, REVISED BUDGET FY13**  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP	SPECIAL REV FUNDS NOT IN GEN APPROP	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	137,193	0	137,193	76,333	0	0	60,860	0	0
GROSS RECEIPTS	117,005	0	117,005	117,005	0	0	0	0	0
OTHER	37,802	0	37,802	25,498	12,304	0	0	0	0
<b>TOTAL TAXES</b>	<b>292,000</b>	<b>0</b>	<b>292,000</b>	<b>218,836</b>	<b>12,304</b>	<b>0</b>	<b>60,860</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>13,905</b>	<b>0</b>	<b>13,905</b>	<b>11,143</b>	<b>2,762</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	34,498	0	34,498	0	0	34,297	0	201	0
COUNTY	5,804	0	5,804	319	0	0	0	5,260	225
<b>STATE SHARED REVENUE</b>									
GROSS RECEIPTS	177,039	0	177,039	177,039	0	0	0	0	0
OTHER SHARED REVENUE	10,207	0	10,207	4,090	5,998	0	0	0	119
STATE GRANTS	227	0	227	102	0	0	0	125	0
<b>TOTAL STATE SHARED</b>	<b>187,473</b>	<b>0</b>	<b>187,473</b>	<b>181,231</b>	<b>5,998</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>119</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>227,774</b>	<b>0</b>	<b>227,774</b>	<b>181,550</b>	<b>5,998</b>	<b>34,297</b>	<b>0</b>	<b>5,586</b>	<b>343</b>
<b>CHARGES FOR SERVICES</b>	<b>19,935</b>	<b>0</b>	<b>19,935</b>	<b>19,800</b>	<b>77</b>	<b>0</b>	<b>0</b>	<b>58</b>	<b>0</b>
<b>FINES AND FORFEITS</b>	<b>680</b>	<b>0</b>	<b>680</b>	<b>120</b>	<b>60</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>13,983</b>	<b>0</b>	<b>13,983</b>	<b>1,808</b>	<b>3,243</b>	<b>0</b>	<b>731</b>	<b>3,943</b>	<b>4,258</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	72,316	0	72,316	0	0	0	0	72,316	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,700	0	1,700	0	0	0	0	1,700	0
PARKING FACILITIES	3,614	0	3,614	0	0	0	0	3,614	0
REFUSE DISPOSAL	61,237	0	61,237	0	0	0	0	61,237	0
TRANSIT	4,466	0	4,466	0	0	0	0	4,466	0
GOLF	4,152	0	4,152	0	0	0	0	4,152	0
<b>TOTAL ENTERPRISE</b>	<b>147,484</b>	<b>0</b>	<b>147,484</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>147,484</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	115,795	0	115,795	1,324	0	0	0	0	114,471
ADMINISTRATIVE O/H	16,247	(8,891)	25,138	25,138	0	0	0	0	0
TRANSFERS	16,781	(50,578)	67,359	3,471	6,478	6,081	14,225	37,104	0
PILOT	0	(1,619)	1,619	1,619	0	0	0	0	0
<b>TOTAL INTREDIJNT SERV</b>	<b>148,823</b>	<b>(61,088)</b>	<b>209,911</b>	<b>31,552</b>	<b>6,478</b>	<b>6,081</b>	<b>14,225</b>	<b>37,104</b>	<b>114,471</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>864,585</b>	<b>(61,088)</b>	<b>925,673</b>	<b>464,809</b>	<b>30,922</b>	<b>40,378</b>	<b>75,816</b>	<b>194,675</b>	<b>119,073</b>
APPROPRIATED FUND BALANCE	75,312	0	75,312	58,637	2,223	(211)	3,394	5,543	5,725
ADJUSTMENTS TO FUNDS	(45,965)	0	(45,965)	(41,469)	(704)	0	(55)	0	(3,736)
<b>GRAND TOTAL</b>	<b>893,932</b>	<b>(61,088)</b>	<b>955,020</b>	<b>481,977</b>	<b>32,441</b>	<b>40,167</b>	<b>79,155</b>	<b>200,218</b>	<b>121,062</b>

**COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, REVISED BUDGET FY/13**  
(\$000's)

	Total	Interfund Elimination	Combined Total	General Fund	Special Funds In General	Special Funds Not In General	Debt Service Funds	Enterprise Funds	Internal Service Funds
Animal Welfare	9,732	(5)	9,737	9,679	58	0	0	0	0
Aviation	70,495	(25,747)	96,242	0	0	0	0	96,242	0
Chief Administrative Office	2,507	0	2,507	2,507	0	0	0	0	0
City Support	86,839	(10,861)	97,700	18,646	0	0	79,054	0	0
Council Services	3,116	0	3,116	3,116	0	0	0	0	0
Cultural Services	36,856	(2)	36,858	34,433	2,369	56	0	0	0
Economic Development	3,146	(1,187)	4,333	4,333	0	0	0	0	0
Environmental Health	8,255	(220)	8,475	3,673	2,797	2,005	0	0	0
Family and Community Services	57,098	(1,471)	58,569	34,609	0	19,503	0	4,457	0
Finance and Administrative Svc	82,774	(8,213)	90,987	22,493	12,525	0	0	0	55,969
Fire	73,935	(305)	74,240	70,390	2,805	944	101	0	0
Human Resources	67,128	(152)	67,280	2,187	0	0	0	0	65,093
Legal	5,453	0	5,453	5,453	0	0	0	0	0
Mayor's Office Department	987	0	987	987	0	0	0	0	0
Municipal Development	47,414	(13,432)	60,846	38,976	8,609	0	0	13,261	0
Office of Internal Audit	826	0	826	826	0	0	0	0	0
Office of Inspector General	333	0	333	333	0	0	0	0	0
Office of the City Clerk	793	0	793	793	0	0	0	0	0
Parks and Recreation	37,564	(2,757)	40,321	33,349	2,682	247	0	4,043	0
Planning Department	13,739	0	13,739	13,739	0	0	0	0	0
Police	164,868	(597)	165,465	156,677	596	8,192	0	0	0
Senior Affairs	13,306	(29)	13,335	6,297	0	7,038	0	0	0
Solid Waste	63,427	(6,707)	70,134	0	0	1,173	0	68,961	0
Transit	43,341	(21,060)	64,401	18,481	0	1,009	0	44,911	0
Totals	893,932	(92,745)	986,677	481,977	32,441	40,167	79,155	231,875	121,062
Enterprise Interfund Debt Service	0	31,657	(31,657)	0	0	0	0	(31,657)	0
<b>Grand Total</b>	<b>893,932</b>	<b>(61,088)</b>	<b>955,020</b>	<b>481,977</b>	<b>32,441</b>	<b>40,167</b>	<b>79,155</b>	<b>200,218</b>	<b>121,062</b>

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, REVISED BUDGET FY/13**  
(\$000's)

	Beginning Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Estimated Ending Balance
110 - General Fund	59,226	452,102	443,884	(25,386)	(41,469)	(58,637)	589
210 - Fire Fund	2,174	1,613	2,517	(288)	0	(1,192)	982
220 - Lodgers Tax Fund	297	10,255	4,682	(5,062)	0	511	808
221 - Hospitality Tax Fund	57	2,052	969	(969)	0	114	171
225 - Cultural And Recreational Proj	2,447	769	769	0	0	0	2,447
235 - Albuquerque Bio Park Fund	37	1,600	1,600	0	0	0	37
242 - Air Quality Fund	1,190	2,783	2,676	(121)	0	(14)	1,176
243 - Heart Ordinance Fund	(0)	58	53	(5)	0	0	(0)
280 - Law Enforcement Protection	4,055	2,850	2,417	(433)	0	0	4,055
282 - Gas Tax Road Fund	5	4,400	5,135	821	0	86	91
288 - Photo Enforcement Fund	635	60	596	0	0	(536)	99
290 - City/County Bldg Ops Fund	366	786	3,129	1,892	0	(451)	(85)
730 - Vehicle/Equipment Replacement	1,000	0	615	615	(704)	(704)	296
851 - Open Space Acq And Mgt Income	132	138	2,682	2,507	0	(37)	95
Special Funds Included in General Appropriation Subtotal	12,396	27,364	27,840	(1,043)	(704)	(2,223)	10,173
205 - Community Development Fund	407	3,947	3,892	(55)	0	0	407
265 - Operating Grants	3,385	27,500	32,614	5,325	0	211	3,596
266 - ARRA Operating Grants	0	0	0	0	0	0	0
Special Funds Excluded in General Appropriation Subtotal	3,792	31,447	36,506	5,270	0	211	4,003
405 - Sales Tax Refunding Debt Svc	4,925	100	17,449	14,124	(55)	(3,280)	1,644
410 - Fire Debt Service Fund	0	0	101	101	0	0	0
415 - GO Bond Int And Sinking Fund	6,303	61,491	61,605	0	0	(114)	6,189
Non-Enterprise Debt Service Subtotal	11,227	61,591	79,155	14,225	(55)	(3,394)	7,833
611 - Aviation Operating	7,216	72,616	46,309	(25,747)	0	560	7,776
615 - Aviation Debt Svc	3,525	0	24,186	24,300	0	114	3,639
641 - Parking Facilities Operating	(239)	4,172	3,356	(603)	0	213	(26)
645 - Parking Facilities Debt Svc	57	0	0	0	0	0	57
651 - Refuse Disposal Operating	11,659	61,337	60,191	(6,700)	0	(5,554)	6,105
655 - Refuse Disposal Debt Svc	1,040	15	2,070	2,070	0	15	1,055
661 - Transit Operating	(132)	22,657	39,717	15,918	0	(1,142)	(1,274)
667 - Transit Debt Svc	422	2,631	2,631	0	0	0	422
671 - Apartments Fund	1,018	3,593	2,455	(1,001)	0	137	1,155
675 - Apartments Debt Svc Fund	566	0	1,001	1,001	0	0	566
681 - Golf Operating	198	4,287	3,800	(243)	0	244	442
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	92	1,700	850	(980)	0	(130)	(38)
695 - Sports Stadium Debt Svc	178	0	1,025	1,025	0	0	178
Enterprise Funds Subtotal	25,602	173,008	187,591	9,040	0	(5,543)	20,059
705 - Risk Management Fund	2,821	32,534	33,608	(804)	0	(1,878)	943
715 - Supplies Inventory Management	918	1,014	785	(359)	0	(130)	789
725 - Fleet Management	1,545	14,051	14,664	(501)	0	(1,114)	431
735 - Employee Insurance	4,720	64,071	62,801	(152)	(3,736)	(2,618)	2,102
745 - Communications Fund	633	7,403	7,098	(290)	0	15	647
Internal Service Subtotal	10,637	119,073	118,956	(2,106)	(3,736)	(5,725)	4,912
<b>Total All Funds</b>	<b>122,880</b>	<b>864,585</b>	<b>893,932</b>	<b>0</b>	<b>(45,965)</b>	<b>(75,312)</b>	<b>47,568</b>



**COMBINED REVENUES BY FUND GROUP AND SOURCE, ORIGINAL BUDGET FY/13**  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP	SPECIAL REV FUNDS NOT IN GEN APPROP	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	137,576	0	137,576	76,716	0	0	60,860	0	0
GROSS RECEIPTS	120,330	0	120,330	120,330	0	0	0	0	0
OTHER	37,562	0	37,562	25,258	12,304	0	0	0	0
<b>TOTAL TAXES</b>	<b>295,468</b>	<b>0</b>	<b>295,468</b>	<b>222,304</b>	<b>12,304</b>	<b>0</b>	<b>60,860</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>12,744</b>	<b>0</b>	<b>12,744</b>	<b>9,936</b>	<b>2,808</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	34,498	0	34,498	0	0	34,297	0	201	0
COUNTY	5,804	0	5,804	319	0	0	0	5,260	225
<b>STATE SHARED REVENUE</b>	<b>181,993</b>	<b>0</b>	<b>181,993</b>	<b>181,993</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
GROSS RECEIPTS	10,207	0	10,207	4,090	5,998	0	0	0	119
OTHER SHARED REVENUE	227	0	227	102	0	0	0	125	0
<b>TOTAL STATE SHARED</b>	<b>192,427</b>	<b>0</b>	<b>192,427</b>	<b>186,185</b>	<b>5,998</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>119</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>232,728</b>	<b>0</b>	<b>232,728</b>	<b>186,504</b>	<b>5,998</b>	<b>34,297</b>	<b>0</b>	<b>5,586</b>	<b>343</b>
<b>CHARGES FOR SERVICES</b>	<b>18,415</b>	<b>0</b>	<b>18,415</b>	<b>18,280</b>	<b>77</b>	<b>0</b>	<b>0</b>	<b>58</b>	<b>0</b>
<b>FINES AND FORFEITS</b>	<b>680</b>	<b>0</b>	<b>680</b>	<b>120</b>	<b>60</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>15,252</b>	<b>0</b>	<b>15,252</b>	<b>1,808</b>	<b>3,243</b>	<b>0</b>	<b>731</b>	<b>3,769</b>	<b>5,701</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	72,316	0	72,316	0	0	0	0	72,316	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,700	0	1,700	0	0	0	0	1,700	0
PARKING FACILITIES	3,614	0	3,614	0	0	0	0	3,614	0
REFUSE DISPOSAL	61,237	0	61,237	0	0	0	0	61,237	0
TRANSIT	4,466	0	4,466	0	0	0	0	4,466	0
GOLF	4,152	0	4,152	0	0	0	0	4,152	0
<b>TOTAL ENTERPRISE</b>	<b>147,484</b>	<b>0</b>	<b>147,484</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>147,484</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	115,795	0	115,795	1,324	0	0	0	0	114,471
ADMINISTRATIVE O/H	17,047	(8,891)	25,938	25,938	0	0	0	0	0
TRANSFERS	16,781	(50,365)	67,146	3,471	6,478	5,868	14,225	37,104	0
PILOT	0	(1,619)	1,619	1,619	0	0	0	0	0
<b>TOTAL INTREDF/INT SERV</b>	<b>149,623</b>	<b>(60,875)</b>	<b>210,498</b>	<b>32,352</b>	<b>6,478</b>	<b>5,868</b>	<b>14,225</b>	<b>37,104</b>	<b>114,471</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>872,395</b>	<b>(60,875)</b>	<b>933,270</b>	<b>471,304</b>	<b>30,968</b>	<b>40,165</b>	<b>75,816</b>	<b>194,501</b>	<b>120,516</b>
APPROPRIATED FUND BALANCE	62,858	0	62,858	48,651	441	2	3,394	5,482	4,887
ADJUSTMENTS TO FUNDS	(51,851)	0	(51,851)	(44,354)	(706)	0	(3,055)	0	(3,736)
<b>GRAND TOTAL</b>	<b>883,401</b>	<b>(60,875)</b>	<b>944,276</b>	<b>475,601</b>	<b>30,703</b>	<b>40,167</b>	<b>76,155</b>	<b>199,983</b>	<b>121,667</b>

**COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ORIGINAL BUDGET FY/13**  
**(\$000's)**

	Total	Interfund Elimination	Combined Total	General Fund	Special Funds In General Approp	Special Funds Not In General Approp	Debt Service Funds	Enterprise Funds	Internal Service Funds
Animal Welfare	9,732	(5)	9,737	9,679	58	0	0	0	0
Aviation	70,495	(25,747)	96,242	0	0	0	0	96,242	0
Chief Administrative Office	2,471	0	2,471	2,471	0	#ZERO	0	0	0
City Support	83,449	(10,861)	94,310	18,256	0	0	76,054	0	0
Council Services	3,101	0	3,101	3,101	0	0	0	0	0
Cultural Services	36,823	(2)	36,825	34,400	2,369	56	0	0	0
Economic Development	3,146	(1,187)	4,333	4,333	0	0	0	0	0
Environmental Health	8,178	(220)	8,398	3,640	2,753	2,005	0	0	0
Family and Community Services	57,043	(1,471)	58,514	34,554	0	19,503	0	4,457	0
Finance and Administrative Svc	81,800	(8,213)	90,013	22,357	12,525	0	0	0	55,131
Fire	72,416	(305)	72,721	69,881	1,795	944	101	0	0
Human Resources	68,570	(152)	68,722	2,186	0	0	0	0	66,536
Legal	5,453	0	5,453	5,453	0	0	0	0	0
Mayor's Office Department	887	0	887	887	0	0	0	0	0
Municipal Development	47,125	(13,432)	60,557	38,873	8,429	0	0	13,255	0
Office of Internal Audit	826	0	826	826	0	0	0	0	0
Office of Inspector General	333	0	333	333	0	0	0	0	0
Office of the City Clerk	793	0	793	793	0	0	0	0	0
Parks and Recreation	34,574	(2,757)	37,331	30,364	2,678	247	0	4,042	0
Planning Department	13,421	0	13,421	13,421	0	0	0	0	0
Police	162,789	(597)	163,386	155,098	96	8,192	0	0	0
Senior Affairs	13,223	(29)	13,252	6,214	0	7,038	0	0	0
Solid Waste	63,427	(6,707)	70,134	0	0	1,173	0	68,961	0
Transit	43,326	(20,847)	64,173	18,481	0	1,009	0	44,683	0
Totals	883,401	(92,532)	975,933	475,601	30,703	40,167	76,155	231,640	121,667
Enterprise Interfund Debt Service	0	31,657	(31,657)	0	0	0	0	(31,657)	0
<b>Grand Total</b>	<b>883,401</b>	<b>(60,875)</b>	<b>944,276</b>	<b>475,601</b>	<b>30,703</b>	<b>40,167</b>	<b>76,155</b>	<b>199,983</b>	<b>121,667</b>

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ORIGINAL BUDGET FY/13**  
**(\$000's)**

	Beginning Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Estimated Ending Balance
110 - General Fund	49,102	458,597	437,508	(25,386)	(44,354)	(48,651)	451
210 - Fire Fund	2,174	1,613	1,507	(288)	(2)	(184)	1,990
220 - Lodgers Tax Fund	297	10,255	4,682	(5,062)	0	511	808
221 - Hospitality Tax Fund	57	2,052	969	(969)	0	114	171
225 - Cultural And Recreational Proj	2,447	769	769	0	0	0	2,447
235 - Albuquerque Bio Park Fund	37	1,600	1,600	0	0	0	37
242 - Air Quality Fund	1,190	2,829	2,632	(121)	0	76	1,266
243 - Heart Ordinance Fund	(0)	58	53	(5)	0	0	(0)
280 - Law Enforcement Protection	4,055	2,850	2,417	(433)	0	0	4,055
282 - Gas Tax Road Fund	5	4,400	5,135	821	0	86	91
288 - Photo Enforcement Fund	635	96	96	0	0	(36)	599
290 - City/County Bldg Ops Fund	366	786	2,949	1,892	0	(271)	95
730 - Vehicle/Equipment Replacement	1,000	0	615	615	(704)	(704)	296
851 - Open Space Acq And Mgt Income	132	138	2,678	2,507	0	(33)	99
Special Funds Included in General Appropriation Subtotal	12,396	27,410	26,102	(1,043)	(706)	(441)	11,955
205 - Community Development Fund	407	3,947	3,892	(55)	0	0	407
265 - Operating Grants	3,385	27,500	32,614	5,112	0	(2)	3,383
266 - ARRA Operating Grants	0	0	0	0	0	0	0
Special Funds Excluded in General Appropriation Subtotal	3,792	31,447	36,506	5,057	0	(2)	3,790
405 - Sales Tax Refunding Debt Svc	4,925	100	14,449	14,124	(3,055)	(3,280)	1,644
410 - Fire Debt Service Fund	0	0	101	101	0	0	0
415 - GO Bond Int And Sinking Fund	6,303	61,491	61,605	0	0	(114)	6,189
Non-Enterprise Debt Service Subtotal	11,227	61,591	76,155	14,225	(3,055)	(3,394)	7,833
611 - Aviation Operating	7,216	72,616	46,309	(25,747)	0	560	7,776
615 - Aviation Debt Svc	3,525	0	24,186	24,300	0	114	3,639
641 - Parking Facilities Operating	(239)	4,172	3,350	(603)	0	219	(20)
645 - Parking Facilities Debt Svc	57	0	0	0	0	0	57
651 - Refuse Disposal Operating	11,659	61,337	60,191	(6,700)	0	(5,554)	6,105
655 - Refuse Disposal Debt Svc	1,040	15	2,070	2,070	0	15	1,055
661 - Transit Operating	(132)	22,657	39,702	16,131	0	(914)	(1,046)
667 - Transit Debt Svc	422	2,631	2,631	0	0	0	422
671 - Apartments Fund	1,018	3,419	2,455	(1,001)	0	(37)	981
675 - Apartments Debt Svc Fund	566	0	1,001	1,001	0	0	566
681 - Golf Operating	198	4,287	3,799	(243)	0	245	443
685 - Golf Debt Svc	3	0	0	0	0	0	3
691 - Sports Stadium Operating	92	1,700	850	(980)	0	(130)	(38)
695 - Sports Stadium Debt Svc	178	0	1,025	1,025	0	0	178
Enterprise Funds Subtotal	25,602	172,834	187,569	9,253	0	(5,482)	20,120
705 - Risk Management Fund	2,821	32,534	33,545	(804)	0	(1,815)	1,006
715 - Supplies Inventory Management	918	1,014	785	(359)	0	(130)	789
725 - Fleet Management	1,545	14,051	13,889	(501)	0	(339)	1,206
735 - Employee Insurance	4,720	65,514	64,244	(152)	(3,736)	(2,618)	2,102
745 - Communications Fund	633	7,403	7,098	(290)	0	15	647
Internal Service Subtotal	10,637	120,516	119,561	(2,106)	(3,736)	(4,887)	5,750
<b>Total All Funds</b>	<b>112,756</b>	<b>872,395</b>	<b>883,401</b>	<b>0</b>	<b>(51,851)</b>	<b>(62,858)</b>	<b>49,899</b>

**COMBINED REVENUES BY FUND GROUP AND SOURCE, ACTUAL FY/12**  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP	SPECIAL REV FUNDS NOT IN GENERAL APPROP	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES</b>									
PROPERTY	158,679	0	158,679	76,802	0	0	70,133	11,745	0
GROSS RECEIPTS	116,721	0	116,721	116,721	0	0	0	0	0
OTHER	38,318	0	38,318	26,221	12,097	0	0	0	0
<b>TOTAL TAXES</b>	<b>313,718</b>	<b>0</b>	<b>313,718</b>	<b>219,744</b>	<b>12,097</b>	<b>0</b>	<b>70,133</b>	<b>11,745</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>13,457</b>	<b>0</b>	<b>13,457</b>	<b>10,370</b>	<b>3,086</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES</b>									
FEDERAL GRANTS	30,944	0	30,944	0	3,496	27,678	0	(230)	0
COUNTY	6,085	0	6,085	290	0	72	0	5,626	96
<b>STATE SHARED REVENUE</b>	<b>176,610</b>	<b>0</b>	<b>176,610</b>	<b>176,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
GROSS RECEIPTS	10,381	0	10,381	4,429	5,879	0	0	0	73
OTHER SHARED REVENUE	978	0	978	118	107	657	0	96	0
<b>TOTAL STATE SHARED</b>	<b>187,969</b>	<b>0</b>	<b>187,969</b>	<b>181,157</b>	<b>5,986</b>	<b>657</b>	<b>0</b>	<b>96</b>	<b>73</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>224,998</b>	<b>0</b>	<b>224,998</b>	<b>181,447</b>	<b>9,482</b>	<b>28,407</b>	<b>0</b>	<b>5,493</b>	<b>170</b>
<b>CHARGES FOR SERVICES</b>	<b>20,245</b>	<b>0</b>	<b>20,245</b>	<b>19,758</b>	<b>77</b>	<b>0</b>	<b>0</b>	<b>373</b>	<b>36</b>
<b>FINES AND FORFEITS</b>	<b>1,663</b>	<b>0</b>	<b>1,663</b>	<b>114</b>	<b>1,100</b>	<b>0</b>	<b>0</b>	<b>449</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>17,121</b>	<b>0</b>	<b>17,121</b>	<b>2,670</b>	<b>4,745</b>	<b>0</b>	<b>160</b>	<b>4,415</b>	<b>5,131</b>
<b>ENTERPRISE REVENUES</b>									
AVIATION	74,074	0	74,074	0	0	0	0	74,074	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	3,382	0	3,382	0	0	0	0	3,382	0
PARKING FACILITIES	3,719	0	3,719	0	0	0	0	3,719	0
REFUSE DISPOSAL	62,098	0	62,098	0	0	0	0	62,098	0
TRANSIT	4,799	0	4,799	0	0	0	0	4,799	0
GOLF	3,809	0	3,809	0	0	0	0	3,809	0
<b>TOTAL ENTERPRISE</b>	<b>151,881</b>	<b>0</b>	<b>151,881</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>151,881</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE</b>									
INTERNAL SERVICE	113,699	0	113,699	1,366	0	0	0	0	112,333
ADMINISTRATIVE O/H	15,579	(8,853)	24,432	24,433	0	(1)	0	0	0
TRANSFERS	18,109	(51,355)	69,464	4,125	4,534	5,154	15,445	40,206	0
PILOT	53	(1,703)	1,756	1,756	0	0	0	0	0
<b>TOTAL INTREDF/INT SERV</b>	<b>147,440</b>	<b>(61,911)</b>	<b>209,351</b>	<b>31,680</b>	<b>4,534</b>	<b>5,153</b>	<b>15,445</b>	<b>40,206</b>	<b>112,333</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>890,523</b>	<b>(61,911)</b>	<b>952,434</b>	<b>465,783</b>	<b>35,122</b>	<b>33,560</b>	<b>85,738</b>	<b>214,562</b>	<b>117,669</b>
APPROPRIATED FUND BALANCE	44,526	0	44,526	36,585	3,796	571	4,023	(331)	(118)
ADJUSTMENTS TO FUNDS	(61,956)	0	(61,956)	(44,088)	(706)	(290)	(3,505)	(5,761)	(7,605)
<b>GRAND TOTAL</b>	<b>873,093</b>	<b>(61,911)</b>	<b>935,004</b>	<b>458,280</b>	<b>38,212</b>	<b>33,841</b>	<b>86,255</b>	<b>208,469</b>	<b>109,946</b>

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ACTUAL FY/12  
(\$'000's)

	Total	Interfund Elimination	Combined Total	General Fund	Special Funds In General Approp	Special Funds Not In General Approp	Debt Service Funds	Enterprise Funds	Internal Service Funds
Animal Welfare	9,439	(6)	9,445	9,375	70	0	0	0	0
Aviation	68,560	(27,063)	95,623	0	0	0	0	95,623	0
Chief Administrative Office	3,759	(22)	3,781	2,669	0	1,112	0	0	0
City Support	94,373	(10,250)	104,623	18,468	0	0	86,154	0	0
Council Services	3,107	#ZERO	3,107	3,107	0	0	0	0	0
Cultural Services	36,506	(2)	36,508	33,125	3,240	143	0	0	0
Economic Development	2,837	(1,363)	4,200	4,200	0	0	0	0	0
Environmental Health	7,474	(208)	7,682	3,544	2,178	1,960	0	0	0
Family and Community Services	51,524	(1,259)	52,783	31,062	0	17,651	0	4,071	0
Finance and Administrative Svc	75,186	(9,449)	84,635	20,150	14,436	0	0	0	50,049
Fire	69,712	(204)	69,916	68,811	959	45	101	0	0
Human Resources	61,699	(140)	61,839	1,942	0	0	0	0	59,897
Legal	5,318	0	5,318	5,318	0	0	0	0	0
Mayor's Office Department	660	0	660	660	0	0	0	0	0
Municipal Development	57,164	(12,382)	69,545	35,748	8,699	0	0	25,098	0
Office of Internal Audit	730	0	730	730	0	0	0	0	0
Office of Inspector General	300	0	300	300	0	0	0	0	0
Office of the City Clerk	1,433	(332)	1,765	1,433	332	0	0	0	0
Parks and Recreation	32,397	(1,707)	34,104	27,703	2,604	38	0	3,760	0
Planning Department	12,213	0	12,213	12,213	0	#ZERO	0	0	0
Police	160,750	(1,846)	162,595	152,067	5,694	4,834	0	0	0
Senior Affairs	12,606	(29)	12,636	6,035	0	6,601	0	0	0
Solid Waste	61,196	(9,425)	70,621	0	0	451	0	70,170	0
Transit	44,150	(22,144)	66,293	19,620	0	1,006	0	45,667	0
Totals	873,093	(97,831)	970,924	458,280	38,212	33,841	86,255	244,389	109,946
Enterprise Interfund Debt Service	0	35,920	(35,920)	0	0	0	0	(35,920)	0
Grand Total	873,093	(61,911)	935,004	458,280	38,212	33,841	86,255	208,469	109,946

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ACTUAL FY12**  
**(\$000's)**

	Beginning Balance	Estimated Revenue	Appropriation	Interfund Transaction	Fund Bal Adjustment	Net Fund Change	Ending Balance
110 - General Fund	51,723	451,357	421,887	(21,967)	(44,088)	(36,585)	15,138
210 - Fire Fund	1,370	1,763	755	(204)	(2)	802	2,172
220 - Lodgers Tax Fund	1,642	10,084	5,150	(6,279)	0	(1,345)	297
221 - Hospitality Tax Fund	232	2,017	1,121	(1,071)	0	(175)	57
225 - Cultural And Recreational Proj	1,963	1,271	787	0	0	484	2,447
232 - Open And Ethical Elections	332	0	0	(332)	0	(332)	0
235 - Albuquerque Bio Park Fund	90	2,401	2,453	0	0	(53)	37
242 - Air Quality Fund	310	3,057	2,065	(113)	0	879	1,190
243 - Heart Ordinance Fund	0	70	64	(6)	0	(0)	(0)
280 - Law Enforcement Protection	3,879	3,496	2,932	(389)	0	175	4,055
282 - Gas Tax Road Fund	661	4,349	4,992	(13)	0	(656)	5
287 - False Alarm Enforcement	609	0	0	(609)	0	(609)	0
288 - Photo Enforcement Fund	1,292	1,108	1,115	(649)	0	(657)	635
290 - City/County Bldg Ops Fund	629	867	3,173	2,042	0	(264)	366
292 - Plaza Del Sol Fund	211	0	0	(211)	0	(211)	0
730 - Vehicle/Equipment Replacement	1,159	29	688	500	(704)	(863)	296
851 - Open Space Acq And Mgt Income	1,106	153	2,604	1,477	0	(974)	132
Special Funds Included in General Appropriation Subtotal	15,486	30,666	27,898	(5,858)	(706)	(3,796)	11,690
205 - Community Development Fund	13	5,118	4,880	156	0	394	407
265 - Operating Grants	4,279	22,632	27,592	4,356	(290)	(894)	3,385
266 - ARRA Operating Grants	72	655	724	(3)	0	(72)	0
Special Funds Excluded in General Appropriation Subtotal	4,363	28,406	33,196	4,509	(290)	(571)	3,792
405 - Sales Tax Refunding Debt Svc	3,157	4,053	17,629	15,344	(3,505)	(1,737)	1,419
410 - Fire Debt Service Fund	0	0	101	101	0	0	0
415 - GO Bond Int And Sinking Fund	8,588	66,240	68,525	0	0	(2,286)	6,303
Non-Enterprise Debt Service Subtotal	11,745	70,293	86,255	15,445	(3,505)	(4,023)	7,722
611 - Aviation Operating	8,941	74,267	43,545	(26,947)	(5,500)	(1,726)	7,216
615 - Aviation Debt Svc	2,935	105	25,015	25,500	0	590	3,525
641 - Parking Facilities Operating	18	4,251	3,339	(1,169)	0	(257)	(239)
645 - Parking Facilities Debt Svc	56	0	0	1	0	1	57
651 - Refuse Disposal Operating	12,829	64,023	55,786	(9,406)	0	(1,170)	11,659
655 - Refuse Disposal Debt Svc	1,006	16	4,978	4,995	0	34	1,040
661 - Transit Operating	(1,619)	23,538	38,914	17,114	(251)	1,487	(132)
667 - Transit Debt Svc	0	4,670	4,248	0	0	422	422
671 - Apartments Fund	815	3,741	2,537	(1,001)	0	203	1,018
675 - Apartments Debt Svc Fund	97	0	533	1,001	0	468	566
681 - Golf Operating	(0)	3,968	3,532	(227)	(10)	198	198
685 - Golf Debt Svc	2	0	0	0	0	0	3
691 - Sports Stadium Operating	160	1,808	834	(1,042)	0	(68)	92
695 - Sports Stadium Debt Svc	30	11,745	12,761	1,164	0	148	178
Enterprise Funds Subtotal	25,271	192,132	196,021	9,982	(5,761)	331	25,602
705 - Risk Management Fund	4,152	32,256	27,482	(846)	(5,259)	(1,331)	2,821
715 - Supplies Inventory Management	980	1,159	757	(384)	(79)	(61)	918
725 - Fleet Management	1,595	14,018	13,644	(469)	46	(50)	1,545
735 - Employee Insurance	3,068	62,700	58,595	(140)	(2,314)	1,651	4,720
745 - Communications Fund	724	7,536	7,357	(272)	1	(91)	633
Internal Service Subtotal	10,519	117,669	107,835	(2,111)	(7,605)	118	10,637
<b>Total All Funds</b>	<b>119,106</b>	<b>890,523</b>	<b>873,093</b>	<b>0</b>	<b>(61,956)</b>	<b>(44,526)</b>	<b>74,580</b>

## **APPENDIX**





## FISCAL YEAR 2014 BUDGET CALENDAR OF EVENTS

<b>Jan 3</b>	Budget Call - message and instructions to departments
<b>Jan 14</b>	FIVE YEAR FORECAST Introduced to Council
<b>Dec – Jan</b>	<p>Departmental preparation of FY/14 budget request. Meetings between Budget staff and department staff to answer questions on instructions and procedures</p> <p>Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by January 25</p>
<b>Feb 5 – 25</b>	CAO Budget Hearings
<b>Feb - Mar</b>	Preparation of Proposed Budget Document
<b>Apr 1</b>	Proposed Budget Document Submitted to Council
<b>Apr - May</b>	City Council Committee of the Whole meetings to consider the Budget Proposal
<b>May 20</b>	City Council passes legislation, as amended
<b>May 31</b>	Signed by Mayor

# ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

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## **Numerical Rounding**

Budgets are developed using whole numbers. When program strategies are summarized, each is rounded down to the nearest one thousand. Rounding makes for ease of reading when reviewing the document.

## **Salaries**

- The wage and salary base is established for each filled or authorized-to-be-filled position.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.01% for bus drivers, security and animal control officers, blue and white collar and management/professional, 33.4% for fire, 30.73% for police, 25.41% for transport officers and 7.00% for temporary employees and some seasonal employees. Other employee benefits (group life, unemployment compensation insurance, and administrative fee) – 1.54%; retiree health insurance is 2.0% for all employees, except sworn police and fire which are at 2.5%.
- The City's contribution for health, dental, and vision insurance premiums are loaded initially at FY/13 levels - based on whether or not and at what level an employee elects coverage. Adjustments for FY/14 are an increase of 9.4% for health and 4% for vision. Dental decreased by 4.9%.
- An average vacancy savings rate of 3.5% for city departments is calculated into employee salaries. There is no vacancy savings rate calculated for CIP recovered positions.
- Adjustments for increases in minimum wage were made only to the Parks and Recreation Department for the aquatics program.

## **Operating Expenses**

Department managers were required to provide detailed information supporting FY/14 budget requests for professional services, contract services and repairs and maintenance. Other FY/14 operating expenses were equal to FY/13 appropriated amounts. One time appropriations for FY/13 were deleted except for social service contracts in Family and Community Services.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- For FY/14, utilities (gas, electricity, water, refuse) are budgeted based on historical expenditures and anticipated needs.
- Beyond those stated above, line item increases needing special justifications include either extraordinary price increases, increased workload, or a special need not previously funded.

## **Capital Expenditures**

New and replacement property items are included in the appropriate program appropriations within each of the funds.

## **Transfers**

- Workers' Compensation and Insurance transfers are treated as direct transfers to the Risk Management Fund in each program for FY/14. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.
- Vehicle maintenance charges are estimated for FY/14 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs.
- Radio maintenance costs for FY/14 are based on historical average prices during an 18-month period ending December 2012.
- Fuel costs are estimated on 12 months of historical usage. Estimated gallon usage for FY/14 is 2.1 million. The associated cost for fuel is \$6.5 million. The average cost per gallon is \$3.295. Transit Department fuels are calculated separately and are budgeted at \$3.10 per gallon with an estimated total of 1.7 million gallons. For the Solid Waste Management budget, the legislation includes a contingent appropriation for fuel exceeding \$2.31 per gallon. When fuel costs go above \$2.31 per gallon, a fuel surcharge is billed to customers. (Update: In late April 2013, the City entered into a fuel hedge pricing agreement for FY/14 for 1.5 million gallons of unleaded at \$2.57 per gallon and 1.9 million gallons of diesel at \$2.81 per gallon. The hedge covers a large percentage of fuel purchased at Fleet and Transit.)
- Network costs are based on actual data ports in each City department.

## REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right of way use, police services etc. For enterprise and other funds, this includes fees charged for golf; refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal licenses, business registrations, restaurant and food processing inspection permits etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and inter department/intra department transfers.
- Other Miscellaneous Charges - Interest earnings is the main source for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

### **General Fund**

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The Forecast Advisory Committee is made up of city staff, and an outside expert in revenue estimation and tax policy.

The Fiscal Year 2014 revenue stream for GRT is estimated to be 63.0% of the general fund budget. These estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecast tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the telephone utilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction and these estimates are tied to forecasts of construction activity, provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Forecasts of charges for service are usually based on trend analysis, any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Internal revenues are based on budget estimates of expenses for other funds and estimates of inflation from the national economic forecast for out years.

The largest source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates, from the national economic forecasts and the size of interest earning balances.

### **Other Funds**

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB fiscal analysts.

### **Enterprise Revenues**

Enterprise revenues are prepared by the departments based on trend analysis of growth and the rate structure that is in place and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and budget analysts from the Office of Management and Budget.

### **Lodger's Tax and Hospitality Fee**

Estimates of these taxes are based on trend analysis. As these revenues are quite volatile and there are no prospective measures of tourism and business travel for Albuquerque, the forecasts are always quite conservative.

**CITY OF ALBUQUERQUE TAX IMPOSITIONS (millions of dollars)**  
**(As of July 1, 2013)**

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY14 FULL-YEAR IMPACT
Gross Receipts Tax Distribution					
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	3.7500%	2.2875%		\$336,510
Municipal Share Compensating Tax	Share based on imposed local option			Pledged to outstanding bonds	\$179,311
Municipal GRT	Imposed in increments of 0.25%; subject to 3% state admin. fee on all local option revenues imposed above the initial 0.5% tax levied;	1.87500%	1.0000 %		1,678
Public Safety	Positive referendum 10/28/2003	0.2500%	0.2500%	Public Safety	
Basic Services	No referendum required	0.2500%	0%	Any Lawful purpose	
General Purposes (includes .375% for replacement of Food & Medical)	No referendum required	0.8750%	0.5000%		
Transportation	Positive referendum imposes 7/1/2010 imposed 10 year tax for transportation		0.2500%	Roads, transit, trails	
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.250%	0.0625%		\$8,849
General Purpose	Not subject to referendum unless used for economic development	0.1250%	0.0625%	Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Economic development; regional transit systems; infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted by statute to water, sewer, solid waste	
Municipal capital outlay tax	Referendum required. Cannot be imposed until all Municipal GRT and Municipal infrastructure GRT have been imposed	0.250%	0.0000%	Restricted to infrastructure and bonds to pay for infrastructure	
Quality of Life GRT	Referendum required. Limited to 10 years	0.250%	0.0000%	Restricted to Cultural "improvements"	
Gasoline Taxes 2 Cent Gasoline Tax	Imposed in one cent increments Positive Referendum Required	\$ 0.02	\$ 0.00	Restricted by statute to roads and transit	\$0.0
Property Taxes Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I	7.65 mills	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$76,700
Debt Service	Positive referendum by G.O bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$58,400
The State legislature in March 2013 passed a bill that phases out the Food and Medical Hold Harmless from FY16 to FY29 this distribution accounts for approximately 11% of the GRT distributions.					

## **TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/14**

### **LOCAL OPTION GROSS RECEIPTS TAX**

The Municipal GRT authority is 1.875 cents and the tax may be imposed in 1/4 or 1/8 cent increments by positive referendum or by the governing body subject to a negative referendum. An additional 3/8 cent capacity was added by the State legislature in 2013. The City has imposed one cent of this capacity. Imposed are: a 1/2 cent to fund general government; a 1/4 cent transportation tax that was passed in the October 2009 election and became effective July 1, 2010; and a 1/4 cent public safety tax that was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/ cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with .875 cents available (in seven 1/ cent increments). Additional revenues will not include the food and medical hold harmless distribution. All taxes are also reduced by a 3.25% administrative fee. In January 2013 the State passed legislation that phases out of the hold harmless distribution From FY/16 to FY29. This will not affect the estimates listed below. In FY/13, the hold harmless distribution to all City funds was approximately \$37 million.

Revenue available **\$112,000,000**

The City has imposed a 1/16th cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16th cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16th cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8th cent (two 1/16th cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3.25% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available **\$23,627,000**

Albuquerque has authority for a 1/16th cent Environmental Gross Receipts Tax but has not exercised that authority. Purposes are limited to those defined by statute.

Revenue available **\$7,876,000**

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16th. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum.

Revenue available **\$32,000,000**

Albuquerque has authority to impose a quality of life tax of 1/4 cent imposed in increments of 1/16th. The tax may be used for cultural improvement. It is limited to ten years and must be imposed before 2016. Imposition of this tax is subject to positive referendum.

Revenue available **\$32,000,000**

### **PROPERTY TAX**

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this proposed budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Management and are subject to statutory yield control provisions.

Revenue available **\$13,000,000**

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. In FY/10 this levy was lowered from 6.976 to 4.976 shifting two mills to operations.

### **GASOLINE TAX**

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and must be approved by the voters.

Revenue available **\$4,700,000**

### **FRANCHISE FEES**

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utility companies. Current fees are 2% of specified electric revenues, 5% for Cable TV, 3% for local exchange telecommunications franchises and 3% for the natural gas franchise. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

### **LODGERS TAX**

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

### **HOSPITALITY FEE**

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date July 1, 2028.

**TOTAL UNUSED TAX AUTHORITY AVAILABLE** **\$ 225,203,000**

## ACRONYMS

**AACC** – Albuquerque Animal Care Centers

**ABCWUA** – Albuquerque/Bernalillo County Water Utility Authority

**ACVB** - Albuquerque Convention and Visitors Bureau

**ADA** - Americans with Disabilities Act

**AFD** - Albuquerque Fire Department

**AGIS** - Albuquerque Geographic Information System

**AGTC** – Albuquerque Golf Training Center

**AHCC** - Albuquerque Hispano Chamber of Commerce

**AHO** – Administrative Hearing Office

**AMAFCA** – Albuquerque Metropolitan Arroyo Flood Control Authority

**APD** - Albuquerque Police Department

**APS** - Albuquerque Public Schools

**ARRA** – American Recovery and Reinvestment Act

**BEA** – Bureau of Economic Analysis

**BBER** - University of New Mexico, Bureau of Business and Economic Research

**BioPark** - Albuquerque Biological Park

**COA** – City of Albuquerque

**CAO** - Chief Administrative Officer

**COO** – Chief Operating Officer

**CBO** - Community Based Organization

**CDBG** – Community Development Block Grant

**CIP** - Capital Improvements or Implementation Program

**CMAQ** – Congestion Mitigation

& Air Quality

**COAST** – Crisis Outreach and Support Team

**COLA** - Cost-of-Living Adjustment

**COP** - Community Oriented Policing

**CPI-U** - Consumer Price Index for all Urban Consumers

**DFA** – Department of Finance and Administration

**DMD** – Department of Municipal Development

**DRB** – Development Review Board

**D/S** - Debt Service

**DSA** – Department of Senior Affairs

**EDD** - Economic Development Department

**EPA** - Environmental Protection Agency

**ERP** – Enterprise Resource Planning

**EPC** - Environmental Planning Commission

**FASTT** – Family Abuse Stalking Team Training

**FD** - Fund

**FCS** – Family and Community Services Department

**FTA** - Federal Transit Administration

**FTE** - Full-time Equivalent Position

**FY** - Fiscal Year

**GASB** - General Accounting Standards Board

**GDP** – Gross Domestic Product

**GI** – Global Insight Economic Forecasting

**GIS** – Geographic Information System

**GO BONDS** - General

Obligation Bonds

**GPPAP** – Groundwater Protection Policy and Action Plan

**GRT** – Gross Receipts Tax

**HEART** – Humane and Ethical Animal Rules and Treatment

**HR** – Human Resources

**HUD** - U.S. Department of Housing and Urban Development

**HVAC** - Heating Ventilation Air Conditioning

**IA** – Internal Audit

**IDOH** – Indirect Overhead

**IG** – Inspector General

**IRDC** - International Research Development Council

**ITSM** - Information Technology Services Management (division of Department of Finance and Administrative Services)

**JAG** – Judge Advocate General

**LUCC** – Landmarks & Urban Conservation Commission

**MHz** - Megahertz

**MSA** - Metropolitan Statistical Area

**MRCOG** - Mid Region Council of Governments

**MOU** – Memorandum of Understanding

**NMFA** – New Mexico Finance Authority

**NSP** – Neighborhood Stabilization Program

**OMB** - Office of Management and Budget

**OSHA** - Occupational Safety and Health Administration

**PERA** - Public Employees Retirement Association

**PILOT** - Payment in Lieu of Taxes

**PR** – Parks and Recreation  
Department

**RFP** - Request for Proposal(s)

**RHCA** – Retiree Health Care  
Authority

**RO** - Revised Ordinances (City  
of Albuquerque)

**SAD** - Special Assessment  
District

**SBCC** – South Broadway  
Cultural Center

**SID** - Special Investigations  
Division

**SOBO** – Sexually Oriented  
Business Ordinance

**SW** – Solid Waste Management  
Department

**T & A** - Trust and Agency

**TRFR** - Transfer

**UETF** - Urban Enhancement  
Trust Fund

**UNC** - Unclassified Position

**UNM** - University of New Mexico

**YDI** – Youth Development Inc.

**YR** – Year



# GLOSSARY OF TERMS

**ACCRUED EXPENSES:** Expenses incurred but not due until a later date.

**ADJUSTMENTS FOR POLICY DIRECTION CHANGES:** Proposed adjustment to the maintenance of effort budget both positive and negative which are considered major policy issues.

**ANNUALIZED COSTS:** Costs to provide full year funding for services initiated and partially funded in the prior year.

**APPROPRIATION:** Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits.

**APPROPRIATIONS RESOLUTION:** Legal means to enact an appropriation request, e.g., annual operating budget.

**AUDIT:** Official examination of financial transactions and records to determine results of operations and establish the City's financial condition.

**BASE BUDGET:** Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes.

**BONDED INDEBTEDNESS/BONDED DEBT:** That portion of indebtedness represented by outstanding general obligation or revenue bonds.

**CAPITAL BUDGET:** Plan of proposed capital outlays and the means of financing them.

**COMMUNITY POLICING:** A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration.

**DEBT SERVICE FUND:** Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt.

**DEPARTMENT ID:** A Peoplesoft term for a cost center. The ID is required on all transactions to identify a responsible entity. The ID's are managed below the Program Strategy level and are the smallest unit of budgetary accountability and control. In the former system, it was defined as an "activity".

**DESIRED COMMUNITY CONDITION:** A condition that describes in detail what future achievement of a particular Five-Year-Goal would look like.

**ENCUMBRANCES:** Commitments of appropriated monies for goods and services to be delivered in the future

**ENTERPRISE FUND:** Fund established to account for

services financed and operated similar to private businesses and with costs recovered entirely through user charges.

**FISCAL YEAR:** In Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period.

**FUND:** Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters.

**FUND BALANCE:** The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals Fund Balance. Fund balance includes beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

**GENERAL FUND:** Fund which accounts for all assets and liabilities associated with operating city government which are not required to be accounted for in other funds.

**GENERAL OBLIGATION BONDS:** Bonds with payment pledged on full faith and credit of issuing government.

**GOALS:** General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City.

**IMPACT FEES:** Fees assessed by the city to compensate for additional costs associated with the type and location of new development.

**INDIRECT OVERHEAD:** Cost of central services allocated back to a department through a cost allocation plan.

**INTERFUND TRANSFER:** Legally authorized transfers from one fund to another fund.

**INTERGOVERNMENTAL REVENUES:** Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

**MAINTENANCE-OF-EFFORT:** Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases.

**NON-RECURRING EXPENDITURE:** Expenditure occurring only once, or within a limited time frame

**NON-RECURRING REVENUES:** Revenues generated only once

**OBJECTIVES:** Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

## GLOSSARY OF TERMS

**OPERATING BUDGET:** The annual budget of an entity stated in terms of classification, functional categories, and accounts. It contains estimates of the total value of resources required for the performance of the operation and is used to keep track of maintenance operations, salaries, and interest payments.

**OPERATING REVENUES:** Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services.

**PAYMENT IN LIEU OF TAXES (PILOT):** Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds.

**PERFORMANCE MEASURES:** The process of assessing progress toward achieving predetermined goals.

**PROGRAM STRATEGY:** The unit of appropriations and expenditure that ties related department id's together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals.

**PUBLIC SAFETY QUARTER CENT TAX:** A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

**RECURRING EXPENDITURES:** Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future.

**RECURRING REVENUES:** Revenues generated each and every year.

**RESERVE:** Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

**RETAINED EARNINGS:** Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year.

**REVENUES:** Amounts received from taxes, fees, and other sources during the fiscal year.

**TRANSPORTATION INFRASTRUCTURE TAX**  
A quarter cent gross receipts tax designated to fund improvements of transportation systems for the benefit of the City.

**UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE:** Fund equity of governmental funds and trust funds not set aside for any specific purpose.

**WORKING CAPITAL:** The excess of current assets over current liabilities at any time.

# NUMERIC LIST OF FUND NAMES BY CATEGORY

## GENERAL FUNDS:

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110 General

## SPECIAL REVENUE/GRANT/PROJECT FUNDS:

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205 Community Development Block Grants  
225 Culture and Recreation Projects  
235 Albuquerque BioPark Projects  
265 Operating Grants  
266 ARAA Operating Grant Fund  
280 Law Enforcement Protection Projects  
730 Vehicle/Computer Projects

## SPECIAL REVENUE FUNDS:

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210 Fire  
220 Lodgers' Tax  
221 Hospitality Fee  
232 Open and Ethical Elections (Closed)  
242 Air Quality  
243 Heart Ordinance  
282 Gas Tax Road  
287 Alarm Ordinance (Closed)  
288 Photo Enforcement (Closed)  
290 City/County Facilities  
292 Plaza del Sol Building (Closed)

## NON-ENTERPRISE DEBT SERVICE FUNDS:

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405 Sales Tax Refunding Debt Service  
410 Fire Debt Service Fund  
415 General Obligation Bond Debt Service

## ENTERPRISE FUNDS:

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611 Aviation Operating  
615 Airport Revenue Bond Debt Service  
641 Parking Facilities Operating  
645 Parking Facilities Revenue Bond Debt Service  
651 Refuse Disposal Operating  
655 Refuse Disposal System Debt Service  
661 Transit Operating  
667 Transit Debt Service Fund  
671 Apartments Operating  
675 Apartments Debt Service  
681 Golf Courses Operating  
685 Golf Courses Debt Service  
691 Baseball Stadium Operating  
695 Baseball Stadium Debt Service

## INTERNAL SERVICE FUNDS:

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705 Risk Management  
715 Supplies Inventory Management  
725 Fleet Management  
735 Employee Insurance  
745 Communications Management

## TRUST AND AGENCY FUND:

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851 Open Space Expendable Trust

## FUNDS REFERENCED:

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240 City Housing  
275 Metropolitan Redevelopment  
305 Capital Acquisition  
306 ARRA Capital Fund  
335 Quality of Life  
340 Infrastructure Tax  
345 Impact Fees Construction Fund  
613 Airport Capital and Deferred Maintenance  
643 Parking Capital Fund  
653 Refuse Disposal Capital  
663 Transit Grants  
665 Transit Capital Grants  
683 Golf Courses Capital  
805 Housing Authority  
820 Trust & Agency  
850 Acquisition and Management of Open Space - Principal  
861 Urban Enhancement Expendable Trust

# GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

## HUMAN AND FAMILY DEVELOPMENT GOAL 1

### **Cultural Services:**

CIP Libraries  
Explora  
Public Library

Partner with Public Education  
Plan and Coordinate  
Supportive Services to Homeless  
Transitional Housing  
Transfer to Fund 805

### **Environmental Health:**

Consumer Health Protection  
Urban Biology

### **Parks and Recreation:**

Promote Safe Use of Firearms  
Provide Quality Recreation  
Aquatics

### **Family and Community Services:**

Community Recreation  
Develop Affordable Housing  
Early Childhood Education  
Emergency Shelter Services  
Health and Social Services  
Mental Health Services

### **Senior Affairs:**

Access to Basic Services  
Strategic Support  
Well Being

## PUBLIC SAFETY GOAL 2

### **Animal Welfare:**

Albuquerque Animal Care Center  
Transfer to HEART Ordinance Fund

### **Legal:**

Safe City Strike Force

### **Family and Community Services:**

Reduce Youth Gangs  
Substance Abuse

### **Police:**

Communications and Records  
Family Advocacy Center  
Investigative Services  
Neighborhood Policing  
Off Duty Police Overtime  
Officer and Department Support  
Prisoner Transport  
Professional Standards  
Transfer to Fund 305

### **Fire:**

AFD Headquarters  
Dispatch  
Emergency Response  
Fire Prevention/Fire Marshal's Office  
Logistics  
Technical Services  
Training

## PUBLIC INFRASTRUCTURE GOAL 3

### **City Support Function:**

Transfer to Fund 405

### **Strategic Support**

Street and CIP/Transfer Infrastructure Tax  
Street Services  
Transfer to Fund 282  
Transfer to Fund 641  
Transfer to Fund 691

### **Municipal Development:**

Construction  
Design Recovered Storm Drain and Transport  
Special Events Parking  
Storm Drainage

### **Transit:**

Transfer to Fund 661

## GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

### SUSTAINABLE COMMUNITY DEVELOPMENT GOAL 4

**Parks and Recreation:**

Aviation Landscape Maintenance  
Parks Management  
Strategic Support  
Transfer to Capital Acquisition Fund  
CIP Funded Employees

**Planning:**

Code Enforcement  
Planning and Development Review  
One Stop Shop  
Urban Design and Development  
Strategic Support

**Municipal Development:**

Design Recovered Parks and CIP

### ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL 5

**Cultural Services:**

Biological Park  
CIP Biological Park

**Parks and Recreation:**

Transfer to Fund 851  
Urban Forest Management

**Environmental Health:**

Environmental Services  
Strategic Support

### ECONOMIC VITALITY GOAL 6

**Economic Development:**

Economic Development  
International Trade  
Transfer to Parking Fund for Economic Incentive  
Convention Center

**Family and Community Services:**

Train Lower Income Persons

### COMMUNITY AND CULTURAL ENGAGEMENT GOAL 7

**Cultural Services:**

Anderson/Abruzzo Balloon Museum  
Community Events  
Museum  
Public Art Urban Enhancement  
Strategic Support

**Office of The City Clerk:**

City Clerk

# GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

## GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS GOAL 8

**Chief Administrative Officer:**

Chief Administrative Officer

**City Support Functions:**

Dues and Memberships

Early Retirement

Jt Committee on Intergov. Legislative Relations

Transfer to Fund 232

Transfer to Fund 265

Transfer to Fund 266

Transfer to Fund 305

Transfer to Fund 651

Transfer to Fund 730

**Council Services:**

Council Services

**Municipal Development Department:**

Facilities

Transfer to Fund 290

**Office of the City Clerk:**

Administrative Hearing Office

**Office of Internal Audit and Investigations:**

Office of Internal Audit

**Office of the Inspector General:**

Inspector General

**Finance and Administrative Services:**

Accounting

Citizen Services

Citywide Financial Support Services

Enterprise Resource Planning

Information Technology Services Management

Office of Management & Budget

Purchasing and Office Services

Real Property

Strategic Support

Treasury

**Human Resources:**

Personnel Services

**Legal:**

Legal Services

**Mayor's Office:**

Mayor's Office

## CHANGES IN EMPLOYMENT

The tables below reflect all budgeted permanent FTE's for FY/12-FY/14, first by fund, then by department. Temporary and seasonal employees are not included as those are budgeted as fixed dollar amounts managed by departments. Following is a comparison between the approved budget for FY/14 and the original budget for FY/13. Overall, there are 41 fewer budgeted positions in FY/14 than FY/13. Significant changes include the deletion of 32 vacant positions in the General Fund (110) and funds subsidized by the General Fund, including funds 282, 290, 641, 661, and 851. There were some new positions added at Animal Welfare, Cultural Services, Police, and Senior Affairs. Among the Enterprise Funds, eight vacant positions were deleted in the Aviation Fund 611 in response to a slowdown in passenger traffic at the Sunport. A net of six positions were added to the Refuse Fund 651 in preparation for an expansion of curbside recycling at Solid Waste. Decreases in internal service funds such as Fleet Fund 725 and Supplies Fund 715 are the result of the ABCWUA separating from utilization of most city services. More detailed discussions of department position changes are included in the individual department narratives.

CHANGES IN EMPLOYMENT					
	ACTUAL FY/12	ORIGINAL BUDGET FY/13	REVISED BUDGET FY/13	ESTIMATED ACTUAL FY/13	APPROVED BUDGET FY/14
<b>General Fund</b>	4,000	4,017	4,017	4,018	3,989
<b>Enterprise Funds</b>					
Aviation Fund - 611	277	277	277	278	270
Parking Facilities Fund - 641	38	38	38	38	37
Refuse Disposal Fund - 651	420	429	429	432	435
Transit - 661	515	530	530	530	529
Golf Fund - 681	38	38	38	38	38
Stadium Fund - 691	2	2	2	2	2
<b>Total Enterprise Funds</b>	1,290	1,314	1,314	1,318	1,311
<b>Other Funds</b>					
Air Quality Fund - 242	32	27	27	27	27
Community Development - 277	-	-	-	-	-
Gas Tax Road Fund - 282	60	60	60	60	57
Alarm Ordinance Fund - 287	-	-	-	-	-
City/County Building Operations - 290	17	17	17	17	16
Plaza del Sol - 292	-	-	-	-	-
Risk Management - 705	34	34	34	34	34
Supplies Inventory Mgmt - 715	9	9	9	9	8
Fleet Management - 725	39	42	42	42	39
Employee Insurance - 735	11	11	11	11	11
Communications Mgmt - 745	18	18	18	18	18
Open Space - 851	33	33	33	33	33
<b>Total Other Funds</b>	253	251	251	251	243
<b>Grant Funds</b>					
Community Development - 205	22	22	22	22	22
Housing Bond - 240	1	1	1	1	1
Operating Grants - 265	186	178	178	175	175
ARRA Operating Grants - 266	5	-	-	1	-
Transit Operating Grant - 663	23	23	23	24	24
Housing Authority - 805	74	74	74	74	74
<b>Total Grant Funds</b>	311	298	298	297	296
<b>TOTAL EMPLOYMENT</b>	<b>5,854</b>	<b>5,880</b>	<b>5,880</b>	<b>5,884</b>	<b>5,839</b>

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/12	ORIGINAL BUDGET FY/13	REVISED BUDGET FY/13	ESTIMATED ACTUAL FY/13	APPROVED BUDGET FY/14
<b>ANIMAL WELFARE DEPARTMENT</b>					
Albuquerque Animal Care Center	134	137	137	137	138
TOTAL FULL-TIME POSITIONS	134	137	137	137	138
<b>AVIATION ENTERPRISE FUND</b>					
Aviation Management & Professional Support - 611	30	30	30	30	29
Airport Operations, Maintenance, Security - 611	247	247	247	248	241
TOTAL FULL-TIME POSITIONS	277	277	277	278	270
<b>CHIEF ADMINISTRATIVE OFFICER DEPARTMENT</b>					
Chief Administrative Officer	18	18	18	18	19
Administrative Hearing Officer	11	5	5	5	0
Office of Emergency Management - 265	6	0	0	0	0
TOTAL FULL-TIME POSITIONS	35	23	23	23	19
<b>COUNCIL SERVICES</b>					
Council Services	26	26	26	26	26
TOTAL FULL-TIME POSITIONS	26	26	26	26	26
<b>CULTURAL SERVICES</b>					
Anderson/Abruzzo Balloon Museum	7	7	7	7	7
Biological Park	119	119	119	119	130
Biological Park - CIP	25	25	25	25	1
Community Events	15	15	15	15	14
Museum	30	30	30	30	29
Public Art Urban Enhancement	4	4	4	4	4
Public Library	118	120	120	120	120
Public Library - CIP	1	1	1	1	1
Strategic Support - CS	14	14	14	14	11
TOTAL FULL-TIME POSITIONS	333	335	335	335	317
<b>ECONOMIC DEVELOPMENT DEPARTMENT</b>					
Convention Center	1	1	1	1	1
Economic Development	6	6	6	6	6
International Trade	0	0	0	0	0
TOTAL FULL-TIME POSITIONS	7	7	7	7	7



## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/12	ORIGINAL BUDGET FY/13	REVISED BUDGET FY/13	ESTIMATED ACTUAL FY/13	APPROVED BUDGET FY/14
<b>ENVIRONMENTAL HEALTH</b>					
Consumer Health Protection	15	15	15	14	13
Environmental Services	5	5	5	5	4
Urban Biology	3	3	3	3	3
Strategic Support	6	6	6	7	6
Operating Permits - 242	18	15	15	14	14
Vehicle Pollution Management - 242	14	12	12	13	13
Operating Grants Fund - 265	21	21	21	18	18
TOTAL FULL-TIME POSITIONS	82	77	77	74	71
<b>FAMILY AND COMMUNITY SERVICES</b>					
Provide Community Recreation	52	52	52	52	53
Early Childhood Education	98	98	98	98	94
Health and Social Services	14	14	14	14	12
Mental Health Services	2	2	2	2	2
Partner with Public Education	8	8	8	8	8
Strategic Support	18	18	18	18	18
Substance Abuse Treatment & Prevention	4	4	4	4	4
Strategic Support - 205	5	5	5	5	5
Develop Affordable Housing - 205	15	15	15	15	15
Prevent Neighborhood Deterioration - 205	1	1	1	1	1
Housing Bond Fund - 240	1	1	1	1	1
Community Recreation - 265	1	1	1	1	1
Early Childhood Education - 265	64	64	64	64	64
Strategic Support - 265	4	4	4	4	4
Area Agency on Aging - 265	5	5	5	5	5
Develop Affordable Housing - 265	0	0	0	0	0
Develop Affordable Housing -277	0	0	0	0	0
Develop Affordable Housing - 805	74	74	74	74	74
TOTAL FULL-TIME POSITIONS	366	366	366	366	361
<b>FINANCE AND ADMINISTRATIVE SERVICES</b>					
Accounting	40	40	40	40	39
Administrative Hearing Office	0	0	0	0	0
Citizen Services	55	55	55	55	52
ERP- E Government	20	20	20	20	18
Information Services	37	41	41	42	42
Office of Management and Budget	9	9	9	9	8
Purchasing and Office Services	11	12	12	12	13
Real Property	8	8	8	8	8
Strategic Support	3	3	3	4	3
Treasury	18	18	18	18	16
Risk - Administration - 705	0	0	0	0	9
Safety Office / Loss Prevention - 705	13	13	13	13	13
Tort & Other Claims - 705	11	11	11	11	4
Workers' Compensation - 705	8	8	8	8	6
Materials Management - 715	9	9	9	9	8
Fleet Management - 725	39	42	42	42	39
City Communications - 745	18	18	18	18	18
TOTAL FULL-TIME POSITIONS	299	307	307	309	296

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/12	ORIGINAL BUDGET FY/13	REVISED BUDGET FY/13	ESTIMATED ACTUAL FY/13	APPROVED BUDGET FY/14
<b>FIRE</b>					
AFD Headquarters	20	20	20	20	19
Dispatch	32	32	32	32	32
Emergency Response	569	569	569	569	569
Fire Marshal's Office	38	38	38	38	38
Logistics	10	10	10	10	10
Technical Services	7	7	7	7	7
Training	19	19	19	19	19
TOTAL FULL-TIME POSITIONS	695	695	695	695	694
<b>HUMAN RESOURCES</b>					
Personnel Services	21	21	21	21	21
Unemployment Compensation Risk Fund - 705	2	2	2	2	2
Employee Insurance Fund - 735	11	11	11	11	11
TOTAL FULL-TIME POSITIONS	34	34	34	34	34
<b>LEGAL</b>					
Safe City Strike Force	13	13	13	13	13
Legal Services	43	43	43	44	44
TOTAL FULL-TIME POSITIONS	56	56	56	57	57
<b>MAYOR DEPARTMENT</b>					
Mayor's Office	6	6	6	6	6
TOTAL FULL-TIME POSITIONS	6	6	6	6	6
<b>MUNICIPAL DEVELOPMENT</b>					
Design Recovered	24	24	24	24	24
Facilities	108	108	108	108	107
Strategic Support	24	24	24	24	24
Construction	18	18	18	18	18
Design Recovered Parks and CIP	16	16	16	16	17
Street CIP/Trans Infrastructure Tax	59	59	59	59	59
Storm Drainage	20	20	20	20	18
Street Services	51	51	51	51	49
Gas Tax Road Fund - 282	60	60	60	60	57
City/County Building Fund - 290	17	17	17	17	16
Plaza del Sol Fund - 292	0	0	0	0	0
Parking Services - 641	38	38	38	38	37
Baseball Stadium Fund - 691	2	2	2	2	2
TOTAL FULL-TIME POSITIONS	437	437	437	437	428
<b>OFFICE OF INTERNAL AUDIT</b>					
Internal Audit	7	7	7	7	7
TOTAL FULL-TIME POSITIONS	7	7	7	7	7

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/12	ORIGINAL BUDGET FY/13	REVISED BUDGET FY/13	ESTIMATED ACTUAL FY/13	APPROVED BUDGET FY/14
<b>OFFICE OF INSPECTOR GENERAL</b>					
Inspector General	3	3	3	3	3
TOTAL FULL-TIME POSITIONS	3	3	3	3	3
<b>OFFICE OF THE CITY CLERK</b>					
Administrative Hearing Officer	0	0	0	0	5
City Clerk	11	11	11	11	11
TOTAL FULL-TIME POSITIONS	11	11	11	11	16
<b>PARKS AND RECREATION</b>					
Promote Safe Use of Firearms	5	5	5	5	5
Provide Quality Recreation	18	18	18	18	18
Aquatics	11	12	12	12	12
Parks Management	138	139	139	139	139
Aviation Landscape Maintenance	7	7	7	7	7
Urban Forest Management	0	0	0	0	0
Strategic Support - PR	9	9	9	10	10
CIP Funded Employees	41	41	41	41	41
Affordable and Quality Golf - 681	38	38	38	38	38
Open Space Management - 851	33	33	33	33	33
TOTAL FULL-TIME POSITIONS	300	302	302	303	303
<b>PLANNING</b>					
Code Enforcement	36	36	36	37	41
Community Revitalization	21	21	21	21	21
One Stop	75	75	75	75	73
Planning and Development Review	0	0	0	0	0
Strategic Support	18	19	19	18	17
TOTAL FULL-TIME POSITIONS	150	151	151	151	152
<b>POLICE</b>					
Officer and Department Support					
- Civilian	27	30	30	30	30
- Sworn	9	10	10	10	10
Communications and Records					
- Civilian	201	203	203	202	202
- Sworn	4	6	6	8	8
Family Advocacy Center					
- Civilian	3	5	5	5	5
- Sworn	88	70	70	71	71
Investigative Services					
- Civilian	80	82	82	83	83
- Sworn	157	112	112	110	110
Neighborhood Policing					
- Civilian	55	56	56	53	59
- Sworn	836	890	890	891	891

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/12	ORIGINAL BUDGET FY/13	REVISED BUDGET FY/13	ESTIMATED ACTUAL FY/13	APPROVED BUDGET FY/14
Prisoner Transport					
- Civilian	27	26	26	26	26
- Sworn	0	0	0	0	0
Professional Standards					
- Civilian	3	3	3	3	3
- Sworn	6	12	12	10	10
False Alarm Enforcement and Education Fund - 287					
- Civilian	0	0	0	0	0
Officer and Department Support - 265					
- Civilian	1	1	1	1	1
Communications and Records - 265					
- Civilian	1	1	1	1	1
Family Advocacy Center - 265					
- Civilian	0	2	2	2	2
Investigative Services - 265					
- Civilian	3	4	4	4	4
Office of Emergency Management - 265					
- Civilian	0	6	6	6	6
Neighborhood Policing - 265					
- Civilian	3	3	3	3	3
- Sworn	0	0	0	0	0
Neighborhood Policing - 266					
- Civilian	5	0	0	1	0
Total Civilian FULL-TIME	409	422	422	420	425
Total Sworn and Cadets at Fiscal Year End	1,100	1,100	1,100	1,100	1,100
<b>TOTAL FULL-TIME POSITIONS</b>	<b>1,509</b>	<b>1,522</b>	<b>1,522</b>	<b>1,520</b>	<b>1,525</b>
<b>SENIOR AFFAIRS</b>					
Well Being	45	46	46	46	48
Strategic Support	6	6	6	6	6
Access to Basic Services - 265	33	33	33	33	33
Well Being - 265	6	6	6	6	6
Strategic Support - 265	10	10	10	10	10
Volunteerism - 265	7	7	7	7	7
Community Development Fund - 205	1	1	1	1	1
<b>TOTAL FULL-TIME POSITIONS</b>	<b>108</b>	<b>109</b>	<b>109</b>	<b>109</b>	<b>111</b>
<b>SOLID WASTE</b>					
Administrative Services - 651	64	63	63	61	61
Clean City Division - 651	58	58	58	58	58
Collections - 651	144	154	154	154	154
Disposal - 651	62	62	62	62	63
Maintenance-Support Svc - 651	66	66	66	65	67
Recycling - 651	26	26	26	32	32
<b>TOTAL FULL-TIME POSITIONS</b>	<b>420</b>	<b>429</b>	<b>429</b>	<b>432</b>	<b>435</b>

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/12	ORIGINAL BUDGET FY/13	REVISED BUDGET FY/13	ESTIMATED ACTUAL FY/13	APPROVED BUDGET FY/14
<b>TRANSIT</b>					
ABQ Ride -661	360	373	373	373	372
Facility Maintenance - 661	14	14	14	14	14
Paratransit Services - 661	96	96	96	96	96
Strategic Support -661	45	47	47	47	47
Operating Grants Fund - 265	21	10	10	10	10
Operating Grants Fund - 663	23	23	23	24	24
TOTAL FULL-TIME POSITIONS	559	563	563	564	563
TOTAL FULL-TIME POSITIONS:	5,854	5,880	5,880	5,884	5,839



## **CAPITAL APPENDIX**





## **2013 ELECTION BOND QUESTIONS**



## 2013 ELECTION BOND QUESTIONS

### Public Safety Bonds

*Shall the City of Albuquerque issue \$11,565,000 of its general obligation bonds to design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire department facilities?*

### Senior, Family, Community Center, and Community Enhancement Project Bonds

*Shall the City of Albuquerque issue \$10,429,000 of its general obligation bonds to plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire property for, City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects?*

### Parks and Recreation Bonds

*Shall the City of Albuquerque issue \$12,544,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands, and trails?*

### Energy and Water Conservation, Public Facilities, and System Modernization Bonds

*Shall the City of Albuquerque issue \$12,853,000 of its general obligation bonds to modernize, make energy- and/or water-efficient, upgrade, equip, improve, acquire, design, survey, develop, construct, rehabilitate, renovate, maintain, expand, furnish, enhance, and otherwise improve, and to acquire property, vehicles and equipment for, public buildings, facilities, and systems?*

### Library Bonds

*Shall the City of Albuquerque issue \$5,798,000 of its general obligation bonds to acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries?*

### Street Bonds

*Shall the City of Albuquerque issue \$39,085,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges?*

## Public Transportation Bonds

*Shall the City of Albuquerque issue \$5,555,000 of its general obligation bonds to design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire property, vehicles, and equipment for public transportation facilities?*

## Storm Sewer System Bonds

*Shall the City of Albuquerque issue \$10,101,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire property and equipment for the storm sewer system?*

## Zoo, Biological Park, Museum and Cultural Facility Bonds

*Shall the City of Albuquerque issue \$5,101,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitation, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance, landscape and otherwise improve, and to acquire artifacts, exhibits, animals, plant material, furnishings and equipment for the Zoo, Aquarium, Tingley Beach, Botanic Garden and/or City-owned museums and cultural facilities?*

## Affordable Housing Bonds

*Shall the City of Albuquerque issue \$2,525,000 of its general obligation bonds in support of the Workforce House Act to provide resources towards the construction and rehabilitation of high quality, permanently affordable housing for low to moderate working families, including affordable senior rental?*

## **DECADE PLAN**

**2013-2021**

(Subject to Voter Approval)

## **G.O. BOND SUMMARY SCOPE OF PROJECTS**



## G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>DMD / Streets</b>						
	\$34,320,000	\$43,045,000	\$40,950,000	\$40,898,000	\$40,898,000	\$200,111,000
<b>DMD / Streets Total</b>	\$34,320,000	\$43,045,000	\$40,950,000	\$40,898,000	\$40,898,000	\$200,111,000
<b>DMD / Storm Drainage</b>						
	\$10,000,000	\$14,400,000	\$14,400,000	\$14,400,000	\$14,400,000	\$67,600,000
<b>DMD / Storm Drainage Total</b>	\$10,000,000	\$14,400,000	\$14,400,000	\$14,400,000	\$14,400,000	\$67,600,000
<b>Parks &amp; Recreation</b>						
	\$10,920,000	\$24,350,000	\$24,550,000	\$21,550,000	\$22,850,000	\$104,220,000
<b>Parks &amp; Recreation Total</b>	\$10,920,000	\$24,350,000	\$24,550,000	\$21,550,000	\$22,850,000	\$104,220,000
<b>Public Safety</b>						
Fire	\$6,300,000	\$8,160,000	\$7,250,000	\$7,250,000	\$7,250,000	\$36,210,000
Police	\$4,700,000	\$3,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$17,200,000
<b>Public Safety Total</b>	\$11,000,000	\$11,660,000	\$10,250,000	\$10,250,000	\$10,250,000	\$53,410,000
<b>ABQ Ride / Transit</b>						
	\$5,500,000	\$8,010,000	\$8,750,000	\$8,250,000	\$8,250,000	\$38,760,000
<b>ABQ Ride / Transit Total</b>	\$5,500,000	\$8,010,000	\$8,750,000	\$8,250,000	\$8,250,000	\$38,760,000
<b>Community Facilities</b>						
Animal Welfare	\$1,400,000	\$2,500,000	\$2,500,000	\$2,500,000	\$850,000	\$9,750,000
Cultural Services	\$9,365,000	\$14,120,000	\$14,675,000	\$14,550,000	\$15,520,000	\$68,230,000
DMD - CIP, Facilities, and Parking	\$1,300,000	\$3,750,000	\$3,550,000	\$3,100,000	\$3,100,000	\$14,800,000
Environmental Health	\$750,000	\$2,520,000	\$2,640,000	\$2,640,000	\$2,660,000	\$11,210,000
Family & Community Services	\$6,500,000	\$7,700,000	\$6,450,000	\$4,150,000	\$5,150,000	\$29,950,000
Finance & Administrative Services	\$7,200,000	\$8,000,000	\$8,500,000	\$8,600,000	\$9,350,000	\$41,650,000
Planning	\$5,650,000	\$2,900,000	\$2,350,000	\$2,200,000	\$2,900,000	\$16,000,000
Senior Affairs	\$1,000,000	\$4,300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$8,300,000
<b>Community Facilities Total</b>	\$33,165,000	\$45,790,000	\$41,665,000	\$38,740,000	\$40,530,000	\$199,890,000
<b>TOTALS</b>	\$104,905,000	\$147,255,000	\$140,565,000	\$134,088,000	\$137,178,000	\$663,991,000

## G.O. Bond Summary Totals

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<u>Department / Division</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Mandated Programs / Set-Asides</b>						
Council - Neighborhood Set-Aside	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
1% for each Bond Purpose for Public Art	\$1,150,000	\$1,000,000	\$1,000,000	\$1,200,000	\$1,200,000	\$5,550,000
<b>Mandated Programs / Set-Asides Total</b>	\$10,150,000	\$10,000,000	\$10,000,000	\$10,200,000	\$10,200,000	\$50,550,000
<b>TOTALS</b>	\$115,055,000	\$157,255,000	\$150,565,000	\$144,288,000	\$147,378,000	\$714,541,000



# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>DMD / Streets</b>						
Lomas Corridor Master Plan	\$500,000					\$500,000
Osuna Road Widening	\$300,000	\$4,700,000	\$2,500,000			\$7,500,000
University Boulevard Multi-Modal Improvements	\$400,000	\$2,200,000				\$2,600,000
Unser Improvements (Central to I-40)	\$500,000	\$1,000,000	\$2,000,000			\$3,500,000
Chappell Road	\$500,000	\$1,500,000				\$2,000,000
Irving and Universe Intersection	\$400,000					\$400,000
Alameda Boulevard Widening	\$700,000	\$3,500,000	\$1,500,000			\$5,700,000
Reconstruct Major Streets	\$2,000,000	\$2,600,000	\$2,600,000	\$2,600,000	\$2,600,000	\$12,400,000
Reconstruct Major Intersections	\$2,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$14,000,000
Advance Transportation Planning and Engineering (Streets)	\$400,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,400,000
Advance Right-of-Way Acquisition (Streets)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Major Paving Rehabilitation	\$4,800,000	\$5,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$26,800,000
Intersection Signalization	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$11,500,000
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,800,000
Bridge Repair	\$900,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,900,000
Avalon Reconstruction	\$900,000					\$900,000
Mandatory Sign Replacement (Federal Mandate)	\$1,300,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,300,000
Sidewalk Improvements	\$425,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,425,000
Safety and Intersection Improvements	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Traffic Sign Replacement / Pavement Markings	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Replace Street Maintenance Equipment	\$1,400,000	\$1,700,000	\$1,700,000	\$1,700,000	\$1,700,000	\$8,200,000
Street Lighting	\$425,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,625,000
Neighborhood Traffic Improvements	\$400,000	\$400,000	\$200,000	\$200,000	\$200,000	\$1,400,000
Median and Interstate Landscaping	\$2,000,000	\$2,000,000	\$2,000,000	\$2,500,000	\$2,500,000	\$11,000,000
Irving Boulevard Widening	\$500,000		\$2,500,000			\$3,000,000
Intersection Level of Service (LOS) Project	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Great Streets Program	\$400,000					\$400,000
Rainbow Boulevard Improvements	\$500,000		\$1,750,000	\$750,000		\$3,000,000

## G.O. Bond Summary

<b><u>Department / Division / Project Title</u></b>	<b><u>2013</u></b>	<b><u>2015</u></b>	<b><u>2017</u></b>	<b><u>2019</u></b>	<b><u>2021</u></b>	<b><u>Totals</u></b>
Trails and Bikeways (5% Mandate)	\$1,720,000	\$1,945,000	\$1,950,000	\$1,948,000	\$1,948,000	\$9,511,000
North Eubank Blvd. Median Landscaping Renovation	\$150,000					\$150,000
Alameda Blvd. Median Landscaping	\$500,000					\$500,000
Eagle Ranch Road Median Landscaping	\$300,000					\$300,000
Zuni Road Safety Improvements	\$800,000					\$800,000
District 1 Median and Street Improvements	\$750,000					\$750,000
Paseo del Volcan	\$800,000					\$800,000
Santa Barbara / Martineztown Road Safety Improvements	\$150,000					\$150,000
Central Avenue (TSM/ITS) Improvements		\$500,000	\$500,000	\$500,000		\$1,500,000
Public Works Funding (Streets)		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Tower Road		\$250,000	\$1,000,000			\$1,250,000
90th and 106th Street Grade Separations				\$500,000	\$2,200,000	\$2,700,000
Central and Juan Tabo Intersection				\$1,000,000	\$1,500,000	\$2,500,000
Central and Yucca Drive Street Realignment				\$2,000,000	\$1,500,000	\$3,500,000
Fourth Street Corridor Enhancements				\$1,000,000	\$1,500,000	\$2,500,000
Paradise Boulevard Widening				\$1,500,000	\$1,000,000	\$2,500,000
Paseo del Norte				\$2,000,000		\$2,000,000
San Pedro and Constitution Intersection				\$1,200,000	\$2,500,000	\$3,700,000
Westside Boulevard				\$750,000	\$1,000,000	\$1,750,000
<b>Totals</b>	<b>\$34,320,000</b>	<b>\$43,045,000</b>	<b>\$40,950,000</b>	<b>\$40,898,000</b>	<b>\$40,898,000</b>	<b>\$200,111,000</b>

## DMD / Streets

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<b>Lomas Corridor Master Plan</b>	\$500,000	Plan, design, construct and otherwise make improvements to Lomas Blvd between University and I-25 in coordination with the University of New Mexico development of the north medical campus.
<b>Osuna Road Widening</b>	\$300,000	Plan, design, acquire property, construct and otherwise make improvements to widen Osuna Road between 2nd Street and Interstate 25.
<b>University Boulevard Multi-Modal Improvements</b>	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements to University Boulevard between Rio Bravo and Lomas. These improvements may include but not be limited to bicycle lanes, pedestrian improvements, queue jumpers, and geometric improvements.
<b>Unser Improvements (Central to I-40)</b>	\$500,000	Plan, design, acquire property, construct, and otherwise make improvements to Unser Boulevard between Central Avenue and Interstate 40. Final design activities include intersection and pedestrian improvements at the intersection of Central and Unser.
<b>Chappell Road</b>	\$500,000	Plan, design, acquire property, construct, and otherwise make improvements to Chappell Road between Renaissance and Osuna. Final design and right-of-way acquisition will be the first phase activities.
<b>Irving and Universe Intersection</b>	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements to the intersection of Irving and Universe to address signal deficiency and construct the full roadway section.
<b>Alameda Boulevard Widening</b>	\$700,000	Plan, design, acquire property, construct and otherwise make improvements to widen Alameda Boulevard between 2nd Street and Interstate 25.
<b>Reconstruct Major Streets</b>	\$2,000,000	Plan, design, acquire property, construct and otherwise make improvements to major arterial roadways throughout the City, and purchase service vehicles.
<b>Reconstruct Major Intersections</b>	\$2,000,000	Plan, design, acquire property, construct and otherwise make improvements to major intersections throughout the City.

<b><u>Project Title</u></b>	<b><u>2013</u></b>	<b><u>Scope</u></b>
<b>Advance Transportation Planning and Engineering (Streets)</b>	\$400,000	Conduct transportation planning, environmental and engineering evaluations which may include but is not necessarily limited to data research, traffic needs analysis, preliminary plan layout, aerial mapping and design and/or construction activities and other activities as required.
<b>Advance Right-of-Way Acquisition (Streets)</b>	\$1,000,000	Purchase rights-of-way for arterial and collector roadways, as designated in the approved Long Range Major Street Plan, where the early purchase is economically prudent, or where the preservation of right-of-way for completion of arterial and collector roadways is necessary to ensure development of the major street system.
<b>Major Paving Rehabilitation</b>	\$4,800,000	Plan, design, and repave streets that are at or near the end of their expected life span; plan, design, and reconstruct major intersections with concrete; and, purchase related equipment and service vehicles to support these activities. This is an ongoing project. Based on the service life of asphalt pavement of 20 years and an inventory of over 4,600 lane miles of roads. Maintenance treatments vary in cost from \$20,000 to \$200,000 per lane mile based on conditions.
<b>Intersection Signalization</b>	\$2,300,000	Plan, design, acquire right-of-way, construct, install, modify, upgrade and otherwise improve traffic signals/intersection control where warranted. Purchase related equipment and service vehicles. 100% of this work will support improvements on corridors and/or in activity centers.
<b>Albuquerque Traffic Management System/Intelligent Traffic System (ITS)</b>	\$1,000,000	Plan, design, construct, replace, expand, upgrade and otherwise improve the Albuquerque Traffic Management System/Intelligent Traffic System (ITS). Purchase related equipment and computer systems required for the operation of ITS. The majority of these funds will support improvements on corridors and/or activity centers.
<b>Bridge Repair</b>	\$900,000	Plan, design, purchase right-of-way, construct, repair, and reconstruct bridge facilities throughout the City and purchase related equipment. NMDOT provides bridge inspections for the City. Annual inspections are used to determine program needs.

## DMD / Streets

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<b><u>Project Title</u></b>	<b><u>2013</u></b>	<b><u>Scope</u></b>
<b>Avalon Reconstruction</b>	\$900,000	Plan, design, right-of-way acquisition, construction and related improvements in the vicinity of 98th Street and Avalon. Reconstruction of intersection/roadway with a concrete pavement section to reduce long-term maintenance costs.
<b>Mandatory Sign Replacement (Federal Mandate)</b>	\$1,300,000	Plan, design, inventory, and replace regulatory and informational street signs to meet current Federal requirements. Purchase related equipment and computer systems required to implement the new sign requirements. Regulatory sign replacements are required by December 31, 2014; Informational sign replacements are required by December 31, 2017. Cost at full implementation is estimated to be approximately \$11.3 million.
<b>Sidewalk Improvements</b>	\$425,000	Plan, design, right-of-way acquisition, and installation of wheel chair ramps to meet ADA standards on streets that are currently being reconstructed and rehabilitated; purchase related equipment to support this activity. Funding is also used to repair sidewalks that are associated with replaced curbing that corrects drainage problems, and to construct any missing sidewalk that is the responsibility of the City.
<b>Safety and Intersection Improvements</b>	\$2,000,000	Plan, design, purchase right-of-way, construct, and otherwise improve and install safety and intersection improvements. Purchase related equipment and computer equipment required for the safe operation of the street system. This project may include, but is not limited to: guard rails; school crossings flashers; channelization; alignment changes; turn-lane additions; and other improvements as needed. The majority of this work will support improvements on corridors and/or activity centers.
<b>Traffic Sign Replacement / Pavement Markings</b>	\$1,000,000	Plan, design, install, repair, and purchase related equipment to replace existing regulatory and information signs and for pavement markings.
<b>Replace Street Maintenance Equipment</b>	\$1,400,000	Replace equipment associated with street sweeping for air quality and NPDES compliance; unpaved road maintenance including surfacing of dirt roads and repairs due to storm and shoulder maintenance; concrete repairs including request for installation of American's with Disabilities Act (ADA) facilities; pavement maintenance including pothole repairs; and preparation work for contract maintenance.

## DMD / Streets

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<b><u>Project Title</u></b>	<b><u>2013</u></b>	<b><u>Scope</u></b>
<b>Street Lighting</b>	\$425,000	Plan, design, construct, renovate, rehabilitate, install and replace arterial and residential street lighting throughout the City, and purchase related equipment.
<b>Neighborhood Traffic Improvements</b>	\$400,000	Design, right-of-way acquisition, and construct neighborhood traffic calming improvements approved in conjunction with the City's Neighborhood Traffic Management Program. Purchase related equipment.
<b>Median and Interstate Landscaping</b>	\$2,000,000	Plan, design, and construct landscaping and aesthetic improvements on city streets and interstate facilities. This project is expected to continue in subsequent years until all City medians are landscaped. Funding for interstate landscaping leverages 2.5 percent of State DOT roadway projects within the City limits.
<b>Irving Boulevard Widening</b>	\$500,000	Plan, design, acquire property, construct, and otherwise make improvements to Irving Boulevard between Golf Course Road and Unser Boulevard.
<b>Intersection Level of Service (LOS) Project</b>	\$200,000	Plan, design, acquire property, construct, and otherwise make improvements at signalized intersections throughout the City.
<b>Great Streets Program</b>	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements to implement Great Streets Program. The streets identified may include East and West Central Avenue, and 12th Street in the vicinity of Menaul Boulevard.
<b>Rainbow Boulevard Improvements</b>	\$500,000	Plan, design, acquire property, construct, and otherwise make improvements to Rainbow Boulevard between Unser Boulevard and Education Corridor.
<b>Trails and Bikeways (5% Mandate)</b>	\$1,720,000	Plan, design, acquire property, construct, and otherwise make improvements to trails and bikeways throughout the City.
<b>North Eubank Blvd. Median Landscaping Renovation</b>	\$150,000	To plan, design, and construct landscaping renovation and aesthetic improvements to medians on Eubank Blvd. north of Academy.
<b>Alameda Blvd. Median Landscaping</b>	\$500,000	To plan, design, and construct landscaping and aesthetic improvements to medians on Alameda Blvd. east of I-25 to Ventura Street.

## DMD / Streets

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<b>Eagle Ranch Road Median Landscaping</b>	\$300,000	To plan, design, and construct landscaping and aesthetic improvements to medians on Eagle Ranch Road north of Coors Blvd. to Paseo del Norte.
<b>Zuni Road Safety Improvements</b>	\$800,000	To plan, design, acquire property, construct, install or equip pedestrian and traffic safety improvements to roadways and sidewalks along Zuni Road.
<b>District 1 Median and Street Improvements</b>	\$750,000	To plan, design, and construct landscaping and street improvements within District 1.
<b>Paseo del Volcan</b>	\$800,000	Plan, design, construct, renovate roads and infrastructure, landscape and provide other improvements at the I-40/Paseo del Volcan interchange.
<b>Santa Barbara / Martineztown Road Safety Improvements</b>	\$150,000	To plan, design, acquire property, construct, install or equip pedestrian and traffic safety improvements to roadways and sidewalks in the Santa Barbara / Martineztown area.
<b>Total</b>	<b>\$34,320,000</b>	

# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>DMD / Storm Drainage</b>						
NPDES Stormwater Quality MS4 Permit Compliance	\$1,500,000	\$1,750,000	\$2,200,000	\$2,500,000	\$2,500,000	\$10,450,000
Martineztown Storm Drain Rehabilitation	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,800,000
Pump Station Rehabilitation	\$250,000	\$450,000	\$700,000	\$800,000	\$900,000	\$3,100,000
Emergency Action Plans for City Dams	\$125,000	\$150,000	\$150,000	\$150,000	\$150,000	\$725,000
Dam Rehabilitation	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Advanced Planning and Engineering	\$300,000	\$200,000	\$300,000	\$300,000	\$300,000	\$1,400,000
Tower SW Regional Storm Drain	\$800,000					\$800,000
Osuna Blvd Storm Drain	\$900,000					\$900,000
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$400,000	\$850,000	\$1,000,000	\$1,000,000	\$1,200,000	\$4,450,000
North Diversion Channel / Indian School Water Quality Pond	\$1,000,000					\$1,000,000
West Central Storm Drains	\$1,000,000					\$1,000,000
Loma Hermosa NW Flooding Relief	\$475,000					\$475,000
Mid-Valley Storm Drainage Improvements	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,800,000
West I-40 Diversion Channel	\$1,000,000					\$1,000,000
Candelaria / Hahn Neighborhood		\$400,000				\$400,000
Glenrio SW Storm Drains		\$1,900,000				\$1,900,000
Hahn Arroyo Structural Rehab and Water Quality Features		\$1,250,000			\$1,000,000	\$2,250,000
McKnight and Mary Ellen Storm Drains		\$2,000,000				\$2,000,000
Montgomery NE Storm Drain		\$700,000				\$700,000
South Broadway Master Plan Drainage Improvements		\$1,200,000	\$1,300,000	\$1,000,000	\$1,000,000	\$4,500,000
Townsend SW		\$900,000				\$900,000
Alameda Riverside Drain Rehabilitation			\$600,000			\$600,000
Bear Canyon Arroyo Channel Stabilization			\$800,000			\$800,000
Chelwood Park NE Storm Drain			\$3,400,000			\$3,400,000
Southern Blvd SE Storm Drain			\$1,300,000			\$1,300,000
Dallas NE Storm Drain				\$2,000,000	\$2,000,000	\$4,000,000



# G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
Phoenix NE Storm Drain				\$2,000,000		\$2,000,000
Phoenix NE Storm Drain System				\$2,000,000		\$2,000,000
Morris NE Storm Drain System					\$2,700,000	\$2,700,000
Totals	\$10,000,000	\$14,400,000	\$14,400,000	\$14,400,000	\$14,400,000	\$67,600,000

## DMD / Storm Drainage

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<b><u>Project Title</u></b>	<b><u>2013</u></b>	<b><u>Scope</u></b>
<b>NPDES Stormwater Quality MS4 Permit Compliance</b>	\$1,500,000	Plan, design, acquire property, purchase related equipment, construct and otherwise make improvements necessary to ensure compliance with the EPA MS4 Permit. Actions to ensure compliance may include, but are not necessarily limited to: public education programs, stormwater monitoring and/or design and construction of facilities required to remove or reduce contaminants in the storm water runoff.
<b>Martineztown Storm Drain Rehabilitation</b>	\$1,000,000	Plan, design, acquire property, construct, and purchase equipment and service vehicles necessary for storm drain rehabilitation activities.
<b>Pump Station Rehabilitation</b>	\$250,000	Plan, design, acquire property, construct, and purchase related equipment necessary to rehabilitate City pump stations.
<b>Emergency Action Plans for City Dams</b>	\$125,000	Plan, design, acquire property, construct, and purchase related equipment required to develop Emergency Action Plans for City dams. This is a State mandate from the Office of the State Engineer for the four jurisdictional dams of Mariposa, Embudo, Amole del Norte, and Arroyo del Oso.
<b>Dam Rehabilitation</b>	\$250,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement corrective action activities at dams.
<b>Advanced Planning and Engineering</b>	\$300,000	Long-term planning and drainage management studies to help provide a logical and meaningful Storm Drainage Program. Activities are used to fund the planning, design, land acquisition, and construction of individual projects as necessary.
<b>Tower SW Regional Storm Drain</b>	\$800,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement new storm drain improvements on Tower Road.
<b>Osuna Blvd Storm Drain</b>	\$900,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement new storm drain improvements on Osuna Road NW, between the North Diversion Channel and Edith Boulevard.

## DMD / Storm Drainage

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<b>Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities</b>	\$400,000	Plan, design and construct Best Management Practice facilities and related improvements to improve stormwater quality. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
<b>North Diversion Channel / Indian School Water Quality Pond</b>	\$1,000,000	Plan, design, right-of-way acquisition, construction and related improvements necessary to implement a new facility to treat stormwater runoff in the vicinity of the North Diversion Channel and Indian School Road.
<b>West Central Storm Drains</b>	\$1,000,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement new storm drain improvements near Central Avenue NW and Atrisco NW.
<b>Loma Hermosa NW Flooding Relief</b>	\$475,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement new storm drain improvements on Loma Hermosa between Hanover NW and Atrisco NW.
<b>Mid-Valley Storm Drainage Improvements</b>	\$1,000,000	Plan, design, and construct storm drain improvements in the Broadway, Santa Barbara-Martinez area, and Barelás Neighborhood area. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
<b>West I-40 Diversion Channel</b>	\$1,000,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement improvements that will reduce the maintenance costs of the channel.
<b>Total</b>	<b>\$10,000,000</b>	

## G.O. Bond Summary

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<b><u>Department / Division / Project Title</u></b>	<b><u>2013</u></b>	<b><u>2015</u></b>	<b><u>2017</u></b>	<b><u>2019</u></b>	<b><u>2021</u></b>	<b><u>Totals</u></b>
<b>Community Facilities</b>						
<b><i>DMD - CIP Division</i></b>						
Replacement Vehicles (DMD)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sub-Totals	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b><i>DMD - Facilities, Energy &amp; Security</i></b>						
City Building Improvement and Rehabilitation	\$900,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,900,000
Parking Facilities Rehabilitation and Upgrade	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$900,000
Plaza del Sol Stucco, Phase II	\$50,000	\$650,000	\$450,000			\$1,150,000
Security Improvements and Rehabilitation	\$50,000	\$200,000	\$200,000	\$200,000	\$200,000	\$850,000
Roof Repairs for City Facilities	\$50,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,050,000
High Flow Fixture Replacement	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$450,000
Sub-Totals	\$1,200,000	\$3,650,000	\$3,450,000	\$3,000,000	\$3,000,000	\$14,300,000
Totals	\$1,300,000	\$3,750,000	\$3,550,000	\$3,100,000	\$3,100,000	\$14,800,000

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>DMD - CIP Division</i>		
<b>Replacement Vehicles (DMD)</b>	\$100,000	Replace aging vehicles needed by the Department of Municipal Development to adequately and efficiently implement department projects.
<b>Sub-Total</b>	<b>\$100,000</b>	
<i>DMD - Facilities, Energy &amp; Security</i>		
<b>City Building Improvement and Rehabilitation</b>	\$900,000	Plan, design, renovate, construct and otherwise improve, and purchase related furnishings, equipment, and/or service vehicles to protect and secure City Facilities, to maintain their structural integrity and asset value, and to improve energy efficiency.
<b>Parking Facilities Rehabilitation and Upgrade</b>	\$100,000	Plan, design, landscape, construct and/or rehabilitate and otherwise improve Parking facilities in order to maintain structural integrity and asset value. Purchase related equipment which may include, but is not necessarily limited to fencing and lighting for parking lots; replacement components for antiquated fire suppression systems; replacement of antiquated parking meters; purchase of computers required for the operation of parking systems. Purchase service vehicles necessary for the operation of the parking division.
<b>Plaza del Sol Stucco, Phase II</b>	\$50,000	Plan, design, construct, make repairs and otherwise improve, and purchase related furnishings and equipment for Plaza del Sol. Requested funding will be for phase two improvements. Additional phases of work are anticipated.
<b>Security Improvements and Rehabilitation</b>	\$50,000	Plan, design, construct, and otherwise improve, and purchase related furnishings and equipment to protect and secure City facilities and surroundings.
<b>Roof Repairs for City Facilities</b>	\$50,000	Plan, design, construct, rehabilitate and otherwise improve, and purchase related equipment for roofs at City facilities in order to maintain the integrity of the building envelope and improve energy efficiency.

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
High Flow Fixture Replacement	\$50,000	On-going project to replace High-Flow plumbing fixtures with Low-Flow plumbing fixtures at City facilities, initially including but not limited to multi-story downtown facilities, fire stations, police stations and senior centers.
Sub-Total	\$1,200,000	
Total	\$1,300,000	

# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Parks &amp; Recreation</b>						
Balloon Fiesta Park Improvements	\$1,500,000	\$2,500,000	\$3,500,000	\$3,000,000	\$3,000,000	\$13,500,000
Shooting Range Facility Renovation	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Swimming Pool Renovation	\$750,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,750,000
Park Renovation	\$1,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$3,000,000	\$12,000,000
Open Space Land Acquisition, Fencing and Protection	\$750,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,750,000
Recreation Facility and Los Altos Park Development and Renovation	\$650,000	\$2,500,000	\$1,200,000	\$1,200,000	\$1,500,000	\$7,050,000
Median and Trail Renovation	\$700,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$3,200,000
New Park Development and Land Acquisition	\$300,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,000,000	\$14,800,000
118th Street Regional Sports Complex Master Plan	\$150,000	\$3,000,000	\$3,000,000	\$2,500,000	\$2,500,000	\$11,150,000
Santa Barbara / Martineztown Parks Master Plan	\$45,000					\$45,000
Martineztown Park, Phase 3	\$250,000					\$250,000
Highland Park Renovation	\$400,000					\$400,000
Academy Hills Park Walking Path & Irrigation Improvements	\$200,000					\$200,000
Sid Cutter Memorial	\$175,000					\$175,000
Ridgeview Village Park Renovation	\$200,000					\$200,000
Four Hills Park	\$250,000					\$250,000
West Side Parks	\$2,000,000					\$2,000,000
Parks and Recreation Department Vehicle and Equipment Set Aside	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
Bosque Trail Development		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
River Amenities, Enhancements and Bosque Restoration		\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,000,000
Vista Del Norte Park		\$1,000,000	\$2,000,000			\$3,000,000
Totals	\$10,920,000	\$24,350,000	\$24,550,000	\$21,550,000	\$22,850,000	\$104,220,000

## Parks & Recreation

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<b>Balloon Fiesta Park Improvements</b>	\$1,500,000	Plan, design, renovate, construct park improvements which may include but is not limited to a year round pavilion, restrooms, utility and infrastructure upgrades and purchase equipment and computers required for operation for balloon fiesta park.
<b>Shooting Range Facility Renovation</b>	\$100,000	Design, construct and otherwise make improvements to ensure a high quality shooting environment at the City's Shooting Range Facility.
<b>Swimming Pool Renovation</b>	\$750,000	Plan, design, renovate and build swimming pools & associated site improvements. Purchase equipment required for operation of pool systems. \$5,000 of the funding for this project is designated for the re-stripping of the pool lane lines at Eisenhower Pool.
<b>Park Renovation</b>	\$1,500,000	Plan, design, renovate, equip and construct park improvements, which may include but is not limited to irrigation renovations, play area renovations and improvements to amenities. Purchase equipment required to operate the irrigation system.
<b>Open Space Land Acquisition, Fencing and Protection</b>	\$750,000	Purchase land for Open Space, including surveying, platting, building fences, purchase equipment required for the protection of Open Space, install signs and make associated improvements.
<b>Recreation Facility and Los Altos Park Development and Renovation</b>	\$650,000	Plan, design, construct, renovate and purchase related equipment for recreation facilities, which may include but is not limited to the following facilities and programs, Los Altos Park/Pool, tennis, softball, baseball, golf training center, organized recreation, outdoor recreation, associated buildings and the Mondo track.
<b>Median and Trail Renovation</b>	\$700,000	Design, renovate and upgrade medians, streetscapes and trails for water conservation, tree replacement, amenity improvements and facility upgrades (e.g. paving, landscaping, etc.). Purchase equipment required for the operation of median irrigation systems.
<b>New Park Development and Land Acquisition</b>	\$300,000	Plan, design, equip and construct new neighborhood and community parks within Albuquerque. Purchase equipment required to operate irrigation systems and land for the urban park system, which may include but is not limited to surveying, platting, fencing, signage and associated site improvements.



## Parks & Recreation

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<b>118th Street Regional Sports Complex Master Plan</b>	\$150,000	To complete a master plan to acquire land, plan, design, construct and otherwise provide recreational improvements to include, but not necessarily be limited to, sports fields for soccer, football, softball and baseball and associated lighting, parking, concession stands, restrooms and other spectator amenities.
<b>Santa Barbara / Martineztown Parks Master Plan</b>	\$45,000	To complete a master plan to design, acquire property, construct, install or equip improvements to the Santa Barbara/Martineztown area parks.
<b>Martineztown Park, Phase 3</b>	\$250,000	To plan, design, acquire property, renovate, equip and construct park improvements, including park amenities, at Martineztown Park.
<b>Highland Park Renovation</b>	\$400,000	To plan, design, acquire property, renovate, equip and construct park improvements, including park amenities, at Highland Park.
<b>Academy Hills Park Walking Path &amp; Irrigation Improvements</b>	\$200,000	To plan, design, and construct improvements to the walking path and irrigation systems at Academy Hills Park.
<b>Sid Cutter Memorial</b>	\$175,000	To plan, design and construct a memorial to Sid Cutter, founder of the Albuquerque International Balloon Fiesta, at Balloon Fiesta Park.
<b>Ridgeview Village Park Renovation</b>	\$200,000	To plan, design, acquire property, renovate, equip and construct park improvements, including park amenities, at Ridgeview Village Park.
<b>Four Hills Park</b>	\$250,000	To plan, design, acquire property, renovate, equip and construct park improvements, including park amenities at Four Hills Park.
<b>West Side Parks</b>	\$2,000,000	To plan, design, acquire property, renovate, equip and construct park improvements, including park amenities on the West Side.
<b>Parks and Recreation Department Vehicle and Equipment Set Aside</b>	\$1,000,000	Purchase of maintenance and/or construction equipment and vehicles for the Parks and Recreation Department as required by R-11-312.
<b>Total</b>	<b>\$10,920,000</b>	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Public Safety</b>						
<i>Fire</i>						
Fire Apparatus Replacement	\$3,295,300	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$19,295,300
Fire Facility Rehabilitation and Renovation	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000
Cardiac Monitor Replacement	\$910,000	\$910,000				\$1,820,000
Computer and Communications Upgrade	\$544,700	\$500,000	\$500,000	\$500,000	\$500,000	\$2,544,700
Fire Station 9 Land Acquisition	\$800,000					\$800,000
Fire Station 22		\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,000,000
Totals	\$6,300,000	\$8,160,000	\$7,250,000	\$7,250,000	\$7,250,000	\$36,210,000

## Public Safety

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
		<i>Fire</i>
<b>Fire Apparatus Replacement</b>	\$3,295,300	Purchase and replace emergency response apparatus and related vehicles, which may include but is not limited to fire engines, ladder trucks, special operations squads and heavy rescues, light rescue trucks, wildland brush trucks, as well as support and service vehicles. If approved, the funding would allow for the acquisition of 8 light rescues, 4 fire engines, 1 wildland brush truck, and 14 support/service vehicles.
<b>Fire Facility Rehabilitation and Renovation</b>	\$750,000	Plan, design, construct, renovate and rehabilitate, furnish, equip and otherwise improve Fire Department facilities.
<b>Cardiac Monitor Replacement</b>	\$910,000	Purchase and replace outdated and obsolete cardiac defibrillators.
<b>Computer and Communications Upgrade</b>	\$544,700	Purchase new desktop computer equipment and peripherals, and portable radios required for the operation of Albuquerque Fire Department facilities currently using obsolete equipment.
<b>Fire Station 9 Land Acquisition</b>	\$800,000	To acquire land for the future construction of a new Fire Station 9 in District 7.
<b>Total</b>	<b>\$6,300,000</b>	

# G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Public Safety</b>						
<i>Police</i>						
Marked and Unmarked Vehicle Replacement	\$4,200,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$16,200,000
Expansion of the Emergency Communications Center	\$500,000	\$500,000				\$1,000,000
Totals	\$4,700,000	\$3,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$17,200,000

## Public Safety

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
		<i>Police</i>
<b>Marked and Unmarked Vehicle Replacement</b>	\$4,200,000	Funding will be used to purchase marked and unmarked vehicles that meet obsolescence standards or that are damaged due to accidents.
<b>Expansion of the Emergency Communications Center</b>	\$500,000	Design, construct and equip a 16,225 square foot, 2-story addition along the south side of the existing Emergency Operations Center (EOC) that will house additional staff and provide for call center expansion.
<b>Total</b>	<b>\$4,700,000</b>	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>ABQ Ride / Transit</b>						
Revenue and Support Vehicle Replacement / Expansion	\$4,000,000	\$5,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$27,000,000
Transit Facility Rehabilitation	\$350,000	\$800,000	\$750,000	\$750,000	\$750,000	\$3,400,000
Park and Ride Development, Rehabilitation and Equipment	\$250,000	\$1,560,000	\$1,000,000	\$500,000	\$500,000	\$3,810,000
Maintenance Equipment Upgrades and Improvements	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,400,000
San Mateo / Jefferson Alternative Analysis (Phase I)	\$500,000					\$500,000
Bus Stop Improvements & Wayfinding		\$150,000	\$500,000	\$500,000	\$500,000	\$1,650,000
Totals	\$5,500,000	\$8,010,000	\$8,750,000	\$8,250,000	\$8,250,000	\$38,760,000

## ABQ Ride / Transit

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<b>Revenue and Support Vehicle Replacement / Expansion</b>	\$4,000,000	Purchase revenue and support vehicles and acquire associated equipment. These local GO Bond funds are required to obtain federal funds and provide sufficient combined funding for revenues and associated equipment. (Approximately 1 to 4 ratio i. e., one (1) local dollar can release up to four (4) federal dollars.)
<b>Transit Facility Rehabilitation</b>	\$350,000	Plan, design, rehabilitate/remodel, renovate and purchase related equipment for transit facilities to maintain the maximum facility life cycle. This includes Yale Facility EPA-SWPPD permit.
<b>Park and Ride Development, Rehabilitation and Equipment</b>	\$250,000	Design, acquire land, construct Park and Ride facilities, renovate and purchase related equipment for Park and Ride Facilities citywide.
<b>Maintenance Equipment Upgrades and Improvements</b>	\$400,000	Acquire equipment to upgrade existing equipment and secure and maintain upgrades to maintenance equipment, in the most current manner per federal and supplier requirements and specifications, to maintain revenue vehicle at the highest level of readiness in the most cost efficient and efficient manner possible.
<b>San Mateo / Jefferson Alternative Analysis (Phase I)</b>	\$500,000	Funding for an Alternative Analysis (AA) and environmental document for the San Mateo Blvd. /Jefferson Blvd. corridor for potential Bus Rapid Transit or Rapid Ride. These funds may be used to leverage federal funds.
<b>Total</b>	<b>\$5,500,000</b>	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i><b>Animal Welfare</b></i>						
Animal Shelter Rehabilitation and Equipment	\$600,000	\$1,500,000	\$1,500,000	\$1,500,000	\$850,000	\$5,950,000
Animal Welfare Renovation and Repair	\$800,000					\$800,000
Pet Adoption Center		\$1,000,000	\$1,000,000	\$1,000,000		\$3,000,000
Totals	\$1,400,000	\$2,500,000	\$2,500,000	\$2,500,000	\$850,000	\$9,750,000



## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Animal Welfare</i>		
<b>Animal Shelter Rehabilitation and Equipment</b>	\$600,000	Plan, design, renovate, construct, otherwise improve, and purchase equipment and service vehicles for city animal shelters and related operations including mobile and off-site adoption programs.
<b>Animal Welfare Renovation and Repair</b>	\$800,000	To purchase fleet equipment, plan, design, renovate, construct, and otherwise improve Animal Welfare facilities to enhance and extend their service life.
<b>Total</b>	<b>\$1,400,000</b>	

# G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Community Facilities</b>						
<b><i>Cultural Services - Albuquerque Biological Park</i></b>						
Renovation & Repair (BioPark)	\$3,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$3,000,000	\$20,000,000
Cats / Carnivores		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Crocodiles		\$1,000,000	\$1,000,000			\$2,000,000
Penguin Chill		\$750,000	\$750,000	\$750,000	\$750,000	\$3,000,000
Africa, Phase II			\$500,000	\$500,000	\$500,000	\$1,500,000
Otters			\$750,000			\$750,000
Pheasantry Remodel				\$1,000,000	\$1,000,000	\$2,000,000
Sub-Totals	\$3,500,000	\$6,750,000	\$8,000,000	\$7,250,000	\$5,750,000	\$31,250,000
<b><i>Cultural Services - Balloon Museum</i></b>						
Balloon Museum Exhibit Development	\$250,000	\$150,000		\$125,000	\$250,000	\$775,000
Balloon Museum Equipment		\$170,000				\$170,000
Balloon Museum Facility Upgrades		\$150,000	\$150,000			\$300,000
Balloon Museum Collections Development & Care					\$295,000	\$295,000
Sub-Totals	\$250,000	\$470,000	\$150,000	\$125,000	\$545,000	\$1,540,000
<b><i>Cultural Services - Community Events</i></b>						
KIMO Theatre Renovation	\$100,000			\$150,000	\$150,000	\$400,000
Sub-Totals	\$100,000			\$150,000	\$150,000	\$400,000
<b><i>Cultural Services - Library</i></b>						
Library Renovation and Repair	\$500,000					\$500,000
Cherry Hills Library Improvements	\$250,000					\$250,000
Juan Tabo Library Improvements	\$315,000					\$315,000
Library Materials	\$2,750,000	\$3,000,000	\$3,500,000	\$4,000,000	\$4,500,000	\$17,750,000
Library Automation	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
Ernie Pyle Library Renovation		\$200,000			\$200,000	\$400,000
Library Building Renovation		\$500,000	\$275,000	\$275,000	\$275,000	\$1,325,000
E-Kiosks					\$600,000	\$600,000
Sub-Totals	\$4,315,000	\$4,700,000	\$4,775,000	\$5,275,000	\$6,575,000	\$25,640,000

## G.O. Bond Summary

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<b><u>Department / Division / Project Title</u></b>	<b><u>2013</u></b>	<b><u>2015</u></b>	<b><u>2017</u></b>	<b><u>2019</u></b>	<b><u>2021</u></b>	<b><u>Totals</u></b>
<b><i>Cultural Services - Museum</i></b>						
Albuquerque Museum History Exhibit Renovation	\$1,200,000	\$500,000				\$1,700,000
Albuquerque Museum Collection Development		\$500,000	\$500,000	\$500,000	\$1,000,000	\$2,500,000
Albuquerque Museum Development, Phase 3		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Casa San Ysidro Visitor Center and Rehabilitation		\$200,000	\$250,000	\$250,000	\$500,000	\$1,200,000
Sub-Totals	\$1,200,000	\$2,200,000	\$1,750,000	\$1,750,000	\$2,500,000	\$9,400,000
Totals	\$9,365,000	\$14,120,000	\$14,675,000	\$14,550,000	\$15,520,000	\$68,230,000

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Cultural Services - Albuquerque Biological Park</i>		
<b>Renovation &amp; Repair (BioPark)</b>	\$3,500,000	Design, construct, equip, furnish and renovate current outdated facilities which may include but is not necessarily limited to utilities, life support, animal enclosures, public amenities, electronic equipment and landscaping. Remodel existing outdated facilities at the BioPark. Facilities include Zoo, Aquarium, Botanical Garden and Tingley Beach.
<b>Sub-Total</b>	<b>\$3,500,000</b>	
<i>Cultural Services - Balloon Museum</i>		
<b>Balloon Museum Exhibit Development</b>	\$250,000	Plan, design, modify and install exhibits that inform the public about lighter-than-air flight. This request allows for the acquisition of equipment, furniture, fixtures and display objects that will be integrated into exhibits aligned with the Balloon Museum's education mission. There will be a specific focus on the planning, development and acquisition of new fun, interactive displays that engage visitors and encourage repeat visits.
<b>Sub-Total</b>	<b>\$250,000</b>	
<i>Cultural Services - Community Events</i>		
<b>KIMO Theatre Renovation</b>	\$100,000	Purchase and replace aging carpet that is custom designed to adhere to National Registry, State Historic Preservation, and Landmarks Committee Mandates. Renovate dressing rooms and purchase audio visual equipment.
<b>Sub-Total</b>	<b>\$100,000</b>	
<i>Cultural Services - Library</i>		
<b>Library Renovation and Repair</b>	\$500,000	To design, construct, equip, furnish and renovate current outdated library facilities which may include, but is not necessarily limited to, HVAC unit upgrade, carpet and furniture replacement, public amenities, and landscaping.

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<b>Cherry Hills Library Improvements</b>	\$250,000	To design, construct, equip, furnish and renovate the Cherry Hills Library which may include, but is not necessarily limited to, parking lot repairs, carpet replacement, HVAC unit upgrade, landscaping, technology upgrades, circulation desk replacement, and automatic sorter installation.
<b>Juan Tabo Library Improvements</b>	\$315,000	To design, construct, equip, furnish and renovate the Juan Tabo Library which may include, but is not necessarily limited to, renovation of the courtyard area, furniture replacement, parking lot improvements, HVAC unit upgrade, and automatic sorter installation.
<b>Library Materials</b>	\$2,750,000	Purchase library materials such as books, periodicals, e-books, audiovisual materials, electronic resources and other needed materials to meet customer demand for new information, replace outdated material, and provide educational and recreational materials for all libraries.
<b>Library Automation</b>	\$500,000	Purchase and install updated automation equipment to maintain network services, automated systems and other equipment.
<b>Sub-Total</b>	<b>\$4,315,000</b>	

### *Cultural Services - Museum*

<b>Albuquerque Museum History Exhibit Renovation</b>	\$1,200,000	Plan, design, and construct the history exhibit at the Albuquerque Museum of Art & History, purchase historic objects/collections and related equipment for the exhibit and for proper storage of artifacts, and renovate housing/storage facilities for collections and artifacts.
<b>Sub-Total</b>	<b>\$1,200,000</b>	
<b>Total</b>	<b>\$9,365,000</b>	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i>Environmental Health</i>						
Health and Safety Equipment, Vehicles and Facilities	\$355,000	\$820,000	\$840,000	\$840,000	\$860,000	\$3,715,000
Los Angeles Landfill Remediation	\$200,000	\$1,100,000	\$1,200,000	\$1,200,000	\$1,200,000	\$4,900,000
EPA Ozone Mandate	\$50,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,050,000
Westside Air Quality Building Rehabilitation	\$145,000	\$100,000	\$100,000	\$100,000	\$100,000	\$545,000
Totals	\$750,000	\$2,520,000	\$2,640,000	\$2,640,000	\$2,660,000	\$11,210,000

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i><b>Family &amp; Community Services</b></i>						
Renovation and Repair: Existing FCS and Health and Social Service Facilities	\$1,500,000	\$2,000,000	\$1,500,000	\$1,000,000	\$1,000,000	\$7,000,000
Pat Hurley Community Center	\$250,000					\$250,000
Dennis Chavez Community Center	\$600,000	\$1,000,000	\$1,000,000			\$2,600,000
Singing Arrow Community Center	\$1,000,000					\$1,000,000
Westgate Community Center	\$500,000	\$1,000,000	\$1,000,000			\$2,500,000
Vehicle and Equipment Replacement: FCS	\$150,000	\$200,000	\$200,000	\$150,000	\$150,000	\$850,000
Affordable Housing	\$2,500,000	\$2,000,000	\$2,000,000	\$3,000,000	\$4,000,000	\$13,500,000
Loma Linda Community Center		\$500,000	\$250,000			\$750,000
Security and Technology Improvements: Existing FCS Facilities		\$500,000	\$250,000			\$750,000
Snow Park Community Center		\$500,000	\$250,000			\$750,000
<b>Totals</b>	<b>\$6,500,000</b>	<b>\$7,700,000</b>	<b>\$6,450,000</b>	<b>\$4,150,000</b>	<b>\$5,150,000</b>	<b>\$29,950,000</b>

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Environmental Health</i>		
<b>Health and Safety Equipment, Vehicles and Facilities</b>	\$355,000	Plan, design, construct, purchase equipment and service vehicles, and otherwise improve and/or rehabilitate Environmental Health Department facilities associated with City managed and /or regulated environmental health programs. Programs may include, but are not limited to air quality; consumer health protection; environmental services; epidemiology; household hazardous waste; landfill investigation, monitoring and remediation; strategic support and urban biology.
<b>Los Angeles Landfill Remediation</b>	\$200,000	Design and construct improvements at the former Los Angeles Landfill. Improvements may include but are not limited to, grading and drainage required by subsidence of the landfill from deteriorated municipal solid wastes; utilities which require replacement due to subsidence; improvements to the landfill gas extraction/flare system; soil vapor extraction and ground water remediation system; improvements to the drainage inlet at the North Diversion Channel; and any other action required to protect the health and safety of the public.
<b>EPA Ozone Mandate</b>	\$50,000	Plan, design and purchase emissions inventory collection and reporting system, air quality monitoring equipment and professional modeling services to respond to unfunded EPA-mandated reporting of large source air emissions and anticipated reduction of ozone concentration.
<b>Westside Air Quality Building Rehabilitation</b>	\$145,000	Plan, design, construct and/or rehabilitate existing westside Air Quality Building and components to extend serviceable life and increase energy efficiency. Purchase related equipment, lighting and furnishings.
<b>Total</b>	<b>\$750,000</b>	



## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Family &amp; Community Services</i>		
<b>Renovation and Repair: Existing FCS and Health and Social Service Facilities</b>	\$1,500,000	To design, renovate, demolish, construct, equip, furnish, purchase/replace playground equipment, provide security and technology upgrades and otherwise make improvements to existing FCS facilities, sites, and Health and Social Service Centers. Purchase related equipment and/or furnishings necessary for the operation of FCS facilities and Health and Social Centers.
<b>Pat Hurley Community Center</b>	\$250,000	Design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Pat Hurley Community Center.
<b>Dennis Chavez Community Center</b>	\$600,000	Design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Dennis Chavez Community Center.
<b>Singing Arrow Community Center</b>	\$1,000,000	Design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Singing Arrow Community Center.
<b>Westgate Community Center</b>	\$500,000	To acquire land, design, renovate, demolish, construct, equip, furnish, provide security improvements and otherwise make improvements to the Westgate Community Center.
<b>Vehicle and Equipment Replacement: FCS</b>	\$150,000	Replace aging FCS vehicles and purchase equipment needed by the FCS maintenance division. All community centers use vans to transport participants.
<b>Affordable Housing</b>	\$2,500,000	Plan, design, acquire land, and construct affordable housing as provided in F/S(3) O-06-8.
<b>Total</b>	<b>\$6,500,000</b>	

## G.O. Bond Summary

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<b><u>Department / Division / Project Title</u></b>	<b><u>2013</u></b>	<b><u>2015</u></b>	<b><u>2017</u></b>	<b><u>2019</u></b>	<b><u>2021</u></b>	<b><u>Totals</u></b>
<b>Community Facilities</b>						
<b><i>DMD - CIP Division</i></b>						
Replacement Vehicles (DMD)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sub-Totals	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b><i>DMD - Facilities, Energy &amp; Security</i></b>						
City Building Improvement and Rehabilitation	\$900,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,900,000
Parking Facilities Rehabilitation and Upgrade	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$900,000
Plaza del Sol Stucco, Phase II	\$50,000	\$650,000	\$450,000			\$1,150,000
Security Improvements and Rehabilitation	\$50,000	\$200,000	\$200,000	\$200,000	\$200,000	\$850,000
Roof Repairs for City Facilities	\$50,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,050,000
High Flow Fixture Replacement	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$450,000
Sub-Totals	\$1,200,000	\$3,650,000	\$3,450,000	\$3,000,000	\$3,000,000	\$14,300,000
Totals	\$1,300,000	\$3,750,000	\$3,550,000	\$3,100,000	\$3,100,000	\$14,800,000

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>DMD - CIP Division</i>		
<b>Replacement Vehicles (DMD)</b>	\$100,000	Replace aging vehicles needed by the Department of Municipal Development to adequately and efficiently implement department projects.
<b>Sub-Total</b>	<b>\$100,000</b>	
<i>DMD - Facilities, Energy &amp; Security</i>		
<b>City Building Improvement and Rehabilitation</b>	\$900,000	Plan, design, renovate, construct and otherwise improve, and purchase related furnishings, equipment, and/or service vehicles to protect and secure City Facilities, to maintain their structural integrity and asset value, and to improve energy efficiency.
<b>Parking Facilities Rehabilitation and Upgrade</b>	\$100,000	Plan, design, landscape, construct and/or rehabilitate and otherwise improve Parking facilities in order to maintain structural integrity and asset value. Purchase related equipment which may include, but is not necessarily limited to fencing and lighting for parking lots; replacement components for antiquated fire suppression systems; replacement of antiquated parking meters; purchase of computers required for the operation of parking systems. Purchase service vehicles necessary for the operation of the parking division.
<b>Plaza del Sol Stucco, Phase II</b>	\$50,000	Plan, design, construct, make repairs and otherwise improve, and purchase related furnishings and equipment for Plaza del Sol. Requested funding will be for phase two improvements. Additional phases of work are anticipated.
<b>Security Improvements and Rehabilitation</b>	\$50,000	Plan, design, construct, and otherwise improve, and purchase related furnishings and equipment to protect and secure City facilities and surroundings.
<b>Roof Repairs for City Facilities</b>	\$50,000	Plan, design, construct, rehabilitate and otherwise improve, and purchase related equipment for roofs at City facilities in order to maintain the integrity of the building envelope and improve energy efficiency.

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
High Flow Fixture Replacement	\$50,000	On-going project to replace High-Flow plumbing fixtures with Low-Flow plumbing fixtures at City facilities, initially including but not limited to multi-story downtown facilities, fire stations, police stations and senior centers.
Sub-Total	\$1,200,000	
Total	\$1,300,000	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i>Finance &amp; Administrative Services</i>						
Business Application Technology	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000
IT Infrastructure Upgrade	\$2,000,000	\$4,000,000	\$4,500,000	\$4,000,000	\$4,000,000	\$18,500,000
Central Avenue Broadband / WiFi, Phase I	\$1,000,000	\$250,000	\$250,000	\$250,000	\$1,000,000	\$2,750,000
3% for Energy Conservation Program	\$3,450,000	\$3,000,000	\$3,000,000	\$3,600,000	\$3,600,000	\$16,650,000
Totals	<b>\$7,200,000</b>	<b>\$8,000,000</b>	<b>\$8,500,000</b>	<b>\$8,600,000</b>	<b>\$9,350,000</b>	<b>\$41,650,000</b>

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Finance &amp; Administrative Services</i>		
<b>Business Application Technology</b>	\$750,000	Plan, design, develop, test, obtain, and implement software, hardware, and professional services, train (with travel) staff to replace, upgrade, and/or expand functionality of business-aligned systems to improve business processes and operations.
<b>IT Infrastructure Upgrade</b>	\$2,000,000	Plan, design, purchase, renovate, upgrade, replace, and otherwise improve City IT hardware, network, software, and computer rooms. Within scope is Disaster Recovery, Virtual Desktop, cyber-security, cloud migration, and other infrastructure components. May include training/travel on implementation and support of associated new components. Will provide network and hardware end of life replacements.
<b>Central Avenue Broadband / WiFi, Phase I</b>	\$1,000,000	Assess, plan, design, and implement an open broadband fiber network (to include wifi capabilities) along the Central Avenue corridor. This project will take into consideration existing dark fiber resources to build an open, community broadband for use by the City of Albuquerque.
<b>3% for Energy Conservation Program</b>	\$3,450,000	Design and construct energy conservation and renewable energy projects as mandated and described in F/S O-06-34; Enactment O-2006-035.
<b>Total</b>	<b>\$7,200,000</b>	

## G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Community Facilities</b>						
<i>Planning</i>						
Comprehensive Community Planning / Revitalization	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
Electronic Plan Review (ePlan)	\$225,000	\$500,000	\$250,000	\$150,000	\$500,000	\$1,625,000
Albuquerque Geographic Information System (AGIS)	\$550,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,150,000
Permitting Software	\$150,000	\$500,000	\$200,000	\$150,000	\$500,000	\$1,500,000
Downtown Revitalization	\$250,000					\$250,000
Railyard Improvements & Renovations	\$350,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,350,000
El Vado / Casa Grande Redevelopment Project	\$450,000					\$450,000
West Central Redevelopment Project	\$500,000					\$500,000
North Fourth Street Redevelopment	\$75,000					\$75,000
Downtown Lighting Upgrades	\$300,000					\$300,000
Economic Development / Revitalization	\$1,500,000					\$1,500,000
East Gateway Metropolitan Redevelopment Area	\$800,000					\$800,000
<b>Totals</b>	<b>\$5,650,000</b>	<b>\$2,900,000</b>	<b>\$2,350,000</b>	<b>\$2,200,000</b>	<b>\$2,900,000</b>	<b>\$16,000,000</b>

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
		<i>Planning</i>
<b>Comprehensive Community Planning / Revitalization</b>	\$500,000	Plan, study, design and construct improvements city-wide which will enrich the cultural, recreational, educational, civic and entertainment environment, and encourage economic development.
<b>Electronic Plan Review (ePlan)</b>	\$225,000	Design, purchase and deploy and otherwise improve Electronic Plan Review (ePlan) equipment, software, and provide for facilities remodeling or construction, and training for the electronic acceptance and review of development, building, and construction plans.
<b>Albuquerque Geographic Information System (AGIS)</b>	\$550,000	Plan, design, purchase, upgrade, expand and otherwise improve computerized maps and associated geographic information for use by all City departments and the Public. This may include but is not limited to hardware, software, data, training, and technical assistance. There is no estimated completion date.
<b>Permitting Software</b>	\$150,000	Purchase and deploy Permitting System hardware, software and provide for remodeling and construction of facilities, and training, to facilitate and otherwise improve City wide development, building, and construction, permitting processes and system functionality.
<b>Downtown Revitalization</b>	\$250,000	Acquire land, demolish dilapidated structures, provide infrastructure improvements, plan, design, construct and otherwise provide improvements in support of Downtown Revitalization.
<b>Railyard Improvements &amp; Renovations</b>	\$350,000	To engineer and construct roof and other structural and safety improvements to the Machine Shop and Boiler Shop in order to prevent deterioration of City-owned assets, and to abate environmental contamination at the Rail Yards site in Barelás. Acquire property, plan, design and construct improvements in support of the redevelopment of the Rail Yards site in Barelás, which may include but is not limited to site improvements; site accessibility improvements; and to stabilize, rehabilitate and remediate the site and buildings on the site.



## Community Facilities

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<b><u>Project Title</u></b>	<b><u>2013</u></b>	<b><u>Scope</u></b>
<b>El Vado / Casa Grande Redevelopment Project</b>	\$450,000	Acquire land, demolish dilapidated structures, provide infrastructure improvements, plan, design, construct and otherwise provide improvements in support of the redevelopment of the El Vado and Casa Grande properties. This project may include, but will not necessarily be limited to, the development of pedestrian/bicycle trail connections to Old Town and the BioPark.
<b>West Central Redevelopment Project</b>	\$500,000	Acquire land, plan, design, construct and otherwise provide improvements along Central Ave between 8th Street and the western City limits in support of the redevelopment of this part of the Route 66 corridor.
<b>North Fourth Street Redevelopment</b>	\$75,000	Plan, design, acquire land, and construct street and infrastructure improvements in the North Fourth Street Corridor Plan.
<b>Downtown Lighting Upgrades</b>	\$300,000	Plan, design, construct and otherwise provide lighting improvements along Central Ave between 1st Street and the 8th Street Roundabout.
<b>Economic Development / Revitalization</b>	\$1,500,000	To plan, study, design, renovate, demolish, equip and construct improvements city-wide to encourage, bolster and enhance innovative economic development and job creation opportunities. The City Council strongly supports the concept of research and technology transfer activity in Downtown as a stimulus to economic development, but notes that the proposed project has not been fully defined or vetted in a public forum. In the event the City chooses to use these funds for a project at the First Baptist Church site located at Central and Broadway Avenues, the City and the University are reminded that R-10-105, adopted by the City Council in June 2010, affirmed that the site is located in a Mixed-Use Corridor District, which encourages compatible 'office, institutional, residential, retail, commercial and other uses'. Further, in the event that any site is purchased in whole or in part by the University of New Mexico, and City funds are used, the City and public shall have a strong ongoing role in the planning process regarding development of such site.

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
East Gateway Metropolitan Redevelopment Area	\$800,000	Acquire land, plan, design, demolish, and construct and renovate streets and infrastructure, landscape and provide other improvements within the East Gateway Sector Development Plan area.
Total	<b>\$5,650,000</b>	

# G.O. Bond Summary

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<u>Department / Division / Project Title</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>2019</u>	<u>2021</u>	<u>Totals</u>
<b>Community Facilities</b>						
<b>Senior Affairs</b>						
Senior Affairs Facility Renovation / Rehabilitation	\$1,000,000	\$800,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,800,000
North Domingo Baca Multigenerational Center Gymnasium		\$2,500,000				\$2,500,000
North Domingo Baca Multigenerational Center Water Spray Ground		\$1,000,000				\$1,000,000
Totals	\$1,000,000	\$4,300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$8,300,000

## Community Facilities

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
		<i>Senior Affairs</i>
<b>Senior Affairs Facility Renovation / Rehabilitation</b>	\$1,000,000	Plan, design, construct, rehabilitate and purchase related equipment for existing senior centers, fitness centers and other senior program facilities to improve, maintain, enhance and extend the service life of the City's facilities and grounds.
<b>Total</b>	<b>\$1,000,000</b>	

# Council - Neighborhood Set-Aside

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<u>City Council District / Project Title</u>	<u>2013</u>
<b>Council District 1</b>	
Public Safety Projects	\$25,000
Senior, Family, Community Center and Community Enhancement Projects	\$175,000
Parks and Recreation Projects	\$200,000
Library Projects	\$400,000
Street Projects	\$200,000
Sub-Total	\$1,000,000
<b>Council District 2</b>	
Senior, Family, Community Center and Community Enhancement Projects	\$1,000,000
Sub-Total	\$1,000,000
<b>Council District 3</b>	
Senior, Family, Community Center and Community Enhancement Projects	\$500,000
Parks and Recreation Projects	\$150,000
Library Projects	\$150,000
Street Projects	\$200,000
Sub-Total	\$1,000,000
<b>Council District 4</b>	
Parks and Recreation Projects	\$400,000
Library Projects	\$100,000
Street Projects	\$500,000
Sub-Total	\$1,000,000
<b>Council District 5</b>	
Public Safety Projects	\$200,000
Senior, Family, Community Center and Community Enhancement Projects	\$25,000
Parks and Recreation Projects	\$350,000
Library Projects	\$200,000
Street Projects	\$225,000
Sub-Total	\$1,000,000

## Council - Neighborhood Set-Aside

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<u>City Council District / Project Title</u>	<u>2013</u>
<b>Council District 6</b>	
Public Safety Projects	\$100,000
Parks and Recreation Projects	\$200,000
Library Projects	\$200,000
Street Projects	\$500,000
Sub-Total	\$1,000,000
<b>Council District 7</b>	
Public Safety Projects	\$125,000
Senior, Family, Community Center and Community Enhancement Projects	\$75,000
Parks and Recreation Projects	\$450,000
Library Projects	\$75,000
Street Projects	\$275,000
Sub-Total	\$1,000,000
<b>Council District 8</b>	
Parks and Recreation Projects	\$750,000
Library Projects	\$250,000
Sub-Total	\$1,000,000
<b>Council District 9</b>	
Senior, Family, Community Center and Community Enhancement Projects	\$150,000
Parks and Recreation Projects	\$700,000
Library Projects	\$50,000
Street Projects	\$100,000
Sub-Total	\$1,000,000
Total	\$9,000,000

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Council District 1</i>		
<b>Public Safety Projects</b>	\$25,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 1.
<b>Senior, Family, Community Center and Community Enhancement Projects</b>	\$175,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 1.
<b>Parks and Recreation Projects</b>	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 1.
<b>Library Projects</b>	\$400,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 1.
<b>Street Projects</b>	\$200,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 1.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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### Project Title

### 2013

### Scope

#### *Council District 2*

**Senior, Family, Community  
Center and Community  
Enhancement Projects**

\$1,000,000

Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 2.

**Total**

**\$1,000,000**



## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Council District 3</i>		
<b>Senior, Family, Community Center and Community Enhancement Projects</b>	\$500,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 3.
<b>Parks and Recreation Projects</b>	\$150,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 3.
<b>Library Projects</b>	\$150,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 3.
<b>Street Projects</b>	\$200,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 3.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Council District 4</i>		
<b>Parks and Recreation Projects</b>	\$400,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 4.
<b>Library Projects</b>	\$100,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 4.
<b>Street Projects</b>	\$500,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 4.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Council District 5</i>		
<b>Public Safety Projects</b>	\$200,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 5.
<b>Senior, Family, Community Center and Community Enhancement Projects</b>	\$25,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 5.
<b>Parks and Recreation Projects</b>	\$350,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 5.
<b>Library Projects</b>	\$200,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 5.
<b>Street Projects</b>	\$225,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 5.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Council District 6</i>		
<b>Public Safety Projects</b>	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 6.
<b>Parks and Recreation Projects</b>	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 6.
<b>Library Projects</b>	\$200,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 6.
<b>Street Projects</b>	\$500,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 6.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Council District 7</i>		
<b>Public Safety Projects</b>	\$125,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 7.
<b>Senior, Family, Community Center and Community Enhancement Projects</b>	\$75,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 7.
<b>Parks and Recreation Projects</b>	\$450,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 7.
<b>Library Projects</b>	\$75,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 7.
<b>Street Projects</b>	\$275,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 7.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Council District 8</i>		
<b>Parks and Recreation Projects</b>	\$750,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 8.
<b>Library Projects</b>	\$250,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 8.
<b>Total</b>	<b>\$1,000,000</b>	

## Council - Neighborhood Set-Aside

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<u>Project Title</u>	<u>2013</u>	<u>Scope</u>
<i>Council District 9</i>		
<b>Senior, Family, Community Center and Community Enhancement Projects</b>	\$150,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 9.
<b>Parks and Recreation Projects</b>	\$700,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, bosque lands and trails that benefit District 9.
<b>Library Projects</b>	\$50,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 9.
<b>Street Projects</b>	\$100,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 9.
<b>Total</b>	<b>\$1,000,000</b>	





## **CAPITAL PLAN**

**CAPITAL COMPONENT IMPLEMENTATION PLAN (CCIP)**

**ENTERPRISE FUNDS**

**METROPOLITAN REDEVELOPMENT AGENCY (MRA)**

**OTHER FUNDS**



## Component Capital Improvement Plan (CCIP)

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The Component Capital Improvement Plan (CCIP) is the capital program financed with revenues from impact fees. An impact fee is a one-time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to new development. Impact fees may not be charged retroactively and may not be used for maintenance or repair.

The City Council adopted revised impact fees for four infrastructure types on November 19, 2012.

- Roadway Facilities
- Storm Drain Facilities
- Parks, Recreation, Trails and Open Space Facilities
- Public Safety Facilities

The impact fee planning process took approximately one year. The fees were developed by a consulting team and were reviewed by a citizen committee that included developers, neighborhood association representatives and members of civic organizations.

The CCIP plan reflects the projects that will be built with impact fees as revenues are collected over the next 10-years. It should be noted that impact fees are not the only funding sources needed to complete the described projects.

# Component Capital Improvement Plan (CCIP)

2012 through 2022

Roadway Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
	98th Street, Colobell-Blake	\$3,200,000	
	Irving Blvd Widening, Unser-Rio Los Pinos	\$4,500,000	
	Paseo Del Norte Widening (II), Golf Course-Universe	\$9,300,000	
	St Joseph's, Coors-Atrisco	\$1,300,000	
	Tower Road, Unser-Coors	\$600,000	
	Universe Blvd, Paseo-Unser	\$5,000,000	
	Unser Blvd Widening (III), Paseo del Norte-Paradise	\$6,300,000	
	Blake/98th Intersection	\$1,000,000	
	Unser and Central Intersections	\$5,000,000	
	Alameda Blvd Widening, San Pedro to Louisiana	\$2,100,000	
	Alameda/Louisiana Intersection	\$500,000	
	Carmel/Holly and Barstow Intersection	\$400,000	
	Lomas/Louisiana Intersection	\$300,000	
	Menaul/Wyoming Intersection	\$300,000	
TOTAL ROADWAY FACILITIES		\$39,800,000	\$35,546,283
Storm Drain Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Far Northeast Service Area	La Cueva Channel Improvements (MAAMPD-C-4), Barstow-Ventura	\$1,000,000	
	Sub-Total: Far Northeast Service Area	\$1,000,000	
Northwest Service Area	Paseo Del Norte Storm Drain Improvements (PMDMP-B and C), Unser-escarpment	\$3,000,000	
	Unser Storm Drain Improvements, Rainbow-Paseo	\$2,000,000	
	Unser Storm Drain Improvements (PMDMP-A), Paseo-Paradise	\$2,000,000	
	Boca Negra Dam	\$2,500,000	
	Sub-Total: Northwest Service Area	\$9,500,000	
Southwest Service Area	Tower Road Storm Drain, Unser-Coors	\$1,000,000	
	Sub-Total: Southwest Service Area	\$1,000,000	
Tijeras Service Area	Bank Stabilization on the Tijeras Arroyo within the City Limits (TDMP-3A and 7)	\$1,000,000	
	Sub-Total: Tijeras Service Area	\$1,000,000	
TOTAL STORM DRAIN FACILITIES		\$12,500,000	\$6,929,582

# Component Capital Improvement Plan (CCIP)

2012 through 2022

Park Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Southeast Service Area	Four Hills Park	\$525,000	
	Los Altos Swimming Pool Expansion	\$3,000,000	
	Manzano Mesa Park	\$1,020,000	
	New Day Park	\$500,000	
	Phil Chacon Park	\$500,000	
	Sunport Park	\$250,000	
	Korean War Veterans Park	\$500,000	
	Land Acquisition	\$500,000	
	New Park Development	\$3,000,000	
	Balduini Park	\$400,000	
	Crestview Heights Park	\$700,000	
	Veloport/BMX facility	\$250,000	
	<b>Sub-Total: Southeast Service Area</b>	<b>\$11,145,000</b>	<b>\$3,430,184</b>
Northeast Service Area	North Domingo Baca Park	\$2,500,000	
	Lafayette Park	\$175,000	
	Arroyo del Oso Park	\$1,000,000	
	Comanche North Park	\$1,000,000	
	San Antonio Corridor Park	\$500,000	
	Tanoan Corridor Park	\$700,000	
	Land Acquisition	\$200,000	
	<b>Sub-Total: Northeast Service Area</b>	<b>\$6,075,000</b>	<b>\$375,504</b>
Southwest Service Area	Silver Tree Park	\$1,400,000	
	El Rancho Grande Park	\$875,000	
	El Rancho Grande Unit 17 Park	\$2,500,000	
	Anderson Heights Park	\$700,000	
	Sunrise Terrace Park	\$861,000	
	Tower Pond Park	\$500,000	
	Westgate Community Park	\$1,000,000	
	Land Acquisition	\$500,000	
	New Park Development	\$1,000,000	
	<b>Sub-Total: Southwest Service Area</b>	<b>\$9,336,000</b>	<b>\$2,428,272</b>
Northwest Service Area	Ridgeview Village	\$700,000	
	Andalucia Park	\$850,000	
	Shawn McWethy Park	\$1,800,000	
	Creighton Park	\$2,300,000	
	Piedras Marcadas Dam Park	\$350,000	
	Vista Alegre Park	\$3,000,000	
	Ventana Ranch Community Park	\$1,000,000	
	Vista del Norte Park	\$5,000,000	
	Land Acquisition	\$1,000,000	
	New Park Development	\$2,000,000	
	Country Meadows Park	\$1,500,000	
	Ouray Off Leash Dog Area/Ladera Pond	\$800,000	
	Paradise Skies Park	\$1,000,000	
	Tuscany Park	\$1,000,000	
	Tres Placitas Park	\$600,000	
	East Atrisco Park	\$900,000	
	<b>Sub-Total: Northwest Service Area</b>	<b>\$23,800,000</b>	<b>\$6,164,912</b>
	<b>TOTAL PARK FACILITIES</b>	<b>\$50,356,000</b>	<b>\$12,398,872</b>

# Component Capital Improvement Plan (CCIP)

2012 through 2022

Open Space Land and Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Land: Calabacillas Arroyo	\$1,500,000	
	Land: North Geologic Window	\$3,500,000	
	Land: Northern Sand Dunes	\$2,000,000	
	Land: North Rio Puerco Escarpment	\$23,000,000	
	Land: Volcano Cliffs/Volcano Heights Master Plan	\$3,750,000	
	Land: Cerro Colorado Volcano	\$2,250,000	
	Land: Southwest Mesa / "Ceja"	\$17,500,000	
	Land: South Rio Puerco Escarpment	\$5,850,000	
	Land: Southern Sand Dunes	\$1,350,000	
	Land: Tijeras Arroyo	\$3,750,000	
	Land: Tijeras Canyon	\$1,250,000	
	Fencing/Protection/Access Control	\$1,500,000	
	Atrisco Terrace Trails & Parking	\$250,000	
	Calabacillas Arroyo Facilities	\$200,000	
	Candelaria Farm	\$200,000	
	Equestrian Complex	\$250,000	
	Maloof Airfield	\$250,000	
	Northern Sand Dunes Trails & Parking	\$350,000	
	Petroglyph / West Mesa Trails & Parking	\$500,000	
	Piedras Marcadas Pueblo	\$1,000,000	
	Poblanos Fields	\$250,000	
	Shooting Range	\$1,000,000	
	Visitor Center	\$1,000,000	
	Hubbell Farm	\$200,000	
	Southwest Mesa / "Ceja" - Trails & Parking	\$200,000	
	Rio Grande Valley State Park Improvements	\$2,000,000	
	Elena Gallegos / Foothills	\$500,000	
	Tijeras Arroyo/Canyon Facilities	\$250,000	
	Manzano / Four Hills	\$250,000	
	Montessa Park	\$200,000	
	Tres Pistolas/ East Mountains Facilities	\$200,000	
TOTAL OPEN SPACE LAND & FACILITIES		\$76,250,000	\$6,168,547
Trail Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Central/Unser Gap	\$100,000	
	Unser Trail (Montano – Dellyne)	\$125,000	
	Unser Trail (McMahon – City Limits, Rio Rancho)	\$75,000	
	Unser Trail (McMahon – Bandelier)	\$100,000	
	Boca Negra Dam Trail (Around Dam)	\$187,500	
	Piedras Marcadas Trail	\$300,000	
	MRGCD Drain from PDN along Coors to Eagle Ranch Rd	\$300,000	
	I-40 West Trail – Continue La Presa Dam to 98th St.	\$260,000	
	University Blvd Trail from Gibson to Rio Bravo	\$800,000	
	East I-40 Trail from 6th St. to University	\$500,000	
	Balloon Museum Dr. to Jefferson	\$100,000	
	North Diversion Channel Trail @ Paseo del Norte to Edith Conn	\$200,000	
	98th Tt. Gibson to Dennis Chavez	\$350,000	
	Skyview Trail	\$250,000	
	Ventana Ranch Community Park Trail (Around Dam)	\$300,000	
TOTAL TRAIL FACILITIES		\$3,947,500	\$675,549

## Component Capital Improvement Plan (CCIP)

2012 through 2022

Public Safety: Fire Facilities				
Service Area	Project Description	Est. Project Cost	Eligible Cost	Antic. Fee Funding
City Wide	New Volcano Vista Fire Station	\$4,800,000	\$4,800,000	
	Logistics/Fleet	\$9,683,500	\$3,001,885	
	Station 9 Reconstruction	\$4,903,750	\$2,451,875	
	New SW Mesa Fire Station	\$5,053,000	\$5,053,000	
	Communications Center and Equipment*	\$2,350,000	\$705,000	
	<b>TOTAL FIRE FACILITIES</b>	<b>\$26,790,250</b>	<b>\$16,011,760</b>	<b>\$3,145,725</b>
	*Fire share			
Public Safety: Police Facilities				
Service Area	Project Description	Est. Project Cost	Eligible Cost	Antic. Fee Funding
City Wide	Communications Center and Equipment*	\$3,975,000	\$1,192,500	
	Land for Permanent Family Advocacy Center	\$1,280,476	\$1,280,476	
	Acquire Firearms Training Solution (Simulator)	\$200,000	\$200,000	
	Expand Communications Center Call Capacity	\$100,000	\$100,000	
	SW Area Command Parking Lot Expansion	\$419,539	\$419,539	
	NE Area Command Expansion/Parking	\$227,000	\$227,000	
	Expansion of Fleet of Marked & Unmarked Veh.	\$500,000	\$500,000	
	<b>TOTAL POLICE FACILITIES</b>	<b>\$6,702,015</b>	<b>\$3,919,515</b>	<b>\$1,369,261</b>
	*Police share			

# Enterprise Fund Summary

The following is a summary of planned expenditures for the City's two enterprise funds, Aviation and Solid Waste.

<b>Albuquerque International Sunport</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Runway 17-35 and Taxiway C closure	\$3,164,000	\$3,000,000			
Taxiway E reconstruction					
Runway 3-21 high-speed turnout	\$1,903,000	\$1,854,000			
Taxiway A reconstruction		\$12,845,000	\$12,515,000		
Taxiway B reconstruction				\$9,116,000	
Taxiway E surface and crack seal	\$258,000				
NW and commuter apron reconstruction				\$8,699,000	
Pad 35 and RON ramp					\$11,200,000
Air cargo apron extension south					
Terminal area plan				\$1,000,000	
Terminal building reroof	\$451,000				
Terminal improvements pre-security	\$3,302,000	\$3,401,000	\$3,503,000		
Access control improvements		\$1,891,000	\$1,948,000		
Curb modernization		\$2,348,000	\$2,419,000		
Lightning protection	\$1,000,000	\$1,030,000			
Ops remodel		\$206,000			
Gym facility			\$106,000		
Rehabilitation of 8 loading bridges	\$589,000	\$607,000			
Perimeter road		\$258,000			
Southwest roadway rehabilitation					\$225,000
Parking structure lightning protection		\$1,030,000			
Space Locators		\$2,060,000			
Resurface long term lot and erect solar array	\$5,000,000				
Catering facility repurpose		\$773,000			
Demolition of ASIG Facility		\$103,000			
Triturator, GSE wash rack, and snow barn		\$2,060,000			
Nanopore expansion		\$2,781,000			
FTZ Infrastructure					\$7,829,000
Airport system sustainability projects	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Runway 3-21 extension					
New federal inspection station					\$6,000,000
South GA parking area			\$2,000,000		
South GA landscaping				\$500,000	
Property acquisition					
South road extension					
Sunport master plan update		\$1,000,000			
Sunport hangar lease facility					\$10,000,000
Elevator rehabilitation				\$6,500,000	
Airfield maintenance set aside					
Terminal maintenance set aside					
<b>Double Eagle II Airport</b>					
Parking apron rehabilitation	\$1,000,000				
Master plan update					\$1,013,000
Crosswind runway environmental assessment					\$1,013,000
Navigational aid upgrades			\$2,185,000		
Runway extension			\$5,145,000		
Runway 4-22 rehabilitation				\$273,000	
Taxiway B extension	\$850,000				
Taxiway A extensions			\$2,185,000		
Security fencing	\$150,000				
Airfield lighting upgrade			\$255,000		
North access road rehabilitation			\$3,583,000		
Hangar lease facility				\$2,500,000	
DEII access road reconstruction	\$9,400,000				
Gate at Aerospace Technology Park					\$113,000
Security improvements					
<b>Total</b>	<b>\$29,067,000</b>	<b>\$39,247,000</b>	<b>\$37,844,000</b>	<b>\$30,588,000</b>	<b>\$39,393,000</b>



# Enterprise Fund Summary

<b>Albuquerque International Sunport</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
Runway 17-35 and Taxiway C closure					
Taxiway E reconstruction	\$10,000,000	\$11,104,000			
Runway 3-21 high-speed turnout					
Taxiway A reconstruction					
Taxiway B reconstruction					
Taxiway E surface and crack seal					
NW and commuter apron reconstruction					
Pad 35 and RON ramp					
Air cargo apron extension south	\$9,100,000				
Terminal area plan					
Terminal building reroof					
Terminal improvements pre-security					
Access control improvements					
Curb modernization					
Lightning protection					
Ops remodel					
Gym facility					
Rehabilitation of 8 loading bridges					
Perimeter road					
Southwest roadway rehabilitation					
Parking structure lightning protection					
Space Locators					
Resurface long term lot and erect solar array					
Catering facility repurpose					
Demolition of ASIG Facility					
Triturator, GSE wash rack, and snow barn					
Nanopore expansion					
FTZ Infrastructure					
Airport system sustainability projects	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Runway 3-21 extension					\$3,200,000
New federal inspection station	\$3,000,000				
South GA parking area					
South GA landscaping					
Property acquisition			\$4,000,000	\$2,000,000	\$2,000,000
South road extension		\$9,000,000			
Sunport master plan update					
Sunport hangar lease facility					
Elevator rehabilitation					
Airfield maintenance set aside			\$5,000,000	\$5,000,000	
Terminal maintenance set aside			\$5,000,000	\$5,000,000	
<b>Double Eagle II Airport</b>					
Parking apron rehabilitation					
Master plan update					
Crosswind runway environmental assessment					
Navigational aid upgrades					
Runway extension					
Runway 4-22 rehabilitation					
Taxiway B extension					
Taxiway A extensions					
Security fencing					
Airfield lighting upgrade					
North access road rehabilitation					
Hangar lease facility					
DEII access road reconstruction					
Gate at Aerospace Technology Park					
Security improvements			\$2,000,000		
<b>Total</b>	<b>\$24,100,000</b>	<b>\$22,104,000</b>	<b>\$18,000,000</b>	<b>\$14,000,000</b>	<b>\$7,200,000</b>

## Enterprise Fund Summary

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<b>Solid Waste</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Heavy Equipment	7,343,000	6,869,000	6,869,000	6,869,000	6,869,000
Refuse Facility Replacement/Repair	100,000	600,000	600,000	600,000	600,000
Computer Equipment	150,000	200,000	200,000	200,000	200,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	600,000	650,000	650,000	650,000	650,000
Landfill Remediation (EH)	1,275,000	1,275,000	1,275,000	1,275,000	1,275,000
Automated Collection System (Carts)	400,000	448,000	448,000	448,000	448,000
Collection Bins (Commercial)	100,000	100,000	100,000	100,000	100,000
Alternative Landfills	224,000	224,000	224,000	224,000	224,000
<b><i>Special Projects</i></b>					
Transfer Station		11,000,000	11,000,000	3,000,000	
Automated Curb Recycling-Carts	7,499,000				
Pay As You Throw		500,000	500,000	500,000	
Subscription Green Waste Collection			500,000	500,000	
Landfill Gas Grant	1,774,384				
Kronos Timekeeping Software	250,000				
<b>Total</b>	<b>19,715,384</b>	<b>21,866,000</b>	<b>22,366,000</b>	<b>14,366,000</b>	<b>10,366,000</b>

## Enterprise Fund Summary

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<b>Solid Waste</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
Heavy Equipment	6,869,000	6,869,000	6,869,000	6,869,000	6,869,000
Refuse Facility Replacement/Repair	600,000	600,000	600,000	600,000	600,000
Computer Equipment	200,000	200,000	200,000	200,000	200,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	650,000	650,000	650,000	650,000	650,000
Landfill Remediation (EH)	1,275,000	1,275,000	1,275,000	1,275,000	1,275,000
Automated Collection System (Carts)	448,000	448,000	448,000	448,000	448,000
Collection Bins (Commercial)	100,000	100,000	100,000	100,000	100,000
Alternative Landfills	224,000	224,000	224,000	224,000	224,000
<b><i>Special Projects</i></b>					
Transfer Station					
Automated Curb Recycling-Carts					
Pay As You Throw					
Subscription Green Waste Collection					
Landfill Gas Grant					
Kronos Timekeeping Software					
<b>Total</b>	<b>10,366,000</b>	<b>10,366,000</b>	<b>10,366,000</b>	<b>10,366,000</b>	<b>10,366,000</b>

## Metropolitan Redevelopment Fund 275

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Consistent with the requirements of the CIP Ordinance, following is a summary of planned expenditures from the Metropolitan Redevelopment Fund 275.

<b>Five Year Projections</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>Totals</b>
<b>MR AREAS</b>						
East Downtown	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Near Heights	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Highland Central	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
West Central	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
4th Street	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
New Projects	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000
Property Mgmt	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
 GENFD/ADS	 \$300,000	 \$300,000	 \$300,000	 \$300,000	 \$300,000	 \$1,500,000
 <b>TOTALS</b>	 <b>\$700,000</b>	 <b>\$700,000</b>	 <b>\$700,000</b>	 <b>\$700,000</b>	 <b>\$700,000</b>	 <b>\$3,500,000</b>

## Consolidated Plan

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The Consolidated Plan establishes Albuquerque's five-year strategy and investment plan for addressing housing and community development needs in the community. In addition to local resources, it allocates federal Community Development Block Grant (CDBG), Home Investment Partnerships (HOME) and Emergency Shelter Grant (ESG) funds. The plan meets requirements set by the U.S. Department of Housing and Urban Development (HUD).

Chapter 5 is both the housing component of the Consolidated Plan and the City's Workforce Housing Plan. It meets HUD requirements as well as requirements established in the Workforce Housing Opportunity Act enacted in 2006.

The City's Workforce Housing Plan (Chapter V of the Consolidated Plan) outlines the city's policies regarding affordable housing activities in Albuquerque. The Plan is implemented using HOME and CDBG grants, as well as the Housing Trust Fund authorized in the City's Workforce Housing Ordinance. The Plan's primary goals are to preserve existing and new affordable housing, protect the most vulnerable populations, promote homeownership for those excluded from the market, create housing that is sustainable and affordable and allocate funding for capacity building and long-term stewardship of affordable housing.

Consistent with the requirements of the CIP Ordinance, following is a summary of planned expenditures from the 2008-2012 Consolidated Plan.

### Estimated Funds Available for Allocation

#### Community Development Block Grant (CDBG) For All Years

Estimated Grant Amount*	\$4,725,000
Estimated Program Income	\$500,000
	\$5,225,000

	2008	2009	2010	2011	2012	Total
<b>Public Facilities and Improvements</b>						
Nuisance Abatement	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
CPTED	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Parks Improvements	\$101,075	\$101,075	\$101,075	\$101,075	\$101,075	\$505,375
Homeless Facilities	\$0	\$0	\$606,450	\$606,450	\$555,915	\$1,768,815
Community Facilities	\$202,150	\$202,150	\$202,150	\$202,150	\$202,150	\$1,010,750
Non-Profit Facility Acquisition/Ren.	\$606,450	\$606,450			\$50,535	\$1,263,435
Access Improvements for Disabled	\$189,325	\$189,325	\$189,325	\$189,325	\$189,325	\$946,625
Total PF&I	\$1,499,000	\$1,499,000	\$1,499,000	\$1,499,000	\$1,499,000	\$7,495,000

# Consolidated Plan

	2008	2009	2010	2011	2012	Total
<b>Housing Programs</b>						
Home Owner Housing Rehab/Program Dlvry	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
Home Owner Housing Partial Rehab	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
United South Broadway Corporation	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Greater Albq. Housing Partnership	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Sawmill Community Land Trust	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
American Red Cross/Repairs	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
CoA/Home Retrofit	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Law Access/Landlord Tenant Hotline	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
CoA/Human Rights	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
<b>Affordable Housing Development</b>						
Rental Housing Acq./Rehab	\$211,750	\$211,750	\$211,750	\$211,750	\$211,750	\$1,058,750
Home Ownership	\$42,350	\$42,350	\$42,350	\$42,350	\$42,350	\$211,750
Transitional Housing Acq/Rehab	\$63,525	\$63,525	\$63,525	\$63,525	\$63,525	\$317,625
Rehab/Substandard/Condemned Prop.	\$105,875	\$105,875	\$105,875	\$105,875	\$105,875	\$529,375
	\$2,403,500	\$2,403,500	\$2,403,500	\$2,403,500	\$2,403,500	\$12,017,500
<b>Public Services</b>						
AHCH/Dental Services	\$62,000	\$62,000	\$62,000	\$62,000	\$62,000	\$310,000
AHCH/Motel Voucher Program	\$18,800	\$18,800	\$18,800	\$18,800	\$18,800	\$94,000
Barrett House/Shelter	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$60,000
CoA/Neighborhood Cleanup	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
CoA/Senior Affairs/Meals	\$113,000	\$113,000	\$113,000	\$113,000	\$113,000	\$565,000
Community Dental Services	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
Cuidando los Ninos	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$45,000
Southwest Creations	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$115,000
Home Ownership Counseling	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Eviction Prevention	\$54,700	\$54,700	\$54,700	\$54,700	\$54,700	\$273,500
	\$522,500	\$522,500	\$522,500	\$522,500	\$522,500	\$2,612,500
CD Administration	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$4,000,000
<b>CDBG Total</b>	<b>\$5,225,000</b>	<b>\$5,225,000</b>	<b>\$5,225,000</b>	<b>\$5,225,000</b>	<b>\$5,225,000</b>	<b>\$26,125,000</b>
<b>HOME Investment Funds</b>						
Estimated Grant*	\$2,430,000	\$2,430,000	\$2,430,000	\$2,430,000	\$2,430,000	\$12,150,000
Estimated ADDI	\$52,700	\$52,700	\$52,700	\$52,700	\$52,700	\$263,500
City Match	\$646,000	\$646,000	\$646,000	\$646,000	\$646,000	\$3,230,000
Program Income	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
	\$3,628,700	\$3,628,700	\$3,628,700	\$3,628,700	\$3,628,700	\$18,143,500
USBC/ADDI	\$52,700	\$52,700	\$52,700	\$52,700	\$52,700	\$263,500
Down Payment Assistance	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Housing Development	\$1,260,595	\$1,260,595	\$1,260,595	\$1,260,595	\$1,260,595	\$6,302,975
Home Owner Housing Rehab	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,500,000
CHDO Set-Aside	\$372,405	\$372,405	\$372,405	\$372,405	\$372,405	\$1,862,025
HOME Program Administration	\$243,000	\$243,000	\$243,000	\$243,000	\$243,000	\$1,215,000
<b>HOME Total</b>	<b>\$3,628,700</b>	<b>\$3,628,700</b>	<b>\$3,628,700</b>	<b>\$3,628,700</b>	<b>\$3,628,700</b>	<b>\$18,143,500</b>

## Consolidated Plan

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	2008	2009	2010	2011	2012	Total
<b><i>Emergency Shelter Grant</i></b>						
Estimated Grant	\$193,979					
City Match Funds	\$209,000					
	\$402,979					
Barrett Shelter Operation	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
St. Martin's Day Shelter Operation	\$148,301	\$148,301	\$148,301	\$148,301	\$148,301	\$741,505
Good Shepherd Operation	\$63,000	\$63,000	\$63,000	\$63,000	\$63,000	\$315,000
ARM/Overflow Shelter	\$133,579	\$133,579	\$133,579	\$133,579	\$133,579	\$667,895
ESG Administration	\$38,099	\$38,099	\$38,099	\$38,099	\$38,099	\$190,495
<b>ESG Total</b>	\$402,979	\$402,979	\$402,979	\$402,979	\$402,979	\$2,014,895
<b>Total</b>	<b>\$9,256,679</b>	<b>\$9,256,679</b>	<b>\$9,256,679</b>	<b>\$9,256,679</b>	<b>\$9,256,679</b>	<b>\$46,283,395</b>





## **STATISTICAL INFORMATION**



**City of Albuquerque, New Mexico**  
Principal Employers  
Current Year and Ten Years Ago

2012				2002			
Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment	Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment
Albuquerque Public Schools	14,810	1	3.99%	University of New Mexico	15,375	1	4.24%
University of New Mexico	14,644	2	3.95%	Albuquerque Public Schools	11,600	2	3.20%
Sandia National Labs	8,930	3	2.41%	Kirtland Air Force Base (Civilian)	9,783	3	2.70%
Presbyterian	8,217	4	2.22%	Sandia National Laboratories	7,700	4	2.12%
Kirtland Air Force Base (Civilian)	6,095	5	1.64%	Kirtland Air Force Base (Military)	6,539	5	1.80%
UNM Hospital	5,959	6	1.61%	City of Albuquerque	6,429	6	1.77%
City of Albuquerque	5,854	7	1.58%	Presbyterian Health Care Services	5,542	7	1.53%
State of New Mexico	5,590	9	1.51%	Intel	5,500	8	1.52%
Kirtland Air Force Base (Military)	4,520	8	1.22%	State of New Mexico	5,348	9	1.48%
Lovelace Health System	4,000	10	1.08%	UNM Hospital	4,068	10	1.12%
Total			21.19%				21.49%
</							

**City of Albuquerque, New Mexico**  
Economic Statistics  
Last Ten Fiscal Years

Metropolitan Statistical Area									
Fiscal Year	City of Albuquerque Population	MSA Population	Personal Income Billions \$	Per Capita Personal Income	Civilian Labor Force	Civilian Employment	Average Wage/Salary Per Job	Unemployment Rate*	
2003	475,511	766,154	22	29,025	379,099	#	33,799	5.3%	
2004	486,319	780,865	24	30,303	383,328	#	34,955	5.5%	
2005	497,543	798,722	25	31,724	389,323	#	36,423	5.2%	
2006	508,486	817,973	27	33,470	396,772	#	37,686	4.4%	
2007	517,162	834,685	29	34,528	403,638	#	39,094	3.5%	
2008	523,240	846,582	30	35,608	406,704	#	40,233	3.7%	
2009	529,219	857,903	30	35,329	406,519	#	41,229	5.9%	
2010	545,852	(3)	31	34,929	401,306	#	41,673	7.9%	
2011	552,804	898,642	31	35,007	398,935	#	41,367	8.1%	
2012	NA	NA	NA	NA	397,559	#	NA	7.5%	

Sources:

Income and wage/salary from Bureau of Economic Analysis-except where noted

Population from Census Bureau

Average Wage/Salary per Job- from Bureau of Economic Analysis

Labor Force Employment and Unemployment from Bureau of Labor Statistics

\* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.

(3) April 2010 Census

NA - Not Available

**City of Albuquerque, New Mexico**  
Demographic Statistics

	<u>Number</u>	<u>Percent</u>
<b><u>Education (1) -</u></b>		
Adequate Yearly Progress and Designations Under No Child Left Behind		
<b><u>Statewide</u></b>		
Total Schools received AYP status and designation	831 *	100%
Total number of schools that made Adequate Yearly Progress	113 *	13.6%
Elementary Schools (includes K-5, K-6, K-8)	25 *	3.0%
Middle Schools	7 *	0.8%
High Schools	30 *	3.6%
Alternative Schools	51 *	6.1%
Total number of schools that did not make Adequate Yearly Progress	718 *	86.4%
Elementary Schools (includes K-5, K-6, K-8)	280 *	33.7%
Middle Schools	104 *	12.5%
High Schools	133 *	16.0%
Alternative Schools	201 *	24.2%

	<u>Enrollment</u>	
<b><u>School Enrollment (1)</u></b>		
<b><u>Albuquerque School District</u></b>		
Person enrolled in school	165,341	100.00%
Elementary schools (including Kindergarten)	46,360	28.04%
Mid-high schools	20,710	12.53%
High schools	27,251	16.48%
Private, alternative, and parochial schools	12,740 *	7.71%
Community College of New Mexico - Central NM Community College	29,180	17.65%
University of New Mexico - Albuquerque Campus	29,100	17.60%
Percent completed High School	63.4%	

<b><u>Household by Type (3)</u></b>		
<b><u>Albuquerque City</u></b>		
Total households	224,445	100.0%
Family households	132,856	59.2%
with children under 18 years	59,952	26.7%
Married-couple family	84,535	37.7%
with children under 18 years	32,369	14.4%
Female householder, no husband present	33,474	14.9%
with children under 18 years	20,983	9.3%
Nonfamily households	91,589	40.8%
Average household size	2.44	
Average family size	3.16	

<b><u>Housing Characteristics (2)</u></b>		
<b><u>Albuquerque City</u></b>		
Total housing units	241,315	
Occupied housing units	224,445	93.0%
Owner-occupied housing units	131,724	54.6%
Renter-occupied housing units	92,721	38.4%
Vacant housing units	16,870	7.0%

<b><u>Medians (2)</u></b>		
<b><u>Albuquerque City</u></b>		
Population age	35.5	
Family income	\$54,825	
Monthly housing cost - mortgage	\$1,337	
Monthly housing cost - renting	\$734	

	<u>National Rank</u>	<u>Poverty Rate</u>
<b><u>National Comparison of Selected Characteristics (3)</u></b>		
<b><u>Statewide comparing to nationwide</u></b>		
Population living below the poverty level	2	20.9%
Children under 18 years below poverty level	3	29.4%
		<b><u>Percent</u></b>
Households with one or more people under 18	29	32.0%
Population 18 years and older who are veterans	7	11.4%
Population 25 years and older who have completed high school	45	83.2%
Population 25 years and over how have completed a Bachelor's degree	37	25.6%
Percent of People 25 Years and Over Who Have Completed an Advanced Degree	16	11.1%

\* School AYP and enrollment on Private, alternative, and parochia schools are based on 2011 number, 2012 data is not available yet.

(1) New Mexico Department of Education

(2) 2011 American Community Survey 1-Year Estimates (U.S. Census Bureau)

(3) April 2010 Census

Employment and Income for Albuquerque and Similar Size MSAs							
Employment in Thousands by Industry in 2012							
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.	
Total Nonfarm	367	251.5	283	192.9	360.8	135194.2	
Construction & Mining	18.6	12.2	12.8	12.9	14.3	5711.8	
Manufacturing	17.7	12.9	17.9	17.2	23.3	12008	
Trade, Transportation, and Utilities	61.6	38.3	58.7	31.3	57.7	25763.6	
Information	8.2	7.2	4.9	8.6	4.3	2711.2	
Financial Activities	17.6	15.5	12.5	6.4	18.9	7856.9	
Professional and Business Services	54.8	38.7	29.2	24.9	48.2	18125.8	
Education and Health Services	56.2	31.4	38.7	43.1	61	20549.4	
Leisure and Hospitality	38.5	31.7	30.2	15.2	40.4	13902	
Other Services	11.8	14.8	9.9	4.4	12.7	5490.6	
Government	82	48.9	68.3	28.9	78	22223.1	
Share of Employment by Industry							
Total Nonfarm	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Construction & Mining	5.1%	4.9%	4.5%	6.7%	4.0%	4.2%	
Manufacturing	4.8%	5.1%	6.3%	8.9%	6.5%	8.9%	
Trade, Transportation, and Utilities	16.8%	15.2%	20.7%	16.2%	16.0%	19.1%	
Information	2.2%	2.9%	1.7%	4.5%	1.2%	2.0%	
Financial Activities	4.8%	6.2%	4.4%	3.3%	5.2%	5.8%	
Professional and Business Services	14.9%	15.4%	10.3%	12.9%	13.4%	13.4%	
Education and Health Services	15.3%	12.5%	13.7%	22.3%	16.9%	15.2%	
Leisure and Hospitality	10.5%	12.6%	10.7%	7.9%	11.2%	10.3%	
Other Services	3.2%	5.9%	3.5%	2.3%	3.5%	4.1%	
Government	22.3%	19.4%	24.1%	15.0%	21.6%	16.4%	
Unemployment Rates							
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.	
May-07	3.2	3.8	5.6	2.3	3	4.4	
May-08	4.2	5.1	5.7	3.3	4.8	5.4	
May-09	7.0	8.6	8.7	6.2	8.0	9.4	
May-10	8.2	8.3	9.3	7.3	8.5	9.7	
May-11	6.8	9.3	10	7.5	7.8	8.7	
May-12	6.8	9.3	9.3	5.7	7.2	7.9	
Incomes From 2011 American Community Survey (5 year estimate)							
Median Household Income	\$48,663	\$57,111	\$38,259	\$59,104	\$46,341	\$52,762	
Household Share of U.S.	92%	108%	73%	112%	88%	100%	
Median Family Income	\$60,335	\$69,877	\$42,333	\$64,319	\$58,399	\$64,293	
Family Share of U.S.	94%	109%	66%	100%	91%	100%	

## **APPROVED LEGISLATION**





# CITY of ALBUQUERQUE

## TWENTIETH COUNCIL

COUNCIL BILL NO. C/S R-13-168

ENACTMENT NO. B-2013-046

SPONSORED BY: Brad Winter, by request

### RESOLUTION

APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY OF ALBUQUERQUE FOR FISCAL YEAR 2014, BEGINNING JULY 1, 2013 AND ENDING JUNE 30, 2014; ADJUSTING FISCAL YEAR 2013 APPROPRIATIONS; APPROPRIATING CAPITAL FUNDS; AND AMENDING COUNCIL BILL F/S R-13-125 (ENACTMENT NO. R-2013-020) TO INCREASE FUNDING FOR CAPITAL PROJECTS RELATED TO ECONOMIC DEVELOPMENT AND REVITALIZATION.

WHEREAS, the Charter of the City of Albuquerque requires the Mayor to formulate the annual operating budget for the City of Albuquerque; and

WHEREAS, the Charter of the City of Albuquerque requires the Council to approve or amend and approve the Mayor's budget; and

WHEREAS, appropriations for the operation of the City government must be approved by the Council.

BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF ALBUQUERQUE:

Section 1. That the amount of \$40,626,000 is hereby reserved as the Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2014. This amount includes an additional \$600,000 to build-up the operating reserve above 1/12<sup>th</sup> in order to adjust to future economic downturns and maintain current bond ratings. In addition, the amount of \$667,000 is reserved for a potential runoff election.

Section 2. The amount of \$2,196,000 is hereby reserved in the General Fund for labor negotiations. In addition, \$183,000 is reserved to meet the 1/12<sup>th</sup> requirement pending the appropriation of the wage increase. The General Fund also has a recurring revenue to recurring appropriation balance in excess of the \$2,379,000 to allow for this wage increase to be paid out on a permanent basis.

Section 3. That the following amounts are hereby appropriated to the following program strategies for operating City government during Fiscal Year 2014:

**GENERAL FUND – 110**

**Animal Welfare Department**

Animal Welfare	10,005,000
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**Chief Administrative Officer Department**

Chief Administrative Office	1,880,000
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**City Support Functions**

Dues and Memberships	434,000
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Early Retirement	7,000,000
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**Joint Committee on Intergovernmental Legislative**

Relations	158,000
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Open and Ethical Elections	481,000
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**Transfer to Other Funds:**

Hospitality Fee (221)	167,000
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Operating Grants (265)	5,224,000
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Capital Acquisition (305)	3,000,000
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Sales Tax Refunding D/S (405)	5,165,000
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**Council Services Department**

Council Services	3,225,000
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Within this appropriation, Council Services will modify existing positions to allow for the hiring of a web content specialist or similar position, who will amend, maintain, and enhance the information contained in the Council Services section of the cabq.gov website.

**Cultural Services Department**

Anderson/Abruzzo Balloon Museum	991,000
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Biological Park	12,833,000
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CIP Biological Park	74,000
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CIP Libraries	63,000
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Community Events	2,548,000
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Explora	1,437,000
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1	Museum	2,943,000
2	Public Art Urban Enhancement	264,000
3	Public Library	10,636,000
4	Strategic Support	1,509,000
5	Economic Development Department	
6	Convention Center	1,936,000
7	Economic Development	1,143,000
8	International Trade	46,000
9	Transfer to Parking Operating Fund (641)	1,196,000
10	Environmental Health Department	
11	Consumer Health Protection	1,032,000
12	Environmental Services	570,000
13	Strategic Support	655,000
14	Urban Biology	443,000
15	Family and Community Services Department	
16	Affordable Housing	1,435,000
17	Community Recreation	7,588,000
18	Early Childhood Education	5,341,000
19	Emergency Shelter Services	1,077,000
20	Health and Human Services	3,628,000
21	Of this amount, \$20,000 is designated for the Domestic Violence	
22	Resource Center (formerly Resources, Inc.)	
23	Homeless Supportive Services	216,000
24	Mental Health Services	2,470,000
25	Partner with Public Education	5,305,000
26	Strategic Support	1,423,000
27	Substance Abuse	4,696,000
28	Transitional Housing	155,000
29	Youth Gang Contracts	1,388,000
30	Transfer to Housing Auth. Fund (805)	500,000
31	Finance and Administrative Department	
32	Accounting	3,530,000

1	Citizen Services	3,524,000
2	ERP E-Government	2,485,000
3	Financial Support Services	1,077,000
4	Information Technology Services Management	6,608,000
5	Office of Management and Budget	1,051,000
6	Purchasing	1,158,000
7	Real Property	669,000
8	Strategic Support	340,000
9	Treasury	1,230,000
10	Fire Department	
11	AFD Headquarters	2,107,000
12	Dispatch	4,031,000
13	Emergency Response	55,204,000
14	Fire Prevention	3,811,000
15	Logistics	1,793,000
16	Technical Services	617,000
17	Training	2,352,000
18	Human Resources Department	
19	Personnel Services	2,334,000
20	Legal Department	
21	Legal Services	4,366,000
22	Safe City Strike Force	895,000
23	Mayor's Office	
24	Mayor's Office	901,000
25	Municipal Development Department	
26	City Buildings	8,221,000
27	Construction	1,648,000
28	Design Recovered CIP	1,559,000
29	Design Recovered Storm Drain and Transport	1,991,000
30	Special Events Parking	19,000
31	Storm Drainage	2,381,000
32	Strategic Support	1,964,000

1	Street CIP/Trans Infrastructure Tax	4,255,000
2	Street Services	11,723,000
3	Transfer to Other Funds:	
4	Gas Tax Road Fund (282)	853,000
5	City/County Facilities (290)	2,024,000
6	Parking Operating (641)	1,477,000
7	Stadium Operations (691)	31,000
8	Office of the City Clerk	
9	Administrative Hearing Office	433,000
10	City Clerk	1,682,000
11	A contingent appropriation is made should a runoff election take place during	
12	FY/14. Reserved appropriations in the amount of \$667,000 shall be unreserved	
13	and appropriated to the City Clerk Program.	
14	Office of Inspector General	
15	Inspector General	316,000
16	Office of Internal Audit and Investigations	
17	Office of Internal Audit	810,000
18	Police Department	
19	Communications and Records	13,513,000
20	Family Advocacy	7,454,000
21	Investigative Services	17,284,000
22	Neighborhood Policing	95,092,000
23	Off-Duty Police Overtime	1,825,000
24	Prisoner Transport	1,735,000
25	Professional Standards	1,344,000
26	Strategic Support	14,966,000
27	Parks and Recreation Department	
28	Aquatics	4,050,000
29	Aviation Landscape Maintenance	1,004,000
30	CIP Funded Employees	2,898,000
31	Firearm Safety	504,000
32	Parks Management	17,376,000

1	Recreation	2,341,000
2	Strategic Support	847,000
3	Transfer to Other Funds:	
4	Open Space Expendable Trust (851)	2,543,000
5	Capital Acquisition (305)	170,000
6	Planning Department	
7	Code Enforcement	3,328,000
8	Urban Design and Development	1,718,000
9	One Stop Shop	6,034,000
10	Strategic Support	1,510,000
11	Senior Affairs Department	
12	Basic Services	90,000
13	Strategic Support	1,819,000
14	Well Being	4,717,000
15	Transit Department	
16	Transfer to Transit Operating Fund (661)	22,423,000
17	<u>STATE FIRE FUND – 210</u>	
18	Fire Department	
19	State Fire Fund	1,366,000
20	Transfer to Other Funds:	
21	Operating Grants (265)	187,000
22	Fire Debt Service (410)	101,000
23	<u>LODGERS' TAX FUND - 220</u>	
24	Finance and Administrative Services Department	
25	Lodgers' Promotion	4,925,000
26	Transfer to Other Funds:	
27	General Fund (110)	190,000
28	Sales Tax Refunding D/S Fund (405)	5,115,000
29	<u>HOSPITALITY FEE FUND - 221</u>	
30	Finance and Administrative Services Department	
31	Lodgers' Promotion	1,031,000
32	Transfer to Other Funds:	

1	Sales Tax Refunding D/S (405)	1,198,000
2	<u>CULTURE AND RECREATION PROJECTS FUND –225</u>	
3	Cultural Services Department	
4	Balloon Center Projects	116,000
5	Community Events Projects	345,000
6	Library Projects	773,000
7	Museum Projects	500,000
8	<u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235</u>	
9	Cultural Services Department	
10	BioPark Projects	2,100,000
11	<u>AIR QUALITY FUND - 242</u>	
12	Environmental Health Department	
13	Operating Permits	1,365,000
14	Vehicle Pollution Management	1,297,000
15	Transfer to General Fund (110)	212,000
16	<u>HEART ORDINANCE FUND – 243</u>	
17	Animal Welfare Department	
18	Heart Companion Services	59,000
19	Transfer to General Fund (110)	5,000
20	<u>LAW ENFORCEMENT PROTECTION FUND - 280</u>	
21	Police Department	
22	Crime Lab Project	120,000
23	DWI Ordinance Enforcement	1,233,000
24	Law Enforcement Protection Act	630,000
25	SID/Federal Forfeitures	300,000
26	Transfer to General Fund (110)	467,000
27	<u>GAS TAX ROAD FUND - 282</u>	
28	Municipal Development Department	
29	Street Services	5,061,000
30	Transfer to General Fund (110)	249,000
31	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
32	Municipal Development Department	

1	City/County Building	2,994,000
2	Transfer to General Fund (110)	86,000
3	<b><u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u></b>	
4	City Support Functions	
5	Sales Tax Refunding Debt Service	14,720,000
6	<b><u>FIRE DEBT SERVICE FUND – 410</u></b>	
7	Fire Department	
8	Debt Service	101,000
9	<b><u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u></b>	
10	City Support Functions	
11	General Obligation Bond Debt Service	60,399,000
12	<b><u>AVIATION OPERATING FUND – 611</u></b>	
13	Aviation Department	
14	Aviation Management & Professional Support	3,872,000
15	Airport Operations, Maintenance, Security	26,815,000
16	Transfers to Other Funds:	
17	General (110)	1,477,000
18	Airport Capital and Deferred Maintenance (613)	13,000,000
19	Airport Revenue Bond D/S (615)	24,300,000
20	<b><u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u></b>	
21	Aviation Department	
22	Debt Service	24,188,000
23	<b><u>PARKING FACILITIES OPERATING FUND – 641</u></b>	
24	Municipal Development Department	
25	Parking Services	3,198,000
26	Transfers to Other Funds:	
27	General (110)	444,000
28	Parking Facilities Revenue Bond D/S (645)	3,210,000
29	<b><u>PARKING FACILITIES REVENUE BOND DEBT SERVICE FUND - 645</u></b>	
30	Municipal Development Department	
31	Transfer to Sales Tax Refunding D/S Fund (405)	3,260,000
32	<b><u>REFUSE DISPOSAL OPERATING FUND – 651</u></b>	



1	<b>Solid Waste Management Department</b>	
2	Administrative Services	6,005,000
3	Clean City Section	5,678,000
4	Collections	19,045,000
5	Disposal	6,157,000
6	Maintenance- Support Services	4,874,000
7	Recycling	3,463,000
8	Transfers to Other Funds:	
9	General (110)	4,390,000
10	Refuse Disposal Capital (653)	10,345,000
11	Refuse Disposal Revenue Bond D/S (655)	835,000
12	A contingent appropriation is made based upon the cost of fuel exceeding \$2.30	
13	per gallon during FY/14 in the Refuse Disposal Operating Fund (651). Fuel	
14	appropriations for Administrative Services, Clean City Section, Collections,	
15	Disposal, Maintenance-Support Services and Recycling program strategies will	
16	be increased up to the additional fuel surcharge revenue received at fiscal year	
17	end.	
18	<b><u>REFUSE DISPOSAL REVENUE BOND DEBT SERVICE FUND - 655</u></b>	
19	<b>Solid Waste Management</b>	
20	Debt Service	1,105,000
21	<b><u>TRANSIT OPERATING FUND – 661</u></b>	
22	<b>Transit Department</b>	
23	ABQ Ride	27,994,000
24	Facility Maintenance	2,017,000
25	Paratransit	5,898,000
26	Special Events	250,000
27	Strategic Support	3,325,000
28	Transfer to Other Funds:	
29	General (110)	4,807,000
30	Transit Grants (663)	409,000
31	Operating Grants (265)	204,000
32	<b><u>TRANSIT DEBT SERVICE FUND – 667</u></b>	

1	Transit Department	
2	Debt Service	2,631,000
3	<u>APARTMENTS OPERATING FUND – 671</u>	
4	Family and Community Services Department	
5	Apartments	2,473,000
6	Transfer to Other Funds:	
7	Housing Fund (240)	40,000
8	Apartments D/S (675)	1,001,000
9	<u>APARTMENTS DEBT SERVICE FUND – 675</u>	
10	Family and Community Service Department	
11	Debt Service	1,001,000
12	<u>GOLF COURSES OPERATING FUND – 681</u>	
13	Parks and Recreation Department	
14	Affordable and Quality Golf	3,987,000
15	Transfer to General Fund (110)	80,000
16	<u>BASEBALL STADIUM OPERATING FUND – 691</u>	
17	Municipal Development Department	
18	Stadium Operations	882,000
19	Transfer to Other Funds:	
20	General (110)	6,000
21	Baseball Stadium D/S (695)	854,000
22	<u>BASEBALL STADIUM DEBT SERVICE FUND – 695</u>	
23	Municipal Development Department	
24	Debt Service	1,022,000
25	<u>RISK MANAGEMENT FUND – 705</u>	
26	Finance and Administrative Services Department	
27	Administration	911,000
28	Safety Office/Loss Prevention	1,680,000
29	Tort and Other Claims	16,808,000
30	Workers' Comp Claims	8,554,000
31	Transfer to General Fund (110)	694,000
32	Human Resources Department	

1	Unemployment Compensation	1,502,000
2	Employee Equity	126,000
3	<b><u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u></b>	
4	Finance and Administrative Services Department	
5	Materials Management	720,000
6	Transfer to General Fund (110)	295,000
7	<b><u>FLEET MANAGEMENT FUND - 725</u></b>	
8	Finance and Administrative Services Department	
9	Fleet Management	11,798,000
10	Transfer to Other Funds:	
11	General Fund (110)	912,000
12	<b><u>EMPLOYEE INSURANCE FUND - 735</u></b>	
13	Human Resources Department	
14	Insurance and Administration	61,218,000
15	Transfer to General Fund (110)	193,000
16	<b><u>COMMUNICATIONS MANAGEMENT FUND – 745</u></b>	
17	Finance and Administrative Services Department	
18	City Communications	7,835,000
19	Transfer to General Fund (110)	208,000
20	<b><u>OPEN SPACE EXPENDABLE TRUST FUND – 851</u></b>	
21	Parks and Recreation Department	
22	Open Space Management	2,725,000

Section 4. Effective July 1, 2013, the City agrees to contribute no more than 75% of the Employees' Statutory PERA Contribution Rate in effect prior to June 30, 2013. To wit, the City elects to continue to contribute the following "fixed rate amounts" of the Employees' Statutory Contribution toward PERA.

PERA Plan	Employee Statutory Contribution Rate	Fixed Rate Amounts	Percentage Picked up by the City
Municipal Plan 3	13.15%	9.86%	75%
Municipal Police Plan 5	16.30%	12.23%	75%
Municipal Fire Plan 5	16.20%	12.15%	75%
Municipal Detention Officer Plan 1	16.65%	8.76%	52.6%

Under no circumstances shall the City contribute more than these fixed rate amounts.

Section 5. The following appropriations are hereby adjusted to the following program strategies and funds from fund balance and/or revenue for operating City government in Fiscal Year 2013:

**GENERAL FUND – 110**

**Office of the City Clerk**

City Clerk	600,000
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**Cultural Services Department**

Biological Park	663,000
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**Economic Development Department**

International Trade	25,000
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**OPERATING GRANTS FUND – 265**

Solid Waste Department Albuquerque Highway Clean Up	100,000
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The above provides an additional reimbursement for the City of Albuquerque for the Highway Clean Up program per the amended cooperative agreement between the City of Albuquerque's Solid Waste Management Department and the New Mexico Department of Transportation.

Section 6. That the following appropriations are hereby made to the Capital Program to the specific funds and projects as indicated below for Fiscal Year 2014:

<u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
<b><u>Municipal Development/Fund 305</u></b>		
ABQ: The Plan	Transfer from Fund 110	3,000,000
<b><u>Parks &amp; Recreation/Fund 305</u></b>		
Park Development/Parks	Transfer from Fund 110	100,000
Sunport Landscape Equipment	Transfer from Fund 110	70,000
<b><u>Solid Waste/Fund 653</u></b>		
Equipment	Transfer from Fund 651	6,872,000
Automatic Collection System	Transfer from Fund 651	600,000
Disposal Facilities	Transfer from Fund 651	700,000
Refuse Facilities	Transfer from Fund 651	400,000
Recycling Carts	Transfer from Fund 651	150,000
Computer Equipment	Transfer from Fund 651	150,000

Alternative Landfill	Transfer from Fund 651	219,000
Landfill Environmental Remediation	Transfer from Fund 651	1,254,000

That the appropriations stated in this section are contingent upon the operating transfers being approved in the operating budget and may be adjusted to reflect approved amounts.

Section 7. That a total of \$28,000 is hereby designated within the Council Projects activity to be used by the Cultural Services Department to contract with the National Hispanic Cultural Center in the amount of \$15,000 for the production of a Noche de Oro video, and to the Department of Family and Community Services to contract with Project Share in the amount of \$13,000 to provide meals for homeless and near homeless persons.

Section 8. The following language relates to the 2013-2022 Decade Plan for Capital Improvements and the 2013 Two-Year Capital Budget. Council Bill No. F/S R-13-125 (Enactment No. R-2013-020) is hereby amended as follows:

On page 9, line 1, strike \$1,500,000 and replace with \$2,000,000;

On page 9, line 33, strike \$115,055,000 and replace with \$115,555,000.

Section 9. In the event the amount of General Fund reversions from the FY/13 Budget exceeds the amount projected in the FY/14 budget or the City receives Gross Receipt Tax revenue in excess of the amount budget in the FY/14 budget, the City Council's first priority is to use these additional dollars to fund an Animal Behavior/Adoption Specialist and provided additional funds for spay and neuter supplies at the Animal Welfare Department.

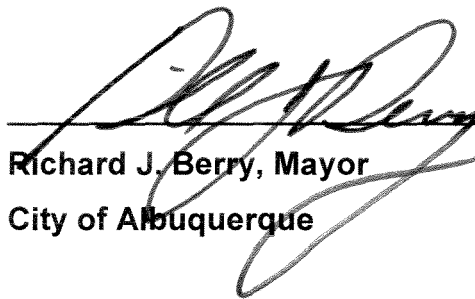
1 PASSED AND ADOPTED THIS 20th DAY OF May, 2013  
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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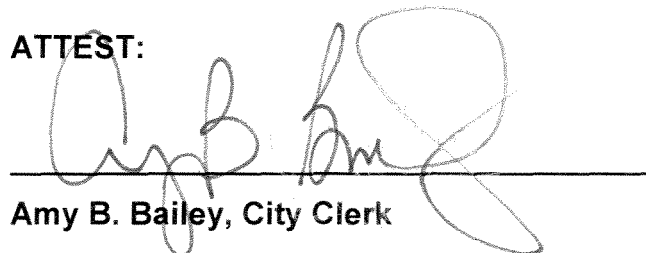
7  
8 Daniel P. Lewis, President  
9 City Council

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12  
13 APPROVED THIS 31<sup>st</sup> DAY OF May, 2013  
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16  
17 Bill No. C/S R-13-168

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21 Richard J. Berry, Mayor  
22 City of Albuquerque  
23  
24

25  
26 ATTEST:

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28  
29 Amy B. Bailey, City Clerk  
30

**CITY of ALBUQUERQUE  
TWENTIETH COUNCIL**

COUNCIL BILL NO. R-13-169 ENACTMENT NO. R-2013045

SPONSORED BY: Brad Winter, by request

**RESOLUTION**

**ESTABLISHING ONE-YEAR OBJECTIVES FOR THE CITY OF ALBUQUERQUE  
IN FISCAL YEAR 2014; TO MEET FIVE-YEAR GOALS.**

**WHEREAS, Section 4-10(b) of the City Charter specifies that the Council  
shall annually review and adopt one-year objectives related to the five-year  
goals for the City, which goals and objectives are to serve as a basis for  
budget formulation and other policies and legislation; and**

**WHEREAS, on August 1, 1994 the Council adopted what became  
Ordinance Enactment 35-1994 revising the goals and objectives process, and  
on August 19, 1994 the Mayor approved it; and**

**WHEREAS, on October 20, 1997 the Council amended Enactment 35-1994,  
revising the goals and objectives process (Enactment Number 39-1997), and  
on November 10, 1997, the Mayor approved it; and**

**WHEREAS, on April 25, 2001 the Council repealed Chapter 14, Article 13,  
Part 3 and amended Chapter 2, Article 11 of ROA 1994, adapting the process  
for the establishment of Five Year Goals and Annual Objectives, as part of the  
annual budget process; and**

**WHEREAS, the Mayor and Council adopted five-year goals for the City (R-  
10-151; Enactment Number R-2010-151), and are prepared to adopt one-year  
objectives for the City for Fiscal Year 2014 (FY/14).**

**BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
ALBUQUERQUE:**

**Section 1. That the City of Albuquerque adopts the following one-year  
objectives for FY/14, grouped under the eight five-year goals of the City.**

**HUMAN AND FAMILY DEVELOPMENT GOAL: All residents have the**

[ + Bracketed/Underscored Material + ] - New  
[ - Bracketed/Strikethrough Material - ] - Deletion

1 opportunity to participate in the community and economy, and are well  
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. Collaborate with New Mexico Highlands and the  
4 Mayor's Office of Volunteerism and Engagement (MOVE) to develop a  
5 sustainable, volunteer-based grocery shopping program for the City of  
6 Albuquerque that will allow volunteers to shop for individuals who are unable  
7 to shop for themselves. Submit a status report to the Mayor and City Council  
8 by the end of FY/14. (DSA/Access to Basic Services)

9 OBJECTIVE 2. Implement and conduct fitness classes at a minimum  
10 of five meal-sites in order to provide evidence based exercise opportunities to  
11 meal-site participants. Submit a status report to the Mayor and City Council by  
12 the end of FY/14. (DSA/Access to Basic Services)

13 OBJECTIVE 3. Utilizing the "City of Albuquerque: Aging Well in 2030,  
14 The Age Wave: The Realities, The Challenges, The Hopes, The Plans" and the  
15 *DSA Documentary: What One City Can Do* host an Aging Summit the first  
16 quarter of FY/14 in coordination with other City departments and community  
17 agencies to discuss the issues that all communities will face as the senior  
18 population grows exponentially as a result of the baby boomers retiring.  
19 Submit a status report to the Mayor and City Council by the end of the second  
20 quarter of FY/14. (DSA/Strategic Support)

21 OBJECTIVE 4. Complete the senior central national accreditation  
22 with the National Council on Aging that recognizes best practices, increases  
23 the level of pride in staff and members, and serves as a mechanism for  
24 continuous quality improvement and program evaluation. Submit a status  
25 report to the Mayor and City Council by the end of FY/14. (DSA/Well Being)

26 OBJECTIVE 5. Implement programming at the new Esperanza  
27 Community Bike Shop, taking bike education into the community to  
28 encourage alternative transportation. Hold 16 earn-a-bike programs, 150 open  
29 shop nights and have a minimum of 10 bikes in the bike library at all times. In  
30 FY/14 determine baseline data for number of participants. (Parks and  
31 Recreation/Provide Quality Recreation)

32 OBJECTIVE 6. Hold 4 "Splash and Dash" Triathlon training events  
33 and host the Coyote Carrera Triathlon in partnership with Chasing 3, a local



1 event coordinator. This event has been selected by USA Triathlon (USAT) to  
2 be part of their national race in April 2013/April 2014. (Parks and  
3 Recreation/Provide Quality Recreation)

4 OBJECTIVE 7. Complete Albuquerque Heading Home's goal of  
5 housing 205 medically vulnerable and chronically homeless people during the  
6 first three years of the initiative and obtain funding for successful continuation  
7 of the program, moving on to other vulnerable populations. Submit a report to  
8 the Mayor and City Council by the end of FY/14.

9 OBJECTIVE 8. Add three courses of study to the current three  
10 Running Start for Careers courses by the end of 2<sup>nd</sup> Quarter, FY/14.

11 PUBLIC SAFETY GOAL: The public is safe and secure, and shares  
12 responsibility for maintaining a safe environment.

13 OBJECTIVE 1. To improve City efficiencies at a reduced cost and to  
14 increase functionality, select and acquire a larger DWI seizure lot. Coordinate  
15 with realtors and the City's Real Property staff to determine appropriate size,  
16 land use and location. Submit a status report to the Mayor and City Council by  
17 the end of the second and fourth quarters, FY/14. (APD/Officer and Department  
18 Support)

19 OBJECTIVE 2. Utilizing Real Time Crime Center resources make  
20 analytics available on a real-time basis for active calls for service. Identify data  
21 that is useful to officers while they are responding to calls for service, and  
22 implement a GIS platform to render the information. Submit a status report to  
23 the Mayor and City Council by the end of the second and fourth quarters,  
24 FY/14. (APD/Officer and Departmental Support)

25 OBJECTIVE 3. In order to maintain consistency with current FEMA  
26 standards, transition from an all-hazards based Emergency Operations Plan to  
27 an Essential Support Functions-based plan. Submit a status report to the  
28 Mayor and City Council by the end of the fourth quarter, FY/14. (APD/Office of  
29 Emergency Management)

30 OBJECTIVE 4. Partner with the United Way to expand the number  
31 and type of services offered at the Albuquerque Family Advocacy Center.  
32 Develop a staffed child care center; explore the feasibility of a child custody  
33 exchange; conduct financial training/planning; expand services for Veterans.

1 Submit a status report to the Mayor and City Council by the end of the fourth  
2 quarter, FY/14. (APD/Family Advocacy Center)

3 OBJECTIVE 5. Increase and enhance methods of communication  
4 that are accepted at the APD Communications Center. Explore technology-  
5 based alternative communication methods to receive non-emergency general  
6 crime texts and/or anonymous tips. Select a vendor to develop an application  
7 to provide the service. Submit a status report to the Mayor and City Council by  
8 the end of the second and fourth quarters, FY/14. (APD/Communication and  
9 Records)

10 OBJECTIVE 6. Partner with regional law enforcement agencies and  
11 local businesses to create a metal recycling task force to better address  
12 precious metal theft. Develop a database that would detail licensed recyclers  
13 and track all commercial copper thefts. Submit a status report to the Mayor  
14 and City Council by the end of the fourth quarter, FY/14. (APD/Investigative  
15 Services)

16 OBJECTIVE 7. Using existing resources, implement a comprehensive  
17 plan for the deployment of new technology, electronic tracking systems and  
18 camera systems used in the field area commands. Area Commanders will  
19 collaborate to develop a pilot program that will maximize the Department's  
20 responses to criminal activity. Submit a status report to the Mayor and City  
21 Council by the end of the second and fourth quarters, FY/14.  
22 (APD/Neighborhood Policing)

23 OBJECTIVE 8. Begin implementation of the plan for a comprehensive  
24 treatment center in Albuquerque for opioid dependent youth. Submit a status  
25 report to the Mayor and City Council by the end of FY/14.

26 PUBLIC INFRASTRUCTURE. Existing communities are adequately and  
27 efficiently served with well planned, coordinated, and maintained  
28 infrastructure. New development is efficiently integrated into existing  
29 infrastructures and that the costs are balanced with the revenues generated.

30 OBJECTIVE 1. Begin construction for Terminal Improvement  
31 Program – Phase I, which includes rehabilitating remaining terminal  
32 restrooms, emergency operation center, and ramp corridors. Submit a report  
33 to the Mayor and City Council by the end of FY/14. (Aviation/Aviation

1 Management and Professional Support)

2 OBJECTIVE 2. Complete construction of the Albuquerque  
3 Convention Center Phase I by end of 2<sup>nd</sup> Quarter, FY/14. (DMD/Construction)

4 OBJECTIVE 3. Complete Alameda widening from San Pedro to  
5 Wyoming by the end of 3<sup>rd</sup> Quarter, FY/14. (DMD/Construction)

6 OBJECTIVE 4. Complete a bi-annual bridge maintenance report to  
7 prioritize projects for bridge rehabilitation for the 2013 GO Bond Program by  
8 the end of FY/14. (DMD/Street services)

9 SUSTAINABLE COMMUNITY DEVELOPMENT. Guide growth to protect the  
10 environment and the community's economic vitality and create a variety of  
11 livable, sustainable communities throughout Albuquerque.

12 OBJECTIVE 1. Implement the YARDI work order system and develop  
13 a preventative maintenance program. Submit a report to the Mayor and City  
14 Council by the end of FY/14. (Parks and Recreation/Parks and Landscape  
15 Management)

16 ENVIRONMENTAL PROTECTION and ENHANCEMENT. Protect and enhance  
17 Albuquerque's natural environments - its mountains, river, bosque, volcanoes,  
18 arroyos, air, and water.

19 OBJECTIVE 1. In support of the Sunport's sustainability  
20 management and renewable energy efforts, construct an approximate 1  
21 megawatt photovoltaic array at the Long Term Parking Lot. Submit a report to  
22 the Mayor and City Council by the end of FY/14. (Aviation/Aviation Operations,  
23 Maintenance, and Security)

24 OBJECTIVE 2. The Albuquerque Biological Park will complete  
25 construction on the following exhibits: Macaws, Gorilla Bachelor Pad and  
26 Alligator Cove, by the end of FY/14. (Cultural Services/Biological Park)

27 OBJECTIVE 3. The Albuquerque Biological Park will begin  
28 construction on the Insectarium by the end of FY/14.

29 ECONOMIC VITALITY. Achieve a vital, diverse, and sustainable economy in  
30 which businesses and residents have opportunities for success.

31 OBJECTIVE 1. In collaboration with the Planning and Economic  
32 Development Departments, create an action plan for the development of ready  
33 certified sites at the Aerospace Technology Park at Double Eagle II and the

1 Foreign Trade Zone at the Sunport so that when the economy improves the  
2 plan can be activated with minimal delay. Complete the action plan by the first  
3 quarter of FY/14 and submit a plan to the Mayor and City Council by the end of  
4 second quarter, FY/14. (Aviation/Aviation Management and Professional  
5 Support)

6 OBJECTIVE 2. Implement the certified sites process at the  
7 Aerospace Technology Park at Double Eagle II and the Foreign Trade Zone at  
8 the Sunport as test beds. Submit a report to the Mayor and City Council by the  
9 end of FY/14. (Aviation/Aviation Management and Professional Support)

10 OBJECTIVE 3. Implement a pilot program for smart parking  
11 technologies (sensors, upgraded single head meters, automated self-park) at  
12 either an on street, surface, or parking garage facility by end of the FY/14.  
13 (DMD/Parking Services)

14 COMMUNITY AND CULTURAL ENGAGEMENT. Residents participate in the life  
15 and decisions of the community to promote and enhance our pride, cultural  
16 values, and resources and ensure that Albuquerque's community institutions  
17 are effective and responsive.

18 OBJECTIVE 1. The Albuquerque Museum will organize and  
19 implement a new 9,338 square foot exhibit on the history of Albuquerque by  
20 the end of FY/14. (Cultural Services/Museum)

21 GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is  
22 ethical, transparent, and responsive to its citizens. Every element of  
23 government contributes effectively to meeting public needs.

24 OBJECTIVE 1. Upgrade the City of Albuquerque's PeopleSoft Human  
25 Capital Management (HCM) and Financial and Supply Chain Management  
26 (FSCM) application from the current 9.0 version to the 9.2 release, by June 30,  
27 2014 to enable the City to take advantage of Oracle's planned roadmap for  
28 PeopleSoft applications delivering valuable needed features as well as new  
29 application functionality. Provide a report to the Mayor and City Council by 2<sup>nd</sup>  
30 Quarter, FY/14 (DFAS/ERP).

31 OBJECTIVE 2. Given the improved state of technology, the Human  
32 Resources Employment Testing Division will computerize the existing Entry  
33 Level Police Cadet Examination which was developed in-house. This will serve

1 to streamline, further ensure the security of, and improve upon the paper and  
2 pencil format currently used by the Albuquerque Police Training Academy.  
3 This project will require collaborative commitment from City Human  
4 Resources Testing, the APD Training Academy, and DFA Information  
5 Technology. The Employment Testing Division will submit a project summary  
6 to the Mayor and City Council by the end of FY/14. (Human  
7 Resources/Personnel Services)

8 OBJECTIVE 3. Evaluate, recommend, and implement a technology  
9 based solution for the distribution of information to new hires before their first  
10 day. This should include power points, policy documents, forms, and even  
11 videos to be viewed and completed in scheduled intervals to include prior to  
12 first day, first week, first month and going forward beyond the first year.  
13 Submit a status report to the Mayor and City Council by the end of FY/14.  
14 (Human Resources/Personnel Services)

15 Section 2. That the Mayor shall submit a report by Goal to the City Council  
16 at least semi-annually summarizing the progress made toward implementation  
17 of all the one-year objectives and that any report called for in this resolution  
18 shall be in the form of an Executive Communication from the Mayor to the City  
19 Council, unless otherwise specifically noted.

[ + Bracketed/Underscored Material + ] - New  
[-Bracketed/Strikethrough Material-] - Deletion

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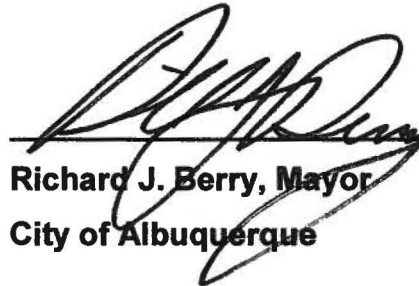
1 PASSED AND ADOPTED THIS 20th DAY OF May, 2013  
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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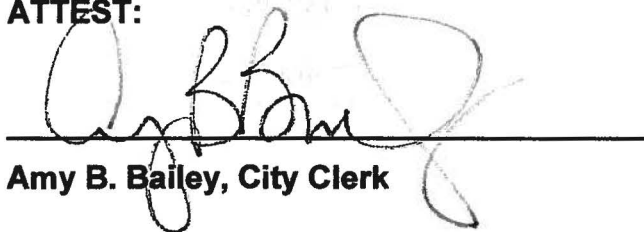
8 Daniel P. Lewis, President  
9 City Council

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12 APPROVED THIS 31<sup>st</sup> DAY OF May, 2013  
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15 Bill No. R-13-169

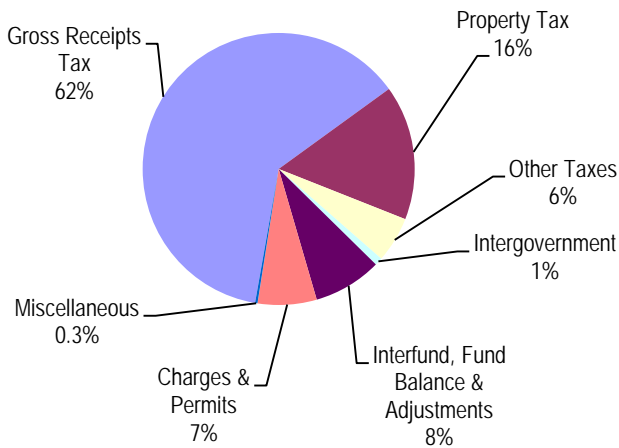
16  
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19 Richard J. Berry, Mayor  
20 City of Albuquerque  
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23 ATTEST:

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26 Amy B. Bailey, City Clerk  
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# Where the General Fund money comes from:

## FY/14 GENERAL FUND RESOURCES

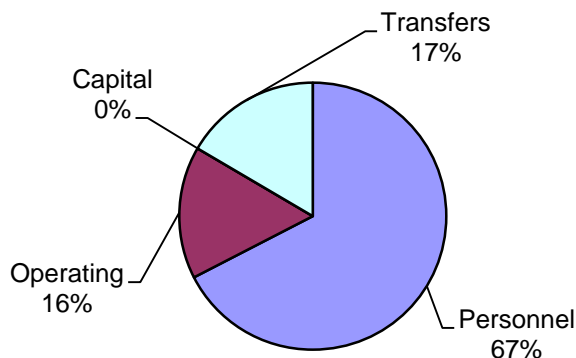


## General Fund Resources (\$000's)

Gross Receipts Tax	\$	298,930
Property Tax	\$	76,857
Other Taxes	\$	26,057
Intergovernmental	\$	4,431
Interfund, Fund Balance/ Adjustments	\$	38,996
Charges & Permits	\$	33,696
Miscellaneous	\$	1,368
<b>Total Revenue</b>	<b>\$</b>	<b>480,335</b>

# And, where the money goes:

## FY/14 GENERAL FUND APPROPRIATIONS BY CATEGORY



## General Fund Appropriations (\$000's)

Personnel	\$	323,902
Operating	\$	76,955
Capital	\$	0
Transfers	\$	79,479
<b>Total Appropriations</b>	<b>\$</b>	<b>480,335</b>